



THE JACOB RADER MARCUS CENTER OF THE AMERICAN JEWISH ARCHIVES

Preserving American Jewish History

MS-603: Rabbi Marc H. Tanenbaum Collection, 1945-1992.

Series C: Interreligious Activities. 1952-1992

Box 43, Folder 13, Religion affiliated organizations and their relations with government, 1984.

JARL WAHLSTRÖM
General

MAR 05 1984

NORMAN S. MARSHALL
National Commander



THE SALVATION ARMY

(Founded in 1865)

WILLIAM BOOTH, FOUNDER

ERNEST A. MILLER
National Consultant
Washington, D.C.

NATIONAL HEADQUARTERS
799 Bloomfield Ave.
Verona, N.J. 07044
Phone: (201) 239-0606

NATIONAL PUBLIC AFFAIRS OFFICE
1025 Vermont Avenue, N.W.
Washington, D.C. 20005
Phone (202) 833-5577

1 March 1984

Rabbi Marc Tanenbaum
American Jewish Committee
165 East 56th Street
New York, New York 10022

Dear Rabbi Tanenbaum:

As the head of a religion-affiliated agency active overseas, I am writing to you about a matter of concern to members of every religious tradition in our country--the relationship between the United States Government and U.S. religiously based ministries abroad.

Historically, Americans of all religious traditions have embodied their faith through voluntary associations set up to meet the material and spiritual needs of their fellow men and women, at home and overseas. These associations--mission boards, relief and development agencies, and ecumenical consortia--are for millions of Americans today concrete expressions of God's compassion at work. They are also America's "helping hands" stretched abroad to help those in need find a better life.

The U. S. Government has, in recent years, worked to establish a close partnership with private voluntary organizations in meeting human needs overseas. As the government has stepped up its involvement with private groups, a series of policy questions have come into increasingly sharp focus for many private U.S. religion-affiliated organizations (RAOrgs) active overseas in such programs as relief, development and refugee assistance.

In this time of increased global political tensions, these questions may become more urgent, particularly to those of us active overseas. Is there compatibility between the objectives of the U.S. Government in Third World countries and the reason for being of RAOrgs? If so, what are the areas of compatibility--and of tension? How is the government policy of partnership with PVOs working? What is the experience of RAOrgs in relating to the U.S. Government as regards their privateness and voluntariness? For some of us, grants and contracts with the government may impose difficult

restrictions. For others, questions such as the freedom of religious witness, the right to travel abroad, governmental oversight and audits of our work and access to export licenses are often dependent upon policies formulated in Washington.

About eighteen months ago, a group of agencies concerned with issues of their relationship with the U.S. Government began to meet informally. This group, Religion Affiliated Organizations and their Relations with Government (RAORG), identified several key objectives in the course of their meetings (see enclosed listing of RAORG membership and objectives).

At a RAORG pre-conference last May, some thirty agency executives gathered in Washington to examine basic theological, legal and practical issues that arise when religious groups and the government interact abroad. It remains the firm conviction of the RAORG planning group that all religion-related agencies should have the opportunity to participate in this critical discussion.

Therefore, you are invited to a national meeting on May 21-22, 1984, to discuss relations with the U.S. Government. The RAORG conference on "Church/State Partnership for International Human Needs," will feature Protestant, Catholic and Jewish speakers, as well as a representative of U.S. AID, to discuss current areas of conflict and cooperation. In addition to prominent speakers in this field, there will be ample time for participating agencies to raise questions and to engage in small group discussions. From these discussions, we hope to arrive at several "basic verities" that will contribute to the dialogue between RAOrgs and government.

This is where we need your support. We hope you will facilitate the participation of your agency in the May RAORG conference by joining us personally and/or delegating one (or more) colleague(s) to participate. In any case, please mark your calendar to assure that your agency is represented in Washington on May 21 and 22.

The conference on "Church/State Partnership for International Human Needs" will be held at the Holiday Inn Central at 1501 Rhode Island Avenue, N.W. in Washington. Registration will begin at 5:00 p.m. on Monday, May 22. A registration fee of \$75.00 includes dinner on Monday and lunch on Tuesday. A full agenda will be sent to you in March.

RELIGION AFFILIATED ORGANIZATIONS
and their RELATIONS with GOVERNMENT

Please indicate your willingness to participate by returning the enclosed registration form (and appropriate fee(s)) to: CODEL, Inc., 79 Madison Avenue, New York, NY 10016-7870. If the enclosed registration card and fee are returned to us on or before March 31, the registration fee will be discounted to \$65.00 (Please make checks payable to: CODEL.)

Hotel accommodations are available DIRECTLY through the Holiday Inn Central at \$48.00 (single) and \$53.00 (double). Please reserve your accommodations by returning the enclosed form to the Holiday Inn Central. Do not return hotel reservation forms or fees to CODEL.

We look forward to hearing from you and hope that you will join us in Washington May 21 and 22.

Faithfully yours,



Lt. Col. Ernest Miller
National Consultant
The Salvation Army

Enclosures



RELIGION AFFILIATED ORGANIZATIONS
and their RELATIONS with GOVERNMENT

A Conference on
CHURCH/STATE PARTNERSHIP
FOR INTERNATIONAL HUMAN NEEDS

Holiday Inn Central
1501 Rhode Island Avenue, N.W.
Washington, D.C.

May 21 - 22, 1984

To register for the Religion Affiliated Organizations and their Relations with Government (RAORG) conference on "Church/State Partnership for International Human Needs," fill out the registration form below and return with the appropriate registration fee(s). Please indicate the number of people attending from your organization. While we welcome any number of representatives from your organization, registration fees are required of EACH conference participant.

REGISTRATION FEES (including dinner on Monday and lunch on Tuesday):

- \$ 75.00 - if registration form and fee(s) are received
on or after APRIL 1, 1984.
- \$ 65.00 - if registration form and fee(s) are received
on or before MARCH 31, 1984.

Name: _____

Title: _____

Organization: _____

Names of additional representatives: _____

Number of people attending: _____ Regrets, cannot attend: _____

Amount enclosed: _____

Return registration form with appropriate fee(s) per person [\$75.00
on or after APRIL 1, 1984; \$65.00 on or before MARCH 31, 1984] to:

Mary Ann Smith
CODEL, Inc.
79 Madison Avenue
New York, NY 10016-7870

Make checks payable to: CODEL, Inc.

NOTE: Hotel reservations must be made through the Holiday Inn Central.
DO NOT SEND HOTEL RESERVATION FORMS OR FEES TO CODEL.

WASHINGTON, D.C.-CENTRAL

HOTEL AND RATES

(plus the prevailing tax, currently 10% and 1.00 occupancy tax)

MAIL TO:

PLEASE RESERVE THE FOLLOWING ACCOMMODATIONS:

Single Double 1 Bed/2 People) Twin (2 Beds/2 People)

ARRIVAL DATE _____ HOUR (A.M.) _____ (P.M.) _____
DEPARTURE DATE _____ HOUR (A.M.) _____ (P.M.) _____

Reservation will be held until 6:00 P.M. unless a guaranteed arrival is indicated.

GUARANTEE	YES	NO
1. The contractor shall be responsible for obtaining all necessary permits and licenses for the project.		
2. The contractor shall be responsible for obtaining all necessary insurance coverage for the project.		
3. The contractor shall be responsible for obtaining all necessary bonding for the project.		
4. The contractor shall be responsible for obtaining all necessary approvals from the relevant authorities.		
5. The contractor shall be responsible for obtaining all necessary consents from the relevant stakeholders.		
6. The contractor shall be responsible for obtaining all necessary approvals from the relevant regulatory bodies.		
7. The contractor shall be responsible for obtaining all necessary approvals from the relevant government departments.		
8. The contractor shall be responsible for obtaining all necessary approvals from the relevant local authorities.		
9. The contractor shall be responsible for obtaining all necessary approvals from the relevant community groups.		
10. The contractor shall be responsible for obtaining all necessary approvals from the relevant industry associations.		
11. The contractor shall be responsible for obtaining all necessary approvals from the relevant professional bodies.		
12. The contractor shall be responsible for obtaining all necessary approvals from the relevant academic institutions.		
13. The contractor shall be responsible for obtaining all necessary approvals from the relevant research organizations.		
14. The contractor shall be responsible for obtaining all necessary approvals from the relevant think tanks.		
15. The contractor shall be responsible for obtaining all necessary approvals from the relevant policy makers.		
16. The contractor shall be responsible for obtaining all necessary approvals from the relevant decision makers.		
17. The contractor shall be responsible for obtaining all necessary approvals from the relevant implementation bodies.		
18. The contractor shall be responsible for obtaining all necessary approvals from the relevant monitoring bodies.		
19. The contractor shall be responsible for obtaining all necessary approvals from the relevant evaluation bodies.		
20. The contractor shall be responsible for obtaining all necessary approvals from the relevant review bodies.		

CREDIT CARD TYPE _____ NUMBER _____
(If Reservation is to be guaranteed)

PLEASE LIST PERSONS SHARING ROOM:

(1) _____

(2) _____

RESERVATION FOR:

NAME: _____

ADDRESS: _____

CITY STATE ZIP

TELEPHONE: AREA CODE()

Holiday Inn®

1501 RHODE ISLAND AVE. NW / WASHINGTON, D.C. 20005
PHONE 202/483-2000

RELIGION AFFILIATED ORGANIZATIONS
and their RELATIONS with GOVERNMENT

Objectives Identified in RAORG Discussion

1. Identify clear perceptions of goals and objectives which government and RAOrgs have in common.

There is ambiguity and uncertainty both in government and in religious circles as to what interests these groups hold in common. Some argue that the two entities are separated by the Constitution. Some hold that they are bound together by broad common purposes. Clarity of perception on issues of commonality have proved to be elusive. A more clear awareness of common goals and objectives is clearly needed.

2. Identify disparities of interest; recognize inherent tensions.

Equal to the uncertainty about commonalities, there is also uncertainty about disparities. Threaded through any list of common interests in the relationships between government and RAOrgs there are lines of tension and disparity—even, at times, cross purposes—that are unavoidable. These tensions and differences must be clearly perceived and understood if a creative and useful relationship is to be sustained.

3. Reaffirm the integrity, and the right, of each RAOrg to be what it is.

The constitutional principles of religious freedom and the American tradition of voluntarism both affirm the right of every person and every religiously motivated organization to be, and to become, what it chooses to be. Application of these principles and traditions has fostered the growth of diverse and effective organizations, capable of providing valuable human service throughout the world.

4. Reaffirm the theological base of RAOrgs in their program objectives and their professional competence.

Though secular in structure, a RAOrg will have been created from religious motivations.. The religious commitment of the people in a RAOrg often leads to professional competence through training and experience at least equal, and often superior, to that in any other venue. Program objectives of a RAOrg are chosen to be in harmony with its theological base; when those objectives are common to objectives of government a creative and effective relationship may be sustained around those objectives.

5. Reaffirm the value of RAOrg/government relationship based on partnership and respect for the independence of the private organization.

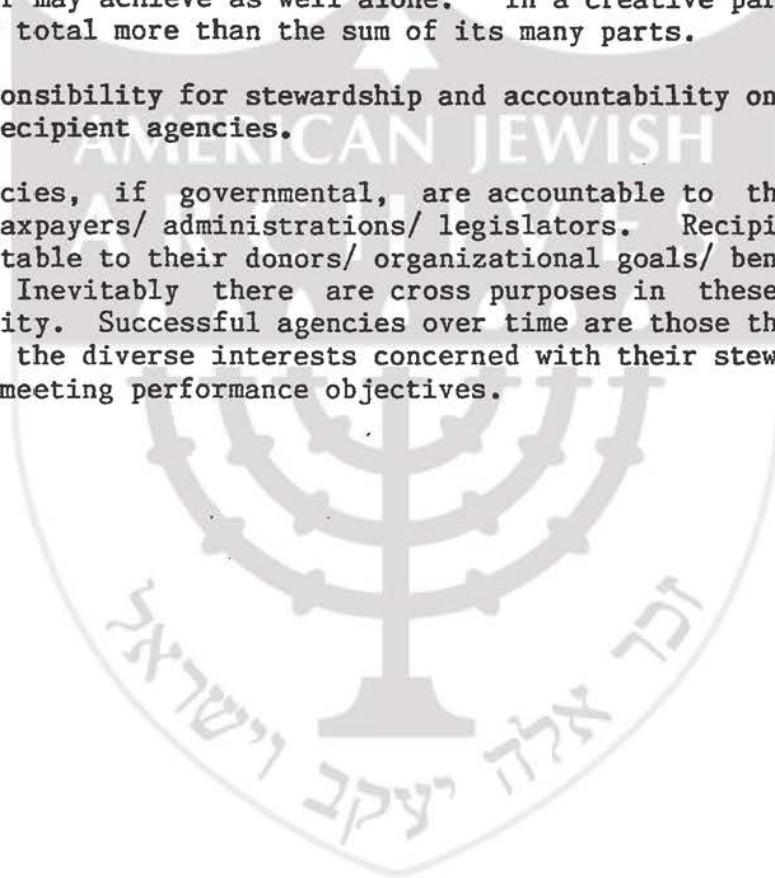
RELIGION AFFILIATED ORGANIZATIONS
and their RELATIONS with GOVERNMENT

RAORG Objectives

An effective relationship depends upon a climate of mutual respect. A successful partnership depends upon an acceptance of equality by each of the other. In a climate of respect and acceptance each partner will protect the independence of the other. It is in such a climate that the best skills and resources of each may combine to achieve an objective that neither may achieve as well alone. In a creative partnership, the outcome may total more than the sum of its many parts.

6. Affirm responsibility for stewardship and accountability on the part of donor and recipient agencies.

Donor agencies, if governmental, are accountable to their constituencies/ taxpayers/ administrations/ legislators. Recipient agencies are accountable to their donors/ organizational goals/ beneficiaries of services. Inevitably there are cross purposes in these fabrics of accountability. Successful agencies over time are those that succeed in satisfying the diverse interests concerned with their stewardship while adequately meeting performance objectives.



RELIGION AFFILIATED ORGANIZATIONS
and their RELATIONS with GOVERNMENT

POLICY ISSUES FOR DISCUSSION

AT RAORG CONFERENCE ON

"CHURCH/STATE PARTNERSHIP FOR INTERNATIONAL HUMAN NEEDS"

1. Quite apart from whether a religious PVO accepts U.S. Government resources, to what extent is its response to human need compatible with the U.S. Government's interest in alleviating human misery? Are U.S. national interests served by U.S.-based religious PVOs whether or not they use government funds in their work?
2. To the extent that religious PVOs seek U.S. Government funding, they confront government officials with the necessity of making judgments among religious organizations. On what basis can such determinations be reached? Can the government proceed without favoritism -- either among religious PVOs or between religious and secular PVOs?
3. What do the diverse experiences of religious PVOs over the years suggest as to reasonable approaches to the issue of whether or not to seek and to accept U.S. Government resources?
4. Religious and other PVOs applying for and accepting U.S. Government resources acknowledge and accept their responsibility to provide "reasonable accountability" for their stewardship of such resources. What constitutes "reasonable accountability"? Can religious PVOs agree to it without disclosing their existing programs and without opening themselves to unwarranted intrusion by the U.S. Government?
5. How has this Administration managed its stewardship of the government/PVO relationship?
6. Some observers within the PVO community and without have cautioned that the acronym PVO is coming to signify "parastatal" rather than "private" voluntary organizations. Is that a danger?

7. Having developed a new policy statement governing its relationships with PVOs, AID is showing some stirrings of interest in a companion statement regarding indigenous PVOs. What questions of policy and practice does this issue raise for U.S. -based religious PVOs, particularly those working closely with Third World partner agencies?
8. What are the public policy obligations, if any, of religious PVOs which accept no U.S. Government resources? Inasmuch as they, too, are subject to U.S. Government regulations on items such as the right to travel abroad, access to export licenses and the deductability of charitable contributions, is there any PVO unaffected by U.S. Government laws and regulations? At what point and through what vehicles should PVO involvement be triggered?



RELIGION AFFILIATED ORGANIZATIONS
and their RELATIONS with GOVERNMENT

Organizations Participating in RAORG Planning Meetings

American Council of Voluntary
Agencies for Foreign Service
New York, New York

The Council on Religion and
International Affairs
New York, New York

CARE
Washington, D.C.

Lutheran World Relief
Washington, D.C.

Catholic Relief Services
New York, New York

P.A.I.D.
Washington, D.C.

Christian Children's Fund
Richmond, Virginia

The Salvation Army
Washington, D.C.

Church World Service
New York, New York
Washington, D.C.

World Relief
Washington, D.C.

CODEL, Inc.
New York, New York

World Vision
Springfield, Virginia
Monrovia, California

APR 30 1984

JARL WAHLSTROM
General

May 22

NORMAN S. MARSHALL
National Commander



THE SALVATION ARMY

(Founded in 1865)

WILLIAM BOOTH, FOUNDER

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ERNEST A. MILLER
National Consultant
Washington, D.C.

April 25, 1984

Rabbi Marc Tannenbaum
American Jewish Committee
165 East 56th Street
New York, New York 10022

Dear Rabbi:

We are pleased that you will be able to be with us in Washington for the May 21-22 meeting to discuss Religion Affiliated Organizations and their Relations with Government (RAORG).


Attached is a draft copy of the agenda. You will note that you are scheduled to appear on Tuesday, May 22, at 9:30 A.M. You have been asked to speak on Constitutional Issues of Church/State Partnerships.

It is planned that the proceedings of this conference will be published in whole or in part. If you have a copy of your text we will appreciate it greatly, and we will plan to tape record the meeting itself.

Attached also is a copy of materials we have sent to organizations invited to attend. Included is a copy of the hotel registration form, which you may submit to the hotel if needed.

Please call us if you have any questions regarding your role. We are looking forward to your contribution to the meeting.

Very truly yours,


Ernest A. Miller
Lieut. Colonel

EAM:gsf

Att.

RELIGION AFFILIATED ORGANIZATIONS
and their RELATIONS with GOVERNMENT

CHURCH/STATE PARTNERSHIP
FOR INTERNATIONAL HUMAN NEEDS

Holiday Inn Central
1501 Rhode Island Avenue, N.W.
Washington, D.C.

Monday, May 21, 1984

5:00 p.m. Registration
6:30 Dinner
Speaker: Dr. Robert Marshall
"The Implications of Theology and Religious
Tradition for RAOrgs as they come into Contract
and Grant Relationships with Government"
Divide Into Discussion Groups
9:00 Recess for Evening

Tuesday, May 22, 1984

9:00 a.m. Convene and Introductions
Devotions Rev. Boyd Lowry
9:30 Constitutional Issues of
Church/State Partnership Mark Tannenbaum
Discussion
10:30 Coffee Break
11:00 Basic Assumptions in
RAOrg/Government Relationships
Tom McKay
Paul McCleary
12:00 p.m. Break for Lunch
12:15 Lunch
Speaker: Sen. Mark O. Hatfield
(To Be Confirmed)
2:00 Break Into Discussion Groups
Resume Discussion of Monday Evening
2:45 Plenary Report
3:00 Summary Rev. Anthony Bellagamba, IMC
3:30 Adjourn



THE SALVATION ARMY

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ERNEST A. MILLER

National Coordinator
Washington, D.C.

March 1, 1984

AMERICAN JEWISH ARCHIVES

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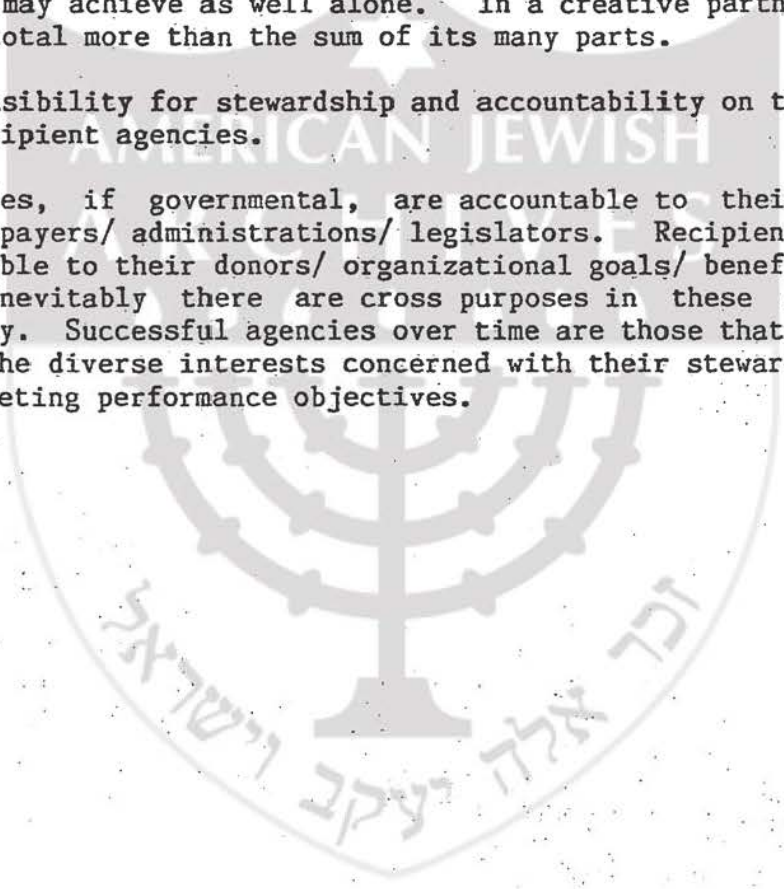
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and their RELATIONS with GOVERNMENT

Organizations Participating in RAORG Planning Meetings

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Agencies for Foreign Service
New York, New York

The Council on Religion and
International Affairs
New York, New York

CARE
Washington, D.C.

Lutheran World Relief
Washington, D.C.

Catholic Relief Services
New York, New York

P.A.I.D.
Washington, D.C.

Christian Children's Fund
Richmond, Virginia

The Salvation Army
Washington, D.C.

Church World Service
New York, New York
Washington, D.C.

World Relief
Washington, D.C.

CODEL, Inc.
New York, New York

World Vision
Springfield, Virginia
Monrovia, California

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on or before MARCH 31, 1984.

Amount enclosed:

Mary Ann Smith
CODEL, Inc.
79 Madison Avenue
New York, NY 10016-7870

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DO NOT SEND HOTEL RESERVATION FORMS OR FEES TO CODEL.

RELIGION AFFILIATED ORGANIZATIONS
AND
THEIR RELATIONS WITH GOVERNMENT

MAY 21 - 22, 1984

WASHINGTON, D.C.-CENTRAL

APPLICATION FOR HOTEL RESERVATIONS

HOTEL AND RATES

	<u>Single</u>	<u>Double</u>	<u>Twin</u>
HOLIDAY INN - CENTRAL	\$48.00	\$53.00	

(plus the prevailing tax, currently 10% and 1.00 occupancy tax)

(PLEASE PRINT OR TYPE)

MAIL TO:

Reservations
Holiday Inn - Central
1501 Rhode Island Avenue, N.W.
Washington, DC 20005

PLEASE RESERVE THE FOLLOWING ACCOMMODATIONS:

 Single Double 1 Bed/2 People) Twin (2 Beds/2 People)

ARRIVAL DATE HOUR (A.M.) (P.M.)
DEPARTURE DATE HOUR (A.M.) (P.M.)

Reservation will be held until 6:00 P.M. unless a guaranteed arrival is indicated.

GUARANTEE YES NO

CREDIT CARD TYPE NUMBER

(If Reservation is to be guaranteed)

PLEASE LIST PERSONS SHARING ROOM:

(1)

(2)

RESERVATION FOR:

NAME:

ADDRESS:

CITY STATE ZIP

TELEPHONE: AREA CODE ()

Holiday Inn

1501 RHODE ISLAND AVE. NW / WASHINGTON, D.C. 20005
PHONE 202/483-2000



**Council on
Religion and
International
Affairs**

ESTABLISHED IN 1914
BY ANDREW CARNEGIE

July 9, 1984

Dr. Marc H. Tanenbaum
Director of International Relations
The American Jewish Committee
105 East 56th Street
New York, New York 10022

Dear Dr. Tanenbaum,

Since I sent the edited version of your RAORG speech to you in late June, Bruce Nichols has made several additional changes. Since you have not yet had a chance to read through the edited version, I am sending this along as what we would like to run in the newsletter.

Thanks again for your cooperation.

Yours Sincerely,

Linda Griffin
Research Associate
CRIA Project on
Church & State Abroad

Enclosure

(via messenger)

Council on Religion and International Affairs

Merrill House
170 East 64th Street
New York, New York 10021
Telephone 212-838-4120
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A project financed under a grant
from the Lilly Endowment

Rita,
Please send Griffin my 2 papers
1) Church & Cooperator. Church & Synagogue
in Peace Action
2) Church & State. Issues. Recent, volume
I'll make up sentais.
May 8, 1984 with NY card & b/c

Rabbi Marc Tannenbaum
American Jewish Committee
165 East 56th Street
New York, New York 10022

Dear Rabbi Tannenbaum,

The CRIA Project on Church & State Abroad has been involved in RAORG over the past two years and has cooperated in the planning of the upcoming RAORG conference, "Church/State Partnership for International Human Needs." We plan to report the proceedings of the conference in a special issue of our Newsletter on Church & State Abroad. I have enclosed a copy of the Newsletter, which is published periodically to spur discussion on issues of church and state raised by cooperation of U.S. religiously based agencies and the U.S. government in international relief and development work.

As coordinator of the RAORG conference, Lt. Col. Ernest Miller has encouraged us to help give the results of the conference wide circulation. We are asking for cooperation by allowing us to include your speech to the conference in our Newsletter. We will tape the conference proceedings, but a written transcript of your speech would be very helpful to us. We would like to obtain this, if possible, at the conference. We will submit the text of the Newsletter article to you for editing purposes before publication.

Both Bruce Nichols, the coordinator of the CRIA Project on Church & State Abroad, and I will be at the RAORG conference and look forward to discussing this with you further. I thank you for your assistance in our attempt to bring the results of the conference to a wider audience.

Yours Sincerely,

Linda Griffin

Linda Griffin
Research Associate

Enclosure

June 15, 1984

Dr. James McCracken
Executive Director
Christian Children's Fund, Inc.
Richmond, Virginia 23261

Dear Jim,

It was wonderful seeing you again and being in your presence during the recent RAORG meeting.

I appreciate very much your warm and thoughtful comments about my talk.

Should you be visiting New York in the near future, I hope you will do me the favor of having lunch with me. It would be a great pleasure to play catch-up with you since we last were together.

With warmest good wishes, I am,

Cordially,

Rabbi Marc H. Tanenbaum
Director
International Relations Department

MHT:RPR



4 1984

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Christian Children's Fund, Inc.

Richmond, Virginia 23261

Phone (804) 644-4654 • Cable: Childfund

Telex 3792565 (Graphnet)

May 29, 1984

fare
you

Rabbi Marc Tannenbaum, Director
International Relations
American Jewish Committee
165 East 56th Street
New York, New York 10022

Dear Marc:

Bless you!

Your brilliant presentation to us in RAORG last week in Washington was depthful and important. I thank you so very much.

My personal joy at being in your company again was great, as you saw. I thank you for the rich and important points at which we have met over the past twenty years, now refreshed by your exquisite presentation out of the historical religious perspective of the United States.

Already I look forward to the next opportunity for encounter.

Very sincerely,

James MacCracken
Executive Director

JM/dsp

Registration as of April 30, 1984
 Religion Affiliated Organizations and Their
 Relations with Government

A Conference on Church/State Partnership
 for International Human Needs

May 21 - 22, 1984 ← F

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Linda Griffin	Research Asst.	Same	

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Rev. Donald Bloch

Richard J. Messano
jd

Total received 4/26/84 \$3065
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U.S.A. - Program Agency 75
Society of African Missions 75
4/30/84 \$3215