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Young Leadership Cabinet. 1962-1966.

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File

ONCHIOTA CONFERENCE CENTER IN STERLING FOREST



THE MOST IMPORTANT 'BREAK' IN AMERICAN BUSINESS TODAY

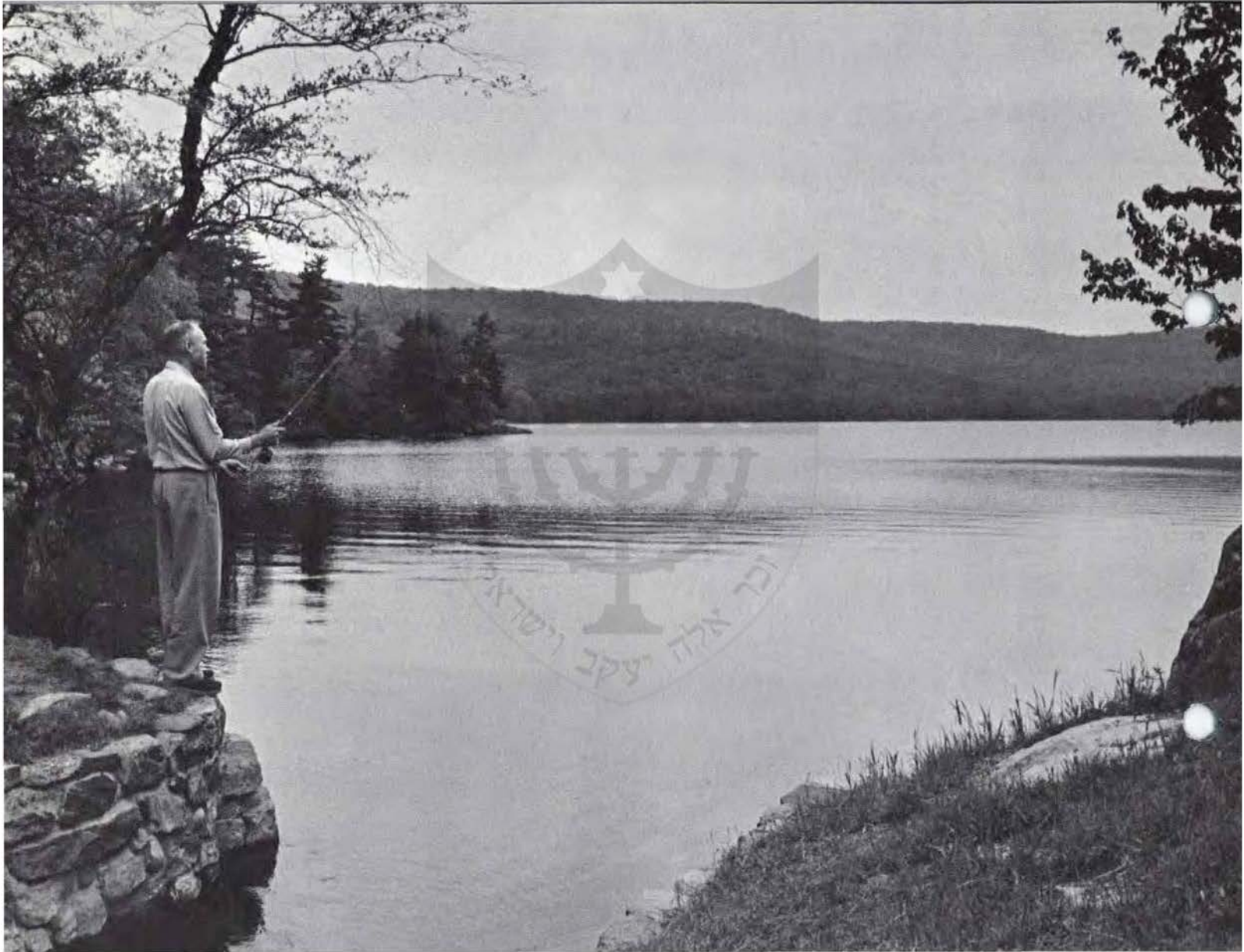
Whether your business is engineering or education, farming or finance, there comes a time in every business to take a "break" from the pressures of daily activity to reflect on the material and human aspects of that which you are doing. It is a "break" taken with your colleagues and associates to change or improve management policy, or to add new dimension to your company activities for greater profit, productivity and human understanding.

In some businesses this "break" is called a conference, or seminar; in others it is known as a creative session, a Board of Directors meeting, a long range planning program. Whatever it is known by it is a period dedicated to imaginative thinking, to creative ideas and concepts. It is the most important "break" in American business, research and education today.

The environment in which this creative "break" is taken is vitally important to its success. Constant distractions, noise and traffic irritations can seriously hurt the progress of such conferences. For these reasons business executives today are continuously searching for conference locations which offer the finest services, facilities and environment for their meetings.

Leading industrial, educational and scientific groups* have chosen Onchiota Conference Center in Sterling Forest, New York, for their most important conferences, as it provides the best possible climate in which the investment of corporate resources, time and expense returns the greatest opportunity of better understanding of their business and its people. (*see back cover)

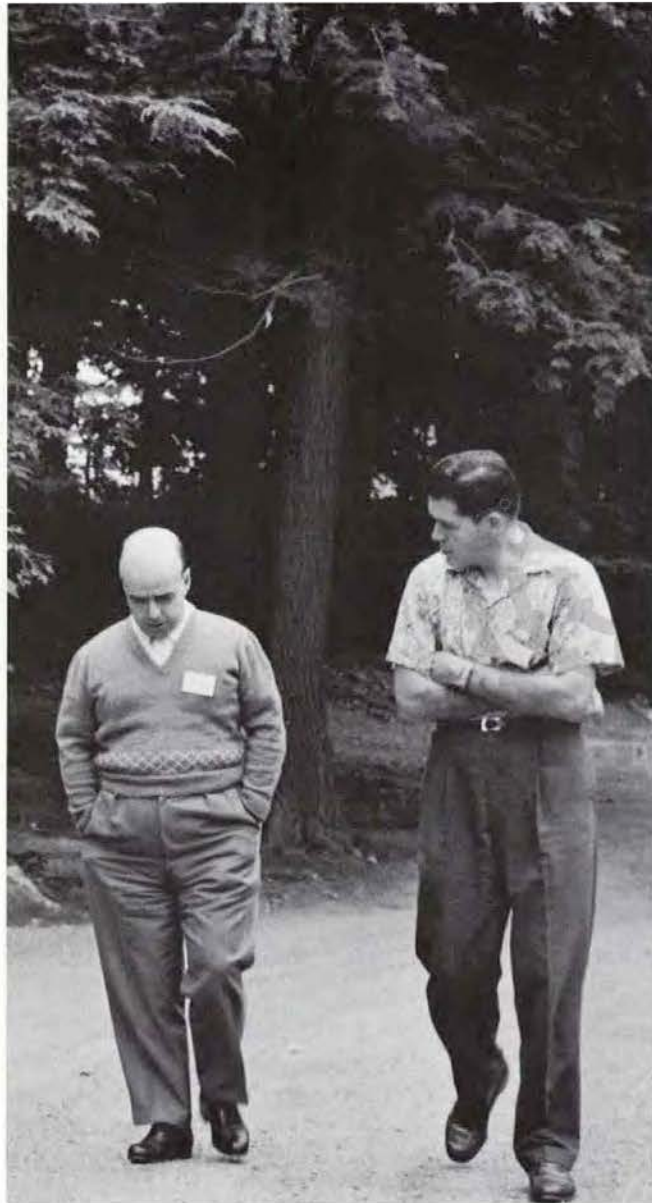




LOCATION



Onchiota Conference Center is set on a hillside overlooking the sparkling waters of Sterling Lake. Only one hour from downtown Manhattan, this beautiful woodland retreat offers ideal living and working facilities for your conference groups.



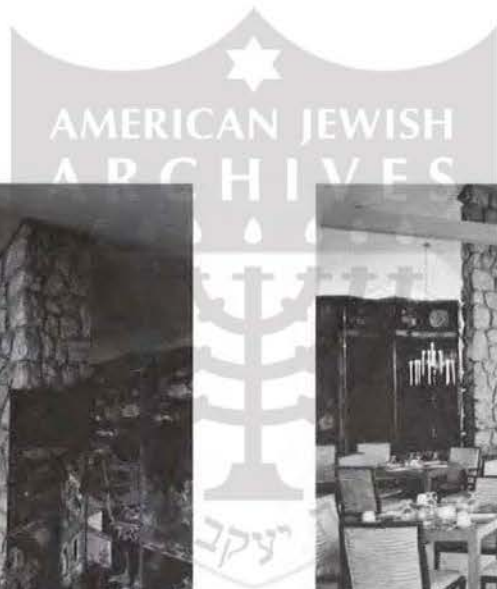
JEWISH LIVES

The luxurious and comfortably appointed guest rooms are in individual cottages which surround the main lodge — a center for guest services, social activity and dining, where each meal is carefully planned and tastefully served in a homelike atmosphere.



The services at Onchiota are under the direction of Treadway Inns, managers of Arden House at nearby Harriman, New York, and many other fine establishments throughout the East Coast.

GUEST FACILITIES

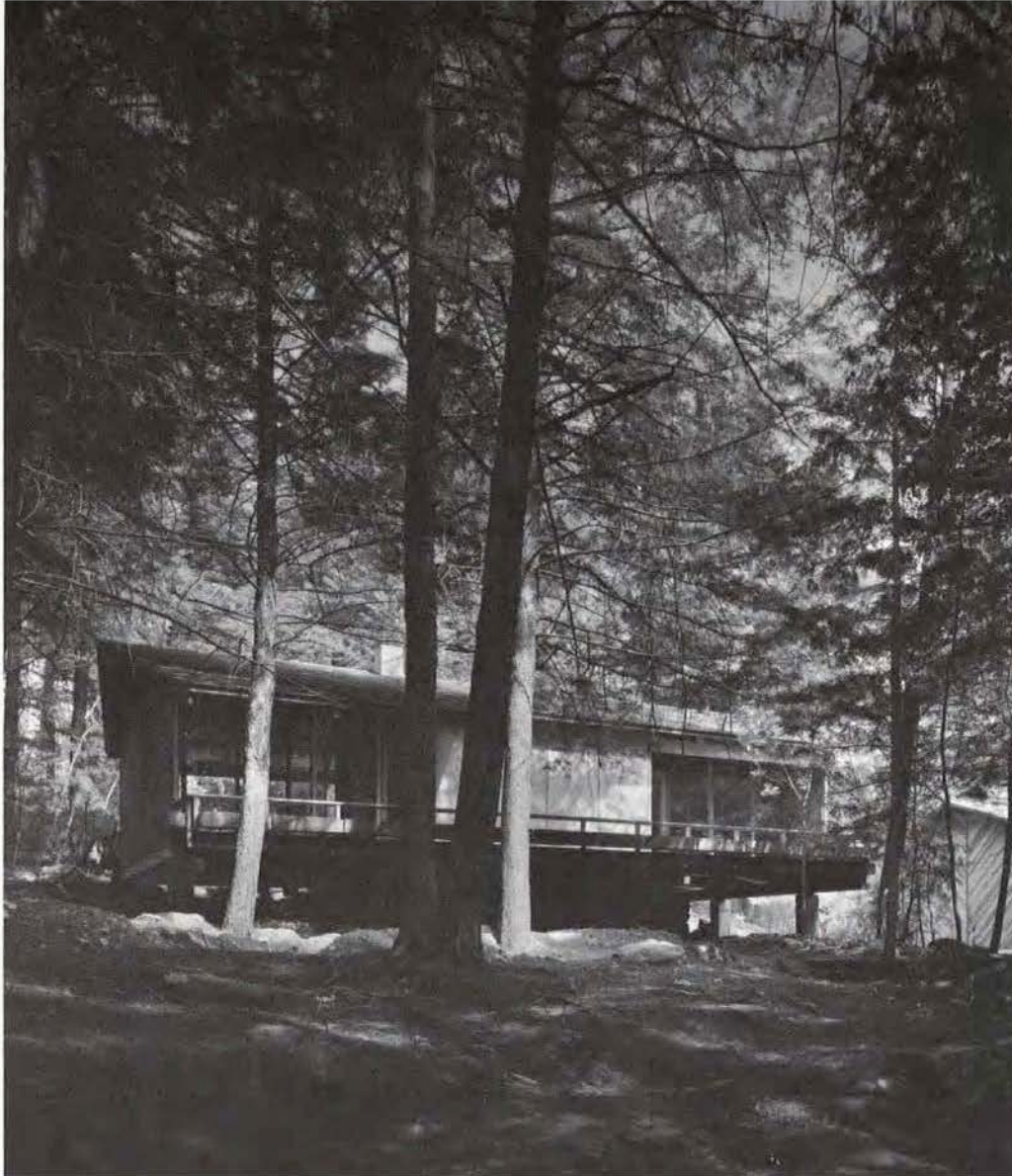


CONFERENCE FACILITIES



Leading industrial, scientific and educational groups, such as this gathering of conference members from the Columbia University Management Program for International Operations, have found that both the outdoor and indoor facilities at Onchiota are ideally suited to their needs and conducive to productive meetings.





GUEST COTTAGES



In these luxuriously appointed cottages, nestled in a grove of pines, you can relax or study without annoying interruptions – except, perhaps, for the occasional footfall of a deer.

For leisure hours away from work, there are various recreational facilities available to conference guests. Immediately adjacent to Onchiota is Sterling Lake, where you can take a refreshing swim after work, or try your luck at fishing for a record bass or trout – trolling in a boat or casting from shore. There are also many scenic trails throughout the forest and lake shore for a relaxing stroll.

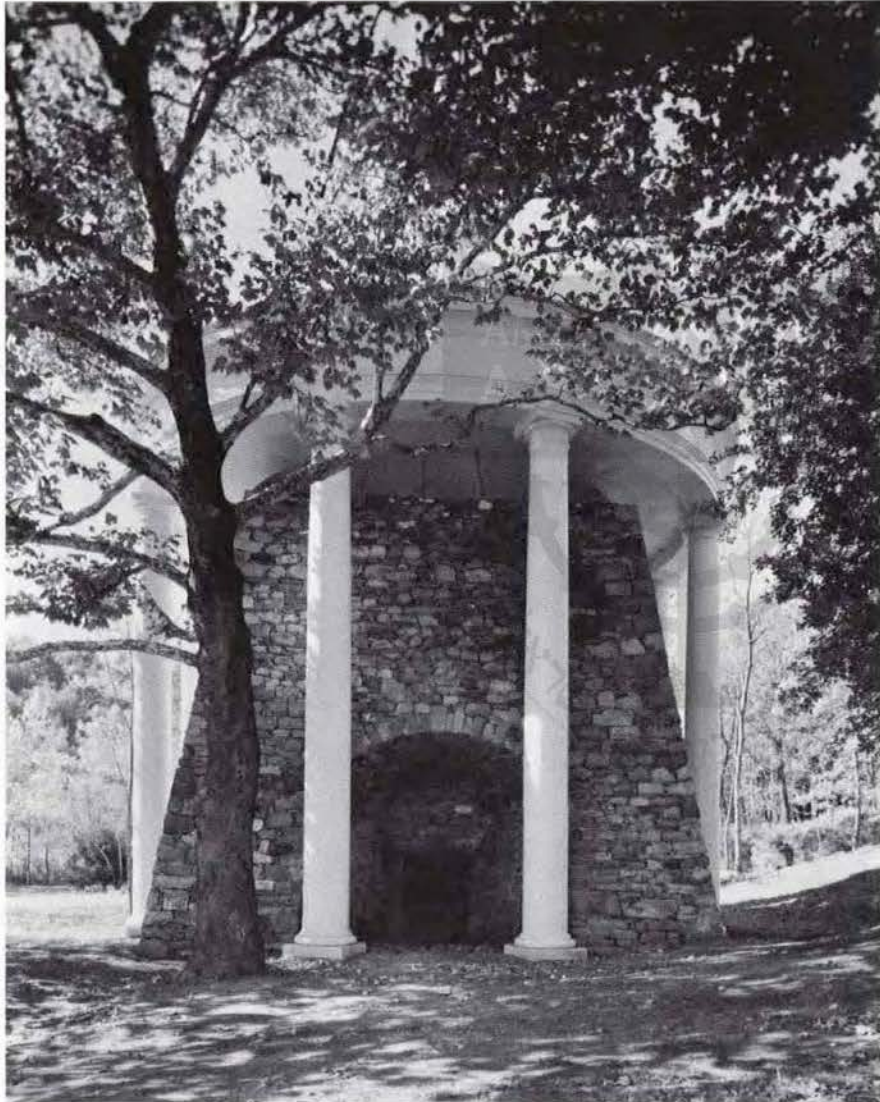
In season the cultural centers in, and adjacent to Sterling Forest, offer the finest in musicals, concerts, operas and ballets, and beginning each Spring you can enjoy the magnificent floral displays in Sterling Forest Gardens.



INTERNATIONAL RESEARCH BUILDING



The International Research Building, administrative headquarters for Sterling Forest and resident companies. Meeting room for extra large groups is available in this building to supplement the facilities at Onchiota.



STERLING FURNACE

Sterling Furnace, one of the historic landmarks of Sterling Forest, near Onchiota Conference Center. Here was smelted and forged the great iron chain which was drawn across the Hudson River at West Point in 1774 to stop the British warships from sailing up the river.

STERLING FOREST

Onchiota Conference Center is located in the heart of 30 square miles of forests, lakes and rolling hills which form the property of Sterling Forest. The natural beauty of this land, undisturbed since Colonial times, is being preserved and enhanced for scientific research and engineering centers, residential communities, and cultural and recreation facilities.

BY CAR:

From New York City take New York State Thruway to exit 15; then Route 17 north. Turn left exactly 2 miles north of Tuxedo R. R. Station.

From George Washington Bridge via Palisades Interstate Parkway to New York State Thruway and Route 17; or via Route 4 to 17.

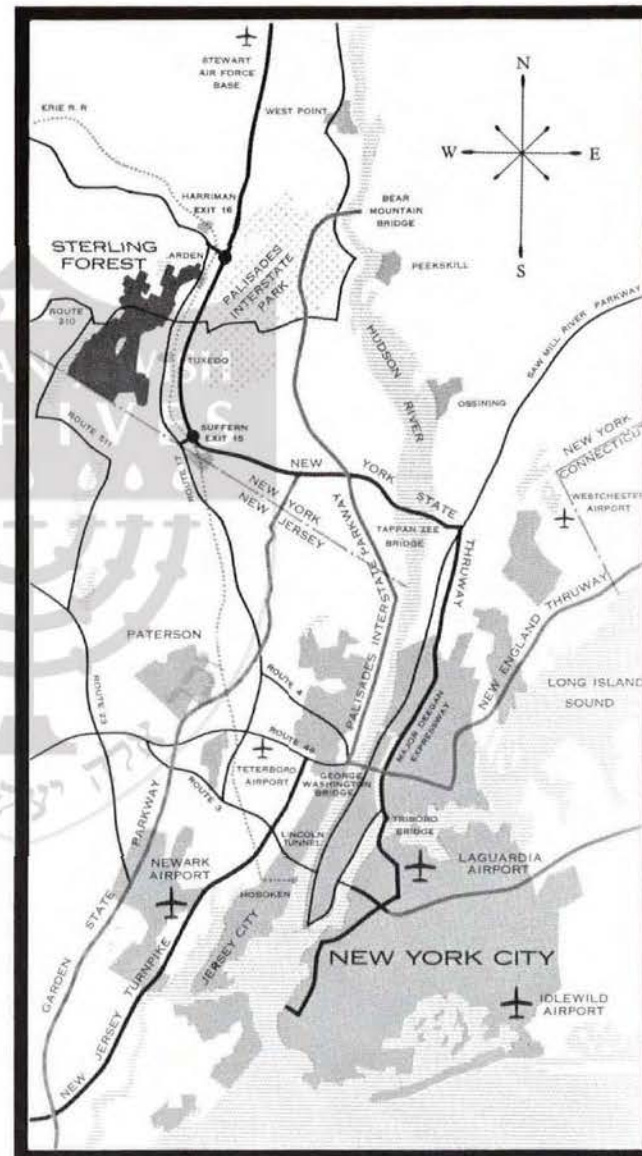
From South Jersey via Route 17 or via Garden State Parkway to New York State Thruway.

BY BUS:

From NYC take Short Line Inter-state Line or Greyhound Bus Service, leaving hourly from N.Y. Port Authority Terminal at 40th Street and 8th Ave. for Tuxedo, New York.

BY RR:

From NYC take Hudson Tube, then Erie Railroad to Tuxedo, New York.



1960 CONFERENCES AT ONCHIOTA

THE FORD FOUNDATION
AMERICAN ASSEMBLY
AMERICAN SOCIETY OF MECHANICAL ENGINEERS
AMERICAN INSTITUTE OF PLANNERS
MANAGEMENT PROGRAM FOR INTERNATIONAL OPERATIONS
AMERICAN STATISTICAL ASSOCIATION
N. Y. PERSONNEL MANAGEMENT ASSOCIATION
NATL. ASSOCIATION OF PUBLIC SCHOOLS
STEVENS INSTITUTE ALUMNI
TIME, INC.

For further information: Please call or write Manager,
Onchiota Conference Center, Sterling Forest, Tuxedo, New
York. Telephone: ELmwood 1-4177 (Tuxedo exchange).

June 21, 1962

Mr. Herbert A. Friedman

Abraham S. Ryan

UJA Young Leadership Cabinet and a proposed program for it

1. Need for Young Leadership Program

By any standard the UJA has been a remarkably successful venture. It has succeeded in raising sums of money during the past twenty-five years that would have seemed unbelievable before the UJA was established. Leading American journals have called the UJA the "nation's number one charity."

Obviously, there are historic factors that shaped the course of the UJA campaign. At no time in the history of the Jewish people were the needs as great as they have been during the quarter of a century spanned by the life of the UJA. The rescue of Jews who had come under Hitler's domination, the rehabilitation of the survivors of Nazism, the reconstruction of Jewish life in the European communities which had been virtually destroyed by the Nazis, and, above all, the transplantation of more than one and a half million Jews to Israel and other free lands, and their absorption in these lands, called for the expenditure of staggering sums of money.

One can say that the Jews of America responded to the needs of the past quarter of a century because they were deeply stirred by the tragedy that befell the Jews of Europe, because they identified themselves with the survivors and wanted to help them, and because they were inspired by the establishment of the State of Israel and by the opportunity it provided to solve the problems of the Jews who were either expelled from their native lands or for other reasons found life there impossible.

It is, however, apparent that the Jews of America could have been stirred and inspired by these events without concluding that they had any specific responsibility in helping to solve the problems which stemmed from them. For the UJA to have achieved what it has in terms of human rehabilitation required a decision on the part of the Jews of America that the rescue and rehabilitation of the victims of Nazism, the resettlement of the one and a half million Jews, and the assistance to the Jews in many lands was their responsibility and that they had to give in a measure commensurate with the needs.

The crucial question is how and by whom was that decision made? The answer is that it was made almost spontaneously by a relatively small group of men throughout the country who felt strongly about the needs and who backed up their convictions with unprecedented giving. These men, both by word and deed, set the tone for the campaigns in their communities and in the aggregate determined the course of the UJA campaigns. This is as true today as it was in the years immediately following the war, when the combination of the aftermath of the Nazi holocaust and the establishment of the State of Israel led to the largest campaigns in the history of private American philanthropy.

Inasmuch as dedicated leadership has been the basis for the success of the UJA, the UJA has the responsibility to insure the continuity of the type of leadership which it has been fortunate enough to enjoy. The problem has not been urgent to date because the men upon whom the UJA has been able to rely for leadership and inspiring examples are men who themselves had their roots in European communities or were offsprings of parents who had immigrated to the United States. Such men had a natural sympathy for their fellow Jews overseas and identified themselves readily with those in need. Most of these men have been "self-starters" largely because the identification with their fellow Jews in need was an inescapable part of their very being.

It is apparent that as the years pass and as men become further removed from their European origins this identification will not be able to be taken for granted. Even now it cannot be taken for granted that because a man, with this built-in identification, makes a generous and pace-setting contribution to the UJA, his son, who is equally capable of giving, will give the UJA the priority his father has given it. What to the father is a maxim of living, over which he does not have to ponder, such less challenge, may to the son be an idea which, at best, is not a part of his body of convictions, and at worst, is an idea of which parents may have made him aware but which he would seriously challenge. There are conspicuous exceptions to this generalization. However, the differences between the fathers and sons, described above, are valid enough to warrant the generalization and to pose a problem that from the standpoint of the UJA will become more urgent with the passing of time.

The UJA leadership has been aware of this problem and has taken some measures to meet it. Thus, the UJA convened Young Leadership Conferences in 1960 and 1961 in which the UJA was viewed in its historic perspective and in which the full range of subjects related to the UJA were thoroughly discussed. Also, in 1961 the UJA sponsored a Young Leadership Mission to Israel where the participants explored for themselves what had been achieved in Israel with UJA funds and what the main problems were and had the opportunity to engage in the most fruitful conversations with the leaders of Israel. Both the conferences and the mission (being repeated this summer) were designed to give the participants a sense of pride in being Jewish, the feeling that Jewish survival was important, a basic knowledge of the mechanics of Jewish survival, an appreciation of the role of the UJA in Jewish survival, and a first hand knowledge of the problems of the country which will remain central in the UJA for years to come.

While these conferences and missions have, in the judgment of the UJA, served their purpose, the UJA leadership feels that the entire Young Leadership program should not be dealt with on a piecemeal basis but should be formalized in a more concrete form and that the planning and implementing of the program should be the responsibility of young men who have proven their interest in the UJA and who have the capacity for leadership.

The UJA feels that the year 1962, being the year of the 25th Anniversary of the UJA, is the propitious year to inaugurate this effort. The most important purpose of the observance of the 25th Anniversary is not so much to assess the past as to insure the future of the UJA by encouraging the continued dedication of its cause. Nothing could be more consistent with that purpose than the launching of a dynamic UJA Young Leadership program.

2. Body to be charged with responsibility for Young Leadership program

The responsibility for the Young Leadership program should be that of a Young Men's Cabinet, to consist of a chairman, a vice-chairman, six regional chairmen and members at large from the various communities throughout the country. The members of this body should be selected by the UJA in consultation with the professional and lay leadership in the communities.

No specific criteria can be set for the selection of the members of this body. It is assumed that the men invited to serve will be men who have either proven their capacity for leadership or have demonstrated their potential for such leadership. It would seem, however, that to avoid confusion and to maintain the distinction between the Young Men's Cabinet and the UJA Campaign Cabinet, an arbitrary age limit should be established on eligibility for membership. It is suggested that the upper limit of the age bracket should be 45 and that upon reaching 46 the member of the Young Men's Cabinet should be ineligible for further membership. It is assumed that unless they are already serving as members of the UJA Campaign Cabinet, any number of them will upon retirement from the Young Men's Cabinet, be invited to serve as members of the Campaign Cabinet.

3. Basis objectives of the Young Men's Cabinet

The principal aims of the Young Men's Cabinet should be three-fold in nature:

1. To make young men of leadership caliber as knowledgeable as possible about the operations of the UJA and of its constituent agencies and about every problem which has a bearing upon the UJA.
2. To convince the young men of the importance of the work of the UJA from the standpoint of Jewish survival.
3. To encourage the young men to participate in positions of leadership in the communities in which they live and at the national level. In view of the nature of the problem posed by the young men for whose benefit the whole effort will be made, the emphasis should be upon educating these men in the broadest and deepest sense in the problems related to the UJA, in the hope of having them cultivate a set of convictions that the UJA is entitled to the primacy it has had in American Jewish life.

June 21, 1962

4. Program for Young Men's Cabinet

Time and experience will dictate the full extent of the activities in which the Young Men's Cabinet will want to engage. However, as a starting point, the Cabinet should, in the pursuit of its main objectives, adopt the following program:

1. The most thorough briefing of the Cabinet on the problems related to the UJA and on the programs of the constituent agencies of the UJA. This should be done by keeping a constant flow of information to the members of the Cabinet and through meetings both at the regional and national level.
2. The organization of Young Men's leadership groups in every community with a sizeable Jewish population. These groups should be encouraged to constitute themselves as study and discussion groups and should become known in their respective communities as the best informed group of men on every aspect of the UJA operation and on the problems related to the UJA. Only when the young men become thoroughly conversant with the problems of the UJA will they be heard in their communities and derive personal satisfaction from their identification with the UJA. It is recognized that in some communities there are Young Leadership groups already functioning. In such communities the object of the Cabinet shall not be to establish any groups in competition with the existing bodies but rather to see that the program developed by the Cabinet becomes an integral part of the programs of the groups already in existence.
3. The planning of and the stimulation of participation in the UJA Young Leadership conferences. Heretofore the initiative for such conferences has come entirely from the UJA. The Cabinet initiative, it is felt, would be in the position to render invaluable advice on what should be included in the programs for such conferences and where the emphasis should be placed.
4. The planning of, and the stimulation of participation in, Young Leadership missions to Israel and to other parts of the world which constitute the main foci of attention of the UJA. These missions present the maximum opportunity to indoctrinate the participants in the importance of the UJA, give the participants a sense of pride in what has been accomplished with UJA funds and to indoctrinate them with the conviction that the UJA is entitled to maximum support.
5. Encouraging articulate young men to form a cadre of speakers in behalf of the UJA. The Cabinet should be alert to the men who stand out in the conferences, missions and in the community leadership groups and, working through the local groups, should develop opportunities for these men to speak in behalf of the UJA. Nothing will do more to give a man a personal interest in the UJA than the commitment which comes from speaking in its behalf.
6. Helping the UJA maintain a current and comprehensive list of young men of leadership caliber. While this seems to be a mechanical chore it is essential to any effective Young Leadership program. The UJA must know to whom it must pay attention in connection with the Young Leadership program, whether it be for the flow of special information material or for inviting the men to participate in events which relate to the program.

7. Encouraging the cabinet members to assume positions of leadership in their respective communities. The object of any leadership program is to develop in men the urge to take on responsibilities of leadership. It is believed that even in the best organized communities in the country there always exist opportunities for men who want to assume responsibilities in any given area of communal activity. The Cabinet could virtually underwrite the future success of the UJA by seeing that men sympathetic to the UJA and thoroughly familiar with its operations become these men in the local fund-raising structure.

Specifics aside, the Young Men's Cabinet can assume the responsibility for shaping the thinking of the men who will make the fundamental decisions in the communities on what goals should be set and how the funds raised shall be distributed. In essence these decisions involve basic concepts on the extent of American Jewry's responsibility towards fellow Jews in need and on the very basic question of priorities. Much too long and in too many instances men have made contributions to the campaigns because of various kinds and degrees of pressures. Because the end has been a noble one the means have been justified. However, precisely because the approach of the Young Men's Cabinet will be to give men reasoned convictions about the importance of the UJA to Jewish survival, the campaigns can, through the efforts of these men, be lifted to a level where more and more of the giving will be voluntary in the truest sense of the word and, by the same token, a type of sharing that will be in the finest Jewish tradition.



MEMORANDUM

HAF

September 13, 1962

To: Mr. Martin Peppercorn
Regional Directors:
Messrs. Abramson
Colwin
Lang
Michel
Mintz
Naparstek
Shapiro

From: Edward R. Vajda

Subject: Young Leadership Cabinet

At the September 10 meeting with Alan Sagner, the recommendations for invitation to join the Young Leadership Cabinet were reviewed. Those of you who attended will recall that in the process of review, we developed the following criteria for eligibility:

1. Age: No one is to be invited to be a member of the Cabinet who is over age 40 -- it is understood that in the future, members of the Young Leadership Cabinet will be dropped at the end of the year in which their 41st birthday occurs.
2. Gift: Invitees must represent, either on the basis of personal commitment or close family tie, a truly adequate gift -- one that would command the respect which should be warranted by Cabinet membership. (A number of suggestions were disapproved because of inadequate giving.)
3. Identification: Although the interests of the UJA and the community are often similar, they are not identical. Therefore, we should be eager to select persons who would be UJA partisans even though the local Executive Director might prefer inadequate contributors who are locally oriented.

In the light of the above criteria and the discussions which took place, please review your suggestions for the communities on the attached list. We will want the results of your new consideration by September 24. The first meeting of the Cabinet will be held at lunch, Saturday, December 8. It will be most important that a maximum effort be made to have an appropriate attendance on the part of those who have been invited to join the Cabinet. You will be hearing from me on this at a later date.

ERV:RM
encl.

c.c. HAF, IB, ASH

HAF

COPY:

June 21, 1962

To: Mr. Herbert A. Friedman

From: Abraham S. Hyman

Subject: UJA Young Leadership Cabinet and a proposed program for it

1. Need for Young Leadership Program

By any standard the UJA has been a remarkably successful venture. It has succeeded in raising sums of money during the past twenty-five years that would have seemed unbelievable before the UJA was established. Leading American journals have called the UJA the "nation's number one charity."

Obviously, there are historic factors that shaped the course of the UJA campaign. At no time in the history of the Jewish people were the needs as great as they have been during the quarter of a century spanned by the life of the UJA. The rescue of Jews who had come under Hitler's domination, the rehabilitation of the survivors of Nazism, the reconstruction of Jewish life in the European communities which had been virtually destroyed by the Nazis and, above all, the transplantation of more than one and a half million Jews to Israel and other free lands, and their absorption in these lands, called for the expenditure of staggering sums of money.

One can say that the Jews of America responded to the needs of the past quarter of a century because they were deeply stirred by the tragedy that befell the Jews of Europe, because they identified themselves with the survivors and wanted to help them, and because they were inspired by the establishment of the State of Israel and by the opportunity it provided to solve the problems of the Jews who were either expelled from their native lands or for other reasons found life there impossible.

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HARRIS N. ROSEN
151 SLATER AVENUE
PROVIDENCE, RHODE ISLAND

RECEIVED	
SEP 26 1962	
NOTED BY	REFER TO
DATE	DATE
	<i>Friedman</i>
	<i>18</i>
	<i>GB</i>
ANSWERED	

September 25, 1962

Dear Rabbi Friedman:


At last night's kick-off dinner of the Men's Division, Merrill Hassenfeld extended to me your kind invitation to serve as a cabinet member on the junior counterpart of the U. J. A. Cabinet.

At the outset, let me express my appreciation to you for this very fine honor and should I be able to accept it, I hope I will be worthy of your decision.

When I asked Merrill about the functions of this cabinet, he suggested that I write to you, since before giving him my acceptance, I want to know what would be the responsibilities involved.

Since he is waiting for my answer, I would appreciate your reply as soon as you can.

Sincerely,


Harris N. Rosen

Rabbi Herbert I. Friedman
The United Jewish Appeal
164 W. 46th Street
New York, New York

28 September, 1962

Mr. Harris N. Rosen
151 Slater Avenue
Providence, R. I.

Dear Harris:

I am tremendously pleased with your reaction to the invitation which Merrill Hassenfeld extended to you in my behalf to serve as a member of the projected UJA Young Leadership Cabinet.

For some time the idea of bringing such Cabinet into being has been under consideration. We concluded that the 25th Anniversary Year of the UJA would be the most fitting time for this idea to materialize and feel that the group has the potential for giving a new thrust forward to the UJA.

It is difficult to state within the framework of a letter what your responsibilities as a Cabinet member would be. We have prepared a memorandum embodying some of our thinking on the program for the Cabinet, a copy of which I am enclosing. Obviously, the plans projected in the memorandum are subject to modification and amplification by the Cabinet itself. However, assuming that the program adopted by the Cabinet will be more or less along the lines suggested by the memorandum, Cabinet membership would involve you in consultations on a national level and implementation on local and regional levels.

We have taken into consideration the fact that the men whom we will be asking to serve are busy and we feel that the responsibilities which membership will entail will not constitute too great an additional burden on any one member.

In a short time you will be receiving a letter from Governor Herbert H. Lehman, as Honorary Chairman of the 25th Anniversary Committee of the UJA, formally inviting you to serve as a member of the Cabinet. I hope that your answer to him will be in the affirmative and that you will attend the meeting in New York on December 8 (as part of our 25th Annual Conference) when the Cabinet will come into being.

Best wishes for a Happy New Year.

Sincerely,

Herbert A. Friedman
Executive Vice-Chairman

HAF:gb

November 30, 1962

Mr. Irving Bernstein
Mr. Edward R. Vajda

Herbert A. Friedman

Job Analysis for Director of Young Leadership

For three years we have had what I call an "informal" Young Leadership program. This has consisted of:

1. Creating an awareness of the need for developing new young leaders.
2. Holding two national conferences - 1960 and 1961 - three days in duration - attended by approximately 250.
3. Organizing two overseas mission - 1961 and 1962 - with an attendance of
and
4. Mailing out selected books and pamphlets to approximately 500.
5. Accumulating a list of approximately 3000 names of persons in this category.
6. Planning another overseas mission for 1963.

It has now been decided to "formalize" the program through the creation of a Young Leadership Cabinet - a potentially powerful new instrument in the UJA apparatus. This Cabinet could take control of the Young Leadership program and shape its future. A working memorandum has been prepared to outline the functions of this Cabinet (copy attached).

It is now necessary to put this Cabinet and program under full-time professional direction. It is a function of my office, and therefore is chargeable to the General Office expense.

The duties of the Director would be as follows:

1. To cultivate personally each member of the Cabinet; to participate in his further education by careful personal explanation of the historic role of the UJA and the problems it must solve in the years ahead; to consider himself the teacher of these men.

2. To call upon all the resources of the UJA staff to help in the process of education (e.g. - get Wechsler to write a paper on the vital significance of PCB for the UJA; get HAF to write a personal letter on current events; get ASH to write position papers on various problems which come up from time to time, Soblen case, etc.)
3. To be in constant touch with these men, through personal visitations, calls, letters, in order to be sensitive to their need for knowledge and their queries and complaints.
4. To see to it that these men are used in UJA functions (fund-raising, educational meetings, PCB, stimulation). If they are not used, their attention will wander and we will lose them. The best training is by usage. The entire staff of the UJA must be made conscious of the necessity of finding opportunities for these men.
5. To serve as the secretary of this Cabinet -ie., mailing its agendas and minutes; recruiting attendance at its meetings.
6. To keep records of the performance of these men, and to evaluate their work.
7. To search for replacements, since it is policy for men to leave the Cabinet at age 40. Recruiting of new men is a matter of highest priority. The criteria of communal standing, wealth, social status, family connections, articulateness, belief in our cause, age, must always be observed in seeking new members.
8. To prepare future national conferences - none was held in 1962. One should be programmed for 1963.
9. To work on future overseas missions.
10. To create opportunities constantly for these men to take over increasingly important roles in their own community structures. This requires a constant interpretation to executive directors and to older leaders who must step aside or share so there is room for the younger ones. We must consider it part of our mission to infiltrate these men into top leadership in their own communities.

HAF
Zier

November 28, 1962

AMERICAN JEWISH
HAF LETTER TO YOUNG LEADERSHIP CABINET AND MEETING ACCEPTANCES
ARCHIVES

Governor Lehman asked me to tell you how pleased he was with the response to his invitation regarding the Young Leadership Cabinet. The reply he received from you and the other men gives him and the entire leadership of the UJA high hopes that the projected Cabinet will add great strength to the United Jewish Appeal.

It is good to know that you plan to attend the UJA Conference and that you will be at the meeting where the Cabinet will be formed. The meeting will be held in the Americana Hotel, Provence-Biarritz Suites, Saturday, December 8, 1962, at 12:30 P.M.

We have set down in a working memorandum some of our thoughts as to the basic purposes which this Cabinet can serve. I would appreciate your reading it in advance of the meeting. We will have a full discussion based on this tentative working paper to make certain that we all understand and come to an agreement on the purpose and functions of the group. Please come prepared with your comments and suggestions. It is our hope that this meeting will turn the tentative working paper into a formal document, in final form, after all suggestions have been incorporated.

We are all most enthusiastic about the formation of the group and I, personally, look forward to the pleasure of seeing you at the meeting and of taking counsel with you on this important new step in the history of the United Jewish Appeal.

Sincerely,

Herbert A. Friedman

Herbert A. Friedman
Executive Vice-Chairman

HAF:HRM
encl.

To: Members of the UJA Young Leadership Cabinet

Subject: Tentative Working Paper: UJA Young Leadership Cabinet and a Proposed Program for it.

1. Need for Young Leadership program

By any standard the United Jewish Appeal has been a remarkably successful venture. It has succeeded in raising sums of money during the past 24 years that would have seemed unbelievable before the UJA was established. Leading American journals have called the UJA the "nation's number one charity." Very recently President Kennedy wrote Governor Lehman, as Chairman of UJA's 25th Anniversary Committee, that UJA's achievements were in the "finest humanitarian traditions of our country" and that its record was "impressive."

Obviously, there are historic factors that shaped the course of the UJA campaigns. At no time in the history of the Jewish people were the needs as great as they have been during the quarter of a century spanned by the life of the UJA. The rescue of Jews who had come under Hitler's domination, the rehabilitation of the survivors of Nazism, the reconstruction of Jewish life in the European communities which had been virtually destroyed by the Nazis and, above all, the transplantation of more than one and a half million Jews to Israel and other free lands, and their absorption in these lands, called for the expenditure of staggering sums of money.

One can say that the Jews of America responded to the needs of the past quarter of a century because they were deeply stirred by the tragedy that befell the Jews of Europe, because they identified themselves with the survivors and wanted to help them, and because they were inspired by the establishment of the State of Israel and by the opportunity it provided to solve the problems of the Jews who were either expelled from their native lands or for other reasons found life there impossible.

It is, however, apparent that the Jews of America could have been stirred and inspired by these events without concluding that they had any specific responsibility in helping to solve the problems which stemmed from them. For the UJA to have achieved what it has in terms of human rehabilitation required a decision on the part of the Jews of America that the rescue and rehabilitation of the victims of Nazism, the resettlement of the one and a half million Jews, and the assistance to the Jews in many lands was their responsibility.

The crucial question is by whom was that decision made? The answer is that it was made almost spontaneously by a relatively small group of men throughout the country who felt strongly about the needs and who backed up their convictions with hard work and unprecedented giving. Both by word and deed, these men set the tone for the campaigns in their communities, and in the

aggregate, determined the course of the UJA campaigns. This is as true today as it was in the years immediately following the war, when the combination of the aftermath of the Nazi holocaust and the establishment of the State of Israel lead to the largest campaigns in the history of private American philanthropy.

Inasmuch as dedicated leadership has been the basis for the success of the UJA, the UJA has the responsibility to insure the continuity of the type of leadership which it has been fortunate enough to enjoy. The problem has not been urgent to date because the men upon whom the UJA has been able to rely for leadership and inspiring examples are men who, themselves, had their roots in European communities or were offsprings of parents who had immigrated to the United States. Such men had a natural sympathy for their fellow Jews overseas and identified themselves readily with those in need. Most of these men have been "self-starters" largely because the identification with their fellow Jews in need was an integral and inescapable part of their very being.

It is apparent that as the years pass and as men become further removed from their European origins this identification will not be able to be taken for granted. Even now it cannot be assumed that because a man, with this built-in identification, makes a generous contribution to the UJA, his son, who is equally capable of giving, will consider the UJA in the same light. What to the father has been a maxim of living, over which he has not had to ponder, much less challenge, may to the son be an idea which, at best, is not a part of his body of convictions, and at worst, is an idea of which parents may have made him aware but which he would seriously challenge. There are conspicuous exceptions to this generalization. However, experience indicates that the differences between the fathers and sons, described above, are valid enough to warrant the generalization and to pose a problem that from the standpoint of the UJA will become more urgent with the passing of time.

The UJA leadership has been aware of this problem and has taken some measures to meet it. Thus, the UJA convened Young Leadership Conferences in 1960 and 1961 in which the UJA was viewed in its historic perspective and in which the full range of subjects related to the UJA were thoroughly discussed. Also, in 1961 and 1962 the UJA sponsored Young Leadership Missions to Israel where the participants explored for themselves what had been achieved in Israel with UJA funds and what the main problems were, and had the opportunity to engage in most fruitful conversations with the leaders of Israel. Both the conferences and the missions were designed to give the participants a sense of pride in being Jewish, the feeling that Jewish survival was important, a basic knowledge of the mechanism of Jewish survival, an appreciation of the role of the UJA in Jewish survival, and a firsthand knowledge of the problems of the country which will remain central in the UJA for years to come.

While these conferences and missions have, in the judgment of the UJA, served their purpose, the UJA leadership feels that the entire Young Leadership program should not be dealt with on a piecemeal basis but should be formalized in a more concrete form and that the planning and implementing of the program should be the responsibility of young men who enjoy respect in their communities and who have the capacity for leadership.

The UJA feels that the year 1963, being the year of the 25th Anniversary of the UJA, is the propitious year to inaugurate this effort. The most important purpose of the observance of the 25th Anniversary is not so much to assess the past as to insure the future of the UJA, by encouraging the continued dedication of its cause. Nothing could be more consistent with that purpose than the launching of a dynamic UJA Young Leadership program.

2. Body to be charged with responsibility for Young Leadership program

The responsibility for the Young Leadership program should be that of a UJA Young Leadership Cabinet, to consist of a chairman, a vice-chairman, six regional chairmen and members at large from the various communities throughout the country. The members of this body should be selected by the UJA in consultation with the professional and lay leadership in the communities.

No specific criteria can be set for the selection of the members of this body. It is assumed that the men invited to serve will be men who have either proven their capacity for leadership or have demonstrated their potential for such leadership. It would seem, however, that to avoid confusion and to maintain the distinction between the Young Leadership Cabinet and the UJA Campaign Cabinet, an arbitrary age limit should be established on eligibility for membership. It is suggested that the age bracket should be 25 to 40 and that upon reaching 41 the member of the Cabinet should be automatically ineligible for further membership. It is assumed that unless they are already serving as members of the UJA Campaign Cabinet, any number of them will, upon retirement from the Young Leadership Cabinet, be considered for membership on the senior Cabinet.

3. Basic objectives of the Young Leadership Cabinet

The principal aims of the Young Leadership Cabinet should be twofold in nature:

1. To make young men of leadership caliber as knowledgeable as possible about the operations of the UJA and of its constituent agencies and about every problem which has a bearing upon the UJA.
2. To encourage the young men to participate in positions of leadership in the communities in which they live and at the national level. In view of the nature of the problem posed by the young men for whose benefit the whole effort will be made, the emphasis should be upon educating these men in the broadest and deepest sense in the problems related to the UJA, in the hope of having them cultivate a set of convictions that the UJA is entitled to the primacy it has had in American Jewish life.

3. Program for Young Leadership Cabinet

Time and experience will dictate the full extent of the activities in which the Young Leadership Cabinet will want to engage. However, as a starting point, the Cabinet should, in the pursuit of its main objectives, adopt the following program:

1. The most thorough briefing of the Cabinet on the problems related to the UJA and on the programs of the constituent agencies of the UJA. This should be done by keeping a constant flow of information to the members of the Cabinet and through meetings both at the regional and national level.
2. The organization of Young Leadership groups in every community with a sizeable Jewish population. These groups should be encouraged to constitute themselves as study and discussion groups and should become known in their respective communities as the best informed group of men on every aspect of the UJA operation and on the problems related to the UJA. Only when the young men become thoroughly conversant with the problems of the UJA will they be heard in their communities and derive personal satisfaction from their identification with the UJA. It is recognized that in some communities there are Young Leadership groups already functioning. In such communities the Cabinet shall not establish any groups in competition with the existing bodies but rather see that the programs developed by the Cabinet become an integral part of the programs of the groups already in existence.
3. The planning of and the stimulation of participation in the UJA Young Leadership conferences. Heretofore the initiative for such conferences has come entirely from the UJA. The Cabinet, it is felt, would be in the position to render invaluable advice on what should be included in the programs for such conferences and where the emphasis should be placed.
4. The planning of, and the stimulation of participation in, Young Leadership missions to Israel and to other parts of the world which constitute the main foci of attention of the UJA. These missions present the maximum opportunity to indoctrinate the participants in the importance of the UJA, to give the participants a sense of pride in what has been accomplished with UJA funds and to imbue them with the conviction that the UJA is entitled to maximum support.
5. Encouraging articulate young men to form a cadre of speakers in behalf of the UJA. The Cabinet should be alert to the men who stand out in the conferences, missions and in the community leadership groups and, working through the local groups, should develop opportunities for these men to speak in behalf of the UJA. Nothing will do more to give a man a personal interest in a cause than the commitment which comes from speaking in its behalf.
6. Helping the UJA maintain a current and comprehensive list of young men of leadership caliber. While this seems to be a mechanical chore it is essential to any effective Young Leadership program. The UJA must know to whom it must pay attention in connection with the Young Leadership program, whether it be for the flow of special information material or for inviting the men to participate in events which relate to the program.
7. Encouraging the Cabinet members to assume positions of leadership in their respective communities. The object of any leadership program is to develop in men the urge to take on responsibilities of leadership. It is believed that even in the best organized communities in the country there always exist opportunities for men who want to assume responsibilities in

any given area of communal activity. The Cabinet could virtually underwrite the future success of the UJA by seeing that men sympathetic to the UJA and thoroughly familiar with its operations become the key men in the local fund-raising structure.

Specifics aside, the Young Leadership Cabinet can assume the responsibility for shaping the thinking of the men who will make the fundamental decisions in the communities on what goals should be set and how the funds raised shall be distributed. In essence, these decisions involve basic concepts on the extent of American Jewry's responsibility towards fellow Jews in need and on the very basic question of priorities.

Much too long and in too many instances men have made contributions to the campaigns because of various, and degrees of, pressures. Because the end has been a noble one the means have been justified. However, precisely because the approach of the Young Leadership Cabinet will be to give men reasoned convictions about the importance of the UJA to Jewish survival, the campaigns can, through the efforts of these men, be lifted to a level where more and more of the giving will be voluntary in the truest sense of the word and, by the same token, a type of sharing that will be in the finest Jewish tradition.



HAF

YOUNG LEADERSHIP CABINET MEETING

Saturday, December 8, 1962, 12:30 P.M.

Hotel Americana, New York City

A G E N D A

- I. Rabbi Friedman introduces Cabinet Chairman Alan Sagner.
- II. Chairman's remarks -- Alan Sagner.
- III. Discussion and decisions on items A through E (Mr. Sagner presents background on A and B; Rabbi Friedman presents background material on items C, D and E):
 - A. How would Cabinet prefer to receive its briefing; review possible media including telephone calls, letters, regional conferences, selected literature.
 - B. Status and program of local Young Leadership groups with particular attention to the method in which overseas needs are interpreted and how fund raising is served by the local Young Leadership group.
 - C. Where and when should the next Young Leadership Conference be held.
 - D. The 1963 Young Leadership Mission.
 - E. Utilization of young leaders as campaign speakers.
- IV. General discussion with the intent of provoking suggestions and topics to be included on future agendas.

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review the history

*Nov 1960
Nov 1961
Nov 1962*

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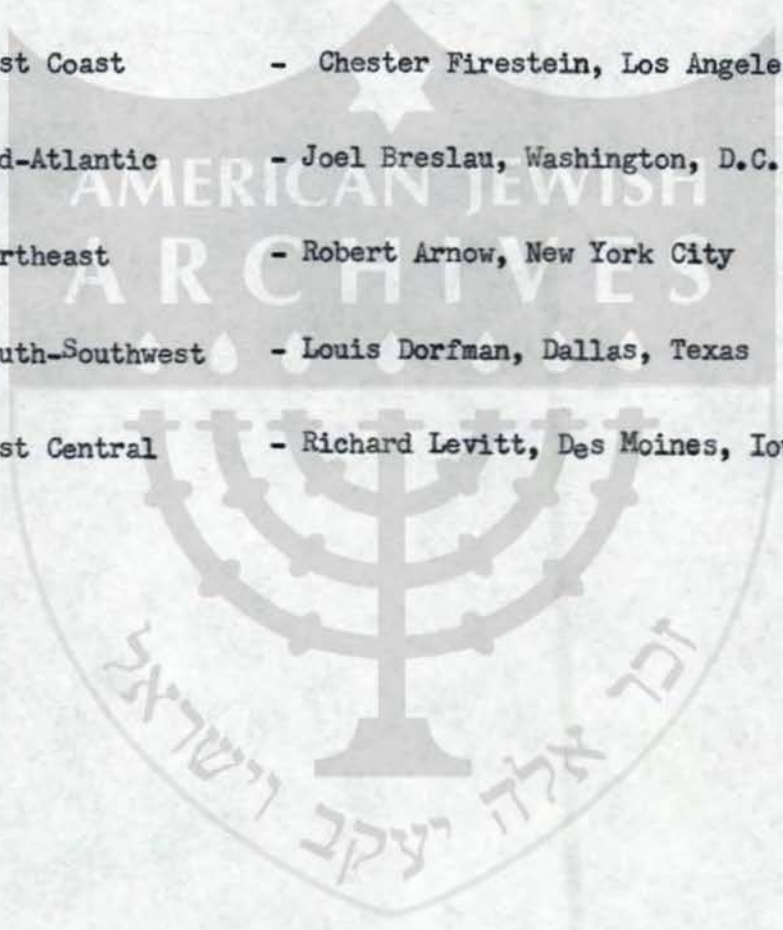
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HAF

YOUNG LEADERSHIP CABINET

Suggested Regional Vice-Chairmen:

- East Central - Joseph Kanter, Cincinnati, Ohio
- West Coast - Chester Firestein, Los Angeles, Calif.
- Mid-Atlantic - Joel Breslau, Washington, D.C.
- Northeast - Robert Arnow, New York City
- South-Southwest - Louis Dorfman, Dallas, Texas
- West Central - Richard Levitt, Des Moines, Iowa



12/4/62

United Jewish Appeal, Inc.
165 West 46th Street
New York 36, New York

HAF

M E M O R A N D U M

January 16, 1963

To: Executive Staff
From: Herbert A. Friedman
Subject: Young Leadership Program

For three years we have had what I call an "informal" Young Leadership program. This has consisted of:

1. Creating an awareness of the need for developing new young leaders.
2. Holding two national conferences - 1960 and 1961 - three days in duration - attended by approximately 250.
3. Organizing two overseas missions - 1961 and 1962 - with attendances of 133 and 112 respectively.
4. Mailing out selected books and pamphlets to approximately 500.
5. Accumulating a list of approximately 3,000 names of persons in this category.
6. Planning another overseas mission for 1963.

It has now been decided to "formalize" the program through the creation of a Young Leadership Cabinet - a potentially powerful new instrument in the UJA apparatus. This Cabinet could take control of the Young Leadership program and shape its future.

It is now necessary to put this Cabinet and program under full-time professional direction.

The duties of the Director are as follows:

1. To cultivate personally each member of the Cabinet; to participate in his further education by careful personal examination of the historic role of the UJA and the problems it must solve in the years ahead; to consider himself the teacher of these men.

more....

2. To call upon all the resources of the UJA staff to help in the process of education (e.g. - get Wechsler to write a paper on the vital significance of PCB for the UJA; get HAF to write a personal letter on current events; get ASH to write position papers on various problems which come up from time to time, Soblen case, etc.)
3. To be in constant touch with these men, through personal visitations, calls, letters, in order to be sensitive to their need for knowledge and their queries and complaints.
4. To see to it that these men are used in UJA functions (fund raising, educational meetings, PCB, stimulation). If they are not used, their attention will wander and we will lose them. The best training is by usage. The entire staff of the UJA must be made conscious of the necessity of finding opportunities for these men.
5. To serve as the secretary of this Cabinet -ie., mailing its agendas and minutes; recruiting attendance at its meetings.
6. To keep records of the performance of these men, and to evaluate their work.
7. To search for replacements, since it is the policy for men to leave the Cabinet at age 40. Recruiting of new men is a matter of highest priority. The criteria of communal standing, wealth, social status, family connections, articulateness, belief in our cause, age, must always be observed in seeking new members.
8. To prepare future national conferences - none was held in 1962. One should be programmed for 1963.
9. To work on future overseas missions.
10. To create opportunities constantly for these men to take over increasingly important roles in their own community structures. This requires a constant interpretation to executive directors and to older leaders who must step aside or share so there is room for the younger ones. We must consider it part of our mission to infiltrate these men into top leadership in their own communities.

HAF

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y of Conf*

9 May 1963

The Honorable Philip M. Klutznick
199 E. Lake Shore Drive
Chicago, Illinois

Dear Phil:

I know that you and I will meet sometime between the 20th and the 23rd, but I wanted to discuss the following matter with you even before that date, in the hope that you could do something about it.

We are having our annual Young Leadership Conference the weekend of September 13-15, here in New York City at the Plaza Hotel. You will recall that this is a conference of major importance for us because it brings together several hundred of the younger leaders from all over the country. These are men between the ages of 25 and 40, and most of them bring their wives. They lie at the very heart of our future, and we wish to give them maximum education and inspiration.

One of the most important approaches to these young people is to give them a sense of idealism, for this, after all, is the most powerful motivating factor in our work. In American life the Peace Corps symbolizes this approach. It seems to me that if Sargent Shriver were to come to speak to our group, he could have some very pertinent things to say. He could, in effect, make a very strong plea for young men to develop an attitude of altruism, in an effort to help build a better world and he could document it by describing interesting experiences which have occurred in the global work of the Peace Corps. It is easy to see how a direct bridge can be made from that to our work. Furthermore, his is a name of outstanding public importance which would help draw attendance to the Conference.

If you agree with all of this, then I would like specifically to ask you to invite him on our behalf, to speak at the Saturday night banquet on September 14. There is no fund raising at this conference, so he need have no inhibitions on that score.

9 May 1963

I know that you know him well enough to pick up the telephone and ask him. Would you do that, at your earliest convenience? If, for any reason, you disagree, please give me a ring and we can discuss the matter further.

Looking forward to seeing you, I am,

As ever,

HAF:gb

Herbert A. Friedman
Executive Vice-Chairman

AMERICAN JEWISH
ARCHIVES



M E M O R A N D U M

May 22, 1963

TO: Executive Staff and Field Representatives

FROM: Herbert A. Friedman

SUBJECT: Young Leadership Retreat; May 17-18-19, 1963

I want you to know that the Young Leadership Retreat was an exciting and stimulating weekend. There was a full and frank discussion of UJA needs and the responsibility of the Cabinet members to these needs. There was general acceptance by the young leaders present of the importance of fund raising as a Cabinet responsibility.

These young people are articulate and intelligent and many of them have campaign experience. They are willing to work in behalf of UJA. They will speak, solicit gifts, stimulate attendance to Young Leadership conferences and missions and generally do whatever is asked of them. Please meet them and utilize their services in your communities.

It was their unanimous feeling that a similar retreat be scheduled in 1964.

For your information, the attendance of the retreat is listed below.

Attached is a copy of the weekend program.

Harold B. Abramson - Clifton, N.J.	Morey M. Myers - Scranton, Pa.
Leonard D. Bell - Lewiston, Me.	James H. Nobil - Akron, Ohio
Herschel Blumberg - Washington, D.C.	Neil J. Norry - Rochester, N.Y.
Joel Breslau - Washington, D.C.	Ivan J. Novick - Pittsburgh, Pa.
Irwin S. Field - Los Angeles, Calif.	Frank M. Polasky - Saginaw, Mich.
Jack B. Fisher - Canton, Ohio	Melvin D. Sacks - Akron, Ohio
David B. Follender - Teaneck, N.J.	Alan Sagner, Newark, N.J.
Martin S. Fox - Newark, N.J.	Robert M. Schraye - Chicago, Ill.
N. Bud Grossman - Minneapolis, Minn.	Leonard H. Sherman - Chicago, Ill.
Martin Hecht - Cape Girardeau, Mo. (Chicago)	Roger P. Sonnabend - Boston, Mass.
Robert Z. Kaplan - Toledo, Ohio	Wallace W. Wolf - Worcester, Mass.
Michael S. Mahr - Baltimore, Md.	Gordon Zacks - Columbus, Ohio

HAF:SMU
Encl.

H.A.F.

AGENDA

Young Leadership Cabinet Seminar
May 17-18-19
Onchiota Conference Center
Tuxedo, New York

Friday, May 17

7:00 P.M.

Dinner

8:00 P.M.

Israel in the 60's - Avraham Harman

Israel Ambassador to the United States

- a. Israel as a Rising Modern Society
- b. Relationships with U. S. Jewish Community

Saturday, May 18

8:30 A.M.

Breakfast

9:30 A.M.

Leadership of the U. S. Jewish Community

Edward M. M. Warburg, Chairman, JDC

- a. Leadership prior to World War II
- b. Changing patterns in leadership since World War II
- c. Leadership for the next decade

12:30 P.M.

Lunch

2:00 P.M.

U. S. Jewish Community in the 60's

Herbert A. Friedman, Exec. Vice-Chairman, UJA

- a. Significance of philanthropy as a unifying factor
- b. Ability of the American Jewish community to cope with problems arising from political and social excesses directed at Jewish communities throughout the world.

6:30 P.M.

Dinner

8:00 P.M.

The Soviet Union and East European Countries

Professor Richard E. Pipes, Associate Director,
Russian Research Center, Harvard University

- a. General political trends
- b. Survival of Jewish communal life

Sunday, May 19

8:00 A.M.

Breakfast

9:30 A.M.

Business Session - Alan Sagner, Chairman, Young Leadership
Cabinet

1. Review of Cabinet
 - a. Membership
 - b. Activities
 - c. Communications
 - d. Information
2. 1963 Young Leadership Mission
3. Young Leadership Conference, September 13-14-15,
Hilton Hotel, New York City
4. Next Cabinet Meeting

1:00 P.M.

Lunch and Summation

5/20/63

E. M. M. W

Remarks
AMERICAN JEWISH
ARCHIVES
Y L Retreat
5/17-19, 1963

LEADERSHIP OF THE U.S. JEWISH COMMUNITY

1. Founding Fathers of Modern Philanthropy

The now famous cable of Henry Morgenthau Sr., is the genesis of modern philanthropy.

Sent in August, 1914 from Turkey, it was addressed to two men, -- Louis Marshall and Jacob H. Schiff.

Neither our Ambassador who asked for \$50,000 aid, nor the two leaders realized in 1914 that the cable was laying foundation to a new social enterprise which would attract billions of dollars, last half of century, involve thousands of contributors, breed and cultivate outstanding Jewish leaders.

History never tells its secrets; never reveals what it has in store for the future.

The First World War, 1914-1918, brought hardships and sufferings to Eastern Europe and Palestine. It was the first great challenge to a Jewish community which, in 1914, was dynamic and fermenting and still growing in strength.

Many leaders, members of the business community, professions, workingmen's associations, were either immigrants or the first generation Americans, born in the United States.

Like the mass of Jewish people, they maintained and preserved close contact with Europe, with areas of devastation and need.

The founding fathers of modern philanthropy had an intimate knowledge of Europe, felt close to it.

They did not serve philanthropy. They saw it as their natural obligation. They worked at it long hours; they took home cables, reports and letters; examined them and often drafted replies.

Certainly, there were professionals who were engaged in the daily work of relief.

With time, philanthropy developed from primitive forms of cash remittances into more complex endeavors of popular soup kitchens, medical aid, sanitation.

By 1921, it became clear that peace in Europe will not automatically restore the Jewish communities of Poland, Latvia, Lithuania, Rumania, Hungary, Czechoslovakia and even Russian to self sufficiency.

The Jewish artisans, the shopkeepers, the peddlers, the young post-war generation needed credits for tools, raw materials, merchandise, and funds for vocational training schools. The children in Poland, Czechoslovakia and Rumania needed education, schooling, health centers. But still, the economic reconstruction of Eastern Europe was one of the most pressing problems

Herbert H. Lehman became the first Chairman of JDC's Reconstruction Committee. He went to Paris; participated in the original planning and execution of the plans.

Jewish philanthropy pioneered new forms of fundraising. Jewish philanthropy pioneered new forms of using the funds. Actually the Reconstruction and Rehabilitation program of the JDC was the fore-runner of UNRRA which came into being some two decades later and whose first Director-General was Herbert H. Lehman.

The generation of the founding fathers participated in another great historic experiment -- Agro-Joint.

In the 20's, when Palestine became a center of resettlement of Jews from Eastern Europe, the non-Zionist leaders of the JDC, individually participated in economic and agricultural endeavors on behalf of the Yishuv.

2. Second Generation of Leadership

By 1932, plans were afoot to disband JDC. Depression in the U.S.A., which started in 1929, affected the ability to give. Mass unemployment in the U.S.A. dulled the response to the chronic under-employment in Eastern Europe.

On January 30, 1933, Hitler came to power. Central Europe which served as a haven for Jews from Eastern Europe became a place of calamity to Jews.

In 1933, the vision even of most forward-looking leaders was limited. Nobody suspected that the calamity would grow into a catastrophe.

Mass migration from Germany brought new refugees to France, Belgium and Italy, and sent new pleas for help to the United States.

To cope with sudden needs became the task of a new generation. The sons of the founders assumed responsibility for finding funds in the United States and sending funds to Europe.

By the end of 1938, Jewish leadership in the United States fully realizing the mortal danger that threatened the European Jewish Community; hence, the decision to unite its fundraising efforts.

It was a richer community, more stable, more settled, financially more advanced than that of 1914; but at the same time the philanthropic demands were vastly greater in 1945 than in 1918.

It was the historic privilege of the second generation to rebuild the war devastated European Jewish Community and to assist Israel in keeping its doors open for those who could run away from hostility, discrimination and oppression.

3. The Task of New Leaders

Organized modern philanthropy is 50 years old.

It brought out two generations of leaders.

Each "led" the field for a quarter of a century.

The founding fathers were joined by a new crop of individuals; at first, they worked together as teachers and apprentices; then as partners; and upon retirement of the founders, the second generation took over the full command of philanthropy.

Perhaps, it was not an orderly transition from one generation to another and, most likely, the founders faced their own problem of replacement.

It is only a guess, but, it seems, the task was easier.

Great calamities bring great deeds. Immediate danger to Jewish settlements abroad, philanthropically inspired larger numbers of individuals to leadership here.

At this moment, the leadership problem is complicated by the fact that we are living in a "in-between" period of history. Some may consider it a pause, an intermission between two acts.

But is it so?

Only last year, a drama was played out in a remote corner of the earth, on the outskirts of modern history.

The Jewish Community of Algeria was reduced from 130,000 to 10,000, mostly within 6-7 months time.

Algerian Jews moved to France and created a problem which will take many years to solve.

Or, take Latin America. Argentina was a "steady" settlement. The Jewish Community there was, and still is, our partner in philanthropy.

But there is a creeping apprehension in Argentina, and more people are moving to Israel.

These examples could be multiplied.

History is moving to new areas: the changes it brings with it -- do not benefit our fellow Jews there.

Finally, there is the constant problem of Russia's Jewry.

No, we did not enter into an epoch of "small deeds".

There are challenging problems in Israel, Europe, in Latin America and Africa.

Jewish philanthropy needs "new faces", new brains and fresh hearts, young leaders with compassion for needy and intelligence for understanding of our goals.

The experience of the veterans and the energy of the young leaders is the greatest assurance that modern philanthropy will continue to operate effectively.

JEWISH RECONSTRUCTIONIST FOUNDATION, INC.

15 WEST 86TH STREET, NEW YORK 24

TRAFALGAR 7-3595

RECEIVED	
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ANSWERED-	

September 30, 1963

Rabbi Herbert Friedman
Executive Vice Chairman
United Jewish Appeal
165 West 46 Street
New York, N. Y.

Dear Rabbi Friedman:

I have been very much interested in the leadership training program which U.J.A. has instituted, particularly for young people. I believe that the Reconstructionist would welcome an article describing this program more fully than we have had a chance to learn about it through the news releases.

We would be interested in knowing how the people are chosen; what sort of background is required; whether there is any fixed curriculum; and anything else that might throw light on an attempt as worthy as this one is to train future leaders for the Jewish community. Naturally we are most concerned about the point of view or philosophy of Jewish life which is being conveyed to them.

I wonder whether you could designate somebody to prepare such an article for us. I don't dare to suggest that you do it yourself, knowing how terribly busy you are; but if you should surprise us and accept the assignment, we would be overjoyed.

With best wishes, I am

Sincerely,


Ira Eisenstein

IE:r

cc
RL

The RECONSTRUCTIONIST

A BI-WEEKLY JOURNAL OF JEWISH OPINION

15 WEST 86TH STREET, NEW YORK 24

• TRAFALGAR 7-3595

DR. MORDECAI M. KAPLAN, *Founder*

DR. IRA EISENSTEIN, EDITOR

October 31, 1963

Rabbi Herbert Friedman
Executive Vice Chairman
United Jewish Appeal
165 West 46 Street
New York, N. Y.

Dear Rabbi Friedman:

May I enclose, herewith, a copy of
the letter I wrote to you on September 30th.

I am still interested in an article
describing the program of leadership training
which the U.J.A. has instituted. I hope that
you will not be too busy to provide us with
this material, even if you haven't the time
to take care of it yourself.

Hoping to hear from you and with
best wishes, I am

Sincerely,


Ira Eisenstein

IE:r
enc.

PROFESSOR PIPE'S REMARKS
YOUNG LEADERSHIP RETREAT
MAY 17, 18, 19, 1963

Anything done by Jews outside (US-Israel) to help Jews inside is harmful to them, because the authorities are already predisposed to distrust them.

Our statements in press, in UN re matzot, or cultural privileges, or anything else.

There is anti-Semitism in Russia, except among intellectuals.

There is a strict quota on Jews in higher universities (except in science schools).

Political, industry and diplomatic jobs are almost impossible to get.

Bribery (several thousand \$) can get your son into Moscow U.

Other form of discrimination is religious.

Jews not allowed to enjoy national culture, despite being identified as Jews by nationality on passport.

Jewish community is frightened, precarious, distrusted above, disliked below, no economic future, possibility of pogroms, no religious or national life. Bond of identification between Jews is very strong except for intellectuals, who assimilate rapidly, intermarry. They take pride in Jewish achievements of U.S. Jews and Israel. Intellectuals who are at home in Russia would not leave. The poor would. All have relations in US or Israel.

I am not pessimistic. They will maintain strong cultural ties - not assimilate.

Don't see possibility of Russian government allowing Jews to leave.

1. How can they permit large number to leave (thus admitting Russia is no utopia).
2. They need the labor involved. Can't afford to lose so many hands.

HARMAN'S REMARKS
YOUNG LEADERSHIP RETREAT
MAY 17, 18, 19, 1963

NON-EUROPEAN vs. EUROPEAN

Next 10 years continues this way pending large European immigration.

I. Primary problem of Israel is homogeneity of population

1. This can be done by increased quality of education.

II. Another problem is economic

Our population is subject to rising expectations - we can't really afford this.

There has been basic economic revolution in occupations.

15% labor force in agriculture - better mechanization will reduce this to 10%.

Our growth will have to be vertical - technological requiring skills.

Common market is problem involving 30-40% of our exports. We will have to continue to export 35% of our GNP (and double it in next 10 years) to achieve Western European standards - not U.S.

Population - 3 million by 1970

III. Problem of "What is a Jew"

Clash of opinion as to what Judaism and Jewishness is - will get worse

IV. All above are internal problems. These are the most decisive in long run. Our external problems are more headline-worthy but less determinant of our future.

There is new and sharper focus of danger:

1. Arms escalation in Egypt, which threatens us with arms imbalance.
2. Egyptian intervention in Yemen.
3. Stepping up of organized subversion by Egypt in neighboring Arab countries.
4. Declaration of Arab unity 17 April toward goal of destroying Israel.

We will have to purchase more and spend more on defense if that is possible.

Peace is not overnight process. Their purpose is to destroy us - ours is to prevent explosion - because we can beat them - but this will push peace farther away.

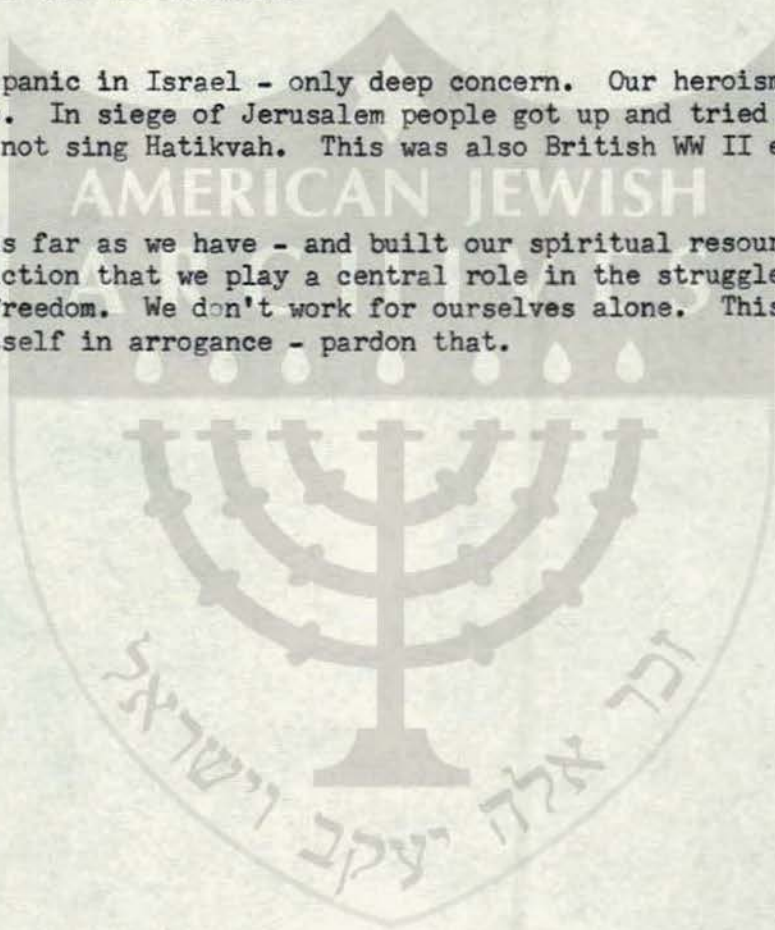
2 ways to prevent explosion - military deterrent and political deterrent.

Real danger is miscalculated by Egypt that she can destroy us. She can't and must be told not to try. If she does, there will be a spill-over and rest of world will be affected.

There is no panic in Israel - only deep concern. Our heroism is its ordinariness. In siege of Jerusalem people got up and tried to make breakfast - not sing Hatikvah. This was also British WW II example.

AMERICAN JEWISH

We've come as far as we have - and built our spiritual resources - because of our conviction that we play a central role in the struggle of the Jewish people for freedom. We don't work for ourselves alone. This sometimes expresses itself in arrogance - pardon that.



YOUNG LEADERSHIP RETREAT
May 27, 18, 19, 1963

DISCUSSION

Purpose and Activity

1. Take and active role in the activities of local federation, including but not limited to fund-raising (i.e. allocations).
2. Form educational groups, to expand our ranks geometrically. This should be done outside fund-raising season. Arrange meetings personally, or in conjunction with federation.
3. Persuade local federations to form young leadership cabinets.
4. Recruit persons for overseas missions.
Scholarship trips on mission (instead of trips to G.A.) for outstanding young men.
5. Establish a young leader award to be given by UJA at local big gifts dinner.

Age limit - stay on until 45.

More than one member per community - two strengthen each other.

Permanent members of group - Young Leadership Council.

1. Upper age limit - 45
2. Review membership - remove for non-activity
check mailing list with cabinet members for additions and removals.

Newsletter - as required.

- - - - -

September Conference

Simultaneous seminars on Argentina, South Africa,
Russia

COMMUNAL CURRENTS: The number of annual contributors to the campaigns of the Jewish Federations and Welfare Funds can be estimated conservatively at more than 1,000,000... This is the opinion of S. P. Goldberg, director of Budget Research of the Council of Jewish Federations and Welfare Funds... A sample of reports from cities with a Jewish population of 2,300,000 listed 500,000 individual gifts to the federated campaigns... This excluded many tens of thousands of individuals covered by organization gifts, trade union gifts, synagogue appeals, landsmanshaften gifts, donations through Yiddish newspapers, and the like... Since the sampled cities represent about 40 percent of the Jewish population in the United States, the number of givers may even exceed 1,000,000... In 1961, Jewish Federations and Welfare Funds raised \$125,600,000, but preliminary data for 1962 indicate an increase of about five percent and may approximate \$130,000,000... This is the average annual level since 1956, indicating a relative stability... These campaigns do not include the raising of capital funds, or endowment drives, conducted by Federations alone or together with local Jewish agencies for local hospitals, homes for the aged, Jewish centers and other institutions... Although systematic data on local capital fund-raising are not available on an annual basis--because of the long-term nature of these efforts--partial figures indicate the magnitude of these efforts... The Federation of Jewish Philanthropies of New York alone obtained during the last two years \$74,400,000 in pledges and grants toward its three-year building-fund goal of \$104,400,000... During the last two years Jewish hospitals and medical centers in 18 cities had under way construction programs involving an aggregate cost of about \$90,000,000... Community centers in 35 cities reported during these two years plans and drives with an estimated cost of construction of \$35,000,000... New homes for the aged in 30 cities were planned at a cost of about \$30,000,000... The per capita gift to federated campaigns is about \$30 in the average, but in cities having effective campaigns, the average per capita giving is higher... Detroit, for instance, has a per capita giving of \$52, Cleveland's per capita is \$69, Baltimore and Cincinnati have each a per capita of \$42, Milwaukee and Minneapolis--\$50 each... In the medium-size communities, such as Atlanta, Omaha, Louisville, Columbus, Akron, Scranton, Akron, the per capita levels are between 60 and 75 dollars... In Detroit, more than 20 percent of the givers each contribute \$100 or more; in Boston such givers constitute 17 percent, and in Cleveland they are 22 per cent of the total number of contributors... All in all, about 20 per cent of all givers provide close to 90 per cent of the funds raised.

FOR HAF

#1 - RESUME OF ACTIVITIES OF YOUNG LEADERSHIP CABINET

The Young Leadership activities were evident in 77 campaign meetings. These meetings were covered by 42 Young Leaders, 22 of whom are Cabinet members. The following is a listing of the meetings.

35	Fund Raising
22	Young Leadership Stimulation
10	Education, Workers, etc.
7	Regional Conferences
<u>3</u>	<u>25th Anniversary</u>
77	

In addition, 7 Young Leaders are on the National Cash Committee, 6 of whom are Cabinet members. In all, 23 communities are their responsibility for cash.

Previous conference attendance by Young Leaders who are today Cabinet members

<u>1960</u>	<u>1961</u>
15	15

Previous Mission participation by Young Leaders who are now Cabinet Members

<u>1961</u>	<u>1962</u>	<u>1963</u>
9	4	4

Campaign positions held by Cabinet Members.

<u>IG Chairmen</u>	<u>Trade Chairmen</u>	<u>Campaign Chairmen</u>	<u>Welfare Fund Board</u>
4	17	10	15

<u>Welfare Fund Executive Committee</u>	<u>Welfare Fund President</u>	<u>Allocations Committee</u>
2	1	3

Total Number of Cabinet - 75

1 Chairman	6 Regional Vice-Chairmen	68 Members
------------	--------------------------	------------

Total Number of Communities Represented - 56

FRIDAY

9:30 A.M. BREAKFAST

BRYANT SUITE

CABINET MEETING

Alan Sagner - Presiding

1. Resume of Activities of Young Leadership Cabinet - Herbert A. Friedman
2. Report on first Young Leadership Cabinet Meeting (see minutes)
- ✓ 3. Adoption of resolution to call members of Young Leadership
"Young Leadership Council" - Alan Sagner
- ✓ 4. Development of Regional, Area and Local Young Leadership Meetings -
Alan Sagner
- ✓ 5. Report on 1964 Mission in July - Ernest N. Spickler
6. Need to increase Young Leadership Cabinet
 - a. More representation from south and west of Mississippi - Alan Sagner
- ✓ 7. Adoption of Young Leadership newsletter - Alan Sagner
8. Report on Educational Needs in Israel - Herbert A. Friedman
9. Date for next Cabinet meeting
 - a. May weekend at Onchiota or other place and time
10. 1964 Young Leadership Conference, where - when

Adjournment

PEACE CORPS

Washington 25, D. C.

May 28, 1963

Mr. Philip M. Klutznick
199 East Lake Shore Drive
Chicago 11, Illinois

Dear Phil:

Many thanks for forwarding Herbert Friedman's invitation to speak before the Young Leadership Conference of the United Jewish Appeal on September 14. I wish I could give you an immediate "yes," but frankly my schedule for September is still up in the air since there is a distinct possibility that I'll be out of the country on Peace Corps business. Consequently, if Mr. Friedman must go ahead and schedule a speaker, I shall certainly understand the necessity of completing his program. As for me, it will be a month or so before I'd be able to give him an answer. Please let me know what his decision is.

Hope all is well in Chicago. I'll look forward to hearing from you further about September 14.

With kindest regards,

Sincerely,



Robert Sargent Shriver, Jr.
Director

May 31, 1963

Honorable R. Sargent Shriver
Director
Peace Corps
Washington 25, D. C.

My dear Sarge:

Thanks for your letter of May 28th.
I know your problem. I'm asking Herbert
Friedman to contact you directly. Whatever
the decision, the two of you should get
acquainted.

With the very best.

Cordially,

Philip M. Klutznick

bc:Rabbi Herbert Friedman

File

11 June 1963

Honorable R. Sargent Shriver
Director
Peace Corps
Washington 25, D. C.

Dear Mr. Shriver:

Since receiving a copy of your letter of 28 May to Phil Klutznick, regarding our invitation to speak, I have tried several times to reach you by phone. You have been busy testifying.

I had hoped that there would have been an opportunity for the two of us to meet personally, but I see how busy you are, and I myself shall be leaving the country shortly. Therefore, we shall have to continue our contact by mail until we can have the pleasure of meeting.

I can respect the uncertainty of your schedule, for mine is almost of the same nature. I travel all over the world, often at short notice.

In your letter to Phil you said that it would be a month or so before you would be able to give us an answer. Would you know by 1 July? We really want you very much. Our young leaders are very excited at the prospect of hearing from you. We wanted to complete our program and get our invitations in the mail all over the country by mid-July at the latest, in order to ensure the largest possible attendance.

If, therefore, you can let me know by the first week in July, we would be thrilled. If the answer were to be negative, then, regretfully, we would have to look elsewhere.

Hoping to hear from you at your earliest convenience, I am,

Sincerely yours,

Herbert A. Friedman
Executive Vice-Chairman

HAF:gb

P.S. We are inviting Phil to speak on the same program that Saturday evening, September 14. The two of you would make quite a combination.

UNITED JEWISH APPEAL, INC.
165 W. 46th St. N.Y. 36, N.Y.

27 JUNE, 1963

HON. E. SHERIDAN BOWEN, JR.,
DIRECTOR
PEACE CORPS
WASHINGTON 25, D.C.

REALIZED PROMISES OF WORK MUST BE PREVENTING YOU FROM
REPLYING BY JOHN ELEVENTH LETTER. SINCE AM NOW PREPARING
LEAVE FOR OCEANAS WOULD DEEPLY APPRECIATE YOUR ADVISING
WHETHER YOU CAN ACCEPT INVITATION ADDRESS OUR YOUNG LEADERSHIP
CONFERENCE. UNDERSTAND FINAL REGISTRATION MAY NOT BE POSSIBLE FOR
YOU AT THIS TIME BUT ALTERNATIVELY WOULD APPRECIATE YOUR ADVISING
ME WHEN YOU MAY CONVENIENTLY LET US KNOW THE WAY OR OTHER.

HENRY A. FRIEDMAN
EXECUTIVE VICE-CHAIRMAN
UNITED JEWISH APPEAL

THE YOUNG LEADERSHIP PROGRAM OF THE UNITED JEWISH APPEAL

by

RABBI HERBERT A. FRIEDMAN

The single most outstanding factor in the effectiveness of the United Jewish Appeal, its steadiness, its constancy, its ability to keep going year after year, is the dedicated and imaginative leadership of the men who have made this cause their primary concern and have stood at the helm at all levels, national, regional or local. Even the most powerful ideas remain stillborn, unless there are men to implement them.

As we analyze the background of the leaders of the past quarter century, whether they be men who worked at the apex of national committees or whether they be chairmen of the smallest local units, we find that most of them were either born in Europe or are the children of parents who migrated to America. Their sense of responsibility stemmed from the fact that they themselves understood, from personal experiences, what it meant to be an immigrant, or they had heard stories from their parents which gave them the necessary comprehension. In addition, they usually were close to the roots of traditional Jewish religion, with its thrice daily emphasis on the restoration of Zion. Thus, when they were asked to assume leadership in a movement whose purpose it was to save Jewish lives or help build a Jewish land, no further elucidation was necessary. They were sufficiently motivated by personal experiences or historic memory to plunge themselves into the work of raising huge sums of money and giving very generously themselves. Theirs was a strong emotional responsibility and their sense of identification with world Jewry was an inescapable part of their deepest consciousness.

It is necessary today to develop a new generation of leadership. This must be done for two reasons. First of all there is a natural attrition among the older generation, and a constant need to replenish the ranks, as death and age take

their toll. Secondly, it is necessary that the older men, who have given two and sometimes three decades of their very lives, should be encouraged to continue, even after so many years. The surest way to achieve this is to demonstrate that the next generation can be attracted and mobilized to work for the same eternal causes. One need only listen to the sighs of satisfaction on the part of the older men, when they see the younger men coming forward, to realize that there is a double benefit in a leadership development program. The new bring added strength and the old keep working as well when they see that there is a group just behind them, ready and willing to pick up the torch.

It became apparent that this general theory, with which everyone agreed, would remain only theory unless a concrete plan were evolved to seek and train new leaders. Several years ago we started to accumulate a list of names. Travelling throughout the communities of America, we began to watch carefully for the younger men who had thrust themselves forward in the work of their own organized communal affairs. The age group sought was between 25 and 40. At first it was a slow process, writing down the name of a man who for some reason made a gift which was exceptional for his age or status; or noting a man who was particularly literate as he addressed a meeting; or observing a man who seemed to have those rare powers of persuading his fellow citizens. These and various other criteria of leadership became the yardstick as we traveled and searched. The list began to grow from individuals to a few score.

Then came long sessions with the field staff of the UJA, explaining to them these criteria and urging them to search similarly and to send in names. The older leadership of the UJA were informed that this search was on and they were likewise urged to contribute the names of their sons, sons-in-law, younger business associates. Attendance lists at national conferences were carefully culled, in order to look for the men of the younger age group who were sufficiently interested

to have travelled long distances at their own expense, to attend a national meeting. Extensive contact was made with executive directors of the two hundred and thirty four organized Welfare Funds and Federations of the country, asking them to suggest names of those in their communities whose conduct marked them as potential future leaders.

Thus, slowly and carefully, without any public announcement, and without any grandiose statements of intention, a basic list was built. By the time this reached the extent of twelve hundred names, it was felt that the UJA should make its first public move. In the late spring of 1960 we announced that a National Young Leadership Conference would be convened that fall -- and we thus committed ourselves. Once announced, it had to be a success. Everyone involved worked very hard and we were pleased and gratified to find almost three hundred persons from all over the United States attending the three day conference held in November 1960.

These young leaders came to the Waldorf Astoria Hotel in New York City, from near and far. Twenty-five states and ninety-one cities were represented at that first Conference. Young men and women came not only from Los Angeles and New York City, but also from Callais, Maine; Galveston, Texas; and Lafayette, Indiana. For the first time in their lives they listened to a detailed report by the leading executives of the constituent agencies of the United Jewish Appeal. They also had an opportunity to ask questions and gain an insight into the scope of the UJA global rescue operation. Following the Sabbath luncheon the three hundred young leaders enjoyed an Oneg Shabbat in the company of various members of the Israeli United Nations delegation. They also had the opportunity of listening to and meeting Avraham Harman, Israel's Ambassador to the United States. Towards the end of the day, the entire group was welcomed at a reception tendered in their honor by prominent officials of the United Jewish Appeal.

At that initial conference a major address was made -- more than three

hours without interruption -- to satisfy the need for a historical, factual, intellectual approach to these men and women. Contrary to their fathers and grandfathers, to whom it was not necessary to explain why they should be involved, with this generation it was necessary to begin from the beginning and lay the philosophical basis in order to prove to them that it was their duty to become involved. This is the key to the whole matter. Our third generation American-born potential leader must be approached rationally and intellectually with a set of arguments to prove to him that it is his responsibility to become involved in this work. Once that has been done and he is satisfied intellectually, then the cause will receive his total emotional commitment. First, one must satisfy him as to the basic question -- why bother?

This is exactly what was attempted in that basic speech, the title of which was "Jewish History 1880-1980". It was necessary to begin with a full description of Jewish life in the Eastern European heartland, the Shtetl, and to end twenty years in the future with the hope and dream that all Jews would then be living in freedom. Following the description of the rich and vigorous Jewish life in the Pale of Settlement, came the story of the great migration westward to the New World and the beginnings of the Zionist movement eastward to Palestine. There were portions on the growth of America, the second Aliyah movement to Eretz, the great shocks of World Wars I and II, a lengthy portion on the rise of Hitlerism and the awful darkness and degradation of the Period of Murder, followed by the fateful three years between the end of the war and the establishment of the State, and finally the crammed-full era of the dozen years to the present date. The concluding section of the speech attempted to make a prognosis of the tasks lying ahead in the next twenty years, for the successful achievement of which we were soliciting the active leadership and participation of this new generation.

When one seeks to make an intellectual approach, to convince logically, one must lay out a carefully arranged pattern of thought, explain terms, establish definitions, and then assign a scale of values to the whole diagram. There are several basic universal principles which seem to me to comprise the main skeletal bones of the diagram. These are statements of opinion as well as of fact, so that they serve to give a philosophy of life to anyone who will accept them. In briefest essence the following is my line of argumentation:

1. Judaism is a great civilization and offers a splendid way of life for its adherents, as well as a model from which all freedom-loving men can benefit.
2. Judaism is not an abstraction but is a set of beliefs and ideas which exist in the heads and hearts of people called Jews. The physical survival of Jewish people is indispensable for the spiritual survival of Jewish ideas. There can be no Judaism without Jews. Hitler understood this well, for one of his purposes in attempting to destroy the latter, root and branch, was a desire to obliterate the former, so that the world could be safe for barbarism.
3. There exists a world-wide unity of the Jewish people. Each segment, wherever it lives geographically, is responsible for the survival of the whole. Each individual is therefore responsible for the survival of every other individual.
4. The tools for this survival are education (knowledge of self and heritage) and migration. When under attack in any century or in any country, the Jew survives by preserving his heritage through knowledge and learning, and through migration to another country or continent should that be necessary. Our entire history is filled with great migrations.
5. A radical turning point has occurred in our history with the establishment of the State of Israel, for now the Jewish people possesses a powerful new instrument to guarantee survival. The State is a tool in the hands of the Jewish

people, in the sense that it is the final safe home for all the migrations.

6. The transmigration of populations from all areas of present Jewish insecurity, either physical or spiritual, to Israel, must be considered a major task of our generation. The corollary to this is the building of Israel into a condition of total strength and viability. Additional complementary tasks of equal importance are: to assist in the transmigration of Jews to any free country of their choice, to rebuild Jewish life in Western Europe, and to strengthen Jewish communities, even residual ones, in whatever land they may be left.

7. It is necessary to understand the long-range nature of this program, and neither to be sporadically enthusiastic nor to falter, but to sustain one's effort until the twin goals are reached, of building Israel to maximum strength and security and helping every Jew in need to migrate there or to any other free country.

The above rubric contains the basic ideas and values which must be elucidated and taught. These are timeless and universal. In addition there is another item of gruesome fascination which must be carefully dissected and explained. That is the story of Hitlerism. The average person in his mid-thirties today really knows very little of this period. He was a child when it occurred. It did not impinge upon him. He must be taught over and over the story of Hitler, the destruction of European Jewry, what happened, how it happened, what lessons are to be learned from it. The whole thing, so horrendous to those who lived through it, or were contemporary with it, is remote and academic to him. One of the questions he frequently asks (just as does his young colleague in Israel today) is how the Jews could have permitted themselves to be slaughtered like sheep. The whole ghastly mechanism must be explained to him so that he understands the evil of totalitarianism, how it paralyzes individual action, and makes revolt almost impossible. He must never be allowed to despise the martyrs or lose a sense of Jewish pride.

That first conference of November, 1960 was a water-shed. From that moment one can really say that a formal and official young leadership program of the UJA was launched. A decision was made at that conference to organize an overseas mission, which was held in June 1961. The first stop on the itinerary was Vienna where 121 members of the Mission were briefed by the highest officials of the Joint Distribution Committee who covered all aspects of the JDC program in Europe and North Africa. It was a most effective educational experience for these young men and women who flew to Europe from forty-three cities in the United States to see for themselves the problems confronting the survivors of the Hitler holocaust, as well as the Jewish communities of the Moslem world. They became aware, for the first time, of the crisis confronting thousands of Jews in Algeria who would eventually need the assistance of the JDC. They learned, for the first time, of the wonderful achievements of ORT and the nature of some of the activities conducted by the Jewish Agency in Europe. It was quite interesting to watch a young, well-to-do business executive from Alton, Illinois, meet and talk to Jewish immigrants in a transit camp in Central Europe as they queued up for their daily meals. It is this type of encounter which, on more than one occasion, shocked these young men and women into the realization that many of their brethren throughout the world are still in dire need of assistance as they struggle to attain a life of dignity and freedom.

The Mission arrived in Israel on the eve of the Sabbath. After a day of rest and meeting with friends and relatives, the work began. Some of these young people had read about Malben, the JDC program in Israel. Now they came face to face with many aged victims of the World War II concentration camps and other social cases. This left a great impact on the minds and hearts of the members of the Mission. The tour throughout Israel included every phase of life and activity in the Jewish State. The group was taken to various villages located at the Syrian

border where they had an opportunity to observe how young Israelis work the soil and stand guard at the same time. They were made fully aware of Israel's water problem and the projected solution with its concomitant military and political implications.

Perhaps the most significant event of the Mission was witnessing an immigrant ship arrive at Haifa Harbor, talking to some of the immigrants, observing the entire absorption process, even to one point of following them in busses to the new development towns to which they were assigned, and watching them move into their new flats.

The trip to the Negev and Elath was a revelation to the Mission members who began to understand the need for colonization of this vast area and the monumental sums involved in this significant project. The tour of Israel was concluded in Jerusalem where the Eichmann trial was in progress. Here, the highest officials of the Israeli government greeted the future leaders of the United Jewish Appeal and expressed their satisfaction with the formation of a Young Leadership Council in the American Jewish community. As a result of this trip, many of the Mission members confided to us that they had experienced nothing less than a complete transformation in their attitude and orientation towards Israel and world Jewish problems. They were caught up in the zeal and enthusiasm characteristic of so much in the Jewish State.

There was a second conference in New York in November of 1961 and a second overseas mission in July in 1962. Again the attendance at the conference was several hundred and on the mission one hundred-and-eleven persons. An even larger list was accumulated by deeper searching, more contacts, word of mouth and community exploration. The members of the third Mission conducted during the summer of 1963, visited the new city of Arad where they observed how the immigrants adjusted to their new environment. We are now planning the fourth Young Leadership Mission to

Europe and Israel, which will be held this July, and hope that again another hundred men and women will be exposed to this exciting program.

One feature of the total program consists of mailing selected books and pamphlets to the Young Leadership list. Not everyone could attend a conference or go overseas on a mission, but everyone could read. Over the past two years the following items were sent:

Cultures in Conflict - Raphael Patai
Chaim Weizmann - Isaiah Berlin
Theodore Herzl - Dr. Emanuel Neumann
Israel, The Land and its People
I Flew Them In - Edward Trueblood Martin
Exodus Revisited - Leon Uris

1963 was the year during which the 25th Anniversary of the UJA was observed. It was natural to utilize the Anniversary year as a milestone point during which to formalize the young leadership development program even further. It was felt that we should create some sort of formal organizational structure by means of which we could introduce the developing leaders into the mainstream of the chain of command. This could best be done by organizing a Young Leadership Cabinet, with a professional secretary to staff it. The suggestion met with the approval of the Executive Committee of the UJA which authorized the establishment of this body. The first chairman was Alan Sagner of Newark, N.J., and the second chairman, recently elected, is Joseph Kantor of Cincinnati, Ohio. At the present time there are seventy-six members of this Cabinet, most of them between the ages 30 - 40. Every area of the country is represented and a broad spectrum of professional and business interests is reflected. All but four of the Cabinet members are graduates of a college or a university.

Cabinet members are expected to take part actively in their own community organizations and campaigns, to set an example by exemplary contributions, to travel to other cities to speak and inspire, and to continue their own self-improvement by constant reading, participation in Cabinet Seminars, and attendance at Cabinet Retreats.

In the past year Cabinet members have received such books as: "Life Is With People", by Zborowski and Herzog; "The Saving Remnant", by Herbert Agar; "The Course Of Modern Jewish History", by Howard Sachar; "This Is Our Strength", by Golda Meir. In addition, each Cabinet member receives important periodicals, such as the Jewish Agency Israel Digest, The JDC Newsletter, The JTA Weekly Summary, The Near East Report, and regular UJA bulletins and Policy papers which help keep him abreast of the latest developments on the world Jewish scene.

A Young Leadership Cabinet Retreat was planned and was a thrilling event to behold. Last spring the men came for a three day weekend Retreat to the Onchiota Conference Center in Sterling Forest, New York. A veteran quarter-century top leader who spent the weekend with them, Mr. Edward M.M. Warburg, was pleased and delighted as he witnessed the homogeneity being developed in the group, the seriousness with which they tackled the agenda, the natural informality of the friendships which developed, and the obvious loyalty to the ideals of the cause which they manifested increasingly as their understanding penetrated deeper and deeper. The rural setting was superb -- a group of cabins in a forest on the edge of a lake; the absence of distraction was a blessing; and the quality of the discussion leaders was of the highest. The subjects discussed covered the nature of American Jewish communities; the future of Israel; the condition of Jews in the Soviet Union; the role of leadership; and other equally significant topics. There was no waste here, on the part of either students or instructors.

The cost of this whole program is minimal. It involves the salary of one full time staff member and his secretary, advertising and promotion for the annual conference and the annual overseas mission, the mailing of books, pamphlets and reading material, telephone and air travel of the staff member. All persons who attend the annual conference do so at their own expense, as do all participants in the overseas mission. Cabinet members pay their own expenses at weekend retreats,

including travel from their homes. It is remarkably gratifying to realize how much leadership power is presently being molded for the current campaign and how much future leadership is being generated for the years to come, at such a relatively small investment of money. There are now seven thousand names on the mailing list of the Young Leadership Council. This is the group currently in contact with the national structure of the Young Leadership Cabinet.

Important contributions have already been made by the young leaders to the UJA campaign on a local and national level. Those who participated in the 1961 and 1962 overseas missions form the nucleus of the Young Leadership Cabinet as it exists today. No less than a dozen members of this Cabinet have served as campaign chairmen in their respective communities. A cadre of speakers was created from among the Cabinet members who convey the story of UJA with conviction and enthusiasm. At the 1963 Conference plans were formulated to bring the Young Leadership Cabinet members to the Hillel Foundations so that our college youth would be inspired to emulate their concrete achievements in behalf of Israel and UJA. Some thirty to forty men and women who visited Israel on one of the three missions have assumed a more active role in local UJA campaigns. Such exemplary action resulted in increased giving on the part of many of their contemporaries. In numerous communities, our young leaders have secured gifts to the UJA from friends and neighbors who never pledged in the past. It is also a matter of record that every young leader who visited Israel has, since then, increased his personal pledge to the UJA. All this has occurred at a time when most American Jews of the younger generation remain apathetic to the serious problems confronting Jews in many lands.

Suffice it to conclude this narrative with one historic footnote involving the recently deceased Herbert Lehman, Elder Statesman of American Jewry. On 8 December, 1962, during the 25th Anniversary Conference, when the Young Leadership

Cabinet was born, Herbert Lehman took lunch with the forty young men who had gathered to launch the new project. He was then almost eighty-five. He spoke of how he had participated in the founding of JDC almost fifty years ago. He talked with warmth and humor and passion, telling of the deep inner satisfaction he had received from a life-time of giving service to others. He pleaded for an understanding of the fact that older leaders such as himself required the reassurance that a new generation was ready to follow so that the work of the elders would not have been in vain. His own son was at the meeting and listened attentively.

When he finished he moved around the luncheon table with grace and dignity, taking many photographs which the founding members of the Young Leadership Cabinet will treasure as souvenirs in the decades to come. As he left the room, they applauded him mightily, which was the clearest indication that they were willing to accept the mandate he was thrusting upon them.

Exactly one year later, the opening session of the 1963 annual UJA Conference was interrupted by the announcement that Herbert Lehman was dead. The young founders of the Leadership Cabinet to which he made his stirring appeal a year earlier left the hotel where the conference was being held to pay their respects to his earthly remains. There was deep sentiment in that silent pilgrimage across 52nd Street to the funeral parlor. They were saying "thank you" for his act of inspiration in forming them.

There is great indifference on the part of many individual Jews in America today, to the staggering problems of contemporary Jewish history. But there is no doubt in my mind that a sense of excitement about and an identification with the solution of these problems can be generated in the hearts and souls of young American Jews. Many good and skilled men have been working for years and are working today to generate that spirit. Many many communities developed young leadership groups of their

own, in one form or another, before the UJA did. We have sought to work jointly with these groups. We have constantly reiterated our belief that the improvement of the organized community is a basic objective. We have said over and over that the UJA is not some extraneous apparatus but operates through the Welfare Funds and Federations and will always be more successful if a local community is stronger and better organized. Loyalty to the Jewish people begins at the smallest circle of immediacy -- one's own community, then broadens to encompass one's national community, and finally, the world Jewish community.

Our deepest vision is that of a Jewish people, possessed of a common fate and destiny, surviving and expanding, to serve a timeless role in man's search for freedom. To bring this vision to reality we must be prepared to give of our persons and our purses. This concept need not be alien to the talented leadership portion of young American Jewry today, nor will it be, if we all continue to work along the lines so sanguinely started to date.

cc: **HAF**

ERV

MP

EP

yl

21 February, 1964

Mrs. Herbert H. Lehman
820 Park Avenue
New York, New York

Dear Mrs. Lehman:

The Young Leadership Cabinet of the United Jewish Appeal wishes to establish "The Herbert H. Lehman Memorial Award" to be presented annually to an outstanding leader of this group.

The motivation in designating this award as a memorial to your late beloved husband is the significant part he played in the formation of the Young Leadership Cabinet, and the inspiration which he gave to these young men.

As a founding father of the United Jewish Appeal and one of its great leaders, he recognized the vital importance of mobilizing the youth in American Jewry who will one day be called upon to carry forward the work he helped to start. His vision, his keen understanding and his own dedication were largely responsible for bringing into being the Young Leadership Cabinet of the UJA.

With his characteristic grace and generosity he gave his time and energy to meet with these young men, every one of whom felt a close personal relationship with him. This group is now a vigorous and productive instrument in furthering the cause which was so close to his heart.

It would be greatly appreciated if we may have your permission to create "The Herbert H. Lehman Memorial Award" so that we may perpetuate his spirit in the Young Leadership Cabinet as a symbol of devotion to the highest ideals in Jewish and American life.

With best wishes,

Cordially,

Herbert A. Friedman
Executive Vice-Chairman

HAF:MBK

18 February 1964

Dr. Ira Eisenstein
The Reconstructionist
15 West 86th Street
New York 24, New York

Dear Dr. Eisenstein:

Here at long last is the article I have written on the origins and history of our Young Leadership movement. I am sorry it has taken so long, but I did almost all of it myself, and it had to be written and re-written in the midst of a very extensive travel schedule.

I have no idea if this is what you want, but I would be happy to have your reactions to it. I wrote it as much for our own archives as for publication in your esteemed journal.

Very truly yours,

HAF:gb

Herbert A. Friedman
Executive Vice-Chairman

MEMORANDUM

GAT
file

March 30, 1964

TO: Executive Staff and Field Representatives

FROM: Ernest N. Spickler

SUBJECT: Past Participants in Young Leadership Conferences and Missions

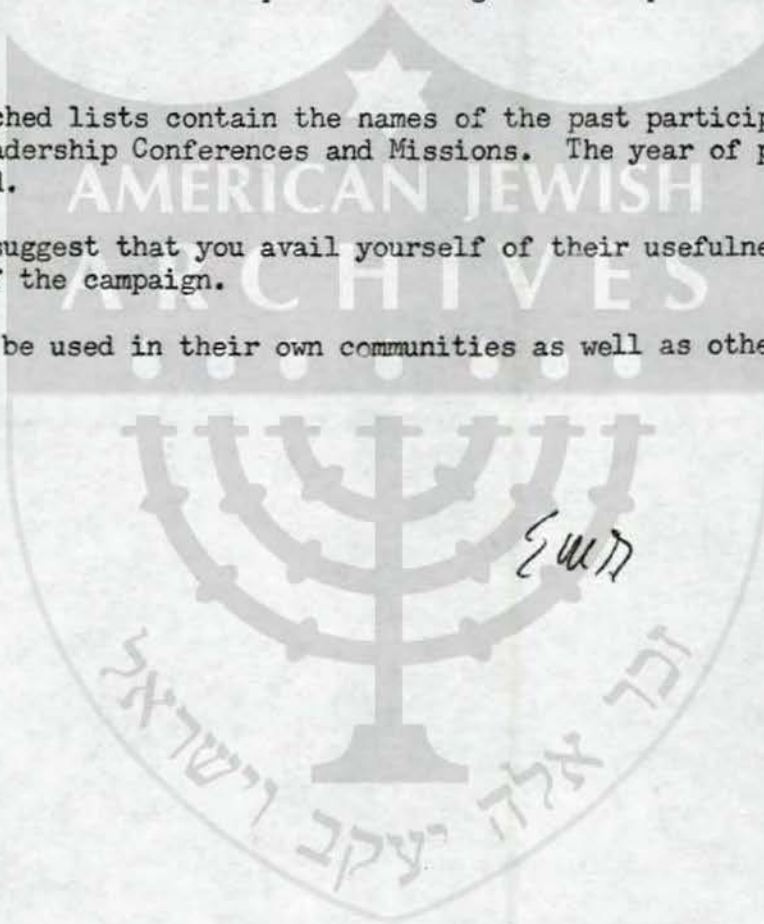
The attached lists contain the names of the past participants in the Young Leadership Conferences and Missions. The year of participation is indicated.

I would suggest that you avail yourself of their usefulness in all phases of the campaign.

They can be used in their own communities as well as others in your area.

Regards.

ENS:MU
Encl.



YOUNG LEADERSHIP CONFERENCE ATTENDANCE

Mr. & Mrs. Harold B. Abramson
73 Fairfield Road
Clifton, N. J.
1963

Mr. & Mrs. Irving J. Abramowitz
17 Light St.
Baltimore 2 Md
1960 & 1961

Mr. & Mrs. S. Beryl Adler
610 Law Building
Norfolk 10, Virginia
1960

Mr. Paul Alamar
1101 Penn Avenue
Scranton, Pennsylvania
1961

Mr. David Albert
6 Dandy Drive
Cos Cob, Connecticut
1960

Mr. Eli D. Albert
160 Broadway
New York, N. Y.
1963

Mr. Robert H. Arnow
711 Third Avenue
New York, N. Y.
1963

Mr. Alan Aufzien
156 Chittenden Road
Clifton, New Jersey
1961

Dr. & Mrs. Seymour Bachman
Northeastern National Bank Bldg.
Scranton, Pa.
1961

Mr. & Mrs. David M. Baltimore
48 Reynolds Street
Kingston, Pa.
1960

Mr. Louis Barg
E. Snyder & Co.
238 W. South St.
Forest City, Arkansas
1961

Mr. Paul Baron
52 Overlook Drive
Meriden, Conn.
1960

Mr. & Mrs. Leonard D Bell
Rose Woven Label
777 Main St.
Lewiston, Me.
1960-1961-1963

Mr. Herbert R. Behrens
711 Fifth Ave.
New York, N. Y. 1963

Mr. & Mrs. David W. Belin
7704 College Drive
Des Moines, Iowa
1960

Mr. & Mrs. Paul H. Belz
4330 Chicashaw Road
Memphis, Tenn.
1960

Miss Diana Bentkowsky
514 Howard Ave.
Brooklyn, N. Y.
1963

Mr. & Mrs. Edward Berger
4100 East 29th St.
Tucson, Arizona
1963

Mr. Edwin M. Berinstein
3 Hartwell Ave.
Hudson, New York
1960

Mr. Burton C. Bernard
2446 State St.
Granite City, Ill.
1960

Dr. Victor Bernhard
1672 South 9th St.
Milwaukee, Wisc. 1960

Dr. Aaron Bernstein
20 Richard Drive
Short Hills, N. J.
1961

Mr. Louis Blank
257 Park Ave.
Elberon, N. J.
1960



Mr. Maurice H. Blugrund
1414 N. Oregon St. - Apt. 5
El Paso, Texas
1960

Mr. Cyrus J. Bloom
466 South Centre St.
Orange, N. J.
1963

Mr. Herschel Blumberg
3300 Pauline Drive
Chevy Chase 15, Md.
1963

Mr. Marvin Blumberg
3910 Parsons Drive
Chevy Chase, Maryland
1961

Mr. Leonard Bock
4424 Jett Road, N. W.
Atlanta 5, Ga.
1963

Mr. Lloyd M. Bornstein
1320 N. Ridge Road, E.
Lorain, Ohio
1960

Mr. Franklin K. Brann
Goldstein & Brann
Suite 470, Flood Bldg.
870 Market St.
San Francisco 2, Calif.
1961

Mr. Jerome I. Braum
333 Pine Street
San Francisco 4, Calif.
1963

Mr. Edward A. Breitbard
3450 Cooper
San Diego, Calif.
1961

Mr. & Mrs. Joel Breslau
3307 Pauline Drive
Chevy Chase, Maryland
1961 & 1963

Mr. & Mrs. Bernard Bressler
91 Butler Parkway
Summit, New Jersey
1960

Mr. & Mrs. Leon E. Brock
7 Pemberton Square
Boston 10, Mass.
1960

Mr. & Mrs. Arthur Brody
1 Highland Place
West Orange, N. J.
1960

Miss Joyce Burstein
219 East 69th St.
New York, N. Y.
1963

Mr. Burton Caine
Wolf, Block, Schorr & Solis-Cohen
12th Floor - Packard Bldg.
Philadelphia 2, Pa.
1961

Mr. J. A. Cannon
415 Spitzer Building
Toledo, Ohio
1963

Mr. & Mrs. William Chertok
51 South 11th Street
Coatesville, Pa.
1960 & 1963

Mr. & Mrs. Martin Clompus
416 Price St.
West Chester, Pa.
1960

Mr. & Mrs. Bernard Cohen
100 Princeton Ave.
Bridgeton, N. J.
1963

Mr. & Mrs. Gerald L. Cohn
101 Taft St.
Hazelton, Pa.
1963

Miss Anita Coleman
125 East 18th St.
Brooklyn 26, N. Y.
1963

Mr. Albert M. Colman
4165 Penobscot Bldg.
Detroit 26, Mich.
1961

Mr. Mark Coplan
10 Light Street
Baltimore 2, Maryland
1960 & 1963

Mr. Daniel Cullen
1017 Penobscot Bldg.
Detroit 26, Michigan
1961

Mr. & Mrs. Millard Cummins
167 S. Columbia Ave.
Columbus 9, Ohio
1963

Mr. & Mrs. Samuel Dattel
4134 Mindon Road
Memphis, Tenn.
1963

Mr. & Mrs. Richard S. Davison
1229 W. Mt. Royal Ave.
Baltimore 17, Maryland
1960 & 1961

Mr. & Mrs. Morris J. Dean
1820 Spruce St.
Philadelphia, Pa.
1960

Mr. & Mrs. Robert D. Deitz
2039 Campus Drive
South Euclid 21, Ohio
1960

Mr. Alan Diamonstein
7302 River Drive
Newport News, Virginia
1960

Mr. & Mrs. Morris Dolinko
34 Suburban Drive
West Orange, New Jersey
1960

Mr. & Mrs. Sam Y. Dorfman, Jr.
4727 Homer
Dallas 4, Texas
1960

Mr. & Mrs. Philip S. Drill
31 Carter Street
West Orange, New Jersey
1960

Mr. Melvin Dubin
130-15 89th Road
Richmond Hill 18, N. Y.
1960

Mr. Robert Dubinsky
Dubinsky Real Estate Co.
109 North 8th St.
St. Louis 1, Missouri
1960

Dr. & Mrs. Reuben Dubrow
817 Chattanooga Bank Bldg.
Chattanooga, Tenn.
1960

Dr. & Mrs. Jules A. Echelman
1809 Briercliff Drive
Orlando, Fla.
1963

Mr. & Mrs. Myron B. Edelstein
2717 Middlesex Drive
Toledo, Ohio
1960

Mr. & Mrs. James W. Efron
2 Muldowney Circle
Poughkeepsie, N. Y.
1960 & 1961

Mr. Burton L. Eichler
466 S. Center St.
Orange, New Jersey
1960

Mr. Marvin Eiseman
32 Graham Place
Glen Rock, New Jersey
1961

Mr. Robert Eisner
180 Colony Road
New Haven, Conn.
1963

Mr. Robert N. Eisner
50 Lyle Road
New Britain, Conn.
1963

Mr. & Mrs. George Eligman
2616 Cumberland St.
Reading, Pa.
1960, 1961 & 1963

Mr. Herbert L. Emers
152- 8th St.
Providence, Rhode Island
1960 & 1963

Mr. & Mrs. Norman Epstein
29 Pearl Street
Worcester, Mass.
1963

Mr. & Mrs. Isaac L. Eskenasy
Adell Chemical Company
51 Garfield St.
Holyoke, Mass.
1960

Mr. & Mrs. Frederick J. Falender
235 Williams Court
Indianapolis 20, Indiana
1960

Mr. & Mrs. Sheldon W. Fantle
2107 E. Tuscarawas St.
Canton 7, Ohio
1963

Mr. Harry Feigenbaum
580 Lyons Ave.
Irvington, N. J.
1960

Mr. & Mrs. M. Feinsilber
238 Lee Avenue
Stroudsburg, Pa.
1960

Dr. Bertram Feinswog
97 Maple Ave.
Red Bank, N. J.
1960

Mr. & Mrs. Richard M. Feldman
Bank of Commerce
Newark, N. J.
1963

Mr. Robert A. Feldman
83 Landing Road South
Rochester, N. Y.
1963

Mr. & Mrs. Jay S. Fichtner
1831-36 Republic National Bank Bldg.
Dallas 1, Texas
1960

Mr. Irwin S. Field
4042 Contera Rd.
Encino, Calif.
1961

Mr. & Mrs. Gerald S. Fierman
76 James St.
Kingston, Pa.
1960 & 1963

Miss Lucy Figatner
525 West End Ave.
New York, N. Y.
1963

Mrs. Paul W. Fink
High Point Road
Westport, Conn.
1961

Mr. Herbert Fisher
69A Meadowbrook Place
Maplewood, N. J.
1960, 1961

Mr. & Mrs. Jack Fisher
179 23rd N. W.
Canton, Ohio
1963

Mr. & Mrs. Conrad Fleisher
156 Hamilton Ave.
Watertown, Conn.
1960

Mr. Peter Florsheim
14471 Big Basin Way
Saratoga, Calif.
1960

Mr. Robert F. Fogelman
146 N. Hollywood
Memphis, Tenn. 1960 & 1961

Mr. Sigmund Forman
4702 Croskette
Galveston, Texas
1960 & 1961

Mr. David B. Follender
1460 Hudson Road
West Englewood, N. J.
1961

Mr. Martin S. Fox
790 Broad Street
Newark, New Jersey
1960

Dr. Robert S. Frankel
8 Summit Avenue
Hackensack, N. J.
1961 & 1963 /Mrs.

Mr. & Mrs. Saul J. Freedman
Penn Federal Savings & Loan Assn.
1627 Walnut St.
Philadelphia 3, Pa.
1960 & 1963

Dr. Fred J. Friedman
4300 Bergenline Ave.
Union City, N. J.
1961 & 1963 /Mrs.

Mr. Harold Friedman
3871 Eastway Road
Cleveland 2, Ohio
1961

Mr. Seymour H. Frieland
55 Springbrook Road
Livingston, N. J.
1961

Mr. Theodore Frost
25 Burr Farms Road
Westport, Conn.
1961

Mr. William S. Furman
764 Scotland Road
S. Orange, N. J.
1960 & 1963

Mr. Marvin Garfinkel
1301 Packard Bldg.
Philadelphia, Pa.
1960, 1961

Mr. & Mrs. Herbert J. Garon
1304 N. B. C. Building
New Orleans, La.
1963

Mr. Elliot Gant
162 James St.
New Haven, Conn.
1960

Mr. Howard A. Gilbert
Continental Glass Co.
841 West Cermak Road
Chicago 8, Ill.
1961

Mr. & Mrs. J. Gluckman
D. M. Feldman, Inc.
133 West Main St.
Norristown, Pa.
1960

Mr. & Mrs. H. Goldberg
40 Laurel Lane
Holyoke, Mass.
1960



Mr. Lawrence Y. Goldberg
92 Lauriston St.
Providence 6, R. I.
1961

Mr. Pat Goldberg
P.O. Box 447
Burlington, Vermont
1960

Mr. Jerome Goldstein
21 East 10th St.
New York, N. Y.
1963

Mr. A. Richard Goodman
2 Pine Tree Lane
Albany, New York
1961

Mr. Robert L. Goodman
1 Charles Center
Suite 800
Baltimore 1, Md.
1960-1961-1963

Mr. & Mrs. Robert Green
125 Chatham Road
Brockton, Mass.
1960

Mr. Arnold Greenberg
19 Colebrook St.
Hartford, Conn.
1961

Mr. & Mrs. Jay W. Greenstone
933 Columbus Drive
Teaneck, N. J.
1960

Mr. & Mrs. George Gross
1326 - 119 Street
Whiting 1, Indiana
1960

Mr. I. Walter Gross
264 State Street
Schenectady, N. Y.
1961

Mr. Mitchell Guttenplan
Federation of Jewish Agcy
of Greater Philadelphia
1511 Walnut St.
Philadelphia, Pa. *1963*

Mr. Ralph Halpern
10 Lafayette Square
Buffalo, N. Y.
1963

Mr. Lester Hamburg
213 Galveston Ave.
Pittsburgh, Pa.
1960

Mr. & Mrs. Edward K. Hamburger
100 W. Baltimore St.
Baltimore 1, Md.
1960

Mr. David L. Handel
11 West 42nd St.
New York, N. Y.
1963

Mr. Stuart A. Handmaker
4416 Mt. Vernon Road
Louisville, Kentucky
1960

Mr. & Mrs. Daniel Neal Heller
460 South Shore Drive
Miami Beach, Fla.
1961 & 1963

Mr. & Mrs. Stanley Herman
240 Williams Drive
Indianapolis, Indiana
1961

Mr. Ivan Himmel
7433 Constance Ave.
Chicago 49, Ill.
1960

Mr. Irving Hochberg
114 St. James Terrace
Yonkers 4, N. Y.
1963

Mr. & Mrs. Lawrence D. Huller
36 Westwood Ave.
Brockton, Mass.
1960

Mr. Alfred Hyman
7040 Canal Blvd.
New Orleans 24, La.
1961

Mr. Alan V. Iselin
30 Marion Ave.
Albany 3, New York
1961

Mr. Milton Issenberg
190 Oriole Drive
Andover, Mass.
1963

Mr. & Mrs. Albert J. Jacobson
709 North Elam Ave.
Greensboro, N. Car.
1963

Mrs. Marian Jacobson
7040 Canal Blvd.
New Orleans 24, La.
1961

Mr. & Mrs. Peter J. Jacobs
200 E. 71st St.
New York 28, N. Y.
1960

Dr. & Mrs. Harold W. Jaffe
1706 David Whitman Bldg.
Detroit, Mich.
1963

Mr. & Mrs. Paul L. Jaffe
1518 Packard Bldg.
Philadelphia, Pa.
1960

Mr. George Jay Joseph
7616 14th St. N. W.
Washington, D. C.
1960 & 1961

Mr. & Mrs. S. Carroll Kahn, Jr.
Rack Service Division
Consolidated Sales Inc.
1201 W. Washington St.
Indianapolis, Indiana
1960

Mr. Philip P. Kalodner
832 Suburban Station Bldg.
Philadelphia 3, Pa.
1961 & 1963

Mr. Eugene Kane
Sachem Road
Weston, Conn.
1961

Mr. & Mrs. J. H. Kanter
787 W. Kemper
Cincinnati 40, Ohio
1963

Mr. & Mrs. Laurence Kaplan
50 Woodbury St.
Providence, R. I.
1960

Mr. Louis L. Kaplan
638 W. Broad St.
Elyria, Ohio
1963

Miss Harriette Kaplan
139 East 35th St.
New York, N. Y., 1962

Mr. Robert Z. Kaplan
426 Spitzer Bldg.
Toledo, Ohio
1960, 1961 & 1963

Mr. Stanley Kaplan
Second Terrace
Easton, Pa.
1960

Dr. & Mrs. Robert E. Karns
29 Haynes St.
Manchester, Conn.
1960

Mr. & Mrs. Emanuel B. Katz
Tubular Products Inc.
Souderton, Pa.
1960

Mr. Zondel Katz
4623 Lewis Ave.
Gulfport, Miss.
1961

Mr. Joseph Mitchell Kaye
33 Sunshine Ave.
Riverside, Conn.
1960

Mr. Martin Kesselhaut
744 Broad St.
Newark, N. J.
1960

Dr. & Mrs. Ronald Kessler
32 Sunrise Drive
Montvale, N. J.
1960 & 1963

Mr. & Mrs. Leon Klein
348 Clifton Ave.
Passaic, N. J.
1963

Mr. & Mrs. Milton Kleinman
1122 Clifton Ave.
Clifton, N. J.
1963

Dr. & Mrs. Stanley Kogan
Caveswood Lane
Ownings Mills, Md.
1963

Mr. Herbert H. Kohl
1260 N. Prospect Ave.
Milwaukee, Wisc.
1963

Mr. Daniel Kristol
4503 Channing Road
Wilmington 3, Del.
1963

Dr. Samuel Krohn
1009 David Broderick Tower
Detroit 26, Mich.
1961

Mr. Merwyn M. Kroll
Macfarlane, Harris, Martin, Kendall &
Dutcher
25 East Main Street
Rochester 14, N. Y.
1963

Mr. Herbert Kulwin
920 West 34th St.
Indianapolis, Indiana
1960

Mr. David Landau
500 South Center St.
Orange, N. J.
1961

Mr. & Mrs. Paul M. Leeds
271 Jerome Ave.
Elberon Park, N. J.
1960

Mr. Harry Lerner
300 West 53rd St.
New York 19, N. Y.
1963

Mr. George Less
3332 Glenwood Drive
Columbus, Ga.
1963

Mr. & Mrs. Benjamin Leuchter
Vineland Times-Journal
7 South 7th St.
Vineland, N. J.
1963

Mr. Lawrence R. Levan
Michael M. Linden & Co.
1411 Walnut St.
Philadelphia 2, Pa.
1961

Dr. & Mrs. David R. Levine
557 Warren St.
Hudson, N. Y.
1960

Mr. Zelly Levine
34 Hesse Road
Hamden, Conn.
1960, 1961 & 1963

Mr. & Mrs. S. Albert Levitz
1633 Robin Road
Lebanon, Pa.
1960 & 1961

Mr. Bernard J. Lewis
20 Highland Street
Portland, Maine
1960, 1961 & 1963

Mr. & Mrs. Martin Lifton
44 Court St.
Brooklyn 1, N. Y.
1960

Dr. Norman Linder
515 E. Capitol Ave.
Springfield, Ill.
1963

Mr. Irving Liss
45 Towers St.
Jersey City, N. J.
1961

Mr. Kenneth J. Loveman
218 Tareyton Road
Ithaca, N. Y.
1960

Mr. & Mrs. Milton Lucow
19640 Roslyn Road
Detroit, Michigan
1960

Mr. & Mrs. Michael S. Mahr
100 W. Cold Spring Lane
Baltimore, Md.
1961 & 1963

Mr. Frank Maidenberg
National China Co.
Marion, Indiana
1961

Mr. & Mrs. Joseph H. Markel
228 Freeman Parkway
Providence 6 R. I.
1963

Mr. Paul Maleson
6 Pen Center Plaza
Philadelphia, Pa.
1961

Mr. & Mrs. Elwood M. Malos
119 Parker Ave.
Easton, Pa.
1960

Mr. Sanford R. Maslansky
5403 York St.
New Orleans, La.
1961

Mr. & Mrs. Robert R. Max
58 Harvey Drive
Summit, N. J.
1960

Mr. Seymour Meadow
367 Main St.
Catskill, N. Y.
1960

Mr. & Mrs. Henry Medvin
29 Ridgewood Drive
Livingston, N. J.
1963

Miss Ann M. Merker
915 East 17th St.
Brooklyn, N. Y.
1963

Mr. & Mrs. Charlton E. Meyer, Jr.
5824 Fern Ave.
Shreveport, La.
1960

Mr. & Mrs. Donald A. Meyer
550 Saratoga Bldg.
New Orleans 12, La.
1963

Mr. Marc Miller
Sun Life Assurance Co. of Canada
121 S. Broad St.
Philadelphia, Pa.
1963

Mr. Warren Miller
9516 Hale Place
Silver Spring, Md.
1963

Mr. Albert Mintz
National Bank of Commerce Bldg.
New Orleans 12, La.
1960

Mr. David Mondry
5301 Grand River
Detroit 8, Michigan
1960

Mr. & Mrs. Paul Monka
12 Ronald Road
Lake Hiawatha, N. J.
1960 & 1961 & 1963

Dr. Henry N. Moss
5579 N. Park Ave.
Philadelphia 41, Pa.
1960 & 1961

Mr. Richard M. Moss
120 Ruskin Ave.
Pittsburgh 13, Pa.
1961

Mr. & Mrs. Alvin Murstein
200 E. 74th Street
New York 21, N. Y.
1963

Mr. P. M. Meyers, Jr.
205 West 4th Street
Cincinnati 2, Ohio
1963

Mr. & Mrs. Morey M. Myers
Scranton Life Building
Scranton, Pa.
1960

Mr. Emmanuel Needle
823 Madison Ave.
Union, N. J.
1961 & 1963

Mr. Allen S. Nelson
7 Circle Drive
Framingham, Mass.
1960 & 1961

Ruth Nestel
Museum of Modern Art
11 West 53rd St.
New York, N. Y.
1963

Mr. & Mrs. Alan H. Nevas
21 Guyer Road
Westport, Conn.
1960, 1961 & 1963

Dr. Robert Nevin
Lakewood Animal Hospital
17801 Lakewood Blvd.
Bellflower, Calif.
1961

Miss Jane Newhouse
1185 Park Avenue
New York, N. Y.
1963

Dr. & Mrs. Harry S. Newman
1817 Rockcreek Lane
Flint, Michigan
1960

Mr. & Mrs. James H. Nobil
39 E. Market St.
Akron 8, Ohio
1960, 1961 & 1963

Mr. Neil J. Norry
P.O. Box 51
Rochester 1, N. Y.
1960, 1961 & 1963



AMERICAN JEWISH
ARCHIVES

Mr. Ivan J. Novick
14 Wood St.
Pittsburgh 22, Pa.
1960 & 1961

Dr. Sherwood O'Kuhn
591 Fenlon Blvd.
Clifton, N. J.
1961

Mr. Samuel Olevson
83 Colonial Road
Providence 6, R. I.
1960

Mr. & Mrs. E. Oliff
136 Upper Mountain Ave.
Montclair, N. J.
1963

Mr. Norman G. Orodener
521 Industrial Bank Bldg.
Providence 3, R. I.
1963

Mr. & Mrs. William N. Osterman
2630 Ishalaye
Toledo, Ohio
1960

Mr. & Mrs. W. H. Ottenstein
P.O. Box 1805
Washington 13, D. C.
1960

Mr. Herbert G. Paige
3889 Seiber
Dayton, Ohio
1960

Rabbi David H. Panitz
8 Linden Road
Paterson 1, N. J.
1961

Mr. & Mrs. J. Leonard Pariser
96 Montview St.
Uniontown, Pa.
1960

Mr. Louis Pearlman, Jr.
1428 Northwestern Ave.
Lafayette, Indiana
1960 & 1963

Mr. Thomas W. Pearlman
705 Industrial Bank Bldg.
Providence 6, R. I.
1960

Mr. & Mrs. Irving Peikes
5601 14th Ave.
Brooklyn, N. Y.
1963

Mr. Lawrence Perelman
737 Merriman Road
Akron 3, Ohio
1961

Mr. Casper Pinsker, Jr.
28 Dogwood Lane
Westport, Conn.
1960

Mr. Frank M. Polasky
225 Trier St.
Saginaw, Mich.
1960

Mr. & Mrs. Daniel Pomerantz
1497 Sunset Drive
Pottstown, Pa.
1960 & 1961

Mr. Joseph Posner
Connecticut Mutual Insurance
200 Triangle Bldg.
Rochester 14, N. Y.
1961

Mr. & Mrs. Joel Price
215 East 68th Street
New York 21, New York
1960 & 1963

Miss Grace Rabinowitz
525 East 82nd St.
New York 28, N. Y.
1963

Mr. Edward Rivlin
24 Hubbard Ave.
Stamford, Conn.
1960

Mr. & Mrs. Don Robinson
A. Robinson & Co.
339 Haymaker Road
Monroeville, Pa.
1960

Mr. Alvin Rogal
Grant Bldg.
Pittsburgh, Pa.
1960

Mr. Jeremy A. Rosenau
Mannette Mfg. Co. Inc.
3800 Frankford Ave.
Phila., Pa.
1963

Mr. & Mrs. David Rosen
330 Thomson Ave.
Paulsboro, N. J.
1963

Mr. & Mrs. Harris N. Rosen
151 Slater Ave.
Providence 6, R. I.
1963

Miss Joan Rosen
3 Kingspoint Road
Great Neck, N. Y.
1963

Mr. Robert W. Ross
20 Donna Road
Framingham, Mass.
1961 & 1963

Mr. & Mrs. Edward H. Rosen
Raymond Rosen & Co.
51st & Parkside Ave.
Philadelphia 31, Pa.
1960

Mr. & Mrs. Howard T. Rosen
744 Broad St.
Newark 2, N. J.
1960 & 1961

Mr. William R. Sapers
80 Federal St.
Boston, Mass.
1960

Mr. & Mrs. Richard D. Rosenberg
2725 Earlham Drive
Dayton, Ohio
1960

Mr. Stuart Rothchild, CPA
Security Trust Bldg.
Miami, Fla.
1961 & 1963

Mr. Sherwin Rubin
3212 Medina
Fort Worth, Texas
1961

Mr. Jack Ruda
376 Brighton Ave.
Long Branch, N. J.
1960

Mr. & Mrs. Melvin D. Sacks
711 Johnston St.
Akron, Ohio
1960, 1961 & 1963

Mr. Milton Sadoff
Security Trust Bldg.
Miami, Fla.
1960 & 1961

Mr. Jack Saferstein
439 Wooster Ave.
Akron, Ohio
1961

Mr. & Mrs. Irving Saginor
Consolidated Brokers
Box 4346
Hamden, Conn.
1963

Mr. & Mrs. Alan Sagner
Levin-Sagner Homes
2 Broadlawn Drive
Livingston, N. J.
1963

Mr. Lawrence D. Schaffer
700 Bryden Road
Columbus 15, Ohio
1963



Miss Louise Jean Schaffer
799 Park Avenue
New York, N. Y.
1963

Mr. Daniel R. Schein
8124 Gould Avenue
Los Angeles 46, Calif.
1963

Mr. Richard J. Schlenger
540 Hillside Terrace
West Orange, N. J.
1960

Mr. Robert D. Schlenger
24 Commerce St.
Newark, N. J.
1963

Mr. & Mrs. Jerome Schneier
1136 Romaine Drive
Akron, Ohio
1963

Mrs. Albert J. Schnitt
3132 Plymouth Place
New Orleans, La.
1961

Mr. & Mrs. Robert Schoem
11 Yardley Court
Glen Rock, N. J.
1963

Mr. & Mrs. Robert Max Schroyer
175 W. Jackson Blvd.
Chicago, Ill.
1963

Mr. Robert J. Schreiber
81 Nichols Ave.
Stamford, Conn.
1960

Mr. & Mrs. Richard H. Schwartz
1018 Frick Bldg.
Pittsburgh, Pa.
1960

Dr. Ben Selling
1180 Beacon Dr.
Newton 61, Mass.
1960

Mr. Alex Segal
Reed St.
South River, N. J.
1963

Mr. & Mrs. Herbert Seidel
364 Longview Drive
Mountainside, N. J.
1963

Dr. Myron J. Shapiro
75 Clinton Ave.
Millburn, N. J.
1961

Mrs. Ira E. Shein
Metropolitan Vegetable Oil Co. Inc.
26 Broadway
New York 4, N. Y.
1960

Mr. & Mrs. John H. Shepherd
20097 Heyden
Detroit 19 Mich.
1963

Mr. & Mrs. Leonard Sherman
1230 Fairfield Road
Glencoe, Ill.
1960, 1961 & 1963

Dr. Charles Siegel
2905 Chokeberry Court
Baltimore, Maryland
1961

Mr. Harold L. Silverman
159 Main Street
Calais, Maine
1960 & 1961

Mr. & Mrs. Irwin Silverman
Kobacker Furniture Co.
324-326 Summit Ave.
Toledo, 4 Ohio
1960

Miss Judith Silverman
165 Hillair Circle
White Plains, N. Y.
1963

Mr. & Mrs. Michael Singer
1491 Mission Road
Lancaster, Pa.
1963

Mr. & Mrs. Samuel Singer
661 Dale Court
River Vale, N. J.
1963

Mr. Sol Singer
Singer & Company
450 Brown Ave.
Columbus, Ga.
1961

Mr. Norman Simon
1942 - 36th Ave.
San Francisco, Calif.
1961

Mr. & Mrs. B. Lee Skilken
696 East Broad St.
Columbus 15, Ohio
1960

Miss Sandra Slobin
17336 Cherrylawn
Detroit 21, Mich.
1963

Mr. Jack E. Smith
65 Buxton Ave.
Newport News, Va.
1961

Mr. Joseph Smukler
1212 Market St.
National Bank Bldg.
Philadelphia 7, Pa.
1960

Mr. & Mrs. Wm. J. Smulowitz
217 Reynolds St.
Kingston, Pa.
1960

Mr. & Mrs. Benjamin Solof
150 Elizabeth Ave.
Paulsboro, N. J.
1963

Mrs. Alice S. Solomon
1458 Kenwood St.
Winston-Salem, N. C.
1960, 1961 & 1963

Mr. Roger P. Sonnabend
464 Commonwealth Ave.
Boston 15, Mass.
1963

Mr. & Mrs. Leslie W. Spero
3013 Logan Way
Youngstown, Ohio
1963

Dr. David Stahl
100 Magnolia Rd.
Manchester, N. H.
1961

Mr. Jerome J. Steiker
61 Dover Park
Rochester 10, N. Y.
1960, 1961 & 1963

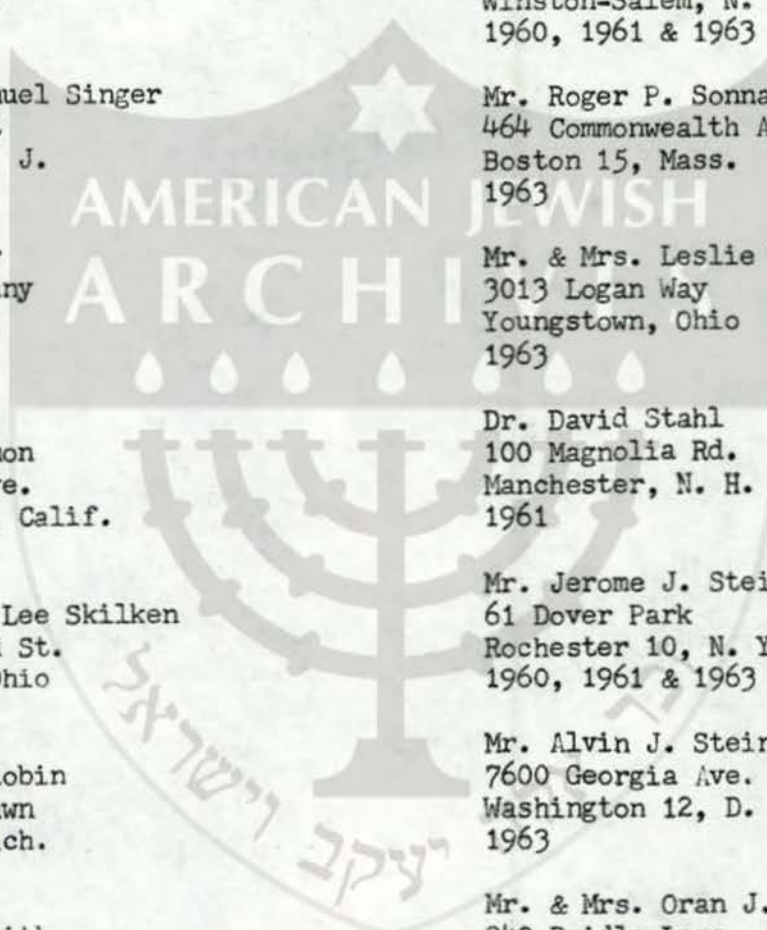
Mr. Alvin J. Steinberg
7600 Georgia Ave. N. W.
Washington 12, D. C.
1963

Mr. & Mrs. Oran J. Steinfeldt
240 Bridle Lane
Hopkins, Minn.
1960

Mr. Leon Stein
428 Gregory Ave.
Passaic, N. J.
1963

Mr. & Mrs. Joseph Steuer
8300 Boulevard, E., Apt. 2-B
North Bergen, N. J.
1960, 1961 & 1963

Mr. Richard Suisman
P. O. Box #119
Hartford, Conn.
1961



Miss Deborah & Selma Toback
706 Lefferts Avenue
Brooklyn 3, N. Y.
1963

Mr. & Mrs. Robert Topchik
38 Broadway
Passaic, N. J.
1963

Dr. & Mrs. Harry Troyen
906 N. 25th St.
Reading, Pa.
1960, 1961 & 1963

Mrs. Jay Vlock
Fox Steel Company
312 Boston Post Road
Orange, Conn.
1963

Mr. & Mrs. Stanley Waranch
P.O. Box 12300
Norfolk 2, Va.
1963

Mr. & Mrs. Edward H. Weinberg
1002 Cove Road
Mamaronek, N. Y.
1960

Mr. Marshall Weinberg
860 Fifth Ave.
New York, N. Y.
1960

Mr. Irving Weinreich
33 Fifth Street
Providence 6, R. I.
1960

Mr. Alvin L. Weiss
41 High Street
Pottstown, Pa.
1960

Dr. & Mrs. Leonard Weiss
Box 266
Honesdale, Pa.
1960

Mr. R. Weisberg
10 Downing St.
New York, N. Y.
1963

Mr. & Mrs. Stanford L. Weiss
654 Westmoreland Ave.
Kingston, Pa.
1960

Dr. & Mrs. William I. Weiss
26 Broadlawn Drive
Livingston, N. J.
1960, 1961 & 1963

Mr. Charles Weprin
3711 Sieber Street
Dayton, Ohio
1960

Mr. Robert Weston
33 Community Drive
W. Long Branch, N. J.
1960

Mr. & Mrs. Eugene B. White
351 Hillcrest Road
Englewood, N. J.
1960 & 1961

Mr. Lloyd Whitman
1208 Denniston Ave.
Pittsburgh 17, Pa.
1961

Miss Eileen Wiseman
234 McKee Place
Pittsburgh 13, Pa.
1961

Mr. Wallace W. Wolf
25 Ashmore Road
Worcester, Mass.
1960 & 1963

Mr. & Mrs. Herbert Wolman
44 East Broad St.
Columbus, Ohio
1963

Mr. & Mrs. Bernard Yenkin
104 S. Chesterfield Road
Columbus 9, Ohio
1960 & 1963

Mr. Stuart Young
1401 Pennsylvania Ave.
Wilmington, Delaware
1963

Mr. & Mrs. Barry Zacks
2412 Brentwood Road
Columbus 9, Ohio
1963

Mr. & Mrs. Gordon Zacks
2441 Bexley Park
Columbus 9, Ohio
1961 & 1963

Mr. & Mrs. Irwin Zahn
185 Elm Road
Englewood, N. J.
1963

Mr. Jerome J. Zales
2706 Gordon St.
Allentown, Pa.
1961

Mr. William Zales
Club Road
Stamford, Conn.
1960

Mr. & Mrs. Elliott Zerivitz
3605 Menlo Drive
Baltimore 15, Md.
1960 & 1961

Mr. & Mrs. Sidney Zilber
3605 Ingleside Rd.
Shaker Heights 22, Ohio
1960

Mr. & Mrs. Leo Zuckerman
29 Chesapeake Ave.
Lake Hiawatha, N. J.
1960

Mr. & Mrs. Jerold Zwelling
Masonic Temple
Zanesville, Ohio
1963



YOUNG LEADERSHIP MISSION PARTICIPANTS

Dr. & Mrs. Norman Adler 7923 14th St. N. W. Washington 12, D. C. - 1963	Herbert R. Behrens 711 Fifth Ave. New York, N. Y. - 1961
Mr. & Mrs. Paul Alamar Scranton Plate Glass Co. 1101 Penn Avenue Scranton 9, Pa. - 1961	Mr. & Mrs. David W. Belin 7704 College Drive Des Moines, Iowa - 1963
Dr. & Mrs. Seymour L. Alban 1957 Pacific Ave. Long Beach 6, Calif. - 1963	Mr. & Mrs. Leonard D. Bell 777 Main Street Lewiston, Maine - 1963
Eli D. Albert 160 Broadway New York 38, N. Y. - 1961	Mr. & Mrs. Paul H. Belz 4330 Chickasaw Road Memphis, Tenn. - 1961
Charles Altman 2224 Golita Avenue Youngstown, Ohio - 1961	Dr. & Mrs. Gerald S. Berenson Louisiana State University School of Medicine New Orleans 12, La. - 1961
Dr. & Mrs. Jack E. Arch 75 La Vale Court La Vale, Md. - 1963	Dr. & Mrs. Aaron Bernstein 20 Richard Drive Short Hills, N. J. - 1961
Dr. & Mrs. Alvin H. Arzt 2 Learning Lane Levittown, Pa. - 1962	Miss Arlyne Blaugrund 724 Wellesley Road El Paso, Texas - 1962
Mr. & Mrs. William R. Asher 12471 S. W. 72 Ave. Miami, Fla. - 1962	Mr. & Mrs. Samuel Borger 353 Randolph Drive York, Pa. - 1962
Mr. & Mrs. Herbert J. Backer 7690 Washington Blvd. Indianapolis, Indiana - 1962	Mr. & Mrs. Calvin W. Breit 6051 River Road Point Norfolk, Va. - 1963
Mr. & Mrs. Irving A. Baker 1629 Kenview Road Columbus 9, Ohio - 1963	Mr. & Mrs. Leon E. Brock 243 Rutledge Road Belmont, Mass. - 1961 (Boston)
Mrs. Marilyn M. Barron 1126 Commonwealth Ave. Allston 34, Mass. - 1962	Mrs. Miriam M. Browne 3906 Priscilla Lane Madison, Wisc. - 1962
Mrs. Selwyn Barron 32 Philmore Road Newton 58, Mass. - 1962	Mr. & Mrs. Jules L. Cahn P.O. Box #5 New Orleans 6, La. - 1961
Mr. & Mrs. Bernard M. Bear 494 Hampshire Road Akron 13, Ohio - 1961	Joseph A. Cannon 415 Spitzer Bldg. Toledo 4, Ohio - 1963

Mr. & Mrs. Raymond S. Carl 1021 Tehachapi Drive Long Beach 7, Calif. - 1961	Mel Durbin 19430 Lucerne Drive Detroit 3, Michigan - 1962
Mr. & Mrs. Albert Cohen 2343 Selma Ave. Youngstown 4, Ohio - 1962	Mr. & Mrs. James W. Effron 2-C Muldowney Circle Poughkeepsie, N. Y. - 1961
Dr. Herbert I. Cohen 179 E. 79th St. - 5B New York 21, N. Y. - 1961	Mr. & Mrs. Clemen J. Ehrlich First Federal Bldg. Miami Beach, Florida - 1963
Rabbi & Mrs. Irving B. Cohen Temple Israel 1901 North Flaglar Drive West Palm Beach, Fla. - 1962	Mr. & Mrs. Joseph H. Engel 2220 Florida Avenue Box 111 Jasper, Ala. - 1961
Mr. & Mrs. Philip L. Cohn P.O. Box 1558 Sioux City, Iowa - 1962	Howard Engelberg 5245 Centre Avenue Pittsburgh 32, Pa. - 1961
Mr. & Mrs. Albert M. Colman Colman, Wolk & Keidan 4165 Penobscot Bldg. Detroit 26, Mich. - 1961	Mr. & Mrs. Louis Engelberg 5245 Centre Avenue Pittsburgh 32, Pa. - 1961
Mr. & Mrs. Eugene J. Comer 1619 Tartan Way Louisville, Ky. - 1963	Mervin A. Fahn 1708 - 34th Street Sacramento, Calif. - 1961
Mr. & Mrs. David M. Cook McHale, Cook, Welch & McKenney, Esqs. 1006 Chamber of Commerce Bldg. Indianapolis, 4 Indiana - 1962	Mr. & Mrs. Harold Feder 1763 Beechwood St. Paul 16, Minn. - 1961
Mr. & Mrs. Selwyn Cooper 103 The Dell Searingtown Albertson, L.I., N. Y. - 1963	Mr. & Mrs. Arthur W. Feinstein Krevolin, Feinstein and Freed 49 Pearl St. Hartford 3, Conn. - 1963
Mark D. Coplin Weinberg & Green 10 Light St. - Suite 1635 Baltimore 2, Md. - 1961	William B. Felt 535 N. Mendelhall Road (Apt. 1) Memphis, Tenn. - 1962
Robert H. Dorfman 6709 No. Maplewood Chicago, Ill. - 1961	Miss Brenda C. Fichtner 144 West 76th St. New York 23, N. Y. - 1963
	Mr. Jay S. Fichtner 308 United Fidelity Bldg. 1025 Elm St. Dallas 2, Texas - 1963

Mr. & Mrs. Irwin S. Field
4042 Contera
Encino, Calif. - 1961
(Los Angeles)

Mr. & Mrs. David B. Follender
Counsellor at Law
1460 Hudson Road
West Englewood, N. J. - 1962

Dr. Sol Forman
2212 Avenue L
Galveston, Texas - 1962

Mr. & Mrs. Gilbert S. Fox
409 Powder Mill Road
Nashville 5, Tenn. - 1963

Mr. & Mrs. Julius I. Fox
3403 Woolsey Drive
Chevy Chase 15, Md. - 1962

Mr. & Mrs. Martin S. Fox
58 Sagamore Road
Millburn, N. J. - 1962

Miss Wendy S. Fox
31 Lancaster Road
Newton 58, Mass. - 1963

Mrs. Howard James Franklin
2716 Pembroke Road
Toledo, Ohio - 1962

Mr. & Mrs. Seymour H. Frieland
55 Springbrook Road
Livingston, N. J. - 1961
(Newark)

Marvin Garfinkel
Narin & Garfinkel
1301 Packard Bldg.
Philadelphia 2, Pa. - 1961

Mr. & Mrs. Herbert J. Garon
National Bank of Commerce Bldg.
New Orleans 12, La. - 1961

Jerome J. Gelfand
Recipe Foods Inc.
1635 North 13th St.
Terre Haute, Ind. - 1961

Mr. & Mrs. Alfred M. Gertler
1450 Ridge Road
Highland Park, Ill. - 1962

Irving I. Gerson
1526 Dryades Street
New Orleans, La. - 1963

Richard A. Gillis
2601 Parkway Apt 910A
Philadelphia 30, Pa. - 1961

Mr. & Mrs. Eric Glenn
2018 Oak Lane Road
Wilmington 3, Del. - 1961

Mr. & Mrs. Eugene B. Glick
Sycamore Heights Co.
3502 Roseway Drive
Indianapolis 26, Ind. - 1961

Lynn Clifford Goldberg
Equitable Building
Baltimore 2, Md. - 1961

Martin S. Goldman
Cohen Drug Co.
801 Ruffner Ave.
P.O. Box 2549
Charleston 29, W. Va. - 1961

Mr. & Mrs. Bernard Gordon
Gordon Waste Company, Inc.
Front & Locust Sts.
Columbia, Pa. - 1962

Miss Selma Gordon
Combined Jewish Philanthropies
72 Franklin St.
Boston 10, Mass. - 1962

Dr. & Mrs. Sewell Gordon
2154 Parklands Lane
Minneapolis 16, Minn. - 1961

Milton M. Gottesman
1519 26th St. N. W.
Washington 7, D. C. - 1963

Charles H. Greenberg
983 Park Avenue
New York 28, N. Y. - 1961

Mr. & Mrs. James A. Hack
21705 Stratford Court
Oak Park 37, Mich. - 1963

David L. Handel
Irving Handel & Co.
11 West 42nd Street
New York 36, N. Y. - 1961

Mr. & Mrs. Martin Hecht
Hecht's Store
Cape Girardeau, Mo. - 1962

Mr. & Mrs. Daniel Neal Heller
810 Ainsley Bldg.
Miami 32, Fla. - 1961

Louis Herman
1428 Washington Ave. N.
Minneapolis 11, Minn. - 1962

Melvin Herman
36 S. Franklin St. Dept. 522
Chicago, Ill. - 1961

Dr. & Mrs. Murray Herman
8623 North Manor Lane
Milwaukee 17, Wisc. - 1962

Jack M. Hodin
835 N. Webster Ave.
Scranton, Pa. 1962

Mrs. Herbert J. Howard
4314 Bonnie Brook Road
Toledo 15, Ohio - 1962

Alfred Hyman
7040 Canal Blvd.
New Orleans 24, La. - 1961

Mr. & Mrs. Leslie L. Jacobs, Jr.
Pollock Paper Co.
840 Woodrow St. S. W.
Atlanta, Ga. - 1961

Dr. & Mrs. Coleman Jacobson
Medical Bldg.
3707 Gaston Ave.
Dallas, Texas - 1963

Mrs. Marian Hyman Jacobson
7040 Canal Blvd.
New Orleans 24, La. - 1961

Mr. & Mrs. E. H. Jaffe
20 North Sheridan Rd.
Louisville 20, Ky. - 1962

Herman Jeffer
742 Poydras Street
New Orleans 12, La. - 1962

Dr. & Mrs. Alexander Kahn
600 Forest Blvd.
Indianapolis, Indiana - 1961

Dr. & Mrs. Howard L. Kahn
3120 No. Meridian St.
Indianapolis, Indiana - 1962

Mr. & Mrs. Louis L. Kaplan
Kaplan's Furniture
638 W. Broad St.
Elyria, Ohio - 1963

Robert Z. Kaplan
426 Spitzer Bldg.
Toledo, Ohio - 1961-1963

Mr. & Mrs. G. A. Kaufman
2301 Farrington Road
Baltimore 9, Md. - 1962

Mr. & Mrs. Marvin Klitsner
735 N. Water Street
Milwaukee, Wisc. - 1962

Dr. & Mrs. Morton Krechmer
Hopewell Veterinary Service
Stewartstown, Pa. - 1962

Dr. & Mrs. Elbert Kronick
5828 N. Adenmoor Ave.
Lakewood, Calif. - 1961
(Long Beach)

Mr. & Mrs. Robert M. Launer
524 South Mississippi River Blvd.
St. Paul 16, Minn. - 1963

Mrs. Walter M. Lehman
4105 Sheraton Road
Ottawa Hills, Ohio - 1962

Alan N. Leibson
Leibson, Leibson & Leibson
Suite 505 Republic Bldg.
Louisville 2, Ky. - 1961

Mr. & Mrs. Eugene Lentzner
Geno's Smart Shops
450 Pine Avenue
Long Beach, Calif. - 1961

Arthur J. Lerman
2553 Cherosen
Louisville, Ky. - 1961

Harry Lerner
108 West 57th St.
New York, N. Y. - 1962

Mr. & Mrs. Harry Leventhal
2075 Northridge Drive
Springfield, Ohio - 1961

Lawrence L. Levin
1710 -142nd St.
East Chicago, Ind. - 1961

Mr. & Mrs. Richard S. Levitt
5300 Woodland Ave.
Des Moines, Iowa - 1963

Mr. & Mrs. Ralph Levitz
Levitz Furniture Co.
212 High Street
Pottstown, Pa. - 1962

Mr. & Mrs. Leo R. Lichter
208 E. Wisconsin Ave.
Milwaukee, Wisc. - 1962

Mr. & Mrs. Robert E. List
Realty Associates of Fla.
292 South County Road
Palm Beach, Fla. - 1962

Mr. & Mrs. Leroy S. Lowenfeld
851 Newburg Ave.
N. Woodmere, N. Y. - 1963

Michael S. Mahr
100 W. Cola Spring Lane
Wynnewood Towers
Baltimore, Md. - 1963

Miss Marion F. Mantell
40-35 Ithaca St.
Elmhurst 73, N. Y. - 1962

Mrs. Henry Medvin
29 Ridgewood Drive
Livingston, N. J. - 1963

Mr. & Mrs. Jerry Minion
35 W. McClelland Ave.
Livingston, N. J. - 1962

Mr. & Mrs. Stanley Molasky
5327 Revere Avenue
Memphis, Tenn. - 1962

Mr. & Mrs. Paul Monka
12 Ronald Road
Lake Hiawatha, N. J. - 1961

Mr. & Mrs. Arthur H. Morrison
M. A. Morrison & Co.
39 South La Salle St.
Chicago 3, Ill. - 1961

Oscar Morvai
4615 College Oak Drive
Sacramento 41, Calif. - 1963

Mr. M. Moser
49 Gordon Mansions
Torrington Place
London Cl, England - 1963

Oliver Murstein
Butler Maintenance Corp.
330 Butler Street
Brooklyn 17, N. Y. - 1961

Paul C. Murstein
192-16 Aberdeen Road
Jamaica 23, N. Y. - 1963

Kenneth M. Myers Myers, Helman & Kaplan Eleven Fifty Bldg. 1150 S. W. First St. Miami 36, Fla. - 1961	Lawrence D. Perelman 737 Merriman Road Akron 3, Ohio - 1961
Martin Naparstek 1212 Baltimore Drive El Paso, Texas - 1962	Mr. & Mrs. Frank M. Polasky 225 Trier St. Saginaw, Mich. - 1961
Stephen B. Narin Narin, Garfinkel & Mann 1518 Packard Bldg. Philadelphia 2, Pa. - 1962	Mrs. Harry Pollack 20 N. High Street Millville, N. J. - 1962
Mr. & Mrs. Frank H. Newman 916 Stockton Street Indianapolis 60 Ind. - 1962	Mr. & Mrs. Boris Pressma 2518 Valley Vista Road Louisville, Ky. - 1961
Mr. & Mrs. James H. Nobil Brunswick Realty Co. 39 E. Market Street Akron, Ohio - 1961	Miss Grace Rabinowitz 534 East 88th Street New York 28, N. Y. - 1962
Mr. & Mrs. Neil J. Norry P.O. Box 51 Rochester 1, N. Y. - 1961	Mr. & Mrs. Leonard A. Rapoport 704 Macalester Street St. Paul 16, Minn. - 1962
Simon A. Olian Leaders 710 East Broadway Alton, Ill. - 1961 (Southern Illinois)	Mr. & Mrs. Wm. S. Resneck Resneck's East Side Square Marion, Indiana - 1961
Miss Diane Orenstein 118 Riverside Drive New York 24, N. Y. - 1962	Dr. & Mrs. Fred P. Robbins 93 Crescent Drive Glencoe, Ill. - 1962
Dr. & Mrs. H. K. Parks 1 South Pinckney St. Madison, Wisc. - 1961	Mr. & Mrs. Joseph Rose 3 Burt Court Valley Stream, L. I. - 1962
Louis Pearlman, Jr. 1428 Northwestern Ave. West Lafayette, Ind. - 1963	Mr. & Mrs. Aaron Rosen P.O. Box 872 New Orleans 2, La. - 1961
Irving Peikes 1520 - 50th St. Brooklyn 19, N. Y. - 1961	David Rosen 330 Thomson Avenue Paulsboro, N. J. - 1962
	Mr. & Mrs. Howard T. Rosen 99 Sagamore Road Millburn, N. J. - 1962

Mr. & Mrs. Howard C. Rosenbaum
2007 York Lane
Highland Park, Ill. - 1962

Mr. & Mrs. Harold L. Rosenthal
1313 - 11th St.
Sioux City, Iowa - 1963

Mr. & Mrs. Sam Roska
1170 Bryant Road
Long Beach 15, Calif. - 1961

Mr. & Mrs. Max Rovner
236 High Ridge Road
Manchester, N. H. - 1963

Rabbi & Mrs. Byron T. Rubenstein
1 Country Road
Westport, Conn. - 1961

Stanley O. Sackin
1717 North Highland Ave.
Hollywood, Calif. - 1963

Mr. & Mrs. Melvin D. Sacks
2121 Ganyard Road
Akron 13, Ohio - 1961

Mr. & Mrs. David Saginor
24 Englewood Drive
New Haven 15, Conn. 1963

Mr. & Mrs. Irving Saginor
181 Judwin Ave. Ext.
New Haven, Conn. - 1962

Mr. & Mrs. J. Lew Schepps
26 Old Lyme Road
Scarsdale, N. Y. - 1962

Mr. & Mrs. Elliot S. Schewel
4316 Gorman Drive
Lynchburg, Va. - 1963

Dr. & Mrs. Max Schleimer
5828 N. Adenmoer Avenue
Lakewood, Calif. - 1961
(Long Beach)

Mr. & Mrs. Jacob Schneider
1284 Wellington Ave.
West Englewood, N. J. - 1962

Mr. & Mrs. Leonard C. Schwab
400 LeFebre Road
Cumberland, Md. - 1961

Mr. & Mrs. Richard D. Schwab
727 La Vale Terrace
La Vale, Md. - 1963

Mr. & Mrs. Joseph M. Schwartz
L. Schwartz Furniture Co.
713 North Fourth St.
Wilmington, N. C. - 1962

Dr. & Mrs. Harold W. Seifer
4831 Hardwick St.
Lakewood, Calif. - 1962
(Long Beach)

Dr. & Mrs. Myron J. Shapiro
75 Clinton Avenue
Millburn, N. J. - 1961
(Newark)

Mr. & Mrs. Ira E. Shein
445 W. 23rd Street
New York 11, N. Y. - 1961

Mr. & Mrs. Lewis S. Sheketoff
50 Whetten Road
W. Hartford, Conn. - 1963

Mr. & Mrs. D. Lawrence Sherman
27751 Fairway Hills Drive
Franklin, Michigan
and
Hotel Martinique
64th St. & Collins Ave.
Miami Beach 41, Fla. - 1962

Mr. & Mrs. Morton Silberman
160 Elwa Place
West Palm Beach, Fla. - 1962

Dr. & Mrs. Hillel E. Silverman
6146 Lupton Drive
Dallas, Texas - 1963

Dr. & Mrs. Leonard J. Singerman
703 Greenridge Lane
Louisville, Ky. - 1962

Mr. & Mrs. Eugene M. Sirak
141 32nd St. N. W.
Canton 9, Ohio - 1963

Marvin S. Socol
103 West Walker St.
Breckenridge, Texas - 1963

Stephen Sokoloff
Ralph Fabrics Inc.
41 Union Square
New York 3, N. Y. - 1961

Benjamin Solof
150 Elizabeth Ave.
Paulsboro, N. J. - 1962

Mrs. Alice Solomon
1458 Kerwood St.
Winston Salem, N. C. - 1962

Mr. & Mrs. Philip P. Spencer
Attorney and Counselor at Law
335 California Company Bldg.
New Orleans 12, La. - 1962

Mr. & Mrs. Leslie W. Spero
3013 Logan Way
Youngstown 1, Ohio - 1962

Mr. & Mrs. Irving Spiegel
110-20 73rd Road
Forest Hills, N. Y. - 1963

Samuel Steigman
P.O. Box 1010
Valdosta, Ga. - 1963

William A. Stern
P.O. Box 3112
Greensboro, N. C. - 1963

Mr. & Mrs. Darwin R. Sussberg
20 Penn Blvd.
Scarsdale, N. Y. - 1961

Mr. & Mrs. Sefton L. Tallman
Continental Casualty Co.
228 North LaSalle St.
Chicago 1, Ill. - 1962

Mr. & Mrs. Bert Tamarkin
926 Ravine Drive
Youngstown, Ohio - 1962

Judge & Mrs. Hugo Taustine
Taustine & Post
716/19 Louisville Trust Bldg.
Louisville 2, Ky. - 1961

Mr. & Mrs. Alex Temkin
3690 Lake Mendota Drive
Madison 5, Wisc. - 1961

Mr. & Mrs. Harry Tillman
55 Riverdale Road
Valley Stream, L.I. - 1961

Harvey Weiner
113 Stratton Street
Logan, W. Va. - 1962

Mr. & Mrs. Laurence A. Weinstein
114 North Murray St.
Madison 5, Wisc. - 1961

Alex J. Weiss
3130 N. Lake Shore Drive
Chicago 14, Ill. - 1961

Mr. & Mrs. Seymour Weiss
Box 89 - R. D. 1
Belle Vernon, Pa. - 1963

Dr. & Mrs. William I. Weiss
26 Broadlawn Drive
Livingston, N. J. - 1961
(Newark)

Mr. & Mrs. Eugene B. White
351 Hillcrest Road
Englewood, N. J. - 1961

Miss Elsa Wiltchik
680 West End Ave.
New York 25, N. Y. - 1962

Nathan Wyll
6730 Pemberton Drive
Dallas 30, Texas - 1961

Dr. David N. Yatzkan
1803 West Street
Homestead, Pa. - 1961
(Pittsburgh)

Mr. & Mrs. Gordon Zacks
2441 Bexley Park
Columbus 9, Ohio - 1961

Jerome J. Zales
2706 Gordon Street
Allentown, Pa. - 1961

Leo Zuckerman
20 Chesapeake Avenue
Lake Hiawatha, N. J. - 1962



*Free
yd*

17 April 1964

Mr. and Mrs. L. Oppenheimer
210 East 73rd Street
New York, N.Y.

Dear friends:

I tried to reach you by telephone today but you were not home. Therefore, I take the liberty of sending this note.

I spent part of yesterday with your Dad and talked to him about the trip we were planning for the Young Leadership group in July. He said he was going to have dinner with you last evening and would discuss it with you.

I would like the opportunity of telling you more about it, in detail. I think you would find it very interesting. You would be in the company of a most congenial group of people from all over the country, of similar age, background and outlook.

May I ask you to give me a ring at Plaza 7-1500 so that we can establish a time when we can meet, perhaps for a drink together and took this over.

Looking forward to hearing from you, I am,

Sincerely yours,

Herbert A. Friedman
Executive Vice-Chairman

HAF:gb

MEMORANDUM

Date February 2, 1966

To Irving Bernstein-Herbert A. Friedman

From Ernest N. Spickler

Subject Young Leadership Cabinet Meeting
San Diego, California
January 29, 1966

*file -
young leadership*

Herbert J. Garon and I met with Cabinet members who attended the West Coast Regional Leadership Conference in San Diego during the weekend of January 28, 29, 30 at the Del Coronado Hotel. Present were Irwin S. Field, Alvin Gilens, Martin Kozberg, Chester Firestein, Eric Bruckner, Herbert Solomon and the Stein brothers. Herb Garon brought the West Coast Cabinet members up to date on the results of the Cabinet meeting in December and the one in Chicago and the one in Dallas. The purpose of meeting with the group here was to get their recommendations as to the decisions made at the previous meetings.

- ✓ 1. Onchiota - They endorsed the following program for the agenda:

Friday night - Zvi Kowitz
Saturday morning - Max Fisher
Saturday afternoon - Business session and Zelig Chinitz discussing Hillel
Saturday night - I. L. Kenen
Sunday morning - Rabbi Herbert A. Friedman

The following indicated their attendance at Onchiota: Eric Bruckner, Alvin Gilens, Martin Kozberg, the Stein brothers, Irwin Field. The following said they will try: Chester Firestein as well as Barry Schneiderman, who couldn't make the meeting but sent us word to this regard. It was suggested that a pocketbook of The Deputy be distributed to the Young Leadership Cabinet members prior to the Retreat.

- ✓ 2. Young Leadership Cabinet Giving - It was agreed that Cabinet members should solicit each other so that maximum gifts may be obtained.

✓ 3. Business and Social Interests - It was unanimously agreed that a little booklet be put together with a picture and a little biographical material of every Cabinet member and printed in such a way and of adequate size so that it may be carried in one's pocket. It was felt that the Cabinet members should socialize more with each other and do business with each other as long as they have the same common UJA interests with each other.

- ✓ 4. Cabinet Mission - It was agreed that should there be enough interest for a Young Leadership Cabinet Mission only, plans should be made for 1967, the time of year to be governed by the questionnaire now in circulation.

✓ 5. Standing Committees - The group endorsed the validity of Standing Committees assigned to specific projects with special reports given at the Spring Cabinet business meeting and at the December Cabinet business meeting.

✓ 6. Travel Schedule of Cabinet Members - It was again urged that all Cabinet members keep me advised of their business and travel schedules in order that I may arrange for them to attend UJA meetings.

✓ 7. 1966 Young Leadership Mission - It was suggested that a photographer accompany the Mission this year to produce a 12 or 18 ^{mm.} color film with narration by Rabbi Friedman to be used to stimulate Mission attendance for future years.

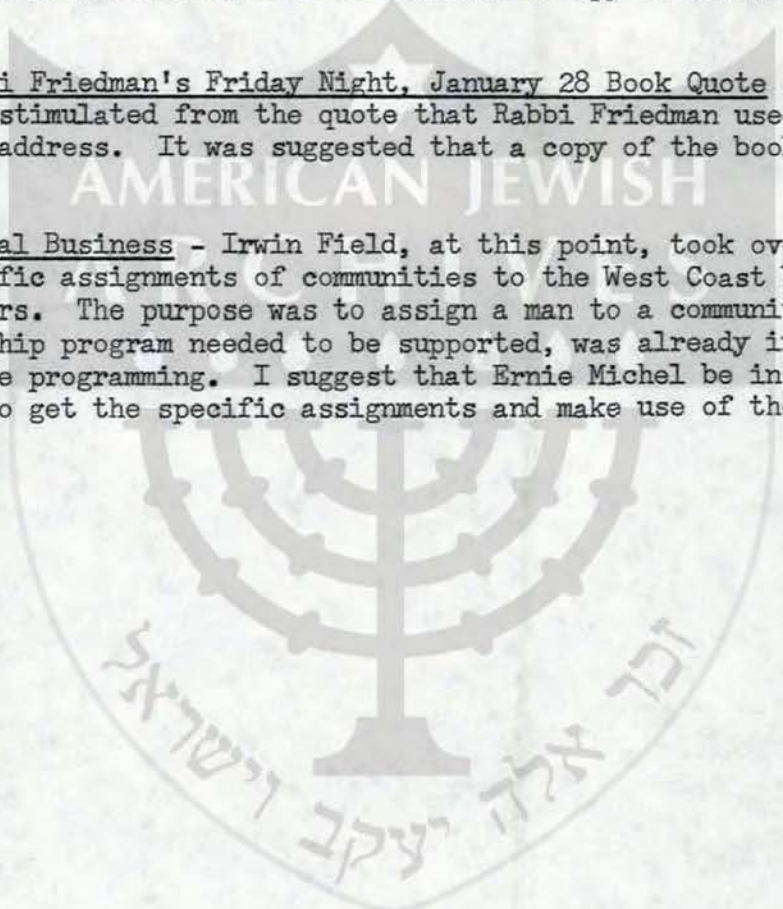
✓ 8. "21 Frontier Towns" ^{all conf. national + regional} - It was suggested that every young leader attending the West Coast Conference receive in the mail a copy of the booklet "21 Frontier Towns".

9. Rabbi Friedman's Friday Night, January 28 Book Quote - A good deal of interest was stimulated from the quote that Rabbi Friedman used during his Friday night address. It was suggested that a copy of the book be distributed to the Cabinet.

✓ 10. Local Business - Irwin Field, at this point, took over and attempted to make specific assignments of communities to the West Coast Young Leadership Cabinet members. The purpose was to assign a man to a community where a Young Leadership program needed to be supported, was already in progress or needed advance programming. I suggest that Ernie Michel be in touch with Irwin Field to get the specific assignments and make use of the Cabinet members in this area.

Regards.

ENS:MU
CC: EWM



February 16, 1966

Leonard D. Bell, Herbert J. Garon and Gordon Zacks

Ernest H. Spickler

Meeting with Herbert Friedman, Leonard Bell and Gordon Zacks
Boston - February 11, 1966

Prior to the start of the Northeast Young Leadership Regional Conference in Boston, Leonard Bell, Gordon Zacks and I met with Rabbi Herbert Friedman. The following items were discussed:

I. Specific next steps - delegates - program for growth.

A. Education

1. Program for 25 members. It was suggested that the Young Leadership Cabinet Executive Committee assign members to serve on the Boards of the JDC, Jewish Agency, CRT, HIAS and NYANA. Of course, the candidates should be persons with special interest in these organizations. The agencies mentioned are arduous and eager to have young interested leaders participating in their programs intensively.

2. Developing campaign programs with overseas indoctrination among the Hillel groups. It was suggested that Bernard K. Yenkin of Columbus, Ohio be appointed to head this group with Zelig Chinitz drawing up a fact sheet on such a program.

B. Fund Raising. It was suggested that the Cabinet undertake a special project with the suggested titles of "Save a Family Club", "Five More Children" for 1967. Each Cabinet member would be responsible for getting five new \$1,000 gifts. In this way the Young Leadership Cabinet can strive for bringing in \$500,000 in new money for the campaign.

II. Promotion to Senior Cabinet - for eventual top leadership. It was strongly urged that candidates be submitted to Rabbi Friedman who would be qualified to sit on the national Cabinet with the view of eventually stepping up in rank to national chairmen. The Young Leadership Cabinet Executive Committee is charged with the responsibility of selecting the right candidates, consideration to be given to those who are capable of giving and have demonstrated a keen interest reflected in activity. Such a slate should be submitted by July 1966.

III. Joseph H. Kanter's International Young Leadership Program. The purpose is to aid in the creation of a Young Leadership program in five or six overseas countries, broaden the understanding of worldwide Jewry, stimulate fund raising and tie in with contemporaries during the Young Leadership Mission. It was suggested that Rabbi Friedman work out the details of this program with Joseph Kanter.

IV. Special Young Leadership Cabinet Mission. A questionnaire to this effect has gone out to the Young Leadership Cabinet requesting responses as to how many would be interested and what time of the year would be best during 1967. As of today, very few responses have come in and so no conclusions can be made. However, it was

pointed out that any separate Young Leadership Cabinet Mission would strongly affect the regular summer Mission. It was then suggested that a group of five or six Young Leadership Cabinet officers make a special committee survey where an intensive off-the-record itinerary could be arranged with high level people. This committee could then come back to the Cabinet and report on its findings.

V. Strong and weak cities. It was suggested that a survey be made of the "Big Board" communities to determine the strengths and weaknesses with regard to Young Leadership programs. In making the survey, consideration must be given to the participation of a Young Leadership program, Young Matron's program. The weak communities should be penetrated with the help of the executive directors and lay people.

VI. Regional Cabinet. It was suggested that the east central area again be the spot to try a new pilot project to be designated as the East Central Regional Cabinet. The purpose would be to set up a standing committee charged with the responsibility of attendance at regional and national conferences, missions and to form a cadre of UJA speakers. The candidates should be the past president and/or chairman and present president and/or chairman of the Young Leadership Training program and Young Matron's Divisions in the communities within this area.

This project is to get underway immediately. Its implementation would be first to request from the executive director in the community candidates to be invited after fully explaining the purpose of the regional cabinet. The next step would be to invite the candidate to serve with a full explanation of the responsibility. James H. Nobil of Akron, one of our Regional Vice Chairmen in the East Central area, is to head up this group.

VII. Future Chairmen. The Chairman and Associate Chairmen of the Young Leadership Cabinet are charged with the responsibility of submitting a slate of names as future chairmen for the Young Leadership Cabinet. Consideration is to be given to interest, activity and giving.

VIII. More use of the Young Leadership Cabinet by the Field Department. Leonard Bell again strongly urged that the Field Department make more use of the delegates of the Young Leadership Cabinet members as speakers, fund raisers and cash committee men in their own communities as well as in the area, regionally and nationally.

IX. Women. It was strongly urged that separate women's meetings be scheduled at Young Leadership Conferences for the wives of the participating young leaders. With this in mind, it is suggested that there be a Saturday afternoon Oreg Shabbat tea in Atlanta and Kansas City for these women with Mrs. Jennie Jones of Detroit as the speaker.

This meeting with Rabbi Friedman, in my opinion, was one of the best sessions we have had in setting guide lines for the future of the Young Leadership Cabinet which in turn will have its effect on the United Jewish Appeal. Rabbi Friedman suggested that the Associate Chairmen, Herbert J. Garon and Gordon Zacks, receive the same information sent to Leonard Bell as to information regarding the "Big Board" communities.

Regards.

ENS:MU
CC: HAF-IB
ERV-MP
ZC
JS

May 18, 1966

Leonard D. Bell

Ernest N. Spickler

Young Leadership Report as of May 17, 1966

YOUNG LEADERSHIP COUNCIL, consists of more than 10,000 members. It is made up of men between the ages of 25 and 40 who represent the American Jewish communities in all of the 50 states.

YOUNG LEADERSHIP CABINET, which sets the program for the Council has been in existence since December, 1962. There are today 106 members of the Cabinet representing 68 communities in the United States. This includes an Executive Committee of 20 members which consists of a Chairman, 2 Associate Chairmen, 12 Regional Vice Chairmen, 2 past Chairmen and 3 members at large.

The Cabinet members take a very active part in Jewish communal affairs, including the campaigns in their respective communities. Among the Cabinet members, there are 14 Campaign Chairmen and Co-Chairmen, 9 Big Gifts Chairmen and Co-Chairmen, 9 Welfare Fund Presidents and Vice Presidents, 15 Welfare Fund Executive Committee members, 16 Welfare Fund Board Members, 9 Allocation Committee members and 34 Campaign Division Chairmen.

BUSINESS AND PROFESSIONAL BREAKDOWN: The Young Leadership Cabinet comprises 21 attorneys, 13 in finance and investment, 14 in construction and real estate and the balance in various other businesses and professions such as knitting mills, liquor, insurance, accounting, foods, cosmetic, advertising, lumber, oil, etc.

TOTAL GIVING HISTORY OF CABINET MEMBERS SINCE 1961 to their local campaigns.

<u>1961</u>	<u>1962</u>	<u>1963</u>	<u>1964</u>	<u>1965</u>
\$553,772	\$587,095	\$619,665	\$651,185	\$758,945

For 1966, 94 Cabinet members have pledged a total of \$805,235 as compared to \$712,295 in 1965. There still remain 12 Cabinet members who have not as yet pledged in 1966 - outstanding 1965 value - \$46,650. Six of these Cabinet members are in communities which run fall campaigns.

YOUNG LEADERSHIP ACTIVITIES: Young Leadership Cabinet members have taken out of town speaking engagements for the following meetings. 26 Young Leadership Education, 12 Young Leadership Fund Raising, 12 Campaign Big Gifts, 15 Campaign Openings, 10 Workers Education and 2 Women's Division Fund Raising.

The above statistics are from January 1 to May 17, 1966.

RETREATS - The Young Leadership Cabinet originated the Retreat idea in 1963 to call together members in May for a review of past activities and set policy and program for the remainder of the year. With the exception of 1965, Young Leadership Cabinet Retreats were held at the Onchiota Conference Center. In 1965, the group met at the University of Chicago, Institute for Continuing Education. Attendance at the Retreats have averaged 40 members.

YOUNG LEADERSHIP MISSIONS: The first Mission to Israel and Europe took place in 1961. The 1966 Mission will, therefore, be the sixth. There has been an average of 100 persons on each Mission. It is important to know that most every participant of a Mission has made his mark in terms of increased contributions and activity in the campaigns. The 1966 Mission is limited to 86 persons to make for greater homogeneity. On March 31, the Mission was fully subscribed and as of today there is one additional couple on a cancellation stand-by basis.

BOOKS: The Executive Committee of the Young Leadership Cabinet suggests and selects books of Jewish interest which are sent to each Cabinet member. This policy was inaugurated in 1963 and each Cabinet member receives 10 books a year, 1 each month with the exception of July and August. (See the attached list for books sent to the Cabinet).

In addition to books, Young Leadership Cabinet members are sent pertinent articles, reprints and periodicals. They also are subscribers to the JTA weekly, Israel Digest, Near East Report and Midstream.

CONFERENCES: There have been 3 national conferences to date attended by well over 1,000 persons, averaging 350 for each conference. There have been 9 regional conferences, all of which have been held jointly with the CJFWF. These conferences total well over 1600 attendees. The Conferences already held were:

<u>City</u>	<u>Area</u>	<u>Date</u>
Columbus, Ohio	East Central	September 1964
Baltimore, Maryland	Mid Atlantic	March 1965
Dallas, Texas	Southern Region	May 1965
Rochester, New York	New York State	June 1965
Cleveland, Ohio	East Central	September 1965
Palm Springs, California	Southern California and Southwest	October 1965
Monterey, California	Southern California and Northwest	October 1965
Boston, Massachusetts	Northeast	February 1966
Atlanta, Georgia	Southern Region	April 1966

<u>O</u>	<u>Projected Regional Conferences</u>	
Kansas City, Missouri	West Central	June 1966
Pittsburgh, Pennsylvania	East Central and Tri State	October 1966

A five year calendar has been projected selecting weekend dates during the month of September starting with 1967 for jointly sponsored UJA-CJFWF National Young Leadership Conferences, the cities to be designated at a later date. The Regional Conference plan for Pittsburgh will be a modified national program. We will, therefore, be in a better position to plan nationally after an evaluation of the October Pittsburgh conference.

Regards.

ENS:MU

BOOKS SENT TO YOUNG LEADERSHIP CABINET

1963

April "Life is With People" - Mark Zborowski and Elizabeth Herzog
 May "The Saving Remnant" - Herbert Agar
 June "Facts About Israel" - Jewish Agency Report
 July "This is our Strength" - Golda Meir
 August "A People's Epic" - Walter L. Field
 September "The Final Solution" - Gerald Beitlinger
 October "Israel Today" - Ruth Gruber
 December "The Course of Modern Jewish History" - Dr. Howard M. Sachar

1964

April "As Sheep to the Slaughter" - K. Shabbetai
 May "Rabbi and Minister" - Carl Herman Voss
 June "Israel" - Joan Comay
 July "From the Ends of the Earth" - Dr. Howard Morley Sachar
 September "What is this Jewish Heritage" - Ludwig Lewisohn
 November "Foundations of Israel" - Oscar I. Janowsky
 December "Ancient Israel" - Harry M. Orlinsky

1965

January "Israel Today" - Jewish Agency Report
 February "The Jews in our Time" - Norman Bentwich
 March "Pictorial History of Israel" - Jacob A. Rubin and Meyer Barkai
 April "Signal Fires of Lachish" - Rivka Guber
 May "To Die With Honor" - Leonard Tushnet
 June "Miracle of Israel" - Robert Gamzey
 July "The Great Jewish Books" - Edited by Samuel Caplan and Harold U. Ribalow
 August A volume on the "Talmud"
 September "What it Means to be a Jew" - Dr. Charles E. Shulman
 October "I Never Saw Another Butterfly"
 November "A Basic Jewish Encyclopedia" - Rabbi Harry A. Cohen
 December "Facts About Israel 1964-65" - published by Israel Ministry

1966

January "Jews, God and History" - Max I. Dimont
 February "Ben Gurion Looks Back" - Moshe Pearlman
 March "By the Skill of Their Hands" - Jack Rader
 April "The Deputy" - Rolf Hochhuth
 May "Kibbutz - Venture in Utopia" - Melford E. Spiro

OBJECTIVITY AND JEWISH SOCIAL SCIENCE

By Howard Morley Sachar

Reprinted from: American Jewish Historical Quarterly
June 1966

Lest I be accused of bias on this point, may I remind our listeners that the temptation to polemical scholarship dies hard even in purely academic surroundings. Some months ago a leading American news magazine carried a long article on the sociology of American Jewish fund-raising. The criticism was openly stated that the United Jewish Appeal had hitched its wagon to Madison Avenue. This seems to me to be both true and inevitable. The highly refined techniques of mass marketing and advertising developed by Madison Avenue are undoubtedly with us to stay, and they affect nearly everything we Americans do both in our public and private lives. Presumably the author of the piece, in describing the not infrequent vulgarity of this authentic feature of Americana, overlooked for

the moment the mass radio and television appeals on behalf of the Community Chest, the Mothers' March on Polio, Radio Free Europe, the nation-wide publicity which has attended philanthropic drives as far back as the Boy Scout parades and film star endorsements of the Armenian Relief during World War I. Conceivably the author would have preferred that Jews concentrate their public energies on more edifying non-philanthropic functions, such as worship or scholarship; or, if we were hopelessly non-intellectual, then to abandon the façade of *Zedakah* altogether and release our energies in frankly social activities. Conversely, the author evidently would have preferred that charity, in a time when we are faced with an infinitude of competing demands on our time and funds, be relegated to the discrete "good taste" of a mailed solicitation and a mailed donation.

It was noteworthy, in this article, that a capable and industrious assistant professor of Jewish history in a New England college ventured the observation that such "cut-throat" [his words] pressure campaigns, ostensibly by reducing philanthropy from voluntarism to nonvoluntarism, represent "an affront to Judaism." It is, of course, perfectly understandable that a native-born American Jew, particularly one of those few who have been emancipated from dependence upon communal support for scholarly research, should view with annoyance these encroachments on time and resources. And it is indeed conceivable that Jewish philanthropy ought to function within the matrix of a more fundamentalist ethic. It would be soul-satisfying if people could be persuaded to give that way. Perhaps, too, the Joint Distribution Committee has compiled evidence that the circumstances of our people overseas have stabilized and the need for mass philanthropy has diminished. I have not yet been so informed, but perhaps the Jewish scholar whose words were quoted in this article has specialized information.

What particularly interests me in these statements is a rather disturbing tendency, even by academicians, to superimpose a personal value system upon the facts of history. Surely the identification of Judaism with exalted idealism and voluntarism is an astonishing misreading of the Jewish past. If the Jews had depended exclusively upon purity of motivation to ensure the fulfillment of righteousness, Judaism would have been primarily an eschatology, not a religion. Had Jews beatifically turned their cheeks to contemplate the objective truth of our traditionally spiritual ideals, the remnants of our people for whom those ideals were first enunciated would very probably have been lost. Was *Zedakah* voluntaristic when, until the eighteenth century, hundreds of thousands of Jews in Western Europe financed and operated their own social institutions with their own assizes, assessed and collected their own taxes, imposed their own fines and punished their own wrongdoers? Or in Eastern Europe until the mid-nineteenth century, when the organs of Jewish self-government and social service were similarly authorized by the State? Or after that, too, in Eastern Europe, as late as the threshold of the First World War, when a *shtetl* Jew who shirked his charitable duties to those less fortunate was all but frozen out of communication with his fellow Jews? Or in Germany, until the rise of Hitler, where the officially-sanctioned *Gemeinde* levied assessments on all registered members of the Jewish community for the support of Jewish religious and communal institutions? When it came to matters of survival, we were always the most tough-minded and pragmatic of peoples. A dispassionate historical evaluation ought to supply overwhelming evidence that the very need which exists in this country to use connections and influence, to exploit the advertising techniques of the market place for Jewish charitable purposes is proof of an almost total voluntarism in American Jewish life, indeed a voluntarism which has never been as palpable or transparent in our entire history. Within the context of this voluntarism, the unprecedented generosity and effectiveness of Jewish philanthropy are little short of miraculous. While a few may snivel that this kind of habituated and systematized giving represents "an affront to Judaism," surely most of us will agree that the uncompromising effort to save the Jewish people represents precisely the opposite.



YOUNG LEADERSHIP CABINET

United Jewish Appeal

1290 AVENUE OF THE AMERICAS, N. Y., N. Y. 10019
TELEPHONE: 212 PLAZA 7-1500

M E M O R A N D U M

October 12, 1966

FROM: LEONARD D. BELL
TO: YOUNG LEADERSHIP CABINET

NOVEMBER OPERATION VISIT - Final arrangements have been made for OPERATION VISIT during the month of November. The schedule is as follows:

Sunday, November 6

2:25 P.M. Leave New York JFK Airport via EAL #517
3:38 P.M. Arrive Richmond, Va. Transfer to Executive Motor Hotel
6:30 P.M. Annual meeting Richmond Jewish Community Council

Monday, November 7

8:25 A.M. Leave Richmond via NAL #382
8:55 A.M. Arrive Washington. Transfer to EAL #653 departing at 9:55 A.M.
10:36 A.M. Arrive Louisville, Ky. Transfer to Standiford Motel
Evening Young Leadership meeting

Tuesday, November 8

12:00 Noon Leave Louisville via AAL #769
11:40 A.M. Arrive Nashville. Transfer to Holiday Inn Southeast
Evening Young Leadership meeting

Wednesday, November 9

9:40 A.M. Leave Nashville via AAL #285
10:26 A.M. Arrive Memphis. Transfer to Holiday Inn Southeast
Evening Young Leadership meeting

Thursday, November 10

2:20 P.M. Leave Memphis via Delta #965
3:42 P.M. Arrive Houston. Transfer to Holiday Inn - Midtown
Evening Young Leadership meeting

Friday, November 11

9:30 A.M. Leave Houston via Braniff #166
10:29 A.M. Arrive Dallas
Noon Young Leadership luncheon
8:30 P.M. Leave Dallas via Delta #927
8:56 P.M. Arrive Las Vegas. Transfer to Caesar's Palace

Saturday, November 12

Noon Young Leadership Luncheon

Chairman
*LEONARD D. BELL, Lewiston, Maine
Associate Chairmen
*HERBERT J. GARON, New Orleans, La.
*GORDON ZACKS, Columbus, Ohio

Regional Vice Chairmen
*HERSCHEL W. BLUMBERG
Washington, D.C.—Mid-Atlantic
*JOEL S. BRESLAU
Washington, D.C.—Mid-Atlantic
*HERMAN CONE, JR.
Greensboro, N.C.—South-Southwest
*MELVIN DUBIN
New York, N.Y.—New York City
*IRWIN S. FIELD
Los Angeles, Calif.—West Coast
*RICHARD S. LEVITT
Des Moines, Iowa—West Central
*NATHAN L. LIPSON
Atlanta, Ga.—South-Southwest
*JAMES H. NOBIL
Akron, Ohio—East Central
*IVAN J. NOVICK
Pittsburgh, Pa.—Tri-State
*MELVIN D. SACKS
Akron, Ohio—East Central
*ROBERT MAX SCHRAVER
Chicago, Ill.—West Central
*WALLACE W. WOLF
Worcester, Mass.—Northeast

Chair '63
*AL GNER, Newark, N.J.

Chairman, 1964-1965
*JOSEPH H. KANTER, Cincinnati, Ohio

Director
*ERNEST N. SPICKLER

Cabinet Members
HAROLD B. ABRAMSON, Passaic, N.J.
I. JOEL ABRAMSON, Portland, Me.
LEO BEARMAN, JR., Memphis, Tenn.
KENNETH F. BENJAMIN, Boston, Mass.
E. HERTRAM BERKLEY, Kottus City, Mo.
DANIEL M. BERNHEIM, Newark, N.J.
HAROLD S. BIGLER, Pittsburgh, Pa.
HAROLD G. BLATT, St. Louis, Mo.
WALTER M. BLATTNER, Pittsburgh, Pa.
CALVIN W. BREIT, Norfolk, Va.
LEON E. BROCK, Boston, Mass.
ERIC BRUCKNER, Santa Barbara, Calif.
CHARLES CAHN, II, Baltimore, Md.
LAWRENCE M. CHAPMAN, Omaha, Nebr.
GERALD L. COHN, Hackett, Pa.
MILLARD M. CUMMINS, Columbus, Ohio
RICHARD DAVISON, Baltimore, Md.
CHARLES L. DEAKTOR, Pittsburgh, Pa.
ROBERT D. DEITZ, Cleveland, Ohio
IRA H. DUBINSKY, St. Louis, Mo.
ROBERT N. EISNER, New Britain, Conn.
GEORGE J. ELIOMAN, Reading, Pa.
CHESTER FIRESTEIN, Los Angeles, Calif.
DAVID B. FOLLENDER, Teaneck, N.J.
JULIUS I. FOX, Washington, D.C.
MARTIN S. FOX, Newark, N.J.
IRVIN FRANK, Tulsa, Okla.
KAYE GOODWIN FRANK, Detroit, Mich.
SAUL J. FREEDMAN, Philadelphia, Pa.
RICHARD E. FRIEDMAN, Cleveland, Ohio
VICTOR GELB, Cleveland, Ohio
AL GILENS, Los Angeles, Calif.
LA CE Y. GOLDBERG, Providence, R.I.
LU GOLDMAN, Dayton, Ohio
PAUL A. GOLDMAN, Richmond, Va.
HENRY J. GOODMAN, Cleveland, Ohio
AARON M. GREENBERG, Oakland, Calif.
STUART D. GRODD, New Haven, Conn.
MARSHALL S. HARRIS, Miami, Fla.
DONALD W. HARRISON, Bridgeport, Conn.
DONALD A. HODGES, Worcester, Mass.
ALBERT J. JACOBSON, Greensboro, N.C.
LEE H. JAVITCH, Harrisburg, Pa.
ROBERT J. KAMIN, Chicago, Ill.
ROBERT Z. KAPLAN, Toledo, Ohio
HUGH E. KLEIN, Miami, Fla.
RICHARD E. KOFFMAN, Binghamton, N.Y.
MARTIN L. KOZBERG, Los Angeles, Calif.
BEN ZION LEUCHTER, Vineland, N.J.
MORTON A. LEWIS, Dallas, Tex.
MARKY S. LEBER, Philadelphia, Pa.
JERROLD L. LOCKSHIN, Canton, Ohio
ALAN E. LUCKOFF, Detroit, Mich.
*MICHAEL S. MAHR, Baltimore, Md.
MARVIN I. MAZUR, Newport News, Va.
PAUL S. MILLER, Denver, Colo.
WARREN G. MILLER, Washington, D.C.
MOREY M. MYERS, Scranton, Pa.
CALVIN M. NEWMAN, Omaha, Nebr.
NEIL J. NOBRY, Rochester, N.Y.
LOUIS PEARLMAN, JR., Lafayette, Ind.
RICHARD A. PIZITZ, Birmingham, Ala.
FRANK M. POLASKY, Saginaw, Mich.
DONALD N. PRITZKER, San Francisco, Calif.
ASSER J. RABIN, Milwaukee, Wisc.
EDWARD H. ROSEN, Philadelphia, Pa.
HARRIS N. ROSEN, Providence, R.I.
ELLIOT S. SCHEWEL, Lynchburg, Va.
*BARRY A. SCHNEIDERMAN, Seattle, Wash.
WALTER S. SEGALOFF, Newport News, Va.
ROBERT A. SHAINES, Portsmouth, N.H.
LEWIS S. SHEKETOFF, Hartford, Conn.
SIDNEY L. SHLENER, Houston, Tex.
HOWARD A. SIMON, Birmingham, Ala.
DAVID W. SMERLING, Chicago, Ill.
WILLIAM J. SMULOWITZ, White-Barre, Pa.
HERBERT J. SOLOMON, San Diego, Calif.
LESLIE W. SPERO, Youngstown, Ohio
*PHILIP SPERTUS, Chicago, Ill.
EDWARD M. STEIN, Bartow, Calif.
HERMAN H. STEIN, Bartow, Calif.
JERRY V. STERNBERG, Asheville, N.C.
STEPHEN L. STULMAN, New York, N.Y.
LOUIS B. SUSMAN, St. Louis, Mo.
LAURENCE A. WEINSTEIN, Madison, Wisc.
JACQUES L. WIENER, JR., Shreveport, La.
WILLIAM WISHNICK, New York, N.Y.
BERNARD K. YENKIN, Columbus, Ohio
SIDNEY ZILBER, Cleveland, Ohio

*Member, Executive Committee

Monday, November 14

11:30 A.M. Leave Las Vegas via Western #116
12:28 P.M. Arrive Salt Lake City. Transfer to Holiday Inn Airport
Evening Young Leadership meeting at home of Dan Siegel

Tuesday, November 15

9:00 A.M. Leave Salt Lake City via Bonanza #501
10:16 A.M. Arrive Phoenix. Transfer to Holiday Inn, Phoenix
Evening Young Leadership meeting

Wednesday, November 16

9:20 A.M. Leave Phoenix via Continental #68
10:10 A.M. Arrive El Paso. Transfer to El Camino Real
Evening Young Leadership meeting

Thursday, November 17

9:15 A.M. Leave El Paso via Continental #65
9:55 A.M. Arrive Los Angeles. Transfer to Ambassador Hotel.
CJFWF General Assembly November 17-20

Sunday, November 20

2:30 P.M. Leave Los Angeles via Pacific #204
3:21 P.M. Arrive San Jose. Transfer to Sainte Claire Hotel
Evening Young Leadership meeting

Monday, November 21

9:19 A.M. Leave San Jose via Pacific #706
9:30 A.M. Arrive San Francisco. Transfer to Western #10, departing at 10:55 A.M.
12:16 P.M. Arrive Portland, Ore. Transfer to Hyatt House
Evening Young Leadership dinner and meeting

Tuesday, November 22

9:45 A.M. Leave Portland via Western #600
10:17 A.M. Arrive Seattle. Transfer to Hyatt House
All Day Individual meetings with Young Leaders

Wednesday, November 23

8:00 A.M. Leave Seattle via UAL #140
1:30 P.M. Arrive Chicago. Transfer to UAL #236, departing at 2:00 P.M.
4:57 P.M. Arrive Boston. Transfer to NE #720, departing at 6:10 P.M.
6:48 P.M. Arrive Portland

As you can see, it is a most intensive schedule. Drop me a note and let me know where and when you wish to join me.

LDB:SMU

LDB

H. David Weinstein

5/20/66

HAF:

As of today...

94 Cabinet Members have pledged \$805,235
as compared to \$712,295 in 1965 - about
11½ % increase.

There still remain 12 pledges representing
\$46,650 in 1965 values. Six of these are
fall campaigns and the other six gifts are
not yet in.

David

Young Leadership Cabinet Gifts

From ENS 5/17/66

	1	2	3	4	5	6
	1961	1962	1963	1964	1965	1966
1 Harold B. ABRAMSON, Passaic	1500	1600	2000	3500	3750	4000
2 J. Joel ABRAMSON, PORTLAND, Me	30	35	35	35	100	125
3 Leo DEARMAN, JR, Memphis	25	45	70	150	200	250
4 Leonard D. Bell, Lewiston	1350	2000	2300	2700	3200	4100
5 Kenneth P. Benjamin, Boston	11,000 F	10,000 F	10,000 F	10,000 F	10,000 F	10,000 F
6 E. Bertram, Bentley, Kansas City	10,000 F 1,250 F	13,000 F 2,000 F	10,000 F 2,500 F	10,000 F 2,250 F	10,000 F 3,000 F	10,000 F 3,500 F
7 Daniel M. Bernheim, Newark	5,000	6,500	7,000	9,000	12,500	20,000
8 HAROLD S. SIGLER, PGH	350	500	550	600	800	1,000
9 HAROLD G. BLATT, ST. Louis	0	40	50	60	120	200
WALTER M. Blattner, PGH	750	1050	1100	1800	1620	1000
11 Herschel W. Blumberg, Wash. Dc.	500	2,500	2,500	5,000	5750	11,000
12 Calvin W. Breit, Norfolk	250	500	500	1100	2000	2400
13 Joel S. Breslau, Wash. Dc.	23,000 F	25,000 F	30,000 F	33,000 F	34,150 F	35,000 F
14 Leon E. Brock, Boston	400	475	500	525	500	500
15 Eric Bruckner, Santa Barbara	500	1000	2000	3000	3500	4500
16 Charles Cohn, II, Baltimore	50	100	100	200	200	300
17 Lawrence M. Chapman, Oklahe	18,500 F	18,500 F	18,500 F	12,500 F	15,500 F	22,500 F
18 Gerald L. Cohn, Hazelton,	0	750	1500	1800	2400	3,000
19 Herman Cone, Jr, Greensboro	3300	3300	3300	5000	6000	7,000
20 Millard M. Cummins, Columbus	4000	4500	5500	6000	6750	10,000
21 Richard Davison, Baltimore	50,000 F	50,000 F	50,000 F	40,000 F	40,000 F	40,000 F
22 Charles L. Deaktor, PGH	500	600	1000	1800	2000	2200
23 Robert D. Deitz, Cleveland	850	1000	1200	1600	2000	2500
24 Melvin Dubin, N.Y.C.	5500	6000	7500	9000	10,000	10,000
25 Ira H. Dubinsky, St. Louis	0	0	50	50	60	250
26 Robert N. Eisner, New Britain	500	620	800	900	925	1000
27 George J. Eligman, Reading	1000	1000	1500	1000	1500	1500
28 Irwin S. Field, Los Angeles	400	500	1400	915	1200	2500
29 Chester Frestein, Los Angeles	1000 P	1500 P	2000 P	2000 P	2200 P	2200 P
30 David B. Follender, Teaneck	1000	1100	3000	2000	3000	3000
31 Julius Ira Fox, Wash DC.	225 P	350 P	600 P	5,000 F	5000 F	7500 F
32 Martin S. Fox, Newark	1650	3750	3325	3500	3800	4300
33 Irwin Frank, Tulsa	3500	6000	6000	6000	6500	10,000
34 Kay Goodwin Frank, Detroit	12,500 F	10,000 F	11,000 F	11,500 F	15,000 F	25,000 F
35 Saul J. Freedman, Phila	275	300	350	450	600	1000
36 Richard K. Friedman, Cleveland	550	750	1000	1300	1900	2200
37 Herbert J. GARMON, New Orleans	500	600	750	750	900	1300
38 Victor Gelb, Cleveland	800	1000	3500	4000	4400	5000
39 Alvin H. Gilens, Los Angeles	5,000 F	5,500 F	6,000 F	6,000 F	7,500 F	8,000 F
40 Lawrence J. Goldberg, Providence	800	1200	1275	1300	1500	Fall Camp
Louis S. Goldman, Dayton	1500	2800	3000	5000	7000	13000

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	①	②	③	④	⑤	⑥
1 Paul A. Goldman, Richmond.	50	60	90	100	175	250
2 Henry J. Goodman, Cleveland	15,000 F	18,000 F	20,000 F	20,500 F	20,500 F	22,000 F
3 Aaron M. Greenberg, Oakland.	1,000	850	1000	1250	1500	
4 Stuart D. Grodd, New Haven	100 -	600 -	750 -	1000	1200	1320
5 Marshall S. HARRIS, Miami	600	850	1750	3000	1000	3000
6 Donald W. HARRISON, Bridgeport	5000	6000	8000	10,000	12,000	Not in yet
7 Donald A. Hodes, Worcester	0	0	0	100	450	500
8 Albert J. Jacobson, Greensboro	150	180	200	220	250	285
9 Lee H. JAVITCH, HARRISBURG	3000	3000	3500	3600	6070	8000
Robert J. Kamin, Chicago	100	125	200	250	300	350
11 Joseph H. KANTER, Cincinnati	5000	6500	20,000	30,000	32,500	37,500
12 Robert Z. Kaplan, Toledo	600	700	500	1200	1350	1500
13 Hugh E. Klein, Minneapolis	250	400	600	800	1000	1250
14 Richard E. KOFFMAN, Binghamton	10,000 F	12,500 F	13,750 F	13,750 F	20,000 F	30,000 F
15 MARTIN L. Kozberg, Los Angeles	5500	6000	6500	6500	7500	8000 -
16 Ben Zion Kewchter, Vineland, NJ	4000	4350	4800	4800	5000	Fall
17 Richard S. Levitt, Des Moines	34,250 F	37,000 F	35,000 F	36,180 F	27,300 F	39,100 F
18 Morton A. Lewis, DALLAS	275	500	500	750	800	3000
19 Marvin S. Lieber, PGH	100	125	175	250	300	325
20 Nathan I. Lipson, Atlanta	0	2250	4500	10,000	30,000	40,000
21 Terrol L. Lockshin, Canton	1000	1100	1100	1200	1500	2300
Alan E. Luckoff, Detroit	450	475	475	1525	1600	1750
23 Michael S. MARR, Baltimore	13,500 F	15,000 F	16,000 F	16,500 F	16,500 F	18,000 F
24 Marvin I. MAZUR, Newport News.	100	400	500	1700	2000	Not in yet
25 Paul S. Miller, Denver	0	0	500	1000	1500	
26 Warren G. Miller, Wash. DC.	1200	1500	2000	2000	2700	3700
27 Morey M. Myers, Scranton	950	1000	1500	2000	2000	1500
28 Calvin M. Newman, Omaha	16,500 F	15,000 F	12,500 F	13,500 F	15,000 F	15,000 F
29 James H. Nobil, AKRON	1200	2500	2900	3500	4000	4000
30 Neil J. Norky, Rochester	40,000 F	20,000 F	12,500 F	15,000 F	20,000	FALL
31 Evan J. Novick, PGH	550	1400	1500	1800	2000	2500
32 Louis Pearlman, Jr. Lafayette, Ind.	600	650	1000	1250	1500	2000
33 Richard A. Pizitz, Birmingham	17,750 F	18,250 F	16,000 F	14,500 F	15,000 F	15,500 F
34 Frank M. Polasky, Saginaw	1000	1050	1050	1050	1100	1200
35 Donald N. PRITZKER, San Francisco	1000	2000	2000	2000	4500	6000
36 Asher J. Rabin, Milwaukee	500	850	1000	1150	1250	1400
37 EDWARD H. ROSEN, Phila	5,000 F 700 F	6,000 F 1,000 F	5,500 F 7,000 F	6,000 F 7,100 F	6,000 F 7,200 F	7,000 F 13,000 F
38 HARRIS N. ROSEN, Providence	7750 F	8000 F	7750 F	8500 F	8500 F 450 F	Fall
39 Melvin D. SACHS, AKRON, O.	6000 F	7500 F	7750 F	8750 F	8750 F	9500 F
40 Alan SAGNER, NEWARK	15,000 F	25,000 F	30,000 F	12,000 F	12,500 F	20,000 F

①

from ERNEST N. SPICKLER

40.5%
 523 $\overline{)212.00}$
 209 2
280

To HAF

Y. L. C. Total Giving

1961- 524,898	523	+ 30
1962- 552,755 ⁵⁰	553	+ 50
1963- 601,723	602	+ 30
1964- 632,293	632	+ 100
1965- 648,463*	735	

* Exclusive of 86,180 in 1964 O.V.'s
 Not pledged yet in 1965

or this mean that 1965 could be

648,463
 + 86,180
734,643 if all the O.V.'s come in

No.	Name	City	Profession - Trade - Industry	Campaign - Welfare Fund Activity	1961	1962	1963	1964	1965	1966
<u>Chairman</u>										
1	Leonard D. Bell	Newington, Me	Label Mfr.	Ex. Com. Member	1350	2010	2300	2700	3200	
<u>Associate Chairmen</u>										
2	Herbert J. Gaxon	New Orleans	Attorney	Ex. Com. Member	500	600	750	750	900	
3	Gordon Zacks	Columbus, O.	Soft Goods Mfr.	Ex. Com. Member	250	500	600	750	1250	
<u>Regional Vice-Chairmen</u>										
<u>NORTHEAST</u>										
4	Wallace W. Wolf	Worcester	Coat Mfr.	Ex. Com. Member	500	500	600	650	750	1000
<u>New York City</u>										
5	Melvin Dubin	New York City	Heating Mfr.	Div. Chmn	5500	6000	7500	9000	10,000	10,000
<u>MID ATLANTIC</u>										
6	Herschel W. Blumberg	Wash DC	Construction	BG. Co-Chmn	1000	5000	5000	10,000	11,000	
7	Joel S. Breslan	Wash DC	Decorating FABRICS - Retail	BG. Co-Chmn	23,000 F	25,000 F	30,000 F	30,000 F 3,000 F	30,000 F 3,000 F	
<u>South, Southwest</u>										
8	Herman Cone, Jr.	Greensboro	Knitting Mills	W.F. Pres.	3300	3300	3300	5000	6000	
9	Nathan F. Lipson	Atlanta	Rugs, Carpets	Ex. Com. Member	Not in Atlanta	2250	4500	10,000	30,000	40,000
<u>TRI-STATE</u>										
10	Ivan S. Novick	Pittsburgh	Real Estate Mgmt. & Devel.	Ex. Com. Member	550	1400	1500	1800	2000	
<u>EAST Central</u>										
11	James H. Nohil	Akron, O.	Real Estate Appraisals & Inv.	BG. Co-Chmn	1200	2500	2900	3500	4000	
12	Melvin D. Sacks	Akron, O.	Elect Supplies	BG. Co-Chmn	6000	7500	7750	8750	8750	
<u>West Central</u>										
13	Richard S. Hewitt	Des Moines	Finance	Ex. Com. Member	34,250 F	37,000 F	35,000 F	36,180 F	37,300 F	
14	Robert Max Schroger	Chicago	Insurance	Div. Chmn	200	300	350	450	600	
<u>West Coast</u>										
15	Irwin S. Field	Los Angeles	Paints	Div. Chmn	400	500	1400	915	1200	
<u>Past Chairmen</u>										
16	Alan SAGNER (1963)	Newark	Real Estate	Ex. Com. Member	15,000 F	25,000 F	30,000 F	12,000 F	12,500 F	20,000 F
17	Joseph H. Kauter (1964-5)	Cincinnati	Real Estate	Ex. Com. Member	5000	6500	20,000	30,000	32,500	37,500
<u>Members</u>										
18	HAROLD B. ABRAMSON	Passaic	Home Builder	Ex. Com. Member	1500	1600	2000	3500	3750	
19	I. Joel Abramson	Portland, Me	Comm. Tires	Co-Chmn S.G.	30	35	35	35	100	
20	Leo Berman Jr.	Memphis	Attorney	W.F. Board Member	85	45	70	150	200	
21	Kenneth F. Benjamin	Boston	Liquor	Chmn Liquor Div.	11,000	10,000 F	10,000 F	10,000 F	10,000 F	
22	E. Bertram Berkley	Kansas City	Envelope Mfg.	Ex. Com. Member	10,000 1250 F	13,000 F 2000 F	10,000 F 2500 F	10,000 F 2750 F	10,000 F 3,000 F	3500 F
23	Daniel M. Bernheim	Newark	Advertising	Ex. Com. Member	5000	6500	7000	9000	12,500	20,000
24	HAROLD S. BIGLER	Pittsburgh	Insurance	Div. Co-Chmn	350	500	550	600	800	
25	HAROLD G. BLATT	St. Louis	Attorney	Div. Chmn	0	40	50	60	120	
26	Walter M. Blattner	Pittsburgh	Retail Ladies	Camp Wkr	750	1050	1100	1800	1620	
27	Calvin W. Breit	Norfolk	Attorney	BG. Chmn	250	500	500	1100	2000	
28	Leon E. Brock	Boston	Real Estate - Trustee	CFP	400	475	500	525	500	

1966 Young Leadership Cabinet

No.	Name	City	Profession - Trade - Industry	Campaign - Welfare Fund Activity	1961	1962	1963	1964
<u>Chairman</u>								
1	Leonard D. Bell	Newton, Me	Label Mfr.	Ex. Com. Member	1350	2010	2300	2700
<u>Associate Chairmen</u>								
2	Herbert J. Gazon	New Orleans	Attorney	Ex. Com. Member	500	600	750	750
3	Gordon Zacks	Columbus, O.	Soft Goods Mfr.	Ex. Com. Member	250	500	600	750
<u>Regional Vice-Chairmen</u>								
<u>NORTHEAST</u>								
4	Wallace W. Wolf	Worcester	Coat Mfr.	Ex. Com. Member	500	500	600	650
<u>New York City</u>								
5	Melvin Dubin	New York City	Heating mfr.	Div. Chmn	5500	6000	7500	9000
<u>MID ATLANTIC</u>								
6	Herschel W. Blumberg	Wash DC	Construction	B.G. Co-Chmn	1000	5000	5000	10,000
7	Joel S. Breslan	Wash. DC	Decorating FABRICS-Retail	B.G. Co-Chmn	23,000 F	25,000 F	30,000 F	30,000 F 3,000 F
<u>South Southwest</u>								
8	Herman Cone, Jr.	Greensboro.	Knitting Mills	W.F. Pres.	3300	3300	3300	5000
9	Nathan F. Lipson	Atlanta	Rugs & Carpets	Ex. Com. Member	Not in Atlanta	2250	4500	10,000
<u>TRI-STATE</u>								
10	Ivan S. Novick	Pittsburgh	Real Estate Ingn. & Devel.	Ex. Com. Member	550	1400	1500	1800
<u>East Central</u>								
11	James H. Nobil	AKRM, O	Real Estate Appraisals + Inv	B.G. Chmn	1200	2500	2900	3500
12	Melvin D. Sacks	AKRM, O.	Elect Supplies	B.G. Co-Chmn	6000	7500	7750	8750
<u>West Central</u>								
13	Richard S. Hewitt	Des Moines	Finance	Ex. Com. Member	34,250 F	37,000 F	35,000 F	36,180 F
14	Robert Max Schroyer	Chicago	Insurance	Div. Chmn	200	300	350	450
<u>West Coast</u>								
15	Irwin S. Field	Los Angeles	Paints	Div. Chmn	400	500	1400	915
<u>Past Chairmen</u>								
16	Alan SAGNER (1963)	Newark	Real Estate	Ex. Com. Member	15,000 F	25,000 F	30,000 F	12,000 F
17	Joseph H. Kauter (1964-5)	Cincinnati	Real Estate	Ex. Com. Member	5000	6500	20,000	30,000
<u>Members</u>								
18	Harold B. Abramson	Possaic	Home Builder	Ex. Com. Member	1500	1600	2000	3500
19	I. Joel Abramson	Portland, Me	Comm. Times	Co-Chmn S.G.	30	35	35	35
20	Leo Berman, Jr.	Memphis	Attorney	W.F. Board Member	85	45	70	150
21	Kenneth F. Benjamin	Boston	Liquor	Chmn Liquor Div.	11,000 F	10,000 F	10,000 F	10,000 F
22	E. Bertram Berkley	Kansas City	Envelope Mfr.	Ex. Com. Member	10,000 1250 F	13,000 2000 F	10,000 2500 F	10,000 2750 F
23	Daniel M. Bernheim	Newark	Advertising	Ex. Com. Member	5000	6500	7000	9000
24	Harold S. Bigler	Pittsburgh	Insurance	Div. Co-Chmn	350	500	550	600
25	Harold G. Blatt	St. Louis	Attorney	Div. Chmn	0	40	50	60
26	Walter M. Blattner	Pittsburgh	Retail Ladies	Camp Wkr	750	1050	1100	1500
27	Calvin W. Breit	Norfolk	Attorney	B.G. Chmn	250	500	500	1100
28	Leon E. Brock	Boston	Real Estate	Trustee CFP	400	475	500	525

29	Eric Bruckner	Santa Barbara	Real Estate Development	Camp. Chmn	500 -	1000 -	2000 -	3000 -	3500 -	4500 -
30	Charles Cohn II	Baltimore	Attorney	Div. Co-Chmn	50 -	100 -	100 -	200 -	200 -	
31	Lawrence M. Chapman	Omaha	Finance	Div. Chmn	18,500 F	18,500 F	18,500 F	12,500 F	15,500 F	
32	Gerald L. Cohn	Hazlet, Pa.	Range Hand Mfg.	W.F. Pres	0	750	1500	1800	2400	
33	Millard M. Cummins	Columbus, O.	Ind. Seals	Div. Chmn	4000 -	4500	5500	6000	6750	10000
	Richard S. Davison	Baltimore	Building-Const	Div. Co-Chmn	50,000 F	50,000 F	50,000 F	40,000 F	40,000 F	
35	Charles L. Deakton	Pittsburgh	Food's	Camp WKR.	500	600	1000	1500	2000	
36	Robert D. Dietz	Cleveland	Ind. Prof. Cochs	Div. Chmn	850	1000	1200	1600	2000	
37	Ira Dubinsky	St. Louis	Real Estate	Chm YL Div	0	0	50	50	60	
38	Robert N. Eisner	New Britain, Ct	Accountant	W.F. Ex-Com Mbr	500	620	800	900	925	
39	George T. Elzman	Reading, Pa.	Hosiery Mfg.	Camp. Chmn	1000	1000	1500	1000	1500	
40	Chester Firestein	Los Angeles	Cosmetics	Member CRC	1000	1500	2000	2000	2200	
41	David B. Follender	Teaneck	Attorney	Camp Chm	1000	1100	3000	2000	3000	
42	Julius F. Fox	Wash. Dc.	Attorney	Camp. WKR.	225 P	350 P	600 P	5000 F	5000 F	
43	Martin S. Fox	Newark	Attorney	Member Ex. Com	1650	3750	3325	3500	3800	
44	Irvin Frank	Tulsa	Pipe Industry Supply	W.F. Pres	3500	6000	6000	6000	6500	
	Kaye Goodwin Frank	Detroit	Automotive Pds.	Div. Co-Chmn	12,500	10,000	11,000	11,500	20,900	
46	Saul J. Freedman	Philadelphia	Finance	Chm - YL P	275	300	350	450	600	1000
47	Richard K. Friedman	Cleveland	Investments	Div. Co-Chmn	550	750	1000	1300	1900	
48	Victor Gelb	Cleveland	Chemicals	Div. Co-Chmn	800	1000	3500	4000	4400	
49	Alvin H. Gilens	Los Angeles	Furniture	Div. Chmn	5000 F	5500 F	6000 F	6000 F	7500 F	8000 F
50	Lawrence Y. Goldberg	Providence	Retail Toys	Div. Chmn	800	1200	1275	1300	1500	
51	Louis S. Goldman	Dayton, O.	Attorney	Camp. Co-Chmn	1500	2800	3000	5000	7000	
52	Paul A. Goldman	Richmond, Va.	Transportation Svs	Div. Chmn	50	60	90	100	175	
53	Henry J. Goodman	Cleveland	Maltress Mfg.	Div. Chmn	15,000 F	18,000 F	20,000 F	20,500 F	20,500 F	
54	Avron Greenberg	Oakland, Cal.	Attorney	W.F. Pres	1000	850	1000	1250	1500	
55	Stuart Grodd	New Haven	Roofing-Sheet Metal	AG Co-Chmn	100	600	750	1000	1200	
56	Marshall S. HARRIS	Miami	Finance	Member Ex. Com	600	850	1750	3000	1000	
57	Donald. HARRISON	Bridgport	Liquors	Member Ex. Com	5000	6000	8000	10,000	12,000	
58	Donald A. Hodles	Worcester	Advertising	Chm-P.R. Com	In	the	Service	100	450	
59	Albert J. Jacobson	Greensboro, Nc.	Accountant	Camp Seay-Tren.	150	180	200	220	250	
60	Lee H. JAVITCH	Harrisburg, Pa.	Food Mkts.	Camp. Chmn	3000	3000	3500	3600	6070	
61	Robert J. Kamin	Chicago	Investment Counsel	Chm - YL P	100	125	200	250	300	350
62	Robert Z. Kaplan	Toledo	Attorney	Div. Chmn	600	700	500	1200	1350	
63	Hugh E. Klein	Minneapolis	Real Estate Finance & Devt.	Div. Chmn	250	400	600	800	1000	1250
64	Richard R. Koffman	Binghams, N.Y.	Finance	Camp. WKR	10,000 F	12,500 F	13,750 F	13,750 F	20,000 F	30,000 F
65	Martin L. Rozberg	Los Angeles	Insurance	Chm - ESC	5500	6000	6500	6500	7500	
66	Ben Zion Leuchter	Vineland, NJ	Newspaper Publ.	Camp Chm	4000	4350	4500	4800	5000	
67	Morton A. Lewis	Dallas	Attorney	AG - Co Chm	275	37,500 F	35,500 F	36,750 F	2,200 F	
68	Marvin S. Leiber	Pittsburgh	Attorney	Chm YL Div.	100	125	175	250	300	
69	Tervold L. Lockshin	Canton, O.	Truck Rental	Camp Chm	1000	1100	1100	1200	1500	
70	Alan E. Luckoff	Detroit	Advertising	Div. Co-Chmn	450	475	475	1525	1600	
71	Michael S. MAHR.	Baltimore	Paper Box Mfg.	Div. Chmn	13,500 F	15,000 F	16,000 F	16,500 F	16,500 F	
72	Marvin I. MAZUR.	Newport News	Engineer & General Contractor	Ex. Com W.F.	100	400	500	1700	2500	

73	Paul S. Miller	Denver	Construction & Leasing	Chm-YL Div	0	0	500	1000	1500		
74	Warren G. Miller	Wash. DC.	Kitchen Equip. & Appliances	Div-Co-Chmn	1200	1500	2000	2000	2700		
75	Moray M. Myers	Scranton	Attorney	Ex. Com Member	950	1000	1500	2000	2000		
76	Calvin M. Newman	Omaha	Food Mkts.	Ex. Com Member	16,500 F	15,000 F	12,500 F	13,500 F	15,000 F		
77	Neil J. Norky	Rochester	Elect. Equip	Ex. Com Member	40,000 F	20,000 F	12,500 F	15,000 F	20,000 F		
78	Louis Pearlman, Jr.	Lafayette, Ind	Attorney	Camp Chm	600	650	1000	1250	1500		
79	Richard A. PIZITZ	Birmingham	Dept. Store	Ex. Com Member	17,750 F	18,250 F	16,000 F	14,500 F	15,000 F		
80	Frank M. Polasky	Saginaw Mich	Attorney	Ex. Com Member	1000	1050	1050	1050	1100		
81	Daniel N. Pritzker	San Francisco	Hotel Mgmt.	Div. Chmn	1000	2000	2000	3000	4500		
82	Asher J. Rabin	Milwaukee	Vending Machine	Chm YLP	500	850	1000	1150	1250		
83	EDWARD H. ROSEN	Philadelphia	Electronics	Trustee - Ex. Com	5000 F 700 F	6000 F 1000 F	5500 F 1000 F	6000 F 1100 F	6000 F 1200 F		
84	HARRISON N. ROSEN	Providence	County Mfr	Div. Chmn	7750 F	8000 F	7750 F	6900 F	8500 F		
85	Elliot S. Schewel	Lynchburg, Va	Furniture	Camp Chm	600	650	800	850	850		
86	Barry A. Schneiderman	Seattle	Attorney	Chm YL Div.	0	100	100	250	350		
87	Walter S. SEGALOFF	Newport News	Retail Habswen	VP. JCC	400	750	1200	1500	200		
88	Robert A. Shaines	PORTSMOUTH, VA	Attorney	Camp Treas.	125	125	125	250	500		
89	Lewis S. Sheketoff	HARTFORD	Oil	Div. Chmn	2500	2500	3000	4200	4200		
90	Sidney L. Shtenker	Houston	BANKING	member w/ Ex. Com	125	150	150	175	200		250
91	HOWARD SIMON	Birmingham	Mfg. Chl. Ware	Member of Ex. Com	9500 F	10,500 F	10,500 F	10,500 F	11,500 F		
92	David W. Smorling	Chicago	Vending Mach	Div. WGR	450	700	700	700	700		
93	William T. Smulowitz	Wilkes Barre	Brewer	Camp Co-Chmn	350	400	1000	3500	4000		
94	Herbert J. Solomon	San Diego	Attorney	W.F. Pres	0	0	0	1000	1250		
95	Leslie W. Spero	Youngstown	Towel Supply	W.F. Pres.	9000 F	9000 F	9450 F	10,500 F	11,500 F		
96	Philip Spertus	Chicago	Manufacturing	Div Co-Chmn	697	750	1000 F	1000	1100		
97	EDWARD M. STEIN	BARSTOW, CAL.	Retail sale of	Camp Co Chm	3000	5000	6000	6000	10,000		15,000
98	Herbert H. Stein	Barstow, Cal.	Blay Material	Camp Co-Chm							
99	Terry V. Sternberg	Asheville, NC	Salvage Surplus	W.F. Pres.	150	300	400	500	650		
100	Stephen L. Stulman	New York City	Lumber	Div - Chmn	10,000 F	10,000 F	10,000 F	10,000 F	10,000 F		
101	Louis B. Susman	St. Louis	Attorney	Div Co-Chmn	45	90	100	150	175		
102	Laurence A. Weinstein	MADISON	Beer Distr.	Life-time Board member	3000	5000	5000	5000	5000		
103	Jacques L. Wiener, Jr.	Shreveport	Attorney	W.F. V. Pres.	0	350	500	600	850		
104	William Wisniewick	New York City	Chemicals	Div Co-Chmn	100,000 F	100,000 F	100,000 F	100,000 F	120,000 F		
105	Bernard K. Yenkin	Columbus, O.	Paint Mfr.	Chm YL Div.	300	330	380	400	550		
106	Sidney Zilber	Cleveland	Inv. Counsel	Div - co-chm	600	700	800	950	1250		

*Member Executive Committee, with OFFICERS