



THE JACOB RADER MARCUS CENTER OF THE
AMERICAN JEWISH ARCHIVES

MS-831: Jack, Joseph and Morton Mandel Foundation Records, 1980–2008.
Series B: Commission on Jewish Education in North America (CJENA). 1980–1993.
Subseries 1: Commission Meetings, 1988–1990.

Box
3

Folder
4

23 October 1989 Meeting. Planning, April 1989-October 1989.

For more information on this collection, please see the finding aid on the
American Jewish Archives website.

✓ Morton L. Mandel
Arthur J. Naparstek
Henry L. Zucker

Virginia F. Levi

4/20/89

TO: _____
NAME _____
DEPARTMENT/PLANT LOCATION _____

FROM: _____
NAME VF
DEPARTMENT/PLANT LOCATION _____

DATE: _____
REPLYING TO
YOUR MEMO OF: _____

SUBJECT: SCHEDULING THE FOURTH COMMISSION MEETING

At our senior policy advisors meeting we set aside October 4 and 11 as possible dates for the fourth meeting of the Commission on Jewish Education in North America. I have called the UJA/Federation in New York and have reserved the appropriate meeting rooms for October 4. I learned that they are not available on October 11.

I have checked with the critical commissioners and policy advisors and have the following to report:

Bill Berman - Secretary not willing to commit time that far in advance. Noted that if CJF calendar is clear, he would be available. I have a call in to CJF to confirm that this date is open.

Charles Bronfman - The date is reserved on his calendar with the understanding that if the Montreal Expos have a successful year, he may not be available.

Lester Crown - Okay, though he may have to be late.

Max Fisher - Okay

Donald Mintz - Okay

Bennett Yanowitz - Okay

Arthur Rotman - Okay

Jon Woocher - Okay

Carmi Schwartz - Okay

Kraar

*OK - go with
Oct 4th*

ML

*Rental change
13 hall room - \$100/h.
in add'n to food.*

*Re Wed. Nov. 8 - taken
Nov. 9 - booked*

INTER-OFFICE
CORRESPONDENCE

Morton L. Mandel
Arthur J. Naparstek
Henry L. Zucker

Virginia F. Levi

4/20/89

TO: _____
NAME _____
DEPARTMENT/PLANT LOCATION _____

FROM: _____
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Jon Woocher - Okay

Carmi Schwartz - Okay

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Mandell Beerman

Charles Beerman

Lester Crown

Max Fisher

Donald Mintz

Bennett Yanowitz

USA

Oct. 4, 10-4

Rotman
Woschen
Schwartz

Oct. 4

4/14/89

Mandell Berman

Too early to tell -

Entire month of Oct is open now but she doesn't have CTF calendar.

Would not commit anything.

Charles Bronfman

Owns baseball team - depends on team standing -

She put it on his calendar ~~at~~ tentative

Lester Crown

Has board meeting ^{might} ~~might~~ ^{before} may be late but can attend.

Max Fisher

Date is open and has been put on his calendar

Donald Mintz

October 4 is open. She put it on his calendar

Bennett Yanowitz

October 4 is okay. He put it on his calendar.

Arthur Lotman

Ben put the date on his calendar

Jon Woocher

He had it on his calendar.

Carmi Schwartz

Gloria put the date on his calendar.

Sunday, July 31

1. Fly to New York - USAir #675 - 4:10 p.m. to 5:24 p.m.

Staying at Madison Towers Hotel, Madison Ave. at 38th St.
212-685-3700

- take books, nametags, envelopes, placecards, pads, pencils,
tapes, file, copies of tax letter, expense statements, list of
who's coming for prep of seating arrangements for meeting and
lunch, registration list
- ✓ 2. Review PD invoice and PNJ-1 with AJN
3. Determine seating arrangements with MLM, AJN, HLZ, SF, AH
- meeting table - one large square
- lunch tables - set for 8
4. 7:00 dinner meeting to include Mandel, Naparstek, Zucker, Fox,
Hochstein, Levi, Rotman - Hotel Pierre, 5th Ave & E. 61st St.,
Cafe' Pierre - (838-8000) [AR may be late.] Plan to review
books & decide on seating arrangements for Mon.
5. Tax exempt letters to hotel
6. Be sure MLM knows that the JWB PR man (Henry Hecker) and
photographer (Richard Lobell) as well as Anita Epstein will be at
the meeting and at lunch. Also that Steve Solender will be
present only from 10:00 - 11:30.
7. Get AH check to her and ask her for deposit slip.

Monday, August 1

8 - 10 a.m.

UJA Federation of New York
130 East 59th St.
2nd Floor - conference rooms A & B
(Lee Lowell - 836-1765)

- ✓ 1. Check on overhead projector and tape recording equipment - will
it pick up voices anywhere in the room? (See Alan Treitman)
- ✓ 2. Check with security to see that they have list of names.
3. Set up registration table. Need to find out who needs cars to
which airports and make arrangements.
4. Be sure beverages and danish are ready and in a good place.
There should be coffee and tea throughout the morning and soft
drinks in the p.m.

*Call office of Stanley Horowitz to ask what's scheduled for
12/13 - UJA mtg. Chaula - 618-9100*

- ✓ 5. Bea Katcher will be there at 8:00. If we need a typewriter, we can go to room 706, Pearl Haber's office (across the hall from Steve S's office). They have my name.
6. See that there are numbers on the lunch tables to correspond with those we put on nametags. (I did request this.)

10 - 4

1. Follow agenda. Be prepared to help people find places at lunch.
2. Keep up with car needs.

5 - 7:30

1. Post-commission meeting in conference room G. We should take beverages from earlier meeting, if we want them.
2. Expected attendance: Mandel, Naparstek, Zucker, Ariel, Davis, Fox, Hochstein, Riemer, Rotman, Schwartz, Levi

Tuesday, Aug. 2

9 a.m. - 2:30 p.m.

JWB - Art Rotman's conference room
15 East 26th Street
532-4949

Planning meeting for determining next steps. Expected attendance:
Mandel, Naparstek, Zucker, Fox, Hochstein, Riemer, Levi

A lunch of fruit and vegetables will be served.

Depart LaGuardia - USAir #195 4:00 p.m. - 5:35 p.m.

Premier Industrial Foundation

4500 EUCLID AVENUE

CLEVELAND, OHIO 44103

Bellpark wh. of 6/5
 Final Ct. on 6/12

May 12, 1989

Dear Linda:

Thank you for taking the time to review with me the details of plans for the meeting of the Commission on Jewish Education in North America scheduled for June 14. I am writing to clarify our preferences and confirm arrangements on a variety of matters relating to that meeting.

1. We are asking participants to arrive at 9:30 a.m. and plan to begin the meeting at 10:00 a.m. on Wednesday, June 14.

- a. Several of us will want to arrive early to set up. Can we get in as early at 8:00 a.m.? OK

- b. We will need a table for registration during the period from 9:30 a.m. to 10:00 a.m., and probably beyond, to accommodate latecomers. ✓

\$1.25/person.

- c. We would like coffee, tea, and miniature danish (or some variation on that) to serve during the registration period and available throughout the morning. ✓

- d. There should be available the equipment for ritual handwashing which, I am told, includes the following: a basin (or a large bowl), a pitcher of water, a cup with a handle, and paper towels. ✓

2. We will meet in plenary session from 10:00 a.m. until approximately 11:30 a.m. and again from 2:00 to 4:00 p.m. 11:30 2:30

- a. For this meeting we would like a table set up as an open square, covered with a tablecloth, with water readily accessible on the table. I will get you a count of participants later, but we should plan on the square being large enough to seat 14 people on a side.

NO - hired stenographer \$1200 = orig. + 2 cc of typed transcript

(b) We will want the meeting to be taped. I assume you have someone with the expertise to tape a meeting this large and hear everyone.

Wb c. Do you have the capability to duplicate tapes on site? If so, we will want to be able to do so at the conclusion of the day.

✓ d. I do not know yet whether we will need the podium with microphone. Let's assume so for the moment.

Need to find one elsewhere (e) We are not yet certain what sort of visual aides we will have. We may need a screen. If our presenters insist upon an overhead projector (as they may), I may need to ask your advice on how to rent or borrow one. *OK*

11:00 3. We plan to break into three groups at approximately 11:30 a.m.

a. We would like the rooms set up as you and I discussed, with tables to seat 16 to 18 people. There should be tablecloths on the tables and water easily accessible. *Plenary Adjuncting Lounge*

Has 3 am. tape recorder (b) If possible, we would like to tape the proceedings in each of these rooms. You were going to check on the availability of equipment for this purpose.

4. For a period of one-half hour, approximately 12:30 p.m. to 1:00 p.m., we will want the group to mingle and socialize. You suggested returning to the conference level for this purpose.

a. We like your suggestion of raw vegetables, dips, and soft drinks and request that you arrange for these.

b. If it fits in the space you plan to use, it would probably be useful to have some seating available. I had the impression that you might be planning to use a lounge area, which would seem ideal for this purpose.

*12:30 - 1:30 - Lunch in lounge area
Tables of 6 each*

- 12:30-1:30*
5. At approximately at ~~1:00~~ p.m., the group will return to the classroom level to have lunch and continue meeting.
- 1*
- a. We would like to set up a buffet table outside each of the three classrooms from which to serve lunch. *dining area*
- b. The menu we have selected is the variety of salads. You indicated that this would include tuna salad, egg salad, salmon salad, pasta salad, lettuce, tomato, and dessert. We would like to add to this fresh fruit salad, cottage cheese, and raw vegetables. If this means that the cost is greater, let me know how much, but assume that we will pay any additional charge. *\$10.50 ea.*
- c. There should be available the equipment for ritual handwashing, as described in the foregoing.
- d. I leave it to your ingenuity to figure out how you will handle serving coffee, tea, and soft drinks--whether at each individual buffet table or an additional one, or whatever. *1:30-2:30 - back to classrooms*
6. We will return to the conference level for the final plenary session from approximately ~~2:00~~₃₀ to 4:00 p.m.
7. On Tuesday, June 13, we would like to hold a meeting of approximately 12 to 15 people from 1:30 to 5:30 p.m. to make final plans for the following day. For this meeting we need a table to seat 12 to 15 people, water, and, if possible, soft drinks. If the large conference room could be set up for Wednesday by the end of the day, we might do some pre-meeting organizing. If not, we will do it early Wednesday morning.

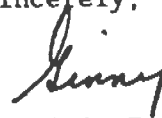
I think that covers everything for now. If you have any questions or would like to discuss any of this, please feel free to call me at (216) 391-8300. I will be back in touch

Ms. Linda Robinson
5/12/89

Page 4

with you closer to the event to discuss exact counts and last minute details.

Sincerely,

A handwritten signature in cursive script, appearing to read "Levi", written in dark ink.

Virginia F. Levi
Program Officer

Ms. Linda Robinson
Hebrew Union College
One West 4th Street
New York, NY 10012

5/15/89

Blanche Rothman

letter on 10/4 + Weiler Rm.
- include break-away
w/dates

Feb. 14, 1990

- Send letter - Can't
confirm before Aug.

June 13, 1990 - Mobilization - 6/8 - 6/20

Ethel Meyers will call re holidays
Shannon May 30-31

VFL

Premier Industrial Foundation

4500 EUCLID AVENUE
CLEVELAND, OHIO 44103

November 18, 1988

Dear Mrs. Rothman:

This will confirm plans for the Commission on Jewish Education in North America's second meeting to be held at the UJA/Federation of Jewish Philanthropies' building on Tuesday, December 13, 1988 from 10 a.m. to 4 p.m. I understand that you have reserved two conference rooms for our use--I believe these are Conference Rooms A and C.

Conference Room A is to be set up as it was for our meeting of August 1 in an open square, the table to be covered with tablecloths and ice water to be distributed around the table. We would appreciate occasional checking for refilling of the ice water throughout the day.

The food arrangements will be the same as for August 1, as well. This included coffee, tea, and miniature danish available in the morning and soft drinks available in the afternoon.

For the lunch we would like a combination of the cold fish plate and platter of salads to be served buffet style. We will want round tables with eight chairs at each, and would be happy to have you use the pink tablecloths and napkins with matching plastic dishes and utensils that were used the last time. We will need a pitcher of water, a basin, and towels to be used in the ritual handwashing and would appreciate a card on the buffet table indicating the source of the kosher food.

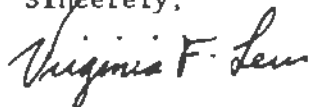
We will need a table in the lobby area outside the conference room to be used for registration. Our guests will begin arriving at 10 o'clock, but staff will plan to be present between 8 and 8:30 a.m. for set up. If possible, we would appreciate having the tables and tablecloths in place prior to that time.

I do not yet have an exact count of participants, but suggest that we plan for fifty. We will need a cassette tape recorder and microphones distributed around the room. I have no information about other audio-visual needs at this time. I will be back in touch regarding these details as the day draws closer.

In addition, this confirms our intention to use Conference Room G on the second floor for a meeting of eight people on Monday, December 12 from 2 to 5 p.m. If possible, we would also like soft drinks available for that meeting.

I appreciate your help in this matter and look forward to further contact with you in the weeks ahead.

Sincerely,

A handwritten signature in cursive script that reads "Virginia F. Levi".

Virginia F. Levi
Program Officer

Mrs. Blanche Rothman
UJA/Federation of Jewish Philanthropies
of New York
130 East 59th Street
New York, NY 10022

cc: Pearl Haber

cc: A. J. Naparstek
H. L. Zucker

TO: Morton L. Mandel

NAME

DEPARTMENT/PLANT LOCATION

FROM: Virginia F. Levi

NAME

DEPARTMENT/PLANT LOCATION

DATE: 5/22/89

REPLYING TO
YOUR MEMO OF: _____

SUBJECT: DATES OF FUTURE COMMISSION MEETINGS

I have begun the process of checking dates for future Commission meetings. As you will recall, October 4, 1989, is set with both the UJA/Federation and with the critical commissioners.

I have reserved the UJA/Federation space for Wednesday, February 14, 1990. I have not yet called critical commissioners. I thought it might be useful to resolve a problem with June before doing so.

I was asked to try to reserve June 13, 1990, for the final Commission meeting. I learned that this space is reserved for "mobilization" from June 8 through June 20. If we wish to stay with a Wednesday, I could try either June 6 or June 27. No holidays interfere with either date. Are you available on either or both? I will proceed after I hear from you.

①

BOTH SOUND GOOD -
CAN YOU "RESERVE"
BOTH

② I WOULD BE ABLE
TO CONFIRM THIS
TILL MID-JULY

5/30

[Signature]

OK -
90
AHEAD
CALL

INTERNET OFFICE PROCEDURE

INTERNATIONAL
OFFICE
CORRESPONDENCE

TO: Morton L. Mandel
NAME
DEPARTMENT/PLANT LOCATION

FROM: Virginia F. Levi
NAME *VFL*
DEPARTMENT/PLANT LOCATION

DATE: 5/26/89
REPLYING TO
YOUR MEMO OF: _____

SUBJECT: BOOKS FOR THIRD COMMISSION MEETING

In preparing notebooks for the June 14 Commission meeting, I propose to use tabs that remain from the previous meeting. I suggest, therefore, the following divisions in the book:

1. Table of Contents - 165
2. Commissioners - 150
3. Senior Policy Advisors, Consultants & Staff - 150
4. Background Materials - 159
5. Minutes of December 13 Commission Meeting [new tab required] - 60
6. Design Document - 151
7. Agenda - 133

I am attaching a copy of the cover sheet from the book of December 13. I suggest that we use the same cover sheet design, with the new date.

It will take some time to get all this together, so I would appreciate your response as soon as possible.

5/30
Givny -
this all sounds
JUST RIGHT!
jm

TO: Morton L. Mandel
NAME
DEPARTMENT/PLANT LOCATION

FROM: Henry L. Zucker
NAME
DEPARTMENT/PLANT LOCATION

DATE: 6/27/89
REPLYING TO
YOUR MEMO OF: _____

SUBJECT: HIGHLIGHTS OF MLM-HLZ MEETING ON JUNE 26, 1989

The following items were discussed in our meeting on June 26:

1. Commission on Jewish Education in North America

We reviewed my memo of June 22 covering discussions I have had with Senior Policy Advisors since our June 15th meeting (filed as Exhibit A). We agreed on the following:

- a. Fox-Hochstein are preparing materials for the Commission's next meeting having to do with the general outline of the final report and also the implementation mechanism and local community sites. Their material should be utilized by Joe Reimer in preparing the final report outline. I am to talk with Fox and then with Reimer to determine whether a Reimer visit to Israel in July is necessary and desirable. I will ask Reimer to make an early trip to Cleveland to review his responsibilities and his relationship to me and other staff members.
- b. Control of the Commission process is in the hands of the American staff members through the Commission's Steering Committee and Senior Policy Advisors' group, headed by you as chairman and me as the chief staff member. Reimer and the other staff members are responsible to me. I will try to make more use of Ariel, Levi, Woocher, Hoffman and Rotman.
- c. I am to follow through with Steve Hoffman about loaning Mark Gurvis to us on a half-time basis for one year. Hoffman has indicated that he will let me know about this when he returns from Israel. Meantime, I may talk directly with Gurvis to speed up the process of having his services available.
- d. We are to rely heavily on Fox-Hochstein for the educational content of the report. We will take primary responsibility for administering the the Commission's work and preparing its report.
- e. We should proceed with our July 5th meeting of the Commission Steering Committee. VFL and I will prepare the agenda.
- f. We agreed that it would be difficult to be ready for Commission meeting #4 by October 4th. We agreed to check out October 24, 25, and 26 as possible dates. We should check with Seymour Fox first about the proposed new dates and then with Bronfman, Crown, Evans, Hirschhorn and possibly one or two others. We would also have to check availability of meeting space. Meantime, I will ask Seymour what material he is preparing for meeting #4 and when these items will be ready.

cc: HLZ

TO: Morton L. Mandel

NAME

DEPARTMENT/PLANT LOCATION

FROM: Virginia F. Levi

NAME

DEPARTMENT/PLANT LOCATION

DATE: 6/27/89

REPLYING TO
YOUR MEMO OF: _____

SUBJECT: FUTURE USE OF UJA/FEDERATION OF JEWISH PHILANTHROPIES OF NEW YORK

Blanche Rothman, my contact for meeting arrangements at the UJA/Federation, called yesterday to ask about our plans for a fall meeting. We currently have the space reserved for October 4 with a hold on November 13 and November 16. I realize that it is unlikely that we will use the space on those particular dates in November, but hesitate to release them until we have a better idea of our plans.

I reminded Blanche that she had indicated last month that she was drafting a letter to me explaining charges that we would be assessed in the future. She has not sent the letter, but indicated that in the future we will be considered an outside agency and will, therefore, be charged \$800 for the use of the space in addition to the cost of food, which has generally been approximately \$800. *OUCH!*

I did not ask whether this change in policy had been checked with Steve Solander. If you think it appropriate, I will ask HLZ to discuss this with Steve. *yes*

Meanwhile, I have taken no further steps to secure a location for our fall meeting. I am waiting until we hear from Seymour about realistic meeting dates and from you about how these mesh with your calendar.

*9/1/89 - work directly with HLZ on
this & all location matters,
Thanks
ML*

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United Jewish Appeal-Federation of Jewish Philanthropies of New York, Inc.

130 East 59th Street, New York, N.Y. 10022 (212) 980-1000 TELECOPIER (212) 888-7538

JUL 12 1989

Chair of the Board
Joseph Gurwin
President
Peggy Tishman
President Elect
David G. Sacks
General Chair, Campaign
Andrew H. Tisch
Chair, Domestic Affairs Division
Alan S. Jaffe
Chair, Overseas Affairs Division
Irwin Hochberg
Executive Vice Presidents
Ernest W. Michel
Stephen D. Solender
SPEAKERS BUREAU/
CAMPAIGN AFFAIRS
DEPARTMENT
Chairman
Marshall M. Weinberg
Director
Ellen R. Bayer
Assistant Director
Adelaide Baron

June 30, 1989

Ms. Virginia F. Levi
Premier Industrial Foundation
4500 Euclid Avenue
Cleveland, Ohio, 44103

Re: Committee on Jewish Education in North America

Dear Ms. Levi:

Please be advised that we will accept your room booking for June 1990 in September 1989.

Please keep in mind that the first week in June and the last week in June will be the only available dates.

Future bookings including October 7, 1989 and February 14, 1990 will now carry a rental charge plus all food costs.

Sincerely,

Blanche Rothman

Blanche Rothman

P.S. Are you still interested in November 13th or November 16th 1989? If you are please let us know.

HLZ -
A call from you
to Steve Solender
to clarify or alter
this arrangement
seems in order.
L

Cancelled

7/14
* Solender out all week of 7/17. Will call this am or wk of 7/24



We give all the help you can give.

UJA-Federation provides social, cultural, health related, educational and other services to some four million people each year—in Israel, New York and 33 countries—through its network of overseas and local agencies.

INTER-OFFICE CORRESPONDENCE

TO: Morton L. Mandel
Henry L. Zucker
NAME
DEPARTMENT/PLANT LOCATION

FROM: Virginia F. Levi
NAME
DEPARTMENT/PLANT LOCATION

DATE: 7/10/89
 REPLYING TO
 YOUR MEMO OF: _____

SUBJECT: COMMISSION MEETING #4

Following are the results of our checking on meeting dates for an October Commission meeting. October 4 remains best in terms of our critical players, with October 24 as second best and October 26 as third. I suggest that we schedule the meeting for October 24.

	<small>CANCELLED</small> 7/11 <u>Wed., Oct. 4</u>	<u>Tues., 10/24</u>	<small>CANCELLED</small> 7/11 <u>Thurs., 10/26</u>
Bill Berman	Probably OK	Maybe - Close to departure for Israel	No-leaving for Israel, Jewish Agency meeting
Charles Bronfman	Probably OK	OK NO	Scheduled to be away, might change
Lester Crown	OK	OK	OK
Max Fisher	OK	Out of country	Out of country
David Hirschhorn	Not available	Not available	Possible conflict
Donald Mintz	OK	OK	OK
Art Rotman	OK	OK	OK
Jon Woocher	OK	OK	OK
Carmi Schwartz	OK	OK	Israel-Jewish Agency
Marty Kraar	OK	OK	OK

10/24 Looky best
 Allen

Joan - Please call Blanche Rothman at
UJA/Fed. in NY (212-836-1615) around
2:30 to check 3 possible meeting
dates for Commission:

Tues., 10/24

Wed., 10/25

Thurs., 10/26

If not available, see if you can find out why.

We need Ballrooms A + B + space for 3
break-out groups. She shd. know pretty much
what we need. We can be back in touch
w/details. If the dates are avail, reserve
as many as possible, cancel Oct. 4 (don't cancel
Nov. 13) and we'll get back to her by the
end of next wk.

I need an answer during this afternoon's
mtg, so pls. let me know what you learn.

Thanks.

Commission Meeting

Tues 10/24 #1
Thurs. 10/26 #2

Mandell Berman - 313-353-8390

10/24 - Since he is leaving on 26th, she did not know if he would want to attend. He was not there to ask.

10/26 - He is leaving for Israel on the 26th

Charles Bronfman - 514-878-5201

10/24 - POSSIBLE - has a.m. appt. that could be changed NO-7/17

10/26 - Going to Palm Beach on Oct 25
(Possibly could be changed)

Lester Crown - 312-372-3600

10/24 - OKAY

10/26 - OKAY

Max Fisher - 313-871-8000

10/24 - Will be out of country

10/26 - both days

Donald Mintz - 504-586-1200

Secretary will call both Thurs.

10/24 - OKAY

10/26 - OKAY

Bennett Yanowitz - 696-3311

10/24 - O.K.A.Y

10/26 - O.K.A.Y

see will call back

David Hirschhorn - 301-347-7200

10/24 - Can't make it

10/26 - Possible - could be a conflict

10/4 - NOT AVAILABLE

Aug 10 meeting is off

Art Rotman - 212 - 532 - 4949

10/24 - OKAY

10/26 - OKAY

7/30 - Cant promise - going away for the weekend -

8/24 - OKAY

Jon Woocher - 212 - 529 - 2000

10/24 out of country - cannot check with him until
Wed. 7/12

10/26

7/30 - POSSIBLE - LOOKS OK

8/24 - POSSIBLE - " "

X Carni Schwartz - 212 - 475 - 5000

10/24 - OKAY

10/26 - Israel - JA MEETING

Martin Kraar - 313 - 965 - 3939

10/24 - OKAY

10/26 - OKAY

7/30 - CHANCE

8/24 - NO

10/4 - Holding for Commission meeting

2 meetings of senior policy advisors

Sunday, July 30 10:30 - 5 Clevel.
Thurs Aug 24 10:30 - 5

✓ Held 10/4 - release ~~Nov. 13~~ ⁴⁶ - Plan on pre + post

Tues, 10/24 * choice 1

Ballrooms A, B + C (C is same size as Weiler room which you used last time) are open
Weiler room is taken

Wed, 10/25

Ballrooms are all taken

Thurs 10/26 choice 2

Ballrooms A, B + C are open
Weiler room is taken

She said she is still holding Nov ~~13~~ ¹⁶

She would only reserve 10/26. She said that is their season and she is getting calls for rooms and cannot hold them indefinitely

10/4, 10/24 and 10/26 are reserved as of 7/5

✓ Hold 10/4 - release ~~Nov. 13~~ ~~16~~ - Plan on pre + post

Tues, 10/24 * choice 1

Ballrooms A, B + C (C is same size as Weiler room which you used last time) are open
Weiler Room is taken

Wed, 10/25

Ballrooms are all Taken

Thurs 10/26 choice 2

Ballrooms A, B + C are open
Weiler Room is taken

She said she is still holding Nov ~~13~~ ~~16~~

She would only reserve 10/26. She said that is their season and she is getting calls for rooms and cannot hold them indefinitely

10/4, 10/24 and 10/26 are reserved as of 7/5

TO: Henry L. Zucker FROM: Virginia E. Levi DATE: 7/17/89
NAME NAME
DEPARTMENT/PLANT LOCATION DEPARTMENT/PLANT LOCATION

REPLYING TO
YOUR MEMO OF: _____

SUBJECT: COMMISSION MEETING DATE

We had a telephone call today from Charles Bronfman's office indicating that a conflict has arisen on October 24 and that he cannot attend a Commission meeting on that date. This means that we would be without Bronfman, Fisher, and Hirschhorn and that there is a possibility that Bill Berman might not attend. I have held off sending the minutes with the cover letter announcing the October 24 date to commissioners until you and I discuss this further. Do you think we should go back to the drawing board for a new meeting date?

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Premier Industrial Foundation

4500 EUCLID AVENUE

CLEVELAND, OHIO 44103

July 18, 1989

Dear Blanche:

This will confirm plans to use Conference Rooms A, B, and C, as well as the Weiler Room, for meetings of the Commission on Jewish Education in North America on Monday, October 23, 1989. At present, we plan to use Conference Room A from 10 a.m. to 4 p.m., Conference Room B for lunch from 12 noon to 2 p.m., and Conference Room C and the Weiler Room from 10 a.m. to 3 p.m. A small group will wish to arrive between 8:00 and 8:30 a.m. to set up.

I hereby release our hold on the same space for Tuesday, October 24.

I will be in touch closer to the event to discuss such details as set up and menu. If you have a list of menu options and their costs, I would appreciate your sending it to me to expedite our later discussions.

As always, I thank you for your assistance and patience in making these arrangements.

Sincerely,



Virginia F. Levi
Program Director

Mrs. Blanche Rothman
UJA/Federation of Jewish Philanthropies
of New York
130 East 59 Street
New York, NY 10022

TO: Morton L. Mandel
✓ Virginia F. Levi
NAME
DEPARTMENT/PLANT LOCATION

FROM: Henry L. Zucker
NAME
DEPARTMENT/PLANT LOCATION

DATE: 7/26/89
REPLYING TO
YOUR MEMO OF: _____

SUBJECT:

Steve Solender says that the Federation will not charge us for the use of their facilities. We would be charged exactly the same way as they charge their own member agencies, which means we will pay for the food but not for the facilities.

Steve was glad that we brought this to his attention. He did not know about Blanche Rothman's letter of June 30 to VFL, in which she indicated that there would be a rental charge.

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HLZ -

7/18

You were going to call Steve Solender about the charge for use of the USA/Federation for Commission meetings. You might also suggest that he put the 10/23 meeting on his calendar.

G

TO: Senior Policy Advisors

FROM: Seymour Fox

DATE: 7/30/89

Below is a new list of the research papers which combines several of them, as well as an update of what we are suggesting.

Papers to be Commissioned:

1. The relationship between Jewish education and Jewish continuity.
(Author: possibly a major Jewish philosopher--if he is willing to undertake the assignment.)
2. The organizational structure of Jewish education in North America, by Walter Ackerman.
3. The synagogue as a context for Jewish education, by Joseph Reimer.
4. Attitudes, opinions, and perceptions of needs of leadership, by Steven M. Cohen and Erik Cohen. (Based on the data to be collected at the G.A. and other sources.)
5. Approaches to training personnel and current training opportunities, by Aryeh Davidson.
6. Assessment of Jewish education as a profession, by Isa Aron.

Isa Aron will also produce an additional paper on personnel, based on both existing data and data that she will collect, in the following areas:

- The state of the field of Jewish education;
- The shortage of personnel for Jewish education and personnel needs;
- The training history of good educators in the field;
- Recruitment and retention of personnel;
- Salaries and benefits;
- Bibliography in the area of personnel.

TO: Morton L. Mandel
NAME
DEPARTMENT/PLANT LOCATION

FROM: Virginia F. Levi
NAME *VFL*
DEPARTMENT/PLANT LOCATION

DATE: 8/3/89
REPLYING TO
YOUR MEMO OF: _____

SUBJECT:

In discussing preparations for the fourth Commission meeting, HLZ, Mark Gurvis and I concluded that detailed outlines of research papers should be reviewed by senior policy advisors in enough time to allow for revisions before October 23. We propose that the time currently set aside for a Commission Steering Committee--1:30 - 5:00 p.m. on Thursday, October 5--be used instead for a meeting of senior policy advisors for the purpose of reviewing outlines and preparing for the October 23 meeting.

In general, we believe that if the senior policy advisors were to meet more frequently (i.e., monthly), that group plus the Cleveland staff working closely with you could control the Commission process, eliminating the need for a separate Commission Steering Committee. We propose to discuss this with you at our next meeting.

Finally, I am to remind you to talk with Bill Berman about devoting the next meeting of federation presidents and executives to the Commission.

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8/29/89

Commissioner Interview Assignments

<u>Sr. Policy Advisor/Staff</u>	<u>Commissioner</u>
Seymour Fox	Mona Ackerman Charles Bronfman Lester Crown Alfred Gottschalk David Hirschhorn Sara Lee Seymour Martin Lipset Charles Ratner Isadore Twersky
Annette Hochstein	David Arnow Norman Lamm Robert Loup Morton Mandel Matthew Maryles Florence Melton Esther Leah Ritz Ismar Schorsch Peggy Tishman
Stephen Hoffman	Ronald Appleby Robert Hiller
Morton Mandel	Max Fisher Joseph Gruss Ludwig Jesselson
Joseph Reimer	Jack Bieler Josh Elkin Irwin Field Arthur Green Carol Ingall Henry Koschitzky Mark Lainer Haskell Lookstein Alvin Schiff Harold Schulweis Isaiah Zeldin

8/29/89

Page 2

Sr. Policy Advisor/Staff

Arthur Rotman

Jonathan Woocher

Henry Zucker

Unassigned

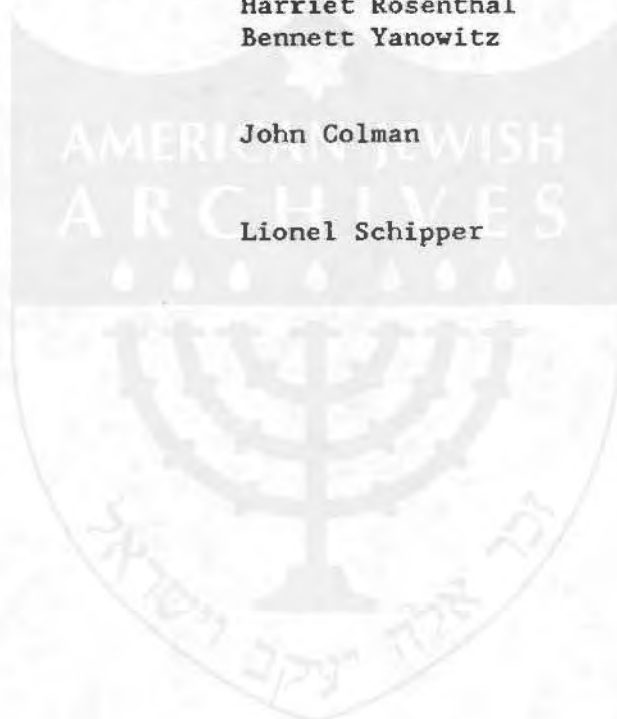
Commissioner

Stuart Eizenstat
Eli Evans
Donald Mintz
Daniel Shapiro

Mandell Berman
Maurice Corson
David Dubin
Irving Greenberg
Lester Pollack
Harriet Rosenthal
Bennett Yanowitz

John Colman

Lionel Schipper



8/30/89

TO: Those Assigned to Interview Commissioners .
FROM: Ginny Levi
RE: NEXT ROUND OF INTERVIEWS WITH COMMISSIONERS - REVISED INTERVIEW
SCHEDULE

Following the June 14 Commission meeting, assignments were made for the next round of interviews with commissioners. A list of commissioner assignments is attached. We ask that you arrange to complete your assigned interviews and submit your reports by September 15 or as soon thereafter as possible. Following is a summary of what we seek from the interviews and a suggested approach. You are encouraged to structure the interviews to the specific interests of the commissioners with whom you are speaking.

I. Purpose of Interviews

- A. To debrief on the June 14 meeting
- B. To begin a conversation on outcomes of the Commission's work
- C. To prepare for the fourth Commission meeting

II. Basis for Discussion

A. Debrief

- 1. General reaction to the June 14 meeting or, for those who did not attend, provide a summary and elicit reactions to this, the background materials, and the minutes.
- 2. Build on the sense of progress--from fairly abstract thinking to practical recommendations. Emphasize that the Commission is moving towards recommendations for implementation.

B. Anticipated Outcomes of the Commission's Work

- 1. An Action Plan that will include:
 - a. The development of Community Action Sites (see footnote)

Community Action Sites:

The Commission decided at its last meeting that the way to approach the challenge--the way to start bringing about change--will involve some form of demonstration in the field. The Commission, therefore, decided to consider establishing a program to develop Community Action Sites.

A Community Action Site could involve an entire community, a network of institutions or one major institution where ideas and programs that succeeded, as well as new ideas and programs, would be implemented. These Community Action Sites would involve the assistance of national institutions and organizations.

- b. A plan for enabling the development of North American elements (e.g., expansion of quality training opportunities)
 - c. A funding program (possible sources of funding; short and long-term funding)
 - d. Concrete recommendations on personnel and the community (e.g., expanded role for communal organizations; substantially increased financial support; steps for building the profession of Jewish educator, etc. . .)
 - e. An agenda for the next decade: the programmatic options (possibly expanding the option papers to identify the major agenda items for each programmatic area)
 - f. A successor mechanism for the Commission. (How do commissioners view their own future involvement; how do they feel about a possible annual meeting to discuss progress; other possible formats?)
- 2. In order to ensure that the Commission can decide on the basis of the best available information and analysis, MLM has commissioned a series of papers (see attached list).
 - 3. All of this will be summarized in a Commission report (see draft outline of final report).
 - 4. Implementation

How will implementation be brought about? Who will do this? Who will see to it that the plan will be implemented, that the Commission will be pro-active in bringing about change? Many commissioners believe that some mechanism will need to be established that will facilitate the implementation of Community Action Sites and to be a catalyst for the implementation of the other elements.

5. A Mechanism for Implementation

If so, what kind of a mechanism should this be? Some of the functions that have been suggested have included:

- a. To serve as broker between expertise on the national level and local initiative and expertise.
- b. To encourage foundations and philanthropists to support innovations and experimentation in the Community Action Site.
- c. To undertake the diffusion of successful lessons learned in the process of implementation in the Community Action Site.
- d. To help establish monitoring and evaluation systems for the demonstration projects.

6. The fourth meeting of the Commission: October 23 at UJA/Federation of Jewish Philanthropies of New York, 130 East 59th Street, New York City, 10 a.m. to 4 p.m. Check attendance plans. Review the tentative content of the meeting:

1. Discussion of a possible action plan
2. Discussion of a possible mechanism of implementation
3. Update on community/financing paper
4. Possibly first presentations on background papers

Please keep me informed of your progress and remember to send me your interview reports for distribution.

A handwritten signature in cursive script, appearing to read "Ginny".

Chile U.A.

Datos acumulados

Feb

7, 8, 9

12, 13

28

mar 1

JW - Do you need this?
2/6/31

Monday

Check on Feb 14 mtg.

Leave Feb 13 a.m.

Return Feb 15 mid-afternoon

Call Gloria ^{Lock (CJF)} about other meetings
at that time.

CJF Board Institute Feb 4-6 Miami

JESNA-FAR WEST REGIONAL FEB 25-27 San Francisco
LAY LEADERSHIP JEWISH EDUCATIONAL CONFERENCE ON

Back to back airline ticket
#99?

Tentative schedule

Bd of Governors of Agency
15-22 Feb in Israel

Laura Smith

U/A

212-688-0800

USA/Fed

212-836-1815

Blanche Rothman

Jan. 24 - OPEN

31 - Not C, but OK

25 - OPEN

1 + 2 no

Mon. 29 - OPEN

Wed, Feb 7 - NO NO GOOD (reserved)

*inside
bookings* Thurs. Feb 8 - A, C, ^{Rosenwald} Reception ~~NO~~ GOOD (reserved)

Fri, Feb 9 - CLOSE AT 4pm

Mon, Feb 12 - (reserved)

Tues. Feb 13 - A, C, ^{Rosenwald} Reception (reserved)

Wed Feb 28 - a + b, not c
Reception Wailes

Thurs. Mar 1 - reserved
A, C, Reception, Rosenwald

Feb. 14 - 9:30 - B - on hold for us

cc: Henry L. Zucker

TO: Morton L. Mandel
NAME
DEPARTMENT/PLANT LOCATION

FROM: Virginia F. Levi
NAME
DEPARTMENT/PLANT LOCATION

DATE: 9/1/89
REPLYING TO
YOUR MEMO OF: _____

SUBJECT: DATE FOR FIFTH COMMISSION MEETING

We have tentatively set Wednesday, February 14, for the fifth meeting of the Commission. When we originally set the date, Gloria Locke at CJF mentioned that the Board of Governors of the Jewish Agency would be meeting some time in February, but that that date had not yet been set. We have now learned that the meeting is scheduled for February 15 to 22 in Israel. Is this likely to conflict with the schedules of our commissioners?

Other possible conflicts include the CJF Board Institute scheduled February 4 to 6 in Miami and a JESNA Lay Leadership Conference in San Francisco February 25 to 27.

The UJA/Federation space is reserved for our use on February 14. It could be available to us on the following dates, if we need to make a change:

Wednesday, January 24
Thursday, January 25
Monday, January 29
Wednesday, January 31
Thursday, February 8
Tuesday, February 13
Wednesday, February 28
Thursday, March 1

I suggest that we discuss this at our meeting on September 5. If you feel that a change is necessary, I will get as many open dates from you as possible and proceed immediately to check with our group of critical commissioners.

VFL

9/5 I THINK the 14th of Feb
IS OK!

[Signature]

INTER-OFFICE CORRESPONDENCE

9/8/89

Commission on Jewish Education in North America
Interview Checklist
Follow-up to Commission Meeting of 6/14/89

Commissioner	Assigned to	Scheduled	Interviewed	Report In
Mona Ackerman	SF			
Ronald Appleby	SHH			
✓ David Arnow	AH	X	X	X
✓ Mandell Berman	JW	X	X	X
✓ Jack Bieler	JR	X	X	X
✓ Charles Bronfman	SF	X	X	X
✓ John Colman	HLZ	X	X	X
✓ Maurice Corson	JW	X	X	X
Lester Crown	SF			
✓ David Dubin	JW	X	X	X
✓ Stuart Eizenstat	AR	X	X	X
Joshua Elkin	JR			
✓ Eli Evans	AR	X	X	X
Irwin Field	JR			
Max Fisher	MLM			
✓ Alfred Gottschalk	SF	X	X	X
✓ Arthur Green	JR	X	X	X
✓ Irving Greenberg	JW	X	X	X
Joseph Gruss	MLM			
Robert Hiller	SHH			
✓ David Hirschhorn	SF	X	X	X
✓ Carol Ingall	JR	X	X	X
Ludwig Jesselson	MLM			
✓ Henry Koschitzky	JR	X	X	X

9/8/89

Commission on Jewish Education in North America
Interview Checklist
Follow-up to Commission Meeting of 6/14/89

Commissioner	Assigned to	Scheduled	Interviewed	Report In
Mark Lainer	JR			
Norman Lamm	AH	X	X	
Sara Lee	SF			
✓ Seymour Martin Lipset	SF	X	X	X
✓ Haskel Lookstein	JR	X	X	X
Robert Loup	AH			
Morton Mandel	AH			
Matthew Maryles	AH			
Florence Melton	AH			
Donald Mintz	AR			
✓ Lester Pollack	JW	X	X	X
✓ Charles Ratner	SF	X	X	X
Esther Leah Ritz	AH			
✓ Harriet Rosenthal	JW	X	X	X
✓ Alvin Schiff	JR	X	X	X
✓ Ismar Schorsch	AH	X	X	X
Harold Schulweis	JR			
Lionel Schipper	??			
✓ Daniel Shapiro	AR	X	X	X
Peggy Tishman	AH			
✓ Isadore Twersky	SF	X	X	X
✓ Bennett Yanowitz	JW	X	X	X
Isaiah Zeldin	JR			

TO: Morton L. Mandel, Chairman, David S. Ariel, Seymour Fox,
Mark Gurvis, Annette Hochstein, Stephen H. Hoffman, Martin S. Kraar,
Joseph Reimer, Arthur Rotman, Carmi Schwartz, Herman D. Stein,
Jonathan Woocher, Henry L. Zucker

FROM: Virginia F. Levi *Levi*

DATE: September 11, 1989

Enclosed are the following items:

1. Minutes of the August 24 Senior Policy Advisors meeting
2. Assignments as of 8/24. Please note especially those items assigned to you. I will be in touch shortly to follow up.
3. Interview checklist as of 9/8/89. Please let me know the status of your plans to conduct interviews and remember to send me your summaries as soon after the interviews as possible.
4. Barry Shrage letter on Hillel involvement and MLM's response, to be discussed at a future meeting of senior policy advisors.
5. Article from Journal of Jewish Communal Service sent to MLM by Herb Millman.
6. Annette Hochstein's report on her interview with David Arnow.

arnow/8MN-W

THE COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA
TOWARDS THE FOURTH MEETING OF THE COMMISSION

INTERVIEW OF COMMISSIONER

1. COMMISSIONER: DR. DAVID ARNOW
2. INTERVIEWER: ANNETTE HOCHSTEIN
3. DATE: AUGUST 14, 1989
4. DURATION: ONE AND A HALF HOURS
5. SETTING: DR. ARNOW'S OFFICE IN NEW YORK
- 6 SUMMARY:

This was a positive and content-oriented meeting. Dr. Arnow stressed his interest in the work of the Commission and its process. He will attend the next meeting and said that the Commission process -- meetings, materials, interviews -- offered an important opportunity for learning. At the same time, he pointed out that Jewish education in this form may not be a priority for his family's foundation -- and that he didn't know if they would contribute to funding the implementation. We agreed that this topic was for MLM and DA's family to determine.

The interview covered the following topics:

1. The need for research, particularly effectiveness research.
2. Community action sites, in particular how they should be chosen.
3. The community as enabling option, and the role of federations.
4. Programmatic options.

1. Dr. Arnow urged that the Commission put effectiveness research as a principle into its implementation work; that is, there should be an attempt at evaluating and assessing every element that the Commission decides to implement. This point is of utmost importance to him. Dr. Arnow suggested that he'd like to write a letter to that effect to MLM, perhaps for distribution to commissioners. I encouraged him to do so. Dr. Arnow endorsed

the notion of outcomes that would include concrete recommendations for action. He suggested that the evaluation process should be part of a continuation phase that the Commission must have to its work.

2. Community Action Sites: D.A. had endorsed the idea at previous meetings. He suggested that we be very cautious in choosing the community; D.A. warned that political pressures might lead us to choose communities that would not be the most useful ones to work with. He urged that we choose both communities that have local resources and a good likelihood of success, as well as communities that are in much greater need and are not yet underway. He warned against choosing a community that is already well on its way to educating itself Jewishly, or where major steps have been taken for Jewish education. He urged that in order to make the community option truly an enabling one it be used to literally enable sites where community factors may be primitive and weak. One should work there to raise the level of the leadership, the commitment, the finances.

3. The future and potential role of federations in this process. D.A. offered the following analysis: the federations are aware that they have a serious human resources problem (that the appeal of their issues among the younger generation is not big and is not likely to remain even as it is now). They realize that they have a crisis and are therefore likely to accept the idea of Jewish education as one that may potentially have draw. Therefore, they may take the topic of Jewish education seriously. There is a downside to this positive aspect: for the federation, "bottom-line" is the ability to raise funds. This is a legitimate concern, (and it may even have a positive outcome because people are brought back in touch with their philanthropic roots and this is good); but there's a serious danger that their true interest will not be with Jewish education but with fundraising. The topic is only good if it brings in dollars. D.A. warned against the confusion and lack of differentiation between being educated and philanthropy. He suggested that Jewish education as a topic for the federations should be used as a means of revitalizing their mission. We must beware of the perpetuation of the status quo. D.A. also urged to watch that federations not impose a monolithic structure, monopolistic in a way that would hinder the pluralistic efforts that are so much needed in Jewish education.

4. Programmatic options: D.A. recognizes the importance of the notion of enabling options. It is an organizing principle for the wealth of suggestions made by commissioners. But one should not let that dominate everything and if programmatic interest of commissioners demand that there be recommendations and implementation in the programmatic areas, one should do that. He suggested that prioritizing would be necessary. He also suggested to change the organization of the options, not to remain with the 26, but to offer a number of different cuts. The cut could include client groups, such as "kids while they live at home" (up

to the age of 18); "programs that maximize parental effectiveness as Jewish educators."

DA pointed out that his early recommendation that the Hebrew language be given serious attention had met with very little response. I suggest we prepare the Hebrew language option paper as a first step to respond to his suggestion.

Dr. Arnow will attend the next meeting.

Nativ Policy and Planning Consultants
Jerusalem, Israel

נתיב-יועצים למדיניות ותכנון
ירושלים

Tel.: 972-2-662 296; 699 951

Fax: 972-2-699 951

FACSIMILE TRANSMISSION

TO: Ginny Levi

DATE: September 13, 1989

FROM: Debbie Meline

NO. PAGES: 1

FAX NUMBER: 001-216-361-9962

Dear Ginny,

As Annette begins to prepare the presentation for the fourth meeting of the Commission, two questions arise:

1. What is the possibility of having a slide projector (of high quality) and screen available at the meeting? Annette is considering the possibility of using slides instead of transparencies.

Talk to Alan
Treitman
X1895

2. What is the size of the room where the meeting will take place (i.e. the farthest distance between the screen/wall and the person sitting in the back)?

40x25



B

40x40

main mtg.

Regards,
Debbie

Bring 90 min. cassette tapes

Slide projector - 12 ft. screen
bring slides in std. Kodak carousel 80-slide tray

Will provide 1 extra tape recorder
I bring one

Will we need microphones? Podium?
Write letter of confirmation 1 wk ahead

✓ - YES
✓ - NO

30 YES
12 NO
5 ?

October 23 meeting

COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA
List of Commissioners as of
September 20, 1989

✓ ~~KATHLEEN HAT~~
Mona Ackerman
New York, New York

✓ Ronald Appleby
Toronto, Canada

✓ David Arnov
New York, New York

✓ Mandell Berman
Southfield, Michigan

✓ Jack Bieler
New York, New York

✓ Charles Bronfman
Montreal, Quebec

✓ John Colman
Glencoe, Illinois

✓ Maurice S. Corson
Columbus, Ohio

✓ Lester Crown
Chicago, Illinois

✓ David Dubin
Tenafly, New Jersey

✓ Stuart Eizenstat
Chevy Chase, Maryland

✓ Joshua Elkin
Newton, Massachusetts

✓ Eli Evans
New York, New York

✓ Irwin S. Field
Norwalk, California

✓ Max Fisher
Detroit, Michigan

✓ Alfred Gottschalk
Cincinnati, Ohio

✓ Arthur Green
Wyncote, Pennsylvania

✓ Irving Greenberg
New York, New York

See will call
✓ Joseph Gruss ?
New York, New York

✓ Robert Hiller
Baltimore, Maryland

✓ David Hirschhorn
Baltimore, Maryland

✓ Carol Ingall
Providence, Rhode Island

✓ Ludwig Jesselson
New York, New York

+ Henry Koschitzky ?
Ontario, Canada

✓ Mark Lainer
Encino, California

✓ Norman Lamm
New York, New York

✓ Sara Lee
Los Angeles, California

✓ Seymour Martin Lipset
Stanford, California

✓ Haskel Lookstein
New York, New York

Rec. will call for each
✓ Robert Loup ?
Denver, Colorado

✓ Morton Mandel
Cleveland, Ohio

✓ Matthew Maryles
New York, New York

✓ Florence Melton
Columbus, Ohio

✓ Donald Mintz
New Orleans, Louisiana

✓ Lester Pollack
New York, New York

✓ Charles Ratner
Cleveland, Ohio

✓ Esther Leah Ritz
Milwaukee, Wisconsin

✓ Harriet Rosenthal *yes new phone call*
South Orange, New Jersey

✓ Alvin Schiff
New York, New York

✓ ~~Lionel~~ Lionel Schipper
Toronto, Canada

✓ Ismar Schorsch *morning only*
New York, New York

✓ Harold M. Schulweis
Encino, California

✓ ~~Daniel~~ Daniel Shapiro
New York, New York

✓ Peggy Tishman *morning only*
New York, New York

+ *idg 105F*
✓ Isadore Twersky ?
Cambridge, Massachusetts

✓ Bennett Yanowitz
Cleveland, Ohio

✓ Isaiah Zeldin
Los Angeles, California

✓ SUSAN CROWN

✓ - YES
✓ - NO

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October 23 Commission Meeting

COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA

List of Commissioners as of

December 6, 1988

✓ Mona Ackerman
New York, New York

✓ Ronald Appleby
Toronto, Canada

✓ David Arnow
New York, New York

✓ Mandell Berman
Southfield, Michigan

✓ Jack Bieler
New York, New York

✓ Charles Bronfman
Montreal, Quebec

✓ John Colman
Glencoe, Illinois

✓ Maurice S. Corson
Columbus, Ohio

✓ Lester Crown
Chicago, Illinois

✓ David Dubin
Tenafly, New Jersey

no Stuart Eizenstat
Chevy Chase, Maryland

✓ Joshua Elkin
Jerusalem, Israel

✓ Eli Evans
New York, New York

✓ Irwin S. Field
Norwalk, California

✓ Max Fisher
Detroit, Michigan

✓ Alfred Gottschalk
Cincinnati, Ohio

✓ Arthur Green
Wyncote, Pennsylvania

✓ Irving Greenberg
New York, New York

Joseph Gruss
New York, New York

✓ Robert Hiller
Baltimore, Maryland

✓ David Hirschhorn
Baltimore, Maryland

✓ Carol Ingall
Providence, Rhode Island

✓ Ludwig Jesselson
New York, New York

may call? Henry Koschitzky
Ontario, Canada

✓ Mark Lainer
Encino, California

✓ Norman Lamm
New York, New York

✓ Sara Lee
Los Angeles, California

✓ Seymour Martin Lipset
Stanford, California

✓ Haskel Lookstein
New York, New York

Robert Loup
Denver, Colorado

✓ Morton Mandel
Cleveland, Ohio

✓ Matthew Maryles
New York, New York

✓ Florence Melton
Columbus, Ohio

✓ Donald Mintz
New Orleans, Louisiana

✓ Lester Pollack
New York, New York

✓ Charles Ratner
Cleveland, Ohio

✓ Esther Leah Ritz
Milwaukee, Wisconsin

Harriet Rosenthal
South Orange, New Jersey

✓ Alvin Schiff
New York, New York

✓ Ismar Schorsch morning only
New York, New York

✓ Harold M. Schulweis
Encino, California

✓ Lionel Schipper
Toronto, Canada

no Daniel Shapiro
New York, New York

✓ Peggy Tishman morning only
New York, New York

Isadore Twersky - Not clear he'll
Cambridge, Massachusetts be there

✓ Bennett Yanowitz
Cleveland, Ohio

✓ Isaiah Zeldin
Los Angeles, California

COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA

List of People Attending Meeting of
October 23, 1989 in New York City

Name	Present	Need ride to airport?	Airport	Time
✓ David Arnow				
- ✓ Jack Bieler				
✓ Charles Bronfman				
✓ John Colman				
✓ Maurice Corson				
✓ Lester Crown				
✓ Susan Crown				
✓ David Dubin				
- ✓ Joshua Elkin			L.A.	3:50
✓ Eli Evans				
✓ Seymour Fox				
✓ Arthur Green				
Joseph Gruss				
✓ Mark Gurvis				
✓ Kathleen Hat				
✓ Robert Hiller				
✓ David Hirschhorn				
✓ Annette Hochstein				
✓ Stephen Hoffman				
✓ Carol Ingall				
Henry Koschitzky				
✓ Martin Kraar				
✓ Norman Lamm				

	Name	Present	Need ride to airport?	Airport	Time
- ✓	Sara Lee		✓	JFK	4
	Virginia Levi				
	Haskel Lookstein				
	Robert Leup				
	Morton Mandel				
✓	Matthew Maryles				
✓	Florence Melton				
✓	Ken Myers				
✓	Lester Pollack				
	Joseph Reimer				
✓	Esther Leah Ritz				
✓	Harriet Rosenthal				
✓	Arthur Rotman				
✓	Alvin Schiff				
✓	Ismar Schorsch				
	Carmi Schwartz				
	Stephen Solender				
✓	Herman Stein				
	Peggy Tishman				
-	Isadore Twersky				
✓	Jonathan Woocher				
- ✓	Bennett Yanowitz		✓	L.A.	3:50
✓	Henry Zucker				

(HLZ)
 SHALL we JUST
 proceed WITH
 Feb 14?

TO: Henry L. Zucker
 Morton L. Mandel ✓
 NAME
 DEPARTMENT/PLANT LOCATION

FROM: Virginia F. Levi
 NAME
 DEPARTMENT/PLANT LOCATION

DATE: 9/19/89 m
 REPLYING TO
 YOUR MEMO OF: _____

SUBJECT: SCHEDULING COMMISSION MEETING NO. FIVE

Following are the results of our re-checking Wednesday, February 14, 1990, as a possible date for the fifth Commission meeting.

Bill Berman	OK
Charles Bronfman	OK
Lester Crown	Not available
Max Fisher	Cannot commit this far ahead
Donald Mintz	May be tied up with mayoral election
Bennett Yanowitz	Not available
David Hirschhorn	OK
Art Rotman	OK
Jon Woocher	OK
Marty Kraar	OK
Herman Stein	OK
David Ariel	OK
Steve Hoffman	OK

I suggest that we proceed with plans for February 14.

If you prefer, I will check other dates. As of September 1, the following dates were available at the UJA/Federation. If you prefer that I search for an alternate date, please indicate which of the following will work on your calendar:

Wednesday, January 24

Thursday, January 25

Monday, January 29

Wednesday, January 31

Thursday, February 8

Tuesday, February 13

Wednesday, February 28

Thursday, March 1

The dates at Federation are not being held for us (with the exception of February 14, which is on hold), so the sooner I can follow up on this, the better.

TO: Morton L. Mandel FROM: Henry L. Zucker DATE: 9/20/89
NAME NAME
DEPARTMENT/PLANT LOCATION DEPARTMENT/PLANT LOCATION

HLZ

REPLYING TO
YOUR MEMO OF: _____

SUBJECT:

I agree that we should proceed with February 14th as the date for the fifth Commission meeting. This date should be announced at the October 23rd meeting.

V.F.S.
Please note that this date
should be announced at our
10/23 meeting.
HLZ

INTER-OFFICE CORRESPONDENCE

INTER-OFFICE
CORRESPONDENCE

TO: Virginia F. Levi
✓ Henry L. Zucker
NAME
DEPARTMENT/PLANT LOCATION

FROM: Mark Gurvis
NAME
DEPARTMENT/PLANT LOCATION

DATE: 9/21/89

REPLYING TO
YOUR MEMO OF: _____

SUBJECT: PREPARATION FOR OCTOBER 23RD MEETING

I believe we should look at an agenda for October 23rd in the context of where it fits in the overall Commission process. Looking back from June, when we will want to review a final report, I believe the agenda for the next three meetings should look as follows:

1. October

- a. Updates on research, outreach efforts, process on programmatic options.
- b. A first look at concrete recommendations on personnel and community.
- c. Float the IJE concept.

*- suggesting
need we're
considering*

Our overall goals for that meeting should be to come out with Commission approval to move ahead with the IJE concept, and perhaps a search for the director, and approval to begin testing the recommendations with various constituencies that we are engaged in outreach efforts with.

2. February

- a. Review of specific recommendations on personnel and community.
- b. Report on programmatic options. *Narrowed down*
- c. Full discussion on IJE--functions, priorities, scope, relations with other institutions.
- d. Research agenda for the future.
- e. Report on defining best practice in Jewish education.

3. June

- a. Review of draft report.
- b. Announcement of IJE, funding for Commission.
- c. Future agenda for the Commission

Within that framework, I think the background materials will suffice. That depends on whether Seymour and Annette are prepared to go further at the meeting in getting specific on personnel and community recommendations. If the document as we see it reflects as far as they expect to get at the meeting, then I think we have a problem in not moving the Commission forward at a fast enough pace.

There is a limit to how far we can go in defining the IJE until we have a clearer sense of what it should be implementing. The IJE in itself should not be viewed as the action plan; it should be the means through which an action plan is implemented.

TO: Morton L. Mandel
NAME
DEPARTMENT/PLANT LOCATION

FROM: Virginia F. Levi
NAME *VFL*
DEPARTMENT/PLANT LOCATION

DATE: 9/26/89
REPLYING TO
YOUR MEMO OF: _____

SUBJECT: MEETING OF COMMISSION STAFF

In recent conversations with Seymour Fox and Annette Hochstein, it has become evident that a meeting of Commission staff prior to the October 23 Commission meeting is important. We propose to meet for 4-5 hours, probably at the Cleveland airport, in the afternoon of Thursday, October 19 or sometime on Friday, October 20. I understand that you are not available on the 20th, so will schedule for the 19th if you can make all or part of the meeting. This would be a meeting with Fox, Hochstein, Zucker, Reimer, Gurvis and Levi.

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INTER-OFFICE CORRESPONDENCE

TO: Morton L. Mandel
NAME
DEPARTMENT/PLANT LOCATION

FROM: Virginia F. Levi
NAME
DEPARTMENT/PLANT LOCATION

DATE: 10/2/89
REPLYING TO
YOUR MEMO OF: _____

SUBJECT: LOGISTICS FOR OCTOBER 23 COMMISSION MEETING

It is time to confirm arrangements with the New York Federation for the October 23 Commission meeting. I recommend the following arrangements:

1. Luncheon Menu

GINNY - JUST DO IT

We have the same options for lunch that we had for previous meetings.

- a. Platter of salads: pasta, tuna, egg, green, fruit, cottage cheese, cake or cookies, beverage - \$6.50
- b. Roast chicken, kugel, bread, cole slaw, cake or cookies, beverage - \$10.00
- c. Deli platter of kosher meats plus cole slaw, potato salad, pickles, cake or cookies, beverage - \$11.00
- d. Cold fish plate - lox, whitefish, smoked fish, potato salad, cole slaw, cake or cookies, beverage - \$11.50

I suggest that we repeat the cold fish plate with the addition of fruit and cottage cheese, as we have done in the past. *OK*

- 2. I suggest that we repeat the serving of mini danish and coffee in the morning and that we have soft drinks available in the afternoon. *OK*
- 3. At the July meeting of senior policy advisors and in follow-up conversations with Seymour and Annette, it was suggested that commissioners be divided into discussion groups that would meet during and after lunch. I suggest that we have a central buffet table and that commissioners take their lunch from that table to the rooms in which they will be meeting for group discussions. They would be seated at conference tables covered with table cloths and would meet and eat in the same space. *OK*
- 4. I suggest that the books to be distributed at this meeting be the half-inch binders (similar to those used at the first Commission meeting) and that they include the following dividers: (a) table of contents, (b) commissioners, (c) senior policy advisors, consultants, and staff, (d) background materials, (e) minutes of June 14 Commission meeting, (f) agenda. I recommend that we not include the Design Document. This has appeared in each of the previous books, remains unchanged, and is costly to reproduce. We have enough to insert, if you prefer, but I think it is superfluous. *OK*
- 5. Arrangements have been made to project slides (which Annette may bring) and to tape all portions of the meeting. *OK*

VFL

JUST DO THE SAME THING EACH TIME

(I presume this is all OK WITH HLZ)

cc: Henry L. Zucker

TO: Morton L. Mandel

NAME

DEPARTMENT/PLANT LOCATION

FROM: Virginia F. Levi

NAME

DEPARTMENT/PLANT LOCATION

DATE: 10/3/89

REPLYING TO
YOUR MEMO OF: _____

SUBJECT: HENRY KOSCHITZKY

In a recent conversation with Henry Koschitzky, Joe Reimer learned that he may not be able to attend the upcoming Commission meeting. He is planning to attend the Jewish Agency meeting in Israel and is debating between a flight on the 23rd or the 24th of October.

There is a general feeling among staff (Fox, Hochstein, Reimer, and Zucker) that it is important to have Koschitzky at the meeting. The purpose of this memo is to request that you call him to encourage his attendance at the meeting. Other commissioners (Loup, Ritz, Tishman) are planning to attend the Commission meeting and fly to the Jewish Agency meeting afterwards.

Mr. Koschitzky's number in Toronto is (416) 781-5545.

10/5
Will see IF HE CAN
CHANGE HIS PLANS;
He will let us know
either way - I think it
is 50-50 -

ML

INTERNATIONAL OFFICE OF THE JEWISH AGENCY

10/2
9/29/24

(VFL)

I talked with Max


Fisher re Jewish Education

on 9/29.

He'll be there 10/23

Allen

MEMO TO: David S. Ariel, Seymour Fox, Mark Gurvis, Annette Hochstein,
Stephen H. Hoffman, Martin S. Kraar, Virginia F. Levi,
Morton L. Mandel, Ken Myers, Joseph Reimer, Arthur Rotman,
Carmi Schwartz, Herman D. Stein, Jonathan Woocher

FROM: Henry L. Zucker 

DATE: October 12, 1989

SUBJECT: Upcoming Meetings

Attached please find a copy of the letter of October 11, 1989 and the accompanying background materials which have been sent to Commission members in preparation for the October 23 meeting of the Commission on Jewish Education in North America.

This will serve as a reminder of the three upcoming meetings in New York City:

1. Final planning meeting - Sunday, October 22 - 7:30 p.m. (after dinner) - The Board Room of the Harmonie Club, 4 East 60th Street, New York City.
2. Commission meeting - Monday, October 23 - 10 a.m. to 4 p.m. - UJA/Federation of Jewish Philanthropies of New York, 130 East 59th Street, New York City. (Please plan to be there by 9:30 a.m.)
3. Debriefing session - Tuesday, October 24 - 8:30 a.m. to 12:00 noon - JWB, 15 East 26th Street, New York City.

I look forward to seeing you there.

Attachments

Meeting on October 22
23
24

COMMISSION ON JEWISH EDUCATION
IN NORTH AMERICA

Morton L. Mandel, Chairman

Senior Policy Advisors

- NO* ✓ David S. Ariel - President, Cleveland College of Jewish Studies
26500 Shaker Boulevard, Beachwood, Ohio 44122
(216) 464-4050
- all* ✓ Seymour Fox - Professor of Education, Hebrew University
The Jerusalem Fellows, 22A Hatzfira Street, Jerusalem 93152
02-668728
- all* ✓ Annette Hochstein - Consultant, Nativ Policy & Planning Consultants
P. O. Box 4497, Jerusalem, Israel 91044
02-662296
- all* ✓ Stephen H. Hoffman - Executive Vice President, Jewish Community Federation
of Cleveland
1750 Euclid Avenue, Cleveland, Ohio 44115
(216) 566-9200
- all* ✓ Martin S. Kraar - Executive Vice President,
Jewish Welfare Federation of Detroit
163 Madison Avenue
Detroit, MI 48226
(313) 965-3939
- all* ✓ Arthur Rotman - Executive Vice President, JWB
15 East 26th Street, New York, New York 10010
(212) 532-4949
- Carmi Schwartz - Executive Vice President, Council of Jewish Federations
730 Broadway, New York, New York 10003
(212) 475-5000
- all* ✓ Herman D. Stein - University Professor, Case Western Reserve University
3211 Van Aken Blvd., Shaker Hts., Ohio 44120
(216) 368-4380
- all* ✓ Jonathan Woocher - Executive Vice President, JESNA
730 Broadway, New York, New York 10003-9540
(212) 529-2000
- all* ✓ Henry L. Zucker - Consultant, Premier Industrial Foundation
Executive Vice President Emeritus,
Jewish Community Federation of Cleveland
4500 Euclid Avenue, Cleveland, Ohio 44103
(216) 391-8300

✓ KEN MYERS
✓ PHILIP WASSERSTROM
✓ STEPHEN SOLENDER
✓ BENNET AARON
✓ BARA I WEINBERG

Consultants

~~Seymour Fox~~

~~Annette Hochstein~~

all ✓ Joseph Reimer

- Assistant Professor, Benjamin S. Hornstein Program in Jewish Communal Service, Brandeis University
Waltham, Massachusetts 02254
(617) 736-2996

~~Herman D. Stein~~

~~Henry L. Zucker~~

Staff

all ✓ Mark Gurvis

- Assistant Director of Social Planning,
Jewish Community Federation of Cleveland
1750 Euclid Avenue, Cleveland, Ohio 44115
(216) 566-9200

all ✓ Virginia F. Levi

- Program Director, Premier Industrial Foundation
4500 Euclid Avenue, Cleveland, Ohio 44103
(216) 391-8300

~~Debbie Meline~~

- Research Assistant,
Nativ - Policy and Planning Consultants
P. O. Box 4497, Jerusalem 91044
02-662296

Commission Meeting ~~2/14/90~~
10/23 + 2/14/90

Mandell Berman 313-353-8390
10/23 - Going to Russia w/SPC - out 10/18 - back 11/2
2/14

Charles Bronfman 514-878-5201
10/23 OK
2/14 on hold

Lester Crown 312-372-3600
10/23 - OK
2/14 LOOKS OK

Max Fisher 313-871-8000
10/23 - Board meeting in London 10/25 - 23rd possible, but doubtful
2/14 - doesn't plan that far ahead

Donald Minty 504-586-1200
10/23 - OKAY
2/14 - may be tied up w/election-candidate for mayor -
time of election

Bennett Yanowity

696-3311

No answer

10/23

2/14

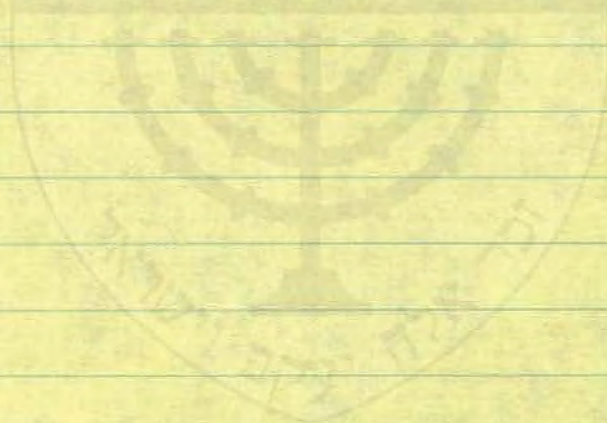
David Hirschhorn

301-347-7200

10/23 - NOT AVAILABLE

2/14 OKAY

AMERICAN JEWISH
ARCHIVES



Art Rotman 212-532-4949
10/23
2/14

Jon Woocher 212-529-2000
10/23 - OK
2/14 - OK

Carmi Schwartz 212-475-5000
10/23 OKAY
~~2/14~~

Martin Kraar 313-965-3939
10/23 - OKAY
- 2/14 - OKAY NOW - Needs to be in Israel
sometime in Feb. -

Joe Reimer 617-736-2996
10/23 - OK
2/14 - OK

Harmonie Club

212 - 355 - 7400

Frank Sario
Elisa

13

14 people

SUNDAY OCT 22 7:30 p.m. - 10 p.m.

Coffee, tea, ice water

mintum pastery, fruit - entire
written confirmation

Boardroom with conference table
reserved per Frank Sario 9/8

\$150 room

\$3.00/person
coffee + tea

1 mem request

release ^{Aug} Oct 18
9/12

Joan -

1-800-445-0277

Please make hotel reservations for Oct. 22 + 23 at the Roger Smith. I suggest you check with the regulars & maybe do us all at once:

	(Hoffman - ^{Jerry cancelled} 8707 ^{10/18})	You might also ask them to hold 5 rms for commissioners. We prefer upper floors (They've been renovated.)
	(Ariel - ^{Tessa cancelled} 8708 ^{10/18})	
KEN Myers -	Stein - 8709 ✓	
8713	Surris - 8710 ✓	
	Reimer - 8711 ✓	
	Zucker - 8712 ✓	
	- Levi - 8714 ✓	

Have I forgotten anyone?

Oct 13

I hope we'll know enough about Feb. 14 soon to be able to book flights.

Reservations made 9/15 # 135

Cancelled any of the 5 rooms held that were not reserved - Jerry - 10/18

10/18/89

Proposed Agenda
Commission Staff
Thursday, October 19, 1989

- I. Commission meeting of 10/23 - Review the day
 - A. MLM opening remarks - critique MG/AH
 - B. Plenary discussion
 - 1. Hirschhorn role SF
 - 2. Possible mini presentations AH
 - Community
 - Personnel
 - Programmatic options
 - Community Action Sites
 - Research
 - Mechanism for Implementation
 - C. Small groups
 - 1. commissioner assignments VFL
 - 2. discussion guide AH
 - 3. staff role - assignment of recorders VFL
 - D. Logistics VFL
- II. Staff and commissioner issues
 - A. Process for preparation of final report and authorship HLZ
 - B. Director of IJE AH
 - C. JR memo about commissioner concerns JR
 - D. Any other commissioner suggestions? Team
- III. Involving CAJE and others with programmatic options (Discuss on 10/22?) MG/AH
- IV. Outreach MG
 - A. Comprehensive picture
 - B. Public relations
 - C. MLM's presentation at GA and follow-up with federations
 - D. Denominations
 - E. Local commissions
 - F. Foundations

V. Research Update SF/AH

VI. Agendas for Senior Policy Advisors - 10/22 and 10/24 VFL

VII. Other

Agenda

Senior Policy Advisors

Sunday, October 22, 1989
7:30 - 10:00 p.m.

	<u>Tab</u>	<u>Assignment</u>
I. Review minutes from 8/24	1	VFL
II. Review interviews with commissioners, including critical comments		MLM
III. Review program for October 23	Handout	HLZ
IV. Review proposed assignments of commissioners and staff to break-out groups	3, p.15	VFL
IV. Discuss desired outcomes of meeting		MLM
V. Good and Welfare		MLM

Agenda
 Senior Policy Advisors
 Tuesday, October 24, 1989
 8:30 a.m. - 12:00 noon

	<u>Tab, Page</u>	<u>Assignment</u>
I. Reactions to Commission meeting		MLM
II. Action needed		SF/AH/HLZ
A. Next steps		
Preparation of February and June meetings, including development of our findings and recommendations and preparation of final report		
B. Involvement of interested commissioners in research, funding and implementation		HLZ
III. Outreach/ Public Relations		
A. Preparations for GA	3, p.16-18	MG
B. News releases and other PR	3, p.19-23	MG
C. Update on denominations	3, p.24-26	MLM/AR/JW
D. Hillel involvement	3, p.27-28	HLZ
IV. Research		SF/AH
A. Progress report		
B. Next steps		
V. Schedule of future Senior Policy Advisor meetings		
A. Wed., Dec. 6 - 10:30 am - 3:00 pm; Sheraton Hopkins, Cleveland		
B. January in Cleveland: Tues., Jan. 9 or Mon., Jan. 22		
C. Tues., Feb. 13 - New York - pre-meeting review		
D. Wed., Feb. 14 - 9:30 am - 4:00 pm; New York - Commission meeting		
E. Thurs., Feb. 15 - 8:30 am - 12:00 noon - New York - follow-up		

10/19/89

Suggestions of Commissioners
Extracted from Interview Reports

June 15 - October 18, 1989

- David Arnow -- Use Jewish education as a means for federations to revitalize their mission; beware of perpetuation of the status quo.
- Reorganize programmatic options by "client groups."
- Bill Berman -- Use existing institutions to implement Commission recommendations.
- Jack Bieler -- Research should generate excitement and represent different denominational perspectives rather than trying to be "blandly transdenominational."
- Consider regular communications with commissioners between meetings.
- John Colman -- Encourages research into the effectiveness of education programs; evaluation and accountability are critical.

- Maurice Corson -- Important to engage synagogues and their supplementary schools in the Commission process. Examine existing structures and how to strengthen them.
- Stuart Eizenstat -- Consider Washington D.C. as a community action site.
- Eli Evans -- Board of successor mechanism should be small, selected "ad persona", and not be representative of interest groups.
- A national entity should oversee the community action sites and beware of offending local communities.
- Consider providing insurance through a national body.
- Consider development of a national communications program directed to the home.
- Carol Ingall -- Do not ignore bureaus in working through federations.
- Seymour Lipset -- A market survey, perhaps in the form of a secondary analysis of existing surveys, should be conducted about the potential clientele for Jewish education.

Haskel Lookstein -- Seeks a clear list of steps to increase professional satisfaction of Jewish teachers.

Encourages early commissioner input into research papers.

Chuck Ratner -- Bring the denominations into the picture as early as possible.

Harriet Rosenthal -- Select one representative community to serve as a community action site.

Establish a central computerized system for data and information about Jewish education.

Alvin Schiff -- Show respect to denominations, but do not be bound by them.

Successor mechanism should be a foundation which conducts research, gives seed money, and evaluates programs.

Ismar Schorsch -- Establish a mutual fund of \$100,000,000 for Jewish education in North America.

Establish a foundation to distribute funds.

Daniel Shapiro -- Important to involve the Orthodox in this process.

Isadore Twersky -- Use Community Action Sites to encourage best practices.

Bennett Yanowitz -- What are the criteria and time frame for success?

10/20/89

Commissioner Interview Assignments

Sr. Policy Advisor/Staff

Commissioner

Seymour Fox

Mona Ackerman
Charles Bronfman
Lester Crown
Alfred Gottschalk
David Hirschhorn
Sara Lee
Seymour Martin Lipset
Charles Ratner
Isadore Twersky

Annette Hochstein

David Arnow
Norman Lamm
Robert Loup
Morton Mandel
Matthew Maryles
Florence Melton
Esther Leah Ritz
Ismar Schorsch
Peggy Tishman

Stephen Hoffman

Ronald Appleby
Robert Hiller

Morton Mandel

Max Fisher
Joseph Gruss
Ludwig Jesselson

Joseph Reimer

Jack Bieler
Josh Elkin
Irwin Field
Arthur Green
Carol Ingall
Henry Koschitzky
Mark Lainer
Haskell Lookstein
Alvin Schiff
Lionel Schipper
Harold Schulweis
Isaiah Zeldin

Sr. Policy Advisor/Staff

Commissioner

Arthur Rotman

Stuart Eizenstat
Eli Evans
Donald Mintz
Daniel Shapiro

Jonathan Woocher

Mandell Berman
Maurice Corson
David Dubin
Irving Greenberg
Lester Pollack
Harriet Rosenthal
Bennett Yanowitz

Henry Zucker

John Colman

Ginny's Itinerary
Sun., Oct. 22 - Tues., Oct. 24, 1989

Sun., Oct. 22

2:25 - 3:44 p.m. - USAir #197

Staying at: Roger Smith Winthrop Hotel
501 Lexington Ave.
212-755-1400

7:30 p.m. meeting at Harmonie Club
4 East 60th St.
212-355-7400

Mon., Oct. 23

9:30 a.m. - 4:00 p.m. - Commission Meeting
130 East 59th St.
212-836-1815

Tues., Oct. 24

8:30 a.m. - 12:00 noon - JWB
15 East 26th St.
212-532-4949

4:00 - 5:33 p.m. - USAir #195 to Cleveland

10/20/89

When to be where and what to do
10/22-24, 1989

10/22/89

1:10 p.m. - Pick up Mark at 2104 Stillman Road
(Turn N. from Cedar, 2nd to last house on left - green)

2:25 p.m. - USAir #197 - Arrive LaGuardia 3:44 p.m.

Cab to Roger Smith Hotel - Conf. #8714
501 Lexington Ave. at 47th St.
212-755-1400

7:30 p.m. - Harmonie Club
4 East 60th St.
(Bring Steering Committee books, copies of MLM comments, 14
Commission books, 14 pads and pencils)

Afterwards: write group letters on nametags

10/23/89

Take to meeting:

- books, pencils, placecards, nametags, list for doorman, registration
list, pads, tapes, recorder, my pad

8:00 a.m. - leave hotel for - UJA/Federation, 130 East 59th St.

Set-up: list to doorman
registration table - list, nametags - Ask B & A to arrange
for cars to airports
placecards
check on rooms - B for plenaries; A, C, Weiler for groups
see Alan Treitman about slides and recording - give tapes
distribute books, pencils, pads

4:00 p.m. - see Treitman about copying tapes

10/24/89

7:45 a.m. - leave hotel for - JWB, 15 E. 26th St.

Have available - Steering Committee Books, pads?, pencils?

By 2:30 p.m. - get car to airport

4:00 p.m. - USAir 195 - 5:33 p.m.

COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA

List of Commissioners Attending Meeting of
October 23, 1989 in New York City

David Arnow	Sara Lee
Jack Bieler	Virginia F. Levi
Charles Bronfman	Haskel Lookstein
John Colman	Robert Loup
Maurice S. Corson	Morton L. Mandel
Lester Crown	Matthew Maryles
Susan Crown	
David Dubin	Florence Melton
Joshua Elkin	Ken Myers
Eli Evans	Lester Pollack
Seymour Fox	Joseph Reimer
Arthur Green	Esther Leah Ritz
Joseph Gruss ?	Harriet Rosenthal
Mark Gurvis	Arthur Rotman
Kathleen Hat	Alvin Schiff
Robert Hiller	Ismar Schorsch
David Hirschhorn	Carmi Schwartz
Annette Hochstein	Herman D. Stein
Stephen H. Hoffman	Peggy Tishman
Carol Ingall	Isadore Twersky
Henry Koschitzky ?	Jonathan Woocher
Martin S. Kraar	Bennett Yanowitz
Norman Lamm	Henry L. Zucker

Proposed Group Assignments for Meeting #4

	<u>Group A</u>	<u>Group B</u>	<u>Group C</u>
Chair:	Bronfman	Crown	Ritz
Go-Chair:	Yanowitz	Pollack	Colman
Staff #1:	Fox	Zucker	Hochstein
Staff #2:	<u>Reimer</u>	<u>Woocher</u>	<u>Rotman</u>
	Evans	S. Crown	Corson
	Lamm	Schorsch	Melton
	Arnow	Hirschhorn	Green
	Loup	Hiller	Ratner
	Lipset	Lookstein	Schiff
	Rosenthal	Twersky	Maryles
	Tishman	Lee	Elkin
	Bieler	Ingall	Koschitzky
	Hat	Dubin	Gruss
	Hoffman	Solender	Stein
	Schwartz	Gurvis	Kraar

Organizational Contacts

<u>Organization</u>	<u>Contact</u>	<u>Proposed Contacts</u>
1. JESNA	Jon Woocher	Updates at each JESNA board meeting this year.
2. JWB	Art Rotman	Potential update at January JWB board meeting. Presentation at Center executives meeting in February.
3. Federation Planners	Norbert Freuhaft	Meetings at CJF Quarterly and GA to provide opportunity for input on Community Action Site and IJE concepts.
4. Federation Executives and Presidents	Marty Kraar/ Steve Hoffman	Informal meeting at Quarterly with small group of executives. Meeting at GA with presidents and executives on community/financing ideas.
5. Bureau Directors Fellowship	Jon Woocher	Provide update at BDF meeting on 11/14 in Cincinnati.
6. CAJE	Elliott Spack	Major presentation at August CAJE Conference. Provide opportunity for CAJE to suggest participants in process on options papers.

- | | | |
|---------------------------|-------------------------------------|--|
| 7. AIHLJE | Sara Lee/
David Ariel | Provide update at next meeting in January. |
| 8. COJEO | Jack Sparks/
Alvin Schiff | Provide update at upcoming meeting. |
| 9. Reform Movement | Alfred
Gottschalk/
Art Rotman | Gottschalk to convene meetings in Jan./Feb. with UAHC leadership and UAHC Commission on Education. Consult on research for Reimer paper on synagogues. |
| 10. Conservative Movement | Ismar Schorsch/
Jon Woocher | Schorsch to convene meeting on Jan. 26 with "education cabinet." Meeting with rabbinic leadership undetermined. Consult on research for Reimer paper on synagogues. |
| 11. Orthodox Movement | Norman Lamm/
Art Rotman | Lamm willing to convene meeting(s) of Orthodox leadership. Several meetings may be necessary to cover various segments of the Orthodox community. Consult on Reimer paper on synagogues. |

Group Assignments for Meeting #4

	<u>Group A</u>	<u>Group B</u>	<u>Group C</u>
Chair:	Bronfman	Crown	Ritz
Co-Chair:	Yanowitz	Pollack	Colman
Staff #1:	Fox	Zucker	Hirschhorn
Staff #2:	<u>Kraar ?</u>	<u>Rotman</u>	<u>Woocher ?</u>

Group Assignments for Meeting #3

	<u>Group A</u>	<u>Group B</u>	<u>Group C</u>
Chair:	Bronfman	Ritz	Hirschhorn
Co-Chair:	Yanowitz	Mintz	Berman
Community:	Zucker	Hoffman	Hiller
Personnel:	<u>Fox</u>	<u>Reimer</u>	<u>Hochstein</u>
	Colman	Schwartz	Stein
	Elkin	Greenberg	Ackerman
	Gottschalk	Green	Bieler
	Maryles	Ingall	Corson
	Pollack	Lainer	Arnow
	Rosenthal	Lee	Evans
	Shapiro	Lookstein	Lipset
	Twersky	Ratner	Melton
	Woocher	Schorsch	Schiff
		Tishman	
		Ariel	

10/20/89

CJENA CONTACTS AT CJF GENERAL ASSEMBLY

- Tuesday, Nov. 14
1:30 - 4:30 p.m. -- Bureau Directors Fellowship. JESNA presentation will include discussion of the work of the Commission, involving A. Schiff and C. Ingall. (Jon Woocher, contact)
- Wednesday, Nov. 15
8:30 a.m. - 12:30 p.m. -- Joint meeting of federation planners and BJE directors on respective roles in planning in Jewish education. CJENA possible case example for discussion. (Joel Fox and Alan Bennett, coordinators)
- Wednesday, Nov. 15
1:00 - 4:00 p.m. -- JESNA Board meeting - Jon Woocher and Bennett Yanowitz will provide brief update on recent Commission meeting. (Jon Woocher, contact)
- Friday, Nov. 17
10:00 a.m. -- CJENA briefing for Anglo-Jewish press editors. (Frank Strauss, CJF staff contact)
- Friday, Nov. 17
2:30 p.m. -- CJENA meeting with federation presidents and executives, endowment chairmen, and budget and planning chairmen. (Norbert Freuhaft, CJF staff contact)

Also potentially on G.A. agenda:

1. Update for planners on CJENA?
2. Press conference for CJENA with Anglo-Jewish press?