



THE JACOB RADER MARCUS CENTER OF THE
AMERICAN JEWISH ARCHIVES

MS-831: Jack, Joseph and Morton Mandel Foundation Records, 1980–2008.
Series B: Commission on Jewish Education in North America (CJENA). 1980–1993.
Subseries 2: Commissioner and Consultant Biographical Files, 1987–1993.

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Folder
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Potential CJENA members, 1987-1989.

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CANDIDATES TO BE CONSIDERED FOR MEMBERSHIP ON THE COMMISSION

All of the candidates are people who have demonstrated an interest in our problem.

A. General scholars

1. Hilary Putnam - one of the distinguished philosophers on the faculty of Harvard University.
2. Robert Nozick - one of the distinguished philosophers on the faculty of Harvard University
3. Michael Waltzer - distinguished political scientist, political philosopher on the faculty of Princeton University.
4. Seymour Martin Lipset - distinguished sociologist on the faculty of the Hoover Institute, Stanford University.
5. Nathan Glazer - distinguished sociologist on the faculty of Harvard University.
6. Israel Sheffler - the outstanding philosopher of education in the United States. On the faculty of Harvard University.
7. Lawrence Cremin - distinguished historian of education. Past president of Teachers' College of Columbia University. President of the Spencer Foundation.
8. David Cohen - Distinguished policy analyst and historian. Michigan State University.
9. Lee Shulman - Psychologist, expert in teacher education. Consultant to the Carnegie Foundation. Distinguished member of the faculty of Stanford University.
10. Kenneth Arrow - Nobel Laureate in economics. Stanford University.
11. A Nobel Laureate to be chosen from the natural sciences or medicine, interested in Jewish matters.

19-720

A. Jewish Scholars

1. Itzhak Twersky - Harvard University. Expert in Jewish thought.
2. Geoffrey Hartman - Yale University. Expert in comparative literature. Recent interest in Midrash.
3. Robert Chazan - Historian. Newly appointed head of the department of Jewish Studies at New York University.
4. Elie Wiesel - Nobel Laureate. Boston University.
5. The heads of the institutions of higher Jewish Learning. Gottshalk, Lamm, Schorsch.
6. Robert Alter - expert in Hebrew literature and comparative literature. University of California, Berkeley.

Jewish Educators

1. Alvin Schiff - Head of Jewish Education in New York City.
2. Sara Lee - Head of the Department of Education, Hebrew Union College, Los Angeles
3. A representative from the teacher training colleges - Sam Schaffler, Gary Schiff, David Ariel, etc...
4. A person working as a principal, preferably a younger person such as Mark Rosenstein in Philadelphia, Bennett Solomon in Boston, etc.
5. I have not suggested representatives from the field of informal education. I believe that Art Rotman would be in a better position to make these suggestions.

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Study Director - Possible Candidates

1. Joseph Riemer - Newly appointed Professor of Jewish education - Brandeis University.
2. Barry Holtz - Director, Melton Research Center, JTSA
3. Gail Dorph - Member of the Education Faculty, University of Judaism, Los Angeles, CA
4. Sharon Feinman - Professor of Education, Michigan State University. Strong interest in Jewish education.
5. Vicky Kelman - Teacher trainer and curriculum specialist, Berkeley, California

TO: Morton L. Mandel
NAME
DEPARTMENT/PLANT LOCATION

FROM: Henry L. Zucker
NAME
DEPARTMENT/PLANT LOCATION

DATE: 5/13/87
REPLYING TO
YOUR MEMO OF: _____

SUBJECT:

At our May 29th meeting I am supposed to distribute a list of laymen who should be considered for membership on the Commission. We should have a list of not fewer than 30 names from which about 15 would be selected.

Attached is my preliminary list. Would you let me know which are your choices? Also, do you think of other persons who should be considered?

The group which meets on the 29th will no doubt have opinions which will influence the final choices.

INTERNET OFFICE
CORRESPONDENCE

Robert L. Adler, Chicago
Joe Ain, Montreal
Madlyn Barnett, Fort Worth
Paul Berger, Washington, D.C.
Mandell L. Berman, Detroit
Herschel W. Blumberg, Washington, D.C.
Joel Breslau, Washington, D.C.
Shoshana S. Cardin, Baltimore
John C. Colman, Glencoe, IL
Jerome J. Dick, Washington, D.C.
Raymond Epstein, Chicago
Jesse Feldman, San Francisco
Max Fisher, Detroit
Lois Fox, Nashville
Charles H. Goodman, Chicago
Henry J. Goodman, Cleveland
Philip Granovsky, Toronto
Alvin L. Gray, Cleveland
Hon. Frank R. Lautenberg, New Jersey
Jacqueline Levine, MetroWest, NJ
Jeanne Levy, Palm Beach County, FL
Norman H. Lipoff, Miami
Robert E. Loup, Denver

Barbara Mandel, Cleveland
Morton L. Mandel, Cleveland
Alan H. Marcuvitz, Milwaukee
Racquel Newman, San Francisco
Neil Norry, Rochester
Albert Ratner, Cleveland
Charles Ratner, Cleveland
Esther Leah Ritz, Milwaukee
Leonard Rochwarger, Buffalo
Herbert H. Schiff, Columbus
Daniel S. Shapiro, New York
Joel Sherman, Boston
Fred Sichel, Middlesex County, NJ
Martin F. Stein, Milwaukee
Henry Taub, Tenaflly
Billie Tisch, New York
Peggy Tishman, New York
Leslie H. Wexner, Columbus
Elaine Winik, New York
Bennett Yanowitz, Cleveland

ROBERT L. ADLER - CHI

JOE AIN - MONTREAL

MADLYN BARNETT FT. WORTH
PAUL BERGER WASH. D.C.

MANDELL L. BERMAN - DETROIT

HERSCHEL W. BLUMBERG - WASH D.C.

JOEL BRESLAU - WASH. D.C.

SHOSHANA S CARDIN - BALTIMORE

JOHN COLMAN - GLENCOE, IL

JEROME J DICK - WASH D.C.

- RAYMOND EPSTEIN - CHI

JESSE FELDMAN - SAN. FRAN

MAX FISHER - DETROIT

LOIS FOX - NASHVILLE

CHARLES H. GOODMAN - CHICAGO

HENRY J. GOODMAN - CLEVE

PHILIP GRANOVSKY - TORONTO

ALVIN L. GRAY - CLEVE

HON. FRANK R. LAUTENBERG - NEW JERSEY

JACQUELINE LEVINE - METRO WEST

JEANNE LEVY - PALM BEACH COUNTY

~~Norman~~ NORMAN H. LIPOFF - MIAMI

ROBERT E. LOUP - DENVER

BARBARA MANDEL - CLEVELAND

MORTON L. MANDEL - CLEVELAND

AMERICAN JEWISH
ARCHIVES

ALAN H. MARCUVITZ - MILWAUKEE

RACQUEL NEWMAN - SAN FRANCISCO

NEIL NOKRY - ROCHESTER

ALBERT RATNER - CLEVELAND

CHARLES RATNER - CLEVELAND

ESTHER LEAH RITZ - MILWAUKEE

LEONARD ROCHWARGER - BUFFALO

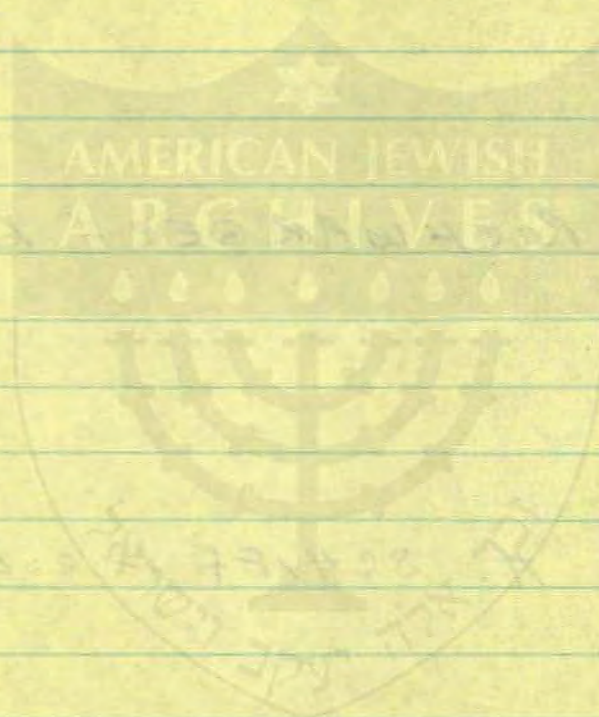
HERBERT H. SCHIFF - COLLS

DANIEL S. SHAPIRO - NY

JOEL SHERMAN - BOSTON

FRED SICHEL - MIDDLESEX COUNTY
(COVER)

MARTIN F. STEIN - MILWAUKEE



HENRY TAUB - TENAFLY

BILLIE TISCH - NY

PEGGY TISHMAN - NY

LESLIE H. WEXNER - COLS.

ELAINE WINIK - NY

BENNETT YANOWITZ - CLEVELAND

PROPOSED LAY LEADERS FOR COMMISSION ON JEWISH CONTINUITY

Joe Ain, Montreal	Morton L. Mandel, Cleveland
Paul Berger, Washington, D.C.	Donald Mintz, New Orleans
Mandell L. Berman, Detroit	Donald Newman, Tulsa
Arthur Brody, New York	Gerald Ostrow, Pittsburgh
Shoshana S. Cardin, Baltimore	Lester Pollack, New York
John C. Colman, Glencoe, IL	Charles Ratner, Cleveland
Amos Comay, Pittsburgh	Esther Leah Ritz, Milwaukee
Jerome J. Dick, Washington, D.C.	Len Rubin, New York
Heinz Eppler, Palm Beach	Herbert H. Schiff, Columbus
Lois Fox, Nashville	Steven Shalom, New York
Henry J. Goodman, Cleveland	Ed Shapiro, New York
Alvin L. Gray, Cleveland	Joel Sherman, Boston
Jacqueline Levine, MetroWest, NJ	Peggy Tishman, New York
Robert E. Loup, Denver	Peggy Wasserstrom, Cleveland
	Bennett Yanowitz, Cleveland

VFL

TO: Morton L. Mandel FROM: Virginia E. Levi DATE: 1/27/88
NAME NAME
DEPARTMENT/PLANT LOCATION DEPARTMENT/PLANT LOCATION

REPLYING TO
YOUR MEMO OF: _____

SUBJECT: POTENTIAL MINA COMMISSION MEMBERSHIP

Attached is a chart which summarizes the suggestions of the planning group of their top choices for Commission membership. I requested six to eight top choices from each. You can see that most were unable to limit themselves to that number.

The chart reflects responses of everyone except Chuck Ratner and Carmi Schwartz. Neither has yet responded to my calls.

Art Naparstek did not feel that he knew these people well enough to make suggestions, but he did submit the name of his sister-in-law, Carol Ingall, for addition to the list of Jewish educators.

I have placed a blue X to the left of the names of those people who received at least three first-choice "votes." Most people assumed your participation, so used their limited options on others.

There is no obvious agreement. What do you advise as the next step?

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DRAFT 3/21/88

Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Comments
I. LAY LEADERS					
Mandell Berman	Detroit	CJF	Conservative	60-ish	
Charles Bronfman	Montreal	Foundation	x	50-60	
Shoshana Cardin	Baltimore	CJF	Conservative	60-ish	
John Colman	Chicago	JDC/Federation	Reform	60-ish	
Henry Goodman	Cleveland	CJF/Federation	Reform	50-60	
Steve Grossman	Boston	Federation			
Sylvia Hassenfeld	New York	JDC/UJA	Reform	60-ish	
Mark Lainer	Los Angeles	JESNA	Conservative	45-50	major leader/funder in CA
Robert Loup	Denver	UJA/Federation	x	60-ish	
Florence Melton	Columbus	Foundtn/J. Ed	Conservative	65-70	
Donald Mintz	New Orleans	JWB			
Judy Peck	New York	JTS/Federation	Conservative	45-50	
Lester Pollack	New York				
Charles Ratner	Cleveland	Federation	Conservative	50	
Esther Leah Ritz	Milwaukee	CJF/JWB/JDC	x	60-ish	
Dan Shapiro	New York	Federation		50-60	
Henry Taub	New Jersey	JDC/JWB	Conservative	60-ish	
Leslie Wexner	Columbus	Foundation	x	50	
Bennett Yanowitz	Cleveland	JESNA	Conservative	50-60	
II. DENOMINATION LEADERS					
Alfred Gottschalk	Cincinnati	HUC	Reform	55-60	
Norman Lamm	New York	Yeshiva Univ.	Orthodox	55-60	
Ismar Schorsch	New York	JTS	Conservative	50	
III. SCHOLARS/EDUCATORS					
Peter Blau	New York	Columbia U.			
David Cohen	Lansing	MSU	x	50-55	
Lawrence Cremin	New York	Columbia U.	x	60	
Irving Greenberg	New York	CLAL	Orthodox	50-ish	
Seymour Martin Lipset	Palo Alto	Stanford	x	65	
Cynthia Ozick	New York	Author		50	
Martin Peretz	Boston	Harvard/Editor		50	was Pres. - Jerusalem Fdn.
Hilary Putnam	Boston	Harvard	Conservative	50-55	
Henry Rosovsky	Boston	Harvard	x	65-70	former Dean Harvard College
Israel Sheffler	Boston	Harvard	Conservative	60-65	
Lee Shulman	Palo Alto	Stanford	Conservative	50	
Michael Walzer	New Jersey	Princeton	x	50	

O getting a done for change.

Fred Fauber
Robert Smith

Salander

Matthew
Kanglis

Ludwig
Jesselson

Bob's must
more out front
would be difficult
Can't go
Robert Kogod
Bob Kogod

Robert Kogod
Robert C must - Go for it
if KLM can't approve

If I'd call
Solomon BS both
choice
Carmie

301-6526480

Fred Fauber
Robert Smith
Which Smiths
we want Robert
as a son in law

Salander
Matthew Kanglis
Ludwig Jesselson
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Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Comments
IV. JUDAIC SCHOLARS					
Robert Alter	San Francisco	Berkeley	Conservative	40's	
Deborah Dash-Moore	Poughkeepsie?	Vassar?		40	
Arnold Eisen	Palo Alto	Stanford	Cons/Orthodox	35-40	
Paula Hyman	New Haven	Yale?	Conservative	40's	former dean - JTS
Hillel Levine	Boston	Boston U	Conservative	40's	
Deborah Lipstadt	Los Angeles	BrandeisBar-Din	Orthodox	40	
Michael Meyer	Cincinnati	HUC	Reform	50	leader - Reform movement
V. JEWISH EDUCATORS					
David Ariel	Cleveland	CJS	Conservative	35-40	
David Dubin	New Jersey				
Joshua Elkin	Boston	Schecter D Sch	Conservative	35-40	school director
Carol Ingall	Providence	BJE	Conservative		teaching & admin. exper.
Sara Lee	Los Angeles	HUC	Reform	55	
James Ponet	New Haven	Yale	Traditional	35-40	Hillel director
Yehiel Poupko	Chicago	JCC	Orthodox	40's	
Jon Ruskay	New York	JTS	Conservative	40-45	
Sam Schaffler	Boston	Hebrew College	Orthodox	60	
✓ Alvin Schiff yiz greenberg	New York	Educ/Fed	Orthodox	60	
VI. COMMUNAL PROFESSIONAL					
Barry Shrage	Boston	Federation	Orthodox	60	
VII. FOUNDATN PROFESSIONALS					
Stephen P. Cohen	Montreal	Foundation	Cons/Orthodox	60-ish	
Maurice Corson	Columbus	Foundation	Conservative	60-ish	
Eli Evans	New York	Foundation		50	
Melvin Mogulof	San Francisco	Foundation		60	

Sara Lee —
yiz greenberg
Schiff —
Ingall ?
Dubin
Poupko

Jack Bieler

- * must
- strong
- + next cut

Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Comments
I. LAY LEADERS					
* Mandell Berman -1	Detroit	CJF - Pres.	Conservative	60-ish	MUST
- Charles Bronfman -1	Montreal	Foundation	x	50-60	Logical candidate for support
Shoshana Cardin	Baltimore	CJF - past pres.	Conservative	60-ish	not in top few, but good
+ John Colman -1	Chicago	JDC/Federation	Reform	60-ish	
Henry Goodman -1	Cleveland	CJF/Federation	Reform	50-60	
Steve Grossman	Boston	Federation			
Sylvia Hassenfeld	New York	JDC/UJA	Reform	60-ish	Hasbro Co. - How interested? Will need to ✓
Ludwig Spelsberg -1	Los Angeles	JESNA	Orthodox	45-50	major leader/funder in CA
- Robert Loup -1	Denver	UJA/Federation	x	60-ish	
Florence Melton -1	Columbus	Foundtn/J. Ed	Conservative	65-70	ACCEPTED
* Donald Mintz -1	New Orleans	JWB - Pres.			MUST
Judy Peck	New York	JTS/Federation	Conservative	45-50	
Lester Pollack -1	New York	J. Com. Rel. - NY		55-60	
+ Charles Ratner -1	Cleveland	Federation	Conservative	50	Deeply committed
+ Esther Leah Ritz -1	Milwaukee	CJF/JWB/JDC	x	60-ish	
+ Dan Shapiro	New York	Federation	Conservative	50-60	
- Henry Taub	New Jersey	JDC/JWB	Conservative	60-ish	
- Leslie Wexner	Columbus	Foundation	x	50	Logical candidate for support
* Bennett Yanowitz -1	Cleveland	JESNA - Pres.	Conservative	50-60	MUST
Matthew G. Maryles	New York	CJF	Orthodox	40's	also Gross Fdn
II. DENOMINATION LEADERS					
Alfred Gottschalk	Cincinnati	HUC	Reform	55-60	
Norman Lamm	New York	Yeshiva Univ.	Orthodox	55-60	
Ismar Schorsh	New York	JTS	Conservative	50	
III. SCHOLARS/EDUCATORS					
Peter Blau	New York	Columbia U.			
* David Cohen	Lansing	MSU	x	50-55	
* Lawrence Cremin	New York	Columbia U.	x	60	Pres. of Spencer Fdn.
Irving Greenberg	New York	CLAL	Orthodox	50-ish	
* Seymour Martin Lipset	Palo Alto	Stanford	x	65	
Cynthia Ozick	New York	Author		50	
Martin Peretz	Boston	Harvard/Editor		50	was Pres. - Jerusalem Fdn.
Hilary Putnam	Boston	Harvard	Conservative	50-55	
Henry Rosovsky	Boston	Harvard	x	65-70	former Dean Harvard College
* Israel Sheffler	Boston	Harvard	Conservative	60-65	
* Lee Shulman	Palo Alto	Stanford	Conservative	50	
Michael Walzer	New Jersey	Princeton	x	50	

DRAFT 3/21/88

Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Comments
IV. JUDAIC SCHOLARS NOTE					
Robert Alter	San Francisco	Berkeley	Conservative	40's	
Deborah Dash-Moore	Poughkeepsie?	Vassar?		40	
Arnold Eisen	Palo Alto	Stanford	Cons/Orthodox	35-40	
Paula Hyman	New Haven	Yale?	Conservative	40's	former dean - JTS
Hillel Levine	Boston	Boston U	Conservative	40's	
Deborah Lipstadt	Los Angeles	BrandeisBar-Din	Orthodox	40	
Michael Meyer	Cincinnati	HUC	Reform	50	leader - Reform movement
V. JEWISH EDUCATORS					
Jack Dieler David Ariel	NY Cleveland	Rama CJS			
David Dubin ?	New Jersey	see			
Joshua Elkin	Boston	Schechter D Sch	Conservative	35-40	school director
* Carol Ingall	Providence	BJE	Cons.	45-50	teaching & admin. exper.
* Sara Lee	Los Angeles	HUC	Reform	55	
James Ponet	New Haven	Yale	Traditional	35-40	Hillel director
Yehiel Poupko ?	Chicago	JCC	Orthodox	40's	
Jon Ruskay	New York	JTS	Conservative	40-45	
Sam Schaffler	Boston	Hebrew College	Orthodox	60	
* Alvin Schiff	New York	Educ/Fed	Orthodox	60	
* Irving Greenberg	NY	CLAL	Orth	50ish	
VI. COMMUNAL PROFESSIONAL					
leave - Barry Shrage	Boston	Federation	Orthodox	60	
VII. FOUNDATION PROFESSIONALS					
Stephen P. Cohen	Montreal	Foundation	Cons/Orthodox	60-ish	
Maurice Corson	Columbus	Foundation	Conservative	60-ish	Rabbi
Eli Evans	New York	Foundation		50	
Melvin Mogulof	San Francisco	Foundation		60	wants to be invited
Robert Hiller	Baltimore	Zanvil-Krieger Fdn			

VIII National Professionals

Art Rotman

Carmi Schwartz

Jon Woocher

Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Comments
I. LAY LEADERS					
Mandell Berman	Detroit	CJF	Conservative	60-ish	
Charles Bronfman	Montreal	Foundation	x	50-60	
Shoshana Cardin	Baltimore	CJF	Conservative	60-ish	
John Colman	Chicago	JDC/Federation	Reform	60-ish	
Henry Goodman	Cleveland	CJF/Federation	Reform	50-60	
Steve Grossman	Boston	Federation			
Sylvia Hassenfeld	New York	JDC/UJA	Reform	60-ish	
Mark Lainer	Los Angeles	JESNA	Conservative	45-50	major leader/funder in CA
Robert Loup	Denver	UJA/Federation	x	60-ish	
Florence Melton	Columbus	Foundtn/J. Ed	Conservative	65-70	
Donald Mintz	New Orleans	JWB			
Judy Peck	New York	JTS/Federation	Conservative	45-50	
Lester Pollack	New York				
Charles Ratner	Cleveland	Federation	Conservative	50	
Esther Leah Ritz	Milwaukee	CJF/JWB/JDC	x	60-ish	
Dan Shapiro	New York	Federation		50-60	
Henry Taub	New Jersey	JDC/JWB	Conservative	60-ish	
Leslie Wexner	Columbus	Foundation	x	50	
Bennett Yanowitz	Cleveland	JESNA	Conservative	50-60	
II. DENOMINATION LEADERS					
Alfred Gottschalk	Cincinnati	HUC	Reform	55-60	
Norman Lamm	New York	Yeshiva Univ.	Orthodox	55-60	
Ismar Schorsch	New York	JTS	Conservative	50	
III. SCHOLARS/EDUCATORS					
Peter Blau	New York	Columbia U.			
David Cohen	Lansing	MSU	x	50-55	
Lawrence Cremin	New York	Columbia U.	x	60	
Irving Greenberg	New York	CLAL	Orthodox	50-ish	
Seymour Martin Lipset	Palo Alto	Stanford	x	65	
Cynthia Ozick	New York	Author		50	
Martin Peretz	Boston	Harvard/Editor		50	was Pres.- Jerusalem Fdn.
Hilary Putnam	Boston	Harvard	Conservative	50-55	
Henry Rosovsky	Boston	Harvard	x	65-70	former Dean Harvard College
Israel Sheffler	Boston	Harvard	Conservative	60-65	
Lee Shulman	Palo Alto	Stanford	Conservative	50	
Michael Walzer	New Jersey	Princeton	x	50	

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Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Comments
IV. JUDAIC SCHOLARS					
Robert Alter	San Francisco	Berkeley	Conservative	40's	
Deborah Dash-Moore	Poughkeepsie?	Vassar?		40	
Arnold Eisen	Palo Alto	Stanford	Cons/Orthodox	35-40	
- Paula Hyman	New Haven	Yale?	Conservative	40's	former dean - JTS
Hillel Levine	Boston	Boston U	Conservative	40's	
Deborah Lipstadt	Los Angeles	BrandeisBar-Din	Orthodox	40	
Michael Meyer	Cincinnati	HUC	Reform	50	leader - Reform movement
V. JEWISH EDUCATORS					
David Ariel	Cleveland	CJS	Conservative	35-40	
- David Dubin ?	New Jersey				
Joshua Elkin	Boston	Schechter D Sch	Conservative	35-40	school director
- Carol Ingall	Providence	BJE			teaching & admin. exper.
- Sara Lee	Los Angeles	HUC	Reform	55	
James Ponet	New Haven	Yale	Traditional	35-40	Hillel director
- Yehiel Poupko ?	Chicago	JCC	Orthodox	40's	
Jon Ruskay	New York	JTS	Conservative	40-45	
Sam Schaffler	Boston	Hebrew College	Orthodox	60	
- Alvin Schiff	New York	Educ/Fed	Orthodox	60	
- I. Greenberg					
VI. COMMUNAL PROFESSIONAL					
- Barry Shrage	Boston	Federation	Orthodox	60	
VII. FOUNDATN PROFESSIONALS					
Stephen P. Cohen	Montreal	Foundation	Cons/Orthodox	60-ish	
Maurice Corson	Columbus	Foundation	Conservative	60-ish	
- Eli Evans	New York	Foundation		50	
Melvin Mogulof	San Francisco	Foundation		60	

VIII Nat'l Pros.

Rotman

Schwartz

Woschen

DRAFT 3/23/88

Mandel Initiative - North America
Characteristics of Potential Commission Members
Reduced List as of 3/22/88

Name	Location	Affiliation	Denomination	Age Range	Comments	Assignment
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I. LAY LEADERS						
1. Mandell Berman	Detroit	CJF - Pres.	Conservative	60-ish		MLM - letter - now
2. Charles Bronfman	Montreal	Foundation	x	50-60		MLM - conversation - now
3. John Colman	Chicago	JDC/Federation	Reform	60-ish		MLM - letter - later
4. Lester Crown	Chicago	Foundation	Conservative			MLM - conversation - later
5. Max Fisher	Detroit	CJF/Foundation	x	70's		MLM - conversation - now
6. Henry Goodman	Cleveland	CJF/Federation	Reform	50-60		HLZ - conversation - later
7. Ludwig Jesselson	New York	Foundation	Orthodox	70's		AJN - check with Solender
8. Mark Lainer - ?	Los Angeles	JESNA	Conservative	45-50	major leader/funder in CA	HLZ - check
9. Robert Loup	Denver	UJA/Federation	x	60-ish		MLM - conversation - later
10. Morton L. Mandel	Cleveland					
11. Matthew Maryles - ?	New York	CIAL/Federatn	Orthodox	40's	Gross Foundation	AJN - Check with Solender
12. Florence Melton	Columbus	Foundtn/J. Ed	Conservative	65-70		MLM - letter - later
13. Donald Mintz	New Orleans	JWB - Pres.				MLM - letter - now
14. Lester Pollack	New York	NYCRC/JWB		50's		MLM - conversation - later
15. Charles Ratner	Cleveland	Federation	Conservative	50		MLM - letter - now?
16. Harriet Rosenthal	New Jersey	JWB				HLZ - check with Rotman
17. Esther Leah Ritz	Milwaukee	CJF/JWB/JDC	x	60-ish		MLM - conversation - later
18. Dan Shapiro	New York	Federation	Conservative	50		MLM - conversation
19. Robert Smith	Washington	JWB/Heb. U/JCC	Conservative	55		AJN - check with Farber
20. Henry Taub - ?	New Jersey	JDC/JWB	Conservative	60-ish		
21. Leslie Wexner - ?	Columbus	Foundation	x	50		HLZ - check
22. Bennett Yanowitz	Cleveland	JESNA	Conservative	50-60		MLM - letter - now
23. (Ron Pearlman?)	New York		Conservative	40's		
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II. DENOMINATION LEADERS						
Alfred Gottschalk	Cincinnati	HUC	Reform	55-60		
Norman Lamm	New York	Yeshiva Univ.	Orthodox	55-60		
Ismar Schorsch	New York	JTS	Conservative	50		
Arthur Green	Philadelphia	Reconstr. Col.	Reconstr.	45-50		

DRAFT 3/23/88

Mandel Initiative - North America
Characteristics of Potential Commission Members
Reduced List as of 3/22/88

Name	Location	Affiliation	Denomination	Age Range	Comments	Assignment
III. SCHOLARS/EDUCATORS						
David Cohen	Lansing	MSU	x	50-55		
Lawrence Cremin	New York	Columbia U.	x	60	Pres. Spencer Fdn.	
Seymour Martin Lipset	Palo Alto	Stanford	x	65		
Israel Sheffler	Boston	Harvard	Conservative	60-65		
Lee Shulman	Palo Alto	Stanford	Conservative	50		
IV. JUDAIC SCHOLARS						
Paula Hyman	New Haven	Yale	Conservative	40's	former dean - JTS	
V. JEWISH EDUCATORS						
David Dubin	New Jersey	JWB		50-ish		
Jack Bieler	New York	Ramaz School	Orthodox	30's	master teacher	
Irving Greenberg	New York	CLAL	Orthodox	50-ish		
Carol Ingall	Providence	BJE	Conservative	45-50	teaching & admin. exper.	
Sara Lee	Los Angeles	HUC	Reform	55		
Yehiel Poupko	Chicago	JCC	Orthodox	40's		
Alvin Schiff	New York	Educ/Fed	Orthodox	60		
VI. COMMUNAL PROFESSIONAL						
Barry Shrage	Boston	Federation	Orthodox	40's		
VII. FOUNDATN PROFESSIONALS						
Maurice Corson - ?	Columbus	Foundation	Conservative	60-ish		
Eli Evans	New York	Foundation		50		
Melvin Mogulof - ?	San Francisco	Foundation		60		
Robert L. Hiller - ?	Baltimore	Foundation				
VIII. NAT'L PROFESSIONALS						
Arthur Rotman	New York	JWB	Reform	50's		
Carmi Schwartz	New York	CJF	Orthodox	50-60		
Jonathan Woocher	New York	JESNA	Conservative	40's		

what should we do with David Ariel.
what does it mean to take Shrage.

DRAFT 3/23/88

Mandel Initiative - North America
Characteristics of Potential Commission Members
Reduced List as of 3/22/88

Name	Location	Affiliation	Denomination	Age Range	Comments	Assignment
IV. JUDAIC SCHOLARS Paula Hyman	New Haven	Yale	Conservative	40's	former dean - JTS	
V. JEWISH EDUCATORS						
David Dubin	New Jersey	JWB		50-ish		
Jack Bieler	New York	Ramaz School	Orthodox	30's	master teacher	
Irving Greenberg	New York	CLAL	Orthodox	50-ish		
Carol Ingall	Providence	BJE	Conservative	45-50	teaching & admin. exper.	
Sara Lee	Los Angeles	HUC	Reform	55		
Yehiel Poupko	Chicago	JCC	Orthodox	40's		
Alvin Schiff	New York	Educ/Fed	Orthodox	60		
VI. COMMUNAL PROFESSIONAL						
Barry Shrage	Boston	Federation	Orthodox	40's		
VII. FOUNDATION PROFESSIONALS						
Maurice Corson - ?	Columbus	Foundation	Conservative	60-ish		
Eli Evans	New York	Foundation		50		
Melvin Mogulof - ?	San Francisco	Foundation		60		
Robert I. Hiller - ?	Baltimore	Foundation				
VIII. NAT'L PROFESSIONALS						
Arthur Rotman	New York	JWB	Reform	50's		
Carmi Schwartz	New York	CJF	Orthodox	50-60		
Jonathan Woocher	New York	JESNA	Conservative	40's		

Mandel Initiative - North America
Digest of Recommendations Made
March 24, 1988

I. Appointment of Commission Members

First meeting in NYC, 10:30 - 3:30 on June 21, 23, or 20 (in order of preference)

A. Lay Leaders

- Presidents of CJF, JESNA, & JWB are on board
- Ready to invite Charles Bronfman, Max Fisher, Charles Ratner
- Others to be reviewed with leaders of CJF, JESNA, JWB
- We need additional names of lay candidates, including Canadians

B. Balance of lay/professional members

- Work toward 3/4:1/4 - a dilemma in light of long list of pros
- Propose designating 1 representative of some critical groups to serve on Commission and as liaison: rabbis, federation execs, Jewish colleges, [foundations - open]
- Important to remain politically sensitive

C. Establish Senior Policy Advisors

- Active involvement in Commission matters
- Names on letterhead
- not Commission members
- Seymour Fox, Steve Hoffman, Art Naparstek, Art Rotman, Carmi Schwartz, Jonathan Woocher, Henry Zucker

D. Professional Appointees to Commission

- Denomination leaders - Agreed to invite Gottschalk, Lamm, Schorsch - What about Arthur Green? (Probably, yes.) Each can serve as liaison to rabbinical group.
- Scholars/educators - Are rank ordered on list. Recommend inviting first 4.
- Judaic scholars - Invite one. Hyman is first choice.
- Jewish educators - Recommend all seven. Ask Sara Lee to be liaison to Jewish colleges.

- Communal professional - Invite one. Ask communal pros to nominate their representative.
- Foundation professionals - We'd like advice. Shall we name a liaison or involve reps. of all groups likely to participate in funding? [A list of the 10 HLZ meets with is attached.]

II. Design Document and Public Relations

A. Design Document

- Perry wishes to redraft to link Jewish survival to Jewish education and to give a sense of urgency.

B. P.R.

- Watch for opportunities to herald Commission's establishment in speeches and articles.
- Formal PR should be carefully planned before launching.

III. Study Process

- Planning group to be disbanded.
- We will study Canada as well as U.S.
- Personnel remains core issue. Creating conditions for change is a corollary.

IV. Open Issues

- Can we speak for all denominations?
- Can one study look at the range of educational settings - day, supplemental, adult?
- Can we keep the momentum going for the Commission?

DRAFT 3/25/88

Mandel Initiative - North America
Characteristics of Potential Commission Members
Reduced List as of 3/22/88

Name	Location	Affiliation	Denomination	Age Range	Comments	Assignment
I. LAY LEADERS						
1. Mandell Berman	Detroit	CJF - Pres.	Conservative	60-ish		
2. Charles Bronfman	Montreal	Foundation	x	50-60		MLM - conversation - now
3. John Colman	Chicago	JDC/Federation	Reform	60-ish		MLM - letter - later
4. Lester Crown	Chicago	Foundation	Conservative			MLM - conversation - later
5. Max Fisher	Detroit	CJF/Foundation	x	70's		MLM - conversation - now
6. Henry Goodman	Cleveland	CJF/Federation	Reform	50-60		HLZ - conversation - later
7. Ludwig Jesselson	New York	Foundation	Orthodox	70's		AJN - check with Solender
8. Mark Lainer - ?	Los Angeles	JESNA	Conservative	45-50	major leader/funder in CA	HLZ - check
9. Robert Loup	Denver	UJA/Federation	x	60-ish		MLM - conversation - later
10. Morton L. Mandel	Cleveland					
11. Matthew Maryles - ?	New York	CLAL/Federatn	Orthodox	40's	Gross Foundation	AJN - Check with Solender
12. Florence Melton	Columbus	Foundtn/J. Ed	Conservative	65-70		MLM - letter - later
13. Donald Mintz	New Orleans	JWB - Pres.				
14. Lester Pollack	New York	NYCRC/JWB		50's		MLM - conversation - later
15. Charles Ratner	Cleveland	Federation	Conservative	50		MLM - letter - now
16. Harriet Rosenthal - ?	New Jersey	JWB				HLZ - check with Rotman
17. Esther Leah Ritz	Milwaukee	CJF/JWB/JDC	x	60-ish		MLM - conversation - later
18. Dan Shapiro	New York	Federation	Conservative	50		MLM - conversation - later
19. Robert Smith - ?	Washington	JWB/Heb. U/JCC	Conservative	55		AJN - check with Farber
20. Henry Taub - ?	New Jersey	JDC/JWB	Conservative	60-ish		
21. Leslie Wexner	Columbus	Foundation	x	50		HLZ - check
22. Bennett Yanowitz	Cleveland	JESNA	Conservative	50-60		
II. DENOMINATION LEADERS						
Alfred Gottschalk	Cincinnati	HUC	Reform	55-60		MLM - contact later
Norman Lamm	New York	Yeshiva Univ.	Orthodox	55-60		MLM - contact later
Ismar Schorsh	New York	JTS	Conservative	50		MLM - contact later
Arthur Green - ?	Philadelphia	Reconstr. Col.	Reconstr.	45-50		SF - check

DRAFT 3/25/88

Mandel Initiative - North America
Characteristics of Potential Commission Members
Reduced List as of 3/22/88

Name	Location	Affiliation	Denomination	Age Range	Comments	Assignment
III. SCHOLARS/EDUCATORS						
1. David Cohen	Lansing	MSU	x	50-55		SF - contact later
2. Lawrence Cremin	New York	Columbia U.	x	60	Pres. Spencer Fdn.	SF - contact later
3. Seymour Martin Lipset	Palo Alto	Stanford	x	65		SF - contact later
4. Herman Stein	Cleveland	CWRU	x	70		MLM - contact later
5. Israel Sheffler	Boston	Harvard	Conservative	60-65	alternate	
6. Lee Shulman	Palo Alto	Stanford	Conservative	50	alternate	
IV. JUDAIC SCHOLARS						
1. Paula Hyman	New Haven	Yale	Conservative	40's	former dean - JTS	
2. Arnold Eisen	Palo Alto	Stanford	Cons/Orthodox	35-40	alternate	
V. JEWISH EDUCATORS						
David Dubin	New Jersey	JWB		50-ish		
Jack Bieler	New York	Ramaz School	Orthodox	30's	master teacher	
Irving Greenberg	New York	CLAL	Orthodox	50-ish		
Carol Ingall	Providence	BJE	Conservative	45-50	teaching & admin. exper.	
Sara Lee	Los Angeles	HUC	Reform	55		
Yehiel Poupko	Chicago	JCC	Orthodox	40's		
Alvin Schiff	New York	Educ/Fed	Orthodox	60		
VI. COMMUNAL PROFESSIONAL						
Barry Shrage - ?	Boston	Federation	Orthodox	40's	OR NOMINEE?	
VII. FOUNDATION PROFESSIONALS						
Maurice Corson - ?	Columbus	Foundation	Conservative	60-ish		
Eli Evans	New York	Foundation		50		
Melvin Mogulof	San Francisco	Foundation		60		
Robert I. Miller - ?	Baltimore	Foundation				

DRAFT 3/25/88

Mandel Initiative - North America
Characteristics of Potential Commission Members
Reduced List as of 3/22/88

Name	Location	Affiliation	Denomination	Age Range	Comments	Assignment
VIII. SR. POLICY ADVISORS						
Seymour Fox	Jerusalem	Hebrew U.				
Stephen Hoffman	Cleveland	JCF				
Arthur Naporstek	Cleveland	MAF				
Arthur Rotman	New York	JWB				
Carmi Schwartz	New York	CJF				
Jonathan Woocher	New York	JESNA				
Henry Zucker	Cleveland	MAF				

DRAFT 3/22/88

Mandel Initiative - North America
Characteristics of Potential Commission Members
Reduced List as of 3/22/88

Name	Location	Affiliation	Denomination	Age Range	Comments	Assignment
I. LAY LEADERS						
Mandell Berman	Detroit	CJF	Conservative	60-ish	NOW	MLM - letter
Charles Bronfman	Montreal	Foundation	x	50-60		MLM - conversation
John Colman	Chicago	JDC/Federation	Reform	60-ish		MLM - letter
Lester Crown	Chicago	Foundation	Conservative		NOW	MLM - conversation
Max Fisher	Detroit	CJF/Foundation	x	70's		MLM - conversation
Henry Goodman	Cleveland	CJF/Federation	Reform	50-60		HLZ - conversation
Ludwig Jesselson	New York	Foundation	Orthodox	70's		MLM - conversation
Mark Lainer - ?	Los Angeles	JESNA	Conservative	45-50	major leader/funder in CA	
Robert Loup	Denver	UJA/Federation	x	60-ish		MLM - conversation
Matthew Maryles - ?	New York	CLAL/Federatn	Orthodox	40's	Gruss Foundation	
Florence Melton	Columbus	Foundtn/J. Ed	Conservative	65-70		MLM - letter
Donald Mintz	New Orleans	JWB				MLM - letter
Lester Pollock	New York	NYCRC/JWB		50's		MLM - conversation
Charles Ratner	Cleveland	Federation	Conservative	50		MLM - letter
Esther Leah Ritz	Milwaukee	CJF/JWB/JDC	x	60-ish		MLM - conversation
Dan Shapiro	New York	Federation	Conservative	50		MLM - conversation
Henry Taub - ?	New Jersey	JDC/JWB	Conservative	60-ish		
Leslie Waxner - ?	Columbus	Foundation	x	50		
Bennett Yanowitz	Cleveland	JESNA	Conservative	50-60		MLM - letter
II. DENOMINATION LEADERS						
Alfred Gottachalk	Cincinnati	MUC	Reform	55-60		
Norman Lamm	New York	Yeshiva Univ.	Orthodox	55-60		
Ismer Schorsh	New York	JTS	Conservative	50		
Arthur Green	Philadelphia	Reconstr. Col.	Reconstr.	45-50		
III. SCHOLARS/EDUCATORS						
David Cohen	Lansing	MSU	x	50-55	Pres. Spencer Fdn.	
Lawrence Cremin	New York	Columbia U.	x	60		
Seymour Martin Lipset	Palo Alto	Stanford	x	65		
Israel Sheffler	Boston	Harvard	Conservative	60-65		
Lee Shulman	Palo Alto	Stanford	Conservative	50		

cc: Henry L. Zucker
Seymour Fox
Virginia F. Levi

TO: Perry Davis FROM: Arthur J. Naparstek DATE: 4/18/88
NAME NAME
DEPARTMENT/PLANT LOCATION DEPARTMENT/PLANT LOCATION

REPLYING TO
YOUR MEMO OF: _____

SUBJECT: CANDIDATES FOR COMMISSION MEMBERSHIP

As requested, I spoke with Ted Farber regarding Commission membership for Robert Smith and Robert Kogod, and with Steve Solender regarding Matthew Marylis and Ludwig Jessilson. Farber indicated that Smith would be his first choice but that MLM should make the approach. Farber felt it might take some selling to get Smith to agree to serve. Kogod is okay, but not as strong. If we decide to go with Smith and he refuses, we should not go to Kogod.

Solender is very high on Marylis and believes he is an excellent choice. He will be a worker, has vision and sees the big picture with regard to Jewish education. Jessilson, on the other hand, will play a more honorary or ceremonial role.

If either person is selected, Steve asked to be so informed.

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cc: Henry L. Zucker
Seymour Fox
✓ Virginia F. Levi

TO: Perry Davis FROM: Arthur J. Naparstek DATE: 4/18/88
NAME NAME
DEPARTMENT/PLANT LOCATION DEPARTMENT/PLANT LOCATION

REPLYING TO
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Solender is very high on Marylis and believes he is an excellent choice. He will be a worker, has vision and sees the big picture with regard to Jewish education. Jessilson, on the other hand, will play a more honorary or ceremonial role.

If either person is selected, Steve asked to be so informed.

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DRAFT 4/20/88

Mandel Initiative - North America
Characteristics of Potential Commission Members
List for Review 4/21-22/88

Name	Location	Affiliation	Denomination	Age Range	Comments	Assignment
I. LAY LEADERS						
Sheldon Beren + ✓	Denver	Torah Umesorah	Orthodox		suggested by CS	
① Mandell Berman	Detroit	CJF - Pres.	Conservative	60-ish		
② Charles Bronfman	Montreal	Foundation	x	50-60		MLM - conversation - now
3. John Colman ?	Chicago	JDC/Federation	Reform	60-ish		MLM - letter - later
④ Lester Crown	Chicago	Foundation	Conservative			MLM - conversation - later
Stuart Eizenstadt + ✓	Baltimore					
⑤ Max Fisher	Detroit	CJF/Foundation	x	70's		MLM - conversation - now
Bram Goldsmith +	Los Angeles					
"Corky" Goodman +					possible sub for L. Crown	
6. Henry Goodman	Cleveland	CJF/Federation	Reform	50-60		HLZ - conversation - later
Philip Gronovsky + ✓	Canada					
Peter Haas + ✓	San Francisco					
7. Ludwig Jesselson ✓	New York	Foundation	Orthodox	70's		AJN - check with Solender
Julie Kashulsky +	Toronto					
George Klein +	New York	Holocaust Comm	Orthodox			
Philip Klutznik + ?	Chicago					
8. Mark Lainer - ✓	Los Angeles	JESHA	Conservative	45-50	major leader/funder in CA	HLZ - check
Leon Levy + ✓	New York					
⑨ Robert Loup	Denver	UJA/Federation	x	60-ish		MLM - conversation - later
⑩ Morton L. Mandel	Cleveland					
⑪ Matthew Maryles - ?	New York	CLAL/Federatn	Orthodox	40's	Gross Foundation	AJN - Check with Solender
⑫ Florence Melton	Columbus	Foundtn/J. Ed	Conservative	65-70		MLM - letter - later
⑬ Donald Mintz	New Orleans	JWB - Pres.				
Milton Petrie +						
14. Lester Pollack ✓	New York	NYCRC/JWB		50's		MLM - conversation - later
⑮ Charles Ratner	Cleveland	Federation	Conservative	50		MLM - letter - now
16. Harriet Rosenthal - ✓	New Jersey	JWB				HLZ - check with Rotman
⑰ Esther Leah Ritz	Milwaukee	CJF/JWB/JDC	x	60-ish		MLM - conversation - later
Ed Sanders +	Los Angeles					
18. Dan Shapiro ✓	New York	Federation	Conservative	50		MLM - conversation - later
⑱ Robert Smith - ?	Washington	JWB/Heb. U/JCC	Conservative	55		AJN - check with Farber
20. Henry Taub - ?	New Jersey	JDC/JWB	Conservative	60-ish		

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Mandel Initiative - North America
Characteristics of Potential Commission Members
List for Review 4/21-22/88

Name	Location	Affiliation	Denomination	Age Range	Comments	Assignment
Billie Tisch +	New York					
Peggy Tishman +	New York	Federation				
21. Leslie Wexner	Columbus	Foundation	x	50		HLZ - check
22. Bennett Yanowitz	Cleveland	JESNA	Conservative	50-60		
Aaron Ziegelman +	New York	CLAL				
Mary Zorensky + ✓	St. Louis	Federation				

DRAFT 4/20/88

Mandel Initiative - North America
Characteristics of Potential Commission Members
List for Review 4/21-22/88

Name	Location	Affiliation	Denomination	Age Range	Comments	Assignment
II. DENOMINATION LEADERS						
✓ Alfred Gottschalk	Cincinnati	HUC	Reform	55-60		MLM - contact later
✓ Norman Lamm	New York	Yeshiva Univ.	Orthodox	55-60		MLM - contact later
✓ Ismar Schorsch	New York	JTS	Conservative	50		MLM - contact later
✓ Arthur Green - #	Philadelphia	Reconstr. Col.	Reconstr.	45-50		SF - check
III. SCHOLARS/EDUCATORS						
✓ 1. David Cohen -	Lansing	MSU	x	50-55		SF - contact later
✓ 2. Lawrence Cremin	New York	Columbia U.	x	60	Pres. Spencer Fdn.	SF - contact later
✓ 3. Seymour Martin Lipset	Palo Alto	Stanford	x	65		SF - contact later
✓ 4. Herman Stein	Cleveland	CWRU	x	70		MLM - contact later
✓ 5. Israel Sheffler	Boston	Harvard	Conservative	60-65	alternate	
✓ 6. Lee Shulman	Palo Alto	Stanford	Conservative	50	alternate	
IV. JUDAIC SCHOLARS						
✓ 1. Paula Hymen - ? ②	New Haven	Yale	Conservative	40's	former dean - JTS	
2. Arnold Eisen - ?	Palo Alto	Stanford	Cons/Orthodox	35-40	alternate	
3. Robert Alter +						
✓ 4. Aaron Twersky + ①	Boston	Harvard				
5. J. Yerushalmi	New York	Columbia				
V. JEWISH EDUCATORS						
✓ David Dubin	New Jersey	JWB	○	50-ish		
✓ Jack Bieler	New York	Ramaz School	Orthodox	30's	master teacher	
✓ Joshua Elkin +	Newton, MA	Schechter Sch.				
✓ Irving Greenberg - ?	New York	CLAL	Orthodox	50-ish		
✓ Carol Ingall - ?	Providence	BJE	Conservative	45-50	teaching & admin. exper.	
✓ Sara Lee	Los Angeles	HUC	Reform	55		
✓ Daniel Rabinowitz - ?	Chicago	JCC	Orthodox	40's		
✓ Alvin Schiff	New York	Educ/Fed	Orthodox	60		

DRAFT 4/20/88

Mandel Initiative - North America
Characteristics of Potential Commission Members
List for Review 4/21-22/88

Name	Location	Affiliation	Denomination	Age Range	Comments	Assignment
VI. COMMUNAL PROFESSIONAL						
Barry Shrage - ?	Boston	Federation	Orthodox	40's	OR NOMINEE?	
Darrell Friedman +	Baltimore	Federation				
VII. FOUNDATN PROFESSIONALS						
Maurice Corson - ?	Columbus	Foundation	Conservative	60-ish		
Eli Evans	New York	Foundation		50		
Melvin Mogulof	San Francisco	Foundation		60		
Robert I. Hiller - ?	Baltimore	Foundation				
VIII. SR. POLICY ADVISORS						
Seymour Fox	Jerusalem	Hebrew U.				
Stephen Hoffman	Cleveland	JCF				
Arthur Wapostek	Cleveland	MAF				
Arthur Rotman	New York	JWB				
Carmi Schwartz	New York	CJF				
Jonathan Woocher	New York	JESNA				
Henry Zucker	Cleveland	MAF				

MEMO TO: Perry Davis, Seymour Fox, Annette Hochstein, Morton L. Mandel,
Arthur J. Naparstek, Henry L. Zucker

FROM: Virginia F. Levi

DATE: May 3, 1988

Attached please find the following:

1. Summary of meeting of April 22, 1988
2. List of potential Commission members with assignments noted
3. Checklist noting the status of invitations of potential Commission members

I am updating the checklist as new information comes in. Please let me know as you have information to add to the list.

Mandel Initiative - North America
Summary of Meeting
April 22, 1988
10:00 A.M. - 2:00 P.M.

Present: Perry Davis, Seymour Fox, Morton L. Mandel, Arthur J. Naparstek,
Henry L. Zucker, Virginia F. Levi (Sec'y)

I. COMMISSION MEMBERSHIP

A. Selection of Potential Lay Members

The list of potential Commission members was reviewed and selections were made of the "first 13" lay members: those whose participation is considered critical both to the Commission and to attracting others. An additional 12 potential lay members were identified, along with 6 foundation representatives who are to be considered lay members. Assignments were made for inviting their participation and are indicated on the attached chart.

B. Selection of Potential Professional Members

The list of potential professional members was reviewed and 13 were identified with one (Darrell Friedman) to be considered further. Assignments were made for inviting their participation and are indicated on the attached chart.

II. INVITATION FORMAT AND APPROACH

A. Approach

Initial contact will generally be made in person or by telephone, as indicated on the chart. This will immediately be followed up by a letter (and the design document) and, shortly thereafter, by a personal meeting with one of our planning group to discuss the ideas to be presented at the first meeting.

B. Meeting Date

PD will check immediately with Rotman, Schwartz, and Woocher to determine the best of three possible dates for them and their presidents. MLM will check the dates as early as possible with Bronfman and Fisher. The dates under consideration, in order of preference, are:

1. July 21, 1988
2. July 20, 1988
3. July 14, 1988

Once a meeting date has been selected by the aforementioned group, it will be relayed to others as they are invited or as soon thereafter as possible.

III. FIRST COMMISSION MEETING

A. Anticipated Outcomes

It is intended that the Commissioners will leave the first meeting informed on the issues, aware of both the emerging crisis in Jewish education and the opportunity of the group to have a positive impact. They should agree on the mission of the Commission, expected outcomes, a means of organizing themselves to reach those outcomes (task forces), and a timetable for accomplishing their goals.

B. Possible Components of the Meeting

1. Opening statement by MLM summarizing the dilemma and opportunity (will have been discussed with Commission members prior to meeting).
2. JWB and JESNA presidents provide background and current picture from their organizations' perspectives.
3. Present talking papers which focus on the issues to be addressed by Commission (through task forces).
4. Eye-catching presentation (vignette) to get the attention of Commission members ("A little Broadway").
5. Close with presentation by respected participant (possibly M. Lipset) summarizing meeting and commenting on the fit of Commission's goals in the world in which we live.

IV. NEXT MEETING OF PLANNING GROUP

This group will meet in Cleveland on May 17-19 to plan the first Commission meeting. PD, SF, AJN, and VFL will be present for the entire time. HLZ will participate on 5/17 and MLM on 5/19.

V. TASKS TO ACCOMPLISH BY MAY 17

--Invite Commission members - as indicated on attached chart.

--HLZ - ask S. Solender to meet with PD to discuss potential New York commissioners.

- PD - meet with S. Solender to discuss potential New York commissioners.
- HLZ - talk with Steve Ain about Canada representation.
- HLZ - check D. Friedman's acceptability as a Federation representative.
- PD - check dates with AR, CS, and JW and their presidents.
- MLM - check dates with Bronfman and Fisher.
- PD - develop task chart.
- PD - draft confirmation letter to go to commissioners.
- PD and SF - begin drafts of talking papers for first meeting.
- PD and VFL - develop an assembly line process for the invitation stage and early stages of the Commission and stay in frequent contact with updates.

DRAFT 4/22/88

Mandel Initiative - North America
Characteristics of Potential Commission Members
List for Review 4/21-22/88

Name	Location	Affiliation	Denomination	Age Range	Assignment
I. LAY LEADERS					
x-Sheldon Beren +	Denver	Torah Umesorah	Orthodox		CS & PD will ask
X--Mandell Berman	Detroit	CJF - Pres.	Conservative	60-ish	MLM will reconfirm
X--Charles Bronfman	Montreal	Foundation	x	50-60	MLM will see
X--Lester Crown (or C.G.)	Chicago	Foundation	Conservative		MLM - phone call
x-Stuart Eizenstadt +	Baltimore				AJM will see
X--Max Fisher	Detroit	CJF/Foundation	x	70's	MLM will see Sun. 4/23
X--"Corky" Goodman +(ori.C)					
x-Ludwig Jesselson	New York	Foundation	Orthodox	70's	PD will check how best to reach
x-Robert Loup	Denver	UJA/Federation	x	60-ish	SF will prepare for MLM phone call
X--Morton L. Mandel	Cleveland				
X--Matthew Maryles	New York	CLAL/Federatn	Orthodox	40's	PD will see
X--Florence Melton	Columbus	Foundtn/J. Ed	Conservative	65-70	Accepted - SF will write
X--Donald Mintz	New Orleans	JWB - Pres.			MLM will reconfirm 4/28
x-Lester Pollack	New York	NYCRC/JWB		50's	MLM will see 4/28
X--Charles Ratner	Cleveland	Federation	Conservative	50	MLM will call
x-Marriet Rosenthal	New Jersey	JWB			MLM will see 4/28
X--Esther Leah Ritz	Milwaukee	CJF/JWB/JDC	x	60-ish	MLM will see 4/28
x-Dan Shapiro	New York	Federation	Conservative	50	MLM will see in NY
X--Robert Smith	Washington	JWB/Heb. U/JCC	Conservative	55	SF & AR will see & advise MLM on next step
X--Leslie Wexner	Columbus	Foundation	x	50	MLM will see in NY after Bronfman & Fisher
X--Bennett Yanowitz	Cleveland	JESNA	Conservative	50-60	Accepted accept
x-John Colman	Chicago	JDC/Federation	Reform	60-ish	MLM will see in Cleve. 5/4
x-Philip Granovsky	Canada				HLZ or SF will see after Bronfman accepts
x-Heinz Eppler		JDC			HLZ will see
x-Aaron Ziegelman +	New York	CLAL			I. Greenberg to contact later
x-(1)Billie Tish or (2) Peggy Tishman or (3) Mary Zorensky					PD will do some checking
Sylvia Hassenfeld -Fdn					HLZ will handle
Mona Ackerman -Fdn					HLZ will handle
Robert Arnow - Fdn					HLZ will handle

x = first group x = strong second + = added by NY group ? = discuss further

DRAFT 4/22/88

Mandel Initiative - North America
Characteristics of Potential Commission Members
List for Review 4/21-22/88

Name	Location	Affiliation	Denomination	Age Range	Assignment
"Koret Rep." - Fdn					HLZ will handle
Eli Evans - Fdn					HLZ will handle
Robert Hiller - Fdn					HLZ will handle
II. PRES, HIGHER JEWISH ED					
Alfred Gottschalk	Cincinnati	HUC	Reform	55-60	MLM will see
Norman Lamm	New York	Yeshiva Univ.	Orthodox	55-60	MLM will see
Ismar Schorsh	New York	JTS	Conservative	50	MLM will see
III. SCHOLARS/EDUCATORS (1)					
Seymour Martin Lipset	Palo Alto	Stanford	x	65	SF will see 4/23
IV. JUDAIC SCHOLARS (1)					
Aaron Twersky *	Boston	Harvard			SF will see
V. JEWISH EDUCATORS (7)					
David Dubin	New Jersey	JWB	Orthodox	50-ish	MLM will ask A Rotman to see
Jack Bieler	New York	Ramaz School	Orthodox	30's	SF will call
Joshua Elkin +	Newton, MA	Schechter Sch.	Conservative		SF will call
Sara Lee	Los Angeles	HUC	Reform	55	SF will call
Alvin Schiff	New York	Educ/Fed	Orthodox	60	SF will call
Irving Greenberg	New York	CLAL	Orthodox	50-ish	HLZ will contact
Carol Ingall	Providence	BJE	Conservative	45-50	SF will call
VI. COMMUNAL PROFESSIONAL					
1. Barry Shrage	Boston	Federation	Orthodox	40's	HLZ will call
? Darrell Friedman ?	Baltimore	Federation			HLZ will check with Federation pros

x = first group x = strong second + = added by NY group ? = discuss further

DRAFT 4/22/88

Mandel Initiative - North America
 Characteristics of Potential Commission Members
 List for Review 4/21-22/88

Name	Location	Affiliation	Denomination	Age Range	Assignment
VII. SR. POLICY ADVISORS					
David Ariel	Cleveland	CCJS	Conservative	30's	PD will draft letter to go from MLM
Seymour Fox	Jerusalem	Hebrew U.			PD will draft letter to go from MLM
Stephen Hoffman	Cleveland	JCF			PD will draft letter to go from MLM
Arthur Naperstek	Cleveland	MAF			PD will draft letter to go from MLM
Arthur Rotman	New York	JWB			PD will draft letter to go from MLM
Carmi Schwartz	New York	CJF			PD will draft letter to go from MLM
Herman Stein	Cleveland	CWRU	x	70	PD will draft letter to go from MLM
Jonathan Woocher	New York	JESNA			PD will draft letter to go from MLM
Henry Zucker	Cleveland	MAF			PD will draft letter to go from MLM

DRAFT 5/3/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date	Comments
I. LAY LEADERS						
x-Sheldon Beren						
X--Mandell Berman	yes					
X--Charles Bronfman						
X--Lester Crown (or C.G.)						
x-Stuart Eizenstadt						
X--Max Fisher	yes - 4/26				holding 7/21	
X--"Corky" Goodman (or LC)						
x-Ludwig Jesselson						
x-Mark Lanier - ??						Added per HLZ. No assignment for inviting.
x-Robert Loup						SF has prepared for MLM call - 4/29
X--Morton L. Mandel	yes					
X--Matthew Maryles						
X--Florence Melton	yes				holding 7/21	
X--Donald Mintz	yes				7/21 no good	
x-Lester Pollack	yes - 4/29					
X--Charles Ratner						
x-Harriet Rosenthal						
X--Esther Leah Ritz	yes - 4/29					
x-Dan Shapiro						
X--Robert Smith						
X--Leslie Wexner						Max Fisher will encourage him (per SF)
X--Bennett Yanowitz	yes					
x-John Colman						
x-Philip Granovsky						
x-Reinz Eppler						
x-Aaron Ziegelman						
x-(1)Billie Tisch or (2) Peggy Tishman or (3) Mary Zorensky						
Sylvia Hassenfeld -Fdn						On hold
Mona Ackerman -Fdn						On hold

x = first group x = strong second

DRAFT 5/3/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date	Comments
Robert Arnow - Fdn						On hold
"Koret Rep." - Fdn						On hold
Eli Evans - Fdn						On hold
Robert Miller - Fdn						On hold
II. PRES, HIGHER JEWISH ED						
Alfred Gottschalk						
Norman Lamm						
Ismar Schorsch						
III. SCHOLARS/EDUCATORS (1)						
Seymour Martin Lipset	yes - 4/25				SF will call re date	
IV. JUDAIC SCHOLARS (1)						
Aaron Twersky						SF will see 5/4
V. JEWISH EDUCATORS (7)						
David Dubin						AR to talk with him on 5/3, PD seeing on 5/4
Jack Bieler	yes - 4/29				holding 7/21	
Joshua Elkin						SF will see in Israel
Sara Lee	yes - 4/29				holding 7/21	
Alvin Schiff	yes - 4/28				holding 7/21	
Irving Greenberg						
Carol Ingall	yes - 4/29				holding 7/21	
VI. COMMUNAL PROFESSIONAL						
1. Barry Shrage						
? Darrell Friedman ?						

X = first group x = strong second

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Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date	Comments
VII. SR. POLICY ADVISORS						
David Ariel						
Seymour Fox						
Stephen Hoffman						
Arthur Naparstek						
Arthur Rotman						
Carmi Schwartz					not 7/14; checking 20 & 21	
Herman Stein						
Jonathan Woocher					not 7/14; checking 20 & 21	
Henry Zucker						

DRAFT 4/22/88

Mandel Initiative - North America
 Characteristics of Potential Commission Members
 List for Review 4/21-22/88

Name	Location	Affiliation	Denomination	Age Range	Comments	Assignment
I. LAY LEADERS						
x-Sheldon Beren +	Denver	Torah Umesorah	Orthodox		suggested by CS	
X--Mandell Berman	Detroit	CJF - Pres.	Conservative	60-ish		
X--Charles Bronfman	Montreal	Foundation	x	50-60		MLM - conversation - now
X--Lester Crown (or C.G.)	Chicago	Foundation	Conservative			MLM - conversation - later
x-Stuart Eizenstadt + <i>NY</i>	<i>London</i> Baltimore					
X--Max Fisher	Detroit	CJF/Foundation	x	70's		MLM - conversation - now
X--"Corky" Goodman +(or LC)					possible sub for L. Crown	
x-Ludwig Jesselson	New York	Foundation	Orthodox	70's		AJN - check with Solender
x-Robert Loup	Denver	UJA/Federation	x	60-ish		MLM - conversation - later
X--Morton L. Mandel	Cleveland					
X--Matthew Maryles	New York	CLAL/Federatn	Orthodox	40's	Gross Foundation	AJN - Check with Solender
X--Florence Melton ✓	Columbus	Foundtn/J. Ed	Conservative	65-70		MLM - letter - later
X--Donald Mintz ✓	New Orleans	JWB - Pres.				
x-Lester Pollack	New York	NYCRC/JWB		50's		MLM - conversation - later
X--Charles Ratner	Cleveland	Federation	Conservative	50		MLM - letter - now
x-Harriet Rosenthal	New Jersey	JWB				HLZ - check with Rotman
X--Esther Leah Ritz ✓	Milwaukee	CJF/JWB/JDC	x	60-ish		MLM - conversation - later
x-Dan Shapiro	New York	Federation	Conservative	50		MLM - conversation - later
X--Robert Smith	Washington	JWB/Heb. U/JCC	Conservative	55		AJN - check with Farber
X--Leslie Waxner <i>NY-M.</i>	Columbus	Foundation	x	50		HLZ - check
X--Bennett Yanowitz	Cleveland	JESNA	Conservative	50-60		
x-Harry Zarensky +	St. Louis	Federation				
Sylvia Hassenfeld - Fdn						
Mona Ackerman - Fdn						
Robert Arnow - Fdn						
"Koret Rep." - Fdn						
Eli Evans - Fdn						
Robert Hiller - Fdn						
<i>Harry Apple</i>						

x = first group x = strong second + = added by NY group ? = discuss further

Phil Kymalis
B. H. Fish
Fishman

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Mandel Initiative - North America
 Characteristics of Potential Commission Members
 List for Review 4/21-22/88

Name	Location	Affiliation	Denomination	Age Range	Comments	Assignment
II. PRES, HIGHER JEWISH ED						
Alfred Gottschalk	Cincinnati	HUC	Reform	55-60		MLM - contact later
Norman Lamm	New York	Yeshiva Univ.	Orthodox	55-60		MLM - contact later
Isamar Schorah	New York	JTS	Conservative	50		MLM - contact later
III. SCHOLARS/EDUCATORS (1)						
Seymour Martin Lipset	Palo Alto	Stanford	x	65		SF - contact later
IV. JUDAIC SCHOLARS (1)						
Aaron Twersky +	Boston	Harvard				
V. JEWISH EDUCATORS (5)						
3. David Dubin	New Jersey	JWB	Orthodox	50-ish		
4. Jack Bieler	New York	Ramaz School	Orthodox	30's	master teacher	
5. Joshua Elkin +	Newton, MA	Schechter Sch.	Conservative		principal	
2. Sara Lee	Los Angeles	HUC	Reform	55	higher ed.	
1. Alvin Schiff	New York	Educ/Fed	Orthodox	60		
VI. COMMUNAL PROFESSIONAL						
1. Barry Shrage	Boston	Federation	Orthodox	40's	OR NOMINEE?	
VII. SR. POLICY ADVISORS						
David Ariel -	Cleveland	CCJS	Conservative	30's		
Seymour Fox	Jerusalem	Hebrew U.				
Stephen Hoffman	Cleveland	JCF				
Arthur Naperstek	Cleveland	MAF				
Arthur Rotman	New York	JWB				
Carmi Schwartz	New York	CJF				
Herman Stein	Cleveland	CWRU	x	70		MLM - contact later
Jonathan Woocher	New York	JESNA				
Henry Zucker	Cleveland	MAF				

*Yis Greenberg -
 Carol Magal -*

DRAFT 5/18/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date	Comments
I. LAY LEADERS						
x-Sheldon Beren						
X--Mandell Berman	yes					
X--Charles Bronfman						
X--Lester Crown (or C.G.)						
x-Stuart Eizenstadt						
X--Max Fisher	yes - 4/26					
X--"Corky" Goodman (or LC)						
x-Ludwig Jesselson						
x-Mark Lainer	yes - 5/11					
x-Robert Loup	yes - 5/8					
X--Morton L. Mandel	yes					
X--Matthew Maryles	yes - 5/5					
X--Florence Melton	yes					
X--Donald Mintz	yes					
x-Lester Pollack	yes - 4/29					
X--Charles Ratner	yes - 5/5					
x-Harriet Rosenthal	yes - 4/29					
X--Esther Leah Ritz	yes - 4/29					
x-Dan Shapiro						
X--Robert Smith						
X--Leslie Wexner						Max Fisher will encourage him (per SF)
X--Bennett Yanowitz	yes					
x-John Colman	yes - 5/5					
x-Philip Granovsky						
x-Aaron Ziegelman						
x-(1)Billie Tisch or (2) Peggy Tishman or (3) Mary Zorensky						
x-Sam Belzberg ??						Suggested by Irwin Gold - Toronto
x-Wilfred Poslun ??						Suggested by Irwin Gold - Toronto
x-Sam Pascal ??						Suggested by Irwin Gold - Montreal

X = first group x = strong second

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Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date	Comments
x-Henry Kochitsky ??						Suggested by Ain & Fishel - Toronto
x-Thomas Hecht ??						Suggested by Ain & Fishel - Montreal
Mona Ackerman -Fdn						HLZ wrote 5/17/88
Robert Arnow - Fdn						On hold
Mel Mogoluf - Fdn						HLZ wrote 5/17/88
Eli Evans - Fdn						HLZ wrote 5/17/88
Robert Miller - Fdn						HLZ wrote 5/17/88
II. PRES, HIGHER JEWISH ED						
Alfred Gottschalk						
Norman Lamm						
Ismar Schorsh						
III. SCHOLARS/EDUCATORS (1)						
Seymour Martin Lipset	yes - 4/25					
IV. JUDAIC SCHOLARS (1)						
Isidore Twersky	yes - 5/4					
V. JEWISH EDUCATORS (7)						
David Dubin	yes - 5/5					
Jack Bieler	yes - 4/29					
Joshua Elkin	yes - 5/4					
Sara Lee	yes - 4/29					
Alvin Schiff	yes - 4/28					
Irving Greenberg	yes - 5/18					
Carol Ingall	yes - 4/29					
VI. COMMUNAL PROFESSIONAL						
1. Barry Shrage						

X = first group x = strong second

DRAFT 5/18/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date	Comments
VII. SR. POLICY ADVISORS						
David Ariel						
Seymour Fox						
Annette Hochstein						
Stephen Hoffman						
Arthur Naparstek						
Arthur Rotman						
Carmi Schwartz						
Herman Stein						
Jonathan Woocher						
Henry Zucker						

from John Coleman
5/20/88

PROF HAROLD A. RICHMAN

[EXECUTIVE DIRECTOR - function Title is DIRECTOR I think?]

CHAPIN HALL CENTER FOR CHILDREN AT THE UNIVERSITY OF CHICAGO

1155 EAST 60TH ST

CHICAGO, ILLINOIS 60637

312/702-1015

Richman has a named chair at the Univ. of Chicago.

Originally from Cleveland; father was professional head of Bellefaire.

5/5/88

DRAFT 5/23/88

Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Assignment
I. LAY LEADERS					
X-Sheldon Beren +	Denver	Torah Umesorah	Orthodox		CS & PD will ask
X--Mandell Berman	Detroit	CJF - Pres.	Conservative	60-ish	done
X--Charles Bronfman	Montreal	Foundation	x	50-60	MLM will see
X--Lester Crown (or C.G.)	Chicago	Foundation	Conservative		MLM - phone call
X-Stuart Eizenstadt +	Baltimore				AJM will see
X--Max Fisher	Detroit	CJF/Foundation	x	70's	done
X--"Corky" Goodman +(orLC)					
x-Ludwig Jesselson	New York	Foundation	Orthodox	70's	PD will check how best to reach
x-Mark Lainer	Los Angeles	JESNA	Conservative	45-50	done
x-Robert Loup	Denver	UJA/Federation	x	60-ish	done
X--Morton L. Mandel	Cleveland				DOMÉ
X--Matthew Maryles	New York	CLAL/Federatn	Orthodox	40's	done
X--Florence Melton	Columbus	Foundtn/J. Ed	Conservative	65-70	done
X--Donald Mintz	New Orleans	JWB - Pres.			done
x-Lester Pollack	New York	NYCRC/JWB		50's	done
X--Charles Ratner	Cleveland	Federation	Conservative	50	done
x-Marriet Rosenthal	New Jersey	JWB			done
X--Esther Leah Ritz	Milwaukee	CJF/JWB/JDC	x	60-ish	done
x-Dan Shapiro	New York	Federation	Conservative	50	MLM will see in NY
X--Robert Smith	Washington	JWB/Heb. U/JCC	Conservative	55	SF & AR will see & advise MLM on next step
X--Leslie Wexner	Columbus	Foundation	x	50	MLM will see after Bronfman & Fisher accept
X--Bennett Yanowitz	Cleveland	JESNA	Conservative	50-60	done
x-John Colman	Chicago	JDC/Federation	Reform	60-ish	done
x-Philip Granovsky	Toronto				HLZ or SF will see after Bronfman accepts
x-Aaron Ziegelman +	New York	CLAL			1. Greenberg to contact later
x-(1)Billie Tisch or (2) Peggy Tishman or (3) Mary Zorensky					PD will do some checking
Henry Kochitsky	Toronto	BJE	Orthodox	50	HLZ to call following MLM talk with Bronfman
Thomas Hecht	Montreal				HLZ to call following MLM talk with Bronfman

X = first group x = strong second + = added by NY group ? = discuss further

DRAFT 5/23/88

Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Assignment
Mona Ackerman - Fdn					HLZ has written
Robert Arnow - Fdn ??					on hold
Mel Mogoluf - Fdn					HLZ has written
Eli Evans - Fdn					HLZ has written
Robert Hiller - Fdn					HLZ has written
II. PRES, HIGHER JEWISH ED					
Alfred Gottschalk	Cincinnati	HUC	Reform	55-60	MLM will see
Norman Lamm	New York	Yeshiva Univ.	Orthodox	55-60	MLM will see
Ismar Schorsh	New York	JTS	Conservative	50	MLM will see
III. SCHOLARS/EDUCATORS (1)					
Seymour Martin Lipset	Palo Alto	Stanford	x	65	done
IV. JUDAIC SCHOLARS (1)					
Yitzchak Twersky +	Boston	Harvard			done
V. JEWISH EDUCATORS (7)					
David Dubin	New Jersey	JWB	Orthodox	50-ish	done
Jack Bieler	New York	Ramaz School	Orthodox	30's	done
Joshua Elkin +	Newton, MA	Schechter Sch.	Conservative		done
Sara Lee	Los Angeles	HUC	Reform	55	done
Alvin Schiff	New York	Educ/Fed	Orthodox	60	done
Irving Greenberg	New York	CLAL	Orthodox	50-ish	done
Carol Ingall	Providence	BJE	Conservative	45-50	done

X = first group x = strong second + = added by NY group ? = discuss further

Mandel Initiative - North America
 Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Assignment

VI. SR. POLICY ADVISORS					
David Ariel	Cleveland	CCJS	Conservative	30's	letter to go from MLM
Seymour Fox	Jerusalem	Hebrew U.			letter to go from MLM
Annette Hochstein	Jerusalem				letter to go from MLM
Stephen Hoffman	Cleveland	JCF			letter to go from MLM
Arthur Naparstek	Cleveland	MAF			letter to go from MLM
Arthur Rotman	New York	JWB			letter to go from MLM
Carmi Schwartz	New York	CJF			letter to go from MLM
Herman Stein	Cleveland	CWRU	x	70	letter to go from MLM
Jonathan Woocher	New York	JESNA			letter to go from MLM
Henry Zucker	Cleveland	MAF			letter to go from MLM

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Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date	Comments
I. LAY LEADERS						
x-Sheldon Beren						
X--Mandell Berman	yes					
X--Charles Bronfman						
X--Lester Crown (or C.G.)						
x-Stuart Eizenstadt						
X--Max Fisher	yes - 4/26					
X--"Corky" Goodman (or LC)						
x-Ludwig Jesselson						
x-Mark Lainer	yes - 5/11					
x-Robert Loup	yes - 5/8					
X--Morton L. Mandel	yes					
X--Matthew Maryles	yes - 5/5					
X--Florence Melton	yes					
X--Donald Mintz	yes					
x-Lester Pollack	yes - 4/29					
X--Charles Ratner	yes - 5/5					
x-Harriet Rosenthal	yes - 4/29					
X--Esther Leah Ritz	yes - 4/29					
x-Dan Shapiro						
X--Robert Smith						
X--Leslie Wexner						Max Fisher will encourage him (per SF)
X--Bennett Yanowitz	yes					
x-John Colman	yes - 5/5					
x-Philip Granovsky						
x-Aaron Ziegelman						
x-(1)Billie Tisch or (2) Peggy Tishman or (3) Mary Zorensky						
x-Henry Kochitsky						Suggested by Ain & Fishel - Toronto
x-Thomas Recht						Suggested by Ain & Fishel - Montreal

X = first group x = strong second

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Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date	Comments
Mona Ackerman - Fdn						HLZ wrote 5/17/88
Robert Arnow - Fdn ?						On hold
Mel Mogoluf - Fdn						HLZ wrote 5/17/88
Eli Evans - Fdn						HLZ wrote 5/17/88
Robert Miller - Fdn						HLZ wrote 5/17/88
II. PRES, HIGHER JEWISH ED						
Alfred Gottschalk						
Norman Lamm						
Ismar Schorsh						
III. SCHOLARS/EDUCATORS (1)						
Seymour Martin Lipset	yes - 4/25					
IV. JUDAIC SCHOLARS (1)						
Yitzchak Twersky	yes - 5/4					
V. JEWISH EDUCATORS (7)						
David Dubin	yes - 5/5					
Jack Bieler	yes - 4/29					
Joshua Elkin	yes - 5/4					
Sara Lee	yes - 4/29					
Alvin Schiff	yes - 4/28					
Irving Greenberg	yes - 5/18					
Carol Ingall	yes - 4/29					

x = first group x = strong second

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Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date	Comments
VI. SR. POLICY ADVISORS						
David Ariel						
Seymour Fox						
Annette Hochstein						
Stephen Hoffman						
Arthur Naperstek						
Arthur Rotman						
Carmi Schwartz						
Herman Stein						
Jonathan Woocher						
Henry Zucker						

DRAFT 5/31/88

Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Assignment
I. LAY LEADERS					
x-Sheldon Beren +	Denver	Torah Umesorah	Orthodox		HLZ will check status with CS
X--Mandell Berman	Detroit	CJF - Pres.	Conservative	60-ish	done
X--Charles Bronfman	Montreal	Foundation	x	50-60	MLM will see
X--Lester Crown (or C.G.)	Chicago	Foundation	Conservative		MLM - phone call
x-Stuart Eizenstadt +	Baltimore				AJM will see
X--Max Fisher	Detroit	CJF/Foundation	x	70's	done
X--"Corky" Goodman +(orLC)	Chicago				on hold until Crown is contacted
x-Ludwig Jesselson	New York	Foundation	Orthodox	70's	MLM will see
x-Mark Lainer	Los Angeles	JESNA	Conservative	45-50	done
x-Robert Loup	Denver	UJA/Federation	x	60-ish	done
X--Morton L. Mandel	Cleveland				DONE
X--Matthew Maryles	New York	CLAL/Federatn	Orthodox	40's	done
X--Florence Melton	Columbus	Foundtn/J. Ed	Conservative	65-70	done
X--Donald Mintz	New Orleans	JWB - Pres.			done
x-Lester Pollack	New York	NYCRC/JWB		50's	done
X--Charles Ratner	Cleveland	Federation	Conservative	50	done
x-Harriet Rosenthal	New Jersey	JWB			done
X--Esther Leah Ritz	Milwaukee	CJF/JWB/JDC	x	60-ish	done
x-Dan Shapiro	New York	Federation	Conservative	50	MLM will see in NY
X--Robert Smith	Washington	JWB/Heb. U/JCC	Conservative	55	SF will advise MLM how to approach
X--Leslie Wexner	Columbus	Foundation	x	50	MLM will see after Bronfman & Fisher accept
X--Bennett Yanowitz	Cleveland	JESNA	Conservative	50-60	done
x-John Colman	Chicago	JDC/Federation	Reform	60-ish	done
x-Philip Granovsky	Toronto				HLZ or SF will see after Bronfman accepts
x-Aaron Ziegelman +	New York	CLAL			HLZ will ask I. Greenberg to contact
x-(1)Billie Tisch or (2) Peggy Tishman or (3) Mary Zorensky					AJM will discuss with MLM
Henry Kochitsky	Toronto	BJE	Orthodox	50	HLZ to call following MLM talk with Bronfman
Thomas Hecht	Montreal				HLZ to call following MLM talk with Bronfman
Mona Ackerman -Fdn					HLZ has written

X = first group x = strong second + = added by NY group ? = discuss further

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Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Assignment
R/D/Mrs. Arnow - Fdn					HLZ will discuss which to invite with MLM
Mel Mogoluf - Fdn					HLZ has written
Eli Evans - Fdn					HLZ has written
Robert Hiller - Fdn					HLZ has written
II. PRES, HIGHER JEWISH ED					
Alfred Gottschalk	Cincinnati	HUC	Reform	55-60	MLM will see
Morman Lamm	New York	Yeshiva Univ.	Orthodox	55-60	done
Ismar Schorsh	New York	JTS	Conservative	50	MLM will see
Green ?	Philadelphia	Reconstruct.			AJM will discuss with MLM
III. SCHOLARS/EDUCATORS (1)					
Seymour Martin Lipset	Palo Alto	Stanford	x	65	done
IV. JUDAIC SCHOLARS (1)					
Isidore Twersky +	Boston	Harvard			done
V. JEWISH EDUCATORS (7)					
David Dubin	New Jersey	JWB	Orthodox	50-ish	done
Jack Bieler	New York	Ramaz School	Orthodox	30's	done
Joshua Elkin +	Newton, MA	Schechter Sch.	Conservative		done
Sara Lee	Los Angeles	HUC	Reform	55	done
Alvin Schiff	New York	Educ/Fed	Orthodox	60	done
Irving Greenberg	New York	CLAL	Orthodox	50-ish	done
Carol Ingall	Providence	BJE	Conservative	45-50	done

X = first group x = strong second + = added by NY group ? = discuss further

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Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Assignment
VI. SR. POLICY ADVISORS					
David Ariel	Cleveland	CCJS			letter to go from MLM
Seymour Fox	Jerusalem	Hebrew U.			letter to go from MLM
Annette Hochstein	Jerusalem	Nativ Conslnnt			letter to go from MLM
Stephen Hoffman	Cleveland	JCF			letter to go from MLM
Arthur Naparstek	Cleveland	MAF			letter to go from MLM
Arthur Rotman	New York	JWB			letter to go from MLM
Carmi Schwartz	New York	CJF			letter to go from MLM
Herman Stein	Cleveland	CWRU			letter to go from MLM
Jonathan Woocher	New York	JESNA			letter to go from MLM
Henry Zucker	Cleveland	MAF			letter to go from MLM

DRAFT 5/31/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date - 8/1	Comments
I. LAY LEADERS						
x-Sheldon Beren			AH			
X--Mandell Berman	yes		AJN		OK	
X--Charles Bronfman			AN/SF			
X--Lester Crown (or C.G.)			HLZ			
x-Stuart Eizenstadt			AJN			
X--Max Fisher	yes - 4/26		AJN		OK	
X--"Corky" Goodman (or LC)						
x-Ludwig Jesselson			AH			
x-Mark Lainer	yes - 5/11		SF		VFL	
x-Robert Loup	yes - 5/8		AH		OK	
X--Morton L. Mandel	yes		AH		OK	
X--Matthew Maryles	yes - 5/5		AJN		NO - out 7/25-8/9	
X--Florence Melton	yes		AH		OK	
X--Donald Mintz	yes		AJN		OK	
x-Lester Pollack	yes - 4/29		AJN		OK	
X--Charles Ratner	yes - 5/5		SF		OK	
x-Harriet Rosenthal	yes - 4/29		AJN		OK	
X--Esther Leah Ritz	yes - 4/29		AH		OK	
x-Dan Shapiro			AJN			
X--Robert Smith			SF			
X--Leslie Wexner			AJN			Max Fisher will encourage him (per SF)
X--Bennett Yanowitz	yes		AJN		OK	
x-John Colman	yes - 5/5		HLZ		NO - free before and after	
x-Philip Granovsky			HLZ			
x-Aaron Ziegelman			AJN			
x-(1)Billie Tisch or (2) Peggy Tishman or (3) Mary Zorensky						
x-Henry Kochitsky			HLZ			Suggested by Ain & Fishel - Toronto
x-Thomas Hecht			SF			Suggested by Ain & Fishel - Montreal

X = first group x = strong second

DRAFT 5/31/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date - 8/1	Comments
Mona Ackerman - Fdn			AJN/HLZ			HLZ wrote 5/17/88
R/D/Mrs. Arnow - Fdn			AJN/HLZ			HLZ to discuss with MLM
Mel Mogoluf - Fdn			AJN/HLZ			HLZ wrote 5/17/88
Eli Evans - Fdn			AJN/HLZ			HLZ wrote 5/17/88
Robert Hiller - Fdn			AJN/HLZ			HLZ wrote 5/17/88
II. PRES, HIGHER JEWISH ED						
Alfred Gottschalk			AH) MLM prepare			
Norman Lamm	yes - 5/31		AH) MLM prepare		OK	
Ismar Schorsh			AH) MLM prepare			
Green?						
III. SCHOLARS/EDUCATORS (1)						
Seymour Martin Lipset	yes - 4/25		SF		OK	
IV. JUDAIC SCHOLARS (1)						
Isidore Twersky	yes - 5/4		SF		OK	
V. JEWISH EDUCATORS (7)						
David Dubin	yes - 5/5		AJN		OK - out 8/15-20	
Jack Bieler	yes - 4/29		SF		SF	
Joshua Elkin	yes - 5/4		AH		OK	
Sara Lee	yes - 4/29		SF		NO	
Alvin Schiff	yes - 4/28		AJN		OK	
Irving Greenberg	yes - 5/18		AH		NO	
Carol Ingali	yes - 4/29		AH		NO	

X = first group x = strong second

DRAFT 5/31/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date - 8/1	Comments
VI. SR. POLICY ADVISORS						
David Ariel					OK	
Seymour Fox					OK	
Annette Hochstein					OK	
Stephen Hoffman					NO	
Arthur Naparstek					OK	
Arthur Rotman					OK	
Carmi Schwartz					OK	
Herman Stein					NO	
Jonathan Woocher					NO	
Henry Zucker					OK	

COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA
List of Commissioners
as of
June 9, 1988

Mandell Berman
Southfield, Michigan

Irving Greenberg
New York, New York

Donald Mintz
New Orleans, Louisiana

Jack Bieler
New York, New York

Robert Hiller
Baltimore, Maryland

Lester Pollack
New York, New York

Charles Bronfman
Montreal, Quebec

Carol Ingall
Providence, Rhode Island

Charles Ratner
Cleveland, Ohio

John Colman
Glencoe, Illinois

Mark Lainer
Encino, California

Esther Leah Ritz
Milwaukee, Wisconsin

Lester Crown
Chicago, Illinois

Norman Lamm
New York, New York

Harriet Rosenthal
South Orange, New Jersey

David Dubin
Tenafly, New Jersey

Sara Lee
Los Angeles, California

Alvin Schiff
New York, New York

Stuart Eizenstat
Chevy Chase, Maryland

Seymour Martin Lipset
Stanford, California

Ismar Schorsh
New York, New York

Joshua Elkin
Jerusalem, Israel

Robert Loup
Denver, Colorado

Daniel Shapiro
New York, New York

Eli Evans
New York, New York

Morton Mandel
Cleveland, Ohio

Isidore Twersky
Cambridge, Massachusetts

Max Fisher
Detroit, Michigan

Matthew Maryles
New York, New York

Bennett Yanowitz
Cleveland, Ohio

Alfred Gottschalk
Cincinnati, Ohio

Florence Melton
Columbus, Ohio



PREMIER INDUSTRIAL CORPORATION

REQUEST FOR:

72343 (REV. 2/88) PRINTED IN U.S.A.

SPECIFY HOW TO SEND MESSAGE

- ☐ TELEX NO. _____
☐ TELEGRAM _____
☐ MAILGRAM _____

☒ FAX NO. 011-972 2699951
NO. OF PGS. _____
(INCL. THIS COVER SHEET)

DATE REQUESTED

6/15/88

(CHECK ONE)

☐ URGENT - Time sensitive - must go at once☐ REGULAR - Send at time rates are most economical**TO:**

NAME

SEYMOUR FOX

COMPANY

NATIV CONSULTANTS

STREET ADDRESS

CITY, STATE, ZIP

JERUSALEM

PHONE NUMBER

FROM:

NAME

GINNY LEVI

COMPANY

PREMIER

DEPARTMENT

COST CENTER

090

TELEX NO.: 6873015 PREMI UW

FAX NO.: (216) 391-8327

TIME SENT:

MESSAGE:

TYPE (USING DOUBLE SPACES) OR PRINT CLEARLY

To Seymour:

MLM says to go ahead and invite Robert Smith to serve as Commission member. If he says yes, please get Aug. 1 on his calendar. If you can provide me with his address + phone #, that would be great.

Thanks. *Ginny*

COMMUNICATIONS REPORT

AS OF JUN 15 '88 10:18

TIME	TO/FROM	MODE	MIN/SEC	PG	STATUS
10:17	•NATIVSp972 2 699951	G3-S	1/16	01	OK ???



TO: Morton L. Mandel
NAME
DEPARTMENT/PLANT LOCATION

FROM: Virginia F. Levi
NAME
DEPARTMENT/PLANT LOCATION

DATE: 6/14/88
REPLYING TO
YOUR MEMO OF: _____

SUBJECT:

Robert Smith, potential Commission member, will be in Jerusalem on June 16.
Seymour Fox will invite him to serve, if you wish him to do so.

I am to let Seymour know your response.

CF

[Signature]



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INTER-OFFICE CORRESPONDENCE

Morton L. Mandel
Arthur J. Naparstek
Virginia F. Levi

TO: _____

NAME

DEPARTMENT/PLANT LOCATION

FROM: Henry L. Zucker

NAME

DEPARTMENT/PLANT LOCATION

DATE: 7/26/88

REPLYING TO
YOUR MEMO OF: _____

HLZ

SUBJECT:

I had a very constructive talk with Bob Hiller by telephone today. He is concerned about too much Mandel prominence in the Commission's work. He wants the Commission to have maximum credibility for its independent, objective thinking and recommendations. He believes that the sponsoring foundation, if it is too dominant in the study process, might cause the recommendations to be suspect. This could interfere with support of the recommendations in the post-Commission period.

I assured Bob that every effort will be exerted to have a scholarly review of the subject of Jewish education in North America, and a series of recommendations which will reflect the best thinking of the outstanding Commission group which is comprised of scholars, experts, and leading laymen.

The windup of our discussion was that Bob said he would send me a letter, probably in a few weeks, to put on record his concerns and then to participate wholeheartedly in the work of the Commission. I believe Bob will be a constructive force in the work of the Commission and in our follow-up work later.

7/14/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date - 8/1	Comments
I. LAY LEADERS						
Mandell Berman	yes	6/10/88	AJN - 7/19	Des. Doc. - 6/10	OK	
Charles Bronfman	yes - 6/3	6/10/88	SF - 7/4	Des. Doc. - 6/10	OK	
Lester Crown	yes - 6/3	6/10/88	SF - 7/12	Des. Doc. - 6/10	OK	
Stuart Eizenstat	yes - 6/6	6/10/88	AJN - 7/5	Des. Doc. - 6/10	OK	
Max Fisher	yes - 4/26	6/10/88	AJN - 7/20	Des. Doc. - 6/10	OK	
David Hirschhorn	yes - 6/28	6/28/88	AJN	Des. Doc. - 6/21	OK	
Ludwig Jesselson			AH	Des. Doc. - 6/10		MLM will invite
Mark Lainer	yes - 5/11	6/10/88	SF - 7/8	Des. Doc. - 6/10	probably OK	
Robert Loup	yes - 5/8	6/10/88	AH - 7/18	Des. Doc. - 6/10	OK	
Morton L. Mandel	yes	6/10/88	AH - 6/?	Des. Doc. - 6/10	OK	
Matthew Maryles	yes - 5/5	6/10/88	AJN - 7/1	Des. Doc. - 6/10	NO - out 7/25-8/9	
Florence Melton	yes	6/10/88	AH - 6/21	Des. Doc. - 6/10	OK	
Donald Mintz	yes	6/10/88	AJN - 7/8	Des. Doc. - 6/10	OK	
Lester Pollack	yes - 4/29	6/10/88	AJN - 7/18	Des. Doc. - 6/10	OK	
Charles Ratner	yes - 5/5	6/10/88	SF - 7/6	Des. Doc. - 6/10	OK	
Harriet Rosenthal	yes - 4/29	6/10/88	AJN - 7/18	Des. Doc. - 6/10	OK	
Esther Leah Ritz	yes - 4/29	6/10/88	AH - 7/7	Des. Doc. - 6/10	OK	
Dan Shapiro	yes - 6/3	6/10/88	AJN - 7/18	Des. Doc. - 6/10	OK	
Leslie Wexner			AJN			MLM will invite
Bennett Yanowitz	yes	6/10/88	AJN - 6/28	Des. Doc. - 6/10	OK	
John Colman	yes - 5/5	6/10/88	AJN - 7/12	Des. Doc. - 6/10	OK	
Peggy Tishman	yes - 6/28	7/12/88	AH - 7/5	Des. Doc. - 6/21	OK	
Henry Koschitzky	yes - 6/27	6/27/88	SF	Des. Doc. - 6/27	OK	
Mona Ackerman -Fdn	yes - 6/21	6/21/88	AJN - 7/19	Des. Doc. - 6/21	OK	
Robert Arnow - Fdn			AJN/HLZ			MLM wrote 6/9; HLZ to follow up
Eli Evans - Fdn	yes - 6/6	6/10/88	SF	Des. Doc. - 6/10	OK	
Robert Hiller - Fdn	yes - 6/6	6/10/88	AJN - 7/5	Des. Doc. - 6/10	OK	

7/14/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date - 8/1	Comments
II. PRES, HIGHER JEWISH ED						
Alfred Gottschalk	yes - 6/9	6/10/88	SF - 7/5	Des. Doc. - 6/10	NO	
Norman Lamm	yes - 5/31	6/10/88	AH - 7/12	Des. Doc. - 6/10	OK	
Ismar Schorsh	yes - 6/3	6/10/88	AH - 7/20	Des. Doc. - 6/10	OK	
Arthur Green	yes - 7/11	7/12/88		Des. Doc. - 6/21	NO	MLM letter sent 6/21
III. SCHOLARS/EDUCATORS (1)						
Seymour Martin Lipset	yes - 4/25	6/10/88	SF - 7/8	Des. Doc. - 6/10	OK	
IV. JUDAIC SCHOLARS (1)						
Isadore Twersky	yes - 5/4	6/10/88	SF - 7/5	Des. Doc. - 6/10	OK	
V. JEWISH EDUCATORS (7)						
David Dubin	yes - 5/5	6/10/88	AJN - 7/1	Des. Doc. - 6/10	OK	
Jack Bieler	yes - 4/29	6/10/88	AH - 7/5	Des. Doc. - 6/10	OK	
Joshua Elkin	yes - 5/4	6/10/88	AH - 6/13	Des. Doc. - 6/10	OK	
Sara Lee	yes - 4/29	6/10/88	SF - 7/8	Des. Doc. - 6/10	NO	
Alvin Schiff	yes - 4/28	6/10/88	AJN - 7/19	Des. Doc. - 6/10	OK	
Irving Greenberg	yes - 5/18	6/10/88	AH - 7/5	Des. Doc. - 6/10	NO	
Carol Ingall	yes - 4/29	6/10/88	AH - 7/4	Des. Doc. - 6/10	NO	
VI. SR. POLICY ADVISORS						
David Ariel	yes	6/10/88		Des. Doc. - 6/10	OK	
Seymour Fox	yes	6/10/88		Des. Doc. - 6/10	OK	
Annette Hochstein	yes	6/10/88		Des. Doc. - 6/10	OK	
Stephen Hoffman	yes	6/10/88		Des. Doc. - 6/10	OK	
Arthur Naparstek	yes				OK	
Arthur Rotman	yes	6/10/88		Des. Doc. - 6/10	OK	
Carmi Schwartz	yes	6/10/88		Des. Doc. - 6/10	OK	
Herman Stein	yes	6/10/88		Des. Doc. - 6/10	NO	
Jonathan Woocher	yes	6/10/88		Des. Doc. - 6/10	NO	
Henry Zucker	yes				OK	

Premier Industrial Foundation

4500 EUCLID AVENUE
CLEVELAND, OHIO 44103

443
File

May 17, 1988

Dear Mona:

Mort Mandel has reacted favorably to my report of our recent Foundation Executives' Group discussion regarding the proposed Commission on Jewish Continuity/Jewish Education. He was pleased to learn that the idea of a Commission to try to improve Jewish education in North America was well received. He was sensitive to our group's opinion that, if the Commission's report were looked upon as a product of the Mandel Associated Foundations alone, it might inhibit the post-Commission involvement of other foundations in support of the Commission's recommendations.

Mort emphasizes that we are organizing this Commission in cooperation with the JWB and JESNA, and in close cooperation with the CJF. He now has asked me to work with him to involve leading Jewish-sponsored foundations in the membership of the Commission. Mort plans to invite CRB Foundation and Wexner Foundation participation. He has asked me to invite you, Eli Evans, Bob Hiller and Mel Mogulof to serve on the Commission. I hope you will agree to do so, and plan to telephone you next week to ascertain that you will serve.

The purpose of this Commission is to bring together the best lay and professional minds we can assemble to make a positive impact on the quality of Jewish education in the United States and Canada.

We believe that Jewish education needs a great deal of improvement if it is to make its appropriate contribution to the constructive continuity of the Jewish people. We believe that our Commission has a good chance to bring about important results, because American Jewish leadership is now sufficiently concerned to make this a high priority in its communal effort. Moreover, there are important new financial resources in the Jewish community which are available for Jewish education, if we show how these resources can be utilized to good effect.

Ms. Mona Ackerman

Page 2

Thus far everyone we have contacted has agreed to serve, including Bill Berman, Jack Bieler, David Dubin, Joshua Elkin, Eli Evans, Max Fisher, Carol Ingall, Sara Lee, Seymour Martin Lipset, Robt. Lorp, Mort Mandel, Matthew Maryles, Florence Melton, Donald Mintz, Lester Pollack, Charles Ratner, Harriet Rosenthal, Esther Leah Ritz, Alvin Schiff, Aaron Twersky and Bennett Yanowitz.

Isaac Schorack
We believe that the Commission will meet four to six times over a period of 18 months to 2 years. It will have the benefit of a professional staff and consultants who will do the research directed by the Commission and staff the Commission and its sub groups. The first meeting of the Commission will probably be in late July or in early August.

I know that you can be an important addition to the work of the Commission, and I hope that you will want to participate. Warm regards.

Cordially,

Henry L. Zucker

HENRY L. ZUCKER

Ms. Mona Ackerman
Riklis Family Foundation
595 Madison Avenue
New York, NY 10022

Chas Brofman
Lester Crown

Bob Hiller
Eli Evans

Max Fisher

Mel Moshkoff
415 882 7740

DRAFT 6/15/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date - 8/1	Comments
1. LAY LEADERS						
Mandell Berman	yes	6/10/88	AJN		OK	
Charles Bronfman	yes - 6/3	6/10/88	AH/SF		OK	
Lester Crown	yes - 6/3	6/10/88	SF		OK	
Stuart Eizenstat	yes - 6/6	6/10/88	AJN		OK	
Max Fisher	yes - 4/26	6/10/88	AJN		OK	
Ludwig Jesselson			AH			MLM will invite
Mark Lainer	yes - 5/11	6/10/88	SF		probably OK	
Robert Loup	yes - 5/8	6/10/88	AH		OK	
Morton L. Mandel	yes	6/10/88	AH		OK	
Matthew Maryles	yes - 5/5	6/10/88	AJN		NO - out 7/25-8/9	
Florence Melton	yes	6/10/88	AH		OK	
Donald Mintz	yes	6/10/88	AJN		OK	
Lester Pollack	yes - 4/29	6/10/88	AJN		OK	
Charles Ratner	yes - 5/5	6/10/88	SF		OK	
Harriet Rosenthal	yes - 4/29	6/10/88	AJN		OK	
Esther Leah Ritz	yes - 4/29	6/10/88	AH		OK	
Dan Shapiro	yes - 6/3	6/10/88	AJN		OK	
Robert Smith			SF			SF will invite
Leslie Wexner			AJN			MLM will invite
Bennett Yanowitz	yes	6/10/88	AJN		OK	
John Colman	yes - 5/5	6/10/88	HLZ		NO - free before and after	
Aaron Ziegelman			AJN			HLZ wrote - 6/15/88
Peggy Tishman						MLM will invite
Henry Kochitsky			HLZ			MLM wrote 6/10; HLZ to follow up
<i>T. ...</i>						
Mona Ackerman - Fdn			AJN/HLZ			HLZ wrote 5/17/88
Robert Arnow - Fdn			AJN/HLZ			MLM wrote 6/9; HLZ to follow up
Eli Evans - Fdn	yes - 6/6	6/10/88	AJN/HLZ			
Robert Hiller - Fdn	yes - 6/6	6/10/88	AJN/HLZ			

DRAFT 6/15/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date - 8/1	Comments
<hr/>						
II. PRES, HIGHER JEWISH ED						
Alfred Gottschalk	yes - 6/9	6/10/88	SF			
Norman Lamm	yes - 5/31	6/10/88	AHJ MLM prepare		OK	
Ismar Schorsh	yes - 6/3	6/10/88	AHJ MLM prepare		OK	
Arthur Green						MLM to call
III. SCHOLARS/EDUCATORS (1)						
Seymour Martin Lipset	yes - 4/25	6/10/88	SF		OK	
IV. JUDAIIC SCHOLARS (1)						
Isidore Twersky	yes - 5/4	6/10/88	SF		OK	
V. JEWISH EDUCATORS (7)						
David Dubin	yes - 5/5	6/10/88	AJN		OK - out 8/15-20	
Jack Bieler	yes - 4/29	6/10/88	AH		SF	
Joshua Elkin	yes - 5/4	6/10/88	AH - done 6/13		OK	
Sara Lee	yes - 4/29	6/10/88	SF		NO	
Alvin Schiff	yes - 4/28	6/10/88	AJN		OK	
Irving Greenberg	yes - 5/18	6/10/88	AH		NO	
Carol Ingall	yes - 4/29	6/10/88	AH		NO	
VI. SR. POLICY ADVISORS						
David Ariel	yes	6/10/88			OK	
Seymour Fox	yes	6/10/88			OK	
Annette Hochstein	yes	6/10/88			OK	

DRAFT 6/15/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date - 8/1	Comments
Stephen Hoffman	yes	6/10/88			NO	
Arthur Naparstek	yes				OK	
Arthur Rotman	yes	6/10/88			OK	
Carmi Schwartz	yes	6/10/88			OK	
Herman Stein	yes	6/10/88			NO	
Jonathan Woocher	yes	6/10/88			NO	
Henry Zucker	yes				OK	

DRAFT 6/15/88

Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Assignment
I. LAY LEADERS					
X--Mandell Berman	Detroit	CJF - Pres.	Conservative	60-ish	done
X--Charles Bronfman	Montreal	Foundation	x	50-60	done
X--Lester Crown	Chicago	Foundation	Conservative		done
x-Stuart Eizenstat	Baltimore				done
X--Max Fisher	Detroit	CJF/Foundation	x	70's	done
x-Ludwig Jesselson	New York	Foundation	Orthodox	70's	MLM will see
x-Mark Lainer	Los Angeles	JESNA	Conservative	45-50	done
x-Robert Loup	Denver	UJA/Federation	x	60-ish	done
X--Morton L. Mandel	Cleveland				DONE
X--Matthew Maryles	New York	CLAL/Federatn	Orthodox	40's	done
X--Florence Melton	Columbus	Foundtn/J. Ed	Conservative	65-70	done
X--Donald Mintz	New Orleans	JWB - Pres.			done
x-Lester Pollack	New York	NYCRC/JWB		50's	done
X--Charles Ratner	Cleveland	Federation	Conservative	50	done
x-Harriet Rosenthal	New Jersey	JWB			done
X--Esther Leah Ritz	Milwaukee	CJF/JWB/JDC	x	60-ish	done
x-Dan Shapiro	New York	Federation	Conservative	50	done
X--Robert Smith	Washington	JWB/Heb. U/JCC	Conservative	55	SF will invite
X--Leslie Wexner	Columbus	Foundation	x	50	MLM will invite
X--Bennett Yanowitz	Cleveland	JESNA	Conservative	50-60	done
x-John Colman	Chicago	JDC/Federation	Reform	60-ish	done
x-Aaron Ziegelman	New York	CLAL			HLZ has written
Peggy Tishman	New York	NY Federation			MLM will invite
Henry Kochitsky	Toronto	BJE	Orthodox	50	MLM wrote 6/14; HLZ to follow up
Mona Ackerman - Fdn					HLZ has written
Robert Arnow - Fdn					MLM has written; HLZ to follow up
Eli Evans - Fdn					done
Robert Hiller - Fdn					done

DRAFT 6/15/88

Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Assignment
II. PRES, HIGHER JEWISH ED					
Alfred Gottschalk	Cincinnati	HUC	Reform	55-60	done
Norman Lamm	New York	Yeshiva Univ.	Orthodox	55-60	done
Ismar Schorsch	New York	JTS	Conservative	50	done
Arthur Green	Philadelphia	Reconstruct.			MLM to call
III. SCHOLARS/EDUCATORS (1)					
Seymour Martin Lipset	Palo Alto	Stanford	x	65	done
IV. JUDAIC SCHOLARS (1)					
Isidore Twersky	Boston	Harvard			done
V. JEWISH EDUCATORS (7)					
David Dubin	New Jersey	JWB	Orthodox	50-ish	done
Jack Bieler	New York	Ramaz School	Orthodox	30's	done
Joshua Elkin	Newton, MA	Schechter Sch.	Conservative		done
Sara Lee	Los Angeles	HUC	Reform	55	done
Alvin Schiff	New York	Educ/Fed	Orthodox	60	done
Irving Greenberg	New York	CLAL	Orthodox	50-ish	done
Carol Ingall	Providence	BJE	Conservative	45-50	done
VI. SR. POLICY ADVISORS					
David Ariel	Cleveland	CCJS			done
Seymour Fox	Jerusalem	Hebrew U.			done
Annette Hochstein	Jerusalem	Nativ Consltnt			done
Stephen Hoffman	Cleveland	JCF			done

DRAFT 6/15/88

Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Assignment
Arthur Naperstek	Cleveland	MAF			done
Arthur Rotman	New York	JWB			done
Carmi Schwartz	New York	CJF			done
Herman Stein	Cleveland	CWRU			done
Jonathan Woocher	New York	JESNA			done
Henry Zucker	Cleveland	MAF			done

IMPORTANT MESSAGE

FOR

H. Zucker

DATE

TIME

1:25

A.M.

P.M.

WHILE YOU WERE AWAY

FROM

Melanie

OF

from Mr. Engelman

PHONE NO.

TELEPHONED	PLEASE CALL	
CALLED TO SEE YOU	WILL CALL AGAIN	
WANTS TO SEE YOU	RETURNED YOUR CALL	

RUSH

MESSAGE

*Unable to be part of
Natl Committee on Jewish
Education as he is over
Committed right now*

SIGNED

MORTON L. MANDEL

4500 EUCLID AVENUE • CLEVELAND, OHIO 44103

17L2

Yitz Greenberg 212 714 9500
(Dale Brown, Secy) or 601 7600
Aaron Ziegelman 212

June 16, 1988

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956 4000

✓
Dear Aaron:

The Mandel Associated Foundations is in the process of organizing a Commission on Jewish Education in North America. The Commission will function in cooperation with the JWB and JESNA and in close cooperation with the CJF.

The purpose of this Commission is to bring together the best lay and professional minds we can assemble to make a positive impact on the quality of Jewish education in the United States and Canada.

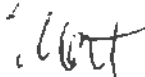
We believe that Jewish education needs a great deal of improvement if it is to make its appropriate contribution to the constructive continuity of the Jewish people. We believe that our Commission has a good chance to bring about important results, because American Jewish leadership is now sufficiently concerned to make this a high priority, and because there are important new financial resources available for Jewish education if we show how these resources can be utilized to good effect.

I hope that you will serve as a member of this Commission. The Commission will meet four to six times over a period of eighteen months to two years. It will have the benefit of a professional staff and consultants who will do the research directed by the Commission, and staff the Commission and its subgroups. The first meeting of the Commission is scheduled to be held on August 1st in New York City.

Thus far everyone asked has agreed to serve including Mandell Berman, Jack Bieler, Charles Bronfman, John Colman, Lester Crown, David Dubin, Stuart Eizenstat, Joshua Elkin, Eli Evans, Max Fisher, Alfred Gottschalk, Rabbi Irving Greenberg, Robert Hiller, Carol Ingall, Mark Lainer, Norman Lamm, Sara Lee, Seymour Martin Lipset, Robert Loup, Matthew Maryles, Florence Melton, Donald Mintz, Lester Pollack, Charles Ratner, Harriet Rosenthal, Esther Leah Ritz, Alvin Schiff, Ismar Schorsh, Daniel Shapiro, Yitzak Twersky, and Bennett Yanowitz.

I know that you can be an important addition to the work of the Commission and I hope that you will wish to participate.

Sincerely,


MORTON L. MANDEL

Mr. Aaron Ziegelman
Ziegelman Organization
200 West 57th Street
New York, NY 10019

cc: Rabbi Irving Greenberg

June 20, 1988

Dear Mr. Hirschorn:

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I know that you can be an important addition to the work of the Commission and I hope that you will wish to participate.

Sincerely,

A handwritten signature in dark ink, appearing to read "Morton L. Mandel". The signature is fluid and cursive, with the first name "Morton" being more prominent.

MORTON L. MANDEL

Mr. David Hirschorn
c/o American Trading Corporation
Blaustein Building
Baltimore, Maryland 21201

6/22/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date - 8/1	Comments
I. LAY LEADERS						
Mandell Berman	yes	6/10/88	AJN	Des. Doc. - 6/10	OK	
Charles Bronfman	yes - 6/3	6/10/88	AN/SF	Des. Doc. - 6/10	OK	
Lester Crown	yes - 6/3	6/10/88	SF	Des. Doc. - 6/10	OK	
Stuart Eizenstat	yes - 6/6	6/10/88	AJN	Des. Doc. - 6/10	OK	
Max Fisher	yes - 4/26	6/10/88	AJN	Des. Doc. - 6/10	OK	
David Hirschorn				Des. Doc. - 6/21		MLM letter sent 6/21; HLZ to follow up
Ludwig Jesselson			AH	Des. Doc. - 6/10		MLM will invite
Mark Lainer	yes - 5/11	6/10/88	SF	Des. Doc. - 6/10	probably OK	
Robert Loup	yes - 5/8	6/10/88	AH	Des. Doc. - 6/10	OK	
Morton L. Mandel	yes	6/10/88	AH	Des. Doc. - 6/10	OK	
Matthew Maryles	yes - 5/5	6/10/88	AJN	Des. Doc. - 6/10	NO - out 7/25-8/9	
Florence Melton	yes	6/10/88	AH - done 6/21	Des. Doc. - 6/10	OK	
Donald Mintz	yes	6/10/88	AJN	Des. Doc. - 6/10	OK	
Lester Pollack	yes - 4/29	6/10/88	AJN	Des. Doc. - 6/10	OK	
Charles Ratner	yes - 5/5	6/10/88	SF	Des. Doc. - 6/10	OK	
Harriet Rosenthal	yes - 4/29	6/10/88	AJN	Des. Doc. - 6/10	OK	
Esther Leah Ritz	yes - 4/29	6/10/88	AH	Des. Doc. - 6/10	OK	
Dan Shapiro	yes - 6/3	6/10/88	AJN	Des. Doc. - 6/10	OK	
Robert Smith			SF			SF will invite
Leslie Wexner			AJN			MLM will invite
Bennett Yanowitz	yes	6/10/88	AJN	Des. Doc. - 6/10	OK	
John Colman	yes - 5/5	6/10/88	HLZ	Des. Doc. - 6/10	OK	
Aaron Ziegelman			AJN			HLZ wrote - 6/15/88
Peggy Tishman				Des. Doc. - 6/21	OK	MLM invited; follow up letter sent 6/21
Henry Kochitsky			HLZ			MLM wrote 6/10; HLZ to follow up
Mona Ackerman - Fdn	yes - 6/21		AJN/HLZ			
Robert Arnow - Fdn			AJN/HLZ			MLM wrote 6/9; HLZ to follow up
Eli Evans - Fdn	yes - 6/6	6/10/88	AJN/HLZ	Des. Doc. - 6/10		
Robert Hiller - Fdn	yes - 6/6	6/10/88	AJN/HLZ	Des. Doc. - 6/10		

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Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date - 8/1	Comments
II. PRES, HIGHER JEWISH ED						
Alfred Gottschalk	yes - 6/9	6/10/88	SF	Des. Doc. - 6/10		
Norman Lamm	yes - 5/31	6/10/88	AH) MLM prepare	Des. Doc. - 6/10	OK	
Ismar Schorsh	yes - 6/3	6/10/88	AH) MLM prepare	Des. Doc. - 6/10	OK	
Arthur Green				Des. Doc. - 6/21	NO	MLM letter sent 6/21
III. SCHOLARS/EDUCATORS (1)						
Seymour Martin Lipset	yes - 4/25	6/10/88	SF	Des. Doc. - 6/10	OK	
IV. JUDAIC SCHOLARS (1)						
Isidore Twersky	yes - 5/4	6/10/88	SF	Des. Doc. - 6/10	OK	
V. JEWISH EDUCATORS (7)						
David Dubin	yes - 5/5	6/10/88	AJN	Des. Doc. - 6/10	OK - out 8/15-20	
Jack Bieler	yes - 4/29	6/10/88	AH	Des. Doc. - 6/10	SF	
Joshua Elkin	yes - 5/4	6/10/88	AH - done 6/13	Des. Doc. - 6/10	OK	
Sara Lee	yes - 4/29	6/10/88	SF	Des. Doc. - 6/10	NO	
Alvin Schiff	yes - 4/28	6/10/88	AJN	Des. Doc. - 6/10	OK	
Irving Greenberg	yes - 5/18	6/10/88	AH	Des. Doc. - 6/10	NO	
Carol Ingall	yes - 4/29	6/10/88	AH	Des. Doc. - 6/10	NO	
VI. SR. POLICY ADVISORS						
David Ariel	yes	6/10/88		Des. Doc. - 6/10	OK	
Seymour Fox	yes	6/10/88		Des. Doc. - 6/10	OK	
Annette Hochstein	yes	6/10/88		Des. Doc. - 6/10	OK	

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Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date - 8/1	Comments
Stephen Hoffman	yes	6/10/88		Des. Doc. - 6/10	NO	
Arthur Naparstek	yes				OK	
Arthur Rotman	yes	6/10/88		Des. Doc. - 6/10	OK	
Carmi Schwartz	yes	6/10/88		Des. Doc. - 6/10	OK	
Herman Stein	yes	6/10/88		Des. Doc. - 6/10	NO	
Jonathan Woocher	yes	6/10/88		Des. Doc. - 6/10	NO	
Henry Zucker	yes				OK	

6/22/88

Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Assignment
I. LAY LEADERS					
X--Mandell Berman	Detroit	CJF - Pres.	Conservative	60-ish	done
X--Charles Bronfman	Montreal	Foundation	x	50-60	done
X--Lester Crown	Chicago	Foundation	Conservative		done
x-Stuart Eizenstat	Baltimore				done
X--Max Fisher	Detroit	CJF/Foundation	x	70's	done
David Hirschorn	New York				MLM letter sent - 6/21 ✓
x-Ludwig Jesselson	New York	Foundation	Orthodox	70's	MLM will see
x-Mark Lainer	Los Angeles	JESNA	Conservative	45-50	done
x-Robert Loup	Denver	UJA/Federation	x	60-ish	done
X--Morton L. Mandel	Cleveland				OONE
X--Matthew Maryles	New York	CLAL/Federatn	Orthodox	40's	done
X--Florence Melton	Columbus	Foundtn/J. Ed	Conservative	65-70	done
X--Donald Mintz	New Orleans	JWB - Pres.			done
x-Lester Pollack	New York	NYCRC/JWB		50's	done
X--Charles Ratner	Cleveland	Federation	Conservative	50	done
x-Harriet Rosenthal	New Jersey	JWB			done
X--Esther Leah Ritz	Milwaukee	CJF/JWB/JDC	x	60-ish	done
x-Dan Shapiro	New York	Federation	Conservative	50	done
X--Robert Smith	Washington	JWB/Heb. U/JCC	Conservative	55	SF will invite
X--Leslie Wexner	Columbus	Foundation	x	50	MLM will invite
X--Bennett Yanowitz	Cleveland	JESNA	Conservative	50-60	done
x-John Colman	Chicago	JDC/Federation	Reform	60-ish	done
x-Aaron Ziegelman	New York	CLAL			HLZ has written
Peggy Tishman	New York	NY Federation			MLM invited 6/21; follow up letter sent
Henry Kochitsky	Toronto	BJE	Orthodox	50	MLM wrote 6/14; HLZ to follow up
Mona Ackerman - Fdn					done
Robert Arnow - Fdn					MLM has written; HLZ to follow up
Eli Evans - Fdn					done
Robert Hiller - Fdn					done

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Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Assignment
II. PRES, HIGHER JEWISH ED					
Alfred Gottschalk	Cincinnati	HUC	Reform	55-60	done
Norman Lamm	New York	Yeshiva Univ.	Orthodox	55-60	done
Ismar Schorsh	New York	JTS	Conservative	50	done
Arthur Green	Philadelphia	Reconstruct.	Reconstruct.		MLM wrote - 6/21
III. SCHOLARS/EDUCATORS (1)					
Seymour Martin Lipset	Palo Alto	Stanford	x	65	done
IV. JUDAIC SCHOLARS (1)					
Isidore Twersky	Boston	Harvard			done
V. JEWISH EDUCATORS (7)					
David Dubin	New Jersey	JWB	Orthodox	50-ish	done
Jack Bieler	New York	Ramaz School	Orthodox	30's	done
Joshua Elkin	Newton, MA	Schechter Sch.	Conservative		done
Sara Lee	Los Angeles	HUC	Reform	55	done
Alvin Schiff	New York	Educ/Fed	Orthodox	60	done
Irving Greenberg	New York	CLAL	Orthodox	50-ish	done
Carol Ingall	Providence	BJE	Conservative	45-50	done
VI. SR. POLICY ADVISORS					
David Ariel	Cleveland	CCJS			done
Seymour Fox	Jerusalem	Hebrew U.			done
Annette Hochstein	Jerusalem	Nativ Conslnt			done

6/22/88

Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Assignment
Stephen Hoffman	Cleveland	JCF			done
Arthur Naperstek	Cleveland	MAF			done
Arthur Rotman	New York	JWB			done
Carmi Schwartz	New York	CJF			done
Herman Stein	Cleveland	CWRU			done
Jonathan Woocher	New York	JESNA			done
Henry Zucker	Cleveland	MAF			done

TO: Henry L. Zucker
Arthur J. Naparstek
TOP SECRET PLANTATION

FROM: Virginia F. Levi
TOP SECRET PLANTATION

DATE: 6/28/88
REPLYING TO
YOUR MEMO OF:

SUBJECT:

We had a call from Aaron Ziegelman's secretary today indicating that he is unable to participate in the Commission on Jewish Education. "He is over committed right now."

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7/28/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first	Comments
					meeting date - 8/1	
I. LAY LEADERS						
Mandell Berman	yes	6/10/88	AJN - 7/19	Des. Doc. - 6/10	OK	
Charles Bronfman	yes - 6/3	6/10/88	SF - 7/4	Des. Doc. - 6/10	OK	
Lester Crown	yes - 6/3	6/10/88	SF - 7/12	Des. Doc. - 6/10	OK	
Stuart Eizenstat	yes - 6/6	6/10/88	AJN - 7/5	Des. Doc. - 6/10	OK	
Irwin Field	yes - 7/15	7/15/88	AJN	Des. Doc. - 7/15	NO	
Max Fisher	yes - 4/26	6/10/88	AJN - 7/20	Des. Doc. - 6/10	OK	
David Hirschhorn	yes - 6/28	6/28/88	AJN	Des. Doc. - 6/21	OK	
Ludwig Jesselson	yes - 7/15	6/10/88	AJN - 7/19	Des. Doc. - 6/10	OK	
Mark Lainer	yes - 5/11	6/10/88	SF - 7/8	Des. Doc. - 6/10	OK	
Robert Loup	yes - 5/8	6/10/88	AH - 7/18	Des. Doc. - 6/10	OK	
Morton L. Mandel	yes	6/10/88	AH - 6/7	Des. Doc. - 6/10	OK	
Matthew Maryles	yes - 5/5	6/10/88	AJN - 7/1	Des. Doc. - 6/10	NO	
Florence Melton	yes	6/10/88	AH - 6/21	Des. Doc. - 6/10	OK	
Donald Mintz	yes	6/10/88	AJN - 7/8	Des. Doc. - 6/10	OK	
Lester Pollack	yes - 4/29	6/10/88	AJN - 7/18	Des. Doc. - 6/10	OK	
Charles Rotner	yes - 5/5	6/10/88	SF - 7/6	Des. Doc. - 6/10	OK	
Harriet Rosenthal	yes - 4/29	6/10/88	AJN - 7/18	Des. Doc. - 6/10	OK	
Esther Leah Ritz	yes - 4/29	6/10/88	AH - 7/7	Des. Doc. - 6/10	OK	
Daniel Shapiro	yes - 6/3	6/10/88	AJN - 7/18	Des. Doc. - 6/10	OK	
Bennett Yanowitz	yes	6/10/88	AJN - 6/28	Des. Doc. - 6/10	OK	
John Colman	yes - 5/5	6/10/88	AJN - 7/12	Des. Doc. - 6/10	OK	
Peggy Tishman	yes - 6/28	7/12/88	AH - 7/5	Des. Doc. - 6/21	OK	
Henry Koschitzky	yes - 6/27	6/27/88	SF - 7/29	Des. Doc. - 6/27	OK	
Mona Ackerman - Fdn	yes - 6/21	6/21/88	AJN - 7/19	Des. Doc. - 6/21	OK	
David Arnow	yes - 7/27	7/28/88	AH	Des. Doc. - 7/28	NO	
Maurice Corson - Fdn	yes - 7/18	7/18/88	AJN - 7/22	Des. Doc. - 7/18	OK	
Eli Evans - Fdn	yes - 6/6	6/10/88	SF	Des. Doc. - 6/10	OK	
Robert Hiller - Fdn	yes - 6/6	6/10/88	AJN - 7/5	Des. Doc. - 6/10	OK	

7/28/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date - 8/1	Comments
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II. PRES, HIGHER JEWISH ED						
Alfred Gottschalk	yes - 6/9	6/10/88	SF - 7/5	Des. Doc. - 6/10	NO	
Norman Lamm	yes - 5/31	6/10/88	AH - 7/12	Des. Doc. - 6/10	OK	
Ismar Schorsh	yes - 6/3	6/10/88	AH - 7/20	Des. Doc. - 6/10	OK	
Arthur Green	yes - 7/11	7/12/88	AJN - 7/22	Des. Doc. - 6/21	NO	
III. SCHOLARS/EDUCATORS (1)						
Seymour Martin Lipset	yes - 4/25	6/10/88	SF - 7/8	Des. Doc. - 6/10	OK	
IV. JUDAIC SCHOLARS (1)						
Isadore Twersky	yes - 5/4	6/10/88	SF - 7/5	Des. Doc. - 6/10	OK	
V. JEWISH EDUCATORS (7)						
David Dubin	yes - 5/5	6/10/88	AJN - 7/1	Des. Doc. - 6/10	OK	
Jack Bieler	yes - 4/29	6/10/88	AH - 7/5	Des. Doc. - 6/10	OK	
Joshua Elkin	yes - 5/4	6/10/88	AH - 6/13	Des. Doc. - 6/10	OK	
Sara Lee	yes - 4/29	6/10/88	SF - 7/8	Des. Doc. - 6/10	NO	
Alvin Schiff	yes - 4/28	6/10/88	AJN - 7/19	Des. Doc. - 6/10	OK	
Irving Greenberg	yes - 5/18	6/10/88	AH - 7/5	Des. Doc. - 6/10	NO	
Carol Ingall	yes - 4/29	6/10/88	AH - 7/4	Des. Doc. - 6/10	NO	
VI. RABBIS						
Haskel Lookstein	yes - 7/18	7/18/88	HLZ	Des. Doc. - 7/18	OK	
Harold Schulweis	yes - 7/25	7/18/88	SF JR	Des. Doc. - 7/18	NO	
Isaiah Zeldin	yes - 7/20	7/18/88	SR	Des. Doc. - 7/18	NO	
VII. SR. POLICY ADVISORS						
David Ariel	yes	6/10/88		Des. Doc. - 6/10	OK	
Seymour Fox	yes	6/10/88		Des. Doc. - 6/10	OK	
Annette Hochstein	yes	6/10/88		Des. Doc. - 6/10	OK	
Stephen Hoffman	yes	6/10/88		Des. Doc. - 6/10	OK	

7/28/88

Mandel Initiative - North America
Potential Commission Members
Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date - 8/1	Comments
Arthur Naperstek	yes				OK	
Arthur Rotman	yes	6/10/88		Des. Doc. - 6/10	OK	
Carmi Schwartz	yes	6/10/88		Des. Doc. - 6/10	OK	
Herman Stein	yes	6/10/88		Des. Doc. - 6/10	NO	
Jonathan Woocher	yes	6/10/88		Des. Doc. - 6/10	NO	
Henry Zucker	yes				OK	
VIII. STAFF						
Perry Davis					OK	
Joseph Riemer					OK	
Virginia Levi					OK	

Solender 212-980-1000



① Maltzberger
② Bennett Yanovsky

③ Duben

④ Robert Heller

⑤ Staegensted

⑥ ^{Per} Mintz

⑦ Fisher

⑧ Berman

Pan Shapiro
Lester Pollack
Alvin Schiff

SENIOR POLICY ADVISORS
AGENDA FOR MEETING OF 7/7/88

- | | | |
|----|--|-------------|
| A. | Summary of activities in preparation for first Commission meeting | AJN |
| B. | Update on staffing arrangements — <i>Perry Commit for Reine</i> | AJN |
| C. | Review list of Commissioners | VFL |
| D. | Summary of interviews - common themes | AJN, SF, AH |
| E. | Review of demographic data for Commission meeting | PD |
| F. | Draft agenda for 8/1 Commission meeting | AJN |
| G. | Assignments in preparation for 8/1 Commission meeting <i>6 co's minutes</i> | AJN |

Came on as of July 1

A.) Series of meetings between Perry, Seymour

Annello, & Aring & Idank -

~~on~~ Completed Commission

Worked on meeting Commission

Set First Mtg - Fed

Organized

Developed interview format

Interviewed

Developed demographic

7/7/88

Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Assignment
I. LAY LEADERS					
X--Mandell Berman	Detroit	CJF - Pres.	Conservative	60-ish	done
X--Charles Bronfman	Montreal	Foundation	x	50-60	done
X--Lester Crown	Chicago	Foundation	Conservative		done
x-Stuart Eizenstat	Baltimore				done
X--Max Fisher	Detroit	CJF/Foundation	x	70's	done
David Hirschhorn	New York				done
x-Ludwig Jesselson	New York	Foundation	Orthodox	70's	MLM will see
x-Mark Lainer	Los Angeles	JESNA	Conservative	45-50	done
x-Robert Loup	Denver	UJA/Federation	x	60-ish	done
X--Morton L. Mandel	Cleveland				DONE
X--Matthew Maryles	New York	CLAL/Federatn	Orthodox	40's	done
X--Florence Melton	Columbus	Foundtn/J. Ed	Conservative	65-70	done
X--Donald Mintz	New Orleans	JWB - Pres.			done
x-Lester Pollack	New York	NYCRC/JWB		50's	done
X--Charles Ratner	Cleveland	Federation	Conservative	50	done
x-Harriet Rosenthal	New Jersey	JWB			done
X--Esther Leah Ritz	Milwaukee	CJF/JWB/JDC	x	60-ish	done
x-Dan Shapiro	New York	Federation	Conservative	50	done
X--Leslie Wexner	Columbus	Foundation	x	50	MLM will invite
X--Bennett Yanowitz	Cleveland	JESNA	Conservative	50-60	done
x-John Colman	Chicago	JDC/Federation	Reform	60-ish	done
Peggy Tishman	New York	NY Federation			done
Henry Koschitzky	Toronto	BJE	Orthodox	50	done
Mona Ackerman -Fdn	New York				done
Robert Arnow - Fdn	New York				MLM has written; HLZ to follow up
Eli Evans - Fdn	New York				done
Robert Hiller - Fdn	Baltimore				done

7/7/88

Mandel Initiative - North America
Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Assignment
II. PRES. HIGHER JEWISH ED					
Alfred Gottschalk	Cincinnati	HUC	Reform	55-60	done
Norman Lamm	New York	Yeshiva Univ.	Orthodox	55-60	done
Ismar Schorsch	New York	JTS	Conservative	50	done
Arthur Green	Philadelphia	Reconstruct.	Reconstruct.		MLM wrote - 6/21
III. SCHOLARS/EDUCATORS (1)					
Seymour Martin Lipset	Palo Alto	Stanford	x	65	done
IV. JUDAIC SCHOLARS (1)					
Isidore Twersky	Boston	Harvard			done
V. JEWISH EDUCATORS (7)					
David Dubin	New Jersey	JWB	Orthodox	50-ish	done
Jack Bieler	New York	Ramez School	Orthodox	30's	done
Joshua Elkin	Newton, MA	Schechter Sch.	Conservative		done
Sara Lee	Los Angeles	HUC	Reform	55	done
Alvin Schiff	New York	Educ/Fed	Orthodox	60	done
Irving Greenberg	New York	CLAL	Orthodox	50-ish	done
Carol Ingall	Providence	BJE	Conservative	45-50	done
VI. SR. POLICY ADVISORS					
David Ariel	Cleveland	CCJS			done
Seymour Fox	Jerusalem	Hebrew U.			done
Annette Hochstein	Jerusalem	Nativ Conslnt			done
Stephen Hoffman	Cleveland	JCF			done
Arthur Maparstek	Cleveland	MAF			done
Arthur Rotman	New York	JWB			done
Carmi Schwartz	New York	CJF			done
Herman Stein	Cleveland	CWRU			done
Jonathan Woocher	New York	JESNA			done
Henry Zucker	Cleveland	MAF			done

* AJN re miscellaneous Commission
suggestion.

TO: Morton L. Mandel
Arthur J. Naparstek
NAME
DEPARTMENT/PLANT LOCATION

FROM: Henry L. Zucker
NAME
DEPARTMENT/PLANT LOCATION

DATE: 8/15/88
REPLYING TO
YOUR MEMO OF:

SUBJECT:

David Hirschhorn, in his August 3rd letter to MLM, has suggested adding to the Commission's agenda the subject of evaluation of programs in Jewish education. A definitive statement on this subject would be useful. It probably should be developed by one of our consultants. For example, I believe Herman Stein could do it very well.

INTER-OFFICE
CORRESPONDENCE

MLM
AUG 9 1988

agm no reply

DAVID HIRSCHHORN

BLAUSTEIN BUILDING
BALTIMORE, MD. 21201

MAILING ADDRESS:
POST OFFICE BOX 238
BALTIMORE, MD. 21203

August 3, 1988

Mr. Morton L. Mandel
Mandel Associated Foundations
1750 Euclid Avenue
Cleveland, Ohio 44115

Dear Morton:

I am pleased to have been a participant in the first meeting of the Commission on Jewish Education in North America last Monday, and I am happy to have had the opportunity to meet you. My apologies for finding it necessary to leave the meeting before its conclusion due to an overlapping commitment. I shall look forward to receiving the Minutes of the meeting.

*Herman Stein
could address
the subject of
program
evaluation.*

In addition to the major themes identified by Mr. Yanowitz in his summary, I would suggest that we consider adding to the Commission's Agenda, the subject of evaluation of programs in Jewish education. I recognize that this is a difficult problem. The Commission would be making an important contribution if the methodology for such evaluation could be developed. Many programs are being undertaken with unclear objectives as to what the program is intended to achieve. How are we to measure success or failure? In this connection, the suggestion made during the meeting that case studies of successful programs be circulated would represent one form of evaluation, provided such case studies included information which identifies how the judgement as to the success of the program was determined.

As you are aware, large sums are already being expended for various forms of formal and informal Jewish education. For example, in Baltimore, almost half of the Associated budget for local services is directed toward programs of formal and informal Jewish education. I am sure more funds are needed, and presumably, one of the objectives of the Commission is to stimulate such additional funding. However, I am concerned that there will never be enough funding unless steps are taken to provide for greater accountability in the use of these funds.

I look forward to participating in the further deliberations of the Commission and I convey my best regards.

Sincerely,

David

DH:ez

cc: Mr. Arthur J. Naparstek, Director

AIN

Premier Industrial Foundation
4500 EUCLID AVENUE
CLEVELAND, OHIO 44103

September 7, 1988

1422
11/15

Dear David:

I am sorry for the delayed response to your August 3rd letter. I had been out of town for much of August. Thank you for the letter which I found to be helpful and quite on target.

follow up letter?

I do believe that we have to develop the capability and the methodology to carry out evaluations. You are quite right that many programs are being undertaken without clear objectives as to what the program is intended to achieve. I will be bringing your suggestions and letter to the Commission's policy advisors which will be meeting on October 12. I will also keep you informed as to how we are developing the research design as that will probably be the area in which we are most likely to develop an evaluation design.

Thank you again for the suggestions, and I want you to know that I agree with your notion that we need to develop the capability for research.

Sincerely,



Arthur J. Naparstek
President

301 347 7200

Mr. David Hirschhorn
The Blaustein Building
P. O. Box 238
Baltimore, Maryland 21203

AUG 11 1988

DAVID HIRSCHHOHN

BLAUSTEIN BUILDING
BALTIMORE, MD. 21201

MAILING ADDRESS
POST OFFICE BOX 2701
BALTIMORE, MD. 21203

August 3, 1988

Mr. Morton L. Mandel
Mandel Associated Foundations
1750 Euclid Avenue
Cleveland, Ohio 44115

Dear Morton:

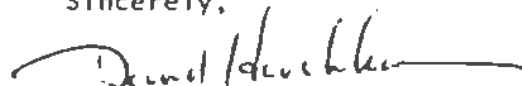
I am pleased to have been a participant in the first meeting of the Commission on Jewish Education in North America last Monday, and I am happy to have had the opportunity to meet you. My apologies for finding it necessary to leave the meeting before its conclusion due to an overlapping commitment. I shall look forward to receiving the Minutes of the meeting.

In addition to the major themes identified by Mr. Yanowitz in his summary, I would suggest that we consider adding to the Commission's Agenda, the subject of evaluation of programs in Jewish education. I recognize that this is a difficult problem. The Commission would be making an important contribution if the methodology for such evaluation could be developed. Many programs are being undertaken with unclear objectives as to what the program is intended to achieve. How are we to measure success or failure? In this connection, the suggestion made during the meeting that case studies of successful programs be circulated would represent one form of evaluation, provided such case studies included information which identifies how the judgement as to the success of the program was determined.

As you are aware, large sums are already being expended for various forms of formal and informal Jewish education. For example, in Baltimore, almost half of the Associated budget for local services is directed toward programs of formal and informal Jewish education. I am sure more funds are needed, and presumably, one of the objectives of the Commission is to stimulate such additional funding. However, I am concerned that there will never be enough funding unless steps are taken to provide for greater accountability in the use of these funds.

I look forward to participating in the further deliberations of the Commission and I convey my best regards.

Sincerely,



DH:ez

cc: Mr. Arthur J. Naparstek, Director ✓

DAVID HIRSCHHORN

BLAUSTEIN BUILDING
BALTIMORE, MD. 21201

MAILING ADDRESS
POST OFFICE BOX 238
BALTIMORE, MD. 21203

June 28, 1988

Mr. Morton L. Mandel
4500 Euclid Avenue
Cleveland, OH 44103


Dear Mr. Mandel:

Thank you for your letter of June 20th inviting me to become a member of the Commission on Jewish Education in North America. The initiative which you are undertaking is timely and critical.

Confirming my telephone talk with Henry Zucker today, I am pleased to accept your invitation and hope that I can be helpful.

I look forward to meeting with the members of the Commission and you on August 1st.

Sincerely,

A handwritten signature in blue ink, reading "David Hirschhorn", with a long horizontal flourish extending to the right.

DH:ez

cc: Mr. Robert I. Hiller

MORTON L. MANDEL

4500 EUCLID AVENUE • CLEVELAND, OHIO 44103

yes

Letters sent
6/28/88

June 20, 1988

HIRSCH HORN

Dear Mr. ~~Hirschhorn~~:

The Mandel Associated Foundations is in the process of organizing a Commission on Jewish Education in North America. The Commission will function in cooperation with the JWB and JESNA and in close cooperation with the CJF.

The purpose of this Commission is to bring together the best lay and professional minds we can assemble to make a positive impact on the quality of Jewish education in the United States and Canada.

We believe that Jewish education needs a great deal of improvement if it is to make its appropriate contribution to the constructive continuity of the Jewish people. We believe that our Commission has a good chance to bring about important results, because American Jewish leadership is now sufficiently concerned to make this a high priority, and because there are important new financial resources available for Jewish education if we show how these resources can be utilized to good effect.

I hope that you will serve as a member of this Commission. The Commission will meet four to six times over a period of eighteen months to two years. It will have the benefit of a professional staff and consultants who will do the research directed by the Commission, and staff the Commission and its subgroups. The first meeting of the Commission is scheduled to be held on August 1st in New York City.

Thus far everyone asked has agreed to serve including Mandell Berman, Jack Bieler, Charles Bronfman, John Colman, Lester Crown, David Dubin, Stuart Eizenstat, Joshua Elkin, Eli Evans, Max Fisher, Alfred Gottschalk, Rabbi Irving Greenberg, Robert Hiller, Carol Ingall, Mark Lainer, Norman Lamm, Sara Lee, Seymour Martin Lipset, Robert Loup, Matthew Maryles, Florence Melton, Donald Mintz, Lester Pollack, Charles Ratner, Harriet Rosenthal, Esther Leah Ritz, Alvin Schiff, Ismar Schorsh, Daniel Shapiro, Yitzak Twersky, and Bennett Yanowitz.

I know that you can be an important addition to the work of the Commission and I hope that you will wish to participate.

Sincerely,



MORTON L. MANDEL

HIRSCHHORN

Mr. David ~~Hirschhorn~~
c/o American Trading Corporation
Blaustein Building
Baltimore, Maryland 21201

HL2

TO: Arthur J. Naparstek
NAME
DEPARTMENT/PLANT LOCATION

FROM: Henry L. Zucker
NAME
DEPARTMENT/PLANT LOCATION

DATE: 9/16/88
REPLYING TO
YOUR MEMO OF: _____

HLZ

SUBJECT:

You might want to show Herman Stein a copy of David Hirschhorn's letter suggesting an evaluation of Jewish education programs. Is this a subject which should be taken up with the Commission? Is there something practical to be done in this area?

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COMBINED JEWISH PHILANTHROPIES

O F G R E A T E R B O S T O N

JOEL B. SHERMAN
President
BARRY SHRAGE
Executive Vice President

One Lincoln Plaza
Boston, Massachusetts
02111
617 330-9500

September 23, 1988

Mr. Morton L. Mandel
4500 Euclid Avenue
Cleveland, Ohio 44103

Dear Mort:

I just received a copy of the wonderful material on your Commission on Jewish Education in North America. Needless to say, you, Art and Annette have all done a truly first-rate job. The people you've managed to involve are the outstanding intellectual and lay leadership of our American Jewish community, and I'm looking forward to very exciting results.

In reviewing the "Interview with Commission Members" document that was appended, I had two comments that I thought I'd like to share with you. The first relates to Section II -- "The Clients of Education," and the second to Section III -- "The Settings of Education."

With regard to the "Clients of Education," your respondents correctly identify a number of significant theories about who needs to be reached. There are those who believe that an intense outreach effort will be required to bring a large population of uninvolved individuals into the mainstream of Jewish education. In addition, there are those who believe that we must concentrate on the most committed segments of our community, perhaps by funding more day school education and generally give up on those who fail to meet our own rigorous standards.

What's missing, however, is what I believe to be the best documented and most widely accepted theory of targeting currently available: the theory of marginal affiliation.

Steve Cohen really formulated this notion for the first time in an article published in the Journal of Jewish Communal Service, and I made extensive use of it in my own paper on Jewish education. It's a theory that emphasizes attention to those 70-80 percent of American Jews who affiliate during the time that their youngsters are involved in Jewish schooling, but who are only marginally involved in the experience. I agree with Steve that these represent our prime target and our prime strategic objective. I'm especially concerned about leaving the marginal affiliation theory out because there are those who are again "beating the bushes" for a nationwide advertising campaign to attract Jews to Jewish education. This notion was forcefully promulgated at a recent CAJE Conference and material is being widely circulated nationally. A significant investment of dollars in this kind of campaign would be, in my opinion, a tragic mistake when what is really needed are intelligent strategies for the intensification of Jewish experience at the "gateways of Jewish life" -- congregations and JCC's.

My second comment is a little more theoretical and relates to the section on "The Settings of Jewish Education." This section highlights a number of the specific tools that are near and dear to all of our hearts: retreat programs, intensive Jewish summer camping, Israel experiences, youth groups, and parent and family education. These specific tools and environments are enumerated right along with day and supplementary education and there is also a very appropriate comment about the possibility of "combining forces between formal and informal education." I believe that this notion -- the integration of formal (classroom) and informal (beyond the classroom) education needs to be highlighted as the study proceeds, while also emphasizing the critical institutional role of congregations and JCCs in this process. Too often the notion of programmatic integration gets a great deal of attention without work on the very difficult institutional issues that must be overcome in order to implement any programmatic model. In my view, we need to recognize that the congregational setting itself provides an overarching opportunity to bring many of these programs together, while the JCC, as an institution, provides many of the back-up resources needed to make these programs come to life within the congregational setting.

Mr. Morton L. Mandel

3

September 23, 1988

Congregations are our most widely used "gateways to Jewish life" and settings for supplementary Jewish education and, therefore, can provide our primary impact point for parent and family education. Congregations also sponsor Israel trips, camps and youth movements that can round out a youngster's Jewish education and form a bridge between his schooling as a child and his college experience. The problem is that these are rarely integrated and are used by relatively few families within the congregational environment. It's vital that we begin to look at congregations as a total environment and a central area of concern, rather than as a series of disconnected experiences and as a peripheral issue.

Similarly, the JCC clearly has the back-up resources needed to expand the camp and retreat capacity of congregations and to create the training and support needed to vastly expand their capacity and outreach in the youth group field.

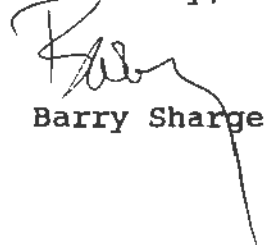
Focusing on the congregation as a totality, with the potential for integrating all the elements listed on Pages 3 and 4 would, I think, strengthen the conceptual direction of the Commission.

Mort, I hope these few thoughts and ideas prove helpful to you and, once again, I greatly admire the work that has already been done. I wish you all the luck in the world on this important venture.

Best wishes to you, Barbara and your family for a happy and healthy New Year.

Warm personal regards.

Sincerely,

A handwritten signature in dark ink, appearing to read "Barry", with a long, thin vertical line extending downwards from the end of the signature.

Barry Sharge

BS:mm

MORTON L. MANDEL

4500 EUCLID AVENUE • CLEVELAND, OHIO 44103

October 10, 1988

Dear Barry:

Thanks very much for the note you sent me recently about the Commission on Jewish Education in North America.

I appreciate, very much, your detailed reactions and, especially, your comments with regard to the role of congregations for the future. Others have mentioned this point, and clearly, we need to think this through very carefully.

Hope all goes well, and I send my warmest personal regards.

Sincerely,

MORTON L. MANDEL

Mr. Barry Schrage
Executive Vice President
Combined Jewish Philanthropies
of Greater Boston
One Lincoln Plaza
Boston, MA 02111

**Mandel
Associated
Foundations**

1750 Euclid Avenue • Cleveland, Ohio 44115 • (216) 566-9200

Jack N. and Lilyan Mandel Fund
Joseph C. and Florence Mandel Fund
Morton L. and Barbara Mandel Fund

October 20, 1988

Dear Ms. Zachary:

Thank you for taking the time to speak with me and Seymour Fox last Thursday. The comments that you and Dean Burstyn made provided us with fresh insights, and we are delighted at the work you have undertaken in Syracuse.

I have enclosed the Design Document of the Commission on Jewish Education in North America which describes our concept of the work of the Commission. It reflects the thinking of a small group that worked to express the idea behind the Commission, which was affirmed at the first Commission meeting on August 1, 1988. Also enclosed is a description of the central issues that emerged in initial discussions with Commissioners, here recorded in the minutes of that first meeting.

Please contact me at (216) 391-8300 with any questions or comments. I will be in touch again shortly, to discuss ways in which we might be of further assistance to each other.

Sincerely,



Arthur J. Naparstek
Director, Commission on Jewish
Education in North America

Lois Zachary
12 Meadow Drive
Fayetteville, NY 13066

p.s. We just received Mr. Silverberg's material. Thank you. I look forward to reading it. AJN

encls.

COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA
Meeting of August 1, 1988

The Interview with Commission Members
A Selection

The Commission on Jewish Education in North America is composed of 44 individuals representing a wide range of perspectives. Prior to this meeting the Commission staff interviewed almost all of the commissioners to help build the agenda of the first Commission meeting. What follows is a selection of the points of view expressed by the commissioners. Some of the statements were expressed by many or all of the commissioners, while others represent the perspective of a few. Some of the views expressed complement each other while others may be contradictory.

The major issues raised appear to cluster around six topics:

1. The people who educate
2. The clients of education
3. The settings of education
4. The methods of education
5. The economics of education
6. The community: leadership and structures

I. The People Who Educate

- A. The shortage of appropriate, qualified people to educate children, youth and adults is the most important issue for our Commission to address.
- B. The personnel of Jewish education, in formal and informal settings, their recruitment, their training, their retention, is the key factor affecting the quality of Jewish education. It is also a crucial factor in determining the number of participants in Jewish education.
- C. There is a need to build the profession of Jewish education and to develop a greater sense of professionalism in the field.
- D. Increased salaries and fringe benefits are necessary. They will raise the status of education and facilitate the recruitment of qualified people.
- E. Salary is important, but the status, the empowerment, the personal growth and advancement of the educator are even more important.
- F. It is necessary to undertake a concerted, well-planned effort to recruit personnel to the field.

- G. The education of educators is a high priority. It evokes some interesting differences of opinion:
1. Viewpoint I - We should invest heavily in training institutions. The building of new and different programs should also be considered.
 2. Viewpoint II - The most effective kind of training takes place on-the-job, through apprenticeships, mentorships and sabbaticals of various forms.
 3. Viewpoint III - The most practical approach is to build centers for thinking and research. Educational reform is most effective when it moves from the top down. Martin Buber's contribution to adult Jewish education in Germany, or John Dewey's contribution to education in America, demonstrate that profound ideas are the way to attract the people we need, are the fastest and most effective way to change the image of the field of Jewish education and to create a profession.

II. The Clients of Education

Many comments and suggestions concern the participants - young and old - who can or do partake of Jewish education:

Who are they?
What do they need?
What do they want?

- A. Three points of view were expressed as to whom we should try to attract and serve:
1. We must change our approach to our clients and actively reach out to the less affiliated. We must market our product more effectively and offer the kind of variety that will attract those that are not currently involved.
 2. We must improve the quality of programs: outreach will resolve itself when the quality of Jewish education is improved. Good programs will attract larger numbers of students to Jewish education.
 3. The most sound investment is in the strengthening and improving of education for the committed. This point of view claims that they are our most important population.
- B. Our knowledge base about the clients of education is minimal, at best, and our intuitions may even be misleading. We simply do not seem to know enough about the Jews of North America to make informed decisions.

III. The Settings of Education

Issues were raised about the many forms of formal and informal education: Which forms justify the greatest investment? What is most in need of qualitative improvement? What has the greatest potential?

- A. Informal education offers great opportunities: the community center, the arts, Israel experience programs, summer camping, youth movements and youth groups are means for reaching many more clients than are currently involved and for impacting on the lives of those that are already participating.
- B. Ways should be found of combining forces between formal and informal settings to create new forms of education.
- C. A massive investment of energy, thought and resources should be made in day-school education. The day school offers the most nearly complete Jewish educational environment; the schools can and will grow if they are improved and properly marketed, and if tuition is within the reach of more parents.

On the other hand, the impact of day schools for students coming from homes that do not support the values and goals of these institutions is not clear.

The number of all day high schools should be increased. Enrollment drops dramatically, precisely at the time when the values of the young person are particularly open to influence.

- D. Differences of opinion were expressed about the supplementary school:
 - 1. Though the supplementary school serves the vast majority of our young people participating in formal Jewish education, it is not a successful educational enterprise and may not be salvageable.
 - 2. The supplementary school is where the clients are. Therefore, we must engage in serious efforts to improve it.
- E. The ideas, views, suggestions expressed span the age continuum from early childhood through adult education.
 - 1. Early Childhood Education and Day Care

This area has great potential. The proponents of formal and informal education join forces to argue that the large number of children and the enormous potential for educational impact converge to make this area worthy of serious attention. However, the personnel for early childhood education, their training and salaries represent a very serious challenge.

2. The Israel Experience

Educational experiences in Israel have a significant impact on young people. Some commissioners believe this to be true for loosely structured programs, summer touring, camping. Others believe structured programs at universities, yeshivot or for day schools are more effective. The issue of ensuring program quality and the question of subsidies were raised.

3. The College Campus and the University

Approximately eighty-five percent of all Jewish young people attend colleges and universities. Educational intervention on the campus is very important because this may be our last opportunity to educate. The academic climate that values universalism over particularism forces difficult dilemmas upon our young people.

4. Adult Education - Family Education

The family environment and the education of adults is of considerable importance, particularly if we want to succeed in the education of children. Though there are encouraging developments in this area, this form of education is still underdeveloped.

IV. The Methods of Education

Energy should be devoted to the various methods used in different forms of education. These include methods for the teaching of Hebrew, history and contemporary Jewish life. A serious effort should be made at curriculum reform that would emphasize the teaching of values, the attachment to the Jewish people and to Israel. We should invest systematically in the creative use of the media and computers for Jewish education.

V. The Economics of Education

- A. We have very sketchy data about present expenditures for Jewish education by the North American Jewish community.
- B. This area is important because the reform of education will cost money, whether it be for teacher salaries, the development of training institutions, or on-the-job training.
- C. The high cost of tuition, particularly for day schools, for the Israel experience, and for camping is a stumbling block to increased participation.

- D. Improved educational facilities are needed. For example, we need good, up-to-date laboratories in the sciences. We need facilities for computer education and for physical education.
- E. There is a need for venture capital to encourage new and creative ideas.

VI. The Community: Leadership and Structures

- A. The recruitment of a cadre of community leaders to the cause of Jewish education is viewed as a high priority. The community leaders are one of the key forces for change. They will have to be informed as to the realities and problems of Jewish education and assume the key positions where policy is determined.
- B. The structures that support and deliver the services of Jewish education must be strengthened to become more effective in implementing change and reform.
- C. The question was raised as to whether the current structures are appropriate. It was suggested that new structures, new mechanisms, consortia between existing institutions should be developed - for example, between the federations that can fund, the denominations that deliver services and the community centers.

#



Morton L. Mandel

TO. ASD
DATE. 1-14

Art,

For you INFO

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PREMIER INDUSTRIAL CORPORATION

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איחוד
ליהדות
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באמריקה

Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

January 10, 1989

Mr. Morton Mandel
4500 Euclid Avenue
Cleveland, OH 44103

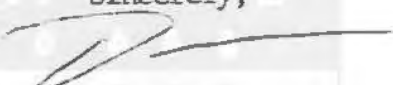
Dear Mr. Mandel,

Thank you for your gracious letter of January 5th.

I sincerely hope that you and your colleagues will determine to include our UAHC Commission on Jewish Education leadership on your national body, for the sake of the enterprise, and not merely for "institutional gratification".

Best wishes for a wonderful 1989.

Sincerely,


Rabbi Daniel B. Syme
Vice President

DBS/au

cc: Henry L. Zucker
Virginia F. Levi

TO: Morton L. Mandel
NAME
DEPARTMENT/PLANT LOCATION

FROM: Arthur J. Naparstek
NAME
DEPARTMENT/PLANT LOCATION

DATE: 4/4/89
REPLYING TO
YOUR MEMO OF: _____

SUBJECT: REDEPLOYMENT OF COMMISSION STAFF

In light of plans for Seymour Fox and Annette Hochstein to spend time on MIG and the Israel office, I propose the following arrangement for managing the Commission between now and its termination.

1. Management Team

I propose to enlarge upon the management team that is currently composed of MLM, AJN, HLZ, and VFL. I would propose adding Steve Hoffman and Herman Stein to it. To schedule meetings on a once every three week basis between now and the spring of 1990. This management team would, in effect, coordinate all Commission activity and develop agendas for the policy advisory committee and other groups.

2. Implementation Team

An implementation team would be organized to develop and execute the ideas related to the IJE. This team should be made up of AJN, HLZ, VFL, Steve Hoffman, Art Rotman and Jon Woocher. The implementation team would look toward developing the strategies for implementing the IJE and also develop strategies for involving commissioners.

3. Final Report Team

A final report team made up of AJN, HLZ, Jon Woocher, Joe Reimer, Art Rotman and Herman Stein would begin to look at developing the final report, the commissioning of papers, and the coordination of those papers for the final report.

Fox and Hochstein would serve as consultants to the chairman and the director of the Commission and work with each committee. The key is that the teams would initiate work in each area and would have a budget and staff support. Each team would work on a tight timetable and report to the senior policy advisors on a regular basis. Should you agree to this arrangement, we may have to rework the budget.

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TO: Commission File FROM: Virginia F. Levi DATE: 6/22/89
NAME NAME
DEPARTMENT/PLANT LOCATION DEPARTMENT/PLANT LOCATION
REPLYING TO
YOUR MEMO OF: _____

SUBJECT: KEY COMMISSIONERS

At the Senior Policy Advisors meeting of June 15, 1989, the following commissioners were identified as "key" to Commission progress:

Ackerman	Evans	Hiller	Lipset	Ratner
Arnow	Fisher	Hirschhorn	Maryles	Ritz
Berman	Cottschalk	Koschitzky	Melton	Schorsch
Bronfman	Green	Lainer	Mintz	Twersky
Crown	Gruss	Lamm	Pollack	Yanowitz

Special efforts should be made to ensure that these people attend Commission meetings and are consulted on areas of interest to them.

INTER-OFFICE CORRESPONDENCE

COMMISSION ON JEWISH EDUCATION
IN NORTH AMERICA

Morton L. Mandel, Chairman

Senior Policy Advisors

- | | | |
|--------------------|---|--|
| David S. Ariel | - | President, Cleveland College of Jewish Studies
26500 Shaker Boulevard, Beachwood, Ohio 44122
(216) 464-4050 |
| Seymour Fox | - | Professor of Education, Hebrew University
The Jerusalem Fellows, 22A Hatzfira Street, Jerusalem 93152
02-668728 |
| Annette Hochstein | - | Consultant, Nativ Policy & Planning Consultants
P. O. Box 4497, Jerusalem, Israel 91044
02-662296 |
| Stephen H. Hoffman | - | Executive Vice President, Jewish Community Federation
of Cleveland
1750 Euclid Avenue, Cleveland, Ohio 44115
(216) 566-9200 |
| Martin S. Kraar | - | Executive Vice President, Council of Jewish Federations
730 Broadway, New York, New York 10003
(212) 475-5000 |
| Arthur Rotman | - | Executive Vice President, JWB
15 East 26th Street, New York, New York 10010
(212) 532-4949 |
| Herman D. Stein | - | University Professor, Case Western Reserve University
3211 Van Aken Blvd., Shaker Hts., Ohio 44120
(216) 368-4380 |
| Jonathan Woocher | - | Executive Vice President, JESNA
730 Broadway, New York, New York 10003-9540
(212) 529-2000 |
| Henry L. Zucker | - | Consultant, Premier Industrial Foundation
Executive Vice President Emeritus,
Jewish Community Federation of Cleveland
4500 Euclid Avenue, Cleveland, Ohio 44103
(216) 391-8300 |

Consultants

Seymour Fox

Annette Hochstein

Joseph Reimer - Assistant Professor, Benjamin S. Hornstein Program in
Jewish Communal Service, Brandeis University
Waltham, Massachusetts 02254
(617) 736-2996

Herman D. Stein

Henry L. Zucker

Staff

Mark Gurvis - Assistant Director of Social Planning,
Jewish Community Federation of Cleveland
1750 Euclid Avenue, Cleveland, Ohio 44115
(216) 566-9200

Virginia F. Levi - Program Director, Premier Industrial Foundation
4500 Euclid Avenue, Cleveland, Ohio 44103
(216) 391-8300

Debbie Meline - Research Assistant,
Nativ - Policy and Planning Consultants
P. O. Box 4497, Jerusalem 91044
02-662296

1/5/90

INTER-OFFICE CORRESPONDENCE

TO: Morton L. Mandel
NAME
DEPARTMENT/PLANT LOCATION

FROM: Mark Gurvis *MG*
NAME
DEPARTMENT/PLANT LOCATION

DATE: 9/15/89
REPLYING TO
YOUR MEMO OF: _____

SUBJECT: POTENTIAL ADDITIONAL APPOINTMENTS TO CJENA

Out of the recent CJF Quarterly meeting, I have had contacts with two of my colleagues from Los Angeles and Philadelphia which I believe you should be aware of.

1. Steve Huberman from Los Angeles again raised the question of your possibly visiting Los Angeles. After talking it through with Henry, I let Steve know that it would be impossible for you to make it out to Los Angeles in the foreseeable future. I did let him know about your interest in being responsive to Barbie Weinberg, and that you would be open to inviting Barbie to the next Commission meeting and possibly meeting with her privately in New York. Steve encouraged us to have you call Barbie as soon as possible to pass along that message. However, you should know that their interest in having you come to LA is directly related to their efforts to build their Fund for Jewish Education. They believe you would be able to ignite interest among top community leadership in a way that could lead to substantial commitments. We may want to think about this particular slant to the request and see if there is a way we can respond, perhaps calling on other Commission members who might be able to fulfill the same role.
2. Richard Sipser, Assistant Planning Director at the Philadelphia Federation called me to follow up your contact over the summer with Bennett Aron. Bennett is very interested in the Commission and would love to join as a member or an observer. We should think about what kind of contact needs to take place with him if we want to proceed with that.

COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA

Commission Members

Mona Riklis Ackerman (Ph.D.), Riklis Family Foundation, 595 Madison Avenue, New York, NY 10022, (212) 888-2035

Dr. Ackerman is a clinical psychologist and President of the Riklis Family Foundation. She is active in UJA/Federation of Jewish Philanthropies of New York and American Friends of Rechov Sumsum.

Ronald Appleby Q.C., Robins, Appleby & Taub, 130 Adelaide Street, West, Suite 2500, Toronto, Ontario M5H 2M2, (416) 360-3333

Mr. Appleby is chairman of the law firm of Robins, Appleby & Taub, involved mainly in business income tax consultations; he speaks and writes regularly on this subject. He is active in many civic and Jewish causes, including the Toronto Jewish Congress, Jewish National Fund, Council of Jewish Federations, and United Jewish Appeal.

David Arnow (Ph.D.), 1114 Avenue of the Americas, New York, NY 10036, (212) 869-9700

Mr. Arnow is a psychologist, President of the New Israel Fund and chair of the UJA/Federation of Jewish Philanthropies of New York Subcommittee on Governance.

Mandell L. Berman, 29100 Northwestern Highway #370, Southfield, Michigan 48034, (313) 353-8390

Mr. Berman was President of Smokler Corporation, a real estate developer. He is Chairman of the Skillman Foundation, President of the Council of Jewish Federations, and past President of the Detroit Federation. He served as Chairman of the American Association of Jewish Education and is Honorary Chairman of JESNA.

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Rabbi Bieler is Coordinator of Judaic Studies and Supervisor of Instruction at the Hebrew Academy of Greater Washington. He has served as Chairman of the Talmud Department at Ramaz Day School and was a Jerusalem Fellow.

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Mr. Bronfman is Co-Chairman and Chairman of the Executive Committee of The Seagram Company, Ltd., Chairman of The CRB Foundation and Honorary Chairman, Canada-Israel Securities Ltd. He is Director of the Canadian Council of Christians and Jews, and active in many civic and Jewish causes.

John C. Colman, 4 Briar Lane, Glencoe, Illinois 60022, (312) 835-1209
Mr. Colman is a private investor and business consultant. He is a member of the Executive Committee of the American Joint Distribution Committee and is active in a wide variety of Jewish and general institutions.

Maurice S. Corson (Rabbi), The Wexner Foundation, 41 S. High Street, Suite 3390, Columbus, Ohio 43215, (614) 461-8112
Rabbi Corson is President of the Wexner Foundation. He was a director of the Jewish Community Relations Council of Philadelphia, United Israel Appeal of Canada, and B'nai B'rith. He is active in many Jewish and civic causes.

Lester Crown, 222 North LaSalle Street, Suite 2000, Chicago, Illinois 60601, (312) 236-6300
Mr. Crown is President of Henry Crown and Company, Chairman of the Board of Material Service Corporation and Executive Vice-President of General Dynamics. He has served as Chairman of the Board of The Jewish Theological Seminary of America.

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Mr. Dubin is Executive Director of the Jewish Community Center on the Palisades and author of several articles in The Journal of Jewish Communal Service on Jewish education within Jewish community centers.

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Mr. Eizenstat practices law in Washington, D.C. and teaches at the Kennedy School of Government at Harvard University. He was Director of the domestic policy staff at The White House under the Carter Administration. He is active in many civic and Jewish organizations and speaks and writes widely on public policy.

Joshua Elkin (Rabbi, Ed. D.), 74 Park Lane, Newton, Massachusetts 02159, (617) 964-7765
Rabbi Elkin is Headmaster of the Solomon Schechter Day School of Boston. He has taught in the Jewish Education program at the Hornstein Program in Jewish Communal Service at Brandeis University and has just completed a year as a Jerusalem Fellow.

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Mr. Evans is President of the Charles H. Revson Foundation which supports programs in urban affairs, Jewish and general education, and biomedical research policy. He has written two books on the history of Jews in the American South.

Irwin S. Field, Liberty Vegetable Oil Company, P. O. Box 4236, Cerritos, California 90703, (213) 921-3567

Mr. Field is President of Liberty Vegetable Oil, and Chairman of the Executive Committee of Luz International Ltd. He is Vice Chairman of the Jewish Federation of Los Angeles and a past National Chairman of the United Jewish Appeal. He serves many other national and international organizations.

Max M. Fisher, Fisher Building, 27th Floor, 3011 Grand Boulevard, Detroit, Michigan 48202, (313) 871-8000

Mr. Fisher was Chairman of the Board of Governors of The Jewish Agency for Israel, President of the Council of Jewish Federations, and President of the United Jewish Appeal. He was Chairman of United Brands Company and has been involved with many other corporations and civic and Jewish organizations.

Alfred Gottschalk (Rabbi, Ph.D.), Hebrew Union College, 3101 Clifton Avenue, Cincinnati, Ohio 45220-2488, (513) 221-1875

Rabbi Gottschalk is President of the Hebrew Union College-Jewish Institute of Religion. He has written extensively on ethics, education and Jewish intellectual history.

Arthur Green (Rabbi, Ph.D.), Reconstructionist Rabbinical College, Church Road and Greenwood Avenue, Wyncote, Pennsylvania 19095, (215) 576-0800

Dr. Green is President of the Reconstructionist Rabbinical College and the author of many books and articles including Tormented Master; A Life of Rabbi Nahman of Bratslav.

Irving Greenberg (Rabbi, Ph.D.), The National Jewish Center for Learning and Leadership, 421 Seventh Avenue, New York, NY 10001, (212) 279-2525

Rabbi Greenberg is President and co-founder of CLAL: The National Jewish Center for Learning and Leadership. He founded and chaired the Department of Judaic Studies at City College and has taught and written widely on Jewish thoughts and religion.

Joseph S. Gruss, Gruss & Company, 900 Third Avenue, New York, NY 10022, (212) 688-1500

Mr. Gruss is former head of Gruss & Company. He established the Fund for Jewish Education in New York in association with UJA/Federation of Jewish Philanthropies. He has provided full medical and financial support to Jewish educators, grants to 400 Jewish Day Schools and Yeshivot and to community organizations dedicated to Jewish outreach, and funds for school building renovations. He supports Jewish educators through scholarships for high school and college students.

Robert I. Hiller, Zanvyl Krieger Fund, 101 W. Mount Royal Avenue, Baltimore, Maryland 21201, (301) 727-4828

Mr. Hiller is a consultant to non-profit organizations and President of the Zanvyl Krieger Fund. He has been chief professional officer of the Council of Jewish Federations and the Jewish Federations in Pittsburgh and Baltimore.

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Mr. Hirschhorn is Vice Chairman of American Trading and Production Corporation. He is a Vice President of the American Jewish Committee and active in Jewish education in Baltimore.

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Mr. Jesselson has served as Chairman of Philipp Brothers, Inc., Chairman of the Board of Governors of Bar Ilan University, Treasurer of the Board of Yeshiva University and President of UJA/Federation of Jewish Philanthropies of New York Joint Campaign.

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Mr. Lainer is an attorney and real estate developer. He is an officer of the Jewish Federation of Los Angeles and Vice President of JESNA. He was founding president of Abraham Joshua Heschel Day School, Vice President of Education at Temple Valley Beth Sholom, Encino, and Chairman of the Bureau of Jewish Education of Los Angeles.

Norman Lamm (Rabbi, Ph.D.), Yeshiva University, 500 West 185th Street, New York, NY 10033, (212) 960-5280

Dr. Lamm is President of Yeshiva University, founder of Tradition magazine and the author of many books including Faith and Doubt. He was a member of the President's Commission on the Holocaust and lectures extensively on Judaism, law and ethics.

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Professor Lipset is a Senior Fellow in political science and sociology at the Hoover Institution at Stanford University. He has been co-editor of Public Opinion and author of many books including Political Man and The Politics of Unreason.

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Rabbi Lookstein is Principal of Ramaz School and Rabbi of Congregation Kehilath Jeshurun. He teaches at Yeshiva University and has served in leadership roles with the National Rabbinic Cabinet, the New York Board of Rabbis, the Coalition to Free Soviet Jews and the UJA-Federation of New York.

Robert E. Loup, Loup-Miller Construction Company, 10065 E. Harvard Avenue, Suite 900, Denver, Colorado 80231, (303) 745-7000
Mr. Loup is a real estate developer. He is life president of the Allied Jewish Federation of Denver, National Chairman of CLAL, and past national chairman of the United Jewish Appeal.

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Mr. Mandel is Chairman of the Board of Premier. He has been President of the Jewish Community Federation of Cleveland, the Council of Jewish Federations, and JWB.

Matthew J. Maryles, Oppenheimer and Company, Inc., 1 World Financial Center, 200 Liberty Street, New York, NY 10281, (212) 667-7420
Mr. Maryles is a Managing Director of Oppenheimer and Company, Inc., a New York investment banking firm. He is President of Yeshivah of Flatbush, Chairman of the Fund for Jewish Education and Vice President of UJA/Federation of Jewish Philanthropies of New York.

Florence Melton, 1000 Urlin Avenue, #1505, Columbus, Ohio, 43212, (614) 486-2690
Mrs. Melton is the founder of R. G. Barry Corporation where she serves as Design Consultant. She has served on the Board of Huntington National Bank, Columbus, and is an inventor who holds a number of patents. Through her philanthropic efforts, she has initiated numerous innovative projects in Jewish and secular education, including a research project at Ohio State University designed to increase the self-image of junior high school children. She has served on many national education boards.

Donald R. Mintz, McGlinchey, Stafford, Mintz, Cellini & Lang, 643 Magazine Street, New Orleans, Louisiana 70130, (504) 586-1200
Mr. Mintz is Founder and Director of McGlinchey, Stafford, Mintz, Cellini and Lang and a Professor at Tulane University Law School. He was President of the New Orleans Federation and is now President of JWB.

Lester Pollack, Lazard Freres & Company, One Rockefeller Plaza, New York, NY 10020, (212) 632-4829

Mr. Pollack is a General Partner of Lazard Freres and Chief Executive Officer of Centre Partners. He is Vice President of the JWB and of UJA/Federation of Jewish Philanthropies of New York.

Charles Ratner, Forest City Enterprises, Inc., 10800 Brookpark Road, Cleveland, Ohio 44130, (216) 267-1200

Mr. Ratner is Executive Vice President of Forest City Enterprises, Inc. He is Vice President of the Jewish Community Federation of Cleveland, Chairman of the Cleveland Commission on Jewish Continuity, and of the Cleveland Jewish Welfare Fund campaign. He is active in other civic and Jewish organizations.

Esther Leah Ritz, 929 N. Astor Street, #2107-8, Milwaukee, Wisconsin 53202, (414) 291-9220

Mrs. Ritz has been President of JWB and Vice President of the Council of Jewish Federations. She is Vice Chairman of Wurzweiler School of Social Work at Yeshiva University and is a Past President of the Jewish Federation in Milwaukee.

Harriet L. Rosenthal, 368 Woodland Place, South Orange, New Jersey, 07079 (201) 762-7242

Mrs. Rosenthal is a Vice President of JWB. She was a delegate of the National Council of Jewish Women to the Conference of Presidents, and serves on the Board of The National Conference on Soviet Jewry.

Alvin I. Schiff (Ph.D.), Board of Jewish Education of Greater New York, 426 West 58th Street, New York, NY 10019, (212) 245-8200

Dr. Schiff is Executive Vice President of the Board of Jewish Education of Greater New York, Editor of Jewish Education and Professor of Jewish Education at Yeshiva University. He is past president of the Council for Jewish Education.

Lionel H. Schipper, Q.C., Schipper Enterprises, Inc., 22 St. Clair Avenue, East, Suite 1700, Toronto, Ontario M4T 2S3, (416) 961-5355

Mr. Schipper is president of Schipper Enterprises, Inc., a private investment firm. He is director of several organizations, including Co-Steel, Inc., Toronto Sun Publishing Corporation and the Alzheimer Society. He is past chairman of the United Jewish Appeal of Metropolitan Toronto.

Ismar Schorsch (Rabbi, Ph.D.), Jewish Theological Seminary, 3080 Broadway, New York, NY 10027, (212) 678-8072

Dr. Schorsch is Chancellor and Professor of Jewish History at the Jewish Theological Seminary of America. He has served as President of the Leo Baeck Institute and has published in the area of European Jewish history.

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Rabbi Schulweis is Rabbi of Valley Beth Shalom Congregation of Encino. He is a contributing editor to Reconstructionist, Sh'ma, and Moment magazines. He has taught at the University of Judaism and Hebrew Union College in Los Angeles and is on the faculty of the B'nai B'rith Adult Education Commission.

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Mr. Shapiro is a partner in Schulte, Roth and Zabel. He has served as President of the Federation of Jewish Philanthropies of New York and is Vice President of the Council of Jewish Federations.

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Mrs. Tishman is President of the UJA/Federation of Jewish Philanthropies of New York. She has served in leadership roles with the Jewish Community Relations Council of New York, the Jewish Theological Seminary, and Yeshiva University.

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Professor Twersky is Nathan Littauer Professor of Hebrew Literature and Philosophy and Director of the Center for Jewish Studies at Harvard University. He has written numerous scholarly books and studies in Jewish philosophy and law.

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Mr. Yanowitz is a principal in the firm of Kahn, Kleinman, Yanowitz and Arnson. He is President of JESNA. He has served as Vice President of the Jewish Community Federation of Cleveland and Chairman of the National Jewish Community Relations Advisory Council.

Isaiah Zeldin (Rabbi), Stephen S. Wise Temple, 15500 Stephen S. Wise Drive, Los Angeles, California 90077, (213) 476-8561

Rabbi Zeldin is the Founder and Rabbi of the Stephen S. Wise Temple in Los Angeles. He is founding dean of the Los Angeles branch of Hebrew Union College, and past president of the Pacific Association of Reform Rabbis and the American Zionist Council.

APPENDIX A:

Members of the Commission on Jewish Education in North America

Mona Riklis Ackerman (Ph.D.), New York, NY — Dr. Ackerman is a clinical psychologist and President of the Riklis Family Foundation. She is active in UJA/Federation of Jewish Philanthropies of New York and American Friends of Rechov Sumsum.

Ronald Appleby (Q.C.), Toronto, Ontario — Mr. Appleby is Chairman of the law firm of Robins, Appleby & Taub, involved mainly in business income tax consultations; he speaks and writes regularly on this subject. He is active in many civic and Jewish causes, including the Toronto Jewish Congress, Jewish National Fund, Council of Jewish Federations, and United Jewish Appeal.

David Arnow (Ph.D.), New York, NY — Dr. Arnow is a psychologist, North American Chair of the New Israel Fund, and Chair of the UJA/Federation of Jewish Philanthropies of New York Subcommittee on Governance.

Mandell L. Berman, Southfield, MI — Mr. Berman is formerly President of Dreyfus Development, a real estate development company. He is immediate past Chairman of the Skillman Foundation, President of the Council of Jewish Federations, and a past President of the Detroit Federation. He served as Chairman of the American Association of Jewish Education and is Honorary Chairman of JESNA. He is a member of the Board of the Dreyfus Corporation.

Jack Bieler (Rabbi), Silver Spring, MD — Rabbi Bieler is Coordinator of High School Judaic Studies and Lead Teacher at the Hebrew Academy of Greater Washington. He has served as Chairman of the Talmud Department at the Joseph H. Lookstein Upper School of Ramaz, Permanent Scholar-in-Residence of Congregation Kehilath Jeshurun, and is a Jerusalem Fellow.

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Lester Crown, Chicago, IL — Mr. Crown is President of Henry Crown and Company, Chairman of the Board of Material Service Corporation, and Executive Vice-President of General Dynamics. He has served as Chairman of the Board of the Jewish Theological Seminary of America.

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Stuart E. Eizenstat, Washington, D.C. — Mr. Eizenstat practices law in Washington, D.C. and teaches at the Kennedy School of Government at Harvard University. He was Director of the Domestic Policy Staff at the White House under the Carter Administration. He is President of the Jewish Community Center of Greater Washington and Honorary Vice President of the American Jewish Committee.

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Max M. Fisher, Detroit, MI — Mr. Fisher is founding Chairman of the

Board of Governors of the Jewish Agency for Israel, President of the Council of Jewish Federations, and President of the United Jewish Appeal. He was Chairman of United Brands Company and has been involved with many other corporations and civic and Jewish organizations.

Alfred Gottschalk (Rabbi, Ph.D.), Cincinnati, OH — Dr. Gottschalk is President of the Hebrew Union College-Jewish Institute of Religion and Professor of Bible and Jewish Religious Thought. He is founder of the School of Jewish Communal Service and Chairman of the Academic Committee of the U.S. Holocaust Memorial Council. He also serves as Vice-President of the World Union for Progressive Judaism. He has written extensively on education and Jewish intellectual history.

Arthur Green (Rabbi, Ph.D.), Wyncote, PA — Dr. Green is President of the Reconstructionist Rabbinical College and the author of many books and articles, including *Tormented Master: A Life of Rabbi Nahman of Bratslav*.

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Joseph S. Gruss, New York, NY — Mr. Gruss is former head of Gruss & Company. He established the Fund for Jewish Education in New York in association with UJA/Federation of Jewish Philanthropies. He has provided full medical and financial support to Jewish educators, grants to 400 Jewish Day Schools and Yeshivot and to community organizations dedicated to Jewish outreach, and funds for school building renovations. He supports Jewish educators through scholarships for high school and college students.

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Carol K. Ingall, Providence, RI — Mrs. Ingall is Executive Director of the Bureau of Jewish Education of Rhode Island and curriculum consultant to the Melton Research Center of the Jewish Theological Seminary of America.

Ludwig Jesselson, New York, NY — Mr. Jesselson has served as Chairman of Philipp Brothers, Inc., is Chairman of the Board of Governors of Bar Ilan University, past President and Chairman, UJA/Federation of Jewish Philanthropies of New York Joint Campaign, and is Chairman of the Board of Yeshiva University.

Henry Koschitzky, Toronto, Ontario — Mr. Koschitzky, a former Rhodes Scholar, is President of Iko Industries, Ltd. He has served as Chairman of the Board of Jewish Education in Toronto.

Mark Lainer, Encino, CA — Mr. Lainer is an attorney and real estate developer. He is an officer of the Jewish Federation of Los Angeles and Vice-President of JESNA. He was founding President of Abraham Joshua Heschel Day School, Vice-President of Education at Temple Valley Beth Sholom, Encino, and Chairman of the Bureau of Jewish Education of Los Angeles.

Norman Lamm (Rabbi, Ph.D.), New York, NY — Dr. Lamm is President of Yeshiva University, founder of *Tradition* magazine, and the author of many books, including *Torah Umadda: The Encounter of Religious Learning and Wordly Knowledge in the Jewish Tradition*. He was a member of the President's Commission on the Holocaust and lectures extensively on Judaism, law, and ethics.

Sara S. Lee, Los Angeles, CA — Mrs. Lee is Director of the Rhea Hirsch School of Education at Hebrew Union College in Los Angeles and President of the Association of Institutions of Higher Learning in Jewish Education. She is a frequent contributor to conferences and publications on Jewish education.

Seymour Martin Lipset (Ph.D.), Stanford, CA — Professor Lipset is the Caroline S.G. Munro Professor of Political Science and Sociology and Senior Fellow at the Hoover Institution at Stanford University. He has been co-editor of *Public Opinion* and author of many books, including *Political Man* and *The Politics of Unreason*.

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Morton L. Mandel, Cleveland, OH — Mr. Mandel is Chairman of the Board of Premier Industrial Corporation, Cleveland, Ohio, and founded and chaired the Commission on Jewish Education in North America. He served as Chair of the Jewish Education Committee of the Jewish Agency, and was President of the Council of Jewish Federations and the JCC Association (formerly JWB). He is founding Chair of the World Confederation of Jewish Community Centers.

Matthew J. Maryles, New York, NY — Mr. Maryles is a Managing Director of Oppenheimer & Company, Inc., a New York investment banking firm. He is former President of Yeshiva of Flatbush, Chairman of the Fund for Jewish Education, and an active Board Member of UJA/Federation of Jewish Philanthropies of New York.

Florence Melton, Columbus, OH — Mrs. Melton is the founder of the Florence Melton Adult Mini School, a community-based, two-year formal school for serious adult learners. The curriculum was developed at the Hebrew University in Jerusalem. Through her philanthropic efforts, she has initiated numerous innovative projects in Jewish and general education. Mrs. Melton is the founder of the R.G. Barry Corporation, where she serves as Consultant for product development and design. She has served on the Board of Huntington National Bank, Columbus, and is an inventor who holds a number of patents.

Donald R. Mintz, New Orleans, LA — Mr. Mintz is a senior partner of Sessions & Fishman and a Professor at Tulane University Law School. He was President of the Jewish Federation of Greater New Orleans and is Honorary President of Jewish Community Centers Association of North America (formerly JWB).

Lester Pollack, New York, NY — Mr. Pollack is a General Partner of Lazard Freres & Company, Chief Executive Officer of Centre Partners, and Senior Managing Director of Corporate Partners. He is President of the JCC Association and Vice-President of UJA/Federation of Jewish Philanthropies of New York.

Charles Ratner, Cleveland, OH — Mr. Ratner is Executive Vice-President of Forest City Enterprises, Inc. He is Vice-President of the Jewish Community Federation of Cleveland, Chairman of the Cleveland Commission on Jewish Continuity, and Chairman of the Cleveland Jewish Welfare Fund campaign. He is also active in other civic and Jewish organizations.

Esther Leah Ritz, Milwaukee, WI — Mrs. Ritz has been President of the JCC Association and Vice-President of the Council of Jewish Federations. She is

past President of the Milwaukee Jewish Federation and has served on the boards of the Shalom Hartman Institute, JDC, HIAS, UJA, CLAL, and the Wurzweiler School of Social Work.

Harriet L. Rosenthal, South Orange, NJ — Mrs. Rosenthal is a Vice-President of the JCC Association. She was a delegate of the National Council of Jewish Women to the Conference of Presidents and serves on the Board of the National Conference on Soviet Jewry.

Alvin I. Schiff (Ph.D.), New York, NY — Dr. Schiff is Executive Vice-President of the Board of Jewish Education of Greater New York, a much-published author, editor of *Jewish Education*, former Professor of Jewish Education and head of the Graduate Department of Education at Yeshiva University, and past President of the Council for Jewish Education.

Ismar Schorsch (Rabbi, Ph.D.), New York, NY — Dr. Schorsch is Chancellor and Professor of Jewish History at the Jewish Theological Seminary of America. He has served as President of the Leo Baeck Institute and has published in the area of European Jewish history.

Daniel S. Shapiro, New York, NY — Mr. Shapiro is a partner in Schulte, Roth & Zabel. He has served as President of the Federation of Jewish Philanthropies of New York and Vice-President of the Council of Jewish Federations.

Margaret W. Tishman, New York, NY — Mrs. Tishman was the first President of the Combined UJA/Federation of Jewish Philanthropies of New York from 1986-89. She has served in leadership roles with the Jewish Community Relations Council of New York, the Jewish Theological Seminary, Yeshiva University, and the Jewish Home and Hospital for the Aged. She is a past President of the Central Bureau for the Jewish Agency. She is a Director of the Jewish Agency for Israel, the American Jewish Joint Distribution Committee and the Hebrew Immigrant Aid Society.

Isadore Twersky (Rabbi, Ph.D.), Cambridge, MA — Professor Twersky is Nathan Littauer Professor of Hebrew Literature and Philosophy and Director of the Center for Jewish Studies at Harvard University. Author of numerous scholarly books and studies in Jewish philosophy and law, he is also Rabbi of the Talner Bet Midrash in Brookline, Massachusetts.

Bennett Yanowitz, Cleveland, OH — Mr. Yanowitz is a principal in the firm of Kahn, Kleinman, Yanowitz, and Arnson. He is immediate past President of Jewish Education Service of North America (JESNA). He has served as Vice-President of the Jewish Community Federation of Cleveland and Chairman of the National Jewish Community Relations Advisory Council.