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Zucker, Henry L., 1989-1991.

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cc: Arthur J. Naparstek  
Virginia F. Levi

TO: Morton L. Mandel  
NAME  
DEPARTMENT/PLANT LOCATION

FROM: Henry L. Zucker  
NAME  
DEPARTMENT/PLANT LOCATION

DATE: 3/9/89  
REPLYING TO  
YOUR MEMO OF: \_\_\_\_\_

SUBJECT:

*HRZ*

Sara Lee's February 27th letter to you is excellent. I would like to comment on two points.

She suggests convening a special task force to investigate the question of personnel and to report back with recommendations, presumably within six months to a year. I think this is a very good idea, especially if we designated one person to take the lead in preparing a paper on the subject for the consideration of the task force. Unless that is done, we will not be able to get a report back in six months. It is very important to keep on our timetable for the work of the Commission which should conclude its work and make its report by late spring or early summer, 1990.

I like very much her idea about finding communities which would be laboratories for program experiments and for communal leadership development for Jewish education. We have one community in Cleveland clearly on the way to undertaking this already. The idea also relates closely to the Fox/Hochstein "ii" idea with the added advantage of placing the emphasis on local community development rather than on the national component. By combining the Fox/Hochstein thrust with the Sara Lee idea, we may very well be on the road to satisfying the need to deal with the programmatic aspects as well as with personnel and community.

I believe this subject belongs on our agenda for the March 29-30 meetings of the Commission planning group and Commission policy advisory group.

INTER-OFFICE CORRESPONDENCE

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FACSIMILE TRANSMISSION

TO: Giny Levi  
FROM: Annette Hodstein

DATE:

NO. PAGES:

FAX NUMBER:

Dear Giny,

Attached is the acknowledgments section following your and MLM's suggestions. As to the preface, we have included many of your and HCLZ's remarks - though not all. Since I called the corrections into New York I cannot fax a corrected version at this time. Changes are minor.

Best  
Annette



### ACKNOWLEDGEMENTS

The Commission was fortunate to have as its director Henry L. Zucker, one of the most distinguished and experienced Jewish communal professionals in North America. Mr. Zucker guided the work of the Commission with great sensitivity to the Commissioners and to the pluralism they represented. His extensive knowledge and experience were invaluable for the work of the Commission.

The enormous contributions of Professor S. Fox of the Hebrew University, Jerusalem, who served as chief education advisor, and of Annette Hochstein, director of Nativ-Consultants, Jerusalem, who was responsible for research and planning, is particularly noteworthy. Many individuals contributed to the work of the Commission, but none on such a large scale and in such an inspired way.

Our Senior Policy Advisors maintained regular contact with commissioners and extended and enriched the deliberations far beyond the six Commission meetings. They made themselves available for innumerable meetings and consultations and were generous in sharing their wisdom and experience.

Professor Michael Inbar of the Hebrew University, Jerusalem, served as consultant for research and methodology. His ideas were important in shaping the direction of the Commission's work.

The Commission was fortunate to be able to recruit a group of distinguished researchers who undertook and successfully completed a complex assignment in a very limited amount of time. The staff of JESNA, JCC Association, and CJF shared important data and information with Commission staff and advisors on a regular basis. CAJE, the largest organization of Jewish educators, convened a group of experts from among its members to advise the Commission on important educational issues.

Virginia Levi carried the major responsibility for organizing and coordinating the entire endeavor. She administered the work of the Commission, ably and almost single-handedly. Mark Gurvis and Professor Joseph Reimer facilitated the research program and served as liaison with the many organizations that worked with the Commission. In Jerusalem, Debbie Meline and Estelle Albeg provided essential research, editorial and administrative assistance.

David Finn our editor, fulfilled the complex assignment of communicating the message of the Commission to the



community at large. He and his associate Dena Merriam, of Ruder.Finn Inc., brought many significant insights to the preparation of this report.

As the Commission concluded its work, it was able to recruit Stephen H. Hoffman, Executive Vice-President of the Jewish Community Federation of Cleveland, as director of the Council for Initiatives in Jewish Education. He has assumed the leadership role in transitioning from the work of the Commission to the implementation of its plan.



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- B. To assess the trends that emerge from the study and their applicability to North America as a whole.
- C. To establish what this implies for intervention and the launching of new endeavors.
- D. To end with a study of action-research and writing as a critical means for both networking and professional growth.
- E. To continue the discussion of the role of the Jerusalem Fellows with the CIJE and the Mandel Institute.

Who will participate?  
Will there be a record of proceedings?  
" " " any recommendations to  
education leaders?