



THE JACOB RADER MARCUS CENTER OF THE
AMERICAN JEWISH ARCHIVES

MS-831: Jack, Joseph and Morton Mandel Foundation Records, 1980–2008.
Series B: Commission on Jewish Education in North America (CJENA). 1980–1993.
Subseries 3: General Files, 1980–1993.

Box
9

Folder
5

Commissioner interviews. Planning notes and correspondence,
1989-1990.

For more information on this collection, please see the finding aid on the
American Jewish Archives website.

Jerusalem Meetings
March 10, 1989

COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA

Revised Assignment List

COMMISSION INVOLVEMENT

1. Design checklist for commissioner contacts -
TP VFL 2/9/89 (immediately)
2. Decide on the nature of contacts with commissioners before the 6/
meeting -
TP PLANNING GROUP 2/9/89 3/29/89
3. Arrange a meeting of MLM with Bronfman and Crown, and/or SF/AH to
get their reaction and suggestions to implementation concept
TP MLM 2/9/89 3/29/89
AJN
SF
 - a. Propose regional meetings to occur in April or May, chaired by
Bronfman and Crown to consider implementation concept with oth
commissioners
MLM 2/9/89
 - b. Set up regional meetings of commissioners to consider the
implementation proposal.
AJN 2/9/89 agenda for Senior
VFL Policy Advisors
4. Draft letter to commissioners from MLM summarizing activities to
date, and notifying of regional meetings.
TP AJN 2/9/89 3/15/89
 - a. Process letter through policy advisors
TP AJN 2/9/89 3/30/89
 - b. Send letter to commissioners
TP VFL 2/9/89 4/5/89

4/4/89

Commission on Jewish Education in North America
Contacts from 12/14/88 - 6/14/89

Name	Assignment	Post-Commission Meeting Contacts	Comments
I. LAY LEADERS			
Mona Ackerman - Fdn	AJN - 1	Phone call 1/89.	
Ronald Appelby	AJN - *	Phoned end of Dec. JR will see in Toronto.	
David Arnow	JR - 2*	AH saw 2/89. Will call 4/89.	
Mandell Berman	AJN - 1	AJN will see before regional mtg.	
Charles Bronfman	SF - 1	SF saw 2/89. MLM saw 3/89. Will chair regional mtg.	
John Colman	HLZ - 2	HLZ will call.	
Maurice Corson - Fdn	HLZ - 1	HLZ will see.	
Lester Crown	SF - 1	SF saw 2/89. MLM saw 3/89. Will host regional mtg.	
Stuart Eizenstat	AJN - 2	Met in Jan.	
Eli Evans - Fdn	HLZ - 1	HLZ will call or see.	
Irwin Field	AR - 2*	JR will see.	
Max Fisher	MLM - 1	Should be seen - by MLM?	
Joseph Gruss		MLM will see with A. Schiff.	
Robert Hiller - Fdn	HLZ - 1	HLZ will see.	
David Hirschhorn	HLZ - 1	SF saw 4/3. HLZ will call.	
Ludwig Jesselson	AH - 1	MLM will urge to see AH in Jerusalem.	
Henry Koschitzky	JR - 2	SF saw 2/89. JR will see.	
Mark Lainer	JR/AJN-2	JR will see.	
Robert Loup	AH - 2	AH will call 4/89. JR may see in CO.	
Morton L. Mandel	AH	OK	
Matthew Maryles	AJN - 2	Phoned end of Dec. AJN may see.	
Florence Melton	AH - 1	AH will try to see 4/89.	
Donald Mintz	AR - 1	No plan.	
Lester Pollack	AR - 2	No plan.	
Charles Ratner	SF - 1	Saw 2/89. Will call 4/89.	
Harriet Rosenthal	AR - 2	No plan.	
Esther Leah Ritz	AH/AR-2	AH saw 2/89. Will see 4/89.	
Lionel Schipper	AJN - *	JR will see.	
Daniel Shapiro	AJN - 2	AR will see.	
Peggy Tishman	AH/AJN-1	AJN will see.	
Bennett Yanowitz	AJN - 1	No plan.	

* = needs special treatment; 1 = top priority; 2 = less critical to see now

faged

3/23/89

To: Seymour Fox

From: Ginny Levi

Re: Appointments

① Sara Lee - You indicated you'll be seeing in NYC on 4/2. ~~Has not yet called re 4/5 meeting.~~

② Hirschhorn - Set for Mon., 4/3, 11:00 a.m.
Blaustein Building
Charles + Fayette Streets - 10 min. from train station,
24th Floor by cab
Baltimore

Asks for as much notice as possible if you cancel (301) 347-7200

③ Lipset - Set for Wed., 4/5, 9:00 a.m.
112 E. 64th St.
NYC

He'll call the Mayflower if his plans change.

④ Gottschalk - Set for Fri., 4/7, 10:30-12:30

1 W. 4th St.
Brookdale Center, 10012

Would like more detail on discussion topic in advance

⑤ Twersky - is out of town due to illness in family. I left word for him to call me, but it's unclear if/when he will even call in for messages.

⑥ Sheffler - left a message on his machine to call me.

3/22/69 ^{faxed}

To: Seymour + Annette

From: Ginny

Re: Meetings with commissioners

A. Seymour

1. Gottschalk - Out of country on 4/3. In NY on 4/6+7 if you can see him then.
2. Lee - In meetings all day on 4/3. Could see you in NY between 10 a.m. + 5 pm on Sun., 4/2.
3. Lipset - In D.C. on 4/3. Could see you 4/4 or 4/5 or the end of the previous week.

B. Annette

1. Greenberg - Not free 3/28 or 4/3.
2. Tishman - Not free 3/28 or 4/3.
3. Schorsich - Yes! 10:00 a.m., Mon., 4/3 - 3080 Broadway
Room 516
4. Lamm - Yes! 4:00 p.m., Mon., 4/3 - 500 W. 185th St.

4/4/89

Commission on Jewish Education in North America
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4/4/89

Commission on Jewish Education in North America
Contacts from 12/14/88 - 6/14/89

Name	Assignment	Post-Commission Meeting Contacts	Comments
II. PRES, HIGHER JEWISH ED			
Alfred Gottschalk	MLM/SF-1	Called 2/89. Will see 4/89.	
Norman Lamm	MLM/AH-1	AH will see 4/89.	
Ismar Schorsch	MLM/AH-1	AH will see 4/89.	
Arthur Green	JR - 2*	JR will see.	
III. SCHOLARS/EDUCATORS (1)			
Seymour Martin Lipset	SF - 1	Saw 2/89. Will see 4/89.	
IV. JUDAIC SCHOLARS (1)			
Isadore Twersky	SF - 1	Saw 2/89.	
V. JEWISH EDUCATORS (7)			
Jack Bieler	JR - 2	Will attend educators' meeting - 4/5/89.	
David Dubin	AR - 2	Will attend educators' meeting - 4/5/89.	
Joshua Elkin	JR - 2	Will attend educators' meeting - 4/5/89.	
Irving Greenberg	JR - 2	JW will see.	
Carol Ingall	JR - 2	Will attend educators' meeting - 4/5/89.	
Sara Lee	SF - 1	Called 2/89. Saw 4/89. Educators' mtg. 4/5/89.	
Alvin Schiff	AJN - 1	Will attend educators' meeting - 4/5/89.	
VI. RABBIS			
Haskel Lookstein	AJN - 1	AH saw 1/89. AJN may see.	
Harold Schulweis	JR - 2*	JR will see.	
Isaiah Zeldin	JR - 2*	JR will see.	

TOWARDS THE THIRD COMMISSION MEETING:

INTERVIEW OF COMMISSIONERS
SUGGESTED SCHEDULE

1. The purpose of this interview is to bring the commissioner up to date on the developments since the second meeting of the Commission. These developments can be seen in the following stages, which might serve as a framework for structuring the interview:

- a. Much work has been done since December 13th (meetings of the planning group and the senior policy advisors, consultations with experts, etc.).
- b. How we moved from the personnel and community options to the notion of demonstration center/community action site - doing it in the field. The Commission, we felt, agreed to these options on the condition that ideas, projects and programs could be developed and implemented that would make a difference and lead to systemic change.
- c. As we did this we had to grapple with difficult questions such as: Who will carry out the work? Who could be responsible for the implementation of demonstration projects?
- d. For all of this, we need input from the commissioners.

2. A sample of interviews conducted recently revealed that different commissioners have very different conceptions of how the Commission is proceeding; the interview will have to be adapted to the individual situation. Although the concept of the IJE is still tentative, with some commissioners it might be desirable to cover the major ideas behind it. With others it may be more useful to deal with the challenge of moving from the decisions of December 13th to the idea of community action sites. In interviews conducted until now, we have found that commissioners tend to concern themselves with particular issues of importance to them. For example, heads of training institutions may be mainly interested in the training component of a demonstration project, where foundation principals may want to understand how their foundation's specific area of interest can be addressed.

3. Irrespective of these differences, we suggest that the following points be covered with all commissioners. They may be presented as questions to which the response or views of the commissioner are sought:

- * a. Review where we were at the end of the second meeting:
 - an agreement to go ahead on personnel and the community as first items (as enabling, as pre-conditions)
 - continued interest in programmatic options
 - some concern and possible skepticism as to how the personnel and community options can be implemented.
- * b. We see the challenge for the next meeting of the Commission as answering the question of how to bring about significant, across-the-board change through personnel and the community.
- * c. In thinking about implementation, we realized that because education takes place on the local level, we would have to get involved in the local scene. This would require some type of demonstration - a community, a network of institutions, or possibly one major institution where some of the best ideas and programs in Jewish education would be initiated in as comprehensive a form as possible. It would be a site where the ideas and programs that have succeeded, as well as new ideas and experimental programs, would be undertaken. Work at this site will be guided by a vision of what Jewish education at its best can be.

In a demonstration center, a community would have to grapple with such issues as: in-service training, the recruitment of educators, the status and salaries of its teachers. In a sense, Cleveland's Commission might be seen as a useful example of the beginning of a comprehensive approach, an important new development in educational planning and funding.

While education is mainly a local enterprise, we also realize that several factors will have to be dealt with nationally. For example, some training needs to be done on a regional or national level. Furthermore, across-the-board change can only be achieved if local change is implemented in enough places and becomes nationally accepted policy.

- * d. The demonstration center idea leads to a crucial question: Who will do the work? Who will be responsible for the planning and execution of the demonstration projects? In trying to answer this question the idea is emerging that some form of team or mechanism that will enhance and facilitate implementation may be needed.

- APR 12 '89 10:18 8 972 2 699951 PAGE.03
- * e. You may want to discuss this issue with the commissioner in some detail and look at the functions that such a team or mechanism may fulfill.
 - * f. If a mechanism were to be established, it will be necessary to deal with issues such as:
 - What are the criteria for choosing a community action site? What should its size be? What are the important characteristics?
 - How do we guarantee that the projects are of the quality that the Commission aspires to?
 - How will negotiations with the existing institutions in the community be conducted? What kind of local mechanism will need to be established to run the community action site?
 - How will appropriate funding sources be matched with specific projects?
 - What kind of monitoring and evaluation should accompany the implementation of projects? How can feedback be effectively incorporated into the ongoing work?
 - How will innovations be diffused from one community action site to other communities?
 - How will a central mechanism work with local communities to help them rise to their full stature without imposing something on them from the top down?
 - * g. You may want to remind the commissioners of what the Commission has already achieved - in two meetings and eight months:
 - Created a pluralistic, private/communal forum for dealing with the issue of Jewish education-Jewish continuity;
 - Charted out what the commissioners perceive as the major areas in need of intervention and development (options);
 - Differentiated between programmatic and enabling options: start with enabling but link to programmatic.
 - Is beginning to consider what content (for personnel and community) and mechanisms are needed to bring about significant change and improvement.
- too concrete

- * h. It is important to emphasize that we need the commissioners' input concerning each of the elements mentioned above.
- * i. Check attendance on June 14.



4/13/89

Following is a list of Senior Policy Advisors and the Commissioners who have been assigned to them for contact prior to the June 14 Commission meeting:

<u>Sr. Policy Advisor</u>	<u>Commissioner</u>	<u>Plans for Contact</u>
David Ariel	none	
Seymour Fox	C. Bronfman (1) L. Crown (1) C. Ratner (1) A. Gottschalk (1) S. M. Lipset (1) I. Twersky (1) S. Lee (1)	Attended Ed. mtg. 4/5
Annette Hochstein	L. Jesselson (1) M. Mandel F. Melton (1) E. L. Ritz (2) N. Lamm (1) I. Schorsch (1)	Will try to see in Jerusalem OK
Steve Hoffman	none	
Morton Mandel	M. Fisher (1) J. Gruss	
Art Naparstek	M. Ackerman (1) M. Berman (1) S. Eizenstat (2) M. Maryles (2) P. Tishman (1) B. Yanowitz (1) A. Schiff (1) H. Lookstein (1)	
Joe Reimer	R. Appelby D. Arnow (2) I. Field (2) H. Koschitzky (2) M. Lainer (2) R. Loup (2) L. Schipper A. Green (2) J. Bieler (2) J. Elkin (2) C. Ingall (2) H. Schulweis (2) I. Zeldin (2)	Attended Ed. mtg. 4/5 Attended Ed. mtg. 4/5 Attended Ed. mtg. 4/5

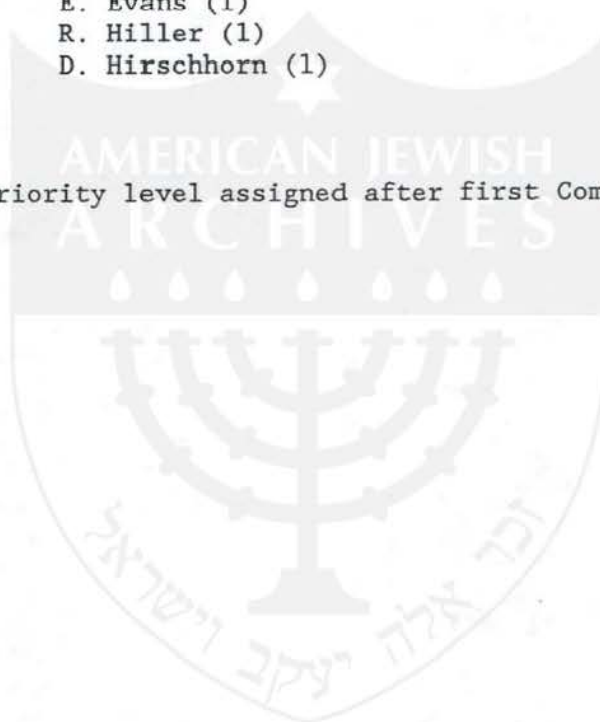
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Numbers refer to priority level assigned after first Commission meeting

<u>Sr. Policy Advisor</u>	<u>Commissioner</u>	<u>Plans for Contact</u>
Art Rotman	D. Dubin (2) D. Mintz (1) L. Pollack (2) H. Rosenthal (2) D. Shapiro (2)	Attended Ed. mtg. 4/5
Carmi Schwartz	none	
Herman Stein	none	
Jon Woocher	I. Greenberg (2)	
Hank Zucker	J. Colman (2) M. Corson (1) E. Evans (1) R. Hiller (1) D. Hirschhorn (1)	

*

Numbers refer to priority level assigned after first Commission meeting



4/13/89

Commissioner Interview Assignments

<u>Sr. Policy Advisor</u>	<u>Commissioner</u>
David Ariel	none
Seymour Fox	Mona Ackerman David Arnow Charles Bronfman Lester Crown Eli Evans Charles Ratner Alfred Gottschalk David Hirschhorn Seymour Martin Lipset Isadore Twersky Sara Lee
Annette Hochstein	Ludwig Jesselson Morton Mandel Florence Melton Esther Leah Ritz Norman Lamm Ismar Schorsch
Stephen Hoffman	none
Morton Mandel	Max Fisher Joseph Gruss
Arthur Naparstek	Ronald Appleby Mandell Berman Stuart Eizenstat Henry Koschitzky Haskell Lookstein Matthew Maryles Donald Mintz Alvin Schiff Lionel Schipper Peggy Tishman Bennett Yanowitz

Sr. Policy Advisor

Commissioner

Joseph Reimer

Irwin Field
Mark Lainer
Robert Loup
Arthur Green
Jack Bieler
Josh Elkin
Carol Ingall
Harold Schulweis
Isaiah Zeldin

Arthur Rotman

Daniel Shapiro

Carmi Schwartz

none

Herman Stein

none

Jonathan Woocher

David Dubin
Irving Greenberg
Lester Pollack
Harriet Rosenthal

Henry Zucker

John Colman
Maurice Corson
Robert Hiller



INTER-OFFICE CORRESPONDENCE

TO: See Distribution
NAME
DEPARTMENT/PLANT LOCATION

FROM: Arthur J. Naparstek
NAME
DEPARTMENT/PLANT LOCATION

DATE: 4/13/89
 REPLYING TO
 YOUR MEMO OF: _____

SUBJECT: Commissioner Interviews

Following is a list of Senior Policy Advisors and the Commissioners who have been assigned to you. Please provide me with a schedule of when you intend to interview your people. We will have the interview guidelines to you by Monday. All interviews should be completed by May 5. I would like to have write-ups of the interviews no later than May 8.

<u>Sr. Policy Advisor</u>	<u>Commissioner</u>
David Ariel	none
Seymour Fox	Charles Bronfman Lester Crown Charles Ratner Alfred Gottschalk Seymour Martin Lipset Isadore Twersky Sara Lee
Annette Hochstein	Ludwig Jesselson Morton Mandel Florence Melton Esther Leah Ritz Norman Lamm Ismar Schorsch
Stephen Hoffman	none
Morton Mandel	Max Fisher Joseph Gruss
Arthur Naparstek	Mona Ackerman Mandell Berman Stuart Eizenstat Matthew Maryles Peggy Tishman Bennett Yanowitz Alvin Schiff Haskell Lookstein

Sr. Policy Advisor

Commissioner

Joseph Reimer

Ronald Appelby
David Arnow
Irwin Field
Henry Koschitzky
Mark Lainer
Robert Loup
Lionel Schipper
Arthur Green
Jack Bieler
Josh Elkin
Carol Ingall
Harold Schulweis
Isaiah Zeldin

Arthur Rotman

David Dubin
Donald Mintz
Lester Pollack
Harriet Rosenthal
Daniel Shapiro

Carmi Schwartz

none

Herman Stein

none

Jonathan Woocher

Irving Greenberg

Henry Zucker

John Colman
Maurice Corson
Eli Evans
Robert Hiller
David Hirschhorn

Distribution:

Seymour Fox
Annette Hochstein
Morton L. Mandel
Joseph Reimer
Arthur Rotman
Jonathan Woocher
Henry L. Zucker

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TO: Arthur J. Naparstek
NAME
DEPARTMENT/PLANT LOCATION

FROM: Virginia F. Levi
NAME
DEPARTMENT/PLANT LOCATION

DATE: 4/20/89
REPLYING TO
YOUR MEMO OF: _____

SUBJECT: INTERVIEWS WITH COMMISSIONERS

I have made the following appointments for you with commissioners:

Friday, April 18 - Detroit

Bill Berman

He will meet you at the Detroit airport. His secretary says there is a flight from Cleveland that arrives at 3:15 p.m. and another that departs at 5 p.m. She suggests that you plan to take those flights.

Monday, May 1 - Toronto

- 10:30 a.m. - Ronald Appleby
130 Adelaide Street, West
Suite 2400 (northeast corner of York and Adelaide)
(416) 360-3333
- 2:30 p.m. - Lionel Schipper
Schipper Enterprises
22 St. Clair Avenue, East
Suite 1700
(416) 961-5355

Note: Henry Koschitzky is in Israel until May 1. His secretary will let me know if he is willing to meet with someone there.

Wednesday, May 3 - New York

- 1:30-3 p.m. - Alvin Schiff
426 West 58th Street
(212) 245-8200
- 3:30-5 p.m. - Matthew Maryles
One World Financial Center
200 Liberty Street
34th Floor
(212) 667-7420

Thursday, May 4

Mona Ackerman
595 Madison Avenue
(212) 888-2035

Her secretary, Nora Wright, will call with a specific time.

*Note: MLM says SF
should do this one.*

12:30-2 p.m. - Peggy Tishman
130 East 59th Street
(212) 980-1000
Plan to have lunch with her.

3:30-5 p.m. - Haskell Lookstein
125 East 85th Street (between Lexington and Park--Lower
School building)
(212) 427-1000



Thursday, May 4

12:30 - 2
Lunch in
HEK Office

Mona Ackerman
595 Madison Avenue
(212) 888-2035

Her secretary, Nora Wright, will call with a specific time.

Note: MCM says SF
should do this one.

12:30-2 p.m. - Peggy Tishman
130 East 59th Street
(212) 980-1000

Plan to have lunch with her. *IN HER OFFICE*

3:30-5 p.m. - Haskell Lookstein
125 East 85th Street (between Lexington and Park--Lower
School building)
(212) 427-1000

AMERICAN JEWISH
ARCHIVES



4/28

Seymour -

Here's where we are with your schedule:

	Wed., 5/3	Thurs., 5/4	Fri., 5/5	Mon., 5/8
9 a.m.			9:00 Arnow - tentative can't confirm until 5/1	Could <u>not</u> schedule time alone w/ Susan + Barbara
10:30			10:30 - his office 1114 Ave. of the Americas bet. 42nd + 43rd 34th floor	10:30 L. Crown S. Crown B. Manilow
12:30		12:30 Bronfman - lunch - his office		
1:00			1:00 Ackerman - her office	
3:00	3:00 Hirschhorn - his office			
3:30			3:30 Eli Evans - (I was able to schedule, after all!)	
5:30		5:30 Twersky - Call him that day to determine place.		

4/26

Seymour —

Here's where we are on Wed. at 3:30:

Wed., 5/3

Nothing definite. I gave this to Hirschhorn as 2nd choice and will call Arnow on Fri. to schedule. Early afternoon w/ Arnow unless it conflicts w/ Hirschhorn.

Thurs., 5/4

12:30 p.m. - Lunch w/ Bronfman. This is confirmed.
flight: 10-11:15 - Air Canada from La Guardia

5:30? - Twersky - I'll call Fri. to set this up, but he told me this time would be OK.
flight: 3:40-4:45 - Delta: Montreal to Boston

Boston to NY at 7:50, 8:30, 9:05, 9:30

Fri., 5/5

AM - Trying for Ackerman. I have to wait for a call from her sec.

PM - This is what I gave Hirschhorn as 1st choice. His sec. will call me back.

Sun., 5/7

Meet in Cleveland - 10:30 - 4:30. Exact time + place depend on your schedule. JR can be here by 9 am. We'll meet at the Bond Court if this can be scheduled. Please let me know as soon as you know when you can get here.

Mon., 5/8

10:30 - Confirmed meeting with Lester Crown along w/ Susan Crown + Barbara Manilow.

earlier - I called for an earlier mtg. for you with SC + BM. Susan is out sick, so her sec. has to get back to me.

Flights to Chicago on Sunday eve:

5:41 - United

8:30 - United, American

6:50

7:10

} Midway A.L. to
- Midway airport

	Tues. Wed. 4/25	Fri. 4/28	Mon. 5/1 10:30	Wed. 5/3	Th. 5/4	Fri. 5/5
Appelby wcb						
Koschitzky wcb 416-781-5545	In Israel until May 1					
Schipper 416-961-1211 5355	busy 11:30-1:30 + 5:00	free AM to 11:00 AM p.m.	not AM OK PM 2:30			
Schiff	X	X	X	1-4 OK	8:30-10 or 3:30-4:30	no
Lookstein				2:00 OK	3:30-OK	prefer not, but could do 8:15
Tishman Roy				2-3 OK	12:30-2	10:30-12
Ackerman Norawright				NO	break. OK	open
Maufles	X	X	X	PM	NO	AM
Berman						
Yanowitz		3:15 am. Meet at airport 5:00 dep.	at airport lunch let him know			

5/3

1:30-3:00 Alvin Schiff - 426 W. 58th St.

3:30-5 Matthew Mayles - 200 Liberty St. - 34th Fl.

5/4

AM - Mona Ackerman - 595 Madison Ave. - Nora Wright will call back w/ time

12:30-2 Peggy Tushman - 130 E. 59th St. - plan to eat lunch

3:30-5 Haschel Lookstein - 125 E. 85th St. (Lex^{bet.} + Park - lower school bldg.)

130 Adelaide St. W., Suite 2400 (N.E. corner York + Adelaide)
Lloyd's Bank Bldg.

TO: Seymour Fox FROM: Ginny Levi DATE: 5/30/89
NAME NAME
DEPARTMENT/PLANT LOCATION DEPARTMENT/PLANT LOCATION

REPLYING TO
 YOUR MEMO OF: _____

SUBJECT: Travel/Interview Schedule for week of June 5

Tuesday, June 6

Arrive in Cleveland according to your arrangements.

Reservation, 2 nights, Bond Court Hotel - Plan to take van to hotel.

3:00 - 5:00 p.m. - Meeting of Commission Steering Committee at Premier

Wednesday, June 7

7:05 a.m. - Cleveland to Baltimore, Piedmont #1107 - arrive 8:12 a.m.

9:30 a.m. - Meeting with Hirschhorn, Hiller, Zucker and Fox
 Blaustein Building
 Charles & Fayette St., 24th Floor

12:15 p.m. - Baltimore to Montreal (stop in Syracuse, no plane change)
 Piedmont #1624 - arrive 2:36 p.m.

3:30 p.m. - Meeting with Bronfman (Zucker will not join you)
 1170 Peel St.
 [His sec. would only schedule to 5:00, though I said you might need more time. He has a 6:00 meeting, so there may be some leeway.]

7:05 p.m. - Montreal to Detroit, Northwest #1107 - arrive 8:55 p.m.

9:50 p.m. - Detroit to Cleveland, Northwest #252 - arrive 10:38 p.m.

Cost of Wed. flights = \$502.61; reservations have been made

Thursday, June 8

8:45 a.m. - Cleveland to Columbus, Continental #4641 - arrive 9:30 a.m.

12:30 p.m. - This is the time currently set for your meeting with
 Mrs. Melton. I arranged this with her husband. I believe
 it could probably be changed, if you wish. Let me know
 if I should do this or if you will.

4:00 p.m. - Columbus to LaGuardia, USAir #622 - arrive 5:23 p.m.

Cost of Thurs. flights = \$300; reservations have been made.

Do you need reservations at the Roger Smith? Is that where you're staying?

6/5/89

Commission on Jewish Education in North America
Interview Checklist

Commissioner	Assigned to	Scheduled	Interviewed	Report In
Mona Ackerman	SF	X	X	X ✓
Ronald Appleby	AJN	X	X	X ✓
David Arnow	SF	X	X	X ✓✓
Mandell Berman	AJN	X	X	X ✓
Jack Bieler	JR	X	X	X ✓
Charles Bronfman	SF	X	X	X ✓
John Colman	HLZ	X	X	X ✓
Maurice Corson	HLZ	X	X	X ✓
Lester Crown	SF	X	X	X ✓
David Dubin	JW	X	X	X ✓
Stuart Eizenstat	AJN	X	X	
Joshua Elkin	JR	X	X	
Eli Evans	SF	X	X	X ✓✓
Irwin Field	JR	X	X	X ✓
Max Fisher	MLM			
Alfred Gottschalk	SF	X	X	X ✓
Arthur Green	JR	X	X	X ✓
Irving Greenberg	JW	X	X	X ✓
Joseph Gruss	MLM			
Robert Hiller	HLZ	X		
David Hirschhorn	SF	X	X	X ✓
Carol Ingall	JR	X	X	X ✓
Ludwig Jesselson	MLM			
Henry Koschitzky	AJN	X	X	X ✓

6/5/89

Commission on Jewish Education in North America
Interview Checklist

Commissioner	Assigned to	Scheduled	Interviewed	Report In
Mark Lainer	JR	X	X	X ✓
Norman Lamm	AH	X	X	X ✓
Sara Lee	SF	X	X	X ✓
Seymour Martin Lipset	SF	X	X	X ✓
Haskel Lookstein	AJN	X	X	X ✓
Robert Loup	SF	X	X	
Morton Mandel	AH			
Matthew Maryles	AJN	X	X	X ✓
Florence Melton	SF	X	X	
Donald Mintz	AJN	X	X	X ✓
Lester Pollack	JW	X	X	X ✓
Charles Ratner	AJN	X	X	X ✓
Esther Leah Ritz	AH	X	X	X ✓
Harriet Rosenthal	JW	X	X	X ✓
Alvin Schiff	AJN	X	X	X ✓
Ismar Schorsh	AH	X	X	X ✓
Harold Schulweis	JR	X	X	X ✓
Lionel Schipper	AJN	X	X	X ✓
Daniel Shapiro	AR	X	X	X ✓
Peggy Tishman	AJN	X	X	X ✓
Isadore Twersky	SF	X	X	X ✓
Bennett Yanowitz	AJN	X	X	X ✓
Isaiah Zeldin	JR	X	X	X ✓

6/5/89

Commission on Jewish Education in North America
Interview Checklist

	Commissioner	Assigned to	Scheduled	Interviewed	Report In
3	Mona Ackerman	SF	X	X	X
	Ronald Appleby	AJN	X	X	X
2	David Arnow	SF	X	X	X
3	Mandell Berman	AJN	X	X	X
3	Jack Bieler	JR	X	X	X
1	Charles Bronfman	SF	X	X	X
1	John Colman	HLZ	X	X	X
3	Maurice Corson	HLZ	X	X	X
	Lester Crown	SF	X	X	X
	David Dubin	JW	X	X	X
2	Stuart Eizenstat	AJN	X	X	
1	Joshua Elkin	JR	X	X	
1	Eli Evans	SF	X	X	X
3	Irwin Field	JR	X	X	X
	Max Fisher	MLM			
1	Alfred Gottschalk	SF	X	X	X
2	Arthur Green	JR	X	X	X
3	Irving Greenberg	JW	X	X	X
	Joseph Gruss	MLM			
3	Robert Hiller	HLZ	X		
3	David Hirschhorn	SF	X	X	X
2	Carol Ingall	JR	X	X	X
	Ludwig Jesselson	MLM			
	Henry Koschitzky	AJN	X	X	X

6/5/89

Commission on Jewish Education in North America
Interview Checklist

	Commissioner	Assigned to	Scheduled	Interviewed	Report In
2	Mark Lainer	JR	X	X	X
3	Norman Lamm	AH	X	X	X
2	Sara Lee	SF	X	X	X
3	Seymour Martin Lipset	SF	X	X	X
2	Haskel Lookstein	AJN	X	X	X
3	Robert Loup	SF	X	X	
	Morton Mandel	AH			
1	Matthew Maryles	AJN	X	X	X
3	Florence Melton	SF	X	X	
2	Donald Mintz	AJN	X	X	X
1	Lester Pollack	JW	X	X	X
2	Charles Ratner	AJN	X	X	X
2	Esther Leah Ritz	AH	X	X	X
1	Harriet Rosenthal	JW	X	X	X
3	Alvin Schiff	AJN	X	X	X
2	Ismar Schorsh	AH	X	X	X
	Harold Schulweis	JR	X	X	X
1	Lionel Schipper	AJN	X	X	X
1	Daniel Shapiro	AR	X	X	X
1	Peggy Tishman	AJN	X	X	X
1	Isadore Twersky	SF	X	X	X
1	Bennett Yanowitz	AJN	X	X	X
	Isaiah Zeldin	JR	X	X	X

4/4/89

Commission on Jewish Education in North America
Contacts from 12/14/88 - 6/14/89

Name	Assignment	Post-Commission Meeting Contacts	Comments
I. LAY LEADERS			
Mona Ackerman -Fdn	AJN - 1	Phone call 1/89.	
Ronald Appelby	AJN - *	Phoned end of Dec. JR will see in Toronto.	
David Arnow	JR - 2*	AH saw 2/89. Will call 4/89.	
Mandell Berman	AJN - 1	AJN will see before regional mtg.	
Charles Bronfman	SF - 1	SF saw 2/89. MLM saw 3/89. Will chair regional mtg.	
John Colman	HLZ - 2	HLZ will call.	
Maurice Corson - Fdn	HLZ - 1	HLZ will see.	
Lester Crown	SF - 1	SF saw 2/89. MLM saw 3/89. Will host regional mtg.	
Stuart Eizenstat	AJN - 2	Met in Jan.	
Eli Evans - Fdn	HLZ - 1	HLZ will call or see.	
Irwin Field	AR - 2*	JR will see.	
Max Fisher	MLM - 1	Should be seen - by MLM?	
Joseph Gruss		MLM will see with A. Schiff.	
Robert Hiller - Fdn	HLZ - 1	HLZ will see.	
David Hirschhorn	HLZ - 1	SF saw 4/3. HLZ will call.	
Ludwig Jesselson	AH - 1	MLM will urge to see AH in Jerusalem.	
Henry Koschitzky	JR - 2	SF saw 2/89. JR will see.	
Mark Lainer	JR/AJN-2	JR will see.	
Robert Loup	AH - 2	AH will call 4/89. JR may see in CO.	
Morton L. Mandel	AH	OK	
Matthew Maryles	AJN - 2	Phoned end of Dec. AJN may see.	
Florence Melton	AH - 1	AH will try to see 4/89.	
Donald Mintz	AR - 1	No plan.	
Lester Pollack	AR - 2	No plan.	
Charles Ratner	SF - 1	Saw 2/89. Will call 4/89.	
Harriet Rosenthal	AR - 2	No plan.	
Esther Leah Ritz	AH/AR-2	AH saw 2/89. Will see 4/89.	
Lionel Schipper	AJN - *	JR will see.	
Daniel Shapiro	AJN - 2	AR will see.	
Peggy Tishman	AH/AJN-1	AJN will see.	
Bennett Yanowitz	AJN - 1	No plan.	

* = needs special treatment; 1 = top priority; 2 = less critical to see now

4/4/89

Commission on Jewish Education in North America
Contacts from 12/14/88 - 6/14/89

Name	Assignment	Post-Commission Meeting Contacts	Comments
II. PRES, HIGHER JEWISH ED			
Alfred Gottschalk	MLM/SF-1	Called 2/89. Will see 4/89.	
Norman Lamm	MLM/AH-1	AH will see 4/89.	
Ismar Schorsch	MLM/AH-1	AH will see 4/89.	
Arthur Green	JR - 2*	JR will see.	
III. SCHOLARS/EDUCATORS (1)			
Seymour Martin Lipset	SF - 1	Saw 2/89. Will see 4/89.	
IV. JUDAIC SCHOLARS (1)			
Isadore Twersky	SF - 1	Saw 2/89.	
V. JEWISH EDUCATORS (7)			
Jack Bieler	JR - 2	Will attend educators' meeting - 4/5/89.	
David Dubin	AR - 2	Will attend educators' meeting - 4/5/89.	
Joshua Elkin	JR - 2	Will attend educators' meeting - 4/5/89.	
Irving Greenberg	JR - 2	JW will see.	
Carol Ingall	JR - 2	Will attend educators' meeting - 4/5/89.	
Sara Lee	SF - 1	Called 2/89. Saw 4/89. Educators' mtg. 4/5/89.	
Alvin Schiff	AJN - 1	Will attend educators' meeting - 4/5/89.	
VI. RABBIS			
Haskel Lookstein	AJN - 1	AH saw 1/89. AJN may see.	
Harold Schulweis	JR - 2*	JR will see.	
Isaiah Zeldin	JR - 2*	JR will see.	

Ratner - Breakfast 7/31 - ? Can it be scheduled? faxed - 2:50 pm
if speaking

7/21/89

To: AH + SF

From: VFL

Re: August appointments

Ratner will be at Bond Ct.
at 7:00 on 7/31.

The following is the schedule I've arranged for your meetings with commissioners during Aug. Mona Ackerman messes things up a bit, but is taking her son to college on 8/22, so could only do the 21st.

Guinny

Supper & Barbara
2 daughters
out all that
who won't do w/out.

	Mon.- 8/21	Tues.- 8/22	Wed.- 8/23
<u>SF</u> Ackerman	4:00 - her office 595 Madison 37th Floor (Confirmed)		
Twersky		11:00 / Late morning. I'm to call next week to set time or see if he can see you earlier. 8/21 is out.	
Hirschhorn		4:00 3:00 p.m. his office (Balt.)	
Crown			Secretary to call back. It appears that he can see you sometime on 8/23.
<u>AH</u> Arnow	(Annette - you asked if you might see Arnow instead of his regular counselor. He's assigned to Selmon, so you'll have to ask him. J)		May be on vacation 9:30-11:30 - Tentative. We can confirm after 7/31, when he returns from vacation
Lamm			1:30-3:30 - Definite 500 W. 185th St. Would like you to confirm

8/3/89

TO: Those assigned to interview commissioners

FROM: Ginny Levi

RE: Next round of interviews with commissioners

Following the June 14 Commission meeting, assignments were made for the next round of interviews with commissioners. A list of commissioner assignments is attached. We ask that you arrange to complete your assigned interviews and submit your reports by September 15. Following is a summary of what we seek from the interviews and a suggested approach. You are encouraged to structure the interviews to the specific interests of the commissioners with whom you are speaking.

I. Purpose of interviews

- A. To debrief on the June 14 meeting.
- B. To begin a conversation on outcomes of the Commission's work.
- C. To prepare for the fourth Commission meeting.

II. Basis for discussion

A. Debrief

- 1. General reaction to the 6/14 meeting or, for those who did not attend, provide a summary and elicit reactions to this, the background materials, and the minutes.
- 2. Build on the sense of progress -- from fairly abstract thinking to practical recommendations. Emphasize that the Commission is moving towards recommendations for implementation.

B. Anticipated outcomes of the Commission's work

1. A report that will include:

- * broad directions for Jewish education for the next decade or two - including programmatic options.
- * concrete recommendations on personnel and community (e.g. strengthen training program; expanded role for the communal organizations; national recruitment effort; substantially increased financial support, etc...)

(See outline of final report and research design -- remember how tentative these are.)

2. Community action sites (introduce the notion of "who will do this," i.e. the need of a mechanism for implementation.) (See documents in background materials for June 14).
 3. A successor mechanism: This is a commission that will end its work in June 1990 with more than a report. It intends to be proactive in following up on its recommendations. How should this be done?
- C. Prepare for the fourth meeting of the Commission - Oct. 23 at the UJA/Federation of Jewish Philanthropies of New York, 130 East 59th Street, NYC. Check attendance plans. Review of and reactions to tentative plans for meeting:
1. Discussion of a possible mechanism for implementation
 2. Update on personnel and community/financing papers
 3. Presentation of capsule statements by authors of background papers to the final report.



8/3/89

Commissioner Interview Assignments

Sr. Policy Advisor/Staff

Commissioner

Seymour Fox

Mona Ackerman
Charles Bronfman
Lester Crown
Alfred Gottschalk
David Hirschhorn
Sara Lee
Seymour Martin Lipset
Charles Ratner
Isadore Twersky

Annette Hochstein

David Arnow
Norman Lamm
Robert Loup
Morton Mandel
Florence Melton
Esther Leah Ritz
Ismar Schorsch

Morton Mandel

Max Fisher
Joseph Gruss
Ludwig Jesselson
Daniel Shapiro

Arthur Naparstek

Ronald Appleby
Stuart Eizenstat
Robert Hiller
Matthew Maryles
Lionel Schipper
Peggy Tishman

Joseph Reimer

Jack Bieler
Josh Elkin
Irwin Field
Arthur Green
Carol Ingall
Henry Koschitzky
Mark Lainer
Haskell Lookstein
Alvin Schiff
Harold Schulweis
Isaiah Zeldin

Sr. Policy Advisor/Staff

Commissioner

Arthur Rotman

Eli Evans
Donald Mintz

Jonathan Woocher

Mandell Berman
Maurice Corson
David Dubin
Irving Greenberg
Lester Pollack
Harriet Rosenthal
Bennett Yanowitz

Henry Zucker

John Colman



8/23/89

Commission on Jewish Education in North America
Interview Checklist
Follow-up to Commission Meeting of 6/14/89

Commissioner	Assigned to	Scheduled	Interviewed	Report In
Mona Ackerman	SF	X		
Ronald Appleby	AJN			
David Arnow	AH	X	X	
Mandell Berman	JW			
Jack Bieler	JR			
Charles Bronfman	SF	X	X	
John Colman	HLZ			
Maurice Corson	JW			
Lester Crown	SF			
David Dubin	JW			
Stuart Eizenstat	AJN			
Joshua Elkin	JR			
Eli Evans	AR			
Irwin Field	JR			
Max Fisher	MLM			
Alfred Gottschalk	SF			
Arthur Green	JR			
Irving Greenberg	JW			
Joseph Gruss	MLM			
Robert Hiller	AJN			
David Hirschhorn	SF	X	X	
Carol Ingall	JR			
Ludwig Jesselson	MLM			
Henry Koschitzky	JR			

8/23/89

Commission on Jewish Education in North America
Interview Checklist
Follow-up to Commission Meeting of 6/14/89

Commissioner	Assigned to	Scheduled	Interviewed	Report In
Mark Lainer	JR			
Norman Lamm	AH	X	X	
Sara Lee	SF			
Seymour Martin Lipset	SF			
Haskel Lookstein	JR			
Robert Loup	AH			
Morton Mandel	AH			
Matthew Maryles	AJN			
Florence Melton	AH			
Donald Mintz	AR			
Lester Pollack	JW			
Charles Ratner	SF	X	X	
Esther Leah Ritz	AH			
Harriet Rosenthal	JW			
Alvin Schiff	JR			
Ismar Schorsch	AH	X	X	X
Harold Schulweis	JR			
Lionel Schipper	AJN			
Daniel Shapiro	MLM			
Peggy Tishman	AJN			
Isadore Twersky	SF	X	X	
Bennett Yanowitz	JW			
Isaiah Zeldin	JR			

VFL

8/30/89

TO: Those Assigned to Interview Commissioners

FROM: Ginny Levi

RE: NEXT ROUND OF INTERVIEWS WITH COMMISSIONERS - REVISED INTERVIEW SCHEDULE

Following the June 14 Commission meeting, assignments were made for the next round of interviews with commissioners. A list of commissioner assignments is attached. We ask that you arrange to complete your assigned interviews and submit your reports by September 15 or as soon thereafter as possible. Following is a summary of what we seek from the interviews and a suggested approach. You are encouraged to structure the interviews to the specific interests of the commissioners with whom you are speaking.

I. Purpose of Interviews

- A. To debrief on the June 14 meeting
- B. To begin a conversation on outcomes of the Commission's work
- C. To prepare for the fourth Commission meeting

II. Basis for Discussion

A. Debrief

- 1. General reaction to the June 14 meeting or, for those who did not attend, provide a summary and elicit reactions to this, the background materials, and the minutes.
- 2. Build on the sense of progress--from fairly abstract thinking to practical recommendations. Emphasize that the Commission is moving towards recommendations for implementation.

B. Anticipated Outcomes of the Commission's Work

- 1. An Action Plan that will include:
 - a. The development of Community Action Sites (see footnote)

Community Action Sites:

The Commission decided at its last meeting that the way to approach the challenge--the way to start bringing about change--will involve some form of demonstration in the field. The Commission, therefore, decided to consider establishing a program to develop Community Action Sites.

A Community Action Site could involve an entire community, a network of institutions or one major institution where ideas and programs that succeeded, as well as new ideas and programs, would be implemented. These Community Action Sites would involve the assistance of national institutions and organizations.

- b. A plan for enabling the development of North American elements (e.g., expansion of quality training opportunities)
 - c. A funding program (possible sources of funding; short and long-term funding)
 - d. Concrete recommendations on personnel and the community (e.g., expanded role for communal organizations; substantially increased financial support; steps for building the profession of Jewish educator, etc. . .)
 - e. An agenda for the next decade: the programmatic options (possibly expanding the option papers to identify the major agenda items for each programmatic area)
 - f. A successor mechanism for the Commission. (How do commissioners view their own future involvement; how do they feel about a possible annual meeting to discuss progress; other possible formats?)
- 2. In order to ensure that the Commission can decide on the basis of the best available information and analysis, MLM has commissioned a series of papers (see attached list).
 - 3. All of this will be summarized in a Commission report (see draft outline of final report).
 - 4. Implementation

How will implementation be brought about? Who will do this? Who will see to it that the plan will be implemented, that the Commission will be pro-active in bringing about change? Many commissioners believe that some mechanism will need to be established that will facilitate the implementation of Community Action Sites and to be a catalyst for the implementation of the other elements.

5. A Mechanism for Implementation

If so, what kind of a mechanism should this be? Some of the functions that have been suggested have included:

- a. To serve as broker between expertise on the national level and local initiative and expertise.
- b. To encourage foundations and philanthropists to support innovations and experimentation in the Community Action Site.
- c. To undertake the diffusion of successful lessons learned in the process of implementation in the Community Action Site.
- d. To help establish monitoring and evaluation systems for the demonstration projects.

6. The fourth meeting of the Commission: October 23 at UJA/Federation of Jewish Philanthropies of New York, 130 East 59th Street, New York City, 10 a.m. to 4 p.m. Check attendance plans. Review the tentative content of the meeting:

1. Discussion of a possible action plan
2. Discussion of a possible mechanism of implementation
3. Update on community/financing paper
4. Possibly first presentations on background papers

Please keep me informed of your progress and remember to send me your interview reports for distribution.



TO: Senior Policy Advisors

FROM: Seymour Fox

DATE: 7/30/89

Below is a new list of the research papers which combines several of them, as well as an update of what we are suggesting.

Papers to be Commissioned:

1. The relationship between Jewish education and Jewish continuity.
(Author: possibly a major Jewish philosopher--if he is willing to undertake the assignment.)
2. The organizational structure of Jewish education in North America, by Walter Ackerman.
3. The synagogue as a context for Jewish education, by Joseph Reimer.
4. Attitudes, opinions, and perceptions of needs of leadership, by Steven M. Cohen and Erik Cohen. (Based on the data to be collected at the G.A. and other sources.)
5. Approaches to training personnel and current training opportunities, by Aryeh Davidson.
6. Assessment of Jewish education as a profession, by Isa Aron.

Isa Aron will also produce an additional paper on personnel, based on both existing data and data that she will collect, in the following areas:

- The state of the field of Jewish education;
- The shortage of personnel for Jewish education and personnel needs;
- The training history of good educators in the field;
- Recruitment and retention of personnel;
- Salaries and benefits;
- Bibliography in the area of personnel.

8/29/89

Commissioner Interview Assignments

Sr. Policy Advisor/Staff

Commissioner

Seymour Fox

Mona Ackerman
Charles Bronfman
Lester Crown
Alfred Gottschalk
David Hirschhorn
Sara Lee
Seymour Martin Lipset
Charles Ratner
Isadore Twersky

Annette Hochstein

David Arnow
Norman Lamm
Robert Loup
Morton Mandel
Matthew Maryles
Florence Melton
Esther Leah Ritz
Ismar Schorsch
Peggy Tishman

Stephen Hoffman

Ronald Appleby
Robert Hiller

Morton Mandel

Max Fisher
Joseph Gruss
Ludwig Jesselson

Joseph Reimer

Jack Bieler
Josh Elkin
Irwin Field
Arthur Green
Carol Ingall
Henry Koschitzky
Mark Lainer
Haskell Lookstein
Alvin Schiff
Harold Schulweis
Isaiah Zeldin

Sr. Policy Advisor/Staff

Commissioner

Arthur Rotman

Stuart Eizenstat
Eli Evans
Donald Mintz
Daniel Shapiro

Jonathan Woocher

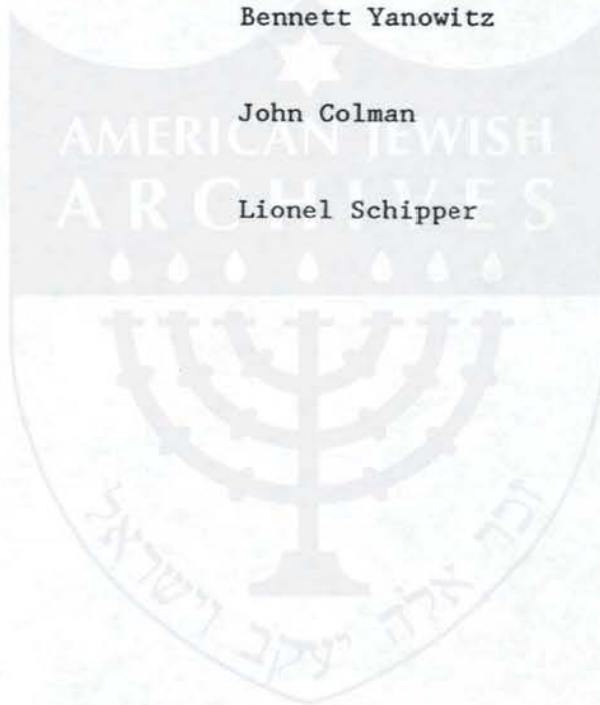
Mandell Berman
Maurice Corson
David Dubin
Irving Greenberg
Lester Pollack
Harriet Rosenthal
Bennett Yanowitz

Henry Zucker

John Colman

Unassigned

Lionel Schipper



9/28/89

Commission on Jewish Education in North America
Interview Checklist
Follow-up to Commission Meeting of 6/14/89

Commissioner	Assigned to	Scheduled	Interviewed	Report In
Mona Ackerman	SF	X		
Ronald Appleby	SHH			
David Arnow	AH	X	X	X
Mandell Berman	JW	X	X	X
Jack Bieler	JR	X	X	X
Charles Bronfman	SF	X	X	X
John Colman	HLZ	X	X	X
Maurice Corson	JW			
Lester Crown	SF			
David Dubin	JW	X	X	X
Stuart Eizenstat	AR	X	X	X
Joshua Elkin	JR	X		
Eli Evans	AR	X	X	X
Irwin Field	JR			
Max Fisher	MLM			
Alfred Gottschalk	SF	X	X	X
Arthur Green	JR	X	X	X
Irving Greenberg	JW	X	X	X
Joseph Gruss	MLM			
Robert Hiller	SHH			
David Hirschhorn	SF	X	X	X
Carol Ingall	JR	X	X	X
Ludwig Jesselson	MLM			
Henry Koschitzky	JR			

9/28/89

Commission on Jewish Education in North America
Interview Checklist
Follow-up to Commission Meeting of 6/14/89

Commissioner	Assigned to	Scheduled	Interviewed	Report In
Mark Lainer	JR			
Norman Lamm	AH	X	X	
Sara Lee	SF	X	X	
Seymour Martin Lipset	SF	X	X	X
Haskel Lookstein	JR	X	X	X
Robert Loup	AH	X		
Morton Mandel	AH			
Matthew Maryles	AH	X		
Florence Melton	AH	X		
Donald Mintz	AR			
Lester Pollack	JW	X	X	X
Charles Ratner	SF	X	X	X
Esther Leah Ritz	AH	X		
Harriet Rosenthal	JW	X	X	X
Alvin Schiff	JR	X	X	X
Ismar Schorsch	AH	X	X	X
Harold Schulweis	JR			
Lionel Schipper	JR			
Daniel Shapiro	AR			
Peggy Tishman	AH			
Isadore Twersky	SF	X	X	X
Bennett Yanowitz	JW	X	X	X
Isaiah Zeldin	JR			

2/13/89

Commission on Jewish Education in North America

Name	Foundation		Action Needed
	Assignment	Status	
Ronald Appelby	AJN - *	-	
Mandell Berman	AJN - 1	I	
Charles Bronfman	SF - 1	G-1	Set up MLM mtg 3/29 or 31;ask to conv reg mtg
Lester Crown	SF - 1	G-1	Set up MLM mtg 3/29 or 31;ask to conv reg mtg
Stuart Eizenstat	AJN - 2	-	
Irwin Field	AR - 2*	-	
Max Fisher	MLM - 1	G-2	
Joseph Gruss		G-2	
David Hirschhorn	HLZ - 1	G-1	Set up mtg with HLZ & AJN
Ludwig Jesselson	AH - 1	G-2	
Mark Lainer	JR/AJN-2	G-2	
Robert Loup	AH - 2	-	
Morton L. Mandel	AH	G-1	
Matthew Maryles	AJN - 2	-	
Florence Melton	AH - 1	G-1	Determine means of keeping involved
Donald Mintz	AR - 1	I	
Lester Pollack	AR - 2	I?	
Charles Ratner	SF - 1	I	
Harriet Rosenthal	AR - 2	-	
Esther Leah Ritz	AH/AR-2	-	
Lionel Schipper	AJN - *	G-2	
Daniel Shapiro	AJN - 2	-	
Bennett Yanowitz	AJN - 1	I	
John Colman	HLZ - 2	-	
Peggy Tishman	AH/AJN-1	-	
Henry Koschitzky	JR - 2	G-2	
Mona Ackerman -Fdn	AJN - 1	G-1	Set up mtg with HLZ & AJN
David Arnow	JR - 2*	G-2	
Maurice Corson - Fdn	HLZ - 1	G-1	Determine means of keeping involved
Eli Evans - Fdn	HLZ - 1	G-2	Set up mtg with HLZ & AJN
Robert Hiller - Fdn	HLZ - 1	-?	
II. PRES, HIGHER JEWISH ED			
Alfred Gottschalk	MLM/SF-1	I	Consider inviting to a meeting)
Norman Lamm	MLM/AH-1	I	with MLM in March -)
Ismar Schorsch	MLM/AH-1	I	to include 4 institution heads,))
Arthur Green	JR - 2*	I	Lipset & Twersky.)
III. SCHOLARS/EDUCATORS (1)			
Seymour Martin Lipset	SF - 1	-	see Pres. of Inst. of Higher Ed, above
IV. JUDAIC SCHOLARS (1)			
Isadore Twersky	SF - 1	I	see Pres. of Inst. of Higher Ed, above

G-1 = Grantor-top priority; G-2 = Grantor-second priority; I = Influences grantors

* = needs special treatment; 1 = top priority; 2 = less critical to see now

2/13/89

Commission on Jewish Education in North America

Foundation			
Name	Assignment	Status	Action Needed

V. JEWISH EDUCATORS (7)			
David Dubin	AR - 2	-	}
Jack Bieler	JR - 2	-	}
Joshua Elkin	JR - 2	-	}
Sara Lee	SF - 1	I	} JR to call educators' mtg in Mar.
Alvin Schiff	AJN - 1	I	}(for which members of this group?)
Irving Greenberg	JR - 2	I	}
Carol Ingall	JR - 2		}
VI. RABBIS			
Haskel Lookstein	AJN - 1	I	AJN conversation to determine interest
Harold Schulweis	JR - 2*	-	
Isaiah Zeldin	JR - 2*	-	
VII. SR. POLICY ADVISORS			
David Ariel			
Seymour Fox			
Annette Hochstein			
Stephen Hoffman			
Arthur Naparstek			
Arthur Rotman			
Carmi Schwartz			
Herman Stein			
Jonathan Woocher			
Henry Zucker			
VIII. STAFF			
Rachel Gubitz			
Joseph Riemer			
Virginia Levi			

G-1 = Grantor-top priority; G-2 = Grantor-second priority; I = Influences grantors



PREMIER INDUSTRIAL CORPORATION

REQUEST FOR TELEX/MAILGRAM/FAX

72343 (REV. 2/88) PRINTED IN U.S.A.

SPECIFY HOW TO SEND MESSAGE

DATE REQUESTED

11/9/89

☐ TELEX NO.☐ MAILGRAM☒ FAX NO. 9622699951NO. OF PGS. 4
(INCL. COVER SHEET)☒ URGENT - Time sensitive - must go at once☐ REGULAR - Send at time rates are most economical

TYPE (USING DOUBLE SPACES) OR PRINT CLEARLY

TO:

NAME ANNETTE HOCHSTEIN

COMPANY NATIV

STREET ADDRESS

CITY, STATE, ZIP JERUSALEM

PHONE NUMBER

FROM:

NAME GINNY LEVI

COMPANY PREMIER

DEPARTMENT

COST CENTER 090

216 391 9962

TELEX NO.: 6873015 PREMI UW

FAX NO.: 2163918327

TIME SENT:

MESSAGE: Annette - Attached are the 3 letters we sent. MLM has not sent materials to Naron or Herzog.

Your appointments so far (Tishman hasn't returned calls):

Schorach - Nov. 29 - 8:30 a.m.

~~Lamm~~ - Nov. 30 - 9:30 a.m.

Lamm - Nov. 30 - 1:00 p.m.

Maayles - Nov. 30 - 4:00 p.m.

We're trying for Tishman later on 11/29. Schorach can be moved to a later time, if necessary.

Ginny

sent
11/9 ✓

Nativ Policy and Planning Consultants
Jerusalem, Israel

נתיב-יועצים למדיניות ותכנון
ירושלים

Tel.: 972-2-662 296; 699 951

Fax: 972-2-699 951

FACSIMILE TRANSMISSION

TO: Ginny Levi

November 2, 1989

FROM: Debbie Meline

DATE:

001-216-361-9962

NO. PAGES: 9

FAX NUMBER:

Dear Ginny,

Annette is already planning her next trip to the States and would appreciate your help in scheduling interviews.

She would like to see as many of her New York commissioners as possible on November 29 - 30. Could someone please try to make appointments for her with the following people:

Ismar Schorsch
Norman Lamm
Mathew Maryles
David Arnow
Peggy Tishman

Annette had a meeting with Peggy Tishman yesterday and she agreed to meet with Annette again in New York to discuss recommendations.

As usual, there are several people who should receive the progress report of October 23rd. I am sending you a list of those who live in the U.S. and other countries. We assume that Mark is sending the report to the federation planners. We, of course, will take care of distributing the report here in Israel. Did MLM send the complete package of Commission materials to Minister of Education Navon and President Herzog? If not, we can send it in his name.

Also attached is a suggested draft of a note to send along with the document. Please fax us your final version of the letter so that we can replicate it and use it for our Israel distribution.

Warm Regards,

Debbie

TOWARDS THE FIFTH COMMISSION MEETING

INTERVIEW OF COMMISSIONERS
SUGGESTED SCHEDULE

I. Purpose of the Interview

This interview is perhaps the most critical to date, as we are seeking the commissioners' response and input, for the suggested recommendations.

The interview should be aimed at ensuring that the commissioner has an understanding of the overall direction in which the Commission is moving:

Personnel and the community will be dealt with across-the-board, within the context of a number of communities. The process will be facilitated by a mechanism for implementation and will be adequately funded.

Individual commissioners may be particularly interested in specific areas (continental strategies; programmatic agendas; research).

II. Elements of the Interview

A. Briefly review the meeting of October 23.

You may want to remind the commissioner that the Commission is committed to two outcomes: a final report and a plan for implementation. At the fourth meeting the plan of action was endorsed (see page 3) and at the fifth meeting we will be presenting a draft of the recommendations for the final report.

B. The recommendations

Beyond the general thrust of the work, it may not be necessary to discuss every recommendation with each commissioner; you may choose to focus on those recommendations in which a commissioner has a special interest.

We are interested in the specific reactions of commissioners - questions that need clarification, suggestions for the recommendations, comments which may be incorporated (directly or implied) into the final report. Accounts of such comments in your interview report might be useful for quoting in the report.

Attached is a summary of the recommendations which can be used for reference (see pages 4, 6). However, it is suggested that you take along the complete document ("A Decade for Renewal") which contains elaborations of each of the recommendations.

Please Note:

The most significant divergence from the current list of recommendations and the full report is in the section on community. HLZ will draft a new recommendation on the community which will emphasize the importance of creating a climate conducive to change in Jewish education and discuss funding in more detail. The idea of a fund for Jewish education will not be included in the recommendation. Rather, the importance of federation funding (through their endowment funds and annual campaigns) and the potential contribution of family foundations will be stressed.

III. Check attendance for February 14th; remind commissioners of the longer hours.



From Decisions to Implementation: A Plan for Action

I. Introduction

As the Commission approaches its fourth meeting, the outline of a plan for action is emerging.

The proposed action plan includes the following elements:

1. Mobilizing the Community (leadership, structure, finance) for implementation and change.
2. Developing strategies for building the profession of Jewish education, including recruitment, training and retention.
3. Establishing and developing Community Action Sites to demonstrate what Jewish education at its best can be, and to offer a feasible starting point for implementation.
4. Implementing strategies on the continental level and in Israel in specific areas — such as the development of training opportunities or recruitment programs to meet the shortage of qualified personnel.
5. Developing an agenda for programmatic options and an approach for dealing with them.
6. Building a research capability to study questions such as the impact and effectiveness of programs.
7. Designing a mechanism for implementation that will continue the work of the Commission, as well as initiate and facilitate the realization of the action plan.

The
mechanism
as
catalyst
and
facilitator

Recommendations

BEFORE CORRECTIONS

1. The Community

1. The Commission recommends that more outstanding community leaders, scholars, educators and rabbis be recruited to take leadership and assume responsibility for Jewish education on the national and local level. Appropriate structures will have to be developed to meet the new challenges.

We will have to decide if Funding should be a separate section of the report, with separate recommendations and elaborations. In this case the topic will be removed entirely from this section.

2. The Commission recommends the establishment of a fund of \$___ for Jewish education so that its recommendations can be acted upon immediately. The founders of this fund call on the organized Jewish community—local federations, national organizations and institutions to (double?) the amount of money available for Jewish education over the next five years.

2. Personnel

The Commission recommends that a ten-year plan to build the profession of Jewish education in North America be undertaken. The plan will include the development of training opportunities; a major effort to recruit appropriate candidates to the profession and improvements in the status of Jewish education as a profession.

3. Programmatic Areas

The Commission has identified the following 12 programmatic areas, each of which offers promising opportunities for intervention

Early Childhood Education and Child Care
The Supplementary School (elementary and high school)
The Day School (elementary and high school)
Informal Education
Israel Experience Programs
Curriculum

The Use of Media and Technology
The College Age Group
Adult Education
Family Education
The Retired and the Elderly
Camping

The Commission believes that these areas can form a challenging agenda for the next decade and urges communities, communal organizations, foundations and philanthropists to act upon them.

The mechanism for implementation will offer its services to those who want to concentrate their efforts in a programmatic area and help in research, planning and monitoring.

The mechanism will continue to develop the programmatic agenda towards implementation in Community Action Sites and will diffuse the results of work in these areas throughout the North American community.

4. Research

The Commission recommends the establishment of a research capability in North America to develop the knowledge base for Jewish education, to gather the necessary data and to undertake monitoring and evaluation. Research and development should be supported at existing institutions and organizations, and at specialized research facilities that need to be established.

5. Community Action Sites

The Commission recommends the establishment of several Community Action Sites, where excellence in Jewish education will be demonstrated for others to see, learn from and, where appropriate, to replicate. Community Action Sites will be initiated by local communities which will work in partnership with the mechanism for implementation. The mechanism will help distil the lessons learned from the Community Action Sites and diffuse the results.

7. The Mechanism for Implementation

The Commission recommends the establishment of a mechanism that will undertake the implementation of its recommendations. It will be the driving force in the attempt to bring about across-the-board, systemic change for Jewish education in North America.

The mechanism will facilitate the establishment of Community Action Sites, encourage foundations and philanthropists to support excellence, innovation and experimentation; facilitate the implementation of strategies on the continental level and in Israel; assist in the planning and development of programmatic agendas; help to develop the research capability in North America and prepare annual progress reports for discussion by the North American Jewish community.



papers on community
- suggestions for interviews
- reports



1/23/90

Appointments with Commissioners

Seymour

1. Eli Evans - Could see you any time the morning of 2/6. Has lunch meeting and couldn't see you in the afternoon before 2:15, which seems too late. Feels 2/12 is too late. — Set breakfast 8:20 on 2/6 Yale Club
2. Chuck Ratner - Tentative: lunch on 2/7 - 12:30 p.m. - University Club (Not available for breakfast).
3. Mona Ackerman - Set up for 3:00 p.m., Mon. 2/12, but with Kathy Hat. (Mona preparing for some board exam + unavailable all week.)

Annette

1. Ismar Schorsch - Meet at his office Tues., 2/6, 9:00 AM.
2. Matthew Maryles - Tues., 2/6, Noon - meet at his office - go to lunch.

19/20

COMMISSIONER INTERVIEW SCHEDULE -- ARTH

COMMISSIONERS					
not call yet Mona Riklis Ackerman New York, NY (212) 888-2035	Art to call				
Mandell L. Berman Southfield, MI (313) 353-8390 confirm 11/1	will confirm 11/1				
Stuart E. Eizenstat Washington, D.C. (202) 347-0066	when should I reach				
Bennett Yanowitz Cleveland 696-3311	when should I schedule? anytime				
Rabbi Haskel Lookstein New York, NY (212) 427-1000	confirmed Wed. Nov. 2 3:15 p.m. meet at Rama's Upper School 60 East 78th Street				✓
Matthew J. Maryles New York, NY (212) 667-7420	confirmed (noon) Wed. Nov. 2 lunch at his office World Financial Center 200 Liberty St. 34th floor				✓
Alvin I. Schiff New York, NY (212) 245-8200	confirmed Thurs. Nov. 3 9:30-11:30 A.M. 426 West 58th St. - 4th floor near Columbus Circle (between 8th & 9th)				✓
Lionel Schipper Toronto, ONT (416) 961-5355	when should I contact? or do you prefer to call? Art to call				
1111 Park Ave. Daniel S. Shapiro New York, NY 10128 (212) 758-0404	had surgery - won't schedule meeting before Nov 30. Art to call				
Peggy Tishman New York, NY (212) 980-1000	Art to call Nov 2 10:00 Peggy in Israel until Friday - Secretary suggested calling Judith Mame's dir. of comm.				
Ronald Appellby Toronto (212) 593-6300 David Finn → Ruder Finn & Rotman, Inc. 301 E. 57th St.	when should I contact? Jimmy says he hasn't accepted So you may prefer to call? tentative Wed. Nov. 3 3:00 p.m. Rosie to confirm 11/1 after Finn gets to r. back. Office is on the corner of 2nd				

What about

Two Toronto guys

& Peggy Tishman

& Mona Riklis

& Stuart Eizenstat

& Alan Shapiro?

5/3/90

Proposed
Commissioner Interview Assignments

Sr. Policy Advisor/Staff

Commissioner

Seymour Fox

Mona Ackerman
Charles Bronfman
Eli Evans
Alfred Gottschalk
David Hirschhorn
Sara Lee
Seymour Martin Lipset
Charles Ratner
Isadore Twersky

Annette Hochstein

David Arnow
Irwin Field
Ludwig Jesselson
Henry Koschitzky
Norman Lamm
Haskel Lookstein
Robert Loup
Morton Mandel
Matthew Maryles
Florence Melton
Esther Leah Ritz
Ismar Schorsch
Peggy Tishman

Stephen Hoffman

Ronald Appleby
Robert Hiller

Joseph Reimer

Jack Bieler
Josh Elkin
Arthur Green
Carol Ingall
Mark Lainer
Alvin Schiff
Lionel Schipper

Sr. Policy Advisor/Staff

Arthur Rotman

Alvin Schiff

Jonathan Woocher

Henry Zucker

Commissioner

Stuart Eizenstat
Max Fisher
Donald Mintz
Daniel Shapiro

Joseph Gruss

Mandell Berman
Maurice Corson
David Dubin
Irving Greenberg
Lester Pollack
Harriet Rosenthal
Bennett Yanowitz

John Colman
Lester Crown

