MS-831: Jack, Joseph and Morton Mandel Foundation Records, 1980-2008.

Series C: Council for Initiatives in Jewish Education (CIJE). 1988–2003. Subseries 1: Meetings, 1990–1998.

Box Folder 18 9

Barth, Karen. Meeting. 22 January 1998, 1998.

For more information on this collection, please see the finding aid on the American Jewish Archives website.

AGENDA LP/KAB 1/22/98

1.	Board Meeting Agenda	#1
2.	Chairman's Council — Attendees — Agenda — Arrangements — Board Update	#2
3.	Possible New Board Members — Harley Gross — Phil Margolius — Bella?	
4.	Forum Planning Meeting	#3
5.	JEWEL Planning and Start-up	#4
6.	Budget Presentation	#5
7.	Updates — Hank Levin — Boston — Cleveland — Baltimore — Synagogue Change — Lay Leadership research — Dan Pekarsky — David Hirschhorn	
8.	Staffing — Lisa Malik — Elie Holzer — Fundraiser (Aranberg)	
9.	Administration — Computers — Insurance — Moving — Audit	#6
10.	Letter from Dick Spiegel	#7
11.	Schedule of Meetings	#8
12.	Staff Retreat	#9
13.	JESNA Board	#10

Board Meeting Agenda February 2, 1998

9:30-10:00	Introduction

10:00-10:45 Budget

11:00-12:30 JEWEL Planning

Mike Rosenak Ellen and KAB

12:30-1:15 Lunch

1:15-2:30 Forum

2:30-3:00 Updates

CIJE - PAST & PRESENT

- Welcoming them as an extraordinary collective of wisdom and commitment in a field that is now emerging
- 2. Why you got involved in Jewish education
- 3. The Commission (very brief)
 - Who was on it
 - Objectives
 - Results
- 4. What makes CIJE different
 - Strategic/systematic approach Example: TEI
 - Use of leading-edge thinkers from general education Professor's group
 - · Commitment to evaluation and research Example: Policy Brief
 - Intense "think tank" atmosphere Example: Synagogue Change Research
 - Focus on vision Example: consulting to Rabbinic schools
- 5. The Chairman's Council
 - · Who is on it
 - Role
 - · We will be interviewing you

BUDGET PROPOSAL PRESENTATION - DRAFT

Page 1 — Overview of Workplan

Page 2 — Summary of Expenses and Revenues vs. 1997 Budget and Actual

Page 3 — Project Expenses

Page 4 — Overhead and Administrative Expenses

Page 5 — Staff Positions vs. 1997 (no salary data)

Page 6 — Proposed Funding Plan



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STAFF RETREAT

Draft Agenda

DAY ONE

I. THE 1998 WORKPLAN - Getting Started

Project-by-Project

- A. What is the project?
- B. How will we get it done?
 - Responsibilities
 - Timing
- C. What are the key questions/issues? How will they be answered?

DAY TWO

II. THE 1999 FIRST HALF WORKPLAN

- A. Continuation of existing projects
- B. New Projects

III. BUILDING CIJE

- A. Guiding Principles
- B. Support & Administrative Structure
- C. Communication

CIJE GUIDING PRINCIPLES (Draft #1 - January 1998)

MPROVING JEWISH LIFE HROUGH REVITALIZING EWISH EDUCATION

- Continually define and refine a paradigm of Jewish education and of institutional change... "A school of thought" that is the foundation of our work
- Focus on leadership lay and professional
- Actively promote planning, strategic thinking, evaluation and the development of vision-based organizations
- Take a multi-disciplinary approach to problemsolving, continually searching out and bringing together leading thinkers to help develop innovative approaches
- Work in partnership with existing organizations
- Move from data to policy to action with a commitment to intellectual honesty and rigor

BUILDING CIJE AS AN ORGANIZATION

- Adhere to standards of professional and ethical practices based in Jewish text and tradition
- Conduct cost effective operation
- Maintain a ruthless focus on our mission
- Actively involve our lay leaders and funders in our work and fulfill our commitments to them
- Work in a team-based non-hierarchical manner
- Model excellence in organizational management
- Invest in the development of staff at all levels

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