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AMERICAN JEWISH ARCHIVES

MS-831: Jack, Joseph and Morton Mandel Foundation Records, 1980–2008.

Series C: Council for Initiatives in Jewish Education (CIJE). 1988–2003.

Subseries 1: Meetings, 1990–1998.

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Folder
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Board of Directors. 2 November 1995. Board correspondence,
June 1995-January 1996.

For more information on this collection, please see the finding aid on the
American Jewish Archives website.

10-26-94

Robin -

For your future
"Board Meeting
preparation"
file folder

Carol

bcc:

Tzvi Mackson
UJA-Federation of New York



Council
for
Initiatives
in
Jewish
Education

Chair
Morton Mandel

October 25, 1994

Vice Chairs
Billie Gold
Matthew Maryles
Lester Pollack
Maynard Wishner

Ms. Blanche Rothman
Meeting Services Supervisor
UJA-Federation of New York
130 East 59th St.
New York, NY 10022

Honorary Chair
Max Fisher

Dear Blanche:

Board
David Arnow
Daniel Bader
Mandell Berman
Charles Bronfman
Gerald Cohen
John Colman
Maurice Corson
Susan Crown
Jay Davis
Irwin Field
Charles Goodman
Alfred Gottschalk
Neil Greenbaum
Thomas Hausdorff
David Hirschhorn
Gershon Kehst
Henry Koschitsky
Mark Lainer
Norman Lamm
Marvin Lender
Norman Lipoff
Seymour Martin Lipset
Florence Melton
Melvin Merians
Charles Ratner
Esther Leah Ritz
Richard Scheuer
Ismar Schorsch
David Teutsch
Isadore Twersky
Bennett Yanowitz

First, I want to reiterate my thanks to you and the staff of the UJA Federation for your help in making the most recent board meetings of CIJE a success. As always, the staff was very helpful and accommodating and the arrangements worked smoothly. In particular, Tzvi Mackson was extremely attentive and helpful with our audio-visual needs. I know how much is involved with 'behind the scenes' work to make any meeting a success, and thank you especially for your help.

I also wish to confirm our reservation of meeting space for Wednesday and Thursday, April 26-27, 1995 and for Wednesday and Thursday, November 1-2, 1995. Plans for April 26 and November 1 remain similar to what you outlined in your letter to me of August 23. In both cases, we will have a dinner meeting from 6:00 p.m. to 7:30 p.m. for approximately 15 people in the Rosenwald Room. This will be followed by a classroom style setup for approximately 100 people in Ballroom A and the Jesselson Room from 8:00 to 9:30 p.m. We would like to add a reception with coffee and cake from 7:30 to 8:00 p.m. probably in Ballrooms D, E, and F, and replenish the coffee and keep it available for participants following the conclusion of the program at 9:30 p.m.

On Thursday, April 27 and Thursday, November 2, I would like to make the following revisions:

1. The initial reception and registration should be set up with coffee, tea, and mini danish to begin at 9:00 a.m., rather than 9:30 a.m.
2. A plenary session for approximately 60 people will begin at 10:00 a.m. We would like to hold the plenary in large Ballroom A and, if necessary, the Jesselson Room. We will require an open square table and have discovered that the Leff Room does not accommodate this arrangement. There will be a second plenary, which we would like to hold in the same space, in the afternoon, concluding at 4:00 p.m.

Executive Director
Alan Hoffmann

Ms. Blanche Rothman
October 25, 1994

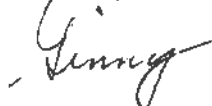
Page 2

3. At some point between 11:00 a.m. and 3:00 p.m. the group will be divided into four subcommittees of no more than 20 people each. If we can have the Weiler and Rosenwald Rooms and two of Ballrooms D, E, and F, we can accommodate these groups because they will vary in size.
4. From noon until 1:00 p.m. we will want to serve the entire group (approximately 60) lunch at round tables of eight. I suggest that we use the Leff Room for this purpose. Is it big enough?
5. Food for the lunch will be the same as past meetings -- the Bronx Shore supplemented with fruit and cottage cheese. In addition, we would like to make soft drinks available throughout the afternoon and need to have pitchers of water and cups on the open square table at all times. There should also be coffee and tea in each of the four break out rooms during the period from 11:00 a.m. - 3:00 p.m.
6. From 4:00 to 5:00 p.m. we will have a staff debriefing session of approximately 10 people, for which we need just a table and chairs. If we could keep the group on the second floor for that meeting it would be helpful, although not essential.

I will be back in touch to confirm again closer to the date of the next meeting. You and I agreed, though, that it would be useful for me to give you as much detail now as possible.

Again, thank you very much for your help in the past and the future.

Sincerely,



Virginia F. Levi
Associate Director

cc: Janet Goodman
Director of Banquet and Service Dept.
UJA-Federation

CIJE Board of Directors Meetings

BACKWARD MAP (DRAFT)

DATE	LOGISTICS	CONTENT
Upon scheduling the year's meetings or as soon as changes to the schedule occur	Reserve JCCA Conference Room and Mazer Study from 8-5 for all meeting dates throughout the year	
6 weeks ahead (The week after the previous meeting)	Mail invitation letter and RSVP form Send out e-mail re deadlines to staff Compile minutes from previous meeting	Put on agenda of staff meeting to decide on meeting format
5 weeks ahead	Complete draft of minutes	
4 weeks ahead	Finalize minutes Prepare mailing materials	
3 weeks ahead	Prepare binder materials	Finalize meeting agenda
2 weeks ahead	Mail out meeting materials, update letter and minutes from previous meeting	
1 week ahead	Compile binders Prepare handouts and slides	Write Chairman's Notes
1 day ahead	Messenger binders to MLM at the Pierre and I.P at his office Pack all materials on cart	
Day of mtg.	Setup: room, phones, breakfast, lunch Provide support as needed to meeting participants	
Day after mtg.	Send board books to non-attendees Meeting cleanup including emptying left-over books in preparation for next meeting	

CIJE Board of Directors Meetings

CHECKLIST

In advance of the meeting:

- ☐ Rooms reserved - 10th floor Conference Room & Mazer Study
- ☐ Meeting planning form filled out and put into "green book"
- ☐ Budget form completed
- ☐ Invitation letter and RSVP form
- ☐ RSVP list established
- ☐ Collect bios/resumes/vita of all meeting guests and presenters
- ☐ Memo with meeting documents, minutes and publications update sent out
- ☐ Phone calls to non-responders
- ☐ Attendance finalized
- ☐ JCCA setup form filled out: Coffee, decaf, hot water, flip charts, no chalkboard, pitchers of ice water (see attached copy), extra table for publications
- ☐ Breakfast ordered: Muffins: Lowfat and Regular - labeled, no kale or chocolate /chocolate chip muffins (KAB is very allergic), fruit garnish on the side, holes in plastic
- Lunch ordered: On silver platters: Crudite with hummus, nice mixed mesclun greens salad (no iceberg), bagels (no sweet) and lox, whole white fish, 3 cream cheeses, fruit platter, cottage cheese, tea cookies/rugelach/brownie platter, paper goods + Sandwiches for support staff in separate container (+ plastic tumblers, burgundy napkins, black plates, clear plastic utensils and silverware)

Over the week and a half before the meeting:

- ☐ Check and order supplies
- ☐ Coffee, tea, milk, muffins, "dial 9," "reserved for use of CIJE Board," and where to reach me signs made up
- ☐ Teleconference set up, if needed
- ☐ Binders compiled and edited minutes completed
- ☐ Overheads and handouts prepared, in labeled folders for KAB
- ☐ afternoon before the meeting (before 5pm): binders to KAB, KJ and LP labeled with their names and including Chairman's notes and edited minutes--messengered to LP and to MLM at the Pierre Hotel
- ☐ Buy skim milk, decaf, balsamic vinegar, olive oil and herbal tea (if necessary)
- ☐ Sharpen pencils
- ☐ Check that phones are working
- ☐ Pack up box of supplies
- ☐ Designate the "runner" and people to assist with room setup (morning) and lunch setup

To pack on cart:

- ☐ Binders
- ☐ Additional materials: handouts and overheads
- ☐ Overhead projector + extra bulb
- ☐ Pads and pencils
- ☐ Flip chart markers, masking tape, stapler, paper clips, pens, pad
- ☐ (Conference phone)
- ☐ Sodas (pre-refridgerated) and water pitchers
- ☐ Skim milk, herbal tea, decaf, balsamic vinegar and olive oil
- ☐ Labels and signs (2 kinds)
- ☐ Work for the day plus info for work, phone numbers, etc.
- ☐ ID card and keys
- ☐ Tapes and tape recorder

Day of the meeting:

- ☐ Soda put into refrigerator (day before)
- ☐ Coffee, teas and breakfast set up and labeled
- ☐ Ice water and pitchers placed on table
- ☐ At each seat: binders, scratch pads, pencils and a plastic cup on a napkin
- ☐ Extension cord for overhead projector obtained and projector set up and marked with tape
- ☐ Flip charts set up, chalkboard removed
- ☐ Phones set up in Mazer Study with "dial 9" signs, tape down phone cord
- ☐ (CIJE publications laid out)
- ☐ (Conference phone set up)
- ☐ At designated break: lunch laid out with ice, sodas, and n`tillat yadayim cup and bowl laid out
- ☐ Room cleaned up, flip charts collected, remaining paper goods and food brought upstairs

Follow up:

- ☐ Flip charts typed up
- ☐ Binders sent out to non-attendees
- ☐ Minutes drafted, revised and approved

ATTENDANCE TRACKING				STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
				Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
	NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
122	Mr. Benny Hagar	PH:	f				YES		
123	Mr. Charles Halperin	PH:	f						
124	Mr. Stuart Himmelfarb	PH: 212-382-0560	f				NO		
125	Ms. Debby Hirshman	PH:	f		SALLY GOTTESHAM		YES + 1		
126	Dr. Bethamie Horowitz	PH:	f				NO		
127	Carol K. Ingall	PH: 212-678-8033	f				YES		
128	Mrs. Rae Janvey	PH:	f				YES		
129	Erica Jesselson	PH:	f				NO		
130	Mr. Richard Joel	PH:	f				NO		
131	Ms. Deborah Kaplan	PH:	f						
132	Ms. Carolyn Keller	PH:	f				NO		
133	Professor Barry Kosmin	PH:	f						
134	Ms. Lynn Korda Kroll	PH:	f		JULES KROLL		YES +1		
135	Ms. Lydia Kukoff	PH:	f				YES		
136	Rabbi Irwin Kula	PH: 212-867-8888	f						
137	Ms. Alisa Kurshan	PH:	f				YES		
138	Ms. Eve Landau	PH:	f				NO		
139	Rabbi Nathan Laufer	PH:	f				NO		
140	Mr. Ted Lazarus	PH:	f						
141	Rabbi William Lebeau	PH:	f		BEVERLY LEBEAU		YES + 1		
142	Mrs. Sara Lee	PH: 213-749-3424	f				NO		
143	Ms. Stephanie Levi	PH:	f				YES		
144	Ms. Rachel Levin	PH:	f				NO		
145	Rabbi Mordechai Liebling	PH:	f						
146	Mr. Asher Lifsenberg	PH:	f				YES		
147	Haskel Lookstein	PH: 212-427-1000	f						
148	Rabbi Brian Lurie	PH:	f				NO		
149	Mr. David Mann	PH: 212-245-8200, X308	f				YES		
150	Dr. Daniel Margolis	PH:	f						
151	Rabbi Simeon J. Maslin	PH:	f						
152	Rabbi Rolando Matalon	PH:	f						
153	Professor Egon Mayer	PH:	f				NO		
154	Ron B. Meier	PH:	f						
155	Rabbi Paul J. Menitoff	PH:	f				NO		
156	Rabbi Joel Meyers	PH:	f						
157	Jack and Helen Nash	PH:	f				NO		
158	Rabbi Kerry Olitzky	PH:	f				NO		
159	Rabbi Michael Paley	PH: 212-358-6113	f						
160	Dr. Chaim and Adina Potok	PH:	f				NO		
161	Jehuda Reinharz, President	PH:	f				NO		
162	Mr. Alan S. Jaffe, President	PH:	f						
163	Rabbi Yaakov Rabinowitz	PH:	f						
164	Dr. Eduardo Rauch	PH: 212-678-8032	f		ISABELLE RAUCH		YES + 1		
165	Dr. Joseph Reimer	PH: 617-736-2996	f				NO		
166	Professor Shulamith Reinharz	PH:	f						
167	Professor Paul Ritterband	PH:	f						
168	George and Pamela Rohr	PH:	f						
169	Ms. Joan Rosenbaum	PH:	f						
170	Passi Rosen-Bayewitz	PH:	f				NO		
171	Harriet L. Rosenthal	PH: 201-736-5921	f						
172	Rabbi Seymour Rossel	PH:	f				NO		
173	Daniel Rubin	PH:	f						
174	Lenny Rubin	PH:	f				YES		
175	John Ruskay	PH: 212-836-1228	f				YES		
176	Professor Nahum Sarna	PH:	f				NO		
177	Dr. Lifsa Schachter	PH:	f						
178	Mr. Philip Schatten	PH: 201-489-6400, x-	f		CHERYL FISHBEIN		YES +1		
179	Dr. Carl Scheingold	PH: 212-598-3530	f				YES		
180	Dr. Gary Schiff	PH:	f				NO		
181	Dr. Alvin Schiff	PH: 516-766-8274	f						
182	Mr. Mac Schwebel	PH:	f						

ATTENDANCE TRACKING				STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
				Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
	NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
183	Mr. Daniel S. Shapiro	PH:	f						
184	Rabbi Steven Shaw	PH:	f		DAVID SZONYI		YES +1		
185	Mr. Scott Shay	PH:	f				NO		
186	Mr. Robert Sherman	PH:	f						
187	Dr. Susan Shevitz	PH:	f						
188	Ms. Roanna Shorofsky	PH:	f						
189	Mr. Barry Shrager	PH:	f				YES		
190	Mr. Richard Siegel	PH: 212-629-0500	f		JEANNE SIEGEL		YES + 1		
191	Rabbi David Silber	PH:	f		DVORA STEINHETZ		YES + 1		
192	Rabbi Allen Silverstein	PH:	f						
193	Mr. Richard Sipser	PH: 415-751-6983	f						
194	Ms. Virginia Slifka	PH:	f				NO		
195	Mr. Stephen Solendar	PH:	f				NO		
196	Dr. Jeffrey Solomon	PH: 212-836-1740	f				NO		
197	Dr. Eliot Spack	PH: 212-268-4210	f		BARBARA SPACK		YES + 1		
198	Dr. Elliot Spiegel	PH:	f						
199	Ms. Radine Spier	PH:	f						
200	Ms. Carol Starin	PH:	f						
201	Rabbi Jacob Staub	PH:	f				NO		
202	Mr. Michael Steinhardt	PH:	f				NO		
203	Dr. Devora Steinmetz	PH:	f		MICHELLE FRIEDMAN BELFER		YES +1		
204	Ms. Susan Stern	PH:	f						
205	Mr. Stanley Strauss	PH:	f				NO		
206	Rabbi Daniel B. Syme	PH:	f						
207	Margery Tabankin	PH:	f				NO		
208	Ms. Nicki Tanner	PH:	f						
209	Margaret W. Tishman	PH: 212-860-7541	f						
210	Rabbi Gordon Tucker	PH:	f						
211	Professor Saul Wachs	PH:	f		DR. BARBARA WACHS		YES + 1		
212	Mr. Howard Wasserman	PH:	f						
213	Sally Wertheim	PH:	f				NO		
214	Rabbi David Woznica	PH:	f				NO		
215	Rabbi Eric Yoffie	PH:	f				NO		
216	Rabbi Joel Zaiman	PH:	f				NO		
217	Mr. Larry Ziffer	PH:	f						
218	Rabbi Sheldon Zimmerman	PH:	f						
219									
220	SINGERS								
221	Swados, Liz						YES		
222	Tardash, Lauree						YES		
223	Petrone, Nick						YES		
224	Milazzo, Ann Marie						YES		
225	Sottile, Michael						YES		
226	Neiden, Daniel						YES		

	CIJE BD MTGS 4/26-27/95	COUNT (YES/MTG.)		15	7	12	82	42	15
	ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
				Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
	NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
1	Arnou, David	PH: 212-869-9700	b				NO	NO	YES TRY
2	Bader, Daniel	PH: 414-224-6464	b				NO	NO	NO
3	Berman, Mandell	PH: 810-353-8390	bx			NO	YES	NO	YES
4	Bronfman, Charles	PH: 514-878-5201	bx			NO	NO	NO	NO
5	Colman, John	PH: 708-835-1209	bsx	YES	YES	YES	YES	YES	YES
6	Corson, Maurice	PH: 614-461-8112	b				NO	YES	
7	Crown, Susan	PH: 312-899-5030	b				NO	NO	NO
8	Davis, Jay	PH: 404-696-9440	b				NO	NO	NO
9	Field, Irwin	PH: 310-921-3567	b				NO	NO	NO
10	Fisher, Max M.	PH: 313-871-8000	b				NO	NO	
11	Gold, Billie	PH: 212-799-3120	bx	*FROM 2-4PM		YES	YES	YES*	YES
12	Goodman, Charles H.	PH: 312-899-5020	b				NO	NO	
13	Gottschalk, Alfred	PH: 513-221-1875	b				NO	YES	
14	Greenbaum, Neil	PH: 312-207-3852	b				NO	NO	NO
15	Hirschhorn, David	PH: 410-347-7200	bx			YES	YES	YES	YES
16	Kaufman, Ann P.	PH: 713-461-1760	bx			NO	NO	NO	NO
17	Kekst, Gershon	PH: 212-593-2655	b				YES	YES	YES
18	Koschitzky, Henry	PH: 416-781-5545	b				NO	NO	NO
19	Lainer, Mark	PH: 818-787-1400	bx			NO	NO	NO	NO
20	Lamm, Norman	PH: 212-960-5280	b				NO	YES	
21	Lender, Marvin	PH: 203-397-3977	b				NO	NO	NO
22	Lipoff, Norman	PH: 305-579-0503	b				NO	NO	NO
23	Lipset, Seymour Martin	PH: 703-993-2283	b		A.M. ONLY		NO	NO	
24	Mandel, Morton L.	PH: 216-391-1852	bsx	YES	YES	YES	YES	YES	YES
25	Maryles, Matthew J.	PH: 212-667-7420	bx			YES	YES	YES	NO
26	Melton, Florence	PH: 614-486-2690	b				NO	NO	NO
27	Merians, Melvin	PH: 212-249-0100	bx			YES	YES	YES	YES
28	Pollack, Lester	PH: 212-632-4829	bsx			NO	NO	NO	NO
29	Ratner, Charles	PH: 216-267-1200	bsx	YES	YES	YES	YES	YES	YES
30	Ritz, Esther Leah	PH: 414-291-9220	bsx	YES	YES	YES	YES	YES	YES
31	Schatten, William	PH: 404-351-5315	b				NO	NO	NO
32	Scheuer, Richard	PH: 212-947-9009	b					YES	
33	Schorsch, Ismar	PH: 212-678-8072	b	*WILL LEAVE AFTER LUNCH.			NO	YES*	
34	Teutsch, David	PH: 215-576-0800	b				YES	YES	
35	Twersky, Isadore	PH: 232-7356	b				YES	YES	
36	Wishner, Maynard	PH: 312-899-5524	bx			NO	NO	NO	NO
37	Yanowitz, Bennett	PH: 216-696-3311	b				YES	YES	YES
38	Ackerman, Walter	PH:	g				YES	YES	
39	Bloom, Raymond	PH: 305-576-0833	g				YES	YES	
40	Finkel, Cheryl	PH: 404-351-7754	g				YES	YES	
41	Finkelstein, Allan	PH: 212-532-4949	g				NO	YES	
42	Fishman, Joshua	PH: 212-227-1000	g	ESTHER FISHMAN			YES + 1	YES	
43	Hendler, Lee	PH: 410-363-4135	g				NO	NO	
44	Hirt, Robert	PH: 212-960-5263	g				NO	NO	
45	Joseph, Jim	PH: 305-868-2263	g				YES	YES	
46	Kraar, Martin	PH: 212-598-3505	g				NO	NO	
47	Levi, Stephanie		g					YES	
48	Mandel, Jack N.	PH:	g				NO	NO	
49	Mandel, Joseph C.	PH:	g				NO	NO	
50	Mr. Michael Rosenzweig	PH:	g				YES	YES	
51	Rotman, Arthur	PH: 212-532-4949	g				NO	NO	
52	Sarna, Jonathan	PH:	g				NO	YES	
53	Sheingold, Dr. Carl	PH: 212-598-3530	g				YES	YES	
54	Zucker, Henry	Phone: 216-391-1852	g				NO	NO	
55	Botwinick, Chaim	PH: 410-578-6914	l				NO	NO	
56	Chervin, Steve	PH: 404-870-1601	l				NO	NO	
57	Cohen, Ruth	PH: 414-271-8338	l				NO	NO	
58	Fidler, Genine Macks	PH: 410-358-4934	l				MAYBE	YES	
59	Friedman, Darrell D.	PH: 301-727-4828	l				NO	NO	
60	Gellman, Jane	PH: 414-963-9196	l				NO	NO	

	ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
				Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
	NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
61	Meyer, Richard H.	PH: 414-271-8338	I				NO	NO	
62	Sarnat, David I.		I				NO	NO	
63	Stein, Louise	PH: 404-870-1608	I				YES	YES	
64	Vogelstein, Ilene	PH: 410-653-0909	I				NO	NO	
65	Dorph, Gail	PH: 212-532-2360	s	YES			YES	YES	
66	Gamoran, Adam	PH: 608-263-7829	s	YES			YES	YES	
67	Goldring, Ellen	PH: 615-322-8037	s	YES			YES	YES	
68	Hoffman, Stephen H.	PH: 216-566-9200	sbsx	YES	YES	YES	YES	YES	YES
69	Hoffmann, Alan	PH: 212-532-2360	sbsx	YES	YES	YES	YES	YES	YES
70	Holtz, Barry	PH: 212-532-2360	s	YES			YES	YES	
71	Levi, Virginia	PH: 216-391-1852	sbsx			YES	YES	YES	YES
72	Mencher, Robin	PH:	s				YES	YES	
73	Pekarsky, Daniel	PH: 608-262-1718	s	YES			YES	YES	
74	Perrin, Debra	PH: 212-532-2360	s				YES	YES	
75	Rapoport, Nessa	PH: 212-532-2360	s	YES			YES	YES	
76	Shatten, Richard A.	PH:	sbsx	YES	YES	YES	YES	YES	YES
77	Woocher, Jonathan	PH: 212-529-2000	s	YES			YES	YES	
78									
79									
80	Dr. Robert Abramson	PH:	f						
81	Mona Riklis Ackerman	PH:	f						
82	Rabbi Daniel Allen	PH:	f						
83	Ms. Mimi Alperin	PH:	f				NO		
84	Ms. Marilyn Altman	PH:	f		MORT ALTMAN		YES+1		
85	Dr. Saul Andron	PH:	f						
86	Rabbi Ramie Arian	PH:	f						
87	Dr. David Ariel	PH:	f						
88	Dr. Steven Bayme	PH:	f				NO		
89	Mr. David Behrman	PH:	f				YES		
90	Rabbi Jack Bieler	PH:	f				NO		
91	Ms. Shira Breuer	PH:	f				YES		
92	Shoshana Cardin	PH:	f				NO		
93	Mr. Jerome Chanes	PH:	f						
94	Rabbi Zuvulun Charlop	PH:	f						
95	Ms. Cindy Chazen	PH:	f						
96	Dr. Steven M. Cohen	PH:	f	ARRIVING LATE			YES		
97	Dr. Norman Cohen	PH:	f				NO		
98	Rabbi Rachel Cowan	PH:	f						
99	Dr. Aryeh Davidson	PH: 212- 678-8029	f						
100	Dr. Carol Diamant	PH:	f						
101	Barbara Dobkin	PH:	f						
102	Dr. Sheldon Dorph	PH:	f				YES		
103	David Dubin	PH: 201-569-7900	f						
104	Ms. Andrea Dubroff	PH: 914-562-6664	f						
105	Mr. Aharon Eldar	PH:	f				YES		
106	Rabbi Joshua Elkin	PH: 617-964-7765	f				NO		
107	Dr. Shulamith Elster	PH: 410-578-6968	f				NO		
108	Mrs. Sylvia Ettenberg	PH: 212-662-3841	f				YES		
109	Eli N. Evans	PH: 212-935-3340	f						
110	Mr. Tom Freudenheim	PH:	f						
111	Rabbi Herbert Friedman	PH:	f						
112	Mr. Peter Geffen	PH:	f				YES		
113	Rabbi Hirsh M. Ginsberg	PH:	f						
114	Ms. Judith Ginsberg	PH: 212-420-0604	f				NO		
115	Dr. David Gordis	PH:	f				YES		
116	Mr. Arnold Greenberg	PH: 203-521-6208	f						
117	Irving Greenberg	PH: 212-867-8888	f				NO		
118	Mr. Sol Greenfield	PH:	f	DELORES GREENFIELD			YES + 1		
119	Mr. Gene Greenzweig	PH: 305-576-4030	f						
120	Ms. Beverly Gribetz	PH:	f				YES		
121	Mr. Mark Gurvis	PH:	f				NO		

FAX

Date: Wednesday, February 15, 1995

Time: 3:55:48 PM

3 Pages

To: Virginia Levi
CIJE

From: Barry Holtz
CIJE--New York office

Fax: 1-216-391-5430
Voice:

Fax: 212-532-2646
Voice: 212-532-2360

Comments:

Hi Ginny

Here is my letter to Sarna. Please organize a letter from Mort.
I will have Robin fax you a "consultant" request.

barry

February 13, 1995

Professor Jonathan Sarna
NEJS Department
Brandeis University
Waltham, MA

Dear Jonathan,

I'm writing to follow up on our conversation of ten days ago. You will, of course, receive a formal letter of invitation from Mr. Mandel, the Chairman of the CIJE Board, but I just wanted to put down in writing some details.

We at the CIJE are very pleased that you have accepted our invitation to speak at the evening session on Wednesday, April 26, 1995 which precedes the CIJE Board meeting the next day. The session will take place at the office of UJA-Federation of New York, 130 East 59th Street in New York. It will begin at 7:30 PM and conclude by 10:00 PM. Members of the staff (including me) would be happy to take you out to dinner, if your schedule permits it.

As you may know, CIJE is an independent organization dedicated to the revitalization of Jewish education across North America through comprehensive, systemic reform. In November 1990, the Commission on Jewish Education in North America released A Time to Act, a report calling for dramatic change in the scope, standards, and the quality of Jewish education on this continent. It concluded that the revitalization of Jewish education -- whatever the setting or age group -- will depend on two essential tasks: building the profession of Jewish education; and mobilizing community support for Jewish education. CIJE was established to implement the Commission's conclusions.

Created as a catalyst for change, CIJE promotes reform by working in partnership with individual communities, local federations and central agencies, continental organizations, denominational movements, foundations, and educational institutions.

The program on April 26th will be introduced by Mr. Mandel, and the audience will include members of the Board as well as a small group of selected guests. We anticipate that the audience will number around 30 to 50 people and it will be a chance to help shape the thinking of these important and influential

figures-- both lay and professional-- in North American Jewish life.

We are interested, as you and I discussed, in your presenting the underlying thinking behind your Brown University talk about the late 19th Century American Jewish Awakening. We see your ideas here as powerful, indeed inspirational, about the possibility for change and renewal in a time of crisis, a time that in some ways resembles our own.

Obviously, your paper was designed for an academic audience, so for our essentially lay context the paper would need an appropriate focus and presentation. Having heard you speak in such situations in the past, I am sure that you will be able to adapt your remarks for our context.

At this point we are trying to determine all the details of the program. But I imagine it will go something like this: Mr. Mandel will welcome the attendees. Then since our program falls on Erev Yom Hashoah, we will take a few moments for marking the occasion. Your presentation will follow. It should run around 30 minutes. I know this is somewhat less time than what you had at Brown, but it would be good if you could fit your remarks into that time frame.

After which there may be some formal response to your presentation or we may simply open it up to questions and discussion from the floor. We will, of course, let you know how this develops.

As to other details: We are able to provide you with an honorarium of \$700 for your presentation plus airfare and local transportation (please hold on to receipts), with our thanks for making your time available to us. The program is scheduled to end at around 10:00 PM and if there is no flight available that you can make, we will put you up for the evening in a convenient hotel. You might want to look into available flights, if you want to get home that night. If you need an early start the next morning, we could put you up at one of the airport hotels. Just let me know.

Thanks once again. I look forward to speaking again with you closer to the event.

Best wishes,

Barry W. Holtz

MORTON L. MANDEL

4500 EUCLID AVENUE • CLEVELAND, OHIO 44103

cc. Chron
Bot July 74

February 22, 1995

Dear Professor Sarna:

I am pleased to formally invite you to speak to the Board of Directors of the Council for Initiatives in Jewish Education on Wednesday evening, April 26 in New York City. I know that Barry Holtz has outlined the details of the evening and provided you with some background about the organization. My fellow Board members and I look forward to the opportunity to hear your remarks and to talk with you about them following your presentation.

Barry will be in touch with you about the details of the evening. I look forward to meeting you on the 26th.

Sincerely,


Morton L. Mandel

Professor Jonathan Sarna
NEJS Department
Brandeis University
Waltham, MA 02254



PREMIER

Virginia F. Levi

TO:

MLM

DATE:

2/22

MLM -

Here is a letter to invite the
speaker for the CISE evening
program on 4/26. If it's
OK, please sign and we'll
mail

Thanks,

VFL

giddy - can you
send me a cc of
BOTH letters?
Thanks
m

OK

m



PREMIER INDUSTRIAL CORPORATION
4500 WILSON AVE. • CLEVELAND, OH 44103 • (216) 391-8200

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COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

MEMORANDUM

To: Alan Hoffmann
From: Robin Mencher
Date: February 23, 1995
Re: April Board Meeting Preparation

Ginny and I had a phone meeting today about preparation for the Board Meeting. We noted that we cannot go ahead with many of the administrative projects without some of the content oriented aspects of the meeting decided. She suggests that we dedicate part of Monday's staff meeting to discussion of the Board Meeting. She proposes a telecon from 12:00-12:40.

During this time, Ginny suggests we discuss:

- agenda for the board meeting
- agenda for the executive committee meeting
- agenda for the steering committee meeting
- theme for the seminar, board meeting

Although last time we picked on focus for both the seminar and board, Ginny noted that the theme for the board meeting may be the workplan, or building the profession which might not be an appropriate title for the content of Jonathan Sarna's talk.

- materials to be sent
 - letter from MLM confirming meeting
 - seminar invitation (to whom?)
 - documents to be sent out in advance

Ginny will not be in the office tomorrow because she is taking a computer class (along with Carol and Joan, but the CIJE Cleveland answering machine is working again). I need to let her know Monday morning if she will be taking part in the meeting at 12:00 so...please let me know by Monday morning if you think this plan will work.

an interesting note:

Ginny also told me that she worked out a deal with UJA/Federation that we could stay in our already reserved rooms the day of the board meeting but we have to end at 3:00 pm instead of the usual 4:00 pm.

CIP Board

2/27/95

To: ADH

From: VFL

Re: Today's telecon (I'll call at 4:00 and press 444 unless otherwise notified.)

Possible Schedule for Board Meeting, 4/27/95

9-10 am Refreshments, conversation

10-11:30 Plenary

A. Overview of 1995 Workplan: Rationale for focus on in-service ADH

B. Presentation on in-service Some expert

11:45-12:15 Lunch as a group

12:30-1:45 Committees meet to discuss in-service from their perspectives

2-3 pm Plenary - Reporting and d'var Torah

Other possible topics for today's discussion:

Guest list for seminar

Any additions to committees/board?

D'var Torah giver - relate somehow to in-service?

Materials to distribute in advance (Depends on agenda)

How are we doing on our backwards map?

JONATHAN DANIEL SARNA

1215 Commonwealth Avenue
W. Newton, MA 02165
(617) 969-6530

Department of Near Eastern
& Judaic Studies
Brandeis University
Waltham, MA 02254-9110
(617) 736-2977; FAX 736-2070

Dr. Jonathan Sarna was born in Philadelphia, and raised in New York and Boston. He attended Brandeis University, the Boston Hebrew College, and Merkaz HaRav Kook in Jerusalem, and obtained his doctorate from Yale University in 1979.

From 1979 - 1990 Dr. Sarna taught at Hebrew Union College-Jewish Institute of Religion in Cincinnati, where he rose to become Professor of American Jewish History and Director of the Center for the Study of the American Jewish Experience. He has also taught at Yale University, the University of Cincinnati, and at the Hebrew University in Jerusalem.

Dr. Sarna came back to Brandeis in 1990 to assume the new Joseph H. & Belle R. Braun Professorship in American Jewish History in the Department of Near Eastern & Judaic Studies. In 1992, he was elected chair of that department; he is the youngest chair in its forty year history. Simultaneously, he also chairs the Academic Council of the American Jewish Historical Society. In addition, Sarna directs the Joint Seminar in American Jewish Studies, edits Brandeis Studies in American Jewish History, Culture and Life with the University Press of New England, and co-edits the American Jewish Civilization Series at Wayne State University Press.

Dr. Sarna has written, edited or co-edited twelve books, including The American Jewish Experience, a reader; People Walk on Their Heads, a volume dealing with Jewish immigrant life in New York; Jacksonian Jew, a biography of Mordecai Noah that was nominated for the National Jewish Book Award; JPS, a history of the Jewish Publication Society, and, with Nancy Klein, The Jews of Cincinnati, a community history.

Articles and reviews by Dr. Sarna appear regularly in scholarly and popular journals, among them Commentary, Moment, and the Journal of American History. In addition, he sits on the editorial committees of American Jewish History and Religion and American Culture; and serves as book review editor in American Judaism for Religious Studies Review.

Dr. Sarna is currently working on several projects, including a documentary history of religion and state issues affecting American Jews, an interpretive history of American Judaism, and an illustrated history of the Jews of Boston. He is married to Dr. Ruth Langer, and they have two children, Aaron and Leah.

InterOffice Memo

To: Carol, Debra, and Robin
From: Ginny *G*
CC: Alan
Date: 3/21/95
Subject: Phone calls to Board members

Attached is a list dividing the invitees to the 3:00 pm meeting on Thursday, April 27 among us. I suggest that you ask to speak with the secretary and speak directly with the board member only if there is no secretary or s/he prefers that you do so.

Here's more or less what to say (but try not to sound like you're reading it):

"You should have received, or be receiving today, an invitation (to Mr./Mrs. _____) to the CLJE Board meeting scheduled for Thursday, April 27. Enclosed with that letter was a separate invitation to a meeting scheduled to begin at 3:00 PM, immediately following the Board meeting. Unfortunately, the letter listed the date of that meeting as Thursday, April 26. I am calling to clarify that the meeting is, indeed, Thursday, the 27th. I would appreciate your checking your (his/her) calendar to be sure that you have it on the right date. We look forward to seeing you (him/her) there."

If anyone asks, the meeting will be at UJA/Federation, 130 E. 59th St., New York, Weiler Room, and will conclude promptly at 4:00 pm.

Call if you have any questions. I'd like to get this done today.

Hoffmann

NAME

ADDRESS

			4/26-7:45	4/27 9-3	4/27 3-4	
✓	R - David Arnow	New York, NY 10036,	- Seminar	Board	3pm Mtg.	PH: 212-869-9700
	D - Daniel Bader	Milwaukee, WI 53202,	- Seminar	Board	3pm	PH: 414-224-8464
	D - Susan Crown	Chicago, IL 60601-1102,				PH: 312-899-5030
NO	R - Jay Davis	Atlanta, GA 30327,				PH: 404-696-9440
	D - Irwin Field	Cerritos, CA 90703,				PH: 310-921-3567
	G - Max M. Fisher	Detroit, MI 48202,				PH: 313-871-8000
	C - Charles H. Goodman	Chicago, IL 60601,				PH: 312-899-5020
✓	R - Neil Greenbaum	Chicago, IL 60022-7484,				PH: 312-207-3852
	D - Gershon Kekst	New York, NY 10022,				PH: 212-593-2655
msg.	R - Henry Koschitzky	Toronto, Ontario M6A 3A1,				PH: 416-781-5545
NO	D - Marvin Lender	Woodbridge, CT 06525,				PH: 203-397-3977
NO	C - Norman Lipoff	Miami, FL 33131,				PH: 305-579-0503
	G - Florence Melton	Boca Raton, FL 33432-7629,				PH:
	Florence Melton	Columbus, OH 43212,				PH: 614-486-2690
✓	R - William Schatten	Atlanta, GA 30327,				PH: 404-351-5315
athena	R - Richard Scheuer	New York, NY 10118,				PH: 212-947-9009
	C - Bennett Yanowitz	Cleveland, OH 44114,				PH: 216-696-3311
	G - John Colman	Glencoe, IL 60022,	Steering	Exec.	+ above	PH: 708-836-1209
	Morton L. Mandel	Cleveland, OH 44103,	10:00-5:30	6-7:45		PH: 216-391-1852
✓	R - Lester Pollack (Margo)	New York, NY 10020,	on 4/26	on 4/26		PH: 212-632-4829
	C - Charles Ratner (Margaret)	Cleveland, OH 44130,				PH: 216-267-1200
	C - Esther Leah Ritz (no rec.)	Milwaukee, WI 53202,				PH: 414-291-9220
	C - Mandell Berman	Southfield, MI 48034,				PH: 810-353-8390
	C - Charles Bronfman (Kathy)	Montreal, Que. CAN H3B 4P2,				PH: 514-878-5201
B	Billie Gold	New York, NY 10024,				PH: 212-799-3120
	G - David Hirschhorn	Baltimore, MD 21208,				PH: 410-347-7200
NO	D - Ann P. Kaufman	Houston, TX 77024,				PH: 713-461-1760
	G - Mark Lainer	Encino, CA 91316,				PH: 818-787-1400
	G - Matthew J. Maryles	New York, NY 10281,				PH: 212-667-7420
	G - Melvin Merians	New York, NY 10021,				PH: 212-249-0100
	D - Maynard Wishner	Chicago, IL 60603,				PH: 312-899-5524
	C - Stephen H. Hoffman (Linda)	Cleveland, OH 44115,				PH: 216-566-9200
	D - Alan Hoffmann	New York, NY 10010,				PH: 212-532-2360
	G - Richard Shatten	Cleveland, OH 44103,				PH:

6-7:45 on 4/26.
Executive Committee,
7:45-4/20 - Seminar
4/27-9-3 Board
4/27-3-4 Mtg.

Same as Steering Com

Larchmont 21 Willow ave
914.839.3591
10538

TOTAL PRICE \$650

TO: Ginny, 73321,1223

Re: board committee attendance

Ginny, I'll fax a copy of this memo to Alan, since he's not receiving e-mail. And I'll give Robin a copy.

Yes: Chuck Ratner, Alan Hoffmann, Steve Hoffman, Nessa Rapoport, Mel Merians, Jon Woocher

No: Jay Davis, Darrell Friedman, Jane Gellman, Billie Gold (at board meeting from 2 to 4) , Ann Kaufman, Marvin Lender, Art Rotman

Don't know yet: Charles Bronfman (Alan is calling him); Neil Greenbaum (I called his office and his secretary said she'd get back to me); Marty Kraar (I've asked Carl Scheingold to tell him we think it's important for him to be there and have kept Alan informed about it); Matthew Maryles (has not gotten back to me but sent a note initially saying he'd try to come to the board meeting)

I will discuss this further with Alan in our telecon on Sunday am.

Nessa

for robin

Nessa - Here's a set of
all the letters +
variations on reply
forms. The key
is from the list that
Carol has sent under
separate cover.

Ginny

198 letters
mailed.

Board lay people (30)
+ SHH, ADH, RAS

March 16, 1995

1~
2?~
3~
4~

Dear 5~:

I invite you to meet with a small group which will discuss the financial situation of CIJE and some ideas we have about future directions. We will provide you with an update and, at the same time, we will be speaking with you about financial support for the exciting work of CIJE.

This meeting will take place in the Weiler Room of the UJA/Federation building immediately following our Board meeting on Thursday, April 26. We will conclude promptly at 4:00 PM. I do hope that you will plan to attend.

With best wishes,

Morton L. Mandel -- Chair

Memorandum

Staff
(Not attending
Search mtg.)

To: Gail Dorph, Adam Gamoran, Ellen Goldring, Barry Holtz, Ginny Levi,
Daniel Pekarsky, Nessa Rapoport, Jon Woocher
From: Alan Hoffmann
Date: March 16, 1995
Subject: CIJE Steering Committee Meeting

In addition to the Board Seminar and Meeting described in the enclosed letter, I remind you that we have a Steering Committee meeting scheduled for Wednesday, April 26 at 15 E. 26th Street, New York. The meeting will begin at 9:30 AM and conclude at 12:30 PM. While some members of the Steering Committee meet as the Search Committee in the afternoon, we will continue to meet as a CIJE staff group to discuss other aspects of our work until 4:00 PM.

Please complete and return the enclosed fax reply form, indicating your attendance plans.

COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

Steering Committee and Staff Meetings, Board Meeting, and Seminar with Dr. Jonathan Sarna

☐ Yes, I plan to attend the Steering Committee meeting at 9:30 a.m. to 12:30 p.m., and the afternoon staff meeting on Wednesday, April 26 at JCC Association/CIJE, 15 East 26th Street, New York.

☐ Yes, I plan to attend the seminar with Dr. Jonathan Sarna at 7:45 p.m. on Wednesday, April 26, 1995 at UJA/Federation.

☐ I plan to bring a guest to the seminar. _____
Name

☐ Yes, I plan to attend the CIJE Board meeting at 9:00 a.m. - 3:00 p.m. on Thursday, April 27 at UJA/Federation.

☐ Sorry, I am unable to attend any of these meetings.

Name (Please print)

Address

City State/Province Zip

Phone Fax

Please return this form by fax to 212-532-2646 or by mail to:

Morton L. Mandel
CIJE
15 E. 26th Street
New York, NY 10010-1579

Colman
Pollack
Ratner
Ritz
SAH
ADH
RAS

March 16, 1995

1~
2?~
3~
4~

Dear 5~:

In addition to the meetings described in the enclosed letters, I remind you that we have both Steering Committee and Search Committee meetings scheduled for Wednesday, April 26. They will both be held in the CIJE offices, 15 E. 26th St., 10th Floor, New York.

An abbreviated Steering Committee meeting will begin at 9:30 AM and conclude at 12:30 PM. It will be followed by a Search Committee meeting in the afternoon during which we will conduct interviews of prospective candidates for the Executive Director position. The Search Committee meeting will conclude by 5:30 PM.

In order to avoid additional travel, we may also schedule candidate interviews before and after the Board meeting on April 27. Please hold all day Thursday, April 27, through 7:00 PM for possible interviews. We will be back in touch with details closer to the meetings.

I look forward to seeing you next month.

Cordially,

Alan D. Hoffmann
Executive Director

f

March 16, 1995

1 ~
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Dear 5 ~:

On April 26, 1995, CIJE will hold its second Jewish Education Seminar for board members and invited guests. Dr. Jonathan Sarna, Braun Professor of American Jewish History at Brandeis University, will interpret for us his ground-breaking historical study of the great American Jewish awakening that led to the founding of the core institutions of our community today. Against a backdrop of despair about the Jewish future, this revitalization transformed Jewish life.

Dr. Sarna's fascinating retrieval of this seminal era of American Jewish history presents ideas that are powerful--indeed, inspirational--about the possibility of change and renewal in a time of crisis, a time that in many ways resembles our own.

The Seminar will take place on the evening of Wednesday, April 26, 7:45 p.m., at UJA/Federation of Jewish Philanthropies of New York, 130 East 59th St., New York.

As April 26 is the evening of Yom HaShoah, the program will begin with a Holocaust commemoration arranged by the composer Elizabeth Swados.

I hope you will be able to join us. Please complete and return the enclosed reply form.

With best wishes,

MORTON L. MANDEL -- Chair

COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

Seminar with Dr. Jonathan Sarna

☐

Yes, I plan to attend the seminar with Dr. Jonathan Sarna at 7:45 p.m. on Wednesday, April 26, 1995 at UJA/Federation of Jewish Philanthropies of New York, 130 East 59th Street.

☐

I plan to bring a guest.

Name

☐

Sorry, I am unable to attend.

Name (Please print)

Address

City

State/Province

Zip

Phone

Fax

Please return this form by fax to 212-532-2646 or by mail to:

Morton L. Mandel
CIJE
15 E. 26th Street
New York, NY 10010-1579

March 16, 1995

1 ~
2? ~
3 ~
4 ~

Dear 5 ~:

I am delighted to let you know that our forthcoming Board Meeting will begin with a second education seminar for CIJE Board Members and invited guests. Our presenter will be Dr. Jonathan Sarna, Braun Professor of American Jewish History at Brandeis University.

Dr. Sarna will interpret for us his ground-breaking historical study of the great American Jewish awakening that led to the founding of the core institutions of our community today. Against a backdrop of despair about the Jewish future, this revitalization transformed Jewish life.

Dr. Sarna's fascinating retrieval of this seminal era of American Jewish history presents ideas that are powerful--indeed, inspirational--about the possibility of change and renewal in a time of crisis, a time that in many ways resembles our own.

We have scheduled a dinner meeting of the Executive Committee to precede the seminar with Dr. Sarna. The dinner will take place at 6:00 p.m., followed by the Seminar at 7:45 p.m. on the evening of Wednesday, April 26, at New York UJA/Federation, 130 East 59th St., New York.

As April 26 is the evening of Yom HaShoah, the evening program will begin with a Holocaust commemoration arranged by the composer Elizabeth Swados.

The following day's Board Meeting will build on the strong response to the data on the background and professional training of teachers in Jewish schools previewed at the October meeting and presented at the GA by Dr. Adam Gamoran and Dr. Ellen Goldring. The Board Meeting of April 27, also at UJA/Federation, will begin promptly at 9:30 a.m.; refreshments will be served from 9:00 a.m. We will conclude at 3:00 p.m.

These data, incorporated in the CIJE Policy Brief, have been of considerable interest to Jewish communities around the country and have received a great deal of media attention. As you know, the CIJE Study of Educators juxtaposed the severe lack of training of most teachers with an unexpected degree of commitment and stability, making a powerful case for communal investment in educators now in the field.

How can our North American Jewish community meet the challenge of creating serious, comprehensive in-service training to improve the quality of teaching?

Among the issues we will explore in our April meeting are:

What can be learned about the most effective in-service training for teachers from the field of general education? We will hear from an expert who has studied "success stories" of comprehensive professional development for teachers.

How can professional growth for educational leaders support the revitalization of Jewish schools? We will hear a report on The CIJE- Harvard Leadership Institute, the first in North America to join the expertise of Harvard University's Principals' Center with outstanding Jewish scholars and educators from a range of denominations and communities to focus on issues of educational leadership.

As communities begin to formulate their action plans for improving their educating personnel, what are some of the local initiatives in which CIJE is involved, and what can be their national implications? We will learn about programs now being launched which provide a range of models that other communities and institutions could replicate.

What kind of partnerships are possible--locally and nationally--to spearhead the professionalization of teachers currently in the field? New examples of such partnerships will be presented at the meeting.

With the growing focus on in-service training, how will communities find the expertise they need to create comprehensive in-service initiatives? On April 27, we will explore the critical question of how to build the national capacity for training in this effort to transform the quality of teaching in Jewish classrooms around the country.

Finally, we will also have the opportunity to hear about an application of the Goals Project to a specific institution--the establishment of a new community high school.

We will soon be sending you advance materials as background for the meeting. In the meanwhile, please complete and return the enclosed reply form.

With best wishes,

MORTON L MANDEL -- Chair

b x

COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

Executive Committee Meeting, Board Meeting and Seminar with Dr. Jonathan Sarna

- ☐ Yes, I plan to attend the Executive Committee dinner meeting at 6:00 p.m. on Wednesday, April 26, 1995 at UJA/Federation of Jewish Philanthropies of New York, 130 East 59th Street.
- ☐ Yes, I plan to attend the seminar with Dr. Jonathan Sarna at 7:45 p.m. on Wednesday, April 26, 1995, at UJA/Federation.
- ☐ I plan to bring a guest to the seminar. _____
Name
- ☐ Yes, I plan to attend the CIJE Board meeting at 9:00 a.m. - 3:00 p.m. on Thursday, April 27 at UJA/Federation.
- ☐ Yes, I plan to attend the funding meeting at 3:00 - 4:00 p.m.
- ☐ Sorry, I am unable to attend any of these meetings.

Name (Please print)

Address

City

State/Province

Zip

Phone

Fax

Please return this form by fax to 212-532-2646 or by mail to:

Morton L. Mandel
CIJE
15 E. 26th Street
New York, NY 10010-1579

COUNCIL FOR INITIATIVES IN JEWISH EDUCATION**Steering Committee Meeting, Executive Committee Meeting,
Board Meeting and Seminar with Dr. Jonathan Sarna**

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☐ I plan to bring a guest to the seminar.

Name

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Name (Please print)

Address

City

State/Province

Zip

Phone

Fax

Please return this form by fax to 212-532-2646 or by mail to:

Morton L. Mandel
CIJE
15 E. 26th Street
New York, NY 10010-1579

March 16, 1995

1 ~
2? ~
3 ~
4 ~

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- How can professional growth for educational leaders support the revitalization of Jewish schools? We will hear a report on The CIJE- Harvard Leadership Institute, the first in North America to join the expertise of Harvard University's Principals' Center with outstanding Jewish scholars and educators from a range of denominations and communities to focus on issues of educational leadership.
- As communities begin to formulate their action plans for improving their educating personnel, what are some of the local initiatives in which CIJE is involved, and what can be their national implications? We will learn about programs now being launched which provide a range of models that other communities and institutions could replicate.
- What kind of partnerships are possible--locally and nationally--to spearhead the professionalization of teachers currently in the field? New examples of such partnerships will be presented at the meeting.

With the growing focus on in-service training, how will communities find the expertise they need to create comprehensive in-service initiatives? On April 27, we will explore the critical question of how to build the national capacity for training in this effort to transform the quality of teaching in Jewish classrooms around the country.

Finally, we will also have the opportunity to hear about an application of the Goals Project to a specific institution--the establishment of a new community high school.

We will soon be sending you advance materials as background for the meeting. In the meanwhile, please complete and return the enclosed reply form.

With best wishes,

MORTON L MANDEL -- Chair

COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

Board Meeting and Seminar with Dr. Jonathan Sarna

☐ Yes, I plan to attend the seminar with Dr. Jonathan Sarna at 7:45 p.m. on Wednesday, April 26, 1995 at UJA/Federation of Jewish Philanthropies of New York, 130 East 59th Street.

☐ I plan to bring a guest to the seminar.

Name

☐ Yes, I plan to attend the CIJE Board meeting at 9:00 a.m. - 3:00 p.m. on Thursday, April 27 at UJA/Federation of Jewish Philanthropies of New York.

☐ Sorry, I am unable to attend.

Name (Please print)

Address

City

State/Province

Zip

Phone

Fax

Please return this form by fax to 212-532-2646 or by mail to:

Morton L. Mandel
CIJE
15 E. 26th Street
New York, NY 10010-1579

COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

Board Meeting and Seminar with Dr. Jonathan Sarna

☐

Yes, I plan to attend the seminar with Dr. Jonathan Sarna at 7:45 p.m. on Wednesday, April 26, 1995 at UJA/Federation of Jewish Philanthropies of New York, 130 East 59th Street.

☐

I plan to bring a guest to the seminar.

Name

☐

Yes, I plan to attend the CIJE Board meeting at 9:00 a.m. - 3:00 p.m. on Thursday, April 27 at UJA/Federation of Jewish Philanthropies of New York.

☐

Yes, I plan to attend the funding meeting at 3:00 - 4:00 p.m.

☐

Sorry, I am unable to attend.

Name (Please print)

Address

City

State/Province

Zip

Phone

Fax

Please return this form by fax to 212-532-2646 or by mail to:

Morton L. Mandel
CIJE
15 E. 26th Street
New York, NY 10010-1579

ALPHABETICAL LISTING OF DATA SOURCE "BDETC.VAR".

INCLUDES BOARD MEMBERS, LEAD COMMUNITY PEOPLE, AS WELL AS GUESTS INVITED TO BOARD MEETINGS.

NAME	ADDRESS	Salutation	PHONE	FAX	CODE
X Ackerman, Walter	Cleveland College of Jewish Studies, 26500 Shaker Boulevard, Beachwood, OH 44122	Walter	PH: 216-464-4050	FX: 216-464-5827	g
Arnow, David	Swig, Weiler & Arnow Mgmt. Co., 1114 Ave. of the Americas, New York, NY 10036	David	PH: 212-869-9700	FX: 212-921-4967	b
Bader, Daniel	Helen Bader Foundation, 777 E. Wisconsin Ave. #3275, Milwaukee, WI 53202	Daniel	PH: 414-224-6464	FX: 414-224-1441	b
Berman, Mandell	29100 Northwestern Hwy, Suite 370, Southfield, MI 48034	Bill	PH: 810-353-8390	FX: 810-353-3520	bx
Bloom, Raymond	The Jim Joseph Foundation, 4200 Biscayne Blvd., Miami, FL 33137		PH: 305-576-0833	FX:	g
Botwinick, Chaim	Council of Jewish Education Services, 5800 Park Heights Ave., Baltimore, MD 21215	Chaim	PH: 410-578-6914	FX: 410-466-1727	l
Bronfman, Charles	1170 Peel Street, #800, Montreal, Que. CAN H3B 4P2	Charles	PH: 514-878-5201	FX: 514-878-5296	bx
Chervin, Steve	Atlanta Jewish Federation, 1753 Peachtree Road, N.E., Atlanta, GA 30309	Steve	PH: 404-870-1601	FX: 404-874-7043	l
Cohen, Ruth	Milwaukee Jewish Federation, 1360 North Prospect Ave., Milwaukee, WI 53202	Ruth	PH: 414-271-8338	FX: 414-271-7081	l
Colman, John	4 Briar Lane, Glencoe, IL 60022	John	PH: 708-835-1209	FX: 708-835-4994	bsx
Corson, Maurice	The Wexner Foundation, 41 S. High Street, Suite 3390, Columbus, OH 43215	Maurice	PH: 614-461-8112	FX: 614-461-8276	b
Crown, Susan	Ari & Ida Crown Memorial, 222 N. LaSalle St. #2000, Chicago, IL 60601-1102	Susan	PH: 312-899-5030	FX: 312-899-5038	b
Davis, Jay	2167 West Wesley Road, N.W., Atlanta, GA 30327	Jay	PH: 404-696-9440	FX: 404-691-0364	b
Dorph, Gail	CJJE, 15 East 26th St. Rm 1010, New York, NY 10010	Gail	PH: 212-532-2360	FX:	s
Fidler, Genine Macks	8009 Melody Lane, Baltimore, MD 21208	Genine	PH: h. 410-484-3256 w. 410-358-4934	FX:	l
Field, Irvin	Liberty Vegetable Oil Co., P. O. Box 4207, Cerritos, CA 90703	Irwin	PH: 310-921-3567	FX: 310-802-3476	b
Finkel, Cheryl	3388 Northaven Lane, Atlanta, GA 30340				g
Finkelstein, Allan	Jewish Community Centers Assoc., 15 East 26th Street, New York, NY 10010	Allan	PH: 212-532-4949	FX: 481-4174	g
Fisher, Max M.	Fisher Building, 3011 Grand Blvd., Detroit, MI 48202	Max	PH: 313-871-8000	FX: 313-871-5634	b
Fishman, Joshua	Torah Umesorah, 160 Broadway, New York, NY 10038	Joshua	PH: 212-227-1000	FX: 212-406-6934	g
Friedman, Darrell D.	The Associated, 101 West Mount Royal Ave., Baltimore, MD 21201	Darrell	PH: 301-727-4828	FX: 301-752-1177	l
Gamoran, Adam	University of Wisconsin, 2444 Social Science, Madison, WI 53706	Adam	PH: 608-263-7829	FX: 608-263-6448	s
Gellman, Jane	3535 N. Summit, Milwaukee, WI 53211	Jane	PH: 414-963-9196	FX:	l
Gold, Billie	300 Central Park West, New York, NY 10024	Billie	PH: 212-799-3120	FX: 212-362-5870	bx
Goldring, Ellen	Vanderbilt University, Box 514, Nashville, TN 37203	Ellen	PH: 615-322-8037	FX: 615-343-7094	s
Goodman, Charles H.	222 North LaSalle Street, Chicago, IL 60601	Corky	PH: 312-899-5020	FX: 312-899-5038	b
Gottschalk, Alfred	Hebrew Union College, 3101 Clifton Ave., Cincinnati, OH 45220-2488	Fred	PH: 513-221-1875	FX: 513-221-2810	b
Greenbaum, Neil	Sachnoff & Weaver, Ltd., 30 S. Wacker Drive, Chicago, IL 60622-7484	Neil	PH: 312-207-3852	FX: 312-207-6400	b
Hendler, Lee	2734 Caves Road, Owings Mills, MD 21117				g
Hirschhorn, David	The Blaustein Building, P. O. Box 238, Baltimore, MD 21203	David	PH: 410-347-7200	FX: 410-659-0552	bx
Hirt, Robert	Yeshiva University, 500 West 185th Street, New York, NY 10033	Bob	PH: 212-960-5263	FX: 212-960-5228	g
Hoffman, Stephen H.	Jewish Community Federation of Cleveland, 1750 Euclid Ave., Cleveland, OH 44115	Steve	PH: 216-566-9200	FX: 216-566-9084	sbsx
Hoffmann, Alan	CJJE, 15 East 26th St., Rm 1010, New York, NY 10010	Alan	PH: 212-532-2360	FX: 212-532-2646	sbsx
Holtz, Barry	CJJE, 15 East 26th St., Rm 1010, New York, NY 10010	Barry	PH: 212-532-2360	FX: 212-532-2646	s
Joseph, Jim	5500 Collins Avenue, Apt. T2, Miami Beach, FL 33140		PH: 305-868-2263	FX:	g
Kaufman, Ann P.	754 Kuhlman Road, Houston, TX 77024	Ann	PH: 713-461-1760	FX: 713-461-3469	bx
Kekst, Gershon	Kekst & Co., Inc., 437 Madison Ave., New York, NY 10022	Gershon	PH: 212-593-2655	FX: 212-	b
Koschitzky, Henry	IKO Industries, Ltd., 1 Yorkdale Rd. #404, Toronto, Ontario M6A 3A1	Henry	PH: 416-781-5545	FX: 416-781-8411	b
Kraar, Martin	Council of Jewish Federations, 730 Broadway, New York, NY 10003	Marty	PH: 212-598-3505	FX: 212-529-5842	g
Lainer, Mark	17527 Magnolia Blvd., Encino, CA 91316	Mark	PH: 818-787-1400	FX: 818-787-8719	bx
Lamm, Norman	Yeshiva University, 500 West 185th St., New York, NY 10033	Norman	PH: 212-960-5280	FX: 212-960-0049	b

Lender, Marvin M & M Investments, P. O. Box 3937, Woodbridge, CT 06525

Marvin PH: 203-397-3977 FX: 203-397-8506

b

NAME	ADDRESS	Salutation	PHONE	FAX	CODE
Levi, Virginia	CIJE, 4500 Euclid Ave., Cleveland, OH	Ginny	PH: 216-391-1852	FX: 216-391-5430	sbsx
*Levi, Ms. Stephanie	404 Riverside Drive, New York, NY 10025	Stephanie	PH:	FX:	g
Lipoff, Norman	1221 Brickell Ave., 21st Floor, Miami, FL 33131	Norman	PH: 305-579-0503	FX: 305-579-0717	b
Lipset, Seymour Martin	George Mason University, 4400 University Drive, Arlington, VA 22030	Marty	PH: 703-993-2283	FX: 703-993-2284	b
Mandel, Morton L.	Premier Industrial Corporation, 4500 Euclid Ave., Cleveland, OH 44103		PH: 216-391-1852	FX: 216-391-5430	bsx
*Mandel, Jack N.	Premier Industrial Corporation, 4500 Euclid Ave., Cleveland, OH 44103	Jack	PH:	FX:	g
Mandel, Joseph C.	Premier Industrial Corporation, 4500 Euclid Ave., Cleveland, OH 44103	Joe	PH:	FX:	g
Maryles, Matthew J.	c/o Oppenheimer and Company, Inc., 200 Liberty St., New York, NY 10281	Matty	PH: 212-667-7420	FX: 212-667-5785	bx
Melton, Florence	1180 S. Ocean Blvd. #9B, Boca Raton, FL 33432-7629	Florence	PH:	FX: summer address	b
Melton, Florence	1000 Urlin Ave. #1505, Columbus, OH 43212	Florence	PH: 614-486-2690	FX: winter address	b
Merians, Melvin	Union of American Hebrew Congregations, 838 Fifth Ave., New York, NY 10021	Mel	PH: 212-249-0100	FX: 212-570-0895	bx
Meyer, Richard H.	Milwaukee Jewish Federation, 1360 N. Prospect Ave., Milwaukee, WI 53202	Rick	PH: 414-271-8338	FX: 414-271-7081	l
Pekarsky, Daniel	4006 Manden Crescent, Madison, WI 53711	Daniel	PH: 608-262-1718	FX: 608-262-9074	s
Pollack, Lester	Lazard Freres & Company, One Rockefeller Plaza, New York, NY 10020	Lester	PH: 212-632-4829	FX: 212-632-4846	g
Rapoport, Nessa	CIJE, 15 East 26th St., Rm 1010, New York, NY 10010	Nessa	PH: 212-532-2360	FX: 212-532-2646	s
Ratner, Charles	Forest City Enterprises, 10800 Brookpark Road, Cleveland, OH 44130	Chuck	PH: 216-267-1200	FX: 216-267-3925	bsx
Ritz, Esther Leah	626 East Kilbourn Ave. Apt. 2301, Milwaukee, WI 53202	Esther Leah	PH: 414-291-9220	FX: 414-291-0207	bsx
Rosenzweig, Michael	Rogers & Hardin, 2700 Cain Tower, Atlanta, GA 30303				g
*Rotman, Arthur	Jewish Community Centers Assoc., 15 East 26th Street, New York, NY 10010	Art	PH: 212-532-4949	FX: 481-4174	g
Sarnat, David I.	Atlanta Jewish Federation, 1753 Peachtree Road, N. E., Atlanta, GA 30075	Dave	PH: 404-870-1608	FX: 404-881-4027	l
Schatten, William	80 Howell Mill Road, Atlanta, GA 30327	Bill	PH: 404-351-5315	FX: 404-355-8972	b
Scheuer, Richard	21 Willow Ave., Larchmont, NY 10538	Dick	PH: 914-834-3546	FX:	b
Schorsch, Ismar	Jewish Theological Seminary, 3080 Broadway, New York, NY 10027	Ismar	PH: 212-678-8072	FX: 212-678-8947	b
Shatten, Richard A.	Premier Industrial Foundation, 4500 Euclid Ave., Cleveland, OH 44103	Richard	PH:	FX:	sbsx
*Sheingold, Carl	Council of Jewish Federations, 730 Broadway, New York, NY 10003	Carl	PH:	FAX:	g
Stein, Louise	2510 West Dean Road, Milwaukee, WI 53217	Louise	PH: 414-352-3140	FX: 414-352-1080	l
Teutsch, David	Reconstructionist Rabbinical College, Church Rd. & Greenwood Ave., Wyncote, PA 19095	David	PH: 215-576-0800	FX: 215-576-6143	b
Twersky, Isadore	Harvard University, 6 Divinity Ave., Cambridge, MA 02138	Isadore	PH: 617-495-4326		
			(h) 232-7356	FX: 617-496-8904	b
*Vogelstein, Ilene	3700 Breton Way, Baltimore, MD 21208	Ilene	PH: 410-653-0909	FX:	l
Wishner, Maynard	Rosenthal & Schanfield, 55 East Monroe Street, #4600, Chicago, IL 60603	Maynard	PH: 312-899-5524	FX: 312-236-7274	bx
Woocher, Jonathan	JESNA, 730 Broadway, New York, NY 10003-9450	Jon	PH: 212-529-2000	FX: 212-529-2009	s
*Yanowitz, Bennett	Kahn, Kleinman, Yanowitz & Arnsen, 2600 Erieview Tower, Cleveland, OH 44114	Bennett	PH: 216-696-3311	FX: 216-696-1009	b
*Zucker, Henry	CIJE, 4500 Euclid Ave., Cleveland, OH 44103	Hank	Phone: 216-391-1852	FAX: 216-391-5430	g

CODE Key:

- b - Board Members
- bsx - Board Members Who Are On Executive And Steering Committee
- bx - Board Members Who are On Executive Committee
- g - Guests invited to Board meetings
- l - Lead Community people invited to Board meetings
- s - Staff members attending board meetings

FAX TRANSMITTAL

file. Bd Mtg
4/26-27/9

UJA-FEDERATION OF NEW YORK

130 East 59th Street New York, NY 10022 • 212-880-1000

To: Virginia Levi Date: March 23, 1995
Company: _____ Fax: 212-391-5430
From: Blanche Rothman Pages (Incl. Cover): 8
Dept.: Conference & Banquet Services
Sender's Phone: (212) 836-1815 Fax: (212) 836-1362

Comments:



BREAKFAST MENU

Page Four

Breakfast is available 7:30AM - 9:30AM

**Ordering
Code****Description**

B - 1	Freshly Brewed Coffee, Tea and Decaffeinated Coffee	\$1.00
B - 2	Tropicana Orange Juice	\$.75
B - 3	A Selection of Herbal Teas	\$.50
B - 4	Assorted Yogurts and Granola	\$1.25
B - 5	Assorted Bagels, Cream Cheese, Butter & Jam Coffee, Tea, Decaffeinated Coffee	\$3.25
B - 6	Assorted Miniature Muffins & Danish, Butter & Jam Coffee, Tea, Decaffeinated Coffee	\$3.25
B - 7	Assorted Bagels & Miniature Muffins, Cream Cheese, Butter & Jam Coffee, Tea, Decaffeinated Coffee	\$3.50
B - 8	Croissants, Scones, Herb Biscuits Served with Butter & Jam Coffee, Tea, Decaf	\$3.75
B - 9	Smoked Fish Display: Smoked Salmon, Sable & Whitefish Accompanied By Assorted Bagels, Sliced Tomatoes, Red Onion & Lemon Assorted Cream Cheeses, Butter, & Jam Coffee, Tea, Decaffeinated Coffee Minimum Order: 8 people	\$10.00

If your service requires glass and linen, there will be an additional charge of \$2.50 per person (if your service exceeds 25 people and requires glass and linen the charges will be priced accordingly).

NO SUBSTITUTIONS

Menu 908

9/8/94

COLD MENUS

Page Five

- Available for Lunch
- Available for Dinner

12:00NOON - 2:00PM
5:00PM - 6:00PM

ALL OF THE FOLLOWING MEALS ARE SERVED CHILLED.

- C-1 Tuna Chef Salad Platter
Served on a Bed of Lettuce with Assorted Garnishes and Russian Dressing on the Side
A Selection of Cakes and Cookies \$8.00
- C-2* Tuna Chef Platter (Individual Can of Tuna)
Served on a Bed of Lettuce with Assorted Garnishes and Low-Fat Dressing on the Side
Fresh Seasonal Fruit \$ 9.00
- C-3* Sliced Grilled Breast of Chicken
Served on a Bed of Grilled Vegetables with Mixed Greens and Vinaigrette on the Side
Fresh Seasonal Fruit \$10.00
- C-4 Tri-Color Pasta Primavera and Poached Salmon
Mixed Greens and Vinaigrette on the Side
A Selection of Cakes and Cookies \$11.00
- C-5 Grilled Chicken Breast on Black Bread
With Tomato, Greens and Honey Mustard Spread
Served with Chips, Pickles and Chef's Selection of Side Salad
A Selection of Cakes and Cookies \$ 9.50
- C-6 Tuna Salad on French Baguette
With Lettuce, Tomato and Herb Dressing
Served with Chips, Pickles and Chef's Selection of Side Salad
A Selection of Cakes and Cookies \$ 8.50
- C-7 Egg Salad Platter
Served with on a Bed of Lettuce with Chef's Selection of Fresh Vegetables
A Selection of Cakes and Cookies \$ 8.00
- C-8 Smoked Fish Display:
Smoked Salmon, Sable and Whitefish Salad
Served with Assorted Bagels, Sliced Tomatoes, Red Onion and Lemon
Assorted Cream Cheese
A Selection of Cakes and Cookies
Minimum Order: 8 People \$13.50
- * Low-Fat, Low Cholesterol Option

All orders up to 8 people will be individually pre-plated.

All of the above meals include: coffee, tea, decaf, sodas, ice, paper and plastic goods, dessert, and breads and margarine where appropriate. Meals C-1, C-4, C-5, C-6, C-7 and C-8 will receive a selection of cakes and cookies for dessert. Low-Fat Meals C-2 and C-3 will receive fresh fruit for dessert.

If your service requires glass and linen, there will be an additional charge of \$2.50 per person (if your service exceeds 25 people and requires glass and linen the charges will be priced accordingly).

NO SUBSTITUTIONS

MAR 23 '95 14:46

9/5/94 Viewmenus 908

HOT MENUS

Page Six

Available for Lunch
Available for Dinner

12:00NOON - 2:00PM
5:00PM - 6:00PM

A - 1

Grilled Chicken with Lemon Honey Sauce
Chef's Selection of Potato or Grain and Seasonal Vegetables
Mixed Seasonal Greens with Vinaigrette \$15.00
A Selection of Cakes and Cookies or Fresh Fruit
Minimum Order: 10 People

H - 2

Sauteed Chicken Strips in Fresh Garlic, Herbs, White Wine and Olive Oil
Served on a Bed of Noodles with Mixed Seasonal Greens and Vinaigrette
A Selection of Cakes and Cookies or Fresh Fruit \$15.00
Minimum Order: 10 People

H - 3

Grilled Fillet of Salmon with Peppercorn Sauce
Served with Chef's Selection of Potato or Grain and Seasonal Vegetable
Mixed Seasonal Greens & Vinaigrette \$15.00
A Selection of Cakes and Cookies or Fresh Fruit
Minimum Order: 10 People

H - 4*

Fillet of Sole Stuffed with Broccoli and Lemon Sauce
Chef's Selection of Potato or Grain and Seasonal Vegetable
Mixed Seasonal Greens with Low Fat Dressing \$15.00
Fresh Seasonal Fruit
Minimum Order: 10 People

*** Low-Fat, Low Cholesterol Option**

All of the above meals are served hot, buffet-style in chafing dishes.

All of the above meals include: coffee, tea, decaf, sodas, ice, breads, margarine, paper and plastic goods and dessert. Meals H-1, H-2 and H-3 will receive your choice of cakes and cookies or fresh seasonal fruit for dessert. Low-Fat Meal H-4 will receive fresh fruit for dessert.

If your service requires glass and linen, there will be an additional charge of \$2.50 per person (if your service exceeds 25 people and requires glass and linen the charges will be priced accordingly).

NO SUBSTITUTIONS

SIDE ORDERSAvailable with Lunch and Dinner Selections OnlyOrdering
CodeDescription

SO - 1	Chef's Selection of Seasonal Vegetables	\$2.00
SO - 2	Chef's Selection of Grain or Potato	\$1.50
SO - 3	A Selection of Cakes & Cookies	\$2.00
SO - 4	Fresh Seasonal Fruit	\$2.25

4/95 2nd May

COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

SEMINAR

Wednesday, April 26, 1995

7:45 PM

EXPECTED ATTENDEES:

Ackerman, Walter	Hirshman, Debby	Rauch, Isabelle
Alisa Kurshan	Hoffman, Stephen	Ritz, Esther Leah
Altman, Marilyn	Hoffmann, Alan	Rosenzweig, Michael
Altman, Mort	Holtz, Barry	Sarna, Jonathan
Arnow, David	Ingall, Carol	Schatten, Philip
Behrman, David	Janvey, Rae	Scheingold, Carl
Berman, Mandell	John Ruskay	Siegel, Jeanne
Beverly Gribetz	Joseph, Jim	Shatten, Richard
Bloom, Raymond	Kekst, Gershon	Shaw, Steven
Cohen, Steven	Kroll, Jules	Sheingold, Carl
Colman, John	Kroll, Lynn Korda	Shira Breuer
Dorp, Sheldon	Lebeau, Beverly	Shrage, Barry
Dorph, Gail	Lebeau, William	Siegel, Richard
Eldar, Aharon	Lenny Rubin	Silber, David
Ettenberg, Sylvia	Levi, Virginia	Sottile, Michael
Fidler, Genine Macks	Lifsenberg, Asher	Spack, Barbara
Finkel, Cheryl	Lydia Kukoff	Spack, Eliot
Fishbein, Cheryl	Mandel, Morton	Stein, Louise
Fishman, Joshua	Mann, David	Steinhetz, Dvora
Fishman, Esther	Maryles, Matthew	Swados, Liz
Gamoran, Adam	Mencher, Robin	Stephanie Levi
Geffen, Peter	Merians, Melvin	Szonyi, David
Gold, Billie	Milazzo, Ann Marie	Tardash, Lauree
Goldring, Ellen	Neiden, Daniel	Teutsch, David
Gordis, David	Pekarsky, Daniel	Twersky, Isadore
Gottesham, Sally	Perrin, Debra	Wachs, Barbara
Greenfield, Sol	Petrone, Nick	Wachs, Saul
Greenfield, Delores	Rapoport, Nessa	Woocher, Jonathan
Hagar, Benny	Ratner, Charles	Yanowitz, Bennett
Hirschhorn, David	Rauch, Eduardo	

Stephen D. Solender
130 East 59 Street
New York, New York 10022

MAR 27 1995

TO: NESSA
ALAN

FROM: ROBIN

-Ginny faxed this over.
- Please let Debra or me
know how to follow up
(if necessary)
Thanks.
Robin

March 22, 1995

Mr. Morton L. Mandel
Chair
Council for Initiatives in Jewish Education
P.O. Box 94553
Cleveland, OH 44101

Dear Mort:

I thank you for the invitation to the April 26th meeting of the Council for Initiatives in Jewish Education. I am only sorry that I previously agreed to keynote the Board Institute for the Federation in Allentown, Pennsylvania. Consequently, I will be out of town. The program seems potentially interesting.

Would it be possible for me to send 1 or 2 other persons from UJA-Federation. I would appreciate you letting me know whether that will be possible.

Thank you again for the invitation.

Best wishes.

Sincerely,



Stephen D. Solender

SDS/as
Our File #11722

Post-It® Fax Note 7671		Date 3-28-95	# of pages 1
To CIJE-NY		From VRL	
Co./Dept.		Co. CIJE-CLEVE.	
Phone #		Phone #	
Fax #		Fax #	

March 28, 1995

Morton L. Mandel
CIJE
15 E. 26th Street
New York, NY 10010-1579

Dear Mort:

I have recently received the information about the upcoming meeting for CIJE Board members. In addition, I received your note about the discussion of ideas regarding the financial situation of CIJE.

While I know that the topics of discussion are very important, my schedule does not allow me to make it to New York on the selected dates. The presenters sound very interesting and I am sorry to have to miss the meeting.

If there is anything that I can do to contribute to the meeting from Milwaukee, please feel free to let me know. Best wishes for a successful meeting and I hope you have a good attendance.

Sincerely,



Daniel J. Bader
President

DJB/jmz

777 East Wisconsin Avenue Suite 3275
Milwaukee, Wisconsin 53202
Tel 414-224-6464 • Fax 414-224-1441
Email: info@bader.org

Program Office:
P.O. Box 4704
Jerusalem 91044
Israel
Tel / Fax 972-2-631-731

MEETING/WORKSHOP BUDGET REQUEST

No. 1.3
Effective 7/2/93
Page 3 of 4

Entity CIJE

Project Board of Directors and Executive and Steering Committee Meetings

Responsible Person/Meeting Coordinator Sandra L. Blumenfield

Purpose Board, Executive, Steering Committee Meetings and Evening Seminar

Date(s) of Meeting April 26-27, 1995 **Time of Meeting From:** 4/26 **To:** 4/27/95

Meeting City/Airport New York **Arrival Date and Latest Suitable**

Arrival Time April 25, 1995 **Departure Date and Earliest Suitable**

Departure Time April 27, 1995 **Meeting Agenda Attached?** Yes ___ No X

Location: Where? CIJE New York Office **Phone** 212 532-2360
UJA-Federation of New York 212 836-1815

Address 15 East 26 Street, New York **Fax** 212 532-2646
130 East 59 Street, New York 212 888-7538

Is the location already reserved? Yes X No ___

* Attendees (*If more space needed please attach separate sheet)	Airport Departure City	Travel Air ¹	Travel Taxi/Drive	Rooms	Meals	Total
Adam Gamoran	Madison, Wisconsin	560	75	290	85	\$ 1,010
Ellen Goldring	Nashville, Tennessee	576	75	290	85	1,026
Virginia F. Levi	Cleveland, Ohio	508	75	290	85	95B
Daniel Pekarsky	Madison, Wisconsin	560	75	290	85	1,010
Richard Shatten	Cleveland, Ohio	508	75	290	85	958
Steve Hoffman	Cleveland, Ohio	508	75	290	85	958
Attendee Cost		\$ 3,220	\$ 450	\$ 1,740	\$ 510	\$ 5,920 ²

¹ Meeting manager should complete all elements of this form except air fares. This form should then be sent to the Corporate Travel Department who will insert estimated air fares and return the form within 3 working days from the date received. If there are other attendees who will cover their own expenses, list on a separate sheet.

² Carry total forward to reverse side

MEETING/WORKSHOP BUDGET ELEMENTS

ATTENDEE COST: (Brought forward from front side) \$ 5,920.00

DESCRIPTION

MEETING ROOM(S): UJA-Federation of New York
(No Charge) \$ - 0 -

GROUP MEALS: (CHECK APPROPRIATE BLOCK(S) AND INDICATE THE PER PERSON COST AS WELL AS THE TOTAL)

☐ BREAKFAST \$ (PER PERSON) ☐ LUNCH \$ (PER PERSON) ☐ DINNER \$ (PER PERSON) \$

EQUIPMENT:

_____ \$

GROUP REFRESHMENTS:

_____ *Summer 2000* \$

OTHER (SPECIFY): Evening Seminar - Professor Jonathan Sarna 1,245.00
Consulants' Fees (Adam Gamoran, Ellen Goldring, Adam Gamoran) \$ 3,000.00 ✓

TOTAL MEETING/WORKSHOP BUDGET \$ 10,165.00

Submitted By <i>Londra L. Blumenthal</i>	Date <i>02.28.95</i>	Financial Approval:	Date
Air Fares Estimated <i>Bernadina - I.V.I.</i>	<i>02.27.95</i>	Operations Approval:	
Knowledge Center Approval: <i>Alan S. [Signature]</i>	<i>2/2/95</i>	Final Approval:	

*Required for budgets allowing less than 30 days notice.



Brandeis University

Jehuda Reinharz
President

~~74~~ Enclosure X

March 28, 1995

Mr. Morton L. Mandel
Premier Industrial Corporation
4500 Euclid Avenue
Cleveland, Ohio 44103

(copy to:
CIJE
15 East 26th Street
New York, New York 10010-1579)

Dear Mort,

I very much appreciate your invitation to attend the April 26th Jewish Education Seminar in New York. I have great admiration for Jonathan Sarna, and would have made every effort to attend, but I will be traveling, first in Washington and then in Bogota, Colombia during that entire week. I must say that the program sounds most interesting, and I regret having to miss it.

I am, however, looking forward to our visit together in Cambridge on Saturday, April 22nd. I understand that we are meeting for coffee at the Hyatt Regency at 4:30 in the afternoon. We have so many interests and concerns in common, and I know our conversation will be far-ranging and stimulating.

Many thanks once again for your kind invitation. I look forward to seeing you on April 22nd, and close with very best wishes for a joyous Passover.

Sincerely,


Jehuda Reinharz

JR/htl

April 4, 1995

Camper Calls
Barry Holtz
for Board Meeting--April, 1995

CONTENT AND PROGRAM COMMITTEE

Committee members who have not responded up to this point

✓Bill Berman

I called his office today and am waiting to hear back.

Chaim Botwinick

He has budget hearings all day at his Federation and will not be able to make it at all.

Allan Finkelstein

I spoke with his office and got a message back from him. He may be at the evening seminar, but probably will not. As to the board meeting itself, he will be there for at least part of the day.

Henry Koschitzky

Since I have never seen or met Koschitzky in all my CIJE years, my view is that I should not call him until Alan or Mort decides what his status is going to be.

David Sarnat

I spoke with his secretary (he was out of the office today). According to her, Sarnat will be at both the seminar and the board meeting.

Richard Scheuer

I called his office and discovered he no longer has an office there. They gave me his home phone number (914)-834-3546. I called there and am waiting to hear back from him.

Isadore Twersky

He should go on to Gail's call list, if he needs to be called at all— he certainly will be coming to the board meeting. I doubt that he will be at the seminar.

RESEARCH AND EVALUATION COMMITTEE

I took the following:

David Arnow

I spoke with David today. He seemed basically inclined to come and stated that "barring unforeseen circumstances" he would be there.

Mark Lainer

He is out of LA until Wednesday.



Chair
Morton Mandel

MEMORANDUM

Vice Chairs
Billie Gold
Ann Kaufman
Matthew Maryles
Maynard Wishner

TO: Board Members and Invited Guests
FROM: Alan D. Hoffmann, Executive Director
DATE: April 6, 1995

Honorary Chair
Max Fisher

Much has transpired since our last Board Meeting in October, when our consultants Dr. Adam Gamoran, of the University of Wisconsin, and Dr. Ellen Goldring, of Vanderbilt University, presented a preliminary report of **The CIJE Study of Educators**.

Board
David Arnow
Daniel Bader
Mandell Berman
Charles Bronfman
John Colman
Maurice Corson
Susan Crown
Jay Davis
Irwin Field
Charles Goodman
Alfred Gottschalk
Neil Greenbaum
David Hirschhorn
Gershon Kekst
Henry Koschitzky
Mark Lainer
Norman Lamm
Marvin Lender
Norman Lipoff
Seymour Martin Lipset
Florence Melton
Melvin Merians
Lester Pollack
Charles Ratner
Esther Leah Ritz
William Schatten
Richard Scheuer
Ismar Schorsch
David Teutsch
Isadore Twersky
Bennett Yanowitz

As you know, the initial findings of this study juxtaposed the severe lack of training of most teachers in Jewish schools with an unexpected degree of commitment and stability, making a strong case for far more comprehensive **in-service education** for teachers in the field than currently exists.

The first **CIJE Policy Brief**, which summarized these findings, was presented at the GA and has subsequently received widespread media attention. In preparation for the April Board Meeting, I am enclosing another copy of the policy brief and a selection of the articles and citations CIJE's work has received. The majority of our media coverage has focused on the policy brief, the **1994 GA Forum** that presented the study to the Jewish community, and the implications of the study for Jewish education, locally and continentally. In addition, CIJE, its chair, and staff have been cited as sources of expertise in articles on Jewish education.

At our October meeting, the Board Committee on Community Mobilization emphasized the importance of "telling the CIJE story" and of conveying our distinct strategic approach to revitalizing Jewish education. The chart that accompanies the press selections shows that the CIJE study was a subject of interest across the country, in large as well as smaller Jewish communities. We receive ongoing requests for the policy brief and have begun discussions with an increasing number of communities interested in conducting their own educators' study and **building the profession of Jewish education**. At the upcoming board meeting, I will report on our plans to expand our work to several new communities this year.

Executive Director
Alan Hoffmann

We are continuing to consult with our laboratory communities. Following the results of the educators' study, they have embarked on creating **Personnel Action Plans** built around the strengths and gaps in their educators' training.

In partnership with those communities, CIJE has begun a number of innovative pilot projects in the area of personnel that build on some pioneering work in general education on the most effective way to enhance the professional training of teachers and educational leaders in the field. **The CIJE-Harvard Leadership Institute**, held in the fall, was one such project; others, on **early childhood** and **the regional training of teachers for advanced degrees** will begin in 1995.

In the process of planning and implementing these projects, we have recognized the need for a systematic way to train "**mentor**" educators--those who are qualified to construct and oversee comprehensive teacher training programs in local communities. CIJE is committed to building a national capacity for such teacher trainers, so that communities who want to upgrade their educational personnel can call on outstanding expertise. Dr. Gail Dorph will discuss this in greater detail at the board meeting.

To complement the work in this area, CIJE will be publishing a brief on **Best Practices in In-service Training**, which will summarize current research in general and Jewish education on teachers' professional development, as a guide for local schools and communities committed to improving the knowledge and skills of their educators.

CIJE's platform for change depends on two conditions: the need to **build the profession of Jewish education**, with the training, career tracks, salary, benefits, and prestige that a true profession requires; and the corresponding need to **mobilize community support and create champions for Jewish education** who can be its advocates in their own communities and on a continental scale.

The North American Jewish community has entered a critical stage of reflection and analysis about its future. The sphere of Jewish education requires not only new approaches but also new formulations of purpose; not only "How can we create excellence in Jewish education?" but "Why must we?"

The Goals Project was designed to address, on an institutional and communal level, the question of: What kind of Jews do we want to create through Jewish education? Since the **Goals Seminar** in the summer of 1994, which brought together lay and professional leaders and educators from several communities to work together, CIJE has been involved in a series of seminars and training projects, under the direction of our consultant from the University of Wisconsin, Dr. Daniel Pekarsky, that will continue throughout 1995 and further. (One such seminar is the subject of an article in the enclosed packet.) I look forward to bringing you up-to-date on future goals work in the areas of **the communal high school and institutional and**

community visions for Jewish education. We are particularly intrigued by the possibilities of a pilot goals project in the area of **camping**, as informal education is such a powerful agent of Jewish learning and identity.

In the **Best Practices Project**, directed by Dr. Barry Holtz, we will soon be adding **Best Practices in JCCs** to our volumes on **preschools and supplementary schools**. We continue to present seminars for educators and lay leaders on creating excellence in the supplementary school, and have begun to document selected topics in the areas of **day schools**, beginning with the role and teaching of the Hebrew language. Issues we will address in the best practices realm include how other institutions can learn from the best practices models of success and a study of the process by which an institution becomes a best practice setting--which is of great interest to practitioners in the field.

Finally, CIJE has reaffirmed its commitment to one of the most underdeveloped areas in Jewish education: **building a research capacity**. In this decade, during which the Jewish community and its leadership are allocating increasing resources to a range of Jewish educational projects, the question of educational evaluation is becoming urgent. As institutions and communities consciously set goals for Jewish education and Jewish continuity, it will become imperative to establish indicators by which success and failure can subsequently be measured, so that the entire North American community can learn from each other in order to transform Jewish education for the coming generations.

CIJE consultants Drs. Gamoran and Goldring are overseeing a plan designed to address this critical issue. The **monitoring, evaluation, and feedback** domain will also be evaluating CIJE's own projects, as well as publishing policy-oriented research to meet the needs of those who plan, fund, and implement Jewish education.

I look forward to seeing you at the April 27th Board Meeting, which will begin promptly at 9:30 am and conclude at 3:00 pm at UJA/Federation, 130 E. 59 St., New York.

With best wishes for a joyous Passover,



Alan D. Hoffmann
Executive Director

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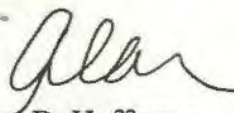
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I look forward to seeing you at the April 27th Board Meeting, which will begin promptly at 9:30 am and conclude at 3:00 pm at UJA/Federation, 130 E. 59 St., New York. Immediately following the Board Meeting, you have been invited to join a group for discussion of CIJE finances to be held in the Weiler room.

With best wishes for a joyous Passover,


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I'm sorry you will not be at the April 27th Board Meeting, where all of this will be discussed in further detail. If your plans change and you find that you can attend, please let me know as soon as possible.

With best wishes for a joyous Passover,

Alan D. Hoffmann
Executive Director

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With best wishes for a joyous Passover,

Alan D. Hoffmann
Executive Director

CIJE Media Coverage: Fall 1994-Spring 1995

Total Circulation

Jewish Press	1,248,063
General Press	1,720,112
<hr/>	
Combined Circulation	2,268,175

<u>Publication</u> -- <u>Jewish</u>	<u>Location</u>	<u>Circulation</u>	<u>Date</u>	<u>Category</u>
Reform Judaism	New York, NY	395,000	Spring 1995	Staff Article Staff Article
New York Jewish Week	New York, NY	110,000	Dec. 2 Dec. 2 Dec. 2 Dec. 16	Feature Excerpt of Data Source Source
B'nai B'rith Messenger	Los Angeles, CA	67,000	Dec. 2	Excerpt of Data
Intermountain Jewish News	Denver, CO	50,000	Nov. 11	Feature
Sentinel	Chicago, IL	46,000	Dec. 1	Jewish Telegraphic Agency (JTA) Feature
Jerusalem Report	Jerusalem, Israel	45,000 (bi-weekly)	Oct. 6 Mar. 9	Cover Story Source Source

<u>Publication</u> -- <u>Jewish</u>	<u>Location</u>	<u>Circulation</u>	<u>Date</u>	<u>Category</u>
Long Island Jewish World	Great Neck, NY	32,063	Nov. 11	JTA Feature
Jewish Bulletin of Northern California	San Francisco, CA	29,000	Dec. 23 Dec. 23	Front-page Feature Editorial
Jewish Advocate	Boston, MA	27,500	Nov. 11	JTA Feature
Jewish Standard	Teaneck, NJ	25,000	Nov. 11	JTA Feature
Jewish Journal	Fort Lauderdale, FL		Nov. 15	JTA Feature
	•Palm Beach County (South Edition)	26,000		
	•Dade County Edition	25,000	Nov. 17	JTA Feature
	•Palm Beach County (North Edition)	24,000	Nov. 15	JTA Feature
Jewish Times	Baltimore, MD	20,000	Nov. 11	Feature
Jewish News	Cleveland, OH	15,500	Dec. 2 Dec. 9	Letter Letter

<u>Publication</u> -- <u>Jewish</u>	<u>Location</u>	<u>Circulation</u>	<u>Date</u>	<u>Category</u>
Jewish Times	Boston, MA	11,500	Nov. 24	JTA Feature
Jewish Tribune	Spring Valley, NY	10,000	Nov. 11	JTA Feature
Reporter	Vestal, NY	10,000	Nov. 24	JTA Feature
Melton Journal	New York, NY	10,000 (quarterly)	December	Staff Article
Jewish Times	Atlanta	9,700	Dec. 16 Dec. 16 Dec. 30 Dec. 30 Feb. 24	Feature Editorial Editorial Letter Feature
Texas Jewish Post	Fort Worth, TX	8,000	Dec. 15	JTA Feature
American Israelite	Cincinnati, OH	7,000	Nov. 24	JTA Feature
American Jewish World	Minneapolis, MN	7,000	Nov. 18	JTA Feature

<u>Publication</u> -- <u>Jewish</u>	<u>Location</u>	<u>Circulation</u>	<u>Date</u>	<u>Category</u>
Wisconsin Jewish Chronicle	Madison, WI	6,000	Nov. 25	Source
			Dec. 9	Front-page Feature
			Dec. 9	Front-pageJTA Feature
			Dec. 9	Editorial
			Dec. 23	Letter
			Dec. 30	Letter
CJF Newsbriefs	New York, NY	6,000 (monthly)	December	JTA Feature
Jewish Observer	Syracuse, NY	5,400 (bi-weekly)	Nov. 25	JTA Feature
Jewish News	Richmond, VA	4,100	Nov. 18	Front-page Feature
Sullivan/Ulster Jewish Star	Wurtsboro, NY	4,000 (monthly)	December	Editorial
			December	JTA Feature
Jewish Chronicle	Worcester, MA	3,500 (bi-weekly)	Dec. 15	Feature
Hebrew Watchman	Memphis, TN	3,000	Nov. 10	Feature
JTA Daily News Bulletin	New York, NY	2,000	Nov. 9	Feature

<u>Publication</u> -- <u>General</u>	<u>Location</u>	<u>Circulation</u>	<u>Date</u>	<u>Category</u>
New York Times	New York, NY	1,114,905	Oct. 13	Source
The Plain Dealer	Cleveland, OH	399,796	Nov. 24	Religion News Service (RNS) Feature*
Milwaukee Journal	Milwaukee, WI	205,411	Oct. 5	Source

*[Note: This does not include other possible outlets of
the RNS wire service story, which RNS does not track.]

Chair
Morton Mandel

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Ann Kaufman
Matthew Maryles
Maynard Wishner

Honorary Chair
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Marvin Lender
Norman Lipoff
Seymour Martin Lipset
Florence Melton
Melvin Merians
Lester Pollack
Charles Ratner
Esther Leah Ritz
William Schatten
Richard Scheuer
Ismar Schorsch
David Teutsch
Isadore Twersky
Bennett Yanowitz

Executive Director
Alan Hoffmann

**TO: MEMBERS OF CIJE COMMITTEE ON BUILDING THE
PROFESSION**

FROM: LESTER POLLACK

RE: APRIL 27 COMMITTEE MEETING

4/11/95

At our October meeting, Drs. Adam Gamoran and Ellen Goldring presented the findings of the CIJE Study of Educators on the background and training of teachers in the three laboratory communities. These findings suggested the importance of creating serious ongoing professional development opportunities for teachers. Our committee recommended that CIJE design a plan to address this challenge. A first version of that plan will be presented at our committee meeting, where we will have time to review and discuss it.

Included with this memo are two items:

1. An update of CIJE's recent activities in the domain of building the profession. You will hear more about some of these initiatives during the board meeting itself.
2. A short piece from a recent issue of the New York Times that raises the critical need for ongoing professional development opportunities for teachers. Although written about general educational settings, this article addresses many of the issues and challenges we have been discussing in the area of building the profession of Jewish education.

This is a very important meeting; I hope to see you there.

C:\CIJE\COMMITTEE\BTPMEMO.APR

CIJE
Building The Profession

UPDATE
From October, 1994 through April, 1995

Building National Teacher Education Capacity

CIJE has been developing a plan to create a cadre of "Mentor-Educators" who can work with communities and institutions both to develop and to implement In-Service offerings on the local level. A national task force of experts will plan and serve as the faculty for the first cohort of participants. This first cohort will then become part of the faculty of this College Without Walls and will participate in educating future cohorts.

This first cohort will be made up of educators who have extensive Judaica background, years of experience in the field of Jewish education and experience helping others learn to teach. A seminar for this group cohort is being planned for this summer.

Developing Pilot Initiatives at the National Level

CIJE and the Harvard Principals' Center developed a seminar for educational leaders on "Building a Community of Leaders: Creating a Shared Vision." The seminar was designed to bring together educational leaders across denominations and across settings (pre-school, supplementary school, and day school). Over fifty educational leaders participated in the seminar taught by educators and scholars, such as, Roland Barth, Terence Deal, Arthur Green, Ellen Goldring, and Isadore Twersky. In the three lead communities, the educators who participated in the seminar continue to meet together to discuss substantive shared issues. These meetings have included sharing the ways in which they have adopted and adapted the materials and strategies learned at the seminar in their own settings. Often these sessions have been facilitated by the central agency and lead community professionals who also attended the Harvard seminar.

Development of Communal Personnel Action Plans

Each of the lead communities has been involved in the development of a comprehensive personnel action plan. The logistics of the planning process has taken a unique form in each community. In all three cases, educational

professionals are key players in the process. CIJE has been assisting communities in this work by consulting on the process, co-planning meetings and sometimes attending meetings as well.

In order to provide guidance and information as well as to facilitate cross community feedback, CIJE has held two consultations in December and March with another planned for May. Each of these consultations was structured around an issue critical to the development of these action plans. Educational papers were mailed out before and after.

In preparation for the December consultation, Dr. Gail Dorph and Dr. Barry Holtz prepared an outline of a generic personnel action plan along with planning tools to facilitate the use of the outline. Because the format was so fruitful, a longer (two day) consultation was planned for March.

In March, Dr. Dorph supplied communities with a working paper outlining what is currently considered "best practices" in In-Service education in general education. In addition, Holtz and Dorph suggested a strategy for using the guide to both evaluate current in-service offerings and design new programs.

The March consultation also provided an opportunity for representatives of the denominations to present their thinking about the arena of in-service education. Participants included: Rabbi Robert Hirt and Dr. Alvin Schiff of Yeshiva University, Dr. Kerry Olitzky of Hebrew Union College, Dr. Robert Abramson of United Synagogue of Conservative Judaism and Aharon Eldar of the Torah Department of the World Zionist Organization. In the discussion which ensued, lead community representatives were also able to share the issues with which they are struggling. These include:

1. How do we induct new teachers into the system?
2. How do we develop supervisors and mentors to provide on-site guidance and support to teachers?
3. How do we provide for on-going professional development for our educational leaders?
4. How do we create standards for our teachers in all of our settings, but particularly in supplementary and early childhood settings?

The May consultation will be devoted to a discussion of the CIJE Study of Educators findings about the educational leaders in our communities and the implications of these findings for personnel action planning.

Development of Pilot Initiatives in Communities

CIJE has been involved in the planning of two pilot initiatives in building the

profession, one in Milwaukee and one in Baltimore.

In Milwaukee, the personnel action team's first decision in the creation of a personnel action plan has been the decision to create a local/regional opportunity for its educators to gain a masters degree in Jewish studies with a concentration in education. Milwaukee has received a grant from the Bader foundation to partially fund a masters program that will be run by the Cleveland College of Jewish Studies. The program will include courses in Milwaukee taught by the Cleveland College faculty, video-conference courses, and summer courses in Cleveland at the college. The program will be housed at MAJE (the Milwaukee Association for Jewish Education) which will also coordinate and co-staff the internship program. At this date, the program has been funded.

In Baltimore, a plan is being developed to create a model program for early childhood educators. The program will be geared to the enhancement of the Jewish content of early childhood programs in a limited number of settings. The program will include both teachers and directors of the institutions chosen to participate. Breishit: In the Beginning: Machon L'Morim for Jewish Early Childhood Educators comes at the initiation of the Children of Lyn and Harvey Meyerhoff Foundation and is being funded by the foundation.

Professional Meetings and Presentations

Drs. Holtz and Dorph have made presentations at the General Assembly (November) and at the Jewish Educators Association Conference (March) on "Using Best Practices to Improve Your Supplementary School." At the JEA, they also reported on the findings and implications of the CIJE Study of Educators. These presentations were well attended. Participants responses indicate the importance of both of these projects to both lay and professional leaders.

Gail Dorph

C:\CIJE\BTP\BTP.APR

Where We Stand

By Albert Shanker, President
American Federation of Teachers

Beyond Magic Bullets

Educators are always looking for a magic bullet—a hot, new idea that will take care of all the problems with our education system. That accounts for the love affair with vouchers and market schools, EA1-type ventures into privatization and, most recently, charter schools. And we can be sure that next year it will be something else. Like people who are always eager to try the latest miracle diet, they think that the next fix will be the one that finally turns things around.

But these fads don't get to the heart of the educational enterprise. If we want to change our schools for the better, we have to change what goes on in the classroom between teachers and students. There is nothing revolutionary about this idea: It is common sense. It is also extremely difficult to do. Leon Lederman's recent description of Teachers Academy for Math and Science (TAMS), a privately funded organization providing in-service training to elementary school teachers in Chicago, shows what is involved (*The Sciences*, January-February 1995).

Lederman, a Nobel laureate in physics and director emeritus of the Fermi National Accelerator Laboratory who now works with TAMS, believes that good early training in science and math opens some important doors for children:

...science and mathematics, taught in the right way, engage children, resonate with their own natural curiosity and open a door to the joy of learning.... A positive introduction to the study of science and mathematics serves as a foundation for an interest in those topics throughout a person's lifetime. And as for the relevance of the curriculum, the engines that drive the changes in contemporary society are science and science-based technology.

But none of this will happen—indeed kids are likely to be turned off math and science—if they don't have teachers who know these disciplines and how to guide children in learning them. And the sad truth is that many elementary school teachers do not have the background to do a good job. This is no reflection on their hard work or devotion. They are victims of poor preparation and a system that frustrates their efforts to learn and change while they are on the job instead of supporting these efforts. In Japan, as Lederman points out, teachers spend nearly half their time working together to improve the lessons they teach and the way they teach them, and there is ample money to support professional development activities. In the U.S., however, teachers seldom have a chance to consult with their peers about their teaching, and little or no money is spent on helping them upgrade their skills and knowledge. Lederman says the figure is usually less than 1 percent in Chicago. The problem of poor instruction in math and science is especially acute in an urban school system where expectations tend to be low—and, tragically, where youngsters have the most to gain from excellent instruction.

But, Lederman says, TAMS shows how, given the time and resources, teachers can learn the skills they need—and are elated by the process.

In the past four years we have introduced seventy-two schools and some 3,200 teachers to our program—and some of them have been with us for as many as three years. On average, they have received roughly 120 hours of instruction in science, 140 hours in mathematics and more than 140 hours of additional close teaching supervision. That leaves only... 420 schools and 14,000 teachers to go.

Changing culture is never easy. That so much time and effort (and money) are needed should be no surprise to the funding agencies, but it is. We estimate that to sustain the efforts we have begun in Chicago will probably take an investment of between \$3,000 and \$4,000 a year per teacher for perhaps three to four years.... The total is equivalent to the tuition for one year at a mid-priced university. Yet one of the curious and inexplicable frustrations of our work has been the difficulty of getting the money to sustain it.

Does the program work? Yes! Teachers love it. And when it is well managed, it creates an intense, joyous learning process. Such interventions also lead to a greatly energized teaching corps, in which the new teaching style spreads to other subjects and brings with it technology that can fruitfully enhance the teacher's effectiveness.

This is not flashy stuff. It is basic common sense. It is also tough, demanding and expensive, and it takes time—which may explain why educators often ignore this kind of thing in favor of quick-fix schemes. Lederman does not believe that schools can, by themselves, mount programs to bring about necessary changes in teaching and learning, and he may be right. But there are signs that the public is becoming skeptical of reforms that substitute flash and dazzle for attention to basic issues, and I believe and hope that reforms like the one he describes will increasingly find powerful public support.



This is not
flashy stuff.
It is basic
common sense.
It is also
tough and
demanding.

April 11, 1995

Materials for CIJE Meetings: April 26-27, 1995
(mailings and factbooks only)

I. Steering Committee

Mailing

Cover Memo

Agenda

Research and Evaluation Matrix

Research and Evaluation Workplan

Community Criteria

Factbook

Agenda

Research and Evaluation Matrix

Research and Evaluation Workplan

Community Criteria

Master Schedule Control

Minutes

Assignments

Board of Directors

Committee Assignments

II. Executive Committee

Mailing

none

Folders

Agenda

Budget document

Fundraising document (?)

Board of Directors

Demographic breakdown of the Board (?)

III. Board Meeting

Left to Mail

Committee memos and updates for :
 research and evaluation
 building the profession
 community mobilization

Factbooks

Agenda

minutes

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Reports

 media chart

 revised update (no info. of meeting time/place)

 GZD's presentation section

Committee materials

 memos (?) and updates

CIJE BOARD MEETING APRIL 26-27TH

Wednesday, April 26th

- 8:00 p.m. - Short commemoration for Yom HaShoah by Elizabeth Swados **NR**
- Short reading by CIJE Board Member **BW/H/NR**
- Dr. Jonathan Sarna **BW/H**
- Discussion
- Coffee and Cake

Thursday, April 27th

- 9:00 a.m. - Coffee available
9:30 - MLM introduction and welcomes
9:45 - ADH introduces the issues of "capacity." From the Policy Brief to today (2 slides)
10:00 - General education expert (Probably Dr. Linda Darling Hammond of Teachers' College) talks about the dilemmas and initiatives in teacher development in general education.
10:30 - Discussion
10:45-12:00 - Gail Dorph "orchestrates" several exemplars from our work:
(a) Harvard Principals Seminar with a principal reporting.
(b) Milwaukee describing process of their Personnel Action Plan leading to Bader funding and program with the Cleveland College.
(c) A specific local initiative with national implications: Early Childhood training in Baltimore (Lee Hendler reports).
(d) Isadore Twersky talks about "Teachers Teaching Teachers."
(e) Gail then describes our plan for the "Virtual College of Trainers"
12:00-1:00 Lunch
1:00 - 2:00 Committee Meetings
2:15 - 2:45 Michael Rosenzweig of Atlanta
Describes the process of creating a new community high school and how the goals consultation has impacted on that process.
- Dan Pekarsky then puts this in context of Goals "capacity."
2:50 Gershon Kekst: - Dvar Torah
3:00 Caucus upstairs.

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x Lee Hendler Y
2734 Cures Road
Owings Mills, MD 21117

y Cheryl Finkel Y
3388 Northaven Lane
Atlanta, GA 30340

(no labels needed/already have)

ADH YF
BWH Y
GZD Y
NR Y
AG Y
EG Y
DNP Y
VFL YF

YES	30 29 \$6 29
YES & FUNDING	25 25 \$4 25
NO	16
<hr/>	
TOTAL:	70

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-12-95			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
Amow, David	PH: 212-888-8700	b				YES TRY	YES TRY	YES TRY
Bader, Daniel	PH: 414-224-8484	b				NO	NO	NO
Cotton, Maurice	PH: 614-481-8112	b				NO	YES	
Crown, Susan	PH: 312-888-8030	b				NO	NO	NO
Davis, Jay	PH: 404-888-8440	b						
Field, Irwin	PH: 310-821-3567	b				NO	NO	NO
Fisher, Max M.	PH: 313-871-8000	b						
Goodman, Charles H.	PH: 312-888-8020	b						
Gottschalk, Alfred	PH: 513-221-1875	b				NO	YES	
Greenbaum, Neil	PH: 312-207-3852	b						
Kekst, Gershon	PH: 212-583-2655	b						
Koschitzky, Henry	PH: 416-781-5545	b						
Lamm, Norman	PH: 212-880-8280	b				NO	YES	
Lender, Marvin	PH: 203-387-3877	b				NO	NO	NO
Lipoff, Norman	PH: 305-579-0503	b				NO	NO	NO
Lizet, Seymour Martin	PH: 703-993-2283	b				NO	YES A.M.	
Maltz, Florence	PH: 614-488-2890	b				NO	NO	NO
Schaden, William	PH: 404-351-5315	b				NO	NO	NO
Scheuer, Richard	PH: 212-947-8009	b						
Schorech, Isamar	PH: 212-578-8072	b				NO	YES*	
Teutsch, David	PH: 215-576-0800	b				YES	YES	
Twersky, Isadore	PH: 232-7358	b						
Yanowitz, Bennett	PH: 216-888-3311	b				YES	YES	YES
Colman, John	PH: 708-835-1208	bsx	YES	YES	YES	YES	YES	YES
Mandel, Morton L.	PH: 216-391-1862	bsx						
Polack, Lester	PH: 212-832-4829	bsx						
Ratner, Charles	PH: 216-267-1200	bsx	YES	YES	YES	YES	YES	YES
Ritz, Esther Leah	PH: 414-291-8220	bsx	YES	YES	YES	YES	YES	YES
Berman, Mandel	PH: 810-958-8390	bx			YES	YES	YES	YES
Bronfman, Charles	PH: 514-878-5201	bx						
Gold, Bille	PH: 212-798-3120	bx			YES	YES	YES*	YES
Hirschhorn, David	PH: 410-347-7200	bx			YES	YES	YES	YES
Kaufman, Ann P.	PH: 713-481-1760	bx			NO	NO	NO	NO
Lainer, Mark	PH: 818-787-1400	bx			NO	NO	NO	NO
Maryles, Matthew J.	PH: 212-867-7420	bx			NO	YES	WILL TRY	NO
Merians, Melvin	PH: 212-249-0100	bx					YES/NESSA	
Wishner, Maynard	PH: 312-888-5524	bx						
Bloom, Raymond	PH: 305-576-0833	g				YES	YES	
Finkel, Cheryl	PH: 404-351-7754	g						
Finkelstein, Allan	PH: 212-532-4949	g						
Fishman, Joshua	PH: 212-227-1000	g				YES + 1	YES	
Hendler, Lee	PH: 410-383-4135	g						
Hirt, Robert	PH: 212-980-5283	g				NO	YES	
Joseph, Jim	PH: 305-888-2283	g						
Krazer, Martin	PH: 212-508-3505	g						
Mandel, Jack N.	PH:	g						
Mandel, Joseph C.	PH:	g						
Mr. Michael Rosenzweig	PH:	g						
Rotman, Arthur	PH: 212-532-4949	g				NO	NO	
Zucker, Henry	Phone: 216-391-1862	g						
Botwinick, Chaim	PH: 410-578-8814	l						
Charvin, Steve	PH: 404-870-1801	l				NO		
Cohen, Ruth	PH: 414-271-8338	l				NO	NO	
Fidler, Gerine Macke	PH: 410-358-4834	l				MAYBE	YES	
Friedman, Darrell D.	PH: 301-727-4828	l				NO	NO	
Golman, Jane	PH: 414-883-8188	l				NO	NO	
Meyer, Richard H.	PH: 414-271-8338	l						
Sarnet, David I.		l						
Stein, Louise	PH: 404-870-1808	l				YES	YES	
Vogelstein, Ilene	PH: 410-883-0909	l				NO	NO	
Dorph, Gail	PH: 212-532-2360	s	YES			YES	YES	

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-12-95			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
Garnoran, Adam	PH: 608-263-7828	s	YES			YES	YES	
Golding, Ellen	PH: 615-322-8037	s	YES			YES	YES	
Hoffman, Stephen H.	PH: 216-686-8200	sbax	YES	YES	YES	YES	YES	YES
Hoffmann, Alan	PH: 212-532-2360	sbax						
Holtz, Barry	PH: 212-532-2360	s	YES			YES	YES	
Levi, Virginia	PH: 216-391-1852	sbax						
Pekarsky, Daniel	PH: 608-262-1718	s						
Rapoport, Nessa	PH: 212-532-2360	s						
Shattan, Richard A.	PH:	sbax						
Woocher, Jonathan	PH: 212-528-2000	s	YES			YES	YES	
Mencher, R.								
Perrin, D.								
Dr. Robert Abramson	PH:	f						
Mona Rüdte Ackerman	PH:	f						
Rabbi Daniel Allen	PH:	f						
Ms. Mimi Alperin	PH:	f				NO		
Dr. Saul Andron	PH:	f						
Rabbi Ramie Arian	PH:	f						
Dr. David Ariel	PH:	f						
Dr. Steven Bayme	PH:	f				NO		
Mr. David Behrman	PH:	f				YES		
Rabbi Jack Bieler	PH:	f				NO		
Ms. Shira Brauer	PH:	f				YES		
Shoshana Cardin	PH:	f				NO		
Mr. Jerome Chanes	PH:	f						
Rabbi Zvi Chantop	PH:	f						
Ms. Cindy Chazen	PH:	f						
Dr. Steven M. Cohen	PH:	f				YES		
Dr. Norman Cohen	PH:	f				NO		
Rabbi Rachel Cowan	PH:	f						
Dr. Aryeh Davidson	PH: 212- 678-8029	f						
Dr. Carol Diamant	PH:	f						
Barbara Dobbin	PH:	f						
Dr. Sheldon Dorph	PH:	f				YES		
David Dublin	PH: 201-566-7900	f						
Ms. Andrea Dubroff	PH: 914-562-6664	f						
Mr. Aharon Elder	PH:	f				YES		
Rabbi Joshua Elkin	PH: 617-584-7765	f				NO		
Dr. Shulamith Elster	PH: 410-678-8688	f				NO		
Mrs. Sylvia Ettenberg	PH: 212-662-3841	f				YES		
Ell N. Evans	PH: 212-835-3340	f						
Mr. Tom Freudenheim	PH:	f						
Rabbi Herbert Friedman	PH:	f						
Mr. Peter Geffen	PH:	f				YES		
Rabbi Hersh M. Ginsberg	PH:	f						
Ms. Judith Ginsberg	PH: 212-420-0804	f						
Dr. David Gordis	PH:	f				YES		
Mr. Arnold Greenberg	PH: 203-521-8208	f						
Irving Greenberg	PH: 212-867-6888	f				NO		
Mr. Sol Greenfield	PH:	f				YES + 1		
Mr. Gene Greenzweig	PH: 305-578-4030	f						
Ms. Beverly Gribetz	PH:	f				YES		
Mr. Mark Gurvis	PH:	f				NO		
Mr. Benny Heger	PH:	f				YES		
Mr. Charles Halperin	PH:	f						
Mr. Stuart Himmelfarb	PH: 212-382-0560	f				NO		
Ms. Debby Hirschman	PH:	f				YES + 1		
Dr. Bethanie Horowitz	PH:	f				NO		
Carol K. Ingall	PH: 212-678-8033	f				YES		
Erica Jesselson	PH:	f				NO		
Mr. Richard Joel	PH:	f						

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-12-95			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	8:30-3pm	3-4:00pm
Ms. Deborah Kaplan	PH:	f						
Ms. Carolyn Keller	PH:	f				NO		
Professor Barry Koernin	PH:	f						
Ms. Lynn Korda Kroll	PH:	f				YES +1		
Ms. Lydia Kuloff	PH:	f				YES		
Rabbi Irwin Kula	PH: 212-667-8888	f						
Ms. Alisa Kurshan	PH:	f				YES		
Ms. Eve Landau	PH:	f						
Rabbi Nathan Laufer	PH:	f				NO		
Mr. Ted Lazarus	PH:	f						
Rabbi William Lebeau	PH:	f				YES + 1		
Mrs. Sara Lee	PH: 213-748-3424	f				NO		
Ms. Stephanie Levi	PH:	f				YES		
Ms. Rachel Levin	PH:	f				NO		
Rabbi Mordechai Lieblich	PH:	f						
Mr. Asher Lifsenberg	PH:	f				YES		
Haskel Lookstein	PH: 212-427-1000	f						
Rabbi Brian Lurie	PH:	f				NO		
Mr. David Mann	PH: 212-245-8200, X308	f				YES		
Dr. Daniel Margolis	PH:	f						
Rabbi Simon J. Maslin	PH:	f						
Rabbi Rolando Matson	PH:	f						
Professor Egon Mayer	PH:	f				NO		
Ron B. Meier	PH:	f						
Rabbi Paul J. Menikoff	PH:	f				NO		
Rabbi Joel Meyers	PH:	f						
Jack and Helen Nash	PH:	f				NO		
Rabbi Kerry Oltzky	PH:	f				NO		
Rabbi Michael Paley	PH: 212-368-6113	f						
Dr. Chaim and Adina Potok	PH:	f				NO		
Jehuda Reinharz, President	PH:	f				NO		
Mr. Alan S. Jaffe, President	PH:	f						
Rabbi Yaakov Rabinowitz	PH:	f						
Dr. Eduardo Rauch	PH: 212-678-8032	f				YES + 1		
Dr. Joseph Ralmer	PH: 617-738-2886	f				NO		
Professor Shulamith Reinharz	PH:	f						
Professor Paul Ritterband	PH:	f						
George and Pamela Rohr	PH:	f						
Ms. Joan Rosenbaum	PH:	f						
Passi Rosen-Bayewitz	PH:	f						
Harriet L. Rosenthal	PH: 201-736-5821	f						
Rabbi Seymour Rossel	PH:	f				NO		
Daniel Rubin	PH:	f						
Larry Rubin	PH:	f				YES		
John Ruskay	PH: 212-836-1228	f				YES		
Professor Nishum Sarna	PH:	f				NO		
Dr. Lifsa Schachter	PH:	f						
Mr. Philip Schatten	PH: 201-489-8400, x-1	f				YES +1		
Dr. Carl Scheingold	PH: 212-696-3630	f				YES		
Dr. Gary Schiff	PH:	f						
Dr. Alvin Schiff	PH: 516-788-8274	f						
Mr. Mao Schwebel	PH:	f						
Mr. Daniel S. Shapiro	PH:	f						
Rabbi Steven Shaw	PH:	f				YES +1		
Mr. Scott Shay	PH:	f				NO		
Mr. Robert Sherman	PH:	f						
Dr. Susan Shevitz	PH:	f						
Ms. Roenna Shorofsky	PH:	f						
Mr. Barry Shrage	PH:	f				YES		
Mr. Richard Siegel	PH: 212-629-0500	f				YES + 1		
Rabbi David Silber	PH:	f				YES + 1		

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-12-95			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	8:30-12:30	1-3:30	6-7:30	7:45	8:30-3pm	3-4:00pm
Rabbi Allen Silverstein	PH:	f						
Mr. Richard Siper	PH: 415-761-8883	f						
Ms. Virginia Siffis	PH:	f						
Mr. Stephen Solender	PH:	f				NO		
Dr. Jeffrey Solomon	PH: 212-838-1740	f				NO		
Dr. Elliot Speck	PH: 212-268-4210	f				YES + 1		
Dr. Elliot Spiegel	PH:	f						
Ms. Radine Spier	PH:	f						
Ms. Carol Stern	PH:	f						
Rabbi Jacob Staub	PH:	f						
Mr. Michael Steinhardt	PH:	f				NO		
Dr. Devora Steinhilber	PH:	f						
Ms. Susan Stern	PH:	f						
Mr. Stanley Strauss	PH:	f				NO		
Rabbi Daniel B. Syme	PH:	f						
Margery Tabenkin	PH:	f				NO		
Ms. Nicki Tanner	PH:	f						
Margaret W. Tishman	PH: 212-880-7541	f						
Rabbi Gordon Tucker	PH:	f						
Professor Saul Wachs	PH:	f				YES + 1		
Mr. Howard Wasserman	PH:	f						
Sally Wertheim	PH:	f				NO		
Rabbi David Woznica	PH:	f				NO		
Rabbi Eric Yaffe	PH:	f				NO		
Rabbi Joel Zeiman	PH:	f				NO		
Mr. Larry Ziffer	PH:	f						
Rabbi Sheldon Zimmerman	PH:	f						

4/5/95

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 3-31-95			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
Amow, David	PH: 212-888-8700	b				YES TRY	YES TRY	YES TRY
Beder, Daniel	PH: 414-224-6484	b				NO	NO	NO
Corson, Maurice	PH: 814-481-8112	b				NO	YES	
Crown, Susan	PH: 312-888-6030	b				NO	NO	NO
Davis, Jay	PH: 404-688-8440	b						
Field, Irwin	PH: 310-821-3587	b				NO	NO	NO
Fisher, Max M.	PH: 313-871-8000	b						
Goodman, Charles H.	PH: 312-888-5020	b					YES	
Gottschalk, Alfred	PH: 513-221-1875	b					YES	
Greenbaum, Neil	PH: 312-207-3852	b						
Kekat, Gershon	PH: 212-583-2885	b					YES	
Koschitzky, Henry	PH: 415-781-5543	b						
Lamm, Norman	PH: 212-880-5280	b				NO	YES	
Lender, Marvin	PH: 203-397-3877	b				NO	NO	NO
Lipoff, Norman	PH: 305-578-0509	b				NO	NO	NO
Lipset, Seymour Martin	PH: 703-893-2283	b				NO	YES A.M.	
Melton, Florence	PH: 814-486-2880	b				NO	NO	NO
Schatten, William	PH: 404-351-6315	b				NO	NO	NO
Scheuer, Richard	PH: 212-947-8006	b						
Schorsch, Ismar	PH: 212-878-8072	b				NO	YES*	
Teutsch, David	PH: 215-576-0800	b				YES	YES	
Twersky, Isadore	PH: 232-7356	b						
Yanowitz, Bennett	PH: 216-698-3311	b				YES	YES	YES
Colman, John	PH: 708-836-1209	bx	YES	YES	YES	YES	YES	YES
Mandel, Morton L.	PH: 216-391-1852	bx						
Pollock, Lester	PH: 212-632-4829	bx						
Ratner, Charles	PH: 216-267-1200	bx	YES	YES	YES	YES	YES	YES
Ritz, Esther Leah	PH: 414-291-8220	bx	YES	YES	YES	YES	YES	YES
Berman, Mandell	PH: 810-353-8390	bx			YES	YES	YES	YES
Bronfman, Charles	PH: 514-878-5201	bx						
Gold, Billie	PH: 212-799-3120	bx			YES	YES	YES*	YES
Hirschhorn, David	PH: 410-347-7200	bx			YES	YES	YES	YES
Kaufman, Ann P.	PH: 713-481-1760	bx			NO	NO	NO	NO
Lainer, Mark	PH: 818-787-1400	bx						
Maryles, Matthew J.	PH: 212-687-7420	bx			NO	YES	WILL TRY	NO
Merians, Melvin	PH: 212-249-0100	bx					YES/NESSA	
Wishner, Maynard	PH: 312-888-6524	bx						
Bloom, Raymond	PH: 305-578-0833	g						
Finkelstein, Allan	PH: 212-532-4848	g						
Fishman, Joshua	PH: 212-227-1000	g				YES + 1	YES	
Hendler, Lee	PH: 410-363-4135	g					YES	
Hirt, Robert	PH: 212-880-5283	g				NO	YES	
Joseph, Jim	PH: 305-888-2263	g						
Kraar, Martin	PH: 212-598-3505	g						
Mandel, Jack N.	PH:	g						
Mandel, Joseph C.	PH:	g						
Rotman, Arthur	PH: 212-532-4848	g				NO	NO	
Zucker, Henry	Phone: 216-391-1852	g						
Botwinick, Chaim	PH: 410-578-8814	l				NO	NO	
Chervin, Steve	PH: 404-870-1801	l				NO		
Cohen, Ruth	PH: 414-271-8336	l				NO	NO	
Fidler, Genine Macks	PH: 410-358-4834	l				MAYBE	YES	
Friedman, Darrell D.	PH: 301-727-4828	l				NO	NO	
Gellman, Jane	PH: 414-863-9198	l				NO	NO	
Meyer, Richard H.	PH: 414-271-8338	l						
Sarnat, David I.		l						
Stein, Louise	PH: 404-870-1808	l				YES	YES	
Vogelstein, Ilene	PH: 410-883-0808	l				NO	NO	
Dorph, Gail	PH: 212-532-2360	s	YES			YES	YES	
Gamoran, Adam	PH: 808-283-7828	s	YES			YES	YES	
Goldring, Ellen	PH: 815-322-8037	s	YES			YES	YES	

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REB 4/20 3:31 PM			Wed 4-28 6:30-12:30	Wed 4-28 1-5:30	Wed 4-28 6-7:30	Wed 4-28 7:45	Thurs 4-27 6:30-3pm	Thurs 4-27 3-4:00pm
NAME	PHONE	CODE						
Hoffman, Stephen H.	PH: 216-566-8200	ebax	YES	YES	YES	YES	YES	YES
Hoffmann, Alan	PH: 212-532-2360	ebax						
Holtz, Barry	PH: 212-532-2360	s	YES			YES	YES	
Levi, Virginia	PH: 216-391-1852	ebax						
Pekarsky, Daniel	PH: 608-282-1718	s						
Repport, Nessa	PH: 212-532-2360	s						
Shatten, Richard A.	PH:	ebax						
Woocher, Jonathan	PH: 212-529-2000	s	YES			YES	YES	
Dr. Robert Abramson	PH:	f						
Mona Riddle Ackerman	PH:	f						
Rabbi Daniel Allen	PH:	f						
Ms. Mimi Alperin	PH:	f				NO		
Dr. Saul Andron	PH:	f						
Rabbi Rennie Arian	PH:	f						
Dr. David Ariel	PH:	f						
Dr. Steven Bayme	PH:	f				NO		
Mr. David Behrman	PH:	f				YES		
Rabbi Jack Bieler	PH:	f				NO		
Ms. Shira Brauer	PH:	f				YES		
Shoshana Cardin	PH:	f				NO		
Mr. Jerome Chenev	PH:	f						
Rabbi Zuvulun Charlop	PH:	f						
Ms. Cindy Chazen	PH:	f						
Dr. Steven M. Cohen	PH:	f				YES		
Dr. Norman Cohen	PH:	f				NO		
Rabbi Rachel Cowan	PH:	f						
Dr. Aryeh Davidson	PH: 212- 678-8028	f						
Dr. Carol Diamant	PH:	f						
Barbara Dobkin	PH:	f						
Dr. Sheldon Dorph	PH:	f				YES		
David Dubin	PH: 201-568-7800	f						
Ms. Andrea Dubroff	PH: 914-582-6884	f						
Mr. Aharon Eldar	PH:	f				YES		
Rabbi Joshua Elkin	PH: 617-964-7785	f				NO		
Dr. Shulamith Elster	PH: 410-578-6988	f				NO		
Mrs. Sylvia Ettenberg	PH: 212-682-3841	f				YES		
Eli N. Evans	PH: 212-935-3340	f						
Mr. Tom Freudenheim	PH:	f						
Rabbi Herbert Friedman	PH:	f						
Mr. Peter Geffen	PH:	f				YES		
Rabbi Hersh M. Ginsberg	PH:	f						
Ms. Judith Ginsberg	PH: 212-420-0804	f						
Dr. David Gordis	PH:	f				YES		
Mr. Arnold Greenberg	PH: 203-521-6208	f						
Irving Greenberg	PH: 212-887-8888	f				NO		
Mr. Sol Greenfield	PH:	f				YES + 1		
Mr. Gene Greenzweig	PH: 305-578-4030	f						
Ms. Beverly Gribetz	PH:	f				YES		
Mr. Mark Gurvia	PH:	f				NO		
Mr. Benny Hagar	PH:	f				YES		
Mr. Charles Halperin	PH:	f						
Mr. Stuart Himmelfarb	PH: 212-382-0500	f				NO		
Ms. Debby Hirschman	PH:	f				YES + 1		
Dr. Bethanie Horowitz	PH:	f				NO		
Carol K. Ingall	PH: 212-678-8033	f				YES		
Erica Joppeleon	PH:	f				NO		
Mr. Richard Joel	PH:	f						
Ms. Deborah Kaplan	PH:	f						
Ms. Carolyn Keller	PH:	f				NO		

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 3-31-85			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
Professor Barry Kosmin	PH: f							
Ms. Lynn Korda Kroll	PH: f					YES +1		
Ms. Lydia Kulkoff	PH: f					YES		
Rabbi Irwin Kula	PH: 212-867-8888	f						
Ms. Alice Kurshan	PH: f					YES		
Ms. Eve Landau	PH: f							
Rabbi Nathan Laufer	PH: f					NO		
Mr. Ted Lazarus	PH: f							
Rabbi William Labeau	PH: f					YES +1		
Mrs. Sara Lee	PH: 213-748-3424	f				NO		
Ms. Stephanie Levi	PH: f					YES		
Ms. Rachel Levin	PH: f					NO		
Rabbi Mordechai Liebling	PH: f							
Mr. Asher Lifsenberg	PH: f					YES		
Haskel Lookstein	PH: 212-427-1000	f						
Rabbi Brian Lurie	PH: f					NO		
Mr. David Mann	PH: 212-246-8200, x308	f				YES		
Dr. Daniel Margolis	PH: f							
Rabbi Simeon J. Maslin	PH: f							
Rabbi Rolando Matelon	PH: f							
Professor Egon Meyer	PH: f					NO		
Ron B. Meier	PH: f							
Rabbi Paul J. Menitoff	PH: f					NO		
Rabbi Joel Meyers	PH: f							
Jack and Helen Nash	PH: f					NO		
Rabbi Kerry Oltzky	PH: f					NO		
Rabbi Michael Paley	PH: 212-358-8113	f						
Dr. Chaim and Adina Potok	PH: f					NO		
Jehuda Reinharz, President	PH: f					NO		
Mr. Alan S. Jaffe, President	PH: f							
Rabbi Yeakov Rabinowitz	PH: f							
Dr. Eduardo Rauch	PH: 212-678-8032	f				YES +1		
Dr. Joseph Reimer	PH: 617-738-2888	f				NO		
Professor Shulamith Reinharz	PH: f							
Professor Paul Ritterband	PH: f							
George and Pamela Rohr	PH: f							
Ms. Joan Rosenbaum	PH: f							
Pasol Rosen-Bayowitz	PH: f							
Harriet L. Rosenthal	PH: 201-738-5821	f						
Rabbi Seymour Rosel	PH: f					NO		
Daniel Rubin	PH: f							
Lenny Rubin	PH: f					YES		
John Ruskay	PH: 212-836-1228	f				YES		
Professor Nahum Sarna	PH: f					NO		
Dr. Lifsa Schachter	PH: f							
Mr. Philip Schatten	PH: 201-480-8400, x-1	f				YES +1		
Dr. Carl Scheingold	PH: 212-588-3530	f				YES		
Dr. Gary Schiff	PH: f							
Dr. Alvin Schiff	PH: 518-788-8274	f						
Mr. Mac Schwebel	PH: f							
Mr. Daniel S. Shapiro	PH: f							
Rabbi Steven Shaw	PH: f					YES +1		
Mr. Scott Shay	PH: f					NO		
Mr. Robert Sherman	PH: f							
Dr. Susan Shevitz	PH: f							
Ms. Roenne Shorofsky	PH: f							
Mr. Barry Shrager	PH: f					YES		
Mr. Richard Siegel	PH: 212-829-0500	f				YES +1		
Rabbi David Silber	PH: f					YES +1		
Rabbi Allen Silverstein	PH: f							
Mr. Richard Sipser	PH: 415-751-8883	f						

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISION 3-21-05			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	8:30-12:30	1-5:30	6-7:30	7:45	8:30-3pm	3-4:00pm
Ms. Virginia Sifka	PH:	f						
Mr. Stephen Solender	PH:	f				NO		
Dr. Jeffrey Solomon	PH: 212-636-1740	f				NO		
Dr. Elliot Speck	PH: 212-268-4210	f				YES + 1		
Dr. Elliot Spiegel	PH:	f						
Ms. Radine Spier	PH:	f						
Ms. Carol Starin	PH:	f						
Rabbi Jacob Staub	PH:	f						
Mr. Michael Steinhardt	PH:	f				NO		
Dr. Devora Steinmetz	PH:	f						
Mr. Stanley Strauss	PH:	f				NO		
Rabbi Daniel B. Syme	PH:	f						
Margery Tabanick	PH:	f				NO		
Ms. Nicki Tanner	PH:	f						
Margaret W. Tishman	PH: 212-860-7541	f						
Rabbi Gordon Tucker	PH:	f						
Professor Saul Waech	PH:	f				YES + 1		
Sally Wertheim	PH:	f				NO		
Rabbi David Woznica	PH:	f				NO		
Rabbi Eric Yoffie	PH:	f						
Rabbi Joel Zeiman	PH:	f				NO		
Mr. Larry Ziffer	PH:	f						
Rabbi Sheldon Zimmerman	PH:	f						

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-18-95			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
✓ Arnov, David	PH: 212-869-9700	b				YES TRY	YES TRY	YES TRY
Bader, Daniel	PH: 414-224-6464	b				NO	NO	NO
Corson, Maurice	PH: 614-461-8112	b				NO	YES	
Crown, Susan	PH: 312-899-5030	b				NO	NO	NO
Davis, Jay	PH: 404-696-9440	b				NO	NO	NO
Field, Irwin	PH: 310-921-3567	b				NO	NO	NO
✓ Fisher, Max M.	PH: 313-871-8000	b						
✓ Goodman, Charles H.	PH: 312-899-5020	b						
Gottschalk, Alfred	PH: 513-221-1875	b				NO	YES	
✓ Greenbaum, Neil	PH: 312-207-3852	b				NO	NO	NO
✓ Kekst, Gershon	PH: 212-593-2655	b				YES	YES	YES
Koschitzky, Henry	PH: 416-781-5545	b				NO	NO	NO
Lamm, Norman	PH: 212-960-5280	b				NO	YES	
Lender, Marvin	PH: 203-397-3977	b				NO	NO	NO
Lipoff, Norman	PH: 305-579-0503	b				NO	NO	NO
Lipset, Seymour Martin	PH: 703-993-2283	b		A.M. ONLY		NO	YES A.M.	
Melton, Florence	PH: 614-486-2690	b				NO	NO	NO
Schatten, William	PH: 404-351-5315	b				NO	NO	NO
✓ Scheuer, Richard	PH: 212-947-9009	b						
✓ Schorsch, Ismar	PH: 212-678-8072	b	*WILL LEAVE AFTER LUNCH.			NO	YES*	
✓ Teutsch, David	PH: 215-576-0800	b				YES	YES	
✓ Twersky, Isadore	PH: 232-7356	b				YES-NO	YES	
✓ Yanowitz, Bennett	PH: 216-696-3311	b				YES	YES	YES
✓ Colman, John	PH: 708-835-1209	bsx	YES	YES	YES	YES	YES	YES
✓ Mandel, Morton L.	PH: 216-391-1852	bsx		YES	YES	YES	YES	YES
✓ Pollack, Lester	PH: 212-632-4829	bsx						
✓ Ratner, Charles	PH: 216-267-1200	bsx	YES	YES	YES	YES	YES	YES
✓ Ritz, Esther Leah	PH: 414-291-9220	bsx	YES	YES	YES	YES	YES	YES
✓ Berman, Mandell	PH: 810-353-8390	bx			YES	YES	YES	YES
✓ Brenfman, Charles	PH: 514-878-5201	bx			NO	NO	NO	NO
✓ Gold, Billie	PH: 212-799-3120	bx	*FROM 2-4PM		YES	YES	YES*	YES
✓ Hirschhorn, David	PH: 410-347-7200	bx			YES	YES	YES	YES
✓ Kaufman, Ann P.	PH: 713-461-1760	bx			NO	NO	NO	NO
✓ Lainer, Mark	PH: 818-787-1400	bx			NO	NO	NO	NO
✓ Maryles, Matthew J.	PH: 212-667-7420	bx			NO	YES	WILL TRY	NO
✓ Merians, Melvin	PH: 212-249-0100	bx			YES	YES	YES	YES
✓ Wishner, Maynard	PH: 312-899-5524	bx						
✓ Bloom, Raymond	PH: 305-576-0833	g				YES	YES	
✓ Finkel, Cheryl	PH: 404-351-7754	g				YES	YES	
✓ Finkelstein, Allan	PH: 212-532-4949	g				NO	YES	
✓ Fishman, Joshua	PH: 212-227-1000	g	✓ ESTHER FISHMAN			YES + 1	YES	
✓ Hendler, Lee	PH: 410-363-4135	g				NO	YES	
✓ Hirt, Robert	PH: 212-960-5263	g				NO	YES	
✓ Joseph, Jim	PH: 305-868-2263	g				YES	YES	
✓ Kraar, Martin	PH: 212-598-3505	g				NO	NO	
✓ Mandel, Jack N.	PH:	g						
✓ Mandel, Joseph C.	PH:	g						
✓ Mr. Michael Rosenzweig	PH:	g				YES	YES	
✓ Rotman, Arthur	PH: 212-532-4949	g				NO	NO	
✓ Sheingold, Dr. Carl	PH: 212-598-3530	g				YES	YES	
✓ Zucker, Henry	Phone: 216-391-1852	g				NO	NO	
✓ Botwinick, Chaim	PH: 410-578-6914	l				NO	NO	
✓ Chervin, Steve	PH: 404-870-1601	l				NO	NO	
✓ Cohen, Ruth	PH: 414-271-8338	l				NO	NO	
✓ Fidler, Genine Macks	PH: 410-358-4934	l				MAYBE	YES	
✓ Friedman, Darrell D.	PH: 301-727-4828	l				NO	NO	
✓ Gellman, Jane	PH: 414-963-9196	l				NO	NO	
✓ Meyer, Richard H.	PH: 414-271-8338	l				NO	NO	
✓ Samat, David I.		l				YES	YES	YES
✓ Stein, Louise	PH: 404-870-1608	l				YES	YES	
✓ Vogelstein, Ilene	PH: 410-653-0909	l				NO	NO	

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-18-95			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
✓ Dorph, Gail	PH: 212-532-2360	s	YES			YES	YES	
✓ Gamoran, Adam	PH: 608-263-7829	s	YES			YES	YES	
✓ Goldring, Ellen	PH: 615-322-8037	s	YES			YES	YES	
✓ Hoffman, Stephen H.	PH: 216-566-9200	sbsx	YES	YES	YES	YES	YES	YES
✓ Hoffmann, Alan	PH: 212-532-2360	sbsx	YES			YES	YES	
✓ Holtz, Barry	PH: 212-532-2360	s	YES			YES	YES	
✓ Levi, Virginia	PH: 216-391-1852	sbsx	YES			YES	YES	YES
✓ Pekarsky, Daniel	PH: 608-262-1718	s	YES			YES	YES	
✓ Rapoport, Nessa	PH: 212-532-2360	s	YES			YES	YES	
✓ Shatten, Richard A.	PH:	sbsx	YES			YES	YES	
✓ Woocher, Jonathan	PH: 212-529-2000	s	YES			YES	YES	
Dr. Robert Abramson	PH:	f						
✓ Mona Riklis Ackerman	PH:	f						
✓ Rabbi Daniel Allen	PH:	f						
✓ Ms. Mimi Alperin	PH:	f				NO		
✓ Dr. Saul Andron	PH:	f						
✓ Rabbi Ramie Arian	PH:	f						
✓ Dr. David Ariel	PH:	f						
✓ Dr. Steven Bayme	PH:	f				NO		
✓ Mr. David Behrman	PH:	f				YES		
✓ Rabbi Jack Bieler	PH:	f				NO		
✓ Ms. Shira Breuer	PH:	f				YES		
✓ Shoshana Cardin	PH:	f				NO		
✓ Mr. Jerome Chanes	PH:	f						
✓ Rabbi Zuvulun Charlop	PH:	f						
✓ Ms. Cindy Chazen	PH:	f						
✓ Dr. Steven M. Cohen	PH:	f	ARRIVING LATE			YES		
✓ Dr. Norman Cohen	PH:	f				NO		
✓ Rabbi Rachel Cowan	PH:	f						
✓ Dr. Aryeh Davidson	PH: 212- 678-8029	f						
✓ Dr. Carol Diamant	PH:	f						
✓ Barbara Dobkin	PH:	f						
✓ Dr. Sheldon Dorph	PH:	f				YES		
✓ David Dubin	PH: 201-569-7900	f						
✓ Ms. Andrea Dubroff	PH: 914-562-6664	f						
✓ Mr. Aharon Eldar	PH:	f				YES		
✓ Rabbi Joshua Elkin	PH: 617-964-7765	f				NO		
✓ Dr. Shulamith Elster	PH: 410-578-6968	f				NO		
✓ Mrs. Sylvia Ettenberg	PH: 212-662-3841	f				YES		
✓ Eli N. Evans	PH: 212-935-3340	f						
✓ Mr. Tom Freudenheim	PH:	f						
✓ Rabbi Herbert Friedman	PH:	f						
✓ Mr. Peter Geffen	PH:	f				YES		
✓ Rabbi Hirsh M. Ginsberg	PH:	f						
✓ Ms. Judith Ginsberg	PH: 212-420-0604	f				NO		
✓ Dr. David Gordis	PH:	f				YES/NO		
✓ Mr. Arnold Greenberg	PH: 203-521-6208	f						
✓ Irving Greenberg	PH: 212-867-8888	f				NO		
✓ Mr. Sol Greenfield	PH:	f	DELORES GREENFIELD			YES + 1		
✓ Mr. Gene Greenzweig	PH: 305-576-4030	f						
✓ Ms. Beverly Gribetz	PH:	f				YES		
✓ Mr. Mark Gurvis	PH:	f				NO		
✓ Mr. Benny Hagar	PH:	f				YES		
✓ Mr. Charles Halperin	PH:	f						
✓ Mr. Stuart Himmelfarb	PH: 212-382-0560	f				NO		
✓ Ms. Debby Hirshman	PH:	f				YES + 1	SALLY GOTTESHAM	
✓ Dr. Bethamie Horowitz	PH:	f				NO YES		
✓ Carol K. Ingall	PH: 212-678-8033	f				YES		
✓ Mrs. Rae Janvey	PH:	f				YES		

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-18-95			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
Erica Jesselson	PH:	f				NO		
Mr. Richard Joel	PH:	f				NO		
Ms. Deborah Kaplan	PH:	f						
Ms. Carolyn Keller	PH:	f				NO		
Professor Barry Kosmin	PH:	f						
Ms. Lynn Korda Kroll	PH:	f		✓ JULES KROLL		YES +1		
Ms. Lydia Kukoff	PH:	f				YES		
Rabbi Irwin Kula	PH: 212-867-8888	f						
Ms. Alisa Kurshan	PH:	f				YES		
Ms. Eve Landau	PH:	f				NO		
Rabbi Nathan Laufer	PH:	f				NO		
Mr. Ted Lazarus	PH:	f						
Rabbi William Lebeau	PH:	f				YES +1	✓ BEVERLY LEBEAU	
Mrs. Sara Lee	PH: 213-749-3424	f				NO		
Ms. Stephanie Levi	PH:	f				YES		
Ms. Rachel Levin	PH:	f				NO		
Rabbi Mordechai Liebling	PH:	f						
Mr. Asher Lifsenberg	PH:	f				YES		
Haskel Lookstein	PH: 212-427-1000	f						
Rabbi Brian Lurie	PH:	f				NO		
Mr. David Mann	PH: 212-245-8200, X308	f				YES		
Dr. Daniel Margolis	PH:	f						
Rabbi Simeon J. Maslin	PH:	f						
Rabbi Rolando Matalon	PH:	f						
Professor Egon Mayer	PH:	f				NO		
Ron B. Meier	PH:	f						
Rabbi Paul J. Menitoff	PH:	f				NO		
Rabbi Joel Meyers	PH:	f						
Jack and Helen Nash	PH:	f				NO		
Rabbi Kerry Olitzky	PH:	f				NO		
Rabbi Michael Paley	PH: 212-358-6113	f						
Dr. Chaim and Adina Potok	PH:	f				NO		
Jehuda Reinharz, President	PH:	f				NO		
Mr. Alan S. Jaffe, President	PH:	f						
Rabbi Yaakov Rabinowitz	PH:	f						
Dr. Eduardo Rauch	PH: 212-678-8032	f		✓ ISABELLE RAUCH		YES +1		
Dr. Joseph Reimer	PH: 617-736-2996	f				NO		
Professor Shulamith Reinharz	PH:	f						
Professor Paul Ritterband	PH:	f						
George and Pamela Rohr	PH:	f						
Ms. Joan Rosenbaum	PH:	f						
Passi Rosen-Bayewitz	PH:	f				NO		
Harriet L. Rosenthal	PH: 201-736-5921	f						
Rabbi Seymour Rossel	PH:	f				NO		
Daniel Rubin	PH:	f						
Lenny Rubin	PH:	f				YES		
John Ruskay	PH: 212-836-1228	f				YES		
Professor Nahum Sarna	PH:	f				NO		
Dr. Lifsa Schachter	PH:	f						
Mr. Philip Schatten	PH: 201-489-6400, x-1	f		✓ CHERYL FISHBEIN		YES +1		
Dr. Carl Scheingold	PH: 212-598-3530	f				YES		
Dr. Gary Schiff	PH:	f						
Dr. Alvin Schiff	PH: 516-766-8274	f						
Mr. Mac Schwebel	PH:	f						
Mr. Daniel S. Shapiro	PH:	f						
Rabbi Steven Shaw	PH:	f		✓ DAVID SZONYI		YES +1		
Mr. Scott Shay	PH:	f				NO		
Mr. Robert Sherman	PH:	f						
Dr. Susan Shevitz	PH:	f						
Ms. Roanna Shorofsky	PH:	f						
Mr. Barry Shrage	PH:	f				YES		

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-18-95			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
✓ Mr. Richard Siegel	PH: 212-629-0500	f		✓ JEANNE SIEGEL		YES + 1		
✓ Rabbi David Silber	PH:	f		✓ DVORA STEINHETZ		YES + 1		
✓ Rabbi Allen Silverstein	PH:	f						
✓ Mr. Richard Sipser	PH: 415-751-6983	f						
✓ Ms. Virginia Slifka	PH:	f		✓ Mrs. Rae Janvey		NO		
✓ Mr. Stephen Solendar	PH:	f				NO		
✓ Dr. Jeffrey Solomon	PH: 212-836-1740	f				NO		
✓ Dr. Eliot Spack	PH: 212-268-4210	f				YES + 1	✓ BARBARA SPACK	
✓ Dr. Elliot Spiegel	PH:	f						
✓ Ms. Radine Spier	PH:	f						
✓ Ms. Carol Starin	PH:	f						
✓ Rabbi Jacob Staub	PH:	f				NO		
✓ Mr. Michael Steinhardt	PH:	f				NO		
✓ Dr. Devora Steinmetz	PH:	f				YES + 1	✓ MICHELLE FRIEDMAN	
✓ Ms. Susan Stern	PH:	f						
✓ Mr. Stanley Strauss	PH:	f				NO		
✓ Rabbi Daniel B. Syme	PH:	f						
✓ Margery Tabankin	PH:	f				NO		
✓ Ms. Nicki Tanner	PH:	f						
✓ Margaret W. Tishman	PH: 212-860-7541	f						
✓ Rabbi Gordon Tucker	PH:	f						
✓ Professor Saul Wachs	PH:	f				YES + 1	✓ DR. BARBARA WACHS	
✓ Mr. Howard Wasserman	PH:	f						
✓ Sally Wertheim	PH:	f				NO		
✓ Rabbi David Woznica	PH:	f				NO		
✓ Rabbi Eric Yoffie	PH:	f				NO		
✓ Rabbi Joel Zaiman	PH:	f				NO		
✓ Mr. Larry Ziffer	PH:	f						
✓ Rabbi Sheldon Zimmerman	PH:	f						

BELFEL

Esther Fishman

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-18-95			Wed. 4-26	Wed. 4-26	Wed. 4-26	Wed. 4-26	Thurs. 4-27	Thurs. 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
Bader, Daniel	PH: 414-224-6484	b				NO	NO	NO
Conson, Maurice	PH: 614-481-8112	b				NO	YES	
Crown, Susan	PH: 312-899-5030	b				NO	NO	NO
Davis, Jay	PH: 404-696-9440	b				NO	NO	NO
Field, Irwin	PH: 310-821-3567	b				NO	NO	NO
Gottschalk, Alfred	PH: 513-221-1875	b				NO	YES	
Greenbaum, Neil	PH: 312-207-3852	b				NO	NO	NO
Koschitzky, Henry	PH: 415-781-5545	b				NO	NO	NO
Lamm, Norman	PH: 212-960-5280	b				NO	YES	
Lender, Marvin	PH: 203-397-3977	b				NO	NO	NO
Lipoff, Norman	PH: 305-578-0503	b				NO	NO	NO
Lipset, Seymour Martin	PH: 703-993-2283	b				NO	YES A.M.	
Melton, Florence	PH: 614-486-2680	b				NO	NO	NO
Schatzen, William	PH: 404-351-5315	b				NO	NO	NO
Schorsch, Ismar	PH: 212-878-8072	b				NO	YES*	
Kekst, Gershon	PH: 212-593-2856	b				YES	YES	YES
Teutsch, David	PH: 215-576-0800	b				YES	YES	
Twarsky, Isidore	PH: 232-7358	b				YES	YES	
Yanowitz, Bennett	PH: 216-696-3311	b				YES	YES	YES
Arrow, David	PH: 212-869-8700	b				YES TRY	YES TRY	YES TRY
Fisher, Max M.	PH: 313-871-8000	b						
Goodman, Charles H.	PH: 312-899-5020	b						
Scheuer, Richard	PH: 212-947-9008	b						
Cotman, John	PH: 708-836-1209	bsx	YES	YES	YES	YES	YES	YES
Mandel, Morton L.	PH: 216-391-1852	bsx	YES	YES	YES	YES	YES	YES
Ratner, Charles	PH: 216-267-1200	bsx	YES	YES	YES	YES	YES	YES
Ritz, Esther Leah	PH: 414-291-8220	bsx	YES	YES	YES	YES	YES	YES
Pollack, Lester	PH: 212-632-4829	bsx						
Brontman, Charles	PH: 514-878-5201	bx			NO	NO	NO	NO
Kaufman, Ann P.	PH: 713-451-1760	bx			NO	NO	NO	NO
Lainer, Mark	PH: 818-787-1400	bx			NO	NO	NO	NO
Berman, Mandell	PH: 810-353-8390	bx			YES	YES	YES	YES
Gold, Billie	PH: 212-799-3120	bx			YES	YES	YES*	YES
Hirschhorn, David	PH: 410-947-7200	bx			YES	YES	YES	YES
Maryles, Matthew J.	PH: 212-667-7420	bx			NO	YES	WILL TRY	NO
Menans, Melvin	PH: 212-249-0100	bx			YES	YES	YES	YES
Wishner, Maynard	PH: 312-899-5524	bx						
Ms. Radine Spier	PH:	f						
Dr. Bethamie Horowitz	PH:	f				NO		
Dr. Chaim and Adina Potok	PH:	f				NO		
Dr. Jeffrey Solomon	PH: 212-836-1740	f				NO		
Dr. Joseph Reimer	PH: 617-735-2996	f				NO		
Dr. Norman Cohen	PH:	f				NO		
Dr. Shulamith Elster	PH: 410-578-6963	f				NO		
Dr. Steven Bayme	PH:	f				NO		
Erica Jaseelson	PH:	f				NO		
Irving Greenberg	PH: 212-867-8888	f				NO		
Jack and Helen Nash	PH:	f				NO		
Jehuda Reinharz, President	PH:	f				NO		
Margery Tabankin	PH:	f				NO		
Mr. Mark Gurvis	PH:	f				NO		
Mr. Michael Steinhardt	PH:	f				NO		
Mr. Richard Joel	PH:	f				NO		
Mr. Scott Shay	PH:	f				NO		
Mr. Stanley Strauss	PH:	f				NO		
Mr. Stephen Solender	PH:	f				NO		
Mr. Stuart Himmelfarb	PH: 212-382-0560	f				NO		
Mrs. Sara Lee	PH: 213-749-3424	f				NO		
Ms. Carolyn Keller	PH:	f				NO		
Ms. Judith Ginsberg	PH: 212-420-0804	f				NO		
Ms. Mirri Alperin	PH:	f				NO		

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-18-95			Wed. 4-26	Wed. 4-26	Wed. 4-26	Wed. 4-26	Thurs. 4-27	Thurs. 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
Ms. Rachel Lavin	PH:	f				NO		
Ms. Virginia Sifka	PH:	f				NO		
Professor Egon Mayer	PH:	f				NO		
Professor Nahum Sama	PH:	f				NO		
Rabbi Brian Lurie	PH:	f				NO		
Rabbi David Woznica	PH:	f				NO		
Rabbi Eric Yoffie	PH:	f				NO		
Rabbi Jack Bieler	PH:	f				NO		
Rabbi Jacob Staub	PH:	f				NO		
Rabbi Joel Zaiman	PH:	f				NO		
Rabbi Joshua Elkin	PH: 617-964-7765	f				NO		
Rabbi Kerry Olitzky	PH:	f				NO		
Rabbi Nathan Laufer	PH:	f				NO		
Rabbi Paul J. Menoff	PH:	f				NO		
Rabbi Seymour Rossel	PH:	f				NO		
Sally Wertheim	PH:	f				NO		
Shoshana Cardin	PH:	f				NO		
Carol K. Ingall	PH: 212-678-8033	f				YES		
Dr. Carl Scheingold	PH: 212-598-3530	f				YES		
Dr. David Gordis	PH:	f				YES		
Dr. Sheldon Dorph	PH:	f				YES		
Dr. Steven M. Cohen	PH:	f				YES		
John Ruskey	PH: 212-836-1223	f				YES		
Lenny Rubin	PH:	f				YES		
Mr. Aharon Eldar	PH:	f				YES		
Mr. Asher Lifsenberg	PH:	f				YES		
Mr. Barry Shrage	PH:	f				YES		
Mr. Benny Hagar	PH:	f				YES		
Mr. David Behrman	PH:	f				YES		
Mr. David Mann	PH: 212-245-8200, X308	f				YES		
Mr. Peter Geffen	PH:	f				YES		
Mrs. Rae Janvey	PH:	f				YES		
Mrs. Sylvia Ettenberg	PH: 212-662-3841	f				YES		
Ms. Afia Kurshan	PH:	f				YES		
Ms. Beverly Gribetz	PH:	f				YES		
Ms. Lydia Kulzoff	PH:	f				YES		
Ms. Shira Breuer	PH:	f				YES		
Ms. Stephanie Levi	PH:	f				YES		
Dr. Eduardo Rauch	PH: 212-678-8032	f				YES + 1		
Dr. Eliot Speck	PH: 212-288-4210	f				YES + 1		
Mr. Richard Siegel	PH: 212-629-0500	f				YES + 1		
Mr. Sol Greenfield	PH:	f				YES + 1		
Ms. Debby Hirshman	PH:	f				YES + 1		
Professor Saul Wachs	PH:	f				YES + 1		
Rabbi David Silber	PH:	f				YES + 1		
Rabbi William Libeau	PH:	f				YES + 1		
Mr. Philip Schatten	PH: 201-489-6400, x-1	f				YES + 1		
Ms. Lynn Korda Kroll	PH:	f				YES + 1		
Rabbi Steven Shaw	PH:	f				YES + 1		
Barbara Dobkin	PH:	f						
Daniel Rubin	PH:	f						
David Dubin	PH: 201-569-7900	f						
Dr. Alvin Schiff	PH: 516-766-8274	f						
Dr. Aryeh Davidson	PH: 212-678-8029	f						
Dr. Carol Diamant	PH:	f						
Dr. Daniel Margolis	PH:	f						
Dr. David Anel	PH:	f						
Dr. Devora Steinmetz	PH:	f						
Dr. Elliot Spiegel	PH:	f						
Dr. Gary Schiff	PH:	f						
Dr. Lita Schachter	PH:	f						

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-18-93			Wed, 4-28	Wed, 4-28	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
Dr. Robert Abramson	PH:	f						
Dr. Saul Andron	PH:	f						
Dr. Susan Shevitz	PH:	f						
El N. Evans	PH: 212-935-3340	f						
George and Pamela Ronr	PH:	f						
Harriet L. Rosenthal	PH: 201-738-6621	f						
Haskel Lookstein	PH: 212-427-1000	f						
Margaret W. Tishman	PH: 212-860-7541	f						
Mona Riklis Ackerman	PH:	f						
Mr. Alan S. Jaffe, President	PH:	f						
Mr. Arnold Greenberg	PH: 203-521-6208	f						
Mr. Charles Halperin	PH:	f						
Mr. Daniel S. Shapiro	PH:	f						
Mr. Gene Greenzweig	PH: 305-678-4030	f						
Mr. Howard Wasserman	PH:	f						
Mr. Jerome Chanes	PH:	f						
Mr. Larry Ziffer	PH:	f						
Mr. Mac Schwabe	PH:	f						
Mr. Richard Slosser	PH: 415-751-6983	f						
Mr. Robert Sherman	PH:	f						
Mr. Ted Lazarus	PH:	f						
Mr. Tom Freudenheim	PH:	f						
Ms. Andrea Dubroff	PH: 914-562-8664	f						
Ms. Carol Stann	PH:	f						
Ms. Cindy Chazen	PH:	f						
Ms. Deborah Kaplan	PH:	f						
Ms. Eve Landau	PH:	f						
Ms. Joan Rosenbaum	PH:	f						
Ms. Nicki Tanner	PH:	f						
Ms. Roanna Shorofsky	PH:	f						
Ms. Susan Stern	PH:	f						
Passi Rosen-Bayewitz	PH:	f						
Professor Barry Kosmin	PH:	f						
Professor Paul Ritterband	PH:	f						
Professor Shulamith Reinherz	PH:	f						
Rabbi Allen Silverstein	PH:	f						
Rabbi Daniel Allen	PH:	f						
Rabbi Daniel B. Syme	PH:	f						
Rabbi Gordon Tucker	PH:	f						
Rabbi Herbert Friedman	PH:	f						
Rabbi Hirsch M. Ginsberg	PH:	f						
Rabbi Irwin Kula	PH: 212-867-8888	f						
Rabbi Joel Meyers	PH:	f						
Rabbi Michael Paley	PH: 212-358-6113	f						
Rabbi Mordechai Lieblich	PH:	f						
Rabbi Rachel Cowan	PH:	f						
Rabbi Ramus Anan	PH:	f						
Rabbi Rolando Matzlon	PH:	f						
Rabbi Sheldon Zimmerman	PH:	f						
Rabbi Simeon J. Maslin	PH:	f						
Rabbi Yaakov Rabinowitz	PH:	f						
Rabbi Zviulun Charloo	PH:	f						
Ron B. Meier	PH:	f						
Finkelstein, Allan	PH: 212-532-4949	g					NO	YES
Handler, Lee	PH: 410-363-4135	g					NO	YES
Hirt, Robert	PH: 212-860-5253	g					NO	YES
Rutman, Arthur	PH: 212-532-4949	g					NO	NO
Zucker, Henry	Phone: 216-391-1852	g					NO	NO
Bloom, Raymond	PH: 305-576-0833	g					YES	YES
Finkel, Cheryl	PH: 404-351-7754	g					YES	YES
Joseph, Jim	PH: 305-868-2253	g					YES	YES

[illegible]

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-12-95			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
Arnow, David	PH: 212-869-9700	b				YES TRY	YES TRY	YES TRY
Bader, Daniel	PH: 414-224-6464	b				NO	NO	NO
Corson, Maurice	PH: 614-461-8112	b				NO	YES	
Crown, Susan	PH: 312-899-5030	b				NO	NO	NO
Davis, Jay	PH: 404-696-9440	b				NO	NO	
Field, Irwin	PH: 310-921-3567	b				NO	NO	NO
Fisher, Max M.	PH: 313-871-8000	b						
Goodman, Charles H.	PH: 312-899-5020	b						
Gottschalk, Alfred	PH: 513-221-1875	b				NO	YES	
Greenbaum, Neil	PH: 312-207-3852	b						
Kekst, Gershon	PH: 212-593-2655	b				YES NO	YES	
Koschitzky, Henry	PH: 416-781-5545	b						
Lamm, Norman	PH: 212-960-5280	b				NO	YES	
Lender, Marvin	PH: 203-397-3977	b				NO	NO	NO
Lipoff, Norman	PH: 305-579-0503	b				NO	NO	NO
Lipset, Seymour Martin	PH: 703-993-2283	b		A.M. ONLY		NO	YES A.M.	
Melton, Florence	PH: 614-486-2690	b				NO	NO	NO
Schatten, William	PH: 404-351-5315	b				NO	NO	NO
Scheuer, Richard	PH: 212-947-9009	b						
Schorsch, Ismar	PH: 212-678-8072	b	*WILL LEAVE AFTER LUNCH.			NO	YES*	
Teutsch, David	PH: 215-576-0800	b				YES	YES	
Twersky, Isadore	PH: 232-7356	b				YES NO	YES	
Yanowitz, Bennett	PH: 216-696-3311	b				YES	YES	YES
Colman, John	PH: 708-835-1209	bsx	YES	YES	YES	YES	YES	YES
Mandel, Morton L.	PH: 216-391-1852	bsx						
Pollack, Lester	PH: 212-632-4829	bsx						
Ratner, Charles	PH: 216-267-1200	bsx	YES	YES	YES	YES	YES	YES
Ritz, Esther Leah	PH: 414-291-9220	bsx	YES	YES	YES	YES	YES	YES
Berman, Mandell	PH: 810-353-8390	bx			YES	YES	YES	YES
Bronfman, Charles	PH: 514-878-5201	bx						
Gold, Billie	PH: 212-799-3120	bx	*FROM 2-4PM		YES	YES	YES*	YES
Hirschhorn, David	PH: 410-347-7200	bx			YES	YES	YES	YES
Kaufman, Ann P.	PH: 713-461-1760	bx			NO	NO	NO	NO
Lainer, Mark	PH: 818-787-1400	bx			NO	NO	NO	NO
Maryles, Matthew J.	PH: 212-667-7420	bx			NO	YES	WILL TRY	NO
Merians, Melvin	PH: 212-249-0100	bx					YES/NESSA	
Wishner, Maynard	PH: 312-899-5524	bx				NO	NO	
Bloom, Raymond	PH: 305-576-0833	g				YES	YES	
Finkel, Cheryl	PH: 404-351-7754	g				YES	YES	
Finkelstein, Allan	PH: 212-532-4949	g						
Fishman, Joshua	PH: 212-227-1000	g	ESTHER FISHMAN			YES + 1	YES	
Hendler, Lee	PH: 410-363-4135	g				NO	NO	
Hirt, Robert	PH: 212-960-5263	g				NO	YES	
Joseph, Jim	PH: 305-868-2263	g						
Kraar, Martin	PH: 212-598-3505	g						
Mandel, Jack N.	PH:	g						
Mandel, Joseph C.	PH:	g						
Mr. Michael Rosenzweig	PH:	g					YES	
Rotman, Arthur	PH: 212-532-4949	g				NO	NO	
Zucker, Henry	Phone: 216-391-1852	g						
Botwinick, Chaim	PH: 410-578-6914	l				NO	NO	
Chervin, Steve	PH: 404-870-1601	l				NO		
Cohen, Ruth	PH: 414-271-8338	l				NO	NO	
Fidler, Genine Macks	PH: 410-358-4934	l				MAYBE	YES	
Friedman, Darrell D.	PH: 301-727-4828	l				NO	NO	
Gellman, Jane	PH: 414-963-9196	l				NO	NO	
Meyer, Richard H.	PH: 414-271-8338	l				NO	NO	
Sarnat, David I.		l				YES	YES	
Stein, Louise	PH: 404-870-1608	l				YES	YES	
Vogelstein, Ilene	PH: 410-653-0909	l				NO	NO	
Dorph, Gail	PH: 212-532-2360	s	YES			YES	YES	

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-12-95			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
Gamoran, Adam	PH: 608-263-7829	s	YES			YES	YES	
Goldring, Ellen	PH: 615-322-8037	s	YES			YES	YES	
Hoffman, Stephen H.	PH: 216-566-9200	sbsx	YES	YES	YES	YES	YES	YES
Hoffmann, Alan	PH: 212-532-2360	sbsx				YES	YES	YES
Holtz, Barry	PH: 212-532-2360	s	YES			YES	YES	
Levi, Virginia	PH: 216-391-1852	sbsx						
Pekarsky, Daniel	PH: 608-262-1718	s					YES	
Rapoport, Nessa	PH: 212-532-2360	s				YES	YES	
Shatten, Richard A.	PH:	sbsx						
Woocher, Jonathan	PH: 212-529-2000	s	YES			YES	YES	
Dr. Robert Abramson	PH:	f						
Mona Riklis Ackerman	PH:	f						
Rabbi Daniel Allen	PH:	f						
Ms. Mimi Alperin	PH:	f				NO		
Dr. Saul Andron	PH:	f						
Rabbi Ramie Arian	PH:	f						
Dr. David Ariel	PH:	f						
Dr. Steven Bayme	PH:	f				NO		
Mr. David Behrman	PH:	f				YES		
Rabbi Jack Bieler	PH:	f				NO		
Ms. Shira Breuer	PH:	f				YES		
Shoshana Cardin	PH:	f				NO		
Mr. Jerome Chanes	PH:	f						
Rabbi Zuvulun Charlop	PH:	f						
Ms. Cindy Chazen	PH:	f						
Dr. Steven M. Cohen	PH:	f	ARRIVING LATE			YES		
Dr. Norman Cohen	PH:	f				NO		
Rabbi Rachel Cowan	PH:	f						
Dr. Aryeh Davidson	PH: 212- 678-8029	f						
Dr. Carol Diamant	PH:	f						
Barbara Dobkin	PH:	f						
Dr. Sheldon Dorph	PH:	f				YES		
David Dubin	PH: 201-569-7900	f						
Ms. Andrea Dubroff	PH: 914-562-6664	f						
Mr. Aharon Eldar	PH:	f				YES		
Rabbi Joshua Elkin	PH: 617-964-7765	f				NO		
Dr. Shulamith Elster	PH: 410-578-6968	f				NO		
Mrs. Sylvia Ettenberg	PH: 212-662-3841	f				YES		
Eli N. Evans	PH: 212-935-3340	f						
Mr. Tom Freudenheim	PH:	f						
Rabbi Herbert Friedman	PH:	f						
Mr. Peter Geffen	PH:	f				YES		
Rabbi Hirsh M. Ginsberg	PH:	f						
Ms. Judith Ginsberg	PH: 212-420-0604	f						
Dr. David Gordis	PH:	f				YES		
Mr. Arnold Greenberg	PH: 203-521-6208	f						
Irving Greenberg	PH: 212-867-8888	f				NO		
Mr. Sol Greenfield	PH:	f	DELORES GREENFIELD			YES + 1		
Mr. Gene Greenzweig	PH: 305-576-4030	f						
Ms. Beverly Gribetz	PH:	f				YES		
Mr. Mark Gurvis	PH:	f				NO		
Mr. Benny Hagar	PH:	f				YES		
Mr. Charles Halperin	PH:	f						
Mr. Stuart Himmelfarb	PH: 212-382-0560	f				NO		
Ms. Debby Hirshman	PH:	f				YES + 1	SALLY GOTTESHAM	
Dr. Bethamie Horowitz	PH:	f				NO		
Carol K. Ingall	PH: 212-678-8033	f				YES		
Erica Jesselson	PH:	f				NO		
Mr. Richard Joel	PH:	f						

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-12-95			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
Ms. Deborah Kaplan	PH:	f						
Ms. Carolyn Keller	PH:	f				NO		
Professor Barry Kosmin	PH:	f						
Ms. Lynn Korda Kroll	PH:	f		JULES KROLL		YES +1		
Ms. Lydia Kukoff	PH:	f				YES		
Rabbi Irwin Kula	PH: 212-867-8888	f						
Ms. Alisa Kurshan	PH:	f				YES		
Ms. Eve Landau	PH:	f						
Rabbi Nathan Laufer	PH:	f				NO		
Mr. Ted Lazarus	PH:	f						
Rabbi William Lebeau	PH:	f				YES +1	BEVERLY LEBEAU	
Mrs. Sara Lee	PH: 213-749-3424	f				NO		
Ms. Stephanie Levi	PH:	f				YES		
Ms. Rachel Levin	PH:	f				NO		
Rabbi Mordechai Liebling	PH:	f						
Mr. Asher Lifsenberg	PH:	f				YES		
Haskel Lookstein	PH: 212-427-1000	f						
Rabbi Brian Lurie	PH:	f				NO		
Mr. David Mann	PH: 212-245-8200, X308	f				YES		
Dr. Daniel Margolis	PH:	f						
Rabbi Simeon J. Maslin	PH:	f						
Rabbi Rolando Matalon	PH:	f						
Professor Egon Mayer	PH:	f				NO		
Ron B. Meier	PH:	f						
Rabbi Paul J. Menitoff	PH:	f				NO		
Rabbi Joel Meyers	PH:	f						
Jack and Helen Nash	PH:	f				NO		
Rabbi Kerry Olitzky	PH:	f				NO		
Rabbi Michael Paley	PH: 212-358-6113	f						
Dr. Chaim and Adina Potok	PH:	f				NO		
Jehuda Reinharz, President	PH:	f				NO		
Mr. Alan S. Jaffe, President	PH:	f						
Rabbi Yaakov Rabinowitz	PH:	f						
Dr. Eduardo Rauch	PH: 212-678-8032	f		ISABELLE RAUCH		YES +1		
Dr. Joseph Reimer	PH: 617-736-2996	f				NO		
Professor Shulamith Reinharz	PH:	f						
Professor Paul Ritterband	PH:	f						
George and Pamela Rohr	PH:	f						
Ms. Joan Rosenbaum	PH:	f						
Passi Rosen-Bayewitz	PH:	f						
Harriet L. Rosenthal	PH: 201-736-5921	f						
Rabbi Seymour Rossel	PH:	f				NO		
Daniel Rubin	PH:	f						
Lenny Rubin	PH:	f				YES		
John Ruskay	PH: 212-836-1228	f				YES		
Professor Nahum Sarna	PH:	f				NO		
Dr. Lifsa Schachter	PH:	f						
Mr. Philip Schatten	PH: 201-489-6400, x-1	f		CHERYL FISHBEIN		YES +1		
Dr. Carl Scheingold	PH: 212-598-3530	f				YES		
Dr. Gary Schiff	PH:	f						
Dr. Alvin Schiff	PH: 516-766-8274	f						
Mr. Mac Schwebel	PH:	f						
Mr. Daniel S. Shapiro	PH:	f						
Rabbi Steven Shaw	PH:	f		DAVID SZONYI		YES +1		
Mr. Scott Shay	PH:	f				NO		
Mr. Robert Sherman	PH:	f						
Dr. Susan Shevitz	PH:	f						
Ms. Roanna Shorofsky	PH:	f						
Mr. Barry Shrage	PH:	f				YES		
Mr. Richard Siegel	PH: 212-629-0500	f		JEANNE SIEGEL		YES +1		
Rabbi David Silber	PH:	f		DVORA STEINHETZ		YES +1		

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-12-95			Wed,4-26	Wed,4-26	Wed,4-26	Wed,4-26	Thurs,4-27	Thurs,4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
Rabbi Allen Silverstein	PH:	f						
Mr. Richard Sipser	PH: 415-751-6983	f						
Ms. Virginia Slifka	PH:	f						
Mr. Stephen Solendar	PH:	f				NO		
Dr. Jeffrey Solomon	PH: 212-836-1740	f				NO		
Dr. Eliot Spack	PH: 212-268-4210	f				YES + 1	BARBARA SPACK	
Dr. Elliot Spiegel	PH:	f						
Ms. Radine Spier	PH:	f						
Ms. Carol Starin	PH:	f						
Rabbi Jacob Staub	PH:	f						
Mr. Michael Steinhardt	PH:	f				NO		
Dr. Devora Steinmetz	PH:	f						
Ms. Susan Stern	PH:	f						
Mr. Stanley Strauss	PH:	f				NO		
Rabbi Daniel B. Syme	PH:	f						
Margery Tabankin	PH:	f				NO		
Ms. Nicki Tanner	PH:	f						
Margaret W. Tishman	PH: 212-860-7541	f						
Rabbi Gordon Tucker	PH:	f						
Professor Saul Wachs	PH:	f				YES + 1	DR. BARBARA WACHS	
Mr. Howard Wasserman	PH:	f						
Sally Wertheim	PH:	f				NO		
Rabbi David Woznica	PH:	f				NO		
Rabbi Eric Yoffie	PH:	f				NO		
Rabbi Joel Zaiman	PH:	f				NO		
Mr. Larry Ziffer	PH:	f						
Rabbi Sheldon Zimmerman	PH:	f						

	COUNT (YES/MTG.)		18	7	12	80 78	42	15
ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
RECEIVED 4-20-95			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
✓ Arrow, David	PH: 212-889-8700	b				YES TRY	YES TRY	YES TRY
✓ Bader, Daniel	PH: 414-224-8484	b				NO	NO	NO
✓ Berman, Mandell	PH: 810-353-8380	bx			YES	YES	YES	YES
✓ Bronfman, Charles	PH: 514-878-5201	bx			NO	NO	NO	NO
✓ Colman, John	PH: 708-895-1209	bax	YES	YES	YES	YES	YES	YES
✓ Corson, Maurice	PH: 614-461-8112	b				NO	YES	
✓ Crown, Susan	PH: 312-888-5030	b				NO	NO	NO
✓ Davis, Jay	PH: 404-698-9440	b				NO	NO	NO
✓ Field, Irwin	PH: 310-921-3567	b				NO	NO	NO
✓ Fisher, Max M.	PH: 313-871-8000	b				NO	NO	
✓ Gold, Billie	PH: 212-799-3120	bx			YES	YES	YES*	YES
✓ Goodman, Charles H.	PH: 312-899-8020	b				NO	NO	
✓ Gottschalk, Alfred	PH: 613-221-1876	b				NO	YES	
✓ Greenbaum, Neil	PH: 312-207-3852	b				NO	NO	NO
✓ Hirschhorn, David	PH: 410-347-7200	bx			YES	YES	YES	YES
✓ Kaufman, Ann P.	PH: 713-461-1780	bx			NO	NO	NO	NO
✓ Kelso, Gershon	PH: 212-583-2695	b				YES	YES	YES
✓ Koschitzky, Henry	PH: 416-781-5545	b				NO	NO	NO
✓ Lainer, Mark	PH: 818-787-1400	bx			NO	NO	NO	NO
✓ Lamm, Norman	PH: 212-980-5280	b				NO	YES	
✓ Lender, Marvin	PH: 203-397-3977	b				NO	NO	NO
✓ Lipoff, Norman	PH: 305-579-0503	b				NO	NO	NO
✓ Lipest, Seymour Martin	PH: 703-993-2283	b				NO	YES A.M.	
✓ Mandel, Morton L.	PH: 216-391-1852	bax	YES	YES	YES	YES	YES	YES
✓ Maryles, Matthew J.	PH: 212-667-7420	bx			NO	YES	WILL TRY	NO
✓ Melton, Florence	PH: 614-486-2880	b				NO	NO	NO
✓ Merlans, Melvin	PH: 212-249-0100	bx			YES	YES	YES	YES
✓ Pollack, Lester	PH: 212-632-4829	bax						
✓ Raitner, Charles	PH: 218-257-1200	bax	YES	YES	YES	YES	YES	YES
✓ Ritz, Esther Leah	PH: 414-291-9220	bax	YES	YES	YES	YES	YES	YES
✓ Schatten, William	PH: 404-351-5315	b				NO	NO	NO
✓ Scheuer, Richard	PH: 212-947-8009	b						
✓ Schorsch, Ismar	PH: 212-678-8072	b				NO	YES*	
✓ Teutsch, David	PH: 215-578-0800	b				YES	YES	
✓ Twersky, Isadore	PH: 232-7358	b				YES NO	YES	
✓ Wishner, Maynard	PH: 312-899-5524	bx			NO	NO	NO	NO
✓ Yanowitz, Bennett	PH: 216-698-3311	b				YES	YES	YES
✓ Ackerman, Walter	PH:	g				YES	YES	
✓ Bloom, Raymond	PH: 305-578-0833	g				YES	YES	
✓ Finkel, Cheryl	PH: 404-351-7754	g				YES	YES	
✓ Finkelshtein, Allan	PH: 212-532-4949	g				NO	YES	
✓ Fishman, Joshua	PH: 212-227-1000	g	YES			YES + 1	YES	
✓ Hendler, Lee	PH: 410-363-4135	g				NO	YES ?	
✓ Hirt, Robert	PH: 212-980-5263	g				NO	YES	
✓ Joseph, Jim	PH: 305-868-2263	g				YES	YES	
✓ Kraar, Martin	PH: 212-598-3505	g				NO	NO	
✓ Mandel, Jack N.	PH:	g				NO	NO	
✓ Mandel, Joseph C.	PH:	g				NO	NO	
✓ Mr. Michael Rosenzweig	PH:	g				YES	YES	
✓ Rotman, Arthur	PH: 212-532-4949	g				NO	NO	
✓ Sheingold, Dr. Carl	PH: 212-598-3530	g				YES	YES	
✓ Zucker, Henry	Phone: 216-391-1852	g				NO	NO	
✓ Botwinick, Chaim	PH: 410-578-6914	l				NO	NO	
✓ Chervin, Steve	PH: 404-870-1801	l				NO	NO	
✓ Cohen, Ruth	PH: 414-271-8338	l				NO	NO	
✓ Fidler, Gerine Macks	PH: 410-358-4934 484-3256	l				MAYBE	YES	
✓ Friedman, Darrell D.	PH: 301-727-4828	l				NO	NO	
✓ Gelman, Jane	PH: 414-963-9196	l				NO	NO	
✓ Meyer, Richard H.	PH: 414-271-8338	l				NO	NO	
✓ Samrat, David I.		l				NO	NO	

484-3256

Prepared by CK 4/20/95

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
REVISED 4-28-95			Wed, 4-26	Wed, 4-26	Wed, 4-26	Wed, 4-26	Thurs, 4-27	Thurs, 4-27
NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7-45	9:30-3pm	3-4:00pm
Stein, Louise	PH: 404-870-1808	I				YES	YES	
Vogelstein, Ilene	PH: 410-653-0808	I				NO	NO	
Dorph, Gail	PH: 212-632-2360	s	YES			YES	YES	
Gamoran, Adam	PH: 608-263-7829	s	YES			YES	YES	
Goldring, Ellen	PH: 615-322-8037	s	YES			YES	YES	
Hoffman, Stephen H.	PH: 216-568-9200	sbax	YES	YES	YES	YES	YES	YES
Hoffmann, Alan	PH: 212-632-2360	sbax	YES	YES	YES	YES	YES	YES
Holtz, Barry	PH: 212-632-2360	s	YES			YES	YES	
Levi, Virginia	PH: 216-391-1852	sbax	YES		YES	YES	YES	YES
Pekarsky, Daniel	PH: 608-282-1718	s	YES			YES	YES	
Rapoport, Nessa	PH: 212-632-2360	s	YES			YES	YES	
Shatten, Richard A.	PH:	sbax	YES	YES	YES	YES	YES	YES
Woocher, Jonathan	PH: 212-629-2000	s	YES			YES	YES	
<i>Robin Menches</i>								
<i>Debra Ferrin</i>								
Dr. Robert Abramson	PH:	f						
Mona Riklis Ackerman	PH:	f						
Rabbi Daniel Allen	PH:	f						
Ms. Mini Alperin	PH:	f				NO		
Ms. Marilyn Altman	PH:	f				YES		
Dr. Saul Andron	PH:	f						
Rabbi Ramie Arian	PH:	f						
Dr. David Ariel	PH:	f						
Dr. Steven Bayme	PH:	f				NO		
Mr. David Behrman	PH:	f				YES		
Rabbi Jack Bieler	PH:	f				NO		
Ms. Shira Breuer	PH:	f				YES		
Shoshana Cardin	PH:	f				NO		
Mr. Jerome Chanes	PH:	f						
Rabbi Zuvulun Charlop	PH:	f						
Ms. Cindy Chazen	PH:	f						
Dr. Steven M. Cohen	PH:	f				YES		
Dr. Norman Cohen	PH:	f				NO		
Rabbi Rachel Cowan	PH:	f						
Dr. Aryeh Davidson	PH: 212-678-8029	f						
Dr. Carol Diamant	PH:	f						
Barbara Dobkin	PH:	f						
Dr. Sheldon Dorph	PH:	f				YES		
David Dubin	PH: 201-569-7900	f						
Ms. Andrea Dubroff	PH: 914-562-8884	f						
Mr. Aharon Eldar	PH:	f				YES		
Rabbi Joshua Elkin	PH: 617-884-7765	f				NO		
Dr. Shulamith Elster	PH: 410-578-8868	f				NO		
Mrs. Sylvia Ettenberg	PH: 212-682-3841	f				YES		
Eli N. Evans	PH: 212-935-3340	f						
Mr. Tom Freudenheim	PH:	f						
Rabbi Herbert Friedman	PH:	f						
Mr. Peter Geffen	PH:	f				YES		
Rabbi Hirsh M. Ginsberg	PH:	f						
Ms. Judith Ginsberg	PH: 212-420-0804	f				NO		
Dr. David Gordis	PH:	f				YES		
Mr. Arnold Greenberg	PH: 203-521-8208	f						
Irving Greenberg	PH: 212-867-8888	f				NO		
Mr. Sol Greenfield	PH:	f				YES + 1		
Mr. Gene Greenzweig	PH: 305-578-4030	f						
Ms. Beverly Gribetz	PH:	f				YES		
Mr. Mark Gurvis	PH:	f				NO		
Mr. Benny Hagar	PH:	f				YES		
Mr. Charles Halperin	PH:	f						
Mr. Stuart Himmelfarb	PH: 212-382-0560	f				NO		
Ms. Debby Hirshman	PH:	f				YES + 1		

ATTENDANCE TRACKING			STEERING	SEARCH	EXECUTIVE	SEMINAR	BOARD	FUNDING
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NAME	PHONE	CODE	9:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
Dr. Bethanie Horowitz	PH:	f				NO-YES		
Carol K. Ingall	PH: 212-678-8033	f				YES		
Mrs. Rae Janvey	PH:	f				YES		
Erica Jesselson	PH:	f				NO		
Mr. Richard Joel	PH:	f				NO		
Ms. Deborah Kaplan	PH:	f						
Ms. Carolyn Keller	PH:	f				NO		
Professor Barry Kosmin	PH:	f						
Ms. Lynn Korda Kroll	PH:	f		JULES KROLL		YES +1		
Ms. Lydia Kukoff	PH:	f				YES		
Rabbi Irwin Kula	PH: 212-887-8888	f						
Ms. Alisa Kurshan	PH:	f				YES		
Ms. Eve Landau	PH:	f				NO		
Rabbi Nathan Laufer	PH:	f				NO		
Mr. Ted Lazarus	PH:	f						
Rabbi William Lebeau	PH:	f		BEVERLY LEBAU		YES + 1		
Mrs. Sara Lee	PH: 213-748-3424	f				NO		
Ms. Stephanie Levi	PH:	f				YES		
Ms. Rachel Levin	PH:	f				NO		
Rabbi Mordechai Liebling	PH:	f						
Mr. Asher Lifsenberg	PH:	f				YES		
Haskel Lookstein	PH: 212-427-1000	f						
Rabbi Brian Lurie	PH:	f				NO		
Mr. David Mann	PH: 212-245-8200, x308	f				YES		
Dr. Daniel Margolis	PH:	f						
Rabbi Simeon J. Maslin	PH:	f						
Rabbi Rolando Matalon	PH:	f						
Professor Egon Mayer	PH:	f				NO		
Ron B. Meier	PH:	f						
Rabbi Paul J. Menitoff	PH:	f				NO		
Rabbi Joel Meyers	PH:	f						
Jack and Helen Nash	PH:	f				NO		
Rabbi Kerry Olitzky	PH:	f				NO		
Rabbi Michael Paley	PH: 212-358-8113	f						
Dr. Chaim and Adina Potok	PH:	f				NO		
Jehuda Reinharz, President	PH:	f				NO		
Mr. Alan S. Jaffe, President	PH:	f						
Rabbi Yaakov Rabinowitz	PH:	f						
Dr. Eduardo Rauch	PH: 212-678-8032	f		SABER E. RAUCH		YES + 1		
Dr. Joseph Reimer	PH: 617-738-2996	f				NO		
Professor Shulamith Reinharz	PH:	f						
Professor Paul Ritterband	PH:	f						
George and Pamela Rohr	PH:	f						
Ms. Joan Rosenbaum	PH:	f						
Passi Rosen-Bayewitz	PH:	f				NO		
Harriet L. Rosenthal	PH: 201-738-5921	f						
Rabbi Seymour Roszel	PH:	f				NO		
Daniel Rubin	PH:	f						
Lenny Rubin	PH:	f				YES		
John Ruskay	PH: 212-836-1228	f				YES		
Professor Nahum Sama	PH:	f				NO		
Dr. Lissa Schachter	PH:	f						
Mr. Philip Schatten	PH: 201-489-8400, x-1	f		CHERYL SCHNEN		YES +1		
Dr. Carl Scheingold	PH: 212-598-3630	f				YES		
Dr. Gary Schiff	PH:	f				NO		
Dr. Alvin Schiff	PH: 516-766-8274	f						
Mr. Mac Schwebel	PH:	f						
Mr. Daniel S. Shapiro	PH:	f						
Rabbi Steven Shaw	PH:	f		DAVID S. SHAW		YES +1		
Mr. Scott Shay	PH:	f				NO		
Mr. Robert Sherman	PH:	f						

Jonathan Sarna

Liz Swados + group - name tags?

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NAME	PHONE	CODE	8:30-12:30	1-5:30	6-7:30	7:45	9:30-3pm	3-4:00pm
✓ Dr. Susan Shevitz	PH:	f						
✓ Ms. Roanna Shorofsky	PH:	f						
✓ Mr. Barry Shrage	PH:	f				YES		
✓ Mr. Richard Siegel	PH: 212-629-0500	f				YES + 1		
✓ Rabbi David Silber	PH:	f				YES + 1		
✓ Rabbi Allen Silverstein	PH:	f						
✓ Mr. Richard Siper	PH: 415-751-8983	f						
○ Ms. Virginia Siffa	PH:	f				NO		
○ Mr. Stephen Solendar	PH:	f				NO		
○ Dr. Jeffrey Solomon	PH: 212-636-1740	f				NO		
✓ Dr. Elliot Spack	PH: 212-268-4210	f				YES + 1		
✓ Dr. Elliot Spiegel	PH:	f						
✓ Ms. Radine Spier	PH:	f						
✓ Ms. Carol Starin	PH:	f						
○ Rabbi Jacob Staub	PH:	f				NO		
○ Mr. Michael Steinhart	PH:	f				NO		
✓ Dr. Devora Steinmetz	PH:	f						
○ Ms. Susan Stern	PH:	f						
○ Mr. Stanley Strauss	PH:	f				NO		
○ Rabbi Daniel B. Syme	PH:	f						
○ Margery Tabakdn	PH:	f				NO		
✓ Ms. Noldi Tanner	PH:	f						
✓ Margaret W. Tishman	PH: 212-860-7541	f						
✓ Rabbi Gordon Tucker	PH:	f						
✓ Professor Saul Wachs	PH:	f				YES + 1		
○ Mr. Howard Wasserman	PH:	f						
○ Sally Werthelm	PH:	f				NO		
○ Rabbi David Woznica	PH:	f				NO		
○ Rabbi Eric Yoffie	PH:	f				NO		
○ Rabbi Joel Zaiman	PH:	f				NO		
✓ Mr. Larry Ziffer	PH:	f						
✓ Rabbi Sheldon Zimmerman	PH:	f						

COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

BOARD MEETING

[UJA/FEDERATION, APRIL 27TH, 9.30 a.m.]

From 9.00 a.m. there is coffee etc. for those who arrive

9.30 - 9.45:

A. WELCOME AND INTRODUCTORY REMARKS [MLM]

- WELCOME ALL TO BOARD MEETING. TODAY IS YOM HASHOAH WHICH WE COMMEMORATED AT THE OPENING OF OUR BOARD SEMINAR LAST NIGHT.

-MANY OF US WERE PRIVELEGED TO HEAR DR. JONATHAN SARNA, BRAUN PROFESSOR OF AMERICAN JEWISH HISTORY AT BRANDEIS UNIVERSITY, WHO SPOKE ON THE GREAT TRANSFORMATION OF AMERICAN JEWRY AT THE TURN OF THE CENTURY. IT STIMULATED MUCH THOUGHT AND DISCUSSION. WE HAD A GREAT TURNOUT AND THE SEMINAR WILL BECOME AN INTEGRAL PART OF OUR BOARD MEETINGS.

- BECAUSE OF A NEW YORK UJA/FEDERATION STAFF COMMEMORATION OF YOM HASHOAH WE HAVE TO CONCLUDE PROMPTLY AT 3.00 P.M.

- RECOGNIZE THOSE WHO ARE ATTENDING THEIR FIRST CIJE BOARD MEETING:

- PROF. WALTER ACKERMAN, OF BEN GURION UNIVERSITY, ON SABBATICAL AT THE CLEVELAND COLLEGE, HAS BEEN CONDUCTING RESEARCH FOR CIJE

- DR. RAYMOND BLOOM, DIRECTOR OF THE JIM JOSEPH FOUNDATION. MAY WANT TO MENTION THE UNTIMELY DEATH OF TIM HAUSDORF SINCE OUR LAST BOARD MEETING. TIM WAS A FRIEND AND VALUED MEMBER OF OUR BOARD.

- CHERYL FINKEL, PRINCIPAL OF THE SOLOMON SCHECHTER SCHOOL IN ATLANTA

brd/2

- MICHAEL ROSENZWEIG OF ATLANTA, AN OUTSTANDING LAYPERSON IN THE ATLANTA JEWISH COMMUNITY
- DR. CARL SHEINGOLD OF CJF (IF HE IS AT THE MORNING SESSION)
- GO THROUGH THE "BOOK" AND THE AGENDA.

9.45 - 10.00: B. CIJE UPDATE

GREAT DEAL HAS HAPPENED SINCE OUR LAST BOARD MEETING. CALL ON CIJE EXECUTIVE DIRECTOR, ALAN HOFFMANN, TO BRING BOARD UP DATE.

10.00 - 12.00: C. REIMAGINING THE PROFESSION

MLM:

- AS YOU HAVE HEARD, THE POLICY BRIEF FINDINGS LED CIJE TO DECIDE TO DEVOTE 1995 PRIMARILY TO THE AREA OF PROFESSIONAL DEVELOPMENT.
- LAST FEW MONTHS HAVE SEEN WORK IN COMMUNITIES IN CREATING STRATEGIES FOR SYSTEMATIC APPROACHES TO PROFESSIONAL DEVELOPMENT OPPORTUNITIES FOR TEACHERS AND EDUCATIONAL LEADERS.
- AT THE SAME TIME CIJE HAS BEEN WORKING WITH COMMUNITIES ON THE DEVELOPMENT OF PERSONNEL INITIATIVES THAT REFLECT THE FINDINGS OF THE EDUCATIONAL RESEARCH.
- FINALLY CIJE HAS BEEN DEVELOPING NATIONAL STRATEGIES AIMED AT CREATING THE CAPACITY FOR THE NORTH AMERICAN JEWISH COMMUNITY TO SUPPORT SERIOUS WORK IN ON-GOING PROFESSIONAL DEVELOPMENT. THIS WORK GROWS OUT OF WHAT WE ARE LEARNING FROM OUR LEAD COMMUNITIES AND BY WHAT IS HAPPENING IN THE GENERAL FIELD OF EDUCATION IN THIS COUNTRY.
- THIS MORNING YOU WILL HEAR GAIL DORPH DESCRIBE SOME OF THE FINDINGS FROM RESEARCH IN GENERAL EDUCATION ON THE CHARACTERISTICS OF GOOD PROFESSIONAL DEVELOPMENT. SHE WILL ALSO ORCHESTRATE REPORTS FROM OUR LAB COMMUNITIES AND FROM CIJE ABOUT THE CURRENT

STATE OF OUR WORK IN PROFESSIONAL DEVELOPMENT.

GAIL THEN TALKS ABOUT "RE-IMAGINING THE PROFESSION" AND

INTRODUCES:

- A. **CHERYL FINKEL** - HARVARD-CIJE INSTITUTE: BUILDING A NETWORK OF EDUCATIONAL LEADERS
- B. **LOUISE STEIN** - MILWAUKEE-CLEVELAND MASTERS PROGRAM: A LONG-DISTANCE PARTNERSHIP
- C. **LEE HENDLER** (NOW IS NOT COMING - GAIL WILL DESCRIBE) - MACHON LEMORIM: AN INTENSIVE PROGRAM FOR EARLY CHILDHOOD EDUCATORS.

SHE THEN INTRODUCES THE ISSUE OF "CAPACITY BUILDING"

- A. **BARRY** REPORTS ON THE CUMMINGS PROJECT FOR CONGREGATIONAL SCHOOL EDUCATORS
- B. **GAIL** REPORTS ON THE "TEACHERS TRAINING TEACHERS" IDEA OF TWERSKY - TWERSKY PROMISES TO COMMENT.

11.30 - 12.00 ADDITIONAL DISCUSSION:

MLM:

HAVING HEARD THESE EXCITING DEVELOPMENTS AND REPORTS, WE AS A BOARD OF CIJE NEED TO ASK OURSELVES CERTAIN TOUGH QUESTIONS:

1. HOW ARE WE AS A COMMUNITY GOING TO ORGANIZE SO THAT THESE KINDS OF INITIATIVES AND STRATEGIES BECOME PART OF OUR NATIONAL REPERTOIRE?
2. WHAT KINDS OF INSTITUTIONS ARE NEEDED TO SUPPORT THIS KIND OF AGENDA?

SOME ALTERNATIVES
THOUGHTS

**BEFORE LUNCH (12.00), YOU ANNOUNCE THAT AT EXACTLY 1.00 P.M.
WE WILL BEGIN COMMITTEE MEETINGS:**

**BUILDING THE PROFESSION BLUE TAGS : WEILER ROOM
COMMUNITY MOBILIZATION GREEN TAGS: BALLROOM E
CONTENT AND PROGRAM RED TAGS: BALLROOM D
RESEARCH AND EVALUATION GOLD TAGS: ROSENWALD ROOM**

12.00 - 1.00: II. LUNCH

1.00 - 2.00: III. COMMITTEE MEETINGS

2.00 - 2.50: IV. BOARD PLENARY

- THIS SESSION DEVOTED TO GOALS PROJECT AND ITS DEVELOPMENTS.
VERY GLAD THAT MICHAEL ROSENZWEIG OF ATLANTA COULD BE WITH US TO
SHARE WITH US THE EXPERIENCE OF A GROUP OF LEADERS IN ATLANTA
WHO HAVE STRUGGLED WITH ARTICULATING JEWISH EDUCATIONAL GOALS
FOR A NEW SCHOOL IN ATLANTA.

- PROF. DANIEL PEKARKSY WILL SET THIS EXPERIENCE IN THE GENERAL
CONTEXT OF THE GOALS PROJECT.

- CALL ON DANNY WHO WILL CALL ON MICHAEL ROSENZWEIG.

- DANNY WILL THEN SUMMARIZE.

2.50 - 3.00: V. DVAR TORAH:

CALL ON GERSHON KEKST.

[MORT,

WE MUST ABSOLUTELY LEAVE THE ROOM AT 3.00 SO WE HAVE TO
ENCOURAGE ALL TO LEAVE PROMPTLY]

YOU MAY ALSO WANT TO ANNOUNCE THAT THERE WILL BE AN
INVITATIONAL FUNDING MEETING UPSTAIRS IN THE WEILER ROOM

NEXT BOARD MEETING WILL TAKE PLACE ON NOVEMBER 2ND WITH THE
SEMINAR ON NOVEMBER 1ST.

brd/5

DO WE REALLY WANT TO ASK BOARD MEMBERS TO LEAVE "BOOKS"?

4/26/95

Bd Mtg file

May 3, 1995

Professor Jonathan Sarna
NEJS Department
Brandeis University
Waltham
MA 02254

Dear Professor Sarna,

I want to express my thanks and appreciation for your superb presentation at the CIJE Board Seminar on April 26th. Your lecture was enlightening, stimulating and even inspirational. Our board members, staff and invited guests expressed a great deal of praise about your talk and you left all of us with much to think about.

I hope that the efforts of our late-19th Century predecessors will serve as a model for the visionary leadership and creativity that our community needs today. Thank you once again. I wish you well in your work at Brandeis.

Sincerely,

Morton L. Mandel

CIJE BOARD MAILING

People invited to the April 27 Board Meeting but did not attend:

DAVID ARNOW

DAVID SARNAT

DANIEL BADER

ILENE VOGELSTEIN

MANDELL BERMAN

CHARLES BRONFMAN

SUSAN CROWN

JAY DAVIS

IRWIN FIELD

MAX FISHER

CHARLES GOODMAN

NEIL GREENBAUM

ANN KAUFMAN

HENRY KOSCHITZKY

MARK LAINER

MARVIN LENDER

NORMAN LIPOFF

SEYMOUR MARTIN LIPSET

FLORENCE MELTON

LESTER POLLACK

WILLIAM SCHATTEN

MAYNARD WISHNER

LEE HENDLER

ROBERT HIRT

MARTIN KRAAR

CHAIM BOTWINICK

STEVE CHERVIN

RUTH COHEN

DARRELL FRIEDMAN

JANE GELLMAN

RICHARD MEYER

DATE

FIELD(Name)

FIELD(Company)

FIELD(Street Address)

FIELD(City, ST ZIP)

Dear FIELD(Salutation):

I wanted to let you know how sorry I am that you were not able to attend the CIJE board meeting last week. We missed the contribution you would have made--and missed being able to tell you of CIJE's superb progress.

Our board seminar, which took place on the preceding evening, began with a powerful commemoration for Yom HaShoah, presented by the composer Elizabeth Swados and her singers. We were then privileged to hear Dr. Jonathan Sarna, Braun Professor of American Jewish History at Brandeis University, describe the transformation of the American Jewish community at the end of the nineteenth century. Dr. Sarna drew fascinating parallels between the successful revitalization of the community then and the challenges and opportunities of our day.

It was with particular pride that I welcomed the board and committee members to the board meeting on the following day. As we heard our executive director, Alan Hoffmann, give an overview of CIJE activities, I realized how far we have come since CIJE was created in 1990 to implement the recommendations of the Commission on Jewish Education in North America.

Five years ago, we hoped it would be possible for a new organization to serve as architect for the transformation of Jewish education. That transformation would be effected by building a genuine profession of Jewish education and by mobilizing community support for this effort. Because there was virtually no hard data on the state of the profession, we launched *The CIJE Study of Educators*, directed by consultants Drs. Adam Gamoran and Ellen Goldring.

The powerful data we extracted on the background and training of Jewish teachers led to the first CIJE Policy Brief, documenting teachers' serious lack of professional training. At the board meeting, CIJE staff member Dr. Gail Dorph outlined those attributes of outstanding in-service training that recent studies in general education have shown to be effective in upgrading teachers in the field. The CIJE board was then presented with five wide-ranging examples of initiatives that, in different ways, "reimagine the profession of Jewish education" by offering Jewish educators and leaders serious, substantive professional development.

We heard first about two pilot programs that local communities are launching as a result of the CIJE Educators Survey data. Genine Fidler, vice chair of Baltimore's CIJE committee, described "Machon L'Morim," an intensive two-year program for the professional development of early childhood educators in Baltimore, funded by the Children of Harvey and Lyn Meyerhoff Philanthropic Fund. Louise Stein, co-chair of Milwaukee's Lead Community Project, reported on the establishment of the Milwaukee Master Educator Program, a long-distance learning partnership between the Cleveland College of Jewish Studies and the Milwaukee community. This Masters degree program in Jewish studies, supported by the Helen Bader Foundation of Milwaukee, is designed for Milwaukee's Jewish teachers and will take advantage of the pioneering technology of videoconferencing.

We then received reports on three CIJE-led pilot projects:

1. The Harvard-CIJE Institute for Educational Leaders: The institute was a groundbreaking program for principals and school directors held in Fall 1994 at the Harvard Principals' Center. Cheryl Finkel, head of the Epstein School in Atlanta, spoke about the lasting impact of the institute on the participants from Atlanta and the changes that resulted in the school communities to which they returned.
2. "Transforming the Supplementary School Educator": To our delight, the Nathan Cummings Foundation has made a three-year grant to CIJE to develop "mentor trainers" for the professional development of teachers in the congregational schools. Dr. Barry Holtz, of the CIJE staff, reported on the three parts of this grant: the education of the "mentor trainers," who will then be able to go into communities to lead teacher-training programs for educators currently in the field; the creation of a set of videos that will demonstrate excellent teaching in the supplementary school classroom as a model for teachers who want to implement the new skills and ways of thinking they acquire; and a handbook for those undertaking to conduct teacher training that will consolidate the curriculum and learning process for replication in communities across the country.
3. "Teachers Teaching Teachers": A program designed for day school teachers that will allow the creation of teacher networks, through which teachers of like subject matter, settings, experience or student age groups will be able to learn from one another. Again, we know from general education that the best professional development programs are those that enable teachers to learn from their peers in an ongoing way about new concepts and methods of teaching.

After our committee meetings, we resumed with a presentation by CIJE consultant Dr. Daniel Pekarsky on the importance of goals in educational planning. Dr. Pekarsky reminded us that although the reflective process of thinking about an institution's goals has been seen by some as a luxury, it is actually of the utmost practical importance. He pointed out that if you know what your goals are, you can make better educational decisions for your institution; that if you do not know what your goals are, you cannot evaluate your successes and failures; and that if today Judaism is a choice, people will choose it because they believe that Jewish existence is meaningful. And yet that choice doesn't happen spontaneously. Jewish educational institutions and communities need to ask and answer the question: What kind of Jew do we want to produce? What kind of Judaism can we offer that will be at the heart of people's lives?

To exemplify Dr. Pekarsky's point, Michael Rosenzweig, a leader of the Atlanta Jewish community who is among those spearheading the effort to create a new community high school in Atlanta, spoke about the Goals consultation held in February for about 70 lay people in Atlanta and staffed by CIJE. Rather than beginning the conversation about creating a new school in the customary way, by examining costs and site, the Goals consultation addressed the Jewishness of the proposed school. Michael described the transforming impact of the discussion, during which people in the community could work together, in an atmosphere of seriousness and purpose, to talk about the kind of Jews they wanted their children to be, and how a diverse range of people could nevertheless come together to move forward on the goals they realized they indeed shared.

Michael Rosenzweig's testimony was a moving end to a remarkable day. We concluded with a stirring Dvar Torah by CIJE board member Gershon Kekst.

For me personally, I cannot easily express my feelings as I saw many years of effort on all our parts bear fruit in such concrete and lasting ways. By the next board meeting, November 2, 1995, we will all know more about CIJE's efforts to "build capacity" for the training of Jewish educators and the orientation toward goals that are the bedrock of our effort to transform the profession of Jewish education. As is now our tradition, on the preceding evening, November 1, we will present our third CIJE board seminar. I hope to see you at both.

With best wishes for a wonderful summer,

Morton L. Mandel

Chair
Morton Mandel

May 5, 1995

Vice Chairs
Billie Gold
Ann Kaufman
Matthew Maryles
Maynard Wishner

Lester Pollack
Lazard Freres & Company
One Rockefeller Plaza
New York, NY 10020

Honorary Chair
Max Fisher

Dear Lester:

Board
David Amow
Daniel Bader
Mandell Berman
Charles Bronfman
John Colman
Maurice Corson
Susan Crown
Jay Davis
Irwin Field
Charles Goodman
Alfred Gottschalk
Neil Greenbaum
David Hirschhorn
Gershon Kekst
Henry Koschitzky
Mark Lainer
Norman Lamm
Marvin Lender
Norman Lipoff
Seymour Martin Lipset
Florence Melton
Melvin Merians
Lester Pollack
Charles Ratner
Esther Leah Ritz
William Schatten
Richard Scheuer
Ismar Schorsch
David Teutsch
Isadore Twersky
Bennett Yanowitz

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Executive Director
Alan Hoffmann

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