



THE JACOB RADER MARCUS CENTER OF THE
AMERICAN JEWISH ARCHIVES

MS-831: Jack, Joseph and Morton Mandel Foundation Records, 1980–2008.

Series C: Council for Initiatives in Jewish Education (CIJE). 1988–2003.

Subseries 1: Meetings, 1990–1998.

Box
20

Folder
8

Board of Directors. 2 November 1995. Planning notes and
correspondence, August 1994-January 1996.

For more information on this collection, please see the finding aid on the
American Jewish Archives website.

3rd 7/21/94 file

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UJA-FEDERATION OF NEW YORK

We help 4.5 million people a year. One at a time.

AUG 29 1994

August 23, 1994

Ms. Virginia F. Levi
Associate Director
COUNCIL FOR INITIATIVES
IN JEWISH EDUCATION
P.O. Box 94533
Cleveland OH 44101

Dear Ginny:

Enclosed is a confirmation for the meeting space we are holding for your meetings in April and November, 1995 at the UJA-Federation facility.

Once the meetings have concluded, you will receive invoices from our accounting department.

If you have any questions, please call me at (212) 836-1815.

Thank you.

Sincerely,

Blanche Rothman
Meeting Services Supervisor

BR: kd

Encl.

United Jewish Appeal-Federation of Jewish Philanthropies of New York, Inc.
130 East 59th Street, New York, N.Y. 10022 (212) 980-1000 FAX (212) 888-7538

*deceased

CONFERENCE AND BANQUET SERVICE DEPARTMENT

MEETING CONFIRMATION

ORGANIZATION: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

CONTACT: Ms. Virginia F. Levi, Associate Director

PHONE NUMBER: (216) 391-1852 FAX: (216) 391-5430

BILLING NAME: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

ADDRESS: P.O. Box 94533
Cleveland OH 44101

ATTENTION: Ms. Virginia F. Levi, Associate Director

MEETING DATE: Wednesday, April 26, 1995

MEETING TIME: Below

SPACE REQUESTED
FOR MEETING: 6:00PM-7:30PM Rosenwald Room/15 people/Meeting and dinner
8:00PM-9:30PM Ballroom A/100 people/Meeting/Classroom style

AUDIO VISUAL:

TELEPHONES:

INCOMING
PACKAGES:

ADDITIONAL
SECURITY:

SERVICE REQUEST: BREAKFAST LUNCH DINNER SNACK OTHER

ITEM ORDER #: To be determined

QUANTITY: 15 people

MEAL TIME: 6:00PM

PRICE:

MISCELLANEOUS

ROOM RENTAL:

LABOR CHARGE:

*TOTAL COST:

(* TO BE CALCULATED AFTER THE MEETING AND SENT TO ACCOUNTING)

CONFERENCE AND BANQUET SERVICE DEPARTMENT

MEETING CONFIRMATION

ORGANIZATION: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

CONTACT: Ms. Virginia F. Levi, Associate Director

PHONE NUMBER: (216) 391-1852 FAX: (216) 391-5430

BILLING NAME: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

ADDRESS: P.O. Box 94533
Cleveland OH 44101

ATTENTION: Ms. Virginia F. Levi, Associate Director

MEETING DATE: Thursday, April 27, 1995

MEETING TIME: Below

SPACE REQUESTED	9:30AM	Reception Area/80 people/Registration Table/Coffee, Tea, Mini Danish
FOR MEETING:	10:00AM-Noon	Left, Ballroom D-E-F/Subcommittee meetings/20 pp. each/Conference style
	Noon-1:00PM	Ballroom A/Lunch/60-80 people/Round tables of 8
	1:00PM-4:00PM	Jesselson, Left Rooms/Plenary Session/60-80 people/Open Square
	4:00PM-5:00PM	Borg Room/Staff Debriefing/10 people/Conference Style

AUDIO VISUAL:

TELEPHONES:

INCOMING
PACKAGES:

ADDITIONAL
SECURITY:

<u>SERVICE REQUEST:</u>	<u>BREAKFAST</u>	<u>LUNCH</u>	<u>DINNER</u>	<u>SNACK</u>	<u>OTHER</u>
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ITEM ORDER #:	B-4	To be determined
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QUANTITY:	80pp.	60-80 people
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MEAL TIME:	9:30AM	12:00Noon
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PRICE:	\$3.25/pp.
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MISCELLANEOUS

ROOM RENTAL:

LABOR CHARGE:

*TOTAL COST:

(* TO BE CALCULATED AFTER THE MEETING AND SENT TO ACCOUNTING)

CONFERENCE AND BANQUET SERVICE DEPARTMENT

MEETING CONFIRMATION

ORGANIZATION: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

CONTACT: Ms. Virginia F. Levi, Associate Director

PHONE NUMBER: (216) 391-1852 FAX: (216) 391-5430

BILLING NAME: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

ADDRESS: P.O. Box 94533
Cleveland OH 44101

ATTENTION: Ms. Virginia F. Levi, Associate Director

MEETING DATE: Wednesday, November 1, 1995

MEETING TIME: Below

SPACE REQUESTED 6:00PM-7:30PM Rosenwald Room/Executive Comm.Dinner Mtg./15 people
FOR MEETING: 8:00PM-9:30PM Ballroom A/Board Meeting/Classroom style/100 people

AUDIO VISUAL:

TELEPHONES:

INCOMING
PACKAGES:

ADDITIONAL
SECURITY:

SERVICE REQUEST: BREAKFAST LUNCH DINNER SNACK OTHER

ITEM ORDER #: To be determined

QUANTITY: 15 people

MEAL TIME: 6:00PM

PRICE:

MISCELLANEOUS

ROOM RENTAL:

LABOR CHARGE:

*TOTAL COST:

(* TO BE CALCULATED AFTER THE MEETING AND SENT TO ACCOUNTING)

CONFERENCE AND BANQUET SERVICE DEPARTMENT

MEETING CONFIRMATION

ORGANIZATION: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

CONTACT: Ms. Virginia F. Levi, Associate Director

PHONE NUMBER: (216) 391-1852 FAX: (216) 391-5430

BILLING NAME: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

ADDRESS: P.O. Box 94533
Cleveland OH 44101

ATTENTION: Ms. Virginia F. Levi, Associate Director

MEETING DATE: Thursday, November 2, 1995 MEETING TIME: Below

SPACE REQUESTED	9:30AM	Reception Area/80 people/Registration Table/Coffee, Tea, Mini-Danish
FOR MEETING:	10:00AM-Noon	Left, Ballroom D-E-F/Subcommittee meetings/20 pp. each/Conference style
	Noon-1:00PM	Ballroom A/Lunch/60-80 people/Round tables of 8
	1:00PM-4:00PM	Jesselson, Left Rooms/Plenary Session/60-80 people/Open Square
	4:00PM-5:00PM	Borg Room/Staff Debriefing/10 people/Conference Style

AUDIO VISUAL: TELEPHONES:

INCOMING PACKAGES: ADDITIONAL SECURITY:

SERVICE REQUEST: BREAKFAST LUNCH DINNER SNACK OTHER

ITEM ORDER #: B-4 To be determined

QUANTITY: 80 pp. 60-80 people

MEAL TIME: 9:30AM 12:00Noon

PRICE: \$3.25/pp.

MISCELLANEOUS

ROOM RENTAL:

LABOR CHARGE:

*TOTAL COST:

(* TO BE CALCULATED AFTER THE MEETING AND SENT TO ACCOUNTING)

Chairman,
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NOV 23 1994

File 199-30-1450

November 10, 1994

Ms. Virginia F. Levi
Associate Director
COUNCIL FOR INITIATIVES IN JEWISH EDUCATION
P.O. Box 94553
Cleveland OH 44101

Dear Ginny:

Enclosed are confirmations for the meeting space we are holding for your meetings in April and November, 1995 at the UJA-Federation facility.

Please look these confirmations over, and let me know if there are any changes.

Once the meetings have concluded, you will receive invoices from our accounting department.

If you have any questions, please call me at (212) 836-1815.

Thank you.

Sincerely,

Blanche Rothman
Meeting Services Supervisor

BR: kd
Encl.

United Jewish Appeal-Federation of Jewish Philanthropies of New York, Inc.
130 East 59th Street, New York, N.Y. 10022 (212) 980-1000 FAX (212) 888-7538

*deceased

CONFERENCE AND BANQUET SERVICE DEPARTMENT

MEETING CONFIRMATION

ORGANIZATION: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

CONTACT: Ms. Virginia F. Levi, Associate Director

PHONE NUMBER: (216) 391-1852 FAX: (216) 391-5430

BILLING NAME: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

ADDRESS: P.O. Box 94533
Cleveland OH 44101

ATTENTION: Ms. Virginia F. Levi, Associate Director

MEETING DATE: Wednesday, April 26, 1995

MEETING TIME: Below

SPACE REQUESTED	6:00PM-7:30PM	Rosenwald Room/15 people/Meeting and Dinner
FOR MEETING:	7:30PM-8:00PM	Ballrooms DEF/100 people/Reception
	8:00PM-9:30PM	Ballroom A & Jesselson Room/100 people/Meeting/Classroom style

AUDIO VISUAL:

TELEPHONES:

INCOMING
PACKAGES:

ADDITIONAL
SECURITY:

<u>SERVICE REQUEST:</u>	<u>DINNER</u>	<u>RECEPTION</u>
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ITEM ORDER #:	To be determined	S-1, SO-3
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QUANTITY:	15 people	100 pp.
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MEAL TIME:	6:00PM	7:30PM
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PRICE:		\$3.00/pp.
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MISCELLANEOUS

ROOM RENTAL:

LABOR CHARGE: Possible charges for overtime may be incurred.

*TOTAL COST:

(* TO BE CALCULATED AFTER THE MEETING AND SENT TO ACCOUNTING)

CONFERENCE AND BANQUET SERVICE DEPARTMENT

MEETING CONFIRMATION

ORGANIZATION: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

CONTACT: Ms. Virginia F. Levi, Associate Director

PHONE NUMBER: (216) 391-1852 FAX: (216) 391-5430

BILLING NAME: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

ADDRESS: P.O. Box 94533
Cleveland OH 44101

ATTENTION: Ms. Virginia F. Levi, Associate Director

MEETING DATE: Thursday, April 27, 1995

MEETING TIME: Below

SPACE REQUESTED	9:00AM-10:00AM	Ballroom A/80 people/Registration Table/B-6
FOR MEETING:	10:00AM-11:00AM	Ballroom A & Jesselson Room/Plenary Session/60-80 people/open square
	11:00AM-3:00PM	Weiler, Rosenwald, Ballrooms D & E/Subcommittee Mtgs/20 pp. each
	Noon-1:00PM	Ballroom A/Lunch/60-80 people/Round tables of 8
	1:00PM-4:00PM	Ballroom A & Jesselson Room/Plenary Session/60-80 people/open square
	4:00PM-5:00PM	Borg Room/Staff Debriefing/10 people/Conference Style

AUDIO VISUAL:

TELEPHONES:

INCOMING
PACKAGES:

ADDITIONAL
SECURITY:

SERVICE REQUEST: BREAKFAST LUNCH

ITEM ORDER #:	B-6	C-8, SO-4 Cottage Cheese
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QUANTITY:	60-80 pp.	60-80 pp.
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MEAL TIME:	9:00AM	12:00PM
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PRICE:	\$3.25/pp.	C-8: \$13.50/pp. SO-4: 2.25/pp. Price for cottage cheese to be determined
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MISCELLANEOUS

ROOM RENTAL:

LABOR CHARGE: Possible charges for overtime may be incurred.

*TOTAL COST:

(* TO BE CALCULATED AFTER THE MEETING AND SENT TO ACCOUNTING)

CONFERENCE AND BANQUET SERVICE DEPARTMENT

MEETING CONFIRMATION

ORGANIZATION: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

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BILLING NAME: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

ADDRESS: P.O. Box 94533
Cleveland OH 44101

ATTENTION: Ms. Virginia F. Levi, Associate Director

MEETING DATE: Wednesday, November 1, 1995

MEETING TIME: Below

SPACE REQUESTED	6:00PM-7:30PM	Rosenwald Room/Meeting and Dinner/15 people
FOR MEETING:	7:30PM-8:00PM	Ballrooms DEF/Reception/100 people
	8:00PM-9:30PM	Ballroom A & Jesselson Room/100 people/Meeting/Classroom style

AUDIO VISUAL:

TELEPHONES:

INCOMING
PACKAGES:

ADDITIONAL
SECURITY:

SERVICE REQUEST: DINNER

RECEPTION

ITEM ORDER #: To be determined

S-1, SO-3

QUANTITY: 15 people

100 people

MEAL TIME: 6:00PM

7:30PM

PRICE: \$3.00/pp.

MISCELLANEOUS

ROOM RENTAL:

LABOR CHARGE: Possible charges for overtime may be incurred.

*TOTAL COST:

(* TO BE CALCULATED AFTER THE MEETING AND SENT TO ACCOUNTING)

CONFERENCE AND BANQUET SERVICE DEPARTMENT

MEETING CONFIRMATION

ORGANIZATION: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

CONTACT: Ms. Virginia F. Levi, Associate Director

PHONE NUMBER: (216) 391-1852 FAX: (216) 391-5430

BILLING NAME: COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

ADDRESS: P.O. Box 94533
Cleveland OH 44101

ATTENTION: Ms. Virginia F. Levi, Associate Director

MEETING DATE: Thursday, November 2, 1995

MEETING TIME: Below

SPACE REQUESTED	9:00AM-10:00AM	Ballroom A/80 people/Registration Table/B-6
FOR MEETING:	10:00AM-11:00AM	Ballroom A & Jesselson Room/Plenary Session/60-80 people/open square
	11:00AM-3:00PM	Weiler, Rosenwald, Ballrooms D & E/Subcommittee Mtgs/20 pp.each
	Noon-1:00PM	Ballroom A/Lunch/60-80 people/Round tables of 8
	1:00PM-4:00PM	Ballroom A & Jesselson Room/Plenary Session/60-80 people/open square
	4:00PM-5:00PM	Borg Room/Staff Debriefing/10 people/Conference Style

AUDIO VISUAL:

TELEPHONES:

INCOMING
PACKAGES:

ADDITIONAL
SECURITY:

SERVICE REQUEST: BREAKFAST

LUNCH

ITEM ORDER #: B-6

C-8, SO-4

QUANTITY: 60-80 pp.

60-80 people

MEAL TIME: 9:00AM

12:00Noon

PRICE: \$3.25/pp.

C-8: \$13.50/pp.

SO-4: 2.25/pp.

Price for cottage to be determined

MISCELLANEOUS

ROOM RENTAL:

LABOR CHARGE: Possible charges for overtime may be incurred.

*TOTAL COST:

(* TO BE CALCULATED AFTER THE MEETING AND SENT TO ACCOUNTING)



CIJE

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for
Initiatives
in
Jewish
Education

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Vice Chairs
Billie Gold
Ann Kaufman
Matthew Maryles
Maynard Wishner

Honorary Chair
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Florence Melton
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Esther Leah Ritz
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Ismar Schorsch
David Teutsch
Isadore Twersky
Bennett Yanowitz

Executive Director
Alan Hoffmann

March 16, 1995

Mr. Jimmy Schaeffer
Meeting Services Supervisor
UJA-Federation of New York
130 East 59th Street
New York, NY 10022

By Facsimile: 212-836-1362

Dear Jimmy:

I was pleased to learn that you have taken over responsibility as Meeting Services Supervisor and I look forward to working with you in your new capacity. This is to confirm our conversation reserving space for future CIJE board meetings.

We confirmed conversations I had earlier with Blanche regarding the following:

Wed., November 1

6:00 PM dinner meeting, should be completely set up by 5:30 PM - Rosenwald Room. Maximum possible attendance = 18. Still to be determined: menu.

7:30 - 8:00 PM reception for up to 100 people, should be set up by 7:00 PM - Ballrooms DEF. Plan to leave it set up so people can return following the presentation, from 9:00 - 10:00 PM.

7:45 - 9:15 PM meeting, classroom style, up to 100 people - Ballroom A & Jesselson Room. Will need dais with table/podium/mike.

Thurs., November 2

8:30 AM registration with coffee, tea, mini-danish; up to 60 people at open square - Ballroom A.

9:30 AM - Noon, plenary session, open square covered with cloth, water pitchers and cups, up to 60 - Ballroom A. I will be in touch with Tzvi about audio-visual needs.

Noon - 1:00 PM - Lunch for up to 60, round tables of 8, buffet Bronx Shore w/fresh fruit and cottage cheese - Leff and Jesselson Rooms.

1:00 - 2:30 PM - 4 subcommittee meetings of up to 20, each: Weiler, Rosenwald, Ballrooms D & F. Need coffee and tea in each room.

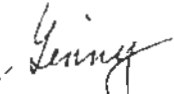
2:30 - 4:00 PM - Plenary session for up to 60 people, back to open square in Ballroom A.

4:00 - 5:00 PM - Meeting for up to 10 people in Weiler Room.

We also discussed reserving the same space for comparable meetings on Wednesday, May 1, and Thursday, May 2, 1996, as well as Wednesday, October 16, and Thursday, October 17, 1996. In each case, the first day of the pair will be same as the November 1 setup and the second day of the pair will be the same as the November 2 setup.

Please confirm these arrangements with me. I look forward to hearing from you and to working with you.

Sincerely,



Virginia F. Levi
Associate Director

CIJE Interoffice Memo:

To: Debra
From: Jen
Date: July 3, 1995
Re: Harvard Club Meeting Room Costs

On Friday, I spoke with Helen Tyne in the banqueting department (212-827-1209) at the Harvard Club and she explained the standard fee rates for meeting space -- which includes/requires food prices. I have since explained to her that we would want to have kosher food brought in -- and this is something that they can normally accommodate when it is a portion but not the sum total of food expenses. So the following information are prices based upon the normally required food costs, estimating at base rates. She left a message for the director of catering to return my call to investigate the possibility of paying for space only or some other reduced rate.

Meeting space with adjoining room:

Biddle Room: can be set up theater-style to accommodate 120 people
(Adjoining) North Room: can be set up for coffee, tea, dessert

Rates:	Room charge (both):	\$ 350.00
	Coffee, Tea, Dessert (\$15 min./per person + tax):	\$1948.50
	subtotal:	\$2298.50

Dinner:

The smallest private dining space they have left available for November 1st is for a paid minimum of 20 people (Slocum Room). The dinner charge is at the starting entree price of \$38.00 and excludes beverages.

Rates:	Room charge:	\$ 75.00
	Dinner:	\$760.00
	Tax on dinner:	\$ 62.70
	Gratuity (at 20%):	\$ 152.00
	subtotal:	\$1049.70
	Total:	\$3348.20

COUNCIL FOR INITIATIVES
IN
JEWISH EDUCATION

FAX COVER SHEET

Date sent: 7/3/95

Time sent: 10⁴⁰

No. of Pages (incl. cover): 2

To: Ginny

From: Jen

Organization: CJE

Phone Number:

Phone Number: 212-532-2360

Fax Number:

Fax Number: 212-532-2646

COMMENTS:

Hi - Debra asked me to forward this preliminary information to you about the Harvard Club. As mentioned in the memo, the Director of Catering has been left a message from me (I don't expect to speak w/ her until Wednesday) & we may be able to work out a reduced rate for space only. Absent that possibility - or for price comparison - are there other suggested places I might look into? What do you think?

JEN

CIJE Interoffice Memo:

To: Debra
 From: Jen
 Date: July 3, 1995
 Re: Harvard Club Meeting Room Costs

On Friday, I spoke with Helen Tyne in the banqueting department (212-827-1209) at the Harvard Club and she explained the standard fee rates for meeting space -- which includes/requires food prices. I have since explained to her that we would want to have kosher food brought in -- and this is something that they can normally accommodate when it is a portion but not the sum total of food expenses. So the following information are prices based upon the normally required food costs, estimating at base rates. She left a message for the director of catering to return my call to investigate the possibility of paying for space only or some other reduced rate.

Meeting space with adjoining room:

Biddle Room: can be set up theater-style to accommodate 120 people
 (Adjoining) North Room: can be set up for coffee, tea, dessert

Rates:	Room charge (both):	\$ 350.00
	Coffee, Tea, Dessert (\$15 min./per person + tax):	\$1948.50
		(\$1800.00 + \$200.00 dinner)
	subtotal:	\$2298.50

USA/FED

- 0 -
 \$3/person
 - no tax
 \$360

Dinner:

The smallest private dining space they have left available for November 1st is for a paid minimum of 20 people (Slocum Room). The dinner charge is at the starting entree price of \$38.00 and excludes beverages.

Rates:	Room charge:	\$ 75.00
	Dinner: (for 20)	\$760.00
	Tax on dinner:	\$ 62.70
	Gratuity (at 20%):	\$ 152.00

subtotal: \$1049.70

Total: \$3348.20

\$15/person
 incl. tax.
 (minimum = 10 people)
 - 0 -
 300
 - no tax
 - no gratuity

\$300

\$660

COLD MENUS

Available for Lunch
Available for Dinner

12:00NOON - 2:00PM
5:00PM - 6:00PM

ALL OF THE FOLLOWING MEALS ARE SERVED CHILLED.

- | | | |
|--------------------|---|---------|
| C-1 | Tuna Chef Salad Platter
Served on a Bed of Lettuce with Assorted Garnishes and Russian Dressing on the Side
A Selection of Cakes and Cookies | \$8.00 |
| C-2* | Tuna Chef Platter (Individual Can of Tuna)
Served on a Bed of Lettuce with Assorted Garnishes and Low-Fat Dressing on the Side
Fresh Seasonal Fruit | \$ 9.00 |
| C-3* | Sliced Grilled Breast of Chicken
Served on a Bed of Grilled Vegetables with Mixed Greens and Vinaigrette on the Side
Fresh Seasonal Fruit | \$10.00 |
| C-4 | Tri-Color Pasta Primavera and Poached Salmon
Mixed Greens and Vinaigrette on the Side
A Selection of Cakes and Cookies | \$11.00 |
| C-5 | Grilled Chicken Breast on Black Bread
With Tomato, Greens and Honey Mustard Spread
Served with Chips, Pickles and Chef's Selection of Side Salad
A Selection of Cakes and Cookies | \$ 9.50 |
| C-6 | Tuna Salad on French Baguette
With Lettuce, Tomato and Herb Dressing
Served with Chips, Pickles and Chef's Selection of Side Salad
A Selection of Cakes and Cookies | \$ 8.50 |
| C-7 | Egg Salad Platter
Served with on a Bed of Lettuce with Chef's Selection of Fresh Vegetables
A Selection of Cakes and Cookies | \$ 8.00 |
| C-8
* 1/2 lunch | Smoked Fish Display:
Smoked Salmon, Sable and Whitefish Salad
Served with Assorted Bagels, Sliced Tomatoes, Red Onion and Lemon
Assorted Cream Cheese + cottage cheese
A Selection of Cakes and Cookies + cut up fresh fruit
Minimum Order: 8 People | \$13.50 |

* Low-Fat, Low Cholesterol Option

All orders up to 8 people will be individually pre-plated.

All of the above meals include: coffee, tea, decaf, sodas, ice, paper and plastic goods, dessert, and breads and margarine where appropriate. Meals C-1, C-4, C-5, C-6, C-7 and C-8 will receive a selection of cakes and cookies for dessert. Low-Fat Meals C-2 and C-3 will receive fresh fruit for dessert.

If your service requires glass and linen, there will be an additional charge.

NO SUBSTITUTIONS

BREAKFAST MENU

Breakfast is available 7:30AM - 9:30AM

Ordering
Code

Description

B - 1	Freshly Brewed Coffee, Tea and Decaffeinated Coffee	\$1.00
B - 2	Tropicana Orange Juice	\$.75
B - 3	A Selection of Herbal Teas	\$.50
B - 4	Assorted Yogurts and Granola	\$1.25
B - 5	Assorted Bagels, Cream Cheese, Butter & Jam Coffee, Tea, Decaffeinated Coffee	\$3.25
* B - 6 11/2 A.M.	Assorted Miniature Muffins & Danish, Butter & Jam Coffee, Tea, Decaffeinated Coffee	\$3.25
B - 7	Assorted Bagels & Miniature Muffins, Cream Cheese, Butter & Jam Coffee, Tea, Decaffeinated Coffee	\$3.50
B - 8	Croissants, Scones, Herb Biscuits Served with Butter & Jam Coffee, Tea, Decaf	\$3.75
B - 9	Smoked Fish Display: Smoked Salmon, Sable & Whitefish Accompanied By Assorted Bagels, Sliced Tomatoes, Red Onion & Lemon Assorted Cream Cheeses, Butter, & Jam Coffee, Tea, Decaffeinated Coffee Minimum Order: 8 people	\$10.00

If your service requires glass and linen, there will be an additional charge.

NO SUBSTITUTIONS

1/20/01

*We want paper + plastic ware in all cases.
Cloth table covers.*

0.2/01

HOT MENUS

Available for Lunch
Available for Dinner

12:00NOON - 2:00PM
5:00PM - 6:00PM

- H - 1 Grilled Chicken with Lemon Honey Sauce
 Chef's Selection of Potato or Grain and Seasonal Vegetables
 Mixed Seasonal Greens with Vinaigrette \$15.00
 A Selection of Cakes and Cookies or Fresh Fruit
 Minimum Order: 10 People
- H - 2 Sautéed Chicken Strips in Fresh Garlic, Herbs, White Wine and Olive Oil
 Served on a Bed of Noodles with Mixed Seasonal Greens and Vinaigrette
 A Selection of Cakes and Cookies or Fresh Fruit \$15.00
 Minimum Order: 10 People
- H - 3 Grilled Fillet of Salmon with Peppercorn Sauce
 Served with Chef's Selection of Potato or Grain and Seasonal Vegetable
 Mixed Seasonal Greens & Vinaigrette \$15.00
 A Selection of Cakes and Cookies or Fresh Fruit
 Minimum Order: 10 People
- H - 4* Fillet of Sole Stuffed with Broccoli and Lemon Sauce
 Chef's Selection of Potato or Grain and Seasonal Vegetable
 Mixed Seasonal Greens with Low Fat Dressing \$15.00
 Fresh Seasonal Fruit
 Minimum Order: 10 People

* Low-Fat, Low Cholesterol Option

All of the above meals are served hot, buffet-style in chafing dishes.

All of the above meals include: coffee, tea, decaf, sodas, ice, breads, margarine, paper and plastic goods and dessert. Meals H-1, H-2 and H-3 will receive your choice of cakes and cookies or fresh seasonal fruit for dessert. Low-Fat Meal H-4 will receive fresh fruit for dessert.

If your service requires glass and linen, there will be an additional charge.

NO SUBSTITUTIONS

MEMO TO: Morton L. Mandel
FROM: Virginia F. Levi
DATE: July 30, 1993
SUBJECT: D'Var Torah for August 26 Board Meeting

Following is a list of people who have delivered a D'Var Torah at past meetings of the Commission and the CIJE board:

8/88 - Norman Lamm
12/88 - Ismar Schorsch
6/89 - Fred Gottschalk
10/89 - Arthur Green
2/90 - Haskel Lookstein
6/90 - Isadore Twersky
11/90 - Yitz Greenberg
4/91 - Norman Lamm
8/91 - Bennett Yanowitz
1/92 - Maurice Corson
8/92 - Bill Berman
2/93 - Neil Greenbaum

Following is a list of board members who have indicated plans to attend the 8/26/93 meeting:

Daniel Bader
Mandell Berman
Charles Bronfman
John Colman
Jay Davis
Billie Gold
Mark Lainer
Norman Lamm
Marty Lipset
Morton Mandel
Matthew Maryles
Melvin Merians
Lester Pollack
Charles Ratner
Esther Leah Ritz
David Teutsch
Isadore Twersky
Bennett Yanowitz

The staff telecon group suggested that we ask either Lester Pollack or David Teutsch to deliver the D'Var Torah. The only concern with Teutsch is that this will be his first meeting. I suggest that we ask Lester Pollack or Matthew Maryles.

Chairman
Board of Directors
Larry A. Silverstein

President
Louise B. Greilsheimer

Executive Vice President
Stephen D. Solender

Vice President,
Financial Resources
Harvey Schulweis

Vice President,
Domestic Affairs
Billie Gold

Vice President,
Overseas Affairs
Herbert Kronish

Vice President,
Human Resources
David Arnov

General Chairman,
Campaign
Lawrence Zicklin

Vice Chair, Campaign
& Chair, Women's Campaign
Mady Harman

Treasurer
Alan S. Bernikow

Secretary
Sally Pearce

Chief Operating Officer,
Financial Resources
Adam B. Kahan

Chief Operating Officer,
Program Services
Jeffrey R. Solomon

Honorary Officers
Nathan S. Ancell
Solomon Litt
Meshulam Riklis
William Rosenwald
Laurence A. Tisch
Jack D. Weiler

Life Trustees
Robert H. Arnov
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William Kahn
Frederick P. Rose
Irving Schneider
Daniel S. Shapiro
Stephen Shalom
Samuel J. Silberman
Sanford Solender
Wilma S. Tisch
James L. Weinberg
Elaine K. Winik

Past Chairmen,
Board of Directors
Morton A. Kornreich
Joseph Gurwin
Irwin Hochberg

Past Presidents
Peggy Tishman
David G. Sacks
Alan S. Jaffe

Executive Vice President
Emeritus
Ernest W. Michel



UJA-FEDERATION OF NEW YORK

We help 4.5 million people a year. One at a time.

August 24, 1995

Virginia F. Levi
Council for Initiatives in Jewish Education (CIJE)
15 East 26th Street
New York, NY 10010-1579

Dear Virginia:

Enclosed is a confirmation for the meeting space we are holding for your meetings on Wednesday, May 1st, Wednesday, October 16th, Thursday, May 2nd, and Thursday, October 17, 1996 at the UJA-Federation facility.

Once the meeting has concluded, you will receive an invoice from our accounting department.

If you have any questions, please call me at (212) 836-1815.

Thank you.

Sincerely,

Jimmy R. Schaeffer
Meeting Services Supervisor

Enclosure(s)

Invoice/cije ltr

United Jewish Appeal-Federation of Jewish Philanthropies of New York, Inc.
130 East 59th Street, New York, N.Y. 10022 (212) 980-1000 FAX (212) 888-7538

CONFERENCE AND BANQUET SERVICE DEPARTMENT

MEETING CONFIRMATION

Date: August 24, 1995

ORGANIZATION: Council for Initiatives in Jewish Education (CIJE)

CONTACT: Virginia F. Levi

PHONE NUMBER: 212-532-2360

FAX: 212-532-2646

BILLING NAME: Council for Initiatives in Jewish Education (CIJE)

ADDRESS: 15 East 26th Street
New York, NY 10010-1579

ATTENTION: Virginia F. Levi

MEETING DATE: Wednesday, May 1, 1996 &
Wednesday, October 16, 1996

MEETING TIME: 6:00PM-10:00PM

SPACE REQUESTED FOR MEETING: ROSENWALD - 2 - 6:00 - 7:00P.M. - 15PP
BALLROOM -D-2 - 7:00-10:00P.M. - 100PP
BALLROOM -A-2 - 8:00-10:00P.M. - 100PP

SPACE REQUESTED

FOR FOOD:

MEETING SET-UP:

AUDIO VISUAL:

TELEPHONES

INCOMING
PACKAGES:

ADDITIONAL
SECURITY:

SERVICE REQUEST: BREAKFAST LUNCH DINNER SNACK OTHER

ITEM ORDER #: To be discussed.

QUANTITY:

MEAL TIME:

PRICE:

MISCELLANEOUS

ROOM RENTAL:

LABOR CHARGE:

*TOTAL COST:

(* TO BE CALCULATED AFTER THE MEETING AND SENT TO ACCOUNTING)

CONFERENCE AND BANQUET SERVICE DEPARTMENT

MEETING CONFIRMATION

Date: August 24, 1995

ORGANIZATION: Council for Initiatives in Jewish Education (CIJE)

CONTACT: Virginia F. Levi

PHONE NUMBER: 212-532-2360

FAX: 212-532-2646

BILLING NAME: Council for Initiatives in Jewish Education (CIJE)

ADDRESS: 15 East 26th Street
New York, NY 10010-1579

ATTENTION: Virginia F. Levi

MEETING DATE: Thursday, May 2, 1996 &
Thursday, October 17, 1996

MEETING TIME: 9:00 A.M. - 5:00 P.M.

SPACE REQUESTED:
FOR FOOD:

SPACE REQUESTED FOR MEETING: BALLROOM - A2 9:00 A.M. - 60PP
WEILER - 2 11:00 A.M. - 20PP
JESSELSOHN - 2 12:00 A.M. - 60/80PP
BALLROOM - A-2 1:00 P.M. - 60/80PP
WEILER - 2 - 4:00 P.M. - 10PP

MEETING SET-UP:

AUDIO VISUAL:

TELEPHONES:

INCOMING
PACKAGES:

ADDITIONAL
SECURITY:

SERVICE REQUEST: BREAKFAST LUNCH DINNER SNACK OTHER

ITEM ORDER #: TO BE DISCUSSED

QUANTITY:

MEAL TIME:

PRICE:

MISCELLANEOUS

ROOM RENTAL:

LABOR CHARGE:

*TOTAL COST:

(* TO BE CALCULATED AFTER THE MEETING AND SENT TO ACCOUNTING)



CIJE

Council
for
Initiatives
in
Jewish
Education

Chair

Morton Mandel

Vice Chairs

Billie Gold
Ann Kaufman
Matthew Maryles
Maynard Wishner

Honorary Chair
Fisher

now
Lester Bader
Mandell Berman
Charles Bronfman
John Colman
Maurice Corson
Susan Crown
Jay Davis
Irwin Field
Charles Goodman
Alfred Gottschalk
Neil Greenbaum
David Hirschhorn
Gershon Kekst
Henry Koschitzky
Mark Lainer
Norman Lamm
Marvin Lender
Norman Lipoff
Seymour Martin Lipset
Florence Melton
Melvin Merians
Lester Pollack
Charles Ratner
Esther Leah Ritz
William Schatten
Richard Scheuer
Isamar Schorsch
David Teutsch
Isadore Twersky
Bennett Yanowitz

Executive Director
Alan Hoffmann

March 16, 1995

Mr. Jimmy Schaeffer
Meeting Services Supervisor
UJA-Federation of New York
130 East 59th Street
New York, NY 10022

By Facsimile: 212-836-1111

Dear Jimmy:

I was pleased to learn that you have taken over responsibility as Meeting Services Supervisor and I look forward to working with you in your new capacity. This is to confirm our conversation reserving space for future CIJE board meetings.

We confirmed conversations I had earlier with Blanche regarding the following:

Wed., November 1

6:00 PM dinner meeting, should be completely set up by 5:30 PM -
Rosenwald Room. Maximum possible attendance = 18. Still to be determined: menu.

7:30 - 8:00 PM reception for up to ~~100~~⁷⁵ people, should be set up by 7:00 PM - Ballrooms DEF. Plan to leave it set up so people can return following the presentation, from 9:00 - 10:00 PM.

7:45 - 9:15 PM meeting, classroom style, up to ~~100~~⁷⁵ people - Ballroom A & Jesselson Room. Will need dais with table/podium/mike.

Thurs., November 2

8:30 AM registration with coffee, tea, mini-danish; up to ~~60~~⁴⁸ people at open square - Ballroom A.

9:30 AM - Noon, plenary session, open square covered with cloth, water pitchers and cups, up to 60 - Ballroom A. I will be in touch with Tzvi about audio-visual needs.

SM
8/24/95

Page 2

49
Noon - 1:00 PM - Lunch for up to ~~80~~ round tables of 8, buffet Bronx Shore w/fresh fruit and cottage cheese - Leff and Jesselson Rooms.

1:00 - 2:30 PM - 4 subcommittee meetings of up to 20, each; Weiler, Rosenwald, Ballrooms D & F. Need coffee and tea in each room.

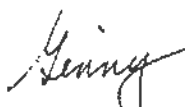
2:30 - 4:00 PM - Plenary session for up to ~~60~~ people, back to open square in Ballroom A.

4:00 - 5:00 PM - Meeting for up to 10 people in Weiler Room.

We also discussed reserving the same space for comparable meetings on Wednesday, May 1, and Thursday, May 2, 1996, as well as Wednesday, October 16, and Thursday, October 17, 1996. In each case, the first day of the pair will be same as the November 1 setup and the second day of the pair will be the same as the November 2 setup.

Please confirm these arrangements with me. I look forward to hearing from you and to working with you.

Sincerely,



Virginia P. Levi
Associate Director

**Council for Initiatives
in
Jewish Education**

Fax Cover Sheet

Date sent: 8/30

Time sent:

No. of Pages (incl. cover): 4

To: Sheila

From: Debra

Organization: CJE - Cleveland

Phone Number:

Phone Number: 212-532-2360

Fax Number:

Fax Number: 212-532-2646

COMMENTS:

BUDGET REQUEST

MEETING/WORKSHOP BUDGET REQUEST

RECEIVED BY: 8/30 Am

APPROVING: DANA

ESTIMATED BY: 8/30 1030P

RETURNED ON:

No. 1.3

Effective 7/2/93

Page 3 of 4

Entity CIDE

Project BOARD MEETING/STEERING COMMITTEE MEETING

Responsible Person/Meeting Coordinator DEBRA PERRIN

Purpose

Date(s) of Meeting NOV. 1 + 2, 1995 Time of Meeting From:

Meeting City/Airport NYC

Arrival Date and Latest Suitable NOV. 1, 1995

Arrival Time

Departure Date and Earliest Suitable NOV. 2, 1995

Departure Time

Meeting Agenda Attached? Yes No KLocation: Where? CIDE NY +
WA Federation NY

Phone 212-532-2360 x425

Address 15 E. 26th St. Fax 212-532-2646

Is the location already reserved? Yes K No

ROUND-TRIP

BACK-TO-BACK

* Attendees (If more space needed please attach separate sheet)	Airport Departure City	Travel Air ¹	Travel Tax/Drive	Rooms	Meals	Total
A. HOFFMAN, N	_____	—	—	—	—	
B. HOLTZ	_____	—	—	—	—	
G. DORPH	_____	—	—	—	—	
N. RAPOPORT	_____	—	—	—	—	
A. GAMORAN	MADISON, WI	400.00	181.00 219.00			
E. GOLDRING	MADISON, WI	400.00	181.00 219.00			
D. PEKAREK, Y	MADISON, WI	400.00	181.00 219.00			
B. ROBINSON	ATLANTA ROSWELL, GA	217.00	213.00 812.00			
V. LEVI	CLEVELAND, OH	164.00	155.00 73.50			
R. SHATTEN	CLEVELAND, OH	164.00	155.00 73.50			
Attendee Cost						

[illegible]

**Council for Initiatives
in
Jewish Education**

Fax Cover Sheet

Date sent: 9/5/95

Time sent: 4:00 pm edt

No. of Pages (incl. cover): 3

To: Bill Robinson

SENT TO

From: Robin Mencher

Organization:

BL

DNP

Phone Number:

AL

EG

Phone Number: 212-532-2360

Fax Number:

Fax Number: 212-532-2646

COMMENTS:

Welcome back to school!

Attached please find a backward map for the planning of the CIJE November board meeting.
Please note the deadlines marked staff and consultants. If you have any questions, call Debra
or Robin at the NY office. Thank you in advance for all of your help.

• ~~communities document~~
(NOT ON HAND)

• ~~remember to submit~~
documents (b/c)

5/12/01

7/21

CLASS PRESENTATION

OCT. 1-2

Lead communities seminar

BACKWARD MAP FOR BOARD MTG

ADD CAMPER SYSTEM FOR
LECTURE

DUE - OCT 23

POSTCARD

OUT OCT. 13

~~Set document for Board~~





CIJE Council
for
Initiatives
in
Jewish
Education

CIJE Board

Chair

Morton Mandel

Vice Chairs

Billie Gold

Ann Kaufman

Matthew Maryles

Maynard Wishner

Honorary Chair

Max Fisher

September 5, 1995

Professor Arthur Green

324 Ward Street

Newton, MA 02159

Board

David Arnov

Daniel Bader

Mandell Berman

Charles Bronfman

John Colman

Maurice Corson

Susan Crown

Jay Davis

Irwin Field

Charles Goodman

Alfred Gottschalk

Neil Greenbaum

David Hirschhorn

Gershon Kekst

Henry Koschitzky

Mark Lainer

Norman Lamm

Marvin Lender

Norman Lipoff

Seymour Martin Lipset

Florence Melton

Melvin Merians

Lester Pollack

Charles Ratner

Esther Leah Ritz

William Schatten

Richard Scheuer

Ismar Schorsch

David Teutsch

Isadore Twersky

Bennett Yanowitz

Dear Art,

I wanted to let you know that I was extremely pleased to hear from Barry that you had agreed to be the speaker at the CIJE Board Seminar on Wednesday evening, November 1st. We think that the Board Seminar is an important forum for lay and professional leaders interested in Jewish education to be exposed to new ideas and explore different approaches to the questions on the community's agenda. I know that you have a great deal to contribute to this kind of audience and personally I look forward to hearing you that evening.

The topic that the CIJE staff has been interested in hearing you talk about is: the search for meaning in contemporary North America and the ways that the Jews are both part of that zeitgeist (such as in the way you describe "spiritual, but not religious" in your Cincinnati talk. By the way we've circulated that essay among some of our Board and extended staff) and not part of it (such as in the way that Barry Kosmin talks about Jews as being the most secular group in America!). What does this mean about the situation of Jewish life now and in the future? From our point of view, of course, the most important issue is not the questions of sociology or history, but rather-- what does this all mean for Jewish education and particularly the kind of educators we need to be recruiting and "training" (if one can even use that word for this kind of enterprise). I think that these particular issues have not often been raised in the Jewish "continuity" circles and I believe that your thoughts on these matters are important for people to think about.

The session will take place at the office of UJA-Federation of New York, 130 East 59th Street in New York. It will begin at 7:30 PM and conclude by 10:00 PM. Members of the staff would be happy to take you out to dinner, if your schedule permits it. We are able to provide you with an honorarium of \$700 plus airfare and local transportation (please hold on to receipts), with our thanks for making your time available to us. The program is scheduled to end at

Executive Director

Alan Hoffmann

around 10:00 PM and if you wish to stay over, we will put you up for the evening in a convenient hotel. You might want to look into available flights, if you want to get home that night. If you need an early start the next morning, we could put you up at one of the airport hotels. Just let us know.

I'm happy to confirm the date and to say that we are excited that you are coming and look forward to seeing you then, if not sooner. (You probably know that Barry and I are going to be involved in the planning process that Joe Reimer is organizing on Brandeis' role vis a vis issues of continuity and Jewish education, so we may be at Brandeis before November.) Finally, I hope you will consider thinking about letting us publish the talk in the way that we are bringing out Jonathan Sarna's talk given at our last Board Seminar. I think you'll find that production quite handsome and we are doing a fairly wide distribution of Jonathan's paper (it should be out in about a month). Nessa will be in touch with you about a title for the talk that we need with the invitation to participants and she can talk to you more about the publication issue.

Warmest wishes to Kathy and thanks once again for accepting our invitation.

Shana tova,



Alan Hoffmann

FROM: Nessa Rapoport, 74671,3370
TO: Alan, 73321,1220
Barry, 73321,1221
Gail, 73321,1217
Ginny, 73321,1223
DATE: 9/5/95 5:32 PM

Re: Board meeting agenda

I promised Steve Hoffman I required only five minutes of his time; and, predictably, CIJE got maximum value per minute.

I asked him about the theme: Promoting Jewish educational change in an era of flat campaigns. Likely leading to personnel and leadership.

Here are his reactions, in sequence:

"I would use language like 'fiscal stringency' rather than flat campaign. Then the question is: Is it real? That is: Are money constraints an impediment to change--or not? I don't know the answer."

Then: "I don't know if I want to go to one more meeting where we worry about money. CIJE can't do much about it anyway." He didn't think the money issue was necessarily the right starting place for the conversation.

Then: "I would turn the thing on its head. If I were being cute, I would ask: If we've got all these great ideas, how come we're moving so slowly? Or, less cutely: What are the obstacles to change, of which money is just one?"

So that's his reaction. What's yours?

Mine, on one foot: This seems to me to be a bit about: What have we learned from the Lead Com. experience and in our other projects/efforts about the impediments to change—and the enhancers? I don't know if we're ready to have that conversation, and I don't know how to be cautious about the possible negativity quotient. On the other hand, this perspective DOES take into account the reality of where people/communities are and has the possibility of bringing new people into our work more subtly, by describing what we've learned rather than what we've done. And we have some positive things to say about what enhances the possibility of change—leaders, involvement of the rabbi, the holy trinity, enlightened private funding, etc.

Hi,

I think this is an all time first: I talked Art Green into something! He turned down my request to speak at the board and I gave him a "let me tell you why I think this would be good for you" speech and he agreed that it was good for Brandeis, so he shouldn't turn it down. I connected my pitch to the fact that Mort seemed quite keen on Reinharz and Brandeis and that if Art wanted to build a new institution there, our board was a good place to set the context (though not to promote his project directly.)

I'm not sure if he'll actually write it up for us, given his very busy schedule, but he said that the Cincinnati booklet was a lecture that he gave there, so I think it's possible--after the talk.

Now, we need to sew this up quickly. So who sends the official invite: Nessa? Mort? Alan? Last time I think we had a letter to Sarna from either Alan or me, followed by an official letter from Mort written by Nessa.

Who remembers?

I feel much relieved that we're in business. (I just want to point out that I have landed 2 of the 3 speakers so far!)

barry

Sept. 12, 1995

BCC: Alon

Art Green
324 Ward St.
Newton Center, MA 02159

Dear Art:

To summarize: We arrived at the title: "In Quest of a Future: The Jewish Seeker on the North American Landscape."

We spoke about where the Jewish quest for meaning aligns with religious currents in America and where the Jews depart (as the most "secular" Americans, among other attributes.) What kind of vision do we Jews have for ourselves as a minority that will remain a minority on this continent? What counter-models can we offer to prevailing American culture and norms; and what, in candor, are the limitations of that "or la-goyim" ethos? (What does our integration into North American life offer that is truly desirable to most American Jews--and how can we construct an idea of our community that is honest about that?) Last, in light of the vision--or visions--set forth in this talk, what kind of educational leadership and training will be required to embody that vision? How will that vision get "translated" (to use an ed. term) into structures, experiences and a knowledge base that are ongoing and meaningful to non-separatist, and probably non-Orthodox, American Jews? (And even: How can we recruit the most talented and innovative young people into the enterprise, the ones who have some background and yet cannot imagine become professionally affiliated with the organized Jewish world?)

Does that approximate our conversation? If not, please amend. And if it makes you want to alter the title, let me know. I'll need to adapt and cut the above for the public letter that goes out. If you want to mark it up, or give me a quick call, that would be great.

We want to make this experience as easy and palatable as possible for you, as we:
a) know how busy you are; and b) know how delighted we are that you agreed to speak.

Last, to return to the mundane, please fax me both your bio and your social security number (212) 532-2646. An attainable vision is to have your cheque ready for you!

Shanah Tovah,

Nessa Rapoport

Enclosed is the "credo."

Alan - here is the cover memo, already annotated by Bony.
Please annotate fully or I won't know what to do.

Sept. 18, 1995

h.

Dear CIJE Colleagues: It is time to finalize the invitation list to the board seminar--which will also allow us to create the list for the luncheon seminar.

What I've done: I've attached two lists from the previous seminar.

1. **The board; lead com. people; and guests to the board mtg. list;** and
2. **The "friend" list.**

Please review those two lists for additions and subtractions. If someone's name brings someone else to mind, write it on the page. Or if someone representing an organization has been replaced, please add the name of the new person. If someone's no longer in the Jewish ed. business, please delete if appropriate. If someone's changed his/her address, let me know. I will consolidate all of your input.

Lead communities: Are the lay people/presidents for the LCs still correct? Do we want to add Lee Hendler? Anyone in the other LCs? Steve Berman, Aramula * Michael Koryniewicz

Remember that this is meant to be an assembly of the chief execs or lay people in an organization, of key practitioners in the N.Y. area, or important CIJE people.

In addition: Below I've raised all the questions I could think of about new people this year (under categories, so that we can apply the same ones each year). Please write on these pages as well.

It is important that you get this material back to me on Wednesday, because I need to run questions by Alan before he goes Thursday night.

Here's what needs to happen after that:

1. NR consolidates list and reviews conflicts with ADH. (NR may be noting those that will not receive a specific invitation, if that's what we decide.) NR consults with ADH/Ginny on MLM/first name status for new invitees; also on key invitees for personal footnote from staff members.
2. NR works on final description and bio with A. Green. NR drafts MLM letter for ADH approval.
3. RM researches new/changed addresses and gives to DP. RM works out envelope/stuffing logistics. (Can Jen do this?)
4. DP creates new master list for invitees.
5. Office: Print letters; mailing labels.
6. Personalize letters previously decided upon.
7. Stuff and mail.

Note: We can have the first 300 copies of Sarna by Friday the 29th. (I will know the precise schedule this Friday.) When do you want the invitation to arrive on people's desks, keeping in mind that Yom Kippur is on Wed. Oct. 4? I thought perhaps that Thursday Oct. 5 would be the right day for them to receive it.

Hessa

Michael Koryniewicz

to AS
?

ok before
Wednesday

Board Seminar on Nov. 1, 1995: Mailing list plan (9/18/95)

Possible new categories: Please register your opinions. (Note that we can frame two letters if we want: a "you're invited" letter; and a "wanted you to know about" letter, for those who don't live in New York but to whom we want to send Sarna and keep in the know.) — *good*.

New board members?

Alan: How do we handle this? — *Have to wait until winter.*

New staff, consultants and friends of CIJE in the academy:

Josie

Seymour; Annette; Bill Robinson (Bill did not receive last time)

Sharon Feiman-Nemser; Deborah Ball; Israel Scheffler; Vernon Howard; anyone else?

Bill Novak

Zeeshan Khankhany, Mellon (value); Howe (treasure). Journal Fellow

New members of the Jewish ed. community in New York:

Lydia Kukoff (new address? or c/o JCC, which will soon have a new address too); Dalia CJE

✓ Pollack (sp.?) *[Aliza Turshan? or not senior enough]* *Alan - see top of next page.*

Who else? Leon Botstein? Anyone else from Heschel besides Virginia Slifka and Rowana S.? (What about A. Slifka?) Joan Warner? = The new day school in Brooklyn.

but add. yes no

Colleagues visiting New York in the board seminar time frame:

Arnie Eisen (who has his address?); anyone else?

598-3558

yes [I think Straussfelds have the address]

Colleagues/peers of the speaker's particular domain in the New York area:

Should we ask Green whom he may want to invite? (Did we do this with Sarna? I'm not sure we did.)

maybe it's a good idea. Any old reconstructionist lay people? He told me he wanted to invite two couples.

CJE:

✗ Leslie Robin (co-chair of the planning team of the Jewish identity institute)?

is she high enough up? Probably not.

Organizations we're associated with:

JCCA: Anyone else in the JCCA, apart from those on the current list? Josie suggests Phil

Good Margolius from Washington. Barry: Anyone you've been working with closely? *[at as is]*

Brandeis: We have the Reinhartzs; Reimer; and Shevitz. Anyone else? — Sarna?

JESNA: So far, we have only Woocher. Is that still appropriate?

Wexner: We have them in from last time.

Any other organizations?

Art to send
(NR) (617) 630-0896
If you have people either lay or professional colleagues in
Yes, it's courtesy.
All previous speakers shd be invited, no? YES. addition,
please fax me the in names and addresses.

Future speakers we may want to entice:

Anyone come to mind?

New communities:

We invited only Cindy Chazan last time. Anyone else from anywhere else?

Arnold Greenberg
from Hartford

whole lot of
July to February
should receive
Debbie
Sam W
Barbara
Gail

Doctoral students in education/the future pool:

We invited Alisa Kurshan last time. Do we want to do that again (she came) and is there anyone else? What about the superstars in general ed. that we want to engage? (the ones you met in Seattle, for example)

Heads of regional colleges:

All? Some? Which? (We have already have some.)

AU! Gail

TEI attendees:

I'm assuming not, but perhaps mail Sarna? — good idea.

NCSY; BBYO:

We said no last time, but that we'd save them as a category.

Regional federations:

Now that we have presidents, execs and planners in the region entered into our directory, do we want to invite them? We tried to do so last year--Bergen County, MetroWest, Northern New Jersey, and Howard Cherish, per Alan, in Philly. Also, we need the new president of the NY Federation. (I think the previous one becomes "chairman" in NY, so I'm supposing we will retain.) What about Barry Kosmin, because it's Sarna? And that key lay person in Boston that Alan had us add to the mailing? (Rukin?)
 YES Jen Call federation for her address

National Board of License?:

Do we have the head person?

SHIRI / SYLVIA / RANDOM / YARLOV RABINOWITZ
Compus

Denominations:

Please check to be sure we're up-to-date on the denominations: CCAR? Orthodox Union?

Foundations:

Anyone new? Aryeh Rubin, Alan? Anyone from Scheuer (sp)? Dorot? others?

Media:

Note: I'm assuming we're still a closed session.

mail Sarna
Gary
Jon
Deb N Cohen
etc

Alan —
Who do we
call to get
this? — DSP

Ask Masha about
this section

Sept. 18, 1995

To: Nessa
From: Saul

Dear CIJE Colleagues: It is time to finalize the invitation list to the board seminar--which will also allow us to create the list for the luncheon seminar.

What I've done: I've attached two lists from the previous seminar.

1. **The board; lead com. people; and guests to the board mtg. list;** and
2. **The "friend" list.**

Please review those two lists for additions and subtractions. If someone's name brings someone else to mind, write it on the page. Or if someone representing an organization has been replaced, please add the name of the new person. If someone's no longer in the Jewish ed. business, please delete if appropriate. If someone's changed his/her address, let me know. I will consolidate all of your input.

Lead communities: Are the lay people/presidents for the LCs still correct? Do we want to add Lee Hendler? Anyone in the other LCs?

Remember that this is meant to be an assembly of the chief execs or lay people in an organization, of key practitioners in the N.Y. area, or important CIJE people.

In addition: Below I've raised all the questions I could think of about new people this year (under categories, so that we can apply the same ones each year). Please write on these pages as well.

It is important that you get this material back to me on Wednesday, because I need to run questions by Alan before he goes Thursday night.

Here's what needs to happen after that:

1. NR consolidates list and reviews conflicts with ADH. (NR may be noting those that will not receive a specific invitation, if that's what we decide.) NR consults with ADH/Ginny on MLM/first name status for new invitees; also on key invitees for personal footnote from staff members.
2. NR works on final description and bio with A. Green. NR drafts MLM letter for ADH approval.
3. RM researches new/changed addresses and gives to DP. RM works out envelope/stuffing logistics. (Can Jen do this?)
4. DP creates new master list for invitees.
5. Office: Print letters; mailing labels.
6. Personalize letters previously decided upon.
7. Stuff and mail.

Note: We can have the first 300 copies of Sarna by Friday the 29th. (I will know the precise schedule this Friday.) When do you want the invitation to arrive on people's desks, keeping in mind that Yom Kippur is on Wed. Oct. 4? I thought perhaps that Thursday Oct. 5 would be the right day for them to receive it.

Nessa

Board Seminar on Nov. 1, 1995: Mailing list plan (9/18/95)

Possible new categories: Please register your opinions. (Note that we can frame two letters if we want: a "you're invited" letter; and a "wanted you to know about" letter, for those who don't live in New York but to whom we want to send Sarna and keep in the know.)

New board members?

Alan: How do we handle this?

New staff, consultants and friends of CIJE in the academy:

Josie

Seymour; Annette; Bill Robinson (Bill did not receive last time)

Sharon Feiman-Nemser; Deborah Ball; Israel Scheffler; Vernon Howard; anyone else?

Bill Novak

New members of the Jewish ed. community in New York:

Lydia Kukoff (new address? or c/o JCC, which will soon have a new address too); Dalia Pollack (sp.?) fe

Who else? Leon Botstein? Anyone else from Heschel besides Virginia Slifka and Rowana S.? (What about A. Slifka?) Joan Warner? W

Colleagues visiting New York in the board seminar time frame:

Arnie Eisen (who has his address?); anyone else?

Colleagues/peers of the speaker's particular domain in the New York area:

Should we ask Green whom he may want to invite? (Did we do this with Sarna? I'm not sure we did.)

CJF:

Leslie Robin (co-chair of the planning team of the Jewish identity institute)?

Organizations we're associated with:

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JESNA: So far, we have only Woocher. Is that still appropriate?

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TEI attendees:

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National Board of License?:

Do we have the head person?

Hy Campman
Yakov *Rahenowitz*
[Sarna & Alan are already on the list]

Denominations:

Please check to be sure we're up-to-date on the denominations: CCAR? Orthodox Union?

Foundations:

Anyone new? Aryeh Rubin, Alan? Anyone from Scheuer (sp.)?; Dorot?; others?

Media:

Note: I'm assuming we're still a closed session.

1 FRIEND LIST

NAME	ADDRESS	SALUTATION	PHONE	FAX	CODE
Abramson, Dr. Robert	United Synagogue of America, 155 Fifth Avenue, New York, NY 10010	Bob			f
Ackerman, Mona Riklis	Riklis Family Foundation, 595 Madison Avenue, New York, NY 10022	Mona	212-888-2035		f
Allen, Rabbi Daniel	United Israel Appeal, 110 East 59th Street, New York, NY 10022	Rabbi Allen			f
Alperin, Ms. Mimi	960 Park Avenue, New York, NY 10028	Ms. Alperin			f
Andron, Dr. Saul	United Jewish Federation, 901 Route 10, Wippany, NJ 07981	Dr. Andron			f
Arian, Rabbi Ramie	Wexner Heritage Foundation, 551 Madison Avenue, New York, NY 10022	Rabbi Arian			f
Ariel, Dr. David	Cleveland College of Jewish Studies, 26500 Shaker Blvd, Beachwood, OH 44122	David			f
Bayme, Dr. Steven	American Jewish Committee, 165 East 56th Street, New York, NY 10022	Steve			f
Behrman, Dr. David	Behrman House Books, 235 Waching Avenue, West Orange, NY 07052	Mr. Behrman			f
Bielor, Rabbi Jack	Hebrew Academy of Gr. Washington, 2010 Linden Lane, Silver Spring, MD 20910	Jack			f
Breuer, Ms. Shira	3601 Greystoke Avenue, Bronx, NY 10463	Ms. Breuer			f
Cardin, Shoshana	United Israel Appeal, 110 East 59th Street, New York, NY 10022	Shoshana			f
Chanes, Mr. Jerome	Natl. Jewish Comm. Rel. Advis. Council, 443 Park Ave. South, NY, NY 10016	Mr. Chanes			f
Charlop, Rabbi Zuvulun	Yeshiva University, 2540 Amsterdam Avenue, New York, NY 10033	Rabbi Charlop			f
Chazen, Ms. Cindy	Jewish Fed. Of Gr. Hartford, 333 Bloomfield Ave., West Hartford, CT 06117	Cindy			f
Cohen, Dr. Steven M.	36 McKinley Avenue, New Haven, CT 06515	Steve			f
Cohen, Dr. Norman	HUC: Jewish Inst. of Religion, 1 West 4th St., New York, NY 10012	Norman			f
Cowan, Rabbi Rachel	Nathan Cummings Foundation, 1926 Broadway #600, New York, NY 10023-6915	Rachel			f
Davidson, Dr. Aryeh	Jewish Theological Seminary of America, 3080 Broadway, NY, NY 10027	Aryeh	212-678-8029		f
Diamant, Dr. Carol	Hadassah, 50 West 58th Street, New York, NY 10016	Dr. Diamant			f
Dobkin, Barbara	Ma'yan JCC of the Upper West Side, 180 West 80th St., New York, NY 10024	Shelly			f
Dorphy, Dr. Sheldon	National Director, Ramah Camps, 3080 Broadway, New York, NY 10027	David	201-569-7900	201-569-7448	f
Dubin, David	JCC on the Palisades, 411 East Clinton, Ave., Tenaflly, NJ 07670	Andrea	914-562-6664	914-896-3210	f
Dubroff, Ms. Andrea	1 Dogwood Hills Road, Newburgh, NY 12550	Mr. Eldar			f
Eldar, Mr. Aharon	World Zionist Organization, 110 East 59th Street, New York, NY 10022	Josh	617-964-7765	617-964-8693	f
Elkin, Rabbi Joshua	74 Park Lane, Newton, MA 02159	Shulamith	410-578-6968	410-578-6940	f
Elster, Dr. Shulamith	Baltimore Hebrew University, 5800 Park Heights Avenue, Baltimore, MD 21215	Sylvia	212-662-3841		f
Ettenberg, Mrs. Sylvia	924 West End Avenue, New York, NY 10025	Eli	212-935-3340		f
Evans, Eli N.	Charles H. Revson Foundation, 444 Madison Avenue, New York, NY 10022	Mr. Freudenheim			f
Freudenheim, Mr. Tom	NFJC, 3723 Harrison Street NW, Washington DC 20015	Herb			f
Friedman, Rabbi Herbert	Wexner Heritage Foundation 551 Madison Avenue, New York, NY 10022	Peter			f
Geffen, Mr. Peter	The CRB Foundation c/o Heschei School, 270 W. 89th, NY, NY 10024	Judith	212-420-0604	212-420-0720	f
Ginsberg, Ms. Judith	The Covenant Foundation, 215 Park Ave. South, Ste. 2016 NY, NY 10003-1603	Dr. Gordis	203-521-6208		f
Ginsberg, Rabbi Hirsh M.	Union of Orthodox Rabbis, 235 East Broadway, New York, NY 10002	Arnold	212-867-8888	212-867-8853	f
Gordis, Dr. David	President, Boston Hebrew College, 55 Hawes, Brookline, MA 02146	Yitz			f
Greenberg, Mr. Arnold	61 South Main Street, Ste. 210, West Hartford, CT 06107	Sol	305-576-4030	305-576-0307	f
Greenberg, Irving	CLAL, 99 Park Avenue, New York, NY 10016	Gene			f
Greenfield, Mr. Sol	JCC Association, 15 East 26th Street, New York, NY 10010	Ms. Gribetz			f
Greenzweig, Mr. Gene	Central Agency for Jewish Ed., 4200 Biscayne Blvd., Miami, FL 33137	Mark			f
Gribetz, Ms. Beverly	Ramaz Upper School, 60 East 78th Street, New York, NY 10021	Mr. Hagar			f
Gurvis, Mr. Mark	Jewish Ed. Cntr. of Cleveland, 2030 S. Taylor Road, Cleveland Heights, OH 44118	Mr. Halperin	212-382-0560	212-382-1692	f
Hagar, Mr. Benny	WZO Education and Culture Dept., 110 E. 59th St., New York, NY 10022	Mr. Himmelfarb			f
Halperin, Mr. Charles	Nathan Cummings Foundation, 1926 Broadway #600, New York, NY 10023-6915	Debby	212-678-8033	212-678-8947	f
Himmelfarb, Mr. Stuart	c/o American Passage, 1114 6th Avenue, 14th Fl., New York, NY 10036	Bethamie			f
Hirschman, Ms. Debby	JCC of the Upper West Side, 180 West 80th St., New York, NY 10024				f
Horowitz, Dr. Bethamie	UJA/Federation of New York, 130 East 59th Street, New York, NY 10022				f

*OK AT list
may be all taken
for 15 / outstanding
names
N.Y. Wexner
(Rabbi)*

*Michael Jesselson
- different address.*

NAME	ADDRESS	GREETING	PHONE	FAX	CODE
Ingall, Carol K.	Jewish Theological Seminary, 3080 Broadway, New York, NY 10027	Carol	212-678-8033	212-678-8947	f
Jaffe, Mr. Alan S.	UJA/Federation, 130 East 59th Street, New York, NY 10022	Mr. Jaffe			f
Jesselson, Erica	Jesselson Charitable Trust, 1301 Ave. of Americas, #4101, New York, NY 10019	Erica	718-601-		f
Joel, Mr. Richard	B'nai B'rith Hillel Foundation, 1640 Rhode Isl. Ave. NW, Wa., D.C. 20036	Richard			f
Kaplan, Ms. Deborah	Hadassah, 50 West 58th Street, New York, NY 10019	Ms. Kaplan			f
Keller, Ms. Carolyn	Combined Jewish Philanth. of Gr. Boston, 126 High Street, Boston, MA 02110	Ms. Keller			f
Kroll, Ms. Lynn Korda	New York Continuity Commission, Parsonage Point, Rye, NY 10580	Ms. Kroll			f
Kukoff, Ms. Lydia	49 East 96th Street, New York, NY 10028	Ms. Kukoff			f
Kula, Rabbi Irwin	CLAL, 99 Park Avenue, New York, NY 10016	Rabbi Kula	212-867-8888		f
Kurshan, Ms. Alisa	9 Leslie Lane, Huntington, NY 11743	Ms. Kurshan			f
Landau, Ms. Eve	JCC of the Upper West side, 180 West 80th Street, New York, NY 10024	Ms. Landau			f
Laufer, Rabbi Nathan	Wexner Heritage Foundation, 551 Madison Avenue, New York, NY 10022	Rabbi Laufer			f
Lazarus, Mr. Ted	109 East 38th Street, 2nd Floor, New York, NY 10016	Mr. Lazarus			f
Lebeau, Rabbi William	Jewish Theological Seminary of America, 3080 Broadway, New York, NY 10027	Rabbi Lebeau			f
Lee, Mrs. Sara	Rhea Hirsch School of Ed., HUC, 3077 University Ave., Los Angeles, CA 90007	Sara	213-749-3424	213-747-6128	f
Levi, Ms. Stephanie	404 Riverside Drive, New York, NY 10025	Stephanie			f
Levin, Ms. Rachel	Righteous Persons Foundation, 1460 Fourth St., Ste. 212, Santa Monica, CA 90401	Ms. Levin			f
Liebling, Rabbi Mordechai	Reconstr. Rabbinical College, Church Rd. & Greenwood Ave., Wyncote, PA 19095	Rabbi Liebling			f
Lifsenberg, Mr. Asher	AZYF Education Department, 110 East 59th Street, New York, NY 10022	Mr. Lifsenberg			f
Lookstein, Haskel	Ramaz School, 125 East 95th Street, New York, NY 10028	Haskel	212-427-1000		f
Lurie, Rabbi Brian	United Jewish Appeal, 99 Park Avenue, Ste. 3000, New York, NY 10016	Brian			f
Mann, Mr. David	Board of Jewish Education, 426 West 58th Street, New York, NY 10019	Mr. Mann	212-245-8200 x308	212-247-6562	f
Margolis, Dr. Daniel	Bureau of Jewish Education, 333 Nahanton Street, Newton, MA 02159	Dr. Margolis			f
Maslin, Rabbi Simeon J.	Central Conf. of American Rabbis, 192 Lexington Avenue, New York, NY 10016	Rabbi Maslin			f
Matalon, Rabbi Rolando	Congregation B'nai Jeshurun, 270 West 89th Street, New York, NY 10024	Rabbi Matalon			f
Mayer, Professor Egon	CUNY Grad. School and Univ. Center, 33 West 42nd St., New York, NY 10036	Professor Mayer			f
Meier, Ron B.	United Jewish Commu. of Bergen Cty., 111 Kindermack Rd., Riveredge, NJ 07661				f
Menitoff, Rabbi Paul J.	Central Conf. of American Rabbis, 192 Lexington Avenue, New York, NY 10016	Rabbi Menitoff			f
Meyers, Rabbi Joel	Rabbinical Assembly, 3080 Broadway, New York, NY 10027	Mr. Meyers			f
Nash, Jack and Helen	Odyssey Partners, 31 West 52nd Street, New York, NY 10019	Jack and Helen			f
Olitzsky, Rabbi Kerry	HUC Jewish Inst. of Religion, 1 West Fourth Street, New York, NY 10012	Rabbi Olitzsky			f
Paley, Rabbi Michael	Wexner Heritage Foundation, 551 Madison Avenue, New York, NY 10022	Rabbi Paley	212-358-6113	212-751-3739	f
Potok, Dr. Chaim and Adina	20 Berwick Road, Merion, PA 19066	Dr. and Mrs. Potok			f
Rabinowitz, Rabbi Yaakov	Yeshiva University, Stern College, 245 Lexington Avenue, New York, NY 10016	Rabbi Rabinowitz			f
Rauch, Dr. Eduardo	Jewish Theological Seminary of America, 3080 Broadway, New York, NY 10027	Dr. Rauch	212-678-8032	212-749-9085	f
Reimer, Dr. Joseph	25 Harvard Avenue, Brookline, MA 02146	Joe	617-736-2996	617-736-2070	f
Reinharz, Professor Shulamith	Brandeis University, P.O. Box 9110, Waltham, MA 02254	Professor Reinharz			f
Reinharz, Jehuda	Brandeis University, P.O. Box 9110, Waltham, MA 02254	Jehuda			f
Ritterband, Professor Paul	CUNY Grad. School and Univ. Center, 33 West 42nd Street, New York, NY 10036	Professor Ritterband			f
Rohr, George and Pamela	885 Park Avenue, New York, NY 10016	George and Pamela			f
Rosen-Bayewitz, Ms. Passi	United Jewish Commu. of Bergen Cty., 111 Kindermack Rd., Riveredge, NJ 07661				f
Rosenbaum, Ms. Joan	The Jewish Museum, 1109 Fifth Avenue, New York, NY 10128	Ms. Rosenbaum			f
Rosenthal, Harriet L.	121 Smith Manor Blvd., West Orange, NJ 07052	Harriet	201-736-2996		f
Rossel, Rabbi Seymour	Union of Am. Hebrew Congregations, 838 Fifth Avenue, New York, NY 10021	Rabbi Rossel			f
Rubin, Lenny	JCCA, 15 East 26th Street, New York, NY 10010	Lenny			f
Rubin, Daniel	UJC, 111 Kindermack Rd., Riveredge, NJ 07661				f
Ruskay, John	UJA/Fed. Of Jewish Philanthropies, 130 E. 56th St., New York, NY 10022	John	212-836-1228	212-755-9183	f
Sarna, Professor Nahum	7886 Chula Vista Crescent, Boca Raton, FL 33433	Professor Sarna			f

Pamela Potok

ed. p. 2000

Dr.

<u>NAME</u>	<u>ADDRESS</u>	<u>GREETING</u>	<u>PHONE</u>	<u>FAX</u>	<u>CODE</u>
Schachter, Dr. Lifsa	Cleveland College of Jewish Studies, 26500 Shaker Blvd., Beachwood, OH 44122	Lifsa			f
Schatten, Mr. Philip	401 Hackensack Avenue, Hackensack, NJ 07601	Mr. Schatten	201-489-6400 x106		f
Schiff, Dr. Gary	Gratz College, Old York Rd. & Melrose Ave., Melrose Park, PA 19126	Dr. Schiff			f
Schiff, Dr. Alvin	339 Jordan Street, Oceanside, NJ 11572	Alvin	516-766-8274	212-935-3578	f
Schwebel, Mr. Mac	Solomon Schechter School, 30 Dellwood Road, White Plains, NY 10605	Mr. Schwebel			f
Shapiro, Mr. Daniel S.	Schulte, Roth & Zabel, 900 Third Avenue, New York, NY 10022	Dan			f
Shaw, Rabbi Steven	Jewish Theological Seminary, 3080 Broadway, New York, NY 10027	Rabbi Shaw			f
Shay, Mr. Scott	Ranieri & Company, Inc., 520 Madison Avenue, New York, NY 10022	Scott			f
Sheingold, Dr. Carl	Council of Jewish Federations, 730 Broadway, New York, NY 10003	Carl	212-598-3530	212-533-4347	f
Sherman, Mr. Robert	Bureau of Jewish Education, 639 14th Avenue, San Francisco, CA 94118	Mr. Sherman			f
Shevitz, Dr. Susan	Brandeis University, PO Box 9110, Waltham, MA 02254	Dr. Shevitz			f
Shorofsky, Ms. Rowana	Heschel School, 270 West 89th Street, New York, NY 10024	Ms. Shorofsky			f
Shrage, Mr. Barry	Comb. Jewish Philanthropies, One Lincoln Plaza, Boston, MA 02111	Barry			f
Siegel, Mr. Richard	Nat'l Foundation for Jewish Culture, 330 7th Ave. 21st fl., NY, NY 10001	Mr. Siegel	212-629-0500	212-629-0508	f
Silber, Rabbi David	Drisha Institute for Jewish Ed., 131 West 86th St., New York, NY 10024	Rabbi Silber			f
Silverstein, Rabbi Allen	Rabbinical Assembly, 3080 Broadway, New York, NY 10027	Rabbi Silverstein			f
Sipser, Mr. Richard	Jewish Community Federation, 121 Steuart Street, San Francisco, CA 94105	Mr. Sipser	415-751-6983		f
Slifka, Ms. Virginia	Heschel School, 270 West 89th Street, New York, NY 10024	Ms. Slifka			f
Solendar, Mr. Stephen	UJA/Federation of Jewish Philanthropies, 130 E. 59th St., NY, NY 10022	Steve			f
Solomon, Dr. Jeffrey	UJA/Federation of Jewish Philanthropies, 130 E. 59th St., NY, NY 10022	Dr. Solomon	212-836-1740	212-888-7538	f
Spack, Dr. Elliot	CAJE, 261 West 35th St. #12A, New York, NY 10001	Elliot	212-268-4210	212-268-4214	f
Spiegel, Dr. Elliot	Solomon Schechter School, 30 Dellwood Rd., White Plains, NY 10605	Dr. Spiegel			f
Spier, Ms. Radine	Center for Learning & Leadership, 99 Park Ave. Ste. C-300, NY, NY 10016	Radine			f
Starin, Ms. Carol	Jewish Education Council, 2031 Third Ave., Seattle, WA 98121	Ms. Starin			f
Staub, Rabbi Jacob	Reconst. Rabbinical College, Church Rd. & Greenwood Ave., Wyncote, PA 19095	Rabbi Staub			f
Steinhardt, Mr. Michael	Steinhart and Partners, 605 Third Avenue, New York, NY 10016	Mike			f
Steinmetz, Dr. Devora	Beit Rabban, 15 West 86th Street, New York, NY 10024	Dr. Steinmetz			f
Stern, Susan	39 Park Road, Scarsdale, NY 10583				f
Strauss, Mr. Stanley	United Jewish Federation of Metro West, 901 Route 10, Whippany, NJ 07981	Mr. Strauss			f
Syme, Rabbi Daniel B.	Union of American Hebrew Congregations, 838 5th Ave., New York, NY 10021	Danny			f
Tabankin, Margery	Righteous Persons Foundation, 1460 4th St., Ste. 212, Santa Monica, CA 90401	Ms. Tabankin			f
Tanner, Ms. Nikki	775 Park Avenue, New York, NY 10021	Nikki			f
Tishman, Margaret W.	1095 Park Avenue, New York, NY 10028	Peggy	212-860-7541	212-326-4897	f
Tucker, Rabbi Gordon	Temple Israel, 33 Hartsdale Ave., White Plains, NY 10605				f
Wachs, Professor Saul	Gratz College, Old York Rd. & Melrose Ave., Melrose Park, PA 19126	Professor Wachs			f
Wasserman, Howard	UJA Federation, 130 East 59th Street, New York, NY 10022				f
Wertheim, Sally	Jewish Community Fed. of Cleveland, 3059 Bremerton Rd., Cleveland, OH 44124	Sally			f
Woznica, Rabbi David	92nd Street Y, 1395 Lexington Ave., New York, NY 10028	Rabbi Woznica			f
Yoffie, Rabbi Eric	Union of American Hebrew Congregations, 858 5th Ave., New York, NY 10021	Rabbi Yoffie			f
Zaiman, Rabbi Joel	Chizuk Amuno, 8100 Stevenson Road, Baltimore, MD 21208	Joel			f
Ziffer, Mr. Larry	The Associated, 101 West Mount Royal Avenue, Baltimore, MD 21201	Mr. Ziffer			f
Zimmerman, Rabbi Sheldon	Temple Emanu'El, 8500 Hillcrest, Dallas, TX 75225	Rabbi Zimmerman			f

**Council for Initiatives
in
Jewish Education**

Fax Cover Sheet

Date sent: 9/21/95

Time sent: 2:15 pm edt

No. of Pages (incl. cover): 4

To: Ginny Levi

From: Robin Mencher

Organization:

Phone Number:

Phone Number: 212-532-2360

Fax Number:

Fax Number: 212-532-2646

COMMENTS:

Ginny:

Could you please make sure that both RAS and MLM receive this article? It is from ADH "FYI".

Also, here is the letter from NR. She says it needs work. Please supply us with all the relevant information for the different types of letters.

Thanks Robin

She's still working on it,

Lee Handler
2734 Caves Road
Owings Mills, MD 21117

Cheryl Finkel
3388 Northaven Lane?
Atlanta, GA 30340

In case you need address of soon-to-be-elected
HUC pres:

Rabbi Sheldon (Shelly) Zimmerman
Temple Emanu-El
8500 Hillcrest
Dallas, TX 75225-4288

[I see he's on the Friends list]

Nessa Rapoport

9/22/15

Enia - M. Polcy's secretary
355-6115

Peter Wang
 Beth Ustrow
 Harold Rubin
 Gerg Gontownik
 (Luz/Hott.)
 Lauren Merkin
 Mich. Jeselson
 (David Hirsch)
 Seth ~~Yash~~ Segal
 Roe Janvey
 Beth Mann
 Ben Better
 Michelle Friedman
 Linda White

*please
see me*

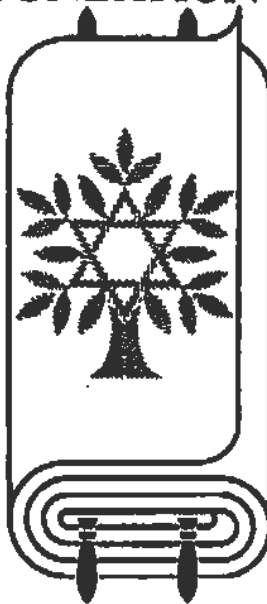
Luz Belzberg
Matthew Brantman

→ home or
business

cb home 1 home and 1 business

FOUNDATION

THE WEXNER HERITAGE



551 Madison Ave
New York, NY 10022
(212) 355-6115
(212) 751-3739 FAX

Date: 9/27/95TO: Robin MencherCompany: CJSZFax #: 532-2646Number of Pages (including cover sheet): 3FROM: ERICA ROSENTHAL

Message:

Robin, Here are the names and addresses.
I can't locate a Michelle Friedman in
NY. Is she a spouse of a NY member or
is this name a mistake, maybe? Let me know.
Thanks,
ERICA

Bengamin Salfar

(pron. Gontovnik)

Beth Mann

20 Stuyvesant Oval
86

NYC 10009

(212) 460-8670

Jerry Gontovnik

480 Cumberland Street
Englewood, NJ 07631

(201) 871-1513

Rae Janvey

639 West End Ave.

NYC 10025

(212) 595-3273

David Hirsch

145 East 63RD St.

NYC 10021

(212) 772-6601

Michael Jesselson

3 East 71st Street

NYC 10021

(212) 517-7233

Lauren Merkin

33 East 70th St.

NYC 10021

(212) 628-8822

Ben Belfer

330 West 72ND Street

NYC 10023

(212) 877-4993

Beth Ostrow

6 Highland Court

Old Westbury, NY 11568

(516) 334-0404

Lisa Belzberg + Matthew Bronfman

447 East 57th St. PH

NYC 10022

(212) 645-9228

Howard Rubin

1035 Park Ave. (8th St.)

NYC 10028

(212) 410-9125

Linda White

502 PARK AVE

NYC 10022

212 486-1939

Peter Wang

7 Wheelock Road

Scarsdale, NY 10583

(914) 723-

6996

MICHAEL
FRIEDMAN

Yossi (Seth) Siegel
300 Central Park West
NYC 10024
212 873-8754

Michelle Friedman ???

Steve Berman (Atlanta)

Seymour Fox (MI)

Seymour

Annette Hochstein (MI)

Annette

Sharon Feiman-Nemser (Michigan)

Sharon

Deborah Ball (Michigan)

Deborah

Israel Scheffler (HUGSE)

Israel

Vernon Howard (?)

Bill Novak (NR)

Bill

Zeev Mankowitz (Malton Center)

Zeev

Dalia Pollack (sp?) (CJF)

Alan Slifka (Heschel School)

Arnie Eisen (call him for NY address 598-3558)

Phil Margolius (Washington, Ask Jonie)

Jonathan Sarna (home address)

Jonathan

Arnold Greenberg (Hartford--ask Cindy Chazan--when on the phone with her office, check the spelling of her last name)

Geniuses in July group (ask GZD)

Debbie Kerdman

Pam Grossman

Sam Wineburg

Susan Stodolsky

Barbara Neufeld

Ken Zeichner

Dan Chazan

Ada Beth Cutler

Heads of regional colleges (ask GZD)

David Ariel (cleveland)

David

Gary Schiff (gratz)

Rule of thumb:
If they've met, use
firstname. When in
doubt, be formal. I
know he knows the ones
I've marked. You might
ask there if anyone
knows about the others,
or just go w/ formal
salutations.

S

Howard Sulkin (spertus)
David Gordis (boston)
Robert Freedman (baltimore)

Hy Campeas (NBL--send to NY BJE)--Look on Friends list at David Mann

Yaakov Rabinowitz (NBL--ask Campeas)

Howard Cherish (call Philly Federation)

New president of NY UJA/Federation (may be Louise Gresham) **when on the phone with them, check the spelling of Steve Solendar's name (executive VP)

Barry Kosmin (CUNY--NYC) --look on Friends list at Egon Mayer

Barry

Michael Rukin (call Boston Federation)

Wexner Heritage alumni:
Beth Mann

Rae Janvey

Michael Jesselson

Michael

Michelle Friedman

Jamin
Ben Belfer

Lisa Belzberg

Matthew Bronfman

Linda White

Jerry Gontownik

David Hirsch

Lauren Merkin

Beth Ostrow

Howard Rubin

Peter Wang

Yossi Siegel

friends

1195613.1tr

September 29, 1995

FIELD(first name) FIELD(last name)

FIELD(company)

FIELD(street address)

FIELD(city, state, zip)

Dear FIELD(salutation):

On November 1, 1995, CIJE will hold its third Jewish Education Seminar for board members and invited guests. Dr. Arthur Green, Philip W. Lown Professor of Jewish Thought at Brandeis University, will speak on "In Quest of a Future: The Jewish Seeker on the North American Landscape."

Dr. Green will talk about the current hour in Jewish history and the search for new directions that seems to occupy the spiritual lives of many Jews. What are the sources of this widespread quest for meaning? Both American and Western as well as specifically Jewish contexts of this quest will be discussed.

Bringing together his work as a historian of religion and as an authority on Jewish mysticism and theology, Dr. Green will reflect on the inner lives of American Jews and their relationship to the Jewish community in this challenging time.

The seminar will take place on the evening of Wednesday, November 1 at UJA/Federation of Jewish Philanthropies, 130 East 59 St., New York. We will gather for conversation and dessert at 7:30 p.m.; the program will begin promptly at 8:00 p.m.

I am delighted to include a copy of "A Great Awakening," the talk delivered by Jonathan Sarna at the previous CIJE Jewish Education Seminar in April. Dr. Sarna's fascinating retrieval of the Jewish awakening at the turn of the century has powerful implications for our own revitalization today.

Changes to Friends merge

Tom Freudenheim
address:

Ted Lazarus
Bussness', Park Lane Neckware

Rabbi Joel Meyers
salutation; Rabbi Meyers

EX66

1195 bi2.1tr

September 29, 1995

FIELD(Name)

FIELD(Company)

FIELD(Street Address)

FIELD(City, ST ZIP)

Dear FIELD(Salutation):

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At the following day's Board Meeting, we will discuss the critical issue of professional leadership for Jewish educational institutions. We will also preview the results of the just-completed CIJE study of educational leaders in pre-schools, supplementary schools and day schools. Together we will examine the policy implications of these striking findings.

The Board Meeting of November 2, also at UJA/Federation, will begin promptly at 9:30 a.m.; refreshments will be served from 9:00 a.m. We will conclude at 3:30 p.m.

We will soon be sending you advance materials as background for the meeting. In the meantime, please complete and return the enclosed reply form.

With best wishes for the year ahead.

MORTON L. MANDEL -- Chair

bd notxe

1195b11a.1tr

September 29, 1995

FIELD(Name)

FIELD(Company)

FIELD(Street Address)

FIELD(City, ST ZIP)

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MORTON L. MANDEL -- Chair

Guests

1195b1b.1tr

September 29, 1995

FIELD(name)

FIELD(company)

FIELD(street address)

FIELD(city, state, zip)

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With best wishes for the year ahead.

MORTON L. MANDEL -- Chair

1195bi1c.1tr

Staff

September 29, 1995

FIELD(name)

FIELD(organization)

FIELD(street address)

FIELD(city, state, zip)

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Chair

Morton Mandel

Vice Chairs

Billie Gold

Ann Kaufman

Matthew Maryles

Maynard Wishner

Honorary Chair

Max Fisher

Board

David Arnov

Daniel Bader

Mandell Berman

Charles Bronfman

John Colman

Maurice Corson

Susan Crown

Jay Davis

Irwin Field

Charles Goodman

Alfred Gottschalk

Neil Greenbaum

David Hirschhorn

Gershon Kekst

Henry Koschitzky

Mark Lainer

Norman Lamm

Marvin Lender

Norman Lipoff

Seymour Martin Lipset

Florence Melton

Melvin Merians

Lester Pollack

Charles Ratner

Esther Leah Ritz

William Schatten

Richard Scheuer

Ismar Schorsch

David Teutsch

Isadore Twersky

Bennett Yanowitz

Executive Director

Alan Hoffmann

September 29, 1995

Virginia Levi

CIJE

P.O. Box 94553

Cleveland, OH 44101

Dear Ginny:

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We will soon be sending you advance materials as background for the meeting. In the meantime, please complete and return the enclosed reply form.

With best wishes for the year ahead.

A handwritten signature in blue ink, appearing to read "Mort", is positioned above the typed name.

MORTON L. MANDEL -- Chair

COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

Steering Committee Meeting, Executive Committee Meeting, Board Meeting, and Seminar with Dr. Arthur Green



Yes, I plan to attend the Steering Committee meeting at 10:00 am to 4:00 pm on Wednesday, November 1 at CIJE, 15 East 26th Street, New York.



Yes, I plan to attend the Executive Committee dinner meeting at 6:00 pm on Wednesday, November 1 at UJA/Federation of Jewish Philanthropies of New York, 130 East 59th Street.



Yes, I plan to attend the seminar with Dr. Arthur Green at UJA/Federation on Wednesday, November 1, beginning at 8:00 pm.



I plan to bring a guest to the seminar.

Name



Yes, I plan to attend the CIJE Board meeting at 9:00 am to 3:30 pm on Thursday, November 2 at UJA/Federation.



Sorry, I am unable to attend any of these meetings.

Shirley Levi
Name (please print)

etc.
Address

City

State/Province

Zip

Phone

Fax

Please return this form by fax to (212) 532-2646 or by mail to:

CIJE
15 East 26th Street
New York, NY 10010-1579

061 4 2 1995

COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

MEMORANDUM

To: Members of the Steering Committee

From: Alan D. Hoffmann

Date: September 29, 1995

Re: Steering Committee Meeting

In addition to the Board Seminar and Meeting described in the enclosed letter, I remind you that we have a Steering Committee meeting scheduled for Wednesday, November 1 at CIJE, 15 E. 26th Street, New York. It will begin at 10:00 am and conclude at 4:00 pm.

Please complete and return the enclosed fax reply form, indicating your attendance plans.



Brandeis University

Philip W. Lown
School of
Near Eastern and
Judaic Studies

Department of
Near Eastern and
Judaic Studies
Waltham, Massachusetts
02254-9110

617-736-2950
FAX: 617-736-2070

ADD

Post-It® Fax Note	7871	Date	9/29	# of pages	1
To	Nessa Rapaport	From	A. Green		
Co./Dept.		Co.	Brandeis		
Phone #		Phone #	617-736-2971		
Fax #	212-532-2646	Fax #	617-736-2070		

Mr. + Mrs. Sidney Becker
201 East 79th St
New York NY 10021

Mr. + Mrs. Aaron Ziegelman
290 West End Ave Apt. 16-C
New York NY 10023

Henry + Edith Everett Ask Nessa
(Everett Foundation) For address

150 E 60th St

NY
10021

Thanks!

AG

ASK NE

Seymour Fox
Mandel Institute
PO Box 4556
Jerusalem 91044 ISRAEL

Deborah Ball
Michigan State University, College of
Education
116 Erickson Hall
East Lansing, MI 48824

Hy Campeas
Board of Jewish Education
426 West 58th Street
New York, NY 10019

Bill Novak
3 Ashton Avenue
Newton Centre, MA 02159

Phil Margolius
Margolius, Mallios, Davis, Rider, and
Tomar
1828 L Street NW, Ste. 500
Washington, DC 20036

Michael Rukin
Concord Hills Group Trust
101 Federal Street, 23rd Floor
Boston, MA 02100-1800

Samuel Wineburg
University of Washington, Department
of Education
Box 353600
Seattle, WA 98195

Rae Janvey
639 West End Avenue
New York, NY 10025

Lauren Merkin
33 East 70th Street
New York, NY 10021

Mr. and Mrs. Sidney Becker
201 East 79th Street
New York, NY 10021

Annette Hochstein
Mandel Institute
PO Box 4556
Jerusalem 91044 ISRAEL

Dr. Howard Sulkin
Spertus College
618 South Michigan Avenue
Chicago, IL 60605

Louise Greilsheimer
UJA - Federation of Jewish
Philanthropies of New York
130 East 59th Street
New York, NY 10022

Zeev Mankowitz
Melton Research Centre
Hebrew University
Jerusalem 91905 ISRAEL

Jonathan Sama
1215 Commonwealth Avenue
West Newton, MA 02165
Jonathan

Deborah Kerdeman
University of Washington, Department
of Education
Box 353600
Seattle, WA 98195

Susan Stodolsky
University of Chicago, Dept of
Education, Judd Hall
58th and Kimbark
Chicago, IL 60637

David Hirsh
145 East 63rd Street
New York, NY 10021

Michelle Friedman and Benjamin
Belfer
330 West 72nd Street
New York, NY 10023

Mr. and Mrs. Aaron Ziegelman
290 West End Avenue, Apt. 16-C
New York, NY 10023

Sharon Feiman-Nemser
Michigan State University, College of
Education
306 Erickson Hall
East Lansing, MI 48824

Dr. Robert Freedman
Baltimore Hebrew University
5800 Park Heights Avenue
Baltimore, MD 21215

Barry Kosmin
CUNY Graduate School and University
Center
33 West 42nd Street
New York, NY 10036

Arnold Eisen
606 West 122nd Street, 3E
New York, NY 10027

Arnold Greenberg
61 South Main Street, #211
West Hartford, CT 06107

Pamela Grossman
University of Washington, Department
of Education
Box 353600
Seattle, WA 98195

Barbara Neufeld
PO Box 1656
Cambridge, MA 02238

Michael Jesselson
3 East 71st Street
New York, NY 10021

Lisa Belzberg and Matthew Bronfman
447 East 57th Street, PH
New York, NY 10022

Aryeh Rubin
9801 Collins Avenue, Ste. 17Z
Bal Harbour, FL 33154

Nepson: Anything in blk = corrected; anything in red: ? for you

Steve Berman *CALL FOR WHOLE NAME, SP.*
2751 Beauford Highway NE, Ste. 600
Atlanta, GA 30324
Steve

Seymour Fox
Mandel Institute
PO Box 4556
Jerusalem, ISRAEL *91044*
Seymour

Annette Hochstein
Mandel Institute
PO Box 4556
Jerusalem, ISRAEL *91044*
Annette

Sharon Feiman-Nemser
Michigan State University, College of Education
306 Erickson Hall
East Lansing, MI 48824
Sharon

Deborah Ball
Michigan State University, College of Education
116 Erickson Hall
East Lansing, MI 48824
Deborah

Israel Scheffler
Harvard University Philosophy of Education Center
406 Larsen Hall
Appian Cambridge, MA 02138
Israel

*this can't be ~~right~~ right.
It must be Appian Way. Ask Barry.
And the #.*

Vernon Howard
Harvard University Philosophy of Education Center
406 Larsen Hall
Appian Cambridge, 02138
Professor Howard

Dr. Howard Sulkin
Spertus College
618 South Michigan Avenue
Chicago, IL 60605
Dr. Sulkin

Dr. Robert Freedman
Baltimore Hebrew University
5800 Park Heights Avenue
Baltimore, MD 21215
Dr. Freedman

Hy Campeas
Board of Jewish Education
426 West 58th Street
New York, NY 10019
Dr. Campeas

Louise Greilsheimer
UJA - Federation of Jewish Philanthropies of New York
130 East 59th Street
New York, NY 10022
Ms. Greilsheimer

*checking with
Jimmy Mort*

Barry Kosmin
CUNY Graduate School and University Center
33 West 42nd Street
New York, NY 10036
Barry

Bill Novak
3 Ashton Avenue
Newton Centre, MA 02159
Bill

Zeev Mankowitz
Melton Research Center
3080 Broadway
New York, NY 10027
Zeev

Alan Slifka
Heschel School
270 West 89th Street
New York, NY 10024
Mr. Slifka

*I thought I asked to get his office
address. Doesn't
Debs
have it?
Maybe Robin checked.*

Arnold
Arnie Eisen
606 West 122nd Street, 3E
New York, NY 10027
Arnie

Phil Margolius
Margolius, Mallios, Davis, Rider, and Tomar
1828 L Street NW, Ste. 500
Washington, DC 20036
Phil

Jonathan Sarna
1215 Commonwealth Avenue
West Newton, MA 02165
Jonathan

Arnold Greenberg
61 South Main Street, #211
West Hartford, CT 06107
Arnold

Michael Rukin
Concord Hills Group Trust
101 Federal Street, 23rd Floor
Boston, MA 02100-1800
Michael

miss P's
— geniuses —
Deborah SP
Debbie Kerdeman
University of Washington, Department of Education
Box 353600
Seattle, WA 98195

greeting? Dr? Ask Barry
Hshe has her doctorate

Samuel
Sam Wineburg
University of Washington, Department of Education
Box 353600
Seattle, WA 98195

greeting? Ask Barry

Barbara Neufeld
PO Box 1656
Cambridge, MA 02238

greeting? Dr?

*Ask Gail or
Barry
re titles*

Ellen Goldring
Peabody College, Vanderbilt University
Box 514
Nashville, TN 37203
Ellen

Daniel
Dan Chazan
Michigan State University, College of Education
Erickson Hall
East Lansing, MI 48824

greeting

Pam
Pam Grossman
University of Washington, Department of Education
Box 353600
Seattle, WA 98195

greeting?
Barry

Susan Stodolsky
University of Chicago, Dept of Education, Judd Hall
58th and Kimbark
Chicago, IL 60637

greeting? Dr.?

Adam Gamoran
University of Wisconsin, Department of Sociology
2444 Social Science
Madison, WI 53706
Adam

Ken
Ken Zeicher

*D. Pekarovsky is
getting
address*

Ada Beth Cutler

*Gail is getting
address*

Wexner ↓

Beth Mann
20 Stuyvesant Oval, #8G
New York, NY 10009
Ms. Mann

Jerry Gontownik
480 Cumberland Street
Englewood, NJ 07631
Mr. Gontownik

639
Rae Janvey
West End Avenue
New York, NY 10025
Ms. Janvey

no number!

X

David Hirsh
145 East 63rd Street
New York, NY 10021
Mr. Hirsh

X

Michael Jesselson
3 East 71st Street
New York, NY 10021
Mr. Jesselson

X

Lauren Merkin
33 East 70th Street
New York, NY 10021
Ms. Merkin

X

~~Michelle Friedman~~ Michelle Friedman and Benjamin
Belfer
330 West 72nd Street
New York, NY 10023
Ms. Friedman and Mr. Belfer

(Dr.)

Lisa Belzberg and Matthew Bronfman
447 East 57th Street, PH
New York, NY 10022
Ms. Belzberg and Mr. Bronfman

Did Gummy sign off on this?

X X

Linda White
502 Park Avenue
New York, NY 10022
Ms. White

Beth Ostrow
6 Highland Court
Old Westbury, NY 11568
Ms. Ostrow

Did Robin
check
title
(Dr.)
with Enco
at Wexner?

Howard Rubin
1035 Park Avenue
New York, NY 10028
Mr. Rubin

Peter Wang
7 Wheelock Road
Scarsdale, NY 10583
Mr. Wang

Yossi Siegel
300 Central Park West
New York, NY 10024
Mr. Siegel

Mr. and Mrs. Sidney Becker
201 East 79th Street
New York, NY 10021
Mr. and Mrs. Becker

Mr. and Mrs. Aaron Ziegelman
290 West End Avenue, Apt. 16-C
New York, NY 10023
Mr. and Mrs. Ziegelman

~~Henry and Edith Everett~~
~~150 East 69th Street~~
~~New York, NY 10021~~
~~Mr. and Mrs. Everett~~

we can't send to them.

Aryeh Rubin
9801 Collins Avenue, Ste. 17Z
Bal Harbour, FL 33154
Mr. Rubin

plus
Dalia Pollack : seminar, 3
bd.
home
address

HOLD *yes*

Call
529-2000

X1306

*Ask her for her
mailing address*

FRIENDS

- People invited to seminar
only

gla ppsdron in meetings / bdfnends Ad

Abramson
Dr. Robert

Why set up this way?

United Synagogue of America
155 Fifth Avenue
New York, NY 10010
Bob

[We're written "Ave." on other ltrb, but this is fine.]

Allen
Rabbi Daniel
United Israel Appeal
110 East 59th Street
New York, NY 10022
Rabbi Allen

Alperin
Ms. Mimi

960 Park Avenue
New York, NY 10028
Ms. Alperin

Andron
Dr. Saul
United Jewish Federation
901 Route 10
Wippany, NJ 07981
Dr. Andron

Arian
Rabbi Ramie
Wexner Heritage Foundation
551 Madison Avenue
New York, NY 10022
Rabbi Arian

Ariel
Dr. David
Cleveland College of Jewish Studies
26500 Shaker Blvd
Beachwood, OH 44122
David

Bayme
Dr. Steven
American Jewish Committee
165 East 56th Street
New York, NY 10022
Steve

Behrman
Dr. David
Behrman House Books
235 Wachung Avenue
West Orange, NY 07052
Dr. Behrman

Bieler
Rabbi Jack
Hebrew Academy of Gr. Washington
2010 Linden Lane
Silver Spring, MD 20910
Jack

Cardin
Shoshana
United Israel Appeal
110 East 59th Street
New York, NY 10022
Shoshana

Chanes
Mr. Jerome
Natl. Jewish Comm. Rel. Advis. Council
443 Park Ave. South
NY, NY 10016
Mr. Chanes

Charlop
Rabbi Zuvulun | *think this is misspelled.*
Yeshiva University
2540 Amsterdam Avenue
New York, NY 10033
Rabbi Charlop

Zevulun

Chazen ~~Check~~
Ms. Cindy
Jewish Fed. Of Gr. Hartford
333 Bloomfield Ave.
West Hartford, CT 06117
Cindy

Cohen
Dr. Norman
HUC: Jewish Inst. of Religion
1 West 4th St.
New York, NY 10012
Norman

Cowan
Rabbi Rachel
Nathan Cummings Foundation
1926 Broadway #600
New York, NY 10023-6915
Rachel

Davidson
Dr. Aryeh
Jewish Theological Seminary of America
3080 Broadway
NY, NY 10027
Aryeh

Diament
Dr. Carol
Hadassah
50 West 58th Street
New York, NY 10016
Dr. Diament

Dobkin
Barbara
Ma'yan ICC of the Upper West Side
15 West 65 Street, 8th Floor
New York, NY 10023

Dorph
Dr. Sheldon
National Director, Ramah Camps
3080 Broadway
New York, NY 10027
Shelly

Dubroff
Ms. Andrea

1 Dogwood Hills Road
Newburgh, NY 12550
Andrea

Eldar
Mr. Aharon
World Zionist Organization
110 East 59th Street
New York, NY 10022
Mr. Eldar

Elkin
Rabbi Joshua

74 Park Lane
Newton, MA 02159
Josh

Elster
Dr. Shulamith
Baltimore Hebrew University
5800 Park Heights Avenue
Baltimore, MD 21215
Shulamith

Ettenberg
Mrs. Sylvia

924 West End Avenue
New York, NY 10025
Sylvia

Evans
Eli N.
Charles H. Revson Foundation
444 Madison Avenue
New York, NY 10022
Eli

Freudenheim
Mr. Tom
NFJC
3723 Harrison Street NW
Washington DC 20015
Mr. Freudenheim

Friedman
Rabbi Herbert
Wexner Heritage Foundation
551 Madison Avenue
New York, NY 10022
Herb

Geffen
Mr. Peter
The CRB Foundation c/o Heschel School
270 West 89th Street
New York, NY 10024
Peter

Ginsberg
Ms. Judith
The Covenant Foundation
215 Park Ave. South, Ste. 2016
New York, NY 10003-1603
Judith

Ginsberg
Rabbi Hirsh M.
Union of Orthodox Rabbis
235 East Broadway
New York, NY 10002

Gordis
Dr. David
President, Boston Hebrew College
55 Hawes
Brookline, MA 02146
Dr. Gordis

Greenberg
Mr. Arnold

61 South Main Street, Ste. 210
West Hartford, CT 06107
Arnold

Greenberg
Irving
CLAL
99 Park Avenue
New York, NY 10016
Yitz

Greenfield
Mr. Sol
JCC Association
15 East 26th Street
New York, NY 10010
Sol

Greenzweig
Mr. Gene
Central Agency for Jewish Ed.
4200 Biscayne Blvd.
Miami, FL 33137
Gene

Gribetz
Dr. Beverly
Ramaz Upper School
60 East 78th Street
New York, NY 10021
Dr. Gribetz

Gurvis
Mr. Mark
Jewish Ed. Cntr. of Cleveland
2030 S. Taylor Road
Cleveland Heights, OH 44118
Mark

Hagar
Mr. Benny
WZO Education and Culture Dept.
110 E. 59th St.
New York, NY 10022
Mr. Hagar

Halperin
Mr. Charles
Nathan Cummings Foundation
1926 Broadway #600
New York, NY 10023-6915
Mr. Halperin

Himmelfarb
Mr. Stuart
c/o American Passage
1114 6th Avenue, 14th Fl.
New York, NY 10036
Mr. Himmelfarb

*previously
Flr.*

Hirshman
Ms. Debby
JCC of the Upper West Side
15 West 65th Street, 8th Floor
New York, NY 10023
Debby

Horowitz
Dr. Bethamie
UJA/Federation of New York
130 East 59th Street
New York, NY 10022
Bethamie

Ingall
Carol K.
Jewish Theological Seminary
3080 Broadway
New York, NY 10027
Carol

Jaffe
Mr. Alan S.
UJA/Federation
130 East 59th Street
New York, NY 10022
Mr. Jaffe

Jesselson
Erica
Jesselson Charitable Trust
1301 Ave. of Americas, #4101
New York, NY 10019
Erica

Joel
Mr. Richard
B'nai B'rith Hillel Foundation
1640 Rhode Isl. Ave. NW
Washington, D.C. 20036
Richard

Kaplan
Ms. Deborah
Hadassah
50 West 58th Street
New York, NY 10019
Ms. Kaplan

Keller
Ms. Carolyn
Combined Jewish Philanth. of Gr. Boston
126 High Street
Boston, MA 02110
Ms. Keller

Kroll
Ms. Lynn Korda
New York Continuity Commission
Parsonage Point
Rye, NY 10580
Ms. Kroll

Kukoff
Ms. Lydia
JCC on the Upper West Side
15 West 65th Street, 8th Floor
New York, NY 10023
Ms. Kukoff


Kula
Rabbi Irwin
CLAL
99 Park Avenue
New York, NY 10016
Rabbi Kula

Kurshan
Ms. Alisa

9 Leslie Lane
Huntington, NY 11743
Ms. Kurshan

Landau
Ms. Eve
JCC on the Upper West Side
15 West 65th Street, 8th Floor
New York, NY 10023
Ms. Landau

Laufer
Rabbi Nathan
Wexner Heritage Foundation
551 Madison Avenue
New York, NY 10022
Rabbi Laufer

Lazarus
Mr. Ted
109 East 38th Street
2nd Floor 
New York, NY 10016
Mr. Lazarus

Lebeau
Rabbi William
Jewish Theological Seminary of America
3080 Broadway
New York, NY 10027
Rabbi Lebeau

Lee
Ms. Sara
Rhea Hirsch School of Ed., HUC
3077 University Ave.
Los Angeles, CA 90007
Sara
~~Sara~~ 

Levi
Ms. Stephanie

404 Riverside Drive
New York, NY 10025
Stephanie

Levin
Ms. Rachel
Righteous Persons Foundation
1460 Fourth St., Ste. 212
Santa Monica, CA 90401
Ms. Levin

Liebling
Rabbi Mordechai
Reconstr. Rabbinical College
Church Rd. & Greenwood Ave.
Wyncote, PA 19095
Rabbi Liebling

Lifsenberg
Mr. Asher
AZYF Education Department
110 East 59th Street
New York, NY 10022
Mr. Lifsenberg

Lookstein
Haskel
Ramaz School
125 East 95th Street
New York, NY 10028
Haskel

Lurie
Rabbi Brian
United Jewish Appeal
99 Park Avenue, Ste. 3000
New York, NY 10016
Brian
~~Brian~~

Mann
Mr. David
Board of Jewish Education
426 West 58th Street
New York, NY 10019
Mr. Mann

Margolis
Dr. Daniel
Bureau of Jewish Education
333 Nahanton Street
Newton, MA 02159
Dr. Margolis

Maslin
Rabbi Simeon J.
Central Conf. of American Rabbis
192 Lexington Avenue
New York, NY 10016
Rabbi Maslin

Matalon
Rabbi Rolando
Congregation B'nai Jeshurun
270 West 89th Street
New York, NY 10024
Rabbi Matalon

Mayer
Professor Egon
CUNY Grad. School and Univ. Center
33 West 42nd St.
New York, NY 10036
Professor Mayer

Meier
Ron B.
United Jewish Commu. of Bergen Cty
111 Kindermack Rd.
Riveredge, NJ 07661

Menitoff
Rabbi Paul J.
Central Conf. of American Rabbis
192 Lexington Avenue
New York, NY 10016
Rabbi Menitoff

Meyers
Rabbi Joel
Rabbinical Assembly
3080 Broadway
New York, NY 10027
Mr. Meyers

Nash
Jack and Helen
Odyssey Partners
31 West 52nd Street
New York, NY 10019
Jack and Helen

Olitzsky
Rabbi Kerry
HUC Jewish Inst. of Religion
1 West Fourth Street
New York, NY 10012
Rabbi Olitzsky

Paley
Rabbi Michael
Wexner Heritage Foundation
551 Madison Avenue
New York, NY 10022
Rabbi Paley

Potok
Dr. Chaim and Adina

20 Berwick Road
Merion, PA 19066
Dr. and Mrs. Potok

Rabinowitz
Rabbi Yaakov
Yeshiva University, Stern College
245 Lexington Avenue
New York, NY 10016
Rabbi Rabinowitz

Rauch
Dr. Eduardo
Jewish Theological Seminary of America
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Dr. Rauch

Reimer
Dr. Joseph

25 Harvard Avenue
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Joe

Remind me to
add JPS editor Ellen Finkel
@JPS

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Brandeis University
P.O. Box 9110
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Professor Reinharz

Reinharz
Jehuda
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P.O. Box 9110
Waltham, MA 02254
Jehuda

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Professor Paul
CUNY Grad. School and Univ. Center
33 West 42nd Street
New York, NY 10036
Professor Ritterband

Rohr
George and Pamela

885 Park Avenue
New York, NY 10016
George and Pamela

Rosen-Bayewitz
Ms. Passi
United Jewish Commu. of Bergen Cty.
111 Kindermack Rd.
Riveredge, NJ 07661

Rosenbaum
Ms. Joan
The Jewish Museum
1109 Fifth Avenue
New York, NY 10128
Ms. Rosenbaum

Rosenthal
Harriet L.

121 Smith Manor Blvd.
West Orange, NY 07052
Harriet

Rossel
Rabbi Seymour
Union of Am. Hebrew Congregations
838 Fifth Avenue
New York, NY 10021
Rabbi Rossel

Rubin
Lenny
JCCA (in consistency)
15 East 26th Street
New York, NY 10010
Lenny

Rubin
Daniel
UJC
111 Kinderkamack Rd.
Riveredge, NJ 07661

Ruskay
Dr. John ~~eratin~~
~~UJA/Fed. Of Jewish Philanthropies~~
130 E. 56th St.
New York, NY 10022
John

Sarna
Professor Nahum

7886 Chula Vista Crescent
Boca Raton, FL 33433
Professor Sarna

Schachter
Dr. Lifsa
Cleveland College of Jewish Studies
26500 Shaker Blvd.
Beachwood, OH 44122
Lifsa

Schatten
Mr. Philip

401 Hackensack Avenue
Hackensack, NJ 07601
Mr. Schatten

Schiff
Dr. Gary
Gratz College
Old York Rd. & Melrose Ave.
Melrose Park, PA 19126
Dr. Schiff

Schiff
Dr. Alvin

339 Jordan Street
Oceanside, NJ 11572
Alvin

Schwebel
Mr. Mac
Solomon Schechter School
30 Dellwood Road
White Plains, NY 10605
Mr. Schwebel

Shapiro
Mr. Daniel S.
Schulte, Roth & Zabel
900 Third Avenue
New York, NY 10022
Dan

Shaw
Rabbi Steven
Jewish Theological Seminary
3080 Broadway
New York, NY 10027
Rabbi Shaw

Shay
Mr. Scott
Ranieri & Company, Inc.
520 Madison Avenue
New York, NY 10022
Scott

Sheingold
Dr. Carl
Council of Jewish Federations
730 Broadway
New York, NY 10003
Carl

Sherman
Mr. Robert
Bureau of Jewish Education
639 14th Avenue
San Francisco, CA 94118
Mr. Sherman

Shevitz
Dr. Susan
Brandeis University
PO Box 9110
Waltham, MA 02254
Dr. Shevitz

Shorofsky
Ms. Rowana
Heschel School
270 West 89th Street
New York, NY 10024
Ms. Shorofsky

Abbrev.?

Shrage
Mr. Barry
Comb. Jewish Philanthropies
One Lincoln Plaza
Boston, MA 02111
Barry

Siegel
Mr. Richard
Nat'l Foundation for Jewish Culture
330 7th Ave. 21st fl.
New York, NY 10001
Mr. Siegel

*I don't like all these abbrev.
Reason?*

Silber
Rabbi David
Drisha Institute for Jewish Ed.
131 West 86th St.
New York, NY 10024
Rabbi Silber

Silverstein
Rabbi Allen
Rabbinical Assembly
3080 Broadway
New York, NY 10027
Rabbi Silverstein

Sipser
Mr. Richard
Jewish Community Federation
121 Steuart Street
San Francisco, CA 94105
Mr. Sipser

Slifka
Ms. Virginia
Heschel School
270 West 89th Street
New York, NY 10024
Ms. Slifka

Solendar

Mr. Stephen

UJA/Federation of Jewish Philanthropies

130 E. 59th St.

NY, NY 10022

Steve

Solomon

Dr. Jeffrey

UJA/Federation of Jewish Philanthropies

130 E. 59th St.

NY, NY 10022

Dr. Solomon

Spack

Dr. Eliot

CAJE

261 West 35th St. #12A

New York, NY 10001

Eliot

Spiegel

Dr. Elliot

Solomon Schechter School

30 Dellwood Rd.

White Plains, NY 10605

Dr. Spiegel

Spier

Ms. Radine

Center for Learning & Leadership

99 Park Ave. Ste. C-300

NY, NY 10016

Radine

Starin

Ms. Carol

Jewish Education Council

2031 Third Ave.

Seattle, WA 98121

Ms. Starin

Staub
Rabbi Jacob
Reconst. Rabbinical College
Church Rd. & Greenwood Ave.
Wyncote, PA 19095
Rabbi Staub

Steinhardt
Mr. Michael
Steinhart and Partners
605 Third Avenue
New York, NY 10016
Mike

Steinmetz
Dr. Devora
Beit Rabban
15 West 86th Street
New York, NY 10024
Dr. Steinmetz

*new address.
please lk in phone bk
or call inter.*

8
W70
10023

Stern
Susan

39 Park Road
Scarsdale, NY 10583
Ms. Stern

I don't remember who she is.

Strauss
Mr. Stanley
United Jewish Federation of Metro West
901 Route 10
Whippany, NJ 07981
Mr. Strauss

Syme
Rabbi Daniel B.
Union of American Hebrew Congregations
838 5th Ave.
New York, NY 10021
Danny

Tabankin
Margery
Righteous Persons Foundation
1460 4th St., Ste. 212
Santa Monica, CA 90401
Ms. Tabankin

Tanner
Ms. Nikki

775 Park Avenue
New York, NY 10021
Nikki

Tishman
Margaret W.

1095 Park Avenue
New York, NY 10028
Peggy

Tucker
Rabbi Gordon
Temple Israel
33 Hartsdale Ave.
White Plains, NY 10605
Rabbi Tucker

Wachs
Professor Saul
Gratz College
Old York Rd. & Melrose Ave.
Melrose Park, PA 19126
Professor Wachs

Wasserman
Howard
UJA Federation
130 East 59th Street
New York, NY 10022
Mr. Wasserman

Wertheim
Sally
Jewish Community Fed. of Cleveland
3059 Bremerton Rd.
Cleveland, OH 44124
Sally

Woznica
Rabbi David
92nd Street Y
1395 Lexington Ave.
New York, NY 10028
Rabbi Woznica

Yoffie
Rabbi Eric
Union of American Hebrew Congregations
858 5th Ave.
New York, NY 10021
Rabbi Yoffie

Zaiman
Rabbi Joel
Chizuk Amuno
8100 Stevenson Road
Baltimore, MD 21208
Joel

Thur doesn't lk right.

Ziffer
Mr. Larry
The Associated
101 West Mount Royal Avenue
Baltimore, MD 21201
Mr. Ziffer

Zimmerman
Rabbi Sheldon
Temple Emanu'El
8500 Hillcrest
Dallas, TX 75225
Rabbi Zimmerman

Has he not
moved to NY?

g:\apps\robin\meetings\...

The Friends group letter: 1195 b13.ltr
Form file

The Friends Data file: bdFriend.fld
existing

For Dalia Pollack

letter is : 1195 b12b.ltr

~~steefray~~ / ~~cat~~
Comm bd
Seminar 3
↓

CIJE BOARD OF DIRECTORS

CIJE BOARD OF DIRECTORS

CIJE BOARD OF DIRECTORS

CIJE BOARD OF DIRECTORS

CIJE BOARD OF DIRECTORS



COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

Steering Committee Meeting, Executive Committee Meeting, Board Meeting, and Seminar with Dr. Arthur Green

- ☐ Yes, I plan to attend the Steering Committee meeting at 10:00 am to 4:00 pm on Wednesday, November 1 at CIJE, 15 East 26th Street, New York.
- ☐ Yes, I plan to attend the Executive Committee dinner meeting at 6:00 pm on Wednesday, November 1 at UJA/Federation of Jewish Philanthropies of New York, 130 East 59th Street.
- ☐ Yes, I plan to attend the seminar with Dr. Arthur Green at UJA/Federation on Wednesday, November 1, beginning at 8:00 pm.
- ☐ I plan to bring a guest to the seminar. _____
Name
- ☐ Yes, I plan to attend the CIJE Board meeting at 9:00 am to 3:30 pm on Thursday, November 2 at UJA/Federation.
- ☐ Sorry, I am unable to attend any of these meetings.

Name (please print)

Address

City

State/Province

Zip

Phone

Fax

Please return this form by fax to (212) 532-2646 or by mail to:

CIJE
15 East 26th Street
New York, NY 10010-1579

COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

Board Meeting and Seminar with Dr. Arthur Green

- ☐ Yes, I plan to attend the seminar with Dr. Arthur Green at UJA/Federation of Jewish Philanthropies of New York, 130 East 59th Street on Wednesday, November 1, gathering at 7:30 pm; seminar promptly at 8:00 pm.
- ☐ I plan to bring a guest to the seminar. _____
Name
- ☐ Yes, I plan to attend the CIJE Board meeting at 9:00 am to 3:30 pm on Thursday, November 2 at UJA/Federation.
- ☐ Sorry, I am unable to attend either of these meetings.

Name (please print)

Address

City

State/Province

Zip

Phone

Fax

Please return this form by fax to (212) 532-2646 or by mail to:

CIJE
15 East 26th Street
New York, NY 10010-1579

Lipset —

is coming
Rim will make
hotel res.

For ADH on Sun @ his apartment:

Board (x2)

S.C.

GA

→ b.m. agenda
w/times

S.C. agenda
master sched cont.

GA packet
- ask NR.

→ table of cont.

- Jan. ~~Feb~~ + Mar.
circle in Red
- write on doc.
changes

→ attendance list
w/ no response
column
(Rim)

Mar. - move to 6th in Cleveland
Jan. - move to NY switch
with
Philanthropic
S.C. meeting.

**COUNCIL FOR INITIATIVES IN JEWISH EDUCATION
BOARD OF DIRECTORS
AGENDA
Thursday, November 2, 1995
New York**

- | | | |
|-------|---|----------------------|
| I. | Welcome and Introductions | Morton Mandel |
| II. | Introductory Remarks | Alan Hoffmann |
| III. | The Impact of Leadership . . . | |
| | A. on a Synagogue School | Joseph Reimer |
| | B. on JCCs | Allan Finkelstein |
| | C. on the Training of Jewish Educators | Sara Lee |
| | or on Transforming a Synagogue Community | Roland Matalon |
| IV. | The CIJE Study of Educational Leaders | Ellen Goldring |
| V. | Discussion | Ellen Goldring |
| VI. | Addressing Issues of Educational Leadership | Gail Dorph |
| VII. | New Initiatives | |
| | A. Brandeis University Strategic Planning Project | Jehuda Reinharz |
| | B. Building Highest Level Capacity | Sharon Feiman-Nemser |
| | C. The Ripple Effect of the Study of Educators | Adam Gamoran |
| VIII. | Discussion | Morton Mandel |
| IX. | Business Session | Morton Mandel |
| X. | D'var Torah | Lee Hendler |

EDUCATIONAL LEADERS IN JEWISH SCHOOLS

A STUDY OF THREE COMMUNITIES

1) What are the training and background experiences of educational leaders in Jewish schools and how do these compare to the standards for certification and licensure for educational leaders in public schools?


2) What are the past experiences and career plans of the educational leaders?

3) What are the professional growth activities of the educational leaders?

TRAINED IN GENERAL EDUCATION?

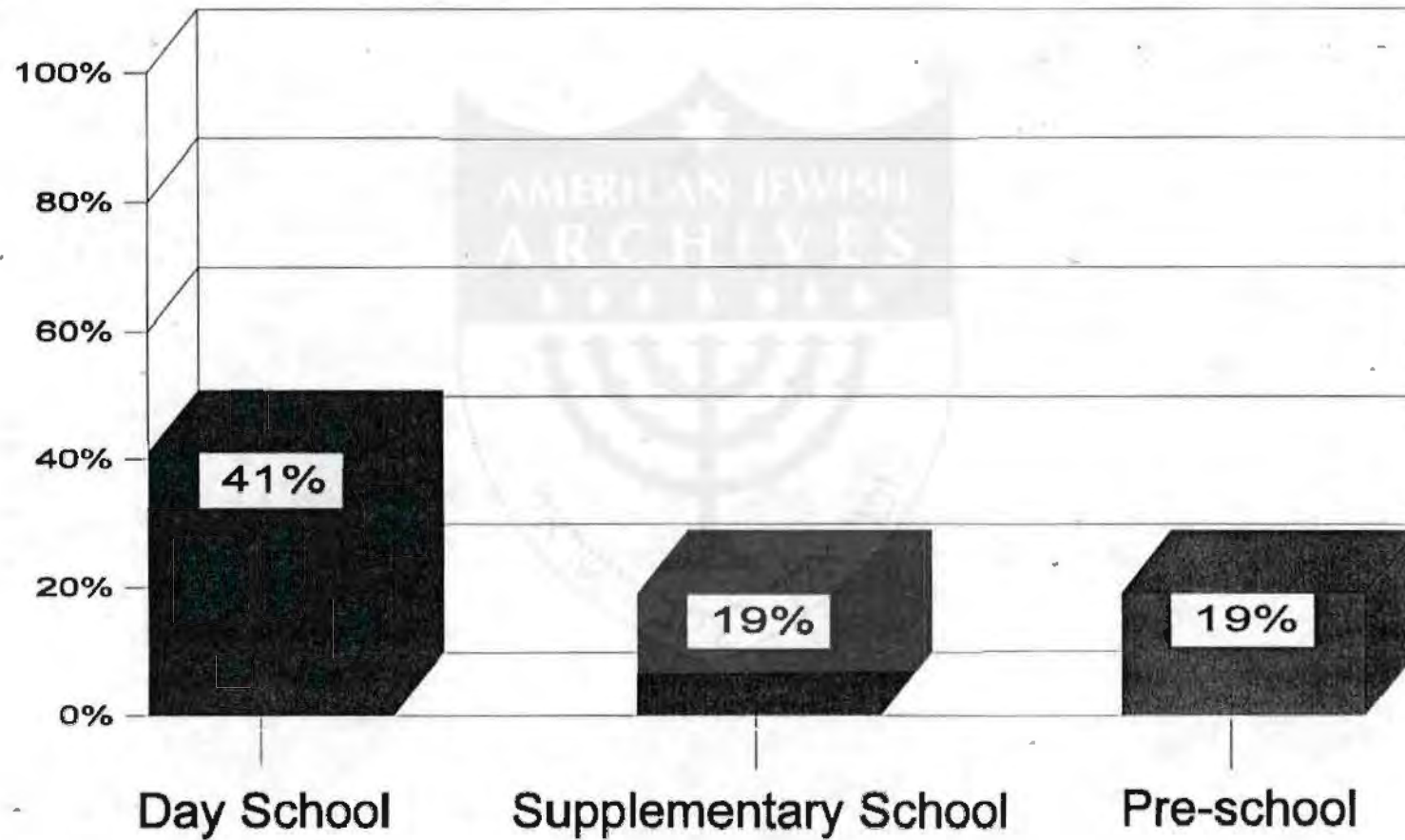
SETTING	Trained in General Education	Certification in General Education	Degree in Education
Day School	74%	54%	67%
Supplementary	77%	53%	69%
Pre-school	74%	50%	69%
TOTAL	76%	53%	68%

TRAINED IN JEWISH STUDIES?

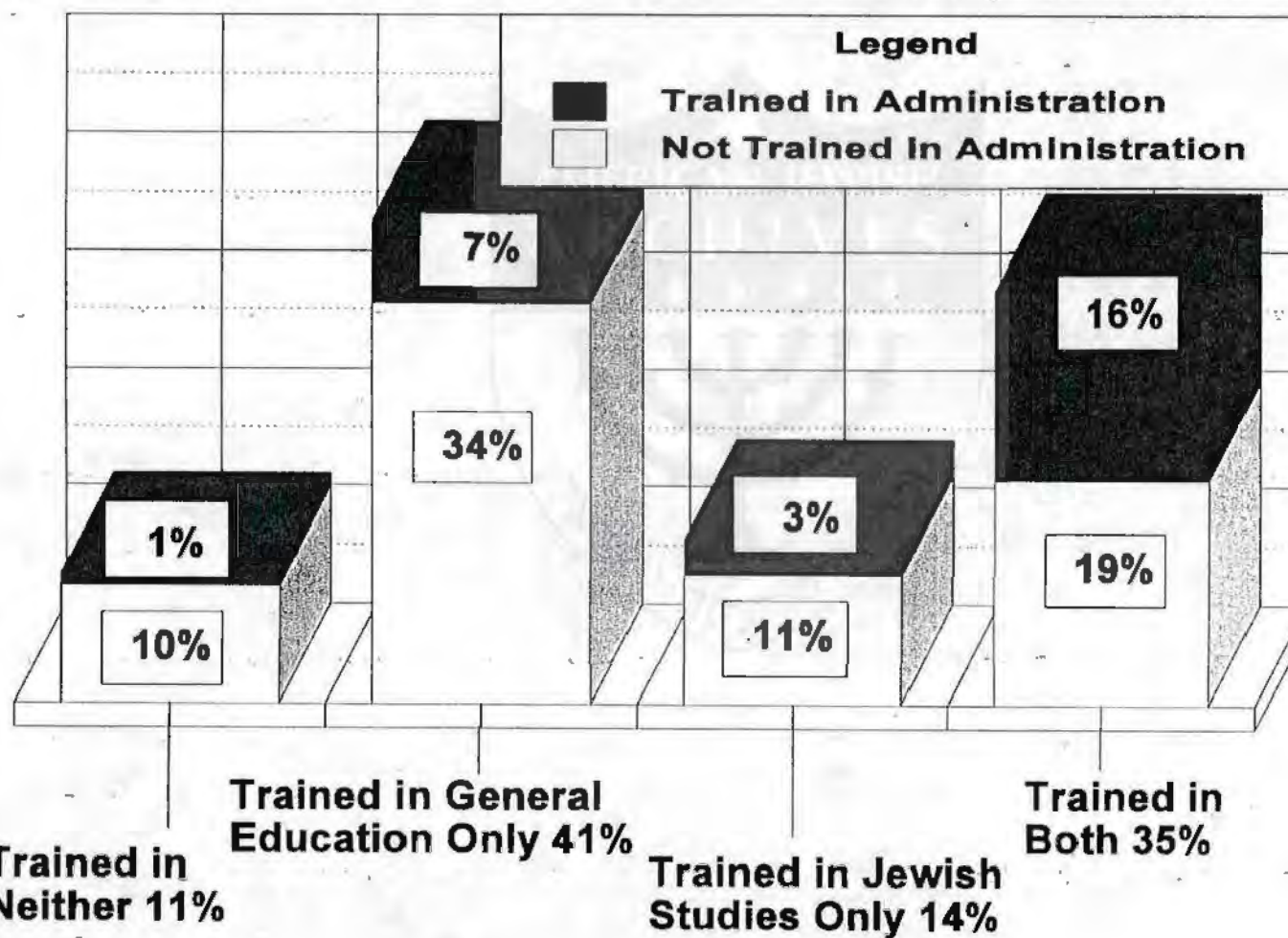


SETTING	Trained in Jewish Studies	Certification in Jewish Education	Degree in Jewish Studies
Day School	52%	43%	48%
Supplementary	66%	44%	41%
Pre-school	12%	12%	--
TOTAL	49%	37%	36%

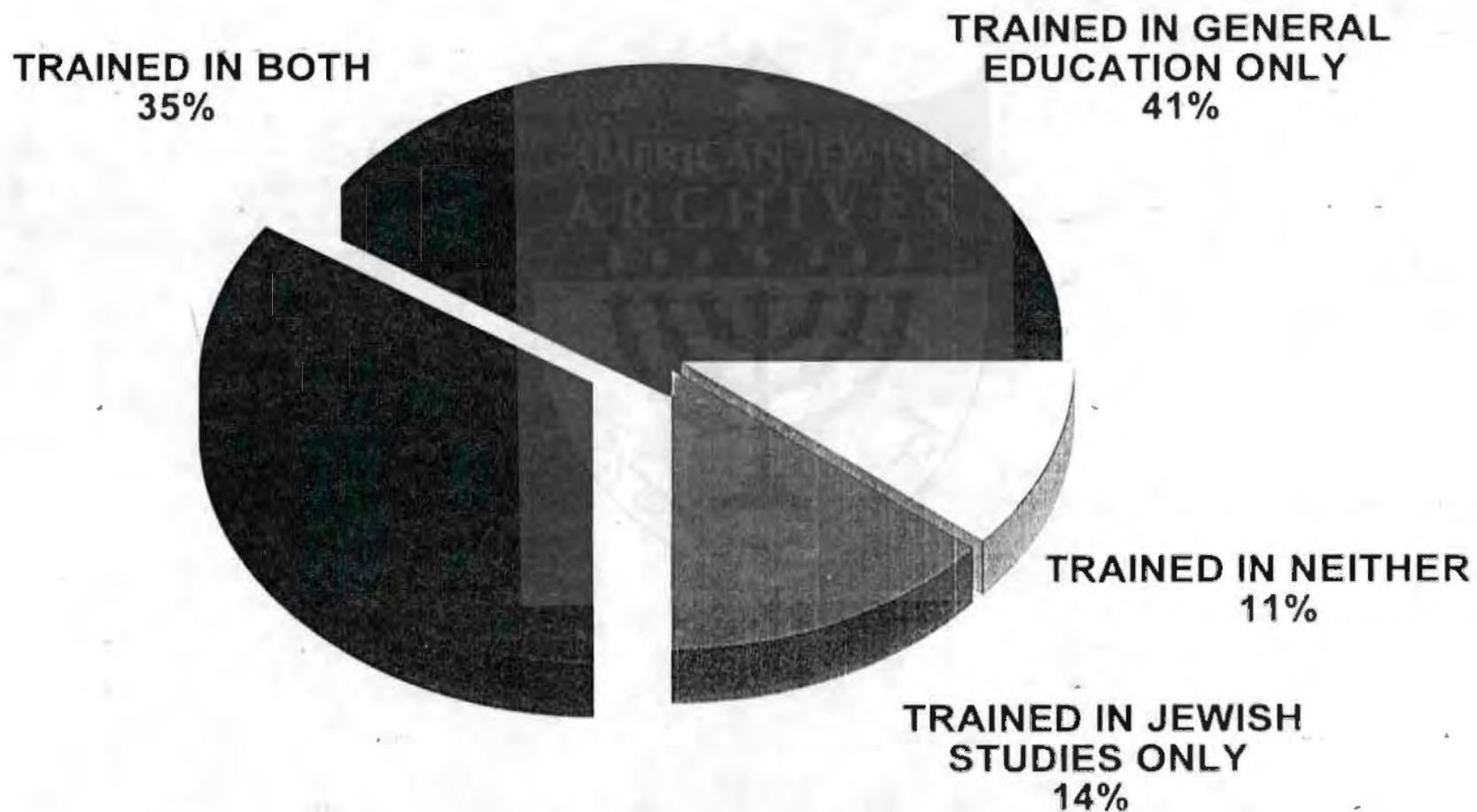
TRAINED IN EDUCATIONAL ADMINISTRATION?



TRAINED IN GENERAL EDUCATION, JEWISH STUDIES, AND ADMINISTRATION?



TRAINED IN GENERAL EDUCATION AND JEWISH STUDIES?



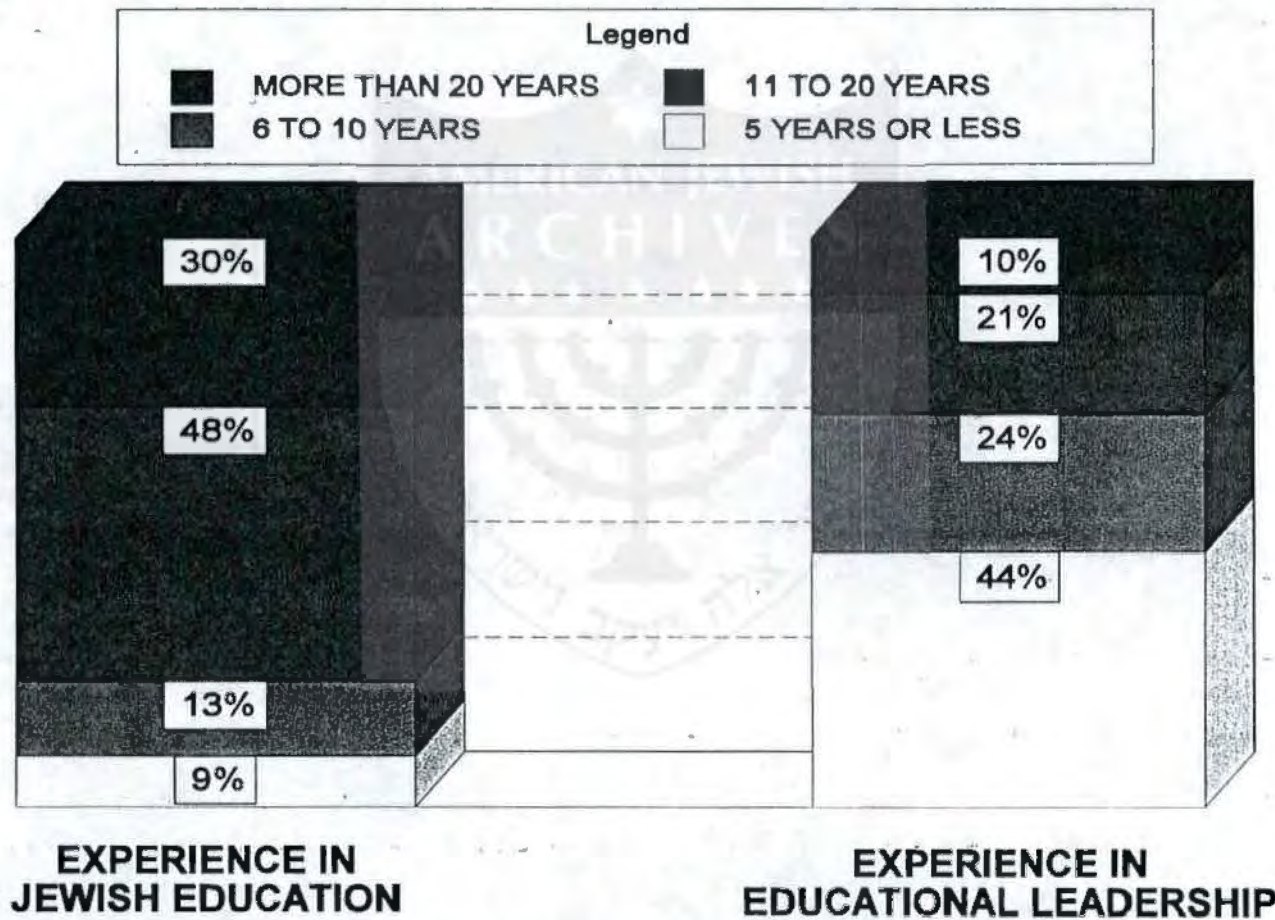
ARE THE EDUCATIONAL LEADERS FULL-TIME?

	Day	Supplementary	Pre	TOTAL
NO, Part-time	4%	39%	19%	22%
YES, Full-time	96%	61%	81%	78%

IS JEWISH EDUCATION A CAREER?

	Day	Supplementary	Pre	TOTAL
NO, Not a Career	--	9%	7%	5%
YES, a Career	100%	91%	93%	95%

EXPERIENCED IN JEWISH EDUCATION AND LEADERSHIP?



FUTURE PLANS?

**Continue as an Administrator
at Same School**

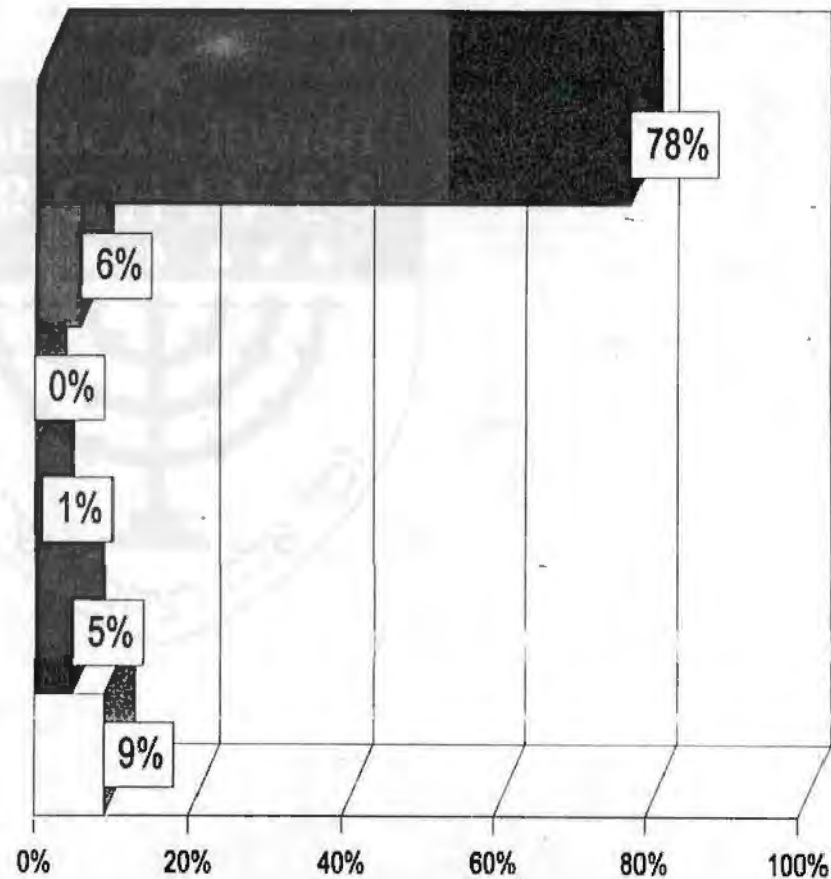
**Administrative Position in a
Different Jewish School**

**Work in Educational Institution
Other than a School**

**Seek a Position Outside of
Jewish Education**

**Other (e.g., retirement,
go back to school)**

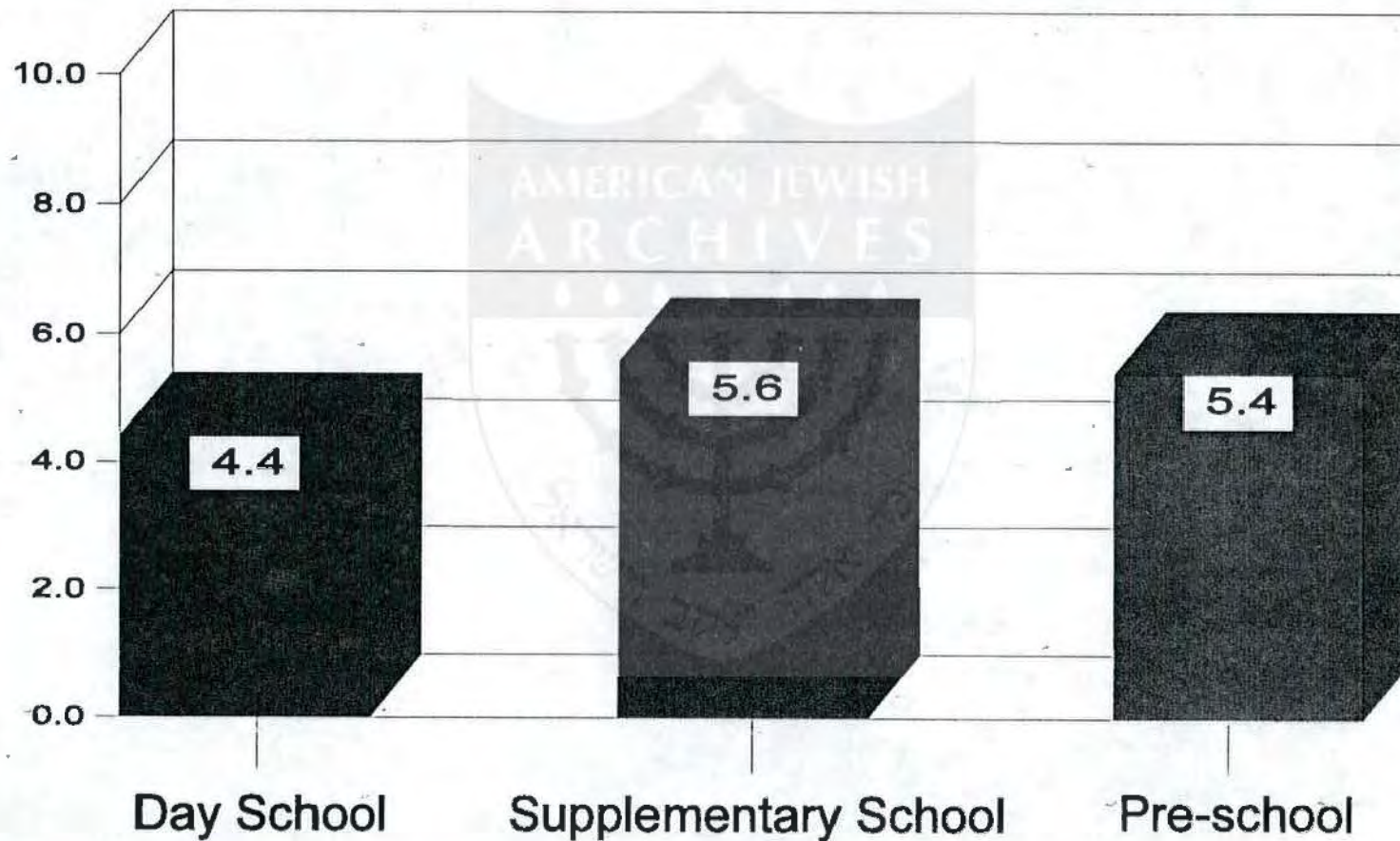
Undecided



FUTURE PLANS?

	Day	Supplementary	Pre	TOTAL
Continue in an Administration Position at the Same School	86%	73%	75%	78%
Seek an Administration Position at a New School	4%	9%	6%	6%
Seek a Position Outside of Jewish Education	--	3%	--	1%
Other (e.g., go back to school)	4%	3%	12%	5%
Undecided	7%	12%	6%	9%

AVERAGE NUMBER OF WORKSHOPS ATTENDED?



ENGAGE IN INFORMAL STUDY OF HEBREW OR JUDAICA?



	PERCENTAGE
Day School	79%
Supplementary School	88%
Pre-school	50%
TOTAL	77%

ADEQUACY OF THE OPPORTUNITIES FOR THEIR PROFESSIONAL GROWTH

PERCENTAGE WHO INDICATED
"ADEQUATE" OR "VERY ADEQUATE"

Day school	74%
Supplementary school	59%
Pre-school	75%
TOTAL	68%

Steve Berman (Atlanta)

Steve

Seymour Fox (MI)

Seymour

Annette Hochstein (MI)

Annette

Sharon Feiman-Nemser (Michigan)

Sharon

Deborah Ball (Michigan)

Deborah

Israel Scheffler (HUGSE)

Israel

Vernon Howard (?)

Prof. Howard

Bill Novak (NR)

Bill

Zeev Mankowitz (Malton Center)

Zeev

Dalia Pollack (sp?) (CJF)

Dalia - Home address

Alan Slifka (Heshebi School)

Send invite to seminar and board, but hold out for now

Arnie Eisen (call him for NY address 598-3558)

Arnie

Phil Margolius (Washington, Ask Josie)

Phil

Jonathan Sama (home address)

Jonathan

Arnold Greenberg (Hartford - ask Cindy Chazan - when on the phone with her office, check the spelling of her last name)

Arnold

Gentures in July group (ask GZD)

Debbie Kerdeman

Pam Grossman

Sam Wineburg

Susan Stodolsky

Barbara Neufeld

Ken Zeichner

Dan Chazan

Ada Beth Cusler

Heads of regional colleges (ask GZD)

David Ariel (Cleveland)

David

Gery Schiff (prof)

Dr. Schiff

Rule of thumb:
If they've met, use first name. When in doubt, be formal. I know he knows the ones I've marked. You might ask there if anyone knows about the others, or just go w/ formal salutations.

Send to her home address.

Prof?
Lx?

Req. colleges

- ① Dr. Gary Schiff
Gratz College

Old York Rd & Melrose Ave.
Melrose Park, PA 19027

- ② Dr. Howard Salkin, Spertus
College
618 S. Michigan Ave.
Chicago, IL 60605
-

- ④ Dr. Robert Freedman
Baltimore H.U.
5800 Park Heights Avenue
Baltimore, MD 21215
-

- ③ Dr. David Gordis
Hebrew College, (~~Boston~~)
43 Hurves St.
Brookline MA 02146

last name
first name

co.

st.

city state zip

salutation

Sarna List

75 →

ADH →

J.
Sarna

1215 Commonwealth Ave
W. Newton MA 02165

(chk)

Chaim
Botwinick

50

Natl. Foundation for Jewish Culture } + letter
25

Mandel Instit. Bd.

~~YES~~ → # from Gail

(G20)

Check to see that he is included

I think the
answer is no
so ADD HIM

Dr. Jonathan Sarna
~~Dr.~~

1215 Commonwealth Ave.
West Newton, MA 02165

Salutation:

Dear Jonathan

Call Solomon Schechter School

in white plains, NY (either 914 or 516 area code)

Ask for business address of
Mr. Max Schwebel

? ask



Dr. Ellen Frankel

Jewish Publication Society

215.564.5925

x3311

→ call for address

Call Hadassah and ask for
the name of their president + Address

is it Deborah Kaplan?

if no, get new name and
address 355.7900

ARYEH RUBIN

9801 COLLINS AVE
SUITE 17Z
BAL HARBOUR, FLORIDA 33154
OFFICE (305) 868-0092
FAX (305) 868-0065

Nessa
How should we
proceed now?

June 19, 1995

Mr. Alan Hoffmann
CIJE
15 East 26th Street
New York, NY 10010-1579

Dear Mr. Hoffmann:

I received your package today and have quickly perused it. I am leaving shortly for a six week journey to Israel and Europe and will carefully review it upon my return.

Jewish education is indeed an interest of mine. As Matt may have informed you, I have undertaken several initiatives related to Jewish education, which I would be pleased to share with you in the future.

I will contact you upon my return in August to discuss these areas of mutual interest.

Sincerely,



Aryeh Rubin

Jen-

He needs to go on the list,

but talk with Nessa

first. I think something
is up.

R.

Howard Sulkin (spokane)
~~David Gordon (boston)~~
 Robert Freedman (baltimore)

Dr. Sulkin
~~*Dr. Gordon*~~
Dr. Freedman

Hy Campese (NBL-read to NY BIE)-Look on Friends list at David Mann

Dr. Campese

Yaakov Rabinowitz (NBL-ask Campese)

Dr. Rabinowitz

Howard Cherish (call Philly Federation)

Howard

(K) New president of NY UJA/Federation (may be Louise Gresham) **when on the phone with them, check the spelling of Steve Solender's name (executive VP)

Barry Koenig (CUNY-NYC)-look on Friends list at Egon Mayer

Barry

Michael Rubin (call Boston Federation)

Michael

Wexner Heritage alumni:
 Beth Mann

Rae Janvey

Mrs. Janvey

Michael Jesselson

Michael

Michelle Friedman

Jamin
 Ben Balbir

> 1 letter

Lisa Belzberg

Matthew Bronfman

> 1 letter

Linda White

Jerry Gontowski

David Hirsch

Lauren Merkin

Beth Ostrow

Howard Rubin

Peter Wang

Yossi S. Kugel

Lazard, Freres & Co.

as name

Card

LP

1632-4829

30 Rockefeller Plaza

NY 10020

(212) 332-5850

(212)

332-5850

new #

aje
btp
torah um
mem

Alan

10 9 6 6

758-
David
Shulit

Shulit, Roth
& Zabel

Nov. 1 * send meeting
firm again.
10:00 meeting begins

35-40 mini muffins

4:00 meeting ends

2:30 - (?) search committee mtg.
soda, coffee

Seminar

7:00 name tags, brochures:

- CIDE brochure
- PB
- ATTA (20)

RJM ask NR → 2 pg. update (?)
food, coffee, etc.

- 1) list of RSUP
- 2) list of No's + no ans.
- 3) sign-in sheet

Nov. 2

Registration table.

Cab vouchers - ask Josie

- place cards - make list
- food steering.
- more white fish

US News + World Report

Oct. 16 pg. 75

Wired Women



MAILINGS

S.C.

- a. - work plan
- b. - cover letter
(use old copy)

S.M.

- a. - update memo
(ADH/NR)
- b. - piece on J.
ed. leadership
- c. - piece on general
ed. leadership
- d. - cover memo

< must be out by Th. >

BOOKS

BOARD to be copied Wed

- ~~b. - minutes~~
- a. - table of contents
- c. - update (NR)
- d. - reports - piece on J. ed. leadership
- piece on gen. ed. leadership
- ~~e. - committee assignments (update)~~
- e. - board of directors (current)
- f. - staff + consultants (add Josie)

g - agenda

- ask GZD about
 - 10. Sharon + Debra on 11th?
 - articles
 - D Meier/S Lee
 - EG data in book?

~~ask GZD about~~
~~ask Sharon + Debra on 11th?~~
~~ask D Meier/S Lee~~
~~ask EG data in book?~~

Steering

- a. Master Sched. Control
- b. Minutes (revision)
- c. Assignments
- d. reports (not in book?) * workplan
↳ VFL will ask ADH
- e. Calendar of events
- f. board of directors (ok as is)
- g. committee assignments (as is)
- h. policies
- i. agenda



4.88
1.26
6.14

1) Tomorrow mailing

- Workplan
- letter?
- add'l?

~~2) Fact Books~~

2) Board Mailing

- board update?
- GZD article?
- cover memo?

3) Fact Books

SC

BM

- workplan
- report on lead cmus (GZD)
- desc. of GA, workshops (NR)
- (- July in Israel?)
- Balt. Goals/JCC Camps program
↓
program (GZD or INP?)
- (- eval. institute?)

Call ADH
1:00pm 972-50508853



Question marked

Council for Initiatives in Jewish Education

MEMORANDUM

Date: 10/12/95
 To: Alan D. Hoffmann
 From: Virginia F. Levi *VL*
 CC: JM, RM, DSP
 Subject: Meeting Logistics

I just spent an hour on the phone with Robin and Debra, going over details for the upcoming Board meetings. Unfortunately, Josie is out ill, so didn't join us. Robin and Debra are justifiably feeling a bit frazzled by timing issues.

We had intended to mail materials to the Board members tomorrow (Fri.), but so far Debra and Robin have nothing in their hands. I suggested that they speak with Gail about the two articles and Nessa about the update and cover memo. If they have everything by tomorrow, we hope they can mail on Wed. or Thurs., about the latest possible date for this. (Things need to be copied and, of course, no one will be around on Mon. or Tues. and Robin is out in AM on Wed.)

As for the Steering Committee, we all believe that the only document to go out in advance is the workplan. Together we drafted a cover memo from you, which they should be faxing to you shortly for your input. We agreed that we would not mail in advance documents relating to update reports. I suggest, in light of duplication issues for the books, that any such reports be handouts at the meeting. This could include as much as (not clear that we will have all this):

- G2D G-B Gail's Lead Community Consultation paper
- NK G-E Nessa's paper on the GA
- BWH G-C Whatever we have on the Baltimore Goals Seminar (Does DP know to provide it?) *Barry should provide*
- G2D G-A Description of the Evaluation Institute *Nov. 3 program*
- Anything on July in Israel (Also from DP?)* *G-D workplan*

The down side is that this could be a lot of paper which Steering Committee members see for the first time at the meeting. Not Mort's ideal M.O. On the other hand, we have to be realistic about what we can accomplish.

I would really appreciate your thoughts on this on Fri. Time is quickly slipping through our hands. Thanks.

AGENDA: STAFF TELECON 9/5/95. 11 AM EDT

**CIJE Board Meeting and Seminar
November 1-2 1995**

WEEKS PRIOR	PROGRAMMATIC DEADLINES	assigned to:	done:	ADMINISTRATIVE DEADLINES	assigned to:	done:
	Select and finalize meeting location		✓	Select and finalize meeting location		✓
week of 8/28	Select/confirm/ <u>invite</u> (with official letters) speaker for seminar	NY staff	✓	Finalize meeting assignments and deadlines with actual dates. Distribute to staff	RJM	✓
week of 9/5				Complete meeting approval form and send to Cleveland	DSP	
	Select guest chair for seminar	NY staff				
9/5 to 9/18	Develop materials for all mailings and books	staff & consultants				
week of 9/11	Develop and finalize outline of content for all meetings and events	staff & consultants				
	Develop and finalize complete lists (names and addresses) of invitees for all meetings and events	NR/ NY staff				
	Draft and submit invitations for mailing	NR/ VFL				
week of 9/18	Submit design for follow-up postcard	NR/ VFL		Mail invitations; begin to track attendance	RJM/ DSP	
	Submit final materials for mailings and books	staff & consultants				
				Print postcard	RJM	
week of 9/25				Send out materials mailing	RJM/ DSP	
week of 10/2	Finalize and submit all additional handouts and a/v needs	staff & consultants				

week of 10/11	Select, invite, confirm person for d'var Torah at the board meeting	ADH		Begin production of books	DSP	
week of 10/18	Begin board camper calls	NY staff		Finalize location arrangements and catering, security, a/v, room set-up	DSP/ VFL	
				Mail follow-up postcard	RJM	
week of 10/25	Begin seminar camper system	NY staff		Complete fact books, name tags, place cards, registration materials, paper, pencils, finalize logistics	DSP	
day of 10/26	Preview session with MLM to go over all details of meetings	ADH				
day of 10/27	Begin work on chairman's notes	ADH				
day of 10/31				Send count, list of attendees to security	DSP	

WEEKS AFTER	PROGRAMMATIC DEADLINES			ADMINISTRATIVE DEADLINES		
day of 11/7	Draft and submit "We missed you" mailing to board/committee members who did not attend	NR/ VFL				
day of 11/10				Send "We missed you" mailing to board/committee members who did not attend	RJM	
week of 11/15				Thank you notes, board and committee minutes to ADH for approval	com- mittee staff/ VFL	
week of 11/22	Follow up camper calls					
				Send thank you notes, board and committee minutes	RJM	

COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

Seminar with Dr. Arthur Green

☐ Yes, I plan to attend the seminar with Dr. Arthur Green at UJA/Federation of Jewish Philanthropies of New York, 130 East 59th Street on Wednesday, November 1, gathering at 7:30 pm; seminar promptly at 8:00 pm.

☐ I plan to bring a guest to the seminar. _____
Name

☐ Sorry, I am unable to attend.

Name (please print)

Address

City State/Province Zip

Phone Fax

Please return this form by fax to (212) 532-2646 or by mail to:

CIJE
15 East 26th Street
New York, NY 10010-1579

MTG W/VAL ESP
W/12

BOARD MAILING



copying
plan ~~scheduling~~ ^{abcde f g h i} for next Wednesday

a b c d e f g
h i j k l
m n o p q
r s t u
v w x
y z

Literature for seminar:

- brochure
- Policy brief
- ATTA ~~add~~

RM → ? 2 pg. Update (ask NR) ✓
current
activities

nametags

a b c d e f
g h i j k l
m n o p q
r s t u
v w x
A B C D E F
G H I J K L
M N
A B C D E F G H
I J K L M N O P
Q R S T U V

1 list

we will have tags for Yes & ~~NO~~ not RSVPed

Sign in sheet for people who come

& need a name tag

• JM & NFC will circulate room to find notagers

2 tabs ✓
for seminar

BD MTH

- place cards DSP/VFL
- name tags DSP
- seating chart VFL/ADH
- AV VFL/JM
- Food VFL/JM

ABCDEFGHIJKLMN

PRODUCTION

PLADS: 100

COPYING: Next WED

NR

- ✓ 2 page update for seminar?
- ✓ Tracking seminar attendance

Nov. 1
10:00 meeting begins * send meeting form again!

35-40 mini muffins

4:00 meeting ends

2:30 - (?) search committee mtg.
soda, coffee

Seminar

7:00 name tags, brochures:

- CIDE brochure
- PE
- ATTA (20)

✓ P3m ask NR → 2 pg. update (?)
food: coffee, etc.

- 1) list of RSUR
- 2) list of NR + no NR
- 3) Sign-in sheet

Nov 2

Registration table

Cab vouchers - ask Lora

- ✓ place table - make list
- food: steaming
- more white fish

MAILINGS

Sc.

- ✓a. - work plan
- ✓b. - cover letter
(use old copy)

Bm.

- a. - update memo
(ADH/NR)
- b. - piece on J.
ed. leadership
- c. - piece on general
ed. leadership
- d. - cover memo

< must be out by Th. >

BOOKS

BOARD to be copied Wed

- ~~a. - minutes~~
- a. - table of contents
- c. - update (NR)
- d. - reports = piece on J. ed. leadership
= piece on gen. ed. leadership
~~e. - committee assignments (update)~~
- e. - board of directors (current)
- f. - staff + consultants (add basic)

g. - agenda

- ask YZD about -

- 13. Simon + Debra on 11/27?
- articles
- D Meier / S Lee
- Elg data in book

↓
give out
last box
summary +
overview of
el. level

Steering Committee Books

- a. Master School Control
- b. Minutes (revision)
- c. Assignments
- d. reports (not in book?) * workplan
↳ VFL will ask ADH
- e. calendar of events
- f. board of directors (as is)
- g. committee assignments (as is)
- h. policies
- i. agenda



14.89
1.25
6.14

1) Tomorrow mailing

- Workplan
- letter?
- add'l?

~~2) Fact Books~~

2) Board Mailing

- board update?
- GZD article?
- cover memo?

3) Fact Books

SC

BM

- workplan
- report on land issues (GZD)
- doc. by GZ, no crops
- (- July in Israel?)
- book on 1947-1948 program
↓
program (GZ mail?)
- (- eval. institutions?)

Universities

- University of Washington

Dept of —

Box # —

(Dept of Ed. : Box 353600)

Seattle, WA 98195

main info/operator: 206-543-2100

- University of Chicago

Dept. of Ed., Judd Hall

58th & Kimbark

Chicago, IL 60637

for info:
Education:
info/op: (312) 702-1234

- Michigan State Univ.

main info #:

(517) 355-1855

~~Dept~~ College of Education

517-353-0628

Gratz College

Old York Rd. & Melrose Ave.

Melrose Park, PA 19027

Spertus College

618 South Michigan Ave.

Chicago, IL 60605

Baltimore Hebrew University

5800 Park Heights Avenue

Baltimore MD 21215

Hebrew College

43 Hawes Street

Brookline, MA 02146

(617) 495-1000 Harvard's main #

FROM: "Dan Pekarsky", INTERNET:pekarsky@mail.soemadison.wisc.edu
TO: Debra Perrin, 76322,2406
DATE: 10/12/95 12:51 PM

Re: address request -Reply

Sender: pekarsky@mail.soemadison.wisc.edu
Received: from wigate.nic.wisc.edu by arl-img-2.compuserve.com (8.6.10/5.950515)
id MAA16681; Thu, 12 Oct 1995 12:46:21 -0400
Received: from mail.soemadison.wisc.edu by wigate.nic.wisc.edu;
Thu, 12 Oct 95 11:46 CDT
Message-Id: <307D4634.CF87.0140.000@mail.soemadison.wisc.edu>
Date: Thu, 12 Oct 1995 11:44:00 -600
From: "Dan Pekarsky" <pekarsky@mail.soemadison.wisc.edu>
Reply-To: pekarsky@mail.soemadison.wisc.edu
Subject: address request -Reply
To: 76322.2406@compuserve.com
X-Gateway: iGate, (WP Office) vers 4.04b - 1032
MIME-Version: 1.0
Content-Type: TEXT/PLAIN; Charset=US-ASCII
Content-Transfer-Encoding: 7BIT

Professor Ken Zeichner
Department of Curriculum and Instruction
574B Teacher Education Building
University of Wisconsin
Madison, WI 53706

①
Steven Berman
2751 Beauford Highway NE, Ste. 600
Atlanta, GA 30324
Steve

②
Israel Scheffler
Harvard University Philosophy of
Education Center
Appian Way, Larsen Hall
Cambridge, MA 02138

Israel

③
Vernon Howard
Harvard University Philosophy of
Education Center
Appian Way, Larsen Hall
Cambridge, MA 02138

Professor Howard

④
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574B Teacher Education Building
University of Wisconsin

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Professor Zeichner

⑤
Daniel Chazan
Michigan State University, College of
Education
Erickson Hall
East Lansing, MI 48824

Dr. Chazan

⑥
Ada Beth Cutler
16 Chapin Hall
Mont Claire State University
Mont Claire, NJ 07043

⑦
Linda White
502 Park Avenue
New York, NY 10022
Ms. White

⑧
Beth Ostrow
6 Highland Court
Old Westbury, NY 11568
Ms. Ostrow

⑨
Howard Rubin
1035 Park Avenue
New York, NY 10028
Mr. Rubin

⑩
Peter Wang
7 Wheelock Road
Scarsdale, NY 10583
Mr. Wang

⑪
Yossi Siegel
300 Central Park West
New York, NY 10024
Mr. Siegel

ADH

EXEC. CMTE: AGENDA

• Approval of pension plan
agree to approve on assumption

Shula

Pension
Plan

Paperwork



MHA
Packet

② Chairman's notes: Thurs. Mtg.

③ STEERING
SEARCH COMMITTEE } reviewed LO

④ Business Mtg at Board
- any paper?

MEMORANDUM

TO: Board Members and Invited Guests

FROM: Alan D. Hoffmann

DATE: October 13, 1995

As you know, one result of CIJE's commitment to building the profession of Jewish education was the publication of the Policy Brief on our findings about the **background and professional training of teachers in Jewish schools**. The findings indicated a compelling need for **comprehensive in-service training** of a kind that had not yet been undertaken.

CIJE has decided to address one of the major shortages in this area--in-service training for supplementary school educators--by creating a national cadre of qualified teacher trainers for the supplementary school system in North American Jewish education. The teacher trainers in CIJE's **Teacher Educator Institute (TEI)** will have the expertise to design and help implement teacher-training programs in their local communities and throughout North America.

This three-year project, funded with the generous support of The Nathan Cummings Foundation, will result in:

1. **A cadre of 30 teacher educators**, who will be available to enhance significantly the quality of supplementary school teacher education in their own communities and in others.
2. **A CIJE policy brief**, outlining the "best practices" of in-service education and making recommendations for upgrading the professional development of supplementary school teachers.
3. A library of **videotapes of teachers** with an accompanying **manual**, to be used as effective catalysts for transforming practice in the classroom.

At the **Board Meeting on November 2**, CIJE consultant Dr. Ellen Goldring, of Vanderbilt University, will present new data on educational leaders from the **CIJE Study of Educators**. CIJE can now offer a striking portrait of the background, training, salary and benefits, and career satisfaction of Jewish educational leaders--school directors and principals in day schools, supplementary schools, and early childhood programs.

Research in both Jewish and general education indicates that the educational leader is critical in effecting genuine change in teaching and learning. Educational leaders are at the very core of CIJE's work: A serious impact on the leaders can transform the entire system.

In November, we will preview the data and reflect together on the nature of Jewish educational leadership. What are the current standards for educational leaders in the general American system? How do the qualifications of educational leaders in Jewish settings compare to those standards of training, and in what respects might our leaders be distinctive? How do they differ from the teachers? And what policy recommendations might be implied by these data and discussion?

Last year, CIJE had already begun to address the professional development of Jewish educational leaders through the **CIJE-Harvard Leadership Institute**. A new institute will be convened at Harvard this year. "**Jewish Education with Vision: Building Learning Communities**" will include the previous attendees and expand our orbit to other school directors and principals.

One powerful component of the first institute was the learning and exchange fostered at Harvard among educational leaders across denominational affiliations. These exchanges have continued within the communities that participated. Among our goals is the creation of **leadership networks**, peer learning groups of educational leaders from many school settings within local communities.

By the end of 1995, CIJE will have completed the next stage of the Best Practices project--**Best Practices in Jewish Community Centers**. As JCCs consciously set about becoming settings for Jewish education, leadership again plays a pivotal role. This study examines 6 sites where informal Jewish education is vital, engaging, and has transformed the JCC. The partnership of the JCC executive director and Jewish educator is a linchpin in supporting this new environment.

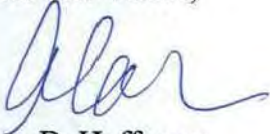
A pressing issue that has resulted from our work is the ongoing need for evaluation. When new initiatives are undertaken, how can their impact be measured? As in many realms within Jewish education, there is not currently a sufficient group of trained local evaluators to help institutions and communities assess their programs.

CIJE envisages the creation of an **evaluation institute for Jewish education**. In November, a first consultation will be held toward the goal of establishing a national program for training locally based evaluators of Jewish educational initiatives.

CIJE was founded to serve as a catalyst for change in partnership with others. One of the most exciting aspects of our work has been the partnerships that have resulted as critical needs have been identified, both locally and nationally. At the last Board Meeting, we reported on new personnel initiatives for Jewish education funded by **the Children of Harvey and Lyn Meyerhoff Philanthropic Fund** in Baltimore, **The Bader Foundation** in Milwaukee, and **The Nathan Cummings Foundation**.

At the upcoming meeting, we will report on additional emerging partnerships. I hope to see you then.

With best wishes,

A handwritten signature in blue ink, appearing to read "Alan", with a stylized flourish extending to the right.

Alan D. Hoffmann
Executive Director

Chair
Morton Mandel

Vice Chairs
Billie Gold
Ann Kaufman
Matthew Maryles
Maynard Wishner

Honorary Chair
Max Fisher

Board
David Arnow
Daniel Bader
Mandell Berman
Charles Bronfman
John Colman
Maurice Corson
Susan Crown
Jay Davis
Irwin Field
Charles Goodman
Alfred Gottschalk
Neil Greenbaum
David Hirschhorn
Gershon Kekst
Henry Koschitzky
Mark Lainer
Norman Lamm
Marvin Lender
Norman Lipoff
Seymour Martin Lipset
Florence Melton
Melvin Merians
Lester Pollack
Charles Ratner
Esther Leah Ritz
William Schatten
Richard Scheuer
Ismar Schorsch
David Teutsch
Isadore Twersky
Bennett Yanowitz

Executive Director
Alan Hoffmann

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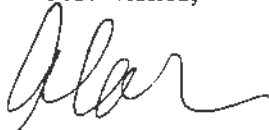
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With best wishes,

A handwritten signature in dark ink, appearing to read 'Alan', with a stylized flourish at the end.

Alan D. Hoffmann
Executive Director

612

**CIJE MEETINGS - NOVEMBER 1995
COUNT**

STEERING COMMITTEE	15
EXECUTIVE COMMITTEE	13
SEMINAR	63
BOARD	39

CIJE NOVEMBER 2 BOARD MEETING RSVP LIST

YES

Daniel Bader
Mandell Berman
Raymond Bloom
Chaim Botwinick
Steve Chervin
John Colman
Susan Crown
Gail Dorph
Sharon Feiman-Nemser
Allan Finkelstein
Joshua Fishman
Adam Gamoran
Judith Ginsburg
Ellen Goldring
Alfred Gottschalk
Lee Hendler
Robert Hirt
Stephen Hoffman
Alan Hoffmann
Barry Holtz
Mark Lainer
Stephanie Levi
Virginia Levi
Seymour Martin Lipset
Morton Mandel
Matthew Maryles -am only
Richard Meyer (lv. at 2:15)

NO

David Arnow
Charles Bronfman
Ruth Cohen
Maurice Corson
Jay Davis
Irwin Field (bus. conflict)
Darrell Friedman
Jane Gellman
Billie Gold
Charles Goodman
Neil Greenbaum
David Hirschhorn
Jim Joseph
Ann Kaufman
Gerson Kekst
Henry Koschitzky
Martin Kraar
Norman Lamm
Marvin Lender
Norman Lipoff
Joseph Mandel
Jack Mandel
Florence Melton
Melvin Merians
Daniel Pekarsky
Lester Pollack
Arthur Rotman

NO RESPONSE

Max Fisher

YES

Josie Mowlem

Dalia Pollack

Nessa Rapoport

Charles Ratner (not sure)

Joseph Reimer

Esther Leah Ritz

Richard Scheuer

Richard Shatten

Louise Stein

David Teutsch

Isadore Twersky

Jonathan Woocher

NO

David Sarnat

William Schatten

Ismar Schorsch

Maynard Wishner (Israel)

Bennett Yanowitz

Henry Zucker

October 27, 1995

G:\APPS\ROBIN\MEETINGS\1195RSVP BRD

CIJE NOVEMBER 1 EXECUTIVE COMMITTEE RSVP LIST

YES

Mandell Berman

John Colman

Stephen Hoffman

Alan Hoffmann

Mark Lainer

Virginia Levi

Morton Mandel

Matthew Maryles

Melvin Merians (not brd.)

Josie Mowlem

Charles Ratner

Esther Leah Ritz

Richard Shatten

NO

Charles Bronfman

David Hirschhorn

Lester Pollack

Maynard Wishner

Billie Gold

Ann Kaufman

October 27, 1995

G:\APPS\ROBIN\MEETINGS\1195\RSVP EXE

CIJE NOVEMBER 1 STEERING COMMITTEE RSVP LIST

YES

John Colman

Gail Dorph

Adam Gamoran

Ellen Goldring

Stephen Hoffman

Alan Hoffmann

Barry Holtz

Virginia Levi

Morton Mandel

Josie Mowlem

Nessa Rapoport

Charles Ratner

Esther Leah Ritz

Richard Shatten

Jonathan Woocher

NO

Lester Pollack

UNSURE

Daniel Pekarsky

October 27, 1995

G:\APPS\ROBIN\MEETINGS\1195RSVP.STR

CIJE NOVEMBER 1 SEMINAR RSVP LIST

YES

Daniel Bader
David Behrman
Benjamin Belfer
Michelle Friedman Belfer
Mandell Berman (?)
Chaim Botwinick
Hyman Campeas
Jerome Chanes
Steve Chervin
John Colman
Rachel Cowan
Gail Dorph
Sheldon Dorph
Aharon Eldar
Sylvia Ettenberg
Joshua Fishman
Peter Geffen
Ellen Goldring
David Gordis
Alfred Gottschalk
Charles Halpern
Steve Hoffman (?)
Alan Hoffmann
Barry Holtz
Bethamie Horowitz
Rae Janvey
Lydia Kukoff
Mark Lainer
Norman Lamm (maybe)
Ted Lazarus
Stephanie Levi

GUEST

Peter Medding

Esther Fishman

Steve Lorch

YES

Virginia Levi

Morton Mandel

David Mann

Josie Mowlem

Michael Paley

Dalia Pollack

Jacob Rabinowitz

Nessa Rapoport

Charles Ratner

Eduardo Rauch

Esther Leah Ritz

Joan Rosenbaum

Harriet Rosenthal

Aryeh Rubin

Richard Scheuer

Alvin Schiff

Richard Shatten

Carl Sheingold

Barry Shrage

Barry Shrage

Jeffrey Solomon

Eliot Spack

Louise Stein

Devora Steinmetz

David Teutch

Jonathan Woocher

GUEST

Tobi Kahn

Isabelle Erica Rauch

Barbara Spack

NQ

David Arnow
Steven Berman
Raymond Bloom (y to bd.)
Charles Bronfman
Shoshana Cardin
Cindy Chazan
Daniel Chazan
Ruth Cohen
Maurice Corson
Jay Davis
Joshua Elkin
Shulamith Elster
Irwin Field (business conflict)
Allan Finkelstein (yes to board)
Robert Freedman
Darrell Friedman
Jane Gellman
Judith Ginsberg
Gene Greenzweig
Neil Greenbaum
Arnold Greenberg
Louise Greilsheimer
David Hirschhorn
Robert Hirt
Richard Joel
Jim Joseph
Gerson Kekst
Carolyn Keller
Martin Kraar
Eve Landau
Sara Lee
Marvin Lender

Rachel Levin
Mordechai Leibling
Norman Lipoff
Jack Mandel
Joseph Mandel
Daniel Margolis
Rolando Matalon
Joel Meyers (other mtg.s)
Jack and Helen Nash
Barbara Neufeld
Kerry Olitzsky
Shulamith Reinharz
Arthur Rotman
Daniel Rubin
John Ruskay
Jonathan Sarna
David Sarnat
Lifsa Schachter
William Schatten
Gary Schiff
Ismar Schorsch
Daniel Shapiro
Robert Sherman
Susan Shevitz
Rowana Shorofsky
Stephen Solender (Jew. Agency)
Barbara Spack
Jacob Staub
Michael Steinhardt
Daniel Syme
Margery Tabankin
Margaret. Tishman
Isadore Twersky

Samuel Wineburg
Maynard Wishner
Sally Wortheim
Bennet Yanowitz
Sheldon Zimmerman
Henry Zucker

NO RESPONSE

Robert Abramson
Daniel Allen
Mimi Alperin
Saul Andron
Ramie Arian
David Ariel
Deborah Ball
Steven Bayme
Lisa Belzberg
Ada Beth Cutler
Jack Bieler
Matthew Bronfman
Zevulun Charlop
Norman Cohen
Susan Crown
Aryeh Davidson
Carol Diamant
Barbara Dobkin
Andrea Dubroff
Arnold Eisen
Eli Evans
Max Fisher
Seymour Fox
Tom Freudenheim
Herbert Friedman
Hirsh Ginsberg
Irving Greenberg
Sol Greenfield
Beverly Gribetz
Pamela Grossman
Mark Gurvis
Henny Hagar

Stuart Himmelfarb
David Hirsh
Debby Hirshman
Annette Hochstein
Vernon Howard
Carol Ingall
Alan Jaffee
Michael Jesselson
Erica Jesselson
Deborah Kaplan
Deborah Kerdeman
Henry Koschitzky
Barry Kosmin
Lynn Kroll
Irwin Kula
Nathan Laufer
William Lebeau
Asher Lifsenberg
Haskel Lookstein
Brian Lurie
Zeev Mankowitz
Phil Margolius
Simeon Maslin
Egon Mayer
Ron Meier
Paul Menitoff
Lauren Merkin
Bill Novak
Beth Ostrow
Chaim and Adina Potok
Joseph Reimer
Jehuda Reinharz
Paul Ritterband

George and Pamela Rohr
Passi Rosen-Bayewitz
Howard Rubin
Lenny Rubin
Michael Rukin
Nahum Sarna
Philip Schatten
Israel Scheffler
Mac Schwebel
Steven Shaw
Scott Shay
Richard Siegel
Yossi Siegel
David Silber
Alan Silverstein
Richard Sipser
Virginia Slifka
Elliot Spiegel
Radine Spier
Carol Starin
Susan Stern
Susan Stodolsky
Stanley Strauss
Howard Sulkin
Nikki Tanner
Gordon Tucker
Saul Wachs
Peter Wang
Howard Wasserman
Linda White
David Wozinca
Eric Yoffie
Joel Zaiman

NO RESPONSE

Ken Ziecher

Mr. & Mrs. Aaron Ziegelman

Lary Ziffer

October 27, 1995

G:\APP5\ROBIN\MEETINGS\1195R\SVP.SEM

John Colman

Daniel Bader

Richard Scheuer

Morton Mandel

Alan Hoffmann

Esther Leah Ritz

Charles Ratner

Mark Lainer

Susan Crown

Bill Berman

Judith Ginsburg

Jehuda Reinhartz

David Teutsch

Lee Hendler

Isadore Twersky

Joshua Fishman

Jim Joseph ?

Seymour Martin Lipset

Raymond Bloom

Matthew Maryles

Stephanie Levi

Stephen Hoffman

Alfred Gottschalk

Dalia Pollack

Allan Finkelstein

Robert Hirt

Richard Meyer

Gail Dorph

Barry Holtz

Ginny Levi

Nessa Rapoport

Josie Mowlem

Ellen Goldring

Adam Gamoran

Richard Shatten

Louise Stein

Jerry Stein

Joseph Reiner

Sharon Feiman-Nemser

Chaim Botwinick

Jonathan Woocher

Steve Chervin

Debra Perrin

Robin Mencher

Alan - Any revisions
to this proposal
seating chart before
I send it to Mort?
Thanks, Jimmy
10/26

John Colman

Daniel Bader

Richard Schener

Morton Mandel

Alan Hoffmann

Esther Leah Ritz

Charles Ratner

Mark Lainer

Susan Crown

Judith Ginsburg

David Teutsch

Isadore Twersky

Jim Joseph?

Raymond Bloom

Stephanie Levi

Alfred Gottschalk

Allan Finkelstein

Richard Meyer

Barry Holtz

Nessa Rapoport

Ellen Goldring

Adam Gamoran

Richard Shatten

Louise Stehn

Jerry Stehn

Joseph Reiner

Sharon Feiman-Nemser

Chaim Botwinick

Jonathan Woocher

Steve Chervin

Debra Perrin

Robin Mencher

Josie Mowlem

Ginny Levi

Gail Dorph

Robert Hirt

Dalia Pollack

Stephen Hoffman

Matthew Maryles

Seymour Martin Lipset

Joshua Fishman

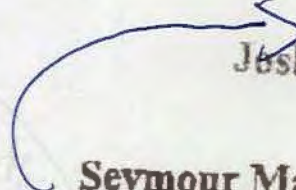
Lee Hendler

Jehuda Reinharz

Bill Berman

Ginny -
Just ONE
CHANGE

Alan - Any revisions
to this proposed
seating chart before
I send it to Mort?
Thank, Ginny



✓ AR'IEH RUBIN

Conference Call 10:00am

NOVEMBER 2, 1995
CIJE ATTENDANCE LIST

- ✓ Daniel Bader
- ✓ Mandell Berman
- Raymond Bloom
- ✓ Chaim Botwinick
- ✓ Steve Chervin — Newark 2 3:00
- ✓ John Colman
- Susan Crown
- ✓ Gail Dorph
- ✓ Sharon Feiman-Nemser
- ✓ Allan Finkelstein
- ✓ Joshua Fishman
- ✓ Adam Gamoran
- Judith Ginsburg
- ✓ Ellen Goldring
- ✓ Alfred Gottschalk
- ✓ Lee Hendler
- Robert Hirt
- ✓ Stephen Hoffman — LAGUARDIA 3:15
- ✓ Alan Hoffmann
- ✓ Barry Holtz
- ✓ Mark Lainer — JFK 3:30-4 PM
- ✓ Stephanie Levi
- ✓ Virginia Levi
- ✓ Morton Mandel
- ✓ Matthew Maryles
- ✓ Robin Mencher
- ✓ Richard Meyer
- ✓ Josie Mowlem
- ✓ Debra Perrin
- ✓ Dalia Pollack
- ✓ Nessa Rapoport
- ✓ Charles Ratner
- ✓ Joseph Reimer
- ✓ Esther Leah Ritz — Laguardia 2:30 ✓
- ✓ Richard Scheuer
- ✓ Richard Shatten
- ✓ Louise Stein
- ✓ David Teutsch
- ✓ Isadore Twersky
- ✓ Jonathan Woocher

Laguardia 3:30-4:00

Twersky 1:40
ELR 2:20
S. Hoffman 3:05
Bader → 5:00
Lainer → 3:20
Chervin ?

St. Regis
753.4500

Had breakfast plans

Henry
Crown
Company
236-6300

~~NOV 2 1995~~

Ar 2 lds
(312)
Crown Memorial

1800
674-2115
3832

Stick

passed Col S. Cream

she cannot be picked up by bill
taken from airport - cannot take
her home

unrecord

312.426.1035

conf. # 50541

mark
activity

① SFPA called
Will ADH be
in car for
an 8am mtg.
mon?

② Michelle
312-899-4974
mtg. to S. Brown

③ S. Fox

**Council for Initiatives
in
Jewish Education**

Fax Cover Sheet

Date sent: 11/3

Time sent:

No. of Pages (incl. cover): 12

To: Ginny

From:

Organization:

Phone Number:

Phone Number: 212-532-2360

Fax Number:

Fax Number: 212-532-2646

COMMENTS:

Ginny -

I don't know if you
already have some of this.
Call if you need me.

- Deb

COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

BOARD MEETING

[UJA/FEDERATION, NOVEMBER 2, 1995, 9.30 - 3.30]

From 8.30 a.m. there will be coffee etc. for those who arrive early

9.00 Coffee and socializing

9.30 - 9.40

A. WELCOME AND INTRODUCTORY REMARKS [MLM]

- WELCOME ALL TO BOARD MEETING.

- WAS A PRIVILEGE LAST NIGHT TO LISTEN TO PROF. ARTHUR GREEN'S THOUGHT PROVOKING AND STIMULATING ADDRESS. THE BOARD SEMINAR HAS BECOME A CENTREPIECE OF OUR BOARD MEETINGS AND I WAS DELIGHTED BY THE ATTENDANCE. WE HAVE DECIDED TO MAKE THIS SEMINAR AN OCCASION FOR RAISING SOME OF THE BIGGEST QUESTIONS FACING THE JEWISH COMMUNITY AND JEWISH EDUCATION.

- RECOGNIZE THOSE WHO ARE ATTENDING THEIR FIRST CIJE BOARD MEETING:

- SUSAN CROWN OF CHICAGO IS PRESIDENT OF THE ARI AND IDA CROWN MEMORIAL AND A FOUNDER AND MEMBER OF THE BOARD OF DIRECTORS OF THE COVENANT FOUNDATION WHICH HAS FUNDED INNOVATIVE PROJECTS IN JEWISH EDUCATION INCLUDING THE COVENANT AWARDS TO OUTSTANDING JEWISH EDUCATORS

- LEE HENDLER OF BALTIMORE, VICE-CHAIR OF THE CENTRE FOR THE ADVANCEMENT OF JEWISH EDUCATION OF THE BALTIMORE FEDERATION, A SYNAGOGUE AND FEDERATION LEADER WHO, WITH HER FAMILY HAS INITIATED THE MACHON LEMORIM EARLY CHILDHOOD PROFESSIONAL DEVELOPMENT PROGRAM ABOUT WHICH WE HEARD AT OUR LAST BOARD MEETING.

- ARYEH RUBIN IS A BUSINESSMAN AND PHILANTHROPIST WITH A SPECIAL INTEREST IN JEWISH EDUCATION.

- DR. JUDITH GINSBERG (MAY ARRIVE LATE) IS THE EXECUTIVE DIRECTOR OF THE COVENANT FOUNDATION.

- DALIA POLLACK IS THE RECENTLY APPOINTED STAFF TO THE CJF-CJE-JESNA COMMITTEE ON JEWISH CONTINUITY

- JOSIE MOWLEM HAS RECENTLY JOINED THE STAFF OF CJE AS ASSISTANT EXECUTIVE DIRECTOR. JOSIE HAS SPENT MANY YEARS IN A SIMILAR POSITION IN THE JCCA AND WE ARE DELIGHTED THAT SHE HAS JOINED THE TEAM. WOULD LIKE PUBLICLY TO THANK GINNY LEVI WHO STAFFED THE COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA AND HAS BEEN THE ANCHOR OF THE CJE SINCE IT WAS CREATED. GINNY HAS BEEN LOANED TO CJE FROM THE MANDEL ASSOCIATED FOUNDATIONS WHICH IS VERY ANXIOUS TO HAVE HER BACK. SHE HAS REALLY HELPED TO SHAPE THE CJE AND WE ARE VERY GRATEFUL.

- DR. SHARON FEIMAN-NEMSER AND DR. JOSEPH RIEMER WILL BE INTRODUCED DURING THIS MORNING'S SESSION.

General Introduction

THE FOCUS OF TODAY'S MEETING IS EDUCATIONAL LEADERSHIP AND YOU MAY WANT TO SAY SOMETHING ABOUT YOUR OWN COMMITMENT TO BUILDING LEADERSHIP AND THE CENTRALITY OF LEADERS IN BOTH BUSINESS AND PUBLIC LIFE.

- GO THROUGH THE "BOOK" AND THE AGENDA.

9.40 - OVERVIEW OF THE DAY (ADH) II on Agenda

CALL ON EXECUTIVE DIRECTOR, ALAN HOFFMANN; TO INTRODUCE THE TOPIC AND GIVE OVERVIEW OF THE DAY.

- ADH WILL ALSO MENTION THAT RIEMER, FINKELSTEIN, FEIMAN-NEMSER AND GOLDRING WILL BE PRESENTING AND THAT DORPH WILL LEAD THE DISCUSSION THAT FOLLOWS..

9.50 - THE IMPACT OF LEADERSHIP - III on Agenda

MLM EMPHASISES THAT WE WILL HEAR THREE CASE STUDIES FOLLOWED

BY A PRESENTATION OF DATA AND THEN HAVE A FULL DISCUSSION.

MLM INTRODUCES DR. JOSEPH RIEMER - DIRECTOR OF THE HORNSTEIN PROGRAM AND PROFESSOR OF EDUCATION. JOE WAS A STAFF MEMBER OF THE COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA AND IS THE AUTHOR OF A FORTHCOMING BOOK ENTITLED "WHEN SYNAGOGUES EDUCATE".

REIMER SPEAKS [15 MINS]

MLM THEN INTRODUCES ALLAN FINKELSTEIN, THE EXECUTIVE VICE-PRESIDENT OF THE JCCA. ALLAN HAS BEEN A MAJOR FORCE FOR JEWISH EDUCATION IN THE CENTRE MOVEMENT AND IS HIMSELF A ROLE MODEL OF HOW A LEADER CAN IMPACT AN AGENCY AND A SYSTEM.

ALLAN SPEAKS [15 MINS.]

MLM INTRODUCES DR. SHARON FEIMAN NEMSER. SHARON IS PROFESSOR OF EDUCATION AT MICHIGAN STATE UNIVERSITY AND IS A SENIOR RESEARCHER AND THE NATIONAL CENTRE FOR TEACHING AND LEARNING. SHARON HAS SPECIALIZED IN TEACHER EDUCATION AND IS ALSO A CONSULTANT TO CIJE'S TEACHER EDUCATOR INSTITUTE, ABOUT WHICH WE WILL HEAR AFTER LUNCH.

SHARON SPEAKS [15 MINS]

10.35 THE CIJE STUDY OF EDUCATIONAL LEADERS - IV on Agenda

MLM: AS ALAN HOFFMANN MENTIONED WE ARE MOVING FROM THE QUALITATIVE PORTRAITS TO THE QUANTITATIVE DATA.

ELLEN GOLDRING, PROFESSOR OF EDUCATION AND ASSOCIATE DEAN AT VANDERBILT UNIVERSITY, WILL GIVE US AN OVERVIEW OF THE DATA ON EDUCATIONAL LEADERS THAT EMERGES FROM THE CIJE STUDY OF EDUCATORS.

ELLEN, AS MANY KNOW, IS CO-DIRECTOR OF THE CIJE MONITORING EVALUATION AND FEEDBACK PROJECT.

AT THE CONCLUSION OF ELLEN'S PRESENTATION I WILL ASK CIJE SENIOR EDUCATION OFFICER, DR. GAIL DORPH, TO LEAD A DISCUSSION BOTH ON THE EXCITING PRESENTATIONS WE HAVE HEARD AND ON THE POLICY ISSUES RAISED ABOUT JEWISH EDUCATIONAL LEADERSHIP.

[ELLEN SPEAKS FOR 20 MINS.]

11.00 - 12.00 DISCUSSION - V on Agenda

LUNCH - ANNOUNCE THAT WE RECONVENE IN AN HOUR

1.15 (approx.) CIJE IN ACTION

THIS MORNING WE HAD A VERY SIGNIFICANT DISCUSSION ABOUT JEWISH EDUCATIONAL LEADERSHIP. THIS AFTERNOON WE WILL DISCUSS SOME OF THE WAYS THAT CIJE IS ENGAGING WITH BUILDING THE TOP TIERS OF PERSONNEL FOR THE FIELD.

GAIL DORPH IS GOING TO DESCRIBE TWO STRATEGIES FOR LEADERSHIP TRAINING [TEACHER EDUCATORS INSTITUTE AND HARVARD PRINCIPALS PROGRAM]

SHARON FEIMAN-NEMSER WILL REFLECT PERSONALLY ON A MAJOR INITIATIVE WHICH CIJE IS TAKING TO BUILDING THE HIGHEST LEVEL OF CAPACITY FOR THINKING AND DOING IN JEWISH EDUCATION [THE SUMMER INSTITUTE FOR PROFESSORS OF EDUCATION FOR JEWISH EDUCATION]

ADAM GAMORAN WILL RELATE TO BUILDING CAPACITY FOR JEWISH EDUCATIONAL EVALUATION THROUGHOUT OUR COMMUNITIES.

EACH PRESENTATION WILL BE 15 MINS.

2.00 - MLM TAKES DISCUSSION

2.45 BUSINESS SESSION - VII on Agenda

FROM TIME TO TIME THERE WILL BE BUSINESS ITEMS WHICH REQUIRE ACTION FROM THE BOARD OF DIRECTORS.

AS YOU KNOW, OVER THE PAST YEAR CIJE HAS BEEN INCORPORATED AS A 501 (C)3 ORGANIZATION AND HAS ESTABLISHED ITSELF AS A NEW YORK-BASED INDEPENDENT ORGANIZATION. PART OF CREATING A FREE-STANDING ENTITY HAS BEEN TO DEVELOP ALL THE ELEMENTS OF PERSONNEL BENEFITS. THIS INCLUDES, AMONG OTHER THINGS, THE NEED FOR A RETIREMENT PLAN FOR OUR STAFF.

WE ARE REQUIRED, UNDER OUR CODE OF REGULATIONS, TO APPROVE OR

DELEGATE APPROVAL OF SUCH A PLAN. I HAVE A FORMAL RESOLUTION, BUT I WOULD LIKE TO ASK THE BOARD TO EMPOWER THE EXECUTIVE COMMITTEE TO ADOPT AN APPROPRIATE RETIREMENT PLAN. [RESOLUTION APPENDED TO THESE NOTES AND GINNY HAS ENOUGH COPIES, IF THEY ARE NEEDED]

ASK FOR APPROVAL

2.50 DVAR TORAH:

CALL ON DR. RAYMOND BLOOM. DR. BLOOM IS A BRITISH-BORN EDUCATOR WHO HAS BEEN A SCHOOL PRINCIPAL IN BRITAIN, CANADA AND THE UNITED STATES, A TEACHER OF EDUCATORS AND CONSULTANT TO THE GREATER MIAMI CENTRAL AGENCY FOR JEWISH EDUCATION.

HE HAS RECENTLY BECOME THE DIRECTOR OF THE JIM JOSEPH FOUNDATION AND I CALL ON DR. BLOOM TO CONCLUDE OUR MEETING WITH A DVAR TORAH.

**ANNOUNCE DATE OF NEXT MEETING: MAY 1 FOR BOARD SEMINAR
MAY 2 FOR BOARD MEETING.**

COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

BOARD SEMINAR

[UJA/FEDERATION, NOVEMBER 1ST, 1995, 8.00 P.M.]

CHAIRMAN'S NOTES

REFRESHMENTS AND MINGLING ARE FROM 7.30 AND SEMINAR SHOULD START PROMPTLY AT 8.00

8.00 ON DAIS: MLM, ADH, ARTHUR GREEN

- WELCOME ALL TO THIRD CIJE BOARD SEMINAR. JEWISH TRADITION THAT THREE TIMES IS A "CHAZOKAH" OR A TRADITION WHICH BECOMES AN ONGOING EVENT. I AM DELIGHTED AT ATTENDANCE TONIGHT.

IN ADDITION TO OUR BOARD WE HAVE INVITED DISTINGUISHED LEADERS - LAY AND PROFESSIONAL - OF THE AMERICAN JEWISH COMMUNITY.

INTRODUCE DR. ARTHUR GREEN.

ARTHUR GREEN CURRENTLY SERVES AS THE PHILLIP W. LOWN PROFESSOR OF JEWISH THOUGHT AT BRANDEIS UNIVERSITY. HE IS BOTH AN HISTORIAN OF JEWISH RELIGION AND A THEOLOGIAN AND HIS WORK IS A BRIDGE BETWEEN THESE TWO FIELDS.

HE HAS TAUGHT JEWISH MYSTICISM AND THEOLOGY TO SEVERAL GENERATIONS OF STUDENTS AT THE UNIVERSITY OF PENNSYLVANIA, THE RECONSTRUCTIONIST RABBINICAL COLLEGE [WHERE HE SERVED AS BOTH DEAN AND PRESIDENT] AND NOW AT BRANDEIS UNIVERSITY. HIS MOST RECENT SCHOLARLY WORK ENTITLED "KETER: THE CROWN OF GOD IN EARLY JEWISH MYSTICISM" WILL SOON BE PUBLISHED BY PRINCETON UNIVERSITY PRESS.

DR. GREEN HAS LONG BEEN INTERESTED IN JEWISH EDUCATION AND IN THE NEED TO TRANSFORM THE INSTITUTIONS OF JEWISH LIFE IN NORTH AMERICA. AS ONE OF THE FOUNDERS OF THE BOSTON HAVURAH IN THE LATE 1960'S AND EVER SINCE HE HAS IN BOTH WORDS AND DEEDS ARGUED FOR THE NEED TO REVITALIZE THE RELIGIOUS LIVES OF JEWS ON THIS CONTINENT.

WE WERE PROUD TO HAVE HIM AS A MEMBER OF THE COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA AND THE ORIGINAL BOARD OF THE CIJE AND WE LOOK FORWARD TO HEARING HIS REFLECTIONS TONIGHT ON THE SPIRITUAL SITUATION OF JEWS TODAY AND THE WAYS WE MUST RESPOND TO THOSE CHALLENGES OF OUR TIMES.

I CALL ON PROFESSOR ARTHUR GREEN

FOLLOWING GREEN'S REMARKS TAKE DISCUSSION

9.30 CONCLUDES WITH COFFEE AND CAKE.

CUE BOARD MEETING, NOV.2, 1995

GOOD MORNING. CUE, AS WE ALL KNOW, IS ABOUT CHANGE AND REFORM -
CHANGING THE NORTH AMERICAN JEWISH COMMUNITY, IMPACTING ITS TREND
LINES, THROUGH EDUCATION IN ITS WIDEST DEFINITION

WE ARE FURTHER COMMITTED TO A PROPOSITION THAT THIS CANNOT HAPPEN
WITHOUT SERIOUSLY ADDRESSING THE PROFESSION OF JEWISH EDUCATION AND
WITHOUT ENGAGING, EXCITING AND MOBILIZING THE LEADERS OF THE NORTH
AMERICAN JEWISH COMMUNITY. OUR WORK IN COMMUNITIES AND OUR WORK
AT THE NATIONAL LEVEL IS PREDICATED ON THESE TWO ASSUMPTIONS. OUR
WORK IN THE GOALS PROJECT ON WHICH WE HAVE REPORTED TO THIS BOARD IS
BEGINNING TO ADDRESS THE ISSUE OF HOW WE ELEVATE THE DISCOURSE - AT AN
INSTITUTIONAL LEVEL, AT A COMMUNAL LEVEL AND AT A NATIONAL LEVEL -
ABOUT THE CONTENT, THE IDEAS, THE PURPOSES OF JEWISH EDUCATION.

IN CUE LABORATORY COMMUNITIES WE HAVE TRIED TO SIMULTANEOUSLY
ENGAGE IN ALL THREE OF THESE ELEMENTS - CREATING A DIAGNOSTIC PROFILE
OF EDUCATORS LEADING TO A PLAN FOR ACTION

- HELPING FORGE LEADERSHIP

COALITIONS ACROSS THE COMMUNITY AND ARMING THE LAY ADVOCATES FOR
JEWISH EDUCATION WITH DATA, WITH PERSONNEL ACTION PLANS, WITH IDEAS -
ALL PART OF THE ARSENAL OF LOBBYING TO CHANGE THE PRIORITIES OF THE
COMMUNITY.

2

ENGAGING BOTH INSTITUTIONS
AND THE COMMUNITY IN CONSIDERING HOW THE CONTENT AND EDUCATIONAL
DIRECTION OF TODAY MESHES WITH THEIR IMAGE OF THE SUCCESSFUL OUTCOME
OF A JEWISH EDUCATION

HOW DOES ONE CUT IN TO SUCH A COMPLICATED BALL OF WAX? WE TOOK A
STRATEGIC DECISION TO DEVELOP A DIAGNOSTIC PROFILE OF THE EDUCATORS IN
THE COMMUNITY. THE CJE STUDY OF EDUCATORS, UPON WHICH WE REPORTED
TO THIS BOARD, LED TO THE POLICY BRIEF AND THEN TO SPECIFIC
INTERVENTIONS ABOUT WHICH WE HAVE BOTH REPORTED AND WRITTEN TO YOU.
TODAY'S BOARD MEETING WILL ADDRESS A SPECIFIC PIECE OF THE JEWISH
EDUCATING PROFESSION - ITS LEADERS

WHY FOCUS ON THE EDUCATIONAL LEADERS? SEVERAL REASONS:

1. OUR TRADITION
2. LEADERS ARE GATEKEEPERS TO TEACHERS.....
3. LEADERS HAVE THE ABILITY TO TRANSFORM - JAMES MCREGOR
BURNS - TRANSACTIONAL AND TRANSFORMATIONAL.
IF WE ARE INTERESTED IN TRANSFORMING THE N. AMERICAN JEWISH
COMMUNITY,
4. EDUCATIONAL LEADERS ARE THE BRIDGE TO LAY LEADERSHIP AND
TO CONTENT, IDEAS AND GOALS. THEY ARE AT THE NEXUS OF THE
PARADIGM OF REFORM THAT WE ARE ARGUING FOR.

5. THEY ARE GENERALLY FULL-TIME AND REASONABLY WELL COMPENSATED.

SO TODAY MUCH OF OUR BOARD MEETING WILL FOCUS ON EDUCATIONAL LEADERSHIP. LEADERSHIP REFERS BOTH TO CERTAIN TASKS OR ACTIVITIES ON THE ONE HAND AND TO CERTAIN ACHIEVEMENTS OR OUTCOMES ON THE OTHER. THIS IS TO SAY THAT LEADERSHIP IS BOTH A "PROCESS" AND A "PRODUCT" WORD, WHICH MEANS THAT WHAT IS LEADING AND WHY ARE EQUALLY SIGNIFICANT QUESTIONS TO ASK AS WHO IS LEADING AND HOW. TODAY WE WILL TOGETHER HOPE HAVE AN OPPORTUNITY TO EXPLORE THESE ISSUES.

THE MORNING'S DISCUSSION CENTRES AROUND TWO BROAD SETS OF DATA. FIRST, WE WILL HEAR QUALITATIVE, ETHNOGRAPHIC CASE STUDIES ABOUT THE IMPACT OF LEADERSHIP IN THREE DIFFERENT SETTINGS. DR. JOE RIEMER WILL DRAW FROM HIS WORK IN THE CBE BEST PRACTISES PROJECT TO TELL US THE STORY OF A SYNAGOGUE SCHOOL. ALLEN FINKELSTEIN WILL DESCRIBE HOW CONCENTRATING ON LEADERSHIP FOR JEWISH EDUCATION HAS HAD AN IMPACT IN THE CENTRE FIELD AND DR. SHARON FEIMAN-NEMSER WILL GIVE US THE PERSPECTIVE OF BOTH A PARTICIPANT AND OBSERVER IN A RECENT COVENANT FOUNDATION SUPPORTED PROJECT IN EAST LANSING, MICHIGAN.

FROM THOSE QUALITATIVE VIGNETTES OR CASE STUDIES WILL MOVE TO NEW CBE QUANTITATIVE DATA ON THE EDUCATIONAL LEADERS IN OUR THREE

4

LABORATORY COMMUNITIES WHICH WILL BE PRESENTED BY DR. ELLEN GOLDRING.

WE WILL THEN TAKE SPECIFIC QUESTIONS ON ALL THAT WE HAVE HEARD AND HAVE A LOT OF TIME FOR A DISCUSSION OF THE IMPLICATIONS. DR. GAIL DORPH WILL LEAD US THROUGH THAT DISCUSSION.

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**CIJE MEETINGS - NOVEMBER 1995
COUNT**

STEERING COMMITTEE	15
EXECUTIVE COMMITTEE	13
SEMINAR	63
BOARD	39

October 27, 1995

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CIJE NOVEMBER 2 BOARD MEETING RSVP LIST

YES

Daniel Bader
 Mandell Berman
 Raymond Bloom
 Chaim Botwinick
 Steve Chervin
 John Colman
 ✓ Susan Crown
 Gail Dorph
 Sharon Feiman-Nemser
 Allan Finkelstein
 Joshua Fishman
 Adam Gamoran
 ✓ Judith Ginsburg - *if possible*
 Ellen Goldring
 Alfred Gottschalk
 ✓ Lee Hendler
 Robert Hirt
 Stephen Hoffman
 Alan Hoffmann
 Barry Holtz
 Mark Lainer
 Stephanie Levi
 Virginia Levi
 Seymour Martin Lipset
 Morton Mandel
 Matthew Maryles - am only
 Richard Meyer (lv. at 2:15)

NO

David Arnow
 Charles Bronfman
 Ruth Cohen
 Maurice Corson
 Jay Davis
 Irwin Field (bus. conflict)
 Darrell Friedman
 Jane Gellman
 Billie Gold
 Charles Goodman
 Neil Greenbaum
 David Hirschhorn
 Jim Joseph
 Ann Kaufman
 Gerson Kekst
 Henry Koschitzky
 Martin Kraar
 Norman Lamm
 Marvin Lender
 Norman Lipoff
 Joseph Mandel
 Jack Mandel
 Florence Melton
 Melvin Merians
 Daniel Pekarsky
 Lester Pollack
 Arthur Rotman

NO RESPONSE

Max Fisher

YES

✓ Josie Mowlem

✓ Dalia Pollack

Nessa Rapoport

Charles Ratner (~~not sure~~)

Joseph Reimer

✓ Esther Leah Ritz

Reyeh Rubin
Richard Scheuer

Richard Shatten

Louise Stein

David Teutsch

Isadore Twersky

Jonathan Woocher

NO

David Sarnat

William Schatten

Ismar Schorsch

Maynard Wishner (Israel)

Bennett Yanowitz

Henry Zucker



A founder + member of the bd. of dir.

October 27, 1995

GAFFEROBINMUTINGS1195REV.DHD

CIJE NOVEMBER 1 STEERING COMMITTEE RSVP LIST**YES**

John Colman ✓

Gail Dorph

Adam Gamoran ✓

Ellen Goldring ✓

Stephen Hoffman ✓

Alan Hoffmann ✓

Barry Holtz

Virginia Levi ✓

Morton Mandel

Josie Mowlem ✓

Nessa Rapoport ✓

Charles Ratner

Esther Leah Ritz .

Richard Shatten .

Jonathan Woocher .

NO

Lester Pollack

UNSURE

Daniel Pekarsky

October 27, 1995

C:\APP\SECRET\MEETING\CIJE\RSVP.LST

CIJE NOVEMBER 1 SEMINAR RSVP LIST

YES

GUEST

Daniel Bader

David Behrman

Benjamin Belfer

Michelle Friedman Belfer

Mandell Berman (?)

Chaim Botwinick

Hyman Campeas

Jerome Chanes

Peter Medding

Steve Chervin

John Colman

Rachel Cowan ✓

Gail Dorph

Sheldon Dorph

Aharon Eldar

Sylvia Ettenberg

Joshua Fishman

Esther Fishman

Peter Geffen

Ellen Goldring

David Gordis ✓

Alfred Gottschalk

Charles Halpern ✓

Steve Hoffman (?)

Alan Hoffmann

Barry Holtz

Bethamie Horowitz

Rae Janvey

Lydia Kukoff

Mark Lainer

Norman Lamm (maybe)

Ted Lazarus

Steve Lorch

Stephanie Levi

YES

Virginia Levi
Morton Mandel
David Mann
Josie Mowlem
Michael Paley
Dalia Pollack
Jacob Rabinowitz
Nessa Rapoport
Charles Ratner
Eduardo Rauch
Esther Leah Ritz
Joan Rosenbaum ✓
Harriet Rosenthal
Aryeh Rubin
Richard Scheuer
Alvin Schiff
Richard Shatten
Carl Sheingold
~~Barry Shrage~~
Barry Shrage
Jeffrey Solomon
Eliot Spack
Louise Stein
Devora Steinmetz
David Teutch
Jonathan Woocher

GUEST

Tobi Kahn

Isabelle Erica Rauch

Barbara Spack

NO

David Arnow

Steven Berman

Raymond Bloom (y to bd.)

Charles Bronfman

Shoshana Cardin

Cindy Chazan

Daniel Chazan

Ruth Cohen

Maurice Corson

Jay Davis

Joshua Elkin

Shulamith Elster

Irwin Field (business conflict)

Allan Finkelstein (yes to board)

Robert Freedman

Darrell Friedman

Jane Gellman

Judith Ginsberg

Gene Greenzweig

Neil Greenbaum

Arnold Greenberg

Louise Greilsheimer

David Hirschhorn

Robert Hirt

Richard Joel

Jim Joseph

Gerson Kekst

Carolyn Keller

Martin Kraar

Eve Landau

Sara Lee

Marvin Lender

Rachel Levin

Mordechai Leibling

Norman Lipoff

Jack Mandel

Joseph Mandel

Daniel Margolis

Rolando Matalon

Joel Meyers (other mtg.s)

Jack and Helen Nash

Barbara Neufeld

Kerry Olitzsky

Shulamith Reinharz

Arthur Rotman

Daniel Rubin

John Ruskay

Jonathan Sarna

David Sarnat

Lifsa Schachter

William Schatten

Gary Schiff

Ismar Schorsch

Daniel Shapiro

Robert Sherman

Susan Shevitz

Rowana Shorofsky

Stephen Solender (Jew. Agency)

Barbara Spack

Jacob Staub

Michael Steinhardt

Daniel Syme

Margery Tabankin

Margaret Tishman

Isadore Twersky

Samuel Wineburg

Maynard Wishner

Sally Wortheim

Bennet Yanowitz

Sheldon Zimmerman

Henry Zucker

NO RESPONSE

Robert Abramson

Daniel Allen

Mimi Alperin

Saul Andron

Ramie Arian

David Ariel

Deborah Ball

Steven Bayme

Lisa Belzberg

Ada Beth Cutler

Jack Bieler

Matthew Bronfman

Zevulun Charlop

Norman Cohen

Susan Crown

Aryeh Davidson

Carol Diamant

Barbara Dobkin

Andrea Dubroff

Arnold Eisen

Eli Evans

Max Fisher

Seymour Fox

Tom Freudenheim

Herbert Friedman

Hirsh Ginsberg

Irving Greenberg

Sol Greenfield

Beverly Gribetz

Pamela Grossman

Mark Gurvis

Henny Hagar

Stuart Himmelfarb

David Hirsh

Debby Hirshman

Annette Hochstein

Vernon Howard

Carol Ingall

Alan Jaffee

Michael Jesselson

Erica Jesselson

Deborah Kaplan

Deborah Kerdeman

Henry Koschitzky

Barry Kosmin

Lynn Kroll

Irwin Kula

Nathan Laufer

William Lebeau

Asher Lifsenberg

Haskel Lookstein

Brian Lurie

Zeev Mankowitz

Phil Margolius

Simeon Maslin

Egon Mayer

Ron Meier

Paul Menitoff

Lauren Merkin

Bill Novak

Beth Ostrow

Chaim and Adina Potok

Joseph Reimer

Jehuda Reinhartz

Paul Ritterband

George and Pamela Rohr

Passi Rosen-Bayewitz

Howard Rubin

Lenny Rubin

Michael Rukin

Nahum Sarna

Philip Schatten

Israel Scheffler

Mac Schwebel

Steven Shaw

Scott Shay

Richard Siegel

Yossi Siegel

David Silber

Alan Silverstein

Richard Sipser

Virginia Slifka

Elliot Spiegel

Radine Spier

Carol Starin

Susan Stern

Susan Stodolsky

Stanley Strauss

Howard Sulkin

Nikki Tanner

Gordon Tucker

Saul Wachs

Peter Wang

Howard Wasserman

Linda White

David Wozinca

Eric Yoffie

Joel Zaiman

NO RESPONSE

Ken Ziecher

Mr. & Mrs. Aaron Ziegelman

Lary Ziffer

October 27, 1995

G:\APPS\ORDINANCE\MEETING\OCT11\MLSVF.SEN

33
8
41

✓ John Colman

✓ Daniel Bader

✓ Richard Scheuer

✓ Morton Mandel

✓ Alan Hoffmann

✓ Esther Leah Ritz

✓ Charles Ratner

✓ Mark Lainer

(8)

✓ Bill Berman

Susan Crown ✓

Judith Ginsburg g ✓

David Teutsch ✓

Isadore Twersky ✓

Raymond Bloom g ✓

Stephanie Levi g ✓ (11)

Alfred Gottschalk ✓

Allan Finkelstein g ✓

Richard Meyer g ✓

Barry Holtz s ✓

Nessa Rapoport s ✓

✓ Ellen Goldring

✓ Adam Gamoran

✓ Richard Shatten

✓ Louise Stein

✓ Joseph Reimer

✓ Sharon Feiman-Nemser

(11) ✓ Chaim Botwinick

✓ Jonathan Woocher

✓ Steve Chervin

✓ Debra Perrin

✓ Robin Mencher

seating chart

for CISE Board Meeting
11/2/95

✓ g Lee Hendler

✓ Matthew Maryles

✓ g Aryeh Rubin

✓ g Joshua Fishman

✓ s Stephen Hoffman

(b) ✓ g Dalia Pollack

✓ g Robert Hirt

✓ s Gail Dorph

✓ s Ginny Levi

✓ s Josie Mowlem

**Council for Initiatives
in
Jewish Education**

Fax Cover Sheet

Date sent: 11/3/95

Time sent: 955

No. of Pages (incl. cover): 14

To: Ginny

From: Debra via
Jen

Organization:

Phone Number:

Phone Number: 212-532-2360

Fax Number:

Fax Number: 212-532-2646

COMMENTS:

H.

EDUCATIONAL LEADERS IN JEWISH SCHOOLS

A STUDY OF THREE COMMUNITIES

1) What are the training and background experiences of educational leaders in Jewish schools and how do these compare to the standards for certification and licensure for educational leaders in public schools?

2) What are the past experiences and career plans of the educational leaders?

3) What are the professional growth activities of the educational leaders?

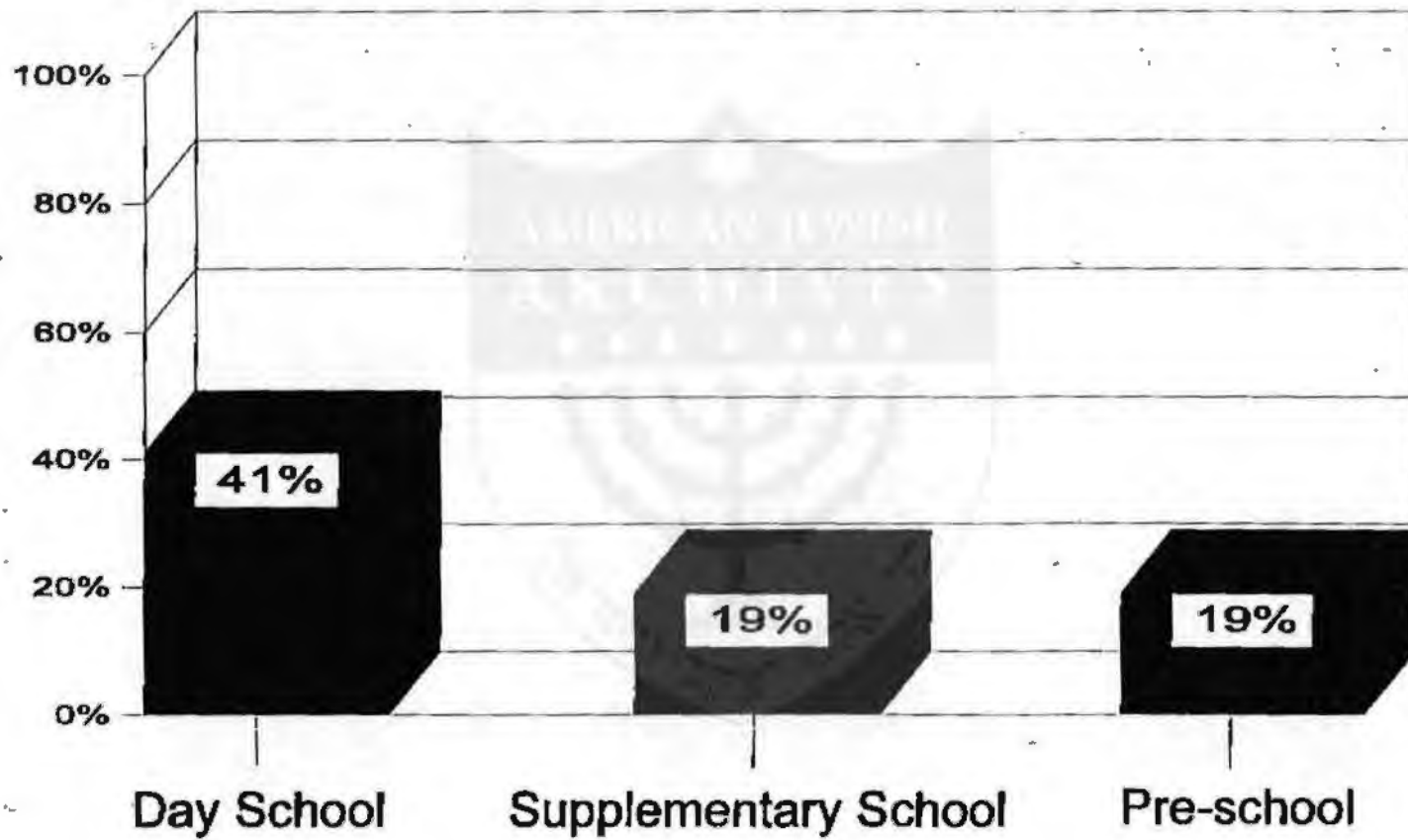
TRAINED IN GENERAL EDUCATION?

SETTING	Trained in General Education	Certification in General Education	Degree in Education
Day School	74%	54%	67%
Supplementary	77%	53%	69%
Pre-school	74%	50%	69%
TOTAL	76%	53%	68%

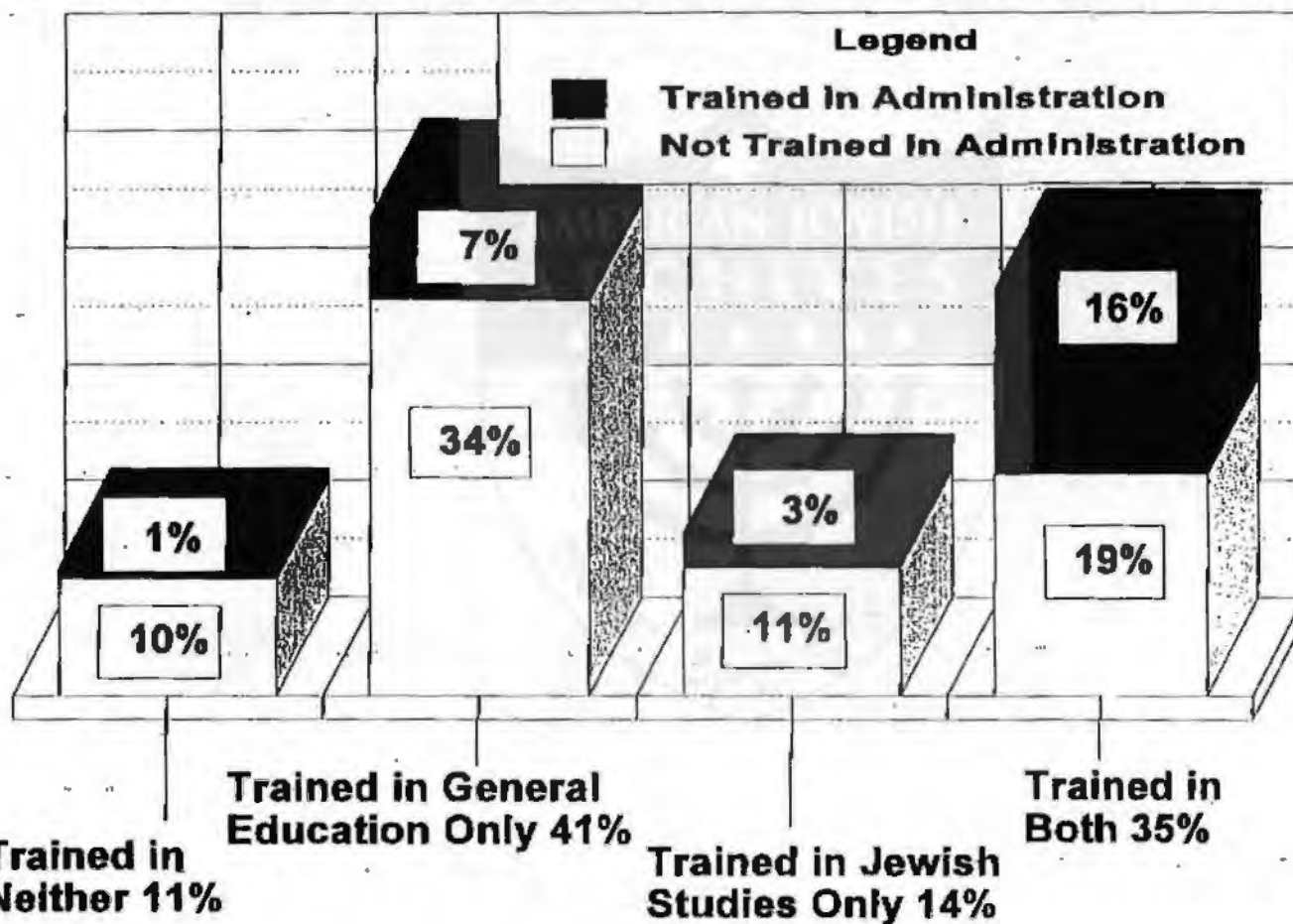
TRAINED IN JEWISH STUDIES?

SETTING	Trained in Jewish Studies	Certification in Jewish Education	Degree in Jewish Studies
Day School	52%	43%	48%
Supplementary	66%	44%	41%
Pre-school	12%	12%	--
TOTAL	49%	37%	36%

TRAINED IN EDUCATIONAL ADMINISTRATION?



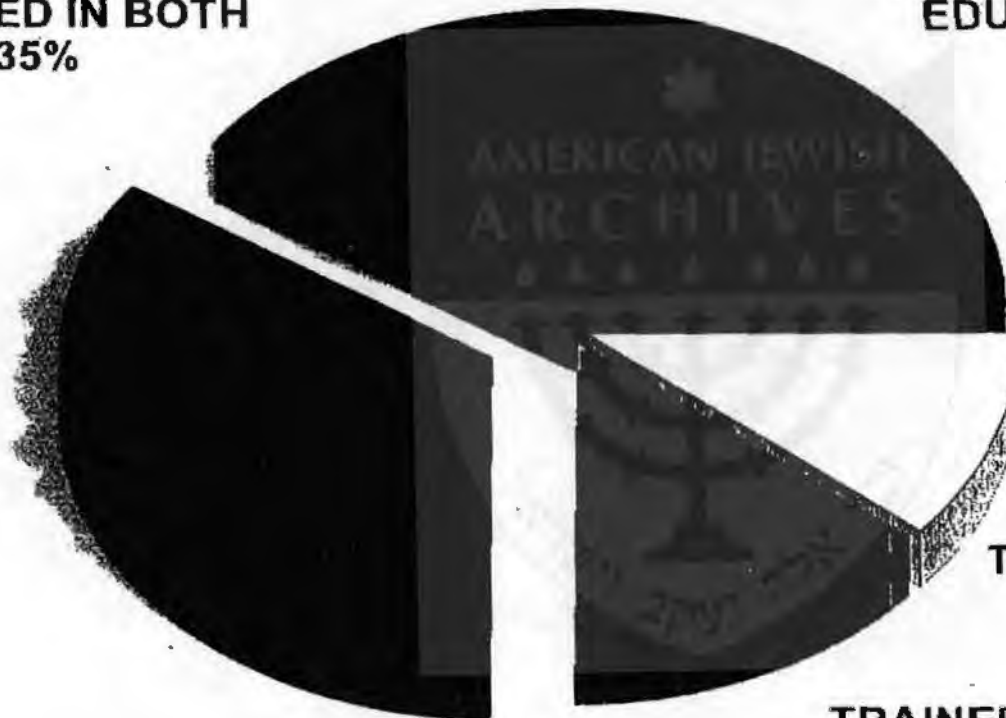
TRAINED IN GENERAL EDUCATION, JEWISH STUDIES, AND ADMINISTRATION?



TRAINED IN GENERAL EDUCATION AND JEWISH STUDIES?

TRAINED IN BOTH
35%

TRAINED IN GENERAL
EDUCATION ONLY
41%



TRAINED IN NEITHER
11%

TRAINED IN JEWISH
STUDIES ONLY
14%

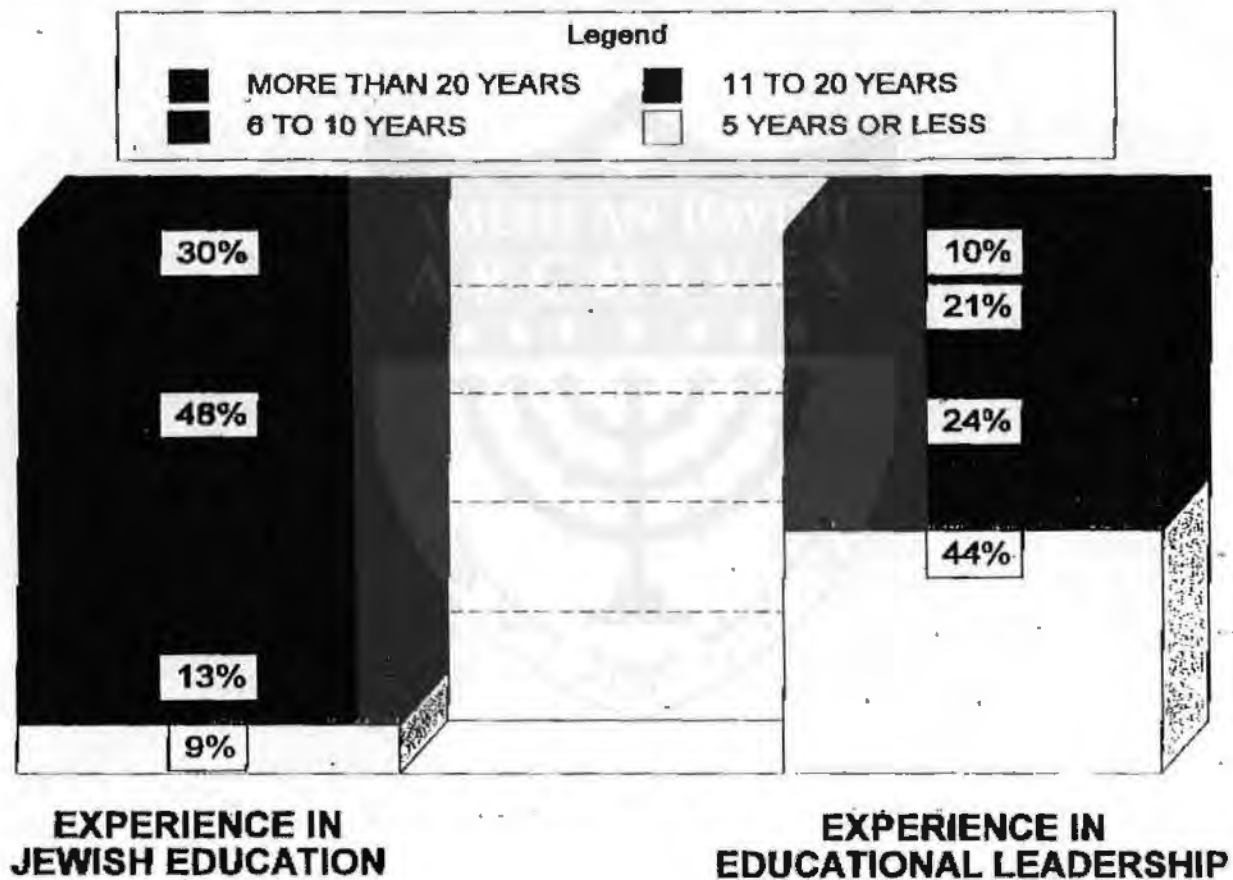
ARE THE EDUCATIONAL LEADERS FULL-TIME?

	Day	Supplementary	Pre	TOTAL
NO, Part-time	4%	39%	19%	22%
YES, Full-time	96%	61%	81%	78%

IS JEWISH EDUCATION A CAREER?

	Day	Supplementary	Pre	TOTAL
NO, Not a Career	--	9%	7%	5%
YES, a Career	100%	91%	93%	95%

EXPERIENCED IN JEWISH EDUCATION AND LEADERSHIP?



FUTURE PLANS?

**Continue as an Administrator
at Same School**

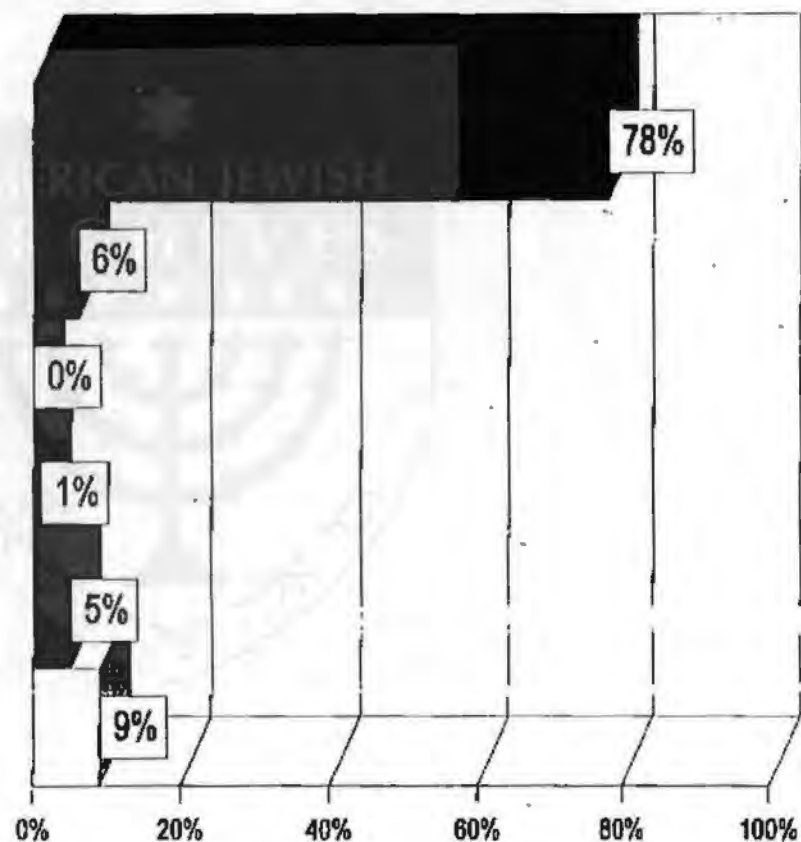
**Administrative Position in a
Different Jewish School**

**Work In Educational Institution
Other than a School**

**Seek a Position Outside of
Jewish Education**

**Other (e.g., retirement,
go back to school)**

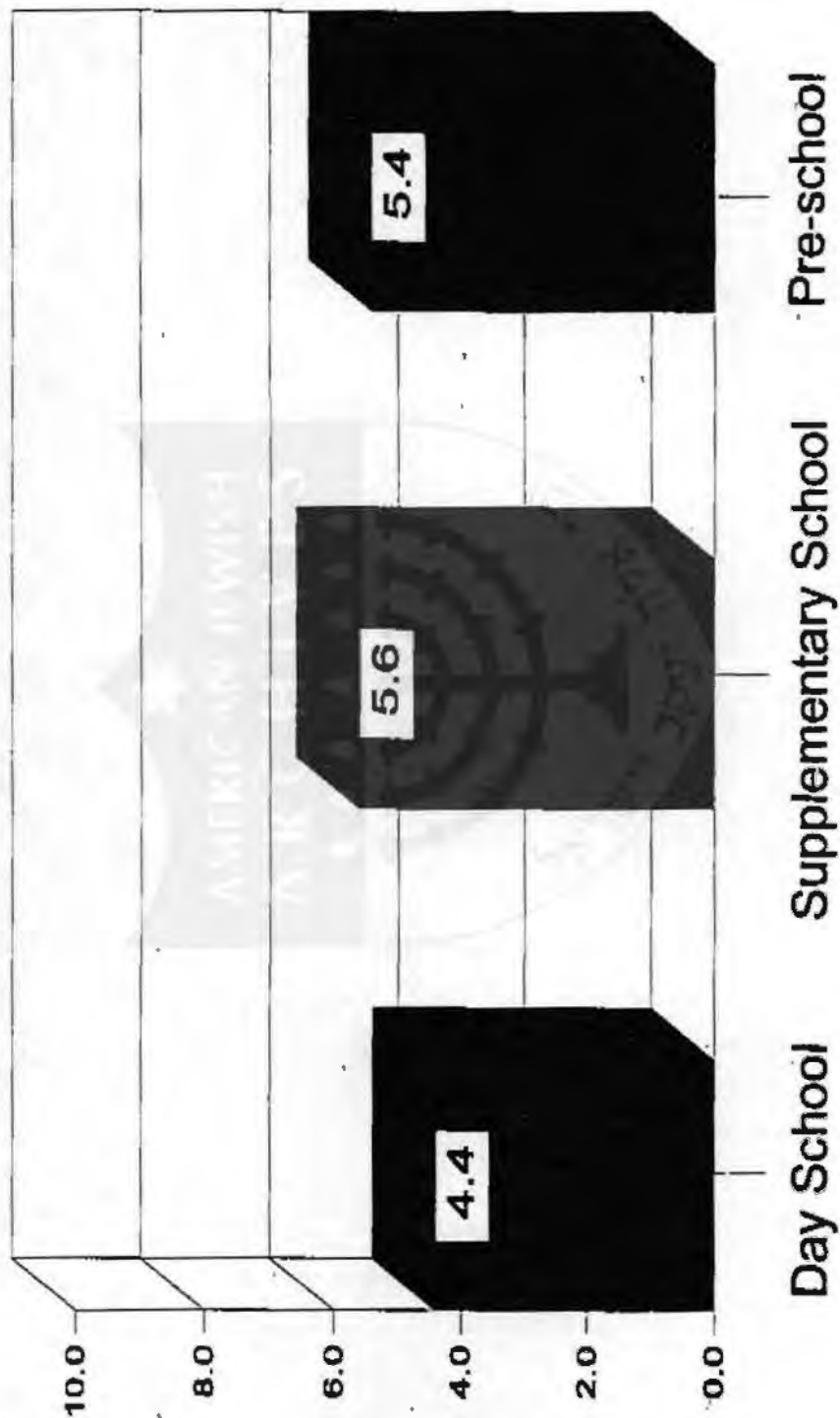
Undecided



FUTURE PLANS?

	Day	Supplementary	Pre	TOTAL
Continue in an Administration Position at the Same School	86%	73%	75%	78%
Seek an Administration Position at a New School	4%	9%	6%	6%
Seek a Position Outside of Jewish Education	--	3%	--	1%
Other (e.g., go back to school)	4%	3%	12%	5%
Undecided	7%	12%	6%	9%

AVERAGE NUMBER OF WORKSHOPS ATTENDED?



ENGAGE IN INFORMAL STUDY OF HEBREW OR JUDAICA?

	PERCENTAGE
Day School	79%
Supplementary School	88%
Pre-school	50%
TOTAL	77%

ADEQUACY OF THE OPPORTUNITIES FOR THEIR PROFESSIONAL GROWTH

PERCENTAGE WHO INDICATED
"ADEQUATE" OR "VERY ADEQUATE"

Day school	74%
Supplementary school	59%
Pre-school	75%
TOTAL	68%

CIJE BOARD MEETING, NOV.2, 1995

GOOD MORNING. CIJE, AS WE ALL KNOW, IS ABOUT CHANGE AND REFORM -
CHANGING THE NORTH AMERICAN JEWISH COMMUNITY, IMPACTING ITS TREND
LINES, THROUGH EDUCATION IN ITS WIDEST DEFINITION

WE ARE FURTHER COMMITTED TO A PROPOSITION THAT THIS CANNOT HAPPEN
WITHOUT SERIOUSLY ADDRESSING THE PROFESSION OF JEWISH EDUCATION AND
WITHOUT ENGAGING, EXCITING AND MOBILIZING THE LEADERS OF THE NORTH
AMERICAN JEWISH COMMUNITY. OUR WORK IN COMMUNITIES AND OUR WORK
AT THE NATIONAL LEVEL IS PREDICATED ON THESE TWO ASSUMPTIONS. OUR
WORK IN THE GOALS PROJECT ON WHICH WE HAVE REPORTED TO THIS BOARD IS
BEGINNING TO ADDRESS THE ISSUE OF HOW WE ELEVATE THE DISCOURSE - AT AN
INSTITUTIONAL LEVEL, AT A COMMUNAL LEVEL AND AT A NATIONAL LEVEL -
ABOUT THE CONTENT, THE IDEAS, THE PURPOSES OF JEWISH EDUCATION.

IN CIJE LABORATORY COMMUNITIES WE HAVE TRIED TO SIMULTANEOUSLY
ENGAGE IN ALL THREE OF THESE ELEMENTS - CREATING A DIAGNOSTIC PROFILE

OF EDUCATORS LEADING TO A PLAN FOR ACTION

First

second

— HELPING FORM LEADERSHIP

CONSTITUTIONS ACROSS THE COMMUNITY AND BRINGING THE CASE ADVOCATE FOR
JEWISH EDUCATION WITH DATA, WITH PERSONNEL, ACTION PLANS, WITH IDEAS

HELPING IN THE REALIZATION OF ADDING TO CHANGE THE PRIORITIES OF THE

LABORATORY

2

Titles

- ENGAGING BOTH INSTITUTIONS

AND THE COMMUNITY IN CONSIDERING HOW THE CONTENT AND EDUCATIONAL DIRECTION OF TODAY MESHES WITH THEIR IMAGE OF THE SUCCESSFUL OUTCOME OF A JEWISH EDUCATION.

HOW DOES ONE CUT IN TO SUCH A COMPLICATED BALL OF WAX? WE TOOK A STRATEGIC DECISION TO DEVELOP ^{BEFORE BY} A DIAGNOSTIC PROFILE OF THE EDUCATORS IN THE COMMUNITY. THE CJE STUDY OF EDUCATORS, UPON WHICH WE ^{HAVE} REPORTED TO THIS BOARD, LED TO THE POLICY BRIEF AND THEN TO SPECIFIC INTERVENTIONS ABOUT WHICH WE HAVE BOTH REPORTED AND WRITTEN TO YOU. TODAY'S BOARD MEETING WILL ADDRESS A SPECIFIC PIECE OF THE JEWISH EDUCATING PROFESSION - ITS LEADERS.

WHY FOCUS ON THE EDUCATIONAL LEADERS? SEVERAL REASONS:

1. OUR TRADITION — ^{PROFESSIONAL} *as n/c*,
2. LEADERS ARE GATEKEEPERS TO TEACHERS.....
3. LEADERS HAVE THE ABILITY TO TRANSFORM - JAMES MCREGOR BURNS - TRANSACTIONAL AND TRANSFORMATIONAL.

IF WE ARE INTERESTED IN TRANSFORMING THE N. AMERICAN JEWISH COMMUNITY,

4. EDUCATIONAL LEADERS ARE THE BRIDGE TO LAY LEADERSHIP AND TO CONTENT IDEAS AND GOALS. THEY ARE AT THE NEXUS OF THE PARADIGM OF REFORM THAT WE ARE ARGUING FOR.

THE INTERSECTION

3

5. THEY ARE GENERALLY FULL-TIME AND REASONABLY WELL COMPENSATED.

6. IT IS A LIMITED UNIVERSE WITH ENORMOUS POTENTIAL IMPACT

SO TODAY MOST OF OUR BOARD MEETING WILL FOCUS ON EDUCATIONAL LEADERSHIP. LEADERSHIP REFERS BOTH TO CERTAIN TASKS OR ACTIVITIES ON THE ONE HAND AND TO CERTAIN ACHIEVEMENTS OR OUTCOMES ON THE OTHER. THIS IS TO SAY THAT LEADERSHIP IS BOTH A "PROCESS" AND A "PRODUCT" WORD. WHICH MEANS THAT WHAT IS LEADING AND WHY ARE EQUALLY SIGNIFICANT QUESTIONS TO ASK AS WHO IS LEADING AND HOW. TODAY WE WILL TOGETHER I HOPE, HAVE AN OPPORTUNITY TO EXPLORE THESE ISSUES.

THE MORNING'S DISCUSSION CENTRES AROUND TWO BROAD SETS OF DATA. FIRST, WE WILL HEAR QUALITATIVE, ETHNOGRAPHIC CASE STUDIES ABOUT THE IMPACT OF LEADERSHIP IN THREE DIFFERENT SETTINGS. DR. JOE RIEMER WILL DRAW FROM HIS WORK IN THE CIJE BEST PRACTISES PROJECT TO TELL US THE STORY OF A SYNAGOGUE SCHOOL. ALLEN FINKELSTEIN WILL DESCRIBE HOW CONCENTRATING ON LEADERSHIP FOR JEWISH EDUCATION HAS HAD AN IMPACT IN THE CENTRE FIELD AND DR. SHARON FEIMAN-NEMSER WILL GIVE US THE PERSPECTIVE OF BOTH A PARTICIPANT AND OBSERVER IN A RECENT COVENANT FOUNDATION SUPPORTED PROJECT IN EAST LANSING, MICHIGAN. FROM THOSE QUALITATIVE VIGNETTES OR CASE STUDIES WILL MOVE TO NEW CIJE QUANTITATIVE DATA ON THE EDUCATIONAL LEADERS IN OUR THREE

4

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* II
- HELPING FORGE LEADERSHIP

COALITIONS ACROSS THE COMMUNITY AND ARMING THE LAY ADVOCATES FOR JEWISH EDUCATION WITH DATA, WITH PERSONNEL ACTION PLANS, WITH IDEAS - ALL PART OF THE ARSENAL OF LOBBYING TO CHANGE THE PRIORITIES OF THE COMMUNITY.

- ENGAGING BOTH INSTITUTIONS

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**COUNCIL FOR INITIATIVES IN JEWISH EDUCATION
DEFINED CONTRIBUTION RETIREMENT PLAN**

PLAN FEATURE	PROPOSAL
Type of Plan	403(b) Defined Contribution Retirement Plan
Administrator	TIAA-CREF Teachers Insurance and Annuity Association and College Retirement Equities Fund
Effective date	May 1, 1995
Participants	All full time employees
Waiting period	90 days for new hires
Vesting	Immediate, 100% vesting for both employee and employer contributions
Investment options	Employees choose between eight TIAA and CREF investment options
Contributions Employee	Minimum-None Maximum -As determined by the IRS (\$9,500 or 20% of wages)
Employer	3% contribution to all participants Up to 3% additional contribution based on a dollar for dollar match
Withdrawal options Cash	Available at termination of employment or death TIAA - 2.5% back end load for lump sum distribution within 120 days of termination
Other	Fixed period payment options of 5-30 years, single life annuity, joint and survivor annuities
Administration Fees Employer	None
Employee	TIAA - 1/4 of 1% of net assets CREF - 4/10 of 1% - average deduction from net assets

Council for Initiatives in Jewish Education

MEMORANDUM

Date: 11/29/95
To: MLM and CIJE Staff
From: VFL
Subject: Nov. 2 Debrief

Following are the points that were made at the debriefing session following the Nov. 1-2 CIJE meetings:

1. Add a CIJE staff organization chart to the board book.
2. Look for a different location for future seminars.
3. Consider getting a CIJE banner for the podium. [JM is working on this.]
4. As we plan for future major meetings, we should recognize that virtually all of staff time for the weeks leading up to those meetings is devoted to preparations.
5. The notion of an evening seminar and a thematic meeting the next day followed by a business session seems to work well. We should aim to both present the work of CIJE and teach people. The evening and next day sessions could be on different topics, with the evening devoted to big Jewish issues and the following day to the work of CIJE.

Attached
Chart used
to disseminate
minutes of
11/1-2/Board Mtgs.

cc →
Josie
Moulton

BOARD MEETING OF NOV. 1-2, 1995 HELD IN NEW YORK AT UJA
EXECUTIVE AND STEERING COMMITTEE MTGS ON NOV. 1

PAGE 1

BOARD MEMBERS ONLY			Minutes sent out as indicated below			
	Last Name		Executive	Steering	Board	Notes & Comments
1.	Arnow	B2			BMcc	
2.	Bader,	B1			BMP	
3.	Berman,	BX4	ECP*		BMP	
4.	Bronfman,	BX3	ECcc*		BMcc	
5.	Colman,	BSX4 BX4	ECP*	SC*	BMP	
6.	Corson	B2			BMcc	
7.	Crown,	B1			BMP	
8.	Davis	B2			BMcc	
9.	Field	B2			BMcc	
10.	Fisher	B2			BMcc	
11.	Gold,	BX3	ECcc*		BMcc	
12.	Goodman	B2			BMcc	
13.	Gottschalk,	B1			BMP	
14.	Greenbaum	B2			BMcc	
15.	Hirschhorn,	BX3	ECcc*		BMcc	
16.	Kaufman,	BX3	ECcc*		BMcc	
17.	Kekst	B2			BMcc	
18.	Koschitzky	B2			BMcc	
19.	Lainer,	BX4	ECP*		BMP	
20.	Lamm	B2			BMcc	
21.	Lender	B2			BMcc	
22.	Lipoff	B2			BMcc	
23.	Lipset	B2			BMcc	
24.	Mandel (Chair),	BX4	ECP*	SC*	BMP	
25.	Maryles,	BX4	ECP*		BMP	
26.	Melton	B2			BMcc	
27.	Merians, X	BX4	ECPcc*		BMcc X	2 separate ltr
28.	Pollack, BSXB	BX3	ECcc*	SCcc*	BMcc	
29.	Ratner, BSX4	BX4	ECP*	SC*	BMP	
30.	Ritz, BSX4	BX4	ECP*	SC*	BMP	
31.	Schatten	B2			BMcc	
32.	Scheuer,	B1			BMP	
33.	Schorsch	B2			BMcc	
34.	Teutsch,	B1			BMP	
35.	Twersky	B1			BMP	
36.	Wishner	BX3	EC*cc		BMcc	
37.	Yanowitz	B2			BMcc	

B1 = Board Mtg Present - B1 query // S, G1, L1
 B2 = " " Not Present B query // C3, S3
 B3 = Board + Exec Not Present BX3 or BSX3 // S3
 B4 = " " Present BX4 or BSX4 // SBSX4

18
+ 1 merians

19 cc of Exec

MINUTES - STAFF, CONSULTANTS

	NAME	EXEC	STEER	BOARD
1.	Dorph, S		SC-S	BMS
2.	Gamoran, S		SC-S	BMS
3.	Goldring, S		SC-S	BMS
4.	Hoffman, SBSX4	ECP	SC-S	BMS
5.	Hoffmann, SBSX4	ECP	SC-S	BMS
6.	Holtz, S		SC-S	BMS
7.	Levi (Sec'y) SBSX4	ECP	SC-S	BMS
8.	Mowlem, SBSX4	ECP	SC-S	BMS
9.	Pekarsky, 33		SCcc-S	BM
10.	Rapoport, S		SC-S	BMS
11.	Robinson, S3		SCcc-S	BM
12.	Shatten, SBSX4	ECP	SC-S	BMS
13.	Woocher, S		SC-S	BMS
14.	Fox, C3		SCcc-Consult	
15.	Hochstein, C3		SCcc-Consult	
16.	Zucker C3		SCcc-Consult	
17.				
18.				

B2

cc ✓

cc ✓

cc ✓

cc ✓

cc ✓

MINUTES TO GUESTS AT BOARD MEETING

G:\BDMTG\BDETC.VAR

G:\CITE BOARD FRIENDS.doc

B1

1.	Bloom, BMG	5		BMG
2.	Botwinick, BMG	6		BMG
3.	Chervin, BMG	8		BMG
4. 79	Feiman-Nemser, BMG			BMG
5.	Finkelstein, BMG	18		BMG
6.	Fishman, BMG	Joshua 20		BMG
7. 80	Ginsberg, BMG	FRIENDS		BMG
8.	Hendler, BMG	29		BMG
9.	Hirt, BMG	31		BMG
10.	Levi, Stephanie BMG	44		BMG
11.	Meyer, BMG	54		BMG
12. 83	Pollack, Dalia BMG	CJF		BMG
13. 81	Reimer, BMG	FRIENDS Brandeis POB 9110 Waltham 2234		BMG
14. 82	Rubin, BMG	9801 Collins Ave Ste 177, Ball Harbour Fl		BMG
15.	Stein BMG	68 33/54		BMG
16.	Posen, Felix -Min/Current&Prev.			xx
17.				
18.				

91
41

add
91

add

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✓

✓

add

add

add

✓

✓

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Brdmin. (61)
Present

Brdmin.

Form 1. doc (61)

BZD
BWH
NR
JW
EG
AG
JM

January 2, 1995

Name
Company
Address
CSZ

Dear :

I am delighted that you were able to attend the November CIJE Board meeting. As you know, the meeting's centerpiece was the critical role of leadership in revitalizing Jewish educational institutions. In 1996, CIJE will expand our current work and initiate new programs in this essential area. The minutes of that meeting are enclosed.

Building on the success of our 1994 leadership institute, CIJE and Harvard University will hold the next principals' leadership institute in March, titled "Leadership and Vision for Jewish Education." We are also entering the second year of our project, "Transforming the Supplementary School Educator," with the support of the Nathan Cummings Foundation. In Jerusalem this summer, we will begin an exciting collaboration with leading Jewish professors of education from American universities, enabling us to draw on cutting edge work in general education to benefit Jewish education and CIJE's work.

As all of us reflect on what makes a difference in deepening Jewish knowledge and commitment, the area of summer camping stands out in its importance and potential. Under the CIJE Goals Project, we will embark this year on a new initiative with the JCC Association in "vision-guided" Jewish camps. We will also publish, in early 1996, the latest volume in the CIJE Best Practices series, "Best Practices in JCC Jewish Education."

At the next Board meeting, we will report in greater detail on these projects and others. Please mark your calendar. The meeting will be held on Thursday, May 2, 1996, 9:30 a.m. to 3:30 p.m. Again, we will begin with a CIJE Board Seminar at 7:45 p.m. on the evening of Wednesday, May 1.

Best personal regards.

Morton L. Mandel--Chair

enclosure

Brd min 2. (B2)

Not Present

1. Board min (172a)

Brd min 2.

and 1. Board min.

Form 2.

January 3, 1996

Name
Company
Address
CSZ

DIP
HLZ
AH
SF
B Robinson

Dear :

I am sorry that you were unable to attend the November CIJE Board meeting. The meeting's centerpiece was the critical role of leadership in revitalizing Jewish educational institutions. In 1996, CIJE will expand our current work and initiate new programs in this essential area. The minutes of that meeting are enclosed.

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Best personal regards.

Morton L. Mandel--Chair

enclosure

B4-1 Bidmin 4. (6x4)

Present

1. Bd min
2. Exec Min

Form 6. doc

January 3, 1996

Name
Company
Address
CSZ

Dear :

I am delighted that you were able to attend the November CIJE Board and Executive Committee meetings. As you know, the meeting's centerpiece was the critical role of leadership in revitalizing Jewish educational institutions. In 1996, CIJE will expand our current work and initiate new programs in this essential area. The minutes of both meetings are enclosed.

Building on the success of our 1994 leadership institute, CIJE and Harvard University will hold the next principals' leadership institute in March, titled "Leadership and Vision for Jewish Education." We are also entering the second year of our project, "Transforming the Supplementary School Educator," with the support of the Nathan Cummings Foundation. In Jerusalem this summer, we will begin an exciting collaboration with leading Jewish professors of education from American universities, enabling us to draw on cutting edge work in general education to benefit Jewish education and CIJE's work.

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Best personal regards.

Morton L. Mandel--Chair

enclosures

Bidmin 4.

- sent: 1. Boardmin
2. Exec Min

RAS
SAH
ADH
VEL

JCC

CRP

ELR

LMH

Bd + Exec - present
Includes SC members
- not staff
- special ltr for
Meriam + Epe-P
Bd Mtg WA
Posen

Bdmin 3 (BX3)
Not present
BX-N

Form 5.doc (5aa)

Bdmin 3.
Not Present
Send 1. Board min
2. Exec min
3. Handouts at
Exec Committee

Bd + Exec
Not Present
Includes
Pollack

January 3, 1996

Name
Company
Address
CSZ

Dear :

I am sorry that you were unable to attend the November CIJE Board and Executive committee meetings. The meeting's centerpiece was the critical role of leadership in revitalizing Jewish educational institutions. In 1996, CIJE will expand our current work and initiate new programs in this essential area. The minutes of both meetings are enclosed, as are copies of materials distributed at the Executive Committee meeting.

Building on the success of our 1994 leadership institute, CIJE and Harvard University will hold the next principals' leadership institute in March, titled "Leadership and Vision for Jewish Education." We are also entering the second year of our project, "Transforming the Supplementary School Educator," with the support of the Nathan Cummings Foundation. In Jerusalem this summer, we will begin an exciting collaboration with leading Jewish professors of education from American universities, enabling us to draw on cutting edge work in general education to benefit Jewish education and CIJE's work.

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Best personal regards.

Morton L. Mandel--Chair

enclosures

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man#

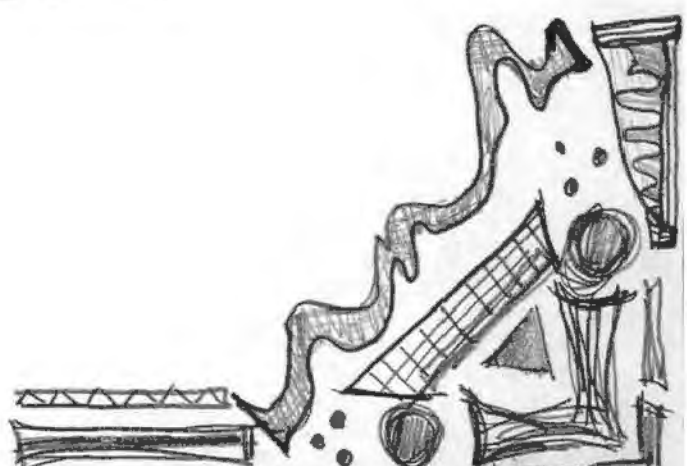
617-
495-
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Boston (617) Phil of Ed Center

Appian Wang, Cambridge MA

02138

Phil of Ed Center



(92)

of the C. & has
powerful
implication
for our
own
revitalization
today.

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Vernon Howard

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Daniel Chazan

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Linda White

Beth Ostrow

Howard Rubin

Peter Wang

Yossi Siegel



43
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Hy Campeas

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Lisa Belzberg and Matthew
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