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Folder 1

Executive Committee. 25 February 1993, February 1993.

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Office of the Executive Vice President Martin S. Kraar

Direct Line: 212-598-3501 Fax Number: 212-533-4347

December 28, 1992

Mr. Morton L. Mandel Council for Initiatives in Jewish Education 163 Third Avenue #128 New York, NY 10003

Dear Mort:

I regret that I will be unable to be at the meeting of the Council for Initiatives in Jewish Education on Thursday, February 25, 1993.

Unfortunately, the meeting is occurring toward the end of the Jewish Agency Board of Governors Meetings. Corky Goodman and I both must be there.

I regret this very much, and I hope that I will join you future meetings.

Sincerely,

MARTIN S. KRAAR Executive Vice President

MSK:fpb

First Letter to Executive Committee

«DATA board merge.add» January 13, 1993

«NAME» «IF SCHOOL=" "» «ELSE» «IF ORG=" "» «ELSE» «ORG» «ENDIF» «SCHOOL» «ENDIF» «ADDRESS» «CSZ»

Dear «SALUTATION»:

This is a reminder that we look forward to your participation in the CIJE Board of Directors meeting slated from February 25th. I would like to begin the day with a meeting of our Executive Committee at 10:30 a.m.

In addition, I hope you will join our Annual Meeting which will starts at 12:00 p.m. We have invited a distinguished group of incividuals from the Jewish communal and education fields and I am sure their reactions and comments to the Lead Communities Project will provide much food for thought.

Thursday, February 25, 1993

10:30 a.m.-12:00 p.m. 12:00 p.m.-2:00 p.m. (including Lunch) 2:00 p.m.-3:30 p.m. EXECUTIVE COMMITTEE ANNUAL MEETING

CIJE BOARD MEETING

JESNA Conference Rooms 730 Broadway New York, NY (Dietary Laws Observed)

If you have not already done so, please call Art Rotman or Jo Ann Schaffer at (212) 532-1961 to confirm your attendance at one or both of these meeting. I look forward to seeing you then.



Morton L. Mandel

COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

Mailing Address: 163 Third Avenue #128, New York, NY 10003 Phone: (212) 532-1961 • Fax: (212) 213-4078

Honorary Chair Max M. Fisher

Chair Morton L. Mandel

FROM:

DATE:

Vice Chairs Charles H. Goodman Neil Greenbaum Matthew J. Maryles Lester Pollack

Executive Director Arthur Rotman

Chief Education Officer Dr. Shulamith R. Elster

MEMO TO: CIJE Executive Committee Morton L. Mandel, Chair January 29, 1993

This is to remind you of the upcoming meetings of the CIJE.

Thursday, February 25, 1993 EXECUTIVE COMMITTEE 10:30 a.m. - noon 12:00 noon - 2:00 p.m. ANNUAL MEETING (including lunch--dietary laws observed) 2:00 p.m. - 3:30 p.m. CIJE BOARD MEETING

Please note that due to the large response we have moved the location of the meetings to: UJA/Federation of Jewish Philanthropies 130 East 59th Street New York, NY

We will hear a progress report of CIJE activities, including reports of developments in the Lead Communities, a report about our Best Practices project, a report of plans for monitoring and evaluation of the Lead Communities work, and other key developments.

Our work during the past months has been led by Art Rotman with the help of the JCCA staff. We are indebted to Art and to the JCCA for their assistance and leadership. Executive staff leadership will now be assumed by Henry L. Zucker in our Cleveland office. Art Rotman will stay on as a senior staff consultant.

If you have not already notified us of your attendance, please do so by calling 212-532-1961 by February 10, if possible.

I look forward to seeing you on February 25 and send my best personal regards.





The Coalition for the Advancement of Jewish Education

261 West 35th Street, Floor 12A New York. NY 10001 • 212-268-4210 Fax • 212-268-4214

January 19, 1993

Morton Mandel **Council For Initiatives In** Jewish Education 163 Third Avenue #128 New York, New York 10003

Dear Mort,

I applaud all of your efforts in the CIJE, and your work with the Lead Communities While I am certainly interested in hearing more information, I am Project. unfortunately unable to be in New York for your annual meeting on Thursday, February 25th. Thanks anyway for the invitation.

All of us at CAJE encourage your important work, and look forward to the opportunities when we might collaborate more to advance Jewish education. Best personal regards.

Shalom,

Michael

Michael A. Weinberg Rabbi

MAW:mw

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Development Chair Leon Weissberg Membership Chair Carol Folkerth 1993 Conference Chair Gordon Fuller 1994 Conference Chair Candace Kwiatek Past Conference Chair Marlynn Dorff Publications Chair Alan J. Wiener

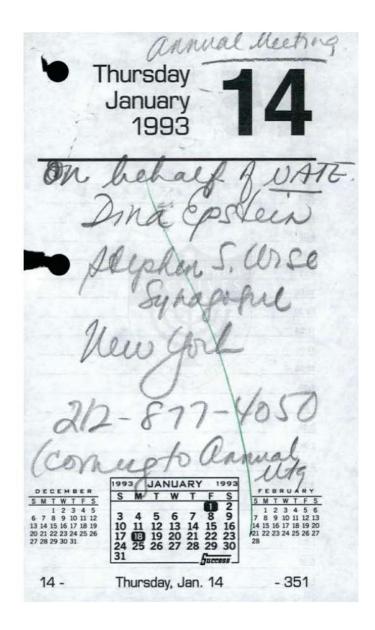
Chairperson Michael A. Weinberg Program Chair Frances Pearlman Treasurer Elliott Kleinman

Members-At-Large Sylvia Abrams Joanne Glosser Jack Gruenberg Zena Sulkes

Regional Julie Auerbach-Central Representatives Sandy Dashefsky-Eastern Gary Eisenberg-Southern Ben Zion Kogen-Western

Past Chairpeople Jerry Benjamin Betsy Dolgin Katz Stuart Kelman Cherie Koller-Fox Dan Syme

Executive Director Eliot G. Spack Operations Coordinator Ronnie W. Parker Conference Coordinator Paul A. Lichtman Publications Coordinator Roselyn Bell Baskin



COUNCIL FOR INITIATIVES IN JEWISH EDUCATION

EXECUTIVE COMMITTEE MEETING February 25, 1993 10:30 a.m.-12:00 p.m.

- ١. Budget and Funding:
- 11. Plans for Board Meeting in Lead Communities
- Monitoring, Evaluation, and Feedback Project Progress Report (Chair & III. Professional Respond)
- IV. **Pilot Projects**

Grants -- Cummings Foundation, Blaustein Foundation Proposals in Progress for Board Meeting in Lead Communitie To communit's know about

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COUNCIL FOR INITIATIVES IN JEWISH EDUCATION 1992-93 BOARD OF DIRECTORS

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X	David Arnow	ATTEND	ATTEND	1
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· part	Mandell-Berman Charles Bronfman			- may a re-
×	Gerald Cohen	1		
X	John Colman	1		
	Maurice Corson		1	
	Ms. Susan Crown	1 1/15		
	Irwin Field	V 1	+/	
	Max M. Fisher			
	Charles H. Goodman	AN TEWNS	2/1	
	Alfred Gottschalk		V 1/3	
	Arthur Green		VZA	
X	Neil Greenbaum	1	V 12	
	Thomas Hausdorff	V		1
	David Hirschhorn		14	
X	Ludwig Jesselson	/	- 16	
	Henry Koschitzky		1 415	
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	Norman Lamm	1715	5/2011	
	Norman Lipoff	A	12	
	Seymour Martin Lipset			
X	Morton L. Mandel			
7	Matthew J. Maryles	115		
	Florence Melton		1 21	
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1. S	Lester Pollack	1.5	/	
×	Charles Ratner	V		
X	Esther Leah Ritz			
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1993 CIJE ANNUAL MEETING INVITATION LIST

	WILL ATTEND	WILL NOT ATTEND
Robert Abramson, United Synagogue of America	1427	
Mona Riklis Ackerman, Riklis Family Foundation		142
Hanan Alexander, University of Judaism		12-11-11-1
David Ariel, Cleveland College of Jewish Studies		12 2 7 4
Isa Aron		
Thomas Axworthy, The CRB Foundation		V 12
Lauren Azoulai, Atlanta Jewish Federation		1
Daniel Bader, The Bader Foundation		
Jack Beiler, Hebew Academy of Greater Washington	15 15 15 3	V
Joel S. Beritz, Gruss & Company	V2/10	2000
Marc Besen, Australia		
Shira Herzog Bessin, The Kahanoff Foundation		V
Chaim Botwinick, Board of Jewish Education		V
Howard E. Charish, MetroWest Federation	C 2. 11.	1.1.1.1.1.1.1
Mark Charendoff, The CRB Foundation	0	V 45
Dina B. Charnin, The Dorot Foundation	NA	NO 2
Barry Chazan		
David Cohen, Michigan State University		V
Deborah Nussbaum Cohen, JTA 643-1890	V	
Jamie Constantine, Mexico		V 43.
Alfred I. Coplan ,THE ASSOCIATED		
Rachel Cowan, The Nathan Cummings Foundation		
Jason G. Cury, Gruss & Company	V	
Wilbur Daniels, S.H. & Helen R. Scheuer Foundation	V	
David Dubin, JCC on the Palisades	V	1
Robin Eisenberg, NATE		ALL STORES
Stuart E. Eizenstat		
Joshua Elkin		C. C. States
Heinz Eppler		
Sylvia Ettenberg	V1/2	
Eli N. Evans, Charles H. Revson Foundation	VHI	
Sam Fisher, B'nai B'rith Youth Organizaiton		
Joshua Fishman, Torah Umesorah	V	
Sylvia Barack Fishman, Brandeis University		
Darrell Friedman, THE ASSOCIATED	and the second	
Yona Fuld, Educator Council of America		
Norma Furst, Baltimore Hebrew University	101	Vzh
Peter Geffen, The CRB Foundation	1	- 19

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Steve Gelfand, Atlanta Jewish Federation		~
Jane Gelman, Milwaukee	1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.	
Judith Ginsburg, Ari and Ida Crown Memorial		
David Gordis, Boston Hebrew College	V	
Betsy Green, Enterprise Magazine, Inc.		1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.
Irving Greenberg, CLAL	/	
Gene Greenzweig, Central Agency for Jewish Education		
Joseph Gruss, Gruss & Company	A 14 14 14 14	2.1.5
Mark Gurvis, Jewish Community Federation	1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	1
Avraham HaCohen, The Avi Chai Foundation Ly Dur Superior	nt	~~
Charles Halpern, The Nathan Cummings Foundation		
Zachary Harris, Helen Bader Foundation		1
Robert Hiller, Zanvyl Krieger Fund		
Robert Hirt, Yeshiva University	1	
LeRoy Hoffberger WILL TRY OR SEND SOMEONE ILSE		×2.
Stephen Hoffman, ClevelaInd Federation	P	~ 918
Gerald Horowitz, Atlanta Jewish Federation		. / 11.
Carol Ingall	-11-2	V
Richard Joel, B'nai B'rith Hillel Foundation	1/27	
Isaac Joffe,South Africa		. /
Martin Kraar, Council of Jewish Federations,	1	V
Lydia Kukoff, The Avi Chai Foundation	V	
Nancy Kutler, THE ASSOCIATED		
Sara Lee, Hebrew Union College		- Andrewson - Andrewson -
Marshall Levin, THE ASSOCIATED		
Barry Levy, McGill University	111	
Haskel Lookstein, Ramaz School	4,410	
Robert Loup	V 128	
Elizabeth Lyman, The Nathan Cummings Foundation		
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Joseph Mandel		0.023
Richard Meyer, Milwaukee Federation		
Donald Mintz, New Orleans, LA		
Howard Neistein, Milwaukee Jewish Federation		
Kerry Olitzky, Hebrew Union College	V	
Michael Papo, The Koret Foundation	and the second	
Daniel Pekarsky, Cleveland College of Jewish Studies		
Michael Possick, Torah Umesorah		
Felix Posen, London ,England	11	Sara and the
Joseph Reimer, Hornstein Program	144	,
Bernard Reisman, Hornstein Program		149
Harriet Rosenthal, South Orange, NJ		
John Ruskay, UJA-Federation	V 1/26	2

David Sarnat, Atlanta Jewish Federation William Schatten, Atlanta, GA		
William Schatten Atlanta GA	i i	
Israel Scheffler, Newton, MA	NAT	V 43
Jeffrey Schein, Cleveland College of Jewish Studies	1.1.11	V
Alvin Schiff	V 1/20	
Carmi Schwartz, Council of Jewish Federations	12/18	
DanielShapiro	V	
Miriam Shapiro, Board of Jewish Education		
Barry Shrage, Boston Federation	1	
Lee Shulman, Stanford University		
Samuel Silberman, New York, NY		
Stephen Solender, UJA/Federation		V
Eliot Spack,CAJE		
Herman Stein, Shaker Heights, OH	1	
Louise Stein, Milwauke, WI		
Garry Stock, Melbourne, AUSTRALIA		
Howard Sulkin, Spertus College		12.2.3
Daniel Syme, Union of American Hebrew Congregations	V	
Abe Tannenbaum, Teachers College	1/28	/
Henry Taub, The Avi Chi Foundation		V 1/28
Margaret Tishman, New York, NY		V
Mervyn Tuckman, Gratz College	/	
Don Well, Board of Jewish Education	V	
Michael Weinberg, CAJE	/	~
Bruce F. and Shelley S. Whizin, University of Judaism	100	
Jonathan Woocher, JESNA	1.2 1 2 2 2 2	
Reuven Yalon, Bureau of Jewish Education		19 A.

1993 ANNUAL MEETING INVITATION LIST

Dr. Robert Abramson (Sr. Advisor) United Synagogue of America 155 Fifth Avenue New York, NY 10010

Dr. Mona Riklis Ackerman Riklis Family Foundation 109 East 89th Street, #1E New York, NY 10128

Dr. Hanan Alexander University of Judaism 15600 Mulholland Drive Los Angeles, CA 90077

Dr. David Ariel Cleveland College of Jewish Studies 26500 Shaker Boulevard Beachwood, OH 44122

Dr. Isa Aron 1227 S. Hi Point Street Los Angeles, CA 90035

Mr. Thomas Axworthy The CRB Foundation 1170 Peel Street Montreal, Quebec H3B 4P2 Canada

Ms. Lauren Azoulai Atlanta Jewish Federation 1753 Peachtree Road, NE Atlanta, GA 30309

Mr. Daniel Bader The Bader Foundation 777 East Wisconsin Avenue Suite 3275 Milwaukee, WI 53202 Rabbi Jack Beiler (Sr. Advisor) Hebew Academy of Greater Washington 2010 Linden Lane Silver Spring, MD 20910

Mr. Joel S. Beritz Life Gruss & Company Mon U Month Co. 1500 900 Third Avenue 1865 Cillian New York, NY 10022

Mr. Marc Besen 24 Lansell Road Toorak, Victoria 3142 Australia

Mrs. Shira Herzog Bessin The Kahanoff Foundation 1235 Bay Street, #500 Toronto, Ontario M5R 3K4 Canada

Dr. Chaim Botwinick Board of Jewish Education 5800 Park Heights Avenue Baltimore, MD 21215

Mr. Howard E. Charish United Jewish Federation of MetroWest 901 Route 10 Whippany, NJ 07981-1156

Mr. Mark Charendoff The CRB Foundation 1170 Peel Street Montreal, Quebec H3B 4P2

Ms. Dina B. Charnin The Dorot Foundation 100 Park Avenue 3 hashattanulle Rd New York, NY 10017 Jurchase NY

914 656-5168

Dr. Barry Chazan (Sr. Advisor) 12 George Hess Jerusalem, Israel

Prof. David Cohen Michigan State University East Lansing, MI 48824-1046

Ms. Deborah Nussbaum Cohen JTA 330 Seventh Avenue New York, NY 10001-5010

Dr. Jamie Constantiner Monte Blanco 1144 Mexico DF 11000 Mexico

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Mr. Jason G. Cury Gruss & Company 900 Third Avenue New York, NY 10022

Mr. Wilbur Daniels The S.H. & Helen R. Scheuer Foundation 104 East 40th Street New York, NY 10016-1801

Mr. David Dubin (Sr. Advisor) JCC on the Palisades 411 East Clinton Tenafly, NJ 07670 Ms. Robin Eisenberg NATE Temple Beth El 333 S.W. 4th Avenue Boca Raton, FL 33432

Mr. Stuart E. Eizenstat Powell, Goldstein, Frazer & Murphy 1001 Pennsylvania Avenue, NW Washington, DC 20004

Rabbi Joshua Elkin (Sr. Advisor) 74 Park Lane Newton, MA 02159

Mr. Heinz Eppler 785 Fifth Avenue, #7A New York, NY 10022

Mrs. Sylvia Ettenberg (Sr. Advisor) 924 West End Avenue New York, NY 10025

Mr. Eli N. Evans Charles H. Revson Foundation 444 Madison Avenue New York, NY 10022

Mr. Sam Fisher (Sr. Advisor) B'nai B'rith Youth Organizaiton 1640 Rhode Island Ave., NW Washington, DC 20036

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Mr. Joseph C. Mandel 101 Worth Avenue, #5C Palm Beach, FL 33480

Mr. Richard H. Meyer Milwaukee Jewish Federation 1360 N. Prospect Avenue Milwaukee, WI 53202

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Mr. Carmi Schwartz Council of Jewish Federations 730 Broadway New York, NY 10003

Mr. Daniel S. Shapiro Schulte, Both & Zabel 900 Third Avenue New York, NY 10022

Dr. Miriam Shapiro Board of Jewish Education 426 West 58th Street New York, NY 10019

Dr. Susan Shevitz Hornstein Program Brandeis University Lown School Waltham, MA 02254-9110

Mr. Barry Shrage (Sr. Advisor) Combined Jewish Philanthropies of Greater Boston One Lincoln Plaza Boston, MA 11572

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Mr. Samuel J. Silberman 133 East 79th Street New York, NY 10021

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Dr. Jonathan Woocher (Sr. Advisor) JESNA 730 Broadway New York, NY 10003-9450

Mr. Reuven Yalon Bureau of Jewish Education 2393 West Marlton Pike Cherry Hill, NJ 08002

	CIJE
	Date
	THE ATTACHED PAPERS ARE REFERRED
	From:Jo_Ann_Schaffer
	For the purpose indicated by the check mark
	Please approve Reply-send me copy Approved Reply-for my signature
174	Please handle Note and return For your information Let's discuss
	Comments Follow-up
×	REMARKS: NOTE; New president of
1	Educators Council of America
	is Dr. Mel Isaacs 145 South Merrick Ave., Merrick,
	NY 11566; Phone: (516) 378-1988 M/W afternam
	. 1

Rabbi Yona Fuld * Merrick DY Mr. Gene Greenzweig Educator Council of America 11566 Hebrew Academy of Five Towns 33 Washington Avenue Lawrence, NY 11559

Dr. Norma Furst Baltimore Hebrew University 5800 Park Heights Avenue Baltimore, MD 21215

Mr. Peter Geffen The CRB Foundation c/o Abraham Joshua Hershel School 270 West 89th Street New York, NY 10024

Mr. Steve Gelfand Atlanta Jewish Federation 1753 Peachtree Road, NE Atlanta, GA 30309

Ms. Jane Gelman 3535 N. Summit Avenue Milwaukee, WI 53211

Dr. Judith Ginsburg Ari and Ida Crown Memorial 222 N. LaSalle Street, Suite 2000 Chicago, IL 60601-1102

Dr. David Gordis Boston Hebrew College **43 Hawes Street** Brookline, MA 02166

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Mr. Gene Greenzweig (Sr. Advisor) Central Agency for Jewish Education 4200 Biscayne Boulevard Miami, FL 33137

(5)6 378-1988

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Mr. Charles Halpern The Nathan Cummings Foundation 885 Third Avenue Suite 3160 New York, NY 10022-4834

Mr. Zachary Harris Helen Bader Foundation 777 East Wisconsin Avenue Suite 3275 Milwaukee, WI 53202

Mr. Robert I. Hiller Zanvyl Krieger Fund 101 W. Mount Royal Avenue Baltimore, MD 21201

Dr. Robert Hirt (Sr. Advisor) Yeshiva University 500 West 185th Street New York, NY 10033

Mr. LeRoy Hoffberger 233 E. Redwood Street Baltimore, MD 21202

410-576-4258

Mon thuns MC Queles brule D WEXECUTIVE COMMITTEE MEETING DU PULM'S February 25, 1993 10:30 a.m. 12:00 p.m. Wy forthe Automation get Munch aler Martin My forthe Automation get Munch aler Munch and Automation Automation get Munch aler Munch aler Munch aler Automation Automation get Munch aler Munch aler Automation Automation Automation get Automatic Automation Automation Automation Automation Automation Automatic Automatic Automation Automation Automatic HUN Letalleton the Prest water water the bound with Bill Berman Charles Bronfman John Colman Corky Goodman Stephen - Groce mit Neil Greenbaum David Hirschhorn Mark Lainer turns out OK, we'll Morton Mandel Matthew Maryles Hreen arrese Mel Merians ~ Lester Pollack Oghored wheat and Prain to substitute for Sore forsent Chuck Ratner possible Fetter to yea. C. - cancel 10:30 mts - emphasize attendance at ann. mts. + BR. mts. the ist people for mity. of Pres - Exers. Jeft, JESNA & SCEA " funkers + key CD JE 4)fist perfee laymen (Rather)

SCHEDULE OF MEETINGS FEBRUARY 24-26, 1993

WEDNESDAY. FEBRUARY 24

11:00 - 3:00 p.m.

Professional Steering Committee Participants: S. Elster, S. Fox, E. Goldring, S. Greenfield, A. Hochstein, S. Hoffman, B. Holtz, M. Kraar, G. Levi, A. Naparstek, J. Ukeles, J. Woocher, (J.A. Schaffer) Bill Ber Chai e.

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THURSDAY, FEBRUARY 25

LOCATION: JESNA, 730 Broadway, New York, NY

10:30 a.m12:00 p.m.	Executive Committee Meeting - Bullion E
12:00 p.m2:00 p.m.	Annual Meeting Brithum A
2:00 p.m3:30 p.m.	Board Meeting - Bullim B
3:30 p.m5:00 p.m.	Debriefing Meeting Participants: S. Elster, S. Fox, E. Goldring, S. Greenfield, A. Hochstein, S. Hoffman, B. Holtz, M. Kraar, G. Levi, A. Naparstek, J. Ukeles, J. Woocher, (J.A. Schaffer)

FRIDAY, FEBRUARY 26

8:30 a.m. -11:00 a.m.

.m. Professional Advisory Committee on Lead Communities

Participants:

S Elster, S. Fox, E. Goldring, S. Greenfield, A. Hochstein, S. Hoffman, B. Holtz, M. Kraar, G. Levi, A. Naparstek,

A. Rotman, J.A. Schaffer, J. Ukeles, J. Woocher.

MINUTES:	CIJE Executive Committee
DATE OF MEETING:	February 25, 1993
DATE MINUTES ISSUED:	March 16, 1993
PRESENT:	Mandell Berman, Charles Bronfman, John Colman, Seymour Fox, Neil Greenbaum, Annette Hochstein, Stephen Hoffman, Mark Lainer, Virginia Levi, Morton Mandel, Matthew Maryles, Melvin Merians, Charles Ratner, Esther Leah Ritz, Henry Zucker

I. The Role of the Executive Committee and Board

The Chair opened the meeting by reminding the committee that CIJE has a chair, four vice chairs, and an Executive Committee and that the function of the Executive Committee relative to the full board remains yet to be clearly defined. He suggested that the board continue to meet twice annually and that we consider holding Executive Committee meetings on a quarterly basis. The Executive Committee could make decisions between board meetings and consider complex issues before they were presented to the board.

In the discussion that followed, it was suggested that the Executive Committee be used as a sounding board for issues and policy proposals, but that the board be empowered to make final decisions. The value of the full board working together was emphasized. It was noted that the board is a diverse and strong group which should be fully involved in the decisionmaking process. It was suggested that position papers be prepared prior to board meetings so that board members could come better prepared to discuss issues.

II. Management of CIJE

Committee members were reminded that Steve Hoffman served as acting director of CIJE from its inception until a more permanent arrangement could be made. This was followed by a period during which Art Rotman and the JCCA staff provided leadership. It was concluded that we need to find a top-notch professional prepared to devote full-time to the work of CIJE. In the meantime, leadership has moved back to Cleveland where Henry Zucker and Virginia Levi will coordinate CIJE activities with the close involvement of Steve Hoffman.

Currently the full-time staff includes Shulamith Elster, Chief Education Officer, and the three field researchers. Barry Holtz is devoting part time to the Best Practices project and will begin a two-year stint of full-time work with CIJE in June 1993. Annette Hochstein and Seymour Fox are consulting on content issues; Adam Gamoran and Ellen Goldring provide leadership for the monitoring, evaluation and feedback project; and Art Naparstek is working on support development. In addition, other consultants are being turned to as appropriate.



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> In discussion, the group considered what might attract a full-time director to CIJE. It was suggested that we are looking for a person with strong managerial and administrative skills who can serve as a strong advocate and who has the vision to work with an emerging organization. The position offers such a person the opportunity "to make dreams a reality." Executive Committee members were encouraged to inform the chair of any potential candidates of whom they are aware.

III. Working through Committees

Three committee chairs have been identified as follows:

- 1. Best Practices John Colman
- 2. Lead Communities Charles Ratner
- 3. Monitoring, Evaluation and Feedback Esther Leah Ritz

Executive Committee members suggested that all board members be assigned to committees and that the work of CIJE be carried on through these committees. It was agreed that a list of committees will be circulated to all board members, who will be invited to indicate their preferences. These committees can then begin working with the activities now being undertaken in the Lead Communities.

IV. Summary of Activities

Henry Zucker and Steve Hoffman provided a brief summary of recent activities of CIJE, noting that more detail would be provided later in the day. It was noted that the three Lead Communities have been selected and that CIJE staff teams have visited each of them several times. Work has begun in designing CIJE's role in each local community, noting that it will vary according to each community's needs.

Efforts continue in the area of fund development. Both the Blaustein and Cummings Foundations have now committed funds for support of CIJE projects. Conversations are under way with several additional foundations.

The monitoring, evaluation and feedback project has begun with the placement of a field researcher in each community and initial interviews with key players in the communities. The field researchers have been in place since fall and are establishing baseline data. There has been some question about the role of the researchers and their acceptance in the communities. As this is clarified and as it becomes apparent that the researchers are a resource to the communities, they are being more generally accepted. It was noted that the communities need to understand that the evaluation is for the purpose of informing not just the three communities but all of North America on what does and does not work in this experimental process. CIJE Executive Committee February 25, 1993

> In response to a question about the level of satisfaction within the three communities, it was noted that there was a need for the roles of CIJE and the communities to be clarified. The Lead Community concept itself is new and evolving. As dialogue continues, we are clarifying expectations, and truly making progress.

> A Planning Guide has now been drafted and shared with each of the three communities. The first Best Practices volume, focusing on work with the supplementary schools, has been completed and distributed to the three communities.

It was noted that if repositioning and revitalizing Jewish education were an easy process, it would have been done long ago. CIJE will learn from its efforts, and pass that learning on to others everywhere who are concerned about Jewish education.

While progress is being made, this is not apparent beyond the people directly involved. The importance of better communication with a larger public was noted.

V. Work of the Reform Movement

Mel Merians reported on a recent conference of the Reform movement which included top leaders of Hebrew Union College, the Union of American Hebrew Congregations, the major rabbinic and major educators organizations, and the Reform Commission on Jewish Education. These groups were updated on the work of CIJE and the Lead Communities and discussed how they might contribute to the project. They agreed to cooperate fully and are prepared to send delegates to the Lead Communities to offer support and special assistance.

It was noted that the support of the movements is critical to the success of this project and the Reform movement was applauded for its positive action.

VI. Funding Base

Mr. Mandel noted his belief that CIJE is a worthy idea being implemented at the right time. He indicated that CIJE has not yet been widely accepted as a continental institution, but still remains closely identified with the Mandel name. He believes that it would serve the Jewish community more effectively if CIJE were perceived as a full communal enterprise. This is an item for further discussion with the Executive Committee. At present, the Mandel family is supporting CIJE disproportionately until CIJE can develop the broader base of support it needs.

It was suggested by several that each member of the Board be asked to contribute to the core budget and noted that this would help them to develop a greater sense of commitment. It was reported that a meeting is being arranged with the presidents and executives of CIJE's partners--CJF, JCCA, and JESNA--at which this will be discussed. Following that meeting, the outcomes will be reported promptly to the Executive Committee.