



THE JACOB RADER MARCUS CENTER OF THE
AMERICAN JEWISH ARCHIVES

MS-831: Jack, Joseph and Morton Mandel Foundation Records, 1980–2008.

Series C: Council for Initiatives in Jewish Education (CIJE). 1988–2003.

Subseries 1: Meetings, 1990–1998.

Box
26

Folder
12

Steering committee. 15 August 1996. Planning notes and
correspondence, July 1996-August 1996.

For more information on this collection, please see the finding aid on the
American Jewish Archives website.

Chair
Morton Mandel

DATE: July 8, 1996

Vice Chairs
Billie Gold
Ann Kaufman
Matthew Maryles
Maynard Wishner

TO: Members of the CIJE Steering Committee

FROM: Josie Mowlem

SUBJECT: August 15 Steering Committee Meeting

Honorary Chair
Max Fisher

Board
David Arnow
Daniel Bader
Mandell Berman
Charles Bronfman
John Colman

This is a reminder that the next meeting of the CIJE Steering Committee will take place at the **CIJE offices (15 East 26th Street, 10th floor) on Thursday, August 15, 1996.** We will begin the meeting at **9:30 a.m.** and conclude by **3:30 p.m.**

Maurice Corson
Susan Crown
Jay Davis
Irwin Field
Charles Goodman
Alfred Gottschalk
Neil Greenbaum
David Hirschhorn
Gershon Kekst
Henry Koschitzky
Mark Lainer
Norman Lamm
Marvin Lender
Norman Lipoff
Seymour Martin Lipset
Florence Melton
Melvin Merians
Lester Pollack
Charles Ratner
Esther Leah Ritz
William Schatten
Richard Scheuer
Ismar Schorsch
David Teutsch
Isadore Twersky
Bennett Yanowitz

Please call me at (212) 532-2360, Ext. 465 with your attendance plans or you can fax your response to CIJE at (212) 532-2646. I look forward to seeing you on August 15th.

Best wishes for a pleasant summer.

Executive Director
Alan Hoffmann

Council for Initiatives in Jewish Education (CIJE)

Steering Committee

- Yes I plan to attend the CIJE Steering Committee on Thursday, August 15 from 9:30 am - 3:30 pm - at CIJE Headquarters located at 15 East 26th Street, 10th floor.
- Sorry, I will not be able to attend.

Name

Street Address

City

State

Zip

Phone

Fax

Please return this form to (212) 532-2646

CIJE
15 East 26th Street
New York, NY 10010-1579

CIJE AUGUST 15 STEERING COMMITTEE RSVP LIST

NAME	WILL ATTEND	WILL NOT ATTEND
Sheila Allenick	✓	
Dan Bader		✓
Karen Barth	✓	
John Colman	✓	
Gail Dorph	✓	
Adam Gamoran		✓
Ellen Goldring	✓	
Lee Hendler	✓	
Stephen Hoffman		✓
Alan Hoffmann	✓	
Barry Holtz	✓	
Morton Mandel	✓	
Josie Mowlem	✓	
Daniel Pekarsky	✓	
Dalia Pollack	✓	
Lester Pollack	✓	
Nessa Rapoport	✓	
Charles Ratner	✓	
Esther Leah Ritz	Not sure ✓	
Richard Shatten	✓	
Jonathan Woocher	✓	

Council for Initiatives in Jewish Education (CIJE)

Steering Committee

Yes I plan to attend the CIJE Steering Committee on Thursday, August 15 from 9:30 am - 3:30 pm - at CIJE Headquarters located at 15 East 26th Street, 10th floor.

Sorry, I will not be able to attend.

Daniel J. Bader
Name

777 E. Wisconsin Avenue, Suite 3275
Street Address

Milwaukee, WI 53202
City State Zip

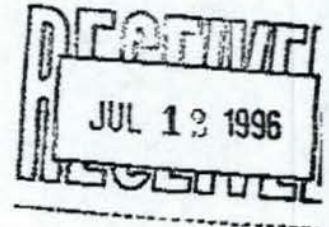
414-224-6464 414-224-4441
Phone Fax

Please return this form to (212) 532-2646

CIJE
15 East 26th Street
New York, NY 10010-1579

Council for Initiatives in Jewish Education (CIJE)

Steering Committee



Yes I plan to attend the CIJE Steering Committee on Thursday, August 15 from 9:30 am - 3:30 pm - at CIJE Headquarters located at 15 East 26th Street, 10th floor.

Sorry, I will not be able to attend.

JOHN C. COLMAN

Name

4 BRIAR LANE

Street Address

GLENCOE IL 60022-1801

City

State

Zip

847/835-1209

847/835-4994

Phone

Fax

Please return this form to (212) 532-2646

CIJE
15 East 26th Street
New York, NY 10010-1579

Council for Initiatives in Jewish Education (CIJE)

Steering Committee



Yes I plan to attend the CIJE Steering Committee on Thursday, August 15 from 9:30 am - 3:30 pm - at CIJE Headquarters located at 15 East 26th Street, 10th floor.



Sorry, I will not be able to attend.

Name

Paul Dwyer

Street Address

City

State

Zip

Phone

Fax

ext 445

Please return this form to (212) 532-2646

CIJE
15 East 26th Street
New York, NY 10010-1579

Council for Initiatives in Jewish Education (CIJE)**Steering Committee**

Yes I plan to attend the CIJE Steering Committee on Thursday, August 15 from 9:30 am - 3:30 pm - at CIJE Headquarters located at 15 East 26th Street, 10th floor.



Sorry, I will not be able to attend. ...

LEE HENDLER
Name

2734 CAVES ROAD
Street Address

OMNIBUS MANES MD 21117
City State Zip

410-363-4135 410-363-9790
Phone Fax

Please return this form to (212) 532-2646

CIJE
15 East 26th Street
New York, NY 10010-1579

Council for Initiatives in Jewish Education (CIJE)

Steering Committee



Yes I plan to attend the CIJE Steering Committee on Thursday, August 15 from 9:30 am - 3:30 pm - at CIJE Headquarters located at 15 East 26th Street, 10th floor.



Sorry, I will not be able to attend.

Lester Pollack
Name

Street Address

NY NY 10020
City State Zip

212-332-5850 212-332-5392
Phone Fax

Please return this form to (212) 532-2646

CIJE
15 East 26th Street
New York, NY 10010-1579

July 24, 1996

Josie Mowlem
Council for Initiatives in Jewish Education
15 East 26th Street
New York, NY 10010-1579


Dear Josie:

Thank you very much for the reminder letter about the CIJE Steering Committee Meeting on August 15.

Unfortunately, I am unable to attend due to a scheduling conflict. The Board of Directors of the Helen Bader Foundation will be meeting the same day in Milwaukee, which prohibits me from attending.

Thank you again for the reminder and I hope to make it to the next meeting.

Sincerely,



Daniel J. Bader

DJB/jmz

**COUNCIL FOR INITIATIVES IN JEWISH EDUCATION
STEERING COMMITTEE**

AGENDA

Thursday, August 15, 1996, 9:30 am - 3:30 pm
New York

		<u>Tab</u>	<u>Assignment</u>
I.	Master Schedule Control	1	MLM
II.	Minutes	2	JM
III.	Assignments	3	JM
IV.	1997 Work Plan - Strategic Thrusts		ADH
V.	The Professors: Summer 1996 and Beyond	6a	BWH
VII.	Board Redesign		MLM
VII.	Early Childhood - Update		ADH/GZD
VIII.	Goals Seminar	6b	DP

STAGES OF VIDEOTAPE PACKAGE PROJECT

1. Identification of site, collection of material – four collections this year

What are the criteria for choosing level, content, kind of quality of teaching, kind of setting, etc.?
 What materials need to be gathered?

2. Data indexing, cataloguing
 Transcribing video

3. Choosing from the collected material to design videotape package
 Further polishing of data

4. Creating commentaries (subject matter and pedagogy)
To be discussed at October 30 -31 meeting in relation to Deb Weiland material

5. Design of teacher educator / facilitator guide materials
To be discussed at October 30 -31 meeting in relation to Deb Weiland material

CALENDAR

TASK	LEAD	BY WHEN?
Identification of site #3 (Northern California)	Vicky	September
Collect data	Mark	end November
Cleaning, indexing data	Mark	
Selections from Amy's data	Amy	
Meeting of project group (Vicky, Mark, Gail, Amy, Barry, Deborah, Devorah): n-1 version of Deb Weiland; Amy tape; discuss and design commentaries, facilitator materials	Everyone	October 30 - 31 noon - noon
Meeting of project group (Vicky, Mark, Gail, Amy, Barry, Deborah, Devorah): examining new data:	Everyone	January 15 - 16 noon (W) - 5 pm (Th)
Identification of site #3 (midwest)	Vicky	November
Collect data in site #3	Mark	end February

Building the Profession

1996

Planning and Consultation

- 1 day consultations
- establish 80/20 model

Identify someone to head Early Childhood project

TEI

- advisory group meeting
- plan and implement December seminar
- plan summer seminars
- small group consultations
- produce 1 video package

Build Capacity

- plan professors seminar *Jan*

1997

Planning and Consultation -- Ongoing

TEI

- 5 - 6 seminars
- build network capacity
- hire staff
- 5 video packages
- TEI write-up

Leadership Seminars -- 2 -3 - *Jan - Harvard*

Planning

- JEWEL/senior leadership
- Early Childhood
- Norms/standards/incentives
- TEI spin-off

Not Doing

TTT

Issues

How to find the people/structures to make the 80/20 system work

How to bring staff in to support TEI work

Finding the time for excellent planning in 1997

WORKPLAN
1997 Best Practices Project

CIJE Steering Committee
August 15, 1996

I. 1996, August- December

1. Complete redesign and publication of first two volumes, *Best Practices: Supplementary School Jewish Education* and *Best Practices: Early Childhood Jewish Education*.
- X 2. Develop a concept and plan for the dissemination of the Supplementary School and Early Childhood volumes.
3. Plan for use of Best Practices in other CIJE projects-- TEI, Goals Project, Leadership Institute, Milwaukee Community Mobilization Project, etc.
4. Plan a "policy brief" type of publication based on best practice in contemporary general education with implications for Jewish education. We will draw upon Gail's published article and our subsequent work in TEI.

II. Proposed 1997 Plan

5. Implement dissemination plan for BP volumes.
6. Implement plan for use of BP work in CIJE projects.
7. Write a "policy brief" type of publication based on best practice in contemporary general education with implications for Jewish education.

III. What's not in the plan

- Best Practices in Professional development volume
[The MEF team, however, will be producing a report on Professional Development opportunities (related to the TEI project) that shares certain features with a best practices volume.]
- Developing a Best Practices: Hebrew in Day Schools volume

IV. Issues

- This plan puts development of new Best Practices volumes on the back burner. We need to reflect on the Best Practices Project and where it best fits in the context of CIJE's larger agenda.

GOALS PROJECT WORK PLAN

August, 1996 - December, 1996

Integration into other CIJE Domains: Contribute to TEI and Educational Leadership efforts.

Pilot-projects: Marom's Agnon School project; Beth Israel Congregation; Milwaukee Leadership project

Publications: Complete the "Vision and Educational Reform" and the "Vision of Ramah" articles.

SFC

Develop the Agnon case-study and the Fox "five levels" essay.

Conceptualize the "conceptions of subject-matter" project.

Build capacity: Identify new resources; cultivate and use appropriate individuals we've already identified.

for CIJE N. America

Encourage new vision-guided institutions:

Consult to Cleveland's community high school project.

Organize group of institution-building educational leaders.

1997

Internal integration: Contribute to TEI and Educational Leadership efforts (cont. from 1996).

The three pilot-projects (cont. from 1996)

Publications: drafts of Agnon case-study and the "five levels" essay; launch the "conceptions of subject-matter" project.

Build capacity (continued from 1996).

Encourage new vision-guided institutions: Spring meeting of institution-building leaders group

WHAT'S NOT ON THE WORK PLAN

1. Consortium of vision-driven institutions
2. Strong "community-vision" emphasis
3. Denominational work

ISSUES

1. How much capacity will pilot-projects require?
2. Involvement of other CIJE domains in pilot projects - *how to do that*

8/96

Community Mobilization: Workplan

I. 1996

- Rethink Community Mobilization strategy.
- Create design for "cocentric circles" of communal leadership engaged in CIJE's work (from Steering Committee to Leadership Convocation and beyond).

- Add to Steering Committee.
- Develop Milwaukee Leadership pilot project.
- Create publications plan across domains [which publications? objective? for which audiences?], including annual report.
- Publish Arthur Green essay; Ramah essay; Integrated Teachers Report.
- Complete data base for CIJE communications.
- GA: Low-level participation in planning the 1996 institute; coordinate CIJE's participation in forum and workshops.
- Hold two luncheon seminars.
- Hold Board seminar/meeting.

II. 1997

- Implement communal leadership plan.
- Continue to add to Steering Committee.
- Implement Milwaukee Leadership pilot project.
- Edit, publish and disseminate 1997 CIJE publications.
- Develop CIJE/CJF/JESNA relationship.
- Hold two luncheon seminars.
- Hold Board seminar/meeting.

III. Not in 1997

- No new communities added beyond current pilots.
- No "CIJE show-on-the-road."

RESEARCH AND EVALUATION: September, 1996-December, 1997

I. 1996

Evaluation of CIJE's Teacher-Educator Institute (TEI).

Write Three Reports on TEI:

- A base line report on the professional development programs in five communities
- An interim evaluation report based on the interviews with COHORT I participants
- A base-line report on the professional development conceptualization and practices of COHORT II participants prior to their participation in TEI.

II. 1997

Ongoing evaluation of CIJE's Teacher -Education Institute.

Write two reports on TEI:

- A one-year follow-up report of TEI
- Interim report of case study communities

Consultations to consider building an infrastructure for a National Center for Research in Jewish Education:

- Become involved in planning National Jewish Population Study
- Engage with academic opinion research centers about including Jewish issues in ongoing longitudinal data studies

Complete Policy Brief on Early Child Education.

Complete Policy Brief and Report on Educational Leaders in Schools.

Continue planning of Evaluation Institute

III. Not In 1997

Evaluation of other CIJE pilot projects and initiatives.

IV. Issues

How to use documents, data, and information from research and evaluation for maximum impact?

As we strategically plan, how can we move comprehensively to evaluate progress toward our vision of success?

What's the Problem

Jewish life not a source of meaning in people's lives

Jewish culture could [but doesn't now] deeply enrich their lives

Non-primacy of Jewish identities in people's lives

Lack of opportunities to enact . . .

Current communal institutions don't collaborate with one another and can't deal with these challenges

Comfort level with status quo

lack of means to make changes

Cultural rupture

Don't have wide-ranging Jewish literacy

Uninspired American Jewish life → Why be Jewish question

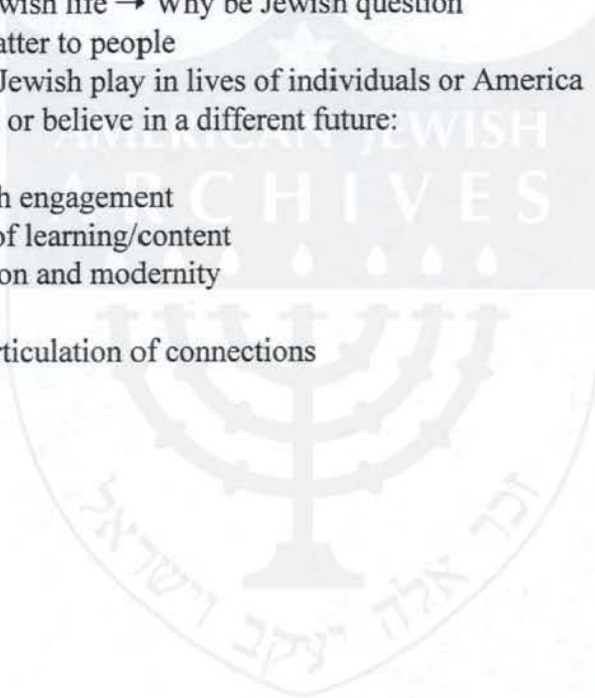
Being Jewish doesn't matter to people

What roles might being Jewish play in lives of individuals or America

Problem of will: to want or believe in a different future:

- NOT:
- intensive Jewish engagement
 - understanding of learning/content
 - issues of tradition and modernity

Jews and America: no articulation of connections



Problems of Institutions

- Lack of serious mission
- Content
- Knowledgeable, inspiring leaders

Problems of Individuals

- Judaism not central to individuals
- lack of knowledge, commitment, personal identification

[BUT, Horowitz on meaning]

-
- Lack of compelling reason to live as a Jew (no intellectual or experiential).

