MS-831: Jack, Joseph and Morton Mandel Foundation Records, 1980–2008.

Series C: Council for Initiatives in Jewish Education (CIJE). 1988–2003. Subseries 6: General Files, 1990–2000.

Box Folder 49 8

Goals Project. Jerusalem Goals Seminar. Invitations and RSVPs, April 1994-May 1994.

For more information on this collection, please see the finding aid on the American Jewish Archives website.

ארא בש של 14.של ושושבר זוטוי דשאבר זוכ כ מושבר אוכ כ מוש

CIJE - Mandel Institute Goals Seminar

The Summer Seminar on Goals brings to Israel lay and professional leaders in Jewish education, primarily, but not exclusively from Lead Communities, for a period of intensive study and planning.

It is one of several activities organized by CIJE to foster a climate and initiatives that will encourage Jewish educating institutions to become vision-driven. To describe a Jewish educating institution as vision-driven is to say that it is animated by a vision or conception of the kind of Jewish human being it is trying to cultivate. It has an answer to the question, "What kind of Jewish person, featuring what constellation of beliefs, attitudes, commitments, and skills are we trying to cultivate?", and it has found meaningful ways of embodying this answer in the institution's daily life.

The seminar is designed to foster an appreciation for the important role that vision should, but too often does not, play in Jewish education and to think through various issues that must be addressed if Jewish educating institutions are to become more vision-driven.

Topics include:

- a. What visions are and how they give coherence and direction to the educational process;
- The challenge, at the local level, of arriving at a vision that is shared, compelling, and concrete enough to guide practice;
- The process of devising educational arrangements that are informed by a designated vision;
- d. Strategies for engaging local educating institutions in the effort to become vision-driven.

The seminar will include a variety of activities, including field trips to local vision-driven institutions.

The seminar is designed with the expectation that on their return to their local communities, participants will collaborate with CIJE in its efforts to encourage local initiatives in this important area.

Where and When?

The Goals Seminar will take place in Jerusalem, Israel. It will start Sunday, July 10th 1994, at 8:30am, and will end Thursday, July 14th 1994, 8:00pm.

Accommodations/Rates:

Accommodations will be at Mishkenot Sha'ananim in the picturesque neighborhood of Yemin Moshe. Mishkenot Sha'ananim is Jerusalem's official guest house. At its completion in 1860, it was the most important building outside the Old City walls and marked the beginning of modern Jerusalem. Although it has gone through restorations and renovations, the original structure still remains which creates an atmosphere of austere simplicity, elegance and charm.

We are very fortunate to be able to host our seminar in such a unique and special establishment and to give you the opportunity to learn in the same house whose guests include writers, philosophers, artists and musicians from around the world.

Available are:

One bedroom; full bath	Single \$ 87	Double \$101	
One bedroom suite; bedroom, living room, full bath	\$ 95	\$108	
Two bedroom suite; two separate bedrooms, each which may accommodate two people, two full bathrooms, living room	\$126	\$ 137	

Please let us know your preference as soon as possible so that we may try and honor your request.

General:

For reservations and information regarding the seminar please contact Caroline Biran or Abby Pitkowsky at our CIJE Jerusalem office:

CUE Tel: 972-2-617-418
POB 4556 Fax: 972-2-619-951

91044 Jerusalem EMail: Abby@vms.huji.ac.il

Israel

Sessions will take place in a variety of settings. The content of the seminar will be very in-depth and intensive. Due to its serious nature, participants are expected to attend all sessions of the seminar.

HEK CM . 24 14.30 LIMINET TIJO! TOKUTET 215 E 012321 215 E 013321

REGISTRATION FORM

I plan to attend th	e Goals Seminar			
Name				
Home Address				
Work Address				
Home phone:	Fax:			
work phone:	Fax;			
Room type desired:	one bedroom	_single	_ double	
	one bedroom suite _	_ single _	_ double	
	two bedroom suite _	single _	double	
(for those sharing:) I v	vould like to share a room	with:		
i		d like to sha	re a suite with:	
There are several avail and the Shabbat follow	abilities at Mishkenot Shaving the seminar. Please in modations and when you a	dicate when	her you will be in	need o
Date of arrival				
Date of departure				
If you will be arriving please let us know how	before the seminar and have can we contact you.	ve plans for	other accommod	ations
Address				
Tel				
Signature				8

C.I.J.E.'S SUMMER SEMINAR ON GOALS

Goals Project of the Council on Initiatives in Jewish Education grows out of the conviction that effectiveness in Jewish education depends substantially on the ability of Jewish educating institutions to become significantly more vision-driven than they typically are. To describe a Jewish educating institution as vision-driven is to say that it is animated by a vision or conception of the kind of Jewish human being and the kind of Jewish community it is trying to bring into being. A vision-driven institution is one that is clear about its answers to the following questions: "What kind of a Jewish person, featuring what constellation of beliefs, attitudes, knowledge, commitments and skills, are we trying to cultivate? What form of Jewish community, characterized by what sense of purpose, ethos, patterns of activity, norms, customs, and forms of relationship are we trying Equally important, a vision-driven educating to encourage?" institution is one that has found meaningful ways of embodying its answers to these questions in its daily workings.

In its efforts to encourage Jewish educating institutions to become vision-driven, C.I.J.E. benefits from the resources and the engoing support of the Mandel Institute for the Advanced Study and Development of Jewish Education. Of special value to the Goals Project is the Mandel Institute's Educated Jew Project, which explores a number of significant conceptions of an educated Jew and then examines the implications of these conceptions for the goals and organization of Jewish education. The Educated Jew Project has developed through significant contributions by some extraordinary Jewish thinkers and educational theorists, including Professors Israel Scheffler and Isadore Twersky of Harvard University, Professors Menachem Brinker, Moshe Greenberg and Michael Rosenak of the Hebrew University, and Professor Seymour Fox, Rabbi Shmuel Wygoda, and Daniel Marom of the Mandel Institute. The contributions of such individuals to C.I.J.E.'S Goals Project has been and will continue to be invaluable.

The Summer Seminar on Goals is one of several activities developed by C.I.J.E. in order to foster a climate and initiatives that will encourage Jewish educating institutions to become visiondriven. Planned in collaboration with the staff of the Mandel Institute and the Goals Project, the seminar brings to Israel lay and professional leaders in Jewish education, primarily but not exclusively from Lead Communities, for a period of intensive study and planning. The seminar is designed to foster an appreciation for the important role that vision should, but too often does not, play in Jewish education and to provide an opportunity to think through critical issues that must be addressed if Jewish educating institutions are to become more vision-driven. Topics include: what visions are and how they give coherence and direction to the educational process; the challenge, at the local level, of arriving at a vision that is shared, compelling, and concrete enough to guide practice; the process of devising educational arrangements

that are informed by a designated vision; strategies for engaging local educating institutions in the effort to become vision-driven. The seminar is designed with the expectation that on their return to their local communities, participants will collaborate with C.I.J.E. in its efforts to encourage local initiatives in this important area.



CIJE'S GOALS PROJECT

WHAT IS THE GOALS PROJECT?

The Goals Project of the Council on Initiatives in Jewish Education grows out of the conviction that effectiveness in Jewish, education depends substantially on whether in general, educating institutions are vision-driven. To describe a Jewish educating institution as vision-driven is to say that it is animated by a vision or conception of the kind of Jewish human being and the kind of Jewish community it is trying to bring into Guided by the belief that Jewish educating institutions need to become significantly more vision-driven than they typically are, the Goals Project is an effort to encourage vision-drivenness in Jewish education. It will do so in two ways: first, through efforts to foster an appreciation among relevant constituencies of importance of being vision-driven; and second, through strategies designed to encourage educating institutions to develop their underlying visions and to identify and actualize the educational implications of these visions.

RATIONALE

To make good educational sense, an institution's decisions concerning what educational goals to pursue, as well as how to interpret and prioritize them, need to be anchored in, and justified by, a coherent vision of what it is trying to achieve. That is, its efforts need to be guided by compelling answers to the following questions: what kind of a Jewish person, featuring what constellation of beliefs, knowledge, attitudes, skills, commitments, and dispositions, should we be cultivating? And what form of Jewish community, defined by what purposes, ethos, patterns of activity, customs, norms, and forms of human relationship, are we trying to encourage? An adequate guiding vision does not offer a laundry-list of miscellaneous characteristics to be cultivated in students but exhibits how they fit together to compose a picture of a meaningful form of Jewish existence. Absent such a vision, not only are basic decisions concerning educational goals hard to reasonably make, so too are decisions concerning other important matters, including the organization of the physical and social environment, appropriate forms of pedagogy, and the skills desirable in educators. In addition, the absence of a vision of the kind of human beings and community it is hoping to cultivate deprives an educational institution of an important basis for evaluating the success of its efforts.

The importance of vision-drivenness can be defended on theoretical grounds, but not only on such grounds. There is also a body of research from general education that identifies the presence of a substantive guiding vision as indispensable to an educating institution's success.

The contention that vision is indispensable is, of course, not

intended to suggest the desirability of any particular vision. It is intended to suggest that it is important for each educating institution to identify or refine the vision appropriate to it and to look for ways to embody, or to better embody, this vision in its everyday workings. It is this effort that the Goals Project hopes to encourage.

The development of a substantive vision that is compelling to the relevant stakeholders and whose educational implications have been worked out in a meaningful way is a labor-intensive, intellectually and Jewishly demanding activity. It requires careful thinking, educational expertise of varied kinds, ingenuity, soulsearching, and study. And because it is likely that participants in this process will bring with them diverse and sometimes conflicting convictions, some serious deliberation and negotiation will need to go on among them. Not only is the work hard, it must be acknowledged that there are no guarantees of success. But it must also be stressed that the potential rewards for the participants in the process, both as individuals and as representatives of their institutions, can be very significant.

THE GOALS PROJECT'S RESOURCES AND AGENDA

In its efforts to encourage Jewish educating institutions to become vision-driven, CIJE benefits from the resources and the ongoing support of the Mandel Institute for the Advanced Study and Development of Jewish Education. Of special value to the Goals Project is the Mandel Institute's Educated Jew Project, Which explores a number of significant conceptions of an educated Jew and then examines the implications of these conceptions for the goals and organization of Jewish education. The Educated Jew Project has developed through significant contributions by some extraordinary Jewish thinkers and educational theorists, including Professors Israel Scheffler and Isadore Twersky of Harvard University, Professors Menachem Brinker, Moshe Greenberg and Michael Rosenak of the Hebrew University, and Professor Seymour Fox, Rabbi Shmuel Wygoda, and Daniel Marom of the Mandel Institute. The contributions of such individuals to CIJE'S Goals Project has been and will continue to be invaluable.

In collaboration with the staff of the Mandel Institute and the Educated Jew Project, the Goals Project is launching a number of initiatives designed to encourage vision-drivenness in Jewish educating institutions. The principal initiatives are summarized below.

A library of educational resources. The Goals Project has begun a process of gathering materials, both theoretical and practical, that speak to the importance of vision and its relationship to educational goals and practice, as well as to the process of becoming vision-driven. This library of materials will be made available to communities and educating institutions that are interested in fostering vision-drivenness.

A Summer Seminar in Jerusalem. The Summer Seminar will bring to Israel lay and professional leaders in Jewish education, primarily but not exclusively from Lead Communities, for an intensive period of study and planning. The seminar is designed to foster in participants an appreciation for the critical role that vision plays in Jewish education and to offer them an opportunity to grapple with critical issues that must be addressed if Jewish educating institutions, in general and in their local communities, are to become more vision-driven than they typically are. The seminar is designed with the expectation that on their return from the seminar, participants will collaborate with CIJE in its efforts to encourage work in this arena in their home-communities.

Local seminars in Lead Communities (and beyond). CIJE will sponsor a series of seminars in each Lead Community next year for the representatives of local educating institutions. To participate an institution will need to agree to come to all of the sessions and to have in attendance the key stakeholders from its professional and educational leadership. The seminars are designed to encourage local educating institutions to begin the process of becoming, or becoming more, vision-driven. It is the responsibility of the community's lay and professional leadership to develop the clientele for these seminars.

CONCLUDING COMMENTS

CIJE does not believe that becoming vision-driven is easy or that it is sufficient to remedy the ills of Jewish educating institutions. But it is convinced that it is indispensable to success, and it welcomes your participation in the effort to encourage more careful attention to vision and goals among educating institutions in Lead Communities and elsewhere.

GOALS SEMINAR

This summer's Seminar on Goals, developed in collaboration with the Mandel Institute for the Advanced Study and Development of Jewish Education*, brings to Israel lay and professional leaders in Jewish education, primarily but not exclusively from Lead Communities, for a period of intensive study and planning.

This seminar is one of several activities organized by CIJE to foster a climate and initiatives that will encourage Jewish educating institutions to become visiondriven. To describe a Jewish educating institution as vision-driven is to say that it is animated by a vision or conception of the kind of Jewish human being and the kind of Jewish community toward which it is educating. A vision-driven institution is one that is clear about its answers to the following questions: "What kind of Jewish featuring what constellation of beliefs, knowledge, attitudes, skills, and commitments, are we trying to cultivate? What form of Jewish community, characterized by what sense of purpose, ethos, norms, customs, characteristic activities, and forms of relationship, are we trying to encourage?" important, a vision-driven educating institution is one that has found meaningful ways of embodying its answers to these questions in its daily workings.

The Seminar on Goals is designed to foster a thoughtful appreciation for the role that animating visions and the goals associated with them should, but usually do not, play in Jewish education, and to think through critical

The staff and resources of the Mandel Institute for the Advanced Study and Development of Jewish Education have been central to the development of the Goals Project and the Summer Seminar. Through its Educated Jew Project, the Institute has engaged the thinking of some extraordinary Jewish thinkers and educational theorists in exploring the questions at the heart of the Goals Project. To date, these thinkers have included Professors Israel Scheffler and Isadore Twersky of Harvard University, Professors Menachem Brinker, Moshe Greenberg, and Michael Rosenak of the Hebrew University, and Professor Seymour Fox, Rabbi Shmuel Wygoda, and Daniel Marom of the Mandel Institute.

issues that must be addressed if Jewish educating institutions are to become more vision-driven. The seminar is offered with the expectation that on their return to their local communities, participants will collaborate with CIJE in its efforts to encourage local initiatives in this important area.

Topics include:

- a. What visions are, why they are important, and how they give coherence and direction to the educational process;
- The challenge, at the local, institutional level, of identifying a vision that is shared, compelling, and concrete enough to guide practice;
- The process of developing goals and educational practices that are informed by a designated vision;
- d. Plans and strategies for engaging communal and institutional stakeholders back home in efforts to develop vision-driven educating institutions.

WHERE and WHEN?

The Goals Seminar will take place in Jerusalem. It will start Sunday, July 10, 1994 at 9:00 am and will end Thursday, July 14, 1994 at 8:00 pm. The seminar will include daily morning and afternoon sessions as well as at least two evening sessions. Participants are expected to attend all sessions of the seminar.

ACCOMMODATIONS

Accommodations will be at Mishkenot Sha'ananim in the picturesque neighborhood of Yemin Moshe. Mishkenot Sha'ananim is Jerusalem's offical guest house. At its completion in 1860, it was the most important building outside the Old City walls and marked the beginnings of modern Jerusalem. Although it has gone through restorations and renovations, the original structure still remains, which creates an atmosphere of simplicity, elegance and charm. We are very fortunate to be able to host our seminar in this unique establishment and to give you the opportunity to learn in a house whose guests include world-famous writers, philosophers, artists, and musicians from around the world.

CIJE'S GOALS PROJECT

WHAT IS THE GOALS PROJECT?

The Goals Project of the Council on Initiatives in Jewish Education grows out of the conviction that effectiveness in Jewish, education depends substantially on whether as in general, educating institutions are vision-driven. To describe a Jewish educating institution as vision-driven is to say that it is animated by a vision or conception of the kind of Jewish human being and the kind of Jawish community it is trying to bring into Guided by the belief that Jewish educating institutions need to become significantly more vision-driven than they typically are, the Goals Project is an effort to encourage vision-drivenness in Jewish aducation. It will do so in two ways: first, through efforts to foster an appreciation among relevant constituencies of the importance of being vision-driven; and second, through strategies designed to encourage educating institutions to develop their underlying visions and to identify and actualize the educational implications of these visions.

RATIONALE

To make good educational sense, an institution's decisions concerning what educational goals to pursue, as well as how to interpret and prioritize them, need to be anchored in, and justified by, a coherent vision of what it is trying to achieve. That is, its efforts need to be guided by compalling answers to the following questions: what kind of a Jewish person, featuring what constellation of beliefs, knowledge, attitudes, skills, commitments, and dispositions, should we be cultivating? And what form of Jewish community, defined by what purposes, othos, patterns of activity, customs, norms, and forms of human relationship, are we trying to encourage? An adequate guiding vision does not offer a laundry-list of miscellaneous characteristics to be cultivated in students but exhibits how they fit together to compose a picture of a meaningful form of Jewish existence. Absent such a vision, not only are basic decisions concerning educational goals hard to reasonably make, so too are decisions concerning other important matters, including the organization of the physical and social environment, appropriate forms of pedagogy, and the skills desirable in educators. In addition, the absence of a vision of the kind of human beings and community it is hoping to cultivate deprives an educational institution of an important basis for evaluating the success of its efforts.

The effort to develop a substantive vision that is compelling to the relevant stakeholders and whose educational implications have been worked out in a meaningful way is a labor-intensive, intellectually and Jewishly demanding activity; nor are there any guarantees of success. But it must also be stressed that the potential rewards for the participants in the process, both as individuals and as representatives of their institutions, can be very significant.

In its efforts to encourage Jewish educating institutions to become vision-driven, CIJE benefits from the resources and the ongoing support of the Mandel Institute for the Advanced Study and Development of Jewish Education. Of special value to the Goals Project is the Mandel Institute's Educated Jew Project, which explores a number of significant conceptions of an educated Jew and then examines the implications of these conceptions for the goals and organization of Jewish education. The Educated Jew Project has developed through significant contributions by some extraordinary Jewish thinkers and educational theorists, including Professors Israel Scheffler and Isadore Twersky of Harvard University, Professors Menachem Brinker, Moshe Greenberg and Michael Rosenak of the Hebrew University, and Professor Seymour Fox, Rabbi Shmuel Wygoda, and Daniel Marom of the Mandel Institute. The contributions of such individuals to CIJE'S Goals Project has been and will continue to be invaluable.

In collaboration with the staff of the Mandel Institute and the Educated Jew Project, the Goals Project is launching a number of initiatives designed to encourage vision-drivenness in Jewish educating institutions. The principal initiatives include the following:

- Development of a library of materials concerning the importance and the process of becoming vision driven. This library will be made available to interested communities an educating institutions.
- 2. A Summer Seminar on Goals in Jerusalem for lay and professional leaders from Lead Communities and elsewhere. The seminar is designed to foster an appreciation for the critical role that vision plays in education and to think through critical issues that must be addressed if Jewish aducating institutions are to become more vision-driven. Participants are expected to launch local efforts in this arena on their return home.
- 3. Local seminars in Lead Communities (and beyond). CIJE will sponsor a series of seminars in each Lead Community next year for representatives of local educating institutions. These seminars are designed to encourage these institutions to understand and wrestle with the issues that need to be addressed in order to begin the process of becoming, or becoming more, vision-driven.

CONCLUDING COMMENTS

CIJE does not believe that becoming vision-driven is easy or that it is sufficient to remedy the ills of Jawish educating institutions. But it is convinced that it is indispensable to success, and it velcomes your participation in the effort to encourage more careful attention to vision and goals among educating institutions in Lead Communities and elsewhere.

JERUSALEM

JULY, 1994

- 1. Janice Alper
- 2. Robert Aronson
- 3. Lauren Azoulai
- 4. Dan Bader
- 5. Chaim Botwinick
- 6. Steve Chervin
- 7. Ruth Cohen
- 8. John Colman
- Aryeh Davidson
- 10 Genine Fidler
- 11. Darrell Friedman
- 12. Jane Gellman
- 13. Judith Ginsberg
- 14. Mark Gurvis
- 15. Michal Hillman
- 16. M/M David Hirschhorn
- 17. Robert Hirt
- 18. Alvin Katz
- 19. Lawrence Katz
- 20. Sara Lee
- 21. Richard Meyer
- 22. Ina Regosin
- 23. John Ruskay
- 24. David Sarnat
- 25. William Schatten
- 26. Barry Shrage
- 27. Arnold Sidman
- 28. Louise Stein
- 29. Barbara Steinberg
- 30. David Teutsch
- 31. Jonathan Woocher
- 32. Ilene Vogelstein

materials mailed & 4/28/94

JERUSALEM

JULY, 1994

1.	Janice Alper - no
2.	Robert Aronson
3.	Lauren Azoulai - 🔊
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16.	M/M David Hirschhorn
17.	Robert Hirt ν
18.	Alvin Katz
19.	Lawrence Katz
20.	Sara Lee Isa 2
21.	Richard Meyer
22.	Charles Ratner
23.	Ina Regosin - probably
24.	John Ruskay - ADH to call
25.	David Sarnat
26.	William Schatten
27.	Barry Shrage -
28.	Arnold Sidman
29.	Louise Stein 7
30.	Louise Stein Barbara Steinberg Laypuson? David Teutsch
31.	David Teutsch
32.	Jonathan Woocher - ww
33.	Ilene Vogelstein – wo

Harry Stean

34. cc: Ellen Goldring35. cc: Adam Gamoran

Materials Mailed 4/28/94

JERUSALEM

JULY, 1994

1.	Janice	Al	per

- 2. Robert Aronson
- 3. Lauren Azoulai
- Dan Bader
- 5. Chaim Botwinick
- 6. Steve Chervin
- 7. Ruth Cohen
- 8. John Colman
- Aryeh Davidson
- 10 Genine Fidler
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- 26. Barry Shrage
- 27. Arnold Sidman
- 28. Louise Stein
- 29. Barbara Steinberg
- 30. David Teutsch
- 31. Jonathan Woocher
- 32. Ilene Vogelstein
- 33. Harry Stern (Faxed 5-1 9-94 to 404- 898-9612)
- 34. Isa Aron (Faxed 5-26-94 to 213-939-9526)

Materials Mailed 4/28/94

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JERUSALEM

JULY, 1994

1	Janice	Λ	ner
	Janice		

- Robert Aronson
- 3. Lauren Azoulai
- Dan Bader
- 5. Chaim Botwinick
- 6. Steve Chervin
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- 31. David Teutsch
- 32. Jonathan Woocher
- 33. Ilene Vogelstein
- 34. cc: Ellen Goldring
- 35. cc: Adam Gamoran

Materials Mailed 4/28/94

Sara Lee
Dr. Aryeh Davidson
Robert P. Aronson
Barbara Steinberg
Judith Ginsberg
John Ruskay
Mark Gurvis

April 27, 1994

Dr. Aryeh Davidson, Chairman Department of Education Jewish Theological Seminary of America 3080 Broadway New York, NY 10027

Dear Aryeh:

Recently when we spoke about the work of the CIJE I had the opportunity to tell you a bit about an exciting new initiative which we are about to launch: "The Goals Project." The Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the Project and the summer Goals Seminar, and I would like to invite you in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own educational missions in a serious and reflective manner.

I hope that you can join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann Executive Director



Morton Mandel

April 27, 1994

Vice Chairs
Billie Gold
Matthew Maryles
Lester Pollack
Maynard Wishner

Ms. Janice Alper Jewish Educational Services 1745 Peachtree Road, NE Atlanta, GA 30309

Honorary Chair Max Fisher

Dear Janice:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst

For some time now -- and particularly at our planning seminar in Atlanta, we at the CIJE have been speaking about an exciting new initiative which we have been planning to launch: "The Goals Project." I am happy to report that the Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

Goals Seminar, and I would like to invite you to join us in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by

I am enclosing with this letter a description of the project and the summer

giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset

Florence Melton

Esther Leah Ritz Richard Scheuer Ismar Schorsch David Teutsch I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Melvin Merians Best wishes, Charles Ratner

alan

Alan D. Hoffmann Executive Director

Isadore Twersky Bennett Yanowitz



April 27, 1994

Chair

Morton Mandel

Vice Chairs

Billie Gold

Matthew Maryles

Lester Pollack

Maynard Wishner

Honorary Chair

Max Fisher

Board

David Arnow Daniel Bader

Mandell Berman Charles Bronfman

Gerald Cohen

John Colman

Maurice Corson Susan Crown

Jay Davis

Irwin Field

Charles Goodman

Alfred Gottschalk

Neil Greenbaum

Thomas Hausdorff

David Hirschhorn

Gershon Kekst

Henry Koschitsky

Mark Lainer

Norman Lamm

Marvin Lender

Norman Lipoff

Seymour Martin Lipset

Florence Melton

Melvin Merians

Charles Ratner

Esther Leah Ritz

Richard Scheuer

Ismar Schorsch

David Teutsch Isadore Twersky

Bennett Yanowitz

Executive Director Alan Hoffmann

Mr. Robert P. Aronson

Executive Vice President

Jewish Welfare Federation of Detroit

Fred H. Butsel Memorial Building

163 Madison

Detroit, MI 48226

Dear Bob:

Recently when we spoke about the work of the CIJE I had the opportunity to tell you a bit about an exciting new initiative which we are about to launch: "The Goals Project." The Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the Project and the summer Goals Seminar, and I would like to invite you and an appropriate lay leader that you would want to have at the seminar to join us in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own educational missions in a serious and reflective manner.

I hope that you and a lay leader can join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann

Executive Director



April 27, 1994

Chair

Morton Mandel

Vice Chairs

Ms. Lauren Azoulai

Billie Gold

Atlanta Jewish Federation

1753 Peachtree Road, NE

Atlanta, GA 30309

Maynard Wishner

Matthew Maryles

Lester Pollack

Honorary Chair Max Fisher Dear Lauren:

Board
David Arnow
Daniel Bader
Mandell Berman
Charles Bronfman

Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field

Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky

Charles Goodman

Alfred Gottschalk

Mark Lainer Norman Lamm Marvin Lender Norman Lipoff

Seymour Martin Lipset Florence Melton Melvin Merians Charles Patner

Charles Ratner Esther Leah Ritz Richard Scheuer

Ismar Schorsch David Teutsch Isadore Twersky Bennett Yanowitz

Executive Director
Alan Hoffmann

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We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

alan

Alan D. Hoffmann Executive Director



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold Matthew Maryles Lester Pollack Maynard Wishner

Mr. Dan Bader, President Helen Bader Foundation

777 E. Wisconsin Avenue, Ste. 3275

Honorary Chair Max Fisher

Milwaukee, WI 53202

Dear Dan:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff

David Hirschhorn

Gershon Kekst Henry Koschitsky

Marvin Lender

Norman Lipoff Seymour Martin Lipset

Florence Melton Melvin Merians Charles Ratner Esther Leah Ritz

Mark Lainer Norman Lamm

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Best wishes,

Alan D. Hoffmann

Executive Director

Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky Bennett Yanowitz



Morton Mandel

April 29, 1994

Vice Chairs Billie Gold Matthew Maryles Lester Pollack Maynard Wishner

Mr. Chaim Botwinick Board of Education of Baltimore 5800 Park Heights Ave. Baltimore, MD 21215

Honorary Chair Max Fisher

Dear Chaim:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman

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Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton

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Best wishes,

Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky

Bennett Yanowitz

Melvin Merians Charles Ratner Esther Leah Ritz

> Alan D. Hoffmann Executive Director



Morton Mandel

April 27, 1994

Vice Chairs
Billie Gold
Matthew Maryles
Lester Pollack
Maynard Wishner

Mr. Steve Chervin 13157 N.W. 11th Place Sunrise, FL 33323

Honorary Chair Max Fisher Dear Steve:

Board
David Arnow
Daniel Bader
Mandell Berman
Charles Bronfman
Gerald Cohen
John Colman
Maurice Corson
Susan Crown
Jay Davis

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John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender Norman Lipoff

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Gershon Kerst
Henry Koschitsky
Mark Lainer
Norman Lamm
Marvin Lender
Norman Lipoff
Seymour Martin Lipset
Florence Melton
Melvin Merians
Charles Ratner
Esther Leah Ritz
Richard Scheuer
Ismar Schorsch
David Teutsch

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Best wishes,

Man

Alan D. Hoffmann Executive Director

Executive Director
Alan Hoffmann

Isadore Twersky

Bennett Yanowitz



Morton Mandel

April 27, 1994

Vice Chairs
Billie Gold
Matthew Maryles
Lester Pollack
Maynard Wishner

Ms. Ruth Cohen

Milwaukee Jewish Federation 1360 North Prospect Avenue Milwaukee, WI 53202

Honorary Chair Max Fisher

Dear Ruth:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn

Gershon Kekst

Henry Koschitsky Mark Lainer

Norman Lamm

Marvin Lender Norman Lipoff

Melvin Merians Charles Ratner Esther Leah Ritz Richard Scheuer Ismar Schorsch

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Best wishes,

alan

Alan D. Hoffmann Executive Director

David Teutsch Isadore Twersky Bennett Yanowitz



Morton Mandel

April 27, 1994

Vice Chairs
Billie Gold
Matthew Maryles
Lester Pollack
Maynard Wishner

Mr. John Colman 4 Briar Lane

Glencoe, IL 60022

Honorary Chair Max Fisher

Dear John:

Board
David Arnow
Daniel Bader
Mandell Berman
Charles Bronfman
Gerald Cohen
John Colman
Maurice Corson
Susan Crown
Jay Davis
Irwin Field
Charles Goodman
Alfred Gottschalk

I am enclosing with this letter a description of the Project and the summer Goals Seminar, and I would like to invite you to join us in Jerusalem.

As you know from your role as chairman of the CIJE Content and Program

going to begin with a seminar in Israel in July to which a select number of

Committee, we are about to launch "The Goals Project." The Project is

lay and professional leaders from North America are being invited.

Irwin Field
Charles Goodman
Alfred Gottschalk
Neil Greenbaum
Thomas Hausdorff
David Hirschhorn
Gershon Kekst
Henry Koschitsky
Mark Lainer
Norman Lamm
Marvin Lender
Norman Lipoff
Seymour Martin Lipset
Florence Melton

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own educational missions in a serious and reflective manner.

Melvin Merians Charles Ratner Esther Leah Ritz Richard Scheuer Ismar Schorsch I hope that you can join us in this exciting venture. Your presence as a member of the CIJE Board would certainly enhance our group. If you have any questions, Dan Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

David Teutsch
Isadore Twersky
Bennett Yanowitz

Alan D. Hoffmann Executive Director



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold

Matthew Maryles

Lester Pollack Maynard Wishner

Honorary Chair Max Fisher

Dr. Aryeh Davidson, Chairman Department of Education

Jewish Theological Seminary of America

3080 Broadway

New York, NY 10027

Dear Aryeh:

Board

David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson

Susan Crown Jay Davis

Irwin Field Charles Goodman

Alfred Gottschalk Neil Greenbaum

Thomas Hausdorff David Hirschhorn Gershon Kekst

Henry Koschitsky Mark Lainer

Norman Lamm Marvin Lender

Norman Lipoff Seymour Martin Lipset

Florence Melton Melvin Merians

Charles Ratner Esther Leah Ritz Richard Scheuer

Ismar Schorsch David Teutsch Isadore Twersky

Bennett Yanowitz Executive Director

Alan Hoffmann

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I am enclosing with this letter a description of the Project and the summer Goals Seminar, and I would like to invite you in Jerusalem.

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I hope that you can join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann **Executive Director**



Morton Mandel

April 27, 1994

Vice Chairs
Billie Gold
Matthew Maryles
Lester Pollack
Maynard Wishner

Ms. Genine Fidler 8009 Melody Avenue Baltimore, MD 21208

Honorary Chair Max Fisher Dear Genine:

Board
David Arnow
Daniel Bader
Mandell Berman
Charles Bronfman
Gerald Cohen
John Colman
Maurice Corson
Susan Crown
Jay Davis
Irwin Field

For some time now -- and particularly at our planning seminar in Atlanta, we at the CIJE have been speaking about an exciting new initiative which we have been planning to launch: "The Goals Project." I am happy to report that the Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton Melvin Merians Charles Ratner

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I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann Executive Director

Executive Director
Alan Hoffmann

Esther Leah Ritz Richard Scheuer

Ismar Schorsch David Teutsch

Isadore Twersky Bennett Yanowitz



Morton Mandel

April 27, 1994

Vice Chairs
Billie Gold
Matthew Maryles
Lester Pollack
Maynard Wishner

Mr. Darrell Friedman THE ASSOCIATED

101 West Mount Royal Ave.

Baltimore, MD 21201

Honorary Chair Max Fisher

Dear Darrell:

Board
David Arnow
Daniel Bader
Mandell Berman
Charles Bronfman
Gerald Cohen
John Colman
Maurice Corson
Susan Crown
Jay Davis
Irwin Field
Charles Goodman

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Charles Goodman
Alfred Gottschalk
Neil Greenbaum
Thomas Hausdorff
David Hirschhorn
Gershon Kekst
Henry Koschitsky
Mark Lainer
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Mark Lainer
Norman Lamm
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Charles Ratner

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I hope that you join us in this exciting venture. If you have any questions,

Daniel Pekarsky or I would be happy to talk to you about them. We hope to

Best wishes,

Esther Leah Ritz Richard Scheuer Ismar Schorsch

David Teutsch Isadore Twersky Alan D. Hoffmann

Executive Director
Alan Hoffmann

Bennett Yanowitz

Alan D. Hoffmann Executive Director

hear from you soon.



Morton Mandel

April 27, 1994

Vice Chairs
Billie Gold
Matthew Maryles
Lester Pollack
Maynard Wishner

Ms. Jane Gellman 3535 N. Summit

Honorary Chair Max Fisher Milwaukee, WI 53211

Dear Jane:

Board
David Arnow
Daniel Bader
Mandeli Berman
Charles Bronfman
Gerald Cohen
John Colman
Maurice Corson
Susan Crown
Jay Davis
Irwin Field
Charles Goodman
Alfred Gottschalk

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Irwin Field
Charles Goodman
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Neil Greenbaum
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Charles Ratner
Esther Leah Ritz
Richard Scheuer
Ismar Schorsch
David Teutsch
Isadore Twersky
Bennett Yanowitz

I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann

Executive Director



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold Matthew Maryles Lester Pollack Maynard Wishner

Dr. Judith Ginsberg Covenant Foundation

215 Park Avenue South, Ste. 2016

Honorary Chair Max Fisher

New York, NY 10003-1603

Dear Judith:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Neil Greenbaum

Recently when we spoke about the work of the CIJE I had the opportunity to tell you a bit about an exciting new initiative which we are about to launch: "The Goals Project." The Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

Irwin Field Charles Goodman Alfred Gottschalk

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Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky

Mark Lainer

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own educational missions in a serious and reflective manner.

Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton Melvin Merians Charles Ratner

I hope that you can join us in this exciting venture. If you have any questions. Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes. Esther Leah Ritz

David Teutsch Isadore Twersky Bennett Yanowitz

Richard Scheuer Ismar Schorsch

> Alan D. Hoffmann **Executive Director**



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold Matthew Maryles Lester Pollack Maynard Wishner

Mr. Mark Gurvis Jewish Education Center 2030 S. Taylor Road Cleveland, OH 44118

Honorary Chair Max Fisher

Dear Mark:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum

Thomas Hausdorff

David Hirschhorn

Gershon Kekst Henry Koschitsky

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Mark Lainer Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton Melvin Merians Charles Ratner Esther Leah Ritz Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky Bennett Yanowitz

serious and reflective manner.

I hope that you and appropriate Cleveland lay leaders and professionals can join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann **Executive Director**

Executive Director Alan Hoffmann

cc:

S.H. Hoffman



April 27, 1994

Chair

Morton Mandel

Vice Chairs Billie Gold Matthew Maryles Lester Pollack Maynard Wishner

Ms. Michal Hillman 2898 Sequoyah Drive NW Atlanta, GA 30327

Dear Michal:

Honorary Chair Max Fisher

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst

Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton Melvin Merians Charles Ratner Esther Leah Ritz Richard Scheuer Ismar Schorsch

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Best wishes,

Alan D. Hoffmann **Executive Director**

alan

Executive Director Alan Hoffmann

David Teutsch Isadore Twersky Bennett Yanowitz



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold Matthew Maryles Lester Pollack Maynard Wishner

Mr. & Mrs. David Hirschhorn

The Blaustein Building

P.O. Box 238

Baltimore, MD 21203

Honorary Chair Max Fisher

Dear Mr. & Mrs. Hirschhorn:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis

When we spoke about CIJE and at the Board meeting we had the opportunity to tell you a bit about an exciting new initiative which we are about to launch: "The Goals Project." The Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender

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As you heard at the Board meeting, we at the CIJE believe that the Goals

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education and Jewish life as well by giving institutions the impetus to focus

on their own educational missions in a serious and reflective manner.

Best wishes.

Norman Lipoff Seymour Martin Lipset

Florence Melton

Melvin Merians

I hope that you can join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Charles Ratner Esther Leah Ritz Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky Bennett Yanowitz

Alan D. Hoffmann **Executive Director**



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold Matthew Maryles Lester Pollack Maynard Wishner

Dr. Robert Hirt

Vice President of Education

Yeshiva University

Honorary Chair Max Fisher

500 West 185th Street New York, NY 10033

Dear Bob:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk

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Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky

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Mark Lainer Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton Melvin Merians

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Esther Leah Ritz Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky Bennett Yanowitz

Charles Ratner

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Best wishes,

Alan D. Hoffmann **Executive Director**



Morton Mandel

April 27, 1994

Vice Chairs
Billie Gold
Matthew Mar

Matthew Maryles Lester Pollack

Maynard Wishner

Alvin D. Katz

THE ASSOCIATED

101 West Mount Royal Avenue

Baltimore, MD 21201

Honorary Chair Max Fisher

Dear Alvin:

Board
David Arnow
Daniel Bader
Mandell Berman
Charles Bronfman
Gerald Cohen
John Colman
Maurice Corson
Susan Crown
Jay Davis
Irwin Field
Charles Goodman

Maurice Corson
Susan Crown
Jay Davis
Irwin Field
Charles Goodman
Alfred Gottschalk
Neil Greenbaum
Thomas Hausdorff
David Hirschhorn
Gershon Kekst
Henry Koschitsky
Mark Lainer
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Charles Ratner
Esther Leah Ritz
Richard Scheuer
Ismar Schorsch
David Teutsch
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Best wishes,

Alan D. Hoffmann Executive Director



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold

Matthew Maryles

Lester Pollack

Maynard Wishner

Lawrence M. Katz

The Council on Jewish Education Services

5800 Park Heights Ave.

Baltimore, MD 21215

Honorary Chair

Max Fisher

Dear Lawrence:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson

Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst

Henry Koschitsky

Mark Lainer Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton

Ismar Schorsch David Teutsch Isadore Twersky Bennett Yanowitz

Melvin Merians Charles Ratner Esther Leah Ritz Richard Scheuer

Executive Director Alan Hoffmann

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I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann **Executive Director**



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold Matthew Maryles

Lester Pollack Maynard Wishner

Max Fisher

Honorary Chair

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum

Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton Melvin Merians Charles Ratner

Executive Director Alan Hoffmann

Bennett Yanowitz

Esther Leah Ritz Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky

Ms. Sara S. Lee, Director

Rhea Hirsch School of Education

Hebrew Union College 3077 University Avenue

Los Angeles, CA 90007-3796

Dear Sara:

Recently when we spoke about the work of the CIJE I had the opportunity to tell you a bit about an exciting new initiative which we are about to launch: "The Goals Project." The Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

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We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own educational missions in a serious and reflective manner.

I hope that you, or your rep, and a lay leader can join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann Executive Director



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold Matthew Maryles Lester Pollack Maynard Wishner

Mr. Richard H. Meyer Milwaukee Jewish Federation 1360 N. Prospect Avenue Milwaukee, WI 53202

Honorary Chair Max Fisher

Dear Rick:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field

For some time now -- and particularly at our planning seminar in Atlanta, we at the CIJE have been speaking about an exciting new initiative which we have been planning to launch: "The Goals Project." I am happy to report that the Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender

I am enclosing with this letter a description of the project and the summer Goals Seminar, and I would like to invite you to join us in Jerusalem.

Norman Lipoff Seymour Martin Lipset Florence Melton Melvin Merians Charles Ratner

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

Esther Leah Ritz Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky Bennett Yanowitz I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Celan

Alan D. Hoffmann **Executive Director**



Morton Mandel

May 5, 1994

Vice Chairs Billie Gold Matthew Maryles Lester Pollack Maynard Wishner

Mr. Charles Ratner Forest City Enterprises 10800 Brookpark Road Cleveland, OH 44130

Honorary Chair Max Fisher

Dear Chuck:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field

As you know from your role as chairman of the CIJE Community Mobilization Committee, we are about to launch "The Goals Project." The Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the Project and the summer

Goals Seminar, and I would like to invite you to join us in Jerusalem. We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by

Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky

Mark Lainer

Charles Goodman Alfred Gottschalk

Neil Greenbaum

giving institutions the impetus to focus on their own educational missions in a serious and reflective manner.

Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton

I hope that you can join us in this exciting venture. Your presence as a member of the CIJE Board would certainly enhance our group. If you have any questions. Dan Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Charles Ratner Esther Leah Ritz Richard Scheuer Ismar Schorsch

Melvin Merians

Best wishes,

David Teutsch Isadore Twersky Bennett Yanowitz

Alan D. Hoffmann **Executive Director**



Morton Mandel

April 27, 1994

Vice Chairs
Billie Gold
Matthew Maryles
Lester Pollack
Maynard Wishner

Ms. Ina Regosin

Milwaukee Association for Jewish Education

6401 N. Santa Monica Blvd.

Milwaukee, WI 53217

Honorary Chair Max Fisher

Dear Ina:

Board
David Arnow
Daniel Bader
Mandell Berman
Charles Bronfman
Gerald Cohen
John Colman
Maurice Corson
Susan Crown
Jay Davis
Irwin Field
Charles Goodman
Alfred Gottschalk
Neil Greenbaum

Thomas Hausdorff

David Hirschhorn

Gershon Kekst Henry Koschitsky

Mark Lainer Norman Lamm For some time now — and particularly at our planning seminar in Atlanta, we at the CIJE have been speaking about an exciting new initiative which we have been planning to launch: "The Goals Project." I am happy to report that the Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the project and the summer Goals Seminar, and I would like to invite you to join us in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

alan

Alan D. Hoffmann Executive Director

Marvin Lender
Norman Lipoff
Seymour Martin Lipset
Florence Melton
Melvin Merians
Charles Ratner
Esther Leah Ritz
Richard Scheuer
Ismar Schorsch
David Teutsch
Isadore Twersky
Bennett Yanowitz



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold Matthew Maryles Lester Pollack Maynard Wishner

John Ruskay **UJA** Federation 130 E. 59th Street New York, NY 10022

Honorary Chair Max Fisher

Dear John:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky

Mark Lainer Norman Lamm

Marvin Lender

Norman Lipoff Seymour Martin Lipset

Florence Melton Melvin Merians Charles Ratner

Esther Leah Ritz Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky

Recently when we spoke about the work of the CIJE I had the opportunity to tell you a bit about an exciting new initiative which we are about to launch: "The Goals Project." The Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the Project and the summer

that you would want to have at the seminar to join us in Jerusalem.

Goals Seminar, and I would like to invite you and an appropriate lay leader

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own educational missions in a

serious and reflective manner.

I hope that you and a lay leader can join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann **Executive Director**

Executive Director

Alan Hoffmann

Bennett Yanowitz



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold Matthew Maryles Lester Pollack Maynard Wishner

Mr. David I. Sarnat Atlanta Jewish Federation 1753 Peachtree Road, NE Atlanta, GA 30309

Honorary Chair Max Fisher

Dear David:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky

Mark Lainer Norman Lamm

Marvin Lender

Norman Lipoff Seymour Martin Lipset

Florence Melton Melvin Merians Charles Ratner Esther Leah Ritz

Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky Bennett Yanowitz For some time now -- and particularly at our planning seminar in Atlanta, we at the CIJE have been speaking about an exciting new initiative which we have been planning to launch: "The Goals Project." I am happy to report that the Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the project and the summer Goals Seminar, and I would like to invite you to join us in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann

Executive Director Alan Hoffmann

Executive Director



April 27, 1994

Chair

Morton Mandel

Vice Chairs
Billie Gold
Matthew Maryles

Lester Pollack

Maynard Wishner

Honorary Chair Max Fisher

Board
David Arnow
Daniel Bader
Mandell Berman
Charles Bronfman
Gerald Cohen
John Colman
Maurice Corson
Susan Crown

Susan Crown
Jay Davis
Irwin Field
Charles Goodman
Alfred Gottschalk
Neil Greenbaum
Thomas Hausdorff
David Hirschhorn

Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender Norman Lipoff

Gershon Kekst

Seymour Martin Lipset Florence Melton Melvin Merians

Charles Ratner Esther Leah Ritz Richard Scheuer Ismar Schorsch

David Teutsch Isadore Twersky Bennett Yanowitz

Executive Director

Alan Hoffmann

Dr. William Schatten

3865 Parian Ridge Road NW

Atlanta, GA 30327-3027

Dear Bill:

For some time now -- and particularly at our planning seminar in Atlanta, we at the CIJE have been speaking about an exciting new initiative which we have been planning to launch: "The Goals Project." I am happy to report that the Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the project and the summer Goals Seminar, and I would like to invite you to join us in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann Executive Director



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold

Matthew Marvles Lester Pollack

Maynard Wishner

Honorary Chair Max Fisher

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender

Charles Ratner Esther Leah Ritz Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky Bennett Yanowitz

Norman Lipoff Seymour Martin Lipset

Florence Melton

Melvin Merians

Executive Director Alan Hoffmann

Mr. Barry Shrage

Executive Vice-President

Council of Jewish Federations

of Greater Boston One Lincoln Plaza Boston, MA 02111

Dear Barry:

Recently when we spoke about the work of the CIJE I had the opportunity to tell you a bit about an exciting new initiative which we are about to launch: "The Goals Project." The Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited. I have also had the chance to speak to Carolyn Keller about the project.

I am enclosing with this letter a description of the Project and the summer Goals Seminar, and I would like to invite you, Carolyn, and an appropriate lay leader that you would want to have at the seminar to join us in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own educational missions in a serious and reflective manner.

I hope that you, Carolyn, and a lay leader can join us in this exciting venture. If you have any questions, Daniel Pekarsky and I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes.

Alan D. Hoffmann **Executive Director**



April 27, 1994

Chair

Morton Mandel

Vice Chairs Arnold B. Sidman

Billie Gold
Matthew Maryles

Chamberlain, Hrdlicka, White, Williams & Martin

Lester Pollack 1400 Harris Tower

Maynard Wishner 233 Peachtree Street., NE

Atlanta, GA 30303

Honorary Chair

Max Fisher

Dear Arnie:

Board
David Arnow
Daniel Bader
Mandell Berman
Charles Bronfman
Gerald Cohen

Gerald Cohen
John Colman
Maurice Corson
Susan Crown
Jay Davis

Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff

David Hirschhorn Gershon Kekst Henry Koschitsky Mark Lainer Norman Lamm

Marvin Lender
Norman Lipoff
Seymour Martin Lipset

Florence Melton Melvin Merians Charles Ratner Esther Leah Ritz

Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky Bennett Yanowitz

Executive Director
Alan Hoffmann

For some time now — and particularly at our planning seminar in Atlanta, we at the CIJE have been speaking about an exciting new initiative which we have been planning to launch: "The Goals Project." I am happy to report that the Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the project and the summer Goals Seminar, and I would like to invite you to join us in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes.

oo waa k

Alan D. Hoffmann Executive Director



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold

Matthew Maryles Lester Pollack Maynard Wishner Ms. Louise Stein 2510 West Dean Road Milwaukee, WI 53217

Honorary Chair Max Fisher

Dear Louise:

Board David Arnow

Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk

Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender

Norman Lipoff Seymour Martin Lipset Florence Melton Melvin Merians Charles Ratner Esther Leah Ritz Richard Scheuer Ismar Schorsch

Isadore Twersky Bennett Yanowitz Executive Director Alan Hoffmann

David Teutsch

For some time now - and particularly at our planning seminar in Atlanta, we at the CIJE have been speaking about an exciting new initiative which we have been planning to launch: "The Goals Project." I am happy to report that the Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the project and the summer Goals Seminar, and I would like to invite you to join us in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes.

Alan D. Hoffmann **Executive Director**

cc: E. Goldring

A. Gamoran



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold Matthew Maryles

Lester Pollack Maynard Wishner 2510 West Dean Road

Honorary Chair Max Fisher

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman

Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis

Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky

Mark Lainer Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton

Melvin Merians Charles Ratner Esther Leah Ritz Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky Bennett Yanowitz

Executive Director Alan Hoffmann

Ms. Louise Stein

Milwaukee, WI 53217

Dear Louise:

For some time now -- and particularly at our planning seminar in Atlanta, we at the CIJE have been speaking about an exciting new initiative which we have been planning to launch: "The Goals Project." I am happy to report that the Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the project and the summer Goals Seminar, and I would like to invite you to join us in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann Executive Director

E. Goldring

A. Gamoran



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold Matthew Maryles Lester Pollack

Maynard Wishner

Ms. Barbara Steinberg Commission for Jewish Education 4603 Community Drive West Palm Beach, FL 33417

Honorary Chair Max Fisher

Dear Barbara:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff

Recently when we spoke about the work of the CIJE I had the opportunity to tell you a bit about an exciting new initiative which we are about to launch: "The Goals Project." The Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the Project and the summer

that you would want to have at the seminar to join us in Jerusalem.

Goals Seminar, and I would like to invite you and an appropriate lay leader

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own educational missions in a serious and reflective manner.

David Hirschhorn Gershon Kekst Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton Melvin Merians Charles Ratner

I hope that you and a lay leader can join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann **Executive Director**

Executive Director Alan Hoffmann

Bennett Yanowitz

Esther Leah Ritz Richard Scheuer Ismar Schorsch

David Teutsch Isadore Twersky



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold

Matthew Maryles Lester Pollack Maynard Wishner David Teutsch

Reconstructionist Rabbinical College Church Road & Greenwood Avenue

Wyncote, PA 19095

Honorary Chair Max Fisher

Dear David:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown

When we spoke about CIJE and at the Board meeting we had the opportunity to tell you a bit about an exciting new initiative which we are about to launch: "The Goals Project." The Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

Jay Davis Irwin Field Charles Goodman Alfred Gottschalk

Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst

Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender Norman Lipoff

Seymour Martin Lipset Florence Melton Melvin Merians

Charles Ratner Esther Leah Ritz Richard Scheuer Ismar Schorsch

David Teutsch Isadore Twersky Bennett Yanowitz

I am enclosing with this letter a description of the Project and the summer Goals Seminar, and I would like to invite you and others whom you would want to have at the seminar to join us in Jerusalem.

As you heard at the Board meeting, we at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own educational missions in a serious and reflective manner.

I hope that you or your representative can join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

alan

Alan D. Hoffmann **Executive Director**



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold Matthew Maryles Lester Pollack Maynard Wishner

Dr. Jonathan Woocher Executive Vice President

JESNA

730 Broadway

New York, NY 10003-9450

Honorary Chair Max Fisher

Dear Jonathan:

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman

When we spoke about CIJE and at the Board meeting we had the opportunity to tell you a bit about an exciting new initiative which we are about to launch: "The Goals Project." The Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky Mark Lainer

I am enclosing with this letter a description of the Project and the summer Goals Seminar, and I would like to invite you and others whom you would want to have at the seminar to join us in Jerusalem.

Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton Melvin Merians Charles Ratner

As you heard at the Board meeting, we at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own educational missions in a serious and reflective manner.

I hope that you and a lay leader can join us in this exciting venture. If you

have any questions, Daniel Pekarsky or I would be happy to talk to you about

Esther Leah Ritz

Best wishes,

them. We hope to hear from you soon.

Isadore Twersky Alan D. Hoffmann Bennett Yanowitz **Executive Director**

Executive Director Alan Hoffmann

Richard Scheuer Ismar Schorsch David Teutsch



Morton Mandel

April 27, 1994

Vice Chairs Billie Gold Matthew Maryles Lester Pollack

Maynard Wishner

Ms. Ilene Vogelstein 3700 Breton Way Baltimore, MD 21208

Honorary Chair Max Fisher

Dear Ilene:

Board David Arnow

Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst

Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton Melvin Merians Charles Ratner

Esther Leah Ritz Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky Bennett Yanowitz For some time now -- and particularly at our planning seminar in Atlanta, we at the CIJE have been speaking about an exciting new initiative which we have been planning to launch: "The Goals Project." I am happy to report that the Goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the project and the summer Goals Seminar, and I would like to invite you to join us in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann **Executive Director**



Vice Chairs Billie Gold Matthew Maryles Lester Pollack Maynard Wishner June 10, 1994

Honorary Chair Max Fisher

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton Melvin Merians Charles Ratner Esther Leah Ritz Richard Scheuer Ismar Schorsch David Teutsch

Dr. Beverly Gribetz

Dear Beverly,

Recently when we spoke about the work of the CIJE I had the opportunity to tell you a bit about an exciting new initiative which we are about to launch: "The Goals Project." The goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the Project and the summer Goals Seminar, and I would like to invite you and an appropriate lay leader that you would want to have at the seminar to join us in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann Executive Director

Executive Director Alan Hoffmann

Isadore Twersky Bennett Yanowitz

Council for Initiatives

in

Jewish Education

X Date sent: 6-21-94 Time sent:

10:30 am

No. of Pages (incl. cover): 6

To:

Roanna Sharofsky

From:

Ginny Levi

Organization:

Phone Number:

Phone Number: 216-391-1852

Fax Number:

212-595-7252

Fax Number: 216-391-5430

Comments:

AA AA

Dear Roanna,

Greetings from Cleveland!

Alan Hoffmann has asked me to send you the attached.

It is what he wants to discuss with you.

Ginny Levi

R

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C

O

V

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S

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E

T



Vice Chairs
Billie Gold
Matthew Maryles
Lester Pollack
Maynard Wishner

Honorary Chair Max Fisher

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton Melvin Merians Charles Ratner Esther Leah Ritz Richard Scheuer Ismar Schorsch

Executive Director
Alan Hoffmann

David Teutsch Isadore Twersky Bennett Yanowitz June 21, 1994

Roanna Sharofsky Heschel School

Dear Roanna,

I look forward to talking with you soon about an exciting new initiative which CIJE is about to launch: "The Goals Project." The Goals Project is going to begin with a seminar in Israel in July a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the Project and the summer Goals Seminar, and I would like to invite you and an appropriate lay leader that you would want to have at the seminar to join us in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon

Best wishes,

Alan D. Hoffmann Executive Director



Vice Chairs
Billie Gold
Matthew Maryles
Lester Pollack
Maynard Wishner

Honorary Chair Max Fisher

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum Thomas Hausdorff David Hirschhorn Gershon Kekst Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton Melvin Merians Charles Ratner Esther Leah Ritz Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky Bennett Yanowitz

Executive Director
Alan Hoffmann

CIJE	Date 6-23-94 pages 5
TO MS. RAE JANVEY	FROM GINNY LEVI
CO./DEPT. HES CHEL SCHO	co.
PHONE #	PHONE # 391-1852
FAX # 212-595 -7252	FAX # 216 - 391-5430

June 23, 1994

Ms. Rae Janvey Heschel School

Dear Rae,

I think you will be interested in an exciting new initiative which CIJE is about to launch: "The Goals Project." The Goals Project is going to begin with a seminar in Israel in July a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the project and the summer Goals Seminar, and I would like to invite you to join us in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon.

Best wishes,

Alan D. Hoffmann Executive Director P.O. Box 945 15 East 26th.



Vice Chairs
Billie Gold
Matthew Maryles
Lester Pollack
Maynard Wishner

Honorary Chair Max Fisher

Board David Arnow Daniel Bader Mandell Berman Charles Bronfman Gerald Cohen John Colman Maurice Corson Susan Crown Jay Davis Irwin Field Charles Goodman Alfred Gottschalk Neil Greenbaum **Thomas Hausdorff** David Hirschhorn Gershon Kekst Henry Koschitsky Mark Lainer Norman Lamm Marvin Lender Norman Lipoff Seymour Martin Lipset Florence Melton Melvin Merians Charles Ratner Esther Leah Ritz Richard Scheuer

Executive Director Alan Hoffmann

Ismar Schorsch
David Teutsch

Isadore Twersky

Bennett Yanowitz

June 27, 1994

Mr. Richard Scheuer 61 Associates 350 Fifth Ave., Suite 3410 New York, NY 10118

Dear Dick,

As you know, the CIJE Goals Project is going to begin with a seminar in Israel in July. A select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the project and the summer Goals Seminar, and I would be pleased if you would join us in Jerusalem. I am also enclosing a seminar schedule which has been sent to participants.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well as giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

I hope that you join us in this exciting venture. Please fax the registration form to Ginny Levi at 216-391-5430 or to Caroline Biran in Jerusalem at 2-619951 if you can join us. We hope to hear from you soon.

Beat wishes,

ccan

Alan D. Hoffmann Executive Director

CIJE	Date 6-27-9 4 pages 2
TO T	FROM GINNY LEVI
CO./DEPT.	co. CIJE
PHONE #	PHONE # 216-391-1852
FAX #	FAX# 216-391-5430



Vice Chairs
Billie Gold
Matthew Maryles
Lester Pollack

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Executive Director
Alan Hoffmann

June 27, 1994

Dear CIJE Goals Seminar participant,

As the date for our seminar approaches, we are sending you this informational letter. We hope it will be helpful as you prepare for and participate in the seminar.

TRANSPORTATION

From Airport

Upon arriving at Ben Gurion airport, there are two options we suggest to take you to your destination. A *sherut* carries several passengers, and costs 27 NIS a person, (approx. \$10.00). There are also *specials* to Jerusalem; these are similar to private cabs, and cost 97 NIS (approx. \$33.00). Both of these options are located to the right upon exiting the airport.

In Jerusalem

Jerusalem is a city that is very accessible, and pleasant to travel by foot. Bus fare within Jerusalem is NIS2.80. Upon paying, the bus driver will give you a ticket, which must be kept while on the bus in the event that an Egged official boards the bus to check tickets. A cartisia (bus ticket) of 11 one way trips can be purchased for NIS28.00.

Although taxi drivers are obliged by law to turn on their meters, we advise you to check that they have done so.

DRESS

During the month of July the weather in Jerusalem is very warm during the day with low humidity cooler evenings. During the seminar, the dress will be casual. The only exception to this will be on Monday, July 11th, during our visit to Har Etzion Yeshiva. On this day, modest dress is expected: pants for men, and skirts that cover the knee and shirts that cover the shoulders for women.

MONEY

The current exchange rate is \$1.00 = NIS3.00. Bank hours vary according to bank, but they are all closed from Friday 12:00 pm until Sunday morning at 8:30 am. Most stores accept major credit cards.

IMPORTANT PHONE NUMBERS

Mishkenot Sha'ananim, Yemin Moshe, Jerusalem Tel: 254321; Fax: 246015

Laromme Hotel, 3 Jabotinsky St., Jerusalem Tel: 756666; Fax: 756669

Moriah Hotel, 39 Keren Hayesod St., Jerusalem Tel: 232232; Fax: 232411

Zionist Confederation House, Alliel Dror St., Jerusalem Tel: 245206

Beit Shalom, 20 Ehad Haam St. Jerusalem Tel: 632462

, 20 Eliau fiaalii St. Jelusalelli 1el. 032402

CIJE office, 10 Yehoshafat St., Jerusalem Tel: 617418; Fax: 619951

Alan Hoffmann, Director Tel: 235506

Daniel Marom Tel: 617622

Abby Pitkowsky Tel: 831218

Caroline Biran Tel: 716777



CIJE TO RICHARD SCHEUER CO./DEPT. 61 ASSOC. PHONE # 216-391-1852 PHONE # 216-391-5430 FAX # 212-695-4248 FAX #



We are resending page 8 since we think it didn't go yesterday.

Chair

Morton Mandel

Vice Chairs Billie Gold Matthew Maryles Lester Pollack Maynard Wishner June 27, 1994

Honorary Chair Max Fisher

Mr. Richard Scheuer 61 Associates 350 Fifth Ave., Suite 3410 New York, NY 10118

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Norman Lamm

Executive Director Alan Hoffmann

Isadore Twersky

Bennett Yanowitz

Dear Dick,

As you know, the CIJE Goals Project is going to begin with a seminar in Israel in July. A select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the project and the summer Goals Seminar, and I would be pleased if you would join us in Jerusalem. I am also enclosing a seminar schedule which has been sent to participants.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well as giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

I hope that you join us in this exciting venture. Please fax the registration form to Ginny Levi at 216-391-5430 or to Caroline Biran in Jerusalem at 2-619951 if you can join us. We hope to hear from you soon.

Beat wishes,

Alan D. Hoffmann **Executive Director**



ATLANTA JEWISH FEDERATION

4 May 1994

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Mr. Alan D. Hoffman Executive Director Council for Initiatives in Jewish Education P. O. Box 94553 Cleveland, OH 44101

Dear Alan:

It was good seeing you and I am sorry that our visit was somewhat "chopped up". I promise the next time you come I will give you more concentrated time and my attention.

I looked over the material you gave me for the CIJE Goals Seminar and had my interest peeked with the brochure on Mishkenot Sha'ananim. I even thought that possibly I could clear my calendar to be with you. Unfortunately, that happens to be the week I have cleared to be with my daughter who is coming from Israel and who will be going up to school for her college orientation. I will, again, rethink the project and see if we can get anybody from Atlanta.

Please let me know how your discussions go with Harry concerning the possible participation by the AJCC.

Best personal regards.

Sincerely

David I. Sarnat

DIS:tr

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May 6, 1994

Alan D. Hoffman Executive Director CIJE 15 East 26th Street New York, NY 10010-1579

Dear Alan:

I thoroughly enjoyed the opportunity to meet with you and Barry last month. An unanticipated cancellation allowed it to be more extended and a bit more casual than it might have otherwise been. I was quite interested to hear of the new developments of CIJE and I will be eager to see how they develop.

In the meantime, I wanted to respond to your letter of April 27th. As things have evolved, it is highly unlikely that I will be able to participate in the "goals project" sessions in Israel this summer. I have been invited to participate in Ezer Wiezman's Israel-Diaspora Dialogue which is going to extend my stay in Israel at the front end. It is just not going to be possible for me to stay in Israel for a month, however I might have liked to.

Thanks for the invitation. I trust there will be other opportunities in the not too distant future for us to meet and work together.

Best wishes.

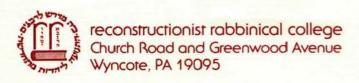
Cordially,

John Ruskay

Executive Director

Éducation and Community Services

United Jewish Appeal-Federation of Jewish Philanthropies of New York, Inc. 130 East 59th Street, New York, N.Y. 10022 (212) 980-1000 FAX (212) 888-7538



Dr. David A. Teutsch, President

May 9, 1994

Dr. Alan Hoffmann CIJE P.O. Box 94553 Cleveland, Ohio 44101

Dear Alan:

Thanks for your letter of April 27 regarding my coming to "The Goals Project" seminar. Unfortunately, notice of the conference arrived much too late for me to be able to reshuffle my plans; ironically, I will arrive in Israel only five days after the conference is over. If you will be in Israel then, I would be delighted to follow up with some sort of meeting to get ourselves up to speed.

I am inviting Barbara Penzner to attend the seminar on our behalf. She is a Reconstructionist rabbi who, as you probably know, has spent the year studying in Jerusalem. Before that she was the head of the Jewish Continuity effort for the Boston Federation.

The prospect of having the College work closely with the CIJE along the lines of piloting a reinvigorated approach to education through the entire leadership of a movement is a most exciting one. I do hope that we can continue our conversations about that.

Best wishes,

Dr. David A. Teutsch President

DAT/ds



Community Foundation for Jewish Education

618 South Michigan Avenue • Chicago, Illinois 60605 • Phone 312/427-5570 • FAX 312/427-7486

May 9, 1994

Dr. Alan Hoffmann Council for Initiatives in Jewish Education P.O. Box 94553 Cleveland, Ohio 44101

Dear Alan:

I would like to thank you very much for your visit to Chicago.

As you know, we are engaged in a community planning process. There are so few organizations in Jewish life that have experience in community planning for Jewish education. You and the CIJE are perhaps the only ones who are seriously thinking about this issue.

I appreciated your candor and your thoughtful approach to community planning. There are many areas for dialogue. You raised a series of significant questions. You provided us with a data base for further planning.

In good Jewish tradition, since you did such an excellent job with us, I recommended that you meet with the Bureau Director's Fellowship.

My warmest personal regards,

Yours,

Dr. Gerald A. Teller Executive Director



May 11, 1994

Alan D. Hoffmann Executive Director Council for Initiatives in Jewish Education P.O. Box 94553 Cleveland, Ohio 44101

Dear Alan:

I would like to thank you for the material you sent me on "The Goals Project" and your invitation to attend the summer Goals Seminar in Jerusalem.

While the opportunity sounds wonderful and it would be my pleasure to visit the Goals Project, I am afraid that it will not be possible.

I do, however, wish you much success with this new initiative.

Sincerely,

Daniel J. Bader President

DJB/jmm

DAVID HIRSCHHORN

BLAUSTEIN BUILDING BALTIMORE, MD 21201 MAILING ADDRESS: POST OFFICE BOX 238 BALTIMORE, MD 21203

May 11, 1994

Mr. Alan D. Hoffmann, Executive Director Council for Initiatives in Jewish Education P.O. Box 94553 Cleveland, Ohio 44101

Dear Alan:

I refer to your letter of April 27 inviting Mrs. Hirschhorn and myself to attend the summer Goals Seminar in Jerusalem in July.

The description of the seminar is most interesting and I would have very much enjoyed participating; however, my current schedule and travel plans do not accommodate a trip to Israel in July. Please put me on the list to receive minutes of this seminar.

Many thanks for the invitation and my best regards.

Sincerely,

Durid

DH:mah

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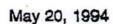
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Mr. Alan Hoffman CIJE - Jerusalem

BY FAX: 011-972-2-619-951

Dear Alan,

I want to thank you again for inviting our community to participate in the Goals Seminar. I will definitely be participating, and have informed your office in Jerusalem. The staff has been very helpful in making lodging arrangements for Sam and me. I am trying to convince one of our top lay leaders to join me at the seminar but timing seems to be a problem for those who would be most likely to attend. I will keep you informed.

I did not hear from you further with regard to the "affiliated communities" idea and the Paim Beaches. We are prepared to begin discussions internally, and with you, about CIJE's goals and expectations whenever you are ready.

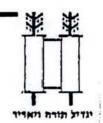
As Chair of the Professional Development Committee of the Bureau Directors' Fellowship, I have been asked to discuss the possibility of your participation in our 1994/95 professional development program for executive directors of central agencies for Jewish education.

One of the themes of our professional development program next year will be "The Change Process: Theoretical and Practical Models." We would like you to discuss the theoretical models underpinning the planning and political processes of CIJE leading to communal and educational change. If you your like to ask other members of CIJE's staff (Daniel Pekarsky was specifically mentioned by my colleagues) to participate in the presentation with you, we would be pleased to include them.

We would also like to ask Gall Dorph to make a presentation about what CIJE has learned practically from the field about the change process in North American Jewish Communities.

COMMISSION FOR JEWISH EDUCATION OF THE PALM BEACHES

4603 Community Drive, West Pelm Beach, Florida 33417 Telephone: (407) 640-0700 Fax (407) 640-4304



In addition, if you and Gail are able to participate in the program, we would also like to invite the three bureau directors from CIJE's Lead Communities to participate in a forum with CIJE staff to discuss the role of central agencies and the perspectives of central agencies in the CIJE process.

The date of the program has not yet been determined, but is likely to be either just prior to the GA in Denver in November or in Florida some time in January, February or March, 1995. Determination of date will be made in consultation with all of the bureau directors and all those whom we are approaching with regard to program participation. If there is a time or place that would be better for you and the CIJE staff, please let me know.

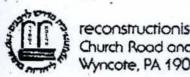
I hope you will accept this invitation to participate in the BDF's upcoming professional development program. If you could respond by fax, I would be most appreciative.

Sincerely yours,

Barbara Steinberg

Alan - Did you receive this?

You could call Ray a Reconstructionist



reconstructionist rabbinical college Church Road and Greenwood Avenue Wyncote, PA 19095

Dr. David A. Teutsch, President

May 23, 1994

Dr. Alan Hoffmann Council for Initiatives in Jewish Education 15 E. 26th St., 10th Floor New York, NY 10010

Dear Alan:

Thanks for your invitation to participate in the Goals Conference. Unfortunately notice of the dates and the time commitment involved is coming much too late for me to be able to rearrange my schedule. As I think I've already told you, I have asked Barbara Penzner to represent us. Her current address is

Rehov Ein Tsunim 9/24 Talpiyot Jerusalem 93393 ISRAEL

I just heard through the grapevine that a number of principals are being flown to Israel to participate. I hope that some of them are Reconstructionists, although I think I would have heard if they were. I suspect that no Reconstructionists were included not because of any advertent act, but because there is no one on the staff of CIJE who is familiar with the strong Reconstructionist principals. The Federation of Reconstructionist Congregations and Havurot has an educational director, Dr. Jeffrey Schein, located in Cleveland, who knows where all the Reconstructionist educational bones are buried, and I hope that in the future, someone from the staff of CIJE will consult with him so that this kind of omission does not recur.

We had talked about getting together to further explore the overlap in our agendas, and I do hope that will happen soon. Can you give me some sense of when that might be convenient?

All good wishes.

Sincerely,

Dr. David A. Teutsch President

DAT/ds

cc: Dr. Barry Holtz

Dr. Daniel Pekarsky

Date: 24 May 94 23:10:02 EDT

From: barry holtz To: AlanIsrael Subject: Isa

Alan:

I spoke with Isa today re the Goals Project. She would like to come and if she gets an official invite from us, she can get HUC to subvent travel. I said I thought we could fax her such an invite by the end of the week. (I suppose I can do it under my name on CIJE letterhead.) You had not spoken with Sara Lee, yet so I told Isa that our view was that she would not be "represented" the Reform movement, but would be coming as Isa Aron, philosopher, HUC professor and thereby connected to the Reform movement, but in no way a representative. Fine with her.

This leads to: a) what will she do at the sessions? (for discussion on Thursday); b) will she get paid? (you will need to deal with her about this matter.)

barry



Vice Chairs Billie Gold Matthew Maryles

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Executive Director Alan Hoffmann

Melvin Merians Charles Ratner Esther Leah Ritz

Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky Bennett Yanowitz May 26, 1994

Dr. Isa Aron Hebrew Union College 3077 University Boulevard Los Angeles, CA 90007

Dear Isa,

Recently when we spoke about the work of the CIJE I had the opportunity to tell you a bit about an exciting new initiative which we are about to launch: "The Goals Project." The goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the Project and the summer Goals Seminar, and I would like to invite you and an appropriate lay leader that you would want to have at the seminar to join us in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon

Best wishes,

Alan D. Hoffmann Executive Director

526.ADH



Morton Mandel

May 26, 1994

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Richard Scheuer Ismar Schorsch David Teutsch Isadore Twersky Bennett Yanowitz Dr. Aryeh Davidson

Chairman

Department of Education

Jewish Theological Seminary of America

3080 Broadway

New York, New York 10027

Dear Aryeh,

Recently when we spoke about the work of the CIJE I had the opportunity to tell you a bit about an exciting new initiative which we are about to launch: "The Goals Project." The goals Project is going to begin with a seminar in Israel in July to which a select number of lay and professional leaders from North America are being invited.

I am enclosing with this letter a description of the Project and the summer Goals Seminar, and I would like to invite you and an appropriate lay leader that you would want to have at the seminar to join us in Jerusalem.

We at the CIJE believe that the Goals Project has the potential to have a profound impact on contemporary Jewish education and Jewish life as well by giving institutions the impetus to focus on their own education missions in a serious and reflective manner.

I hope that you join us in this exciting venture. If you have any questions, Daniel Pekarsky or I would be happy to talk to you about them. We hope to hear from you soon

Best wishes,

Alan D. Hoffmann **Executive Director**

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