.MS-831: Jack, Joseph and Morton Mandel Foundation Records, 1980–2008. Series D: Adam Gamoran Papers. 1991–2008.

Subseries 1: Lead Communities and Monitoring, Evaluation, and Feedback (MEF), 1991–2000.

Box Folder 56 7

Educators Survey. Manual for the CIJE Study of Educators. Drafts with comments. Correspondence and notes, 1995.

For more information on this collection, please see the finding aid on the American Jewish Archives website.

From: EUNICE:: "74104.3335@compuserve.com" 10-MAR-1995 11:04:55.36

To: Adam Gamoran <gamoran>

CC: Ellen Goldring <goldrieb@ctrvax.vanderbilt.edu>

Subj: Educators Survey Guide

Adam & Ellen,

Based on the initial draft of the "Specific Procedures", I have created the following draft document, entitled Educators Survey Guide (see below). It is an incomplete document, as it stops with the administration of the questionnaire. It does not address issues of coding, analysis or report writing. (At the least, a section of basic coding instructions is required. Perhaps, a sample questionnaire with instructions written into it, and then additional instructions for those additional variables computed from variables obtained from the questionnaire, would be the most useful?)

In writing the Guide, I realized the need for certain items to be addressed in an Introduction to The CIJE Module for the Study of Educators. These include the following:

 a more thorough discussion of what is the Educators Survey and the Professional Lives of Jewish Educators Interview Protocols;

 the rationale for using the Module - to develop a PAP, need to know what already exists, community mobilization tool, base-line data;

- 3. the nature of the Community Coordinator position coordinates administration of questionnaire, coding & analysis of data, and generating findings from the data; same for interviews; responsible for answering questions and addressing concerns from within the community about that which s/he coordinates; confers with CIJE on issues that s/he is unsure about; AND responsible for assuring that CIJE receives a useable copy of the coded data;
 4. a listing of all sections of the module;
 - a description of CIJE's past, present, and future work with The CIJE Study of Educators;
- 6. a listing of the MEF research team, with a contact number.

Bill

Council for Initiatives in Jewish Education

EDUCATORS SURVEY GUIDE

A. What is the Educators Survey

The Educators Survey is a questionnaire designed to obtain information about the educators (both teachers and administrative/supervisory personnel) working in the Jewish schools in your community. The Educators Survey contains questions in four general areas: Settings, Experience, Training and Staff Development, and Background. The Educators Survey, alone or in conjunction with the Professional Lives of Jewish Educators Interview Protocols, is designed to provide information that you will need to develop a comprehensive Personnel Action Plan for building the profession of Jewish education in your community. The Educators Survey will also provide a base-line against which you can measure any change that occurr from implementing your Personnel Action Plan.

B. Who completes the Educators Survey

The questionnaire is to be completed by both the Judaic studies teachers and the administrative/supervisory personnel in all of the Jewish schools (i.e., day schools, supplementary schools, and pre-schools) in your community. Teachers and administrative/supervisory personnel working in informal educational settings (e.g., camps, youth groups) are excluded as as

In day schools and pre-schools, faculty who do not teach any Judaic studies or administrative/supervisory personnel who do not have any responsibility for the Judaic studies program are NOT to complete the questionnaire.

If the school uses an "integrated curriculum", all teachers and administrative/supervisory personnel involved with the "integrated curriculum" are to complete the questionnaire.

In supplementary schools, all teachers and

administrative/supervisory personnel are to complete the questionnaire.

Every principal or educational director in the Jewish schools is to complete the questionnaire. Both Jewish and non-Jewish persons who fit the above criteria are

to complete the questionnaire.

C. How to administer the Educators Survey

The Educators Survey was administered initially in the three Lead Communities of the Council for Initiatives in Jewish Education (Atlanta, Baltimore, and Milwaukee) in 1993-94. In total, 983 educators responded out of a total population of 1192 in these three communities. Obtaining such a high response rate (over 82%) was essential to having the research findings be considered an accurate representation of the total population of educators. The Educators Survey is not intended to be administered to only a sample of educators. Therefore, it is vital that when administering the Educators Survey in your community you obtain a similarly high response rate.

In order to achieve a high response rate, the following procedures

should be followed.

1. This following process to to be coordinated in advance with the principal of each school.

45 minutes> - ask pith The questionnaire is to be administered at faculty meetings in 2. each school. The educators are not permitted to take the questionnaire home. They must complete it and return it during the faculty meeting (?? hours should be allocated for completion of the questionnaire at each school.)

principals or other administrative personnel are not to 3. administer the questionnaire. It should be handed out and collected by persons recruited for this purpose (e.g., central agency personnel, graduate students, Community Coordinator).

- In the case of Educators who were absent from the faculty meeting, they should receive the questionnaire at home by mail, accompanied by a stamped, self-addressed return envelope to be mailed to the Community Coordinator, / 5
- In order to be able to calculate your response rate and control the distribution of the questionnaire, every questionnaire is to

be coded BEFORE administering them at the schools.

a. First, the Community Coordinator (or someone s/he assigned)

will code the boxes on the bottom of the last page of the survey with a two digit school ID number (between 01 and 99) that specifically identifies each school.

b. Then, at each school, the person(s) in charge of administering the questionnaire will code the same set of boxes with a two digit person ID number (between 01 and 99). Unlike the school ID number, individual educators are NOT to be identified by this number.

D. Concerning educators who work in more than one school

Educators who work in more than one school are to complete ONLY ONE questionnaire. The person(s) in charge of administering the Educators Survey at each school are to instruct those educators who already have completed a questionnaire to NOT complete another one.

It does not matter at which school an educator completes the questionnaire. In the Educators Survey, there are questions which will ask them information about the other school in which they work. (Since very few educators work in more than two schools, these questions only ask them about the two schools in which they work the most hours.)



to:

Adam Gamoran

fax #:

(608) 265-5389

re:

Introduction to Module - DRAFT

date:

March 19, 1995

pages:

3, including cover sheet.

Adam,

The following is a draft of the Introduction to The CIJE Module for the Study of Educators. As you will notice, it is not complete. Certain issues (i.e., study coordinator, our training program, returning the data, who to contact) require that the process by which we will work with these communities be firmly decided and put into place.

I wrote the Introduction (and the Educators Survey Guide) with the assumption that additional materials (e.g., on the nature of educational research, its relationship to communal planning, etc.) will be provided to communities during the "envisioned" training college/seminar(s). Thus, both items provide only the "bare bones".

In addition to the parts that are not yet included in the Introduction, the <u>Educators Survey Guide</u> still needs at the least a section on coding (the computed variables).

From the desk of...

Bill

Bill Robinson Field Researcher CIJE 1525 Wood Creek Trail Roswell, Georgia 30076

(404) 552-0930

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Council for Initiatives In Jewish Education

THE CIJE MODULE FOR THE STUDY OF EDUCATORS

INTRODUCTION

Our goal should be to make it possible for every Jewish person, child or adult, to be exposed to the mystery and romance of Jewish history, to the enthralling insights and special sensitivities of Jewish thought, to the sanctity and symbolism of Jewish existence, and to the power and profundity of Jewish faith. ... Education, in its broadest sense, will enable young people to confront the secret of Jewish tenacity and existence, the quality of Torah teaching which fascinates and attracts irresistibly, They will then be able, even eager, to find their place in a creative and constructive Jewish community.

Professor Isadore Twersky A Time to Act, 1990

In pursuit of this lofty vision, the members of the Commission on Jewish Education in North America asserted the primacy of two building blocks upon which action should focus: "developing the profession of Jewish education and mobilizing community support to meet the needs and goals of Jewish education" (A Time to Act, 1990). Each Jewish community in North America should be encouraged to develop and implement a comprehensive plan for building the profession of Jewish education among its educators and educational institutions. In order to begin moving along this path, it is vital to know where one stands. A community's planning efforts should be informed by an accurate knowledge of the strengths and weaknesses of its current educational workforce.

The CIJE Module for the Study of Educators is a set of research instruments designed to obtain information about the educators (both teachers and administrative/supervisory personnel) working in the Jewish schools in your community. This information can help in developing a comprehensive plan for building the profession of Jewish education in your community. In using The CIJE Module for the Study of Educators, you can obtain an accurate description of your current educational workforce, baseline data against which future change can be assessed, and a means by which to mobilize the community in support of educational improvement.

The CIJE Module for the Study of Educators consists of two separate research instruments: the Educators Survey and the Professional Lives of Jewish Educators Interview Protocols. Each instrument is accompanied by a guide, explaining its proper usage. The Educators Survey is a questionnaire designed to collect quantitative information from all of the educators (both teachers and administrative/supervisory personnel) working in Jewish schools in your community. It consists of four general areas: Settings, Work Experience, Training and Staff Development, and Background. The Professional Lives of Jewish Educators Interview Protocols are two sets of

guidelines for conducting in-depth interviews with a sample of educators working in the Jewish schools in your community. There are separate protocols for teachers and administrative/supervisory personnel. Both protocols consist of six general areas: Background, Recruitment, Training, Conditions of the Workplace, Career Rewards and Opportunities, and Professional Issues. The Educators Survey and the Professional Lives of Jewish Educators Interview Protocols can be used separately or in conjunction with each other to produce an accurate description of your current educational workforce.

The CIJE Module for the Study of Educators was developed by the CIJE's Monitoring, Evaluation and Feedback (MEF) Research Team, in cooperation with the three Lead Communities of CIJE (Atlanta, Baltimore, and Milwaukee). Both instruments were field tested in these three communities in 1993-94. The information obtained has been used to develop comprehensive plans for building the profession in each community. Additionally, the information has been used to prepare the CIJE's Policy Brief <u>Background and Professional Training of Teachers in Jewish Schools</u>. This is the first of a series to be based on the data from the three Lead Communities Based upon these experiences, the MEF Research Team revised the instruments and wrote the accompanying guides.

on using the module -- study coordinator, our training program, returning the data, who to contact, other issues (such as acknowledging CIJE)

MEF Research Team

Dr. Adam Gamoran

Professor of Sociology and Educational Policy Studies University of Wisconsin, Madison

Dr. Ellen Goldring

Professor of Educational Leadership and Associate Dean Peabody College of Education, Vanderbilt University

Bill Robinson

Staff Researcher

Julie & Roberta?

The MEF Research Team acknowledges... (especially Julie and Roberts, if not above)...see Policy Brief From: EUNICE::"74104.3335@compuserve.com" 18-APR-1995 15:40:48.37 Adam & Ellen,

Adam - When you receive the next e-mail (as mentioned directly below), please e-mail me so I know that you have it. Could you bring a hard copy to show Ellen in S.F.?

In the next e-mail I will send you a draft of the Guide to the CIJE Educators Interview. I was very hesitant to write this, but I think it needed to be done. The "Method" section that Julie and Roberta had written was (per Nessa) not their best writing, perhaps going into too much discussion, and using different language than we decided to employ for the Module. I did a MUCH bigger re-write than I had originally intended, but I think that the two Guides (for the Survey and the Interview protocols) should be in the same format While it is now MUCH shorter and more direct, I believe that I have kept ALMOST all of their ideas and key points. The exceptions are as follows:

- 1. The protocols are to be used ONLY for educators in Jewish schools (not informal education).
- 2. Having the principal of a school nominate teachers for participation is NOT an ("ideal") method for obtaining a "representative" sample, but it may be more "feasible" than generating a random sample from a complete list of teachers in the Jewish schools in the community.
- 3. I left out any information on how to approach the community and "establish a good working relationship", since we are providing the Module to the communities who will then hire the researcher.
- 4. Finally, I left out most (but not all) of the detailed info on contacting participants and doing the analysis. Both of these topics seem more appropriate to discussion in the envisioned Evaluation Institute.

This seems to be what was decided for the Guide to the CIJE Educators Survey.

I'm not sending you copies of the two Interview Protocols (yet), since they will remain essentially as is. There are TWO EXCEPTIONS to this, that I would like your comments on / approval of:

- 1. I replaced the word "principals" with "administrators", since the interview would be used for all administrative/supervisory personnel reeponsible for Jewish education in the schools not only the principal. Where appropriate, I changed both protocols to read "educators", as oppossed to "teachers" and "principals".
- 2. I added one question on in-service training. It's placed as Question #5 in section IV on Professional Issues. It is:

Tell me about the three most beneficial professional development activities in which you have participated. [Probe: In what ways were they beneficial? What qualities or conditions made these activities particularly beneficial?]

Have a good conference, Bill

C. C. C.

Council for Initiatives in Jewish Education Guide to the CIJE Educators Interview

A. What is the CIJE Educators Interview?

The CIJE Educators Interview is a research process by which in-depth information can be obtained about the professional lives of educators (both teachers and administrative/supervisory personnel) working in Jewish schools in your community. The CIJE Educators Interview consists of two separate protocols to be used with teachers and administrative/supervisory personnel, respectively: the CIJE Educators Interview: Teachers Protocol and the CIJE Educators Interview: Administrators Protocol. Each protocol contains a series of opening questions that can be asked during the interviews and suggestive probes by which additional information can be elicited, in six general areas: Background, Recruitment, Training, Conditions of the Workplace, Career Satisfaction and Opportunities, and Professional Issues. The CIJE Educators Interview, alone or in conjunction with the CIJE Educators Survey, is designed to provide information that will help in building the profession of Jewish education in your community.

B. Who participates in the CUE Educators Interview?

The protocols are to be used with a SAMPLE of ELIGIBLE educators working in the Jewish schools (i.e., day schools, supplementary schools, and pre-schools) in your community. Educators working in informal educational settings (e.g., camps, youth groups) are excluded.

- If the school uses an "integrated curriculum", all teachers and administrative/supervisory personnel involved with the "integrated curriculum" are eligible to be interviewed.
- In supplementary schools, all teachers and administrative/supervisory personnel are eligible to be interviewed.

- Every principal or educational director in the Jewish schools is eligible to be interviewed.
- Both Jewish and non-Jewish persons who fit the above criteria are eligible to be interviewed.
- In day schools and pre-schools, faculty who do not teach any Judaic studies or administrative/supervisory personnel who do not have any responsibility for the Judaic studies program are NOT eligible to be interviewed.

From the group of eligible educators, you are to select a REPRESENTATIVE sample to be interviewed. You are to select separate samples for teachers and administrative/supervisory personnel. By obtaining a representative sample, it is more likely that the information you obtain through the interviews will be generalizable to and "representative" of the total population of teachers or administrative/supervisory personnel in the Jewish schools in your community. To be representative, the samples should contain participants in proportions similar to the ratios that characterize the total populations (for those characteristics that you deem important). For example, if 40% of the teachers in your community work in day schools, you should attempt to obtain a sample of teachers that contains approximately that proportion (40%) of day school teachers. Characteristics that your community could consider to be important may include the type of setting (i.e., Day school, Supplementary school, Day school, Adult education), gender, experience in Jewish education, and Jewish affiliation.

Ideally, to obtain representative sampled, you should select participants randomly from a complete list of the teachers and administrative/supervisory personnel working in the Jewish schools in your community. If this method is not feasible, you may select participants through other methods such as nomination by the administrator of each school.

C. How to conduct the interviews?

The interviews should take approximately 45 to 60 minutes. The interviews are to be audio taped and the tapes transcribed. At the beginning of each interview, the interviewer should inform the



participants that their individual responses will be kept confidential and any use of quotes will be done anonymously.

Two separate protocols are provided to guide the interviews with teachers and administrative/supervisory personnel. Each protocol contains a series of opening questions that the interviewer can employ to gather information on particular topics, such as experience, early Jewish education, relations with other teachers, frustrations and rewards of teaching, etc. For several of the questions, probes are provided which can assist the interviewer in eliciting additional information on a particular topic. The protocols are offered as guides for conducting successful interviews. They were developed for and successfully employed by the CIJE's three Lead Communities (Atlanta, Baltimore, and Milwaukee) for their community studies of the educators in their Jewish schools. You may choose to emphasize some topics over others and include additional questions on topics that you consider important to building the profession of Jewish education within your community.

It is very important to maintain the CONFIDENTIALITY and ANONYMITY of the participants' responses. To achieve this, the tapes and transcriptions should not be shared with any members of the community. Only a summary analysis of the transcribed interviews should be provided to the community. In providing specific information about participants (such as place of work, experience, Jewish affiliation, etc.) or in using quotes, you should be careful not to reveal the identity of any participants. You may need to change the names of people and places or omit revealing phrases from within quotes. Finally, the interviews should be conducted in a relatively private location, such as an empty classroom or office.

Council for Initiatives in Jewish Education

EDUCATORS SURVEY GUIDE

A. What is the Educators Survey?

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B. Who completes the Educators Survey?

The questionnaire is to be completed by both the Judaic studies teachers and the administrative/supervisory personnel in ALL of the Jewish schools (i.e., day schools, supplementary schools, and pre-schools) in your community. Teachers and administrative/supervisory personnel working in informal educational settings (e.g., camps, youth groups) are excluded.

- In day schools and pre-schools, faculty who do not teach any Judaic studies or administrative/supervisory personnel who do not have any responsibility for the Judaic studies program are NOT to complete the questionnaire.
- If the school uses an "integrated curriculum", all teachers and administrative/supervisory
 personnel involved with the "integrated curriculum" are to complete the questionnaire.
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C. How to administer the Educators Survey

The Educators Survey was administered initially in the three Lead Communities of the Council for Initiatives in Jewish Education (Atlanta, Baltimore, and Milwaukee) in 1993-94. In total, 983 educators responded out of a total population of 1192 in these three communities. Obtaining such a high response rate (over 82%) was essential to having the research findings be

considered an accurate representation of the total population of educators. The <u>Educators</u> <u>Survey</u> is intended to be administered to all educators, not a sample. Therefore, it is vital that when administering the <u>Educators Survey</u> in your community you obtain a similarly high response rate.

In order to achieve a high response rate, the following procedures should be followed:

- This survey process should be coordinated in advance with the principal of each school.
- 2. The questionnaire is to be administered at faculty meetings in each school. The educators are not permitted to take the questionnaire home. They must complete it and return it during the faculty meeting. (One hour should be allocated for completion of the questionnaire at each school.)
- 3. Principals or other administrative personnel are not to administer the questionnaire. It should be handed out and collected by persons designated for this purpose (e.g., central agency personnel, graduate students, study coordinator).
- 4. Educators who were absent from the faculty meeting should receive the questionnaire at home by mail, accompanied by a stamped, self-addressed return envelope. The envelope should be addressed to the study coordinator, not to the school or principal.
- 5. In order to be able to calculate your response rate and control the distribution of the questionnaire, every questionnaire is to be coded BEFORE administering them at the schools.
 - a. First, the study coordinator (or someone s/he assigns) should code the boxes on the bottom of the last page of the survey with a two digit school ID number (between 01 and 99) that specifically identifies each school.
 - b. Then, at each school, the person(s) in charge of administering the questionnaire should code the same set of boxes with a two digit person ID number (between 01 and 99). Unlike the school ID number, individual educators are NOT to be identified by this number.
- D. How do educators who work in more than one school respond to the questionnaire?

Educators who work in more than one school are to complete ONLY ONE questionnaire. The person(s) in charge of administering the <u>Educators Survey</u> at each school are to instruct those educators who already have completed a questionnaire to NOT complete another one.

It does not matter at which school an educator completes the questionnaire. In the <u>Educators Survey</u>, there are questions which will ask them information about the other school in which they work. (Since very few educators work in more than two schools, these questions only ask them about the two schools in which they work the most hours.)

Council For Initiatives In Jewish Education

EDUCATORS SURVEY

Dear Educator,

We appreciate your participation in this survey of educators in Jewish schools in this community. By completing this survey, you and your colleagues can provide valuable information about the professional lives, interests and needs of Jewish educators. The information collected through this survey will be used to make recommendations for the improvement of Jewish education in your community and nationally.

On the pages that follow you will find many different questions about your work. There are specific instructions for each question. Please answer each frankly. If you do not find the exact answer that describes your situation or views, please select the one that comes closest to it. Please feel free to add comments and explanations.

Your responses are confidential. The results will appear only in summary or statistical form so that individuals cannot be identified.

Thank you very much for your participation and cooperation.

Council for Initiatives in Jewish Education EDUCATORS SURVEY

I. SETTINGS	· · · ·			
This first set of q	uestions asks	you about the schoo	ls in which you work.	
1. In how many Je	wish schools d	lo you work?	-	
2. If you work in m	ore than one s	chool, do you do so to	eam a suitable wage?	
Yes	s 1	No 2		
(List them in or	rder, so that the		school? nool at which you work the m Third school	·
4. Please indicate t	how many year	s you have been work	ing in your CURRENT schoo	l(s), including this year.
First school	·	Second school	Third school	Fourth school
5. How many years	have you bee	n working in Jewish ed	ucation in <u>this community,</u> in	cluding this year?
6. How many years	IN TOTAL hav	e you been working in	the field of Jewish education	n?

Please answer all of the following questions. If you work in more than <u>two</u> schools, please answer the questions <u>only</u> in regard to the two schools at which you work the most hours.

7. What is the affiliation of each school?		
(Check one response for each school)	First school	Second school
a. Reform	1	1
b. Conservative	2	2
c. Traditional	3	3
d. Orthodox	4	4
e. Reconstructionist	5	5
f. Community	6	6
g. Jewish Community Center	7	7
h. Other (specify)	8	8
How many students are in each school? First school Second school		
9. In what settings do you work?		
(Check only one for each school)	First school	Second school
a. Day school		
b. One day/week supplementary school		
c. Two or more days/week supplementary school		
d. Pre-school		
e. Adult education		
. Other (specify)		

10. What position(s) do you hold in each school?		
(Check all that apply)	First school	Second school
a. Teacher		
b. Teacher Aide		
c. Educational director or principal		
d. Assistant educational director or principal		
Department head (e.g., Hebrew department chair, director of primary program)		
f. Tutor		
g. Other (specify)		
11. What subjects do you primarily teach this year? (Check all that apply)	First school	Second school
a. Hebrew language	FIRST SCHOOL	Second school
a. Hobrew language		
 b. Judaica (e.g., Bible, history, holidays) in Hebrew 		
c. Judaica (e.g., Bible, history, holidays) in English		
d. Bar/Bat Mitzvah preparation		
e. Secular subjects (e.g., math, reading, science)		
f. Integrated kindergarten/pre-school curriculum		
g. Other (specify)		
h. I am not teaching this year		

12. In what grade levels are your primary responsibilities?

First School	Second school

13. What is your annual salary from each school?

(Check one range for each school)	First school	Second school
Less than \$1,000	1	1
\$1,000 - \$4,999	2	2
\$5,000 - \$9,999	3	3
\$10,000 - \$14,999	4	4
\$15,000 - \$19,999	5	5
\$20,000 - \$29,999	6	6
\$30,000 - \$39,999	7	7
\$40,000 - \$49,999	8	8
\$50,000 - \$59,999	9	9
\$60,000 - \$69,999	10	10
\$70,000 - \$79,999	11	11
\$80,000 or more	12	12

14. Which of the following benefits are available to you in the first school?

(Check one response for each item)	Not . Available	Available but do not Receive	Available and Receive
a. Free or reduced tuition for your children	0	1	2
b. Day care	0	1	2
c. Free or reduced membership in a synagogue of JCC	0	1	2
d. Synagogue privileges such as High Holiday tickets	0	1	2
e. Funding to attend conferences, continuing education courses	0	1	2
f. Sabbatical leave (full or partial pay)	0	1	2
g. Disability benefits	0	1	2
h. Employer contributions to a health plan	0	1	2
i. Pension benefits	0	1	2
j. Other (specify)	0	1	2

15. Which of the following benefits are available to you in the second school?

(Check one response for each item)	Not Available	Available but do not Receive	Available and Receive
a. Free or reduced tuition for your children	0	1	2
b. Day care	0	1	2
c. Free or reduced membership in a synagogue of JCC	0	1	2
d. Synagogue privileges such as High Holiday tickets	0	1	2
e. Funding to attend conferences, continuing education courses	0	1	2
f. Sabbatical leave (full or partial pay)	0	1	2
g. Disability benefits	0	1	2
h. Employer contributions to a health plan	0	1	2
i. Pension benefits	0	1	2
j. Other (specify)	0	1	2

E.	DU	CAI	ORS	SU	RVE	1

16. How did you find your present position(s)? (Check only one for each school)

, , , , , , , , , , , , , , , , , , , ,	First school	Second school
a. Central agency for Jewish education	1	2
b. Graduate school placement	1	2
c. National professional association	1	2
d. Through a friend or mentor	1	2
e. Recruited by the school	1	2
f. Approached the school directly	1	2
g. Newspaper advertisement	1	2
h. Other (specify)	1	2

17. Which of the following factors affected your decision to work in the school(s) in which you presently do?

(Check Yes or No for each item)	First school		Second school			
	Yes	No	Yes	No		
a. Hours and days available for work	1	2	1	2		
b. Salary	1	2	1	2		
c. Benefits	1	2	1	2		
d. Career advancement	1	2	1	2		
e. Location	1	2	1	2		
f. Friends who work there	1	2	1	2		
g. Principal, Rabbi, or professional staff	1	2	1	2		
h. Reputation of the school and students	1	2	1	2		
i. Religious orientation	1	2	1	2		
j. My own synagogue	1	2	1	2		
k. Other (specify)	1	2	1	2		

18. Did you move to this community to take your current position(s)?

Yes 1 No 2

19. To what extent do you receive help and support for your work as a Jewish educator from the following?

(Check one response for each item)	Frequently	Occasionally	Seldom	Never
a. Principal/supervisor	1	2	3	4
b. Colleagues in your school(s)	1	2	3	4
c. Colleagues outside your school(s)	1	2	3	4
d. Parents and/or lay leaders	1	2	3	4
e. Rabbi	1	2	3	4
f. Faculty members at a local university	1	2	3	4
g. Central agency staff	1	2	3	4
h. Teacher resource center	1	2	3	4
i. National movement	1	2	3	4
j. Professional organizations	1	2	3	4
k. Other (specify)	1	2	3	4

20. The following items deal with different aspects of the life of a Jewish educator. Please indicate how satisfied you are with each of the following:

(Check one response for each item)	Very satisfied	Somewhat satisfied	Somewhat dissatisfied	Very dissatisfied
a. Salary	1	2	3	4
b. Benefits	1	2	3	4
c. Job security/tenure	1	2	3	4
d. Opportunities for career advancement	1	2	3	4

21. Are you a full-time Jewish educator?
Yes 1 No 2
22. Would you consider working more hours in Jewish education if the opportunity were available to you?
Yes 1 No 2 (If No, skip to Question #25)
23. If you would consider working more hours, would you prefer to work:
in one school 1 in several schools 2
24. If you would consider working more hours, which of the following would encourage you to do so? Rank only the three most important by writing 1, 2 or 3 next to your choice where 1 is the most important.
a. Salary
b. Benefits
c. Job security, tenure
d. Opportunities for career advancement
e. Opportunities to work closely with other educators
f. Availability of training opportunities
g. More resources at work
n. Change in family status
. Other (specify)
25. In addition to your work in Jewish schools, do you currently: (Check all that apply)
a. tutor students privately in Judaica, Hebrew, or for Bar/Bat Mitzvah
b. work with a Jewish youth group
c. work in a Jewish camp
d. do other work in an informal Jewish educational setting (please specify)
e. I do <u>not</u> work in an informal Jewish educational setting
In total, how many hours per week do you work in the informal Jewish educational settings indicated above?

11	WO	DV	EV	DEB	HER.	
16.	WWLJ	KK.		PPH	11 7 -1	10.35

The following set of questions asks about your current and prior work experience in education.

26. For each of the following Jewish settings check the positions you have held and indicate the total number of years in each.

Setting	Position Position	Number of years
SUPPLEMENTARY SCHOOLS	Aide Teacher Supervisor Specialist Principal Other	
DAY SCHOOLS	Aide Teacher Supervisor Specialist Principal Other	
DAY/RESIDENTIAL CAMP	Counselor Specialist Unit Leader Division Head Director Other	
JCC	Group Worker - Te Program Director Department Head Director Other	eacher
PRESCHOOL	Assistant Teacher Teacher Director Other	or Aide
INFORMAL EDUCATION YOUTH WORK	Group Advisor Youth Director Other	
ADULT EDUCATION	Teacher Program Director Other	

Yes 1 No 2				
If Yes, how many years?				
28. Would you describe yourself as having a	career in Jew	ish education?		
Yes 1 No 2				
III. TRAINING AND STAFF DEVELOPMENT	_			_
The next set of questions asks about your	training and	staff development	experiences.	
29. During the last two years, have you been	required to at	tend in-service work	shops?	
Yes 1 No 2				
If Yes, how many were you required to	attend?			
30. In total, how many in-service workshops do not?	lid you actuall	y attend during the l	ast two years, whether required	
31. During the last two years, have you attend	led workshop	s in any of the follow	ring areas:	
(Check Yes or No for each item)	Yes	No		
a. Judaic subject matter (e.g., Bible, history)	1	2		
b. Hebrew language	1	2		
c. Teaching methods	1	2		
d. Classroom management	1	2		
e. Curriculum development	1	2		
f. Educational leadership	1	2		
g. Art/drama/music	1	2		
h. Other (specify)	1	2		

27. Have you ever worked in general education?

32. How helpful were the local workshops that you attended in the past two years in each of the following areas:

(Check one response for each item)	Very helpful	Somewhat helpful	Not helpful	Did not attend
a. Judaic subject matter (e.g., Bible, history)	1	2	3	4
b. Hebrew language	1	2	3	4
c. Teaching methods	1	2	3	4
d. Classroom management	1	2	3	4
e. Curriculum development	1	2	3	4
f. Educational leadership	1	2	3	4
g. Art/drama/music	1	2	3	4
h. Other (specify)	1	2	3	4

33. What would encourage you to spend additional time on professional training? Check only the TWO items that are <u>most important</u> to you.

	a. Increased salary
	b. Release time
	c. Tuition subsidies
	d. Topics of personal interest
	e. Relevance to your work in Jewish education
	f. Availability of certification
	g. Other (specify)

34. Beyond	attending in-service workshops, during the past tv	vo years did y	ou:
(Check	Yes or No for each item)	Yes	No
	course in Judaica or Hebrew at a community synagogue?	1	2
b. Attend a c university	course in Judaica or Hebrew at a college or ?	1	2
c. Attend a c	course in education at a college or university?	1	2
d. Participate	e in a private Judaica or Hebrew study group?	1	2
e. Study Jud	aica or Hebrew on your own?	1	2
Judaica o	in some other on-going form of study in Hebrew (e.g., year-long seminar)?	1	2
	of the following areas would you like to develop y nly the three most important.	OUI SKIIIS TUTU	
Check or	•		
	a. Classroom management		
-	b. Child development		
	c. Lesson planning		
	d. Curriculum or program development		
	e. Creating materials		
	f. Parental involvement		
	g. Motivating children to learn		
	h. Educational leadership		
	i. School administration		
	j. Staff development		
	k. Other (specify)		

36. In which of the following areas would you lik Check only the <u>three most important</u> .	e to incre	ase your kr	nowledge?		
a. Hebrew language					
b. Holidays and rituals					
c. Israel and Zionism					
d. Jewish history					
e. Bible					
f. Synagogue skills/prayer					
g. Rabbinic literature					
h. Jewish thought					
i. Other (specify)					
37. How proficient are you in Hebrew?					
(Check one response for each item)	Fluent	Mode	rate Li	mited N	ot at all
a. Speaking	1	2		3	4
b. Reading	1	2		3	4
c. Writing	1	2		3	4
38. In your community, how adequate are the op	portunitie	s for:			
(Check one response for each item)	ac	Very lequate	Somewhat adequate	Somewhat inadequate	,
a. In-service workshops		1	2	3	4
b. Informal, on-going study with other educators (e.g., peer mentoring groups)		1	2	3	4
c. Degrees in Judaic Studies or Hebrew		1	2	3	4

1

d. Certification in Jewish education

e. Certification in administration/supervision

2

2

3

IV.	BACKGR	OUND					
Ne	xt we are	going to	ask you a	bout yo	urself.		
39.	. Are you J	ewish?					
		Yes	1	No	2		
40	At the pro	esent tim	ne which o	f the foll	owina l	best describes your Jewish affiliation?	
	1	Reform		1 110 101	ownig .	boot dosoribos your somain armation:	
	2	Conse					
	3	Tradition					
	4	Orthod	ox				
	5	Recon	structionist				
	6	Unaffili	ated				
	7	Other ((specify)			<u>.</u>	
41	Are vou c	urrently s	a member (of a evos	adodne,	27	
	, no you o	Yes		No			
	16 1/						
	It Yes,	-				ogue where you are a member?	
		Yes 1	ſ	No	2		
12.	Which of t	the follov	ving do you	usually	observ	ve? (Check all that apply)	
		a. Light	t candles o	n Friday	evenin	ng	
		b. Atter	nd a Passo	ver Sede	er		
		с. Кеер	Kosher at	home			
		d. Light	: Hanukkah	candles	i		
		e. Fast	on Yom Ki	ppur			
		f. Obse	rve Shabba	at			
	-		a Sukkah				
				4 OF E-4L			
	-		on the Fas			_	
		i. Celeb	rate Israel	Indepen	dence l	Day	

43. During the	past y	year, did you:					
(Check Y	'es or N	No for each item)		Yes	No	
a. Attend syn	agogue	on the High Ho	lidays	3	1	2	
b. Attend syn	. Attend synagogue on Shabbat at least twice a month					2	
c. Attend syna Passover o		on holidays sud uot	h as	Sukkot,	1	2	
d. Daven or a	ttend s	ynagogue daily			1	2	
44. Have you	ever be	een to Israel?					
	Yes	1	No	2			
if Yes	did yo	u ever live in Isr	ael fo	r three months or long-	er?		
	Yes	1	No	2			
45. What kind	of Jew	vish school, if an	ıy, dic	l you attend <u>before</u> you	were thirteen?	(Check all that apply)	
	a. On	e day/week supp	oleme	entary school			
	b. Tw	o or more days/v	week	supplementary school			
	c. Day	y school or yesh	iva				
	d. Sch	hool in Israel					
	e. Nor	ne					
	f. Oth	er (specify)				_	
46. What kind (Check a			y, did	you attend <u>after</u> you w	vere thirteen (ar	d before college)?	
	a. One	e day/week supp	oleme	entary school			
	b. Two	o or more days/v	week	supplementary school			
	c. Day	y school or yeshi	iva				
	d. Sch	nool in Israel					
	e. Nor	ne					
	f. Other (specify)						

47. Did you attend a Jewish	summer camp with ma	inly Jewish content or progra	am?
Yes 1	No 2		
If Yes, how many sur	nmers?		
48. Did you belong to a Jewi	sh youth group?		
Yes 1	No 2		
If Yes, how many yea	ars?		
49. After age 18, did you atte	end a yeshiva (or wome	n's equivalent)?	
Yes 1	No 2		
If Yes, how many yea	ırs?		
50. Have you earned any typ	e of degree since high	school?	
Yes 1	No 2		
Two-year degrees (e.g., AA, ACD, etc.)	Type of Degree	Major(s)	Minor(s)
Degrees from teachers seminary (non-university)			
Bachelors degrees (e.g., BA, BS, BHL, etc.)			
Masters degrees (e.g., MA, MS, MEd, MHL, MSW, etc.)		<u></u>	
Poctorates (e.g., PhD, EdD, DHL, etc.)			
Rabbinic ordination/smicha			
Other degree			
		EDUCATORS	SURVEY Page 16

Page 16

	Yes 1 N	o 2			
If Yes,	for what degree?				
	in what major(s)?				
52. Do you ho	ld a professional license	or certification in:			
(Check Y	es or No for each item)	Yes	No		
a. Jewish edu	cation	1	2	If Yes, from where?	·
b. General ed	ucation	1	2	If Yes, from where?	
c. Administrat	ion/supervision	1	2	If Yes, from where?	·
d. Other (spec	zify)	1	2	If Yes, from where?	
53. What is yo		emale 2			
55. Where we	re you bom?				
1	USA				
2	Other, (specify country)				
56. What is yo	ur marital status?				
1	Single, never married				
2	Married				
3	Separated				
4	Divorced				
5	Widowed				

51. Are you currently enrolled in a degree program?

57. If yo	u are marr	ried, is your sp	ouse Jev	wish?
	Yes	s 1	No	2
58. Wha	it is your a	pproximate <u>to</u>	tal family	income?
1	\$30	,000 or below	,	
2	2 \$31	,000 - \$45,00	0	
3	3 \$46	5,000 - \$60,00	0	
4	\$61	,000 - \$75,00	0	
5	\$76	,000 - \$90,00	0	
6	à Abo	ove \$90,000		
	important eck one)	to your house	hold inco	ome is the income you receive from your work in Jewish schools?
1	The	main source		
2	. An i	mportant soul	ce of add	ditional income
3	Insi	gnificant to ou	r/my tota	Il income
	dition to yo		in Jewisi	h education, are you currently:
_	a. a	n educator in	a non-Jev	wish setting
_				yment outside the home
	c. ne	ot employed e	Isewhere	•
_	d. a	student		
In	total, how	many hours	per week	are you employed outside of Jewish education?

61. Which of t	the following best describes your career plans over the next three years?				
l plan to:	(Check only one)				
1	continue working in my current teaching or administrative position at the same school(s).				
2	continue in the same type of position (either teaching or administrative) at a different Jewish school				
3	move from a teaching position to an administrative position at a Jewish school (or vice-versa).				
4	seek a position in Jewish education other than in a school (such as a central agency).				
5	seek an education position in a non-Jewish setting.				
6	6 seek work outside of education.				
7	not work.				
8	I don't know. I am uncertain.				
9	Other (specify)				
	Thank you very much for your cooperation!				

ANCHOR ITEMS

A number of the items in the Educators Survey are "anchor items." This means they are considered to address essential policy issues for all kinds of communities. Data are or will be available on these items for many communities, contributing to a national data CIJE hope that all community educator surveys will contain these anchor items.

Anchor Items:

5,

- Number of schools in which respondent works 01:
- Number of hours respondent works in each school 03:
- Years of experience in current school 04:
- Years of experience in the field of Jewish education Q6:
- Affiliation of school(s) 07:
- Q9: Work settings
- Q10: Position(s)
- Q13: Salary
- 014: Benefits in first school
 - c. continuing education
 - h. health
 - i. pension
- Q15: Benefits in second school
 - c. continuing education
 - h. health
 - i. pension
- Q20: Satisfaction
 - a. salary
 - b. benefits
 - c. job security
 - d. career opportunities
- Q21: Does respondent work full-time in Jewish education
- Q27: Experience in general education
- 028: Is Jewish education respondent's career
- Q29: Workshops required
- 030: Total workshops attended

Q34: Professional growth beyond workshops:

- a. Judaica/Hebrew course at community center or synagogue
- b. Judaica/Hebrew course at college or university
- c. Education course at college or university

Q38: Adequacy of opportunities for professional growth

- a. in-service workshops
- b. informal study with other educators
- c. degrees in Jewish study
- d. certification in Jewish education
- e. certification in administration
- Q39: Is respondent Jewish
- Q40: Respondent's Jewish affiliation
- Q45: Jewish schooling before age 13
- Q46: Jewish schooling after age 13
- Q49: Yeshiva after age 18
- Q50: Degrees since high school
- 052: Licenses and certification
 - a. Jewish education
 - b. General education
 - c. Administration
- Q54: Sex
- Q58: Total family income
- Q59: Significance of income from Jewish education
- 061: Plans for the future

ANCHOR ITEMS (DRAFT)

A number of the items in the Educators Survey are considered "anchor items." This means they are considered to address essential policy issues for all kinds of communities. Data are or will be available on these items for many communities, contributing to a national data base. CIJE hope that all community educator surveys will contain these anchor items.

Anchor Items:

- Q1: Number of schools in which respondent works
- Q3: Number of hours respondent works in each school
- Q4: Years of experience in current school
- Q6: Years of experience in the field of Jewish education
- Q9: Work settings
- Q13: Salary
- Q14: Benefits in first school -- h. health i. pension
- Q15: Benefits in second school -- h. health i. pension
- 020: Satisfaction -- a. salary
 - b. benefits
 - c. job security
 - d. career opportunities
- Q21: Does respondent work full-time in Jewish education
- Q27: Experience in general education
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- Q29: Workshops required
- Q30: Total workshops attended
- Q34: Professional growth beyond workshops:
 - a. Judaica/Hebrew course at community center or synagogue
 - b. Judaica/Hebrew course at college or university
 - c. Education course at college or university
- Q39: Is respondent Jewish
- Q40: Respondent's Jewish affiliation
- Q42: Jewish practices (items a-i)
- Q43: Synagogue attendence (items a-d)
- Q45: Jewish schooling before age 13

Q46: Jewish schooling after age 13

Q50: Degrees since high school

Q54: Sex

Q58: Total family income

Q59: Significance of income from Jewish education

Q61: Plans for the future

From: EUNICE:: "74104.3335@compuserve.com" 23-APR-1995 18:05:46.04

To: Ellen Goldring <goldrieb@ctrvax.vanderbilt.edu>

CC: Adam Gamoran <gamoran>

Subj: Materials for your Wednseday meetings

Adam & Ellen,

Hope your conference was enjoyable and thought-provoking.

I've been busy creating the Module and overheads for the Educ. Leaders presentation. I will be Fed-Exing the whole thing tomorrow (to arrive on Tuesday morning). [The Module was not done in time to bring into the city on Friday. Also, it was easier for me to use the Kinko's here in Atlanta to produce the overheads than in NI.]

I will FedEx to NY, to Adam (at Sociology Dept), and to Ellen (at Dept. of Educ Leadership):

- the Module (cover page, Introduction, Guide to CIJE Educators Survey, CIJE Educators Survey!!, Guide to CIJE Educators Interview, CIJE Educators Interview: Teachers Protocol, and CIJE Educators Interview: Administrators Protocol).
- a Black & White set of tables and figures for educational leaders presentation.

I will ALSO FedEx to NY:

- Overheads for the presentation (tables in B&W, figures in color).

And, to Ellen:

- the color copies of the figures from which the overheads were made (just in case).

IF there is any PROBLEM with you receiving these items tomorrow morning at the stated addresses, please TELL ME!

IF YOU WANT TO SEE ANY ITEMS BEFORE I FEDEX THEM, I CAN FAX THEM TO YOU TOMORROW MORNING! JUST TELL ME WHICH ITEMS AND WHERE TO FAX THEM! I've already sent you the Guide to the CIJE Educators Interview, the Guide to the CIJE Educators Survey (I've added the anchor items in this), and the Introduction to the Module (in rough form).

A few questions/issues REMAIN. If I don't hear from you before tomorrow late afternoon, I will assume that what I have written so far is good as is (for now).

- 1. On the Introduction to the Module:
 - a. Any comments?
- b. Who will be the "contact person" if the communities have questions or suggestions regarding the usage of the Module? I volunteer and suggest myself, since I have the most amount of time, flexibility, and the easiest to reach. [And, I'd like to do it.] If I don't hear from you about this, or if we're not sure, I will leave the appropriate sentence out of the Introduction. It is not in the copy I sent you earlier.
- Ol-
- c. Who is the MEF Research Team? I hate being the one to raise such potentially touchy questions, but I need to include it in the Introduction (in a shaded box at the end, with the requisite acknowledgements to those who have worked on the Module). While Julie and Roberta created much of the Module (more than myself even), it seems appropriate that the Research Team consist only of us three (Adam, Ellen and myself) since this IS the current MEF team of CIJE. In my mind the question hinges on who is CIJE if the communities want to ask someone about the Module and how to use it. If in the future I'm no longer with CIJE, then I would expect future copies of the Module not to have my name on it. I don't think it is really a question of ownership, since (I assume) CIJE owns all work we produce for CIJE. In addition, would Julie and Roberta want their name on it, given the changes that have been made? - As is, I have included only the three of us, and then have acknowledged (first) the "substantial and invaluable" work of Roberta & Julie in creating the Module.
- 2. on the Survey (yes, two minor changes)
- a. on Q#5: "this community" has always been underlined, though in Q#4 we write CURRENT in capitals, and in Q#6 we write TOTAL in capitals. I've changed Q#5 so that THIS COMMUNITY is now in capitals. No bolding on any of them.
- b. on Q52b (now 53): I wrote the question to be: "Are you currently working toward a professional license or certification in:". We had originally written it as "Are you currently working toward certification in any of the following:". BUT, the first version keeps it similar to Q#52!
- 3. on the Guide to the CIJE Interview ANY COMMENTS? Okay as is (for now)?
- 4. on the extra question (on in-service training) for the CIJE Interview protocols ANY COMMENTS? Okay as is (for now)?

 I know your both rather busy until you leave for NY, but hopefully you can read through this and respond (at least to say that all changes are fine as is [for now]). I'll be home almost all day tomorrow, if you prefer to call. Welcome back, Bill

Adam,

Please find enclosed:

- 1. Copy of The overheads
- 2. Copy of The Module.

3:11.

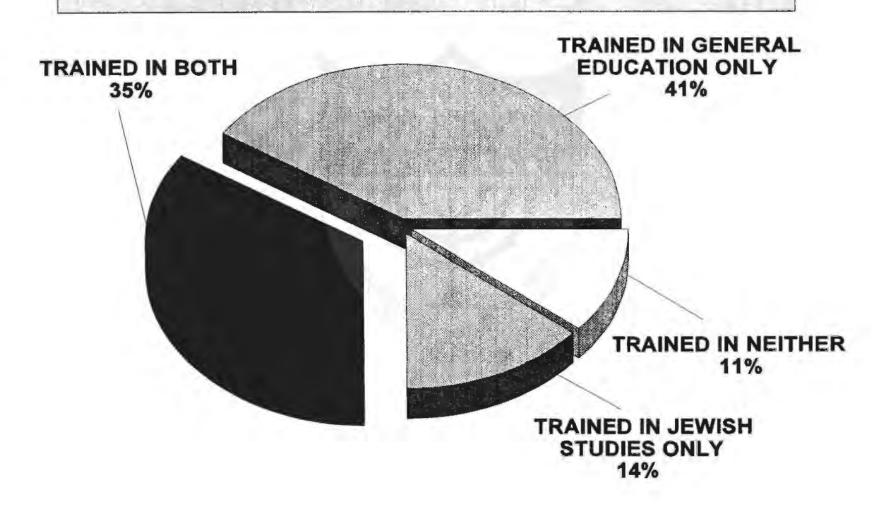
P.S. N.Y. is receiving.

- 1. an original copy of the module
- 2. an original copy of the D+W
 pager for The Overheads
- 3. the Overheads.

Extent of Professional Training of Educational Leaders in General Education and Jewish Studies

SETTING	Trained in General Education Only	Trained in Both	Trained in Jewish Studies Only	Trained in Neither
Day School	41%	33%	19%	7%
Supplementary School	29%	48%	16%	6%
Pre-school	62%	12%		25%
TOTAL	41%	35%	14%	11%

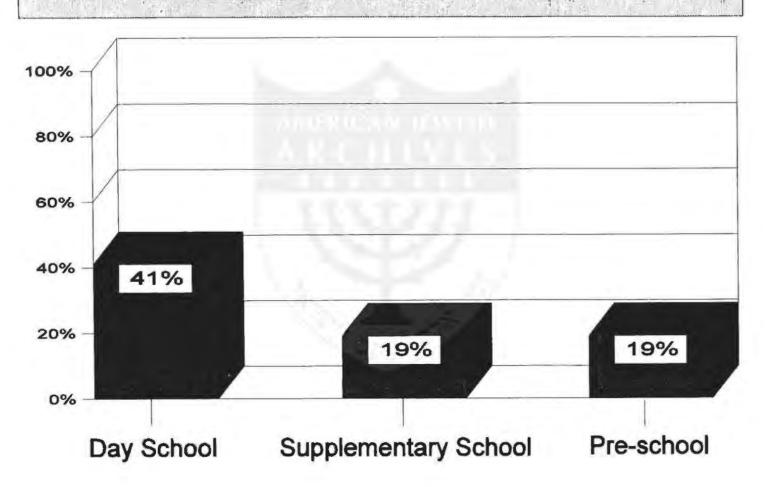
TRAINED IN GENERAL EDUCATION AND JEWISH STUDIES?



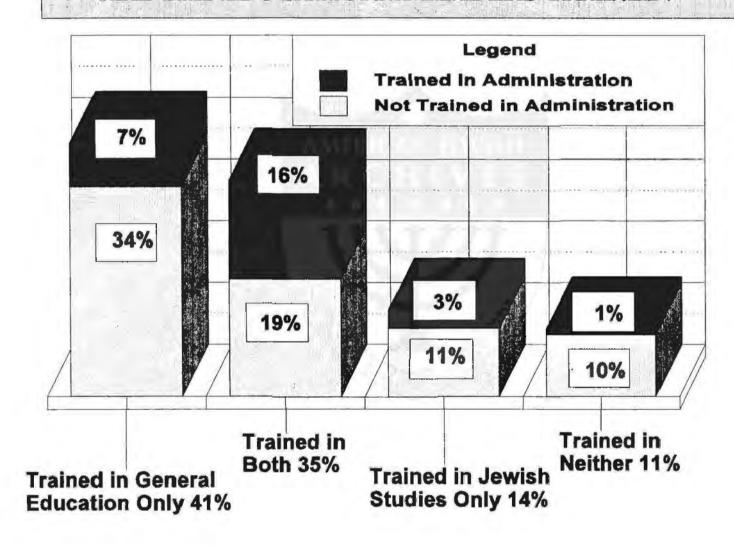
Collegiate and Professional Administration Backgrounds of Educational Leaders

SETTING	Certificate in Administration	Degree in Educational Administration	Trained in Educational Administration
Day School	36%	19%	41%
Supplementary School	19%	9%	19%
Pre-school	19%	• •	19%
TOTAL	25%	11%	27%

TRAINED IN EDUCATIONAL ADMINISTRATION?



ARE THE EDUCATIONAL LEADERS TRAINED?



ADEQUACY OF THE OPPORTUNITIES FOR THEIR PROFESSIONAL GROWTH?

PERCENTAGE WHO INDICATED "ADEQUATE" OR "VERY ADEQUATE"

Day school 74%
Supplementary School 59%
Pre-school 75%
TOTAL 68%

AVERAGE NUMBER OF WORKSHOPS ATTENDED BY THE EDUCATIONAL LEADERS (in a 2 year period)

MEAN # OF WORKSHOPS

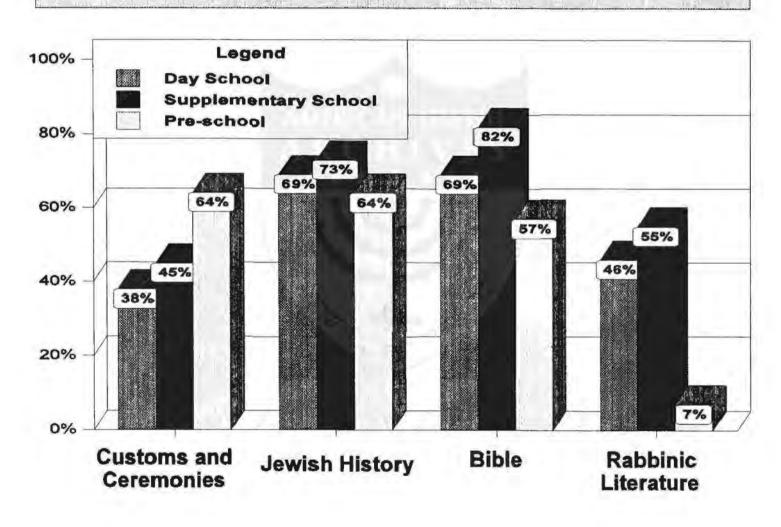
Day School	4.4
Supplementary School	5.6
Pre-school	5.4
TOTAL	5.5

PERCENTAGE OF EDUCATIONAL LEADERS WHO ENGAGE IN SOME FORM OF INFORMAL STUDY OF HEBREW OR JUDAICA

PERCENTAGE

Day School 79%
Supplementary School 88%
Pre-school 50%
TOTAL 77%

DESIRES INCREASED KNOWLEDGE? (percentage of those NOT trained in Jewish studies)



ARE THE EDUCATIONAL LEADERS FULL-TIME?

PERCENT BY SETTING

	Day	Supplementary	Pre	TOTAL
NO, Part-time	4%	39%	19%	22%
YES, Full-time	96%	61%	81%	78%

DO THE EDUCATIONAL LEADERS CONSIDER JEWISH EDUCATION AS A CAREER?

PERCENT BY SETTING

	Day	Supplementary	Pre	TOTAL
NO, Not a Career		9%	7%	5%
YES, a Career	100%	91%	93%	95%

EXPERIENCE OF EDUCATIONAL LEADERS IN JEWISH EDUCATION

PERCENT BY SETTING

TOTAL # OF YEARS

IOIAL#OF TEARS	Day	Supplementary	Pre	TOTAL
1 year		3%		1%
2 - 5 years	4%	12%	6%	8%
6 - 10 years	7%	12%	25%	13%
11- 20 years	57%	39%	50%	48%
21 or more years	32%	33%	19%	30%

FUTURE PLANS OF EDUCATIONAL LEADERS

PERCENT BY SETTING

	Day	Supplementary	Pre	TOTAL
Continue in an Administration Position at the Same School	86%	73%	75%	78%
Seek an Administration Position at a New School	4%	9%	6%	6%
Seek a Position Outside of Jewish Education		3%		1%
Other (e.g., go back to school)	4%	3%	12%	5%
Undecided	7%	12%	6%	9%

CIJE Council for Initiatives in Jewish Education

MODULE FOR

THE CIJE STUDY OF EDUCATORS

Adam Gamoran Ellen Goldring Roberta Louis Goodman Bill Robinson Julie Tammivaara

DRAFT

Council for Initiatives in Jewish Education MODULE FOR THE CIJE STUDY OF EDUCATORS

INTRODUCTION

Our goal should be to make it possible for every Jewish person, child or adult, to be exposed to the mystery and romance of Jewish history, to the enthralling insights and special sensitivities of Jewish thought, to the sanctity and symbolism of Jewish existence, and to the power and profundity of Jewish faith. ... Education, in its broadest sense, will enable young people to confront the secret of Jewish tenacity and existence, the quality of Torah teaching which fascinates and attracts irresistibly. They will then be able, even eager, to find their place in a creative and constructive Jewish community.

Professor Isadore Twersky A Time to Act, 1990

In pursuit of this lofty vision, the members of the Commission on Jewish Education in North America asserted the primacy of two building blocks upon which action should focus: "developing the profession of Jewish education and mobilizing community support to meet the needs and goals of Jewish education" (A Time to Act, 1990). Each Jewish community in North America should be encouraged to develop and implement a comprehensive plan for building the profession of Jewish education among its educators and educational institutions. In order to begin moving along this path, it is vital to know where one stands. A community's planning efforts should be informed by an accurate knowledge of the strengths and weaknesses of its current educational workforce.

The <u>Module for the CIJE Study of Educators</u> is a set of research instruments designed to obtain information about the educators (both teachers and administrative/supervisory personnel) working in the Jewish schools in your community. This information can help in developing a comprehensive plan for building the profession of Jewish education in your community. In using the <u>Module for the CIJE Study of Educators</u>, you can obtain an accurate description of your current educational workforce, baseline data against

which future change can be assessed, and a means by which to mobilize the community in support of educational improvement.

The Module for the CIJE Study of Educators consists of two separate research instruments: the CIJE Educators Survey and the CIJE Educators Interview. Each instrument is accompanied by a guide, explaining its proper usage. The CIJE Educators Survey is a questionnaire designed to collect quantitative information from all of the educators (both teachers and administrative/supervisory personnel) working in Jewish schools in your community. It consists of four general areas: Settings, Work Experience, Training and Staff Development, and Background. The CIJE Educators Interview is an in-depth interview process employing a series of questions and probes (a protocol) designed to elicit in-depth information from a sample of educators working in the Jewish schools in your community, concerning their professional lives as Jewish educators. There are separate protocols for teachers and administrative/supervisory personnel. Both protocols consist of six general areas: Background, Recruitment, Training, Conditions of the Workplace, Career Rewards and Opportunities, and Professional Issues. The CIJE Educators Survey and the CIJE Educators Interview can be used separately or in conjunction with each other to produce an accurate description of your current educational workforce.

The Module for the CIJE Study of Educators was developed by the CIJE's Monitoring, Evaluation and Feedback (MEF) Research Team, in cooperation with the three Lead Communities of the CIJE (Atlanta, Balticore, and Milwaukee). Both instruments were field tested in these three communities in 1992-93. The CIJE Educators Survey was developed after reviewing earlier instruments that surveyed Jewish education, with many questions adapted from The Los Angeles BJE Teacher Census (1990). The information obtained in the field tests has been used to develop comprehensive plans for building the profession in each community. Additionally, the information has been used to prepare the CIJE's Policy Brief Background and Professional Training of Teachers in Jewish Schools. This is the first of a series to be based on the data from the three Lead Communities. Based upon these experiences, the MEF Research Team revised the instruments and wrote the accompanying guides.

As communities begin to employ the Module for the CIJE Study of Educators in studying their own Jewish educational workforce, the data obtained can become a valuable continental resource - providing an increasingly detailed picture of our continental Jewish educational workforce and mobilizing national agencies in support of communal efforts toward building the profession of Jewish education. Each community is asked to provide a copy of the data obtained that they have acquired using their version of the CIJE Educators Survey, to the CIJE in order to build a continental data base. In addition, the Council for Initiatives in Jewish Education would appreciate the CIJE being acknowledged in any reports or other materials that are created through use of the Module for the CIJE Study of Educators.

MEF Research Team

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Please contact Bill Robinson, CIJE Staff Researcher, with any questions or suggestions that you may have regarding the <u>Module for The CIJE Study of</u> Educators.

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Council for Initiatives in Jewish Education

GUIDE TO THE EDUCATORS SURVEY

A. What is the <u>CIJE Educators Survey</u>?

The <u>CIJE Educators Survey</u> is a questionnaire designed to obtain information about the educators (both teachers and administrative/supervisory personnel) working in the Jewish schools in your community. The <u>CIJE Educators Survey</u> contains questions in four general areas: Settings, Work Experience, Training and Staff Development, and Background. The <u>CIJE Educators Survey</u>, alone or in conjunction with the <u>CIJE Educators Interview</u>, is designed to provide information that will help in building the profession of Jewish education in your community. The <u>CIJE Educators Survey</u> will also provide a baseline against which you can measure any changes that occur from your efforts in this area.

B. Who completes the <u>CIJE Educators Survey</u>?

The questionnaire is to be completed by both the Judaic studies teachers and the administrative/supervisory personnel in **ALL** of the Jewish schools (i.e., day schools, supplementary schools, and pre-schools) in your community. Teachers and administrative/supervisory personnel working in informal educational settings (e.g., camps, youth groups) are excluded.

- If the school uses an "integrated curriculum", all teachers and administrative/supervisory personnel involved with the "integrated curriculum" are to complete the questionnaire.
- In supplementary schools, all teachers and administrative/supervisory personnel are to complete the questionnaire.
- Every principal or educational director in the Jewish schools is to complete the questionnaire.
- Both Jewish and non-Jewish persons who fit the above criteria are to complete the questionnaire.
- In day schools and pre-schools, faculty who do not teach any Judaic studies or administrative/supervisory personnel who do not have any responsibility for the Judaic studies program are NOT to complete the questionnaire.

C. How to administer the CIJE Educators Survey

The <u>CIJE Educators Survey</u> was administered initially in the three Lead Communities of the <u>Council for Initiatives in Jewish Education</u> (Atlanta, Baltimore, and Milwaukee) in 1992-93. In total, 983 teachers responded out of a total population of 1192 in these three communities. Obtaining such a high response rate (over 82%) was essential to having the research findings be considered an accurate representation of the total population of educators. The <u>CIJE Educators Survey</u> is intended to be administered to all educators, not a sample. Therefore, it is vital that when administering the <u>CIJE Educators Survey</u> in your community you obtain a similarly high response rate.

In order to achieve a high response rate, the following procedures should be followed:

- 1. This survey process should be coordinated in advance with the principal of each school.
- 2. The questionnaire is to be administered at faculty meetings in each school. The educators are not permitted to take the questionnaire home. They must complete it and return it during the faculty meeting. (One hour should be allocated for completion of the questionnaire at each school.)
- 3. Principals or other administrative personnel are not to administer the questionnaire. It should be handed out and collected by persons designated for this purpose (e.g., central agency personnel, graduate students, study coordinator). The principals and other administrative personnel are to complete the questionnaire in a separate room, at the same time as the teachers.
- 4. Educators who were absent from the faculty meeting should receive the questionnaire at home by mail, accompanied by a stamped, self-addressed return envelope. The envelope should be addressed to the study coordinator, not to the school or principal.
- 5. In order to be able to calculate your response rate and control the distribution of the questionnaire, every questionnaire is to be coded BEFORE administering them at the schools.
 - a. First, the study coordinator (or someone s/he assigns) should code the boxes on the bottom of the last page of the survey with a two digit school. ID number (between 01 and 99) that specifically identifies each school.
 - b. Then, at each school, the person(s) in charge of administering the questionnaire should code the same set of boxes with a two digit person ID number (between 01 and 99). Unlike the school ID number, individual educators are NOT to be identified by this number.

D. How do educators who work in more than one school respond to the questionnaire?

Educators who work in more than one school are to complete ONLY ONE questionnaire. The person(s) in charge of administering the <u>CIJE Educators Survey</u> at each school are to instruct those educators who already have completed a questionnaire to NOT complete another one.

It does not matter at which school an educator completes the questionnaire. In the <u>CIJE</u> <u>Educators Survey</u>, there are questions which will ask them information about the other school in which they work. (Since very few educators work in more than two schools, these questions only ask them about the two schools in which they work the most hours.)

E. Anchor Items - Modifying the CIJE Educators Survey

In using the <u>CIJE Educators Survey</u>, questions may be added and some questions may be modified to suit the particular needs and resources of your community. A number of the questions in the <u>CIJE Educators Survey</u> are "anchor items." This means that they address certain policy issues essential to building the profession of Jewish education in all kinds of communities. Data are or will be available on these items for many communities, contributing to a continental data base. The CIJE hopes that all community educator surveys will contain these anchor items.

The anchor items are:

- Q1: Number of schools in which respondent works
- Q3: Number of hours respondent works in each school
- Q4: Years of experience in current school
- Q6: Years of experience in the field of Jewish education
- Q7: Affiliation of school(s)
- Q9: Work settings
- Q10: Position(s)
- Q13: Salary
- Q14: Benefits in first school:
 - c. Continuing education
 - h. Health
 - i. Pension
- Q15: Benefits in second school:
 - c. Continuing education
 - h. Health

- i. Pension
- Q20: Satisfaction:
 - a. Salary
 - b. Benefits
 - c. Job security
 - d. Career opportunities
- Q21: Does respondent work full-time in Jewish education
- Q27: Experience in general education
- Q28: Is Jewish education respondent's career
- Q29: Workshops required
- Q30: Total number of workshops attended
- Q34: Professional growth beyond workshops:
 - a. Judaica/Hebrew course at community center or synagogue
 - b. Judaica/Hebrew course at college or university
 - c. Education course at college or university
- Q38: Adequacy of opportunities for professional growth:
 - a. In-service workshops
 - b. Informal study with other educators
 - c. Degrees in Judaic studies or Hebrew
 - d. Certification in Jewish education
 - e. Certification in administration.
- Q39: Is respondent Jewish
- Q40: Respondent's Jewish affiliation
- Q45: Jewish schooling before age 13
- Q46: Jewish schooling after age 13
- Q49: Yeshiva after age 18
- Q50: Degrees since high school
- Q52: Licenses and certification:
 - a. Jewish education
 - b. General education
 - c. Administration
- Q55: Sex
- Q59: Total family income
- Q60: Significance of income from work in Jewish schools
- Q62: Plans for the future

Council For Initiatives In Jewish Education EDUCATORS SURVEY

Dear Educator,

We appreciate your participation in this survey of educators in Jewish schools in this community. By completing this survey, you and your colleagues can provide valuable information about the professional lives, interests and needs of Jewish educators. The information collected through this survey will be used to make recommendations for the improvement of Jewish education in your community and nationally.

On the pages that follow you will find many different questions about your work. There are specific instructions for each question. Please answer each frankly. If you do not find the exact answer that describes your situation or views, please select the one that comes closest to it. Please feel free to add comments and explanations.

Your responses are confidential. The results will appear only in summary or statistical form so that individuals cannot be identified.

Thank you very much for your participation and cooperation.

Council for Initiatives in Jewish Education EDUCATORS SURVEY

I. SETTINGS
This first set of questions asks you about the schools in which you work.
1. In how many Jewish schools do you work?
2. If you work in more than one school, do you do so to earn a suitable wage?
Yes 1 No 2
3. How many hours per week are you employed at each school? (List them in order, so that the first school is the school at which you work the most hours and so on.)
First school Second school Third school Fourth school
4. Please indicate how many years you have been working in your CURRENT school(s), including
this year.
First school Fourth school Fourth school
5. How many years have you been working in Jewish education in THIS COMMUNITY, including this year?
6. How many years IN TOTAL have you been washing in the field of levich adverting in the
6. How many years IN TOTAL have you been working in the field of Jewish education, including this year?
·

Please answer all of the following questions. If you work in more than two schools, please answer the questions only in regard to the two schools at which you work the most hours.

7. What is the anniation of each school:		
(Check one response for each school)	First school	Second school
a. Reform	1	1
b. Conservative	2	2
c. Traditional	3	3
d. Orthodox	4	4
e. Reconstructionist	5	5
f. Community	6	6
g. Jewish Community Center	7	7
h. Other (specify)	8	8
How many students are in each school? First school Second school		
9. In what settings do you work?		
(Check only one for each school)	First school	Second school
a, Day school	1	1
b. One day/week supplementary school	2	2
c. Two or more days/week supplementary school	3	3
d. Pre-school	4	4
e. Adult education	5	5
f. Other (specify)	6	6

10. What position(s) do you hold in each school?		
(Check all that apply)	First school	Second school
a. Teacher		
b. Teacher Aide		
c. Educational director or principal		
d. Assistant educational director or principal		
e. Department head (e.g., Hebrew department chair, director of primary program)		
f. Tutor		
g. Other (specify)		
11. What subjects do you primarily teach this year?		
(Check all that apply)	First school	Second school
(Check all that apply) a. Hebrew language	First school	Second school
	First school	Second school
a. Hebrew language b. Judaica (e.g., Bible, history, holidays)	First school	Second school
a. Hebrew languageb. Judaica (e.g., Bible, history, holidays) in Hebrewc. Judaica (e.g., Bible, history, holidays)	First school	Second school
a. Hebrew languageb. Judaica (e.g., Bible, history, holidays) in Hebrewc. Judaica (e.g., Bible, history, holidays) in English	First school	Second school
 a. Hebrew language b. Judaica (e.g., Bible, history, holidays) in Hebrew c. Judaica (e.g., Bible, history, holidays) in English d. Bar/Bat Mitzvah preparation 	First school	Second school
 a. Hebrew language b. Judaica (e.g., Bible, history, holidays) in Hebrew c. Judaica (e.g., Bible, history, holidays) in English d. Bar/Bat Mitzvah preparation e. Secular subjects (e.g., math, reading, science) 	First school	Second school
 a. Hebrew language b. Judaica (e.g., Bible, history, holidays) in Hebrew c. Judaica (e.g., Bible, history, holidays) in English d. Bar/Bat Mitzvah preparation e. Secular subjects (e.g., math, reading, science) f. Integrated kindergarten/pre-school curriculum 	First school	Second school
 a. Hebrew language b. Judaica (e.g., Bible, history, holidays) in Hebrew c. Judaica (e.g., Bible, history, holidays) in English d. Bar/Bat Mitzvah preparation e. Secular subjects (e.g., math, reading, science) f. Integrated kindergarten/pre-school curriculum g. Other (specify) 	First school	Second school
 a. Hebrew language b. Judaica (e.g., Bible, history, holidays) in Hebrew c. Judaica (e.g., Bible, history, holidays) in English d. Bar/Bat Mitzvah preparation e. Secular subjects (e.g., math, reading, science) f. Integrated kindergarten/pre-school curriculum g. Other (specify) 	First school	Second school

12. In what grade levels are your primary responsibilities?

First School

Second school

13. What is your annual salary from each school?

(Check one range for each school)	First school	Second school
Less than \$1,000	1	1
\$1,000 - \$4,999	2	2
\$5,000 - \$9,999	3	3
\$10,000 - \$14,999	4	4
\$15,000 - \$19,999	5	5
\$20,000 - \$29,999	6	6
\$30,000 - \$39,999	7	7
\$40,000 - \$49,999	8	8
\$50,000 - \$59,999	9	9
\$60,000 - \$69,999	10	10
\$70,000 - \$79,999	11	11
\$80,000 or more	12	12

14. Which of the following benefits are available to you in the firs	t school?		
(Check one response for each item)	Not Available	Available but do not Receive	Available and Receive
a. Free or reduced tuition for your children	0	1	2
b. Day care	0	1	2
c. Free or reduced membership in a synagogue of JCC	0	1	2
d. Synagogue privileges such as High Holiday tickets	0	1	2
Eunding to attend conferences, continuing education courses	0	1	2
f. Sabbatical leave (full or partial pay)	0	1	2
g. Disability benefits	0	1	2
h. Employer contributions to a health plan	0	1	2
i. Pension benefits	0	1	2
j. Other (specify)	0	1	2
15. Which of the following benefits are available to you in the sec (Check one response for each item)	cond school? Not Available	Available but	Available and Receive
	Not	The second secon	
(Check one response for each item)	Not Available	The second secon	Receive
(Check one response for each item) a. Free or reduced tuition for your children	Not Available	do not Receive	Receive 2
(Check one response for each item) a. Free or reduced tuition for your children b. Day care	Not Available	do not Receive	Receive 2
(Check one response for each item) a. Free or reduced tuition for your children b. Day care c. Free or reduced membership in a synagogue of JCC	Not Available 0	do not Receive	Receive 2 2 2
(Check one response for each item) a. Free or reduced tuition for your children b. Day care c. Free or reduced membership in a synagogue of JCC d. Synagogue privileges such as High Holiday tickets e. Funding to attend conferences, continuing education	Not Available 0 0 0	do not Receive	Receive 2 2 2
(Check one response for each item) a. Free or reduced tuition for your children b. Day care c. Free or reduced membership in a synagogue of JCC d. Synagogue privileges such as High Holiday tickets e. Funding to attend conferences, continuing education courses	Not Available 0 0 0 0	do not Receive	Receive 2 2 2 2 2
(Check one response for each item) a. Free or reduced tuition for your children b. Day care c. Free or reduced membership in a synagogue of JCC d. Synagogue privileges such as High Holiday tickets e. Funding to attend conferences, continuing education courses f. Sabbatical leave (full or partial pay)	Not Available 0 0 0 0 0	do not Receive	Receive 2 2 2 2 2
(Check one response for each item) a. Free or reduced tuition for your children b. Day care c. Free or reduced membership in a synagogue of JCC d. Synagogue privileges such as High Holiday tickets e. Funding to attend conferences, continuing education courses f. Sabbatical leave (full or partial pay) g. Disability benefits	Not Available 0 0 0 0 0	do not Receive	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
(Check one response for each item) a. Free or reduced tuition for your children b. Day care c. Free or reduced membership in a synagogue of JCC d. Synagogue privileges such as High Holiday tickets e. Funding to attend conferences, continuing education courses f. Sabbatical leave (full or partial pay) g. Disability benefits h. Employer contributions to a health plan	Not Available O O O O O O	do not Receive	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2

	First school	Second school
Central agency for Jewish education	1	1
Graduate school placement	2	2
National professional association	3	3
. Through a friend or mentor	4	4
Recruited by the school	5	5
Approached the school directly	6	6
Newspaper advertisement	7	7
Other (specify)	8	8
7. Which of the following factors affected you (Check Yes or No for each item)	First school	Second school
7. Which of the following factors affected you (Check Yes or No for each item)	First school	Second school
(Check Yes or No for each item)	First school Yes No	
	First school Yes No	Second school Yes No
(Check Yes or No for each item) . Hours and days available for work	First school Yes No	Second school Yes No
(Check Yes or No for each item) . Hours and days available for work . Salary	First school Yes No 1 2 1 2	Yes No
(Check Yes or No for each item) Hours and days available for work Salary Benefits	First school Yes No 1 2 1 2 1 2	Yes No 1 2 1 2 1 2
(Check Yes or No for each item) Hours and days available for work Salary Benefits Career advancement	First school Yes No 1 2 1 2 1 2 1 2	Yes No 1 2 1 2 1 2 1 2
(Check Yes or No for each item) Hours and days available for work Salary Benefits Career advancement Location Friends who work there	First school Yes No 1 2 1 2 1 2 1 2 1 2 1 2	Second school Yes No 1 2 1 2 1 2 1 2
(Check Yes or No for each item) Hours and days available for work Salary Benefits Career advancement Location Friends who work there Principal, Rabbi, or professional staff	First school Yes No 1 2 1 2 1 2 1 2 1 2 1 2 1 2	Second school Yes No 1 2 1 2 1 2 1 2 1 2 1 2
(Check Yes or No for each item) Hours and days available for work Salary Benefits Career advancement Location Friends who work there Principal, Rabbi, or professional staff Reputation of the school and students	First school Yes No 1 2 1 2 1 2 1 2 1 2 1 2	Second school Yes No 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2
(Check Yes or No for each item) . Hours and days available for work . Salary . Benefits . Career advancement . Location	First school Yes No 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1	Yes No 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2

18. Did you move to this community to take your	current positio	on(s)?		
Yes 1 No 2				
19. To what extent do you receive help and suppo	rt for your wor	tk as a Jewish ed	ucator from the	following?
(Check one response for each item)	Frequently	Occasionally	Seldom	Never
a. Principal/supervisor	1	2	3	4
b. Colleagues in your school(s)	1	2	3	4
c. Colleagues outside your school(s)	1	2	3	4
d. Parents and/or lay leaders	1	2	3	4
e. Rabbi	1	2	3	4
f. Faculty members at a local university	1	2	3	4
g. Central ageлcy staff	1	2	3	4
h. Teacher resource center	1	2	3	4
i. National movement	1	2	3	4
j. Professional organizations	1	2	3	4
k. Other (specify)	1	2	3	4
			<u> </u>	_
20. The following items deal with different aspects you are with each of the following:	of the life of a	Jewish educator	r. Please indicate	e how satisfied
(Check one response for each item)	Very satisfied	Somewhat satisfied	Somewhat dissatisfied	Very dissatisfied
a. Salary	1	2	3	4
b. Benefits	1	2	3	4
c. Job security/tenure	1	2	3	4
d. Opportunities for career advancement	1	2	3	4

21. Are you a full-time Jewish educator?
Yes 1 No 2
22. Would you consider working more hours in Jewish education if the opportunity were available to you?
Yes 1 No 2 (If No, skip to Question #25)
23. If you would consider working more hours, would you prefer to work:
in one school 1 in several schools 2
24. If you would consider working more hours, which of the following would encourage you to do so? Rank only the three most important by writing 1, 2 or 3 next to your choice where 1 is the most important.
a. Salary
b. Benefits
c. Job security, tenure
d. Opportunities for career advancement
e. Opportunities to work closely with other educators
f. Availability of training opportunities
g. More resources at work
h. Change in family status
i. Other (specify)
25. In addition to your work in Jewish schools, do you currently: (Check all that apply)
a. tutor students privately in Judaica, Hebrew, or for Bar/Bat Mitzvah
b. work with a Jewish youth group
c, work in a Jewish camp
d. do other work in an informal Jewish educational setting (specify)
e. I do not work in an informal Jewish educational setting
In total, how many hours per week do you work in the informal Jewish educational settings indicated above?

II. WORK EXPERIENCE				
The following set of questions asks about you	ur curr	ent and prior work	experience.	
26. For each of the following JEWISH settings check the total number of years in each, including this y		sitions you have held o	r are currently holding. It	ndicate
Setting		Position N	lumber of years	
SUPPLEMENTARY SCHOOL		Aide		
		Teacher		
		Supervisor		
		Specialist		
		Principal		
		Other		
DAY SCHOOL		Aide		
		Teacher		
		Supervisor		
		Specialist		
		Principal	·	
		Other		
DAY/RESIDENTIAL CAMP		Counselor		
		Specialist		
		Unit Leader		
		Division Head		1
		Director		
		Other		
JCC		Group Worker - Teache	er	
		Program Director		
		Department Head		
		Director		
		Other		
PRE-SCHOOL		Assistant Teacher or Air	de	
		Teacher		
		Director		İ
		Other		
INFORMAL EDUCATION		Group Advisor		
YOUTH WORK		Youth Director		
		Other		
ADULT EDUCATION		Teacher		
	=	Program Director		
		Other		
		- 11197		

Yes 1 No 2		
If Yes, how many years (including this year)?		
28. Would you describe yourself as having a career i	n Jewish education?	
Yes 1 No 2		
II. TRAINING AND STAFF DEVELOPMENT The next set of questions asks about your tra	aining and staff deve	elopment experiences.
29. During the last two years, have you been require	d to attend in-service w	orkshops?
Yes 1 No 2		
	40	
If Yes, how many were you required to atten	a:	
		ne last two years, whether required
0. In total, how many in-service workshops did you or not?	actually attend during ti	
0. In total, how many in-service workshops did you or not?	actually attend during ti	
O. In total, how many in-service workshops did you or not? 1. During the last two years, have you attended workshops did you or not? (Check Yes or No for each item)	actually attend during the foresteeps in any of the foresteeps.	flowing areas:
O. In total, how many in-service workshops did you or not? 1. During the last two years, have you attended wor (Check Yes or No for each item) Judaic subject matter (e.g., Bible, history)	actually attend during the following the fol	flowing areas:
O. In total, how many in-service workshops did you or not? 1. During the last two years, have you attended wor (Check Yes or No for each item) Judaic subject matter (e.g., Bible, history) Hebrew language	actually attend during the following the fol	flowing areas: No
30. In total, how many in-service workshops did you or not? 31. During the last two years, have you attended work (Check Yes or No for each item) a. Judaic subject matter (e.g., Bible, history) b. Hebrew language c. Teaching methods	actually attend during the following the fol	No 2
30. In total, how many in-service workshops did you or not? 31. During the last two years, have you attended work (Check Yes or No for each item) 3. Judaic subject matter (e.g., Bible, history) 3. Hebrew language 3. Teaching methods 4. Classroom management	actually attend during the following the fol	No 2 2 2
30. In total, how many in-service workshops did you or not? 31. During the last two years, have you attended work (Check Yes or No for each item) a. Judaic subject matter (e.g., Bible, history) b. Hebrew language c. Teaching methods d. Classroom management e. Curriculum development	actually attend during the following the fol	No 2 2 2 2
30. In total, how many in-service workshops did you or not? 31. During the last two years, have you attended wor	actually attend during the following the fol	No 2 2 2 2 2 2

(Check one response for	each item)	Very helpful	Somewhat · helpful	Not helpful	Did not attend
a. Judaic subject matter (e.g.,	Bible, history)	1	2	3	4
b. Hebrew language		1	2	3	4
c. Teaching methods		1	2	3	4
d. Classroom management		1	2	3	4
e. Curriculum development		1	2	3	4
f. Educational leadership		1	2	3	4
g. Art/drama/music		1	2	3	4
h. Other (specify)		1	2	3	4
33. What would encourage you Check only the TWO items a. Increased sa	that are <u>most impo</u>	i time on profe o <u>rtant</u> to you.	ssional training?		
b. Release time	е				
b. Release time					
	idies				
c. Tuition subs	idies	sh education			
c. Tuition subs	idies rsonal interest o your work in Jewis	sh education			
c. Tuition subs d. Topics of pe e. Relevance to	idies rsonal interest o your work in Jewis				

yond attendir	ng in-service workshops, during the past two	years did you:	
Check Yes or	No for each item)	Yes .	No
end a course inter or synago	n Judaica or Hebrew at a community gue?	1	2
end a course i versity?	n Judaica or Hebrew at a college or	1	2
tend a course i	n education at a college or university?	1	2
articipate in a p	rivate Judaica or Hebrew study group?	1	2
tudy Judaica or	Hebrew on your own?	1	2
articipate in son	ne other on-going form of study in ew (e.g., year-long seminar)?		
pecify)	w (e.g., year-iong seminar):	1	2
(specify)	w (e.g., year-iong seminar):	VVISHI V E 5	2
n which of the Check only the	following areas would you like to develop you three most important. Classroom management Child development Lesson planning Curriculum or program development	VISH VES	2
In which of the Check only the a. (following areas would you like to develop you three most important. Classroom management Child development Lesson planning	VISH VES	2
n which of the Check only the a. (following areas would you like to develop you three most important. Classroom management Child development Lesson planning Curriculum or program development Creating materials	VISH VES	2
n which of the Check only the a. (following areas would you like to develop you three most important. Classroom management Child development Lesson planning Curriculum or program development Creating materials	VISH VES	2
in which of the Check only the a. (following areas would you like to develop you three most important. Classroom management Child development Lesson planning Curriculum or program development Creating materials Parental involvement Motivating children to learn	VISH VES	2
In which of the Check only the a. (following areas would you like to develop you three most important. Classroom management Child development Lesson planning Curriculum or program development Creating materials Parental involvement Motivating children to learn Educational leadership	VISH VES	2

36. In which of the following areas would you like to increase your knowledge? Check only the three most important .					
	a. Hebrew language				
	b. Holidays and rituals			•	
	c. Israel and Zionism				
	d. Jewish history				
	e. Bible				
	f. Synagogue skills/prayer				
	g. Rabbinic literature				
	h. Jewish thought				
	i. Other (specify)				
-	ent are you in Hebrew? e response for each item)	Fluent	Moderate	Limited	Not at all
a. Speaking		1	2	3	4
b. Reading		1	2	3	4
c. Writing		1	2	3	4
					-
38. In your com	munity, how adequate are the opp	portunities for:			
(Check one	e response for each item)	More than adequate	Adequate	Less than adequate	Inadequate
a. In-service wo	rkshops	1	2	3	4
b. Informal, on-g (e.g., peer mo	going study with other educators entoring groups)	1	2	3	4
c. Degrees in Judaic Studies or Hebrew		1	2	3	4
d. Certification in Jewish education		1	2	3	4
e. Certification i	n administration/supervision	1	2	3	4

	ROUND	
Next we are	going to ask you about yourself.	
9. Are you Je	ewish?	
Yes	1 No 2	
0. At the pre	esent time, which of the following best describes your Jewish affiliation?	
1	Reform	
2	Conservative	
3	Traditional	
4	Orthodox	
5	Reconstructionist	
6	Unaffiliated	
7	Other (specify)	
ب		
1. Are you cu	urrently a member of a synagogue?	
Yes	1 No 2	
If Yes,	, are you an educator in the synagogue where you are a member?	
Yes	1 No 2	
2. Which of the	he following do you usually observe? (Check all that apply)	
	a. Light candles on Friday evening	
	b. Attend a Passover Seder	
	c. Keep Kosher at home	
	d. Light Hanukkah candles	
	e. Fast on Yom Kippur	
	f. Observe Shabbat	
	g. Build a Sukkah	
	h. Fast on the Fast of Esther	
	i. Celebrate Israel Independence Day	

40 Durán II a	and the Pal		
-	e past year, did you:		
-	'es or No for each item)	Yes	No
a. Attend syna	agogue on the High Holidays	1	2
b. Attend syna	agogue on Shabbat at least twice a month	1	2
c. Attend syna Passover o	agogue on holidays such as Sukkot, r Shavuot	1	2
d. Daven or a	ttend synagogue daily	1	2
44. Have you	ever been to Israel?		
Yes	1 No 2		
	, did you ever live in Israel for three months or longer?	•	
Yes	1 No 2		
105	140 4		
45 What kind	of lowish school if any did you attend before you we	rothidaean (Ohaek ell	Abak anali A
45. Wildt Killu	of Jewish school, if any, did you attend before you we	re uniteen / (Check air	тпат арріу)
	a. One day/week supplementary school		
	b. Two or more days/week supplementary school		
	c. Day school or yeshiva		
	d. School in Israel		
	e. None		
	f. Other (specify)		
	,		
46. What kind (Check al	of Jewish school, if any, did you attend <u>after</u> you were I that apply)	thirteen (and before co	llege)?
	a. One day/week supplementary school		
	b. Two or more days/week supplementary school		
	c. Day school or yeshiva		
	d. School in Israel		
	e. None		
	f. Other (specify)		

47. Did you attend a Jewish su	immer camp with mainly Jewish (content or program?	
Yes 1	No 2		
If Yes, how many sum	mers?		
48. Did you belong to a Jewish	youth group?	•	
Yes 1	No 2		
If Yes, how many year	rs?		
49. After age 18, did you atter	nd a yeshiva (or women's equival	ent)?	
Yes 1	No 2		
If Yes, how many yea	rs?		
50. Have you earned any type	of degree since high school?		
Yes 1	No 2		
If Yes, please specify	all the degrees that you have ea	med since high school a	nd the appropriate
major(s) and minor(s)	for each degree. (List all that ap	יניקי	
major(s) and minor(s)	Type of Degree	Major(s)	Minor(s)
major(s) and minor(s) Two-year degrees (e.g., AA, ACD, etc.)			Minor(s)
Two-year degrees			Minor(s)
Two-year degrees (e.g., AA, ACD, etc.) Degrees from teachers			Minor(s)
Two-year degrees (e.g., AA, ACD, etc.) Degrees from teachers seminary (non-university) Bachelors degrees			Minor(s)
Two-year degrees (e.g., AA, ACD, etc.) Degrees from teachers seminary (non-university) Bachelors degrees (e.g., BA, BS, BHL, etc.) Masters degrees (e.g., MA, MS, MEd, MHL,			Minor(s)
Two-year degrees (e.g., AA, ACD, etc.) Degrees from teachers seminary (non-university) Bachelors degrees (e.g., BA, BS, BHL, etc.) Masters degrees (e.g., MA, MS, MEd, MHL, MSW, etc.) Doctorates			Minor(s)
Two-year degrees (e.g., AA, ACD, etc.) Degrees from teachers seminary (non-university) Bachelors degrees (e.g., BA, BS, BHL, etc.) Masters degrees (e.g., MA, MS, MEd, MHL, MSW, etc.) Doctorates (e.g., PhD, EdD, DHL, etc.)	Type of Degree		Minor(s)

51. Are you currently enrolled in a degree pr Yes 1 No 2 If Yes, for what degree?]		
iл what major(s)?			
52. Do you hold a professional license or cer	tification in:		
(Check Yes or No for each item)	Yes	No	•
a. Jewish education	1	2	If Yes, from where?
b. General education	1	2	If Yes, from where?
c. Educational administration/supervision	1	2	If Yes, from where?
d. Other (specify)	1	2	If Yes, from where?
53. Are you currently working toward a profes	ssional license o	r certificatio	on in:
(Check Yes or No for each item)	Yes	No	
a. Jewish education	1	2	If Yes, from where?
b. General education	1	2	If Yes, from where?
c. Educational administration/supervision	1	2	If Yes, from where?
d. Other (specify)	1	2	If Yes, from where?
54. What is your age?			
55. What is your sex? Male 1 Female	2		

56. Where wer	e you born?
1	USA
2	Other, (specify country)
57. What is yo	ur marital status?
1	Single, never married
2	Married
3	Separated
4	Divorced
5	Widowed
58. If you are	married, is your spouse Jewish?
Yes	1 No 2
50 M/hatie vo	ur approximate total family income?
1	\$30,000 or below
2	\$31,000 - \$45,000
3	\$46,000 - \$60,000
4	\$61,000 - \$75,000
5	\$76,000 - \$90,000
6	Above \$90,000
60. How impor (Check on	tant to your household income is the income you receive from your work in Jewish schools? se)
1	The main source
2	An important source of additional income
3	Insignificant to our/my total income

	to your position(s) in Jewish education, are you currently: that apply)
	a, an educator in a non-Jewish setting
	b. engaged in other employment outside the home (specify)
	c. not employed elsewhere
	d. a student
In total	, how many hours per week are you employed outside of Jewish education?
62, Which of th	ne following best describes your career plans over the next three years?
I plan to:	(Check only one)
1	continue working in my current teaching or administrative position at the same school(s).
2	continue in the same type of position (either teaching or administrative) at a different Jewish school.
3	move from a teaching position to an administrative position at a Jewish school (or vice-versa).
4	seek a position in Jewish education other than in a school (such as a central agency).
5	seek an education position in a non-Jewish setting.
6	seek work outside of education.
7	not work.
8	I don't know. I am uncertain.
9	Other (specify)
	Thank you very much for your cooperation!

Council for Initiatives in Jewish Education GUIDE TO THE CIJE EDUCATORS INTERVIEW

A. What is the <u>CIJE Educators Interview</u>?

The <u>CIJE Educators Interview</u> is a research process by which in-depth information can be obtained about the professional lives of educators (both teachers and administrative/supervisory personnel) working in Jewish schools in your community. The <u>CIJE Educators Interview</u> consists of two separate protocols to be used with teachers and administrative/supervisory personnel, respectively: the <u>CIJE Educators Interview</u>; <u>Teachers Protocol</u> and the <u>CIJE Educators Interview</u>; <u>Administrators Protocol</u>. Each protocol contains a series of questions that can be asked during the interviews and suggestive probes by which additional information can be elicited, in six general areas: Background, Recruitment, Training, Conditions of the Workplace, Career Satisfaction and Opportunities, and Professional Issues. The <u>CIJE Educators Interview</u>, alone or in conjunction with the <u>CIJE Educators Survey</u>, is designed to provide information that will help in building the profession of Jewish education in your community.

B. Who participates in the <u>CIJE Educators Interview</u>?

The protocols are to be used with a SAMPLE of ELIGIBLE educators working in the Jewish schools (i.e., day schools, supplementary schools, and pre-schools) in your community. Educators working in informal educational settings (e.g., camps, youth groups) are excluded.

- If the school uses an "integrated curriculum", all teachers and administrative/supervisory personnel involved with the "integrated curriculum" are eligible to be interviewed.
- In supplementary schools, all teachers and administrative/supervisory personnel are eligible to be interviewed.
- Every principal or educational director in the Jewish schools is eligible to be interviewed.
- Both Jewish and non-Jewish persons who fit the above criteria are eligible to be interviewed.

 In day schools and pre-schools, faculty who do not teach any Judaic studies or administrative/supervisory personnel who do not have any responsibility for the Judaic studies program are NOT eligible to be interviewed.

From the group of eligible educators, a REPRESENTATIVE sample is selected to be interviewed. Separate samples for teachers and administrative/supervisory personnel are selected. By obtaining a representative sample, it is more likely that the information obtained through the interviews will be generalizable to and "representative" of the total population of teachers or administrative/supervisory personnel in the Jewish schools in your community. To be representative, the samples should contain participants in proportions similar to the ratios that characterize the total populations (for those characteristics that are deemed important). For example, if 40% of the teachers in your community work in day schools, the sample of teachers should contain approximately that proportion (40%) of day school teachers. Characteristics that your community could consider to be important may include the type of setting (i.e., Day school, Supplementary school, Pre-school, Adult education), gender, experience in Jewish education, and Jewish affiliation.

Ideally, to obtain a representative sample, participants should be selected randomly from a complete list of the teachers and administrative/supervisory personnel working in the Jewish schools in your community. If this method is not feasible, participants may be selected through other methods such as nomination by the administrator of each school. In addition, specific participants may be selected based upon their leadership, role in the community, or other characteristics. These targeted individuals may be added to the sample, but this should be kept in mind when interpreting the interview responses.

C. How to conduct the interviews

The interviews should take approximately 45 to 60 minutes. The interviews are to be audio taped and the tapes transcribed. At the beginning of each interview, the interviewer is to inform the participants that their individual responses will be kept confidential and any use of quotes will be done anonymously.

Two separate protocols are provided to guide the interviews with teachers and administrative/supervisory personnel. Each protocol contains a series of questions that the interviewer can employ to gather information on particular topics, such as experience, early Jewish education, relations with other teachers, frustrations and rewards of teaching, etc. For several of the questions, probes are provided which can assist the interviewer in eliciting additional information on a particular topic. The protocols are offered as guides for conducting successful interviews. They were developed for and successfully employed by the CIJE's three Lead Communities (Atlanta, Baltimore, and Milwaukee) for their community studies of the educators in

their Jewish schools. Some topics may be emphasized over others and additional questions may be included on topics that are specific to the needs and resources of your community.

It is very important to maintain the CONFIDENTIALITY and ANONYMITY of the participant's responses. To achieve this, the tapes and transcriptions should not be shared with any members of the community. Only a summary analysis of the transcribed interviews should be provided to the community. In providing specific information about participants (such as place of work, experience, Jewish affiliation, etc.) or in using quotes, it is important not to reveal the identity of any participants. The names of people or places may need to be changed and revealing phrases from within quotes may need to be omitted. Finally, the interviews should be conducted in a relatively private location, such as an empty classroom or office, or at the participant's home.

Council for Initiatives in Jewish Education

EDUCATORS INTERVIEW: TEACHERS PROTOCOL

This interview protocol for teachers consists of six parts: background, recruitment, training, conditions of the workplace (including salaries and benefits), career satisfaction and opportunities, and professional issues (including professional growth and empowement). This interview protocol provides a series of introductory statements and numbered questions designed to elicit information from the teachers (being interviewed) about their professional life as a Jewish educator. The sentences in *italic*, which may follow a question, specify the type of information desired and/or suggest ways of probing for additional information.

A. Background

I would like to begin our interview with some questions about your background. To begin,

- 1. I am interviewing you as a teacher of [name of institution]. How many hours per week do you work there? [Elicit the name of roles teacher has in this setting and approximately how many hours are spent in each role.]
- 2. How long have you been employed at [name of institution]?
- 3. Do you work in any other setting? [If yes, elicit kind of work and whether full-time or part-time. For other jobs in Jewish settings, e.g., tutoring, camp counseling, Shabbat tefilah, etc., elicit number of hours per week for each.]
- 4. How long have you been involved in Jewish education? [Probe specifics, that is, in what capacity, for how long, where, etc.]
- 5. Do you identify with any movements in Judaism? [If so, ask which one and ask if teacher is affiliated with a synagogue.]

B. Recruitment

My next few questions will focus on how you became a Jewish educator.

- 1. At what point did you make a definite decision to become a Jewish educator? [Probe: What were the specific circumstances at the time? Get the year, place, etc. If teacher says he or she always wanted to be a teacher, ask for earliest memory of this desire.]
- 2. What were the main attractions Jewish education held for you?
- 3. What people were influential in your decision to become a Jewish educator?

C. Training

The next set of questions will focus on your preparation to become an educator. I am interested in areas of general instructional preparation and Jewish studies preparation.

- 1. What kind of Jewish education did you receive as a young person outside your family? [Elicit information on both formal and informal instruction. Get the amount of time as well as the ages through high school.]
- 2. Did you attend college after high school? [Elicit what school(s), where located, what major(s), what degree(s) received.]
- 3. What types of Jewish educational experiences have you participated in since high school? [Elicit what Jewish studies courses or degrees, Jewish education certificates, etc. Probe as to what trips to Israel, study groups, JCC courses, etc.]
- 4. As you think about where you are as a Jewish educator, in what areas would you like more preparation?

D. Conditions of the Workplace

The questions I will be asking next deal with your work here at [name of institution].

- 1. How did you secure your current job?
- 2. What advice did you receive when you began teaching here? [Probe: Who gave the advice? Under what circumstances?]
- 3. Now I'd like to ask you about the people with whom you interact as a teacher. For each of the categories I will name, please tell me to what extent and how you interact:
 - fellow teachers;
 - the principal [and educational director, if there is one];
 - rabbis;
 - communal resource [i.e., central agency] people;
 - federation personnel;
 - others.
- 4. What kinds of scheduled, periodic gatherings, such as teachers' meetings, do you participate in?
- 5. To what extent do you fell more or less free to do as you think best?
- 6. In what areas do you fell you should check with someone else before making a decision?
- 7. What metaphor describes your relationship with your principal? [Ask for explanation of metaphor.]
- 8. Now I would like to turn to some questions regarding your salary and any benefits you may receive.
 - What difference in your quality of life does your salary make? [Probe: Is teacher main family bread winner? How would life change if salary is not available?]
 - What benefits do you receive?
 - Do you receive any other perquisites as an educator, for example, synagogue membership, JCC membership, and the like?

9. Thinking of a typical week, how is your time divided among your professional responsibilities?

E. Career Rewards and Opportunities

- 1. As far as you are concerned, what are the major satisfactions you receive as a Jewish educator?
- 2. What rewards are available in a Jewish educational setting that may not be available in others?
- 3. Looking ahead, what career opportunities do you see for yourself?
- 4. What career opportunities would you like to see made available to you? What is standing in your way?
- 5. In what ways does your school and community recognize your work as an educator?
- 6. What things frustrate you in your work? What would need to happen to significantly change this situation?
- 7. What circumstances would cause you to seriously consider quitting your job? [Probe: Have you ever been tempted to leave? What were the circumstances?]

F. Professional Issues

- 1. What are you really trying to accomplish as an teacher?
- 2. In what ways do you model a Jewish life for your students?
- 3. Thinking about your school or program as a whole, what kinds of decisions do you participate in? [Probe as to areas of curriculum, personnel, instruction, school policy, and budget. Get specific examples.]

- 4. In what ways are you continuing to develop as a teacher? [Probe as to formal courses, workshops, professional study groups, conversations, books and journals, etc. Elicit what requirements are from school, community, and state.]
- 5. Tell me about the three most beneficial professional development activities in which you have participated. [Probe: In what ways were they beneficial? What qualities or conditions made these activities particularly beneficial?]
- 6. Thinking ahead three years, what would you like to know then that you do not know now? [Elicit: How might he or she obtain this knowledge? Are there resources in the community to achieve these goals?]

Council for Initiatives in Jewish Education

EDUCATORS INTERVIEW: ADMINISTRATORS PROTOCOL

This interview protocol for administrative/supervisory personnel consists of six parts: background, recruitment, training, conditions of the workplace (including salaries and benefits), career satisfaction and opportunities, and professional issues (including professional growth and empowerment). This interview protocol provides a series of introductory statements and numbered questions designed to elicit information from the administrators (being interviewed) about their professional life as a Jewish educator. The sentences in *italic*, which may follow a question, specify the type of information desired and/or suggest ways of probing for additional information.

A. Background

I would like to begin our interview with some questions about your background. To begin,

- 1. I am interviewing you as an administrator of [name of institution]. Are you contracted as a full-time or part-time administrator? How many hours per week do you work there as an administrator? [Elicit the name of roles administrator has in this setting and approximately how many hours are spent in each role. If administrator is parttime, how is this defined?]
- 2. How long have you been employed at [name of institution]?
- 3. Do you work in any other setting? [If yes, elicit kind of work and whether full-time or part-time. For other jobs in Jewish settings, e.g., tutoring, camp counseling, Shabbat tefilah, etc., elicit number of hours per week for each.]
- 4. How long have you been involved in Jewish education? [Probe specifics, that is, in what capacity, for how long, where, etc.]
- 5. Do you identify with any movements in Judaism? [If so, ask which one and ask if administrator is affiliated with a synagogue.]

B. Recruitment

My next few questions will focus on how you became a Jewish educator.

- 1. At what point did you make a definite decision to become a Jewish educator? [Probe: What were the specific circumstances at the time? Get the year, place, etc. If teacher says he or she always wanted to be a teacher, ask for earliest memory of this desire.]
- 2. What were the main attractions Jewish education held for you?
- 3. What people were influential in your decision to become a Jewish educator?

C. Training

The next set of questions will focus on your preparation to become an educator. I am interested in areas of general instructional preparation and Jewish studies preparation.

- 1. What kind of Jewish education did you receive as a young person outside your family? [Elicit information on both formal and informal instruction. Get the amount of time as well as the ages through high school.]
- 2. Did you attend college after high school? [Elicit what school(s), where located, what major(s), what degree(s) received.]
- 3. What types of Jewish educational experiences have you participated in since high school? [Elicit what Jewish studies courses or degrees, Jewish education certificates, etc. Probe as to what trips to Israel, study groups, JCC courses, etc.]
- 4. As you think about where you are as a Jewish educator, in what areas would you like more preparation?

D. Conditions of the Workplace

The questions I will be asking next deal with your work here at [name of institution].

- 1. How did you secure your current job?
- 2. What advice did you receive when you began as an administrator there? [Probe: Who gave the advice? Under what circumstances?]
- 3. Now I'd like to ask you about the people with whom you interact as an administrator. For each of the categories I will name, please tell me to what extent and how you interact:
 - fellow administrators;
 - teachers;
 - rabbis;
 - communal resource [i.e., central agency] people;
 - federation personnel;
 - school board or committee;
 - others.
- 4. What kinds of scheduled, periodic gatherings, such as teachers' meetings, do you participate in?
- 5. To what extent do you fell more or less free to do as you think best?
- 6. In what areas do you fell you should check with someone else before making a decision?
- 7. What metaphor describes your relationship with your teaching staff? [Ask for explanation of metaphor.]
- 8. Now I would like to turn to some questions regarding your salary and any benefits you may receive.
 - What difference in your quality of life does your salary make? [Probe: Is administrator main family bread winner? How would life change if salary is not available?]
 - What benefits do you receive?
 - Do you receive any other perquisites as an educator, for example, synagogue membership, JCC membership, and the like?

9. Thinking of a typical week, how is your time divided among your professional responsibilities?

E. Career Rewards and Opportunities

- 1. As far as you are concerned, what are the major satisfactions you receive as a Jewish educator?
- 2. What rewards are available in a Jewish educational setting that may not be available in others?
- Looking ahead, what career opportunities do you see for yourself?
- 4. What career opportunities would you like to see made available to you? What is standing in your way?
- 5. In what ways does your school and community recognize your work as an educator?
- 6. What things frustrate you in your work? What would need to happen to significantly change this situation?
- 7. What circumstances would cause you to seriously consider quitting your job? [Probe: Have you ever been tempted to leave? What were the circumstances?]
- 8. What aspects of your work deserve to be evaluated by others? How can this best be accomplished to help you grow professionally?

F. Professional Issues

- 1. What are you really trying to accomplish as an administrator?
- 2. What changes have you made in your school's program? What changes are you working on now?

- 3. In what ways do you model a Jewish life for your students?
- 4. Thinking about your school or program as a whole, what kinds of decisions do you participate in? [Probe as to areas of curriculum, personnel, instruction, school policy, and budget. Get specific examples.]
- 5. In what ways are you continuing to develop as an administrator? [Probe as to formal courses, workshops, professional study groups, conversations, books and journals, etc. Elicit what requirements are from school, community, and state.]
- 6. Tell me about the three most beneficial professional development activities in which you have participated. [Probe: In what ways were they beneficial? What qualities or conditions made these activities particularly beneficial?]
- 7. Thinking ahead three years, what would you like to know then that you do not know now? [Elicit: How might he or she obtain this knowledge? Are there resources in the community to achieve these goals?]
- 8. Besides teaching their classes, what expectations do you have of your faculty? Are these expectations in the teachers' contracts? [Probe: How do teachers know these expectations are being held for them?]



INC - ON WAY THE

Adam and Ellen,

Most of the changes are in the *Introduction*, but there are significant changes in the *Guide to the CIJE Educators Survey* and in the *Guide to the CIJE Educators Interview*.

I've included two different versions of the *Introduction*. There are three differences between the two versions:

- 1. The order of the paragraphs differ from mone to the other.
- 2. The paragraphs are separated by spaces and lines (gasp!) in the second version and not the first Nessa requested that I space out the text so that it has a nicer look to it (like the survey).
 - 3. The two paragraphs, describing the CIJE Educators Survey and the CIJE Educators Interview, are indented in the second verion and not the first.

Also, I have not (yet) rewritten the paragraph on the "study coordinator".

Within the constraints of our priorities, I need your comments on this ASAP, so I can send NY a copy for their review, so they can print copies of it, so I can send a copy out to communities that are already requesting it.

Does Annette need to review it again?

Bill

P.S. I noticed (at The copy store) That
I had stanted to make some of Ellen's change.

Please try to read past The scribbles.

Sonry! I sut mated to get this
to you.

Manya prescribe the voscarches

talk of SF about training camp staff + 1/4 of steve (ohen about onte for sood

- 50t copy of gost anaires 51. Programs

- check Annette's ouderials

Eric cohen (seus fellow) - some orgath numb

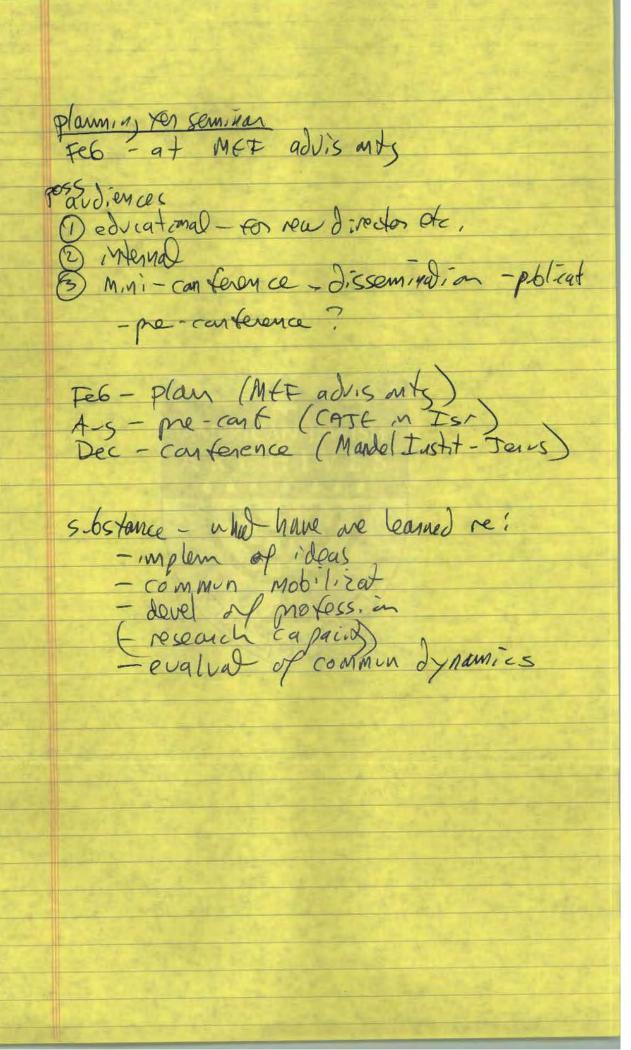
in s Am, Eur purpose
- rest to adocats of intormal ed (lay leaders)
- here's motite - how very
- times a devel of intormal edicators u hat is fit the acknown mission a soul of camp, & staff characteristics

uhit are goals? what prefer?

Pol Brf #2 it Nessa/(: IF teal can handle it,
should do it spositive impact on (: IF against
- must have direct bearing - early (NOh) is move asin, but not tour and tour sources are we - leaders - extent of indergrap

- abs of to s.t., nott expense

- leaders by pt is second - nb audience is lay leader - build on strong someway wenter, por tutor, prot commun -cold angue + hat min does not need sub; mutt en new; se -does not hold for I sulls - 5-ymost, focal pt for Gades 45 - teachers are weak - need to lead them - plan for action must meant responses that "we're already doing it"



AB

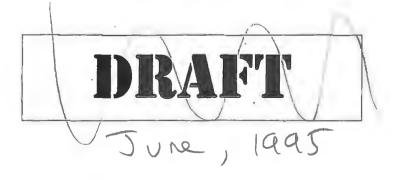
CIJE Council for Initiatives in Jewish Education



THE CIJE STUDY OF EDUCATORS

Adam Gamoran
Ellen Goldring
Roberta Louis Goodman
Bill Robinson
Julie Tammiyaara





Council for Initiatives in Jewish Education MODULE FOR THE CIJE STUDY OF EDUCATORS

INTRODUCTION

Our goal should be to make it possible for every Jewish person, child or adult, to be exposed to the mystery and romance of Jewish history, to the enthralling insights and special sensitivities of Jewish thought, to the sanctity and symbolism of Jewish existence, and to the power and profundity of Jewish faith. ... Education, in its broadest sense, will enable young people to confront the secret of Jewish tenacity and existence, the quality of Torah teaching which fascinates and attracts irresistibly. They will then be able, even eager, to find their place in a creative and constructive Jewish community.

> Professor Isadore Twersky A Time to Act, 1990

> > Page 1

In pursuit of this lofty vision, the members of the Commission on Jewish Education in North America asserted the primacy of two building blocks upon which action should focus: "developing the profession of Jewish education and mobilizing community support to meet the needs and goals of Jewish education" (A Time to Act, 1990). Each Jewish community in North America should be encouraged to develop and implement a comprehensive plan for building the profession of Jewish education among its educators and educational institutions. In order to begin moving along this path, it is vital to know where one stands. A community's planning efforts should be informed by an accurate knowledge of the strengths and weaknesses of its current educational workforce.

The Module for the CIJE Study of Educators is a set of research instruments designed to obtain information about the educators (both teachers and administrative/supervisory personnel) working in the Jewish schools in your community. This information can help in developing a comprehensive plan for building the profession of Jewish education in your community. In using the Module for the CIJE Study of Educators, you can obtain an accurate description of your current educational workforce, baseline data against

MODULE FOR THE CIJE STUDY OF EDUCATORS

which future change can be assessed, and a means by which to mobilize the community in support of educational improvement.

The Module for the CIJE Study of Educators consists of two separate research instruments: the CIJE Educators Survey and the CIJE Educators Interview. Each instrument is accompanied by a guide, explaining its proper usage. The CIJE Educators Survey is a questionnaire designed to collect quantitative information from all of the educators (both teachers and administrative/supervisory personnel) working in Jewish schools in your community. It consists of four general areas: Settings. Work Experience, Training and Staff Development, and Background. The CIJE Educators Interview is an in-depth interview process employing a series of questions and probes (a protocol) designed to elicit in-depth information from a sample of educators working in the Jewish schools in your community, concerning their professional lives as Jewish educators. There are separate protocols for teachers and administrative/supervisory personnel. Both protocols consist of six general areas: Background, Recruitment, Training, Conditions of the Workplace, Career Rewards and Opportunities, and Professional Issues. The CIJE Educators Survey and the CIJE Educators Interview can be used separately or in conjunction with each other to produce an accurate description of your current educational workforce.

The Module for the CIJE Study of Educators was developed by the CIJE's Monitoring, Evaluation and Feedback (MEF) Research Team, in cooperation with the three Lead Communities of the CIJE (Atlanta, Baltimore, and Milwaukee). Both instruments were field tested in these three communities in 1992-93. The CIJE Educators Survey was developed after reviewing earlier instruments that surveyed Jewish education, with many questions adapted from The Los Angeles BJE Teacher Census (1990). The information obtained in the field tests has been used to develop comprehensive plans for building the profession in each community. Additionally, the information has been used to prepare the CIJE's Policy Brief Background and Professional Training of Teachers in Jewish Schools. This is the first of a series to be based on the data from the three Lead Communities. Based upon these experiences, the MEF Research Team revised the instruments and wrote the accompanying guides.

As communities begin to employ the <u>Module for the CIJE Study of Educators</u> in studying their own Jewish educational workforce, the data obtained can become a valuable continental resource - providing an increasingly detailed picture of our continental Jewish educational workforce and mobilizing national agencies in support of communal efforts toward building the profession of Jewish education. Each community is asked to provide a copy of the data obtained that they have acquired using their version of the <u>CIJE Educators Survey</u>, to the CIJE in order to build a continental data base. In addition, the Council for Initiatives in Jewish Education would appreciate the CIJE being acknowledged in any reports or other materials that are created through use of the <u>Module for the CIJE Study of Educators</u>.

MEF Research Team

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The members of the MEF Research Team acknowledge the substantial and invaluable work of Roberta Goodman, R.J.E. and Dr. Julie Tammivaara in creating the Module for The CIJE Study of Educators. They appreciate the efforts of the three Lead Communities (Atlanta, Milwaukee, and Baltimore). They are grateful for the guidance of the MEF Academic Advisory committee. James Coleman, Seymour Fox, Annette Hochstein, Stephen Hoffman, and Mike Inbar. They also acknowledge the help of the CIJE staff. The members of the MEF Research Team are especially thankful to the Jewish educators who participated in the study.

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Please contact Bill Robinson, CIJE Staff Researcher, with any questions or suggestions that you may have regarding the <u>Module for The CIJE Study of Educators</u>.

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Council for Initiatives in Jewish Education

GUIDE TO THE EDUCATORS SURVEY

A. What is the CIJE Educators Survey?

The <u>CIJE Educators Survey</u> is a questionnaire designed to obtain information about the educators (both teachers and administrative/supervisory personnel) working in the Jewish schools in your community. The <u>CIJE Educators Survey</u> contains questions in four general areas: Settings, Work Experience, Training and Staff Development, and Background. The <u>CIJE Educators Survey</u>, alone or in conjunction with the <u>CIJE Educators Interview</u>, is designed to provide information that will help in building the profession of Jewish education in your community. The <u>CIJE Educators Survey</u> will also provide a baseline against which you can measure any changes that occur from your efforts in this area.

B. Who completes the <u>CIJE Educators Survey</u>?

The questionnaire is to be completed by both the Judaic studies teachers and the administrative/supervisory personnel in ALL of the Jewish schools (i.e., day schools, supplementary schools, and pre-schools) in your community. Teachers and administrative/supervisory personnel working in informal educational settings (e.g., camps, youth groups) are excluded.

- If the school uses an "integrated curriculum", all teachers and administrative/supervisory personnel involved with the "integrated curriculum" are to complete the questionnaire.
- In supplementary schools, all teachers and administrative/supervisory personnel are to complete the questionnaire.
- Every principal or educational director in the Jewish schools is to complete the questionnaire.
- Both Jewish and non-Jewish persons who fit the above criteria are to complete the questionnaire.
- In day schools and pre-schools, faculty who do not teach any Judaic studies or administrative/supervisory personnel who do not have any responsibility for the Judaic studies program are NOT to complete the questionnaire.

C. How to administer the CIJE Educators Survey

The <u>CIJE Educators Survey</u> was administered initially in the three Lead Communities of the <u>Council for Initiatives in Jewish Education</u> (Atlanta, Baltimore, and Milwaukee) in 1992-93. In total, 983 teachers responded out of a total population of 1192 in these three communities. Obtaining such a high response rate (over 82%) was essential to having the research findings be considered an accurate representation of the total population of educators. The <u>CIJE Educators Survey</u> is intended to be administered to all educators, not a sample. Therefore, it is vital that when administering the <u>CIJE Educators Survey</u> in your community you obtain a similarly high response rate.

In order to achieve a high response rate, the following procedures should be followed:

- 1. This survey process should be coordinated in advance with the principal of each school.
- 2. The questionnaire is to be administered at faculty meetings in each school. The educators are not permitted to take the questionnaire home. They must complete it and return it during the faculty meeting. (One hour should be allocated for completion of the questionnaire at each school.)
- 3. Principals or other administrative personnel are not to administer the questionnaire. It should be handed out and collected by persons designated for this purpose (e.g., central agency personnel, graduate students, study coordinator). The principals and other administrative personnel are to complete the questionnaire in a separate room, at the same time as the teachers.
- 4. Educators who were absent from the faculty meeting should receive the questionnaire at home by mail, accompanied by a stamped, self-addressed return envelope. The envelope should be addressed to the study coordinator, not to the school or principal.
- 5. In order to be able to calculate your response rate and control the distribution of the questionnaire, every questionnaire is to be coded BEFORE administering them at the schools.
 - First, the study coordinator (or someone s/he assigns) should code the boxes on the bottom of the last page of the survey with a two digit school ID number (between 01 and 99) that specifically identifies each school. Then, at each school, the person(s) in charge of administering the questionnaire should code the same set of boxes with a two digit person ID number (between 01 and 99). Unlike the school ID number, individual educators are NOT to be identified by this number.

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b.

D. How do educators who work in more than one school respond to the questionnaire?

Educators who work in more than one school are to complete ONLY ONE questionnaire. The person(s) in charge of administering the <u>CIJE Educators Survey</u> at each school are to instruct those educators who already have completed a questionnaire to NOT complete another one.

It does not matter at which school an educator completes the questionnaire. In the <u>CIJE</u> <u>Educators Survey</u>, there are questions which will ask them information about the other school in which they work. (Since very few educators work in more than two schools, these questions only ask them about the two schools in which they work the most hours.)

E. Anchor Items - Modifying the CIJE Educators Survey

In using the <u>CIJE Educators Survey</u>, questions may be added and some questions may be modified to suit the particular needs and resources of your community. A number of the questions in the <u>CIJE Educators Survey</u> are "anchor items." This means that they address certain policy issues essential to building the profession of Jewish education in all kinds of communities. Data are or will be available on these items for many communities, contributing to a continental data base. The <u>CIJE hopes</u> that all community educator surveys will contain these anchor items.

requests

The anchor items are:

Q1: Number of schools in which respondent works

Q3: Number of hours respondent works in each school

Q4: Years of experience in current school

Q6: Years of experience in the field of Jewish education

Q7: Affiliation of school(s)

Q9: Work settings

Q10: Position(s)

Q13: Salary

Q14: Benefits in first school:

c. Continuing education

h. Health

i. Pension

Q15: Benefits in second school:

c. Continuing education

h. Health

1 De vel another i. Pension

Q20: Satisfaction:

- a. Salary
- b. Benefits
- c. Job security
- d. Career opportunities
- Q21: Does respondent work full-time in Jewish education
- Q27: Experience in general education
- Q28: Is Jewish education respondent's career
- Q29: Workshops required
- Q30: Total number of workshops attended
- Q34: Professional growth beyond workshops:
 - a. Judaica/Hebrew course at community center or synagogue
 - b. Judaica/Hebrew course at college or university
 - c. Education course at college or university

Q38: Adequacy of opportunities for professional growth:

- a. In-service workshops
- b. Informal study with other educators
- c. Degrees in Judaic studies or Hebrew
- d. Certification in Jewish education
- e. Certification in administration
- Q39: Is respondent Jewish
- Q40: Respondent's Jewish affiliation
- Q45: Jewish schooling before age 13
- Q46: Jewish schooling after age 13
- Q49: Yeshiva after age 18
- Q50: Degrees since high school
- Q52: Licenses and certification:
 - a. Jewish education
 - b. General education
 - c. Administration
- Q55: Sex
- Q59: Total family income
- Q60: Significance of income from work in Jewish schools
- Q62: Plans for the future

What would it take to develop

a software program to

accompany the module?

-field fest?
-coding instructions

-anthe form

Trable of Contents

Explain ahat a module is
-on use a diff term?

Council For Initiatives In Jewish Education EDUCATORS SURVEY

Dear Educator,

We appreciate your participation in this survey of educators in Jewish schools in this community. By completing this survey, you and your colleagues can provide valuable information about the professional lives, interests and needs of Jewish educators. The information collected through this survey will be used to make recommendations for the improvement of Jewish education in your community and nationally.

On the pages that follow you will find many different questions about your work. There are specific instructions for each question. Please answer each frankly. If you do not find the exact answer that describes your situation or views, please select the one that comes closest to it. Please feel free to add comments and explanations.

Your responses are confidential. The results will appear only in summary or statistical form so that individuals cannot be identified.

Thank you very much for your participation and cooperation.

Council for Initiatives in Jewish Education EDUCATORS SURVEY

I. SETTINGS
This first set of questions asks you about the schools in which you work.
1. In how many Jewish schools do you work?
2. If you work in more than one school, do you do so to eam a suitable wage?
Yes 1 No 2
3. How many hours per week are you employed at each school?
(List them in order, so that the first school is the school at which you work the most hours and so on.)
First school Second school Third school Fourth school
4. Please indicate how many years you have been working in your CURRENT school(s), including
this year.
First school Second school Fourth school
5. How many years have you been working in lewish education in TUIC COMMUNITY.
5. How many years have you been working in Jewish education in THIS COMMUNITY, including this year?
6. How many years IN TOTAL have you been working in the field of Jewish education, including this year?

Please answer all of the following questions. If you work in more than two schools, please answer the questions only in regard to the two schools at which you work the most hours.

7. What is the affiliation of each school?		
(Check one response for each school)	First school	Second school
a. Reform	1	1
b. Conservative	2	2
c. Traditional	3	3
d. Orthodox	4	4
e. Reconstructionist	5	5
f. Community	6	6
g. Jewish Community Center	7	7
h. Other (specify)	8	8
8. How many students are in each school? First school Second school 9. In what settings do you work?		
(Check only one for each school)	First school	Second school
a. Day school	1	1
b. One day/week supplementary school	2	2
c. Two or more days/week supplementary school	3	3
d. Pre-school	4	4
e. Adult education	5	5
f. Other (specify)	6	6

10. What position(s) do you hold in each school?		
(Check all that apply)	First school	Second school
a. Teacher		
b. Teacher Aide		
c. Educational director or principal		
d. Assistant educational director or principal		
e. Department head (e.g., Hebrew department chair, director of primary program)		
f. Tutor		
g. Other (specify)		
11. What subjects do you primarily teach this year?		
(Check all that apply)	First school	Second school
	r not solloo!	Gecond School
a. Hebrew language		
a. Hebrew language b. Judaica (e.g., Bible, history, holidays) in Hebrew		
b. Judaica (e.g., Bible, history, holidays)		
b. Judaica (e.g., Bible, history, holidays) in Hebrewc. Judaica (e.g., Bible, history, holidays)		
b. Judaica (e.g., Bible, history, holidays) in Hebrewc. Judaica (e.g., Bible, history, holidays) in English		
 b. Judaica (e.g., Bible, history, holidays) in Hebrew c. Judaica (e.g., Bible, history, holidays) in English d. Bar/Bat Mitzvah preparation 		
 b. Judaica (e.g., Bible, history, holidays) in Hebrew c. Judaica (e.g., Bible, history, holidays) in English d. Bar/Bat Mitzvah preparation e. Secular subjects (e.g., math, reading, science) 		
 b. Judaica (e.g., Bible, history, holidays) in Hebrew c. Judaica (e.g., Bible, history, holidays) in English d. Bar/Bat Mitzvah preparation e. Secular subjects (e.g., math, reading, science) f. Integrated kindergarten/pre-school curriculum g. Other (specify) 		
 b. Judaica (e.g., Bible, history, holidays) in Hebrew c. Judaica (e.g., Bible, history, holidays) in English d. Bar/Bat Mitzvah preparation e. Secular subjects (e.g., math, reading, science) f. Integrated kindergarten/pre-school curriculum 		
 b. Judaica (e.g., Bible, history, holidays) in Hebrew c. Judaica (e.g., Bible, history, holidays) in English d. Bar/Bat Mitzvah preparation e. Secular subjects (e.g., math, reading, science) f. Integrated kindergarten/pre-school curriculum g. Other (specify) 		

12. In what grade levels are your primary responsibilities?

First School

Second school

13. What is your annual salary from each school?

(Check o	one range	for each	school)
----------	-----------	----------	---------

First school

Second school

Less than \$1,000

1

1

\$1,000 - \$4,999

2

_

\$5,000 - \$9,999

3

3

\$10,000 - \$14,999

4

4

\$15,000 - \$19,999

5

5

\$20,000 - \$29,999

6

6

\$30,000 - \$39,999

[7

7

\$40,000 - \$49,999

8

8

\$50,000 - \$59,999

9

9

\$60,000 - \$69,999

10

10

\$70,000 - \$79,999

11

11

\$80,000 or more

12

12

14. Which of the following benefits are available to you in the first	t school?		
(Check one response for each item)	Not Available	Available but do not Receive	Available and Receive
a. Free or reduced tuition for your children	0	1	2
b. Day care	0	1	2
c. Free or reduced membership in a synagogue of JCC	0	1	2
d. Synagogue privileges such as High Holiday tickets	0	1	2
e. Funding to attend conferences, continuing education courses	0	1	2
f. Sabbatical leave (full or partial pay)	0	1	2
g. Disability benefits	0	1	2
h. Employer contributions to a health plan	0	1	2
i. Pension benefits	0	1	2
j. Other (specify)	0	1	2
45. Which of the following benefits are quallable to you in the sec	cond echaol?		
15. Which of the following benefits are available to you in the set (Check one response for each item)	cond school? Not Available	Available but do not Receive	
	Not		A CONTRACTOR OF THE PROPERTY O
(Check one response for each item)	Not Available	do not Receive	Receive
(Check one response for each item) a. Free or reduced tuition for your children	Not Available	do not Receive	Receive 2
(Check one response for each item) a. Free or reduced tuition for your children b. Day care	Not Available	do not Receive	Receive 2
(Check one response for each item) a. Free or reduced tuition for your children b. Day care c. Free or reduced membership in a synagogue of JCC	Not Available 0 0	do not Receive	Receive 2 2
(Check one response for each item) a. Free or reduced tuition for your children b. Day care c. Free or reduced membership in a synagogue of JCC d. Synagogue privileges such as High Holiday tickets e. Funding to attend conferences, continuing education	Not Available 0 0 0	do not Receive	Receive 2 2 2
(Check one response for each item) a. Free or reduced tuition for your children b. Day care c. Free or reduced membership in a synagogue of JCC d. Synagogue privileges such as High Holiday tickets e. Funding to attend conferences, continuing education courses	Not Available 0 0 0 0	do not Receive	Receive 2 2 2 2
(Check one response for each item) a. Free or reduced tuition for your children b. Day care c. Free or reduced membership in a synagogue of JCC d. Synagogue privileges such as High Holiday tickets e. Funding to attend conferences, continuing education courses f. Sabbatical leave (full or partial pay)	Not Available 0 0 0 0 0	do not Receive	Receive 2 2 2 2 2
(Check one response for each item) a. Free or reduced tuition for your children b. Day care c. Free or reduced membership in a synagogue of JCC d. Synagogue privileges such as High Holiday tickets e. Funding to attend conferences, continuing education courses f. Sabbatical leave (full or partial pay) g. Disability benefits	Not Available 0 0 0 0 0 0	do not Receive	Receive 2 2 2 2 2 2
(Check one response for each item) a. Free or reduced tuition for your children b. Day care c. Free or reduced membership in a synagogue of JCC d. Synagogue privileges such as High Holiday tickets e. Funding to attend conferences, continuing education courses f. Sabbatical leave (full or partial pay) g. Disability benefits h. Employer contributions to a health plan	Not Available O O O O O O O	do not Receive	Receive 2 2 2 2 2 2

	First school	Second school
a. Central agency for Jewish education	1	1
o. Graduate school placement	2	2
c. National professional association	3	3
d. Through a friend or mentor	4	4
. Recruited by the school	5	5
. Approached the school directly	6	6
Newspaper advertisement	7	7
n. Other (specify)	8	8
7. Which of the following factors affected your (Check Yes or No for each item)	First school	Second school
17. Which of the following factors affected your (Check Yes or No for each item)		
(Check Yes or No for each item)	First school	Second school
(Check Yes or No for each item) I. Hours and days available for work	First school Yes No	Second school Yes No
(Check Yes or No for each item) Hours and days available for work Salary	First school Yes No 1 2	Yes No
(Check Yes or No for each item) Hours and days available for work Salary Benefits	First school Yes No 1 2 1 2	Second school Yes No 1 2 1 2
(Check Yes or No for each item) I. Hours and days available for work I. Salary I. Benefits I. Career advancement	First school Yes No 1 2 1 2 1 2	Yes No 1 2 1 2 1 2
(Check Yes or No for each item) Hours and days available for work Salary Benefits Career advancement Location	First school Yes No 1 2 1 2 1 2 1 2	Yes No 1 2 1 2 1 2 1 2
(Check Yes or No for each item) Hours and days available for work Salary Benefits Career advancement Location Friends who work there	First school Yes No 1 2 1 2 1 2 1 2 1 2	Yes No 1 2 1 2 1 2 1 2 1 2
(Check Yes or No for each item) Hours and days available for work Salary Benefits Career advancement Location Friends who work there	First school Yes No 1 2 1 2 1 2 1 2 1 2 1 2	Second school Yes No 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2
(Check Yes or No for each item) a. Hours and days available for work b. Salary c. Benefits c. Career advancement c. Location c. Friends who work there d. Principal, Rabbi, or professional staff d. Reputation of the school and students	First school Yes No 1 2 1 2 1 2 1 2 1 2 1 2 1 2	Yes No 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1
	First school Yes No 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1	Second school Yes No 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2

18. Did you m	ove to this com	munity to	take your	current positio	n(s)?		
Yes	1	No	2				
	-						
19. To what ex	dent do you rec	eive help :	and suppo	rt for your wor	k as a Jewish edu	ucator from the t	following?
(Check or	e response for	each item)	Frequently	Occasionally	Seldom	Never
a. Principal/su	pervisor			1	2	3	4
b. Colleagues	in your school(s)		1	2	3	4
c. Colleagues	outside your sch	nool(s)		1	2	3	4
d. Parents and	/or lay leaders			1	2	3	4
e. Rabbi				1	2	3	4
f. Faculty men	nbers at a local	university		1	2	3	4
g. Central age	ncy staff			1	2	3	4
h. Teacher res	ource center			1	2	3	4
i. National mov	vernent			1	2	3	4
j. Professional	organizations			1	2	3	4
k. Other (spec	ify)			1	2	3	4
	ing items deal wach of the follow		nt aspects	of the life of a	a Jewish educator	r. Please indicat	e how satisfied
(Check or	e response for	each item)	Very satisfied	Somewhat satisfied	Somewhat dissatisfied	Very dissatisfied
a. Salary				1	2	3	4
b. Benefits				1	2	3	4
c. Job security	/tenure			1	2	3	4
d. Opportunitie	es for career adv	/ancemen	t	1	2	3	4

21. Are you a fi	ull-time Jewish educator?
Yes	1 No 2
22. Would you	consider working more hours in Jewish education if the opportunity were available to you?
Yes	1 No 2 (If No, skip to Question #25)
23. If you would	d consider working more hours, would you prefer to work:
in one	school 1 in several schools 2
	d consider working more hours, which of the following would encourage you to do so? Rank only nost important by writing 1, 2 or 3 next to your choice where 1 is the most important.
a. Salary	
b. Benefits	A METHICARY DIVERSE
c. Job security,	, tenure
d. Opportunities	s for career advancement
e. Opportunitie:	s to work closely with other educators
f. Availability of	f training opportunities
g. More resource	ces at work
h. Change in fa	amily status
i. Other (specify	y)
25. In addition t	to your work in Jewish schools, do you currently: (Check all that apply)
	a. tutor students privately in Judaica, Hebrew, or for Bar/Bat Mitzvah
	b. work with a Jewish youth group
	c. work in a Jewish camp
	d. do other work in an informal Jewish educational setting (specify)
	e. I do <u>not</u> work in an informal Jewish educational setting
	any hours per week do you work in the informal Jewish educational settings indicated above?

II. W	ORK EXPERIENCE				
The	following set of questions asks about	your curre	ent and prior work	experience.	
26. F	For each of the following JEWISH settings ch he total number of years in each, including th	eck the posi is year.	itions you have held or	r are currently holding. Ind	licate
	Setting		Position N	umber of years	
	SUPPLEMENTARY SCHOOL		Aide		
			Teacher		
			Supervisor		
		一	Specialist		
		$\overline{\Box}$	Principal		
			Other		
	DAY SCHOOL		Aide		
			Teacher		
			Supervisor		
			Specialist		İ
:			Principal		
			Other		
	DAY/RESIDENTIAL CAMP		Counselor	···	
			Specialist		
			Unit Leader		
			Division Head		
			Director		
		$\overline{}$	Other		
	JCC		Group Worker - Teache		-
i	000		Program Director		
l			_		
			Department Head Director		
			Other		
İ	PRE-SCHOOL		Assistant Teacher or Aid	de	
ĺ			Teacher		
			Director		
			Other		
	INFORMAL EDUCATION		Group Advisor		
	YOUTH WORK		Youth Director		
			Other		
	ADULT EDUCATION		Teacher		
			Program Director		
			Other		
L			<u> </u>		

	ral education?		
Yes 1 No	0 2		
If Yes, how many years (in	ncluding this year)?		
3. Would you describe yourself a	s having a career in Jewish edu	cation?	
Yes 1 N	0 2		
	•		
. TRAINING AND STAFF DE	VELOPMENT		
he next set of questions ask	ks about your training and	staff development	experiences.
9. During the last two years, have	e you been required to attend in	-service workshops?	
	10 2		
If Yes, how many were yo			
it res, now many were yo	of required to attend !		
O In total how many in consider :	workshops did you actually atte	d during the last two	years, whether required
or not?	7 110005) 100	1)	
or not?	7 110015) 141 14 0	<i>.</i> /	
or not?			as:
or not?	e you attended workshops in ar	y of the following area	as: No
or not?	e you attended workshops in ar em) Ye	y of the following area	
or not? 1. During the last two years, have (Check Yes or No for each ite Judaic subject matter (e.g., Bib	e you attended workshops in ar em) Ye	y of the following area	No
or not? 1. During the last two years, have (Check Yes or No for each ite Judaic subject matter (e.g., Bib Hebrew language	e you attended workshops in arem) Ye	y of the following area	No 2 2
or not? 1. During the last two years, have (Check Yes or No for each ite Judaic subject matter (e.g., Bib Hebrew language Teaching methods	e you attended workshops in arem) Yeole, history)	y of the following area	No 2 2 2
or not? 1. During the last two years, have (Check Yes or No for each ite Judaic subject matter (e.g., Bib Hebrew language Teaching methods Classroom management	e you attended workshops in arem) Yeole, history) 1	y of the following area	No 2 2 2 2 2
or not? 1. During the last two years, have (Check Yes or No for each ite Judaic subject matter (e.g., Bib Hebrew language Teaching methods Classroom management Curriculum development	e you attended workshops in arem) Yeole, history) 1	y of the following area	No 2 2 2 2 2 2
1. During the last two years, have (Check Yes or No for each ite.) Judaic subject matter (e.g., Bib.) Hebrew language Teaching methods Classroom management Curriculum development Educational leadership	e you attended workshops in arem) Yeole, history) 1 1	y of the following area	No 2 2 2 2 2 2 2 2
or not?	e you attended workshops in arem) Ye ole, history) 1 1 1	y of the following area	No 2 2 2 2 2 2

(Check o	one response for each item)	Very helpful	Somewhat - helpful	Not helpful	Did not attend
a. Judaic sub	ject matter (e.g., Bible, history)	1	2	3	4
b. Hebrew lar	nguage	1	2	3	4
c. Teaching n	nethods	1	2	3	4
d. Classroom	management	1	2	3	4
e. Curriculum	development	1	2	3	4
f. Educationa	l leadership	1	2	3	4
g. Art/drama/	music	1	2	3	4
h. Other (spe	cify)	1	2	3	4
33. What wou Check onl	ld encourage you to spend addition y the TWO items that are <u>most imp</u>	al time on profe orlant to you.	essional training?		
	a. Increased salary				
	b. Release time				
	c. Tuition subsidies				
	d. Topics of personal interest				
	e. Relevance to your work in Jewi	ish education			
	f. Availability of certification				
	g. Other (specify)	<u></u> _			

34, Beyond atte	nding in-service workshops, during the past to	wo years did you:		
(Check Yes	or No for each item)	Yes	No	
a. Attend a cour center or syna	se in Judaica or Hebrew at a community agogue?	1	2	
b. Attend a cour university?	se in Judaica or Hebrew at a college or	1	2	
c. Attend a cour	se in education at a college or university?	1	2	
d. Participate in	a private Judaica or Hebrew study group?	1	2	
e. Study Judaica	a or Hebrew on your own?	1	2	
Judaica or He	some other on-going form of study in ebrew (e.g., year-long seminar)?	1	2	
Check only	he following areas would you like to develop the three most important. a. Classroom management b. Child development c. Lesson planning d. Curriculum or program development e. Creating materials f. Parental involvement g. Motivating children to learn h. Educational leadership i. School administration j. Staff development k. Other (specify)	your skills further?		

36. In which o	f the following areas would you like y the three most important.	e to increase yo	ur knowledge?		
	a. Hebrew language				
	b. Holidays and rituals			•	
	c. Israel and Zionism				
	d. Jewish history				
	e. Bible				
	f. Synagogue skills/prayer				
	g. Rabbinic literature				
	h. Jewish thought				
	i. Other (specify)				
37. How profici	ent are you in Hebrew?				
(Check on	e response for each item)	Fluent	Moderate	Limited	Not at all
a. Speaking		1	2	3	4
b. Reading		1	2	3	4
c. Writing		1	2	3	4
38. In your corn	munity, how adequate are the opp	portunities for:			Notatall
(Check one	e response for each item)	More than adequate	Adequate	Less than adequate	Inadequate
a. In-service wo	orkshops	1	2	3	4
b. Informal, on- (e.g., peer m	going study with other educators entoring groups)	1	2	3	4
c. Degrees in Ju	udaic Studies or Hebrew	1	2	3	4
d. Certification i	n Jewish education	1	2	3	4
e. Certification i	n administration/supervision	1	. 2	3	4

IV. BACKGR	OUND
Next we are	going to ask you about yourself.
39. Are you Je	wish?
Yes	1 No 2
40. At the pres	sent time, which of the following best describes your Jewish affiliation?
1	Reform
2	Conservative
3	Traditional
4	Orthodox
5	Reconstructionist
6	Unaffiliated
7	Other (specify)
41. Are you cu	rrently a member of a synagogue?
Yes	1 No 2
If Yes,	are you an educator in the synagogue where you are a member?
Yes	1 No 2
42. Which of t	he following do you usually observe? (Check all that apply)
	a. Light candles on Friday evening
	b. Attend a Passover Seder
	c. Keep Kosher at home
	d. Light Hanukkah candles
	e. Fast on Yom Kippur
	f. Observe Shabbat
	g. Build a Sukkah
	h. Fast on the Fast of Esther
	i. Celebrate Israel Independence Day

40 During the	and the same of the same		
-	e past year, did you:	Va.	N.
-	es or No for each item)	Yes	No
	agogue on the High Holidays	1	2
b. Attend syna	agogue on Shabbat at least twice a month	1	2
c. Attend syna Passover o	agogue on holidays such as Sukkot, r Shavuot	1	2
d. Daven or a	ttend synagogue daily	1	2
44. Have you	ever been to Israel?		
Yes	1 No 2		
	, did you ever live in Israel for three months or longer?		
Yes			
162	1 No 2		
45 Milhat kind	and facilities are and the part of the same of the sam		
45. VVIIat Killu	of Jewish school, if any, did you attend before you we	re thirteen? (Check all ti	тат арріу)
님	a. One day/week supplementary school		
	b. Two or more days/week supplementary school		
	c. Day school or yeshiva		
	d. School in Israel		
	e. None		
	f. Other (specify)		
46. What kind (Check al	of Jewish school, if any, did you attend <u>after</u> you were I that apply)	thirteen (and before colle	ege)?
	a. One day/week supplementary school		
	b. Two or more days/week supplementary school		
	c. Day school or yeshiva		
	d. School in Israel		
	e. None		
	f. Other (specify)		
	п. отног (орвону)		

	ımmer camp with mainly J	lewish content or program?	
Yes 1	No 2		
If Yes, how many sum	mers?		
48. Did you belong to a Jewish	youth group?		
Yes 1	No 2		
If Yes, how many year	rs?		
49. After age 18, did you atten	nd a yeshiva (or women's e	equivalent)?	
Yes 1	No 2		
If Yes, how many year	rs?		
50. Have you earned any type	of degree since high scho	pol?	
Yes 1	No 2		
	all the degrees that you ha for each degree. (List all	ave earned since high schoo that apply)	I and the appropriate
	Type of Degree	Major(s)	Minor(s)
Two-year degrees (e.g., AA, ACD, etc.)			
(e.g., AA, ACD, etc.) Degrees from teachers			
(e.g., AA, ACD, etc.) Degrees from teachers seminary (non-university) Bachelors degrees			
(e.g., AA, ACD, etc.) Degrees from teachers seminary (non-university) Bachelors degrees (e.g., BA, BS, BHL, etc.) Masters degrees (e.g., MA, MS, MEd, MHL,			
(e.g., AA, ACD, etc.) Degrees from teachers seminary (non-university) Bachelors degrees (e.g., BA, BS, BHL, etc.) Masters degrees (e.g., MA, MS, MEd, MHL, MSW, etc.)			
(e.g., AA, ACD, etc.) Degrees from teachers seminary (non-university) Bachelors degrees (e.g., BA, BS, BHL, etc.) Masters degrees (e.g., MA, MS, MEd, MHL, MSW, etc.) Doctorates (e.g., PhD, EdD, DHL, etc.)			

51. Are you currently enrolled in a degree p	rogram?		
Yes 1 No 2			
If Yes, for what degree?			
in what major(s)?			
52 Do you hald a section is			
52. Do you hold a professional license or ce			
(Check Yes or No for each item)	Yes	No	
a. Jewish education	1	2	If Yes, from where?
b. General education	1	2	If Yes, from where?
c. Educational administration/supervision	1	2	If Yes, from where?
d. Other (specify)	1	2	If Yes, from where?
53. Are you currently working toward a profe	ssional license o	r certification	on in:
(Check Yes or No for each item)	Yes	No	
a. Jewish education	1	2	If Yes, from where?
b. General education	1	2	If Yes, from where?
c. Educational administration/supervision	1	2	If Yes, from where?
d. Other (specify)	1	2	If Yes, from where?
		_	
	,		- .
54. What is your age?			~ 2 [*] -
	,		
55. What is your sex?			
	:		
Male 1 Female	2		
		•	

56. Where wer	e you born?
1	USA
2	Other (specify country)
	₹.
57. What is yo	ur marital status?
1	Single, never married
2	Married
3	Separated
4	Divorced
5	Widowed
58. If you are	married, is your spouse Jewish?
Yes	1 No 2
EQ. Mithat is yo	ur approximate <u>total</u> family income?
59. What is yo	\$30,000 or below
2	\$31,000 - \$45,000
3	\$46,000 - \$60,000
4	\$61,000 - \$75,000 \$61,000 - \$75,000
5	\$76,000 - \$90,000
6	Above \$90,000
60. How impor (Check or	tant to your household income is the income you receive from your work in Jewish schools? re)
1	The main source
2	An important source of additional income
3	Insignificant to our/my total income

	to your position(s) in Jewish education, are you currently: that apply)
	a. an educator in a лоп-Jewish setting
	b. engaged in other employment outside the home (specify)
	c. not employed elsewhere
	d. a student
In tota	l, how many hours per week are you employed outside of Jewish education?
62. Which of the	ne following best describes your career plans over the next three years?
I plan to:	(Check only one)
1	continue working in my current teaching or administrative position at the same school(s).
2	continue in the same type of position (either teaching or administrative) at a different Jewish school.
3	move from a teaching position to an administrative position at a Jewish school (or vice-versa).
4	seek a position in Jewish education other than in a school (such as a central agency).
5	seek an education position in a non-Jewish setting.
6	seek work outside of education.
7	not work.
8	I don't know. I am uncertain.
9	Other (specify)
	Thank you very much for your cooperation!
	and the second s

Council for Initiatives in Jewish Education GUIDE TO THE CIJE EDUCATORS INTERVIEW

A. What is the CIJE Educators Interview?

The <u>CIJE Educators Interview</u> is a research process by which in-depth information can be obtained about the professional lives of educators (both teachers and administrative/supervisory personnel) working in Jewish schools in your community. The <u>CIJE Educators Interview</u> consists of two separate protocols to be used with teachers and administrative/supervisory personnel, respectively: the <u>CIJE Educators Interview</u>: <u>Teachers Protocol</u> and the <u>CIJE Educators Interview</u>: <u>Administrators Protocol</u>. Each protocol contains a series of questions that can be asked during the interviews and suggestive probes by which additional information can be elicited, in six general areas: Background, Recruitment, Training, Conditions of the Workplace, Career Satisfaction and Opportunities, and Professional Issues. The <u>CIJE Educators Interview</u>, alone or in conjunction with the <u>CIJE Educators Survey</u>, is designed to provide information that will help in building the profession of Jewish education in your community.

B. Who participates in the <u>CIJE Educators Interview</u>?

The protocols are to be used with a SAMPLE of ELIGIBLE educators working in the Jewish schools (i.e., day schools, supplementary schools, and pre-schools) in your community. Educators working in informal educational settings (e.g., camps, youth groups) are excluded.

- If the school uses an "integrated curriculum", all teachers and administrative/supervisory personnel involved with the "integrated curriculum" are eligible to be interviewed.
- In supplementary schools, all teachers and administrative/supervisory personnel are eligible to be interviewed.
- Every principal or educational director in the Jewish schools is eligible to be interviewed.
- Both Jewish and non-Jewish persons who fit the above criteria are eligible to be interviewed.

 In day schools and pre-schools, faculty who do not teach any Judaic studies or administrative/supervisory personnel who do not have any responsibility for the Judaic studies program are NOT eligible to be interviewed.

From the group of eligible educators, a REPRESENTATIVE sample is selected to be interviewed. Separate samples for teachers and administrative/supervisory personnel are selected. By obtaining a representative sample, it is more likely that the information obtained through the interviews will be generalizable to and "representative" of the total population of teachers or administrative/supervisory personnel in the Jewish schools in your community. To be representative, the samples should contain participants in proportions similar to the ratios that characterize the total populations (for those characteristics that are deemed important). For example, if 40% of the teachers in your community work in day schools, the sample of teachers should contain approximately that proportion (40%) of day school teachers. Characteristics that your community could consider to be important may include the type of setting (i.e., Day school, Supplementary school, Pre-school, Adult education), gender, experience in Jewish education, and Jewish affiliation.

Ideally, to obtain a representative sample, participants should be selected randomly from a complete list of the teachers and administrative/supervisory personnel working in the Jewish schools in your community. If this method is not feasible, participants may be selected through other methods such as nomination by the administrator of each school. In addition, specific participants may be selected based upon their leadership, role in the community, or other characteristics. These targeted individuals may be added to the sample, but this should be kept in mind when interpreting the interview responses.

C. How to conduct the interviews

The interviews should take approximately 45 to 60 minutes. The interviews are to be audio taped and the tapes transcribed. At the beginning of each interview, the interviewer is to inform the participants that their individual responses will be kept confidential and any use of quotes will be done anonymously.

Two separate protocols are provided to guide the interviews with teachers and administrative/supervisory personnel. Each protocol contains a series of questions that the interviewer can employ to gather information on particular topics, such as experience, early Jewish education, relations with other teachers, frustrations and rewards of teaching, etc. For several of the questions, probes are provided which can assist the interviewer in eliciting additional information on a particular topic. The protocols are offered as guides for conducting successful interviews. They were developed for and successfully employed by the CIJE's three Lead Communities (Atlanta, Baltimore, and Milwaukee) for their community studies of the educators in

their Jewish schools. Some topics may be emphasized over others and additional questions may be included on topics that are specific to the needs and resources of your community.

It is very important to maintain the CONFIDENTIALITY and ANONYMITY of the participant's responses. To achieve this, the tapes and transcriptions should not be shared with any members of the community. Only a summary analysis of the transcribed interviews should be provided to the community. In providing specific information about participants (such as place of work, experience, Jewish affiliation, etc.) or in using quotes, it is important not to reveal the identity of any participants. The names of people or places may need to be changed and revealing phrases from within quotes may need to be omitted. Finally, the interviews should be conducted in a relatively private location, such as an empty classroom or office, or at the participant's home.

Council for Initiatives in Jewish Education

EDUCATORS INTERVIEW: TEACHERS PROTOCOL

This interview protocol for teachers consists of six parts: background, recruitment, training, conditions of the workplace (including salaries and benefits), career satisfaction and opportunities, and professional issues (including professional growth and empowerment). This interview protocol provides a series of introductory statements and numbered questions designed to elicit information from the teachers (being interviewed) about their professional life as a Jewish educator. The sentences in *italic*, which may follow a question, specify the type of information desired and/or suggest ways of probing for additional information.

A. Background

I would like to begin our interview with some questions about your background. To begin,

- 1. I am interviewing you as a teacher of [name of institution]. How many hours per week do you work there? [Elicit the name of roles teacher has in this setting and approximately how many hours are spent in each role.]
- 2. How long have you been employed at [name of institution]?
- 3. Do you work in any other setting? [If yes, elicit kind of work and whether full-time or part-time. For other jobs in Jewish settings, e.g., tutoring, camp counseling, Shabbat tefilah, etc., elicit number of hours per week for each.]
- 4. How long have you been involved in Jewish education? [Probe specifics, that is, in what capacity, for how long, where, etc.]
- 5. Do you identify with any movements in Judaism? [If so, ask which one and ask if teacher is affiliated with a synagogue.]

B. Recruitment

My next few questions will focus on how you became a Jewish educator.

- 1. At what point did you make a definite decision to become a Jewish educator? [Probe: What were the specific circumstances at the time? Get the year, place, etc. If teacher says he or she always wanted to be a teacher, ask for earliest memory of this desire.]
- 2. What were the main attractions Jewish education held for you?
- 3. What people were influential in your decision to become a Jewish educator?

C. Training

The next set of questions will focus on your preparation to become an educator. I am interested in areas of general instructional preparation and Jewish studies preparation.

- 1. What kind of Jewish education did you receive as a young person outside your family? [Elicit information on both formal and informal instruction. Get the amount of time as well as the ages through high school.]
- 2. Did you attend college after high school? [Elicit what school(s), where located, what major(s), what degree(s) received.]
- 3. What types of Jewish educational experiences have you participated in since high school? [Elicit what Jewish studies courses or degrees, Jewish education certificates, etc. Probe as to what trips to Israel, study groups, JCC courses, etc.]
- 4. As you think about where you are as a Jewish educator, in what areas would you like more preparation?

D. Conditions of the Workplace

The questions I will be asking next deal with your work here at [name of institution].

- 1. How did you secure your current job?
- 2. What advice did you receive when you began teaching here? [Probe: Who gave the advice? Under what circumstances?]
- 3. Now I'd like to ask you about the people with whom you interact as a teacher. For each of the categories I will name, please tell me to what extent and how you interact:
 - fellow teachers;
 - the principal [and educational director, if there is one];
 - rabbis:
 - communal resource [i.e., central agency] people;
 - federation personnel;
 - others.
- 4. What kinds of scheduled, periodic gatherings, such as teachers' meetings, do you participate in?
- 5. To what extent do you fell more or less free to do as you think best?
- 6. In what areas do you fell you should check with someone else before making a decision?
- 7. What metaphor describes your relationship with your principal? [Ask for explanation of metaphor.]
- 8. Now I would like to turn to some questions regarding your salary and any benefits you may receive.
 - What difference in your quality of life does your salary make? [Probe: Is teacher main family bread winner? How would life change if salary is not available?]
 - What benefits do you receive?
 - Do you receive any other perquisites as an educator, for example, synagogue membership, JCC membership, and the like?

9. Thinking of a typical week, how is your time divided among your professional responsibilities?

E. Career Rewards and Opportunities

- 1. As far as you are concerned, what are the major satisfactions you receive as a Jewish educator?
- 2. What rewards are available in a Jewish educational setting that may not be available in others?
- 3. Looking ahead, what career opportunities do you see for yourself?
- 4. What career opportunities would you like to see made available to you? What is standing in your way?
- 5. In what ways does your school and community recognize your work as an educator?
- 6. What things frustrate you in your work? What would need to happen to significantly change this situation?
- 7. What circumstances would cause you to seriously consider quitting your job? [Probe: Have you ever been tempted to leave? What were the circumstances?]

F. Professional Issues

- 1. What are you really trying to accomplish as an teacher?
- 2. In what ways do you model a Jewish life for your students?
- 3. Thinking about your school or program as a whole, what kinds of decisions do you participate in? [Probe as to areas of curriculum, personnel, instruction, school policy, and budget. Get specific examples.]

- 4. In what ways are you continuing to develop as a teacher? [Probe as to formal courses, workshops, professional study groups, conversations, books and journals, etc. Elicit what requirements are from school, community, and state.]
- 5. Tell me about the three most beneficial professional development activities in which you have participated. [Probe: In what ways were they beneficial? What qualities or conditions made these activities particularly beneficial?]
- 6. Thinking ahead three years, what would you like to know then that you do not know now? [Elicit: How might he or she obtain this knowledge? Are there resources in the community to achieve these goals?]

Council for Initiatives in Jewish Education

EDUCATORS INTERVIEW: ADMINISTRATORS PROTOCOL

This interview protocol for administrative/supervisory personnel consists of six parts: background, recruitment, training, conditions of the workplace (including salaries and benefits), career satisfaction and opportunities, and professional issues (including professional growth and empowerment). This interview protocol provides a series of introductory statements and numbered questions designed to elicit information from the administrators (being interviewed) about their professional life as a Jewish educator. The sentences in *italic*, which may follow a question, specify the type of information desired and/or suggest ways of probing for additional information.

A. Background

I would like to begin our interview with some questions about your background. To begin,

- 1. I am interviewing you as an administrator of [name of institution]. Are you contracted as a full-time or part-time administrator? How many hours per week do you work there as an administrator? [Elicit the name of roles administrator has in this setting and approximately how many hours are spent in each role. If administrator is part-time, how is this defined?]
- 2. How long have you been employed at [name of institution]?
- 3. Do you work in any other setting? [If yes, elicit kind of work and whether full-time or part-time. For other jobs in Jewish settings, e.g., tutoring, camp counseling, Shabbat tefilah, etc., elicit number of hours per week for each.]
- 4. How long have you been involved in Jewish education? [Probe specifics, that is, in what capacity, for how long, where, etc.]
- 5. Do you identify with any movements in Judaism? [If so, ask which one and ask if administrator is affiliated with a synagogue.]

B. Recruitment

My next few questions will focus on how you became a Jewish educator.

- 1. At what point did you make a definite decision to become a Jewish educator? [Probe: What were the specific circumstances at the time? Get the year, place, etc. If teacher says he or she always wanted to be a teacher, ask for earliest memory of this desire.]
- 2. What were the main attractions Jewish education held for you?
- 3. What people were influential in your decision to become a Jewish educator?

C. Training

The next set of questions will focus on your preparation to become an educator. I am interested in areas of general instructional preparation and Jewish studies preparation.

- What kind of Jewish education did you receive as a young person outside your family? [Elicit information on both formal and informal instruction. Get the amount of time as well as the ages through high school.]
- 2. Did you attend college after high school? [Elicit what school(s), where located, what major(s), what degree(s) received.]
- 3. What types of Jewish educational experiences have you participated in since high school? [Elicit what Jewish studies courses or degrees, Jewish education certificates, etc. Probe as to what trips to Israel, study groups, JCC courses, etc.]
- 4. As you think about where you are as a Jewish educator, in what areas would you like more preparation?

D. Conditions of the Workplace

The questions I will be asking next deal with your work here at [name of institution].

- 1. How did you secure your current job?
- 2. What advice did you receive when you began as an administrator there? [Probe: Who gave the advice? Under what circumstances?]
- 3. Now I'd like to ask you about the people with whom you interact as an administrator. For each of the categories I will name, please tell me to what extent and how you interact:
 - fellow administrators;
 - teachers;
 - rabbis;
 - communal resource [i.e., central agency] people;
 - federation personnel;
 - school board or committee;
 - others.
- 4. What kinds of scheduled, periodic gatherings, such as teachers' meetings, do you participate in?
- 5. To what extent do you fell more or less free to do as you think best?
- 6. In what areas do you fell you should check with someone else before making a decision?
- 7. What metaphor describes your relationship with your teaching staff? [Ask for explanation of metaphor.]
- 8. Now I would like to turn to some questions regarding your salary and any benefits you may receive.
 - What difference in your quality of life does your salary make? [Probe: Is administrator main family bread winner? How would life change if salary is not available?]
 - What benefits do you receive?
 - Do you receive any other perquisites as an educator, for example, synagogue membership, JCC membership, and the like?

9. Thinking of a typical week, how is your time divided among your professional responsibilities?

E. Career Rewards and Opportunities

- 1. As far as you are concerned, what are the major satisfactions you receive as a Jewish educator?
- 2. What rewards are available in a Jewish educational setting that may not be available in others?
- 3. Looking ahead, what career opportunities do you see for yourself?
- 4. What career opportunities would you like to see made available to you? What is standing in your way?
- 5. In what ways does your school and community recognize your work as an educator?
- 6. What things frustrate you in your work? What would need to happen to significantly change this situation?
- 7. What circumstances would cause you to seriously consider quitting your job? [Probe: Have you ever been tempted to leave? What were the circumstances?]
- 8. What aspects of your work deserve to be evaluated by others? How can this best be accomplished to help you grow professionally?

F. Professional Issues

- 1. What are you really trying to accomplish as an administrator?
- 2. What changes have you made in your school's program? What changes are you working on now?

- 3. In what ways do you model a Jewish life for your students?
- 4. Thinking about your school or program as a whole, what kinds of decisions do you participate in? [Probe as to areas of curriculum, personnel, instruction, school policy, and budget. Get specific examples.]
- 5. In what ways are you continuing to develop as an administrator? [Probe as to formal courses, workshops, professional study groups, conversations, books and journals, etc. Elicit what requirements are from school, community, and state.]
- 6. Tell me about the three most beneficial professional development activities in which you have participated. [Probe: In what ways were they beneficial? What qualities or conditions made these activities particularly beneficial?]
- 7. Thinking ahead three years, what would you like to know then that you do not know now? [Elicit: How might he or she obtain this knowledge? Are there resources in the community to achieve these goals?]
- 8. Besides teaching their classes, what expectations do you have of your faculty? Are these expectations in the teachers' contracts? [Probe: How do teachers know these expectations are being held for them?]

EUNICE:: "74104.73759compuserve.com" 23-JUN-1995 09:47:14.20 From: Adam Gamoran', Ellen Goldring (goldriebactrvax_vanderbilt_edu), myself 174104.3735@compuserve.com> C: Subj: Don't lose this in the shuffle - change to manual/module Adam & Filens based on the issues that were raised in the "levers" paper, I have one (last?) suggested change to the Educators Survey. Change N#29 to be as follows: 27. During the last two years, have you been required to attend in-service workshops? Yes NO If Yes, how mary were you required to attend? ____ If yes, for what reason (e.g., school contract, state license, board certification)? -----Bill

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From: EUNICE::"74104-3335@compuserve_com" 10-JuL-1995 13:39:46_33 To: myself <74104 = 3335@compuserve.com) 00:

Sub 1: Changes to the Manual

Adam & Ellen,

I've made Adam's changes to the Manual, with the following adjustments.

Concerning adding Shumamith to the box ... in order to keep the wording similar throughout the box. I added a phrase to the end of the sentence mentioning Roberta and Julie: ", as well as the contributions of Shulamith Elster."

Concerning 0#54 (on age) ... I gave the following ranges from which to choose from -

Under 20 years

20 - 29 years

30 - 39 years

40 ~ 49 years

50 - 59 years

60 years and over

Concerning the Table of Contents - I simply listed the different sections (not including the planned Code Book).

I've also made my suggested addition to Question #29 (on required workshops) -"If Yes, for what reason (i.e., school contract, board certification, state license)?

If there are any problems with these changes, please tell me ASAP.

I'll mail Nessa the revised copy today. Bill

From: EUNICE::"74104.33359art-gw-3.compuserve.com" 12-SEP-1995 09:34:25.08

To: Gail Dorph (73321.1217@art-qw-3.compuserve.com)

CC: Adam Gamoran (gamoran), Ellen Goldring (goldrieb@ctrvax.vanderbitt.edu),

Alan Hoffmann <73321_1220@art-gw-3.compuserve.com>,

myself (74104.3735@art-gw-3.compuserve.com)

Subj: Communities and the Manual

Gail

I spoke with Carolyn Linoer in Pittsburg today, as she was out of the office yesterday. Her our conversation, I will be sending her a copy of the CIJE Educators Survey and a list of the "anchor items". Her boss (?) had requested the materials. They are in the stage of thinking about doing a study of their educators.

I also made a follow-up call to Jeff Lascay in Columbus. He has received the copy of the CIJE Educators Survey and a list of the "anchor items", that I had sent him. They are planning to do (administer? design?) the study in December.

Last week, I spoke with Linda Berkcwitz in Chicago, and sent her the unrevised version of the Guide to the CIJF Educators Survey. I explained that it is being revised, and that the version she will be receiving was written with the idea that communities would survey all of their educators at once (unlike Chicago's plan to survey only their early childhood educators). Nevertheless, I explained that she should find the recommended procedures for administering the survey helpful.

That's where things stang at present. Bill

Council for Initiatives in Jewish Education **EDUCATORS SURVEY**

I. SETTING\$
This first set of questions asks you about the schools in which you work.
1. In how many Jewish schools do you work?
2. If you work in more than one school, do you do so to earn a suitable wage?
Yes 1 No 2
3. How many hours per week are you employed at each school? (List them in order, so that the first school is the school at which you work the most hours and so on.)
First school Second school Fourth school
4. Please indicate how many years you have been working in your CURRENT SCHOOL(S), including this year. First school Second school Fourth school
5. How many years have you held your CURRENT POSITION(S) (e.g., teacher, assistent director, principal) in your current school(s), including this year?
First school Second school Third school Fourth school
6. How many years have you been working in Jewish education in THIS COMMUNITY, including this year?
7. How many years IN TOTAL have you been working in the field of Jewish education, including this year?

10. What position(s) do you CURRENTLY hold	in each school, and how ma	iny years have you held the position(s),
including this year? (Check all that apply)	First school	Second school
1. Teacher	Yei	
o. Teacher aide		
. Educational director or principal		
. Assistant educational director or principal	yei	
Department head (e.g., Hebrew department chair, director of primary program)	ye:	
Tulor	ye	earsyears
Other (specify) What subjects do you primarily teach this year.	ye:	arsyears
Other (specify) What subjects do you primarily teach this year.		earsyears
		Second school
1. What subjects do you primarily teach this yo (Check all that apply)	ear?	
1. What subjects do you primarily teach this yo (Check all that apply) . Hebrew language	ear?	
1. What subjects do you primarily teach this you (Check all that apply) 2. Hebrew language 3. Judaica (e.g., Bible, history, holidays) in Hebrew	ear?	
1. What subjects do you primarily teach this yo (Check all that apply) . Hebrew language . Judaica (e.g., Bible, history, holidays) in Hebrew . Judaica (e.g., Bible, history, holidays) in English	ear?	
1. What subjects do you primarily teach this you (Check all that apply) Hebrew language Judaica (e.g., Bible, history, holidays) in Hebrew Judaica (e.g., Bible, history, holidays) in English Bar/Bat Mitzvah preparation	ear? First school	
1. What subjects do you primarily teach this ye (Check all that apply) Hebrew language Judaica (e.g., Bible, history, holidays) in Hebrew Judaica (e.g., Bible, history, holidays) in English Bar/Bat Mitzvah preparation Secular subjects (e.g., math, reading, science	ear? First school	
1. What subjects do you primarily teach this yo (Check all that apply) i. Hebrew language i. Judaica (e.g., Bible, history, holidays) in Hebrew i. Judaica (e.g., Bible, history, holidays)	ear? First school	Second school
1. What subjects do you primarily teach this you (Check all that apply) Description Hebrew language Judaica (e.g., Bible, history, holidays) in Hebrew Judaica (e.g., Bible, history, holidays) in English Bar/Bat Mitzvah preparation Secular subjects (e.g., math, reading, science) Integrated kindergarten/pre-school curriculum	ear? First school	Second school

To: Adam Gamaram (608) 265-5389

From Bill Robinson

Re: Chicago Survey

(e-mail to follow)

Py

11 pager including

TO:216+231+2130

NO.348 P02

Jewish Early Childhood Educators Survey conducted Jointly by Associated Talmud Torahs Community Foundation for Jewish Education Jewish Community Centers Jewish Federation of Metropolitan Chicago

S	ETTINGS	
in	how many Jewish schools do you work?	Main
	ow many hours per week do you work at each school? (List them in order, so that the first o e school at which you work the most hours and so on.)	<u>~</u>
FI	rst school Second school Third school Fourth school	_
Pt	ease indicate how many years have you been working in your CURRENT school(s), including	g this year?
Fi	rst school Second school Third school Fourth school	•
H	ow many years IN TOTAL have you been working in the field of Jewish education, including	this year?
W	hat is the affiliation of the primary school at which you work?	On 1
# H	Reform	- ST3
ъ. с.	Conservative Traditional	SA YAY
\ a.	Orthodox	110/179
) o.	Reconstructionist	NIE
1.	Community 🖳	
Q .	Jewish Community Center	I WAY
h.	Other (specify)	44/2 D
W	nat is the setting of your primary job?	THA >
a	Nursery school/Early childhood	11178
	1. Serving children 0-2% years old	
	2. Serving children 2½ -5 years old	T
	3. Dey care	M V
b.	Nursery school/Early childhood 1. Serving children 0-2½ years old 2. Serving children 2½ -5 years old 3. Day care Day school (K-8) Supplementary school	'.
Ç.	Supplementary school	يم ابد
đ. e	Adult education	(Jtn)
•	Adult education Other (specify) 1 ASh O Mer - Jo You where e	3011
	125K 6	
	1 de you	Muca
	, , , , , e	be The
	nalo,	· · · ·

TO: 216+231+2130

NO.348 003 PAGE:03

7 What position do you hold in your primary job? Teacher đ, b. Teacher aide Educational director or principal C. đ. Assistant educational director or principal Department head (e.g. Hebrew department Ø. chair, director of primary program) 1. Tutor Other (specify) Q. 8. What is your annual salary from your primary job? (check one range) Lees than \$1,000 ۵. b. \$1,000-\$4,898 Ĉ. \$5,000-29,999 d. \$10,000-\$14,999 \$15,000-\$19,999 a \$20,000-\$29,999 \$30,000-\$39,999 g. h. \$40,000+ ø. Which of the following benefits are available to you as a teacher in your primary job? (Check all that apply.) Aveilable and Not Ob tud eidellevA evallable receive not receive Free or reduced tuition for your children 4 þ. Day care Free or reduced membership in a C. **супадодця** от JCC Funding to attend conferences, continuing education courses d. Sabbetical leave (full or partial pay) Ţ. **Disability** benefits Employer contributions to a health plan. g. h. Pension benefits Ł Sick days Vacation days J. Other_ k.

10	Which of the following factors affected your decision to work in your primary job? (Check "Yes" or "No" for each item.)					
				Yes	No	
		Hours and days available for	er work			
	Þ.	Selery				
	C.	Banefits				
	d.	Career advancement	,			
Chr.	θ.	Location	in the second			
		Friencia who work there				
	9	Principal. Rabbil or profess	ional staff			
4	7	Reputation of the school en	athebute ent bit			
TOTAL		Religious orientation	77			
	1.	My own synagogue				
	k	Other	_			
11	The follo	owing items deal with differen	sepects of the	e rielweL a lo elli	ducator. Please ind	leate how satisfied you
	are with	each of the following: (Ch	eck one respons Verv	Somewhat	Somewhet	Very
			aptisfied	satisfied	dissatisfied	dissatistied
	8.	Salary				
	b.	Benefits				
	C.	Job security/tenure				
	d.	Opportunities for career advancement				
12.	Are you Yes No	s full-time Jewish educator?	4			

_		
M.	WORK EXPERIENCE	-

For each of the following JEWISH settings check the positions you have held or are currently holding. Indicate the total number of years in each, including this year. 13

Setting			Position	Number of years
SUPPLEMENTAL SCHOOL		<u> </u>	Alde	
		i .	Teacher	
	F	í	Supervisor	
\/		í	Specialist	
Λ	H	1	Principal	
	F	1	Other	
DAY SCHOOL (EXCLUDING PRE-SCHOOL)	-	<u></u>	Alde	
	H)]	Teacher	
	H) 1	Supervisor	
		1	Specialist	
		ļ	Principal	
	<u>L</u>	Į	·	
]	Other	
DAY/RESIDENTIAL CAMP]	Counselor	
		}	Specialist	
]	Unit Leader	
			Division Head	
	F	ì	Director	
		i	Other	
JCC (EXCLUDING PRE-SCHOOL)]	Group Worker - Teacher	
	7	i	Program Director	
	F	i	Department Head	
		i	Director	
	\vdash	í	Other	-
PRE-SCHOOL (ALL PROGRAMS SERVING	崇)	Assistant Teacher or Aide	
CHILDREN 0-5)		1	Teacher	
) 1	Director	
			Other	
INFORMAL EDUCATION YOUTH WORK				
I INFORMAL EDUCATION YOUTH WORK			Group Advisor	
			Youth Director	
			Other	
ADULT EDUCATION			Teacher	
		1	Program Director	
		ĺ	Other	

12.	/14/95	12:5	Marine R	216+231+211 HOUSE → 608 2	30				
DEC-11 9	5 11:02		F/JUF	3124444	65 5389 066	TO: 216+231+21	30	NO. 348 PAGE : Be	70
	- Ar	رسزامون	2× ×	1/2	A L		A In	_ 14_ 0	
	10	/ /		- Libert	Hesp			30	1
14.	Millered	un del anne	uzdan unu to ano	ad establicanat time	on professions	I training? Check o	nh/ the TM	Partie that	
14.			aug to Aon Surate Aon	to according (into	on bioressors	training r Cristin G	of Die 1 ac		-
		a .	Increased salary	ı				2	
		b.	Release time						
		O.	Tuition subsidies	•					
	닏	d.	Topics of persor	usi interpet					
	님	●.		ur work in Jewish					
	H	1.	•	rification (secular)			
		0-	Other (specify)						
\			. 						
15.	Beyon	d altendin(g In-service works	hops during the p	pest two years o	lid you: (Check 'Ye	s" or "No" f	or each tem)	
							Yes	No	
		Attend	a course in Judaio	a or Hebrew at a	community cer	fer or synagogue?			
	b.	Attend	a course in Judak	a of Hebrew at a	college or unive	ersky?			
	Ç.	Attend	a course in educa	tion at a college o	r university?				
	d.	Particip	sate in a private Ju	daica or Hebrew	study group?				
	θ.	\$1udy J	ludalca or Hebrow	on your awn?					
	1.	Particip year-loi	eate in some other ng seminar)? Spec	• -	study in Judaici	a or Hebrew (e.g.,			
16.	in whice		ilowing areas wou	id you like to incr	ease your know	riedge? Check only	the three i	most	
		a.	Holidaya and ritt	laie					
		þ.	Israel and Zionis						
		c	Jewish history						
		d.	Bible						
		9.	Synagogue skills	i/prayer					
	닖	t.	Rabbinic Meratur	7					
	ומססמנ	g	Jewish thought						
	Ш	h	Other (specify)						

In yo	our community, how adequate are the op	portunities for:			
		Very adequate	Somewhat adequate	Somewhat inadequate	Very Inedequate
■.	In-service workshops				
b	informal study with other educators (e.g., peer mentoring groups)				
Ċ.	Degrees in Judaic Studies or Hebrew				
d.	Certification in Jewish education				
6	Certification in administration/supervision				
PER	SONAL BACKGROUND				
Are y Yes	you Jewish?	nex			
a. b. c. d. e. t.	Reform Conservative Traditional Orthodox Reparatructionist Câmmunity Jewish Community Center Other (Specify)	At Phe Seed	presentations	t time le follor) 25 - W
Yes No		e where you are	a member?		
THAPAHY	i. Yes lo	Other (Specify) Ire you currently a member of a synagogue? Ires	Other (Specify) Ire you currently a member of a synagogue? Ires	Other (Specify) Ire you currently a member of a synagogue? Ires	Other (Specify)

12/14/95 12:51 GLIDDEN HOUSE → 608 265 5389
DEC-11 93 11:02 FROM:JF/JUF 3124442086

10:516+521+5130

NO.348 (708 PHUE:06

21.	Which	of the following do you usually observe? (Check all that apply.)		
		Light candles on Friday evening		
		Attend a Passover seder		
		Keep kosher at home		
		Light Hanuldah candles		
		Fast on Yom Kippur		
		Past on Yorn Kippur Observe Shabbet		
	- ₽-	Suid a sukkeh		
		Observe Shavuot		
<u></u>		Celebrate Israel Independence Day		
22.	During	the past year, did you: (Check "Yes" or "No" for each item)		
			Yes	No
	8	Attend synagogue on the High Holidays		
		Attend synagogue on Shabbat at least twice a month	-	
	ъ	writtern skræflodne og gudnder er som tasta e ustrer.	ш	الما
			_	_
	C.	Attend synagogue on holidaye such as Sukkot, Passover or Shavuot		
	d.	Deven or attend synagogue delly		
23.	Have	you ever been to Israel?		_
_,	Yes			
	No			
	If Was	", did you ever live in (state) for three months or longer?		
	Yes	The for the investor of the months of the far.		
	No	H		
	NO	_		
24.	What I	kind of Jewish school, if any, did you attend <u>befor</u> s you were thirteen? (Check)	of their apply)
	Ж	One day/week supplementary school		
	片	Two or more days/week supplementary school		
	片	Day school or yeshive		
		School in Israel		
	\vdash	None		
	\Box	Other (specify)		

216+231+2130 12/14/95 12:51 GLIDDEN HOUSE + 608 265 5389 DEC-11 95 11:02 FROM:JF/JUF

3124442086

9 TO:216+231+2130

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25.	What ki	nd of Jewish school	oi, if any, did you ettend a	iter you were thirteen? (C	heck all that apply.)
			pplementary achool		
			Aveak supplementary so	hool	
	\Box	Day achool or yet			
	Ħ	School in israel			
	Ħ	None			
	Ħ				
		Cirter (apecay)			
26.	After ag	e 18, did you atter	nd a yeshiva (or women's	equivalent)?	
	Yes				
	No				
27	Have ye	ou earned any type	of degree since high ect	ned?	
	Yes				
	No				
	If "Yes".	pieese specify all	the degrees that you have	e earned since high school	and the appropriate major(s) and
			(List all that apply)	•	
			Type of Degree	Major(s)	Minor(s)
Two-y	ear degre AA, ACD, d	86 No. 1			
fa fir t	THE STATE OF THE	J.C.,			
	es mom te iniversity)	achers seminary			
Bacha	iors degre	MAS			
	BA. BS, BI			·	
Maste	rs degree:	(e.g., MA, MS,			
Med, I	MHL MSV	V, etc.)			
					
Docto		Paul ara l			
(m.B., r	-IID., EQU	, DHL, etc.)			
					
Rabbir	ric ordinal	tion/smicha			
					
_					
Other	degrees				

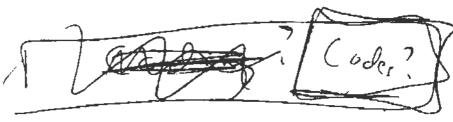
NO.348 010 PAGE:10

70:216+231+2130

28.	Do you hold a professional ticanse or certification in : Yes No	
	a. Jewish education	
	b. General education	
	c. Educational administration/	
	d. Early childhood education I If "Yee", from where?	
	e Other (TAR CHE) If "Yes". from where?	
29.	What is your days a	
29.	Marke D	
	Female	
30.	What is your age?	
	B. under 20 yunt U	\
	c. 30-39 years old	
	d. 40-48 years old	
	e 50-59 years old	
	f. 60 years and over	
31.	What is your markal status?	
•••	Single, never married	
	- Allina - I	
	c. Separated	
	d. Divorced	
	c. Separated d. Divorced e. Wildowed	
32.	Wyou are married, is your spouse Jewish?	
	No L	
33	What is your approximate total family income?	
	\$31,000-\$46,000	
	\$46,000-\$60,000	
	over \$60,000	
	What is your approximate total family income? \$30,000 or below \$31,000-\$46,000 \$46,000-\$60,000 over \$60,000	
	6,000	
	7	
	West !	
	Consider the same of the same	
	1 Vinto	
	9 90,000	
	9 701	

34.		 How important to your household income is the income you receive from your work in Jewish schoole? (Checlone.) 						
	a.	The main source						
	b.	An important source of additional income						
	Ç.	Insignificant to our/my total income						
35.		ch of the following best describes your career plans over the next three years? n to: (Check only one)						
	a .	continue working in my current teaching or administrative position at the same school						
	6.	continue in the same type of position (either teaching or administrative) at a different Jewish school						
	C.	move from a teaching position to an administrative position at a Jewish achool (of vice-verse)						
	d.	seek a position in Jewish education other than in a echool (such as a central agency)						
	●.	seek an education position in a non-Jewish setting						
	f.	seek work outside of education						
	g.	not work						
	h.	I don't know. I am uncertain.						
	l.	Other (specify)						

Thenk you for your essistance.



From: IN%"GOLDRIEROctrvax.Vandertilt.Edu" 18-DEC-1995 10:79:28.69
To: IN%"74104.33356compuserve.com", IN%"gomoranossc.wisc.edu"
CC:
Subj: RF: Chicago Survey

Return-path: (EMLDRIE Bactryax. Vanderpilt.Equ) Received: from eunice.ssc.wisc.egu by ssc.wisc.egu (PMDF V5.0-5 #12975) id <01HYY704B3F0HTJEZ6Bssc.wisc.eou> for gamorarassc.wisc.edu; Mon/ 18 Dec 1995 10:28:52 -0600 (CST) Received: from ctrvxl.Vanderbilt.Ecu by eunice.ssc.wisc.edu; ia AA07759; 5.65/43; Mon. 18 Dec 1995 10:29:37 -0600 Received: from GATHWORKS-MAIL by ctrvax. Vanderbilt. Edu (PMOF V5.0-5 #11488) id < Olhyyoww YR ISRX3 I HRactryax . Vancerbil t. Edu); Fon, 18 Dec 1995 10:26:38 -0600 (CST) Date: Mon. 18 Dec 1995 10:26:08 -0600 (CST) From: GOLDRIE Pactryax . Vanderbilt . Ecu Subject: Re: Chicago Survey To: 74104.3335a compuserve.com, gamcranassc.wisc.edu Massage-id: < 01HYY6/W YRTUAX3IHRActrvax.Vancerbilt.Edu> X-V MS-To: I M% "7 4104.3 335@compuserve.com", in%"caroran@ssc.wisc.edu", MIME-version: 1.0 Content-transfer-encoding: 7811

Bill, I have a few additional comments on the Chicago survey, these pertain to issues specific to pre-school-E(E:

 In our own work we had some issues about whether the pre-school, ECE setting was freestanding, connected to a day-school or synaggue, or connected to a JCC.

I suggest adding this cuestion. It has implications for accreditation, in-service, etc.

- 2) The current version of the survey only asks about increasing knowledge in Jewish content \((a15)\). Did they consider also asking a question about ECE topics. I think it would be important to ask both, given our thinking about pedagogical content knowledge.
- 3) Lastly, do they want to ask whether the ECE setting they work in is accredited, licensed, etc (given our interst and findings about levers?)

From: SCCR::@AMDRAN. 16-LFC-1995 73:40:56.2A

To: BILL
CC: ELEN, GAMURAN, ALAN, ADNETE
Subj: Chicago survey of educators in lewish early childhood programs

dill.

You've done an excellent job of reviewing and commenting on the

You've done an excellent job of reviewing and commenting on the Chicago adaptation of our survey. You are right, they were pretty taits ful to ours. The omission of the careers question is serious, so I'm plad to hear they seem open to including it. Same for the questions on number of workshops. You did a good job of explaining why these questions are important. Please let me know if I need to talk to someone to reinforce these points.

I have comments only or the first part of your comments:

I think it's clear from question 2 that the primary school is the school at which respondent works the nost hours. I thought the term "orimary school" might be confusing because it's a synonym for "elementary school." (then than that, I did not see a problem with the definition of what "primary" refers to. HCMEVEP, they need to recognize that the survey directs respondents to answer about the school in which they work the most hours, and for some respondents this will NOT BE AN MARLY (HILWHORD SCHOOL).

In change this rattern, they might combine questions 2 and 6 in a grid, as follows:

In what type(s) of school(s) do you work, and for how many hours per week do you work at each school? (MARK ALL THAT APPLY)

ä.	Mursery school/Early childhona	fours per week
	1. Serving children U = 2 1/2 years old	
	2. Servino children 2 1/2 - 5 years old	
	3. Gay care	
D.	. Pay school (" - ")	
C .	. Supplementary school	THE THE THE THE THE
d.	. Adult education	
€.	Other (specify)	

The new grid question would come right after ${\it Cl.}$ Then, there would be a statement:

IN SUBSEQUENT GLESTIONS, "MALE FARLY CHILDHOOD SCHOOL!" OR "JODE PEFER TO THE FARLY CHILDHOOD SCHOOL OF JOB IN WHICK YOU WORK THE MOST HOURS,

Inis would be intlowed by \$3, which would be could only ask about "main early chilohond school" (not 4 schools -- ro great loss), then \$5, \$7, and the rest. In general, questions would need to be revised to refer to "main early chilohond too" instead of "primary job".

adam and Lier,

four should have produced the transfer contribute the Chicago survey of early chilubons educators, using the fire combiled notes on it.

I shoke with linds is growing to the note are holds person, with knowledge of evaluations and note in the line of the lamber to review the survey with you two perform requirements of another and the issues that she should him he be a line of the line of our anchor items that he is a recent control of the recent control of the recent control of a recent control of a recent control of a retired in a performance (see helps). She responded and a first control of a recent control of the second of the secon

my comments on those ofermy sinclugion the two moints shoved are as follows. On you have any notational commenter lister with any of my comments?

I sould that I say here this in far and since she has conditions to meet. I hope that is usay that you? The server is antically core.)

The use of the entry "originary echool" may be confusing to educators. In question 22 years "first or results school". Fin the originary school be the school in which the confusion of the confusion of the confusion of the confusion of the confusion of the confusion of the confusion.

Jo you hart anto no the position (general) in which the educator works the most hours the first and according that they consider to be "originary" (for whatever reasons: and if the perior, proval or the school in which they work the most hours is the perior of full start, or early children's estimate than the presentation of their architectures of their startings of the than pressentations.

I when the distributions. In each cases, I suggest that you use the place "lifes and of the series" tinstead of "haritary school") and include an instruction state on an include an the time of page 2 in the time of survey.

u. 'row the manswer the question to the restront of the serve and early questions of the restront of the restront of the contraction on the other

4 (

schools in which the, work in a day school they receive their the cay school, instead of the pre-school?

schools at white fur, and the rection the name them answer in redard to the TWO schools at white fur, and the rest abuse. The (seeminn) problem with this alternative is the type by move streamentary who work more hours in two other actings income any school or supplementary school). Thus, you would not be culturing and if its another actings are school.

Indicates working in a resoluted for their connunities surgests that this is very rare. Buly part of teachers were in fore than two settings. (If these, 35% indicates working in a resocuted for their first or second setting. Given the abount of nours that here-count for their first or second setting. Given the abount of nours that here-count for their first or second setting. Usually uperate, runt of the resiminary and runtary and resocuted at all. Individually you curveys all the pre-school tarchers in your community. I would expect that their first or second setting.

- Z. In hursting ", "tave you" monels to transposed to read "you have".
- in Turation if I ampled adding the phrase (Check one response). Ditto top all similar durities.

4. If question (, l'elengeries listed as alter a. ?., and a. %. seen to overlap. To equie on the characteristic and the analy? I suggest asking about the ages of their children as a septreta destion. To this question (#6), you can distinguish sociation "'ay eart" and the other type of ore-school, as long as your description of the "other type" is clearly distinguishable (to teachers) from a "ay care."

- D. Austrian of infertion, that van don't want to cause problems or uncomfurtable facing a by providing a salary range for pre-school educators that extends for paying there are simple and into an extended to at least \$50,000 or more.
- o. In hunsting "is you price "supplemental School", At other times, you write "humplementary ichori", I suggest the inter.
- for there are thus curstill includes fill Educators Survey, which we consider to be uncluded that you emitted from your survey. They are:
- years?
- usestic 1 and you coscribe vourseld as having a career in Jewish education?
- abertion at Euripe the last tro years have you been required to attend in-service workshops: If were now make? If were for what reason?
- augration of the total augustation in-service workshops of you actually attend during the lost two years, whather required or not?

i policy that is it important to include all four of those questions in your survey. Late on experience in paperal acception (especially for pre-school teachers) is an important component of how cell tenined your educators are in general education. "Ether educators complete translaves to have a career in Jawish observation is a visal majorator of how much professional development you can expect from the advantage of the educators are currently engaged in law much professional development of the educators are currently engaged in (defore deciping mature that the advantage of in your community, it is important to know where you area. The educators also provide important has line and other mature area. There are also provide important has line assets.

ಎ 📶

As you have have noted in the things and thinkness and thinkness reports the well as the tide included in the unit we obtained from these questions played a central rule to the local remodulative choices that were told. Finally, we do not the file include the continual rule of the community was a transfer of the continual rule o

a. Inthre surstant is the year survey's you need a new section heading: Iraining and "titt sustanting. It you decise to include questions on workshops, the besign dual to recreat these questions.

y- suestion when the second affiliation and accordance affiliation (agains, 'er question after the fill buryer.

in. In turstice "by the fact "named" (tosters of "sex") should work, as land as the electrons interest the fact. In you think that "gender" will be understood by all effectives "ingline enter the fact that the fact the fact that the fact that the fact the fact that the fact that the fact that the fact the fact that the fact that the fact the fact that the fact the fact that the fact that the fact the fact the fact that the fact the fact that the

I'. Or question 12, have the absorbions as therefore the central test than 120,000-544,999; as the central test than 120,000-544,999; as the central test were not give in the contral test test testing with your about this.

Let not to contral the contral testing with your about this. The too many cases at the contral testing to be really meaningful. This is especially frue if you are a superintered, the survey to pre-school directors.

Inat's fit. Witherwise, the survey is almost identical to ours. Their minor additions (i.e.e. rather herefit items; saum reasonable and useful.

sill

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r no ma 13: TLI LL' , he state at the little LC: thicknessing of the transfer and letter early obtlehone programs aus i: Dille You've dure an excellent the er providing and permenting on the Chicago adartition in our supplies. "In its right, they were pretty faith of to our . ' a missing of the corpora chestion is serious, so I'm mist in her there are anym to including it. Name the the questions on number of Huranians. You the a read into of explaining why there putting we thank a let as know if I need to talk to someons to a ifforca ' i se main's. I may request some or the first bort of your comments:

I think it's color 'indignation of the primary school is the school at which respectively are traces. I thought the term "arimary school" of the condition of the school o

io chande this esteers, they provided for destings? and 4 in a gride as fullowers

In what typeses of the coles a you want a and for any hours har week do you work to a to request to a light surger;

de "dervine chieften e e'e - 2 yr ma alc

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the new grid cursty in what courselves after it. Then, there would be a statement:

IN SUITS OF THE TANK TO THE PARTY OF THE PARTY OF THE PARTY.

into wonth he toliment / / which and a could only ask shout "hain early unit on, enout" that a count on the count loss), then why and the count. In potential most tone adult open to be revised to refer to "hair and", out of any interest of "original into."