



THE JACOB RADER MARCUS CENTER OF THE  
**AMERICAN JEWISH ARCHIVES**

**MS-831: Jack, Joseph, and Morton Mandel Foundation Records, 1980 – 2008.**  
Series E: Mandel Foundation Israel, 1984 – 1999.

---

Box  
D-1

Folder  
1894

CJENA correspondence and commissioner interviews, 1990.

For more information on this collection, please see the finding aid on the  
American Jewish Archives website.

---



# Brandeis University

Philip W. Lown  
School of  
Near Eastern and  
Judaic Studies

Benjamin S. Hornstein  
Program in Jewish  
Communal Service  
617-736-2990

Waltham, Massachusetts  
02254-9110

August 29, 1990

Dr. Seymour Fox  
c/o Mayflower Hotel  
Central Park West & 61st Street  
New York, NY 10023

Dear Seymour,

I valued the opportunity to meet with you yesterday, both to get your suggestions on my paper on Informal Jewish Education and also your ideas on possible support for new initiatives for the Hornstein Program with either the new Council or the Mandel Foundation.

I await receiving from you the latest edited version of my paper (which includes my additional material sent to Annette in April), along with suggested areas for changes from you and other readers.

I'll start to work on the revisions once I receive the written suggestions from you.

Enclosed is a copy of the paper on the thinking of the Hornstein faculty on the future direction for the Program. This paper on "Integrated Education" is the basis for the preliminary conversations Joe Reimer and I will have with Steve Hoffman, Hank Zucker and Marc Gurvis in Cleveland on September 12. I would very much welcome your comments and suggestions on these ideas.

I hope your efforts to complete the writing for the National Commission on Jewish Education is coming to a satisfactory conclusion.

Best regards.

Sincerely,

A handwritten signature in cursive script that reads "Bernie".

Bernard Reisman, Director  
Hornstein Program

enc.  
ng

FAX SENT  
DATE: 16.8

Nativ Policy and Planning Consultants  
Jerusalem, Israel

נתיב-יועצים למדיניות ותכנון  
ירושלים

Tel.: 972-2-662 296; 699 951  
Fax: 972-2-699 951

FACSIMILE TRANSMISSION

URGENT A.M.

TO: PROF. S. FOX

DATE: 16/8/90

FROM: ANNETTE HOCHSTEIN

NO. PAGES: 4

FAX NUMBER:

DEAR SEYMOUR,

I RECEIVED YOUR POST-FINN FAX AND AM  
LOOKING FORWARD TO DISCUSSING THE TASK AHEAD  
WITH YOU.

1. I BELIEVE COMMISSIONER EXPECTATIONS SHOULD  
NOT WORRY YOU SO MUCH: REMEMBER THAT MOST  
WILL RESPOND AS NEUTRALLY AS IN THE PAST. THE  
FEW WHO CARE FOR DETAIL AND CONTENT  
SHOULD AND CAN BE CONSULTED INDIVIDUALLY.
2. WE HAVE DONE A COMPLETE COMPARISON OF  
VERSIONS HERE - LET'S TALK.
3. RE-CHAPTER 2: I AM UNAWARE OF EXPECTATIONS  
FROM ME: THEY HAD NOT SEEN THE VERSION I  
SENT WITH YOU. IF THE INTENTION RELATES TO  
THE LATEST OUTLINE - YOU AND I SHOULD DISCUSS  
THIS FURTHER.

I AM FORWARDING A FAX FROM H.L.Z. - SURE HE  
MEANT TO SEND IT TO YOU. COULDN'T RESIST A  
COUPLE OF COMMENTS. DO TAKE CARE. THANKS FOR  
KEEPING ME POSTED.

4. ATTACHED FROM CURRENT HOMILETICS.

Annette

Seymour Fox  
Stephen H. Hoffman

TO: Morton L. Mandel

NAME

DEPARTMENT/PLANT LOCATION

FROM: Henry L. Zucker

NAME

DEPARTMENT/PLANT LOCATION

DATE: 8/15/90REPLYING TO  
YOUR MEMO OF: \_\_\_\_\_

SUBJECT:

I have redone the policy statement about "Funding Responsibility of the Council on Initiatives in Jewish Education" to reflect our discussion on August 14. If the revised version is acceptable, a next step is to present it to the senior policy advisors on September 16.



FCZFEUZOZP, FRRROE FC-FFO-JFHN



Morton L. Mandel  
Stephen H. Hoffman

TO: Seymour Fox

NAME

DEPARTMENT/PLANT LOCATION

FROM: Henry L. Zucker

NAME

DEPARTMENT/PLANT LOCATION

DATE: 8/15/90

REPLYING TO

YOUR MEMO OF: \_\_\_\_\_

SUBJECT: FUNDING RESPONSIBILITY OF THE COUNCIL ON INITIATIVES IN JEWISH EDUCATION

The Council is expected to stimulate increased funding for Jewish education in North America to enable providers to undertake important new initiatives and to improve programs. One aspect of this thrust is to work with private family foundations to encourage them to increase their contributions to Jewish education, and to consider appropriate program requests.

The Council emphasizes the need for active participation by private family foundations to give a "quick start" to program improvements in Jewish education, and to continue to cultivate a healthy response to Jewish education needs. Long-term, federations and congregations will have to adjust programs to meet a good share of the need for new education funds.

The Council sees itself, in part, as a resource to facilitate family foundation grants to Jewish education; as a resource for the development of programs which merit increased support; as a provider of information to foundations; and as a liaison between the family foundation funders and the program providers.

DE- [The Council does not see itself as a source of direct funding for new programs. It will not seek to have a substantial central fund through which providers can apply for funding. The Council looks on each provider and each funder as a completely independent body, which will make all decisions regarding program requests and responses to those requests.]

DELETE BRACKETED

The Council will <sup>have</sup> [need] a fund of about \$500,000 a year for the next three years to maintain its own operation, and will seek these funds from family foundations and individuals.

It is hoped that the result of the Council's efforts will encourage a healthy relationship between funding sources and service providers, and generous support of Jewish education by family foundations.

DELETE  
NO GOOD  
FOR  
PUBLIC  
STATEMENT

INTERNET-OFFICE CORRESPONDENCE

FAX SENT

DATE: 16/8

Nativ Policy and Planning Consultants  
Jerusalem, Israel

נתיב-יועצים למדיניות ותכנון  
ירושלים

Tel.: 972-2-662 296; 699 951

Fax: 972-2-699 951

FACSIMILE TRANSMISSION

TO: PROF. S. FOX  
FROM: ANNETTE HOCHSTEIN

DATE: 16/8/90

NO. PAGES: 3

FAX NUMBER:

DEAR SEYMOUR,

THE ATTACHED IS A SUMMARY OF THE  
DIFFERENCES BETWEEN THE REPORT  
VERSIONS OF JUNE 12 AND OF JULY/AUG.  
WE HAVE A MARKED UP COPY WITH DETAILS -  
FOR NEXT ROUND. (CHAPTER 3 NEEDS SOME  
STRENGTHENING - BUT OTHERWISE ± O.K.).

(MARKETING)  
RE-CRB.: IN THE PAPER

I AM TELLING HIM AND HIS STAFF THAT  
SINCE WE ARE OVERTAKEN BY  
EVENTS YESTERDAY'S THINKING IS  
IRRELEVANT. THIS IS TIME FOR THOUGHT AND  
NEW (CREATIVE) DIRECTIONS. THIS (MAY BE)  
USEFUL FOR RE-DIRECTING THEIR THINKING  
BEST REGARDS

A



MEMO

{diffs.rep}

TO: AH  
 FROM: Alissa  
 DATE: 16.8.90  
 SUBJECT: What is left out from old chapters of report in new version

Old Chapter 2/New Chapter 1 (Facing the Crisis):

1) "This dangerous state of affairs is in no small measure the result of the historically low priority that the Jewish community as a whole has given to Jewish Education . . ." (p.5) replaced with an insert.

2) "A number of studies indicate that Jews who intermarry are significantly less likely to provide their children with a Jewish education. A study of children of intermarriages shows that only 24% of children in dual faith households identify themselves as Jews." (p.6)--deleted

3) Section How the Commission Was Formed (p.8 ff) deleted.

Old Chapter 3/New Chapter 2 (Jewish Education--Its Scope and Its Problems):

1) Introduction cut--goes right into the data

2) Detailed descriptions of educational settings deleted in favor of a brief chart/table.

3) Table on day & supplementary school enrollment deleted (2 graphs retained)

4) Section on research "The Need for Reliable Data" deleted.

5) "A Closer Look at Six Major Forms of Jewish Education" section deleted--but statistics on formal education remain. (Deleted: JCC, Israel Experience Programs, Early Childhood Programs, College-Age Programs)

6) "Major Issues That Need to be Addressed" section deleted--but information on need for curriculums, lay leaders, the profession are elsewhere in text. (Deleted: The need to reconsider the structure of Jewish education)

7) The section "The Need to Improve Curriculum and Methods" cut to 2 short paragraphs about deficiencies and new technologies for it

8) "The Need for Additional Funding" section deleted (but discussed in new ch.4)

Old Chapter 4/New Chapter 3 (Establishing Priorities):

- 1) All Commission history deleted in chapter
- 2) Discussion of Lead Communities and Council kept in but without the history

Old Chapter 5/New Chapter 4 (A Blueprint for the Future):

- 1) Element IV--Developing Programmatic Areas deleted (but info interspersed elsewhere)
- 2) The other elements are renumbered and/or renamed
- 3) Description of Council cut short. Only brief mention of roles of CJF, JESNA, JCC Association
- 4) From Lead Communities section--the following moved to Building Profession section: Fellows, J. Ed. Corps, Fast-Track, Career Changers. Projections kept to a minimum but there is a detailed plan of action.
- 5) Section on Developing Continental Strategies majorly reworded and retitled (Building the Profession of J. Ed.)
- 6) Section on Community reworded

IN BRIEF: Content is here, but reorganized.

Old Chapter 6:

No parallel



XX SENT X  
ATE: 16/8/90

Nativ Policy and Planning Consultants  
Jerusalem, Israel

נתיב-יועצים למדיניות ותכנון  
ירושלים

Tel.: 972-2-662 296; 699 951

Fax: 972-2-699 951

FACSIMILE TRANSMISSION

TO: PROF S. FOX (GUEST)

DATE: 16/8/90

FROM: ANNETTE HOCHSTEIN

NO. PAGES: 3

FAX NUMBER:

HOLD FOR ARRIVAL  
TODAY

SECOND VERSION:

INCLUDES TABLE ON  
PERCENTAGES ENROLLED.

BEST REGARDS

Annette

P.S. FRIDAY NOON TO SUNDAY MORNING  
SHAUL & I WILL BE AT:

053) 618-555 2m 302.

for the aggregate of smaller Jewish communities in Latin America (69–73%). These were followed by South Africa, Australia and Argentina (62–66%), the United Kingdom (53–57%), Canada and Brazil (47–51%), the United States (39–43%), the Muslim Countries (38–42%),<sup>8</sup> and the smaller Jewish communities in Western Europe (36–40%). Of the major communities, France, with an enrollment of 22–26%, had the lowest proportion of Jewish children currently receiving a Jewish education.

**TABLE 4. CURRENT ENROLLMENT RATES IN JEWISH SCHOOLS<sup>a</sup> PER 100 JEWISH CHILDREN AGED 3 TO 17, BY TYPE OF SCHOOL AND COUNTRY – ESTIMATED RANGES, 1981/82–1982/83**

Country <sup>b</sup>	Total	Day Schools <sup>c</sup>	Supplementary Schools
Total Diaspora	36–40	15–17	21–23
Total Diaspora, without Eastern Europe and other countries not incl. in the census	40–44	17–19	23–25
United States thereof:	39–43	11–13	28–30
New York	34–38	18–20	16–18
Other	41–45	7–9	34–36
Canada	47–51	30–32	17–19
France	22–26	14–16	8–10
United Kingdom	53–57	27–29	26–28
Other Western Europe	36–40	26–28	10–12
Argentina	62–66	53–55 <sup>d</sup>	9–11
Brazil	47–51	46–50	1
Other Latin America	69–73	68–72	1
South Africa <sup>e</sup>	62–66	52–54	10–12
Australia	62–66	47–49	15–17
Muslim Countries <sup>f</sup>	38–42	37–39	1–3

(a) Estimates of Jewish school-age population prepared by Division of Jewish Demography and Statistics, Institute of Contemporary Jewry, The Hebrew University of Jerusalem.

(b) See notes (c)–(h) to Table 2.

(c) Including kindergartens not attached to a day or supplementary school.

(d) Including schools offering both day and supplementary programs.

(e) Including non-Jewish pupils in Jewish nursery schools.

(f) Underestimated, especially for supplementary schools.

Source: First Census of Jewish Schools, 1981/82–1982/83.

TABLE 3. PUPILS IN JEWISH SCHOOLS IN THE DIASPORA, BY TYPE OF SCHOOL AND COUNTRY - 1981/82-1982/83

Country <sup>a</sup>	Total	Day Schools <sup>b</sup>	Supplementary Schools
<i>Absolute Numbers</i>			
Total Diaspora <sup>c</sup>	544,595	231,828	312,767
United States	372,417	104,752	267,665
thereof: New York	99,515	53,737	45,778
Other	272,902	51,015	221,887
Canada	26,627	16,679	9,948
France	20,664	12,638	8,026
United Kingdom	30,248	15,346	14,902
Other Western Europe	11,276	8,040	3,236
Argentina	21,371	17,997 <sup>d</sup>	3,374
Brazil	10,705	10,449	256
Other Latin America	16,881	16,551	330
South Africa <sup>e</sup>	15,658	13,398	2,260
Australia	9,789	7,268	2,521
Muslim Countries <sup>f</sup>	8,959	8,710	249
<i>Percentages</i>			
Total Diaspora <sup>c</sup>	100	43	57
United States	100	28	72
thereof: New York	100	54	46
Other	100	19	81
Canada	100	63	37
France	100	61	39
United Kingdom	100	51	49
Other Western Europe	100	71	29
Argentina	100	84 <sup>d</sup>	16
Brazil	100	98	2
Other Latin America	100	98	2
South Africa <sup>e</sup>	100	86	14
Australia	100	74	26
Muslim Countries <sup>f</sup>	100	97	3

(a) See notes (c)-(h) to Table 2.

(b) Including kindergartens not attached to a day or supplementary school.

(c) Without Eastern Europe and other countries not included in the census. Including about 7,200 non-Jewish pupils, thereof approximately 900 in the United States.

(d) Including schools offering both day and supplementary programs.

(e) Including non-Jewish pupils in Jewish nursery schools.

(f) Underestimated, especially for supplementary schools.

Source: First Census of Jewish Schools, 1981/82-1982/83.

TEN  
YEAR  
OLD





PREMIER INDUSTRIAL CORPORATION  
REQUEST FOR TELEX/MAIL GRAM/FAX  
72343 (REV. 2/88) PRINTED IN U.S.A.

SPECIFY HOW TO SEND MESSAGE

DATE REQUESTED

8-14-90

☐ MAILGRAM☒ FAX NO. 011-972-2679-957NO. OF PGS. -1-  
(INCL. COVER SHEET)

REGULAR - Send at time rates are most economical

TYPE (USING DOUBLE SPACES) OR PRINT CLEARLY

TO:

NAME ANNAHE HOCHSTEINCOMPANY NATIX

STREET ADDRESS

CITY, STATE, ZIP Jerusalem

PHONE NUMBER

FROM:

NAME VIRGINIA LEVI

COMPANY

DEPARTMENT 090

COST CENTER

2163619962

TELEX NO.: 6873015 PREMI UW

FAX NO.: 2163619962

TIME SENT: 8:14 PM

MESSAGE:

Sent 7:03 PM

DEAR ANNETTE;

JUST REREAD THE WHOLE  
REPORT (SLOWLY) IN PREPARATION FOR 2 P.M.  
MEETING (M-L.M. H.L.Z. S.H.) AM ENCOURAGED.  
HAD A VERY GOOD MEETING WITH H.L.Z.  
THIS MORNING.

BEST  
Sg

\*\* TOTAL PAGE.01 \*\*



# COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA

4500 Euclid Avenue  
Cleveland, Ohio 44103  
216/391-8300

## Commissioners

Morton L. Mandel  
Chairman  
Morton R. Aukerman  
Ronald Appleby  
David Arnow  
Jack Bieler  
Charles R. Bronfman  
Lester Crown  
David Dubin  
Stuart E. Eizenstat  
Joshua Elkin  
Eli N. Evans  
Irwin S. Field  
Max M. Fisher  
Alfred Gottschalk  
Arthur Green  
Irving Greenberg  
Joseph S. Gruss  
Robert I. Hiller  
David Hirschhorn  
Carol K. Ingall  
Ludwig Jesselson  
Henry Koschitzky  
Mark Lainer  
Norman Lamm  
Sara S. Lee  
Seymour Martin Lipset  
Haskel Lookstein  
Robert E. Loup  
Martha J. Maryles  
Florence Melton  
Donald R. Mintz  
Lester Pollack  
Charles Ratner  
Esther Leah Ritz  
Harriet L. Rosenthal  
Alvin I. Schiff  
Lionel H. Schipper  
Ismar Schorsch  
Harold M. Schulweis  
Daniel S. Shapiro  
Margaret W. Tishman  
Isadore Twersky  
Bennett Yanowitz  
Isaiah Zeldin

## In Formation

## Senior Policy Advisors

David S. Ariel  
Seymour Fox  
Annette Hochstein  
Stephen H. Hoffman  
Martin S. Kraar  
Arthur Rotman  
Carmi Schwartz  
Herman D. Stein  
Jonathan Woocher  
Henry L. Zucker

## Director

Henry L. Zucker

## Staff

Mark Gurvis  
Virginia F. Levi  
Joseph Reimer

TO: Members of the Commission on Jewish Education  
in North America

FROM: Morton L. Mandel, Chairman

DATE: August 7, 1990

The report of our Commission on Jewish Education in North America will be distributed at a luncheon meeting at 12 noon on Thursday, November 8 at the Grand Hyatt Hotel in New York City. Please put this date on your calendar and plan to be with us to celebrate this event.

The report of the Commission is in preparation now. You will be receiving material relating to the report from time to time, and your comments will be gratefully received.

On November 8th, the Commission will also consider a comprehensive report on plans for the follow up of the work of the Commission.

We plan to invite to the meeting not only members of the Commission, but also a number of other persons who have been helpful to us in our deliberations, or who will be involved in the implementation of the report's recommendations.

cc: Senior Policy Advisors



PREMIER INDUSTRIAL CORPORATION

## REQUEST FOR TELEX/MAILGRAM/FAX

12343 (REV. 2/88) PRINTED IN U.S.A.

SPECIFY HOW TO SEND MESSAGE

DATE REQUESTED

8/7/90

☐ TELEX NO.☐ MAILGRAM☒ FAX NO. 9722699951NO. OF PGS. 13  
(INCL. COVER SHEET)☒ URGENT - Time sensitive - must go at once☐ REGULAR - Send at time rates are most economical

TYPE (USING DOUBLE SPACES) OR PRINT CLEARLY

## TO:

NAME ANNETTE HOCHSTEIN

COMPANY NATIV

STREET ADDRESS

CITY, STATE, ZIP JERUSALEM

PHONE NUMBER

## FROM:

NAME GINNY LEVI

COMPANY PREMIER

DEPARTMENT

COST CENTER 090

2163619962

TELEX NO.: 6873015 PREMI UW

FAX NO.: 2163918327

TIME SENT:

## MESSAGE:

AMERICAN JEWISH  
ARCHIVES

MEMO TO: Seymour Fox, Annette Hochstein, Dena Merriam  
FROM: Virginia F. Levi *Living*  
DATE: August 7, 1990  
SUBJECT: Commissioner Bios

---

Attached are commissioner bios for use in the final report. For each there is a "one-liner" for the body of the report and a slightly more extensive bio for the appendix.

I sent proposed listings to commissioners with a request that they respond by August 3. The + symbol indicates that a revision was submitted. We can assume that the others are satisfied with the current wording, but should not be surprised if we hear from one or two others later this summer. Lainer, Melton and Mintz submitted revisions during the course of the Commission and are probably satisfied with them, as revised.

A few, like Peggy Tishman, went well beyond the 5-line limit we set. I leave it to you to decide whether or not to edit.





\*

Mona Riklis Ackerman, President - Riklis Family Foundation

Mona Riklis Ackerman (Ph.D.), Riklis Family Foundation, New York, NY  
Dr. Ackerman is a clinical psychologist and President of the Riklis Family Foundation. She is active in UJA/Federation of Jewish Philanthropies of New York and American Friends of Rechov Sumsum.

\* Will be revised after August 15.

Ronald Appleby, Active in Toronto Jewish Congress, Jewish National Fund, Council of Jewish Federations, United Jewish Appeal

Ronald Appleby Q.C., Robins, Appleby & Taub, Toronto, Ontario  
Mr. Appleby is chairman of the law firm of Robins, Appleby & Taub, involved mainly in business income tax consultations; he speaks and writes regularly on this subject. He is active in many civic and Jewish causes, including the Toronto Jewish Congress, Jewish National Fund, Council of Jewish Federations, and United Jewish Appeal.

+

David Arnow, North American Chair - New Israel Fund

David Arnow (Ph.D.), New York, NY  
Dr. Arnow is a psychologist, North American Chair of the New Israel Fund and Chair of the UJA/Federation of Jewish Philanthropies of New York Subcommittee on Governance.

+

Mandell L. Berman, President - Council of Jewish Federations

Mandell L. Berman, Southfield, Michigan  
Mr. Berman was President of Dreyfus Development, a real estate developer. He is immediate past Chairman of the Skillman Foundation, President of the Council of Jewish Federations, and a past President of the Detroit Federation. He served as Chairman of the American Association of Jewish Education and is Honorary Chairman of JESNA. He is a member of the Board of the Dreyfus Corporation.



+

Jack Bieler, Chairman of H.S. Judaic Studies, Hebrew Academy of Greater Washington

Jack Bieler (Rabbi), Hebrew Academy of Greater Washington, Silver Spring, Maryland

Rabbi Bieler is Coordinator of H.S. Judaic Studies and Lead Teacher at the Hebrew Academy of Greater Washington. He has served as Chairman of the Talmud Department at the Joseph H. Lookstein Upper School of Ramaz, Permanent Scholar-in-Residence of Congregation Kehilath Jeshurun, and was a Jerusalem Fellow.

+

Charles R. Bronfman, Chairman and Founder - The CRB Foundation

Charles R. Bronfman, Montreal, Quebec

Mr. Bronfman is Co-Chairman and Chairman of the Executive Committee of The Seagram Company, Ltd., Chairman of The CRB Foundation, President, UIA Canada, and Honorary Chairman, Canada-Israel Securities Ltd. He is active in many other civic and Jewish causes.

+

John C. Colman, President - Jewish Federation of Metropolitan Chicago

John C. Colman, Glenview, Illinois

Mr. Colman is a private investor and business consultant. He is a member of the Executive Committee of the American Jewish Joint Distribution Committee, President of the Jewish Federation of Metropolitan Chicago, Chairman of the Center for Social Policy Studies in Israel and is active in a wide variety of Jewish and general institutions.

+

Maurice S. Corson, President - The Wexner Foundation

Maurice S. Corson (Rabbi, D.D.), The Wexner Foundation, Columbus, Ohio

Rabbi Corson is President of the Wexner Foundation. He was a director of the Jewish Community Relations Council of Philadelphia, Executive Director of the United Israel Appeal of Canada, and Associate Director of Development for B'nai B'rith International. He is active in many Jewish and civic causes. Prior to entering the field of communal service, Rabbi Corson served as a congregational rabbi in Baltimore; Ventnor, New Jersey; and Seattle, Washington.

+

Lester Crown, Past Chairman - The Jewish Theological Seminary of America

Lester Crown, Chicago, Illinois

Mr. Crown is President of Henry Crown and Company, Chairman of the Board of Material Service Corporation and Executive Vice-President of General Dynamics. He has served as Chairman of the Board of The Jewish Theological Seminary of America.

David Dubin, Executive Director - JCC on the Palisades

David Dubin, JCC on the Palisades, Tenafly, New Jersey

Mr. Dubin is Executive Director of the Jewish Community Center on the Palisades and author of several articles in The Journal of Jewish Communal Service on Jewish education within Jewish community centers.

+

Stuart E. Eizenstat, President of the Jewish Community Center of Greater Washington and Honorary Vice President of the American Jewish Committee

Stuart E. Eizenstat, Powell, Goldstein, Frazer & Murphy, Washington, D.C.

Mr. Eizenstat practices law in Washington, D.C. and teaches at the Kennedy School of Government at Harvard University. He was Director of the domestic policy staff at The White House under the Carter Administration. He is President of the Jewish Community Center of Greater Washington and Honorary Vice President of the American Jewish Committee.

+

Joshua Elkin, Headmaster - Solomon Schechter Day School of Greater Boston in Newton

Joshua Elkin (Rabbi, Ed. D.), Newton, MA

Rabbi Elkin is Headmaster of the Solomon Schechter Day School of Greater Boston, Newton, MA. He has taught in the Jewish Education concentration of the Hornstein Program in Jewish Communal Service at Brandeis University and recently completed a year as a Jerusalem Fellow.

Eli N. Evans, President - Charles H. Revson Foundation

Eli N. Evans, Charles H. Revson Foundation, New York, NY  
Mr. Evans is President of the Charles H. Revson Foundation which supports programs in urban affairs, Jewish and general education, and biomedical research policy. He has written two books on the history of Jews in the American South.

+

Irwin S. Field, Director-Jewish Agency for Israel

Irwin S. Field, Liberty Vegetable Oil Company, Cerritos, CA  
Mr. Field is President of Liberty Vegetable Oil, and Director of Luz International Ltd. He is Vice Chairman of the Jewish Federation of Los Angeles and a past National Chairman of the United Jewish Appeal. He serves many other national and international organizations.

Max M. Fisher, Former Chairman, Board of Governors - The Jewish Agency for Israel

Max M. Fisher, Detroit, Michigan  
Mr. Fisher was Chairman of the Board of Governors of The Jewish Agency for Israel, President of the Council of Jewish Federations, and President of the United Jewish Appeal. He was Chairman of United Brands Company and has been involved with many other corporations and civic and Jewish organizations.

+

Alfred Gottschalk, President - Hebrew Union College-Jewish Institute of Religion

Alfred Gottschalk (Rabbi, Ph.D.), Hebrew Union College, Cincinnati, Ohio  
Dr. Gottschalk is President of the Hebrew Union College-Jewish Institute of Religion and Professor of Bible and Jewish Religious Thought. He is founder of the School of Jewish Communal Service and Chairman of the Academic Committee of the U. S. Holocaust Memorial Council. He also serves as Vice President of the World Union for Progressive Judaism. He has written extensively on education and Jewish intellectual history.



Arthur Green, President - Reconstructionist Rabbinical College

Arthur Green (Rabbi, Ph.D.), Reconstructionist Rabbinical College, Wyncote, PA  
Dr. Green is President of the Reconstructionist Rabbinical College and the author of many books and articles including Tormented Master; A Life of Rabbi Nahman of Bratslav.

+

Irving Greenberg, President - The National Jewish Center for Learning and Leadership

Irving Greenberg (Rabbi, Ph.D.), The National Jewish Center for Learning and Leadership, New York, NY

Rabbi Greenberg is President and co-founder of CLAL: The National Jewish Center for Learning and Leadership. He founded and chaired the Department of Judaic Studies at City College. He has taught and written widely on Jewish thought and religion and is author of The Jewish Way.

Joseph S. Gruss, Founder - Fund for Jewish Education

Joseph S. Gruss, Gruss & Company, New York, NY

Mr. Gruss is former head of Gruss & Company. He established the Fund for Jewish Education in New York in association with UJA/Federation of Jewish Philanthropies. He has provided full medical and financial support to Jewish educators, grants to 400 Jewish Day Schools and Yeshivot and to community organizations dedicated to Jewish outreach, and funds for school building renovations. He supports Jewish educators through scholarships for high school and college students.

Robert I. Hiller, President - The Zanzyl Krieger Fund

Robert I. Hiller, Zanzyl Krieger Fund, Baltimore, MD

Mr. Hiller is a consultant to non-profit organizations and President of the Zanzyl Krieger Fund. He has been chief professional officer of the Council of Jewish Federations and the Jewish Federations in Pittsburgh and Baltimore.



+

David Hirschhorn, Businessman - Active in national and local Jewish communal affairs

David Hirschhorn, The Blaustein Building, Baltimore, MD  
Mr. Hirschhorn is Vice Chairman of American Trading and Production Corporation. He is active in national and local Jewish communal affairs, including Jewish education in Baltimore.

+

Carol K. Ingall, Executive Director - Bureau of Jewish Education of Rhode Island

Carol K. Ingall, Bureau of Jewish Education of Rhode Island, Providence, RI  
Mrs. Ingall is Executive Director of the Bureau of Jewish Education of Rhode Island and curriculum consultant to the Melton Research Center of the Jewish Theological Seminary.

+

Ludwig Jesselson, Past President and Chairman - UJA/Federation of Jewish Philanthropies of New York Joint Campaign

Ludwig Jesselson, 1221 6th Avenue, 23rd Floor, New York, NY  
Mr. Jesselson has served as Chairman of Philipp Brothers, Inc., is Chairman of the Board of Governors of Bar Ilan University and Chairman of the Board of Yeshiva University.

Henry Koschitzky, Past Chairman - Board of Jewish Education

Henry Koschitzky, Toronto, Ontario  
Mr. Koschitzky, a former Rhodes Scholar, is President of Iko Industries Ltd. He has served as Chairman of the Board of Jewish Education in Toronto.

Mark Lainer, Vice President - Jewish Education Service of North America

Mark Lainer, Encino, California

Mr. Lainer is an attorney and real estate developer. He is an officer of the Jewish Federation of Los Angeles and Vice President of JESNA. He was founding president of Abraham Joshua Heschel Day School, Vice President of Education at Temple Valley Beth Shalom, Encino, and Chairman of the Bureau of Jewish Education of Los Angeles.

+

Norman Lamm, President - Yeshiva University

Norman Lamm (Rabbi, Ph.D.), Yeshiva University, New York, NY

Dr. Lamm is President of Yeshiva University, founder of Tradition magazine and the author of many books including Torah Umadda: The Encounter of Religious Learning and Worldly Knowledge in the Jewish Tradition. He was a member of the President's Commission on the Holocaust and lectures extensively on Judaism, law and ethics.

+

Sara S. Lee, Director - Rhea Hirsch School of Education, Hebrew Union College

Sara S. Lee, Rhea Hirsch School of Education, Hebrew Union College, Los Angeles, CA

Mrs. Lee is Director of the Rhea Hirsch School of Education at Hebrew Union College in Los Angeles and President of the Association of Institutions of Higher Learning in Jewish Education. She is a frequent contributor to conferences and publications on Jewish education.

+

Seymour Martin Lipset, Caroline S. G. Munro Professor of political science and sociology and Senior Fellow, Hoover Institution - Stanford University

Seymour Martin Lipset (Ph.D.), Stanford University, Stanford, CA

Professor Lipset is a Caroline S. G. Munro Professor of political science and sociology and Senior Fellow at the Hoover Institution at Stanford University. He has been co-editor of Public Opinion and author of many books including Political Man and The Politics of Unreason.

+

Haskel Lookstein, Principal - Ramaz School; Rabbi - Congregation Kehilath Jeshurun

Haskel Lookstein (Rabbi, Ph.D.), Ramaz School, New York, NY  
Rabbi Lookstein is Principal of Ramaz School and Rabbi of Congregation Kehilath Jeshurun. He teaches at Yeshiva University and has served in leadership roles with the National Rabbinic Cabinet of UJA, the New York Board of Rabbis, the Coalition to Free Soviet Jews and the UJA-Federation of New York.

+

Robert E. Loup, Past National Chairman - National Jewish Center for Learning and Leadership

Robert E. Loup, Loup-Miller Construction Company, Denver, CO  
Mr. Loup is a real estate developer. He is life president of the Allied Jewish Federation of Denver, past national chairman of CLAL, a member of the Board of Governors of the Jewish Agency, and past national chairman of the United Jewish Appeal.

+

Morton L. Mandel, Founder and Chair - Commission on Jewish Education in North America

Morton L. Mandel, Premier Industrial Corporation, Cleveland, Ohio  
Mr. Mandel is Chairman of the Board of Premier. He founded and chaired the Commission on Jewish Education in North America. He has been President of the JCC of Cleveland, the Jewish Community Federation of Cleveland, the Council of Jewish Federations, and the JCC Association.

+

Matthew J. Maryles, Chairman, Fund for Jewish Education - UJA/Federation of Jewish Philanthropies of New York

Matthew J. Maryles, Oppenheimer & Company, Inc., New York, NY  
Mr. Maryles is a Managing Director of Oppenheimer & Company, Inc., a New York investment banking firm. He is Former President of Yeshivah of Flatbush, Chairman of the Fund for Jewish Education and an active Board Member of UJA/Federation of Jewish Philanthropies of New York.



Florence Melton, has initiated innovative projects in Jewish and secular education

Florence Melton, Columbus, Ohio

Mrs. Melton is the founder of R. G. Barry Corporation where she serves as Design Consultant. She has served on the Board of Huntington National Bank, Columbus, and is an inventor who holds a number of patents. Through her philanthropic efforts, she has initiated numerous innovative projects in Jewish and secular education, including a research project at Ohio State University designed to increase the self-image of junior high school children. She has served on many national education boards.

Donald R. Mintz, Past President - Jewish Community Centers Association of North America

Donald R. Mintz, Sessions & Fishman, New Orleans, LA

Mr. Mintz is a senior partner of Sessions & Fishman and a Professor at Tulane University Law School. He was President of the Jewish Federation of Greater New Orleans and is the immediate past president of Jewish Community Centers Association of North America (formerly JWB).

+

Lester Pollack, President - Jewish Community Centers Association of North America

Lester Pollack, Lazard Freres & Company, New York, NY

Mr. Pollack is a General Partner of Lazard Freres, Chief Executive Officer of Centre Partners and Senior Managing Director of Corporate Partners. He is President of the JCC Association and Vice President of UJA/Federation of Jewish Philanthropies of New York.

Charles Ratner, Chairman - Cleveland Commission on Jewish Continuity

Charles Ratner, Forest City Enterprises, Inc., Cleveland, Ohio

Mr. Ratner is Executive Vice President of Forest City Enterprises, Inc. He is Vice President of the Jewish Community Federation of Cleveland, Chairman of the Cleveland Commission on Jewish Continuity, and of the Cleveland Jewish Welfare Fund campaign. He is active in other civic and Jewish organizations.

+

Esther Leah Ritz, Past President of JCC Association of North America

Esther Leah Ritz, Milwaukee, Wisconsin

Mrs. Ritz has been President of JCC Association and Vice President of the Council of Jewish Federations. She is past President of the Milwaukee Jewish Federation and has served on the boards of the Shalom Hartman Institute, JDC, HIAS, UJA, CLAL and the Wurzweiler School of Social Work.

Harriet L. Rosenthal, Vice President - JCC Association

Harriet L. Rosenthal, South Orange, New Jersey

Mrs. Rosenthal is a Vice President of JCC Association. She was a delegate of the National Council of Jewish Women to the Conference of Presidents, and serves on the Board of The National Conference on Soviet Jewry.

+

Alvin I. Schiff, Executive Vice President - Board of Jewish Education of Greater New York

Alvin I. Schiff (Ph.D.), Board of Jewish Education of Greater New York, New York, NY

Dr. Schiff is Executive Vice President of the Board of Jewish Education of Greater New York, a much-published author, Editor of Jewish Education, former Professor of Jewish Education and head of the Graduate Department of Education at Yeshiva University, and past president of the Council for Jewish Education.

Ismar Schorsch, Chancellor and Professor of Jewish History - Jewish Theological Seminary

Ismar Schorsch (Rabbi, Ph.D.), Jewish Theological Seminary, New York, NY

Dr. Schorsch is Chancellor and Professor of Jewish History at the Jewish Theological Seminary of America. He has served as President of the Leo Baeck Institute and has published in the area of European Jewish history.



+

Daniel S. Shapiro, Past President, Federation of Jewish Philanthropies of New York

Daniel S. Shapiro, Schulte, Roth & Zabel, New York, NY

Mr. Shapiro is a partner in Schulte, Roth and Zabel. He has served as President of the Federation of Jewish Philanthropies of New York and Vice President of the Council of Jewish Federations.

+

Margaret W. Tishman, Immediate Past President - UJA/Federation of Jewish Philanthropies of New York. Presently chairs the Nominating Committee, the Level of Grants and is Co-Chair of Special Gifts.

Margaret W. Tishman, New York, NY

Mrs. Tishman was the first President of the Combined UJA/Federation of Jewish Philanthropies of New York from 1986-1989. She has served in leadership roles with the Jewish Community Relations Council of New York, the Jewish Theological Seminary, Yeshiva University and the Jewish Home and Hospital for the Aged of which she is a past vice president. She is a past president of the Central Bureau for the Jewish Agency. She is a Director of the Jewish Agency for Israel, the American Jewish Joint Distribution Committee, the Hebrew Immigrant Aid Society and serves on various committees, both in New York and in Israel.

+

Isadore Twersky, Rabbi, Professor and Director of the Harvard University Center for Jewish Studies

Isadore Twersky (Rabbi, Ph.D.), Harvard University, Cambridge, MA  
Professor Twersky is Nathan Littauer Professor of Hebrew Literature and Philosophy and Director of the Center for Jewish Studies at Harvard University. Author of numerous scholarly books and studies in Jewish philosophy and law, he is also rabbi of the Talner Bet Midrash in Brookline, MA.

+

Bennett Yanowitz, President - Jewish Education Service of North America (JESNA)

Bennett Yanowitz, Cleveland, Ohio

Mr. Yanowitz is a principal in the firm of Kahn, Kleinman, Yanowitz and Arnson. He is immediate past President of Jewish Education Service of North America (JESNA). He has served as Vice President of the Jewish Community Federation of Cleveland and Chairman of the National Jewish Community Relations Advisory Council.



# COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA

4500 Euclid Avenue  
Cleveland, Ohio 44103  
216/391-8300

## Commissioners

Morton L. Mandel  
Chairman  
Mona Riklis Ackerman  
Ronald Appleby  
David Arnow  
Mandell L. Berman  
Jack Bieler  
Charles R. Bronfman  
John C. Colman  
Maurice S. Corson  
Lester Crown  
David Dubin  
Stuart E. Eizenstat  
Joshua Elkin  
Eli N. Evans  
Irwin S. Field  
Max M. Fisher  
Alfred Gottschalk  
Arthur Green  
Irving Greenberg  
Joseph S. Gruss  
Robert I. Hiller  
David Hirschhorn  
Carol K. Ingall  
Ludwig Jesselson  
Henry Koschitzky  
Mark Lainer  
Norman Lamm  
Sara S. Lee  
Seymour Martin Lipset  
Haskel Lookstein  
Robert E. Loup  
Matthew J. Maryles  
Florence Melton  
Donald R. Mintz  
Lester Pollack  
Charles Rabinovitch  
Esther Leah Ritz  
Harriet L. Rosenthal  
Alvin J. Schiff  
Lionel H. Schipper  
Ismar Schorsch  
Harold M. Schulweis  
Daniel S. Shapiro  
Margaret W. Tishman  
Isidore Twersky  
Bennett Yarnowitz  
Isaiah Zeldin

## In Formation

## Senior Policy Advisors

David S. Ariel  
Seymour Fox  
Annette Hochstein  
Stephen H. Hoffman  
Martin S. Kraar  
Arthur Rotman  
Carmi Schwartz  
Herman D. Stein  
Jonathan Woocher

September 18, 1990

*Letter that  
accompanied  
the Sept. report*

## AMERICAN JEWISH ARCHIVES

Dear

It is my pleasure to send you a draft of the final report of the Commission on Jewish Education in North America. Our challenge was to prepare a report that would convey the content, the spirit and the conclusions of our deliberations to the largest possible segment of the North American Jewish community. I hope you will find this report inspiring as well as a faithful rendition of our joint work during the past two years.

I would appreciate if you could read this report as soon as possible; we need your response and comments in order to be ready with a published report in time for our meeting of November 8. Therefore, I have asked a senior policy advisor to be in touch with you as early as September 26. I know that this puts us on a very tight schedule.

This document has been reviewed by the senior policy advisors and they have made some suggestions for the final version as follows:

1. Informal education should be given more attention in all relevant sections.
2. Some specific commitments for the CIJE to accomplish should be made more tentative.
3. The role of current national educational institutions should be referred to more directly.

*Revised* **BJE**

4. References to Israel should be expanded.
5. Certain phrases should be re-written for greater clarity.

The report's executive summary will be drafted as soon as we receive the comments of the commissioners. We will also write the preface at that time.

I hope you will read this draft carefully so that your discussion with the senior policy advisor who calls on you will enable us to incorporate your thoughts in the final version.

I look forward to seeing you on November 8 when we will be releasing our report to the general public, and I want to wish you a Shana Tova, with the hope that it will be a year of peace and happiness for you and your loved ones.

*Mort*  
Morton L. Mandel  
Chairman

AH

PHONE NUMBERS - COMMISSIONERS:

Arnow	-	212-869 9700 (o)	213-934 0426 (h)
Lamm	-	212-960 5280 (o)	212-580 3525 (h)
Lookstein	-	212-427 1000 (o)	212-628 0340 (h) 7224589 direct
Loup	-	303-745 7000 (o)	303-746 7606 (h)
Maryles	-	212-667 7420	- add. Tuesday AM
Melton	-	614-486 2690	
	-	407-224 5239 FL	27.9 2-3
Ritz	-	414-291 9220 (o)	414-291 9220 (h)
Schorsch	-	212-678 8072 (o)	

6 minutes

Monday  
8/10  
1 PM  
7 PM



Annette:

September 27th 8:00am

8:30am

9:00am

9:15 9:30am

September 30th 9:00am

9:30am

2:00pm

2:30pm

October 1st 2:00pm

2:30pm

10 AM

- } Set with Mrs. Melton - 614-486 2690.

- }

- Lookstein

- Lookstein

- Lookstein

-

-

- (less preferable) (Eastern time) ELR

- (less preferable) (Eastern time) Loup -

- (less preferable) Arnow\*

- (less preferable) Schorsch

- Lookstein

-

\* List of Commissioners:

B Arnow

B Lookstein

B Maryles

A Ritz (-1 hour

Milwaukee)

A Lamm

B Loup

A Melton

A Schorsch

\* Those denoted with an A are more important for these calls.

pp. Annette

\* Wants to tell you Arnow is negative

① Is 1st a.m. or  
2nd a.m. possible for Maryles.  
Let Ginny know

② Lamm out of country until 17/10. Hasn't seen report.  
His secretary gave copy of report  
to  
Robert Hirt

... took to him?

Dear Ginny,

I am planning to call you today about several matters but thought it would help if I sent you some data for our conversation.

Regarding our telephone interviews with commissioners later this week, could you please try and schedule calls at the following times (U.S. time):

Professor Fox:

September 27th 8:00am - Twersky (already set)  
8:30am -

September 28th 8:00am - Lipset (call at home - 703-525 1357)  
8:30am -

September 30th 11:00am -  
11:30am -  
12:00noon -  
12:30pm -

1:00pm - (Eastern time 1:00pm) 818-886 8662

2:00pm - Hirschhorn (only time available) 301-486 5383

October 1st 10:30am - Evans

11:00am - Cathy Hatt (Ackerman not available until late October)

2nd 8:30

- Gottschalk - 513-281 5880

\* List of Commissioners:

B Ackerman	A Bronfman
A Evans	B Gottschalk
A Hirschhorn	A Sara Lee
B Lipset	A Twersky

\* Those denoted with an A are more important for these calls.

Bronfman's office has not called back. He is out of the country at the moment. Ginny is trying to get a phone number for him.

# COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA

4500 Euclid Avenue  
Cleveland, Ohio 44103  
216/391-8300

## Commissioners

Morton L. Mandel  
Chairman  
Mona Riklis Ackerman  
Ronald Appleby  
David Arnow  
Mandell L. Berman  
Jack Bieler  
Charles R. Bronfman  
John C. Colman  
Maurice S. Corson  
Lester Crown  
David Dubin  
Stuart E. Eizenstat  
Joshua Elkin  
El M Evans  
Ir S. Field  
Max M. Fisher  
Alfred Gottschalk  
Arthur Green  
Irving Greenberg  
Joseph S. Gruss  
Robert I. Hiller  
David Hirschhorn  
Carol K. Ingall  
Ludwig Jesselson  
Henry Koschitzky  
Mark Lainer  
Norman Lamm  
Sara S. Lee  
Seymour Martin Lipset  
Haskel Lookstein  
Robert E. Loup  
Matthew J. Maryles  
Florence Melton  
Donald R. Minz  
Lester Pollack  
Charles Ratner  
Esther Leah Ritz  
H L. Rosenthal  
Al Schiff  
Lionel H. Schipper  
Ismar Schorsch  
Harold M. Schulweis  
Daniel S. Shapiro  
Margaret W. Tishman  
Isadore Twersky  
Bennett Yanowitz  
Isaiah Zeldin

## Information

### Senior Policy Advisors

David S. Ariel  
Seymour Fox  
Annette Hochstein  
Stephen H. Hoffman  
Martin S. Kraar  
Arthur Rotman  
Carmi Schwartz  
Herman D. Stein  
Jonathan Woocher  
Henry L. Zucker

## Director

Henry L. Zucker

## Staff

Mark Gurvis  
Linda E. L...

July 16, 1990

Mr. Lionel H. Schipper  
Schipper Enterprises, Inc.  
22 St. Clair Avenue, East  
Suite 1010  
Toronto, Ontario M4T 2S3  
Canada

Dear Lionel:

We had our sixth and final working meeting of the Commission on Jewish Education in North America in New York last month and are now preparing the Commission's final report. We had been listing you as a member of the Commission, but as you did not attend any meetings, we feel it would be unfair to list you as a Commission member in the final report.

If you have any questions, or care to make any comments about the work of the Commission, please contact me. I would be very pleased to hear from you.



Morton L. Mandel  
Chair

Also sent to Harold Schulweis  
Isaiah Zeldin



*align  
corrected  
memo*

Phone conversation with David Arnow  
22/6/90  
Post sixth commission meeting

D.A. challenged some of the content and process issues, in a basically supportive and participatory conversation. I believe that he may again be heard as a representative of many secular American Jews of his generation.

re-Twarsky statements

Process issue annoyed him: this is no way to develop mission statement

Reads a brand/branch of Judaism narrower than the whole  
e.g. torah teaching fascinates and attracts irresistibly  
slap in theological face  
narrow/dati statement

minimum

Am Ha'aretz  
exclusivistic

A secular Jew cannot accept this statement

Cannot and shouldn't be a mission statement

Enthusiastic response = superficial reading by many  
Hebrew for lay-people in LC -- very good -- great media story,  
great symbolic/climate media

Meeting Lacked quality of dialogue that other meetings had

Appears interested in future participation

essentially very positive

will be in Israel July 12-17

FAX SENT

DATE:

15/7/90

Nativ Policy and Planning Consultants  
Jerusalem, Israel

נתיב-יועצים למדיניות ותכנון  
ירושלים

Tel.: 972-2-662 296; 699 951

Fax: 972-2-699 951

FACSIMILE TRANSMISSION

TO: Virginia Levy

DATE: 15 July, 1990

FROM: Annette Hochstein

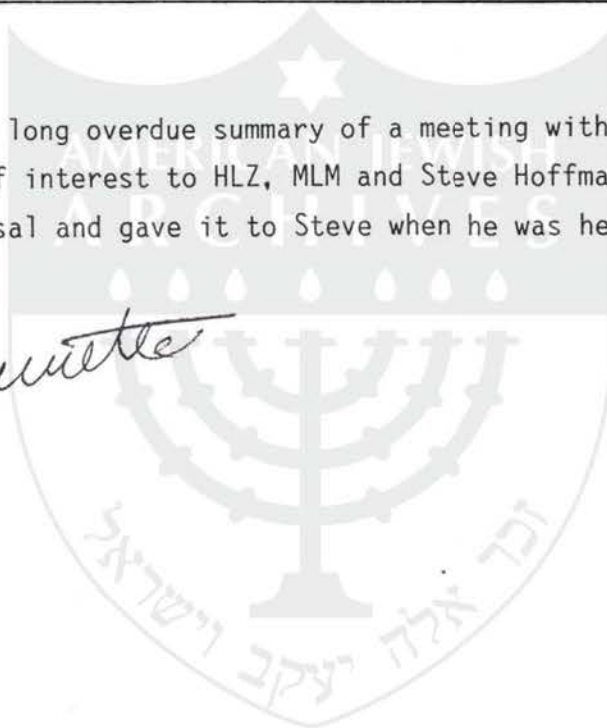
NO. PAGES: 2

FAX NUMBER: 216-361 9962

The attached is a long overdue summary of a meeting with Prof. Lipsett.  
I believe it is of interest to HLZ, MLM and Steve Hoffman. We did  
receive the proposal and gave it to Steve when he was here.

Best regards,

Annette



Jack N. and Lilyan Mandel Fund  
Joseph C. and Florence Mandel Fund  
Morton L. and Barbara Mandel Fund

**MEETING WITH MLM AND S.M. LIPSET**

**RE: THE INVOLVEMENT IN ANALYSIS OF CJF POPULATION SURVEY**

**JUNE 12, 1990, NEW YORK CITY AT THE OFFICES OF THE AJC**

**SUMMARY**

Participants: M.L. Mandel, S. Fox, A. Hochstein, S.H. Hoffman,  
S.M. Lipset

1. Prof. Lipset suggested that MAF consider assisting in the funding of two projects related to the Jewish population survey currently undertaken by CJF. Both projects are to be carried out under the auspices of the Wilstein Institute at the University of Judaism in Los Angeles. The projects are:
  - a. A users' conference that would bring together scholars, lay people, and professionals to decide what analyses of the data would be most useful for policy and research purposes and how they should be undertaken.
  - b. The analysis of the data on education from the survey. CJF is not undertaking data analysis, but will make the data available to researchers. (An education module was included in the survey.)
2. Funds requested are up to \$50,000 (\$25,000 for each of the above-mentioned projects). MLM pointed out that irrespective of the merit of the project, we would have to consider whether this kind of project is within the realm of MAF.
3. In response to a question, Prof. Lipset said that he would be in charge of the project of the analysis of the education data.
4. Decision: S.M. Lipset will prepare a brief proposal that he will fax to S.F. and A.H. in Jerusalem. That proposal will be forwarded to M.L.M., H.L.Z, and S.H.H. The proposal should make the case for the projects, they should detail what is involved in each of the projects, what are the anticipated products, what are the anticipated costs, what the specific requests from MAF would be.



AX SENT 9/7/90  
DATE: .....

**Mandel  
Associated  
Foundations**

22a Hatzfira St., Jerusalem, Israel

Fax No.: 972-2-699951

Tel.: 972-2-668728

To: Mr. Henry L. Zucker	Date: July 9, 1990
From: Annette Hochstein	Urgent
Fax No.: 216-361-9962	Regular
	Time Sent:

**Message**

Dear Hank,

I thought the attached would be of interest to  
Mort, Steve, and yourself.

Best regards,

*Annette*

Annette Hochstein

MEMORANDUM

TO: MORT MANDEL, HENRY ZUCKER, STEVE HOFFMAN  
FROM: ANNETTE HOCHSTEIN  
DATE: JULY 8, 1990  
RE: MEETING WITH DR. ISMAR SCHORSCH IN JERUSALEM,  
JULY 6, 1990

Dr. Schorsch could not attend the Sixth Meeting of the Commission. However, he seemed to have been briefed about it by other commissioners.

The spirit of the meeting was positive and supportive. Ismar Shorsch sees himself as having taken a leadership role in his own movement as regards Jewish education, in particular because of his decision to create a school of education. He has created an "education cabinet" which includes all the national institutions of the Conservative Movement (the United Synagogue Commission on Education, Ramah Camps, the Melton Center for Research in Jewish Education, etc.).

We discussed the implementation of the Commission's decisions. In particular, these 4 areas were brought up:

1. Lead communities;
2. National strategies for building the profession with training at the center, but also recruitment, salaries and benefits, empowerment, in-service training;
3. A research agenda and its implementation;
4. Best practices and programmatic endeavors.

Discussion of these items led to consideration of the role of the Council, in particular:

1. The bridging role between programs, institutions, and funding sources;
2. Ensuring quality by assisting the planning processes, and establishing monitoring and evaluation procedures.

I.S. had understood that there would be no central fund, but that the Council would endeavor to act as a facilitator between institutions and sources of funding. He seemed to view this in a positive light.

He appeared eager to be involved in the work of the Council and asked who should be proactive: should he place a call, the first call to the Council, or will he be contacted? I told him that the Council was right now in the process of organizing (composition of the board, staffing, senior policy advisors). I did not deal directly with the role I.S. would have in each or any of these institutions since it was not clear to me whether or not we had taken a decision on this.

When discussing lead communities, I.S. pointed to the need to create a link between the national and the local institutions, pointing out that his education cabinet would not be accepted as a representative of local needs and institutions. This led to a clarification of views on how a lead community would work (by virtue of a local committee consisting of all local institutions, as well as local staff assisted in whatever way necessary by the Council and national institutions). We discussed the same as regards best practice.

In sum, I.S. is looking forward to the possibility of JTSA and the Conservative Movement's getting involved at both the local and the national level in the work of the Council.

I.S. showed interest in the work of the Institute which I had discussed with him in prior meetings. I shared with him the program of the syllabus conference and he expressed interest in that initiative and in the possibility of related work for the Conservative Movement. He asked if the Institute would accept proposals, and I clarified that right now we were being a proactive institute initiating projects and agenda driven. However, our purpose was to be of assistance to existing institutions in the efforts to bring about systemic change in Jewish education.

In general, the spirit of the meeting was action-oriented and was positive and supportive of the Commission work. I.S. seems to be very ready to get on board for implementation.



8 July 1990

Dr. Ismar Schorsch  
Hyatt Regency Hotel  
Jerusalem

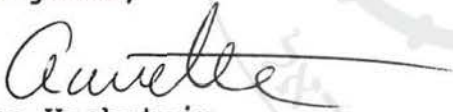
Dear Dr. Schorsch:

Following our conversation on Friday I am enclosing a few documents:

- A draft mission statement on the Mandel Institute;
- A brief list of board members (board in formation);
- A paper on education as a career option for Jewish Studies students.

I hope you have a safe trip home.

Best regards,

  
Annette Hochstein



אנט הוכשטיין  
ANNETTE HOCHSTEIN

June 25, 1990

Dr. Ismar Schorsch  
Hyatt Regency Hotel  
32 Lehi Street  
Jerusalem.

Dear Dr. Schorsch:

Welcome to Jerusalem! I hope your trip over here was a pleasant one. Though I know you will be very busy this week, you suggested that we consider the possibility of a meeting during your stay. We missed you at the sixth and last meeting of the Commission on Jewish Education in North America and I would like to discuss it with you. I can be reached either at my office or at home (02-733906, 732802).

Best regards,

לורטה

Annette Hochstein

BY: Xerox Telecopier 7020 ; 6- 8-90 ; 1:04PM ;

6177362070~

2163619962 ;# 1



# Brandeis University

Philip W. Lown  
School of  
Near Eastern and  
Judaic Studies

Benjamin S. Hornstein  
Program in Jewish  
Communal Service  
617-736-2990

Waltham, Massachusetts  
02254-9110

June 8, 1990

FAX: 216-361-9962

TO: VIRGINIA LEVI

FROM: JOE REIMER

RE: COMMISSION INTERVIEWS

I've finished contacting "my" commissions since they received the packet of chapters 2-5. No surprises; everyone expected is coming on Tuesday.

Two pieces of conversation to report and share:

1.) Mark Lainer, who has been on-board throughout, spontaneously raised the question of the next step. He wanted to know what might be asked of him in the next phase. I mentioned that Mort would be asking some commissioners to continue to play an active role in the implementation phase. He felt very comfortable with that. He did not want to be "a leader," but wants to be part of an ongoing effort, as he sees himself (rightfully in my view) as one of the lay people with the most knowledge and ongoing involvement in issues of Jewish education.

2.) Jack Bieler has concerns as to whether the recommendations of the report will have relevance to the Orthodox community. He's not thinking of Yeshiva University, but the "man-in-the-shul" Orthodox Jew and his family. Perhaps we can point out ways of supporting their educational concerns as well.





PREMIER INDUSTRIAL CORPORATION

## REQUEST FOR TELEX/MAILGRAM/FAX

72343 (REV. 2/88) PRINTED IN U.S.A.

SPECIFY HOW TO SEND MESSAGE

DATE REQUESTED

6/15/90

☐ TELEX NO. \_\_\_\_\_☐ MAILGRAM \_\_\_\_\_☒ FAX NO. 011-972-2-669-951NO. OF PGS. 5  
(INCL. COVER SHEET)☐ URGENT - Time sensitive - must go at once☒ REGULAR - Send at time rates are most economical

TYPE (USING DOUBLE SPACES) OR PRINT CLEARLY

TO:

NAME Seymour Fox, Annette Hochstein

COMPANY Nativ

STREET ADDRESS \_\_\_\_\_

CITY, STATE, ZIP Jerusalem

PHONE NUMBER \_\_\_\_\_

FROM:

NAME Ginny Levi

COMPANY Premier

DEPARTMENT Edn

COST CENTER 090

216 361 9962

TELEX NO.: 6873015 PREMI UW

FAX NO.: 2168818827

TIME SENT:

MESSAGE:

Annette - David Arnow called to express strong negative feelings about the Tversky statement. He'd like to discuss with you!

Seymour - Will you call me about Melia bills? Welcome home.

Ginny

While avoiding rhetoric and simplistic formulations, while rejecting excessively heroic propositions, we may agree on a description of common aspirations and expectations. Our goal should be to make it possible for every Jewish child to be exposed to the mystery and romance of Jewish history, to the enthralling insights and special sensitivities of Jewish thought, to the sanctity and symbolism of Jewish existence, to the power and profundity of Jewish faith. As a slogan we might adopt the dictum that says "they searched from Dan to Beer Sheva and did not find an 'am ha'arev!" 'Am ha'arev, usually understood as an ignoramus, an illiterate, may for our purposes be redefined as one indifferent to Jewish visions and values, untouched by the drama and majesty of Jewish history, unappreciative of the resourcefulness and resilience of the Jewish community, unconcerned with Jewish destiny. Education, in its broadest sense, will enable young people to confront the secret of Jewish tenacity and existence, the quality of Torah teaching which fascinates and attracts irresistibly. They will then be able, even eager, to find their place in a creative and constructive Jewish community.

Jewish continuity or survival- as a people- is not a problem and need not be a source of anxiety or perplexity. The reason for this apparent serenity is not insensitivity or wistfulness, but unshakable conviction, unwavering faith, and a special historical consciousness nurtured by the record and realities of the Jewish past. Hackneyed epithets- or stereotyped laments and litanies- should not be allowed to obscure the uniqueness and quintessence of our truly unparalleled history. The question that generates so much apprehensiveness and persistent restlessness is how many of our children and grandchildren, friends and neighbors, nephews, nieces, and cousins will be privileged to participate in this ongoing, confident, creative Jewish community? Every individual is of concern to us; no effort should be spared to enlarge the group of "survivors."





MEMO TO: Seymour Fox, Annette Hochstein, Virginia Levi, Henry L. Zucker  
FROM: Mark Gurvis *MG*  
DATE: March 13, 1990  
SUBJECT: Cover letters for research papers

-----

Following are drafts for cover letters to accompany the first two research papers. Please feel free to make suggestions for revisions, particularly on the capsule information provided on the content of the papers.



3/13/90 DRAFT LETTER TO COMMISSIONERS

Dear

The next research paper we are able to share with you is Dr. Aryeh Davidson's study on training of Jewish educators. Aryeh is on the faculty *member* of the Jewish Theological Seminary of America.

This paper represents an important contribution to the field, in that it catalogues, for the first time, the scope of professional training activity at institutions of higher learning in Jewish education in North America. Even though data is not provided by institution (the need for confidentiality to gain data precludes such disclosure), the aggregate data tell a very compelling story about the need for further development in this area. Particularly rich with implications for our work are the sections profiling students and faculty at the institutions.

I hope you will feel free to share your reactions to the papers with me or with staff.

MORTON L. MANDEL

3/13/90 DRAFT LETTER TO COMMISSIONERS

Dear

As you know, a series of papers were commissioned during the past year to provide important background information for our process and final report. All of the papers are nearing completion, having undergone extensive review by our staff and senior policy advisors. I am pleased to forward the first of the papers to you.

Dr. Isa Aron is a professor at the Rhea Hirsch School of Education of Hebrew Union College in Los Angeles. Isa had two assignments for us. First was an explanation of how the goal of "professionalism" relates to the field of Jewish education. The second was an analysis of data from the field on characteristics of the people now working in Jewish education. The first paper, titled "Towards the Professionalism of Jewish Teaching" is enclosed for your review.

The first three sections of the paper consider definition of profession in terms of three commonly accepted criteria, and analyze the ways in which Jewish teaching meets those criteria. Section three, which looks at the criterion of commitment, encompasses a particularly <sup>INTELLIGENT</sup> fascinating discussion of the unique dimensions of Jewish teaching. Finally, the last section points toward ways in which policy-makers in Jewish education can work to increase professionalism.

*I would  
delete*

Please share your thoughts on this and further papers with me or our staff.

MORTON L. MANDEL



# Oppenheimer & Co., Inc.

Oppenheimer Tower  
World Financial Center  
New York, New York 10281  
(212) 667-7420 • Telex: 824241

Matthew J. Maryles  
Managing Director

February 26, 1990

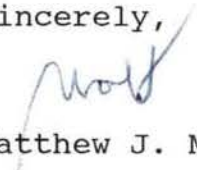
Ms. Annette Hochstein  
Commission on Jewish Education  
in North America  
4500 Euclid Avenue  
Cleveland, OH 44103

Dear Annette:

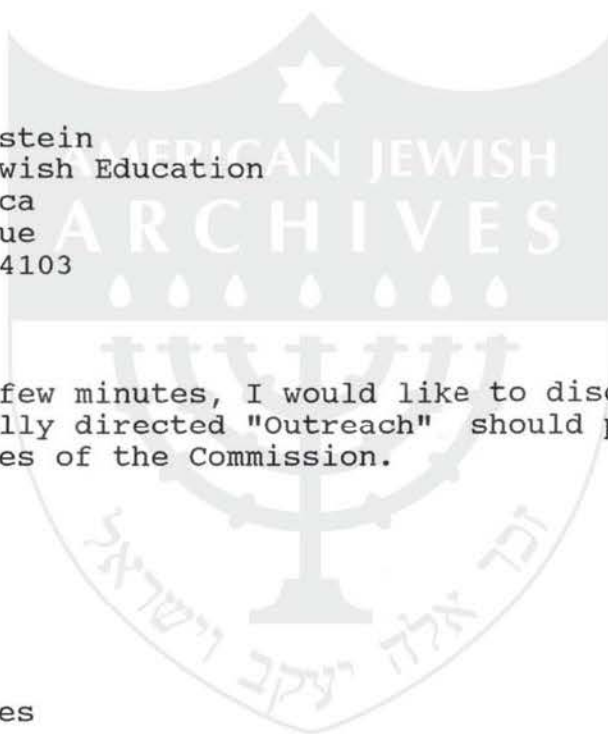
When you have a few minutes, I would like to discuss the role that professionally directed "Outreach" should play in the ongoing activities of the Commission.

Best regards.

Sincerely,

  
Matthew J. Maryles

MJM:kd



# Yeshiva University / *Office of the President*



February 20, 1990

Professor Seymour Fox  
32 Harav Berlin Street  
Jerusalem, ISRAEL.

Dear Seymour:

It was good seeing you again at the recent all-day conference on Jewish education chaired by Mort Mandel.

I tried reaching you in New York shortly after the meeting, but you had already left for Israel. As you can probably surmise, I am eager to follow through on your contact with Mona Ackerman to persuade her family Foundation to support our Early Childhood Program at Stern College for Women.

I know that you tried to contact her, but she was unavailable. Really, all I need is a word from you to her to extend an invitation to me to meet with whoever is in charge of the Foundation to explain the project, or at the very least to be receptive to a call from me.

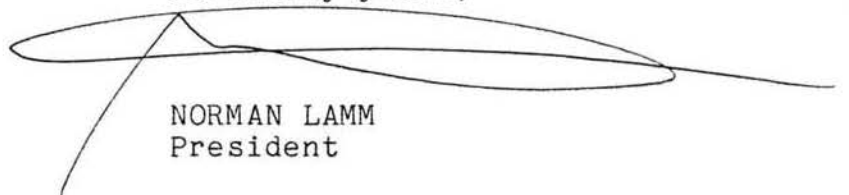
Can you do that from Israel? If not, when do you next expect to be in the States?

Please do let me know about this at your earliest convenience.

Incidentally, when we next meet personally, we should talk about the Conference and where the whole project is going.

All best wishes.

Cordially yours,



NORMAN LAMM  
President

NL:is

111  
REPORT OF MEETING BETWEEN SEYMOUR FOX AND ELI EVANS

Fox: The issue here is the stages that we might undertake in approaching the issue of fringe benefits and also the question of the audience that we are writing this report to.

Evans: If I had one critique about the report as it is now cast, it is a set of recommendations and problems and if the answer is to be the setting up of a national group that will continue to work on this and therefore the report misses an element which is extremely important to the success of these kinds of reports historically and that is that it must be addressed to everyone. It must be addressed to the philanthropic community - those people who give. It must be addressed to those who are principals in schools and those who run Jewish community centres and it must be addressed to the teaching community. It must have an action component that involves them in some way. You don't want to end up with a report that says we should spend another \$100 million on Jewish education and here's the Commission that's going to do it because it leaves everyone else empty with regard to what their own actions should be.

Now, in crafting a proposal on the fringe benefits side, I thought the idea of master teachers was very good and then if you develop a fringe benefit program for them you could say that over the next five years you saw a fringe benefit health care and pension program that would phase in in three different phases, ultimately covering all 30,000 teachers in the Jewish world at a cost of say \$40 million to underwrite. That would shape something like AARP's current program in which people belong to a group and that group takes a plan. That in itself seems to me would infuse the community teaching system with an element of attraction that even salaries wouldn't give them, because all of these people out there would then flock to them and take a lower salary if



they could get the kind of coverage and it's something that could be done nationally and something that could be very appealing to a philanthropist or a group of philanthropists - a kind of one stroke way to lift the possibility and vision of Jewish education all over America.

With regard to crafting an idea - it's very important that when you see an idea that you think about things that big philanthropists can do and things that can be done on a small level. For example, take the area of media. Media is one of the areas where there is a role for small foundations working in the local community. You can teach teachers how to use material, you can teach families how to use media material with small grants, as long as you have a kind of national program that involves them in some ways. When I talked to you earlier about this Jewish heritage video collection, I put in a localised way to get it funded and started because I thought it was important to have localised support and because I thought this was a way to fund a very large project on a local level.

If you want to energise young film makers the very most difficult money to raise is a person who says, I have an idea of going into Eastern Europe, I've just been there and talked to remnants of the Jewish community in Rumania, Poland or Hungary and I'd like to go back and do a documentary on what their feelings and fears are. Well, there's hardly any money around for somebody like that. But, there's where a \$5,000 or \$8,000 grant could make a tremendous amount of difference on the creative side. We spoke briefly about the idea of taking everything that had been done good in Jewish media, both feature films and documentaries and using them with one initiative in the Jewish heritage video collection. We talked about the museums - we're going to be spending tens of millions of dollars developing new materials that can be used in the home and schools and then we talked about the whole idea of creating new funding ventures, new ideas to continue

to feed this market we're going to create with the Jewish heritage video collection.

I think it's very important that there be a mix of ideas, big ideas in the report, some smaller ideas. I say smaller, that is in terms of funding. A role for big and small funders and a role for local leaders, something they can do in order to bring the results of the report into being.

The first point he brought up is the enormous power of museum education and told me about his program at the museums in N.Y., L.A. and Washington and he saw this as having great power in terms of what you would do with the family. He told me about the work he had done with disks and how it might be used at home and the work Karl was doing at the Metropolitan Museum.

I found him very constructive and as you can see in dictation, this was an important meeting. He told me about the work he has been doing at the Jewish Museum and work they want to do with the JCC's. I think Mort and Hank must see him and he will be a player. He would like to report at next meeting of the Commission and I think we should give him that opportunity.





THE COPY

ב"ה

# ASSOCIATION FOR JEWISH OUTREACH PROFESSIONALS

500 5th Avenue - Suite 3104, New York, NY 10110 Tel: 212 221-2567 Fax: 212 221-2566

ident  
bi Ephraim Buchwald  
ew York, NY

urer  
bi Yaacov Haber  
iffalo, NY

lary  
bi Shlomo Porter  
ltimore, MD

ers  
i Yitzchok Adlerstein  
Angeles, CA

i Raphael Butler  
v York, NY

i Ilan Feldman  
nta, GA  
Yehudah Fine  
oklyn, NY

Kasriel Kastel  
oklyn, NY

Yaacov Lerner  
i Neck, NY

Pinchas Lipner  
ranchise, CA

Shalom Schwartz  
nto, Ontario

Pinning T...L...L...  
ingham, AL

rald vreisberg  
ve Director

February 13, 1990  
18 Shevat 5750

AMERICAN JEWISH  
ARCHIVES

Mr. Morton L. Mandel  
Commission on Jewish Education North America  
4500 Euclid Avenue  
Cleveland, OH 44103

Dear Mr. Mandel,

As president of the Association of Jewish Outreach Professionals and as director of the National Jewish Outreach Program, one of the largest outreach organizations in the world, I was chagrined to learn that the Commission on Jewish Education which hopes to "make it possible for Jewish education to play a significant role in insuring a meaningful Jewish continuity" has not called upon the resources of the over 100 Jewish outreach practitioners and organizations which are members of our organization.

For close to two decades the Jewish outreach movement has been a major force in American Jewish life. During the past five years, the movement of Jewish return has been sweeping across the length and breadth of America. In the last two years over 30,000 American Jews have been reached through the Hebrew Reading and Basic Judaism crash courses offered by National Jewish Outreach Program. Thousands more have been challenged by the fascinating "Discovery" program of Aish HaTorah, Arachim, and Lubavitch. Torah centers and mini-kollels have opened their doors from Buffalo to San Diego, from Toronto to Atlanta, and have attracted hundreds and hundreds of unaffiliated Jews.

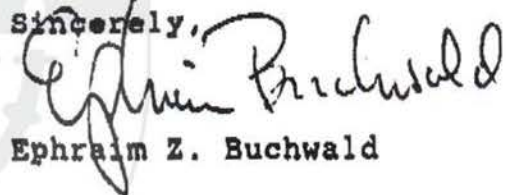


We feel that any credible study of the state of Jewish education in America, and any plan which purports to ensure Jewish continuity, which fails to consider the contributions of the outreach movement in America will be significantly lacking.

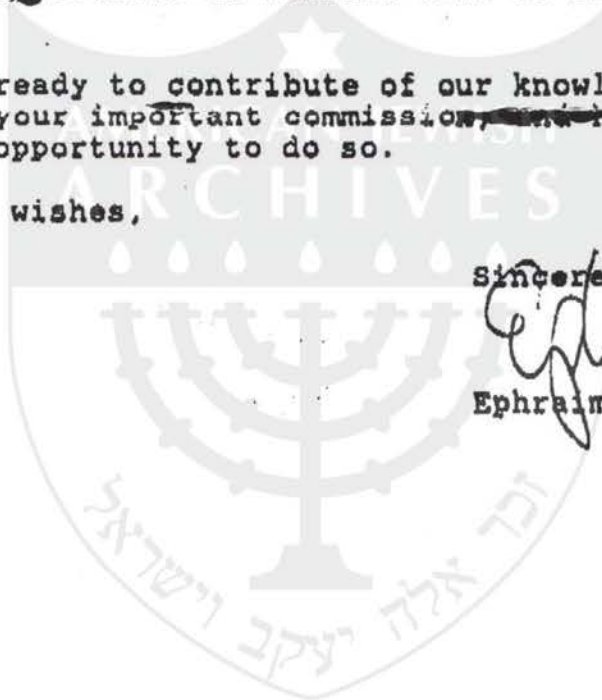
We stand ready to contribute of our knowledge and experience to your important commission, and hope that we will have the opportunity to do so.

With best wishes,

Sincerely,



Ephraim Z. Buchwald



## SUGGESTED BREAKDOWN FOR PANELS

ON 2/14/90

COMMUNITY/FINANCE

(H. Zucker, M. Kraar, V. Levi)

Bill Berman  
 Charles Bronfman  
 Susan Crown  
 — Max Fisher  
 Robert Hiller  
 — Ludwig Jesselson  
 — Henry Koschitzky  
 Morton Mandel  
 Daniel Shapiro  
 Fred Gottschalk

MECHANISM/COMMUNITY ACTION SITE

(A. Hochstein, S. Hoffman, A. Rotman)

Ron Appleby  
 John Colman  
 Stu Eizenstat  
 Mark Lainer  
 Ismar Schorsch  
 Harriet Rosenthal  
 — Bob Loup  
 Lester Pollack  
 Alvin Schiff  
 Isadore Twersky

PERSONNEL

(S. Fox, D. Ariel, M. Gurvis)

— Mona Ackerman  
 Jack Bieler  
 Maurice Corson  
 — Joseph Gruss  
 Carol Ingall  
 Norman Lamm  
 Sara Lee  
 Esther Leah Ritz  
 Charles Ratner  
 Matthew Maryles

RESEARCH

(J. Woocher, H. Stein, J. Reimer)

David Arnow  
 Eli Evans  
 Yitz Greenberg  
 David Hirschhorn  
 Florence Melton  
 Bennett Yanowitz  
 Arthur Green  
 Haskel Lookstein  
 Joshua Elkin

S + A - Please react to this on Mon., before  
 we duplicate for Tues. This includes  
 everyone who hasn't said NO to attendance.

**REQUEST FOR TELEX/MAILGRAM/FAX**  
72343 (REV. 2/88) PRINTED IN U.S.A.

TYPE (USING DOUBLE SPACES) OR PRINT CLEARLY

<input type="checkbox"/> TELEX NO. _____	<input checked="" type="checkbox"/> URGENT - Time sensitive - must go at once
<input type="checkbox"/> MAILGRAM _____	
<input checked="" type="checkbox"/> FAX NO. <u>9722699951</u>	<input type="checkbox"/> REGULAR - Send at time rates are most economical
NO. OF PGS. <u>7</u> (INCL. COVER SHEET)	

TO: SEYMOUR FOX  
NAME ANNETTE HOCHSTEIN  
COMPANY NATIV  
STREET ADDRESS \_\_\_\_\_  
CITY, STATE, ZIP JERUSALEM  
PHONE NUMBER \_\_\_\_\_

FROM: \_\_\_\_\_  
NAME GINNY LEVI  
COMPANY PREMIER  
DEPARTMENT \_\_\_\_\_  
COST CENTER 090  
216 361 9962

TELEX NO.: 6873015 PREMI UW

FAX NO.: ~~9469040027~~

TIME SENT: \_\_\_\_\_

**MESSAGE:**

*We are sending you the first page of document sent to Commissioners so you know what it is.*

*Dinny*

AMERICAN JEWISH  
ARCHIVES

- Review key questions that will be addressed in the final report.
- Identify the research needed in order to help answer these questions.
- Assess the feasibility of undertaking such research for the report.
- Recommend the research papers to be commissioned at this time.

**II. Key Questions**

The design will deal with key questions that need to be answered in order to make informed recommendations. The questions are presented in broad terms; they will be detailed within the framework of the actual research.

Some of these questions can be dealt with in time for the final report. Others can only be dealt with in preliminary form because of time constraints. Others yet are too broad — or the data is too scarce — to be undertaken at this time. Many of these questions will serve as a basis for the research agenda to be included in the recommendations for the final report.



## Appendix 1

October 1989

## Work in Progress: Research Design

This research design is a working document aimed at developing a research program for the work of the Commission. This program will provide the background data for the Commission report. It is not comprehensive: major topics, such as the evaluation of programs, are not addressed. They belong on a wider research agenda that is beyond the scope of the Commission report. Such an agenda will be outlined in the report and may lead to a recommendation that a research capability on Jewish education be developed in North America.

### I. Introduction

In this document, we will attempt to do the following:

- A. Review key questions that will be addressed in the final report.
- B. Identify the research needed in order to help answer these questions.
- C. Assess the feasibility of undertaking such research for the report.
- D. Recommend the research papers to be commissioned at this time.

### II. Key Questions

The design will deal with key questions that need to be answered in order to make informed recommendations. The questions are presented in broad terms; they will be detailed within the framework of the actual research.

Some of these questions can be dealt with in time for the final report. Others can only be dealt with in preliminary form because of time constraints. Others yet are too broad — or the data is too scarce — to be undertaken at this time. Many of these questions will serve as a basis for the research agenda to be included in the recommendations for the final report.

SF/AH  
Interviewed.

MEETING WITH RABBI LOOKSTEIN

7 JANUARY, 1990

AGENDA

1. The Commission:
  - a. Last meeting.
  - b. Suggested recommendations.
  - c. Funding.
  - d. Next meeting - attendance.
2. The Institute.
3. Ramaz.

25D

## Index of Key Papers

	<u>Page</u>
1. Article from the New York Jewish Week (1/12/90)	1
2. Article from Cleveland Jewish News (1/19/90)	4
3. Proposed agenda for the February 14 Commission meeting	7
4. Suggested breakdown for panels	9
5. Summary of commissioner attendance	10
6. Summary of commissioner interviews	12
7. Community/Financing insert to working document	14
8. Working document	25



10

1/22/90

## Commissioner Attendance Record

Commissioner	Assigned to	8/1/88	12/13/88	6/14/89	10/23/89	+	Plans for 2/14/90
Mona Ackerman	SF	X	X			SF	??
Ronald Appleby	SHH	*	X				
David Arnow	AH		X	X	X		Yes
Mandell Berman	JW	X	X	X		JW	Yes
Jack Bieler	JR	X	X	X	X		Yes
Charles Bronfman	SF	X	X	X	X	SF	Yes(late)
John Colman	HLZ	X	X	X	X		Yes
Maurice Corson	JW	X		X	X		Yes
Lester Crown	HLZ	X			X	HLZ	S. Crown
David Dubin	JW	X	X		X		No
Stuart Eizenstat	AR		X				No
Joshua Elkin	JR	X	X	X	X		
Eli Evans	AR	X	X	X	X	HLZ	Yes
Max Fisman	MLM	X	X				
Alfred Gottschalk	SF		X	X		SF	Yes
Arthur Green	JR		X	X	X		
Irving Greenberg	JW		X				
Joseph Gruss	MLM	*					
Robert Hiller	SHH	X	X	X	X		
David Hirschhorn	SF	X	X	X	X	SF	Yes
Carol Ingali	JR		X	X	X		
Ludwig Jesselson	MLM	X					Yes
Henry Koschitzky	AH	X	X			SF	Yes?

\* Not yet a commissioner

+ Assigned to call about 2/14/90 attendance

1/22/90

## Commissioner Attendance Record

Commissioner	Assigned to	8/1/88	12/13/88	6/14/89	10/23/89	+	Plans for 2/14/90
Mark Lainer	JR	X	X	X		HLZ	Yes
Norman Lamm	AH	X	X	X	X		Yes + Hirt
Sara Lee	SF		X	X	X		
Seymour Martin Lipset	SF	X	X	X			No
Haskel Lookstein	AH	X	X	X			Yes
Robert Loup	AH	X	X				
Morton Mandel	AH	X	X	X	X		Yes
Matthew Maryles	AH		X	X	X	AH	Yes
Florence Melton	AH	X	X	X	X	AR	Yes
Donald Mintz	AR	X	X	X			No
Lester Pollack	JW	X			X	AR	Yes
Charles Ratner	SF	X	X	X		SH	Yes
Esther Leah Ritz	AH	X		X	X		Yes
Harriet Rosenthal	JW	X	X	X	X		
Alvin Schiff	JR	X	X	X	X		
Ismar Schorsch	AH	X	X	X	X	AH	Yes
Harold Schulweis	JR						No
Lionel Schipper	JR	*					No
Daniel Shapiro	AR	X		X		HLZ	Yes
Peggy Tishman	AH	X	X	X			No
Isadore Twersky	SF	X	X	X			
Bennett Yanowitz	JW	X	X	X	X	SH	Yes
Isaiah Zeldin	JR						

\* Not yet a commissioner

+ Assigned to call about 2/14/90 attendance

12

1/22/90

Commission on Jewish Education in North America  
Interview Checklist  
Preparation for Commission Meeting of 2/14/90

Commissioner	Assigned to	Scheduled	Interviewed	Report In
Mona Ackerman	SF			
Ronald Appleby	SHH			
David Arnow	AH	X	X	
Mandell Berman	JW			
Jack Bieler	JR			
Charles Bronfman	SF			
John Colman	HLZ	X	X	X
Maurice Corson	JW			
Lester Crown	HLZ			
David Dubin	JW	X	X	X
Stuart Eizenstat	AR	X	X	X
Joshua Elkin	JR			
Eli Evans	SF	X		
Irwin Field				
Max Fisher	MLM			
Alfred Gottschalk	SF			
Arthur Green	JR			
Irving Greenberg	JW	X	X	X
Joseph Gruss	MLM			
Robert Hiller	SHH			
David Hirschhorn	SF			
Carol Ingall	JR			
Ludwig Jesselson	MLM			
Henry Koschitzky	AH			



13

1/22/90

Commission on Jewish Education in North America  
Interview Checklist  
Preparation for Commission Meeting of 2/14/90

Commissioner	Assigned to	Scheduled	Interviewed	Report In
Mark Lainer	JR			
Norman Lamm	AH	X	X	
Sara Lee	SF			
Seymour Martin Lipset	SF			
Haskel Lookstein	AH	X	X	
Robert Loup	AH			
Morton Mandel	AH			
Matthew Maryles	AH			
Florence Melton	AH			
Donald Mintz	AR	Not Available		
Lester Pollack	JW			
Charles Ratner	SF			
Esther Leah Ritz	AH	X	X	
Harriet Rosenthal	JW			
Alvin Schiff	JR			
Ismar Schorsch	AH	X		
Harold Schulweis				
Lionel Schipper	JR			
Daniel Shapiro	AR	X	X	X
Peggy Tishman	AH	Not Available		
Isadore Twersky	SF	X	X	
Bennett Yanowitz	JW			
Isaiah Zeldin				

TYPE (USING DOUBLE SPACES) OR PRINT CLEARLY

☐ MAILGRAM  
☒ FAX NO. 972 2 699951  
NO. OF PGS. 2  
(INCL. COVER SHEET)

☐ URGENT - Time sensitive - must go at once  
☐ REGULAR - Send at time rates are most economical

**TO:** Annette Hochstein  
NAME Seymour Fox  
COMPANY Nativ  
STREET ADDRESS  
CITY, STATE, ZIP Jerusalem  
PHONE NUMBER

**FROM:**  
NAME Ginny Levi  
COMPANY Premier  
DEPARTMENT 090  
COST CENTER

**TELEX NO.:** 6873015 PREMI UW

**FAX NO.:** 2163918327

**TIME SENT:**

**MESSAGE:**

The attached letter and background materials were mailed to commissioners today.



500

# COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA

4500 Euclid Avenue  
Cleveland, Ohio 44103  
216/391-8300

## Commissioners

Morton L. Mandel  
Chairman  
Mona Riklis Ackerman  
Ronald Appleby  
David Arnow  
Mandell L. Berman  
Jack Bieler  
Charles R. Bronfman  
John C. Colman  
Maurice S. Corson  
Lester Crown  
David Dubin  
Stuart E. Elzenstat  
Joshua Elkin  
Eli N. Evans  
Fred G. Gershwin  
Irving Greenberg  
Joseph S. Gruss  
Robert I. Hiller  
David Hirschhorn  
Carol K. Ingall  
Ludwig Jesselson  
Henry Koschitzky  
Mark Lainer  
Norman Lamm  
Sara S. Lee  
Seymour Martin Lipset  
Haskel Lookstein  
Robert E. Loup  
Matthew J. Maryles  
Florence Melton  
Donald R. Minz  
Lester Pollack  
Charles Ratner  
Esther Leah Ritz  
Harriet L. Rosenthal  
Alvin I. Schiff  
Daniel H. Schipper  
Samuel Schorsch  
Harold M. Schulweis  
Daniel S. Shapiro  
Margaret W. Tishman  
Isadore Twersky  
Bennett Yanowitz  
Isaiah Zeldin

## In Formation

### Senior Policy Advisors

David S. Ariel  
Seymour Fox  
Annette Hochstein  
Stephen H. Hoffman  
Martin S. Krae  
Arthur Rorman  
Carmi Schwartz  
Herman D. Stein  
Jonathan Woocher  
Henry L. Zucker

## Director

Henry L. Zucker

## Staff

Mark Gurvis  
Virginia E. Levi  
Joseph Reimer

February 1, 1990

Dear

I am pleased to enclose background materials for our February 14th meeting in New York. The materials outline a series of recommendations that we will discuss at the meeting. As I reviewed the materials, I was very excited about the scope of what we have discussed during the past year and one-half, and the opportunities that present themselves out of our work together.

We have asked for an extended meeting date from February 14th because of the volume of material and the range of ideas that need to be digested. No matter how much time is available, however, I am concerned that some points might be missed. Therefore, we welcome your written comments on the entire document, both substantive and editorial, in advance of February 14.

Remember, we will be starting the meeting promptly at 9:30 a.m. at the New York Federation office. Coffee, tea, and pastries will be available at 9:00 a.m.

Morton L. Mandel  
Chairman



MEMO TO: Annette Hochstein  
FROM: Mark Curvis *MC*  
DATE: March 13, 1990  
SUBJECT: EPA Reactions to CAJE Material

-----

At this point I have received feedback on CAJE's materials from Joe Reimer and Jon Woocher. In general, there are questions about how we will be able to use this material. Given the variable quality, it should probably not be shared with commissioners or distributed publicly, but rather should be shared with the IJE for its internal use as it pursues the programmatic areas.

Reimer -- See attached sheets.

Woocher -- Jon found the material to be of uneven quality. There are lots of claims and assumptions throughout which are unsubstantiated. Since many of the recommendations included are based on such claims and assumptions, the material doesn't hold up well under scrutiny. By section:

- A. Supplementary Education--The entire section is weak; don't use it.
- B. Early Childhood Helpful list at the end on criteria for excellent programs which should be up front; training model provided is extremely simplistic.
- C. Family Education--Pretty good, but the analysis provided doesn't represent the kinds of issues and questions about family education now being raised by analytic thinkers.
- D. Adult Education--Best of the sections.
- E. Media--Too anecdotal; not well developed analytically; not grounded in the available literature. There are further comments on the media section coming from Jon's staff.
- F. Summary--Excellent, well written.

I will be checking with the other policy advisors for comments on these materials in the next week.

TO: MARK GURVIS  
FROM: JOE REIMER (3/8/90)  
RE: FIELD NOTES FROM CAJE

Field Notes is a highly uneven piece of work. Some of its sections are fundamentally well-written and organized, while others are barely usable. I will briefly comment on each section, leaving specific editorial comments for another occasion.

I thought they began well by laying out some of the seeming successes of this area as well as some of the underlying weaknesses. The claim that this field is "under-professionalized" is unclear in the question of whether existant personnel have not received adequate early childhood training, Judaic training or both. Are these avocational teachers or professional teachers with little Jewish background?

In "a proposal for action", the authors jump to a single solution: a national Office of Early Childhood Jewish Education. While I cannot evaluate the efficacy of such a move, the case for it is not clearly made in the paper. Why do the authors believe that investing in a single centralized Office is the optimal way to provide the multiplicity of services they enumerate? What makes them think that such an Office would have the authority to mandate standards to local communities or training institutions or would be the most effective advocate for the cause of early childhood? Why are no alternatives posed?

## 2. Supplementary Education

This section is organizationally weak. E.g., there is a detailed list of programs on the first three pages which give much more detailed information than the reader can use and obscure the progress of the argument. One senses this is a defense of the supplementary school, but what are the convincing arguments that persuade one of the school's viability and vitality? A list of programs?

We are made to realize the supplementary school is a victim of negative stereotyping. We are told it "can make a difference." But what difference can it make and what evidence is there to make that claim? What kind of research do we need to convince the



community that their perceptions of this schooling are misguided, ~~uninformed?~~

"Must" is an often-used word in this section. Why "must" we show faith in the potential of the system? What is the powerful motivator behind all the "musts"? How will lay leaders be drawn in to share this faith?

Are there priorities here? Do some "musts" precede others in an action plan? Can all the recommendations be carried out, and if not, which should be seen as coming first or taking precedence? Where in this section, loaded as it is with recommendations, do we find the blueprint - the key points which show a strategy for change over time?

### 3. Family Education

Here comes unmitigated advocacy, the crew cheering on their own team. Can family education do all they claim and still be human? I doubt it.

There are valid points made: the effects of a weakening family context, the problem of turf, the need for the rabbi's support and so on. But how do they establish that "Jewish family education works"? Why should courses in training "be required?" Why is "the position of Family Educator" so singularly essential? All these are unsubstantiated claims.

I do not know what "scope and sequence maps" are, but wonder if we are getting a clear message of what curricular materials are needed for which contexts? I'm not sure if we need Jewish Nintendo and wonder if all Jewish home videos are worth investing in? I know there are community models for providing family education, but wonder why one particular model is being suggested as the way to go?

Above all, how do we know educating by family will be the greatest thing to happen since the invention of the printing press?

### 4. Adult Education

Organization and a reasonable writing style reappear in this section. The authors seem to have a vision of what adult Jewish education is and offer some map of the existing territory, a diagnosis of weaknesses and suggestions for improvement.

They envision adult Jewish education as a field unto itself - with its own curricula, personnel, etc. Is it most advisable and feasible to carve out a new field or to add an adult component to existing units? Can day or supplementary school teachers or rabbis be trained to teach adults as well? Can they adapt existing curricular materials to that end?



The authors provide a long list of criteria for what constitutes good adult Jewish education. I personally agree, but wonder: do they provide reasons to believe that these approaches will work better to achieve specific ends? So, too, in their plan for action: are these sequential steps and is there a sense of order or priority in this long list?

The model idea is nicely drawn and intriguing. It is to be located in a community possibly as part of a Community Action Site. But where will it be institutionally located? Is there an organization or a consortium of organizations in the community that ought to house the model center?

#### 5. Media and Technology

I liked this section and found it well-organized and essentially well-argued. My only caution is that the claims for how media could enhance Jewish education should be stated as what "might" or "may" happen, since these are really untested conjectures.

\*

\*

\*

I found the concluding section to be well-written and thoughtful.

I'm not sure how to proceed from here but am available to assist.

JR:ls

250

COMMISSION  
ON JEWISH EDUCATION  
IN NORTH AMERICA

4500 Euclid Avenue  
Cleveland, Ohio 44103  
216/391-8300

Commissioners

Morton L. Mandel  
Chairman  
Mona Riklis Ackertman  
Ronald Appleby  
David Arnow  
Mandell L. Berman  
Jack Bieler  
Charles R. Bronfman  
John C. Colman  
Maurice S. Corson  
Lester Crown  
David Dubin  
Stuart E. Eisenstat  
Joshua Elkin  
Eli N. Evans  
Irwin S. Field  
Max M. Fisher  
Alfred Gottschalk  
Isidore Green  
Isidore Greenberg  
Joseph S. Gross  
Robert I. Hiller  
David Hirschhorn  
Carol K. Ingall  
Ludwig Jesselson  
Henry Koschitzky  
Mark Lainer  
Norman Latam  
Sara S. Lee  
Seymour Martin Lipset  
Haskel Lookstein  
Robert E. Loup  
Matthew J. Maryles  
Florence Melton  
Donald R. Minz  
Lester Pollack  
Charles Ratner  
Esther Leah Ritz  
Harriet L. Rosenthal  
Alvin I. Schiff  
Lionel H. Schipper  
Ismar Schorsch  
Isidore M. Schulweis  
Isidore S. Shapiro  
Isidore W. Tishman  
Isidore Twersky  
Bennett Yanowitz  
Isidore Z. Zuckerman

In FormationSenior Policy Advisors

David S. Ariel  
Seymour Fox  
Annette Hochstein  
Stephen H. Hoffman  
Martin S. Kraar  
Arthur Rorman  
Carmi Schwartz  
Herman D. Stein  
Jonathan Woocher  
Henry L. Zucker

Director

Henry L. Zucker

Staff

Mark Gurvis  
Virginia E. Levi  
Joseph Reimer

January 10, 1990

Mr. David Hirschhorn  
The Blaustein Building  
P. O. Box 238  
Baltimore, Maryland 21203

Dear David:

I think we had a very fine meeting in Baltimore on December 26. You certainly impressed me with the absolute need to monitor closely the expenditure of funds for Jewish education, and to satisfy ourselves that the funds are used by capable people for work that brings results. We certainly should not just "throw money at the problem." From the very beginning, you have been the leader among the Commission members in advancing this thought, and in pushing for more and better research as a basis for the development of the field.

I appreciate your willingness to discuss with your colleagues the need for additional funding to carry out the best ideas which are developed by the Commission. I hope to have your advice and that of other Commission members who are foundation principals as to how we should produce private foundation funds for this purpose. I have been in touch with Charles Bronfman and Lester Crown in addition to you and hope, with the assistance of the three of you, to convene a meeting of a number of potential funders sometime after February 15 on a date when you, Charles, Lester and I can all be available. The preliminary thinking which we could present to the foundation principals goes something like this:

1. Each foundation should be asked to set aside a sum of money to be appropriated by them for projects and ideas of their own choice. Each foundation would be in complete control of how to utilize its funds for what it conceives to be the highest priority opportunities. I am prepared to recommend to the Mandel Associated Foundations that they set aside \$1 million a year for the next five years. I am encouraged by positive responses from Charles and Lester to the idea of a similar set-aside. I understand that you will give thought to the idea.



Page 2

2. We would not try to set up a large central national fund. However, there will be a need to fund the proposed implementation mechanism and would ask the foundations to underwrite the mechanism in a range for each foundation of perhaps \$50-100,000 a year for five years.
3. There probably also should be a "pot" which could finance various kinds of enabling situations including, I hope, the start of an R and D program.
4. We may wish to ask several members of the Commission to take a leadership role in encouraging foundation principals to participate in developing a particular opportunity of their own choice. For example, Charles has expressed a special interest in promoting the idea of using Israel as a major resource in Jewish education. I hope he will be the leader in encouraging foundations to work with him to fund Israel-related programs.

Perhaps you would be willing to take the leadership in doing the same for R and D. This seems a particularly good time to encourage the development of R and D in the Jewish education enterprise, and it would be great if you could work with the implementation mechanism to advance this idea and to encourage practical results.

Perhaps this is enough to encourage you to begin to talk with your colleagues about participation in the funding of the implementation program. Later, when our report is ready, there will be concrete recommendations to present to them as well as to others who are concerned with Jewish continuity and interested in Jewish education.

I believe the next step for us is to set a date to bring together 8-10 funders to discuss the whole issue of private foundation support for the recommendations which will come out of the Commission.

It was good to meet with you and to have the benefit of your very fertile brain. I also enjoyed the fine lunch! I look forward to our next steps together.

Warm personal regards.



Morton L. Mandel



MORTON L. MANDEL

4500 EUCLID AVENUE • CLEVELAND, OHIO 44103

January 2, 1990

Dear Mona:

I have just learned that you may not be able to personally attend the meeting of our Commission on Jewish Education, scheduled for February 14 at the UJA/Federation Building.

I'm really very disappointed to hear that, because I feel you have, and can, make an important contribution to our deliberations. I do ask that you try very hard to rearrange your schedule and attend. We really need and want your input.

You may recall that, at the last meeting, you asked a member of your staff to attend in your place. We really do not permit "substitutes", even though I know such a person might be extremely well qualified.

We really want you. Please try to be with us.

Sincerely,

MORTON L. MANDEL

Mona Ackerman  
Riklis Family Foundation  
595 Madison Avenue  
New York, NY 10022