MS-831: Jack, Joseph, and Morton Mandel Foundation Records, 1980 – 2008. Series E: Mandel Foundation Israel, 1984 – 1999.

Box Folder D-1 1906

CJENA correspondence. Rosnick, David. "Overview of Research in Jewish Education Focusing on Personnel and Institutions/Systems," 1988.

For more information on this collection, please see the finding aid on the American Jewish Archives website.

Mandel Accordated Foundations

1750 Euclid Avenue • Cleveland, Ohio 4411) • (216) >00-9200

Jack N. and Lilyan Mandel Fund Joseph C. and Florence Mandel Fund Morton L. and Darbara Mandel Fund

June 10, 1988

Dear sal :

AMERICAN IEWISH

I am delighted that you will join the North American Commission on Jewish Education. The Commission will suggest practical steps and concrete recommendations for the improvement of Jewish education in North America in all its forms and settings.

We anticipate that the Commission will meet three or four times over a period of 18 months. Our first meeting will be held on August 1, 10.20 a.m. to 4:00 p.m. or the offices of JWB. 15 East 26th Street, New York, New York. Please mark your calendar.

The Commission will oversee the activities of Commission Director Arthur Napalstek and appropriate supporting these responsibilities will include gathering and organizing data, preparing background papers and reports, consulting with scholars, educators and policy makers, and coordinating the ongoing participation of important Jewish publics.

The Commission will start its work with some already established benefits. It has begun its planning stage in cooperation with JWB and the Jewish Education Service of North America (JESNA), and has held discussions with the commit of Jewish Educations (CIF) A number of national educational organizations and foundation leaders have also been consulted.

Enclosed is a paper describing our concept of the work of the Commission. It reflects the thinking of a small group that has worked to describe the idea behind the Commission. I am also enclosing a list of those who have agreed to serve on the Commission, thus far.

11.

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Page 2

Prior to our first meeting, a member of the Commission staff will contact you to schedule a meeting to discuss your views with respect to the Commission and Jewish education in North America.

I hope to see you at our first Commission meeting. An agenda, background material and particulars will be sent well in advance.

I look forward, with pleasure, to working with you.

Cordially,

AMERICAN MORTON L. MANDEL

ARCHIVES

prefix first last title OB company OB street address

Enclosures

277 177

COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA List of Commissioners as of

June 9, 1988

Mandell Berman Southfield, Michigan Irving Greenberg New York, New York

Donald Mintz New Orleans, Louisiana

Jack Bieler New York, New York

Robert Hiller Baltimore, Maryland Lester Pollack New York, New York

Charles Bronfman Montreal, Quebec

Carol Ingall Providence, Rhode Island Charles Ratner Cleveland, Ohio

John Colman Glencoe, Illinois Mark Lainer Encino, California Esther Leah Ritz Milwaukee, Wisconsin

Lester Crown Chicago, Illinois Norman Lamm New York, New York Harriet Rosenthal South Orange, New Jersey

David Dubin Tenafly, New Jersey Sara Lee Los Angeles, California Alvin Schiff New York, New York

Stuart Eizenstat Chevy Chase, Maryland Seymour Martin Lipset Stanford, California Ismar Schorsh New York, New York

Joshua Elkin Jerusalem, Israel Robert Loup Denver, Colorado Daniel Shapiro New York, New York

Eli Evans New York, New York Morton Mandel Cleveland, Ohio Isidore Twersky Cambridge, Massachusetts

Max Fisher Detroit, Michigan Matthew Maryles New York, New York Bennett Yanowitz Cleveland, Ohio

Alfred Gottschalk Cincinnati, Ohio Florence Melton Columbus, Ohio

HCOM

DRAFT 6/15/88

Mandel Initiative - North America Potential Commission Members Status Checklist

Confirm first

Name	Response	Letter Sent	Follow-up visit	Material sent	meeting date - 8/1	Comments
1. LAY LEADERS			-			
Mandell Berman	yes	6/10/88	NLA	1	OK	
✓ Charles Bronfman	yes - 6/3	6/10/88	AN/SF		I OK	
v Lester Crown	yes - 6/3	6/10/88	1 SF		l ok	
✓ Stuart Eizenstat	yes - 6/6	6/10/88	AJN	Aug	OK	
/ Max Fisher	yes - 4/26	6/10/88	1 AJN MERIC	AND LEW	OK	
Ludwig Jesselson	1 764 - 4720	1 0/10/00	AH	AN JEW	, or	MLM will invite -
Mark Lainer	yes - 5/11	6/10/88	I SF	LIIV	probably OK	I HEM WILL INVILE
Robert Loup	yes - 5/8	6/10/88	AH		1 OK	!
Morton L. Mandel	yes - 5/6	6/10/88	AH	A A A	l ok	
Matthew Maryles	yes - 5/5	6/10/88	AJN		NO - out 7/25-8/9	
Florence Melton	yes 3/3	6/10/88	1 AH	1 7 7 7	OK	
Donald Mintz		6/10/88	I AJN	ال السالة	I OK	
Lester Pollack	yes yes - 4/29	6/10/88	NLA		1 OK	
Charles Ratner	yes - 4/29	6/10/88	SF		1 ok	
Harriet Rosenthal	yes - 4/29	6/10/88	AJN	1000		
Esther Leah Ritz	yes - 4/29	6/10/88	I AH		l ok	
Dan Shapiro	yes - 6/3		7 A PAC		l ok	
	yes - 0/3	6/10/88	AJN	Fx	l ok	
Robert Smith	!	!	SF S	400		SF will invite
Leslie Wexner	ļ	1 (110.100	AJN	700		MLM will invite
Bennett Yanowitz	yes	6/10/88	AJN	20	OK	ļ.
John Colman	yes - 5/5	6/10/88	HLZ		NO - free before and afte	
Aaron Ziegelman	!	!	AJN		!	HLZ wrote - 6/15/88
★ Peggy Tishman	į	!	IAH :	1	į.	MLM will invite
Henry Kochitsky	!	!	HLZ	!	İ.	MLM wrote 6/10; HLZ to follow up
	ļ	!		1	!	!
Mona Ackerman -Fdn	1	!	AJN/HLZ	I	!	HLZ wrote 5/17/88
Robert Arnow - Fdn	1	1	AJN/HLZ	1	1	MLM wrote 6/9; HLZ to follow up
Eli Evans - Fdn	yes - 6/6	6/10/88	AJN/HLZ	Į.	!	!
Robert Hiller - Fdn	yes - 6/6	6/10/88	AJN/HLZ	1	1	



Mandel Initiative - North America Potential Commission Members Status Checklist

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Name	Response	Letter Sent	Follow-up visit	Material sent	meeting date - 8/1	Comments
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11. PRES, HIGHER JEWISH ED	ĺ	1	1	I 🚕	1	1
Alfred Gottschalk	yes - 6/9	6/10/88	SF		1	1
, Norman Lamm	yes - 5/31	6/10/88	AH) MLM prepare		OK	1
L. Ismar Schorsh	yes - 6/3	6/10/88	AH) MLM prepare	1	OK	1
* Arthur Green	1	1	AMERIC	ian jew	ÞН	MLM to call
III. SCHOLARS/EDUCATORS (1)	1	1	ARC	ih I V I	i S	i
Seymour Martin Lipset	yes - 4/25	6/10/88	SF		l ok	!!!
IV. JUDAIC SCHOLARS (1)						1
Isidore Twersky	yes - 5/4	6/10/88	SF		l ok	1 1
V. JEWISH EDUCATORS (7)	l 	i	12		i /	
David Dubin	yes - 5/5	6/10/88	AJN		OK - out 8/15-20	i
Jack Bieler	yes - 4/29	6/10/88	HA		SF	1 1
Joshua Elkin	yes - 5/4	6/10/88	AH - done 6/13	1	OK	1
Sara Lee	yes - 4/29	6/10/88	SF	1	NO	i i
Alvin Schiff	yes - 4/28	6/10/88	AJN O	1075	I OK	i i
Irving Greenberg	yes - 5/18	6/10/88	HA	トー・イン	NO	i i
Carol Ingall	yes - 4/29	6/10/88	AH	CP Y	NO	1 - 1
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VI. SR. POLICY ADVISORS	1	1	1	l	1	I i
David Ariel	yes	6/10/88	1		OK	T î
Seymour Fox	yes	6/10/88	1	1	OK	T î
Annette Hochstein	yes	6/10/88	1	1	OK	1 i

DRAFT 6/15/88

Mandel Initiative - North America Potential Commission Members Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date - 8/1	Comments	!
Stephen Hoffman	yes	6/10/88		 	NO		1
Arthur Naparstek	yes	1	İ	1	OK	1	ì
Arthur Rotman	yes	6/10/88	1		OK	1	1
Carmi Schwartz	yes	6/10/88			l ok	1	1
Herman Stein	yes	6/10/88		1	NO	1	1
Jonathan Woocher	yes	6/10/88	AAAED	LAN IEW	NO	1	1
Henry Zucker	yes	1	AVVILIN	CAIN JEV	OK		Î
	Î	Î			IT C	Ì	i

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CONSULTANTS CHACLEM FAX NO REG DOUBLE SPACES) OR PRINT CLEARLY	FROM: NAME VIRGINIA COMPANY PREMIE DEPARTMENT 090 D.: (216) 391-8327 TIME	LEVI
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endel Initiative - brth America Chameristics of Potentid Commission Members

Mame	Location	iffiliation	Demnination	Age Range	Assignment
I. LAY LEADERS	1			1	1
x-Sheldon Beren #	Denver	Torah Umesorah	Ortiodox	I	HLZ will check status with CS
XMandell Bermar	Detroit	CJF - Pres.	Corervative	60-1sh	done
XCharles Bronfian	Montreal	Foundation	×	50-60	MLM will see
XLester Crown for C.G.)	Chicago	Foundation	Conervative	i	MLH phone catt Done
x-Stuart Eizensladt +	Baltimor	i		1	AJN will see
XMax Fisher	Detroit	CJF/Foundation	x	70's	done
X"Corky" Goodmin +(orLC)	Chicago	i		VIATE WI	on hold until Crown is contacted
x-Ludwig Jesselson	New York	Foundation	Ortiodox	70's	MLM will see
x-Wark Lainer	Los Angeles	JESNA 1	Comervative	45-50	done
x-Robert Loup	Denver	JJA/Federation	x	60-ish	done
XMorton L. Maniel	Cleveland	1		1	DONE
XKatthew Maryles	New York	CLAL/Federatn	Огрофох	40's	done
XFlorence Meltxn	Columbus	Foundtn/J_ Ed	Conervative	65-70	done
XDonald Mintz	New Orleans	JWB - Pres.			done
x-lester Pollace	New York	NYCRC/JUB		50's	done
XCharles Ratne	Clevelari	Federation	Coservative	50	done
x-Marriet Rosenthal	New Jersy	1AB		1.3,	done
XEsther Leah Ritz	Nilwauke	CJF/JWB/JDC	x	60-1 sh	done
x-Dan Shapiro	New York	Federation	Coservative	50	I MLN will see in MY Done
XRobert Smith	Washington	JWB/Heb. U/JCC	Coservative	55	SF will advise MLM how to approach
XLeslie Wexner	Columbus	Foundation	x	50	MLK will see after Bronfman & Fisher accept
XBennett Yanositz	Clevelad	JESNA	Caservative	50-60	done
x-John Colman	Chicago	JDC/Federation	Reorm	60-ish	done
x-Philip Granosky	Toronto	i		i	NLZ or SF will see after Bronfman accepts
x-Aaron Ziegelsen +	New York	CLAL		i	NLZ will ask I. Greenberg to contact
x-(1)Billie Tisch or (2)	Peggy Tiskman	(3) Kary Zorens	ky	ĺ.	AJN will discuss with MLM
Henry Kochitsky	Toronto	BJE !	Drhodox	50	NLZ to call following NLM talk with Bronfma
Thomas Hecht	Montrea			Ī	HLZ to call following MLM talk with Bronfma
Mona Ackerman - Fdn	1	i		ĺ	HLZ has written



Mandel Iritiative - North America Characteristics of Potential Commission Members

R/D/Mrs. Arnow - For Mel Mogoluf - Fdh Eli Evans - Fdh Robert Hiller - Fdr II. PRES, HIGHER JEWISH Alfred Gottschalk Norman Lamm Ismar Schorsh Green ? III. SCHOLARS/EDUCATORS Seymour Martin Lipe IV. JUDAIC SCHOLARS (1) Isidore Twersky +	n H ED Cincinnati New York New York Philadelphia	HUC Yeshiva Univ. JTS Reconstruct.	Reform Orthodox Conservative	 55-60 55-60	HLZ will discuss which to invite with MLM HLZ has written HLZ has written HLZ has written HLZ has written HLZ has written
Eli Evans - Fdn Robert Hiller - Fdr II. PRES, HIGHER JEWISH Alfred Gottschalk Norman Lamm Ismar Schorsh Green ? III. SCHOLARS/EDUCATORS Seymour Martin Lipe IV. JUDAIC SCHOLARS (1) Isidore Twersky +		Yeshiva Univ.	Orthodox	55-60	HLZ has written HLZ has written HLZ has written
Robert Hiller - Fdr II. PRES, HIGHER JEWISH Alfred Gottschalk Norman Lamm Ismer Schorsh Green ? III. SCHOLARS/EDUCATORS Seymour Martin Lipe IV. JUDAIC SCHOLARS (1) Isidore Twersky +		Yeshiva Univ.	Orthodox	55-60	HLZ has written
Alfred Gottschalk Norman Lamm Ismar Schorsh Green ? III. SCHOLARS/EDUCATORS Seymour Martin Lipe IV. JUDAIC SCHOLARS (1) Isidore Twersky +		Yeshiva Univ.	Orthodox	55-60	 MLM with see Ito Ne
Alfred Gottschalk Norman Lamm Ismar Schorsh Green ? III. SCHOLARS/EDUCATORS Seymour Martin Lipe IV. JUDAIC SCHOLARS (1) Isidore Twersky +	Cincinnati New York New York Philadelphia	Yeshiva Univ.	Orthodox	55-60	505/ An COLUMN 1 199, 17 (VIII 1 200)
Norman Lamm Ismar Schorsh Green ? [1]. SCHOLARS/EDUCATORS Seymour Martin Lipe [V. JUDAIC SCHOLARS (1)] Isidore Twersky +	New York New York Philadelphia	Yeshiva Univ.	Orthodox	55-60	505/ An COLUMN 1 199, 17 (VIII 1 200)
Ismar Schorsh Green ? [1]. SCHOLARS/EDUCATORS Seymour Martin Lipe [V. JUDAIC SCHOLARS (1) Isidore Twersky +	New York Philadelphia	211			done
Green ? [1]. SCHOLARS/EDUCATORS Seymour Martin Lipe [V. JUDAIC SCHOLARS (1) Isidore Twersky +	Philadelphia	•	Conservative	1 50	
III. SCHOLARS/EDUCATORS Seymour Martin Lips IV. JUDAIC SCHOLARS (1) Isidore Twersky +	i	Reconstruct.	. (A)	20	NLM will see
Seymour Martin Lips IV. JUDAIC SCHOLARS (1) Isidore Twersky +	s (1)			KU	AJN will discuss with MLM
IV. JUDAIC SCHOLARS (1) Isidore Twersky +		1	i	0 0 0	8 8 8 8
Isidore Twersky +	set Palo Alto	Stanford	l x	65	done
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V. JEWISH EDUCATORS (7	Boston	Harvarc		1 1	done
	7)	! !		1	5/
David Dubin	New Jersey	JWB	Orthodox	50-ish	done
Jack Bieler	New York	Ramaz School	Orthodox	30's	done
Joshua Elkin +	Newton, MA	Schechter Sch.	Conservative	16039	done
Sara Lee	Los Angeles	(HUC	Reform	55	done
Alvin Schiff	New York	Educ/Fed	Orthodox	60	done
Irving Greenberg	New York	CLAL	Orthodox	50-ish	done
Carol Ingall	Providence	BIE	Conservative	45-50	done
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K = first group x = strong second + = added by N/ group ? = discuss further

Mandel Initiative - North America Characteristics of Potential Commission Members

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	eveland JCF	1	
ithur Naparstek Cle		l l	letter to go from MLM
	eveland MAF	1	letter to go from MLM
athur Rotman New	w York JWB	IAAA	letter to go from MLM
tmi Schwartz New	M York CJF		letter to go from NLM
Iman Stein Ele	eveland CMRU	IA I	letter to go from MLM
Irathan Woocher New	W York JESHA	1	letter to go from MLH
ery Zucker Cle	eveland NAF	1 ()	letter to go from MLM
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Mandel Initiative - North America Potential Commission Members Status Checklist

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Name	Response	Letter Sent	Follow-up visit	Material sent	meeting date - 8/1	Comments
AY LEADERS		1	1	İ	1	
Sheldon Beren	1 3 "	1	HA	I	1	
Mardell Berman	yes	1	AJR	I	1 ok	
Charles Bronfman	1	į.	AM/SF	1 🦾	1	
Lester Crown (or C.G.)	1	I	HLZ	1	lok	
Stuart Eizenstadt	1	1	AJN	1	1	
Max Fisher	yes - 4/26	1	[AJN	LIEDICAN	I OK - VALUE I	
"Corky" Goodman (or LC)	1	i	1	MILKICAL	T VIEWNIE III	
Luxwig Jesselson	ĺ		AH	ID C H	INVES	
Mark Lainer	yes - 5/11	1	SF		VFL	
Robert Loup	1 yes - 5/8	1	AH	0 0 0 0	I DK	
Morton L. Mandel	yes	1	AR	1	OK	
Natthew Maryles	yes - 5/5	i	MLA		NO - out 7/25-8/9	F 52
Florence Melton	yes	1	[AH		1 OK	I.
Dosald Mintz	yes	1	AJN		OK	i
Lester Pollack	yes - 4/29	1	AJN) ox	l
Charles Rather	yes - 5/5	1	[SF	l,	OK	I.
Harriet Rosenthal	yes - 4/29	1	AJN	1	1 0K	
Es:her Leah Ritz	yes - 4/29	1	AH	174	1 ok	
Dan Shapiro	i	i	I AJN	1000	la mail	
Ropert Smith	Ì	İ	SF	1 7	1	li
Leslie Wexner	Ì	ì	1 AJN	1 200	T	Max Fisher will emourage him (per SF)
Bennett Yanovitz	yes	1	AJN		1 ok	l
John Colman	yes - 5/5	1	HLZ	1	(NO - free before and afte	1
Philip Granovsky	1	Ĭ	HLZ	1	1	I
Aaron Ziegelman	Î	1	NLA	1	I .	1
(1)Billie Tisch or (2)	Peggy Tishman	or (3) Nary Zore	ensky	I	I	I
Henry Kochitsky	1	ľ	HLZ	I	I	Suggested by Ain & Fishel - Toronto
-Thomas Hecht	1	1	SF	1	I	Suggested by Ain & Fishel - Montreal

⁼ first group x = strong second

Mandel Initiative - North America Potential Communication Members Status Checklist

					Onfirm first	850 (T		
Næ	Response	Letter Smt	Follow-up visit	Naterial sent	meeting date - 8/	1	Comments	
Mona Acanan -Fdh]	-1	LJW/HLZ			1	ILZ wrote 5/17/88	
R/D/Krsirnow - Fdn	i	i	LJH/HLZ		i	11	ILZ to discuss with M.N	
Mel Moglif - Fdn	i	i	AJN/HLZ		î	11	ILZ Wrote 5/17/88	
Eli Eva- Fdn	ì	i	LUN/HLZ	1	i	į.	ILZ wrote 5/17/88	
Robertiler - Fdn	i	į	NJN/HLZ		į	į,	ILZ wrote 5/17/88	
. PRES, HER JEWISH ED	I 1	1			i	ľ		
Alfreditschalk	Ì	Ī	AH) MLM propare	RICAN	IEWISH	1		
Norman.sm	yes - 5/31	1	AH) MLN pripare		1 × 0 K	1		
Ismar Birsh	i	1	AH) NLM pripere		IV F S	1		
Green?	į	ļ	!			i		
1. SCHOLFEDUCATORS (1)	1	1	1 -0-	to other other o	İ	i		
Seymouhrtin Lipset	yes - 4/25	!	SF		13 04	1		
V. JUDAICHOLARS (1)	Ì	i	i \			i		
Isidoniersky	yes - 5/\$	1	SF		IX OK	. !		
V. JEWISHUCATORS (7)	i	i		i	i <i>20</i> /	i		
David kin	yes - 5/5	l	AJN	4	IK - out 8/15-20	OK !		
Jack lær	yes - 4/29	1	SF	P3,	No.	i		
Joshudk in	yes - 5/4	l	AH	K Donn	x OK	I	*	
Sara le	yes - 1/29	i	SF		10 110	Į		
Alvinciff	yes - 1/28	1	AJN	1	x old	I		
Irvingleenberg	yes - 5/18	1	HA	1	10 NO			
Carol ;all	yes - 4/29	I	AH	1	10 10	ļ		
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Name	Response	Letter Sent	Follow-up visit	Material sent	meeting date - 8/1	Comments
R. POLICY ADVISORS	I 		1	l I		
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mour Fox	1	ļ	I	!	l ok	
ette Hochstein ephen Koffman	1	l P			OK I	
hur Naparstek	i I	ì	i	l	OK	
hur Rotmen	i	i	i A	-	ok EWISH	
mi Schwartz	Ì	ì	i	1 23	l ok	
man Stein	I	1	1	1 1.42) NO	
athan Woocher	1	1	1	! of of All] NO	
ry Zucker	1 -	1	!		l ok	
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Mandel Initiative - North America Potential Commission Members Status Checklist

		Statu	s Checklist			
					Confirm first	
Name	Response	Letter Sent	Follow-up visit	Material sent	meeting date - 8/1	Comments
LAY LEADERS		I	1	j		
Nandel. Bernai	yes	6/10/88	AJN	I	l ok	1
Charles Bonfian	yes - 6/3	6/10/88	AM/SF	1] ok	
Lester Crown	yes - 6/3	6/10/88	HLZ	1] ok	
Stuart Eitenstat	yes - 6/6	6/10/88	AJN		l ok	
Nax Fisher	yes - 4/26	6/10/88	1 AJN	I	I OK	
Ludwig Jaselson	1	1	AH	LMERICA	IJ IEWISH	
Mark Laier	yes - 5/11	6/10/88	SF	THE REAL PROPERTY.	VFL	
Robert Lcip	yes - 5/8	6/10/88	HA [l ox	
Morton L. Mardel	yes	6/10/88] AH	1	1 ok	
Natthew Maryles	yes - 5/5	6/10/88	[AJN	1 0 0 0	1 NO - out 7/25-8/9	
Florence Mel tor	yes	6/10/88	I AH	l	OK	
Donald Mintz	yes	6/10/88	AJN	TTT	[OK	
Lester Pd lack	yes - 4/29	6/10/88	[AJN	1 2 2 2	l ox	*
Charles Matrix	yes - 5/5	6/10/88	SF	1 0	1 ok	
Harrist losertfal	yes - 4/29	6/10/88	AJN	1	1 ox	i i
Esther Lah filz	yes - 4/29	6/10/88	I AH		OK	1
Dan Stap ro	yes - 6/3	6/10/88	AJN	1-2	I DK	
Robert Saith	1	I	[SF	N. 17%	1 - /	
Leslie Woxner	1	Î	I AJN	184	100	Max Fisher will encourage him (per SF)
Bennett 'anoritz	l yes	6/10/88	AJN .	1 17 %	OK	
John to lian	yes - 5/5	6/10/88	HLZ	1	NO - free before and afte	
Aeron Zi:gelman	1	1	AJN	1	1	
(1)Bi.Li. Tick or (2)) Peggy Tishman	or (3) Mary Zor	ensky	l	1	
Henry Kahitiky	1	.1	HLZ	1	İ	MLM wrote 6/10; NLZ to follow up
Kona Aclemas -Fdn	I	1	AJH/HLZ	1	1	HLZ wrote 5/17/88
Rober: Anou - Fdn	1	i	AJN/HLZ	i	i	MLM wrote 6/9; HLZ to follow up
Eli E/ars - ich	yes - 6/6	6/10/88	AJN/HLZ	Ī	1 1	done
Robert Miller - Fdn	yes - 6/6	6/10/88	AJN/HLZ	1	1	done

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Mandel Initiative - North America Potential Commission Members Status Checklist

		Jeacus	CHECKLIST				
					Confirm first		
Name	Response	Letter Sent	Follow-up visit	Naterial sent	meeting date - 8/1	Commers	1
		-	-		.		1
PACE MICHES PELICIFE	1	!	I	1	Į.		1
PRES, NIGHER JEWISH ED	1		!	Į.	Į.		1
Alfred Gottschalk	yes - 6/9	6/10/88	SF	I .	1		1
Norman Lamm	yes - 5/31	6/10/88	AH) MLM prepare		OK		1
Ismar Schorsh	yes - 6/3	6/10/88	AH) MLM prepare	I	OK		- 1
Arthur Green		1	1	1	1	MLM to call	1
	I	i	1 A	MERICAN	J IEWISH		1
. SCHOLARS/EDUCATORS (1)	1	1	1		1	1	1
Seymour Martin Lipset	yes - 4/25	6/10/88	SF	1 2 1 -	1 ok	1	- 1
	ı	1	1	1	1	1	1
JUDAIC SCHOLARS (1)	1	1	1	10 0 0 0	1 0 0 0	1	1
Isidore Twersky	yes - 5/4	6/10/88	SF		l oc	I	1
	1	1	l		1	1	ı
JEWISH EDUCATORS (7)	ł	1	1		F F F	1	1
David Dubin	yes - 5/5	6/10/88	NLA	1) OK - out 8/15-20	i .	ĺ
Jack Bieler	yes - 4/29	6/10/88	AH		1 SF	Î	Ì
Joshua Elkin	yes - 5/4	6/10/88	AH - done 6/13	L	I ox	1 16	Ì
Sara Lee	yes - 4/29	6/10/88	SF	P/	I NO	Î	1
Alvin Schiff	yes - 4/28	6/10/88	AJN	(PS) = 1	1 ox	i *	i
Irving Greenberg	yes - 5/18	6/10/88	AH	10.	I NO	i	i
Carol Ingall	yes - 4/29	6/10/88] AR	1 7 -	I NO	i –	i
	i	i	İ	1 40	T .	i .	i
	İ	1	I	i	1	i	i
	ĺ	i	i	i	ì	i	í
	î	i	i	i	i	i	i
	i	i	i	i	i .	i	i
. SR. POLICY ADVISORS	i	î	i	i	i	i	i
David Ariel	yes	6/10/88	i	i	OK	i	1
Seymour Fox	yes	6/10/88	i	1	OK	i	1
Annette Hochstein	yes	6/10/88	i	i	OK		1
	1 / 20	1 07,107,00	1		l on	1	1

DRAFT 6/14/88

Mandel Initiative - North America Potential Commission Members Status Checklist

	first	

Name	Response	Letter Sent	Follow-up visit its sent	meeting date - 8/1	Comments	Ī
Stephen Hoffman	yes	6/10/88		I NO		
Arthur Naparstek	yes	Ì	1	l ox	į į	i
Arthur Rotman	yes	6/10/88		OK		i
Carmi Schwartz	yes	6/10/88		OK	1	i
Herman Stein	l yes	6/10/88		NO	1	i
Jonathan Woocher	yes	6/10/88	AMERICAN IF] NO	100	i
Henry Zucker	yes	1 .	AIALS MASSAULT	l ok	i	. i
	i	i	iarci-ll	i E S	i	i

Mandel Initiative - Morth America Characteristics of Potential Commission Members

Name	Location	Affiliation	Denomination	Age Range	Assignment
LAY LEADERS	1	1			
(Mandell Berman	Detroit	CJF - Pres.	Conservative	60-ish	done
!Charles Bronfman	Montreal	Foundation	x	50-60	done
:Lester Crown	Chicago	Foundation	Conservative	i	done
x-Stuart Eizenstat	Baltimore	İ		i .	done
Nax Fisher	Detroit	CJF/Foundation	×	70's	done
x-Ludwig Jesselson	New York	Foundation	Drthodox	70's	NLM will see
x-Mark Lainer	Los Angeles	JESNA	Conservative	45-50	done
x-Robert Loup	Denver	UJA/Federation	×	60-ish	done
Morton L. Mandel	Cleveland	i i		i	DOME
Natthew Maryles	New York	CLAL/Federatn	Orthodox	40's	done
Florence Melton	Columbus	Foundtn/J. Ed	Conservative	65-70	done
Donald Nintz	New Orleans	JWB - Pres.			done
x-Lester Pollack	New York	NYCRC/JWB	1	50's	done
Charles Ratner	Cleveland	Federation	Conservative	50	done
K-Harriet Rosenthal	New Jersey	JWB			done
Esther Leah Ritz	Kilwaukee	CJF/JWB/JDC	×	60-1sh	done
c-Dan Shapiro	New York	Federation	Conservative	50	done
-Robert Smith	Washington	JWB/Heb. U/JCC	Conservative	55	SF will advise MLM how to approach
Leslie Wexner	Columbus	Foundation	x	50	MLM will see after Bronfman & Fisher accept
Bennett Yanowitz	Cleveland	JESKA	Conservative	50-60	done
t-John Colman	Chicago	JDC/Federation	Reform	60-ish	done
:-Aaron Ziegelman	New York	CLAL		1	HLZ will ask I. Greenberg to contact
:-(1)Billie Tisch or (2)	Peggy Tishman o	r (3) Mary Zorens	ky	1	AJN will discuss with MLM
Henry Kochitsky	Toronto	BJE	Orthodox	50	HLZ to call following MLM talk with Bronfman
Mona Ackerman -Fdn	1	1		1	HLZ has written
Robert Arnow - Fdn	1	1			MLM has written; HLZ to follow up
Elî Evans - Fdn	1	1		I	done
Robert Hiller - Fdn	1	1		1	done
	I	Ĭ i		1	i

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Mandel Initiative - North America Characteristics of Potential Commission Members

Warne	Location	Affiliation	Denomination	Age Range	Assignment
11. PRES, HIGHER JEWISH ED					
Alfred Gottschalk	lincinnati	HUC	Reform	55-60	done
Norman Laww	lew York	Yeshiva Univ.	Drthodox	55-60	done
Ismar Schorsh	l lew York	JTS	Conservative	50	done
Arthur Green	Initadelphia	Reconstruct.			MLM to call
	!	!	A A 4 1	DICAR	I IEWISH
III. SCHOLARS/EDUCATORS (1)	•		PAINLI	IN IN AL	, jeviloi
Seymour Martin Lipset	lalo Alto	Stanford	× A R	65	done
IV. JUDAIC SCHOLARS (1)	1				
Isidore Twersky	loston	Harvard			done
V. JEWISH EDUCATORS (7)	1	I I	T	LVI	
David Dubin	lew Jersey	JWB	Orthodox	50-ish	done
Jack Bieler	lew York	Ramaz School	Orthodox	30's	done
Joshua Elkin	exton, MA	Schechter Sch.	Conservative		done
Sara Lee	.os Angeles	HUC	Reform	55	done
Alvin Schiff	lew York	Educ/Fed	Orthodox	60	done
Irving Greenberg	lew York	CLAL	Orthodox	50-ish	done
Cerol Ingall	*rovidence	BJE	Conservative	45-50	done
	1	! `		20	J"
	i	i	i	i	i i
VI. SR. POLICY ADVISORS	ı	1			
David Ariel	Cleveland	CCIS			letter to go from NLN
Seymour Fox	Jerusalem	Nebrew U.			letter to go from MLM
Annette Hochstein	Jerusalem	Nativ Consitnt	i		letter to go from MLM
Stephen Hoffman	Cleveland	JCF		!	letter to go from MLM

Mandel Initiative - North America Characteristics of Potential Commission Numbers

Name	Location	Affiliation	Denomination	Age Range	Assignment
Arthur Naparstek	Cleveland	MAF	1	i	letter to go from!
Arthur Rotman	New York	I JAB	ì	1	letter to go fronti
Carmi Schwartz	New York	CJF	1	1	letter to go front
Herman Stein	Cleveland	CHRU	i	1	letter to go fron!
Jonathan Woocher	New York	JESNA	i	1	letter to go from II
Henry Zucker	Cleveland	MAF	I AN	Lenie !	letter to go from B
	i	i	i AA	TERICA	A JEWISH

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undel Initiative - orth America

Partial lest of Commission Members already confirmes

Manie /	·Location	(ffiliation	Denmination	Age Range	Assignment
I. LAY LEADERS	1	 			[]
x-Sheldon Beren +	Denver	Torah Umesorah	Ortlodox	i	HLZ will check status with CS
XMandell Bermar	Detroit	CJF - Pres.	Corrervative	60-ish	done
XCharles Bronfoen	Montreal	Foundation	x	50-60	MLM will see
XLester Crown for C.G.)	Chicago	Foundation	Conervative		MLM - phone call
x-Stuart Eizensfadt +	Baltimor-				AJN will see
XMax Fisher	Detroit	CJF/Foundation	x A	70's	done
X "Corky" Goodmin +(orLC)	Chicago				on hold until Crown is contacted
x-Ludwig Jesselson	New York	Foundation	Ortiodox	70's	MLM will see
x-Mark Lainer	Los Angeles	JESNA	Comervative	45-50	done
x-Robert Loup	Denver	JJA/Federation	×	60-ish	l done
XMorton L. Maniel	Cleveland			1	DONE
XNatthew Maryles	New York	CLAL/Federatn	Огрофох	40's	done
XFlorence Meltm	Columbus	Foundtn/J. Ed	Conervative	65-70	done
XDonald Mintz	New Orleans	JWB - Pres.	\		done
x-Lester Pollace	New York	NYCRC/JUB		50's	done
XCharles Ratne	Clevelari	Federation	Coservative	50	done
x-Marriet Roserthal	New Jersy	JMB	1		done
XEsther Leah Ritz	Nilwouke	CJF/JWB/JDC	x	60-ish	done
x-Dan Shapiro	New York	Federation	Coservative	50	MLM will see in MY
XRobert Smith	Washington	JWB/Heb. U/JCC	Coservative	55	SF will advise MLM how to approach
XLestie Wexner	Columbus	Foundation	x	50	MLM will see after Bronfman & Fisher accept
XBermett Yanovitz	Clevelad	JESNA	Caservative	50-60	done
x-John Colman	Chicago	JDC/Federation	Reorm	60-ish	done
x this Granousky	Toronto			I	HLZ or SF will see after Bronfman accepts
x-Aaron Ziegelsen +	New York	CLAL		1	HLZ will ask I. Greenberg to contact
x-(1)Billie Tisch or (2)	Peggy Tishma	(3) Mary Zorens	ky	l	AJN will discuss with MLM
Henry Kochiteky.	Toronto	BJE	Drhodox	50	MLZ to call following MLM talk with Bronfmen!
Thomes Hech to					
74	Montrea	i			HLZ to call following MLM talk with Bronfman

X =first group x =strong second - =1ed by WY group ? = discuss further

DRAFT 5/31/88

Mandel Tritiative - North America Characteristics of Potential Commission Members

Mame	Location	Affiliation	Denomination	Age Range	Assignment
R/D/Mrs. Arnow - Fdn	1	l	 	l	HLZ will discuss which to invite with MLM
Mel Mogoluf - Fdn	l	1	ľ	1	HLZ has written
Eli Evens - Fdn · \	1	1		1	HLZ has written
Robert Hiller - Fdn	1	!		!	HLZ has written
II. PRES, HIGHER JEWISH ED	i	1			
Alfred Gottschalk	Cincinnati	HUC	Reform	55-60	MLM will see
Norman Lama	New York	Yeshiva Univ.	Orthodox	55-60	done
Ismer Schorsh	New York	JTS	Conservative	50	MLM will see
Green ?	Philadelphia	Reconstruct.		0.0	AJN will discuss with MLM
III. SCHOLARS/EDUCATORS (1)	1			b00-	-1
Seymour Martin Lipset	Palo Alto	Stanford	x	65	done
IV. JUDAIC SCHOLARS (1)			\	11	
Isodore Twersky +	Boston	Harvarc			done
V. JEWISH EDUCATORS (7)	ì		/-3		\mathcal{D}
David Dubin	New Jersey	JWB	Orthodox	50-ish	done
Jack Bieler	New York	Ramaz School	Orthodox	30's	done
Joshua Elkin #	Newton, MA	Schechter Sch.	Conservative	1 9	done
Sara Lee	Los Angeles	HUC	Reform	55	done
Alvin Schiff	New York	Educ/Fed	Orthodox	60	done
Irving Greenberg	New York	CLAL	Orthodox	50-ish	done
Carot Ingall	Providence	BJE	Conservative	45-50	done
					-
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0	I			1	5 80

X = first group x = strong second + = added by N/ group ? = discuss further

Mandel In tiative - North America Characteristics of Potential Commission Members

Kane	Location	Affiliation	Denomination Age Rang	e Assignment	
. S. POLICY ADVISORS		1	l		
Idd Ariel	Cleveland	ccis	1	letter to go from MLM	
Smour Fox	Jerusalem	Rebrew U.		letter to go from NLM	
Arette Hochstein	Jerusalem	Nativ Consitnt		letter to go from NLM	
sphen Hoffman	Cleveland	JCF	1	letter to go from MLM	
Ithur Naparstek	Cleveland	MAF	I AIMERI	letter to go from MLM	
Abur Rotman	New York	1MB		letter to go from MLM	
tmi Schwartz	New York	CJF	AIR C	letter to go from NLM	
1man Stein	Cleveland	CWRU		letter to go from MLH	
Irathan Woocher	New York	JESHA		letter to go from MLM	
try Zucker	Cleveland	NAF	I	letter to go from MLM	
	ľ	1			

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JRAFF 5/31/88

Mandel Initiative - North America Potential Commission Members Status Checklist

Confirm first Mame meeting date - 8/1 Comments Response Letter Sent | Follow-up visit | Material sent 1. LAY LEADERS x-Sheldon Beren AH 1-- Mandell Berman AJN OK yes I--Charles Bronfman AM/SF :-- Lester Crown (or C.G.) | HLZ x-Strart Fizenstadt AJN :-- Max Fisher yes - 4/26 AJN T-- "Ccrky" Goodman (or LC) x-Lucuig Jesselson AH x-Mark Lainer yes - 5/11 1 SF VFL x-Robert Loup_ 1 yes - 5/8 DK HA I (--Morton L. Mandel yes 1 AH OK T-- Natthew Maryles | yes - 5/5 MLA NO - out 7/25-8/9 (-- Florence Melton yes AH OK (--Doneld Mintz OK yes AJN x-Lester Pollack yes - 4/29 AJN OK (-- Charles Rather yes - 5/5 SF OK x-Harriet Rosenthal yes - 4/29 AJN **IOK** K--Es:her Leah Ritz HA DK yes - 4/29 x-Dan Shapiro AJN X--Rosert Smith | SF X--Leslie Wexner Max Fisher will emourage him (per SF) MLA X--Bennett Yanowitz yes AJN x-John Colman yes - 5/5 HLZ NO - free before and aftel x-Philip Grenovsky I HLZ x-Aaron Ziegelman AJN. x-(1)Billie Tisch or (2) Peggy Tishman or (3) Mary Zorensky x-Henry Kochitsky HLZ Suggested by Ain & Fishel - Toronto x-Thomas Hecht 1 SF Suggested by Ain & Fishel - Montreal

l = f'rst group x = strong second

Mandel Initiativa - North America Potential Communication Members Status Clecklist

Confirm first Response Letter Snt l'ollow-up visit Material sent meeting date - 8/1 Comments Mona Acman -Fdh I JM/HLZ | HLZ wrote 5/17/88 R/D/Krslmov - Fdn LJW/HLZ HLZ to discuss with KM Mel Moglf - Fdh AJN/HLZ HLZ wrote 5/17/88 Eli Evæ- Fdn AJN/KLZ KLZ wrote 5/17/88 Robertiler - Fon AJN/HLZ HLZ wrote 5/17/88 Porest Hiller II. PRES, JER JEWISH ED Alfred itschalk AH} MLM propare Morman m Low | yes - 5.01 AH) MLN pripare Ismar Birsh Shoush AH) NLM pripare Green? III. SCHOUFEDUCATORS (1) Seymoulartin Lipset | yes - 4/25 IV. JUDAICHOLARS (1) Isidoniersky yes - 5/4 1 SF V. JEWISHUCATORS (7) David kin yes - 5/5 AJN X - out 8/15-20 Jack Ber SF yes - 4/29 Joshuskin. | yes - 5/4 AH Sara le yes - 1/29 SF Alvin ciff yes - 1/28 AJN Irvingleenberg | yes - 1/18 AH Carol ;all yes - 4/29

DRAFT 5/31/88

Mandel Initiative - North America Potential Commission Members Status Checklist

Confirm first Kame Response | Letter Sent | Follow-up visit | Material sent | meeting date - 8/1 VI. SR. POLICY ADVISORS David Ariel Seymour Fox OK Annette Hochstein OK Stephen Koffman MO Arthur Naparstek OK Arthur Rotman OK Carmi Schwartz Herman Stein Jonathan Woocher Henry Zucker

Joy"



TELECOPIER COVER SHEET

NAME: SEYMOUR FOX	FROM: VIRGINIA LEVI
COMPANY: NATIV CONSULTANTS	COMPANY: PREMIER
LOCATION: JERUSALEM	FACSIMILE NO: (216) 391 8327
FACSIMILE NO: 011-972-2-699951	
TOTAL NUMBER OF PAGES (INCLUDING THIS COVER ST	
DATE SENT: 5/6/88	TIME SENT:
PLEASE CALL US AT (216) 391 8300 EXT. 2400	IF ALL PAGES ARE NOT RECEIVED.
eymour + Annette: Attached is the newes Checklist. More later.	t update on our

500

Mandel Initiative - North America Potential Commission Members Status Checklist

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					Confirm first	
Nалие	Response	Letter Sent	Follow-up visit	Material sent	meeting date	Comments
AY LEADERS		. []		 		
Sheldon Beren	i	i i			1	
fandell Berman	yes	i i			1	<u> </u>
Charles Bronfman	l	i i		1		
ester Crown (or C.G.)	i	i i				1 }
ituant Eizenstadt	Ì	i i			1	1 1
tax Fisher	yes - 4/26	i		ARDICAL	holding 7/21	1 1
'Corky" Goodman (or LC)		i i		WILKICAL	1	1
.udwig Jesselson		i		DCH	IVES	1
ark Lanier - ??		i	6		IVES	Added per HLZ. Woocher/Yanowitz may invite
obert Loup	i	i i	3		A A A	SF has prepared for MLM call - 4/29
orton L. Mandel	yes	i	l		i	I ilas prepared for ALM Catt - 4/29
atthew Maryles	yes - 5/5	i i		10 10 10 1		[
lorence Melton	yes	i			holding 7/21	1 1
onald Mintz	yes	i i	\		7/21 no good	1
ester Pollack	yes - 4/29	i i	\			1
harles Ratner	yes - 5/5	i i	\			1
arriet Rosenthal	yes - 4/29	i i	\ \	3,	20/	i i
sther Leah Ritz	yes - 4/29	i i			h ~ ~ /	1
an Shapiro		i i				1 1
obert Smith		i i		177		1
eslie Wexner		î i	3	127	iv .	Max Fisher will encourage him (per SF)
ennett Yanowitz	yes	i i				l control and analogo min (per si)
ohn Colman	yes - 5/5	1		i	i	i i
nilip Granovsky		i i	3	i	i	
aron Ziegelman	Ì	i i		i	Ì	1
1)Billie Tisch or (2) F	eggy Tishman o	or (3) Mary Zorens	sky	i	i	;
m Belzberg ??		1 1		i	î	Suggested by 1rwin Gold - Toronto
lfred Postun ??		î i		i		Suggested by Irwin Gold - Toronto
ım Pascal ??		Î i		i	i	Suggested by Irwin Gold - Montreal
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rst group x = strong second

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DRAFT 5/6/88

Mandel Initiative - Morth America Potential Commission Members Status Checklist

9		*10 00 101 0			Confirm first	
Name	Response	Letter Sent	Follow-up visit	Material sent	meeting date	Comments
Mona Ackerman -Fdn			 	l .	l	On hold
Robert Arnow - Fdn	i	i	i k		- A	On hold
"Koret Rep." - Fdn	ì	i	i			On hold
Eli Evans - Fon	ì	i	i		i	On hold
Robert Hiller - Fdn	İ	i	AME	ILCAN IE	IVISH	On hold
	1	1	l Alleria		1	i i
II. PRES, HIGHER JEWISH ED	1	1	1 - AR		1 - 5	i
Alfred Gottschalk	1	1			1	I i
Norman Lamm	1	1	0 0			i i
Ismar Schorsh	ļ	!				1
III. SCHOLARS/EDUCATORS (1)	1	1		. Yeller		1
Seymour Martin Lipset	yes - 4/25	i	i		SF will call re date	i
IV. JUDAIC SCHOLARS (1)	1	1	\ =			!
Aaron Twersky	yes - 5/4	i	\3		8/	!!!
	1	i	13/4		259	1
V. JEWISH EDUCATORS (7)	İ	i .	i \@		2	i i
David Dubin	yes - 5/5	i ·	1	7 - 5	100	AR to talk with him on 5/3, PD seeing on 5/4
Jack Bieler	yes - 4/29	1	I		holding 7/21	i
Joshua Elkin] yes - 5/4	1	I		i	i i
Sara Lee	yes - 4/29	1	1	1	holding 7/21	1
Alvin Schiff	yes - 4/28	1	I	i	holding 7/21	i
Irving Greenberg	1	I	1	1	1	i i
Carol Ingall	yes - 4/29	1	1	1	holding 7/21	i
	1	1	1	i	1	Î i
VI. COMMUNAL PROFESSIONAL	1	1	1	l	1	1 i
1. Barry Shrage	l	l	I	I	I	i i
	I	I	1	ı	1	i
	1	1	I		I	1 i

x = first group x = strong second

DRAFT 5/6/88

Mandel Initiative - North America Potential Commission Members Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date	[Comments [
		i	i	1	1	1 .1
VII. SR. POLICY ADVISORS	1	i	1	1	1	1
David Ariel	1	1	1			1
Seymour Fox	1	I	1	1	1	1
Annette Hochstein	1	1	I AMEDI	ICAN IFV	MISH .	1
Stephen Hoffman	1	1	LANTEN.		1	1
Arthur Haparstek	ĺ	i	I A D /	1 - V	1-	1
Arthur Rotman	i	Í	14 17 /	1	1	1 1
Carmi Schwartz	1	1			not 7/14; checking 20 & 21	11
Herman Stein	1	1		1	1	1
Jonathan Woocher	1	ĺ		1	not 7/14; checking 20 & 21	1
Henry Zucker	1	İ			1	1
	1	i			1	1

Mandel Initiative - North America Characteristics of Potential Commission Members List for Review 4/21-22/88

Name	Location	Affiliation	Denomination	Age Range	Assignment
I. LAY LEADERS]				
: Sheldon Beren +	Denver	Torah Umesorah	Orthodox		CS & PD will ask
Mandell Berman	Detroit	CJF - Pres.	Conservative	60-ish	MLM will reconfirm
Charles Bronfman	Montreal	Foundation	x	50-60	MLM will see
ILester Crown (or C.G.)	Chicago	Foundation	Conservative		NLM - phone call
k-Stuart Eizenstadt +	Baltimore	i		CANI	AJN will see
IMax Fisher	Detroit	CJF/Foundation	x	1 70's	MLM will see Sun. 4/23
I"Corky" Goodman +(orLC)	i			i III	iV F S I
x-Ludwig Jesselson	New York	Foundation	Orthodox	70's	PD will check how best to reach
x-Robert Loup	Denver	UJA/Federation	×	60-ish	SF will prepare for MLM phone call
:Morton L. Mandel	Cleveland	1			
:Matthew Maryles	New York	CLAL/Federatn	Orthodox	40's	PD will see
: Florence Melton	Columbus	Foundtn/J. Ed	Conservative	65-70	Accepted - SF will write
Donald Nintz	New Orleans	JWB - Pres.			NLM will reconfirm 4/28
x-Lester Pollack	New York	NYCRC/JWB		50's	MLH will see 4/28
Charles Ratner	Cleveland	Federation	Conservative	50	MLM will call
x-Harriet Rosenthal	New Jersey	JMB		1	MLH will see 4/28
CEsther Leah Ritz	Nilwaukee	CJF/JWB/JDC	×	60-ish	MLN will see 4/28
x-Dan Shapiro	New York	Federation	Conservative	50	MLM will see in NY
Robert Smith	Washington	JWB/Heb. U/JCC	Conservative	55	SF & AR will see & advise MLM on next step
KLeslie Wexner	Columbus	Foundation	x	50	MLM will see in NY after Bronfman & Fisher
(Bennett Yanowitz	Cleveland	JESNA	Conservative	50-60	Accepted accept
x-John Colman	Chicago	JDC/Federation	Reform	60-ish	MLM will see in Cleve. 5/4
x-Philip Granovsky	Canada	1 1		I	HLZ or SF will see after Bronfman accepts
x-Heinz Eppler	1	JDC		1	HLZ will see
x-Aaron Ziegelman +	New York	CLAL		l	I. Greenberg to contact later
x-(1)Billie Tisch or (2)	Peggy Tishman o	r (3) Mary Zorens	ky	i	PD will do some checking
Sylvia Hassenfeld -Fdn		1		l	HLZ will handle
Mona Ackerman - Fdn	1	i i		1	HLZ will handle
Robert Arnow - Fdn	1	i i		i	RLZ will handle

Mandel Initiative - North America Characteristics of Potential Commission Members List for Review 4/21-22/88

	Name	Location	Affiliation	Denomination	Age Range	lssignment
	"Koret Rep." - Fdn]			HLZ will handle
	Eli Evans - Fdn		1 1	1		HLZ will handle
	Robert Hiller - Fdn		į į			HLZ will handle
1.	PRES, HIGHER JEWISH ED		; ;	AMERI	CANI	FW/ISH
	Alfred Gottschalk	Cincinnati	I HUC I	Reform	55-60	NLM vill see
	Norman Lamm [New York	Yeshiva Univ.	Orthodox	55-60	HLM fill see
	Ismar Schorsh	New York	1 118	Conservative	50	MLM fill see
III.	SCHOLARS/EDUCATORS (1)		1			
	Seymour Martin Lipset	Palo Alto	Stanford	×	65	SF wll see 4/23
٧.	JUDAIC SCHOLARS (1)		1 \	1/1		
	Aaron Twersky +	Boston	Karvard			SF will see
٧.	JEVISH EDUCATORS (7)		1	1.5		5/
	David Dubin	New Jersey	JVB	Orthodox	50-ish	MLK ill ask A Rotman to see
	Jack Bieler	New York	Ramaz School	Orthodox	30's	SF wil call
	Joshua Elkin +	Newton, MA	Schechter Sch.	Conservative	I	SF will call.
	Sara Lee	Los Angeles	HUC	Reform	55	SF will call
	Alvin Schiff	New York	Educ/Fed	Orthodox	60	SF wil call
	Irving Greenberg	New York	CLAL	Orthodox	50-ish	HLZ mill contact
	Carol Ingali	Providence	BJE	Conservative	45-50	SF wil call
vi.	COMMUNAL PROFESSIONAL		1	 	i I	I I
1	Barry Shrage	Boston	Federation	Orthodox	40's	MLZ fill call
	Darrell Friedman ?	Baltimore	Federation	1	1	HLZ rill check with Federation pros

Mandel Initiative - North America Characteristics of Potential Commission Numbers List for Review 4/21-22/88

Name	Location	Affiliation	Denomination	Age Range	Assignment
II. SR. POLICY ADVISORS	1			1	1
David Ariel	Cleveland	1 ccus	Conservative	30's	PO will dift letter o go from MLM
Seymour Fox	Jerusalem	Hebrew U.	İ	i O	PD will drft letter o go from MLM
Stephen Hoffman	Cleveland	JCF .	Ì	i	PD will doft letter o go from MLM
Arthur Naparstek	Cleveland	MAF	I AMERI	CAN	PD will duft letter o go from NLM
Arthur Rotman	New York	JWB	i	i	PD will duft letter o go from MLN
Carmi Schwartz	New York	CJF	i A K (i –	PD will doft letter o go from MLM
Herman Stein	Cleveland	CVRU	1 x	70	PD will duft letter o go from MLM
Jonathan Woocher	New York	JESNA	0 0		PD will drift letter o go from MLM
Henry Zucker	Cleveland	HAF	1	b	PD will doft Letter a go from MLM
	1	I	1	i 1 4	

PREMIER

CORP

DRAFT 5/3/88

Mandel Initiative - North America Potential Commission Members Status Checklist

	out as a second rate									
Name	Response	Letter Sent	Follow-up visît	Material sent	Confirm first meeting date	Comments				
I. LAY LEADERS	 	- [-					
x-Sheldon Beren	i	i i			i a	i				
XMandell Berman	yes	i i			i	i				
XCharles Bronfman	1	i i		i i	1	i				
XLester Crown (or C.G.)	1	i i		A N. LEVA/I	is to	i				
x-Stuart Eizenstedt	i	î î		AND DELAM		i				
KMax Fisher	yes - 4/26	i i		il IV	holding 7/21	i				
X "Corky" Goodman (or LC)		i i				i				
x-Ludwig Jesselson	i	i i			î.	i ·				
x-Hark Lanier - ??	ĺ	i i		i	i	Added per HLZ. No assignment for inviting				
x-Robert Loup	i	i i		T.77	i i	SF has prepared for MLM call - 4/29				
KMorton L. Mandel	yes	i li			1	i · · ·				
CMatthew Maryles	Į.	i \i			i /	i				
KFlorence Melton	yes	i i			holding 7/21	i				
CDonald Mintz	yes	1 1	1 2		7/21 no good	i				
x-Lester Pollack	yes - 4/29	1 1		l	107	1				
KCharles Ratner	I	1 1		1	T/ .	1				
x-Harriet Rosenthal	I	1 1		The same	I .	1				
KEsther Leah Ritz	yes - 4/29	1 1		T	1	1				
x-Dan Shapiro	1	1 1		108	1	1				
KRobert Smith	•	1 1			1	l				
(Leslie Wexner	1	1 1		!	1	Max Fisher will encourage him (per SF;				
Bennett Yanowitz	yes	,		1	1	1				
x-John Colman	l	1		l	1	1				
x-Philip Granovsky	l	1		I	1	1				
x-Heinz Eppler	l	1		l	1	I				
x-Aaron Ziegelman	ì	1		I	1	I ,				
x-(1)Billie Tisch or (2)	Peggy Tishman	o (3) Mary Zorens	ky	l	1	1				
Sylvia Hassenfeld -Fdn	1	1 1		l	1	On hold				
Mona Ackerman -Fdn	ì	1 1		1	1	On hold				

CORP

PREMIER

Mandel hitiative - North America Potenial Commission Members Status Checklist

Confirm first | Follow-up visi: | Material sent meeting date Comments Response Name LetterSent On hold Robert Arnow - Fdn On hold "Koret Rep." - Fdn Eli Evans - Fdn On hold Robert Hiller - Fdn On hold 11. PRES, HIGHER JEWISK ED Alfred Gottschalk Morman Lamm Ismar Schorsh 111. SCHOLARS/EDUCATORS (1) SF will call re date Seymour Martin Lipset | yes - 4/25 IV. JUDAIC SCHOLARS (1) SF will see 5/4 Aaron Twersky 1 400 V. JEWISH EDUCATORS (7) AR to talk with him on 5/3, PD seeing on 5/41 David Dubin Jack Bieler yes - 4/29 holding 7/21 SF will see in Israel Joshua Elkin 1 1/85 holding 7/21 Sara Lee yes - 4/29 Alvin Schiff yes - 4/28 holding 7/21 Yes Irving Greenberg Carol Ingal1 yes - 4/29 holding 7/21 VI. COMMUNAL PROFESSIONAL 1. Barry Shrage ? Darrell Friedman ?

DRAFT 5/3/88

Mandel Initiative - North America Potential Commission Members Status Checklist

Name	Response	Letter Sent	Follow-up visit	Material sent	Confirm first meeting date	Comments
VII. SR. POLICY ADVISORS David Ariet Seymour Fox Stephen Hoffman Arthur Haparstek Arthur Rotman Carmi Schwartz Herman Stein Jonathan Woocher Henry Zucker	1		AMERICA A R C			

PROPOSED COMPOSITION OF COMMISSION

We need representation from key organizations, but invitations are ad personam. This is a preliminary list; these are simply possibilities.

Number of Representatives Organizations Council of Jewish Federations Jewish Education Service of North America Jewish Welfare Board Joint Distribution Committee (current President? future President? someone else?) Educational Institutions 3-5 Hebrew Union College - Alfred Gottschalk Jewish Theological Seminary - Ismar Schorsch Yeshiva University - Norman Lamm Brandeis ? Reconstructionist ? Teacher Training Institution 1 (e.g., Baltimore or Boston Hebrew Teachers College) Practicing Educators 2 - formal - informal 3 - 5Outstanding Scholars (The number will be reduced if we can locate persons who are both outstanding scholars and experts in Judaica.) Professionals Lawrence Kremer Israel Scheffler Lee Shulman Eli Evans Lav Leaders - (consult Carmi Schwartz and Art Rotman for this list) Charles Bronfman Max Fisher Distinguished figures and charismatic personalities (e.g., Elie Wiesel) Esther Leah Ritz Senator Frank Lautenberg Senator Rudy Boschwitz

Coneignaling members 3 COM

Cynthia Ozick

Lay Leaders (Cont'd)

Stuart Eisenstadt Nobel Prize Winners Bob Loup Henry Taub Heinz Eppler Bennett Yanowitz Bill Berman Billie Tisch

Include Non Jews ? - (e.g., James Coleman)

Include any Israelis ? - (e.g., Abba Eban)



Name:

MONA RIKLIS ACKERMAN

Yen

Assigned to:

Group:

Special Interest:

Contact log:

Date 7/19/88 9/8/88

11/28/88

Visi+

Letter

Visit

Purpose Pre 8/1

Follow-up of 8/1 meeting

Pre 12/13 meeting

AMERICAN JEWISH ARCHIVES

Plans for future contact:

2 IR will contact re early childhood

annext states

athe

neisleb

Name:

RONALD APPELBY

Assigned to: AJN

Group:

Contact log:

Date

Type

Purpose First contact?

11/15/85

Plans for future contact:

AJN will see if RA accepts

Name: DAVID ARNOW

Assigned to: JR

Group:

Hebrew

Contact log:

Purpose

Date 7/88

Phone call (AH)

JR call

Type

Pre-8/1 meeting interview

12/6/88

2/2/27

AH meeting

Review 5/1 (Armon didn't offend)
Fre 17/13
Fre 3 11 weiting + general

Name:

MANDELL L. BERMAN

Assigned to: AJN

Group:

Contact log:

Date

Type

FIRSU UTA

Pre s/1 mtg.

Pre 12/13 mlg-

11/1

AJN Visit

Plans for future contact:

Will see in Detroit 11/1/88

Name: JACK BIELER Assigned to: JR

Group: 2

Contact log:

<u>Date</u>	Type
7/5/88	AH visit
8/8/88	SF phone call
8/15/88	JR phone call
10/14/58	Educators, Mtg
10/25/88	DHI call
10/16/88	Letter to SF
12/7/55	IR call

Purpose

Pre-8/1 meeting interview Follow-up of 8/1 meeting Further 8/1 follow-up

12/25/55 SF Visit

Input on Options Papers. . Re: Personnel Issues Follow up on Educators Meeting Fre 17/13 mtg. (During I'lem Follows Colloquium

Name:

CHARLES R. BRONFMAN

Pot Fruder

Assigned to: MLM/SF Group:

Special Interest

Informal Ed.

Contact log:

Date

Type

Purpose

7/4/88

SF visit SF visit Pre-8/1 meeting interview Follow-up 8/1 meeting

2/19/88

sfusit

Follow-up 3/18 - prepare rext

17/1/88 SF call

AMERICAN JEWISH ARCHIVES

Plans for future contact:

of will see in December before 12/13 meeting

Name:

JOHN C. COLMAN

Assigned to: HLZ

Group:

Contact log:

Date

11/9/85

Type

7/12/88 AJN Visit

Purpose

Pre s/1 interview

Follow up on 8/1

Name:

MAURICE S. CORSON

Assigned to: HLZ

Group:

Contact log:

Purpose

Pre S/I interview Follow-up of 8/1 meeting

Phonecall

10/19/88

8/15/88

Date

Visit

Type

Plans for future contact:

JR will contact: Expert on Options

Name:

LESTER CROWN

Assigned to: MLM/SF

Group:

Contact log:

Date

7/12/88

Type SF Visit

Purpose Pre 8/1 interview

Plans for future contact:

SF will see before 12/13 meeting

Name:

DAVID DUBIN

Assigned to:

AR

Group: 2

Specific Interes

Contact log:

Purpose

Date

7/1/88 8/10/88

11/22/58

AJN visit

JR call

Type

Phonecal1

AR VISIT

Pre-8/1 meeting interview Follow-up of 8/1 meeting

Re 12/13 meeting

Plans for future contact:

JR will eall re informal education

Name:

STUART E. EIZENSTAT

Assigned to:

Group:

AJN

Contact log:

<u>Date</u> 7/5/88

ATN Visit

Name: JOSHUA ELKIN Assigned to:

Group:

Contact log:

Date

Type

Purpose

6/13/88

AH visit

Phonecall

8/15/88 10/14/63

Educators Htg. CIP Boston J.

1215/88

12/28/58

JR Visit SF/AH Visit

Pre-8/1 meeting interview Follow-up of 8/1 meeting

Pre 12/13

(Deving T'tem Fellows Calleguium)
gave withen comments an
Best Practice / Vision" papers

Name: ELI N. EVANS

Assigned to: HLZ

Group:

Contact log:

Date

Type

8/15/88

Phonecall

Pre s/1 mtg. interview Follow-up of 8/1 meeting

5/16/58

9/1/68

THEY FROM E.E.

10/19/88

HE Visit in MY

11/3/89

TR Call

Plans for future contact:

JR will see re media

Name:

IRWIN S. FIELD

Assigned to:

Group: 2*

AR

Contact log:

Date

Type

Purpose
Re soll mtg. interview

Plans for future contact:

Should be seen by AR en route to Israel w/in 5 days. If not possible, AH should see in Israel. AJN to arrange.

Name: MAX M. FISHER

Yen

Assigned to: MLM

Group:

Contact log:

Date 7/20/88 8/15/88 ATN VISIT

HLZ reported MLM letter

Purpose, Pre 8/1 interview Follow-up of 8/1 meeting

AMERICAN JEWISH ARCHIVES

Plans for future contact:

MLM will see before 12/13

n Florida

Name:

ALFRED GOTTSCHALK

mge

Assigned to: MLM/SF Group:

Contact log:

Date

Type

Purpose

7/5/88 8/15/88 SF visit

Pre-8/1 meeting interview Follow-up of 8/1 meeting

8/23/68

SF phone call letter from AG to MLM

5 30 /58

letter from MLM

AMERICAN JEWISH ARCHIVES

Plans for future contact:

SF will see in December before 12/13 meeting

Name:

ARTHUR GREEN

Assigned to: MLM?/JR

Group: 2*

Contact log:

Date

Type

8/15/88

JR phonecall

12/88

Je meetinia

Follow-up of 8/1 meeting (warn t at weeting)

Plans for future contact:

JR will see before 12/13

Name:

IRVING GREENBERG

Group:

Programmatics

Contact log:

Date

Type

Purpose

Assigned to:

7/5/88

11/28/85

AH visit

AH VISIT

Pre-8/1 meeting interview

AMERICAN JEWISH

Name:

ROBERT I. HILLER

Assigned to:

HLZ

Group:

Contact log:

Purpose Pre 5/1 intg. interview . Follow-up of 8/1 meeting

11/17/88

(New Orleans?)

Name:

DAVID HIRSCHHORN

Yes

Assigned to: HLZ

Group:

Contact log:

Date

Type

AJN Letter

Purpose Fre sti mtg. interview. Follow-up of 8/1 meeting

8/3/89 letter from DH to AJN letter from DH to MLM

Name:

CAROL K. INGALL

Assigned to:

JR

Group: Sper. Interest ? Personne!

Contact log:

Date

Type

Purpose

7/4/88 8/15/88

AH visit Phonecall

Pre-8/1 meeting interview Follow-up of 8/1 meeting

10/24/88 12/6/88

DM coll

Input on Options papers

Pre 12/13

JR call

Name:

LUDWIG JESSELSON

Ye s

Assigned to:

AH

Group:

1

Contact log:

Date

Type

Purpose

8/1 interview

ARCHIVES

Plans for future contact:

AH will try to see 12/9 or 12/11

Name:

HENRY KOSCHITSKY

Assigned to:

Group:

JR

Contact log:

Date

Type

8/15/88

Phonecal1

Pre 5/1 interview
Follow-up of 8/1 meeting

Name:

MARK LAINER

Assigned to:

AJN/JR

Group:

2

Special Interest Community

Contact log:

Date

Type

Purpose

7/8/88 8/15/88

11/1/88

SF visit

SF phone call

SF visit

Pre-8/1 meeting interview Follow-up of 8/1 meeting Pre-12/13 meeting interview

AMERICAN JEWISH ARCHIVES

Plans for future contact:

JR will call

Name:

NORMAN LAMM

Yes

Assigned to: MLM/AH Group:

Special Interest Personnel Funding

Contact log:

Date 7/12/88 8/38/88

10/17/88 10/4/88 AH Visit

Phone call
AH Phone call

AH meeting

Purpose

Fre 5/1 Interview
Follow-up of 8/1 meeting
Pre-12/13 meeting interview

Pre 12/13 meeting

ARCHIVES

Plans for future contact:

MI will see on December 9 for 12/13 meeting

Name: SARA S. LEE

Assigned to:

Group: 1

SF

Contact log:

Date

Type

Purpose

7/8/88

Visit Phone call Pre-8/1 meeting interview Follow-up of 8/1 meeting

8/15/88 15/14/68

CIP Bestern

10/25/55

DM Call

10/3/88

AJN Call

12/3/88

SF Call

12/3/88

SF Call

Triput on aptions paper

Pre 12/13 into.

B follow up on 12/13

Plans for future contact:

SF Will see 10/14/88-

JR will contact re education

Name:

SEYMOUR MARTIN LIPSET

Assigned to: SF

Group:

Contact log:

Date

Type

7/3/88 SF/AH mtg

\$7/8/88 SF Call

8/2/88 SF Call

10/88 JR Call

12/88

SF Call

12/88

SF Visit

Purpose

Consultation on Hethadology Preparation for 511 Pre-8/1 interview

Follow up on S/1 Input on Options Papers.

AMERICA Pre-10/13 Smtg.
Follow up on 12/13

Plans for future contact:

JR will call

Name:

HASKELL LOOKSTEIN

Assigned to: AJN (Schiff)

Group:

1

Contact log:

Date

Type

AH Call 'SF phonecall AJN letter

9/8/88

letter from HL to AJN

10/25/88

DM call

11/2/18

27/12/88

AJN Visit

AH me visit

Purpose interview follow-up of 8/1 meeting

Further 8/1 follow-up

Input on Options Papers

Pre 12/13/88 int.

Follow up on 12/13

Plans for future contact:

JR will call

Name:

ROBERT E. LOUP

Assigned to:

AH

Group:

Contact log:

Type AH call

Pre 3/1 interview

Date 7/8/88 8/8/88 10/19/88

SF phonecall

AH Personal interview

Follow-up of 8/1 meeting Pre-12/13 meeting discussion

Name:

MATTHEW J. MARYLES

Assigned to: AJN

Group:

Contact log:

Date

Type

Purpose

7/1/88

11/2/88

Visit AJN visit

Pre-8/1 meeting interview

Plans for future contact:

AJN will see

Name:

FLORENCE MELTON

Assigned to:

All

Group:

Contact log:

Date 6/21/88 8/8/88

SF phone call SF phone call

10/19/88 10/27/88

DM call

AH visit

SF call

· Pre s/1 interview

Follow-up of 8/1 meeting

Preliminary discussion for 12/13

Input on options

Dre 12/13

Fellow-up on 12/13

Plans for future contact:

All will see JR will call

Name:

DONALD R. MINTZ

Yes

Assigned to:

Group:

AR

Contact log:

Date 7/8/88 ATN Visit

Purpose

Pre 5/1 interview

ARCHIVES

Name:

LESTER POLLACK

len

Assigned to:

Group:

2

Contact log:

Date 7/18/88 8/15/88 Type AJN Visit Phonecall

Pre sti interview

· Follow-up of 8/1 meeting

ARCHIVES

Plans for future contact:

JR will call re innovation

Name:

CHARLES RATNER

nge

Assigned to:

SF

Group 1 Special Interes

Contact log:

Date

Type

Purpose

7/6/88 10/19/88

Interview

Pre-8/1 meeting interview Pre-12/13 meeting discussion

AMERICAN JEWISH

Name:

Assigned to:

Purpose

Group

ESTHER LEAH RITZ

AH/AR (after 12/13) 2

Contact log:

Date 7/7/88 Type Alt Visit

All phonecall

AH Personal interview

10/19/88 11/10/58 2/6/88

AR call Art Visit

Pre-5/1 interview Follow-up of 8/1 meeting Pre-12/13 meeting discussion

Prz 12/13 Follow-up on 12/13

Name:

HARRIET L. ROSENTHAL

Assigned to:

AR

Group:

Contact log:

Date 7/18/88 8/10/88 17/22 (55

AJW Visit Phonecall AK Visit

· Follow-up of 8/1 meeting

Pre 12/13

Name:

ALVIN I. SCHIFF

Assigned to:

AJN

Contact log:

9/8/88 10/18/88 Type Visit letters to ATN/MLM SF phonecall

Letter

SF personal interview

JR call

ATN Visit

Purpose interview Follow up on 8/1 Follow-up of 8/1 meeting

Further 8/1 follow-up

Pre-12/13 meeting discussion

Plans for future contact:

JR-will call re-Options papers

Name:

LIONEL SCHIPPER

Assigned to:

Group:

Contact log:

Date

Type

Purpose

11/15/68 ATN Visit

Plans for future contact:

AJN will see

Name:

ISMAR SCHORSCH

Assigned to: MLM/AH

Loup

Special Interest Personnel

Contact log:

Date 7/20/88 8/3/88

At

All phone call

10/18/88

All phone call

12/9/88

AH Visit

Purpose

Pre-8/1 interview

Follow-up of 8/1 meeting

Pre-12/13 meeting discussion

Pre 12/13

AMERICAN JEWISH

Plans for future contact:

All will see on 12/9 for 12/13 meeting

Name:

HAROLD M. SCHULWEIS

Assigned to:

Group: 2*

JR

Contact log:

Date

Type

Purpose Prc - 8/1 intrview

AJN coll JR call

Name:

DANIEL S. SHAPIRO

Assigned to:

Group:

AJN

Contact log:

Date

Type AJN Visit

Name:

PEGGY TISHMAN

Assigned to:

AJN (Solender)

Group:

Contact log:

Date

Type

Purpose

7/5/88 8/3/88

11/0/88

AH visit

AH phonecall

AJN visit

. Pre-8/1 meeting interview Follow-up of 8/1 meeting

Pre 12/13

Plans for future contact:

All has appointment for 12/9/88; must cancel after AJN visit

Name:

ISADORE TWERSKY

Ol

Assigned to:

Group:

Contact log:

Date

Type

Purpose

7/5/88

10/13/88

Visit Visit Pre-8/1 meeting interview Pre-12/13 meeting interview

5/8/88

letter to MLM

9/1/88

letter from MLM

12/18

SF Call

SF Call

Pre 12/13

Follow up on 12/13

ARCHIVES

Name:

BENNETT YANOWITZ

Assigned to: AJN

Group: 1

Contact log:

Type

Purpose

6/28/88

Date

Visit

Letter

9/9/88 11/10/88

Visit

Pre-8/1 meeting interview Follow-up of 8/1 meeting

Pre 19/13

Name:

ISAIAH ZELDIN

Assigned to: JR

Group: 2*

Contact log:

Date

Type

Purpose

Plans for future contact:

JR will contact before 12/13

						54		1 30		1	1 1	1		
	, DA	SF	S H Foffmer	MLM	AJN	CR	AR	CS	HDS	JW	BY	HLZ		7
		-	1		.1	1-	or	s.L.t.	c+ .	11	., .,	2. 64.		+
LEADERS	Ceral	FFX	Foftman	March	Nyfarith	field	Loberan	Seminary	Ziller	Wigner	year on the	grand.		
eby, Ronald Toronto			-			1		₩ C			*(=)*** ****	100 mm mm . 11 mm		2
man, Julius NY								f f			X-1		100	C
ow, Robert New York								A						()
man, Mandell L Detroit # JESNA		*		×				A				×		
nfman, Charles Montreal #		×						A	×			2		7.
s, Sid Pittsburgh								C.		1	×			3
iin. Shosana Baltimore 💉		1.5		1.0			X	19		×	X	PRI T		-
man, John C Glencoe, Illinois y								13			1		17.1	
ay, Shalom Pittsburgh								B						
ler, Heinz . NY falm Beach				X				14	X-5					
enman, Lillian New York			1				-	B						
dman, Jesse San Francisco							X	t			X			
dman, Charles H Chicago								A-5						
dman, Henry J Cleveland ? if helicome	-	-	-	1.1.1.5	100	17 17	-	-						
ssman, Steve Boston * [young]					-			B			·			
senfeld, Sylvia New York *						1 V		В	X -1					
shorn, Michael Montreal								В					NAME OF TAXABLE PARTY.	
inman, Harold Dallas						A SACTOR		C-						
hitsky Julia Toronto	1			-00-		00	-0-	A		1	1	******		
ner, Mark (Los Angeles) 7-namere file the	.0			100		11-17-18		1			×			
er, Carl Montreal					-									
p. Robert E Denver				1 9	1			B	1	1	X	2		
off Norman			1	1			1	B	1000		-			*
del, Morton L Cleveland (Chairman) 🖈		×	1	1 8	1 700		187	1	*			×		
nikin. Richard Baltimore			×	1 1771			100	٧,	1	1	*	1		
kowitz. Alan - Mles				775			1	13	***********		*			
ton Sam Melton Florence	-	×		1	1 100	-	1	ļ		The same of the same of				
tz, Donald New Orleans JWB	-	+	-	X	1/ 5	- 27	×	P	-1		-			
man, Donald Tulsa					1	-		-		· · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	100 to 10	
	+	-			-		×	1 6	+					
row, Gerald Pittsburgh	-	+	1		1		1	1 2		×				
c, Judy New York		-	-				×	13	+					
tuck, Leader - Hew Tork	-		-	- X	-		-	A	X	+	×			
ner, Charles Cleveland	-	×	-	. ^	-		×	P	- X		X			
Esther Leah Milwaukee						erección (s)	×	13		1			1	
enthal, Harriet - Metro West, New York	-											-		
n. Len New Jersey				39.21.22			×	0	1	1	100.00		1	
Lessel, Mark Dutini					-		-	84	-		X	1		
piro, Dan XX				-	-			L A	X	L	×			
:h, Robert Washington								P					1	
Henry . I							X	E.			1			
h. Billie NY			X			-		P.		4				
er, Richard Chicago			1					- H			X			
s, Morris - Cleve								12			X-2	1	1	70
witz, Bennett Cleveland		+		×				1		1	-+	+	l	
not . 1 no														

. General Scholars (and Others)	PA	SF	SH	mlm	AIN	CR	AR	CS	HDS	JW	BY
Arrow, Kenneth Nobel Laureate in Economics - Stanford University											
Blau Columbia University								ļ			
Chinitz, Benjamin Dean, School of Management - Lowell University; Past President of Boston Bureau of Jewish Education		1									
Cohen, David Distinguished Policy Analyst and Historian - Michigan State University		×®		-						1	
Cremin, Lawrence Distinguished Historian of Education; Past 7 4 President of Teachers' College - Columbia University; President of the Spencer Foundation		(V)							*		
Etzione D.C.	I I CAN	IEW									
Glazer, Nathan Distinguished Sociologist on the faculty of Harvard University		3 V I					4	-			
Lipset, Seymour Martin Distinguished Sociologist on the faculty of the Hoover Institute, Stanford University		(X)							×		
Nozzick, Robert One of the Distinguished Philosophers on the faculty of Harvard University		A STATE OF THE STA	2/		las						
Putnam, Hilary One of the Distinguished Philosophers on the faculty of Harvard University; Key in Hillel		- 2015	7								
X Sheffler, Israel (Rabbi) The Outstanding Philosopher of Education in the United States; on the faculty of Harvard University	7	X®							×		
% Shulman, Lee Psychologist, Expert in Teacher Education; Consultant to the Carnegie Foundation; Distinguished Member of the faculty of Stanford University	×	×3								×	
Stein, Herman Provost and University Professor, Case Western Reserve University		x 9							X		
Waltzer, Michael Distinguished Political Scientist, 7-2					4				X	×	
Yalow, Rosalyn Nobel Laureate											
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2. Jewish Scholars	DA	SF	SH	mem	AIN	CR	AR	c s	HDS	zω	E
Alter, Robert Expert in Hebrew Literature and Comparative					-	1		ŕ			
Cohen, Steven M Queens College - Might be good technical admiss							×	13		×	-
Dash-Moore. Deborah - possible alterative to Hymer		-						-			-
Eisen, Arnold Stanford \$\frac{1}{2} (5F)	-							A			-
Gerber, Jane Association of Jewish Studies		1						S			1 +1
- + Gottschalk, Alfred - Huc - 1-c.	*	×		* x				в×			
Herman, Paula Yale X 1 (6F)		*						_			
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Levine, Hillel Boston University X-DA								В		-	-
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Rosovsky, Henry - belongs on list of gen' Lacholaus per HDS + others	×	11.						F	************	*************	
& Schorsh, Ismar - Character - JT5	*	×									
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Tobin, Gary		100	1/2					75 1			
Twersky, Itzhak Expert in Jewish Thought - Harvard University	X	200	No					-			T
Weiss, Ruth Association of Professors of Jewish Education	100	_		-			-	BH A			
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POSED LIST OF CANDIDATES FOR Page 4		1 '	1							
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3. Jewish Educators										
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Ingall, Caro - Providence Bureau Dir.							X	-		-
Kleinman, David Jewish Community Center - Cleveland	AUN	TVIST					χ			
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Ruskay, John - Vice Commerce - 513	1						x			×
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· , Cynthia (#1) , Martin (#2)

DAVID RESNICK

22 Dan Street 93509 Jerusalem (02) 714856

April 26, 1988

Ms. Annette Hochstein Nativ Policy and Planning Consultants 10 Yehoshafat Street Jerusalem

By hand

Dear Annette:

I'm pleased to enclose the "Overview of Research in Jewish Education, Focusing on Personnel and Institutions/Systems" which you asked that I prepare for the Mandel Commission in the United States. I hope that you find it responsive to your request. Obviously, I'll gladly elaborate on any part of the report, to make it more helpful in any way possible.

Allow me a few comments about the report:

- There are two areas which I didn't include in the report:
 - day schools, because there is a concensus that they are doing a good job and are generally in good shape.
 - informal education (aside from summer camps), an area where little research has been done and others are better qualified to respond than I (at least given the tight time frame I had). The charges if you is resemble
- Many of the materials I cited don't exist in Israel, so I
 had to make do with less than full bibliographic references.
 Still, I've tried to give enough information about how the
 materials can be obtained.
- Finally, there were a number of fields important to an over-view of Jewish education, but beyond the scope of personnel and institutions/systems. I have in mind areas like adult education, curriculum development, history of Jewish education, etc. It is important that they be dealt with at some point.

Let me thank you for the opportunity to take a fresh look at material too easily neglected. I hope you find it as useful as I did interesting. I look forward to being in touch with you again soon.

Best regards,

David Resnick

DAR/gr enc. Baria

7

OVERVIEW OF RESEARCH IN JEWISH EDUCATION

FOCUSING ON

PERSONNEL AND INSTITUTIONS/SYSTEMS

ARCHIVES

Prepared for:

Nativ Policy and Planning Consultants

by:

David Resnick, Ph.D.

DAVID RESNICK

22 Dan Street 93509 Jerusalem (02) 714856

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David Resnick

DAR/gr enc.

OVERVIEW OF RESEARCH IN JEWISH EDUCATION

FOCUSING ON

PERSONNEL AND INSTITUTIONS/SYSTEMS

ARCHIVES

Prepared for:

Nativ Policy and Planning Consultants

by:

David Resnick, Ph.D.

OVERVIEW OF RESEARCH IN JEWISH EDUCATION, FOCUSING ON PERSONNEL

AND INSTITUTIONS/SYSTEMS

This overview of research and publications in Jewish education is intended as an introduction to the key literature which exists in two broad areas:

- personnel, and
- Jewish education as a system, including educational institutions.

A word on where to obtain the work (if not readily accessible in the public domain) and whether the work is easily summarizable has also been added, where possible. Similarly, brief annotations are intended to clarify the scope of the research and its limitations.

The outline of the overview is:

- Personnel

Teachers

Principals

General

- Jewish education as a system

Overview

Social functions

Research

Census

- Institutions

Schooling and identity.

Supplementary schools

Malfunctions (dropouts)

Central agencies for Jewish education ("bje's")

Summer camps

AMERICA PERSONNEL E S

Teachers

- * The 1982 Hebrew University/JESNA Census gives the best overview of the teaching field, from a numerical point of view (Chapter 6, "Teachers and teaching posts"). A copy of the census is available from JESNA.
- * In terms of teacher training, Schiff's (1967) survey of students in teacher training institutions, while dated, is the most comprehensive I know of and presents a good picture of the issues. A copy is available from him, I assume.
- * Joe Lukinsky's article "Education Program of JTS -Distinctive Assumptions" (<u>Jewish Education 43</u>(3), Fall, '74) is short
 and sketches a rationale in an area where very little has been
 published.
- * Susan Shevitz's article "Communal responses to the teacher shortage in the North American supplementary school" will appear in

the Melton Centre's <u>Studies in Jewish Education</u>, <u>Vol. 3</u>. While somewhat historical, it is the best conceptual analysis, to date.

JESNA can make the article available.

* Saul Wachs' (1984) "The Jewish Teacher: Professional Status" published by the American Jewish Committee is as good an overview as any.

Principals

AMERICAN IEWISH

There are no recent, comprehensive studies in this area. Almost all studies are marred by small response rates and/or focusing on a specific type of school setting or denomination. That is not a shortcoming in itself, but it does hamper comparisons among studies. Here's what does exist:

- * Pollak's (1980) summary study of principals in all Jewish schools gives some bare bones facts on the entire field. Available from JESNA.
- * Alan Bennet's (1978) survey of all school principals, available from him, or from NATE.
- * Paul Schneider's (1980) doctoral dissertation on the training of Conservative supplementary school principals is probably the best of this type.

* Other doctoral dissertations deal with principals in the Orthodox day school (Flatto, 1978), Reform school (Stern, 1974), Conservative supplementary school (Elbaz, 1979), and Yeshiva high school (Berger, 1970).

General

- * The proceedings of the JESNA-CAJE personnel conference (1986) is a good overview of the current situation and issues. The survey of in-service opportunities produced by JESNA for that conference is the most comprehensive to date. Both available from JESNA.
- * Chanover's (1971) dissertation "History of the National Board of License: Struggle to improve the quality of instruction in Jewish schools in the US" is a good presentation of the classic conception of the licensing issue.
- * The work of the Jewish Education Committee of JAFI in the area of senior personnel is the best, most up-to-date in that area.

 Available from Nativ.
- * Resnick's (1985?) study of the Baltimore Joint Commission on the Quality of Instruction program, takes a careful look at one of the most innovative (and expensive) in-service efforts to date. (Executive summary available from JESNA, or the Baltimore federation.)

JEWISH EDUCATION AS A SYSTEM

Overview

- * Walter Ackerman's two articles in the American Jewish Yearbook are classics: "Jewish Education -- For What?" (1969) and "Jewish Education Today" (1980).
- * Resnick (1983) did an overview of the US Jewish education system for the American Jewish Committee, entitled "Jewish Education: who, what, how". Available from Steve Bayme at the AJC in New York.

Social Function

- * The classic work in the field is David Schoem's (1979) dissertation "Ethnic survival in America: Ethnography of a Jewish afternoon school". It is worth reading the entire work for its rich feel of the supplementary education enterprise, in its social context. Summaries are available in his <u>Jewish Education</u> article (<u>48</u>(1), Spring, '80) and his article "Jewish schooling and Jewish survival in the suburban American community" (<u>Studies in Jewish Education</u>, Vol. 2).
- * Sidney Solomon's (1982) dissertation "The Conservative congregational school as a response to the American scene" is summarizable.
- * Howard Rosenblatt's (1977) dissertation "Social purposes of Jewish education in the US" is summarizable, for the key issue and analytical framework it provides.

Research

* Resnick's two articles provide the best, short overview of the status of the field, together with an analysis of its shortcomings.

Both available from JESNA. (The first appeared as chapter 4 in Sklare's <u>Understanding American Jewry</u>, 1982. The second will appear in Studies, Vol.3).

Census

AMERICAN JEWISH

- * The most comprehensive demographic look at Jewish schools and teachers is the 1982 Hebrew University-JESNA census, available from JESNA. A summary of the data appeared as the JESNA publication TRENDS (#11, Spring '86). Another census is currently underway, with updates as needed from Dr. Leora Isaacs, at JESNA.
- * Fishman's (1987) review of the Jewish education situation as reflected in the demographic surveys of 18 local federations is very helpful. Entitled "Learning about learning: Insights on contemporary Jewish education from Jewish population studies", it is available from the Cohen Center for Modern Jewish Studies at Brandeis University.

INSTITUTIONS

Schooling and identity

The social scientists' debate over the usefulness of Jewish schooling in fostering Jewish identity has not always been helpful, but it has been influential.

- * The classic is Himmelfarb's (1975) "Jewish Education for Naught", available from JESNA. An updated version (1984) of his position can be found in his article "The impact of religious schooling: a synopsis" in Studies Vol. 2.
- * Bock's (1984) "The functions of Jewish schooling in America" is another important analysis ($\underline{Studies\ Vol.\ 2}$).

The critique of this approach has yet to be stated as compellingly as possible, but some sources are:

- * In the new Cohen and Ritterband book, Chapter 10 entitled "The impact of Jewish Education on Jewish identification: Positive effects of part-time schools." Available from Steve Cohen, or through JESNA.
- * Friedman's article "On the 'non-effects' of Jewish education on most students: a critique" in Jewish Education 52(2). Summer '84.

Supplementary Schools

- * The Schoem material cited earlier is key.
- * Ron Reynold's (1982) dissertation "Organizational goals and effectiveness: function of goal ambiguity in Jewish congregational afternoon schools" is essential. A shortened form will appear in Studies Vol. 3.
- * Sheldon Dorph's (1976) dissertation "A model for Jewish education in America: guidelines for the restructuring of Conservative congregational education" is summarized in his article in Studies Vol.

- * Zeldin's (1979) dissertation "Change in Jewish education: the development of a comprehensive theory" is summarized in his article in Studies Vol. 2.
- * A short summary of the classic ills of the supplementary school (with a new program proposed in its place) is Weiss's article "Is there an alternative to the decline of the Jewish supplementary school?" in <u>Jewish Education</u> 49(2), Summer '81.
- * Resnick's (1986?) study "Alternative Models of Supplementary Education" also outlines some of the basic issues and problematics in changing congregationally-based programs. Available from JESNA.
- * Sharon Feiman-Nemser and Annette Weinshank (1985) wrote a pamphlet for the American Jewish Committee entitled "Accountability in Jewish Education: A school-centered model." That pamphlet was the beginning of a joint AJC-JESNA project about which Leora Isaacs of JESNA can update you.
- * Few successes of supplementary schools get wide publication.

 Lipnick's (1972) doctoral dissertation is one exception since it was published in book form as "An experiment that works in teenage religious education" (Bloch, 1976).

Malfunctions (dropouts)

Studies of dropouts are important, for the insights they shed on the system.

- * Jacoby's (1970) study "Continuation and Dropout in Conservative Congregational Schools" deserves to be read in its entirety. Available from Emil Jacoby at the LA BJE.
- * Selig's (1972) dissertation "Profiling withdrawals from Jewish supplementary school" is summarizable.

Central agencies for Jewish education ("bje's")

A single case study can give the best overview of the limitations and potential of a bje in a large city. The best case in point is Adrianne Banks' work on the Los Angeles BJE. The original review (and/or its executive summary) is available from JESNA (or the LA BJE). Banks has updated the impact of her work in

- * Jewish Education 53(1), Spring, '85, and
- * Pedagogic Reporter, June '85.

For central agency functioning in small and intermediate sized communities, Dr. David Shluker at JESNA can provide information and resources.

Summer camps

- * Farago's (1972) dissertation "Influence of a Jewish summer camp's social climate on the camper's identity" is flawed, but is one of the few works in the field.
- * Dorph's study, cited above in the section on supplementary schools, was essentially a study of the impact of Jewish camping, and should be mentioned here.



החברה למען החינוך היהודי בצפון אמריקה

Jewish Education Service of North America, Inc.

730 Broadway, New York, N.Y. 10003-9540 **ENTRANCE 418 LAFAYETTE STREET**

Tel. (212) 529-2000



DR. DAVID RESNICK ISRAEL REPRESENTATIVE

May 23, 1988

Ms. Annette Hochstein Nativ Consultants 10 Yehoshafat Jerusalem

By hand

Dear Annette:

Just a quick follow-up to my earlier report:

- Studies III has appeared at the Melton Centre, so my references to articles therein should now be easily accessible.
- I'm happy to enclose a copy of Barry Chazan's paper, "The State of Jewish Education". Even if it weren't a JESNA publication, I'd still think it outstanding. I hope you agree. It should be added to the list of "must" readings, and is available from JESNA in New York.
- I want to clarify an omission from my report, the NY BJE's Jewish Supplementary Schooling: An Educational System in Need of Change. I didn't include it primarily because I've never seen it; I'm not sure it's officially in circulation (I was promised a copy, but it never arrived.) Also, I am very wary about the report itself, both in terms of its methodology and its results, not to mention the interpretation of the results. (And if that's not enough, I would add -- off the record -- that the larger political climate in which the study was conducted should also be borne in mind when reading the study.) Nonetheless, it's worth reading (if it's available), but can be used only with great caution.

Any feedback on the original report of mine? Ihope you find these comments helpful. Have you heard about the possibilities of reimbursing me? I hope we can be in touch soon.

Best regards,

David Resnick

enc.

P.S. I'd appreciate your comments on my article (enclosed; draft), "Israel as a Resource for North American Jewish Education". Thanks!

SUMMARY OF TELEPHONE CONVERSATION WITH PERRY DAVIS AND ANNETTE HOCHSTEIN THURSDAY APRIL 14 1988

PERRY'S AGENDA:

- 1. UPDATE OF THE EVENTS SINCE OUR LAST CALL
- 2. OUTCOMES OF DISCUSSIONS WITH THE VARIOUS
 PEOPLE HE MET WITH (SCHWARTZ, ROTMAN, WOOCHER,
 REIMER, MORT)
- PRELIMINARY THOUGHTS ON AN AGENDA FOR A MEETING WITH FOX.
- 4. MESSAGE AND SCHEDULE: PERRY'S SCHEDULE ON THURSDAY

 IS THAT HE IS BUSY UNTIL 10.00 IN THE MORNING AND

 AFTER 4.30 OR 5.00. THAT'S IN CLEVELAND.

For peny agendo

A. PROCESS ITEMS

- DISCUSSION ABOUT STAFF FOR PERRY AND FOR MI-NA (INCLUDING WHO
 IS THE INBAR FOR THE MANDEL COMMISSION?)
- 2. PROTECTING MORT (IN HIS CONVERSATIONS AND RELATIONSHIP WITH LAY COMMISSIONERS)
- 32 60 90 DAY TIMETABLE

4. TWO YEAR PRELIMINARY TIMETABLE

- 5. FIRST PAPER ON PUBLIC RELATIONS
- 6. INTERVIEW CANDIDATES FOR ASSISTANT DIRECTOR
- 7. REVIEW THE LIST OF COMMISSIONERS (PERRY'S NOTION OF EXPANDING THE GRID) (FOR CLEVELAND MEETINGS)

- B. THE SUBSTANCE
- 1. THE AGENDA FOR THE FIRST MEETING OF THE COMMISSION
 - THE ADDRESS OF A NOTED SCHOLAR
 - -THE DATA NEEDED FOR THIS PRESENTATION
- 2. TASK FORCES AND HOW THEY WILL WORK (TASK FORCE ON CREATING
 THE CLIMATE SEE BELOW)
- 3. THE ISSUE OF THE EMPOWERMENT OF THE COMMISSIONERS: THE DEVELOPMENT OF ALTERNATIVES IN A MANNER THAT INVOLVES THE COMMISSIONERS YET AVOIDS CREATING A RUN-A-WAY COMMISSION THAT COMES UP WITH IRRELEVANT OR PROBLEMATIC ALTERNATIVES.
- 4. THE WHOLE ISSUE OF GOALS
- 5. PRIORITIZING THE MAIN ISSUES (SEYMOUR FOX MONOLOGUE)
- NUMBER OF ISSUES CAME UP IN THE CONVERSATION THAT PERRY WILL WANT TO DISCUSS WITH YOU. I WOULD LIKE TO MENTION ONE RELATED TO THE NOTION OF THE TASK FORCE ON CREATING THE CLIMATE.

FOLLOWING A BRIEF CONVERSATION PERRY ASKED TO EXPRESS A CREDO OF
HIS WHICH GOES AS FOLLOWS: HIS EXPERIENCE IS IN HELPING PEOPLE
WHO NEED MONEY FOR PROJECTS TO GET IT.

HE BELEIVES, BASED ON HIS EXPERIENCE, THAT THE GREATEST SOURCE OF FUNDING IS WHERE WORK IS CURRENTLY BEING DONE, AND WHERE THEREFORE, MONEY IS CURRENTLY BEING WASTED. WASTED MONEY BECOMES A KEY SUBJECT FOR RESEARCH AND THEN FOR PROCESS IN HIS NOTION. HE ILLUSTRATED IT BY AN EXAMPLE FROM FEDERATIONS WHICH HE MAY BRING UP TO YOU. MORE IMPORTANT, HOWEVER, IS THE THRUST OF HIS THOUGHT WHICH IS ONE OF REFORMING THE WASTE IN MAJOR OR OTHER

INSTITUTIONS BY UNCOVERING THE LOCUS OF WASTE AND REDIRECTING THE USE OF FUNDS. IN HIS PERCEPTION THIS IS TO SOME EXTENT, ANTI-THETIC TO THE NOTION OF CREATING THE CLIMATE. BECAUSE THIS RELIES ON HARD ECONOMIC ANALYSIS AND THE UNCOVERING OF WRONGS, RATHER THAN THE CREATION OF A POSITIVE. WELCOMING ATMOSPHERE. IN OTHER WORDS, I THINK THAT PERRY SEES THE CREATION OF A SCANDAL AROUND THE MONEY THAT IS BEING MIS-USED AS ONE OF THE TOOLS FOR CHANGE.

UP-DATE OF EVENTS A R C H I V E S

HE IS MEETING BARRY HOLTZ ON FRIDAY APRIL 15TH. HE HAD A WONDERFUL PHONE CONVERSATION WITH REIMER. HE FELT THAT THEY HIT IT OFF VERY WELL AND WILL MEET IN THE NEXT COUPLE OF WEEKS IN BOSTON. HE EXPRESSED TO REIMER THAT THERE WOULD BE A DEFINITE ROLE FOR HIM IN THE ENDEAVOURS OF THE COMMISSION IN THAT HE IS

MUCH NEEDED.

GINNY RELATED TO HIM THAT ARIEL IS PROBLEMATICALLY CALLING DAILY
IN ORDER TO ASK WHAT IS HAPPENING. WHEN THE NEXT MEETING OF THE
PLANNING GROUP IS, AND WHERE THINGS ARE AT. SHE RELATED A SENSE
THAT THERE ARE TENSIONS BETWEEN YOU AND ARIEL. I SAID TO PERRY
THAT I KNEW OF TENSIONS BETWEEN ME AND ARIEL AND THAT IN GENERAL
THE ISSUE OF THE ISRAELIS MIGHT BE THE THING THAT GINNY WAS
REFERRING TO OR READING INTO ARIEL'S WORDS. I TOLD PERRY THAT I
FELT THAT HE WOULD PROBABLY BE ABLE TO DEVELOP CONSTRUCTIVE
RELATIONSHIPS AND A CONSTRUCTIVE ROLE WITH ARIEL AND THE ARIELS.

PERRY RELATED A 'FIRST KNOCK-DOWN FIGHT' WITH CARMI SCHWARTZ.

THIS SEEMS TO HAVE BEEN A FRIENDLY FIGHT OVER THE ISSUE OF JEWISH

IDENTITY - JEWISH EDUCATION AND THEIR RELATIONSHIP. CARMI TOOK

THE LINE THAT ONE BETTER NOT RAISE THE ISSUE.

PERRY REPEATEDLY RAISES THE ISSUE OF WHY THE COMMISSION AND WHY
THIS COMMISSION WITH MORT AT ITS HEAD. BOTH CARMI AND JON
WOOCHER RAISED THE ISSUE AS A POTENTIALLY PROBLEMATIC ONE IN THE
RELATIONSHIP WITH BRONFMAN AND WEXNER. THEY ARE LIKELY TO VIEW
MORT AS HAVING 'BOUGHT' JEWISH EDUCATION FOR HIMSELF. IF HE IS
KING OF THE HILL WHY SHOULD THEY COME IN? PERRY SUGGESTS THAT
MORT BE HELPED TO PRESENT THE ISSUE TO THEM AS "MANY HILLS WILL
BE CREATED BY THE COMMISSION, EACH ONE WILL HAVE ITS FLAG. THERE
WILL BE A LIMITED MORT AREA, A LIMITED BRONFMAN AREA, A LIMITED
WEXNER AREA."

PERRY SUBMITTED THE TERMS FOR HIS CONTRACT AND HE SOUNDS RELAXED ON THAT ACCOUNT.

HE IS GOING WITH MORT TO THE BIENNIAL. ART ROTMAN IS ARRANGING FOR A VARIETY OF POSSIBLE MEETINGS WITH POTENTIAL COMMISSIONERS.

CARMI ADDED THE NAME OF SHELDON BARRON, CHAIRMAN OF TORAH UMESORAH, A DENVER OIL MAN.

MORT STRESSED JWB/JESNA/CJF ACTIVE ROLES IN PROVIDING SERVICES SUCH AS PRINTING AND STAFF. PERRY ASKED FOR HELP IN CONVEYING TO MORT THAT THE ORGANISATIONS ARE "NO TREASURE TROVES OF QUALITY PROFESSIONAL SUPPORT."

MORT RAISED THE POSSIBILITY OF BARRY SHRAGE PRESENTING THE CLEVELEAND COMMISSION AND ITS REPLICATION IN OTHER COMMUNITIES AS A CASE STUDY AT THE FIRST MEETING OF THE COMMISSION.

SO FAR PERRY HAS NOT BEEN PRESENTED WITH MAJOR STUDIES OR DATA BY JESNA OR OTHERS AND HE DOES NOT SEEM TO HAVE SIGNIFICANT EXPECTATIONS.

HE WOULD LIKE TO LOOK INTO THE WHOLE ISSUE OF HARD-NOSE
MARKETING, AND WILL MEET WITH A CHICAGO BASED MARKETING FIRM
RETAINED BY JWB.

I TOLD PERRY THAT YOU WOULD CALL TUCKER BEFORE THE MEETING ON TUESDAY. WE SET UP THE NEXT PHONE CALL FOR MONDAY 25TH FOLLOWING ALL THE MEETINGS.

To: Annette Hochstein

From: Perry Davis

Re: Draft No. 2 - Data Presentation

Date: June 26, 1988

This draft (though still too lengthy) further reduces the amount of material previously assembled. Duplicative sources have been eliminated. Several divergent positions have been included as have different perspectives on the same issue. Some of the data has been presented in tabular form. A few gaps are left to fill in.

For the next version of this report I'd like your ideas of what can be cut or combined into simpler presentations. Should anything be added? (I've gotten comments from Joe Reimer and included them in the draft.)

I haven't put any of this on a graphic format yet. Again, I'd like your comments on those statistics most appropriate for graphic presentation.

As indicated, I have reviewed the attached data with a number of individuals all of whom have added information and/or confirmed and supported this synopsis.

- Mitch Jaffee JWB
- Alvin Schiff NY BJE
- Jonathan Woocher JESNA
- Leora Isaacs JESNA
- Jeff Scheckner CJF

Chaim Botwinick NY Federation/ NY BJE

- Sylvia Edinger JTS

Joseph Reimer Brandeis

- Steven Cohen Queens College

I'll await your phone call.

cc. A. Naperstek

11 Bh/

DRAFT 2 June 28, 1988

DATA ON JEWISH EDUCATION IN NORTH AMERICA

I. General Demographic Data

A. Total Population

Country	Estimate Jewish Pop.	% of tot.
U.S. (1930)	4,228,000	3.6
U.S. (1982) U.S. (1984) U.S. (1986) U.S. (1987)	5,725,000 5,705,000 5,814,000 5,944,000	2.4 2.4 2.5 2.5
Canada (1984)	ERICAN EVISH	1.2

SOURCE: American Jewish Yearbook (for respective years), published by the American Jewish Committee and the Jewish Publication Society.

В.		U.S.	School_	Age	Population
	1982				900,000
	1986				913 000

SOURCE: Allie Dubb, Sergio DellaPergola. "First Jewish Census of Jewish Schools in the Diaspora 1981/2 - 1982/3" Research Report Number 4, Hebrew Univ. of Jerusalem Institute for Contemporary Jewry, Project for Jewish Educational Statistics and JESNA, 1986 Similar ratio applied for 1986.

C. Regional distribution

"Whereas in the mid-1930s, 90 percent of the country's Jewish population was found in 17 metropolitan areas, in the 1980s, in order to reach 90 percent it was necessary to include over 30 metropolitan areas." In Canada, two metropolitan regions, Toronto and Montreal, accounted for 74% of the country's Jewish population and 90 percent of the country's Jewish population was concentrated in only six metropolitan areas.

SOURCE: Barry Kosmin, Paul Ritterband and Jeffrey Scheckner, "Jewish Population in the United States. 1986". in the American Jewish Yearbook, 1987, Volume 87, (New York: American Jewish Committee and Jewish Publication Society, 1987), p.173.

D. <u>Denomination</u> – 1988 North American Jewish Data Bank Percent of surveyed households

Reform	29.8
Conservative	34.6
Orthodox	9.0
None/Other	26.6

SOURCE: Barry Kosmin, "Contemporary American Jewry: Implications for Planning" North American Jewish Data Bank, Occasional Paper No. 4, June, 1988.

- II. General Enrollment data for all types of Jewish Education formats
- In early 1980s out of a school age population of approximately 900,000 in the United States 39-43% (372,417) pupils were enrolled in day schools and supplementary schools of various formats. 11-13% (105,000) of these in day schools and 28-30% (268,000) in supplementary schools. This data varies widely by region.

SOURCE: Dubb, DellaPergola

[We may wish to say the number was in a range of between 350,000 and 400.000 based on comments by Al Schiff].

Considered from a different perspective, in the same period of time (early 1980s), the percent of Jewish children ever receiving some Jewish Education is estimated at being between 71-75% in the U.S.

SOURCE: Nitza Genuth, Sergio DellaPergola, Allie A. Dubb, "First Census of Jewish Schools in the Diaspora 1981/2-1982/3: International Summary" Research report number 3,1985, Hebrew University of Jerusalem, The Institute of Contemporary Jewry.

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"given current rate of enrollment about 60% of todays 5–18 year olds will be exposed to some kind of Jewish education in their lifetime"

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Based on a 1985-86 survey of 5 cities, -- of those who are now 18-24, 80% have had some form of Jewish Education , but of those who are now 65 years old or more only 56-75% (depending on the city) have had some form of Jewish Education. Reimer indicates the definition of Jewish Education in this survey was broader. He also notes the difficulty inherent in comparing the Fishman survey and the census figures. Shall we omit this?

SOURCE: Sylvia Barack Fishman, <u>Learning About Learning</u>. (Brandeis University: Maurice and Marilyn Cohen Center for Modern Jewish Studies, Brandeis University,, December 1987).

III. Institutional Data

NUMBERS OF INSTITUTIONS

Total number of Jewish day and supplementary schools in the U.S. 1982/3 - 2360. (SOURCE: Dubb and DellaPergola)

Total number of Jewish day and supplementary schools in North America in 1988 - estimate 2600-2800. (SOURCE: JESNA, interview)

A. Early Childhood Programs:

According to a JWB estimate made in 1988 there are approximately 150 nursery/pre-school programs in Jewish Community Centers in North America.

SOURCE: Interview with Mitch Jaffee, JWB

B. Day Schools (elem. and high schools)

In the early 1980s there were 499 Jewish day schools in the U.S. (1/4 of the total)

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Schiff notes 586 day schools in <u>North America</u> (462 Orthodox, 62 Conservative, 44 Communal, 9 Reform, 5 Independent, 4 Yiddish – Secular)

SOURCE: Alvin Schiff, "Jewish Education at the Crossroads: The State of Jewish Education"

C. Supplementary Schools

In the early 1980s there were approximately 1861 supplementary schools in the U.S. (3/4 of the total). One fourth of these were one day per week schools.

SOURCE: Dubb and DellaPergola

Schiff notes 1.835 supplementary schools in <u>North America</u> in 1983 (760 Reform, 785 Conservative, 250 Orthodox, and 40 Communal).

SOURCE : Alvin Schiff, "Jewish Education at the Crossroads: The State of Jewish Education"

D. Camp programs affiliated with Jewish Community Centers

In 1987 JWB had 25 "sleep away" camps in North America and 75 day camps.

SOURCE: JWB information, 1988

E. College/Grad programs

[data may still be forthcoming from the Association of Jewish Studies in Cambridge, Mass.]

- F. Adult Education (synagogues, JCCs, Federations, via bureaus, via Jewish organizations like Hadassah, etc.) (not available) [should we eliminate the category?]
- G. Israel related educational programs for N. Americans
 [not available]

Enrollment Data

In the early 1980s, in the U.S., there were 372,417 pupils enrolled in day schools and supplementary schools of various formats. There were 104,752 day school students in U.S. (27% of total) and 267,665 supplementary school students (72% of total). SOURCE: Dubb and DellaPergola

A. Early Childhood - In the early 1980s 43,000 Jewish preschoolers were enrolled in Jewish schools in the U.S.

SOURCE Genuth, DellaPergola and Dubb

- B. <u>Day schools</u> 366 include pre-primary grades 344 include grades 1-6, 217 grades 7-9 and 165 high schools. Of the enrollment 25% pre-primary, 48% primary grades, 16% middle grades and 11% secondary grades.
- C. <u>Supplementary schools</u> enrollment increased gradually from grade 1 to 5, stable in grade 7, drop in grade 8 (13

year olds) and steep drop after that. Enrollment in supplementary schools enrollment in grades 9-12 was only 18% of the total pre-barmitzvah (grades 1-8).

50.000 pupils attend exclusively one-day programs. SOURCE: Dubb and DellaPergola

[we may wish to include various charts from JESNA Statistical Highlights (p.4) outlining the % of enrollment by age groups and by day school or supplementary format].

NOTE: Writing in 1983, Schiff indicates that from 1962 to 1982 supplementary school enrollment in N. America went from 540,000 to 230,000 a decline of 58%. Day school enrollment in the same time frame went from 60,000 to 110,000 or an 83% increase. Reimer warns against jumping to conclusions on the basis of this statistic.

SOURCE: Schiff, "Jewish Education at the Crossroads: The State of Jewish Education"

D. DATA FOR 18-24 YEAR OLDS

In Boston, with a national and large student population, in 1985 125 students were questioned (random) age was 18-24, almost % had attended Jewish Education programs or classes during the previous year (synagogues or other sponsored programs). [results of limited survey, not census]

SOURCE: Sherry Israel, "Boston's Jewish Community: The 1985 CJP Demographic Study" (Boston: Combined Jewish Philanthropies of Greater Boston, May, 1987), p.65

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 Fewer than one in ten adult Am Jews are enrolled in adult Jewish Education classes in most cities [results of survey, not census]

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- IV. National and local support/service organizations or inst.
 - A. Bureaus of Jewish Education in North America 51 in 1988

SOURCE: JESNA, interview

B. Other local educational support institutions (federations with staff or committees dedicated to education planning and support)

In 1988, JESNA surveyed all Federations for Jewish Educational Contact persons. A total of 118 replied to the survey and 65 provided the name of a "chairperson" or lay contact in the area of Jewish Education.

SOURCE: JESNA, interview

C. Denominations and their educational institutions

- 1. United Synagogue of America Conservative
- 2. Union of American Hebrew Congregations Reform
- National Commission on Torah Education(Yeshiva Univ.)-Orth.
- 4. Torah Umesorah Orthodox
- 5. Agudath Israel Orthodox (advocacy and lobbying)
- 6. Various Hasidic movements allied to their schools
- 7. The Reconstructionist College

V. Personnel/ Educators

For North America

Senior personnel

Day Schools	200
Supplementary Schools	1300
JCCs, Youth centers and youth movements	614
Central Communal Organizations	400
University teaching and research	100

Total 3214

SOURCE: "Senior Personnel for Jewish Education Progress Report -- December 1986" The Jewish Education Committee of the Jewish Agency, December 10, 1986. Report submitted by Annette Hochstein.

Teachers

In 1982, according to Dubb and DellaPergola. 65% of the schools reported 21.762 teachers.

Teachers	Type of School
21,762	All Schools
7.246	Day School
14,515	Supplementary Schools

To: Annette Hochstein

From: Perry Davis

Re: Draft No. 2 - Data Presentation

Date: June 26, 1988

This draft (though still too lengthy) further reduces the amount of material previously assembled. Duplicative sources have been eliminated. Several divergent positions have been included as have different perspectives on the same issue. Some of the data has been presented in tabular form. A few gaps are left to fill in.

For the next version of this report I'd like your ideas of what can be cut or combined into simpler presentations. Should anything be added? (I've gotten comments from Joe Reimer and included them in the draft.)

I haven't put any of this on a graphic format yet. Again, I'd like your comments on those statistics most appropriate for graphic presentation.

As indicated, I have reviewed the attached data with a number of individuals all of whom have added information and/or confirmed and supported this synopsis.

- Mitch Jaffee JWB
- Alvin Schiff NY BJE
- Jonathan Woocher JESNA
- Leora Isaacs JESNA
- Jeff Scheckner CJF

- Chaim Botwinick NY Federation/ NY BJE

- Sylvia Edinger JTS

- Joseph Reimer Brandeis

- Steven Cohen Queens College

I'll await your phone call.

cc. A. Naperstek

11 BL/

DRAFT 2 June 28, 1988

DATA ON JEWISH EDUCATION IN NORTH AMERICA

I. General Demographic Data

A. Total Population

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V. Personnel/ Educators

For North America

Senior personnel

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Supplementary Schools	1300
JCCs, Youth centers and youth movements	614
Central Communal Organizations	400
University teaching and research	100
Total	321/

SOURCE: "Senior Personnel for Jewish Education Progress Report -- December 1986" The Jewish Education Committee of the Jewish Agency, December 10, 1986. Report submitted by Annette Hochstein.

Teachers

In 1982, according to Dubb and DellaPergola. 65% of the schools reported 21,762 teachers.

Teachers	Type of School
21,762	All Schools
7.246	Day School
14.518	Supplementary Schools

Note: The census gathered additional data from a smaller sample. In addition teachers working in more than one school were counted in each school so the number is technically a number of teaching posts not really teachers.

Of the number noted 1/3 - 7,246 were in day schools and of this 1/3, 3,693 taught Jewish studies (the rest only secular studies).

More men than women are teachers.

More supplementary school teachers had college degrees than did Jewish studies teachers in day schools (85% compared to 65%). 3% of supplementary school teachers and 17% of day school teachers had no college education at all. Jewish study teachers in day schools were better educated in Jewish studies (27% were rabbis as opposed to 8% in supplementary schools), 78% of day school teachers had more than a high school Jewish education, less than 50% of supplementary teachers had a high school Jewish education. In Orthodox day schools and supplementary schools the teachers had more Jewish educational background than in conservative or reform schools. Again, in all supplementary schools over 40% of all teachers had no more than a high school Jewish Education and in reform schools 66% had no more than a high school Jewish education.

SOURCE: Dubb and DellaPergola

JESNA's-Dept.-of-Human-Resources-indicates-the-numbers-of licenses-issued-nationwide-(granted-by-the-National-Board-of License-and-11-local-affiliates).-The-vast-number-of teachers-are-not-licensed.-

YEAR	LIGENSES
1981-2	148
1982-3	±49
1983-4	201
1984-5	175

EMPLOYMENT CONDITIONS

TEACHER SALARIES (and comparisons)
Annual Teacher Salaries (1985-6)

Day School (30 hours of teaching per week)	\$19,800
full time elem. public school teacher full-time elem. private school teacher	25,300 19,100
Supplementary School (12 hours of teaching/wk)	9.000

SOURCE: JESNA citing a projection from "Teacher Salary Update" in TRENDS #9. JESNA, 1985 has the following chart:

Latest NEA figures show the average public school teacher's salary has risen to \$28,031 in 1987 (since 1982 there has been a 62% increase).

SOURCE: The New York Times, May 6, 1988

[the following note is optional]

but note: Himmelfarb indicates that the public school, Jewish school differentials need to consider the fact that average public school teachers spend an average of 35 hours in school compared to 18 hours for Jewish studies day school teachers. He cites Dubb and DellaPergola as saying that in 1982-3 only 19% of day school teachers worked more than 30 hrs/wk. Over half of public school teachers hold Masters degrees, a much higher proportion than Jewish day school teachers. (Harold Himmelfarb, in "Symposium on The Jewish School Teacher: Today and Tomorrow" in Jewish Education, vol. 55, Number 1, Spring 1987 published by the Council for Jewish Education with assistance by JESNA.)

VI. Jobs

- A. Total number of positions needed or available (by type and institution)
- B. Positions filled (qualified and less than qualified)
- C. Positions unfilled (now and trends)

There are estimates (based on surveys of local Jewish Education Bureaus) that in some areas of North America as many as 15% of <u>supplementary school</u> teaching slots are unfilled as of the first day of school.

SOURCE: Unpublished report by Isa Aron and Adrianne Bank, "Dealing with the Shortage of Supplementary School Teachers: An Exploratory Study". Report funded by JESNA. Will require permission to quote the survey.

Worldwide 1/3 to 1/2 of the 4000 people holding senior positions in Jewish education "do not meet minimum criteria of qualifications for Jewish studies, educational theory and practice and/or leadership and administrative ability." p.3 interim report 1986.

Worldwide no more than 100 people graduate annually from training programs for senior positions. (p.4) To meet the need for 10 years 350-400 senior educators must be trained annually.

SOURCE: "Senior Personnel for Jewish Education Progress Report --

December 1986" The Jewish Education Committee of the Jewish Agency, December 10, 1986. Report submitted by Annette Hochstein.

[Some data from JESNA still to be received, will only cover administrative positions]

VII. Training institutions

4 training institutions in Israel and 12 programs in the U.S. (does not include discontinued programs or advanced degree work in various universities not designated as training centers.)

Number of	graduates i	n Israel	5	1985	26
		Israel	,	1986	32
		U.S.	,	1985	62
		U.S.	,	1986	86

SOURCE: "Senior Personnel for Jewish Education Progress Report -- December 1986"

Type of Program	# of full time students
Bachelors level	45
Masters level	101

SOURCE: JESNA "Statistical Highlights" <u>Enrollment in Jewish</u> Educator Training Programs in Jewish Institutions of Higher Learning (1985–6).

VIII. Economic/Financial data

TOTAL COST -

JESNA reports for 1985-6 estimates the cost of Day school operations at \$370,000,000 and the cost of Supplementary School operations at \$185,000,000 for at total of \$555,000,000.

AVERAGE PER PUPIL COSTS AND TUITION FEES

SETTING	PER PUPIL COST	TUITION FEES
Day school		
Nursery -8th	grade \$3,300	\$2,300
9 - 12 Grade	5,000	3,150
Supplementary	(n-12)	
2-5 days/wk	660	240
1 day/wk	270	not available

SOURCE: JESNA, Budgeting and Financing in Jewish Day schools. 1984 and Budgeting and Financing in Jewish Supplementary Schools, 1983.

* FEDERATION ALLOCATIONS TO JEWISH EDUCATION (77 CITIES)

Federation allocation to Jewish Education (includes higher education), and as a percent of total local allocations:

Year		Allocation	% of total alloc.
1980	[6]	\$34,523,849	24%
1984		\$49,912,912	26%
1986		\$61.767,752	28%

Breakdown of Federation Allocations by School Format (1986)

Dayschools - 54%
Bureaus of Jewish Education - 28%
Community Schools - 9%
Institutions of higher Jewish learning - 5.5%
Congregational School - 4%
Other - 2%

SOURCE: "Federation Allocations to Jewish Education 1980 - 1986", CJF, Research Department , October 1986.

Note: The average Jewish Community allocates over % of its federation budget to Jewish Education based on five year survey 1980-1984. (allocations for all local purposes during the same period went up by 33%)

SOURCE: Naomi Liebman, <u>Federation Allocations to Jewish Education</u>, 1980-1984 (New York: CJF Statistics Unit, 1985)

Note: Schiff "The American Jewish Day School - 1986 - Retrospect and Prospect" address delivered at CJF G.A. 1986 states the following: Federations account for only 5% % of the total Jewish day school income (1% to Fund for Jewish Education in New York City for example and 12% outside of New York).

Schiff in the 1983 provides further breakdown on Day school costs. At the elementary level he notes \$2000 as the average per pupil annual cost, with the average per pupil income at \$800 and a deficit based on these numbers of \$64 million. At the high school day school level the average per pupil is \$3450, income is \$1500 and the deficit is \$38 million for a total day school deficit of over \$100 million annually (made up by special fundraising efforts).

Schiff notes that the average per pupil; cost of \$2600 in day schools is comparable to public school costs even though the Jewish day school day is 2-4 hours longer and there are two sets of teachers. He notes that the costs of the physical plant, maintenance, low instructional cost and maximum use of school resources and personnel as the reason for the higher productivity figure. Supp. school costs were fully funded by membership fees.

SOURCE: Alvin Schiff, "Jewish Education at the Crossroads: The State of Jewish Education" report prepared for the Joint Program for Jewish Education, in conjunction with CJF, JWB and JESNA.

IX. Data on Canada

1978-9

In 1978-9, according to Himmelfarb and DellaPergola there were 49,000 Jewish Children (ages 3-17) in Canada, 22,000 were enrolled in Jewish school, 39% were receiving any kind of Jewish education, 25% were in day school, 14% were in part-time Jewish education, 63% of those receiving any Jewish education at all were receiving it in day school settings. (p.16).

The enrollment decline in Canada between 1965 and 1978 was only 8%.

In Toronto and Montreal 50-60% of all Jewish children in any educational setting were in day school.

SOURCE: Harold S. Himmelfarb and Sergio DellaPergola "Enrollment In Jewish Schools in the Diaspora Late 1970s" Research Report Number 1, Project of Jewish Education Statistics, The Hebrew University of Jerusalem, The Institute of Contemporary Jewry, 1982.

In Montreal and Toronto with 1971 Jewish populations of 110,000 and 114,000 respectively, the percentage of surveyed Jews who had ever received any Jewish education was (in Toronto) 94% for males and 74% for females (p,.38). And most of these who received any Jewish education attended day school 55% in Montreal and 19% in Toronto. The similar number for the U.S. is less than 10%. The day school enrollment statistic of 63% noted above is compared to the 26% number in the U.S.

SOURCE: Sergio DellaPergola and Nitza Genuth, "Jewish Education Attained in Diaspora Communities for 1970s" Research Report Number 2, 1983 Hebrew University of Jerusalem. The Institute of Contemporary Jewry.

1982 Data (Canada)

The 1982 Hebrew Univ Census (Report # 3 Genuth, DellaPergola and Dubb, and Report # 5, Dubb) showed 128 Schools in Canada, 3 were independent schools, 40 day schools and 85 supplementary schools.

Total enrollment was 26,627 students, a total of 46% of the eligible population. 63% of enrolled students attended day schools and 37% attended supplementary schools. Three quarters of all students were concentrated in Toronto and Montreal. 74% of the schools reported a total of 2,012 teachers - 1350 in day schools and 662 in supplementary schools.

X. Significant gaps in the data. (Joe Reimer reacted quite positively to the data gaps I indicated in my last draft, particularly on the issue of success measurements. He and Chaim Botwinick added some additional areas of "missing data".)

ADDITIONAL GAPS (See draft 1)

- Impact of changing birthrate and regional differences
- How do Federations decide on educational funding priorities?
- Impact of unionization (the Montreal example) on personnel and other educational issues.
- More data needed about Jewish Education dropout rates and reasons.
- The role of the "Israel connection"
- Data on lay leadership, training, participation, support, etc.
- Who is accountable?
- XI. Data indicating educational opportunities and problems.



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TO: A. Hochstein From: Perry Davis

DRAFT June 12, 1988

DATA ON JEWISH EDUCATION IN NORTH AMERICA

(SEE END OF REPORT FOR SOURCE SYMBOLS - pp. 15, 16)

- I. General Demographic Data
 - A. Total Population
- Jewish Yearbook, 1905
 - B Age dhoun breakdowns
 - B. Age group breakdowns
 C. Gender Breakdowns
 - D. Regional distinctions ?
 - E. Denominations ?
- \ Schiff in 1983 indicates a 5-18 year old population of 850,000 in North America!
- II. General Enrollment data for all types of J. Ed. formats
 - A. At this time in our history. Age breakdown. Gender.
- In early 1980s there were 372,417 pupils enrolled in day schools and supplementary schools of various formats.
 - By age, 39-43 of every 100 children between the ages of 3 and 17 are enrolled in these schools (11-13 of these in day schools and 28-30 in supplementary schools). This data varies widely by region.
- Put another way out of a total potential population of 900.000 at any one time 41% or 373,000 individuals were enrolled in schools (105,000 in day school and 260,000 in supplementary schools) 527,000 were not enrolled. (analysis in JESNA Statistical highlights) U.S.
- Data for 5 cities on current % of Jewish populations by age who have received a formal Jewish Education at any time in their life -- of those who are now 18-24, 80% have had some florm of J. Ed., but of those who are now 65 years old or of J. Ed. <u>Source</u>, collected data in Fighman report out of Brandeis p.24. (see exhibit)

- Based on data from NY, MetroWest and Rochester it appears that today younger women are almost as likely as younger men to receive formal Jewish education and the kind of J. Ed. they receive is likely to be similar to that of men. Older generations of J. women were much less likely than men to receive any formal J. Education and less likely that it would be as intensive as men's education. Source Fishman, Brandeis study, p.25.
 - B. At any time in their lives. Need clear def. of enrollment and format.
- = According to Genuth, DellaPergola and Dubb in Report 3, "The percent of Jewish children ever receiving some Jewish Education is estimated at being between 71-75% in the U.S.
- Schiff in 1983 report (North American not US statistics) indicates "given current rate of enrollment about 60% of todays 5-18 year olds will be exposed to some kind of Jewish education in their lifetime"

 He goes on to say 40% will have begun adult life without any formal Jewish schooling (in 1962 the non-enrollment number was only 15%!, that year he says there were 600.000 students in Jewish schools of all types and in 1982-3 he says the enrollment figure is 340,000 a 45% decline in 20 years.) Source of data is not noted.

note: Schrage citing Steven M. Cohen, "Outreach to the Marginally Affiliated: Evidence and implications for Policymakers in Jewish Education," Journal of Jewish Communal Service, Winter 1985, Vol. 62, No. 2. says "the vast majority of American Jews send their children at one time or another to some form of Jewish schooling" and that "the overwhelming majority of parents affiliate with a Jewish institution at some time in their lives". Over time, therefore, Cohen asserts that by the end of adolescence 87% of males and 70% of Jewish females have received some Jewish schooling. But only 40 to 50 percent of all Jewish families and less than half of Jewish children ages 6-18 are affiliated or in school at this moment in time."

III. Institutional Data (formal and informal)

A. NUMBERS OF Institutions

- -Early Childhood programs (JCCs, Synagogues, other)
- -Day Schools (elem. and high schools)
- -Supplementary schools (elem, high schools, after school during week, sunday only, etc.)
- -Youth ed. programs in JCCs other youth programs
- -camps
- -College/Grad programs (J. Ed. courses and Hillel et al)
- -Adult Education (synagogues, Joes, rederations, via bureaus, via J. organizations like Hadassah, etc.)
- -Israel related educational programs for N. Americans
- Nearly 3/4 of all religious Jewish schools are supplementary and 1/4 of those are one day schools. % of all Jewish schools in America are day schools. Source Dubb and DellaPergola Research Report No.4 (cited in Fishman)
- In the early 1980s there were 2360 Jewish schools in U.S. Of these 499 were day schools and 1,861 supplementary (of which about 25% were one day per week school). The JESNA 507 day cohools for a total of 2653.
- Schiff in his 1983 report notes 1,835 supplementary solution in N. America 760 Reform, 785 Conservative, 250 Orthodox, and 40 communal. For day schools he notes 586 in North America, 462,0rth.,62 Conservative, 44 Communal, 9 Reform. 5 indep., 4 Yiddish Secular.
- JESNA summary citing "JESNA-Hebrew Univ. Census, 1986" indicates 2,653 Jewish schools: 2,066 supplementary and 587 day schools. A further breakdown shows 60% 2-5 day supplementary, 19% 1 day supplementary and 21% day schools.

12

- B. For as much of the above as possible participants in each format/institution - absolute numbers, and ratios, break down if possible by age group per institution.
- In early 1980s there were 372,417 pupils enrolled in day schools and supplementary schools of various formats. By age 39-43 of every 100 children between the ages of 3 and 17 are enrolled in these schools (11-13 of these -- in day schools and 28-30 in supplementary schools). This data varies widely by region.

.... ---...

- Day schools (total 499) 366 include pre-primary grades 344 include grades 1-6, 217 grades 7-9 and 165 high schools. Of the enrollment 25% pre-primary, 48% primary grades, 16% middle grades and 11% secondary grades.

 In supplementary schools enrollment increased gradually from grade 1 to 5, stable in grade 7, crop in grade 8 (13 year olds) and steep drop after that. Enrollment in supplementary schools enrollment in grades 9-12 was only 18% of the total pre-barmitzvah (grades 1-8).
- = 1982 census showed 104,752 day school students in U.S. and 267,665 supplementary school students.
- 1982 statistics show breakdown as 1.5% in independent preschools, 27% in day schools and 72% in supplementary schools.
- ♦ JESNA Statistical Highlights (p.4) (indicating its source as the 1986 census) has a chart outlining the % of enrollment by age groups and by day school or supplementary format the chart % totals 41 not 100, which means that percent reflects comparison to total eligible population and not total

The same page snows a similar breakdown of ennalment by denominations and further by day school, supplementary school and all schools. (see attached)

- In early 198Us 43,000 Jewish pre-schoolers were encolled in Jewish school. Source Genuth, DellaPergola and Dubb, Research Report 3, p.38.
- 28% of children enrolled in J. schools in US were in day schools according to Res. Report No. 4 Dubb, DellaPergola. (triple the proportion from 10% in 1962 according to Schiff "Status of Superior Chieff") Put another way the number of students enrolled in all day schools increased by 66% from 1962-1982 according to Schiff "On the status of

Jewish Supplementary School Jewish Education Vol.5 No.4 (1982) (These figures are cited by Fishman)

- In the Crossroads report by Schiff in 1983 he indicates that from 1962 to 1982 supplementary school enrollment (presumably in N. America) went from 540,000 to 230,000 a decline of 58% and day school enrollment in the same time frame went from 60,000 to 110,000 or an 83% increase.
- 50,000 pupils attend exclusively one-day programs according to <u>Dubb and DellaPergola</u> Research Report 4.
- Among all J Children ages 3-17, 13% are enrolled in Jewish day schools and 30 % in supplementary schools (multiple and single day formats) <u>Ibid.</u>
- Actual enrollment in supplementary schools (for demographic normal langely) fell 310.000 form 1962-1982. Source Schiff, "Status of the Supplementary School"

DATA FOR 18-24 YEAR OLDS

In Boston, with a national and large student population, in 1985 125 students were questioned (random) age was 18-24, almost % had attended J. Ed. programs or classes during the previous year (synagogues or other sponsored programs). Source Boston, 1985 Study of the Combined Jewish Philanthropies of Greater Boston (based on information supplied by Dr. Sherry Israel).

DATA ON ADULTS

- Fewer than one in ten adult Am Jews are enrolled in adult J. Education classes i most cities (for most age groups it is actually less than 5%) Source, based on Fishman analysis of federation city data (p.55).
- IV. National and local support/service organizations or inst.
 - A. Bureaus (how many)
 - B. Other local educational support institutions (feds w/ staff dedicated to ed. planning, eg.?)
 - C. Denominations and their ed. institutions / special colleges of J. Ed.?
- Schiff notes 6 major national movements and several other religious groups involved directly in Jewish education they are:
- 1. United Synagogue of America Conservative
- Union of American Hebrew Congregations Reform
- National Commission on Torah Education (Yeshiva Univ.) Orth.
- 4. Torah Umesorah Orthodox
- 5. Agudath Israel Urthough (autocas) and tebening)
- Various Hasidic movements allied to their schools Orth.

V. Personnel/ Educators

- A. Numbers by type of institution (see III above)
- B. Numbers by level and function
- C. Profile (background eg. formal J. and ed. schooling, Am born v. Israeli, other)
- D. Employment conditions (salaries, benefits)
- E. Full time -- Part time
- F. Retention / turnover rates
- G. Recruitment data

Senior personnel

800
1300
614
400
100

Total

3214

00400

For North America, based on interim report of Sub-Committee on Personnel of the J. Ed. Comm. of the Jewish Agency (Dec. 1986)

Teachers

In 1982, according to Dubb and DellaPergola, 65% of the schools reported 21,762 teachers. The census gathered additional data from a smaller sample. In addition teachers working in more than one school were counted in each school as the number is technically a number of teaching posts not really teachers.

Of the number noted 1/3 - 7,266 were in day schools and of this 1/3, 3.693 taught Jewish studies (the rest only secular studies).

More men than women are teachers.

More supplementary school teachers had college degrees than did Jewish studies teachers in day schools (85% compared to 65%). 3% of supplementary school teachers and 17% of day school teachers had not college education at all.

educated in Jewish studies (27% were rabbis as opposed to % in supplementary schools), 78% of day school teachers had more than a high school Jewish education, less than 50% of complementary teachers had a high school Jewish education. In Orthodox day schools and supplementary schools the teachers had more Jewish educational background than in conservative or reform schools. Again, in all supplementary schools over 40% of all teachers had no more than a high school Jewish Education and in reform schools bow nau nu

more than a high school Jewish education.

A summary chart (based on 1986 JESNA-Heb. Univ. Census) in the JESNA Statistical highlights (p.5) shows the following data:

<u>Seheel Setting</u>	# of Teacher	Teaching full tim	status e part time
Supplementary	15,000	8%	92%
Day (and indep pre-school)	3,700	80%	20%

JESNA's Dept. of Human Resources indicates the numbers of licenses issued nationwide (granted by the National Board of License and 11 local affiliates). The vast number of teachers are not licensed.

YEAR	LICENSES
1981-2	148
1982-3	149
1983-4.	201
1984-5	175

Chazan noting data from his own work <u>Personnel</u> in <u>Jewish</u>
<u>Fducation</u> (Jerusalem: World Jewish Conference for Jewish
Education, 1984. and Saul Wachs. The <u>Jewish Teacher:</u>
<u>Professional Status</u> (New York, Am. Jewish Committee, 1984);
and research being conducted for the Project for Jewish
Educational Statistics of Hebrew University's Institute for
Contemporary Judaism.

Based on the above Chazan cites 45,000 Jewish teachers worldwide and 63% or 28,350 in the U.S. (not clear if this includes secular studies teachers too). Of these 66% have completed University studies and 60% have completed some Judaic studies.

note: Isa Aron and Adrianne Bank in the Symposium issue "Jewish Teacher - Today and Tomorrow" Jewish Education Vol.55, no.1, Spring 1987, The Council for Jewish Education, cites the 1982 Hebrew Univ. Census as finding 18,133 supplementary school teachers in North America (the estimate above for the U.S. was about 15,000). They go on to say, however, that the number may be erroneous because only 67% of schools responded and some teachers approximation of 20,000 stappdem. They, therefore use the

EMPLOYMENT CONDITIONS

TEACHER SALARIES (and comparisons)

♦ JESNA citing a projection from "Teacher Salary Update" in TRENDS #9, JESNA, 1985 has the following chart:

Annual Teacher Salaries (1985-6)

Day	School (30	hours	of teaching per week)	\$19,800
	full time	elem.	public school teacher	25,300
	full-time	elem.	private school teacher	19,100

Supplementary School (12 hours of teaching/wk) 9,000

UPDATE On May 6, 1988 The New York Times reported the following relevant statistics for general education teachers:

Based on an annual survey of 200,000 freshmen by the University of California at Los Angeles, 1987 showed 8.1% of Freshmen planning to enter teaching, this was up from 7.3% in 1986 and 4.7% in 1982 (but in the late 1960s the number was at 25%). Quality of interested Freshmen as measured by SAT scores was also increasing. A key reason for the rise:

1980		Average	Teacher	Salary	\$17,300
1986		Average	Teacher	Salary	\$25,200
1987		Average	Teacher	Salary	\$28,031
(the	increase	from 1980	to 1987	7 is 62%)	

Source: National Education Association

but note: Himmelfarb indicates that the public school, Jewish school differentials need to consider the fact that average public school teachers spend an average of 35 hours in school compared to 18 hours for Jewish studies day school teachers. He cites Dubb and DellaPergola as saying that in 1982-3 only 19% of day school teachers worked more than 30 hrs/wk. Over half of public school teachers hold Masters degrees, a much higher proportion than Jewish day school teachers. (Harold Himmelfarb, in "Symposium on The Jewish School Teacher: Today and Tomorrow" in Jewish Education, vol. 55, Number 1, Spring 1987 published by the Council for Jewish Education with assistance by JESNA.)

Chazan also cites salaries of about \$18,500 for full time day school teachers in early 1980s, \$9-11,000 for supplementary school teachers and mid \$50,000s for center executives and school principals. For this he cites Schiff, "The Jewish Teacher Today and Tomórrow" in <u>Jewish</u> Education, LV, 1 (Spring, 1987),p.6.

VI. Jobs

- A. Total number of positions needed or available (by type and institution)
- B. Positions filled (qualified and less than qualified)
- C. Positions unfilled (now and trends)

Note: data will come via placement services (talk to Sylvia Ettenberg at JTS for example)

VII. Training institutions

- A. Number of institutions and programs (see below)
- B. Number of Participants (Lutal, by type of program)
- C. Annual Graduates (and if possible where they go) FOR:
- Full time programs
- Part time programs
- In service programs
- Bureaus
- OJT (in schools; JCCs; etc.)
- Israel programs
 - Short term (summer Melton programs eg.)
 - Longer term (Machon Gold, Greenberg Inst. Melton, etc.)
- # Number of Institutions. -- For <u>senior personnel</u> 4 training orgs. inst. in Israel and 12 programs in the U.S. (does not include discontinued programs or advanced degree work in various universities not designated as training centers.
- # Number of graduates in Israel , 1985 26 Israel , 1986 32 U.S. , 1985 62 U.S. , 1986 86

(Annette this is the appendix to the Dec. report to Kaplan I assume this chart means all graduates not just senior personnel graduates)

JESNA "Statistical Highlights" p.5 indicates (based on its own department of Human Resources) the following under "Enrollment in J. Educator Training Programs in Jewish Institutions of Higher Learning (1985-6).

Type of Program	# OT full Lime students
Bachelors level	45
Masters level	101
	64

VIII. Economic/Financial data

- A. Costs (trends, regional, by format, etc.)
- B. Covering the costs (trends, regional, etc.)
 - Tuition portion (trends)
 - Grant portion (various kinds including subventions from endowments that are communal eg. federation, general communal support in an area, private foundation support) trends in recent years.
- A summer 1985 report estimated a total of \$500 million spent on J. Ed. every year.

 Source Alvin Schiff, "rubile education and the J. School,"

 Journal of Jewish Communal Service, vol 61, No.4 (Summer 1985)
- In Schiff's 1983 "Crossroads Report" he breaks the % billion dollar number down as follows: \$400 million for formal primary and secondary education and \$100 million for family education, adult education, teacher training, camping. communal service to schools and informal Jewish education associated with formal auspices.
- ♦ (see attached) JESNA Trends "Statistical Highlights" for 1985-6 estimates the cost of Day school operations at \$370,000,000 and the cost of Supplementary School operations at \$185,000,000 for at total of \$555,000,000. Source cited is projections from Budgeting and Financing in Jewish Day schools, 1984 and Budgeting and Financing in Jewish Supplementary Schools, 1983.

60

AVERAGE PER PUPIL COSTS AND TUITION FEES

SETTING	PER PUPIL COST	TUITION FEES
Day school	8	
Nursery -8th	grade \$3,300	\$2,300
9 - 12 Grade	5,000	3,150
Supplementary	(n-12)	(6)
2-5 days/wk	660	240
1 day/wk	270	not available

Federation allocations to Jewish Education (77 cities)
Source "Federation Allocations to Jewish Education", CJF, 1980-84

Federation allocation to J. Ed. (includes higher education)

1980 1984 \$34,523,849 \$49,912,912

J.ed. alloc. as a % of total local allocations

24% 26%

breakdown by school format (1984)
Dayschools - 51%
Bureaus of J. Ed. - 31%
Community Schools - 9%
Institutions of higher Jewish learning - 6%
Congregational School - 2%
Other - 1%

(Schiff's 1983 report shows very different statistical breakdowns by school format although his total federation allocation was not far off in 1982 - \$37 million. eg. Shiff cites 79% of the allocation to day schools).

- In the Fishman study the following appears: The average J. Community allocates over % of its federation budget to J. Ed. based on five year survey 1980-1984. (allocations for all local purposes during the same period went up by 33%) Source Naomi Liebman, Federation Allocations to Jewish Education . 1980-1984 (New York: CJF Statistics Unit, 1985)
- update -- In 77 cities federation education allocations increased during the five years from 1980 to 1984 form \$35 million to \$50 million. (Ibid.)

note: Schiff "The American Jewish Day School - 1986 - Retrospect and Prospect" address delivered at CJF G.A. 1986 states the following: Federations account for only 5% % of the total Jewish day school income (1% to Fund for Jewish Education in New York City for example and 12% outside of New York).

- A highly divergent number is: In 1982 it was estimated that American Jews were spending a total of \$280,000,000/annum. Report by Ackerman (from manuscript) cited in Dubb and DellaPergola (p.vii).
- Schiff in the 1983 Crossroads report provides further breakdown on Day school costs. At the elementary level he notes \$2000 as the average per pupil annual cost, with the average per pupil income at \$800 and a deficit based on these numbers of \$64 million. At the high school day school level the average per pupil is \$3450, income is \$1500 and the deficit is \$38 million for a total day school deficit of

over \$100 million annually (made up by special fundraising efforts).

- Schiff notes that the average per pupil; cost of \$2600 in day schools is comparable to public school costs even though the Jewish day school day is 2-4 hours longer and there are two sets of teachers. He notes that the costs of the physical plant, maintenance, low instructional cost and maximum use of school resources and personnel as the reason for the higher productivity figure.
-) Supp. School costs were fully funded by membership fees.

IX. Data on Canada

In 1978-9, according to Himmelfarb and DellaPergola there were 49,000 Jewish Children (ages 3-17) in Canada, 22,000 were enrolled in Jewish school, 39% were receiving any kind of Jewish education, 25% were in day school, 14% were in part-time Jewish education, 63% of those receiving any Jewish education at all were receiving it in day school settings. (p.16).

The enrollment decline in Canada between 1965 and 1978 was only 8%.

In Toronto and Montreal 50-60% of all Jewish children in any educational setting were in day school. (p32).

- In Montreal and Toronto with 1971 Jewish populations of 110,000 and 114,000 respectively, the percentage of surveyed Jews who had ever received any Jewish education was (in Toronto) 94% for males and 74% for females (p,.38). And most of these who received any Jewish education attended day school 55% in Montreal and 19% in Toronto. The similar number for the U.S. is less than 10%. The day school enrollment statistic of 63% noted above is compared to the 26% number in the U.S.
- = <u>Update</u> The 1982 Hebrew Univ Census (Report # 3 Genuth, DellaPergola and Dubb) showed 131 Schools in Canada, with 26,627 students and 2,054 teachers of these 44 schools were day schools, with 16,679 students and 1,363 teachers.

For supplementary schools the number was 87, with 9,948 students and 691 teachers.

- X. ?? In depth data for a major city ?
- Data may be applied from synopsis of 18 city data in the Brandeis, Fishman study (see below)

- XI. Pull out the key data that we know as threshold information
 - A. Neutral descriptive data
 - B. Problems highlighted
- # Worldwide 1/3 to 1/2 of the 4000 people holding senior positions in Jewish education "do not meet minimum criteria of qualifications for Jewish studies, educational theory and practice and/or leadership and administrative ability." p.3 interim report 1986.
- # Worldwide no more than 100 people graduate annually from training programs for senior positions. (F.=) To most indeed for 10 years 350-400 senior educators must be trained annually.

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- C. Opportunities and positive developments highlighted
- In St. Louis 1982 survey shows that respondents were twice as likely as their parents to have received some formal Jewish education. <u>Source</u> 1982 Federation study for St. Louis, p.129.
- Based on data from NY, MetroWest and Rochester it appears that today younger women are almost as likely as younger men to receive formal Jewish education and the kind of J. Ed. they receive is likely to be similar to that of men. Older generations of J. women were much less likely than men to receive any formal J. Education and less likely that it would be as intensive as men's education. Source Fishman, Brandeis study, p.25.
- The number of students enrolled in all day schools increased by 66% from 1962-1982 according to School? "On the status of JEwish Supplementary School" Jewish Education Vol.5 No.4 (1982)
- There is an increase in the number of non-orthodox day schools (in Phila. half of day school enrolles are in 20% in Chinago and Miami, 20% in L.A.) Source Dubb and DellaPersola, Research Report 4
- In 1945 there were 70 day schools in US, in 1955 203, in 1967 there were 350 and today roughly 632. Source Schiff, "Status of Supplementary School", (Graph)
- Fishman says majority of parents seem reasonably happy with their children's Jewish education, rating it god rather than outstanding or deficient. Based on Federation city data for about 4 cities. See pp. 51-2. (exhibit)

XII. What is the most significant gaps in our data? major gap - impact of J. Ed. on J. identity and survival

- no data on communal participation in family education programs or on its impact
- No real market research to discover parent needs and roles vis a vis their children's or their own J. Ed.
- We don't know how much families can afford to pay for J. Ed.
- Daycare needs and opportunities and costs not clear in J.
 Context. (would parents want these as J. services, how much would they pay?)
- data missing for pre bar/bat mitzvah children, college age young adults, young and older singles, family groups
- we don't know impact of early age J. ed. on future/later age J. ed.
- What is effectiveness of J. curriculum and different formats at different ages,
- does J. Ed. and what kind of J. ed. really effect J. continuity? (relat. between enculturation, and formal text learning, impact of camping, family weekends, etc.
- What kind of home, family programs are there? Do they work?
 Who and how many Jews attend syndyuyue shabbatonim?
- Who and how many go to camp, Israel for education, political and social outreach programs? Do these programs bring participants closer to their J. identity. Role of JCCs?
- How much J. Ed. should be subsidized, supported by enrolles, free?
- Who should we target for J. Ed. above others, where do we get largest return on our investment of J. Ed. time and resources? (to committed JEws, marginal ones. very young, pre-bar/bat mitzvah captive audiences, college age, singles, families??

63

Source Data

[-] Learning About Learning. Sylvia Barack Fishman, Maurice and Marilyn Cohen Center for Modern Jewish Studies, Brandeis University,, December 1987.

This report focuses on data collected and analyzed in the 1980s, many of the key sources are others used in this report. The unique data of this report is based on data from 18 recent federation conducted city studies on Jewish demographics (and education). See pp.5-7 of this report for details and espec, footnote 18. (attached.)

It may be possible to use this report for the construction of data for a particular city as a model.

- [#] "Senior Personnel for Jewish Education Progress Report -December 1986" The Jewish Education Committee of the Jewish
 Agency, December 10, 1986. Report submitted by Annette
 Hochstein.
- Allie Dubb, Sergio DellaPergola, "First Jewish Census of Jewish Schools in the Diaspora 1901/2 1982/3" Research Report Number 4, Hebrew Univ. of Jerusalem Institute for Contemporary Jewry, Project for Jewish Educational Statistics and JESNA, 1986
- [*] JESNA, "Statistical Highlights of Jewish Schooling in the U.S." Trends, No. 11, Spring 1986.
- [\] Alvin Schiff, "Jewish Education at the Crossroads: The State of Jewish Education" report prepared for the Joint Program for Jewish Education, in conjunction with CJF, JWB and JESNA. There are extensive statistics in the report, many are not reported in this summary because they have been updated or repeated by more recent sources. Primary data sources for this report are not noted.
- [Barry Chazan, "The State of Jewish Education". (no other information available on this source, statistics include 1988 data, however, in some cases)
- [&] Harold S. Himmelfarb and Sergio DellaPergola "Enrollment In Jewish Schools in the Dimsporm Late 1970s" Research Report Number 1, Project of Jewish Education Statistics, The Hebrew University of Jerusalem, The Institute of Contemporary Jewry, 1982.
- [+] Sergio DellaPergola and Nitza Genuth, "Jewish Education Attained in Diaspora Communities for 1970s" Research Report

Number 2, 1983 Hebrew University of Jerusalem, The Institute of Contemporary Jewry.

[=] Nitza Genuth, Sergio DellaPergola, Allie A. Dubb, "First Census of Jewish Schools in the Diaspora 1981/2-1982/3: International Summary" Research report number 3,1985, Hebrew University of Jerusalem, The Institute of Contemporary Jewry.



Teachers

Number

There are approximately 18,700 teaching positions in Jewish schools (not including general studies positions in day schools). However, a single teacher may fill several teaching posts. Most teachers teach part-time in supplementary schools.

School Setting	Number of Teachers	Teachin	Teaching Status	
		Full Time (more than 12 hours)	Part Time	
		%	%	
Supplementary	15,000	8	92	
Day (and independent pre-school)	AMERI ^{3,700} N. JEV	VISI80	20	
Source: JESNA-Hebrew University	Census, 1986.		92	
52				

Teacher Licensing

While the number of Ilcenses issued nationwide has risen during the past few years, the vast majority of teachers are not licensed. The number of teacher licenses (permanent and temporary) granted annually by the National Board of License and its eleven, local affiliated boards is:

Year	Licenses
1981 82	148
1982 - 83	149
1983 - 84	201
1984 - 85	175

Source: JESNA, Department of Human Resources.

Enrollment in Jewish Educator Training Programs in Jewish Institutions of Higher Learning (1985-86)

Type of program		Number of full-time students
Bachelors level	1977	45
Masters level	0.00	101

While specific data on the number of new teachers needed each year are not available, it seems clear that the supply of graduates from training programs is small relative to the demand. Indeed, many of those graduating with an MA, take administrative rather than teaching positions.

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PRELIMINARY DRAFT

DATA SHEET

THE DATA SHOULD PROVIDE IN A CONCISE AND DIRECT FORM A FIRST PICTURE OF :

- 1. THE FIELD OF JEWISH EDUCATION IN NORTH AMERICA TODAY
- 2. THE GAPS -- THE PROBLEMS

OUR QUESTIONS:

**** WHAT ARE THE RELEVANT PARAMETERS

**** DOES THE DATA EXIST

**** HOW EASILY ACCESSIBLE IS IT?

1.DEMOGRAPHIC DATA: TOTAL POPULATION

AGE GROUPS (WHICH?)

TOTAL ENROLLMENT IN JEWISH EDUCATION OF ALL

TYPES -- AT GIVEN TIME (NOW) BY AGE

-- AT ANY TIME IN THEIR SCHOOLING YEARS

(DEFINE ENROLLMENT)

This data should be gathered from authoritative statistical sources and checked with : CJF research department; Joey Riemer; Steven M.Cohen; A.Schiff; etc...

- 2. EDUCATIONAL INSTITUTIONS AND PROGRAMS (FORMAL AND INFORMAL)
 - A. NUMBER OF:

EARLY CHILDHOOD INSTITUTIONS

-- IN JCC'S

-- IN SYNAGOGUES

-- OTHER

DAY-SCHOOLS (ELEMENTARY SCHOOL; HIGH SCHOOL)
SUPPLEMENTARY SCHOOLS (ELEMENTARY SCHOOL; HIGH SCHOOL)
EDUCATIONAL PROGRAMS AT JCC'S
YOUTH MOVEMENTS
SUMMER CAMPS
COLLEGE/GRAD JEWISH STUDIES COURSES
ADULT EDUCATION (SYNAGOGUES, JCC'S, FEDERATIONS, BUREAUS,
ORGANIZATIONS SUCH AS HADASSAH, HILLEL, ETC...)

b.PARTICIPANTS IN PROGRAMS (ABSOLUTE AND RATIO'S BY TYPE OF INSTITUTION, PROGRAM AND BY AGE GROUP)

The best starting point is probably the Hebrew University's joint data project with JESNA. Start at JESNA for this data — they may already have the new printouts. Then check with Schiff; Riemer, JWB, Riesman, us.

3.NATIONAL AND LOCAL SERVICE ORGANIZATIONS - INSTITUTIONS

BUREAUS

Other local educational institutional structures
The denominations and their educational institutions and
structures.

- 4. PERSONNEL -- THE EDUCATORS:
 - * NUMBERS BY TYPE OF INSTITUTIONS (SEE LIST #2 ABOVE)
 - * NUMBERS BY LEVEL AND FUNCTION
 - * PROFILE EDUCATIONAL BACKGROUND, ISRAELIS,
 - * EMPLOYMENT CONDITIONS : SALARIES, BENEFITS
 - * FULL-TIME: PART-TIME
 - * TURNOVER (RETENTION)
 - * RECRUITMENT

5.JOBS:

- * POSITIONS (BY TYPE)
- * FILLED (BY QUALIFIED/LESS THAN QUALIFIED)
- * UNFILLED

Try the placement bureaus -- JESNA and the denominations; Sylvia Ettenberg at JTS; etc...

6.TRAINING INSTITUTIONS BY PROGRAM TYPE, NUMBER OF PARTICIPANTS AND ANNUAL NUMBER OF GRADUATES (WHERE THEY ARE?)

FULL TIME PROGRAMS PART-TIME

IN-SERVICE

-Bureaus

-On the Job Training Programs (in schools; JCC's etc..)

PROGRAMS IN ISRAEL

- -- Short term (e.g. Summer programs at Melton; etc..)
- -- Long-term (e.g.Machon Gold; Greenberg Institute; Melton Center; other)

JESNA did a survey in 1986. They should have it on file. Includes economic data.

Ask Joey Riemer and people at Brandeis. See "Jewish Education" - special Issue. Brandeis Conference (publication).

7. FINANCIAL DATA Follows

*COST

*FUNDING

*GRANTS

Start with the research departments of JWB abd CJF. Check with JESNA and with Schiff. Check with Senior federation planner such as Huberman; Jack Ukeles knows a lot.

For all categories the data should be checked with top experts. No new data should be created; only available data should be sought.

THE DATA SHOULD HELP US DEAL WITH A DEFINITION OF NEEDS, GAPS, FURTHER DATA THAT MUST BE GATHERED.

IN ORDER TO ILLUSTRATE THE POINT COULD WE:

USE ONE MAJOR METROPOLITAN CENTER AS EXAMPLE/CASE? (e.g. Los Angeles study of 1982?)

USE MEDIUM CITY

2 ---

USE SMALL COMMUNITY (Ask Susan Wall about New Haven)

ti v l
MINADATA Some communities data Annette Minaghard 1688 Meeting at SF
THE DATA SHOULD PROVIDE A FIRST PICTURE OF: 1. THE FIELD OF JEWISH EDUCATION IN NORTH AMERICA TODAY Corne with (QUANTITATIVE AND QUALITATIVE) 2. THE GAPS — THE PROBLEMS Parry P. Jay
OUR QUESTIONS:
**** WHAT ARE THE RELEVANT PARAMETERS
**** DOES THE DATA EXIST
**** HOW EASILY ACCESSIBLE IS IT?
1. DEMOGRAPHIC DATA: TOTAL POPULATION E AGE GROUPS (WHICH?) TOTAL ENROLLMENT IN JEWISH EDUCATION OF ALL TYPES — AT GIVEN TIME (NOW) BY AGE — EVER (DEFINE ENROLLMENT) DEGANIZATIONAL AFFILIATION? 2. EDUCATIONAL INSTITUTIONS AND PROGRAMS (FORMAL AND INFORMAL) NUMBER OF Defaulter A characteristics
2. EDUCATIONAL INSTITUTIONS AND PROGRAMS (FORMAL AND INFORMAL) NUMBER OF DAY-SCHOOLS SUPPLEMENTARY SCHOOLS YOUTH MOVEMENTS SUMMER CAMPS
COLLEGE/GRAD JEWISH STUDIES COURSES ADULT EDUCATION (SYNAGOGUES, JCC'S, FEDERATIONS, BUREAUS, ORGANIZATIONS SUCH AS HADASSAH, HILLEL, ETC)
3.NATIONAL AND LOCAL SERVICE ORGANIZATIONS - INSTITUTIONS
JESNA BUREAUS
4.PARTICIPANTS IN PROGRAMS (ABSOLUTE AND RATIO'S BY TYPE OF INSTITUTION, PROGRAM AND BY AGE GROUP)
*PAY SCHOOLS

5. PERSONNEL -- THE EDUCATORS:

*SUPPLEMENTARY SCHOOLS

*CAMPS

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- * NUMBERS BY TYPE OF INSTITUTIONS
- * NUMBERS BY LEVEL AND FUNCTION
- * PROFILE EDUCATIONAL BACKGROUND, ISRAELIS,
- * EMPLOYMENT CONDITIONS : SALARIES, BENEFITS
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* RECRUITMENT

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6.JOBS:

- * FOSITIONS (BY TYPE)
- * FILLED (BY QUALIFIED/LESS THAN QUALIFIED)
- * UNFILLED

7. TRAINING INSTITUTIONS BY PROGRAM TYPE, NUMBER OF PARTICIPANTS AND ANNUAL NUMBER OF GRADUATES (WHERE THEY ARE?)

FULL TIME PROGRAMS PART-TIME IN-SERVICE PROGRAMS IN ISRAEL

Other Training - Bruens

B. THE PROFESSION C

9. FINANCIAL DATA

*COST

*FUNDING

#GRANTS

State of field Engerence

THE DATA SHOULD HELP US DEAL WITH A DEFINITION OF NEEDS, GAPS, FURTHER DATA THAT MUST BE GATHERED.

THE ORDER TO ILLUSTRATE THE POINT COULD WE:

SUSE ONE MAJOR METROPOLITAN CENTER AS EXAMPLE/CASE?

USE MEDIUM CITY

USE SMALL COMMUNITY

What Works 'Ted?

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8/1/88 Data Presentation

I. Draft of presentation topics.

Page 1.

Demographic data and aggregate data for formal educational settings.

- A. Bar chart will indicate numbers of all 5-17 year old Jewish young people (for census year 1982- 5.7m total population) and breakdown for total population, 1) % and numbers of young people not enrolled in any formal Jewish educational setting, 2)% and enrolles for day schools, and 3)% and enrolles for supplementary schools, (see JESNA chart)
- B. Line chart will show total number of enrollers and % of students by grade levels. One line for day school students and different color line on same chart for supplementary school students by grade. [Chart will indicate strong drop off of population after bar/bat mitzvah.]
- C. Trend indications. 1)Bar chart comparing day school and supplementary school enrollment (by % of total enrollment and actual numbers) for 1962 and 1982.
 2) Bar chart indicating % of all respondents (in 1982)answering yes to the question "did you ever receive any Jewish education"— 71-75%, and Al Schiff's projection of what that % will be for all current 5-18 year olds 60%.
- D. Chart indicating number of day and supplementary schools in 1982 and estimates for 1988. (maybe this can be part of A.)
- E. Perhaps on the same chart as above, number of Jewish educators (senior and teachers) for day and supplementary schools.

Page 2.

Data on informal Jewish educational settings.

- A. As available, data on institutions and enrollment for the following (in some categories data will not be available).
 - K and pre-K programs
 - camping programs
 - youth organizations
 - college and university programs
 - adult education programs
 - Israel programs for North Americans.

BN/3

- B. Personnel:
 - 1) chart showing breakdown of numbers of senior personnel and teachers by educational format.
 - 2) Salary data
- C. Economic_data:
 - 1) JESNA cost estimate for day and supplementary schools 2) Bar chart showing trends of Federation allocations to Jewish education (as part of all Federation dollars) from 1980-1986.
- D. Series of charts of numbers for Canada.

Page 3 or 4.

Acknowledgments of sources used and individuals and institutions providing assistance in the preparation of this report.

The above data can be presented in writing in advance of the 8/1 meeting and reviewed briefly at the meeting.

II. Needs Discussion

[To be presented orally or in writing on Aug. 1.]

<u>Personnel problems</u>. Data to be presented on the dearth of personnel and the 1982 findings about the low level of training of personnel:

More supplementary school teachers had college degrees Α. than did Jewish studies teachers in day schools (85% compared to 65%) . 3% of supplementary school teachers and 17% of day school teachers had no college education at all. Jewish study teachers in day schools were better educated in Jewish studies (27% were rabbis as opposed to 8% in supplementary schools), 78% of day school teachers had more than a high school Jewish education, less than 50% of supplementary teachers had a high school Jewish education. In Orthodox day schools and supplementary schools the teachers had more Jewish educational background than in conservative or reform schools. Again, in all supplementary schools over 40% of all teachers had no more than a high school Jewish Education and in reform schools 66% had no more than a high school Jewish education.

SOURCE: JESNA and Dubb and DellaPergola Report No.4.

B. <u>Annual Teacher Salaries (1985-6)</u>
Day School (30 hours of teaching per week)

full time elem. <u>public_school</u> teacher full-time elem. <u>private_school</u> teacher

Supplementary School (12 hours of teaching/wk) 9,000

SOURCE: JESNA citing a projection from "Teacher Salary Update" in IRENDS_#9, JESNA, 1985 has the following chart:

\$19,800

25,300

19,100

Latest NEA figures show the average public school teacher's salary has risen to \$28,031 in 1987 (since 1982 there has been a 62% increase).

SOURCE: The New York Times, May 6, 1988

C. Positions unfilled (now and trends)

There are estimates (based on surveys of local Jewish Education Bureaus) that in some areas of North America as many as 15% of supplementary_school teaching slots are unfilled as of the first day of school.

SOURCE: Unpublished report by Isa Aron and Adrianne Bank, "Dealing with the Shortage of Supplementary School Teachers: An Exploratory Study". Report funded by JESNA. Will require permission to quote the survey.

Worldwide 1/3 to 1/2 of the 4000 people holding senior positions in Jewish education "do not meet minimum criteria of qualifications for Jewish studies, educational theory and practice and/or leadership and administrative ability." p.3 interim report 1986.

Worldwide no more than 100 people graduate annually from training programs for senior positions. (p.4) To meet the need for 10 years 350-400 senior educators must be trained annually.

SOURCE: "Senior Personnel for Jewish Education Progress Report -- December 1986" The Jewish Education Committee of the Jewish Agency, December 10, 1986. Report submitted by Annette Hochstein.

D. Training institutions

4 training institutions in Israel and 12 programs in the U.S. (does not include discontinued programs or advanced degree work in various universities not designated as training centers.)

Number of gradua	Israel	, 1985 , 1986 , 1985 , 1986	26 32 62 86
	0.5.	, 1700	00

SOURCE: "Senior Personnel for Jewish Education Progress Report -- December 1986"

Ixpe_of_Program #_of_full_time_students
Bachelors level 45
Masters level 101

SOURCE: JESNA "Statistical Highlights" <u>Enrollment in Jewish</u> Educator Training <u>Programs in Jewish Institutions of Higher Learning (1985-6).</u>

E. Deficiencies of Supplementary Education

Quote relevant statistics from Schiff, NYBJE report.

III. INFORMATION GAPS

- A. More detailed enrollment data about early childhood education, informal settings of Jewish education. We need a sense of the impact of Jewish educational intervention at different formal and informal settings (including the Israel connection), dropouts, etc.
- B. Data is needed about the impact of various training programs for Jewish educators, pre-service, in-service, in Israel, etc. Again, do we have a way of assessing the impact? Market research.
- C. Data is needed on the question of recruitment, retention and development of educational staff. What is the impact of salary and fringe package as compared to non-financial motivation.
- D. Data is needed on the opportunities to improve Jewish educational services via community networking (involvement of Congregations, JCCs, Federations, and Bureaus/Schools).
- E. What is known about lay leadership in Jewish education at various communal levels? Who is involved, what is their level of involvement, planning, fund-raising, accountability, etc. This applies at the Bureau, Federation, School and private foundation level.
- F. What do we know about the economics of Jewish education? Have tuition levels kept up with increased levels of wealth in the Jewish community. On the other hand, are some families still unable to afford Jewish education for their children?

To: Annette Hochstein

From: Perry Davis

Date: July 13, 1988

Re: Data report Draft No. 4

This draft (which, with your editing can be Joe Reimer's backup document for the presentation on 8/1) includes the following additions:

- JWB's resident camp roundup

- Moshe Davio' academic program statistics

 Data from the Ukeles report on numbers of Ph.D. students and senior educator salaries

 Art Rotman had no numbers on adult education programs in JCCs or elsewhere

The Association for Jewish Studies in Cambridge had no contrary numbers to those provided by M. Davis.

I also added background data on enrollment and denomination correlation (Mort had raised the item, as you remember).

The latest Canadian data has been double checked, as you asked.

You indicated that the \$19,800 average teacher salary for day school teachers is "no longer true". This was a JESNA 1985-6 figure. They haven't updated the figure but assume that a figure of between \$21 and 22,000 is probably as accurate as one can be.

cc. A. Naperstek

QBM



TELECOPIER COVER SHEET

TO: NAME: Perry Davis	FROM: Annette Hochstein
COMPANY:	COMPANY:
LOCATION:	FACSIMILE NO: (216) 391 8327
FACSIMILE NO:	(===, ====
TOTAL NUMBER OF PAGES (INCLUDING THIS COVER S	HEET):
DATE SENT:	
PLEASE CALL US AT (216) 391 8300 EXT.	
	- in a rush.
Dean Perry,	
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This is a fast on-the-sport

SELECTED SOME DATA ON JEWISH EDUCACTIO

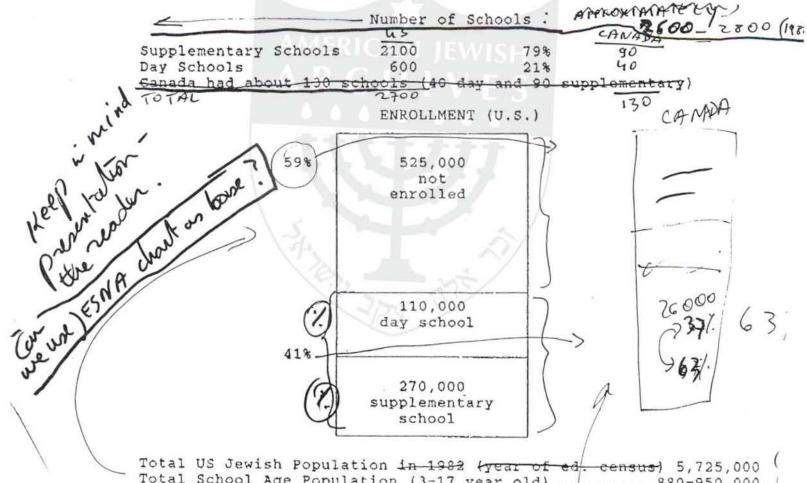
DATA ON JEWISH FORMAL AND INFORMAL EDUCATION IN NORTH AMERICA

INTRODUCTION

The data that follows represents a compilation of various sources reflecting the best available and most current statistics on Jewish Education in North America. A number of reports, and interviews were employed in the preparation of this report. These sources are listed on pages 5 and 6.

FORMAL EDUCATION

The most recent census of students and schools in the United States (early 1980s) found approximately 2600 - 2800 schools and a total school age population (3 - 17 year old) of 880-950,000.

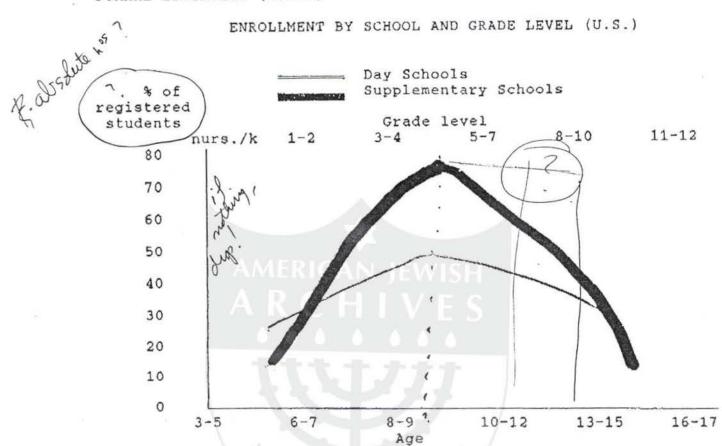


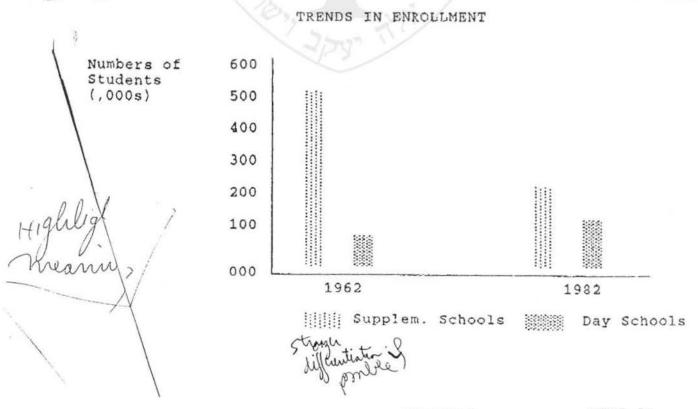
Total School Age Population (3-17 year old)........880-950,000

DATA ON CANADA Total enrollment was 26,000 students, a total of 46% of the eligible population. Of these, 63% attended day schools and 37% attended supplementary schools. Three quarters of all students were concentrated in Toronto and Montreal. 74% of the schools responded to the census and reported a total of 2,012 teachers -36 1350 in day schools and 662 in supplementary schools.

LAIMER BACKBARK etc

FORMAL EDUCATION (CONT.)





INFORMAL EDUCATION

A. Early Childhood Programs

Total Elig/ Pop. Number of Institutions

150 JCC Narseries

No other data avail.

B. Camping Programs (resident camps)

Number of Camps

Total Ellg. Pop.

Participants

70 (25 JWB Camps)

52-54,000

C. College/University Programs in Jewish Studies

Number of Programs

Total Elig. Pop.

596 in the U.S. 44 in Canada

350-400,000

not available

D. Youth Organizations (zionist, synagogue movements, etc.) Number of Organizations Total Elig. Pop. Participants

10 major organizations in the US and Canada

85-115,000

E. Adult Education

No accurate data on number of adults enrolled in Jewish education programs at JCCs or elsewhere.

Based on a multi-city survey (not a census), it is reported that fewer than one in ten adult American Jews are enrolled in adult Jewish education classes in most cities .

ed Educational Programs in LSvoo

Number of Programs

Total Elig. Pop.

Participants

Several hundred

8-10,000

800

300 600

400 100

3000 F

30,000

PERSONNEL

SENIOR (SUPERVISORY OR ADMINISTRATIVE) PERSONNEL (North America)

Day Schools Supplementary Schools JCCs, Youth centers and youth movements Central Communal Organizations University teaching and research

Teachers

In the mid-1980s there were approximately 30,000 teachers in Jewish day and supplementary schools in North America. About 2/3 of this total taught in supplementary schools and 1/3 in day

EMPLOYMENT CONDUTIONS

SENIOR POSITION SALARIES

Salary averages for 1985-6 at JCCs and BJEs

Executive level salaries Upper middle level salaries Lower middle level salaries Entry level salaries

21,000

TEACHER SALARIES (and comparisons)

Annual Teacher Salaries (1987 estimates)

Day School (30 hours of teaching per week) \$21-23,000 Full time elem. public school teacher 28,000 Supplementary School (12 hours of teaching/wk) 9,000

LEVEL OF TRAINING

More supplementary school teachers had college degrees than did Jewish studies teachers in day schools (85% compared to 65% ha · (positive)

3% of supplementary school teachers and 17% of day school teachers had no college education at all.

Jewish studies teachers in day schools were better educated in Jewish studies than were their colleagues in supplemenatry 78% of day school teachers had more than a high school Jewish education; less than 50% of supplementary teachers had a high school Jewish education. In Orthodox day schools and supplementary schools, the teachers had more Jewish educational background than in Conservative or Reform schools.

PERSONNEL NEEDS - some facts

In some areas of North America, as many as 15% of supplementary school teaching slots are unfilled as of the first day of school.

Some 3000 Worldwide, 4000 people hold senior positions in Jewish education. Of these, 1/3 to 1/2 do not meet minimum criteria of qualifications for Jewish studies, educational theory and practice and/or leadership and administrative ability.

Worldwide, no more than 100 people graduate annually from 16 training programs for senior positions. To meet the need in the U.S. - about 300 senior educators must be trained annually, for had # & the next 10 years. training propour ems Usuggest-you use

lesna survey I suggest you

ACKNOWLEDGMENTS

Tosed on rough returner The following individuals provided data and comments for this etc. report:

Art Rotman - JWB

- Mitch Jaffee JWB
- Leonard Rubin JWB
- Alvin Schiff NY Board of Jewish Ed.
- Jonathan Woocher JESNA
- Leora Isaacs JESNA
- Jeff Scheckner Council of Jewish Federations
- Chaim Botwinick NY Federation
- Annette Hochstein NATIV Policy and Planning Consult.
- Joseph Reimer Brandeis University
- Paul Friedman United Synagogue of America
- Moshe Davis International Center for the University Teaching of Jewish Civilization

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SOURCES

Learning About Learning, Sylvia Barack Fishman, Maurice and Marilyn Cohen Center for Modern Jewish Studies, Brandeis University,, December 1987.

"Senior Personnel for Jewish Education Progress Report -- December 1986" The Jewish Education Committee of the Jewish Agency, December 10, 1986. Report submitted by Annette Hochstein.

Allie Dubb, Sergio DellaPergola, "First Jewish Census of Jewish Schools in the Diaspora 1981/2 - 1982/3" Research Report Number 4, Hebrew Univ. of Jerusalem Institute for Contemporary Jewry, Project for Jewish Educational Statistics and JESNA, 1986

JESNA, "Statistical Highlights of Jewish Schooling in the U.S." Trends, No. 11, Spring 1986.

Alvin Schiff, "Jewish Education at the Crossroads: The State of Jewish Education" 1983 report prepared for the Joint Program for Jewish Education, in conjunction with CJF, JWB and JESNA.

whene &

Barry Chazan, "The State of Jewish Education".

Harold S. Himmelfarb and Sergio DellaPergola "Enrollment In Jewish Schools in the Diaspora Late 1970s" Research Report Number 1, Project of Jewish Education Statistics, The Hebrew University of Jerusalem, The Institute of Contemporary Jewry, 1982.

Sergio DellaPergola and Nitza Genuth, "Jewish Education Attained in Diaspora Communities for 1970s" Research Report Number 2, 1983 Hebrew University of Jerusalem, The Institute of Contemporary Jewry.

Nitza Genuth, Sergio DellaPergola, Allie A. Dubb, "First Census of Jewish Schools in the Diaspora 1981/2-1982/3: International Summary" Research report number 3,1985, Hebrew University of Jerusalem, The Institute of Contemporary Jewry.

Jacob B. Ukeles, "Senior Educator: A Career Option for Jewish Studies Students". The Jewish Education Committee of the Jewish Agency. Publication Number 5, October 1987.

Allie Dubb, "First Census of Jewish Schools in the Diaspora 1981/2-1982/3: Canada" Research Report Number 5, 1987, Hebrew University of Jerusalem, The Institute of Contemporary Jewry.

American Jewish Yearbook (for respective years), published by the American Jewish Committee and the Jewish Publication Society.

NATIV POLICY AND PLANNING CONSULTANTS P.O.B. 4497, Jerusalem 91044 Telephone: 972-2-662296 Facsimile No. 972-2-699951

FACSIMILE TRANSMISSION

TO:

MR. PERRY DAVIS

FAX NO:

212 840 1514

FROM:

DEBBIE MELINE

RE:

DATA ON AMERICAN JEWISH POPULATION

DATE: JULY 13, 1988

NO. OF PAGES: 1

I SPOKE WITH STEVE COHEN. AFTER EXAMINING THE RESULTS OF SEVERAL POPULATION STUDIES DONE IN LARGE JEWISH COMMUNITIES (IN THE AMERICAN JEWISH YEAR BOOK 1985) STEVE DETERMINED THAT APPROXIMATELY 1.1% OF THE AMERICAN JEWISH POPULATION FALLS INTO EACH ONE-YEAR AGE-GROUP (E.G. 1.1% OF AMERICAN JEWS ARE 4 YEARS OLD).

THEREFORE 16.5% OF THE AMERICAN JEWISH POPULATION IS 3 - 17 YEARS OLD (1.1% X 15 YEARS) AND 7.7% OF THE AMERICAN JEWISH POPULATION IS 18 - 24 YEARS OLD (1.1% X 7 YEARS).

16.5% X 5.94 MILLION = .98 MILLION JEWS 3-17 YEARS OLD

7.7% X 5.94 MILLION = .457 MILLION JEWS 18-24 YEARS OLD

I HOPE THIS INFORMATION IS HELPFUL

TWEET