MS-831: Jack, Joseph, and Morton Mandel Foundation Records, 1980 – 2008. Series E: Mandel Foundation Israel, 1984 – 1999.

Box Folder D-1 2059

CIJE correspondence, meetings, planning documents, and budget. Yeshiva University proposal, 1990.

Pages from this file are restricted and are not available online. Please contact the American Jewish Archives for more information.

## Prospective CUAF Board Members

	Mame	Age	3ex	Location	Affiliation	Assignment	Description	Due date
	Semmett Aeron ((or Niciam Schnierov)		M	<b>Fas</b> t		VF1.	MiM letter of invitation.	T <b>B</b> O
-	Mona Ackeeman	<b>\$0</b>	Ē	Northeest		<b>(C)</b>	Feliow up on foundation support & board membership	1/7/91 m
	Robert Arnow	60+	H	Northeast		Ōpen	Hold untill functing is requested	
	Bill Berman	60+	M	Micheset		HIJH	Call after fisher support	1 <i>/11/19</i> /101
	Charles Bronfman	60+	M	Canadida		VF1,	MLM letter of confirmation.	12/31/90
	John Colman	60+	M	Midheset	Reform	VF1.	NLM letter of invitation.	12/31/90
	II el Cowan	50	ť	Northeast	Reform	Sie	Contact re foundation support and board membership.	1 <i>/17//1</i> 9101
	Lester Crown	60+	M	Mikhesst		Open		
	Steve Dobbs	40	M	Websitt	Re form	SHH	Contact re foundation support and board membership.	1, <b>17,799</b> 1
	Eli Evans	under 60	Ħ	Northeast	Reform	SWH	Contact re Winundation Manaport and board membership.	1 <b>/7/99</b> 1
	Jarin Field	60	М	West		MLW,	Call re board membership.	12/31/90
	Wex Fisher	60+	н	Milhestt	Hasefocentry	MILIM	Call re funding committeent.	12/31/90
	Charles Goodman	60+	Я	Mildest		Mifiel	Invite to be board vice chair.	12/31/90
	Alfred Gottschalk	60	М	Mildest	Resiffocation	VF1	NLW (ekthernoff (nyihtationen.	12/31/90
	nur Green	umder 60	М	Passt	Hepopstr.	ALT	NLW Letetereroff invitations.	12/31/90
	Neil Greenbaum		M	Mitheest		MFM	Invite to be beard vice chair.	12/31/90
	David Hirschhorn	<b>60</b> +	M	<b>Lass</b> t		VFL.	MLM letter of invitation.	12/31/90
	Julia Koschitzky	under 60	F	Camenda	Controllogy	SHA	Eall re board membership.	12/31/90
	Herk Leiner	under 60	R	Wassitt		AŁF	We letter of comparing project.	12/31/90
	mmah (Lamm	<u>6</u> 04	M	Nestenesst	<b>रा</b> त पर्ने १८९६ १८४५	ALF	WEN Leteteroff invite tesher.	12/31/90
	Norman Lipeff	69	M	spanjah (FA)		MFM	call re board manhandhip.	12/31/90

S. Martin Lipset	under <b>60</b>	M	West		VF1	MLM letter of invitation.	12/311/970
Morton Mendel	60+	M	Midwest	Reform		Ô ØM <b>Æ</b>	
Matthew Marylos	umder 60	M	Northeast	Orthodox	MLM	Invite to be board wice chair".	12/31/90
Florence Melton	60+	F	Midwest		<b>9</b>	Contact re foundation support and board membership.	1/7/91
*	Imi	**	**********		414	*=16 »* «X «» (1**»	471 /7t 1 /2000
Esther Leah Ritz	60+	æ	Midhesst	Reform	VF1	MLM tetter of invitation.	12/31/990
Richard Scheuer	60+	M	Morthbeast	Reform	МЦИ	Decide whether to call refunding (see letter of 12/12) and board manuscribing.	12//30//900
Hanar Schorsch		н	Northeast	Conservative	VFL	NLM letter of invitation.	12/31/90
William Shatten		н	Ssoutth (GGAL)		SKI	Catt re board membership.	12/31/90
Deniel Shapiro	60	Ř	Noortileasit		VFL	MLM letter of invitation.	12/31/90
Tandore Twersky		М	Neurtheast	Orthodox	<b>(3)</b>	Call re board mandanathip.	1/7/91
Bennett Yanowitz	60+	M	Northeast	Conservative	Alf	NLM letter of invitation.	12/31/90
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FAX TRA	NSMITTAL	B/7/9900	TiME 3::3:0 pm		
PLEASE RUSH TO	Seymour Fox Annette Hochstein	COMPANY	FAX NO. 011-972-2-6999551		
FROM	NAME Stephen H. Hoffman	JEWISH COMMUNI 1750 Euclid Avenue Cleveland, Ohio 4411: Phone: 216-566-9200	v <b>eland, Ohio 44115</b> one: 216-566-9200		
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#### COUNCIL ON INITIATIVES IN JEWISH EDUCATION

#### I. Mission

The CUJE has six basic roles to fulfil -- advocacy on behalf of Jewish education; initiating action on the specific recommendations on personnel and community development called for by the Commission on Jewish Education in North America; forging new connections among communities, institutions and foundations: establishing and actions on a new research agenda; helping to facilite synergism within the emerging foundation community; and energizing new financial and human resources for Newish echication.

#### M. Advocacy

The beat Tay and professional Essierable of the Jewish community need to be attracted to the cause of Jewish education. Visions of what should and can be achieved in the 21st century need to be repeatedly placed before our communities" leadership and the wherewithal to do so obtained. The CIJE can provide a unique blend of individual and institutional advocacy in North America.

#### B. Initiatives

Several specific recommendations are being promoted by the Commission on Jewish Education in North America. These include the need to radically strengthen personnel in the field and deepen local community leadership's commitment to Jewish education. Through comprehensive planning programs and experimental initiatives in designated lead communities, CIJE will bring together continental institutions and other axports for yield themself themse

#### C. Connections

Creative people; institutions, organizations and foundations are all acting on new ideas in Jewish education. The CLUE seeks to provide a meeting place that will bring together funders with proposals; proven ideas developed by foundation initiatives with communities eager to know what works; institutions developing new approaches with personnel and resources to make the breakthrough; funders with each other to share accomplishments and possibly co-venture new undertakings of large magnitude.

#### D. Research

While there are many people engaged in Jewish education research, there still appears to be no coordinated, systematic analysis of what works in Jewish education. Research interests have been justifiably idiosyncratic. The Commission on Jewish Education in North America found gaping holes in what we can say we know with real confidence, rather than relying on conventional wisdom. A comprehensive, multi-year research agenda needs to be outlined by the best thinkers on the continent, assigned to the most promising talent, supported, and the findings critically examined and disseminated.

#### E. Synergism

One of the most exciting new developments in Jewish education -- one that holds great promise for the field -- is the serious entry of strong private foundations into Jewish life in general and Jewish education in particular. This is an unprecedented development. foundations are deploying strong creative staffs and developing recognizeable signatures of their interests and accomplishments. Recruitment, day schools, training high potential professionals, identifying master teachers and programs, and Israel experiences are just a few of the interests being pursued. The richness of foundation endeavors is a real DIESO Kliy: MILVOS Uhe JASIS, WE ..... together at the CIJE, foundations could efficiently diffuse their best innovations throughout the lead communities and should they desire it even help each other advance their agendas by consulting with each other, exchanging professional resources, avoiding recreating notions, etc.

#### F. Energize

Through the work of the Commission on Jewish Education in North America and the work of other entities, a new group of professionals for Jewish education has begun to be identified. Generally these are people who are experts in general education who have an interest in Jewish affairs. CIJE will seek to identify these people and provide them with effective avenues to use their talents on

behalf of the Jewish people, much the way we now benefit from many of the best lay leaders in the business community and other professions.

J. . . . -

Further CIJE will attempt to generate new financial resources within local communities and on a continental basis to back the ideas that are proven to work in Jewish education.

CIJE hopes to energize new professional and financial resources to add to the gifted people already at work. Ultimately local federations, congregations, and schools will need to commit more resources to accomplish the Jewish education agenda for the next century. This will not be an easy thing to achieve. It is hoped that CIJE will be able to facilitate foundations interested in providing a quick start to the development of new innovative efforts and then provide some longer term support.

#### II. Style

The CIUE will not be a big new comprehensive direct service provider. It isn't seeking to displace any existing institution or organization. Rather, CIUE expects to operate with a very small core staff -- no more than 3 or 4 professionals -- and operate through the efforts of others -- JESNA, JCCA, CUE, Yeshiva University, JTS, HUC, Reconstructionist College, Torah U"Mesorah, Brandeis, Stanford, Harvard, Spertus, Boston Hebrew College, etc. This list could go on and on! The need is not for a new service delivery mechanism but for a catalytic agent -- one that can convene meetings of the denominational institutions and departments, peer organizations, foundations, and the like.

No existing organization plays this role today in Jewish education. CIJD, building upon the already successful engagement of these antities through the Commission on Jewish Education in North America, can play this role. The identity of all partners would be preserved and their missions enhanced. The rich diversity of foundation interests would be infused into the consciousness of the astablished community.

. A. T. Mandel, and S. H. Horsman. are invited. More details to follow next

#### III. Structure

A simple structure to govern the CIs, envisioned.

#### Board

Appreximately 20 to 30 people will govern the CIJE. They will be drawn from among the leaders of the foundation community, continental lay leaders, outstanding Jewish educators, and leading Jewish academicians.

#### B. Senior Policy Advisors

A group of 10 to 12 senior policy advisors will provide ongoing professional guidance to the professional staff and board of the CIJE .. wint be arawn from the ramics of the continental organizations and institutions and outstanding individual professionals.

#### C. CIJE Fellows

Beyond the Senior Policy Advisors group, the CIJE intends to assemble 50 or so fellows to provide intellectual, educational content to its work. These Fellows would be identified from among the people currently at work in Jewish education, and leading academicians and practitioners in general educatiom with a strong interest in Jewish life. In addition to providing ongoing advice to CIJE,, the Fellows should be a rich resource for consultants for lead communities, foundation initiatives, the research agenda of CIJE, and the institutional objectives of CIJE working in concert with others.

#### D. Advisory Council

At least once a year CIJE will reconvene the members of the Commission on Jevish Education in North America, augmented with other key figures in Jewish education. This will provide an opportunity to check on the progress of implementing the Commission's recommendations and provide fresh insight on new developments that should be on CIJE's agenda.

-5■

## E. Staff

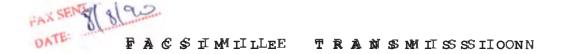
The staff of CIJE will consist of a chief professional officer (initially Stephen Hoffman the Executive Vice-President of the Cleveland Federation); a chief educational officer; and a planner. Appropriate support staff would be in place as well. An initial budget is attached.

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8/6/90

SHH:gc:B1:39C

Att.



TO: Stephen H. Hoffman

FROM: Seymour Fox and Annette Hochstein

DATE: August 8, 1990 PAGES:: 💯

\_\_\_\_\_

Dear Steve,

We read the CIJE working document with great interest. It is am eloquently effective statement and we have but a few remarks as well as a couple of questions to add to it.

- 1. We related to this as the document to be used for introducing and presenting the CIJE to outside people or institutions (e.g.. Corky Goodman, Charles Bronfman). Is this correct?
- 2. You may want to consider the following point:

The various players (mational organization, denominations, etc...) endorse the notion of a separate entity. There are two reasons why this is in their interest:

- a. The current structures are defined in terms of separate functions and content areas e.g. formal education ((JESNA); informal education ((JCC Association); pre-service training ((The Institutions of Higher Jewish Learning)); on-the-job training ((Bureau's)). However any effort to bring about improvement in these areas will need to be comprehensive across areas ((e.g.to define new ways of blending formal and informal education). The Council, because it is free from pre-definition, will be able to respond to this need. Many existing institutions recognize this point and advocate it.
- b. There is a recognized need for a setting that can continue the pluralist nature of the Commission's endeavours.
- 3. The sense of the CIJE as a setting that will be proactive in bringing about the implementation of the Commission's decisiom is expressed in the section on "Invitiatives". However in the careful crafting of this document, the key function of "force-managing" a plan may have been overly weakened. The remaining impression is one of a clearing-house and of an advocacy center. Not sure if this is really what you want to convey.

- 4. In section "I.F. Energize" and section "III.C. CIJE Fellows" you mention twice "people who are experts in general education". We suggest you add to this experts in Judaica, the humanities and the social sciences.
- 5. On page 3 -- the second paragraph may create the impression that CIJE will seek out good ideas or best practices and generate funding for them. Since CIJE will be agenda-driven it is likely to select only those programs that fit into its agenda and is not likely to seek funding for good ideas and programs in general. Or is it?

We look forward to more -- this one was a treat.

St Clark

Best,

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Stephen Hoffman  1750 Findid Avenue.  Fex #216*861-1230  PLEASE CALL IF YOU DO NOT RECEIVE ALL PAGES OR IF  TOTAL PAGES SENT (Including this page)  2	RU'\$\	Seymour Fox	COMPANY			
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# TSIE JEWISH COMMUNITY FEATHRAIDIGM OF CLEVELAND

1750 EUCLID AVENUE • CLEVELAND, OHIO 44117 • PHONE (216) \$66\*9200 • FAX # (216) 8614(210)

August 8/ 1990

FAX: 972-2-699951

Mr. Seymour Fox

Ms. Annette Hochstein

Your fax to Mr\* Hoffman regarding the CIJE "working document" arrived this morning during his absence from the city. I read it to him when he called in, and his response is as follows:

"Thanks for your quick reactions. I accept the validity and helpfulness of all your points except Nm. 1. We talked a bit Ahmet this im Derusaltem! a.g. the issue of "iurusa manayeneid. I uidemseind lite concept, I'm hot tsurerel lammcommitted to itt. Obviously this is something we can talk out a bit more when Seymour is here next week. I would also like to talk further about it with you, Annette, either by phone or when you next visit. I am not against if, but I am pretty sure it would be counter-productive to articulate it in a public document even if we agreed later that it should be our operating style.

"The document was designed for outside use. I am now working on an operational plan.

"Annette, I'll respond to your other fax next week when I return."

Steve will return to the office next Monday, the 13th, and will be in touch with you further regarding the above.

Gretchen A. Coralllo Secretary to Mr. Hoffman

B1:26a



Mandel Associated Foundations

קרן מנדל

22a Hatz&ra St., Jerusalem, Israel

Fax No.: 972-2-699951 Tel: 972-2-668728

Tơ:	Stephen H. Hoffman	Date:	August 8,1990
		Pages	3
From;	Annette Hochstein		
Fax No.:			

Message

August 8, 1990

Dear Steve,

Attached is a long-everdue summary of the "passing the baton" meeting we had in New York in Jume. I thought it might be useful for your currrent work. After your review of it, a copy of the summary should be sent to Mort, either by you or by me.

Sincerely,

Annette

Summary of Meeting on the Implementation of Decisions of the Commission on Jewish Education

June 11, 1990 at the offices of the JCC Association in New York

Participants: Morton L. Mandell, Seymour Fox, Anmette Hochstein, Stephen H. Hoffman, Henry L. Zucker.

The purpose of the meeting was to discuss the "passing of the baton" from the current staff of the Commission om Jewish Education in North America to the new director of the Council on Initiatives in Jewish Education, Stephen H. Hoffman.

It was agreed that SHH would assume responsibility for the continuation of the work of the Commission and that SF and AH's role would be reduced to the minimal necessary level of involvement. SF and AH's will serve as consultants from the Mandel Institute for the Advanced Study and Development of Jewish Education in Jerusalem to the Council for Initiatives in Jewish Education.

SHH described his view of the Council and outlined the tasks that he plans to undertake:

- 1) Creation of a group of "Fellows" to act as an advisory group on educational matters and from which to draw human resources for specific projects;
- 2) Selection of the first sites which will be developed as Lead Communities;
- 3) Working with the family foundations and their specific interests in programmatic areas;
- 4) Development of national strategies.

It was agreed that a detailed plam, including a descriptiom of the process to be used and a timetable for the various tasks, be prepared in the near future. Specific elements of the plam were discussed and divided into two categories: organization and content.

#### Organizational Elements

Board of Directors ((18 - 20 members))

Staff ((including a Chief Education Officer))

Senior Policy Advisors ((10 - 12 people, for community organization and strategizing))

"Fellows" ((educational advisory group))

A lay council

Funding ((to be dealt with by MLM, HLZ, SF))

A permanent director ((a federation-type professional, e.g. SHM))

Communications and PR ((e.g. newsletter))

#### Content Elements

Lead Communities
Building the Profession
The Community
Programmatic Areas
Foundations and their impact
Research

It was agreed that SHH would meet with SF and AH during his trip to Israel at the end of June to further discuss the plam, and that upon his return from Israel he would meet with MLM and HLZ to review the outline of the plam. SF and AH will prepare a background paper on the research agenda.

The letter from Mr. Fishman of Torah U'Mesorah was circulated and it was decided that SHH would consult with Matthew Maryles on how to approach Torah U'Mesorah. The general message that should be conveyed to Torah U'Mesorah is that while it may have been a mistake to not include them in the Commission, we are entering the new era of implementation and they are welcome to join in. We ask that they do not submit their article to the <u>Jerusalem Post</u> and we will make a copy of the report available for their comments, as Mr. Fishman requested in his letter.

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Seymour Fox Stephen H Hoffman		
TO: Morton L. Mandel	FROM: Henry L. Zucker f	<b>DATE:</b> 8/15/90
WA MILE	NAME	REPLYING TO
department/plany location	GERARTMENT/PLANT	YOUR MEMO OF:
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i have redone the policy statement about "luading weapontxvaainy is the summit on Initiatives in Jewish Education" to reflect our discussion on August 14. If the revised version is acceptable, a next step is to present it to the senior policy advisors on September 16.

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1.	Call Stephen Dobbs to set up for HLZ and SHH to meet with Foundation trustees during th	Koret		HLZ.	& //TT//\sk\	LO/100/9900	
2.	Ask Phyllis Cook for help to potential funders on the Cour	update ncil.		HLZ	8/7/90	LO/10/90	
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INO.	DESCRIPTION		PRIDHITY	ASSIGNED TO (INITIALS)	DATE ASSIGNED STARTED	DUE DATE	COMPLETED OR REMOVED DATE
1.	Talk with assistant to Presi about incorporating remarks Commission report in GA pres	about the		SF	8/22/90	10/10/90	
2.	Meet with Alvin Schiff and A	Ackerman or		SF	8/7/90	TBD	
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11.	Comtact Ariel, Reimer and Stein explain make-up of Council consand to invite them to 9/16 meets	- samatilwe		SHH	8/22/90	8/31/90	
2	Work with SF to identify represof denominations to invite to scouncil policy advisors.			SHH	8/22/90	8/31/90	
30,.	Review willi of whether to invit Spack of CAJE to be a Council p advisori.			SHR	8 <i>.1</i> /22 <i>.!</i> /90	8/31/90	
4.	Talk with Barry Shrage about he Bilitey to some as a Council po	is availa- all'y alvisar		<b>SHH</b>	8/72//90	8/31/90	
55 <i>.</i> )	Prepare an invitation to prospective Council senior policy advisors. Consult with MLM re. denomination representatives.			SHH	8/22/90	8/31/90	
<b>6</b> 5.	Draft letter from MLM confirming Max Fisher support for Council.	_		SHH	8/7/90	9/11//90	
8	ieik Wien Wiky unumai anum . Foundation next steps.	OLUM,:			. '		
9:	Confirm Blaustein Foundation powerting with David Hirachhorm.			shh '	8/7/90	9/11//90	
10:	Call Bob Hiller about Zanvyl T Foundation funding.	. Krieger		SHA -	8/1/1/1940	¥/11/¥©	
11,	Send next draft of final repor Rabbi Fishman at Torah Umesoral			SHH	8////90	9/11/90	
למו	nevilor a calendar of contacts prospective funders, including and method of approach.	with timing	}	SHH	6/22/90	9/11/90	<i>}</i>
13.	Piscuss with SF inviting Hamme to the 11/8 meeting.	¥		SHP	8/72/90	9/11/90	
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1144.	Follow up with Avraham Maddischedule a fall meeting with Foundation to request funding	Avi Chai		SHH	ê/7/90	10/10/90	
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16.	Talk with Eli Evans about Re Foundation funding.	evson		<b>SHH</b>	8/7/90	10/10/90	
117.	Write to Wilbur Daniels rega Sckoude Foundation Amports f			SHH	8/7/90	10/10/90	
118.	Meet with Maurice Corson to Wexner Foundation support.	discuss		SHH	8/7/90	10/10/90	
119,	With MLM, approach Ludwig Je funding.	esselson about		SHH	8/7/90	10/10/90	
20.	With SF, develop a plan for Lamm, Schorsch and Gottschal ways to support personnel de	k to discuss		SHH	8/22/90	10/10/90	
21	Recruit a chief professional and a chief education office			знн	8/7/90	12/31/90	
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DESCRIPTION

Consider the appointment of vice

Candidates: President of CJF, JCCA, JESNA; C. Bronfman, M. Fisher (possible

Talk with Mark Lainer about tunding.

Talk with Mel Swig of San Francisco

chairmen to the Council Board..

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**□ FUNCTIONAL SCHEDULE** 

honorary chair)

about funding.

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**FUNCTION** 

COUNCIL STEERING COMMITTEE

SUBJECT/OBJECTIVE

MANDEL ASSIGNMENTS

ASSIGNED TO (INITIALS)

MLM

MILM

MLM

DATE ASSIGNED STARTED

**ORIGINATOR** 

VFL

PRIGRITY

BATE 8/22/90 COMPLETED OF REMOXED DUE DATE DATE 9/11/90 8/22/90 0/22/00 10/10/00 8/7/90 11/18//900

# Nativ Policy and Planning Consultants

Jerusalem, Israel

ל הניביב זו התצוה כל נודי נותוב - זו זכציום ל הניביב זו התצוה כל נודי מותב - זו זכציום

Tel.: 972-2-662 296; 699 951

Fax: 972-2-699 951

**FACSIMILE TRANSMISSION** 

TO:

Girnny Lewii

DATE:

26 August., 1990

FROM: Annette Hochstein

INO), PAGHES:

1 1

FAX NUMBER:

216-361 9962

Dear Ginny,

Before my departure I'd like to read the minutes of the last Steering Committee meeting of the Council ((CLDE). Would you please fax it to me.

Thank you..

Best regards,

	PREMIER INDUSTRIAL CORPORATION FACSIMILE HEADER SHEET 73138 (5-99))PRINTED IN U.S.A.	DATE: 8/14/9° TIME: NUMBER OF PAGES SENT;			
П	TO: FAX NO. ( ) 97222 E 22 25 27 57  Name MANGETTE HOUSTEN  Company Mft T 12	` <b>7</b>			
	Street Address State Zip Country	Tele. No. ( ) Ext			

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Augnon Foye

But Regards

#### AGENDA

AUGUST 14, 1990 - 2:00-9:00 P.M.

#### MLM-SF-SHH-HLZ

#### 1. Minutes

Review of Council Steering Committee meeting on 8/7/90.

#### 2. Council Program and Budget

SHH will present a description of the Council's program and its projected budget. It should be reviewed critically and prepared for review on September 16 with the senior policy advisors. The statement should be used with potential funders.

#### B. Professional Staff

Discussion of the status of the professional staff. We are trying to line up two professional staff officers and one or more part-time Elsh consultants. Should we organize a panel to review candidates and make recommendations for selection?

#### AW, Organization of the Council

Council Board and Committee membership will need to be determined. SHA has suggested a Board of approximately 30 members, mostly funders and other lay leaders, a few outstanding educators, and some national

Page 2

3

community leaders. In addition there would be a team of senior policy advisors; a body of Fellows to provide intellectual power and a pool of talent to take on specific assignments; and an advisory council to meet annually, comprised of interested lay and professional leaders from the Commission and beyond.

#### 5. Funders (MLZ)

We need to review the status of each potential funder's position.

All funders should be asked to participate in funding the Council itself; to participate in a revolving fund of \$250,000 to emphise the Council of make small grants; and to outline their plans for funding Jewish education in the next 5 years.



We have prepared a statement of the Council's funding function. Its it a catalyst to stimulate funding? Is it a liaison between funders and service providers? Does it initiate ideas which should be funded? Should it develop a central fund?

#### 6. Senior Policy Advisors

We are holding Sunday, September 16 for a senior policy advisors meeting in New York City. What agenda is suggested?

Page 3

#### 7. <u>Keren Mandel</u>

- a. We have begun to get monthly reports from the Jerusalenno of fice. Who should see these monthly reports? Are parts of the July monthly report In need of discussion by MMMM, SSF, SHH and HH22?
- b. The MAF is theying the blook as date in September or Occuber with

  Seymour Fox for a newitew off the work of our Israel office and an update on its activities.

## 5 Russian Project in Israel

Should we follow through on Teddy Kollek's request for a special fund to finance a general imformation and referral service in Jerusalem for new Russian olim?

Society to serve new Russian olim.

There are other possibilities which we could propose such as something special for the scientific community or for academics or for any group where this special effort would make an impact.

who can help us to find the right project or projects? Teddy?

Mankowitz: Katii: 1510: Kall roundlive projects? Teddy?

representative in Jerusalem to administer our program to spend \$1.5

million for Russiam immigrants in Israel?

page 4

#### 9. Organizational Compacts

Update the 6/21/90 review of suggested organizational contacts. Gurvis complete this assignment?

#### 10. Preparation for Final Report

A draft of the Commission's report will be issued to Commission members late im the summer. Stafff will icontact a communication energy for energy many. What steps should be takeen to completempheterportife fidming? Timing?

#### 1111. Final Commission Event

The final Commission event is schedusedeforeduncheonlatchen Grandhelyanand Hotel in New York on Thursday, Novemberefiber Wo need to need top develop the p. 17 invitation list. Efforts should be made to get expressions of financial support from family foundations and from federations. The final report should be distributed in a hard bound copy for each of the Commission memberrs,.

#### 1]2. Post-Commission Activity

The final report meeting should discuss the future of the Commission. Instead of disbanding the Commission, it is suggested that the Commission stay intact, perhaps with a few adjustments in membership, and meet once a year for a report from the Council. Commission mambais also should be placed on the Council's mailing list to keep them abreast of what is being done to follow up the recommendations.

Page U

13. Hebrew Union College - Yeshiva University - Jewish Theological Seminary s.win, M.AV We should consider what should be done for the personmel development programs of the three major institutions.

#### 114. Mrs. Melton

See MLM notes about JESNA and defining the role of each national agency im relation to the Jewish education study. MLM notes state that he is to get back to Mrs. Melton on this subject.

## IS. Seymour Martin Lipset

Should the MAF help to fund Lipset's request for a population study = Washelf amalysis? ((SHH is checking this out.))

#### 16. Public Relations

What should be done prior to the celebratory meating on November 8? How should the November & program and its follow-up effort be supplemented by public relations components? Should there be a press conference with Commission leaders to eatch the daily news apportunities? We could use Movember 8 to focus on feature stories on the Commission in the New York Times, Wall Street Journal, major Jewish periodicals and local Jewish PAPAPES.

#### 17: Minister Zevulun Hammer

See correspondence with MLM and review discussion with SF. Is a follow through indicated?

# The Commission on Jewish Education in North America Time Line, Planning and M.O. -- April 1 to December 31, 1990

The tasks ahead can be viewed under two headings:

- 1. The Commission report and completion of the Commission's work (by June 1990);
- 2. Implementation off the report.

This paper outiliness the tracks from item 2, implementation off the report.

WHAT WHO WHEN

- A. The IJE (see paper, February 14)
- 1. Governance
- 2. Structure
- 3. Settling Up, Stafffing
  - a. Research, planning
  - b. Lead communities
  - c. Funding facilitation
  - d. Monitoring, evaluation & feedback
  - e. Diffusion of innovation
  - f. Outreach
- B. Implementing the Action Plan & Recommendations
- 1. Immediate steps, for early results and for maintaining the momentum
  - E.g. Developing selected training programs

Other

- 2. Community/frinanciki,
  - a. Encourage local commissions
  - b. Recruit local leadership

1

WHAT WHO WHEN

- Federation funding for Jewish education
- d. Encourage private foundations and families
- e. Funding for the IJE & lead communities
- f. Select lead communities (se below)

#### 3. Build the Profession

- a. Plan expansion off that ining
- b. Develop facultty from the ining
- c. Cheatte and expand special training programs
- d. Improve quality off the ining
- e. Create professional leadership programs
- f. Provide student felllowships
- g. Develop im-service theiring programs
- h. Bring about recruitment pilan
- i. Undertake survey of cambidates
- j. Etc.
- x. Develop standards for salaries & benefits
- y. Develop ladder of advancement
- 2. Encourage networking

#### 4. Lead Communities

- a. Determine which concept or scope of lead community
- b. Develop criteria for selection
- c. Develop selection process
- d. Select lead communities

## e. Community interface:

determine principles: e.g. ownership; quality; participation; pluralism; ets...

local planning unit

local funding

#### f. etc:...

Seymour Fox		
Stephen H. Hoffman	_	
TO: Morton L. Mandel	FROM: Henry L. Zucker	DATE: 8/15/90
MAME	MANUE AND	REPLYING TO
DEPARTMENT/PLANT LOCATION	DEGANTMENT/MINIT LEATER	YOUR MEMO OF:
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SUBJECT:

I nave reasone the policy statement about entire in Jewish Education" to reflect our discussion on August 14. [# the revised version is acceptable, a next step is to present it to the senior policy advisors on September 16.

MINUTES: COUNCIL STEERING COMMITTEE

DATE OF MEHENING: Stoppe enthorn 1111, 119990

DATE MINUTES ISSUED: September 12, 1990

PRESENT: Stepphen H., Hofffman, David PKIKhen ama MoMonton L. Mandell,

Virginia F. Levi ((Sec'y))

COPY TO: Seymour Rox, Annette Hochstein, Henry L. Zhukker

Assignment I. The minutes and assignments of August 22 were reviewed. VFL will see that all notes are added to the assignment list.

SHH reported that he had spoken with Shulamith Elstar about the position of chief educational officer. He also reported having initiated discussions with Josh Elkim.

Assignment

Assignment

It was reported that there is an updated Action Plam which will be placed in the Steering Committee books and used with senior policy advisors and consultants on September 16. It was suggested that SHH, DPR, and VFL work together to develop a timetable for implementation to incorporate in the Action Plam.

#### II. Loggistics

- A. It was agreed that SF and AH need not participate in Council Steering Committee meetings by telecon, but that they should continue to receive minutes of these meetings.
- B, SHI is in contact with CJF about the possibility of serving as fiscal agent for the Council. Other options include the ICCA and the Cleveland Jewish Community Federation.

It was also reported that Marty Kraar is working on arrangements for office space at CJF and will have a letter to SHH shortly.

C. A draft of the final report was to be delivered to senior policy advisors on September 11. It is lacking an executive summary and an aeknowledgment section, both still to be written. It was suggested that SV and AH draft the aeknowledgment section, leaving space for reference to their contribution, which will be prepared in Cleveland.

**Assizament** 

The draft of the final raport is to be discussed by senior policy advisors on September 16 and mariled to commissioners the following day. VKL will work closely with senior policy advisors to see that they must or talk with their assigned commissioners for feedback on the report by October 1.

Assisament

Council Steering Committee September 11, 1990 Page 2

## III. Plans from September 16 Meetings

A. Commission Senior Policy Adwisors (10:00 a.m. - 1:30 p.m.)

A proposed agenda was reviewed and approved. It was agreed that SF and AH should be available in Jenusalem and D. Firm at his home in New York for a phone call at 10:30 a.m. The first item of discussion will be the draft final report, which will be rewisewed page by page.

B. Courreil Consultants (2:00 • 4:00 p.m.)

It was reported that Alvin Schiff, Josh Elkin, and Eliot Spack will participate in this meeting. Following the meeting, Spack will meet with his board to determine whether he or someone else should represent CAJE in the future. Barry Shrage is discussing with his board his possible involvement with the Council consultants.

The purpose of this meeting will be to elicit reactions to the current Action Plan.

#### IV. Francheris

Further action with potential funders is awaiting a conversation between SHH and Corky Goodman to confirm Crown involvement. With several major funders committed, it will be possible to move forward with the second tier group.

## V. Plans for November 8 Commussion Meeting

A. We will not refer to this as a celebratory event, as it has been suggested that the celebration should follow successful implementation.

Current plans call for the morning meeting to focus on the fimal report and plans for the Council. At the buncheon, MLM will comment on the Commission's impact on North America and the world, with particular reference to its impact on our relationship with Israel. This will be followed by the comments of Minuster Hammer.

A question was raised regarding the advisability of calling upon foundation principals to comment on their plans for funding projects in Jewish education over the next five years. This is to be discussed further with senior policy advisors on September 16. The issue is what we gain if this presentation goes as we wish and what we lose if it does not.

Council Steering Committee September 11, 1990 Page 4

Assignment

A visit with Ismar Schorsch was postponed. Allfred Gottschalk has submitted a proposal for Mandel support for a research center for Jewish education at HUC to which we will respond later. VFL is to distribute the proposal to the Steering Committee.

SHH reported that he visited the Ramaz School to follow up on Haskel Lookstein's recent visit with MLM. They discussed the need for Ramaz to engage in strategic planning and for staff development to take, plane in Israel.

#### X. Next Meeting

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The next meeting is scheduled for Wednesday, October 10 at 7:30 a.m.

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11.	Dræfit with AHI the acknowledg	ment section		SF	9/111/990	9/117//990		
2	Talk with assistant to Presi about incorporating remarks Communication report in GA pres	about the	<u>}</u>	SF	8/222/9900	10/10//90		
3.	Meget with Allvin Schliff and A Hati.	Ackerman or		SF	<b>8</b> //7//9900	TIBID	  -	
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FUNCTION COUNCIL STEERING COMMITTEE

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ONTE (INITIALS) STARTHD 9/122900 SHH 8//7//9900 Send next draft of final report to 11. Rabibi Fishman at Torah Umecorah. 9/224/900 SHH 8/77/9900 Talk with Corky Goodman about Crown 2. Foundation next steps. 9/330990 8/77/9900 SHH Confirm Blausstein Foundation pledge im 3. writing with David Hirschhorn. 8/71/9900 9/330990 SHH Call Bob Hiller about Zanvyl T. Knieger 4. Foundation funding. 8/22/990 9/3301990 SHH Develop a calendar of contacts with 55. prospective funders, including timing and method of approach. SHH 8*//1*1/*19*900 10/100990 Dreaft letter from MM confirming 6 Max Fisher support for Council. 10/10099cl SHH 8//7//9900 Follow up with David Arnow to schedule 7. a meeting with Atnow-Wetler families. 8/17/290 10/100990 SHH 8. Follow up with Avraham Hacothen to schedule a fall meeting with Avi Chai Foundation to request funding. 8/77/*9*900 10/1009**5**0 SHH Follow up with cumpings foundation. 9, 10/10/200 SHH 8/71/290 110). Talk with Eli Evans about Revson Foundation funding. 10/10/99d SHH 8/77/*P*5/0 Write to Wilbur Daniels regarding 111. Schener Foundation support for Council. SHH 8/77/2900 10/100950 With MLM, approach Ludwig Jesselson about 12. funding. 8/*/*7/*/*990 10/10/990 SHH 1133. Call Stephen Dobbs to set up appointment for hez and ship to meet with koret Foundation trustees during the GA. SHH 8/77/25O 10/40/900 14. Ask Phynhis Cook for help to update potential funders on the council.

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COUNCIL STEERING COMMITTEE

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115.	Work with SF to identify representatives of denominations to invite to serve as Council policy advisors.			SHH	8/22/990	10/10/990		
16.	Talk with Barry Shrage about bility to serve as a Council			SHH	8/22//990	10/10/990		
17.	Prepare an invitation to prospective Council senior policy advisors. Consult with MLM re. denomination representatives.			SHH	8/22//90	10/10/990		
18,	With SF, next with Ismar Schorsch to discuss ways to support personnel development.			SHH	8/22//90	10/10/90		
19.	Work with DPK and VFL to develop a time- table for implementation of the Action Plan.			SHH	9/11//90	10//1.0//90		
20,	Make arrangements for Council	1 fiscal agent.		SHH	9/11/990	10/10/90		
21.	Consider inviting David Finn to serve as a member of the board.			SHH	8/22/9900	10/30/990		
22.	Consider scheduling a series with the local leadership of over a period of 6-9 months discuss the final report.	15-20 cities		SHH	8/22/990	10/30/90		
23.	Arrange a meeting of potenti Jewish education projects in to include Mervin Morris.			SHH	9/11/30	10/30/990		
24.	Recruit a chief professional	officer.		SHH	8//11//9900	12/31/990		
<b>25</b> ,	Recount a chief education officer.			SHH	8//7//2900	12/31/990		
26.	Consider introducing to the concept of "lead institution day schools or camps. The R is an example.	s" such as		SHH	8/22/990	TED		
27.	Consider and respond to Cott for a research center for Je at MC.			SHH	9/11/990	TAD		

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1,	Develop invitation list for November & Commission meeting	g.		DPK	9/111//990	9/ <u>/2</u> 00/940		
2.	Work with PR people to arrang conference and personal interleading Commission mambers.	Work with PR people to arrange a press conference and personal interviews with leading Commission mambers.		DPK	9//11/ <i>/9</i> 90	10/110980		
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**ASSIGNMENTS** 

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11.	Add notes to assignment list	ž.		VFL	9/11/990	9/14//349	
2.	Distribute Gotaschalk propos Steering Committee.	sal to		VFL	9/11/990	9/114/ <i>/9</i> 90	
3.	Place updated Action Plan in Committee books.	Steering		VFL	9/11//90	9/116/990	
4.	Work closely with senior polito see that they talk with a commissioners for feedback or report.	ssigned		VFL	9/11/90	10/1/990	
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**FUNCTION** 

COUNCIL STEERING COMMITTEE

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ND.	DESCRIPTION		PRIORITY	ASSIGNED TO (INITIALS)	DATE ASSIGNED STARTED	DUE DATE	COMPLETED OR REMOVED DATE	
1.	Consider the appointment of chairmen to the Council Boar Cambidates: President of CJ JESNA; C. Bronfman, M. Fishe homorary chair)	d. F, <b>JCCA</b> ,		MILM	8/222/9900	10/10/290		
2.	Telk with Mark Lainer about	funding.		MLM	8/222/990	10/10/990		
3,	Talk with Well Swig of San Fr about funding.	ancisco		MEM	8//11/990	11/18/ <i>9</i> 900		
4.	Give closing talk at JESNA C Leadership Conference.	Contiinental		MLM	9/11/990	6//111/ <i>9</i> 91		
							I	

## COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA

## Semior Policy Adwisors

## Agenda

Sunday, September 16, 1990 La Guardia Marmiott 10:00 am - 1:30 pm

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	<u>Ass</u>	i <u>gnment</u>
Discus	ssibon of fibral resport	MIM
		SSEETE
CLUE A	plaarse	SSHIHI
Report	t on stratus of funding	I <del>IIII</del> I?
Prepai	rations ffor 11/88	
A,	Proposed invitation list	
₿,	Schedule foor the days (100000 aun2:320:30 pm)	
	1. 101:90 0 Present and descus firml reporteport	
	2. 11:30 0. Present and discuss plans for Council	
	3. 121:30 0 22380 - ■Lunckbonn	
	a. Thank yous	
	b. Remarks by Hammer	
	e. Comments from foundations on funding plans for the next five years	
	d. Good and wellfare	
€;	PR coverage and follow-up	SHH
	Plans common	Discussion of fibral negott  Plans for negott disstribution and contact with commissioners  CLUE phass  Report on status of funding  Preparations for 11/88  A. Proposed invitation list  B. Schedule for the day (10000 am2:32:30:30 pm)  1. 10:360-Present and discuss firm reporteport  2. 11:800-Present and discuss plans for Council  3. 12:360-22300-Linckbon  a. Thank yous  b. Remarks by Hammer  e. Comments from foundations on funding plans for the next five years  d. Good and welfare

9/12/90

# Commissioner Interview Assignments as of 6/90

## Sr. Policy Advisor/Staff Commissioner

Seymour Fox Mona Ackerman

Charles Bronfman

Eli Evans

Allfred Goutschalk Dawid Hirschhorn

Sara Lee

Seymour Maritim Lipset

Isadore Twersky Charles Ratner

Armetite Hoolistein David Armow

Henry Kosschitzky

Norman Lamm

Haskel Looksstein

Robert Loup Nonton Mendel Menthew Menyles Florence Mediton Esther Leah Ritz Ismar Schorsch

Stephen Hoffman Ronald Appleby

Max Fisher Robert Hiller

Joseph Reimer Jack Bieler
Josh Elkim

Arthur Crean Carol Ingall Mark Lainer Alvin Schiff Peggy Tishman 9/12/90 Page 2

Sr. Policy Advisor/Staff Commussioner

Anthur Rotman Stuarc Eizenstat

Domald Mintz
Damiel Shapiro

Allvin Schiff Joseph Gruss

Jonathan Woodher Mandell Barman

Maurice Corson
David Dubin
Irving Greenberg
Lester Pollack
Harviet Rosenthal

Bennett Yanowitz

Hemry Zucker John Colman

Lester Crown

Communistioners not assigned:

Irwin Field

Ludwig Jesselscon



#### COUNCIL ON INITIATIVES IN JEWISH EDUCATION

#### Mission

The CIJE has six basic roles to fulfil -- advocacy on behalf of Jewish education; initiating action on the specific recommendations on personnel and community development callied for by the Commission on Jawish Education in North America. forging new connections among communities, institutions and foundations; establishing and acting on a new research agenda; helping to facilite synergism within the emerging foundation community; and energizing new financial and human resources for Jewish education.

## A. Advocacy

The best lay and professional leadership of the Jewish community need to be attracted to the cause of Jewish education. Vistons of what should and can be achieved in the 21st century need to be repeatedly placed before our communities" leadership and the wherewithal to do so obtained J The CIJE cam" provide ar unique blend of individual and institutional advocacy in North America.

## B. Initiatives

Several specific recommendations are being promoted by the Commission on Jewish Education in North America. These include the need to radically strengthen personnel in the field and deepen local community leadership's commitment to Jewish education. Through comprehensive planning programs and experimental initiatives in designated lead communities, CIJE will bring together continental institutions and other experts to yield breakthroughs in Jewish education development at the local level.

## C. Connections

Creative people, institutions, organizations and foundations are all acting on new ideas in Jewish education. The CIJE seeks to provide a meeting place that will bring together:

- Funders and those with proposals for actiom;
- Proven ideas developed through foundation initiatives and communities eager to know what works;

- Institutions that are developing new approaches and the personnel and resources to make breakthroughs possible.

The CIJE will be a setting where funders can share accomplishments and possibly agree to join together in supporting new undertakings of large magnitume.

#### D. Research

While there are many people engaged in Jewish education research, there still appears to be no coordinated, systematic analysis of what works in Jewish education. Research interests have been understandably idiosyncratic. The Commission on Jewish Education in North America found gaping holes in what we can say we know with real confidence, rather than relying on conventional wisdom. A comprehensive, multi-year research agenda needs to be outlined by the best thinkers on the continent, assigned to the most promising talent, supported, and the findings critically examined and disseminated.

#### E. Synergism

One of the most exciting new developments in Jewish education == one that holds great promise for the field -- is the serious entry of strong private foundations into Jewish life in general and Jewish education in particular. This is an unprecedented development. foundations are deploying creative staffs and developing recognizeable signatures of their interests and accomplishments. Recruitment, day schools, media, training high potential professionals, identifying master teachers and programs, and Israel experiences are just a few of the interests being pursued. The richness of foundation endeavors is a real blessing. Through the synergy of coming together at the CIJE, foundations could efficiently diffuse their best innovations throughout the lead communities and should they desire it even help each other advance their agendas by consulting with each other, exchanging professional resources, avoiding recreating notions, etc.

#### F. Energize

Through the work of the Commission on Jewish Education in North America and the work of other entitips = ---

for Jewish education has begun to be identified. Generally these are people who are experts in general education who have an imterest in Jewish affairs. Also, academicians with expertise in Judaica, the humanities, and social sciences want to contribute. CIJE will seek to identify these people and provide them with effective avenues to use their talents on behalf of the Jewish people, much the way we mow benefit from many of the best lay leaders in the business community and other professions.

Further CIJE will attempt to generate new financial resources within local communities in partnership with existing resources and om a continental basis to back the ideas that are proven to work in Jewish education.

CIJE hopes to energize new professional and financial resources to add to the gifted people already at work. Ultimately local federations, school supporters, congregations, and consumers will need to commit more resources to accomplish the Jewish education agenda for the mext century. This will not be an easy thing to achieve. It is hoped that CIJE will be ablee to facilitate foundations interested in providing a quick start to the development of new innovative efforts and then provide some longer term support.

#### II. Method of Operation

The CIJE will not be a big new comprehensive direct service provider. It isn't seeking to displace any existing institution or organization. Rather, CIJE expects to operate with a very small core staff -no more than 3 or 4 professionals =- and work through the efforts of others =- JESNA, JCCA, CJF, Yeshiva University, JTS, HUC-JIR, Reconstructionist College, Torah U Mesorah, denominational departments of education, Brandeis, Stanford, Harvard, Spertus, Boston Hebrew College, educator organizations, etc. This list could go on and on! The need is not for a new service delivery mechanism but for a catalytic agent =- one that can convene meetings of peer organizations on the national scene, including denominational institutions and departments, communal agencies, foundations, and the like.

No existing organization plays this role today in Jewish educatiom.. CIJE,, building upon the already successful engagement of these entities through the Commission on Jewish Education in North America,, can play this role.. The identity of all partmers would be preserved and their missions enhanced.. The rich diversity of foundation interests would be infused into the consciousness of the established community.

#### Ill. Structure

A simple structure to govern the CIJE is envisioned.

#### A. Board

Approximately 20 to 30 people will govern the CIJE. They will be drawn from among the leaders of the foundation community, continental lay leaders, outstanding Jewish educators, and leading Jewish academicians.

#### B. Senior Policy Advisors

A group of 10 to 12 senior policy advisors will provide ongoing professional guidance to the professional staff and board of the CIJE.. They will be drawn from the ranks of the continemtal organizations and institutions and outstanding imdividual professionals.

#### C. CIJE Fellows

Beyond the Senior Policy Advisors group, the CIJE intends to assemble 50 or so fellows to provide intellectual, educational content to its work. These Fellows would be identified from among the people currently at work in Jewish education, and leading academicians and practitioners in general education, Judaica, humanities, and social sciences with a strong interest in Jewish life. In addition to providing ongoing advice to CIJE, the Fellows should be a rich resource for consultants for lead communities, foundation initiatives, the research agenda of CIJE, and the institutional objectives of CIJE working in concert with others.

#### D. Advisory Council

At least once a year CIJE will reconvene the members of the Commission on Jewish Educatiom in North America, augmented with other key figures in Jewish educatiom. This will provide an opportunity to check on the progress of implementing the Commission's recommendations and provide fresh insight on new developments that should be on CIJE's agenda.

#### E. Staff

The staff of CIJE will consist of a chief professional officer ((initially Stephen Hoffmam, the Executive Vice-President of the Cleveland Federation)); a chief educational officer; and a planner. Appropriate support staff would be in place as well. An initial budget is attached.

8/28/90

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Att.

PHHMIER INDUS HIAL CORPORALIGN NUMBER OF DATE: 18/15 TIME: **FACSIMILE HEADER SHEET** PAGES SENT: 7/31/38 (5/90) PRINTED IN U.S.A. TO: PAX NO. (P//) 9712-67995/

ANNETTE HOCHSTEIN

Name SRYMODOWN FOX FROM: FAX NO. (2/4) 14/ -9942 Name GENNY LEVI Company NATE Company \_\_\_\_\_ Tele, No. ( )\_\_\_\_\_\_Ext.\_\_\_\_ Street Address \_\_\_\_\_ State City Žip Country

Council Steering Committee October 10, 1990

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#### Th. Council Lordstics

A. It was reported that GJF will serve as fiscal agent and that discussions are under way regarding the use of GJF space.

#### B. Identification of Staff

SHH is continuing to talk with Shulamic Elster and has also spoken with Gail Dorph about the chief education officer position. Josh Elkin is not currently interested. It is hoped that by the end of November we will have identified a top candidate.

#### Hi. Phans for November & Commission Meeting

#### A. <u>Invitation List</u>

A list of prospective invitees was reviewed. It was suggested that the chief lay and professional leaders of the foundations listed be invited and that a copy of the letter to the professional officer be sent to the lay leader.

Assignment

DPK and VFL will make follow-up phone calls to nont-respondents beginning the third weak of normalizar. At the next meeting off the Steering Committee a short list will be developed of people to be called and reminded to attend.

#### B. Logistics

Assignment

VFL will arrange with Josie Mowlen at JCCA to accompany SHH to the Grant Hyatt on October 17 to tour the meeting space and arrange final details. The luncheon is to be arranged with round tables of eight and a speakers" table.

The Steering Committee will discuss on October 30 the possibility of arranging a meeting for consultation on the Council to follow the 2:30 p.m. conclusion of the Commission meeting.

#### C. Publicity

BPK has been in touch with llonry Strober about publicity.

A press conference is scheduled for 9:00 a.m. on November 8. This will include MIM, the presidents of the four occasion when Maw Fisher, and possibly Charles Bronfman and Zevulun Hammer. DPK will discuss the advisability of including Bronfman and Hammer with printed and broadcast media coverage as possible.

FINDRIL Steering Committee October 10, 1990

Page 3

#### Assizament

The media will not be invited to attend the meetings. Mowever, arrangements will be made to have a photographer present throughout the day. In addition to candid shots, it was suggested that the photographer do posed pictures of the commissioners and the senior policy advisors. We may wish to distribute a bound volume of photographs to each commissioners.

For optimum press coverage, we will need press releases and press kits. In addition, it was suggested that a few key commissioners be asked to prepare Op-Ed pieces. Further, a personalized release will be arranged for submission to the hometown newspapers of each commissioner.

pay out-of-pocket expenses, and to request a budget.

#### D. Schedule

The meeting will begin at 10:30 a.m. Following opening remarks by MLM, Finn and Fox will describe the process by which the suffent report was developed and AH will provide a recap of the report, using the Executive Summary. Following discussion of the final report, SHH will make a presentation on CIJE--where it is now and plans for its future. This will be followed by discussion.

The morning meeting should end at approximately moon with luncheon) to begin around 12:15 p.m. The afternoon program will open with comments by rill ((20 minutes)), panisits by Max Pistker (5 minutes)), remarks by Minister Hammer ((20 minutes)) and general discussion (30 minutes)) for which we will have primed a few people.

Assignment
Assignment

It was suggested that this proposed schedule be circulated to Kraar, Rotman, and Woocher for their reactions. It was also suggested that a conference call be arranged for the week of hereby 50' down a white CP AH SHH how VFT, MAM. and MLZ will discuss the proposed program and the placementation with the reference report.

#### E Publication of Final Report

Spiral bound copies of the final report will be available for distribution at the meeting on November 8. Bound volumes and a small number of hard cover volumes for personalization and perhapp a presentation to commissioners, senior policy advisors and perhapp a few others will be available later.

The asknowledgment section of the report is currently being drafted. It is to be chacked extremely carefully for correct spelling and inclusiveness. We were reminded that it should be checked again at the proof stage.

Commission Steering Committee fir'tt-foline.ir 10. 1990

Page h

#### IV. OAA PAlanss

MLM will be the speaker at a session beginning at 8:00 a.m. on Friday, November 16. It will be chaired by Neil Greenbaum and the topic will be Jewish education in North America. We will plan to distribute the Executive Summary of the Commission report, a list of commissioners, and a cover sheet which will indicate where and how interested people can purchase the full report.

VFL will get MLM'9 GA talk from last year to SHH. He will review it and use it as the basis for this year's remarks, which will be prepared ideal would be to piece spices and excemporations speech vased on wife Eggeomuttivee Simmaany appid thee 19889 presentation. Simil willtarik with Add about the possibility of her preparing Uhis pieseulustly ".

#### V .. Phans for Philladed bahias

It was suggested that the November 26 Philadelphia schedule include the following:

9:00 - 11:00 a.m. ■ meeting with a group at Reconstructionist Rabbinical College

12:00 noon - luncheon with group of potential funders

2:00 \* 4:00 p.m. ■ meetings with reserration leadership

5;45 p.m. - flight to Cleveland

#### VI. Nesott Mecettiings

The next meeting is scheduled for Tuesday, October 30 at 7:30 a.m

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h.	Draft with AH the acknowledg	ment Section		SŤ	9/11/90	10//15//90	
22	Talk with assistant to Presi about incorporating remarks Commission report in GA pres	about the		SF	8/22//90	11/1/90	
з.	Meet with Alvin Schiff and A Hat.	ckerman or		SF	8 //7 //90	THEO	
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'n.	IMMF.DFATE, ACTION  With MLM, develop a calendar	of contacts		SHH	8/22//90	LO/31//90	
	with prospective funders, inc		•				
2.	Tour meeting space and arrang details at Grand Hyatt with J of JCCA.			SHH	10/10/90	LO/17/90	
33,	Discuss with professional hea and JESNA the advisability of leaders serving as vice chair board.	their three lay	æ£	SHH	10/10/90	L0/30//90	
41,	Work with DPK and VFL to deve table for implementation of t Plan.	•		SHH	9/11/90	<b>L0/30</b> //90	
<b>5</b> ,	Arrange a meeting of potential Jewish education projects in to include Mervin Morris.			яна	9/11//90	1-0/30//90	
66,	Work with AH on preparation o MLM's remarks for GA.	£		SHH	19//10//90	11/1//990	
7/:	With MLM, meet with Stephen D Phyllis Cook during the GA.	obbs and		SHA	8/7/90	L1/20/90	
8:	Recruit a chief education off	icer.		SHA	<b>8</b> /7/990	F2/15/90	
	AS TIME PERMITS						
9.	Talk with Corky Goodman about Foundation next steps.	Grewn		SHH	8/7/90	<u>1-0/30/9</u> 0	
10:	Follow up with Cummings Found	ation.		SHH	8/71/990	L9/30/90	
11.	Talk with Eli Evans about Rev Foundation funding.	\$ <b>0</b> ħ		SHH	8,//7//90	10/30/90	
12:	Follow up with Wilbur Daniels Schever Foundation support fo			SHA	8/7/990	19/39//99i	
1139:	With MLM, approach Ludwig Jes funding.	selson about		<b>8</b> ##	8/71/990	₽9/30/%0	

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COUNCIL STEERING COMMITTEE

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AAD.	DESCRIPTION		PRIQUITY	ASSIGNED TO (INITIALS)	DATE ASSIGNED STARTEO	OUEGATE	COMPLETED OR REMOVED DATE	
14.	Discuss with MLM the advisability of asking Bob Hiller to join the CIJE board.			знн	10/10/90	10/31/90		
15.	Work with SF to identify repress.  of Jewowibasl Louis Co invite Lu  Council policy advisors.			Shh	8/22//90	11/6/90		
≸	With HLZ, follow up with David schedule a meeting with Arnow-		il.,	SHH	8/7/90	L1/30/90		
17.	Follow up with Avraham HaCoher schedule a meeting with Avi Che Foundation to request funding.	a <b>i</b>		SHH	8/7/90	11/30/90		
18,	Recruit a chief professional o	fficer.		SHH	8/7/90	9/1/91		
19.	Prepare an invitation to prosp Council senior policy advisors with MLM re. denomination repr	. Consult		SHH	8/22//90	Tâd		
<b>29</b> .	With SF, meet with Ismar School discuss ways to support person development.			<b>SHH</b>	8/22/90	TBD		
21.	Consider inviting David Finn to a member of the board.	co serve as		SHH	8/22/90	TDP		
22.	Consider scheduling a series of with the local leadership of lover a period of 6-9 months to discuss the final report.	5*20 cíties		SHH	8/22//90	TBD		
<b>23</b> ,	Consider introducing to the Concept of "lead institutions" day schools or camps. The Ramis an example.	such as		SHH	8/22/90	ТВФ)		
24.	Consider and respond to Cottac for a research center for Jewi at MUC.		;	SHH	9/11/90	TPD		
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n.	Work with PR people to arra confedictive and media covera Movember 8 meeting.	nge a press		DPK	9/11/90	10/30/900	
22.	Arrange to have a photograp throughout the day on Novem	her present ber 8.		DPK	10/10//90	10//30//90	
3.	Malte follow-up phone 68113 inwittees.	to non-responden	t	DPK	10/10/90	11/1/90	
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1.	Cather information for the later to the later than the later that the later than	ntial 6
2.	Circulate proposed 11/8 kraar, Rotman and Wooch	

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ORIGINATOR			VFL DATE 10/			12/90	
MØ.	DESCRIPTION		PRIORITY	ASSIGNED TO (INITIALS)	DATE ASSIGNED STARTED	DUE DATE	COMPLETED OR REWEXED DATE
1.	Cather information for MLM whelpful in calling potential Lainer, Hirschhorn and Crown	l funders		VFL	10/10/90	10//19//96	
2.	Circulate proposed 11/8 meet kraar, Rotman and Woocher fo	ting schedule to or their reactio	ns.,	VFL	16/10/90	10//20//90	
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TO: FAX NO. (@//) 774" - 619954  Name ARMETITE HEGHTSEX  Company  Street Additions JEKUSALEM  City State In Country	FROM: FAX NO. ( ) 34/1 - 9:  Name	<u>-</u>

MINUTES: COUNCILL STEERINGCOOMMITTEE

DATE OF MEETING: Occodie 30, 1990

DATE MINUTES ISSUED: October 31, 1990

PRESENT:: Stephen H. Hoffman, David P. Kleinman, Norton L. Mandel,

Virginia F. Levi ((Sec'y))

COPY TO: Seymour Fox, Annette Hochstreibn, Henry L. Zucker

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I. The minutes and assignments of October 10 and October 23 were reviewed,

## Assignment

5HH reported having spoken with Steve Dobbs about funding. He is to follow up with a formal letter and a copy of the Commission report. The Koret Foundation will review this in December and determine whether to invite us to apply for funding. SHH will meet with Dobbs during the GA.

## II. Review Plans for November 7-8

#### A. Open Items

1. MIM's afternoom remarks will include general thanks, with specific mention only of the director, consultants, and partners.

#### Addignment

- 2. Sith will call Steve Salender to encourage his actendance.
- 3. There will be no Councilo consultation subtation the 8th.

#### Assignment

4. MIM will call Max Fisher to confirm his attendance and to discuss his presentation.

#### B. Public Relations

## Assignment

Preparations for the press conference are underway. DBK will prepare bullet points for use by M.M. SHH has spoken with the executives of CJP, JESNA and JCCA and reported that it is likely that Bill Berman, Bennett Yanowitz, and Lester Pollack will participate.

## Assignment

It was noted that the press release is the most critical piece of the presess and that it should be mailed, with the complete press wit, to the entire PR mailing list. PPK will talk with Strober about his handling this.

Council Steering Committee October 30, 1990

Lage 2

Assignment

SF is to invite Twersky to prepare an op ed piece. In addition, we may wish to invite others to prepare op ed pieces for occasional publication. Possible authors include Eli Evams, Yitz Greenberg, Marty Lipset, and the seminary heads. This will be part of a comminuing PR effort.

Aaslgament

DPK will contact Strober and UJA to get a complete list of people to whom the media alert was sent.

Assignment

There is some uncertainty about the preparation of the press release. VFL will send Ken Myers" most recent release to SHH and DPK, who will consider using it as the basis for the press release

#### III. Distribution of Report

#### A. Imitial Distribution

University Press is printing 3,000 softbound copies of the report as well as 300 hardbound copies. We will purchase 2,000 initially for approximately \$3.00 plus the cost of typesettimg. The publisher will sell the remaining 1,000 at a fee of \$14.95 for the softbound version and \$30.00 for the hardcower. The publisher is aware that we plan to offer some of our copies for sale at a cost of \$10.00 to GA participants.

It was suggested that the publisher warehouse our copies until after the GA and that they handle the distribution of those ordered as a result of the GA.

It was suggested that copies of the report be initially distributted as follows:

- 1. 250 to Strober for mailing with press kits
- 150 for distribution at the meeting-\*to be delivered to the Grand Hyatt
- 3. 200 to the CJF office in New York
- 4. 200 to Cleveland
- 5. 400 to be taken to Israel.

The remaining 800 would remain with the publisher.

#### B. Distribution List

In addition to the media, it was suggested that reports be sent to selected BJK's, to the board of JCC Association and the metropolitam JCC's, and to selected federations. DPK will call Woosher and Rotman for suggested mailing lists.

Assignment

Council Steering Committee October 30, 1990

Page 3

Assignment

It was also suggested that we write to the seminary heads and offer a few reports to them for distribution,

Assignment

A preprinted cover letter will be prepared to accompany the reports. VFL will work with SHH to design and print Council letterhead. This will be based on the design of the Commission leftenthead.

## IW. Uhrdatee con Clufe

A. agmment

The executives of CJF, JCCA, and JESNA agreed that it would be appropriate for their lay leaders to serve as vice chairs of the Council. In addition, we will identify a fourth wise chair who could potentially take over the chairmanship in the future.

Assignment

MilM and Sith will develop a timetable for tite mext twelve months. This will include selection of the board, up to three board meetings, and an annual meeting to include a larger group.

## V. Next Meeting

A final meeting of this group was scheduled for Wednesday, November 28 at 7:30 a.m.

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NØ.	DESCRIPTION		PRIORITY	ASSIGNED TO (INITIALS)	DATE ASSIGNED STARTED	DUE DATE	GOMPTLETEED OH REMOVED DATE	
11.	Talk with assistant to Presabout imcorporating remarks Commission report in GA pres	about the		SF	8/22/99U	1.1/1/90		
2.	Imvite Rabbi Twersky to pream op ed piece.	pare an		SF	10/30/90	11/15//90		
38,	Meet with Alvin Schiff and a	Ackerman or		SF	8/7/90	TBD		
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IND.	DESCRIPTION		PRIORITY	ASSIGNED TO (INITIALS)	DATE ASSIGNED STARTED	DUE DANTE	COMPLETED OF REMOVED DATE
	IMMEDIATE ACTION						
1.	With MLM, develop a calendar of with prospective funders, included and method of approach.			знн	8/22/90	10//31//90	
2.	Work with DPK and VFL to devel table for implementation of the Plan.			SHH	9/11/90	11//2//90	
38,	With SF, develop a list of con to be called prior to the dist of the report.			SHH	10/23/90	11/5/90	
И.,	Call Steve Solender to encoura attendance on November 8,	age his	ĺ	SHH	10/30/90	11/5//90	
5.	With VFL, review the attendance identify possible speakers.	ce list to		знн	10/23/90	11/8/90	
66,	Work with AH on preparation of MLM's remarks for GA.	£		<b>SHH</b>	10/10/90	11//9//90	
77,	Arrange a meeting of potential Jewish education projects in to include Mervin Morris.			<b>SHH</b>	9/11/90	11//15//90	
8,	With MLM, develop a timetable over the next twelve months.	for the CIJE		SHH	10/30/90	111/15/90	
9.	Send a formal letter and copy report to Steve Dobbs and meet during the GA.			SHH	10/30/90	11//30//90	
110.	Restuit a chief education off:	icer.		SHH	8/7/90	12/15//90	
	AS TIME PERMITS						
11.	Work with SF to identify reproof denominations to invite to Council policy advisors.			SHH		11/15/90	 
12:	Stay in touch with Corky Good Foundation next steps.	man about Crown		SHH	8/7/90	11/30/90	
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IND.	DESCRIPTION		PRIORITY	ASSIGNED TO (INVITIBALS)	Diate Assigned Started	DUE DATE	COMPLETER OR REWOXE DATE
13.	Follow up with Cummings Found	istion.		SHH	8/7/90	11/30//90	l E
1146.	Talk with Eli Evans about Rev Foundation funding.	/son		5 扫射	8/7/90	11/30/90	
15.	Follow up with Wilbur Daniels Scheuer Foundation support for	•		SHH	8/7/90	11/30//90	
16.	With MLM, approach Ludwig Jes		SHH	8/7/90	11/30/90		
117.	With HLZ, follow up with Dave schedule a meeting with Arnov	\$	SHH	8/7/90	11/30//90		
18,	Write to seminary heads and of them for distribution.	  - 	SHH	10/30/90	11//30//90		
19.	Work with MLM and HLZ to identify a fourth Council vice chair.			SHH	10/30/90	12/15//90	
20,	Recruit a chief professional officer.			SHH	8/7/90	9/11/991	
21.	Prepare an invitation to prospective  Council senior policy advisors. Consult  with MLM re. denomination representatives.			SHH	8/22/90	<b>TB</b> 00	
22.	With SF, meet with Ismar Schodiscuss ways to support personvelopment.			SHH	8/22/90	<b>T 19</b> 00	
23.	Consider inviting David Finn a member of the board.	to serve as		SHM	\$/22/90	T(1800)	
24.	Consider scheduling a series of meetings with the local leadership of 15-20 cities over a period of 6-9 months to present and discuss the final report.			SKR	8/22/90	TBD)	
25.	Consider introducing to the Council the concept of "lead institutions" such as day schools or camps. The Ramaz School is an example.		ļ	SHH	8/22/90	· TBPD	
26,	Consider and respond to Gott for a research center for Je- at AUC.	-	1	SMM	9/11/90	TBP	

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**FUNCTION** COUNCIL STEERING COMMITTEE

SUBJECT/OBJECTIVE KLEINMAN ASSIGNMENTS

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SEE MANACEMENT WINDLE TROUBLE TO BE FOR SUITISHED ON THE COMMITTION OF EHS FORM FOR A FUNCTIONAL RENOTHILE

□ ACTIVE PROJECTS

☐ RAW MATERIAL

**FUNCTIONAL SCHEDULE** 

23.00 MH DETRING (00/04 YES) 00886

FUNCTION COUNCIL STEERING COMMITTEE

SUBJECT/OBJECTIVE LEVI ASSIGNMENTS

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11.	Work with SHH to design a Council letterhead.	nd print		VFL.	10/30/90	11//30//90	
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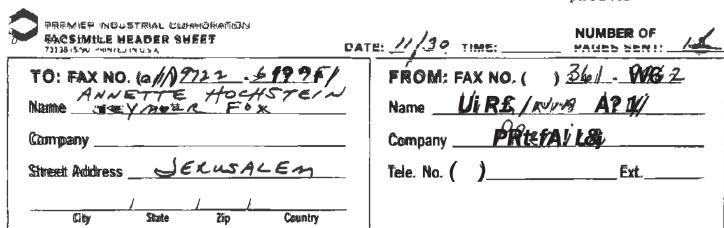
FUNCTION COUNCIL STEERING COMMITTEE

SUBJECT/OBJECTIVE ZUCKER ASSIGNMENTS

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ORIGINATION VFL DATE 10/30/90

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MINUTES:

COUNCIL STEERING COMMETTEE

BATE OF MEETING:

November 28, 1990

BATE MINUTES I SSUEDED; No No entendre 1300,0,14900

PRESENT:

Stephen H. Hoffman, Dewild F.KlkienamanorMonton L. Mandel,

Virginia F. Levi (Sec'y))

60B¥ To:

Seymour Fox, Annetite Hookstein, Helenry L. L. z Zurker

I. The minutes and assignments of October 30 were reviewed.

## 14. Public Relations Update

Assignment

Jerry Strober will follow up with the media in the home towns of commissioners. DPK will follow up with Strober.

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Both UJA and JCCA clipping services are tracking articles on the Commission for us.

SHH is in conversation with Ari Goldman of the New York Times about an article. He will ask Alvin Schiff or Jon Woocher to follow up with Goldman.

Assignment

Assignment

VFL will assemble a list of commissioners, senior policy advisors, and others to receive a semi-personalized letter of thanks for participation in the Commission effort. These are to be sent in December.

Assignment

VFL will work on arrangements for hardcover binding of a small number of reports ((75-100)) with a personalized acknowledgment to be pasted in the front cover. She will consult with Norm Friedman on this. We will aim for distribution of the books in January.

### III. Distribution of Reports

A list of people to receive complimentary copies of the report is being finalized. The report has already been sent to commissioners and others who were invited, but unable to attend the November 8 meeting. In addition, we are responding to orders for the book, selling them for \$6.00 per copy plus shipping.

Assignment

VFL will maintain 3 running log of distribution and will submit a quarterly report to the Steering Committee.

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Council Steering Committee November 28, 1990

Page 2

#### IV. Administrative Process

## A. Technical Arrangements

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Assignment

DPK is working with staff at CJF to set up an office. He will explore with Jon Woosher the possibility of sharing a secretary with the Grown/JESNA project. He will also talk with Harold Aduler at GJF about handling day to day operations and budget matters.

Assignment

SHH will ask Mike Cole to review and simplify Federation bylaws for GIJE use, CIJE will not incorporate, but will function as a committee of CJF.

#### B., CIJE Board

Assignment Assignment

MLM will ask Corky Goodman, Lester Pollack and Neil Greenbaum to serve as vice chairs of the board. VFL will call Jon Woocher about the affiliation of the three and, assuming nome is Orthodox, MLM will invite Matthew Maryles to be the fourth vice chair.

W√r \
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# Following is a list of potential board members::

- 1. Charles Bronfman
- 2. Lester Crown
- 3. Morton Mandel
- 4. Florence Melton
- 5. David Hirschhorn
- Rachel Cowan \* if foundation agrees to support CIJE θ
- 7. Eli Evans
- 8. Mona Ackerman if foundation agrees to support CIJE
- 9. Steve Dobbs if foundation agrees to support CIJE
- 10. Richard Scheuer \* if foundation agrees to support CIJE
- 11. Max Fisher
- 12. Robert Arnow
- 13. Neil Greenbaum JESNA
- 14. Charles Goodman CJF
- 15. Lester Pollack JCCA
- 16. Matthew Maryles
- 17. Irwin Field
- 18. Esther Leah Ritz
- 19. Isadore Twersky
- 20. Seymour Lipset
- 21. John Column
- 22. Dan Shapiro
- 23. Bill Berman
- 24. Mark Lainer
- 25. Bennett Yanowitz
- 26. Norman Lipoff (Miami)
- 27. Julia Kosehitzky (Toronto) »
- 28. Arthur Green
- 29. Norman Lamm
- 30. Alfred Gottschalk
- 31. Ismar Schersch

Council Steering Committee November 28, 1990

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Other possibilities include:

- 4. A representative of the Jim Joseph Foundation
- 2. The heads of the four seminaries, the denominations, and Torah Umesorah

#### 3. Professionals

Assignment

VFL will ask Fox, Rotman, Schiff and Woocher who might represent the denominations and professional educators. VFL will prepare a grid indicating the age, sex, geographic location and affiliation of potential board members. VFL will also ask Alwin Schiff who the equivalent is to Norman Lamm in Torah Umesonah.

Assignment

SHH will call his contacts in Atlanta and Sam Francisco for suggestions of people to serve on the boand.

Our goal is to appoint as many board members as possibile by the end of December.

#### C. Senior Policy Advisors

The proposed list of senior policy advisors includes the followings:

- 1. Marty Krazer
- 2. AART ROOTMEN
- 3. Jon Woostheer
- 4. Wiltz Greentherry
- 5. Strewe Sollenderr
- 6. Alwin Schifff
- 7 .. Sangan IJeee
- &, Josh Elkin
- 9. Dam Pekkensklyv
- 10. Barny Sineage
- 11. Robert Abramson
- 12. UAHC representative
- 13. Orthodox representative
- 14. Reconstructionist representative
- 15. Elijot Sprack
- 16. Torah Unesorah representative
- 17. Jack Bieler
- \*18, Richard Joel
- 19. Bernie Reisman
- 201: David Dubin

\* SMH will consult with a college-age expert to advise us on Hillel.

SMH will aim to recruit senior policy advisors by December 20.

The function and purpose for the senior policy advisors and first steps for the board as laid out in VFL's memo of November 5, 1990 (Attached) were approved.

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Assignment

MANO TO: Stephen H. Hoffman, David F. Kleinman

FROM: Wingsissias F. Lewi

DATE: November 5, 1990

SUBJECT: Meating of November 2,196890 to discuss Cije

COFY TO: MONTEON IL MANAGELHEHERTY L. Zuzukeer

Following is a summary of our discussion of steps necessary to launch the GIJE.

#### h.. Council - Technical Arrangements

DPK was assigned to do the following:

- A. Wishit Clif to look at space set asside for Cliff, to include three offices plus space for a secretary. He will determine when it is to be available and discuss financial details.
- b. Hallk with Jon Woodher about plans to hire a secretary who might be shared by the Crown/JESNA project and CLIE.
- C. Hallk wiith someonee at CIF adoutt the handling off day too day operations and budget matters.
- D. Find models that might be used for the drafting of governance documents.

#### II. CIJE Board

### A. Starwotze

- 1. Chair MLM
- 2. Honorary Chair Max Fisher
- 3. Four Vice Chairs
  - a. Charles Goodman . CJF
  - b. Lester Pollack JCCA
  - e. Neil Greenbaum JESNA
  - d. Open Possibilities include:
    - i. Charles Bronfman
    - ii. Lester Crown
    - iii. Matthew Maryles
    - iv. Bennett Yanowitz
    - v. Isadore Twersky
    - Vi. Esther Leah Ritz

Page 2

#### B. Potential Board Members

Following is a list of potential board members, to include representatives of ten foundations in addition to Mar., representatives of the three partner agenciless, academics, community, etc.

- 1. Charles Bronfman
- 2. Tasear Grown
- 3. Morton Mandel
- 4. Florence Melton
- 5. David Hirschhorn
- 6. Rachel Cowan
- 7. Elí Evans
- 8. Mona Ackerman
- 9. Steve Dobbs
- 10. Richard Scheuer
- 11. Max Fisher
- 12. Robert Arnow
- 13. Bennett Yanowitz/Neil Greenbaum JESNA
- 14. Bill Berman/Charles Goodman CJF
- 15. Lester Pollack JCCA
- 16. Matthew Maryles
- 17. Irwin Field
- 18. Esther Leah Ritz
- 19. Isadore Twersky
- 20. Seymour Lipset
- 21. John Colman
- 22. Dan Shapiro
- 23. Bill Berman ((?))
- 24. Mark Lainer

#### Other possibilities include:

- 1. An Orthodox foundation (Jim Joseph?))
- Representatives of the denominations = (SHH to discuss with SF)
- 3. Phofessippedis

In addition, we may wish to find representatives from the South/Southeast and San Francisco.

This proposed list will be reviewed with CUF, JCCA and JESMA following further refinement.

#### FII. Senior Policy Advisors

- A. The proposed list of senior policy advisors includes the following:
  - 1. Mantoy Kraajir
  - 2. Ant Reaman
  - 3: Joh Wooding

Page 3

- 4. Yiltz Greenbergg
- 5. Steve Scalenader
- 6. Albain sightlefel
- 7. Saldal Leee
- 8. Joseph Fildsin
- 9. Dann Perkansky
- 10. Barry shrange
- 11. Robert Abramson
- 12. UAH6 representative
- 13. Orthodox representative
- 14. Reconstructionist representative
- 15. Elliott Spank
- 16. Torah Umesorah representative
- 17. Jack Bieler
- 18. Rightental Joseff
- 19. Beanie Reisman

The group will also include the three CijE professional staff people.

#### B. Function

This group will serve as advisors to CIJE staff. It will be chaired by the chief education or chief professional officer.

#### 6. Purpose

- 1. Think through programmatic initiatives.
- Provide contacts—talother professional community members on specific projects and within areas of expertise.
- Lay the groundwork for lead communities; help manage the lead community process.

The policy advisors may be organized in subcommittees by expertise or interest area. SHH will consult with Seymour Fox and Sara Lee about a representative from the Reform movement and with Seymour Fox and Alvin Schiff about a representative from the Orthodox/Yeshiva movement.

#### IW. First: Steps

- A. Schedule meetings for the CIJE board in 1991 for January/February, June, and October/Movember, in New York.
- B. Issues to cover at Che first meeting
  - 1. Approve budget
  - 2. Adopt mission statement



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- 3. Prioritize Commission recommendations for Cide action
- 4. Launch lead community process
- 5. Hire staff
- 6. Review technical contracts.

#### 6. Timetable

- 1. Establish lead community criteria by Jume meeting
- 2. Identify potential lead communities by fall meeting for announcement thereafter
- New chief professional officer identified and committed by \//
  fall meeting
- 4. Establish research agenda by December 1991

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**□** ASSIGNMENTS

**□** ACTIVE PROJECTS

☐ RAW MATERIAL

☐ FUNCTIONAL SCHEDULE

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73890 (REV. 10/86) PAINTED IN U.S.A.

FUNCTION

COUNCIL STEERING COMMITTEE

SUBJECT/OBJECTIVE

FOX ASSIGNMENTS

ORIGINATOR

VFL

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11/30/90

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□ ASSIGNMENTS

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COUNCIL STEERING COMMITTEE

SUBJECT/OBJECTIVE

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11/30/80

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confirming agreement to provide		SHH	11/28//9(0	12/7/9	3
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		SHH	11/28//9/0	12/20/9	3
Federation bylaws for CIJE use.		SHH	11/28/99(	12/31//9	3
Work with SF to identify repre		SHE	8 / 22//990	12//15//9	)
Work with MLM and HLZ to ident Council vice chair.	ify a fourth	SHA	10//30//90	12//15//9	)
Follow up with Cummings Founda	ion.	SHR	8 //T//99(C	12//31//9	)
Talk with Eli Evans about Revs Foundation funding.	Ф	SHH	8 / 77 / /99(0	12//31//9	<b>)</b>
		SHE	8 //7//99(0	12/31/9	)
	IMMEDIATE ACTION  Write a letter to Lester Grewn confirming agreement to provide support for GIJE for three years.  Proceed with arrangements to ensure the substantial elster as chief education officer  Ask Alvin Schiff or Jon Woocher follow up with Ari Goldman of the York Times about an article Gall college, as an article Gall college, as in Ambaithm unu or Francisco for suggestions of peto serve on the CIJE board.  Consult with a college-age expendive us on Hilleh  Try to get the Jim Joseph Found to commit support for CIJE for second year  Ask Mike Cole to review and sim Federation bylaws for CIJE use.  AS TIME PERMITS  Work with SF to identify represent denominations to invite to a Council policy advisors  Work with MLM and HLZ to identify council vice chair  Follow up with Cummings Foundation funding.	Write a letter to Lester Grown confirming agreement to provide support for GIJE for three years  Proceed with arrangements to engage Shulamith Elster as chief education officer  Ask alvin Schiff or Jon Woocher to follow up with Ari Goldman of the New York Times about an article  Gall college. It Ambedithe und Othe Francisco for suggestions of people to serve on the CIJE board  Consult with a college-age expert to advise us on Hilleh  Try to get the Jim Joseph Foundation to commit support for CIJE for a second year  Ask Mike Cole to review and simplify Federation bylaws for CIJE use  AS TIME PERMITS  Work with SF to identify representatives of denominations to invite to serve as Council policy advisors  Work with MLM and HLZ to identify a fourth Council vice chair  Follow up with Cummings Foundation.	IMMEDIATE ACTION  Write a letter to lester Grown confirming agreement to provide support for GIJE for three years  Proceed with arrangements to engage Shulamich Elster as chief education officer  Ask alvin Schiff or Jon Woocher to follow up with Ari Goldman of the New York Times about an article.  Gall collows in Advantan und Cott Francisco for suggestions of people to serve on the CIJE board  Gonsult with a college-age expert to advise us on Hilleh  Try to get the Jim Joseph Foundation to commit support for CIJE for a second year  Ask Mike Cole to review and simplify Federation bylaws for CIJE use  AS TIME PERMITS  Work with MLM and MLZ to identify a fourth Council vice chair  Follow up with Cummings Foundation  SHM  Talk with Eli Evams about Revson Foundation funding	IMMEDIATE ACTION  Write a letter to lester Grown confirming agreement to provide support for GIJE for three years  Proceed with arrangements to engage Shulamith Elster as chief education officer  Ask alvin Schiff or Jon Woocher to follow up with Ari Goldman of the New York Times about an article  Gall colinates in Assistant and One Prancisco for suggestions of people to serve on the CIJE board  Gonsult with a college-age expert to advise us on Hilled  Try to get the Jim Joseph Foundation to commit support for CIJE for a second year  Ask Mike Cole to review and simplify Federation bylaws for CIJE use  AS TIME PERMITS  Work with SF to identify representatives of denominations to invite to serve as Council policy advisors  Work with MLM and MLZ to identify a fourth Council vice chair  Follow up with Cummings Foundation  SHM 8/70/90  8/70/90  8/70/90  8/70/90  8/70/90  8/70/90  8/70/90  8/70/90  8/70/90  8/70/90	INMEDIATE ACTION  Write a letter to Lester Grown confirming agreement to provide support for GIJE for three years  Proceed with arrangements to engage Shim 11/28/50 12/15/9 12/15/9 12/15/9 12/15/9 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/15/9 11/28/50 12/20/9 11/28/50 12/20/9 11/28/50 12/20/9 11/28/50 12/20/9 11/28/50 12/20/9 11/28/50 12/20/9 11/28/50 12/20/9 11/28/50 12/20/9 11/28/50 12/20/9 11/28/50 12/20/9 11/28/50 12/20/9 11/28/50 12/20/9 12/20/9 11/28/50 12/20/9

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PREMIER WOUNTHAI CORPORATION

☐ ASSIGNMENTS

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FUNCTION

COUNCIL STEERING COMMITTEE

SUBJECT/OBJECTIVE

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14,	Prepare an invitation to p Council senior policy advi with MLM re. denomination	isors. Consult		SHE	8//22//90	12/331990	
15.	Recruit a chief profession	al officer.		SHH	8/7//90	9//11/99]	
16.	Consider inviting David Fi a member of the board.	inn to serve as		SME	8/22//90	10080D	
17.	Consider scheduling a seri	of 15-20 cities		SHH	8/22//90	TENDO	
	over a period of 6-9 month discuss the final report.	ns to present and					
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PREMIER INQUITWIAL CIOMPONATION

□ ASSIGNMENTS

☐ ACTIVE PROJECTS

RAW MATERIAL ☐ FUNCTIONAL SCHEDULE

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**FUNCTION** 

COUNCIL STEERING COMMITTEE

SUBJECT/OBJECTIVE

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1.	Contact UJA to get a comple people to whom the media al			DPK	10/30/96	12/5/90	
2.	Follow up with Jerry Strobe media in the home towns of			DPK	11/28/90	12/7/90	
3.	Call Woocher and Rotman for final report mailing lists.			DPK	10/30/90	12/8/90	
u,	Work with staff at CJF to s	et up an office.		DPK	11/28/90	12/15/90	
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ASSIGNMENTS

ACTIVE PROJECTS

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**FUNCTION** 

COUNTRY STEERING COMMITTEE

SUBJECT/OBJECTIVE

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1.	Call Jon Woocher about the the affiliation of Corky Goodma Lester Pollack and Neil Greenba			VFIL	11/28/90	12//5//9/(	
2.	Ask Fox., Rotman, Schiff and Wood who might represent denomination professional educators on GIJE Prepare a grid of potential book	ons and board.		WFL.	11/28/90	12//7//990	
	Ask Schiff who is equivalent to Torah Umesorah	o Lamm in			11 (00 (00	\$ S. HT L HOLD	
3.	Add a section to Council Steer: Committee book with a page on potential lead community.			AFT	11/28/90	12/17/1990	
4.	Write to seminary heads and of: to them for distribuntion.	fer apports		VFL	10/30/90	12/7//90	
5.	Work with SHH to design and procouncil letterhead.	int		VFL	10/30/90	12/15/99(	
6.	Assemble list and draft thank that the letters to persons who particition the Commission effort.		2	VFL	11/28/90	12//15//93	
7.	Consult with Norm Friedman on arrangements for hardcover bin a small number of reports.	ding of		VFL	11/28/90	1/25/990	
8.	Maintain a running log of dist of books and submit a quarterly to the Steering Committee.			ALT	11/28/90	6 <b></b> ம்கீவர்க <b>க்</b>	

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	ACTIVE PROJECTS	function c	OUNCIL:	Steering	COMMITTEE				
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1.	With SF, meet with Ismar So discuss ways to support per 'excellopmemt.			HLZ	8/22/90	TSD			
2	Consider and respond to Got for a research center for a at HUC.	ttschalk proposal Jewish education		HLZ	9/11/90	TBD			
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TO: FAX NO. (0//) 9722 - 699 951/  PANETTE FROSTSTELL  Name	FROM: FAX NO. ( ) 336/- 9962  Name VIRGINIA ARVI  Company PREMILE
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COUNCIL STEERING COMMITTEE

DATE OF MEETING;

November 28, 1990

DATE MINUTES ISSUED: November 30, 1990

PRESENT:

Stephen H. Hoffman, David P. Kleinman, Morton L. Mandel,

Virginia f. Levi ((Sec'y))

COPY TO:

Seymour Fox, Annette Hochstein, Henry L. Zucker

I. The minutes and assignments of October 30 were reviewed.

## III. Public Relations Update

# Assignment

Jerry Strober will follow up with the media in the home towns of commissioners. DPK will follow up with Strobber.

Both UJA and JCCA clipping services are tracking articles on the Commission for us.

## Assignment

SMM is in conversation with Ari Goldman of the New York Times about am anticle. He will ask Alvin Stifff on Jon Woodker to follow up withith Goldman.

## Assignment

WFIL will assemble a list of commissioners, serior policy advisors, and others to receive a semi-personalized letter of thanks for participation in the Commission effort. These are to be sent in December.

### Assignment

WFL will work on argangements for hardsover binding of a small number of reports (175-100) with a personalized acknowledgment to be pasted in the front cover. She will consult with Norm Friedman on this. We will aim for distribution of the books in January.

## Ill. Distribution of Reports

A list of people to receive complimentary copies of the report is being finalized. The report has already been sent to commissioners and others who were invited, but unable to attend the November 8 meeting. The addition, we are responding to orders for the book, selling them for \$6.00 per copy plus shipping.

## Assignment

VFL will maintain a running log of distribution and will submit a quarterly report to the Steering Committee.

### IW. Administrative Process

#### A. Technical Arrangements

Assignment

DPK is working with staff at CJF to set up an office. He will explore with Jon Woocher the possibility of sharing a secretary with the Crown/JESNA project. He will also talk with Harold Adler at CJF about handling day to day operations and budget matterss.

Assignment

SHH will ask Mike Cole to review and simplify Federation bylaws for CIJE use. CIJE will not incorporate, but will function as a committee of CJF.

#### B.. CIJE Board

Assignment Assignment

MLM will ask Corky Goodman, Lester Pollack and Neil Greenbaum to serve as vice chairs of the board." VFL will call Jon Woocher about the affiliation of the three and, assuming none is Orthodox, MLM will invite Matthew Maryles to be the fourth vice chair.

Following is a list of potential board members:

- 1. Charles Bronfman
- 2. Lester Crown
- 3. Morton Mandel
- 4., Florence Melton
- 5. David Hirschhorn
- Rachel Cowan → if foundation agrees to support CIJE
- 7. Eli Evans
- 8. Mona Ackerman if foundation agrees to support CIJE
- 9. Steve Dobbs if foundation agrees to support CIJE
- 10. Richard Scheuer \* if foundation agrees to support CIJE
- 11. Max Fisher
- 12. Robert Arnow
- 13. Neil Greenbaum JESNA
- 14. Charles Goodman CJF
- 15. Lester Pollack JCCA
- 16. Matthew Maryles
- 17. Irwin Field
- 18. Esther Leah Ritz
- 19. Isadore Twersky
- 20. Seymour Lipset
- 21. John Colman
- 22. Dan Shapiro
- 23. Bill Berman
- 24. Mark Lainer
- 25. Bennett Yanowitz
- 26, Norman Lipoff (Miami)
- 27. Julia Koschitzky ((Toronto))
- 28. Arthur Green
- 29. Norman Lamm
- 30. Alfred Gottschalk
- 31. Ismar Schorsch

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- 4. Yitz Greenberg
- 5. Steve Solender
- 6. Alvin Schiff
- 7. Sara Lee
- 8. Josh Elkin
- 9. Dan Pekarsky
- 10. Barry Shrage
- 11. Robert Abramson
- 12. UAHC representative
- 13. Orthodox representative
- 14. Reconstructionist representative
- 15. Eliot Spack
- 16. Torah Umesorah representative
- 17. Jack Bieler
- 18. Richard Joel
- 19. Bernie Reisman

The group will also include the three GIJE professional staff people.

#### B. Function

This group will serve as advisors to CIJE staff. It will be chaired by the chief education or chief professional officer.

## C., Purpose

- 1. Think through programmatic initiatives.
- Provide contacts to other professional community members on specific projects and within areas of expertises.
- 3. Lay the groundwork for lead communities; help manage the lead community process.

The policy advisors may be organized in subcommittees by expertise or interest area. SHH will consult with Seymour Fox and Sara Lee about a representative from the Reform movement and with Seymour Fox and Alvin Schiff about a representative from the Orthodox/Yeshiva movement.

### IW. Fifst Steps

- A. Schedule meetings for the GIJE board In 1991 for January/February, June, and October/November, in New York.
- B: Issues to cover at the first meeting
  - 1: Approve budget
  - 2: Adopt mission statement

- 3. Prior tictize Commission recommendations for CIJE action
- 4. Launch lead community process
- 5. Hire staff
- 6. Review technical) contracts.

# C, Timetable

- 1. Establish lead community criteria by Jume meeting
- Identify potential lead communities by fall meeting for announcement thereafter
- 3. New chief professional officer identified and committed by fall meeting
- 4. Establish research agenda by December 1991

MKMO TO: Staphen H. Heffman, David P. Kleinuman

FIROM: Virginia F. Leví

LIDANTE: November 5, 1990

Meeting of November 2, 1990 to discuss CIJE SUBJECT:

COPY TO: Morton L. Mandel, Henry L. Zucker

Following is a summary of our discussion of steps necessary to launch the CIJE.

## II. Council - Technical Arrangements

DPK was assigned to do the following:

- A. Vilsitt CJF to look at space set asside from CILE, too implied three offices plus space for a secretary. He will determine when it is to be available and discuss financial details.
- B. Talk witth John Woodher about plans to hime a secretary who mithit be shared by the Crown/JESNA project and CIJE.
- C. Talk witth someone at CIF about the handling of day to day operations and budget matters.
- D. Find models that might be used for the drafting of governage documents.

### III. CIJE Board

#### A. Structure

- 1. Chair MLM
- 2. Honorary Chair Max Fisher
- 3. Four Vice Chairs
  - a. Charles Goodman \* CJF
  - b. Lester Pollack JCCA
  - c. Neil Greenbaum JESNA
  - Open Possibilities include:
    - i. Charles Bronfhan
    - ii: Lester Crown
    - 111. Matthew Maryles
    - iv: Bennett Yangvitez v: Isakore Tversky

    - VI. Esther Leah Ritz

#### B. Potential Board Members

Following is a list of potential board members, to include representatives of ten foundations in addition to MAF, representatives of the three partner agencies, academics, community, etc.

- 1. Chamiless Bronffman
- 2. Lester Crown
- 3. Morttom Mandell
- 4. Florence Meliton
- 5. Dawid Hirsdhhonn
- 6. Ranchell Cowern
- 7. Hili Havenes
- 8. Moma Ackerman
- 9. Strewe Dobbbs
- 10. Richard Scheuer
- 11. Max Fisher
- 12. Robertt Annow
- 13. Bennett Yanowitz/Neil Greenbaum JESNA
- 14. Bill Berman/Charles Goodman CJF
- 15. Lester Pollack JCCA
- 16. Mattthew Maryless
- 17. Inwin Field
- 18. Estiber Leath Ritz
- 19. Isadore Twersky
- 20. Sæymour Lipsett
- 21. John Colman
- 22. Dam Shapiino
- 23. Billi Berman (?))
- 24. Mark Laimer

#### Other possibilities include:

- 1. An Orthodox foundation (Jim Joseph?)
- 2. Representatives of the denominations (SHH to discuss with SF)
- 3. Professionals

In addition, we may wish to find representatives from the South/Southeast and San Francisco.

This proposed list will be reviewed with CJF, JCCA and JESNA following further refinement.

## ITH. Senior Policy Advisors

- A: The proposed list of senior policy advisors includes the following:
  - 1. Marty Kraar
  - 2. Art Rotman
  - 3. Jon Woodhan

Other possibilities include:

- 1. A representative of the Jim Joseph Foundation
- The heads of the four seminaries, the denominations, and Torah Umesorah

#### 3. Professionals

#### Assignment

VFL will ask Fox, Rotmam, Schiff and Woocher who might represent the denominations and professional educators. VFL will prepare a grid imdicating the age, sex, geographic location and affiliatiom of potential board members. VFL will also ask Alvin Schiff who the equivalent is to Norman Lamm in Torah Umesorah.

#### Assignment

SHH will call his contacts in Atlanta and San Francisco for suggestions of people to serve on the board.

Our goal is to appoint as many board members as possible by the end of December.

## C. Senior Policy Advisors

The proposed list of senior policy advisors includes the following:

- 1. Marty Kraar
- 2. Art Rotman
- 3, Jon Woocher
- 4, Yitz Greenberg
- 5. Steve Solender
- 6. Alvin Schiff
- 7. Sara Lee
- 8. Josh Elkin
- 9. Dan Pekarsky
- 10. Barry Shrage
- 11. Robert Abramson
- 12. UAHC representative
- 13. Orthodox representative
- 14. Reconstructionist representative
- 15. Eliot Spack
- 16. Torah Umesorah representative
- 17. Jack Bieler
- \*18, Richard Joel
  - 19. Bernie Reisman
- 207 David Dubin

## **Assignment**

\* SHH will consult with a college-age expert to advise us on Hillell. SHH will aim to recruit senior policy advisors by December 20.

The function and purpose for the senior policy advisors and first steps for the board as laid out in VFL's memo of November 5, 1990 (attached) were approved.

**□** ASSIGNMENTS

**□ ACTIVE PROJECTS** 

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**FUNCTIONAL SCHEDULE** 

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**FUNCTION** 

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NO.	DESCRIPTION	PRIORITY	ASSIGNED TO (INITIALS)	DATE ASSIGNED STARTED	DUE DATE	COMPLETED OR REMOVE DATE
1.	Invite Rabbi Twersky Co prepare an an op ed piece.		SF	10/30/90	TBD	
2.	Meet with Alvin Schiff and Ackerman or Hat.		SF	8/7/90	TBD	
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	IMMEDIATE ACTION					
11.	Write a letter to Lester Crown confirming agreement to provide support for CIJE for three years.		SHH	11//28//9(	12//7//9	9
2.	Proceed with arrangements to engage Shulamith Elster as chief education officer.		SHH	11/28//90	12//15//9	9
38.	Ask Alvin Schiff or Jon Woocher to follow up with Ari Goldman of the New York Times about an article.	VISH E S	SHH	11//28//990	12//15//9	ð
4.	Francisco for suggestions of people to serve on the CIJE board.		emb	11,//2A//sar	17//15./9	1
55.	Consult with a college-age expert to advise us on Hillel.		SHH	11//28//9(	12//20//9	)
66,	Try to get the Jim Joseph Foundation to commit support for CIJE for a second year.	À	SHH	11//28//9(0	12//20//9	)
77.	Ask Mike Cole to review and simplify Federation bylaws for CIJE use.  AS TIME PERMITS		SHH	11//28//99(	12/31/9	)
88.	Work with SF to identify representatives of denominations to invite to serve as Council policy advisors.		SHH	8//22//90	12/45//9	)
99.	Work with MLM and HLZ to identify a fourth Council vice chair.		SHR	10/30/99	12//15//9	
10,	Follow up with Cummings Foundation.		SHH	8/17/1990	12/34//9	)
111.	Falk with Eli Evans about Revson Foundation funding.		SHH	8/77//99(C	12/34/9	)
112.	Follow up with Wilbur Daniels regarding scheuer Foundation support for Council.		ŞHH	8/77/990	/12//31//p	)



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13.	With HLZ, follow up with David Arnow to schedule a meeting with Arnow-Weiler familik	es.	SHH	8/7/90	12//311/991	1
14.	Prepare an invitation to prospective Council senior policy advisors. Consult with MLM re. denomination representatives.		sнн	8/22/90	12/31/991	I
15.	Recruit a chief professional officer.		SHH	8/7/90	9/11//99]	
16.	Consider inviting David Finn to serve as a member of the board.		SHM	8/22/90	TBD	
17.	Consider scheduling a series of meetings with the local leadership of 15-20 cities over a period of 6-9 months to present and discuss the final report.		знн	8/22// <b>9</b> 0	TBD	
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<u> </u>	Contact UJA to get a comple people to whom the media al			DPK	10/30/90	12/5/90	
2	Follow up with Jerry Strobe media in the home towns of			DPK	11/28/90	12/7//90	
3	Call Woochex and Rotman for final report mailing lists.			DPK	10/30/90	12/8//90	
U.	Work with staff at CJF to s	et up an <b>off</b> icæ,		DPK	11/28/90	12/15/90	
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1	Call Jon Woocher about the the affiliation of Corky Goodman, Lester Follack and Neil Greenbaum.			VFL	11/28/90	12//5//9(		
2	Ask Fox, Rotmam, Schiff and Woocher who might represent denominations and professional educators on CIJE board.  Prepare a grid of potential board members, Ask Schiff who is equivalent to Lamm in Torah Umesorah.			VFL	11/28/90	12/7//90		
3	Add a section to Council Steering Committee book with a page on each potential lead community.			VFL	11/28/90	12//7//90		
4	Write to seminary heads and offer reports to them for distribution.			VFL	10/30//90	12/7//90		
5.	Work with SHH to design and print Council letterhead.			VFL	10/30/90	12/15//90	1	
á.	Assemble list and draft thank you letters to persons who participated in the Commission effort.			VFL	11/28/90	12/15/900		
<b>-</b>	Consult with Norm Friedman of arrangements for hardcover be a small number of reports.			VFL	11/28/90	1/25//90		
З.	Maintain a running log of diof books and submit a quarte to the Steering Committee.			VFL	11/28/90	engoing		
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With SF, meet with Ismar S discuss ways to support pe dewellopment.	chorsch to rsonnel	À	HLZ	8/22/90	TBD	
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TO: FAX NO. (9/1) 9722-699951 SEYMENTE FOR Name AMMETTE HOCHSTEIN	FROM: FAX NO (2/4) 361-9942
Name AMETITE HOCHSTEIN	Name 65/2WY LES!
Company	Company
Street Address	Tele. No. ( ) Ext

CIJE Steering Committee plus a copy of the letter to Elul. Seymour, please note your 3 assignments re Board appointments. I hope all is well there.

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DIXIES OF BLOCKLUSTURY BYDEROUSE VERY XV-, AT 996

DATE MINUTES IBSSEED: December 17, 1990

PRESENT: Stephen H. Hoffman, Morton L. Mandel,

Henry L. Zucker, Virginia F. Levi ((Sec'y))

COPY TO: Seymour Fox, Annette Hochstein

I. The minutes and assignments of November 28 were reviewed.

It was noted that we need a system for control and oversight of the MAF funds being devoted to raising the quality of personnel for Jawish education. This includes a planning process, a statement of purpose, and a means for working in partnership with others to achieve our goal of preparing an elite within the field. This may require the establishment of a new steering committee and the identification of a staff person to focus on training programs.

Assignment

It was suggested that a simple accounting process be set up to control expenditures on behalf of CIJE. SHH will discuss this with Barry Reis.

II. Update on Board and Senior Policy Advisor Appointments

Assignment

SHH, HLZ, and VFL will develop assignments and a timetable for inviting people to serve on the board. To the list of potential board members, we will add William Shatten of Atlanta and Bennett Aaron or Miriam Schneirov of Philadelphia.

Mark Lainer has indicated an interest in serving on the board. He is working with his family on the possibility of funding, but is not encouraging at this point.

We will add Rabbi Fishman to the list of potential senior policy advisors.

### III. Update on Funding

- A. SHH has scheduled a phone call with the Jim Joseph Foundation to discuss support for two years.
- B. Crown support has not yet been resolved.

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l.	Imwite Rabbi Twersky to prepare an am op ed piece.		SF	10/30/90	TBD	
2	Meet with Alvin Schiff and Ackerman or Hat.		SF	8/7/90	TBD	
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follow up with Ari Goldman of	the		SHH	11/28/90	12/20//9(	
Call contacts in San Francisco	for		SHH	11/28/90	12/20//90	
Consult with a college-age expadvise us on Hillel.	ert to	Elvish	SHH	11/28/90	12//20//90	
		V E S	SHH	11/28/90	12/20//9(	
Reply to Stuart Eizenstat's le	tter.	17	SHH	12/14/90	12/21/90	
Call Rabbi Fishman about his r for funding.	equest		' sнн	12/14/90	12//21//90	
		10	SHH	8/22/90	12/31//9(	
		3	SHH	12/14/90	1/15/911	
A3 TIME FERMITS						
Follow up with Cummings Founda	tion.		SHH	8/7/90	12/31//90	
Talk with Eli Evans about Revs Foundation funding.	on		SHH	8/7/90	12/31/90	
	IMMEDIATE ACTION  Ask Alvin Schiff or Jon Wooche follow up with Ari Goldman of New York Times about an article Call contacts in San Francisco suggestion of person to serve the CIJE board.  Consult with a college-age expadvise us on Hillel.  Try to get the Jim Joseph Fount to commit support for CIJE for second year.  Reply to Stuart Eizenstat's lessent for funding.  Prepare an invitation to prospect for funding.  Prepare an invitation to prospect for funding.  Discuss with Barry Reis, an according to control cije expendent for the formatts.  As time fermits  Follow up with Cummings Foundated the first foundated the first foundated the foundated foundated the first foundated for the first founda	IMMEDIATE ACTION  Ask Alvin Schiff or Jon Woocher to follow up with Ari Goldman of the New York Times about an article.  Call contacts in San Francisco for suggestion of person to serve on the CIJE board.  Consult with a college-age expert to advise us on Hillel.  Try to get the Jim Joseph Foundation to commit support for CIJE for a second year.  Reply to Stuart Eizenstat's letter.  Call Rabbi Fishman about his request for funding.  Prepare an invitation to prospective Council senior policy advisors.  Discuss with Barry Reis, an accounting process to control CIJE expenditures.  As time fermits  Follow up with Cummings Foundation.  Talk with Eli Evans about Revson	IMMEDIATE ACTION  Ask Alvin Schiff or Jon Woocher to follow up with Ari Goldman of the New York Times about an article.  Call contacts in San Francisco for suggestion of person to serve on the CIJE board.  Consult with a college-age expert to advise us on Hillel.  Try to get the Jim Joseph Foundation to commit support for CIJE for a second year.  Reply to Stuart Eizenstat's letter.  Call Rabbi Fishman about his request for funding.  Prepare an invitation to prospective Council senior policy advisors.  Discuss with Barry Reis, an accounting process to control CIJE expenditures.  As TIME FERMITS  Follow up with Cummings Foundation.  Talk with Eli Evans about Revson	IMMEDIATE ACTION  Ask Alvin Schiff or Jon Woocher to follow up with Ari Goldman of the New York Times about an article.  Call contacts in San Francisco for suggestion of person to serve on the CIJE board.  Consult with a college-age expert to advise us on Hillel.  Try to get the Jim Joseph Foundation to commit support for CIJE for a second year.  Reply to Stuart Eizenstat's letter.  Call Rabbi Fishman about his request for funding.  Prepare an invitation to prospective Council senior policy advisors.  Discuss with Barry Reis, an accounting process to control CIJE expenditures.  As TIME FERMITS  Follow up with Cummings Foundation.  SHH  Talk with Eli Evans about Revson	IMMEDIATE ACTION  Ask Alvin Schiff or Jon Woocher to follow up with Ari Goldman of the New York Times about an article.  Call contacts in San Francisco for suggestion of person to serve on the CIJE board.  Consult with a college-age expert to advise us on Hillel.  Try to get the Jim Joseph Foundation to commit support for CIJE for a second year.  Reply to Stuart Eizenstat's letter.  Call Rabbi Fishman about his request for funding.  Prepare an invitation to prospective Council senior policy advisors.  Discuss with Barry Reis, an accounting process to control CIJE expenditures.  As TIME FERMITS  Follow up with Cummings Foundation.  SHH 8/7/90  8/7/90  SHH 8/7/90  SHH 8/7/90	IMMEDIATE ACTION  Ask Alvin Schiff or Jon Woocher to follow up with Ari Goldman of the Hew York Times about an article.  Call contacts in San Francisco for suggestion of person to serve on the CIJE board.  Consult with a college-age expert to advise us on Hillel.  Try to get the Jim Joseph Foundation to commit support for CIJE for a second year.  Reply to Stuart Eizenstat's letter.  Call Rabbi Fishman about his request for funding.  Prepare an invitation to prospective Council senior policy advisors.  Dissuss with Barry Reis, an accounting process to control CIJE expenditures.  As TIME FERMITS  Follow up with Cummings Foundation.  Talk with Eli Evans about Revson  SHH 11/28/90 12/20/90  SHH 11/28/90 12/31/90  SHH 8/7/90 12/31/90  SHH 8/7/90 12/31/90  SHH 8/7/90 12/31/90

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<b>11</b> .	Explore informally with jara the possibility of paying his stipend for his work for the	m a modest		Shh	12/14/9(	2/28/9	<u>.</u>
1122	Recruit a chief professional	officer.		Shh	<b>8</b> //7//90.	9//1//9/1	1
1133.	Comsider imwiting David Finr a member of the board.	n to serve as		SHH	8 // 222//990	TEREDO	
114.	Consider scheduling a series with the local leadership of over a period of 6-9 months discuss the final report.	15-20 cities		SHH	<b>8</b> //2/22//9900.	TEO	
115,	Work with staff at CJF to se	et up an office.		SHH	11//288//900	TEEDD	
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11.	With SHH and HLZ, develop assistand a timetable for inviting passive on the CIJE board.	giinants eople to		WFL	12/14//90	12/17//900	
2	Ask Fox and Rotman who might represent denominations and professional educators on CIJE	board.		VFL	11/28//90	12//20//90	
38,	Contact UJA to get a complete people to whom the media alert	list of was sent,	1	VFL	10/30/90	12/20//90	
4.	Follow up with Jerry Strober a media im the home towns of com	bout missio <del>naro</del> ,	W.E.	VFL	11/28//90	12/20//90	
5.	Work with SHH to design and pr Council letterhead.	int		VFL	10/30/90	12/31/90	
6.	Ask University Press staff abo plans for publicizing the fina	ut their 1 report.	15	VFL	12/14/90	12/31/90	
77.	Comsult with Norm Friedman on arrangements for hardcover bin a small number of reports.	ding of	3	VFL	11/28/90	1/23/90	

# Meeting with Steve Hoffmann

# August 13, 1990

- The Council for Initiatives in Jewish Education ((see separate agendan))
- 2) Cleveland
  - -- Sally Klein-Katz ((summer))
  - --hishtalmuyot
  - ---Pekarsky
  - --Getting started
- 3) Bronfman
  - --Bronfman's letter
  - -- Prepare for Bronfman meeting in Canada

#### Steve Hoffman Documents:

- 1) Notes on Council
- 2)) Algrendaa
- 3) Worklings discussertt ffrom Steere ffor Council
- 4)) FRAKK finoum SFF and ANH too Steevee in nessponse too Council

## working document

- 5) Stummarry off "passaring the battor" meeting in NYY, June 19990
- 6) Streeted as FAMX neggendings SFF and AMH as negglity too workings

### document

- 7) Meethamisson from Inniittiattiivess in Jewisch Educattioon
- 8)) Facillitatiing meeblaariism

## Meeting with Steve Hoffmann, MLM, Hank Zucker

#### August 14, 1990

- 1) Track 1
- 2) Track 2
- 3) Jack Bieler-Nechama Leibowitz
- 4) Cleveland as Lead Community
- 5) Implementation
- 6) Timeline
- 7) Mechanism
- 8) Commission report
- 9) Nov. 8
  - --PR
  - -- nature of party
  - -- check attendance ((Crown, Bronfman, Hirschingen))
- 10) How to handle Foundations
- 11) Corson and MAF gift
- 12) What will MAF gift go for?
- 13) Oren and Kibbutzim

# THE COUNCIL FOR INITIATIVES IN JEWISH EDUCATION MEETING WITH STEPHEN H. HOFFMAN AND SEYMOUR FOX

- 1. The purpose off the meeting is to discuss:
- a. The work off the Council;

  ((see attached list of elements discussed in June with MLM and HLZ & the beginnings of a time-lime))

  Governance

  Force management

  Implementing the plan

  Planning process for the various elements

  Who plans

  Strategic planning
- b. Immediate steps Staff Funding Lead Communities The Fellows Developing selected training programs Some foundations;
- c. The Council and the Institute: our role

# Planning for the Council for Initiatives in Jewish Education {cije.dox)}

- 1) Board off Directors (18-200 members)
- 2) Stafff (including a Chieff Education Officer)
- 3) Semior Pollicy Advisors (10-122 peoples, for community organization and strategizing)
- 4) "Relllowes" (educational advisorry group))
- 5) A lay Councill
- 6) Funding (too be desall with by MLMM, HIZ, SFF)
- 7) A permanent director (a federation-type professional), e.g. SHH)
- 8) Communications and PR (e.g. newsletter)
- 9) Lead Communities
- 10) Building the Profession
- 11) The Community
- 12) Programmatic Areas
- 13) Foundations and Their Impact
- 14) Research

# The Commission on Jewish Education in North America Time time, Planning and M.O. =- April 1 to Desember 31, 1990

1.,

The tasks ahead can be viewed under two headings:

- 1. The Commission report and completion of the Commissionss work (by June 1990);
- 2. Implementation off the report.

This paper outiliness the trasks for item 2, implementation of the report.

WHAT WHO WHEN

- A. The IJE (see paper, February 14)
- 1. Governance
- 2. Structure
- 3. Setting Up, Stafffing
  - a. Research, planning
  - b. Lead communities
  - c. Funding facilitation
  - d. Monitoring, evaluation & feedback
  - e. Diffusion of innovation
  - f. Outreach
- B. Implementing the Aution Alban & Recommendations
- 1. Immediate steeps, for early results and for maintaining the momentum
  - E.g. Developing selected training programs

Other

- 2. Community/financing
  - a. Encourage local commissions
  - b. Recruit local leadership

WHAT WHO WHEN

- c. Federation funding for Jewish education
- d. Encourage private foundations and families
- e. Funding for the IJE & lead communities
- f. Select lead communities

#### 3. Build the Profession

//

- a. Plan expansion of training
- b. Develop faculty for training
- c. Create and expand special training programs
- d. Improve quality of training
- e. Create professional leadership programs
- f. Provide student fellowships
- g. Develop in-service training programs
- h. Bring about recruitment plan
- i. Undertake survey of candidates
- j. Ete.
- x. Develop standards for salaries & benefits
- y. Develop ladder of advancement
- z. Encourage networking

#### 4. Lead Communities

- a. Determine which concept or scope of lead community
- b. Develop criteria for selection
- c. Develop selection process
- d. Select lead communities

## e. Community interface:

determine principles: e.g. ownership; quality; participation; pluralism; etc..

local planning unit

local funding

### f. etc...



#### COUNCIL ON INITIATIVES IN JEWISH EDUCATION

B. E

#### 1. Mission

The CIJE has six basic roles to fulfill -- advocacy on behalf of Jewish education; initiating action on the specific recommendations on personnel and community development, called for by the Commission on Jewish-Education in North America; forging new connections among communities, institutions and foundations; establishing and acting on a new research agenda; helping to facilite synergism within the emerging foundation community; and energizing new financial and human resources for Jewish education.

#### A. Advocacy

The best lay and professional leadership of the Jewish community need to be attracted to the cause of Jewish education. Visions of what should and can be achieved in the 21st century need to be repeatedly placed before our communities I leadership and the wherewithal to do so obtained. The CIJE can provide a unique blend of individual and institutional advocacy in North America.

### B. Initiatives

Several specific recommendations are being promoted by the Commission on Jewish Education in North America. These include the need to radically strengthen personnell in the field and deepen local community leadership's commitment to Jewish education. Through comprehensive planning programs and experimental initiatives in designated lead communities, CIJE will bring together continental institutions and other experts to yield breakthroughs in Jewish education development at the local level.

#### C. Connections

Creative people, institutions, organizations and foundations are all acting on new ideas in Jewish education. The CIJE seeks to provide a meeting place that will bring together:

- Funders and those with proposals for action;
- Proven ideas developed through foundation initiatives and communities eager to know what works:

 Institutions that are developing new approaches and the personnel and resources to make breakthroughs possible.

The CIJE will be a setting where funders can share accomplishments and possibly agree to join together in supporting new undertakings of large magnitue.

#### D. Research

While there are many people engaged in Jewish education research, there still appears to be no coordinated, systematic analysis of what works in Jewish education. Research interests have been understandably idiosyncrattic. The Commission on Jewish Education in North America found gaping holes in what we can say we know with real confidence, rather than relying on conventional wisdom. A comprehensive of con/> "Ux multi-year research agenda needs to be outlined by the best thinkers on the continent, assigned to the most promising talent, supported, and the findings critically examined and dissemimated."

#### E. Synergism

One of the most exciting new developments in Jewish education -- one that holds great promise for the field -- is the serious entry of strong private foundations into Jewish life in general and Jewish education in particular. This is an unprecedented development. foundations are deploying creative staffs and developing recognizeable signatures of their interests and accomplishments. Recruitment/, day schools/, media/, training high potential professionals, identifying master teachers and programs/, and Israel experiences are just a few of the interests being pursued. The richness of foundation endeavors is a real blessing. Through the synergy of coming together at the CIJE/ foundations could efficiently diffuse their best innovations throughout the lead communities and should they desire it even help each other advance their agendas by consulting with each other, exchanging professional resources, avoiding recreating notions, etc.

#### F. Energize

Through the work of the Commission on Jewish Education in North America and the Work of other entities, a new or the continuous cont



for Jewish education has begun to be identified. Generally these are people who are experts in general education who have an interest in Jewish affairs. Also, academicians with expertise in Judaica, the humanities, and social sciences want to contribute. CIJE will seek to identify these people and provide them with effective avenues to use their talents on behalf of the Jewish people, much the way we now benefit from many of the best lay leaders in the business community and other professions.

Further CIJE will attempt to generate new financial resources within local communities in partnership with existing resources and on a continental basis to back the ideas that are proven to work in Jewish education.

CIJE hopes to energize new professional and financial resources to add to the gifted people already at work. Ultimately local federations, school supporters, congregations, and consumers will need to dommit more resources to accomplish the Jewish education agenda for the next century. This will not be an easy thing to achieve. It is hoped that CIJE will be able to facilitate foundations interested in providing a quick start to the development of new innovative efforts and then provide some longer term support.

#### II. Method of Operation

The CIJE will not be a big new comprehensive direct service provider. It isn't seeking to displace any existing institution or organization. Rather, CIJE expects to operate with a very small core staff -no more than 3 or 4 professionals -- and work through the efforts of others -- JESNA, JCCA, CJF, Yeshiva University,, JTS,, HUC-JIR,, Reconstructionist College, Torah U Mesorah, denominational departments of education, Brandeis, Stanford, Harvard, Spertus, Boston Hebrew College, educator organizations, etc. This list could go on and on I The need is not for a new service delivery mechanism but for a catalytic agent -- one that cam convene meetings of peer organizations on the national scene, including denominational institutions and departments, communal agencies, foundations, and the like.

No existing organization plays this role today im Jewish education. CIJE, building upon the already successful engagement of these entities through the Commission on Jewish Education in North America, can play this role. The identity of all partmers would be preserved and their missions enhanced. The rich diversity of foundation interests would be infused into the consciousness of the established community.

#### III. Structure

A simple structure to govern the CIJE is envisioned.

#### A. Board

Approximately 20 to 30 people will govern the CLE. They will be drawn from among the leaders of the foundation community, continental lay leaders, outstanding Jewish educators, and leading Jewish academicians.

#### B. Senior Policy Advisors

A group of 10 to 12 senior policy advisors will provide ongoing professional guidance to the professional staff and board of the CVFE. They will be drawn from the ranks of the continental organizations and institutions and outstanding individual professionals.

#### C. CIJE Fellows

Beyond the Semior Policy Advisors group, the CLUE intends to assemble 50 or so fellows to provide intellectual, educational content to its work. These Fellows would be identified from among the people currently at work in Jewish education, and leading academicians and practitioners in general education, Judaica, humanities, and social sciences with a strong interest in Jewish life. In addition to providing ongoing advice to CUFE, the Fellows should be a rich resource for consultants for lead communities, foundation initiatives, the research agenda of CUFE, and the institutional objectives of CUFE working in concert with others.

#### D. Advisory Council

At least once a year CIJE will reconvene the members of the Commission on Jewish Education in North America, augmented with other key figures in Jewish education. This will provide an opportunity to check on the progress of implementing the Commission's recommendations and provide fresh insight on new developments that should be on CIJE's agenda.

#### E. Staff

The staff of CIJE will consist of a chief professional officer (initially Stephem Hoffman, the Executive Vice-President of the Cleveland Federation); a chief educational officer; and a planner. Appropriate support staff would be in place as well. An initial budget is attached.

8/28/90

SMM:gc:B1:39H

Att.

MINUTES; CONNULL STEERING COMMITTEE

DATE OF MEETING: Sappendober 111, 19990

DATE MINUTESISSUEED: September12,2,19900

PRESENT: Stephen H. Hoffman, David PKI KledamanorMonLonMentlMandel,

Virginia F. Lewii ((Sec'y))

COPY TO: Seymour Rox, Annettee Hochstein, HenryLL. Zhaker

4\*\*\*-----

Assignment I. The minutes and assignments of August 22 were reviewed.. VFL will see that all notes are added to the assignment list..

SHH reported that he had spoken with Shulamith Elstar about the position of chief educational officer. He also reported having imitiated discussions with Josh Elkim.

#### Assignment

Assignment

It was reported that there issan upplated Action Plan which will be placed in the Steering Committee books and used with senior policy advisors and consultant soon September 16. It was suggested that hall High, DPK, and VFL work together to develop a timetable for implementation to Incorporate in the Action Plan.

#### II. Lbegisticas

- A. It was agreed that SF and AH need not participate in Councill Steering Committee meetings by telecon, but that they should continue to receive minutes of these meetings.
- B. SHH is in contact with CJF about the possibility of serving as fiscal agent for the Council. Other options include the JCCA and the Cleveland Jewish Community Federation.
- It was also reported that Marty Kraar is working on arrangements for office space at CJF and will have a letter to SHH shortly.

# Assignment

C. A draft of the final report was to be delivered to senior policy advisors on September 11. It is lacking an executive summary and an acknowledgment section, both still to be written. It was suggested that SF and AH draft the acknowledgment section, leaving space for reference to their contribution, which will be prepared in Clevelamd.

## Assignment

The draft of the final report is to be discussed by senior policy advisors on September 16 and mailed to commissioners the following day. VFL will work closely with senior policy advisors to see that they meet or talk with their assigned commissioners for feedback on the report by October 1.

Council Steering Committee September 11, 1990 Page 2

#### III. Plans for September 16 Moeetings

A. Commission Senior Policy Advisors (10:00 a.m. - 1:30 p.m.)

A proposed agenda was reviewed and approved. It was agreed that SF and AH should be available in Jerusalem and D. Finn at his home in New York for a phone call at 10;30 a.m., The first item of discussion will be the draft final report, which will be reviewed page by page. ..'

B. Council Consultants ((2:00 4:4000 p.m.))

It was reported that Alvin Schiff, Josh Elkim, and Eliot Spack will participate in this meeting. Following the meeting, Spack will meet with his board to determine whether he or someone else should represent CAJE in the future. Barry Shrage is discussing with his board his possible involvement with the Council consultants.

The purpose of this meeting will be to elicit reactions to the current Action Plan.

#### IW.. <u>Funders</u>

Further action with potential funders is awaiting a conversation between SHH and Corky Goodman to confirm Crown involvement. With several major funders committed, it will be possible to move forward with the second tier group.

#### V. Plans for November 8 Commission Meeting

A. We will not refer to this as a celebratory event, as it has been suggested that the celebration should follow successful implementation.

Current plans call for the morning meeting to focus on the final report and plans for the Council. At the luncheon, MLM will comment on the Commission's impact on North America and the world, with particular reference to its impact on our relationship with Israel. This will be followed by the comments of Minister Hammer.

A question was raised regarding the advisability of calling upon foundation principals to comment on their plans for funding projects in Jewish education over the next five years. This is to be discussed further with senior policy advisors on September 16. The issue is what we gain if this presentation goes as we wish and what we lose if it does not.

Council Steering Committee September 11, 1990 Page 4

# **Assisame**ne

A visit with Ismar Schorsch was postponed. Alfred Gottschalk has submitted a proposal for Mandel support for a research center for Jewish education at HUC to which we will respond later. VFL is to distribute the proposal to the Steering Committee.

Shin reported that he visited the Ramaz School to follow up on Haskel Lookstein's recent visit with MLM. They discussed the need for Ramaz to, engage in strategic planning and for staff development to take place in Israel.

#### X. Next Meeting

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The next meeting is scheduled for Wednesday, October 10 at 7:30 a.m.

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1. Draft with AH the acknowl of the final report.	ledgment section		SF	9/11/90	9/17/90	
2. Talk with assistant to Prabout incorporating remainder to Commission report in GA practical commission.	ks about the		SF	8/22/90	10/10/90	
<ol> <li>Meet with Alvin Schiff and Hat.</li> </ol>	nd Ackerman or		SF	8/7/90	TBD	
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1.	Send next draft of final rep Rabbi Fishman at Torah Umeson			SHH	8/7/90	9/12//90		
2.	Talk with Corky Goodman abou Foundation next steps.	t Crown		знн	8/7/90	9/24/90		
3.	Confirm Blaustein Foundation writing with David Hirschhorn			SHH	8/7/90	9/30/90		
4.	Call Bob Hiller about Zanvyl Foundation funding.	T. Krieger		SHH	8/7/90	9/30/90		
<b>5</b> 5,	Develop a calendar of contact prospective funders, includit and method of approach.			SHH	8/22/90	9/30/90		
6.	Draft letter from MLM confirm Max Fisher support for Counc			SHH	8/7/90	10/10/90		
7/,	Follow up with David Arnow to a meeting with Arnow-Weiler			SHH	8/7/90	10/10/90		
8.	Follow up with Avraham HaCohoschedule a fall meeting with Foundation to request funding	Avi Chai		SHH	6/7/90	10/10/90		
9.	Follow up with Cummings Found	dation.		shh	8/7/90	10/10/90		
110.	Talk with Eli Evans about Rev Foundation funding.	vson		<b>ВНН</b>	8/7/90	10/10/94		
11.	Write to Wilbur Daniels regar Scheuer Foundation support for			SHH	8/7/90	10/10/M		
12.	With MIM, approach Ludwig Je. funding.	sselson about		SHH	8/7/90	10/10/X		
13.	Call Stephen Dobbs to set up for HLZ and SHH to meet with Foundation trustees during t	Koret		<b>ВНН</b>	8/7/90	10/10/90		
114:	Ask Phyllis Cook for help to potential funders on the Cou			SHH	8/7/90	10/10/94		
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COUNCIL STEERING COMMITTEE

SUBJECT/OBJECTIVE

HOFFMAN ASSIGNMENTS ALLINGMENTAL PROPERTY DATÉ 9/12/90 **ORIGINATIOR** VIII. ASSIGNED TO (INITIALS) DATE ASSIGNED COMPLETED OR REMOVE( DATE NO. DESCRIPTION PRIORITY DUE DATE STARTED 8/22/90 10/10/90 115. Work with SF to identify representatives SHH of denominations to invite to serve as Council policy advisors. 16. Talk with Barry Shrage about his availa-SHH 8/22/90 10/10/90 bility to serve as a Council policy advisor. 8/22/90 10/10/90 17. SHH Prepare an invitation to prospective Council senior policy advisors. Consult with MLM re. denomination representatives. 18. SHH 8/22/90 10/10/90 With SF, meet with Ismar Schorsch to discuss ways to support personnel development. 10/1.0/90 19. SHH 9/11/90 Work with DPK and VFL to develop a timetable for implementation of the Action Plan. 9/11/90 10/10/90 20, Make arrangements for Council fiscal agent. SHH 8/22/90 10/30/90 21. Consider inviting David Finn to serve as SHH a member of the board.. 10/30/90 22, Consider scheduling a series of meetings SHH 8/22/90 with the local leadership of 15\*20 cities over a period of 6-9 months to present and discuss the final report. 23. SHH 9/11/90 10/30/90 Arrange a meeting of potential funders of Jewish education projects in San Francisco, to include Mervin Morris. 12/31/90 8/7/90 24. Recruit a chief professional officer. SHH 25. SHH 8/7/90 12/31/90 Recruit a chief education officer. 26. 8/22/90 TBD SHH Consider introducing to the Council the concept of "lead institutions" such as day schools or camps. The Ramaz School is an example. 9/11/90 TBD SHH 27. Consider and respond to Gottschalk proposal

for a research center for Jewish education

at HUC.

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	elop invitation list fo ember 8 Commission meet			DPK	9/11/90	9/20/91	
con	k with PR people to arr ference and personal in ding Commission members	terviews with		DPK	9/11/90	10/10/90	
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1.	Add notes to assignment lis	€.		VFL	9/11/90	9/14/96		
2	Distribute Gottschalk propo Steering Committee.	sal to		VFL	9/11/90	9/14/90		
₃.	Place updated Action Plan i Committee books.		VFL	9/11/90	9/16//90			
4.	Work closely with senior po to see that they talk with commissioners for feedback report.	assigned		VFL	9/11/90	10/1/90		
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COUNCIL STEERING COMMITTEE

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1.	Consider the appointment of chairmen to the Council Boar Candidates: President of C. JESNA; C. Bronfmam, M. Fishe honorary chair)	:d. Uf, JCCA,		MLM	8/22/90	10/10/90		
2.	Talk with Mark Lainer about	funding.		MLM	8/22/90	10/10/90		
3.	Talk with Mel Swig of San Fi		MLM	8/7/90	11/18/90			
4.	Give closing talk at JESNA ( Leadership Conference.	Continental		MLM	9/11/90	6/11/91		
					:			
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9/12/90

# Commissioner Interview Assignments as of 6/90

#### Sr. Policy Advisor/Staff Commissioner

Seymour Fox Mona Ackerman
Charles Bronfman

Eli Evans

Alfred Gottschalk David Hirschhorn

Sara Lee

Seymour Martin Lipset

Isadore Twersky Charles Ratner

Annette Hochstein David Arnow

Norman Lamm
Haskel Lookstein
Robert Loup
Morton Mandel
Matthew Maryles
Florence Melton
Esther Leah Ritz
Ismer Schorsch

Stephen Hoffman Ronald Appleby
Max Fisher

Max Fisher Robert Hiller

Joseph Reimer Jack Bieler
Josh Elkin

Arthur Green Carol Ingall Mark Lainar Alvin Schiff Peggy Tishman

#### COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA

## Senior Policy Advisors

#### Agenda

Sunday, September 16, 1990 La Guardia Marriott 10:00 am 1:8030 pm

		<u>A</u>	ssignment
I,	<b>Disc</b> w	ssion of final report	MIM
m.		for report distribution and contact with ssioners	SHH
MI.	CIJE 1	plans	SHIH
IW.	Repor	t on status of funding	SHIH
<b>V.</b>	Prepa	rations for 11/8	MIM
	A.	Proposed invitation list	
	₽.	Schedule four thee dayy (100000 aam ■ 22:330 ppm)	
		1, 1010030 - Present and discuss final report	€×
		2, 11:300 - Present and discuss plans for cound	11
		3, 12:3030-2:30 2:30uncHeore	
		a. Thank yous	
		b. Remarks by Hammer	
		c. Comments from foundations on funding platfor the next five years	ÎIS
		d. Good and welfare	
	C.	PR coverage and follow-up	SHH

9/12/90 Page 2

Sr. Policy Advisor/Staff Commissioner

Stuart Eizenstat Arthur Rotman

> Donald Mintz Daniel Shapiro

Alvin Schiff Joseph Gruss

Jonathan Woocher Mandell Barman

> Maurice Corson David Dubin Irving Greenberg Lester Pollack Harriet Rosenthal Bennett Yanowitz

Henry Zucker John Colman

Lester Crown

Commissioners not assigned:

Irwin Field Ludwig Jesselson

CIJE.

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	INNIBIATE ACTION					
11.	With MIM, develop a calendar of contacts with prospective funders, including timing and method of approach,		SHH	8/22/90	10/3311/900	
2.	Work with DPK and WFL to develop a time- table for implementation of the Action Plan.		SHH	9/11/990	11/2//90	
3,	With SF, develop a list of commissioners to be called prior to the distribution of the report.		SHH	10/23//90	11/5//990	
44	Call Steve Solender to encourage his attendance on November S,		SHH	10/30/90	11/5/990	
5.	With WFL, review the attendance list to identify possible speakers.	7	SHIH	10/23/90	11/8//900	
6.	Work with AH on preparation of MIM's remarks for GA,	120	SHH	10/10/90	11/999A	
7.	Arrange a meeting of potential funders of Jewish educacion projects in San Francisco, to include Mervin Morris.		SHH	9/11/90	11/13/990	
3.	Wich MIM, develop a timetable for the CIJE over the next twelve number.		SHH	10/30/90	11/45/900	
<b>9</b> ,	Sond a formal letter and copy of Communication raport to Steve Dobbs and next with him during the GA.		<b>БНН</b>	10/30/90	11/300900	
10,	Recount a chief education officer.		SHH	8/71/990	12/155990	
	AS TIME PERMITS					
MI.	Work with SF to identify representatives of denominations to invite to serve as Econocil policy Advisors.		SHIL	8/22/890	11/15/99(0	
12,	Stay in sough with Corky Goodman about Crown Foundation next stops.		SHH	8/71/990	11/30/990	3

♦ December 1981

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**ASSIGNMENTS** 

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FUNCTION COUNCIL STEERING COMMITTEE

SUBJECT/OBJECTIVE HOFFMAN ASSIGNMENTS

ORIGINATOR VFL DATE 10/30/90

INO.	DESCRIPTION	PRIORITY	ASSIGNED TO (INITIALS)	DATE ASSIGNSD STARTED	DUE OATE	COMPISTSO ORREMONSO DATE
13.	follow up with Cummings Foundation.	*	SHH	8/7/90	11/30/90	
146.	Talk with Eli Evans about Reveon Foundation funding.		SHH	a //7//5900	11/30/990	
15,	Follow up with Wilbur Daniels regarding Somewer Foundation support for Council.		SHH	8/7/990	11/30/90	
6.	With NLM, approach Ludwig Jessakaom about funding.		SHH	8/71/9900	11/30/990	
17.	With HLZ, follow up with David Arnow to schedule a meeting with Arnow-Wither familie	B ,	SHH	8/7/990	11/30//90	
18.	Write to seminary heads and offer reports to them for distribution.		SHH	10/30/90	11/30/90	
19.	Work with MLM and HLZ to identify a fourth Countril vice chair.	13	SHH	10/30/90	12/15/90	
20.	Recordit a chiaf professional officer.		SHH	8/1/90	9//11//9911	
21.	Prepare an invitation to prospective Council senior policy advisors. Consult with MIM ra. denomination representatives.	4	SHH	8/22//90	TBD	
22.	With SF, meet with lamer Schorsen to discust ways to support personnel development.		SHH	8/22/990	TBD	
23.	Consider inviting David Finn to serve as a member of the board.		SHH	8/22/90	TBD	
24,	Consider scheduling a series of meanings with the local leadership of 15-20 cities over a period of 6-9 months to present and discuss the final report.	•	SHH	8/22//90	TED	
25,	Consider introducing to the Council the concept of "load instituteons" such as day schools or camps. The Ramax School is an example.		SHH	8/22//90	TBD	
26,	Consider and respond to Gottschalk proposal for a research eapter for Javish education at AUC.		SHH	9/11/90	<b>TBD</b>	į

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ASSIGNMENTS

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**FUNCTION** 

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	T 3 AMP (TREV. LOYER) PROVIDED IN U.S.A.	ORIGINATOR	VFL		D/A	TE 10/30	1/90
346)	OESCRIPTION		PRIORITY	ASSIGNED TO (INITIALS)	OATS ASSIGNED STARTED	DUE DATE	COMPLETED OR REMOVED DATE
1,	With Shill, consider using Ken most recent release as the base press release.			DPK	10/30/90	11/14800	
2.	Comment Jerry Strober and UJA a compilete list of people to media alert was sent.			DPK	10/30/90	11/2//90	
3,	Prepare a list of key points by MLNI in making his opening			DPK	10/23/90	11/5//90	
4,	See that prass kits are prepared	ared.		DPK	10/23/90	11/5//90	
5,	Prepare bullat points for use at press conference.	by MLM		DPK	10/30/90	11/5//900	
6.	Talk with Strober about his i	nandling of		DPK	10/30/90	11/5/90	
7,	Chall Womether and Ratman for final report mailing limets,	suggested		DPK	10/30/90	11/8/990	
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FUNCTION	COUNCI	STEERING	COMMITTEE	
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NÖ.	DESCRIPTION		PRIGNITY	ASSIGNED TO (INITIALS)	OATE ASSIGNIED STARTED	Dlit 6AIS	COMPLETED OR REWIGHTED DATE
1.	Work with SHH to design and p Connedi lenterhead.	print		VFL	0¢\)l&\01	11/30/90	
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**FUNCTION** COUNCIL STEERING COMMITTEE

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		ORIGINATION	VFL		D	ME 10/30	0//9900
NO.	DESCRIPTION	4.,444	PRIORITY	ASSIGNED TO (INITIALS)	OATÉ ASSIGNED STARTED	DUECDAFÉ	GR REMOVED DATE
1.	Whith SHHI, work with MLMI to de clear formulation for reporting funding.	vš10p a . ng on		HLZ	10/23/90	11 <i>/7</i> //////////////////////////////////	
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# Mandel Associated Foundations

Fax No .:

Fax No.: 972-2-699951

216-361-9962

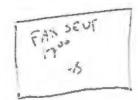
קרן ממנדל

Tell:: 972-2-668728

22a Hatzfira St., Jerusalem, Israel

<b>ੀ</b> ਰੋ:>	Mr. Morton L. Mandel	Date:	December 5, 1990
_		Pages: —	2
From: -	Seymour Fox		
riom.			

Message



#### Dear Mort:

- 1) Annette and I were pleased to learn that things have worked out with Shulamith Elster.
- 2) I believe I need a 5-minute conversation with you before our scheduled conversation on Sunday so that we can complete the preparation of documents for the Institute board meeting. The issue that needs to be discussed is how to treat the relationship of the Institute to MINA in these documents.
- 3) Annette informed the Jewish Agency that she finds it impossible to join the interim committee for the Education Authority.
- 4) Could your office please let me know whem and where I could call you on Thursday or Friday.

Thank you.

Seymour

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Torah Umesorah

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National Society for Hebrew Day Schools

November 26, 1990

Mr, Morton Mandel Commission of Jewish Education in North America 4500 Euclid Avenue Cleveland, Ohio 44103

Dear Mr. Mandel:

I again want to express my appreciation for the opportunity which we had to participate im The rooent-meating of the Commission in Jewish Education in North America.

Since that meeting, we have given much consideration to the question of how best to proceed with respect to the major recommendations made by the Commission in its final report. In our view, the most promising form of activity is the recruiting and training of teachers and other professionals in the field of Jewish education.

As the representative body of more tha five-hundred and fifty Hebrew Day Schools in the United States and Camada, with strong ties to institutions of higher Jewish learning which graduates several hundred Hebrew teachers each year, we would like to develop a project for the training of persons who serve or will serve in these institutions.

Before we prepare a proposal, however, we believe it best to receive some indication regarding the possible scope of financial support for such a project and the pragmatic components which it would encompass. Accordingly, we respectfully ask for the opportunity to meet with you and staff members so that we can jointly explore a mutually satisfactory approach.

I look forward to hearing from you.

With kindest appreciation, I remain,

Sincerely yours,

gisting doll

Rabbi Joshua Fishman Executive President

JF/ms

תורה ומסובה

#### PROPOSAL FOR

#### DEVELOPING A STRATEGIC PLAN

FOR JEWISH EDUCATION FOR YESHIVA UNIVERSITY

#### Submitted to:

Rabbi Robert Hirt,

Vice President for Administration and Professional Education

Ukeles Associates Inc. Suite 505 611 Broadway New York, N.Y. 10012

212 260-8758

FACSIMILE HEADER SHEET 73138 (5/90) PRINTED IN U.S.A. DAT	TE: /2/4 TIME: NUMBER OF PAGES SENT: /
TO: FAX NO. (P/f) 972 2-69995/	FROM: FAX NO. ( ) 36 1. 9962
Name SCHMOUR + ANNETTE	Name BYWWY LEVY
Company	Company
Street Address	Tele. No. ( )Ext

Seymour & Annette - filed index on western

H- Attached is a proposed from Yeshive Univ.

MLM asked me to get your reactions and advice
on how to proceed with it.

2- In reviewing the mailing lists, Steve asked
one to check with your on who some people are:

Chairm Brang lko I Kery Ports

Steve Copeland Jeducators Pools from

Howard Deitcher Jewsolau Fellow From

Refer Shapley Suntains for land

3 - What is your advice on possible board members from the denominations (excluding seminary heads) and professional educators?

"Faco. AM are our philanthropic meetings/yvud^-- ~ Please call Wed. AM, if possible.

Thanks,

# COMMISSION ON JEWISH EDUCATION IN NORTH AMERICA

4500 Ewelled Avenue Clevroland, Ointer 44 102 216/jy11+>05ww

S-Ummissionigra Monron L. Mandel

Chairman

Mona Rikhis Ackerman Romald Appletov David Arnow Mandell I.- Berman

Irack Briefer Charles R. Bromfman

IJohn C. Colman

Maunite S. Corson

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David Dxibin

Stuant E. Eizenstar

Kordhura lélikim

Elli N. Ewans

Irranim S. Fireld Max M. Fisher

Alfred Gottschalk

Anthur Green

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Joseph S. Gruss

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w.aarol K., Ingall

Ludwik Jesselson

Hlenry Koschitzky Mark Lainer

Norman Lamm

Saria S. Lee

Scanneour Maritin Lipset

Hackel Looksrain

Robert E. Louis Matthew J. Maryles

Horance Melton

Donald R. Mintz

Lester Pollack

Charles Rumer

Herhor Leah Ritz

Harriot L. Rosenthal

Allyin I. Schiff

Lionel HI Schipper Hamar Schorsch

Harold M. Schulweis

Daniel S. Shapiro

Margaret W. Tishman

Lattore Twersky

Bannott Yanosvit Ilsaiah Zaldin

#### Jn Formfition Serior Policy Advisors

David S. Ariel SOMMOUT FOX Annette Hochsiein Stephen H. Hoffman Martin S. Kiraar Arthur Rotman Curly)i Schwartz Herman B. Stein Konathan Woocher Henry L. Zucker

Director

Henry L. Zucker

Staff

Mark Gurvis Virgini, 12 Levi Joseph Reimer

TO:

FRiferids off the Commission on Jewish Education

in North America

FROM:

Montton II. Mandell, Officiencen

You may know that the Commission on Jewish Education in North America was convened by the Mandel Associated Foundations, JCC Association, and Jewish Education Service of North America in collaboration with the Council of Jewish Federattions. a two-year period, the Commission considered issues in Jewish education. This process culminated on November 8, 1990 with the release of A Time to Act: The Report of the Commission on Jewish Education in North America, I am pleased to share a copy of that report with you.

As you will see, the work of the Commission is continuing through the Council for Initiatives in Jewish Education. Stephen M. Hoffman, executive view president of the Jewish Community Federation of Cleveland, is serving as Acting Director. If you would like more information about the work of the CIJE, please feel free to write to Steve at 1750 Euclid Avenue, Cleveland, Ohio 44115.