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Hebrew Union College-Jewish Institute of Religion.  
Alfred Gottschalk, 1972-1993.

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# MEMORANDUM

From Rabbi Daniel B. Syme  
To Ms. Sara Lee, Ms. Sally Goodis, Dr. Michael Zeldin  
Copies Rabbi Howard Bogot  
Subject

Date Feb. 11, 1981

Dear Sara, Sally and Michael:

From time to time I have found it helpful to circulate a copy of the enclosed UAHC/HUC-JIR agreement as a means of keeping lines of communication and knowledge. With so many of us new to the scene, it occurred to me that no one other than myself had ever seen this.

I send it to you for your information and your files. All the best.

encl.



Union of American Hebrew Congregations  
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100



## APPENDIX C

### TEXT OF AGREEMENT

between the Commission on Jewish Education and the JUC-JIR relevant to the preparation and publication of educational materials for experimental purposes, adopted March 24, 1953.

#### Preamble

This agreement recognizes the principle that the primary tasks of creation and publication of Reform educational materials of a popular nature for the congregations is the function of the Commission on Jewish Education. Nevertheless, the professors of the HUC-JIR can aid the Commission in the creation and development of such materials. Therefore both parties in the spirit of mutual cooperation and the common desire of furthering the work of Reform Jewish education enter into the following agreement:

1. AREA OF THE AGREEMENT . . . This agreement shall apply to the area of publication of educational materials of an experimental nature designed for use in Reform congregations. It shall not affect the preparation and publication of materials created for direct use in educational courses at the HUC-JIR or research in the field of religious education or any materials of an academic or scientific nature.

2. EXPERIMENTATION AND AVOIDING DUPLICATION . . . The professors of education of the HUC-JIR shall have the full opportunity of preparing in mimeographed form or similar methods for experimental use only such educational publications which originate in the HUC-JIR. The use of such experimental materials shall be confined to a maximum of fifteen congregations and limited to an experimental period of one year except where, by mutual written assent, more extensive experimentation is agreed upon. Notification of such experimentation shall be given by the professor to the Commission, and the materials shall bear a statement to the effect that they are for experimental use only under agreement by the Commission and the HUC-JIR.

To avoid duplication the professors of HUC-JIR and the Director of Education of the Commission should discuss at the beginning of the academic year the materials considered for experimentation and determine whether any of the proposed materials involve unwarranted duplication with those already available or under contract.

3. PUBLICATION . . . If, after the completion of experimentation, the professors of education of the HUC-JIR shall deem such materials worthy of publication they shall be prepared for submission to the Commission. The Commission shall determine within a period of a year whether it wishes to publish same. In the event that the Commission declines, the material shall be returned to the author who shall be free to publish same with any publisher, subject to conditions in Item 1 above.

4. A. This agreement shall also apply to all audio-visual materials that offer a practical technique of experimental production.

B. To aid in the development of audio-visual materials, the professors of the HUC-JIR shall also serve as members of the Audio-Visual Committee of the Commission which should, from time to time, assign to them experimental projects in which the professors are particularly interested.

- C. It is understood that the HUC-JIR reserves the right to produce in all audio-visual media promotional materials in its own behalf, and any materials of an academic or scientific nature.
5. COOPERATION . . . To further the closest possible cooperation between the Commission and the HUC-JIR in their common endeavors it is agreed that (a) there shall be free exchange of information relevant to experimentation and publication, (b) there shall be exchange of suggestions for fruitful areas of work in preparing educational materials, (c) the professors of religious education shall be members of the Commission.
6. TERM OF THE AGREEMENT . . . This agreement shall be in effect for a period of five years from the date thereof. It shall remain in force thereafter until such a time that reconsideration of the agreement shall be sought by either the Commission or the HUC-JIR and a new agreement reached.



Methinks this is the memo --- 1953 -- but note when  
dbs shared with college staff ----and our staff---  
perhaps the higher ups have to be reminded.....



638 Artwood Drive  
Philadelphia, PA 19115  
April 18, 1983

Dr. Alfred Gottschalk  
President  
Hebrew Union College  
3101 Clifton Avenue  
Cincinnati, Ohio 48220

Dear Dr. Gottschalk:

I started to write this letter several times. Each time I failed to complete it because I felt I was not objective enough. I thought that I was overreacting as the father of a rejected candidate for Hebrew Union College.

However, a recent item in the Philadelphia "Jewish Exponent" set my blood boiling again and made me determined to tell you how I felt, not only as a father, and an educator, but also as a Jew - and a long-standing Reform Jew who happens to be a past president of a congregation in good standing with UAHC.

When I first heard that Josh was turned down as a rabbinical candidate, I was disappointed for him, but I recognized that admissions procedures are imperfect tools, that they are largely subjective, and I was ready to accept the disappointment with him. However, his succeeding conversation with a member of your staff really offended me.

He was given three major reasons why he was rejected. First, his grades were not that good. True. I think that a close examination of his grades, however, would demonstrate that in the field he sought to go into, he could do the work easily. I don't think he would have turned out to be a great rabbinical scholar, but from my observations, what we need are more pastoral rabbis, not scholars. Few congregations ask prospective rabbis their class standings. We look not so much to rabbis for scholarship, as leadership. We need rabbis to motivate, comfort and lead their congregations in the constant fight for Jewish survival, both on the personal and communal levels. I believe in scholarship, and I believe that every rabbi should be well-grounded in all aspects of Judaism. However, scholarship is not the "be-all and end-all".

Second, he was told that he was immature and did not exhibit good inter-personal relationships. Obviously, your psychologist uncovered a deep-rooted problem. If that is true, you should have told him in a confidential letter, so that he could get help. If no such problem surfaced, then that statement is gibberish, and I don't believe it is substantiated by the references which you



April 18, 1983

received. How can you make such judgments, based on one interview and a few hours of testing, of a candidate? To what avail are positive references?

Perhaps one of the reasons that there are unfortunately so many rabbi-congregational problems is that your selection system is too imperfect. Perhaps you don't know what makes a good rabbi, and you don't know what to look for in a candidate. I think you are misreading the candidates.

Finally, he was told that he had not made a significant contribution to Judaism during his college career. I find that the most offensive statement. I did not know that we were required to wear our Judaism on our jackets to prove our commitment. It's true that, during his college years, Josh was not as active as he would have liked to have been. There were many things he would have liked to have done, and did not. The financial pressure, very frankly, was too great.

In order for him to attend the school of his choice, he borrowed to his full capacity; I borrowed; and he had to work. Right now, as a matter of fact, he drives a bus during his off-hours to pay expenses. He did try to teach in Hebrew School, but felt he could not devote the hours necessary, considering the financial return. I feel that was a relatively mature decision.

Students today have difficult times financially, more so than when you and I went to school. Funds are awarded only on the basis of the parents' income. Between the competition of school and the financial pressure, I don't see how they make it at all. I think when you judge people you should judge them on their circumstances, not some ideal situation or even those of their compatriots. I also feel that it is possible for someone to superficially delve into an activity without a real commitment. Your committee would select this person without looking beyond the activity itself.

Josh was also told that if he went out, worked in the field, got an M.A., then perhaps he could re-apply for 1984-85. I advised him to forget it.

I might have been able to live with all of the foregoing and our collective disappointment if I had not read the enclosed item from the "Jewish Exponent". Ever since I have been active in my Temple, I have heard nothing but the continuing need to pay our MUM dues. We were told that 50% of the dues goes to HUC to train Reform Rabbis. I was required to meet with MUM Committees and work out a payment program, even though we had a significant deficit. But we recognized the need for UAHC and HUC, and made payments when we couldn't pay the gas bills or repair the roof, and we even delayed the mortgage payment. I stood before my congregation at the annual



April 18, 1983

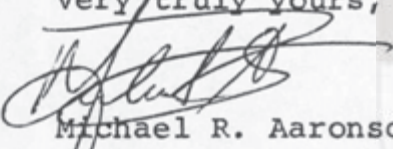
meetings and faced angry cries to delete this payment, that we got nothing for our money. I spent more time defending MUM than I spent defending increases in the rabbi's salary.

The reward that all of us who fought for and paid dues to UAHC got is that you are using our money, earmarked for the training of reform rabbis, to train people who want to be conservative rabbis. My question is, why? If my congregants wanted conservative rabbis trained, they would join that movement. What was Rabbi Magidson's commitment to Reform Judaism when you selected her? It proves beyond a shadow of a doubt that your selection process is wrong. Intellectually and morally you have been dishonest with those of us committed to the Reform movement and those rejected rabbinical candidates committed to our movement.

Perhaps it is time for a review of the procedures and goals of HUC by an independent committee. Certainly the individual congregations are going to be asking more and more questions if the present trend continues.

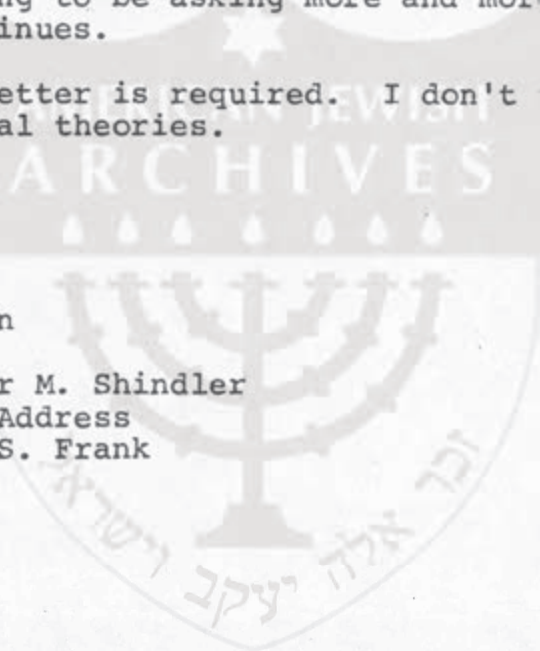
No reply to this letter is required. I don't think I could stand any more pedagogical theories.

Very truly yours,



Michael R. Aaronson

c: Rabbi Alexander M. Shindler  
Rabbi Richard Address  
Rabbi Bernard S. Frank





# Close vote rejects woman rabbi's bid

By IAN BLYNN  
Of the Exponent Staff

Reform Rabbi Beverly Magidson, who fell four votes short of becoming the first woman admitted to membership in the Conservative movement's Rabbinical Assembly, says that she will try again next year. The vote came Tuesday after four hours of often impassioned debate among the 285 rabbis at the R.A.'s 83rd annual convention in Dallas, which ended yesterday.

"It was such a close vote, it would be a shame not to try again," Rabbi Magidson of St. Louis told the Exponent.

Rabbi Magidson, who received her ordination in New York from the Reform movement's Hebrew Union College-Jewish Institute of Religion, needed 214 votes to gain admittance to the R.A. After two separate votes, the tally was 210 in favor of admittance and 75 against.

The R.A.'s constitution requires a 75 percent vote of members present in order to admit a candidate who has not been ordained by the Jewish Theological Seminary of America in New York, the Conservatives' rabbinical college. Rabbi Magidson got about 74 percent.

Rabbi Magidson, who was in St. Louis during the convention, said she had not expected to win and was "pretty happy" with the high percentage of votes in her favor.

"It's a very good sign that the Conservative movement is in favor (of accepting women as rabbis)," she said. "It's just a question of a year or two." The rabbi, who is the mother of a infant boy, is currently interim chaplain at Jewish Hospital in St. Louis.

Only the Reconstructionist and Reform movements ordain women as rabbis. The issue has been under consideration in Conservative circles for



**RABBI BEVERLY MAGIDSON**  
... plans to try again

a number of years. Orthodox Judaism rejects the idea as totally against Jewish law.

Rabbi Michael Monson of Philadelphia, who sponsored Rabbi Magidson's application to the R.A. and was a leader in an ad hoc committee to admit women to the Conservative rabbinate, said that "without doubt," the issue will be presented at next year's convention. Rabbi  
(Continued on Page 87)

## Woman rabbi loses close Conservative vote

(Continued from Page 4)

Monson, executive director of the Jewish Association for College Youth in New York, said he was encouraged by the close vote.

"We went down (to Dallas) thinking we would lose," he said.

Rabbi Gerald Wolpe, president of the Philadelphia Board of Rabbis and one of the 12 local rabbis attending the conference, said that the close vote "showed real acceptance" of bringing women into the organization.

Rabbi Wolpe, who supported admitting Rabbi Magidson to the R.A., said the closeness of the vote came as a "complete surprise," even to the issue's proponents.

Observers noted that if she had been accepted, the assembly would have implicitly recognized the legitimacy of women rabbis and rejected the Jewish Theological Seminary's policy of not ordaining women.

Rabbi Wolpe said that avoiding such divisiveness was a major issue raised by opponents of the proposal.

Despite her Reform ordination, Rabbi Magidson describes herself as a Conservative Jew.

"My personal observance is Conservative," she said. "That's where I'm at religiously." Being accepted by the R.A., she said, would have given her "a label appropriate to my own observance." Conservative acceptance would also have widened her job prospects, she said.

The debate opened with the two sides each allotted a 10-minute presentation. Rabbi Fishel A. Pearlmuter of Toledo,

who chaired the ad hoc committee, spoke for admittance of Rabbi Magidson, and Rabbi David Novack of Queens, a leader of the opposition, spoke against the proposal. The opening speakers were followed by about 25 rabbis who each had two minutes to speak, according to Rabbi Seymour Rosenbloom of Congregation Adath Jeshurun in Elkins Park.

"It was a really good debate from the point of view that everyone gave everyone else respect," said Rabbi Martin Sandberg of the Suburban Jewish Community Center-B'nai Aaron, in Havertown.

Rabbi Sandberg said there were actually two votes. The first was conducted as a standing vote and resulted in 205 in favor and 75 against. Supporters of Rabbi Magidson, seeing that not all the rabbis had been present, then demanded a roll call vote which resulted in the final tally.

"Between the two votes, there was a lot of yelling and shouting," Rabbi Sandberg said. "It got very emotional."

"I think this will be added impetus to the Theological Seminary to take the matter off the table and accept women students," Rabbi Sandberg said.

Rabbi Rosenbloom, who also supported the measure, said there was support following the vote for amendments to the R.A. constitution. The amendments being talked about, the rabbi said, would be to allow member rabbis who do not attend a convention to mail in their votes, and to reduce the percentage vote needed to accept rabbis ordained at other seminaries.



HUC-JIR  
Cm  
March 8, 1983

Rabbi Alfred Gottschalk  
President, HUC-JIR  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

I have your letter of March 1st regarding the Jake Marcus TV lectures. I do not understand how these rumors started and this one is absolutely absurd. You know very well that we are not accredited to give any kind of college credit. So how can we possibly give credit for these courses?

The lectures, once filmed, are intended essentially for use in religious schools, camps, home, and synagogue, as well as for adult education. It may be, of course, that some university offering a credit course in American history may use them but this is scarcely the establishment of a credit course under the aegis of the UAHC. Fred, although I know the College-Institute is using our Torah Commentary for some of its courses and is giving credit for these courses. This does not mean that we are offering any such courses.

Since you raise this subject — and I had asked Ted to handle this with Uri personally and in an informal manner — I am surprised to learn that the College-Institute TV film on Teacher-Training is being given national distribution. This clearly is a violation of the agreement between the College-Institute and the Union. We ceded local teacher education in those communities where the HUC-JIR has a campus, but we did not and never will cede the production of materials for national distribution. As a matter of fact, this violates not only our written agreement but the personal promise which I had been given. As you will recall, the original brochure described the plans for the new California venture, speaking of a TV section and I specifically asked whether this was for the production of national programs. The answer is unequivocally no, "it is intended for the showing of films strictly for local utilization." It is on this basis that I endorsed the College-Institute program for the West Coast, even as I re-endorsed it at the last Board meeting and frankly I am deeply disappointed.

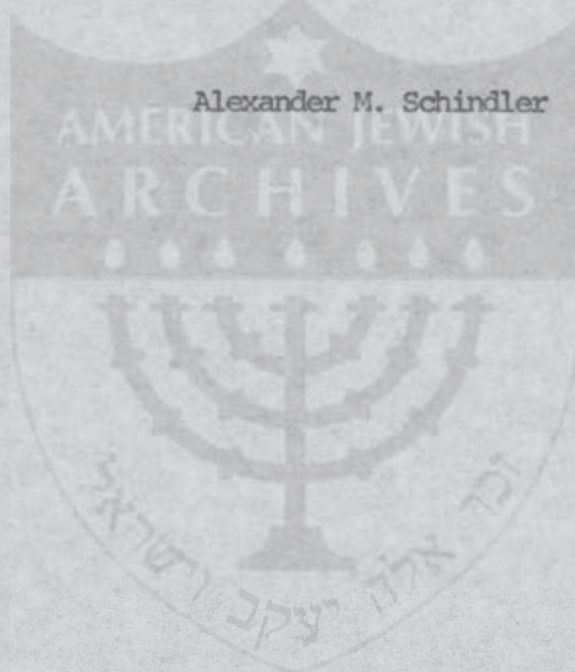
As I said, I was going to have this raised in an informal way via Ted and Uri but your formal letter concerning the UAHC's non-existent credit program emboldens me to make this plaint formal too.

Rabbi Alfred Gottschalk  
March 8, 1983  
Page -2-

Looking forward to seeing you in Los Angeles and with warm regards,  
I am

Sincerely,

Alexander M. Schindler



D8N





HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION  
*Cincinnati • New York • Los Angeles • Jerusalem*

THE PRESIDENT

3101 CLIFTON AVENUE • CINCINNATI, OHIO 45220  
(513) 221-1875

PERSONAL & CONFIDENTIAL

March 1, 1983

Rabbi Alexander Schindler  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, NY 10021

Dear Alex:

I have heard from Dr. Jacob Marcus that about a year ago Dan Syme asked him to do twelve television shows on the American Jew; that it was for a "University Without Walls" program of the UAHC; that it was the intention of the Union to set up courses at colleges and universities, as well as synagogues, for credit. If this is so, it contravenes our understanding as to the nature of the relationship between the Union and the College with respect to academic credits and academic recognition. I would appreciate knowing what the Union's intentions are in these matters.

It was good seeing you, Rhea and John in Los Angeles. I was glad to see that you have made a full recovery.

With all good wishes.

Sincerely,

  
Alfred Gottschalk

AG:dv

DSD



File-1/R



File

HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION

Cincinnati • New York • Los Angeles • Jerusalem

THE PRESIDENT

3101 CLIFTON AVE. • CINCINNATI, OHIO 45220-3409  
(513) 221-1875

December 16, 1983

Rabbi Alexander M. Schindler  
President  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

Dear Alex:

I have your letter of December 6th and your reflection on Sam Adler's letter. By and large, with all our deficiencies, I am heartened by the standards that have been set by our School of Sacred Music and the level to which Jewish music has been raised in the synagogue in a relatively short period of time.

The above, notwithstanding, there is undoubtedly room for improvement. I would, however, urge you not to get carried away by Sam Adler's critique. I have tremendous respect for him and his opinions as well as those of Eric Werner.

The School of Sacred Music will be undergoing a transition soon because Jon Haddon will be leaving and entering into synagogue life. We shall soon be conducting a search and I have asked Sam Adler to help us in that search. I would also welcome your ideas if you have any with regard to a successor.

I am always ready to listen to you, Alex, on any subject, including the improvement of American Jewish liturgical life. What is sad is that Sam Adler will not leave his position to assume a comparable one at our School of Sacred Music because, as he put it, we are too narrow-gauged for his interests. Eric Werner has created no successor whom we can point to. So if you want to sit behind my desk for a while and grapple with the problems of adequate personnel for what we need to do, as well as some of the other problems of funding programmatic innovations, you are cordially welcome to do so.

With thanks for your interest and with all good wishes to you and Rhea for the secular New Year, I am,

Yours sincerely,

Alfred Gottschalk

AG:dv

cc: Sam A (C)  
2/16/84

December 6, 1983

Rabbi Alfred Gottschalk  
HUC-JIR - President  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

Sam Adler sent me a copy of his letter of November 10 in which he raises the problem of music at HUC-JIR. Obviously I would be more than pleased to get together with you to discuss the situation.

I'm not well informed about what goes on at the School but I do know this: as I go about the congregations, I am often appalled by what goes on. I speak now not so much of the larger congregations that have invested cantors, but of the rest of the country, where music presumably is influenced by the rabbinate. The condition there is appalling. I hear Chanukah melodies on a Friday night, Passover melodies on Simchat Torah. It is the kind of mish-mash which makes anyone who is schooled in the synagogue's musical tradition cringe.

I really have no right to interfere here, but you ought to know what the problem is from where I sit, and if there is anything I can do to help remedy things, just call on me.

Warm good wishes.

Sincerely,

Alexander M. Schindler



*Be the on tape*

THE UNIVERSITY OF ROCHESTER  
EASTMAN SCHOOL OF MUSIC  
26 GIBBS STREET  
ROCHESTER, N. Y. 14604

November 10, 1983

Rabbi Alexander Schindler, President  
Union of American Hebrew Congregations  
838 Fifth Ave.  
New York, NY 10021

Dear Alex,

I had a note from Eric Werner yesterday and I would like very much to see if we can't satisfy him and I feel, rightly so, the entire field of Jewish music and all those concerned in liturgy by having a meeting of the four of us. I enclose my letter to Fred Gottschalk to you so that you will be appraised of the situation.

I know that things are very busy with you at this time with the convention coming up in Houston, but perhaps early next year the four of us can sit down and have a long talk that I feel will be beneficial to the entire field of liturgical music and especially to our movement.

Carol joins me in sending much love from house to house.

Always,

*Sam*  
Samuel H. Adler  
Professor of Composition  
Chairman

SHA:jkg

Enclosure

*Give this to me so I can get photo letter to Fred -  
on Wed please  
N. with much*

November 10, 1983

Dr. Fred Gottschalk, President  
Hebrew Union College  
Jewish Institute of Religion  
3101 Clifton Ave  
Cincinnati, OH 45220

Dear Fred,

It's been a long time since that little encounter in Cincinnati at David Aaron's ordination when you asked me to reserve some time for a discussion concerning the general situation of music at HUC and other matters connected with it. I'm very anxious to discuss these matters with you and hope that I will hear from you soon so that perhaps Alex Schindler, Eric Werner, and myself could get together with you to discuss these very important matters, things that are certainly dear to my heart.

I don't mean to push the date, but I feel there is an urgent need for us to get together to discuss a situation which, in my eyes, is getting out of hand.

Thank you very much. I look forward to hearing from you. With very best regards,

Sincerely,

Samuel H. Adler  
Professor of Composition  
Chairman

SHA;jkg



PROFESSOR ERIC WERNER, Ph. D.

XXXXXXXXXXXXXXXXXXXX  
40 WEST 65TH STREET  
XXXXXXXXXXXXXXXXXXXX  
NEW YORK, N. Y. 10023

Nov. 4., 83.

900 W 190 st.,  
New York, N.Y., 10040.

Rabbi

Alexander Schindler, President of the  
Union of American Hebrew Congregations.,  
Fifth ave and 65th st.,  
New York City, N.Y.

Dear Alex:

a thousand thanks for your thoughtful and considerate call -  
you are indeed the "Helper in need"! Enclosed is a copy of my note to  
Sam Adler. The entire misère results from the indolence of Fred G., the  
slimy dictatorship of M., and the faintheartedness of Paul. But, as I said  
to you, the matter does not concern me personally; it concerns the HUC,  
the UAHC, and, to a certain extent, my life's work.

I thank you most warmly

yours ever

*Eric*



Nov. 4, 83.

XXXXXXXXXXXXXXXXXXXXX  
900 W 190 st.,  
New York, N.Y., 10040.

Professor Sam Adler,  
The Eastman School of Music,  
Rochester, N.Y.

Dear Sam:

your call did not go unheard: I have discussed the gist of our telephone conversation with my dean (Dr. Steinberg), the young director of the New York S.S.M., Rabbi Jon Haddon, and a few colleagues, all of whom confirmed your impressions about the teaching and practicing synagogue music in our campus in Cincinnati. All of my friends, however, are convinced that a letter from me to Dr. Gottschalk would have no effect whatsoever. If Idelsohn's and my reputation were to depend upon the H.U. C. in Cincinnati, we might never have lived. As I cannot tolerate the idea that I am held responsible for the situation in Cincinnati, I would suggest that you write to Dr. Gottschalk and to Alex Schindler, expressing your misgivings and suggesting a meeting with Gottschalk, you, Alex, Dr. Steinberg, and me, with copies to Alex and me. I was told that our students are exposed just to the music of Mr. Bonya Shur to the exclusion of all other synagogue music. By the way: my critical edition of the first part of Sulzer's Shir Zion was just published by the Denkmäler der Tonkunst in Österreich. Sulzer is now in the company to which he belongs, of Haydn, Beethoven and Schubert; it is an honor for him, for us, and for me. Please let me know soon your reaction to this note, as I am sending copies of it to Rabbi Alex Schindler (who might ~~be~~ make use of it at the meeting of the UAHC in Houston.

Cordially yours

Eric Werner.

Hold for  
Liaison Committee

Will

you

F/up.

Forget?



Did you  
your discuss maybe  
with 76 talk to  
you should Steinberg -  
Came he's closer to SS M



*cc Dr. Adler  
Jee*

June 14, 1983

Dr. Samuel Adler  
54 Railroad Hills Road  
Pittsfield, MA 14534

Dear Sam:

Your prompt response to my letter of June 3 is much appreciated. I do, however, regret that I missed your telephone call for I would have liked having an opportunity to chat with you. I do hope that we will be able to discuss the subject of Dr. Werner's letter at some future time.

You provided some important insights for me and I am grateful. When I have an opportunity, I plan to discuss this matter with Fred Gottschalk. Perhaps after that we will have a larger group of concerned parties talk about the School of Sacred Music. I would certainly want you to be a part of such a meeting.

With appreciation and fondest regards from house to house, I am

Sincerely,

Alexander M. Schindler

THE UNIVERSITY OF ROCHESTER  
EASTMAN SCHOOL OF MUSIC  
26 GIBBS STREET  
ROCHESTER, N. Y. 14604

June 8, 1983

*I too  
① think have  
② give it to me  
when not I  
am likely to  
see Fred.*

Rabbi Alexander M. Schindler, President  
Union of American Hebrew Congregations  
838 Fifth Ave.  
New York, NY 10021

Dear Alex,

It's a strange coincidence that I just returned from the weekend of Ordination in Cincinnati where my sister's oldest son, David Aaron, was ordained. During one of the dinners Fred Gottschalk came up to me and told me that he was very disturbed about the School of Sacred Music in New York and that something perhaps should be done to revitalize it. He did not go into detail but wanted to contact me and talk to me further about this. Upon arriving home I found your letter and the enclosure of Eric Werner's diatribe.

I'm not surprised by his concern which is also mine, but it is the way that he expresses himself that has turned off people from seeking his treasured advice. He is just an embittered old man who, because of his lifelong difficult attitude towards people and his general haughtiness, has been put into a position of not being consulted when important things are happening. I guess what he's referring to most of all is not only the conditions at the Sacred School but also the publication of the new hymnal about which his advice was apparently not sought.

I have not concerned myself with either the problems at the Sacred School nor the hymnal because I have not been asked and frankly, I have too much to do to involve myself in more projects which certainly are of concern to me but which perhaps other people should solve. However, since you mentioned it, I would be very happy to discuss this matter further, but I feel that fundamental problems would have to be tackled at the very beginning.

In the first place, I am terribly worried about the education of our cantors and our rabbis in all of our colleges sponsored by the Reform movement. The person that is in charge of the music in Cincinnati is less than a great musician and I'm being very kind. This man, Bonya Schur, is an incompetent person and yet is being hailed as the prophet of the new era. Rabbis are put under his tutelage and he influences their musical taste. Similarly in New York, there is no one really, except as Eric Werner puts it, a half-time professional, to affect the teaching of either the rabbis or the cantors.



June 8, 1983


Other people who are competent, however, are brought in on an hourly basis and after that leave for other positions. Now, I am not saying that we ought to have a school with a hundred permanent faculty, but I believe the overall program and curriculum must be very carefully examined by the administration of the Hebrew Union College and the Sacred School of Music so that the art music which has been created in the past two hundred years can have an honored place and be transmitted not only to our professionals but to our congregations. As I said before, I am also very worried, especially since I have spent a great deal of my life working as a professional in Temples and also writing music for use in our services. However, I have felt that I should stay clear of getting involved simply because I have not felt that a real commitment on the part of the Reform movement, especially the educational arm which means the four campuses of the Hebrew Union College, exists anywhere.

It would be a great pleasure and privilege for me to sit down with Fred Gottschalk and yourself and possibly Paul Steinberg and John Haddan and any other people interested to discuss this matter in greater detail. My summer is a rather busy one but I could always take a day to discuss this very important subject if there is an interest in making fundamental changes that would benefit the situation throughout this country and eventually in the world.

Please let me hear from you. Meanwhile, be assured that I am interested in whatever you want me to do and I feel that Eric Werner, no matter what his belligerent attitude is and has been in the past, has a point and that his advice should also be sought on this very delicate and important subject.

My best personal regards to you.

Always,

  
Samuel H. Adler  
Professor of Composition  
Chairman

SHA:jkg

June 3, 1983

Dr. Samuel Adler  
54 Railroad Hills Road  
Pittsfield, MA 14534

Dear Sam:

The enclosed from Eric Werner and my response to him are self-explanatory. I write to seek your counsel and would appreciate your comments as to:

a/ the correctness of Eric's comments, does he have a point? And,

b/ if so, what can I do about it?

Your candid response will be much appreciated.

Rhea joins me in sending fondest regards from house to house.

Sincerely,

Alexander M. Schindler

Encl.



June 3, 1983

Professor Eric Werner  
900 West 190th Street  
New York, NY 10040

Dear Dr. Werner:

It is gratifying to know that you turn to me in friendship to express serious concerns. I am pleased that you have done so and I thank you.

Of course, your comments are important and I want to assure you I will look into this matter and see what can be done.

It was good seeing you at Ordination. Asas, our paths do not cross too often but I always enjoy seeing you.

Be well. All good wishes.

Sincerely,

Alexander M. Schindler

bcc: Sam Adler

PROFESSOR ERIC WERNER, PH. D.

May 30, 83.

XXXXXXXXXXXXXXXXXX

XXXXXXXXXXXXXXXXXX

900 W 190 st.,

New York, N.Y., 10040.

Rabbi

Alexander Schindler, President,

Union of American Hebrew Congregations,

Fifth ave.,

New York, N.Y.

Dear Alex:

Your old friendship gives me the courage to appeal to you, or rather, to encumber you, the amicus musicae synagogae. Protected by your powerful hand, a trend of synagogue music, sponsored by a few young, hot-headed, but very ignorant rabbis spreads itself in a way that is, in my opinion, deadly harmful to our tradition. The situation is, roughly speaking - (how else can I speak?) - as follows:

Poor amateurishness at the left - Art music in the center - uncritical traditionalism at the right

this is the status of synagogue music at the end of this century. More than 350 years ago, Rabbi Leon da Modena defended art music in the traditional synagogue in a celebrated t'shuva, which is again actual today, and from which I quote the most essential spoy:

"If he (the cantor) can make his voice and his music impressive with or without the 10 meshorerim at his side - well, fine and good. Is it not written: 'Honor the Lord with thy riches (Prov. 3:9), which he rabbis understood as: ...if God has enriched you with a beautiful voice (Pesikta d'Rav hane, ed. Buber, p. 97a) those, who know music and do not use it in our prayers and praises, would be a mockery among the nations, who would say that we no longer have any knowledge, but make noises to God like dogs and raven.... All the more it is permitted to study music (i.e.) the theory of music) for it is a right and proper thing to do... in order to properly praise God in the synagogue...."

And now let us look: in the beginning of the century, uncritical tradition ruled the Conservative and orthodox worship, but not at the Reform scene,



where, after Pittsburgh, the Gentile choirmasters and organists ruled and Protestant hymns dominated the service. Between 1935 - 60 the Orthodox and Conservative synagogues discovered Sulzer, Lewandowski, etc. but usually made a mess out of them. To the Reform Synagogue the European refugees brought the European "Liberal" tradition, the music of their generation, of which I happen to be the last survivor, and we founded a school to preserve, what could still be rescued. A forlorn hope!

In 1983 :in orthodoxy the Yiddish camp-song rules, in the Reform movement the Gentile camp-song with guitar etc. Tradition and art-music are held in contempt. Modena's words are forgotten, and Barnum's word is valid: "Nobody has yet lost money by under-estimating the taste of the American Public". Of the three wings, the Conservative have now the best music; why? Because in the J.T.S. two professional musicians (Weisgall the composer, and Johanna Spector, my former student, a fine musicologist) set the pace and style, while we have only one half-time professional (Cantor Avery - a conservative) he is good, but we do not make full use of him. At the same time, there are rabbis in the Reform movement, to whom the words of Amos seem to be coined: "Woe to them... who sing idle songs to the sound of the harp (or guitar), and ape David by dabbling with musical instruments." (6:5). There are old-timers like Malcolm Stern, who is a loyal friend, but a poor amateur, or young Freelander (or Freelancer) - they intend to dictate the taste in the Reform congregations, but, (excuse me) they are nincompoops! (Musically speaking). Truly, we might lament: "Dissolute clamor was raised in the house of the Lord". (Lam. 2:7) I have been asked by two Jewish magazines to write about this topic, but I refused: because I do not want to shame publicly some of my old friends. Please, stop the nonsense, as long as you can - it grows dangerously in the "Music Dept." of the UAHC.

Forgive me, if I have bothered you in vain!

Cordially yours

*Eic.*

E. Werner.

THE UNIVERSITY OF ROCHESTER  
EASTMAN SCHOOL OF MUSIC  
26 GIBBS STREET  
ROCHESTER, N. Y. 14604

June 8, 1983

*I tried  
① flush him -  
② gave it to me  
when not I  
am likely to  
see Fred.*

Rabbi Alexander M. Schindler, President  
Union of American Hebrew Congregations  
838 Fifth Ave.  
New York, NY 10021

Dear Alex,

It's a strange coincidence that I just returned from the weekend of Ordination in Cincinnati where my sister's oldest son, David Aaron, was ordained. During one of the dinners Fred Gottschalk came up to me and told me that he was very disturbed about the School of Sacred Music in New York and that something perhaps should be done to revitalize it. He did not go into detail but wanted to contact me and talk to me further about this. Upon arriving home I found your letter and the enclosure of Eric Werner's diatribe.

I'm not surprised by his concern which is also mine, but it is the way that he expresses himself that has turned off people from seeking his treasured advice. He is just an embittered old man who, because of his lifelong difficult attitude towards people and his general haughtiness, has been put into a position of not being consulted when important things are happening. I guess what he's referring to most of all is not only the conditions at the Sacred School but also the publication of the new hymnal about which his advice was apparently not sought.

I have not concerned myself with either the problems at the Sacred School nor the hymnal because I have not been asked and frankly, I have too much to do to involve myself in more projects which certainly are of concern to me but which perhaps other people should solve. However, since you mentioned it, I would be very happy to discuss this matter further, but I feel that fundamental problems would have to be tackled at the very beginning.

In the first place, I am terribly worried about the education of our cantors and our rabbis in all of our colleges sponsored by the Reform movement. The person that is in charge of the music in Cincinnati is less than a great musician and I'm being very kind. This man, Bonya Schur, is an incompetent person and yet is being hailed as the prophet of the new era. Rabbis are put under his tutelage and he influences their musical taste. Similarly in New York, there is no one really, except as Eric Werner puts it, a half-time professional, to affect the teaching of either the rabbis or the cantors.



June 8, 1983

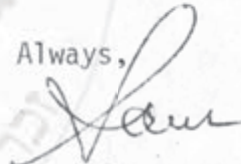
Other people who are competent, however, are brought in on an hourly basis and after that leave for other positions. Now, I am not saying that we ought to have a school with a hundred permanent faculty, but I believe the overall program and curriculum must be very carefully examined by the administration of the Hebrew Union College and the Sacred School of Music so that the art music which has been created in the past two hundred years can have an honored place and be transmitted not only to our professionals but to our congregations. As I said before, I am also very worried, especially since I have spent a great deal of my life working as a professional in Temples and also writing music for use in our services. However, I have felt that I should stay clear of getting involved simply because I have not felt that a real commitment on the part of the Reform movement, especially the educational arm which means the four campuses of the Hebrew Union College, exists anywhere.

It would be a great pleasure and privilege for me to sit down with Fred Gottschalk and yourself and possibly Paul Steinberg and John Haddan and any other people interested to discuss this matter in greater detail. My summer is a rather busy one but I could always take a day to discuss this very important subject if there is an interest in making fundamental changes that would benefit the situation throughout this country and eventually in the world.

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My best personal regards to you.

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Samuel H. Adler  
Professor of Composition  
Chairman

SHA:jkg

PROFESSOR ERIC WERNER, Ph. D.

XXXXXXXXXXXXXXXXXXXX

XXXXXXXXXXXXXXXXXXXX

900 W 190 st.,

New York, N.Y., 10040.

May 30, 83.

Rabbi

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Union of American Hebrew Congregations,

Fifth ave.,

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Forgive me, if I have bothered you in vain!

Cordially yours



E. Werner.



October 15, 1986  
12 Tishrei 5747

Dr. Alfred C. Gottschalk  
HUC-JIR  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

Thank you for your letter of October 10th.

By all means, let us sit together soon. You are quite correct in your observation that HUC-JIR's role in CAY should have been prominently mentioned. As importantly, the semantic problem should be discussed and resolved in a manner that leaves no room for doubt as to the centrality of the College - Institute in terms of degree courses.

In the context of that same discussion, I would also like to treat another set of concerns. Over the past year or two, UAHC staff members have called a number of College-Institute projects to my attention that clearly extend beyond the credit course realm into areas of program that are properly the purview of the UAHC.

Among the programs in question are:

1. A videotape for teacher training.
2. A videotape and manual for leadership development
3. Non-credit seminars for classroom teachers undertaken without consultation and guidance from our Department of Education.

I wish to avoid the impression that there are two program entities in the Movement, even as you wish to underscore the credit course role of the College-Institute. This "division of labor" has been clearly specified in our tripartite agreement with the CCAR. It may be appropriate for us to reaffirm those guidelines for the benefit of our staff members who may not have been part of HUC-JIR or the UAHC when the guidelines were promulgated.



Dr. Alfred C. Gottschalk  
HUC-JIR  
October 15, 1986  
Page # 2

In any event, Chuck and I look forward to meeting with you and Dick  
at the earliest mutually convenient time.

My best to you and Bee.

Sincerely,

Alexander M. Schindler

cc: Mr. Charles J. Rothschild  
Mr. Richard Scheuer





HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION  
*Cincinnati • New York • Los Angeles • Jerusalem*

THE PRESIDENT

3101 CLIFTON AVENUE • CINCINNATI, OHIO 45220-2488  
(513) 221-1875

October 10, 1986

Personal

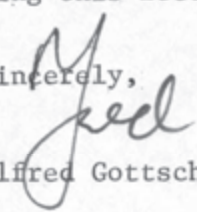
Rabbi Alexander M. Schindler  
Mr. Charles Rothschild, Jr.  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

Dear Alex and Chuck:

I have recently read the ARZA Newsletter in which the item on the dedication of the "Reform College Center" was carried. The article gives the impression that the Union of American Hebrew Congregations has created a new College Education Center in Israel and that it houses "the Reform Movement's College Academic Year Program." By our mutual agreements, college education and degree credit work is reserved for the College-Institute. It is, in fact, the way in which the CAY students receive college credit for the year's academic work. Nowhere in the story or in any of the other literature, including the dedication releases, was there any reference to the Hebrew Union College's central role in this program's academic viability. By our Movement's consensus, the Hebrew Union College is the education center for college students, and I would urge that HUC's determinative role in this program be fully publicized. Otherwise, this program, which has had recruitment problems in the past, will find them exacerbated unless the public knows that the courses taken are accredited and that the academic portion is under the direct supervision of the College-Institute.

I have a further concern which relates to the way this center is described, namely, as the new College Education Center of the Union of American Hebrew Congregations. It is a confusing title since the Hebrew Union College is the Movement's college education center for all degree courses. I do not believe it is in our interest that our Movement be perceived as having two College Education Centers in Israel under the auspices of the Reform Movement. I would urge that we meet on this as well as on some other matters at a mutually convenient time, but soon, to clarify precisely what all of this means now and in the future, in light of what is being developed in Jerusalem by us, by the Union, and by the World Union. I know that Dick Scheuer, to whom I am copying this letter, shares my sentiments in the most affirmative way.

Sincerely,

  
Alfred Gottschalk

AG:pg

cc Mr. Richard Scheuer



HUC

November 2, 1977

Rabbi Alfred Gottschalk  
President, HUC-JIR  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

Thanks for your note of the 21st of October regarding the SEED program. It sounds like a very worthy undertaking but I'm not certain we have either the staff or funds to become involved in such a project.

Of course, if you were to bring the matter to the attention of the College-Institute, WUPJ and CCAR and all are in agreement that it is a worthy project for the Reform Movement I would of course, be supportive.

With warmest regards, I am

Sincerely,

Alexander M. Schindler



HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION  
Cincinnati • New York • Los Angeles • Jerusalem

OFFICE OF THE PRESIDENT

3101 CLIFTON AVENUE • CINCINNATI, OHIO 45220  
(513) 221-1875

October 21, 1977

Rabbi Alexander Schindler  
U. A. H. C.  
838 Fifth Avenue  
New York, New York 10021

Dear Alex:

The JTA Bulletin of October 14th announces that "Orthodox teaching teams visit Central America for second summer." I wonder whether this is not something, together with the World Union and the Conference, to which we ought to address ourselves. There are a number of participating seminaries listed in this program, which is called SEED, the Summer Education Environmental Development, which is a joint program of Torah Umesorah and several American Orthodox rabbinical seminaries.

I would be most interested in having your reaction.

With best wishes,

Sincerely,

Alfred Gottschalk  
President

AG: rws

good  
at m / a Skol  
by w  
supp



February 2, 1973

Rabbi Alfred Gottschalk  
HUC-JIR  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

It was a joy to see you and, of course, we will be seeing each other in just a few days, God willing.

I meant to talk to you regarding your letter of January 9th which enclosed Bob Goldman's comment concerning my congratulatory note to the new Board members. Forgive me, but I think we are making mountains out of molehills or, to put the matter differently, retaining those mountains which should now be no more than molehills and in fact should not even exist.

Just to show you how innocent of any ill intent my letter was, I didn't even write it! After the Board meeting when we reviewed to whom letters of acknowledgement should go and I sent notes of congratulations to the many others who were elected by our Board - new Board members, new Commission members, etc. - I turned to Edie, my trusted assistant, and said "wouldn't it be nice to send a note to those who were named to the College-Institute Board, just to congratulate them. It will help solidify our relations with the College-Institute." And Edie did it. In a word, what was meant was a welcoming note of congratulations and encouragement and nothing more.

Implicit in Bob's letter and reflected in yours is the assumption that there is a disjoining of interest and purpose between the two institutions of an almost mutually exclusive nature, so that in working for the one you cannot work for the other too. This may have been true at one time but, happily, this is no longer true. For people who are devoted to the same end the question of responsibility never becomes either a conscious or subconscious issue in their thinking and decision making process, even as it did not in mine.

Please, please reassure Bob on this score. The experiences of the past do not always presage the future.

With warmest regards from house to house, I am

Sincerely,

Alexander M. Schindler  
President-Elect



nm

January 17, 1973

Rabbi Alfred Gottschalk  
HUC-JIR  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

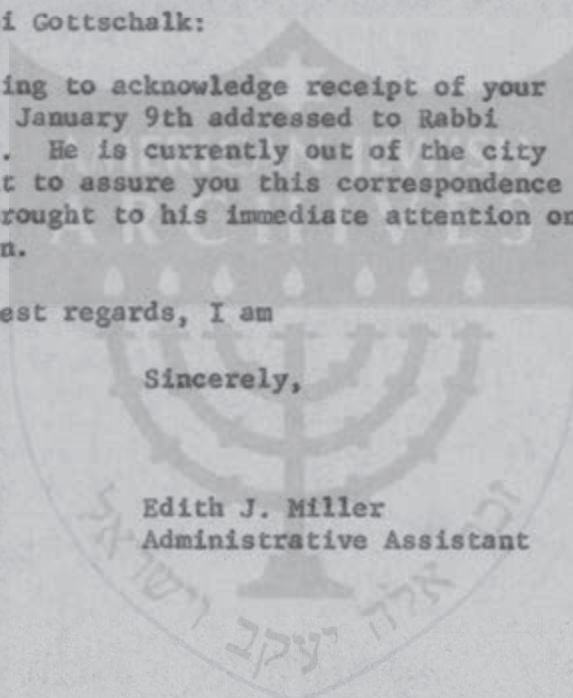
Dear Rabbi Gottschalk:

I am writing to acknowledge receipt of your letter of January 9th addressed to Rabbi Schindler. He is currently out of the city and I want to assure you this correspondence will be brought to his immediate attention on his return.

With warmest regards, I am

Sincerely,

Edith J. Miller  
Administrative Assistant





# Hebrew Union College-Jewish Institute of Religion

UNDER THE PATRONAGE OF THE UNION OF AMERICAN HEBREW CONGREGATIONS

CINCINNATI  
NEW YORK  
LOS ANGELES  
JERUSALEM

CLIFTON AVENUE - CINCINNATI, OHIO 45220

*Office of the President*

January 9, 1973

Rabbi Alexander Schindler  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

Dear Alex:

I am enclosing for you a zerox of a letter to me by Mr. Robert Goldman, dated January 3rd, relating particularly to your letter to him of December 18th, informing him that he will "continue to serve as a UAHC representative on the Hebrew Union College-Jewish Institute of Religion Board of Governors." You also indicate in paragraph two of the letter that Mr. Goldman will be "representing the Union in the deliberations and decision making process of the College-Institute."

In connection with this, I think as a matter of principle I would have to agree with Mr. Goldman at this date that his objection to the verbiage of your letter is in order and that while indeed the Union Board elects a stipulated number of members to the Board of Governors they thereafter do not represent the Union in the deliberations but act rather as members of the Board of the College without the accountability to the Board of the Union that your letter intimates.

Perhaps Mr. Goldman's letter stating the history of this problem is clear enough in its own right, and in all likelihood you had no knowledge of this previous chapter of College-Union relationships. Perhaps you will agree with me that in the future it is better to write a different kind of letter and that you might like to indicate to us the appropriate language you plan to use.

With all good wishes

Sincerely,



Alfred Gottschalk

AG:ec

cc. Calky.

PAXTON & SEASONGOOD

1700 CENTRAL TRUST TOWER

CINCINNATI, OHIO 45202

(513) 381-4188

FREDRICK D. BERGER  
HARRY STICKNEY  
JAMES B. O'DONNELL, JR.  
SIMON LAZARUS, JR.  
ROBERT W. HILTON, JR.  
MELVIN J. KESSEL  
CHARLES WM. ANNESS  
DAVID W. GOLDMAN  
HENRY H. HERSCH  
LEONARD S. MERANUS  
MARTHA BETTY SEMMONS  
JACOB K. STEIN  
ROBERT W. CRAWFORD  
ALBERT D. CASH, JR.

THOMAS B. BRUSH  
MELVIN E. MARMER  
J. MARC TRABERT  
ALAN C. JOSEPH  
ROBERT B. CASH  
PAUL M. SCHINDLER  
JON HOFFHEIMER  
GERALD W. SIMMONS  
JOHN W. EILERS, JR.  
STANLEY L. RUBY  
RICHARD A. CASTELLINI  
THOMAS L. EAGEN, JR.  
DAVID J. HARWOOD  
WILLIAM L. MARTIN, JR.

2 IN MILITARY SERVICE

MURRAY SEASONGOOD  
ROBERT P. GOLDMAN  
CLYDE M. ABBOTT  
GEORGE E. FEE  
JOHN R. HAHN  
WILLIAM T. BAHLMAN, JR.  
MAURICE H. ROODISH  
WILLIAM F. MEYER  
COUNSEL

PREDECESSOR FIRMS:  
DOLLE, O'DONNELL,  
CASH, FEE & HAHN  
PAXTON & SEASONGOOD

January 3, 1973

Dr. Alfred Gottschalk,  
Hebrew Union College - Jewish Institute of Religion,  
Clifton Avenue,  
Cincinnati, Ohio 45220.

Dear Fred:

Enclosed please find copy of letter I am writing to  
Jerome Stern. You will receive from the Business Office a copy  
of my communication to the members of the Legal Committee.

I have spoken to Bob Hilton. He says you are going to  
the Literary Club with him Monday night. He will arrange for you  
to meet the Board of Directors of the University Club the night  
of the 18th. I do not think that is for dinner but simply for  
a drink about 6:00 P.M., but he can tell you about that more in  
detail.

I am enclosing the letter I received from Dr. Schindler  
regarding my election to the Board of the HUC-JIR. The underscoring  
is mine. As I told you Herb Bloch, Sr., who was then Chairman,  
Fred Lazarus, Weil who succeeded Herb as Chairman, and I had a  
meeting in New York with Dr. Eisendrath, Judge Baar and other repre-  
sentatives of the Union, at which time it was made clear, particularly  
in the statements of Fred Lazarus, that we were not elected to the  
HUC-JIR Board as representatives of the UAHC but that once we were  
elected by the UAHC we were bound to act for the best interests of  
the College. That was then agreed to by the Union representatives  
and I thought that the matter had been settled. In serving on the  
College Board we are not bound in any way by any action of the  
Trustees of the Union. This principle has been maintained since the  
separate incorporation of the College.

With best wishes, I remain

Yours sincerely,

*Bob G.*

RPG/ns  
Encl.

RECEIVED

JAN 4 - 1973

HEBREW UNION COLLEGE-  
JEWISH INSTITUTE OF RELIGION



January 25, 1973

Rabbi Alfred Gottschalk  
President, HUC-JIR  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

I've just returned to my desk and read your various memos, first the memo of January 15th relating to the Pilgrimage Program and then the second memo of January 17th concerning the College Program.

I also met with Steve Schafer and I am glad to say that on the basis of his report concerning the two conversations he had with you there is really nothing I need add. Part of the problem - isn't it always - is a failure in communications and now that he is able to communicate directly with you through Uri the way for will cooperation seems to be smoothed. At least in this manner you will be kept up-to-the-minute on what is transpiring on every level in which the College-Institute cooperates with our Division of Youth Activities.

Marginally noted, I cannot accept your January 15th statement that Sy Gitin's memo constitutes an institutional "agreement." It is, after all, only an internal memo from Gitin to his then boss with a copy to Sam. Institutional agreements, you will agree, involve a somewhat more direct line of communication between heads of institutions.

But all this is neither here nor there for I am in full agreement with the principle that if there is to be a joint program, costs should be borne equally and if they cannot be borne equally for budgetary reasons the program regretfully will have to be dropped.

I'm always glad when such irritants can be soothed as we have done in this instance.

With warmest regards from house to house, I am

Sincerely,

Alexander M. Schindler  
President-Elect

# Memorandum

## HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION

CLIFTON AVENUE • CINCINNATI, OHIO 45220 • PHONE 221-1875

DATE January 15, 1973

TO Rabbi Alexander Schindler

FROM Dr. Alfred Gottschalk

PERSONAL - CONFIDENTIAL

*cc - S. Schafer*

I finally had the opportunity to probe the comments raised in Steve Schafer's memorandum to you of December 8, 1972. This memorandum deals with the relationship of the Union's College Department and HUC-JIR. After some investigation, I must frankly tell you that I am more than a bit astounded by Schafer's memo.

- (1) Enclosed is a xerox copy of a memo dated November 21, 1969, from Rabbi Seymour Gitin (then Director of Admissions) to Dr. Nelson Glueck with a noted copy to Rabbi Sam Cook indicating as clearly as possible that the budget costs for the Colloquia Weekends were to be equally divided by the College-Institute and the UAHC. This agreement was not changed, certainly not vis-a-vis the College-Institute's responsibility.
- (2) Schafer states that the Colloquia Weekends were structured primarily to promote recruitment for the College-Institute. The history in the development of these programs where recruitment is implied only in part, underscores the additional reasons for these weekends; to introduce the programs, ideas and institutions of Reform Judaism as well as to "open new vistas of identification with Judaism and the rabbinate." I would hope that many of the students who experience a colloquium at the Hebrew Union College will be influenced to become active and responsible lay leaders in their future congregations.
- (3) Schafer states that "the College has a budget for recruitment and basically these weekends are structured for recruitment of the College." He also indicates that his opinion is that "the College should bear the entire cost." I find it inappropriate that Schafer presumes to dictate to us how the College-Institute is to spend its Admissions budget.
- (4) Schafer states that "Lew (Bornstein) claims the Colloquium Weekend costs \$942.34." Am I to assume Schafer does not trust Rabbi Bornstein's quoted cost?

(next page, please)



January 15, 1973

- (5) Schafer states that in his opinion the College should bear the entire cost of these weekends. Paul Steinberg, he suggests, agrees with him verbally, but has not put it into writing. This comment brings me to the enclosed xerox of a memo from Bornstein dated December 15, 1972, where Steinberg urges that the Union share one-half of the financial responsibility if it is to be considered a co-sponsor in colloquia events.
- (6) Schafer states that he met with Lew Barth and Steve Passamaneck and that after discussion regarding a forthcoming Colloquium in California, Barth indicated that he would not permit money to become a problem. I share with you Barth's memorandum to me dated January 4, 1973, where he states, "If his [Schafer's] department were ready to seriously co-sponsor with a splitting of the financial obligation and of the work, we would be delighted to co-sponsor and, under such circumstances, money would not be a problem."
- (7) In Lew Bornstein's memo he indicates that of the 117 names supplied by the Union's College Department for our last Colloquium, only 3 students participated who were on the Union's mailing list. The other 52 participants came from the College mailing list. Such repeated occurrences first caused "the differences between Uri Herscher and Sam Cook." When Uri took over the job of Director of Admissions, all mailings for the colloquia were sent from Sam's office. That first year, 1970-1971, Uri and his Assistant, Rabbi Peter J. Rubinstein, anticipated that 50 students would attend each colloquium. Twenty-three (23) showed up during the Fall Colloquium and 21 in the Spring. Uri was justifiably disturbed; he and Peter had prepared a program as well as a staff to greet 50 students rather than 21 -- less than half of the anticipated number. It was during the Spring Colloquium that Uri told Sam that from now on the mailings would be sent from Cincinnati. Since that time, every colloquium in Cincinnati has enjoyed an enrollment of 50-60 students per colloquium.

(next page, please)

January 15, 1973

- (8) I must tell you that Uri is not only my associate; he is also a dear friend. I cannot imagine him being uncooperative; I consider his decision to handle the mailings from Cincinnati to be warranted. As for his being "unimaginative," let me briefly tell you what this "unimaginative" person has done during the years I have known him. At Berkeley, he established a camp for underprivileged children encompassing the Bay Area. The camp is now considered one of the model camps for welfare children. In the course of his student years at HUC, he directed Young Judea camps in Western Canada with a packed enrollment during the four summers of his leadership. At the same time, he established a camp for diabetic children, in many ways a novel concept. During his administration as Director of Admissions, his office brimmed with new ideas as well as creative brochures and posters. Truly I need not defend Uri vis-a-vis his imaginative abilities. At the same time, I object to a memorandum which appears to be so distorted. I wish to make it very clear that Uri enjoys my full confidence.
- (9) Schafer terms the combined efforts of the College Department and HUC "a joint venture." Either it is or it isn't!
- (10) Let me restate for you our policy: If the College Department of the UAHC is to co-sponsor any activities with the Hebrew Union College, it will be asked to share financial obligations as well as work. We will be delighted to co-sponsor many events in the future but only on the condition that they truly be joint ventures. In this connection, the attached memos of November 21, 1969, December 15, 1972, and January 4, 1973, will be of interest to you.

*Bert  
Juel.*



HEBREW UNION COLLEGE-JEWISH INSTITUTE OF RELIGION

INTERDEPARTMENT COMMUNICATION  
Cincinnati, Ohio

DATE November 21, 1969

TO Dr. Glueck cc: Rabbis S. Cook; K. Roseman; P. Rubinstein;  
Mrs. Sally Brown

FROM Rabbi Gitin

SUBJECT: PROGRAMS FOR JEWISH COLLEGE YOUTH - 1970-71

1) The Colloquium which was held at our Cincinnati campus September 26th through the 28th, 1969, entitled "Thresholds of Jewish Thought", was most successful. Sixty college students from thirty three campuses were in attendance. Six faculty members and numerous Rabbinic students participated in the various discussion sessions. Both faculty and students agreed that this approach to relating Judaism in an intellectually relevant manner to Jewish college youth, had a most positive effect upon the college students present. They unanimously recommended additional programming in the future. The response from students, immediately following the weekend, via the mails, was most favorable. Even before the weekend began, there was more than a strong indication that Jewish youth of college age would be stimulated by such programming, as fifty students had to be turned away because of a lack of space. (All this was without any general publicity release).

2) The apparent positive results of the Colloquium were:

- a) It offered an unparalleled exposure to the primary educational institution of Reform Judaism.
- b) It opened new vistas of identification with Judaism and the Rabbinate.
- c) It undoubtedly stimulated some students to consider the Rabbinate and/or Jewish education as a career.

3) I, therefore, propose that:

- a) We consider establishing the College Colloquium as a regular part of our programming for college students; responsibilities of which are to be shared by the offices of the Department of Admissions and Office of Special Activities.
- b) That we enter into a joint-sponsorship of the program with the College Department of the U.A.H.C., which is under the supervision of Rabbi Sam Cook.
- c) That Rabbi Peter Rubinstein, Assistant to the Director of Admissions, be ultimately responsible for the College-Institute's share in planning and implementation.



- d) That two programs be considered for the academic year 1970-1971, one in the fall and one in the spring, at our Cincinnati campus.
- e) That the following budget be funded and divided equally by the College-Institute and the U.A.H.C.:

TWO COLLOQUIA - 1970-71

\$ 1,600.00	Room and board for forty students
200.00	Transportation, rental of station wagons
400.00	P.B. for student assistance
100.00	Program materials
50.00	Miscellaneous
<u>\$ 2,350.00</u>	Total (Cost to the College-Institute - \$1,175.00)

- f) That students who will attend the Colloquia be chosen through selection by Rabbis and Hillel Directors throughout the country to receive scholarships to attend these Colloquia (students would only be expected to pay their own transportation costs).
- g) That the maximum number of participants be twenty male and twenty female students. The male students to be housed on the third and fourth floors of the new dormitory, and the female students to be housed on the second floor of the new dormitory; A Rabbinic supervisor to be in charge of the third floor, and a female supervisor to be in charge of the second floor in case of student medical needs and emergency situations.
- SL*



# Memorandum

## HEBREW UNION COLLEGE-JEWISH INSTITUTE OF RELIGION

CLIFTON AVENUE • CINCINNATI, OHIO 45220 • PHONE 221-1875

DATE December 15, 1972

TO \_\_\_\_\_

FROM Rabbi Lewis R. Bornstein

December 14, 1972

I spoke with Rabbi Stephen Schafer of the UAHC in regard to cosponsoring future College Colloquia. He stated that financially the Union was broke and that in the past the responsibility of the Union in the cosponsorship venture was to supply the College-Institute with names of the College participants, whereas the College-Institute bore the burden of the expense for the weekend. I stated to him that in the past, monies had been allocated from the Union's budget on a 50/50 financial basis. In regard to the names which the Union supplied in the past, I emphasized to him that for the past Fall College Colloquium held in October, 1972, of the 117 names supplied by the Union, only 3 students participated who were on the Union's mailing list. The other 52 College participants came from the College-Institute's mailing list. Therefore, a cosponsorship with the Union supplying names and the College-Institute bearing the expense is not feasible.

He stated that there is a desire by the Union to cosponsor the forthcoming New York College Colloquium to be held in the Spring, but will discuss the financial aspect with Dr. Paul Steinberg while in Israel.

I asked Rabbi Schafer for minimal commitment in the future of \$1,000 from the Union in order to cosponsor all three College Colloquia in the future. This financial responsibility will be investigated by Steve.

December 14, 1972

I spoke with Dr. Paul Steinberg and informed him of my conversation with Rabbi Schafer. He advised that the Union must financially share one-half of the responsibility if it is indeed to be a cosponsorship. He stated that he would discuss this topic with Steve Schafer while they are both in Israel. He is leaving today.

*LLB*



# HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION

3077 UNIVERSITY AVENUE • LOS ANGELES, CALIFORNIA 90005 • PHONE 749-3424

TO Dr. Alfred Gottschalk

DATE January 4, 1973

FROM Dr. Lewis M. Barth

This memo follows up our discussion regarding my conversation with Rabbi Stephen Schaefer of the College Department of the UAHC. When Steve Schaefer was here, we discussed the possibility of cooperation between the California School and the College Department. He was most interested in co-sponsoring a week-end here in the spring. I informed him that we were planning to have a week-end in the spring and I was desirous of finding out what co-sponsorship meant to him.

Apparently his department does not have any money and basically can offer only a mailing list of prospective applicants for such a week-end. I told Steve Schaefer that, as far as we were concerned, co-sponsorship meant shared responsibilities as well as shared credits. If his department were ready to seriously co-sponsor with a splitting of the financial obligation and of the work, we would be delighted to co-sponsor and, under such circumstances, money would not be a problem. However, without a serious involvement in a co-sponsoring situation, we feel we are better off to run such week-ends by ourselves.

The California School is planning to run such a week-end in March and Steve Passamaneck, who is in charge, will be in touch with the College Department of the UAHC to see if they have anything to contribute in a serious way to the week-end.

With warmest regards.

LMB/sw

RECEIVED

JAN 8 - 1973

HEBREW UNION COLLEGE -  
JEWISH INSTITUTE OF RELIGION



Confidential

Jan. 17. '72

Dear Alex:

The way this program is being publicized and handled is nothing short of outrageous.

It looks like a \$2.90 deal and not on the bold innovative step of a movement which throws its strength behind such a program.

From my point of view, we do not publicize HEC

programs in this way. My  
prognosis is unless you  
harness it in - it  
may fail - or at best be  
postponed - which might  
not be such a bad idea.

Yours,  
Fred



A fully-accredited term under the auspices of the Reform movement will provide a unique life-work experience in a kibbutz, classwork curriculum provided by the Hebrew Union College - Jewish Institute of Religion, Jerusalem...summer ulpan.

#### CURRICULUM:

The courses are offered at the Hebrew Union College Jerusalem campus and Kibbutz Ma'aleh HaChamishah, and are supplemented by the archaeological dig and field trips. The Hebrew Ulpan (school) and Kibbutz work will be at Kibbutz Ma'aleh HaChamishah, the site of the dormitory:

Modern Hebrew - Language and Literature; Archaeology (including field work); Sociology in Urban Society and Sociology of the Kibbutz (including field work); Bible; Geography of Israel; Political Science, Israel and the Arabs, Problems of Absorption and Acculturation.

#### ACADEMIC CREDIT:

At least thirty credits with transcript issued from the HUC - JIR New York School. HUC - JIR is a member of the Middle States Association of Colleges and Secondary Schools, the North Central Association of Colleges and Secondary Schools, and the Western Association of Colleges and Secondary Schools.

#### ELIGIBILITY:

College students who have completed one year of college course work as a prerequisite. There are no language requirements. In addition, a personal interview, arranged throughout the country, and medical certificate of good health are required.

#### FACULTY:

HUC - JIR and guest lecturers from Hebrew University

#### FEE:

\$2500.00. This includes round-trip jet transportation between New York and Israel; tuition; room, board and maintenance at Kibbutz Ma'aleh HaChamishah (which is near Jerusalem); supervised touring; archaeological dig; field trips. Fee does NOT include pocket money, independent touring, and free time vacation expenses in Israel.

FOR BROCHURE WITH FULL INFORMATION AND APPLICATION, PLEASE DETACH THE "REQUEST FORM" AND SEND TO:

International Education Department  
UAHC Youth Division  
838 Fifth Avenue  
New York, N.Y. 10021

-----  
Please send me application forms and brochure for the College Academic Year in Israel.

NAME \_\_\_\_\_

ADDRESS \_\_\_\_\_

CITY & STATE \_\_\_\_\_ ZIP CODE \_\_\_\_\_

TELEPHONE: Area Code: ( ) \_\_\_\_\_

COLLEGE: \_\_\_\_\_

COLLEGE YEAR COMPLETED: \_\_\_\_\_

TEMPLE AFFILIATION: \_\_\_\_\_



A fully-accredited term under the auspices of the Reform movement will provide a unique life-work experience in a kibbutz, classwork curriculum provided by the Hebrew Union College - Jewish Institute of Religion, Jerusalem...summer ulpan.

#### CURRICULUM:

The courses are offered at the Hebrew Union College Jerusalem campus and Kibbutz Ma'aleh HaChamishah, and are supplemented by the archaeological dig and field trips. The Hebrew Ulpan (school) and kibbutz work will be at Kibbutz Ma'aleh HaChamishah, the site of the dormitory:

Modern Hebrew - Language and Literature; Archaeology (including field work); Sociology in Urban Society and Sociology of the Kibbutz (including field work); Bible; Geography of Israel; Political Science, Israel and the Arabs, Problems of Absorption and Acculturation.

#### ACADEMIC CREDIT:

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#### ELIGIBILITY:

College students who have completed one year of college course work as a prerequisite. There are no language requirements. In addition, a personal interview, arranged throughout the country, and medical certificate of good health are required.

#### FACULTY:

HUC - JIR and guest lecturers from Hebrew University

#### TEE:

\$2500.00. This includes round-trip jet transportation between New York and Israel; tuition; room, board and maintenance at Kibbutz Ma'aleh HaChamishah (which is near Jerusalem); supervised touring; archaeological dig; field trips. Fee does NOT include pocket money, independent touring, and free time vacation expenses in Israel.

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ADDRESS \_\_\_\_\_

CITY & STATE \_\_\_\_\_ ZIP CODE \_\_\_\_\_

TELEPHONE: Area Code: ( ) \_\_\_\_\_

COLLEGE: \_\_\_\_\_

COLLEGE YEAR COMPLETED: \_\_\_\_\_

TEMPLE AFFILIATION: \_\_\_\_\_







INTERNATIONAL EDUCATION PROGRAM  
of the  
DIVISION OF YOUTH ACTIVITIES

Union of American Hebrew Congregations, 838 Fifth Ave., New York 10021 (212) 249-0100

Rabbi Stephen A. Schafer, Director  
Division of Youth Activities

Shimon Chasdi, Director  
International Education Program  
89 Rawson Road  
Brookline, Mass. 02146 (617-566-0235)

December, 1972

Because of a typographical error just brought to our attention, we are herewith sending you a duplication of our Advance Notification of our COLLEGE ACADEMIC YEAR IN ISRAEL.

Please use this flyer instead of the first one sent out earlier this week.

Thank you for your cooperation.

SMW





HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION

Cincinnati • New York • Los Angeles • Jerusalem

OFFICE OF THE PRESIDENT

3101 CLIFTON AVENUE • CINCINNATI, OHIO 45220  
(513) 221-1875

April 18, 1975

Rabbi Alexander C. Schindler, President  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

Dear Alex:

It was good seeing you at the Robert Adler Dinner in Chicago. Regrettably, it seems that we meet only at meetings and in great haste.

With regard to your letter of April 8th, there is only one item I wish to clarify and that is that the College-Institute received for scholarship purposes a grant from the Jewish Agency in the amount of \$50,000 which, under the Louis (Aryeh) Pincus administration, was paid over a period of three years. It was not an annual grant. I did receive an increment from the Agency as our classes and program in Jerusalem grew. The last sum that you mentioned we have received for only one year. That, too, is scholarship money and is paid directly to the students. I hope this puts the matter in better perspective. I wish that additional funds could be secured which would remain on the "ribs" of the College for some time. Hopefully, in the future, we can appeal to the Agency for that kind of support.

With best wishes,

Sincerely,

Alfred Gottschalk  
President

AG:rw

cc RGH

April 8, 1975

Rabbi Alfred Gottschalk  
President, HUC-JIR  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

Obviously you have our support in "staking a claim," if there are new funds which are to come to the Israel Movement.

I do believe that Dick is right when he says that the allocations of the WZO are budget-oriented, channeled through the various departments of The Agency. As a case in point, so far we have only been promised some small sum for the Kibbutz and related recruitment activities. But you know all that, for in this manner over the years you received for awhile at least \$75,900. per annum for HUC in Jerusalem.

I emphasize that what we received was only a "promise." Inasmuch as I sit on the Board of the UIA, I know that dollars are hard to come by this year and that most of the new programs will probably end up scratched.

Warmest regards.

Sincerely,

Alexander M. Schindler

bcc: Rabbi Richard G. Hirsch





HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION  
Cincinnati • New York • Los Angeles • Jerusalem

OFFICE OF THE PRESIDENT

3101 CLIFTON AVENUE • CINCINNATI, OHIO 45220  
(513) 221-1875

April 4, 1975  
(Dictated 4-1-75)

Rabbi Alexander Schindler  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, N. Y. 10021

Dear Alex:

I am enclosing for your information a copy of a letter that I received today from Ezra Spicehandler. It speaks for itself. I know that the College-Institute has your support in "staking a claim," if there are new funds that are to come to the Israel Movement.

With warmest regards,

Sincerely,

Alfred Gottschalk  
President

AG:rw

Encl.

היברו יוניון קולג' - ירושלים

HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION  
JERUSALEM

## MEMORANDUM

TO Dr. Alfred Gottschalk

March 17, 1975

From Ezra Spicehandler

*DC to [unclear]*

Dear Fred:

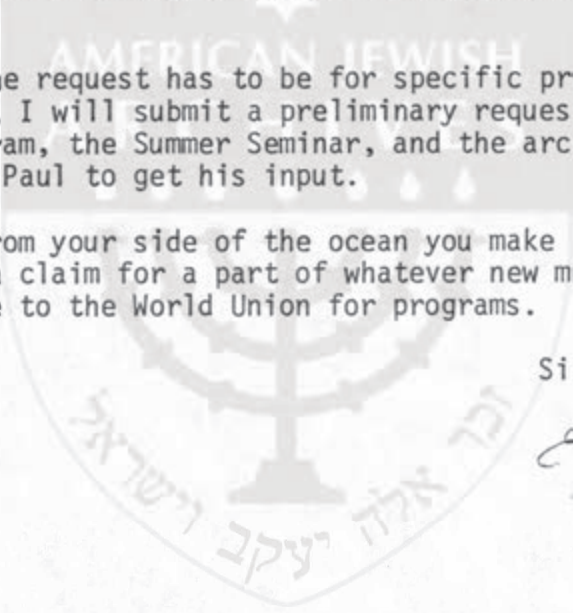
Dick Hirsch submitted some sort of budgetary request to the World Zionist Organization during my absence, despite the fact that I had asked him to wait for my return. When I called him on it, he apologized and asked me to submit a request

According to Dick, the request has to be for specific projects. Because of the press of time, I will submit a preliminary request, which will include the MRE program, the Summer Seminar, and the archaeological program. I am also writing to Paul to get his input.

May I suggest that from your side of the ocean you make it clear to Alex that we are staking a claim for a part of whatever new money the Jewish Agency might allocate to the World Union for programs.

Sincerely,

*Ezra*





100-110

August 3, 1982

Rabbi Alfred Gottschalk  
President, HUC-JIR  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

On my return from Europe several days ago I found your letter of July 9 awaiting me. This is my first opportunity to respond.

I do wish you had been at the Board meeting in May. A transcript really doesn't convey the spirit of the meeting. "Der Ton macht die Musik." All I can tell you is that Paul went out of his way to tell me how much he appreciated my supportiveness of the College-Institute in this and prior discussions.

Be that as it may, the substance of your letter should be the subject of a meeting which we should convene just as soon as possible at the end of the Summer. Four of us should get together.

With warmest regards, I am

Sincerely,

Alexander M. Schindler



*I want to answer  
this Monday*

HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION

Cincinnati • New York • Los Angeles • Jerusalem

THE PRESIDENT

3101 CLIFTON AVENUE • CINCINNATI, OHIO 45220  
(513) 221-1875

July 9, 1982

Rabbi Alexander Schindler  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

Dear Alex:

I very much appreciate Ted's sending me, together with the others listed in your memorandum of June 14, 1982, the transcript of discussion at the UAHC Board meeting on May 23 concerning HUC-JIR and its relationship to the Union. I deeply regret, for reasons I indicated to you and to Donald Day when he was in Cincinnati recently, that I could not be present at the Board meeting due in large measure to our very heavy year-end activities of Board meetings, graduations and ordinations. I had asked Dick Scheuer to represent the College on an official lay level, but he was caught in a last-minute bind and had to attend the wedding of a nephew. I think the course of discussion might have been somewhat different, notwithstanding Paul's excellent presentations, had Dick been present and if Donald Day had had the opportunity to report upon his recent visit to the Cincinnati campus and his discussion with the senior class about our information on the programs and purposes of the UAHC which unfold, as you know, on several levels. While I'll let Don speak for himself, I do believe, to put it as an understatement, that the seniors were not uninformed about the work and function and purposes of the Union, nor had the curriculum of the College prevented them coming to grips firsthand with the Union and its regional representatives, as well as with some of its national officers. It is also regrettable that no one mentioned the fact that at each of our campuses we have recently established, at the request of and in cooperation with the Union, an intensive program of indoctrination by regional UAHC directors for rabbinic students in connection with their biweekly pulpits. As a matter of fact, the College has been totally responsive to requests by the NFTS, NFTB, the UAHC, as well as the Religious Action Center in Washington, D.C., for participation, cooperation, etc.

I believe, after reading the transcript a second and third time, there is something much more profoundly at stake here. It is something that Mattie caught at the end when he included the CCAR in the creation of the proposed Task Force. Underlying all of this discussion, I sense a profound feeling

(next page, please)



Rabbi Alexander Schindler

Page two

July 9, 1982

of tension between the rabbinate and the laity -- a factor also recognized in the program of the recent CCAR Convention.

As you know, I was very much concerned about the statement in the record made by you to the Board of Trustees -- a statement with which I must take strong issue.

"A task force can deal with the problem. But the problem is more serious than just having it dealt with in an orientation session. It has to permeate the total curriculum of the College. We have religious action concerns; ethical issues come up. When the involvement of our total movement in this effort is ignored, then something is lacking in the education process. We are embarking on a serious revolutionary effort to come to grips with the problem of intermarriage through the Outreach program. That whole program appears to be ignored in the total curriculum in the College and therefore a lack which orientation is not going to help; something much more profound and the task force I think might be the best instrumentality of effecting this . . . "

I am astounded that you could have made such a statement publicly, for there is involved on this issue a whole series of policy decisions -- some of them unilaterally arrived at by the President of the Union himself; some adopted by the Union at its Board meetings; some adopted at the Biennial Assemblies, and some appearing in newspaper stories. There was no approach made to the College officially, certainly not to its President, on a number of issues that crucially affect the life of our Movement prior to their initiation in the arena of public discussion, debate or resolution. Furthermore, and I think this is crucial to the integrity of the academic process, the curriculum of an academic institution of the caliber of HUC-JIR ought not to be subject to pressure on particular theological initiatives highly controversial in nature, divisive in several important aspects and with widespread ramifications extending far into the future.

The questions to which you alluded in your remarks, you will find, are being discussed within an academic context and with reference to Jewish sources and tradition at the College-Institute in courses in Talmud and Codes, in seminars, and in public debate within the College itself. What the College has not permitted, and cannot permit itself, is the politicization of these issues. The last CCAR convention's disposition of the Outreach Resolution has certainly taught us that.

The College Board of Governors will discuss at its October meeting the request of the Union's Board of Trustees to have a task force consisting of the CCAR, the UAHC, and the College-Institute. I am not certain what the mandate of this task force is to be. If it is to influence directly the curriculum of the College vis-a-vis given theological issues, the President and faculty

(next page, please)

Rabbi Alexander Schindler  
Page three  
July 9, 1982

of the College, who have the primary responsibility for this aspect of the College's program, delegated by the Board of Governors, would have to address this question in a rational, deliberate, and unintimidated way.

I cannot believe that it is the intent of the Board of Trustees of the Union, as reflected in this resolution, to investigate the College's curriculum. If that is its purpose, we are, as Mike Robinson so accurately and eloquently put it, at the conclusion of the discussion on the task force, "back where we were thirty years ago." And I don't have to rehearse that history of tension between the Union and the College for those to whom this letter is intended.

I think I speak accurately when I recollect that, at least during my tenure as President of the College, we have been open to reasonable requests on the part of the Movement -- the Conference and the Union -- always within the context of the College's purpose and central mission, which is to remain the premiere academic institution of higher Jewish learning, where nothing in the Jewish past, present or future is alien to us with reference to study. The College remains firmly committed to academic freedom for faculty and students alike.

Again, I thank you for sharing the transcript with me. While I would have welcomed the opportunity to participate in that discussion, I can now look forward to further discussion at the next Board meeting.

Since Abe Braude, chairman pro tem of the Board of Governors of the College-Institute, was not listed among those to whom a copy of the transcript was sent, I shall see that he gets a reading copy for his consideration as well.

With all good wishes,

Sincerely,



Alfred Gottschalk

AG:rws

cc: Mr. Donald Day  
Mr. Matthew Ross  
Rabbi Joseph B. Glaser  
Rabbi Uri Herscher

(Signed in my absence)

*See: TKB from AG*  
*Braude*  
*Minahly*



Held for  
File

# UNION OF AMERICAN HEBREW CONGREGATIONS

OFFICE OF THE CHAIRMAN OF THE BOARD

July 13, 1982

Mr. Theodore K. Broido  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

Dear Ted:

I have just completed reviewing the transcript of the portion of the White Plains Board Meeting which covers the discussion on the College-Institute. Now I am really sorry I missed the Meeting!

Certainly we ought to implement the resolution which was adopted by the Board calling on the Union, the College and the Central Conference to set up a Task Force "to consider the relationship of the Union and the College and the Conference". That language is somewhat broader than the concerns which were expressed during the open discussion but in general, Ted, I am very sympathetic to the views which were expressed and think, and perhaps naive enough to hope, that some good might come out of the work of such a group if properly constituted and structured and if the participants were prepared to look at the Movement as a whole irrespective of their own turf. This may be part of the problem which Fred Gottschalk really was articulating in some recent correspondence that I have shared with Alex and you, although I am not at all oblivious to Fred's own personal aspirations and hang-ups.

I do not want to wander. More to the point, let us get this Task Force organized



# UNION OF AMERICAN HEBREW CONGREGATIONS

OFFICE OF THE CHAIRMAN OF THE BOARD

Mr. Theodore K. Broido

-2-

July 13, 1982

if the College and the Conference are prepared to do so with us. Certainly we cannot implement it without their cooperation. At the same time, it probably would not have any clout unless it were specifically authorized by the Boards of each of their institutions.

I would like to keep this on the front burner. Perhaps a discussion with Herman Schaalman, Joe Glaser and Fred might be in order.

I will await your's and Alex's suggestions and comments.

Cordially

/s/ Don

Donald S. Day

DSD/mdr

cc: Rabbi Alexander M. Schindler





October 6, 1982

Rabbi Alfred Gottschalk  
President, HUC-JIR  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

I was wryly amused by the enclosed invitation. Following your injunction, I whipped my California staff into making certain that every time the Skirball Museum is mentioned it is named not the Hebrew Union College Skirball Museum but rather the Hebrew Union College-Jewish Institute of Religion Skirball Museum as you enjoined me to do.

Here comes an invitation from the Museum itself and the JIR is totally omitted. Obviously the Union's name doesn't appear anywhere either but that's only par for the course. It doesn't bother me one whit -- but is also amusing.

Sincerely,

Alexander M. Schindler

January 7, 1988  
6 Tevet 5747

Rabbi Alfred Gottschalk  
President, HUC-JIR  
3101 Clifton Avenue  
Cincinnati, OH 45220-2488

Dear Fred:

Thank you for sharing with me your letter to Ismar Schorsch. I am impressed with it and write to convey my appreciation.

I, too, was angered by Schorsch's statement but I didn't have the strength to take issue with him. I'm delighted that you did. I suppose Schorsch wants to stake out a middle-ground by spitting to the right and to the left. In any event, well done!

Fond regards to you and Dee, in which Rhea joins.

Sincerely,

Alexander M. Schindler





cc: Rabbi Schindler

HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION  
Cincinnati • New York • Los Angeles • Jerusalem

THE PRESIDENT

3101 CLIFTON AVENUE • CINCINNATI, OHIO 45220-2488  
(513) 221-1876

December 30, 1986

Chancellor Ismar Schorsch  
The Jewish Theological Seminary  
3080 Broadway  
New York, New York 10027

Dear Ismar:

I have read The Jerusalem Post's December 12th interview of you by David Landau. While one may agree or disagree with a number of items in it, particularly the reasons ascribed to decisions made by your predecessor, I take strong exception to what is attributed to you by the Post, as your observation about our Jerusalem School, "We take care of the substance before the form. With the Reform, I submit that it is the other way around: their magnificent structure is yet to be filled with substance." If this is, indeed, an accurate quote, it reflects a haughty and unbecoming position for the Chancellor of JTS. As an historian you should know that the Hebrew Union College was the first institution that required a mandatory year of study for rabbinic students in Israel and now has the same requirement for all of its full-time students including those in the Cantorial School, the School of Jewish Communal Studies, and the Schools of Education. The Hebrew Union College mounts a full undergraduate college year abroad program and sends over 1200 high school youngsters to Israel every year on various programs which more than fill its buildings. The College also conducts (for the last 30 years) archaeological campaigns which involve serious scholarship in the field of biblical and archaeological studies. It has developed resources for the study collections now magnificently housed in its new museum, where they can be studied and appreciated by scholars and the public alike. We also have an extensive program of consequence and size into the Israeli community, as well as a public forum. And, yes, we have worked together--and not merely out of pragmatic consideration--with the Conservative Movement in Israel.

It is not necessary to tear down what others have pioneered and built in order to seize attention for oneself and one's own institution. I deeply regret that you have done this and in such a way as to have it publicly circulated. It will not help you; it certainly does no harm to us.

Incidentally, I think you have also profoundly misunderstood the whole patrilineal issue and the underpinnings that lead to its emergence in our time. Your remark about Orthodoxy and Reform not needing to convert non-Jews each for their own reasons and that Conservative Judaism "will be the only group converting seriously, according to Halacha" is as wishful as it is self-serving. In fact, I venture to say now that within ten years the Conservative Movement will embrace patrilineality. As was the case with the ordination of the first woman rabbi, the mandatory year of study for American seminarians, and the creation of our Israeli rabbinic ordaining programs, it took JTS ten years to catch up with us.

*Handwritten notes:*  
I have written frequently with his letter. Schorsch's statement but didn't have sleep to follow some of his. I suppose he knows to make out a middle-ground by juggling to his right & left. In any case, well done.

Chancellor Ismar Schorsch

Page 2

December 30, 1986

I conceive of our mandate as one to lead and not to follow. I hope we can do so without acrimony. I am very disappointed that your first press conference put you on record this way. You, as an historian, have made your statement and it was inaccurate and appears to make you look petty.

I had high hopes that we could continue the period of nonpolemic confrontation in the press, which your predecessor and I had worked out, and that we could confront in a creative and mutually cooperative way issues that affect our people. Now, I don't know. I certainly do not want to be in a coalition with a "partner of convenience" who identifies Reform Judaism with Agudat Israel in a specious analogy.

Sincerely,

AMERICAN JEWISH  
ARCHIVES  
Alfred Gottschalk

AG:sms





# Seminary chancellor outlines 'ultimate goal' in Israel

## 'I don't have an identity crisis'

David Landau



Chancellor of the Jewish Theological Seminary Ismar Schorch, right, with Religious Affairs Minister Zevulun Hammer

(Ippa)

ISMAR SCHORCH SPEAKS quietly, but is concerned to project an aura of confidence. Confidence in himself, and in the school and movement which he was elected to head at a difficult moment in their history.

"But we are coming out of that period now," asserted the Chancellor of the Jewish Theological Seminary this week, during a conversation with staff members of *The Jerusalem Post*. "There is a strong desire now to consolidate. What characterizes the movement now is centripetal forces, not centrifugal."

One Conservative issue in particular that made headlines in recent years was the decision, first by the Seminary then by the Rabbinical Assembly, to admit women into the rabbinate. At one time it seemed that a ginger group of more conservative Conservatives might split away from the mother movement.

But now, the chancellor says, in the festive atmosphere surrounding the JTS centenary celebrations this year, the trend is towards reconciliation and unity.

The previous chancellor, Prof. Gerson Cohen, founded a "commission on ideology," comprising scholars, rabbis and laymen, and Schorch says everyone has been "pleasantly surprised" to find how much consensus and goodwill is emerging from its deliberations.

Schorch mentions his predecessor's ill-health as another factor that inevitably weakened the movement in recent years.

He himself, less than a year in office, has had to steer deftly yet unhesitatingly around the awkward challenge suddenly posed by the Ivan Boesky affair. The Wall Street mogul who has had to pay \$100 million in fines for improper conduct on the stock exchange was a high-profile supporter of JTS.

Schorch said he decided on full and frank airing of the matter — first with the board, then with faculty, and then with the student body who had "never heard such a detailed review of the Seminary's finances."

Boesky himself helped out by suggesting that his name be discreetly removed from the huge library which he had endowed to the Seminary, a suggestion that was promptly accepted.

But besides any transient difficulties, the Conservative movement,

and its illustrious seat of scholarship in New York, have found themselves of late, perhaps more than at any other period, struggling to mark out a tenable middle ground between vigorously renaissance Orthodoxy and strongly consolidated Reform.

Schorch, a historian and the son of a Conservative rabbi who graduated from the original Conservative seminary in Breslau, brings to this fray a life of total involvement and commitment to Conservatism, and a historian's perspective.

"I have no identity crisis. I know where we differ [from the other two streams.]

"Reform" he explains, "is post-halachic Judaism. They say so unabashedly. It is eclectic... aggadic.

"Conservatism is committed to the continuing validity of Halacha, as a way for the Jew to express his religious sentiments, as a means of discipline and of cohesion...."

SCHORCH IS MORE cautious in labelling Orthodoxy; he prefers to express the difference by harking back to the founding principles of the parent institution in Breslau — principles that were transplanted to JTS. "We are a Jewish university," he says. "That is much more than a rabbinic school. Volozhyn [the leading Lithuanian yeshiva of the last century] was intensive; Breslau was extensive.

"What distinguishes us from the Orthodox is the way we study... the breadth of the curriculum, the systematic study of Bible, Hebrew literature and language... The application of modern critical scholarship... an undogmatic scholarship."

This academic approach, he explains, makes for a non-Orthodox approach to the practice of the religion — but within an overall defer-

ence to a binding (though not rigid) framework of Halacha.

Thus, for instance, if a Conservative rabbi were to officiate at a mixed marriage with a gentile clergyman, said Schorch in answer to a question, he would be drummed out of the Rabbinical Assembly.

The admission of women into the rabbinate is an example of evolving Halacha. "That is how Judaism ultimately works," says the chancellor. "The change in the status of woman began with the Emancipation, and it is still going ahead."

The JTS and RA decisions on this controversial matter were based, he recalls, on a long and reasoned responsum by Prof. Joel Roth to the effect that a woman, though not required in Halacha to fulfil all the mitzvot incumbent on men, may solemnly — and bindingly — take upon herself the onus of the "male mitzvot" thereby obliterating this discrepancy between the sexes (and qualifying herself for the rabbinate).

The Masorati (Conservative) movement in Israel has not, as yet, followed the American lead. But Schorch says this will inevitably occur.

"Israel is not going to escape that fundamental force in Western society." (He has no ready answer as to why the Catholic and Anglican churches have decided to withstand this fundamental force. "The Catholics have a more authoritarian tradition," he ventures tentatively. The Episcopal Church in the U.S. has ordained women.)

Apparently peeved by the extensive publicity that the Reform movement in Israel — smaller in size than the Masorati — has recently enjoyed, Schorch permitted himself a tart side-swipe. "We take care of the substance before the form. With the Reform, I submit that it is the other way around: their magnificent structure (the new Hebrew Union College campus in Jerusalem) is yet to be filled with substance."

The JTS branch in Jerusalem, the Camp Ramah summer programmes, the active Masorati communities around the country have all achieved an encouraging degree of success, he claims, "but they lack visibility." The ultimate goal is to produce "a Conservative laity" as a viable option for Israelis who "are Jewish because they are Israeli" but whose lives are bereft of Jewish spiritual content.

He belabours Reform, too, over their acceptance of patrilineage. "That will eventually obviate the need to convert. The Reform won't convert because they don't need it, and the Orthodox won't convert because they don't want it. We will be the only group converting seriously, according to Halacha."

Nevertheless, he defends the Conservatives' political alliance with Reform in Israel in the battle for "equal rights." "Why should the Conservative movement not look for allies? After all, the key to political success here is coalitions! Why should we be pristine? I'm a pragmatist."

A coalition of convenience need not blur differences. "Conservative Judaism is as distinct from Reform as the Labour Alignment is from Agudat Yisrael."



*LA*

February 6, 1975

Dr. Alfred Gottschalk  
President, HUC-JIR  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

I've just returned to my desk and the bill for legal services tendered by Hofheimer Garfir Gottlieb and Gross in behalf of the World Center awaited me. While I have approved payment, I want you to know that I did so with a heavy heart. As I have told you in the past, members of our UAHC Law Committee undertake a great deal of work for the Union and we have yet to receive a bill from any member of the committee. Perhaps future legal work should be sent to our Law Committee so that we can avoid the payment of such bills, heaven knows the budget could stand a bit of relief!

Also awaiting me was your correspondence on the Israel Land Lease and Herb's expenses. We'll talk about these in Los Angeles.

With warmest regards, I am

Sincerely,

Alexander M. Schindler





2/18-19

HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION

Cincinnati • New York • Los Angeles • Jerusalem

OFFICE OF THE PRESIDENT

3101 CLIFTON AVENUE • CINCINNATI, OHIO 45220  
(513) 221-1875

January 22, 1975

Rabbi Alexander Schindler  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, N. Y. 10021

Dear Alex:

Thank you for your letter of January 6th. I am enclosing for your information a reply to my cable from Ezra on the Land Lease. Ezra will be at our Board of Governors' meeting in Los Angeles in February, and perhaps this would be an opportune time for us to have a summary session with him on the subject of the lease.

With warmest regards,

Sincerely,

Alfred Gottschalk  
President

AG:rw

cc: Mr. Matthew H. Ross  
Mr. Gilbert Tilles  
Judge Theodore Tannerwald, Jr.

P. S. - Rabbi Schindler - For your information only:

I am also including a copy of the breakdown of Herb Friedman's expenses for the fiscal year 1973-74 as well as expenses incurred from July 1 through November 30, 1974.

It is a shame that you were not able to talk with Friedman while you were in Israel, raising those questions with him that you raise in your letter to me. I certainly do not think that we need to supply Herb with an automobile if he is not using it specifically for our project. You seem to indicate that you have some doubts that we need to continue to support and maintain his office in the manner to which he has made us become accustomed.

cc Rabbi Schneider

היברו יוניון קולג' - ירושלים

HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION  
JERUSALEM

## MEMORANDUM

TO Dr. Alfred Gottschalk

December 26, 1974

From Ezra Spicehandler

Re: Land Lease

Immediately upon receipt of your cable of December 20th I contacted our attorney, Arnold Spaer. As you know, he has been constantly in touch with the Minhal people to complete the final draft of the lease. He again assured me that the delay is strictly a result of typical Israeli administrative inefficiency and hopes that the lease will be ready in the near future.

In the meantime, please keep in mind that we have a letter of intention from the Land Authority, as well as a parliamentary statement which affirms the Government's decision. Let me assure you that both Mr. Spaer and I are doing everything possible to complete the procedures. The Israel Land Authority works at a notoriously slow pace.

cc: Mr. Theodore Tannenwald, Jr.

RECEIVED

DEC 9 1975



*cc Rabbi Schneider*

היברו יוניון קולג' - ירושלים

HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION  
JERUSALEM

## MEMORANDUM

TO Dr. Alfred Gottschalk

December 26, 1974

From Ezra Spicehandler

Confidential

As per your instructions, I am enclosing a breakdown of Herb Friedman's expenses for the fiscal year 1973-74, as well as expenses incurred from July 1 through November 30, 1974.

As far as the substance of your question is concerned, am I to understand that you would like Dick Hirsch and me to discuss the matter with Herb? At this juncture we have no idea what arrangements he has made with the Yamit project or with the Encyclopaedia people. Obviously, if they are covering all or part of his expenses, we ought to come to a different arrangement with him.

I await your instructions as to whether you wish us to investigate the matter.

*E. S.*

RECEIVED

JAN 9 1975

26/12/74

Expenses for Rabbi Herbert Friedman

	<u>Fiscal Year 1973-74</u>	<u>July 1 through Nov. 30, 1974</u>	<u>Total</u>
Secretary's salary	IL 13,943.80	IL 9,501.30	IL 23,445.10
Telephone	5,084.18	1,567.91	6,652.09
Postage & telegrams	2,689.51	956.65	3,646.16
Copying & translations	2,434.85	243.20	2,678.05
Car maintenance	5,420.75	4,447.74	9,868.49
Office supplies	731.77	933.02	1,664.79
Misc. (entertainment, etc.)	3,942.25	388.19	4,330.44
	<u>34,247.11</u>	<u>18,038.01</u>	<u>52,285.12</u>
Office furniture	8,949.85	3,211.35	12,161.20
Rental	11,151.-	5,130.-	16,281.-
Brochure	27,688.-	2,090.-	29,778.-
	<u>IL 82,035.96</u>	<u>IL 28,469.36</u>	<u>IL 110,505.32</u>
	\$ 19,532.38	+ \$ 6,778.42	= \$ 26,310.80



DR. ALFRED GOTTSCHALK

21st January 1975

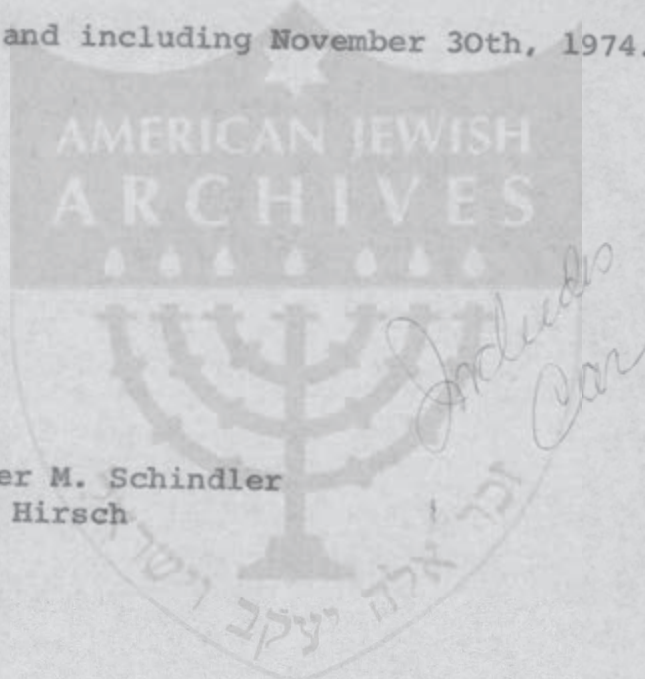
Ezra Spicehandler

re Expenses - World Education Centre

Attached hereto is a summary of expenses in connection with  
the above, up to and including November 30th, 1974.

Best regards.

cc. Rabbi Alexander M. Schindler  
Rabbi Richard Hirsch



היברו יוניון קולג' - ירושלים  
 HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION  
 JERUSALEM

EXPENSES: WORLD EDUCATION CENTRE (RABBI FRIEDMAN)

	<u>To June 30th 1974</u>	<u>From July 1st to November 30th 1974</u>	<u>TOTAL</u>
	IL.	IL.	IL.
Salary - Secretary	13,943.80	9,501.30 ✓	23,445.10
Telephones	5,084.18	1,567.91 ✓	6,652.09
Postage and telegrams	2,689.51	956.65 ✓	3,646.16
Copying and translations	2,434.85	243.20 ✓	2,678.05
Car maintenance	5,420.75	4,447.74 ✓	9,868.49
Office supplies	731.77	933.02 ✓	1,664.79
Miscellaneous (entertainment of guests etc.)	3,942.25	388.19 ✓	4,330.44
	IL. 34,247.11	IL. 18,038.01 ✓	IL. 52,285.12
	=	=	=
	<u>\$ 8,154.07</u>	<u>\$ 4,294.76</u>	<u>\$ 12,448.83</u>
<hr style="border-top: 1px dashed black;"/>			
Office furniture	8,949.85	3,211.35 ✓	12,161.20 ✓
Office rental	11,151.-	5,130.- ✓	16,281.- ✓
Brochure	27,688.-	2,090.- ✓	29,778.- ✓
Car Purchase	41,090.-		41,090.-
	IL. 88,878.85	IL. 10,431.35	IL. 99,310.20
	123=125.96	28=469.36	=
	<u>\$ 21,161.63</u>	<u>\$ 2,483.65</u>	<u>\$ 23,645.28</u>
		6778.41	



January 6, 1975

Rabbi Alfred Gottschalk  
President, HUC-JIR  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

I spent three days in Israel last week and managed to squeeze in an hour or two with Dick Hirsch. There are a number of matters which he called to my attention which require our judgment:

- a) We have heard nothing concerning the land contract. What are your reports concerning it? You will recall our discussion indicating we would like to see a copy of the contract before it is signed. The last time out you were very hopeful that this matter would be settled with dispatch but I guess "dispatch" in Israel means "with all due speed."
- b) Dick tells me that Herb has not been at the office for nearly a month now. He travels to and fro - in our car - on other projects, presumably. Some time ago I asked you to let me know just what his expenses in Israel are. Are we justified in continuing to maintain him in this style?

Dick is as eager as are all of us to keep this project alive, but there is our fiduciary responsibility.

Looking forward to hearing from you and with warmest regards, I am

Sincerely,

Alexander M. Schindler

cc: Matthew H. Ross  
Gilbert Tilles



Rabbi Alexander M. Schindler

Matthew H. Ross

January 21, 1975

As yet, I have not had a response from Fred or Ted in regard to the Israel land or Herb Friedman's expenses. I am not pressing at this time.





**UNION OF AMERICAN HEBREW CONGREGATIONS**  
**PATRON OF HEBREW UNION COLLEGE — JEWISH INSTITUTE OF RELIGION**  
**838 FIFTH AVENUE • NEW YORK, NEW YORK 10021 • [DIAL CODE 212] 249-0100**  
**CABLE ADDRESS: UNIONUAHC**

**M E S S A G E**

**R E P L Y**

TO

AMS

DATE

DATE

1/28/75

AMERICAN JEWISH  
ARCHIVES

Please approve the contents  
bill from HUC - JIR is  
Hoffman's letter to HUC  
& HUC.

When not Kerol mentions  
in his letter that he  
discussed with me - he  
told me he was sending  
the bill & mentioned no more  
than is in the bill itself.

BY

SIGNED

OK - angry about  
it - well - we  
can see  
how handled for  
nothing - but  
mid-air - I agreed  
Matt and I agreed  
to pay time  
plus





HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION  
Cincinnati • New York • Los Angeles • Jerusalem

3101 CLIFTON AVENUE • CINCINNATI, OHIO 45220  
(513) 221-1875

January 27, 1975

Mr. Joshua Dwork  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

Dear Josh:

Enclosed please find a copy of the invoice for legal services in connection with the World Center which I had discussed with you. We will look forward to receiving reimbursement for the Union's share of the cost.

With all good wishes,

Cordially,

Nathaniel H. Karol  
Vice President  
Management, Finance  
and Planning

NHK/ms

Encl:



2581

HOFHEIMER GARTLIR GOTTLIEB & GROSS

100 PARK AVENUE  
NEW YORK, N. Y. 10017

TELEPHONE  
(212) 728-0400

CABLE  
HOGARHOF NEW YORK

December 23, 1974

Hebrew Union College - Jewish Institute  
of Religion  
40 West 68th Street  
New York, New York

FOR PROFESSIONAL SERVICES RENDERED in connection with the proposed joint  
venture agreement between the Hebrew Union College and the Union  
of American Hebrew Congregations relative to the World Educational  
Centre for Progressive Judaism in Jerusalem including fund raising  
procedures, banking procedures, etc. and in connection with all  
negotiations and preparation of agreement with Moshe Safdie &  
Associates.....\$5,000.00

Disbursements including Xerox, long distance telephone,  
secretarial overtime and special messenger disbursements..... 477.25

Total \$5,477.25

RECEIVED  
DEC 23 1974  
CLERK  
152(951-952)



September 4, 1974

Rabbi Alfred Gottschalk  
Hebrew Union College -  
Jewish Institute of Religion  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

Thank you for your letter of August 26th. I am pleased that Ted and Matt will be handling the matter regarding the title to the land in Cincinnati. I can think of no one more capable to undertake this serious discussion. They will, I am certain, be most judicious in reaching a fair decision.

With warmest regards, I am

Sincerely,

Alexander F. Schindler

cc: Theodore K. Broido  
Matthew H. Ross  
Theodore Tamerswald, Jr.



# Hebrew Union College-Jewish Institute of Religion

UNDER THE PATRONAGE OF THE UNION OF AMERICAN HEBREW CONGREGATIONS

CINCINNATI  
NEW YORK  
LOS ANGELES  
JERUSALEM

CLIFTON AVENUE - CINCINNATI, OHIO 45220

*Office of the President*

August 26, 1974

Rabbi Alexander Schindler  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

Dear Alex:

I, too, in all the years of my study at the College-Institute was not able to receive, despite my Talmudical background, any training in law with reference to imminent and practical matters. For this reason, I have referred the entire question of title to the land to Ted Tannenwald, who has all of the appropriate documents that Matt or others might need. I think it is perhaps best to let the matter rest between Ted and Matt, and they will decide whom else and what else will be required in order to reach a decision. I am particularly grateful for the spirit of your letter and for what I know is an attempt to achieve a fair decision in the most gracious and friendly manner.

With warmest regards,

Sincerely,



Alfred Gottschalk  
President

AG:mb

cc: Theodore K. Broido

Matthew H. Ross, Chairman of the Board of Trustees of UAHC  
Judge Theodore Tannenwald, Jr.

*Tell him I  
fully agree.  
Thanks.*

August 15, 1974

Rabbi Alexander M. Schindler

Theodore K. Broido

Matthew H. Ross; Rabbi Alfred Göttschalk

Fred Gottschalk and I had lunch and we discussed a great many things of common interest. One of the matters which he raised is the Union's ownership of the title to the land of the Cincinnati campus. Apparently, one of the College-Institute's Board members, indeed its past chairman as well as a past chairman of the Union, Robert Goldman, is very sensitive on this issue and presses Fred to prevail upon us to give up the title and our trusteeship.

Fred assures me that our fundamental relationship with the HUC-JIR will in no wise be affected by such an act. My response, of course, had to be that since I am far from a legal expert -- and he above all as president of the HUC-JIR ought to know that since no courses on English Common Law are included in the College-Institute curriculum -- I do not have the vaguest idea as to what the implications of his request are. If indeed our relationship with the College-Institute will not be in any way affected, there is no reason why we should not be generous. If on the other hand it might be affected, the present agreement will have to continue and Fred will readily understand, so he assured me.

I would much appreciate it, therefore, Ted, if you would research this matter. Fred spoke of a great many briefs which have been exchanged on this issue, involving Emil Baar and Bob Goldman and many others. Please consult with Emil, not just our files, and let me have the information as soon as possible so Matt and I together with our officers can form an appropriate judgment.

P.S. to Fred:

Fred, you spoke of having extensive files in your hands on this subject. Would you be good enough to send them to us just in case our files are incomplete or not readily accessible.



July 1, 1974

Rabbi Alfred Gottschalk  
President, HUC-JIR  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

It was nice talking to you from Los Angeles. You must have talked to Lester Ziffren because he called me almost immediately thereafter.

Matt Ross told me of your subsequent conversation concerning his summary of our Standard Club meeting. It is quite clear that we must re-meet on these issues. Moreover, the matter of Herb Friedman must be brought to some sort of final resolution.

May I suggest, therefore, that you schedule a meeting with the two of us, plus Alan Iselin, Phil Barach and Chuck Mintz, almost immediately after your return from Israel. Since Kopie sat in for Ted Tannenwald at the Chicago meeting, maybe he should be present too. But that is entirely up to you. In any event, I leave the convening of this meeting in your hands and we should have complete understanding before we proceed in our common and separate directions. I also leave the time schedule to you, both Matt and I will be in the States during August and September. There is a possibility that I will be in Belgium for a few days on or about August 29th and through the Labor Day week-end.

I'm feeling really great and find I get much accomplished working from my study at home. The doctor is very pleased with my progress and has loosened the leash even more. Ehea and I plan to take a vacation at the Vineyard towards the end of July and then I'll be back at 838 on a full-time basis.

I am deeply distressed about the more personal matter we discussed, although I can't conceive of what I can do to be of help. If you can think of anything please let me know and I'll do what I can.

With warmest regards and best wishes for a wonderful summer, I am

Sincerely,

Alexander M. Schindler

cc: Matthew H. Ross, Esq.  
Hon. Theodore Tannenwald, Jr.

*cc to Israel*



January 28, 1974

Rabbi Alfred Gottschalk  
President  
HUC-JIR  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

Sam Adler has given me permission to share the enclosed letter with you. After all, it does fall within your domain and since Sam is crystal clear in describing his suggestion I felt it best for me to send you his letter rather than try to interpret.

Sam is looking forward to hearing from you and I, too, will be eager to have your reaction to his suggestion.

With warmest regards mee bayit l'bayit, I am

Sincerely,

Alexander M. Schindler  
President

cc: Prof. Samuel H. Adler



THE UNIVERSITY OF ROCHESTER  
EASTMAN SCHOOL OF MUSIC  
ROCHESTER, NEW YORK 14604  
Composition Department

January 25, 1974

Rabbi Alexander M. Schindler, Vice President  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

Dear Alex:

Thanks so very much for your letter. I hope that something can be done in this matter and of course will want to be in touch with you and if I can do anything, let me know. I'm glad that things are changing because I think the old rivalry must end soon since there isn't much room for it.

At any rate, I look forward to hearing from you and hope for the best.  
All good wishes from us all to you all.

Always,



Samuel H. Adler  
Professor of Composition  
Chairman

SHA:ml

January 18, 1974

Professor Samuel H. Adler  
The University of Rochester  
Eastman School of Music  
Rochester, New York

Dear Sam:

Thank you for your thoughtful and thought provoking letter of January 11th. I agree with you in regard to our School of Sacred Music and if you do not mind, I would like to relay your letter directly to Fred Gottschalk. There's no sense in my trying to interpret for you since your letter is crystal clear. If you object, then I will do it the other way.

You ought to know that when the School of Sacred Music was first established Nelson Glueck went to Louis Finkelstein and suggested a joint endeavor. This joint endeavor was flatly turned down by the Conservative movement, as were our efforts to have joint activities in Israel.

But this is a new age and perhaps the spirit is different. Although I must tell you, and this is confidential between you and me, that from comments that Fred Gottschalk has made to me I am not entirely certain that he will lend a listening ear to your suggestion. However, know that you can count on me to support it!

With fondest regards to you and Carol, in which Rhea joins me, I am

Sincerely,

Alexander M. Schindler  
President



THE UNIVERSITY OF ROCHESTER  
EASTMAN SCHOOL OF MUSIC  
ROCHESTER, NEW YORK 14604

January 11, 1974

Rabbi Alexander Schindler, President  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

Dear Alex:

I know there are so many things on your mind and so many things brewing now that another will just be an added burden. However, I wanted to write to you concerning something that has worried me for a very long time and that is the low standard and the mediocre kind of education that our cantors are receiving both in our Reformed Sacred School of Music as well as in the Conservative Seminary.

I think this could possibly be the first step of closer relations between the two denominations since there is not enough good faculty in the field available to staff two good schools. I think it would be propitious at this time to begin a dialogue between the Hebrew Union College and the Seminary to merge the two Schools of cantorial preparation and make one School with a much better and higher standards of both musical and liturgical excellence.

I think that there is another reason why this part of the Schools could be merged more easily than any other and that is that there is all kind of evidence of cross-fertilization as far as cantors from our School going into Conservative congregations and cantors from the Seminary going into Reformed congregations. There are numerous cases and both School are trying to prepare cantors for both denominations. I think this is a waste of time and neither one is doing a good job.

If I may suggest also that if a new School be founded which would incorporate the two, an outstanding cantor or musician be found to head them. I think it would even be better if a cantor could be identified in either the Reform or the Conservative movement that had the status, the ability, and the administrative know-how and I feel definitely that such a man could be found.

Finally I would like to suggest that you speak to Dr. Gottschalk if you feel this is a proposal of merit and suggest that possibly three or four musicians that have have worked or are still working in the field of Synagogue music be identified and put on a panel with possibly the Directors of the two Schools plus the President of the ACC and the President of the Cantors Assembly, and form a Committee to study such a proposal.

Rabbi Alexander Schindler  
January 11, 1974  
Page 2

I think it would be very healthy and could lead to a first rate school of sacred music. I was moved to write to you also by the fact that I was on a panel to set up the new school at the Church of St. John the Divine in New York, which will be an ecumenical school of sacred music and encompassing both Protestant and Catholic ministers of music and I feel will be a tremendous success for the Christian world.

I would be happy to discuss this further with you and look forward to hearing from you soon. Carol joins me in sending our very best to Rhea and yourself.

Always



Samuel H. Adler  
Professor of Composition  
Chairman



SHA:ml



April 24, 1973

Rabbi Alfred Gottschalk  
President, HUC-JIR  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

Your letter of the 18th coincidentally relates to a letter from Harry Gutmann that you will be receiving in the mail and it is a subject which bears discussion. It is, however, too complex to discuss in writing but you should know that the bald facts that Malcolm presented to you do not give the full story. To begin with, the number of congregations has grown; second of all, the number of rabbinical placements within congregations has grown; third of all, the congregational specialist picture is as under-supplied as it has ever been, noting especially rabbis who are willing and competent to devote their time to religious education; fourthly, the number of posts available in the larger Union family has grown - regional directorships, assistant directorships, camp directorships and the like - and many more can be developed; fifthly, the number of non-congregational posts available to rabbis has also grown.

All in all, I still contend that for the good of our Movement we ought to train as many rabbis as humanly possible, providing, of course, that they are qualified and the better qualified the better for all of us. I suggest in that context the fact that in ten mergers of Conservative and Reform congregations which have taken place during the past 3 or 4 years, nine out of the ten became Reform and that decision more often than not is made on the basis of the rabbi and his abilities. Be that as it may, the matter ought to be discussed and perhaps we should also pursue the suggestion made by Harry Gutmann for a special committee to be appointed,

With warmest regards, I am

Sincerely,

Alexander M. Schindler  
President-Elect

# Hebrew Union College-Jewish Institute of Religion

UNDER THE PATRONAGE OF THE UNION OF AMERICAN HEBREW CONGREGATIONS

CINCINNATI  
NEW YORK  
LOS ANGELES  
JERUSALEM

CLIFTON AVENUE - CINCINNATI, OHIO 45220

*Office of the President*

April 18, 1973


Rabbi Alexander Schindler  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

Dear Alex:

I have received the following statistics from Mac Stern when we were discussing the accreditation of the Leo Baeck School in London. Mac stated that there are approximately 635 congregational placement opportunities and that this number has not grown for three years. He also indicated that there are 1,082 members of the CCAR. It would occur to me that unless new congregational development takes place we shall indeed be in a sorry strait in the next three years.

I would like you to confirm this statistic for me since it is an item which, if true, I must discuss with you.

Sincerely,



Alfred Gottschalk  
President

AG:ec



5733

December 22, 1972

Rabbi Alexander M. Schindler

Rabbi Maurice N. Eisendrath

Discussed  
JE

Please note the enclosed from Fred Gottschalk --- what do we do about it?



December 22, 1972

Rabbi Alfred Gottschalk  
HUE-JIR  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

Thanks for your letter of the 14th and the item in regard to Bob Goldman. I appreciate your sharing this with me and I am checking into it with Maurice.

In the first instance, Fred, permit to note that while technically it is true that Bob was President, in reality if you identify title and function it is not true. The role and function of the President during Bob's term was that of Chairman of the Board and we do - thank God - have a number of living past Chairmen of the Board.

But we will look into the matter and any history of the UAHC would of course include Bob's role and activity.

With warmest regards from house to house, I am

Sincerely,

Alexander M. Schindler  
President-Elect



# Hebrew Union College-Jewish Institute of Religion

UNDER THE PATRONAGE OF THE UNION OF AMERICAN HEBREW CONGREGATIONS

CINCINNATI  
NEW YORK  
LOS ANGELES  
JERUSALEM

CLIFTON AVENUE - CINCINNATI, OHIO 45220

*Office of the President*

December 14, 1972

Rabbi Alexander Schindler  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

Dear Alex:

I know you will be thrilled to have this news, since I hadn't known it and I am sure you might not have, that the only living President of the Union of American Hebrew Congregations other than Maurice Eisendrath is Robert Goldman. He is a former Chairman of the Board of the Union and the College as well.

I know you will want to alert the Centennial people who are writing the history of the Union to this fact.

This means a great deal to him, and he told me about it at length at lunch today.

With all good wishes

Sincerely,



Alfred Gottschalk

AG:ec

# Hebrew Union College Jewish Institute of Religion

3077 UNIVERSITY AVENUE  
LOS ANGELES, CALIFORNIA 90007  
TELEPHONE (213) 749-3424

OFFICE OF THE PRESIDENT

May 2, 1972

Rabbi Alexander M. Schindler  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

Dear Alex:

Thank you for your letter of April 25th. I find myself in complete agreement with your sentiment on the expenditures of RJA as approved by the Joint Committee. I think you have to remember the extreme sensitivity on the part of our laymen on this particular issue. The previously prohibitive costs of RJA operation still rankle within their systems, and within, I am sure, yours and mine as well.

There was a particular sensitivity on the part of our Committee to the allocated costs the Union charges RJA for its operation, such as rent, etc., which seem to indicate that you did have some leverage with which to make some innovations without increasing costs.

On the main issue of your letter, I wish to state my concurrence with you, but would counsel that we handle extraordinary costs as they come up on an ad hoc basis. If you feel this is acceptable to you, then we can proceed as time and circumstance demand.

I look forward to seeing you, and as always, remain

Sincerely yours,

  
Alfred Gottschalk  
President

AG:rh

*mmg  
cc. Mentz  
Owork*





April 25, 1972

Rabbi Alfred Gottschalk, President  
Hebrew Union College -  
Jewish Institute of Religion  
3101 Clifton Avenue  
Cincinnati, Ohio 45220

Dear Fred:

I have Chuck Mintz's memo summarizing the agreement reached by the special committee which in effect freezes the expenditures of the RJA at \$108,000. Frankly, I think it is to the College-Institute's disadvantage to insist upon this stricture for it will make me reluctant to authorize overages which otherwise might be considered a reasonable venture risk.

As a case in point, during the year just passed, budget overages were authorized for a number of items -- I allowed the installation of a computer program to lend greater operational efficiency; I allowed an investment of some \$5,000. for a mail campaign -- all on the reasonable assumption that the yield, on the basis of a 12% formula, will give us a half-way decent chance of recovering our costs. Now the chance no longer exists and we will in effect be constrained. Suppose, as a case in point, that we should decide in the middle of the year that we want to add a full-time man on the west coast or that we want to employ some part-time help to run a dinner, say in Chicago or in Miami -- such risks and costs would now be completely consumed by the UAHC, without any chance of recovery -- and that, I submit, isn't fair to either of us.

Please don't misunderstand me. I don't want to reopen the entire matter, since our delegates agreed at the meeting with Mr. Petschek's proposal and your people were most cooperative. What I do want to hold open is the right to discuss extraordinary extra-budgetary allocations for RJA should occasions along the lines adumbrated above arise.

With warmest regards from house to house, I am

Sincerely,

Alexander M. Schindler

AMS/ejm  
cc: Mr. Sidney I. Cole  
Rabbi Maurice N. Eisendrath



# MEMORANDUM

Date April 19, 1972

From Rabbi Charles D. Mintz

To Dr. Alfred Gottschalk and Rabbi Alexander M. Schindler ✓

Copy for information of S.L. Kopald, Jr., Sidney I. Cole

Subject RJA and MUM Expenditures for 1972-73.

At a meeting held in New York on April 19, Mr. Charles I. Petschek, Mr. William Barnet, II, and Dr. Fritz Bamberger representing the Hebrew Union College and Mr. Maurice J. Klein and Mr. Matthew H. Ross representing UAHC, the expenditures for MUM and RJA were examined.

It is the recommendation of this group, that the expense formula of 12% of gross revenue from RJA and MUM currently in effect, be continued in 1972-73 with the following amendment:

That RJA income in excess of \$900,000 be totally exempt from any expense formula and that all such monies be distributed equally between the College and the Union.

In short, we are freezing RJA expenses at a maximum of \$108,000 for 1972-73.



# Hebrew Union College Jewish Institute of Religion

3077 UNIVERSITY AVENUE  
LOS ANGELES, CALIFORNIA 90007  
TELEPHONE (213) 749-3424

OFFICE OF THE PRESIDENT

March 24, 1972

Rabbi Alexander M. Schindler  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

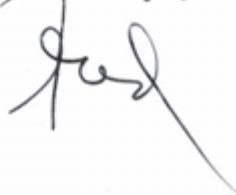
Dear Alex,

Upon my return from Israel, I was happy to find your gracious letter of March 6, together with the editorial for "Dimensions."

Coming as it does under your byline, I would be loathe to may any emendation or corrections of the exaggerations. I very much appreciate your sentiments.

With all good wishes for Pesach.

Yours always,



S.k



# Hebrew Union College Jewish Institute of Religion

3077 UNIVERSITY AVENUE  
LOS ANGELES, CALIFORNIA 90007  
TELEPHONE (213) 749-3424

OFFICE OF THE PRESIDENT

March 9, 1972

*No answer*

Rabbi Alexander M. Schindler  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

Dear Rabbi Schindler:

Thank you for your letter and enclosure of March 6th which arrived during Dr. Gottschalk's absence from the country.

Dr. Gottschalk was expected to return to the office in mid-March, but he is now due to arrive later, on or near March 20. At that time, your correspondence will be brought to his attention.

Sincerely,



(Miss) R. Hindman  
Secretary





January 31, 1972

Rabbi Alfred Gottschalk  
HUC-JIR  
8745 Appian Way  
Los Angeles, California 90046

Dear Fred:

Thanks for sharing with me Alex Guttman's comments concerning the seal of the College. I take it that this is an official request to have the quotation changed in our common seals. We will process it at the next Board meeting and I think the easiest way this can be handled is by requesting it in your report to the Board.

Warmest regards,

Sincerely,

Alexander M. Schindler

AMS:tf  
cc: T. K. Broido  
Sylvia Kay

From the desk of. . .

DR. ALFRED GOTTSCHALK

January 28, 1972

Dear Alex:

You don't have enough to think about, so I am putting this in the pot as well.

I particularly like the last part of the posuk. I know a number of people whom I should like to saddle on those asses.

With all good wishes,

*Fred*



# Hebrew Union College-Jewish Institute of Religion

UNDER THE PATRONAGE OF THE UNION OF AMERICAN HEBREW CONGREGATIONS

CINCINNATI  
NEW YORK  
LOS ANGELES  
JERUSALEM

January 23, 1972

CLIFTON AVENUE - CINCINNATI, OHIO 45220

ALEXANDER GUTTMANN, Ph.D.  
*Professor of Talmud and Rabbinics*

Dr. Alfred Gottschalk, President, HUC-JIR

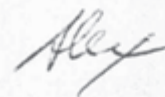
Dear Fred:

Some time ago Rabbi Uriel Smith called my attention to the fact that the quotation הבקר אור from Genesis 44:3, when used on the College-Union seal attached to the Semichah of our ordinees, is somewhat ridiculous, a view in which I concur. The full verse reads: הבקר אור והאנשים שלחו המה "As soon as the morning was light, the men were sent away, they and their asses." (JPS translation).

In my opinion, a more suitable quotation would be 1.Sam. 2:3 אל דעות ה' "The Lord is a God of knowledge." This passage from Hannah's prayer is particularly appropriate since it is cited in B. Berachot 33a in the following context: גדולה דעה שנחנה בין שתי אותיות שנאמר כי אל דעות ה' "Great is knowledge since it was placed between two names /of God/, as it says, ...The Lord is a God of knowledge."

I believe this is the time to make the change, since our seal may be scrutinized together with the Semichah we are going to give to Sally. If you agree with me, I suggest that you contact the Union and propose a change in our joint seal.

Cordially,



By \_\_\_\_\_

1/26/72  
AG

# Memorandum

## HEBREW UNION COLLEGE-JEWISH INSTITUTE OF RELIGION

3101 CLIFTON AVENUE • CINCINNATI, OHIO 45220-2488 • PHONE (513) 221-1875

November 26, 1991

DATE \_\_\_\_\_

TO \_\_\_\_\_ Dr. Jacob R. Marcus and the Archives  
FROM \_\_\_\_\_ Dr. Alfred Gottschalk *AS*

PERSONAL AND CONFIDENTIAL

This letter details sensitive issues relating to support of ARZA, Alexander Schindler and Alfred Gottschalk on the question of whether we support a continuation of Simcha Dinitz's regime as Chairman of the World Zionist Organization and as Executive of the Jewish Agency. I would like to seal this letter for five years. To make it clear, this memo is from Alexander Schindler.

AG/ns  
Enclosure



From A. Schiller

Tied -

My bottom line is the same as yours.  
For ideological reasons we can  
ill afford to be tied up with Likud.

Still what have Shimon or Yonah  
done for us? They have used us  
+ given but lip service in return.  
And they take us for granted

I know of Yeh's <sup>\*</sup>aspirations... He's an opinion

person. We're not. Our people  
(and I) spent hours with him in  
an effort to reach some agreements.  
As it turns out Itzhak was  
obdurate not we - and Yonah  
needs us + Itzhak both to save  
his post.

We have no choice but to play hardball.  
Our support is in JAFI not the OZO  
Alex

\* Dick Kirsch