MS-630: Rabbi Alexander M. Schindler Digital Collection, 1953-1996. Series A: Union of American Hebrew Congregations, 1961-1996.

Box Folder 5 9

Israel Camp [Budget and enrollment], 1966-1983.

For more information on this collection, please see the finding aid on the American Jewish Archives website.

Rabbi Alexander M. Schindler
Theodore K. Broido
Joshua M. Dwork

150

Your recollection concerning the transfer of funds from the Youth Department to Dwork is quite correct.

I am meeting with Steve tomorrow and hopefully we will be able to clarify all this. In any event, there is no need for alarm. This is the Union's money.



CONFIDENTIAL

From Theodore K. Broido

Date July 21, 1983

To

Rabbi Alexander M. Schindler

Copies

Joshua M. Dwork

Subject

STEVE SCHAFER'S/INTERNATIONAL EDUCATION FUND ARRANGEMENTS WITH UAHC

Alex, Josh Dwork has at your suggestion, discussed with me his rather acrimonious and difficult conversations with Steve Schafer concerning the transfer of the \$400,000 from the International Education Fund to the UAHC, and the terms and conditions thereof.

I am very clear in my memory of exactly what was to happen. The \$400,000 was called in the discussions an "advance." It was not stated what it was an advance against. It was an "advance" against nothing. Merely an "advance." The words "advance against expenses" were never uttered.

It was never contemplated that these funds would be advanced to the Union and that Steve would then charge off expenses against that "advance" because if that were the case, we would have nothing left in a year or so.

It is my clear recollection that the word "advance" was used instead of "loan" only because Don, Gil and I felt very strongly that it was in all cases the Union's money and therefore you were "advancing" money from one UAHC account to another. A loan would imply that the International Education fund was something different and apart from the UAHC, i.e. the affiliates, the World Union, etc., to which you would have a "loan."

Therefore, the word "advance" was used instead of a loan but it was not an "advance" against anything. It was merely a different word then the word "loan." It should be treated as a non-interest bearing non-callable loan. For our sole use, Steve, in my judgment is obligated to continue paying his expenses as he has heretofore.

I am prepared to defend this position in any confrontation with Steve and I'm also prepared to discuss this with Don and Gil if you approve.





UNION OF AMERICAN HEBREW CONGREGATIONS

PATRON OF HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION 838 FIFTH AVENUE • NEW YORK, NEW YORK 10021 • (DIAL CODE 212) 249-0100 CABLE ADDRESS: UNIONUAHC

MESSAGE	REPLY
TO PMS	DATE
Cc Fred Cales	A LOAN FROM FINDL EDUC OR AS STEVE CLAIRS AN ADVANCE
DATE 7/20/83	ON CXPENSES.
-ON 7/19/83 I REVIEWED ALL ACCOUNTS	If Steve is correct then
RECEIVABLE AND NOTED HAS	OUR RELIEF IS TEMPOKARY
NFTY, INTE ED ETC OWER TO DANC	of He WILL RUN EXPONSES
841564 - per ATTACHED SCHPOULE.	HAROVON the WANC & EAS
I ASKED FRED to GET the movey	INTO the Trogod RAPIDLY.
FROM Steve SCHAPER CHORAR PROCHOUPE	
FRED SPOKE to Steve ON 7/20/83	Me BUT Store too.
& steve town from that he paid	
\$400,000 & DID NOT owe this	70-79
AMOUNT.	
BY MY QUESTION - is the 400,000	SIGNED

ITEM # N-R73 @ Wheeler Group Inc.

INSTRUCTIONS TO SENDER:

INSTRUCTIONS TO RECEIVER:

1. WRITE REPLY. 2. DETACH STUB, KEEP PINK COPY, RETURN WHITE COPY TO SENDER.

I pld Josh, Wants & hold for follow-up. From Rabbi Stephen A. Schafer

To Mr. Joshua Dwork and Mr. Fred Cohen

Copies Rabbi Alexander Schindler

Subject International Education Department Funds

Date 2-28-79 lout where here

The following is a summary of the decision that we made at our meetings yesterday conerning IED Funds.

1) The UAHC Kibbutz Yahel Fund money will be deposited in the UAHC Endowment Fund account and accrue the prevailing interest. At the moment there is approximately \$40,000 in the UAHC general fund which belongs to the Kibbutz Yahel Yahel Fund. This money has accrued some interest. Fred has the formula for determining the amount of interest. This approximate \$40,000 plus interest plus the approximate \$11,500 in attached checks (already having figured a 20% discount for the Canadian dollars) is to be included in the initial deposit in the UAHC Endowment Fund earmarked for Kibbutz Yahel. Please mote that the approximate \$40,000 figure mentioned above does not include February Kibbutz Yahel Fund deposits. I would like to have a final total by March 20. Meanwhile, all these monies should be deposited in the UAHC Endowment Fund.

When the amount in the Endowment Fund reaches \$100,000, a Certificate of Deposit should be purchased in the name of Kibbutz Yahel at the prevailing interest rate.

2) International Education Department Funds accruing from this date will be deposited in a separate savings account in a bank to be chosen by Josh Dwork. The interest which accrues to this account are to be given to the UAHC general fund as the International Education Department's contribution to the general fund.

Funds of the IED which are currently on deposit in the UAHC general fund will be used to pay ongoing operation costs of the IED. It is understood that if cash is not available in the general fund to cover IED operations, then it will be necessary to withdraw some funds from the savings account. The purpose of this process is to reduce the debt of the UAHC general fund to the International Education Department. A monthly accounting of the funds on deposit in both the savings account and the UAHC general fund IED account are to be given to Rabbi Schafer.

It is our intention to avoid surprises concerning availability of funds and projected expenditures. Rabbi Schafer will give as much lead time as possible to Accounting concerning expected expenditures. The months of heaviest expenditures are April through July.

Rabbi Schafer is to be notified in writing about withdrawl of funds from the savings account.



Stephen a Solofe

May

Union of American Flebrew Congregations

838 FIFTH AVENUE, NEW YORK, N.Y.10021 (212) 249-0100



May 19 1975

YOUTH DIVISION

Mr. Yehoshuah Yadlin
Director Israel Aliyah Center in the United
States and Canada
515 Park Avenue
New York, N.Y. 10021

Dear Shuka,

It was good meeting with you last Thursday. I understand that Michael has set up an additional meeting between himself and you to clarify further details of his Aliyah work. Michael has achieved a basic understanding of the nature of the Reform Movement and Reform Jewish institutions. He is deliberately and carefully publicizing the reasons for which he came to the Union of American Hebrew Congregations. He is laying the groundwork for support for Aliyah by meeting with individual leaders of the Reform Movement as well as speaking at the various conventions and meetings of Reform Jewish lay and rabbinic leaders. I appreciate and respect the way he is creating the proper climate for his work before announcing specific programs and processes. Of course, the establishment of the Reform Jewish Kibbutz is an exception to this. That program has been widely publicized, and we are in the process of recruitment.

On behalf of the Union of American Hebrew Congregations, I must express the hope that the agreement which we reached with you in February, be executed. We do feel that Michael Langer's tactical approach to the implementation of that agreement is the correct one. I would also like to call your attention to the fact that the agreement which we made in February actually went further than the original agreement with Uzi Narkis, reached at his meeting with Michael Langer and Rabbi Allan Levine in Jerusalem on January 9th.

As I explained to you last Thursday, and also at our meeting with Chaim Ganel and Schraga Milstein some months ago, the Youth Division of the UAHC will hire an additional staff member in order to facilitate the work of Michael Langer, in particular, and in support of all of our Israel programs, in general. It is essential that you meet your financial commitment to us in the same punctual manner that we have so far met the obligations that we undertook when we originally committed ourselves to accepting a shaliach and to establish an Aliyah desk.

With warm personal regards, I am

Cordially yours.

SAS/smw

ccs: Rabbi Alex M. Schindler Mr. Schraga Milstein Michael Langer Rabbi Stephen A. Schafer Director, UAHC Youth Division

Mr. Albert Vorspan Mr. Chaim Ganel Rabbi Allan Levine

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Cart done

Union of American Hebrew Congregations

838 FIFTH AVENUE, NEW YORK, N.Y.10021 (212) 249-0100



Memo of Understanding

February 6, 1975

The meeting was attended by Rabbi Alexander M. Schindler, President of the Union of American Hebrew Congregations; Rabbi Stephen A. Schafer, Director of Youth Division, UAHC; Mr. Yitzchak Yadlin, Aliyah Department; and Mr. Schraga Millstein, Youth and He-Chalutz (AZYF).

The purpose of the meeting: The establishment of an Aliyah Desk by the Reform Movement (UAHC, CCAR and HUC-JIR). The agreement includes the following:

- a) A desk will be established at the UAHC House of Living Judaism, 838 Fifth Avenue, New York, N.Y. 10021;
- b) The Director of the Desk will be Michael Langer, Sheliach, under the supervision of the Director of the Youth Department, Rabbi Stephen Schafer;
- c) While on a staff level Michael Langer is responsible to Rabbi Schafer, his function will not be limited to Youth but will extend to the full range of Aliyah activities, according to the job analysis prepared by the Aliyah Department of WZO;
- d) The WZO Aliyah Department agrees upon confirmation by its Treasurer, no later than April 1, 1975 to provide a some of \$20,000 for this desk and its related activities. \$8,000 of this sum is to go to Michael Langer for maintenance expenses in the United States and Canada. The balance is to be made available for the implementation of the Aliyah Desk;
- e) While Michael Langer is under the supervision of Rabbi Schafer, it is understood that he will be guided in his activities by the responsible WZO office in New York.

שטרי דברים בנו א אליח עליה לתנועה הרצורמית

בגישה ביום ד' -8/1/75 במירדו של עוזי נרקיט בירושלים.

משתתפים: עוזי נרקים, הרב לוין ומיכאל לנגר.

עוזי נרקים הסביר כי אין זה מתקבל על הדעת. למי דעתו, לשלוח שני שליחים לתנועה הרעורמית – אחד למח הנוער והדני לעדוד עליה. מציע שמיכאל לנגר יהיה שליח משעם מחלקת העליה לתנועה הרעורמית בנוסף לשליחות למחלקת הנוער של התנועה הרעורמית. מורלה מסכים לרעיון. האמור לעיל – תוך זיקה עיקרית לעבודת מחלקת הנוער. מיכאל יעסוק רק בעידוד עליה (PROMOTION) ולא ישעל בתהליך עצמו (PROCESSING)

הרב אלן לוין ומיכאל לנגר הטעימו כי הטדר זה מותנה בכך שכל הקשרים של מח' העליה יתנהלו דרך מח' הנוער של התנועה הרפורמית.

. הוזכרו האפטרויות הבאות;

- א. מגע עם מועמדים בודדים ובפרס הורים של חניכים.
- ב. עידוד חבורות עליה וגרעיניט מבוגריט צעירים, בוגרי . . . ה הן לקבוץ והן למטגרות אחרות.

עוזי נרקים הטכין כי כל המגעים עם מיכאל לנגר יהיו באמצעות מחלקת הנוער של החנועה הרפורמית. מנהל מחלקת הנוער הינו הרב סטיב שפר.

כמו-כן, במידה ונראה לצדלים כי העומט על מיכאל לנגר אינו מאפטר פעולה כראוי בתחום העליה יהיה דיון חוזר בנוסא.

מוכם כי הרב מטיב שער יבוא בקערים עם עוזי נרקים בדבר בצוע הכספי טל ההסדר.

רטם: מיכאל לנגר.

תפוצה; משחחשמם.

מ. בראון - מח' נוער וחלוץ.

הרב טטיב עפר.

אחוד הקבוצות והקבוצים - מזכיר פנים.

May 21, 1975

Rabbi Sheldon Lilker <u>Kibbutz Kfar Hamacabbi</u> Doar Kfar Hamacabbi, Israel

Dear Shelly:

In all of the fine reports I receive from staff members regarding the Reform Kibbutz project, one name stands out as a source of tireless and unstinting devotion to the project and to our youngsters. Shelly, it is apparent that you are doing much in our behalf and in behalf of that group of dedicated youngsters of our movement who are training for the kibbutz and that you are doing magnificent work for us.

Thus, I write to convey my sense of deep appreciation for all that you are and all that you do. Your devotion to our sacred cause and to the strengthening of our young people's Judaic knowledge and commitment means much to us all.

With deepfelt gratitude and warmest regards mee bayit 1'bayit, I am

Sincerely,

Alexander M. Schindler

bcc: Rabbi Stephen Schafer Rabbi Henry Skirball May 21, 1975

Mr. Michael Raab Kibbutz Kfar Hamacabbi Doar Kfar Hamacabbim Israel

Dear Michael:

Word has come to me of the superb work you are doing in our behalf in connection with Kibbutz training for our youngsters who are dedicating themselves to a Reform Kibbutz. I have had rave notices on the manner in which you are working with our young people and giving of yourself and your talents.

I write that you may know that all of us of the UAHC are deeply grateful to you. You devotion means much to us all.

With every good wish and warmest regards, I am

Sincerely,

Alexander M. Schindler

bcc: Rabbi Stephen Schafer Rabbi Henry Skirball May 21, 1975

Mr. Yoshkeh Berger Kibbutz Kfar Hamacabbi Doar Kfar Hamacabbi, Israel

Dear Mr. Berger:

Members of my staff have been unanimous in reporting the superb work you are doing in our behalf in working with that group of wonderful youngsters who have dedicated themselves to the formation of a Reform Kibbutz in Israel. I have been told that you are unstinting in giving of your time and your talents above and beyond the call of duty.

All of us of the Union of American Hebrew Congregations are deeply grateful to you and I write that you may know of our sense of appreciation for all that you are and all that you do.

It is my fond hope that one day I will have an opportunity to express my thanks to you in person, but for now I write to tell you of my gratitude.

With every good wish and warmest regards, I am

Sincerely,

Alexander M. Schindler

bcc: Rabbi Scahfer & Skirball

התנועה ליהדות מתקדמת באמריקה UNION OF AMERICAN HEBREW CONGREGATIONS May 11, 1975

YOUTH PROGRAMS IN ISRAEL 13 King David St., Jerusalem Cable Address : HUARCH TEL. 234744 227455

RES.: 83498

Rabbi Henry F. Skirball, Director

תכניות נוער בארץ ישראל רחוב דוד המלך נו. ירושלים

83498 : מעון 234744 טל. 227455

הרב חיים (הנרי) סקירבל. מנהל

Rabbi Alexander M. Schindler UAHC 838 Fifth Avenue New York, N.Y. 10021 U. S. A.

Dear Alex,

I hope all goes well with you, Rhea and the kids.

I recently attended (a few times) the Sixth International Jerusalem Book Fair. Tens of thousands of Israelis visited the Fair. Most of the booksellers get a good business. In addition to this there are various publicrelations overtones. This year for the first time the United Synagogue had an exhibit. Pessach said it was an excellent move on their part and he strongly counselled that we do the same in 1977.

As far as mawning the booth there are plenty of UAHC former employees and lots of HUC students who would be more than happy to volunteer their services. Perhaps you would want to discuss this further with Ralph Davis.

With regard to the Reform Kibbutz - 3 people have been doing magnificent work for us and I would appreciate it very much if you could write a flowerly letter to each (Steve could draft a letter, if you want). On the English side Rabbi Shelly Lilker; on the Kibbutz training side Michael Raab and on the technical side Yoshkeh Berger. All of them at Kibbutz Kfar Hamacabbi, Doar Kfar Hamacabbi, Israel. Really, they have gone way above and beyond the call of duty and I would like them to get some recognition from you, if possible, many thanks.

Love to all,

Rabbi Henry F. Skirball

cc: Rabbi S. Schafer.

The response to the joint exhibit of publications of the Jewish Theological Seminary and the United Synagogue of America at the recent 7th International Book Fair exceeded our expectations. It was not only an opportunity to display the results of genuine scholarship and creativity during the past decade, but to project the image of our Movement within the context of limud Torah and , ... and its concern with Klal Yisrael. We > take this opportunity to express our appreciation to the volunteers who staffed the booth during the entire week especially to Marilyn Reich and to a team of students at the Jewish Theological Seminary in Jerusalem. Special thanks also to Rabbi Reuven Hammer and to Mrs. Rifka Harris for their splendid cooperation.

ההתענינות בתערוכה המטומפת טל הטמינר התאולוגי היהודי ובתי הכנסת המאוחדים באמריקה שהוצגה ביריד הספרים הבינלאומי הטביעי , היתה למעלה מן הצפוי. זו היתה לנו לא רק הזדמנות להבלים את תוצאות הלמדנות והיצירה כל העכור האחרון אלא גם להקריך את תדמית תנועתנו כדוגלת בלימוד החורה וכדואגת לכלל יטראל. בהזדמנות זו אנו רוצים להביע את הערכתינו למתנדבים טעמדו ליד דוכננו במטך הטבוע ובמיוחד למריליך רייך ולקבוצת תלמידים מהסמינר היהודי התאולוגי בירוטלים. תודה מיוחדת בט לרב ראובן המר ולגב' רבקה הרים עבור שיתוף פעולה מצויין.

יום ירוסלים

YOM YERUSHALAYIM

Commemorating nine years since the reunification of Jerusalem, Rabbi David Clayman devoted his Dvar Torah on Parshat BaMidbar (May 10) to the centrality of Jerusalem in Jewish tradition.

The fact that Rabbi Clayman also appeared that morning as the father of a son, a Bar Mitzvah, added to the simha.

THANK YOU

To all those who helped make the Lag B'omer Weekend at Yaar Yerushalayim devoted to "Eretz Yisrael and the Conservative Movement" the memorable occasion it was, we say thank you! Our special gratitude to Professor Moshe Davis for his inspiring presence לרגל תטע טנים מאז טירוטלים עיר הקודט התאחדה מחדש, הקדיט הרב דוד קליימן את דבר התורה בטבת "פרטת במדבר" למרכזיות טל ירוטלים במטורת היהודית. נוסף לטמחת יוט ירוטלים היתה זו גם הטמתה טל מטפחת קליימן לרגל בר-המצווה טל בנט . דניאל.

בתכנון וביצוע של החויה המוצלחת ביער ירושלים, פרשת בהר בחקותי. השבת השנתית בשביבת ל"ג בעומר היתה מוקדשת לנושא "ארץ ישראל במחשבת התנועה ההשטורית

אנו מודים לכל המתנדבים מעזרו לנו

(הזרט הקונסרבטיבי ביהדות)"

תודות במיוחד למרצה האורח המזהיר – פרופ'

Rabbi Alexander M. Schindler

Rabbi R chard G. Hirsch

Nathaniel E. Hess; Rabbi Henry F. Skirball

I certainly agree that Chuck Kroloff deserves the honorarium which he requests.



Date April 7, 1969

From RABBI RICHARD G.	IIRSCH, Director	
ToMr. Nath	niel E. Hess	
Copy for information of	Rabbis Alexander Schindler and Henry Skirball	
Subject		

I received the enclosed note from Rabbi Charles Kroloff, indicating that he believes a fair compensation for his work in behalf of Kfar Galim from August through February should be \$600. I talked to him on the phone about this and he figures that he worked on the average of a half day per week.

I recommend that we agree to his suggested compensation. He is a dedicated young men and we may want to use him at the Union in connection with other programs in the future.

Let me hear from you on dis

Religious Action Center

July 31, 1968 Dear Oler, Our programis a serces. O'vollens ve have - levt ere have mode tremendous progress here in a few Please ask your Back & Roma the Chech drawn to Kalim on Jun 25 for \$10 thousand t By mistal, it was duted 1958. It will be cleaning in a few days d your book should be alerted So that they will not refuse prompount Regne, production around 8/6 - Copy to Jook Devark

איגרת אוויר **AEROGRAMME**



Rabb: A. Schindler 838-54 Are. PAR AVION York, N.Y. (002) USA

קפל שלישי

EXPÉDITEUR - SENDER - השולח

(ROUFF (FAR GALIM

איגרת שהושם בה דבר תישלח לפי תעריף של מכתב בדואר אוויר. Un aérogramme contenant un objet quelconque sera envoyé au tarif d'une lettre-avion. An aerogramme containing any enclosure will be sent at airmail-letter rate.



CONFIDENTIAL

May 3, 1968

FromRabbi Alexander M. Schindler	
ToTed Broido	
Copy for information of	

Subject_

I agree with you fully -- or almost so. This is precisely why I have been pressing for a total review of our financial situation as well as for the inclusing of \$15,000.00 in the budget to allow for the borrowing of money, and this is also why I set up the meeting with our treasurer. In one way or another this financial mess has to be straightened out, although I am afraid the mess is caused principally by the absence of a cash reserve and not by any sloppiness or irresponsibility.

Once we have a cash reserve, the co-mingling of funds would present no difficulty and would be the easiest way of handling the matter.

And even with a shortage of funds, the co-mingling is not really wrong. After all, would it not be wrong to borrow money and to pay interest on it while we have other money sitting in a checking account unused? This is an injudicious use of money.

The only thing really that is wrong here is not a co-mingling but the planning. Did Dwork and Fred Cohen know, were they told by you, that these funds would be needed for such-and-such a time, so that they could plan for the availability of funds -- doing the best they can?

Cole W Ohnsol

Date March 28, 1968

From_	Rabbi Charles A. Kroloff
То	Rabbis Hirsch, Skirball and Schindler; Mr. Broide
Copy fo	or information of
Subject.	

As of this date, I have accepted 17 applications with h more in the process of being accepted making a total of 21.

A number of serious inquiries which I had expected to become applications are no longer live prospects due to concern over the security problem in Israel. I believe this is the single reason why we do not at this date have 30 applications.

In the past 10 days, both applications and inquiries have dropped to almost zero. It is difficult to tell to what extent this is a result of recent tensions.

I estimate we will end up with 30-after cancellations. Our date for cancelling at Kfar Galim is April 5. In view of the number of applications we new have, I assume that we are now prepared to commit ourselves to the program. In the event we end up with less than 30 applications, we will have an even greater deficit than the budgeted deficit of about \$2000. I presume this is a risk the UAHC is prepared to take.

Perhaps we will reach 35 or h0 by June—but I think we have to be brutally realistic in view of recent events. If there is any desire to re-evaluate, and I hope there will not be, it would have to be done within the next few days. If I do not hear from you, I shall assume that you are committed to going ahead based on the above numbers.

I am still personally very enthusiastic and confident. But I want to be conservative in the prospects I offer so that you do not say to me in June, "You should have warned us that it will cost us more than we anticipated."

I assume that the Israel Committee is prepared to back us up financially.

Somet bich be agree that you should proceed.

	DateJanuary 2, 1968
Fromebbi Alexander M. Schindler	
To Rabbi Henry Skirball	
Copy for information of Rabbi Charles Kroloff; Te	d Broido; Rabbi Richard Hirsch
Subject	

In settling the price for our various Israel tours and trips as well as the European trips for that matter, we ought to allow for the possibility of adding a sur-charge, should President Johnson's plans for restricting tourism eventuate in some sort of special tax legislation.

Judging by the press releases which I read in the newspapers, a \$100.00 sur-charge is not unlikely.

Smile all is so molefonite,

they decided to press any
surcharge onto the kirds +

put this in the publicity.

Best way to handle this. Thanks.

Alex

Calcudor murked-but
you wanted to take
off a few days at
this Time: 2/19-24.

Date February 6, 1968

From	Rabbi Charles A. Kroloff	
То	Rabbis Schindler, Skirball, Hirsch	
Copy for i	information of	
Subject	Camp-Institute in Israel	

Attached please find revised tentative budget for our Camp-Institute in Israel. The most tentative part of the budget is the Trans-Atlantic fare. If our California group produces, we shall have to add an additional staff fare. But this ought to be compensated for by additional income.

Also, we shall have to confront the possibility of the 5% travel tax. I would appreciate Dick's opinion as to whether this will go through as proposed by Johnson. I am strongly opposed to raising our price. We are already \$100 over comparable programs and I do not want at this time to issue any statement regarding an increase in price. I would also appreciate Dick's opinion considering whether we can obtain a ruling on our "package" which would put us under the \$7 a day limit. It would be unfortunate if parents had to pay a tax on top of it. While our per diem expenses to Kfær Galim are only \$6.50, the total cost if administration is included will be well in excess of \$7 per day.

I believe we will have many things to talk about by February 19. Could I ask that Hank Skirball plan on joining Dick and me for discussion and evaluation on Monday, February 19 at 10 a.m ?? Hank: Would you invite anyone else you feel should attend?

alex: Could you join us then?

Alexanded help—

particularly on finances—

deficit, etc.

BUDGET FOR UABC SUMMER CAMP IN ISRAEL FOR 15 DAYS-SUMMER OF 1968

For Thirty 1h - 15 year olds

Fee: \$1,050

INCOME

Thirty Youth @ \$1,050

\$31,500

800	765	800	5-858°	BUS:	9021	t S

Transportation for 3h 9 \$35 (30 youth and h staff)	\$17,190
Leader's Salary	1,500
Promotion (5000 elick promotion pieces and brochures)	500
Secretary	1,000
Stationery	50
Meiling, Office Supplies, etc.	250
Telephone	250
Travel for Director	sco
Contingencies and indidentals including incurance, health, otc.	3,000
Fees to K'far Galim (30 youth @ 86.50 per day for 15 days)	8,775
(h staff @ \$3 per day for h5 days)	51.0 8336-265

Rabbi Alexander M. Schindler

Rabbi Henry Skirball

Rabbi Charles Kroloff; Ted Broido; Rabbi Richard Hirsch

In settling the price for our various Israel tours and trips as well as the European trips for that matter, we ought to wllow for the possibility of adding a sur-charge, should President Johnson's plans for restricting tourism eventuate in some sort of special tax legislation.

Judging by the press releases which I read in the newspapers, a \$100.00 sur-charge is not unlikely.

Rabbi Alexander M. Schindler

6

Alfred Mackler

Rabbi Maurice N. Eisendrath; Rabbi Richard Hirsch; Selma Meyerson

Financial control of National Committee on Israel

Your memo of December 19th puzzles me. Part of the reason may well be that I did not sealSelma's memo which gave your words occasion. Still, I do believe that it reflects some micunderstanding on your part.

Obviously you are right, and I agree with you that the budgetary controls for the Israel project -- as for any other aspect of our work -- should be as tight as they possibly can be.

Your confusion arises from the fact that you confuse the <u>Israel Camp project</u> with the <u>Israel program</u> in its entirety. The former is not an aspect of the latter; if it were, we could not have initiated it -- not before the Committee had its meeting.

This project receives its authority as an extension of our ongoing youth program in Israel. It is but a variation of a melody which we have been playing for a long while. This project is not unauthorized. I authorized it -- after I examined a carefully prepared budget, submitted by Rabbi Skirball, which demonstrated that the project can be self-sustaining and that the risks of loss are minimal.

As far as budget controls (for the camp) are concerned, a special meeting has been set up involving the principals and Ted Broide. Because it will be held on January 4th, after your departure, you were not involved. Nonetheless, you have been told concerning this meeting.

As far as the Israel Committee itself is concerned, there has been no "mushrooming of budgetary decisions." Some small expenditures were authorized by
me -- required for the mailing of rund-raising materials designed to effect
our Montreal decision. These small seed funds had to be expended -- we couldn't
expect our congregations to respond without being prodded. We couldn't steal
this money from other departments, and had to charge it against future income.
The 2,000-odd dollars since received cover these costs tenfold.

I agree re. 838.

Date December 19, 1967

rom_	Alfred Mackler
Го	Rabbi Alexander Schindler

Copy for information of Rabbi Maurice N. Eisendrath, Rabbi Richard Hirsch, Mrs. Selma
Meyerson

Subject Mrs. Meyerson's December 18 memo re financial control of National Committee on Israel.

Before we can decide who will have control over the budget we must first arriave a budget. I recommend that a budget be formulated as quickly as possible before people continue to run off in different directions and spend monies which have not heretofore been budgeted.

This entire Israel Committee program, in fact, has mushroomed altogether too hap-hazardly, with many administrative and budgeting decisions having been made in meetings of small groups to satisfy immediate needs, without thought having been given to the overall future scope of this entire program. For example, we have already received notice that monies will be spent on a UAHC camp-institute in Israel. No budget, however, has ever been established for this, yet a staff member has been appointed with authorization to hire a secretary, etc. Has formal approval been obtained for this? - it is not included in any budget.

I certainly recognize the importance of this program, and I, too, am just as eager to start it as are other members of staff, but let's start it properly lest we jeopardize it completely by making costly mistakes due to hastily made decisions. I think you realize, as do I, the need for exercising tight financial control over this project, as we do in all other programs of the Union. I'll be glad to help formulate a budget, if you feel it necessary, in the few remaining days before I leave.

Financial control, once a budget has been established, should be exercised from 838 and not from Washington, with all due respect to Dick. He can control the RAC easily, since that is his base of operations. The Israel Committee, however, due to its very nature, base of operations, far-flung staff and sizeable revenue (hopefully) must be controlled by a staff member assigned to this purpose only at 838. I suggest that this task be assigned to a fiscally-oriented individual.

al

To Al Madele - C. Same people who rece wed his memo you news of 12/19 sugges me. Aldich Part of the reason may well be that I did not see Selma's mono which good you supposed words a coasion. Still, I do believe that it reflects some his understanding on you part. Horivols for the Israel project - as for four office aspect of our work - should be a tiget as they possibly core be: Africa you couples on quises from the field for you confuse the Israel comp project to the the Thrall program in its later if it were we could not have initiated it mot before the com He had is meeting. Defore we can decide who will have pentrol over the budget we must first arrivelated a business of such as a business of such as a business of such as a business which have come and spend monies which have been a business of a such as a such as a such as a such as a business of a such as a such in bota deriation of a melody what we have been This of ire derived to the programment of the conference of the co meetings of scale rapes to satisfy immediate needs, at hour thought helify been filed in the overall future so be sufficiently been institute in Israel.

No budget hover, his ger been estimated of pulliparation of mountainstitute in Israel. No budgeth however has der been established all all formal approval been approval been approval been approval a A for on budget controls are concerned in me project as who are the programs on the project of the project o + Ted Broids. Becourse it will be helde on 1/4, agree rinator of Misch June al fundations all one respect to pick. He can control the fundation of the fundation with all one respect to pick. He can control the fundation of the fundations of the control of the fundations of the fund I suggest that this task be assigned to a fiscally-oriented individual. His for as the israel con the iself is concerned there has belle no "mushrooming y budgetary decirious. "Some small expenditures were lanthon yell by me - motoring thep required for the mailing of fundraising materialy derigned to effect our montreal decision. These to small seld friends had to be expended - we couldn't expect one this in oney from to the departition to the deap it against fund in court . The 2000 ode collows in a received over these

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MEMORANDUM

Date December 1, 1967

From Rabbi Henry F. Skirball	
To Rabbi Richard G. Hirsch	
Copy for information of Rabbi Alex Schindler	
Subject Fees for K'far Galim	

In working out the finances for our proposed project at K'far Galim for the summer of 1968, we reached an expense figure which includes New York - Tel Aviv - New York transportation, leader's salary, promotional stickers, travel and office expenses, contingencies, etc. of roughly \$800 per youngster. This means that we could not pay the K'far Galim the figure you discussed vis-a-vis K'far Rarok charges and still breaak even on the project.

As you know, we have no guarantee of any subsidy from the Union and maxxmax have not received a mandate to plan a program which would yield a deficit. From this point of view it seems to me we have to re-think our finances vis-a-vis K'far Galim.

From another point of view, it seems to me that the K'far Rarok's figures are away out of line. I say this after having spoken to Israelis in both the consulate and the Sochnut. I think you should know some of the following:

- 1 For room, board, and supervision at Ben Shemen this summer for a group of 30 NFTYites, we are paying 8 and 1/2 Israeli pounds per youngster per day.
- 2 The Jewish Agency offers a 5-month Ulpan -- classes, room and board for a total of \$184 U. S. for the whole 5-month period. This is, of course, subsidized.

Our people suggested a fee of 10 Israeli pounds per day per youngster which would not include tiyulim.

I would appreciate your discussing this with the Director at K'far Galim in hopes that through adjusting the fee, we can be enabled to hold the program this summer at this fine institution.

4

FROM: Rabbi Henry F. Skirball

TO: Rabbi Richard G. Hirsch - and - Rabbi Alexander Schindler

SUBJECT: PROPOSED BUDGET FOR UAHC SUMMER CAMP IN ISRAEL

The basic problems are that we cannot use UAHC personnel and departmental budgets for this project -- coupled with a very small volume (25 youngsters) -- so that prorated administrative costs are very high.

Dick Hirsch spoke of paying K'far Galim \$8.40 per day for 45 days plus \$60 for trips. This would come to \$10,950. In our budget, we could only offer half (\$5,035) or roughly \$200 per youngster. This would be over 600 pounds (with the new devaluation) or about 13.3 pounds per youth per day -- perhaps 15 pounds with the devaluation).

If we can count on a \$5,000 subsidy from our campaign, then we could pay K'far Galim what Dick discussed with them vis-a-vis K'far Yarok's fee.

The only element of competition this will have with NFTY would be that seldom will a youth go on a NFTY Israel summer program at age 16-17 if his parents sent him on one at age 14-15.

If we enlarge the camp to 100 in the future, this will have its effect and we should consider if a youngster will go once during his mid-teens -- whether it is better for him to go to camp at age 14-15, or to a Mitzvah Corps, Torah Corps, Dig, or Tour at 16-17.

Prepared: November, 1967

For Twenty-five 14 - 15 year olds

(Fee: \$1,000)

INCOME

\$25,000

EXPENSES

Transportation for 29 (25 youth and 4 adults)	\$15,515 **	
Leader's Salary	1,500	
Promotion (5,000 slick promotion pieces)	500	
Secretary	1,000	
Stationery	50	
Mailing, Office supplies, etc.	250	
Telephone	50	
Travel for Director	100	
Contigencies and incidentals (Does <u>not</u> include insurance, health, etc.)	1,000	
	\$19,965	
Fee to K far Galim	5,035	
	\$25,000 \$	25,000

^{**} May be reduced if charter laws revised in December

January 19, 1967

Dr. Zalmen Slesinger The Pedagogic Reporter 101 Fifth Avenue New York, N.Y. 10003

Dear Dr. Slesinger,

Rabbi Schindler is not in the office today, but he left instructions for me to return the enclosed material to you and to convey to you the message that he has looked it over and finds it most interesting.

He thanks you for sending it to his attention.

Sincerely yours,

(Mrs.) Rae Weiner Secretary to Rabbi Schindler

Encl.

the pedagogic reporter

101 FIFTH AVENUE NEW YORK, N. Y. 10003 ORegon 5-5656

ZALMEN SLESINGER

December 30, 1966

Rabbi Alexander M. Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, N. Y. 10021

Dear Alex:

The enclosed editorial, SUMMER CAMPING- THE NEW DIMENSION IN JEWISH EDUCATION- is scheduled for the March 1967 issue of THE PEDAGOGIC REPORTER.

Would you be good enough to read it and return same to me, with your suggestions and comments, at your earliest convenience. Thank you.

With kindest regards and best wishes, I am

Cordially yours,

ZS/1m Encl. Zalmen Slesinger

B- When I spoke whim, I told him this was reed Sualtached: material from our file on this topic FIFTH NATIONAL CONFERENCE ON JEWISH EDUCATION The New York Hilton / Thursday, March 17 through Sunday, March 20, 1966

October 20, 1966

Miss Rose L. Halprin The Jewish Agency-American Section, Inc. 515 Park Avenue New York, N.Y. 10022

Dear Miss Halprin,

Thank you so much for your letter of October 17th. Unfortunately it will be impossible for me to attend the luncheon projected for Monday, October 31st. I expect to be on the west coast at that time.

It may interest you to know that the Reform Jewish community -specifically its Youth arm, the National Federation of Temple
Youth -- has for a number of years conducted an exchange-student
program involving high-schoolers of Israel in communities throughout the land, and also a return visit by our young people to
Israel for a year of study and residence.

The Leo Baeck School of Haifa has been our area of contact, and the program as a whole has been conducted under the auspices of the National Federation of Temple Youth.

Accordingly, I am taking the liberty of sending a copy of your letter to Rabbi Hank Skirball, its Associate Director, in the hope that he can attend your meetings on Monday, October 31.

I hope you don't mind.

My warm good wishes to you, in this and all your other endeavors.

Cordially,

Rabbi Alexander M. Schindler Director of Education

AMS/IW

bc: Rabbi H. Skirball

Rose L. Halprin

The Jewish Agency - American Section, Inc.

515 Park Avenue

New York, N. Y. 10022

Plaza 2-0600

October 17, 1966



Rabbi Alexander Schindler Commission on Jewish Education UAHC 838 Fifth Avenue New York, New York

Dear Rabbi Schindler:

As an educator known for your dedication to the cause of the furtherance of cultural ties between the United States and Israel, I sm taking the liberty of asking your counsel and cooperation in the initial planning and development of a new program of educational exchange: a project whereby American tenth year high school students will be offered the opportunity to spend a year in one of two leading Israel secondary schools. In the past, such year-long programs have been limited to the college level.

I therefore invite you to be my guest at a planning luncheon on Monday, October 31st, with a small and select group of educators, to be held at 1:00 p.m. in the top floor conference room of the Jewish Agency, 515 Park Avenue.

The Israel Ministry of Education, and leading Israeli educators, have been working on this project for several years, and have even discussed it with Dr. Bernard Donovan, the New York City Superintendent of Schools, and a few other American educators who have visited Israel. The year in Israel will include a preparatory period in an ulpan for the study of Hebrew, with the balance of the year devoted to an academic program which will fully meet American curriculum standards, as well as providing ten to fifteen hours a week in Israel studies.

It is our hope to establish an American group to plan and further the development of the program from this end. In Israel, the project is being set up by Hamerkez Hameshutaf Latfutsot, a joint body of the Israel government and the Jewish Agency operating in the field of cultural and educational programs. The two schools currently cooperating with this project are at Alonei Yitzhak and Shafrir.

There are many problems to be considered: the curriculum, accreditation, and the development of interest in the program. We know you will want to help.

Would you please signify your acceptance by returning the enclosed postcard.

Rose L. Halpenin

Rose L. Halprin



Date October 31, 1966

From	Rabbi Henry F. Skirball		
То	Rabbi Alexander Schindler		
Copy fo	r information of		
Subject			

I don't know whether you were speaking tongue in cheek in your October 17th memo regarding the Student Zionist Organization project in Fargo, North Dakota.

I can only tell you that despite all the publicity it was quite disastrous and had many, many negative overtones for the Jewish congregation in Fargo.

I would be happy to fill you in with details if you were interested.

HFS:LG

John saw the sounded good for the sheet the when it sale oned it sale well and it well and

Rabbi Alexander M. Schindler

Rabbi Richard G. Hirsch

Al Vorspan; Dr. M. N. Eisendrath

Camp in Israel

I read your proposal for a Summer Camp in Israel with a good deal of interest and I must say that I was not at all surprised; after all, great minds think the same thoughts.

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Accordingly, it should not surprise you to learn that we explored this possibility some time ago, two years in fact, and had many meetings discussing the various problems attendant upon such a venture. Norman Buckner was involved, Hank kirball, Levi Smolar and Ben-Horin.

As a matter of fact, we'went considerably beyond the talking stage. Day by day schedule was drawn up of activities which aimed to fulfill precisely what you have in mind (we found some difficulty in developing a program of sufficient interest to both American and Israeli youngsters); and once Ben-Horin went to Israel he visited several kibbutzim and similar places in the hope of finding a site.

Following these explorations we did nothing; not that we vetoed the project but simply left it in abeyance, and this for several reasons insoluble:

- a) Financial. The costs which are involved are considerably greater than you think. No, it cannot be done for "little more than our youngsters spend for camp here in the United States." To begin with, there is the cost of transportation; moreover, the other kibbutzim and places of residence do demand money, not much less in fact than many a camp which we rent here; lastly, there is the cost in transportation of the staff members which we would send along with our group. Certainly we cannot depend entirely on resident Israeli staff, and here is a sizable cost chunk which has to be distributed on a per capita basis.
- b) Supervision: A summer program does not involve test work over the summer. It takes months of careful, pains-taking preparation. Where, oh, where, will we find the staff and procure the money to obtain it?

Rabbi J.M. Schindler

Rabbi Richard G. Hirsch - page 2

Our Camp Department and Youth Department is desparately under-staffed even now and we are #incapable of giving proper supervision. Our program shows it; we are spread entirely too thin.

Obviously I will be glad to let you see our files should you be further interested. The idea is good, but then we can't have all the good things which we desire, can we?

May I take this occasion to wish you and Bella and your brood every good wish for the New Year? So, when are you going to catch up to the schindlers?

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b'anos

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MEMORANDUM

	Date Sept. 1, 1966
From Rabbi Richard G. Hirsch	
To Mr. Albert Vorspan	
Copy for information of Rabbis Bemporad, Schindler	, Mr. Alfred Mackler, Miss Bookbinder
Mr. Marvin Braiterman	

I was going to write you a lengthy memo in response to your travel suggestions but in the meantime received Ruth Bookbinder's and concur in general with her reactions that the program you envisage would be impossible to implement on such a grand scale.

I do see the validity in organizing separately most of the programs you have reference to. For example, there is no reason why we could not have a seminar on government for a select group of leaders for a week (during the winter indidentally, and not during the summer), or a program at the camp, or a visit to New York, or a visit to Cincinnati. Each of them would have to be a separate kind of attraction.

The other aspect of it which is most important is that the people who participate in such a program would have to be properly motivated and if possible people with some kind of responsibility in their congregations. For example, I would not want to go through the effort of organizing a program here in Washington for just anybody. It would not be worth the effort, because there would not be the necessary follow through to make the program meaningful. The people who come would have to be people who have some kind of record of participation, or who are at least, members of a social action committee.

As long as you are throwing out ideas I want to put in writing the idea I suggested to you a couple of weeks ago.

over.

Ruthy Schendler

MEMORANDUM

Date September 6, 1966

From_	Rabbi Richard G. Hirsch
То _	Rabbi Maurice Eisendrath, Mr. Vorspan, Rabbi Schindler
Сору	or information of Rabbi Bemporad, Miss Buchbinder, Rabbi Brickner, Mr. Buckner Rabbi Cook, Rabbi Herman, Mr. Mackler, Rabbi Skirball
Subjec	A UAHC CAMP-STUDY PROGRAM IN ISRAEL for children 10-15

For some years now I have believed that Israel offers the greatest potential means of enriching the life of American Jewish Youth. A sojourn in Israel properly guided and directed can be a history lesson, a Hebrew lesson, and a spiritual experience wrapped into one which nothing in the United States can parallel. I think that the experience of our NFTY Pilgrimages and our Eisendrath Exchange programs bears this out. However, these programs are geared for post confirmation youth. We have no Israel program for children of religious school age and we have no really effective Hebrew program in our educational system.

Even though our UAHC camps have achieved a great amount of success, we are only reaching a small percentage of the membership of our congregations who send their children to summer camp. We are especially failing to reach those who want to send their children for the entire summer. My suggestion, in brief, is to establish a UAHC Camp-Study Program in Israel for children between the ages of 10-15. Here are some suggested factors:

1). Program

2). Physical facilities

We should not purchase land or invest in a physical plant, but rather should establish a relationship to an existing institution, such as a kibbutz like K'far Blum which has a fine educational system, or a children's village like K'far Silver, or an ULPAN. If the program is successful we may want to expand by having groups (Garinim) in several places rather than concentrating a large group in one location.

A number of Kibbutzim conduct camps for Israeli children during the course of the summer. This might well be an additional program and if arranged properly with the Jewish Agency and the educational institutions in Israel could be a highly significant undertaking, which would be to the advantage of the Israeli institution, =not only culturally but also financially.

3). Cost to UAHC

I do not think that originally any substantial investment would be required by the UAHC, anymore that we needed a substantial investment in the NFTY pilgrimages or Eisendrath Exchangepprogram. It would require someone on the spot to deal with formulating the program and administering the details, and someone here in the Department of Jewish Education to doordinate the enterprise. Negotiations with the Jewish Agency and with whatever institution we associate with in Israel should result in establishment of a package deal which would include some means of covering our administrative expenses.

4). Cost to Parents

The cost would be no more than that of a good private camp which I am told averages \$80.00 -\$100.00 a week. With the cooperation of the Jewish Agency the program could be kept to a maximum of \$800.00 and given the fact that some of the children would come within the half-price air travel, might even be pared down to \$500.00. At any rate the cost would not be prohibitive, and considering the educational value, would even be attractive.

5). Attendance

The attendance would be limited at first to a small group; preferably on a select basis as a reward for achievement in the religious school. I would imagine that 30-40 whould be maximum for the first time.

6). Staff

The staff would consist of both American and Israeli educators. Opportunity would therby be given also to enrich the background of our own UAHC educators and their families.

7). A Possible World Union Dimension

In addition to children from the United States it might be deemed desirable to invite students from other countries as well, which would result in an even richer experience.

I am just tossing out the idea for further discussion. I have not worked out the details at all, because I think this should properly be within the hands of the Commission on Jewish Education, but I do think that the idea is worthy of further discussion. Incidentally, I understand that the Conservative movement is in the process of establishing a RAMA camp in Israel. As a starter, in case you are worried about customers, I offer the four Hirsch children.

	Date_	January 4, 1906
Skirball		
M. Schindler		
Mr. Norman Buckner, Rabbi Leivy	Smolar	

Copy for information of___

From

Subject_

Rabbi Henry F. Skirball

Rabbi Alexander M. Schindler

SUMMER CAMP IN ISRAEL

I received another letter from Tovia Ben-Chorin (K'hilat Emet V'anava, POB 2252, Ramat Gan, Israel). Tovia is still working on camp sites and has a what he considers good area outside of Nazereth.

Are we going ahead with this at all for the summer of *66 or *67? In believe we should deficate or remove ourselves from the cammode.

HFS:LG

Albert Vorspan

Date June 7, 1966

From____Albert vors

To ____ Rabbi Maurice N. Eisendrath

Rabbis Herman, Schindler; Messrs. Mackler, Buckner;

Copy for information of Miss Buchbinder

Subject.

I know we already have too many fund-raising projects and too many good ideas but I get increasingly excited about the possibility of a UAHC Camp for Living Judaism in Israel to be utilized by our growing congregations in Israel; to bring together Reform Jewish kids, including college kids from the United States with youngsters in Israel, and to be used year around as a center for the Reform Jewish Movement, adults as well as youth.

Now that the Leo Baeck fund raising drive is almost over, then can we at least talk about this to see if if it is feasible and worth exploring further.

Date June 7, 1966

Albert Vorspan From Rabbi Maurice N. Eisendrath Rabbis Herman, Schindler; Messrs. Mackler, Buckner; Copy for information of Miss Buchbinder Subject. I know we already have too many fund-raising projects and too many good ideas but I get increasingly excited about the possibility of a UAHC Camp for Living Judaism in Israel to be utilized by our growing congregatins in Israel; to bring together Reform Jewish kids, including college kids from the United States with youngsters in Israel, and to be used year around as a center for the Reform Jewish Movement, adults as well as youth. Now that the Leo Baeck fund raising drive is almost over, then can we at least talk about this to see if if it is feasible and worth exploring further. rever been to Oskel. This would be a worderful way to go there - on business!

By the way how many grangegations and congregations are there in the Reform movement in Israel: I definitely must be in an all discussions.