

MS-630: Rabbi Alexander M. Schindler Digital Collection, 1953-1996. Series A: Union of American Hebrew Congregations, 1961-1996.

Box Folder 6 12

Memorial Foundation for Jewish Culture, 1994-1999.

For more information on this collection, please see the finding aid on the American Jewish Archives website.

Please return to:

Dr. Jerry Hochbaum Memorial Foundation for Jewish Culture 15 East 26th St. (Room 1903) New York, NY 10010

NAME OF ORGANIZATION: Union of American Hebrew Congregations

The name of your delegate who last received reimbursement for transportation and per diem costs for attendance at the Foundation's Board of Trustees meeting:

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RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

January 18, 1994 6 Shevat 5754

Dr. Jerry Hochbaum Executive Vice-President Memorial Foundation for Jewish Culture 15 East 26th Street New York, NY 10010

Dear Jerry:

Thank you for sending me the two letters received in response to my letter dealing with Holocause revisionism.

I have read them and I am returning them to you for your files.

Cordially,

Alexander M. Schindler

MEMORIAL FOUNDATION FOR JEWISH CULTURE

15 East 26th Street New York, NY 10010 (212) 679-4074

January 12, 1994

Rabbi Alexander M. Schindler Union of American Hebrew Congs. 838 Fifth Avenue New York, N.Y. 10021

Dear Alex:

Enclosed are another two letters we received in response to your letter dealing with Holocaust revisionism.

Warm regards.

Sincerely yours,

Dr. Jerry Hochbaum Executive Vice-President

JH:sim

Enclosures





The Director

January 4, 1994

Rabbi Alexander Schindler Chairman, Commission on the Holocaust Memorial Foundation for Jewish Culture 15 East 26th Street New York, N.Y. 10010

Dear Rabbi Schindler,

Thank you very much for your letter of December 6.

Let me assure you that here, at the United States Holocaust Memorial Museum, we are very much aware of the activities of Holocaust deniers as well as revisionists.

Not only is the Museum itself, and in particular its highly documentary Permanent Exhibition, a very strong statement against denial and revision, but in our educational and public activity, too, we are definitely attempting to counteract these tendencies.

With kindest regards,

Jeshajahu Wein

US Holocaust Memorial Museum

730 Broadway • New York, NY 10003 • 212 475-5000 • Cable: Councilfed, New York • Fax: 212 529-5842

Office of the Executive Vice President Martin S. Kraar

> <u>Direct Line</u>: 212-598-3501 <u>Fax Number</u>: 212-533-4347

January 4, 1994

Rabbi Alexander Schindler Chairman, Commission on the Holocaust Memorial Foundation for Jewish Culture 15 East 26th Street New York, NY 10010

Dear Alex:

Thank you so much for your letter of December 6, which was received in my office on December 20.

I appreciate the good things that you are doing and that the Commission is dealing with something that is so substantive, material and crucial. You certainly have our support, and we will do everything we can do to be helpful to you.

You might be interested to know that we had a session on the subject at the 1993 General Assembly in Montreal, and if you want further information on how that went, you might be in touch with Dr. Carl Sheingold of our staff.

Thanks again, and please let me know if I can do anything to be helpful.

Sincerely,

MARTIN S. KRAAR

Executive Vice President

MSK:fpb

July 8, 1993 29 Tammuz 5753

Dr. Jerry Hochbaum, Director
Memorial Foundation for Jewish Culture
15 East 26th Street
New York, NY 10010

Dear Jerry:

It was good being with you in Israel. I thought our meetings went very well and I thank you for the wonderful manner in which you move our critical work forward!

In regard to reimbursement for my journey, please have a check cut, payable to the UAHC, for the amount due. The Union had paid out my travel expenses and therefore reimbursement is to the UAHC. I would ask that you have the check sent to me so I have a correct record in my office.

With thanks and warm regards, I am

Sincerely,

Alexander M. Schindler

Check of 3/93 to find

Mexical Contraction

Please return to:

Dr. Jerry Hochbaum Memorial Foundation for Jewish Culture 15 East 26th Street (Room 1903) New York, NY 10010

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	(2) Rabbi Alexander (3) Rabbi Eric H. N		
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Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE — JEWISH INSTITUTE OF RELIGION 838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

June 3, 1991

VIA FAX (2 Pages)

To: Rabbi Alexander M. Schindler

Please call Rabbi Schindler as soon as this fax is received. Thank you.

MEMORIAL FOUNDATION FOR JEWISH CULTURE Held to Sping 15 East 26th Street New York, NY 10010 (212) 679-4074 () un alex, I am Listing below saleny adjustments for Im FOUNDATION staff which me discussed: A 4500 al support Stoff 1 1500 N/ RABBIZEr Segal K 4500. of Dr. Moshe Sukol He requisted title which we agreed resuld be DIRECTOR of PROGRAMS 2) DAJID GOLDMAN 1 5000 (comeTroller) This was suggested raise. However, in light of CLAIMS Conference raise of \$20,000 Is him, it was recommended that meeting be held with Them To discuss This matter (20,000- in defend e) Jung Hoursum compusation. How a good trip and a pleasant & Harrist poliday! Six wily, Jun

March 30, 1993 8 Nisan 5753

Dr. Jerry Hochbaum, Executive Director
Memorial Foundation for Jewish Culture
15 East 26th Street
New York, NY
10010

Dear Jerry:

The enclosed letter is self-explanatory, indeed we have spoken about this request. As you know, Evelyn is a long time friend, the wife of my dear friend and colleague, Rabbi Albert Friedlander. The work she is doing is exceptional and I hope a way can be found to aid her in continuing this worthy project.

Please do let me know how Evelyn should proceed and what time frame is involved. I will be most grateful.

With warm regards to you and the family for a zissen and freilach Pesach, I am

Sincerely,

Alexander M. Schindler



11:47

Kent House. Rutland Gardens. London SW7 1BX

Tel: 071 584 2754 Fax: 071 581 8012

Registered Charmy No. 326032

Rabbi Dr. Alexander Schindler Union of American Hebrew Congregations 838 Fifth Avenue, New York City, N.Y. 16621 FAX 0101 212 570 0895

April 23, 1993

Dear Rabbi Schindler:

Please permit me to follow up our conversation regarding the Jewish Memorial Foundation and the possibility of becoming a 'Memorial Council Scholar' for one or two years. Could you convey the contents of this letter to the Foundation and ask them to consider me as a potential candidate for such a Fellowship?

Much of the research I do is independent, although I am, of course, deeply involved in the work of my 'Hidden Legacy Foundation'. I understand that the Jewish Memorial Foundation does not fund organizations, even a small foundation like the Hidden Legacy Foundation. I mention it at this point because you have received the catalogue of my ongoing GENIZAH exhibition which was made possible by my 'team' of scholars working through the HLF; and this exhibition is having a remarkable success as it moves from museum to museum. It will move from the Sainsbury Centre in Norwhich to Wuerzburg next month, and will be opened by Mr. Ignaz Bubis and high officials of the Bavarian state government (in London, it was opened by Dr. Rita Suessmuth, the president of the Bundestag and by the German ambassador to Great Britain, Baron von Richthofen.) After Wuerzburg, the exhibition moves to Hohenems in Austria, then to Berlin, Munich, and probably Washington and New York in 1994.

The heart of this exhibition is the lost history of the Village Jew in Central Europe. Over the years, and in the future, I worked and will continue to work in these villages, pinpointing the mer synagogue buildings where genizot have either remained undiscovered erain sellored (I already know several places where that is the case.) ghout we year, I plan to travel to villages which once contained Jewish life; and where not a single Jew lives today. I will be ographing buildings and cemeteries, and hope to make much of the al (including copies of genizah findings) available to scholars east to explore this field which is now being developed.

A major publisher (Herder, in Freiburg) has asked me outline a book for them which would be one result of my research over the next two years--but I do need funding! I hope that the Memorial Foundation Fellowship will enable me to continue this work; and I look forward to receiving a speedy reply.

With sincere appreciation to you and to the foundation, and the hope that we will be working together on the exploration of a period of European Jewish history which has been greatly neglected,

Sincerely yours,

Evely Friedlander

Evelyn Friedlander

Executive Director: Evelyn Friedlander Consultants: Fritz Armbruster
Patrons: Elic Wiese: Dr. Josehim Hahr
Lord Lever Dr. Falk Wiesema

Dr. Joschim Hahn

Trastees: Rabbi Dr. A. H. Friedlander Martin D. Paisner Dr. David Patterson

Jac. 1996 Holder on Decemen



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

July 18, 1990 25 Tammuz 5750

Mr. Jack J. Spitzer 9725 S.E. 36th Street Suite 304 Mercer Island, WA 98040

Dear Jack:

Jerry Hochbaum and I just had a meeting concerning the possibility of finding an alternate space for the offices the Memorial Foundation is currently occupying. As we were authorized, we are pursuing two possibilities - - the acquisition of a condominium or a long term lease.

Insofar as the present lease is concerned, the facts are the following:

The term is a seven year term extending from 9/1/86 to 8/31/93. The base rent is \$60,000 per annum. However, over the years, there have been add ons (tax escalation, porter/liege charges, administration expenses) which currently add \$25,300 to the base rent. It is assumed that these increases which average \$5000 per year will continue.

The present space is 3,500 to 4000 square feet. Jerry thinks that we could well make use of anything up to 5000.

Accordingly, I have instructed the Helmsley Spear people to find a suitable space for our purchase and to provide us with all the figures, including cost of renovation, maintenance charges, minus real estate tax, etc., so that we can compare this with what we are presently paying.

If that avenue should prove to be not sufficiently advantageous from an economic point of view, we will pursue the long term leasing deal, but we have lots of time for that - not so much time for the purchase of a condo because extensive renovation might be involved.

Mr. Jack J. Spitzer -2- July 18, 1990

We are also pursuing two other avenues. One is the Olympia and York avenue. Jules Berman is their New York counsel. They own a lot of property in New York. The Reichmans are presumably generous people and we might be able to get a better deal from

A second avenue which is being pursued is the American Jewish Committee. As you may have heard, they have experienced serious financial reversals of late, have fired 50 staff members, divested themselves of two magazines, and they are envisaging the possibility of leasing several floors of the building they presently own on East 56th Street, an ideal location. Of course, they are a tax free institution to begin with, so that this might be a very good deal for us.

Needless to say, no decisions whatsoever will be made by us. We are going to prepare all of the options. Once we have them in line, I may ask you, Jack, to come in to look at the property. Perhaps we ought to add some other New York area real estate expert to our committee, and then we can make a collective judgement.

If there is anything at all that I can do for you and anything, of course, that you want to add to this particular matter, please let me know.

All the very best.

Sincerely,

Alexander M. Schindler

CC: Dr. Jerry Hochbaum

bae. J. D. Otman

MEMORIAL FOUNDATION FOR JEWISH CULTURE

15 East 26th Street • New York, N.Y. 10010 • (212) 679-4074

MEMO

To Jerry Hochbaum From: David Goldman Date: January 9, 1990 Re: Current Lease

Please be advised of the following items concerning our current lease at 15 East 26th Street Room 1901:

Term: 7 years from 9/1/86-8/31/93

Base Rent: \$60,000 per annum

Add-Ons: Tax escallation, Porter/Wage

Charges, Administration Exenses approximate

\$25,300 per annum

Space: 3500 sq. ft.

3500

STANDARD FORM OF OFFICE LEASE

(ah) 21386

Agreement of Lease, made as of this

14th

February

19 86

, between

26 ASSOCIATES, INC., a New York Corporation, having its principal place of business at Suite 900, 111 Broadway, New York, N.Y.

party of the first part, hereinafter referred to as OWNER, and

MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC., a New York Corporation, having a place of business at 15 East 26th Street, New York, N.Y.

Mitnesseth:

party of the second part, hereinafter referred to as TENANT, Owner hereby leases to Tenant and Tenant hereby hires from Owner

ROOM 1901

in the building known as 15 East 26th Street in the Borough of Manhattan

, City of New York, for the term of

seven (7) years

(or until such term shall sooner cease and expire as hereinafter provided) to commence on the day of nineteen hundred and eighty six nineteen hundred and ninety three day of August

both dates inclusive, at an annual rental rate of

FIFTY NINE THOUSAND NINE HUNDRED FIFTY EIGHT (\$59,958.00)...........DOLLARS

which Tenant agrees to pay in lawful money of the United States which shall be legal tender in payment of all debts and dues, public and private, at the time of payment, in equal monthly installments in advance on the first day of each month during said term, at the office of Owner or such other place as Owner may designate, without any set off or deduction whatsoever, except that Tenant shall pay the first monthly installment(s) on the execution hereof (unless this lease be a renewal).

In the event that, at the commencement of the term of this lease, or thereafter, Tenant shall be in default in the payment of rent to Owner pursuant to the terms of another lease with Owner or with Owner's predecessor in interest, Owner may at Owner's option and without notice to Tenant add the amount of such arrears to any monthly installment of rent payable hereunder and the same shall be payable to Owner as additional rent.

The parties hereto, for themselves, their heirs, distributees, executors, administrators, legal representatives, successors and assigns, hereby convenant as follows:

Occupancy

 Tenant shall pay the rent as above and as hereinafter provided.
 Tenant shall use and occupy demised premises for execut. executive offices for the conduct of Tenant's business

3. Tenant shall make no changes in or to the demised Tensut Alterations: premises of any nature without Owner's prior written

consent. Subject to the prior written consent of Owner, and to the provisions of this article, Tenant at Tenant's expense, may make alterations, installations, additions or improvements which are non-structural and which do not affect utility services or plumbing and electrical lines, in or to the interior of the demised premises by using contractors or mechanics first approved by Owner. Tenant shall, before making any alterations, additions, installations or improvements, at its expense, obor quasi-governmental bodies and certificates required by any governmental or quasi-governmental bodies and (upon completion) certificates of final approval thereof and shall deliver promptly duplicates of all such permits, approvals and certificates to Owner and Tenant agrees to carry and will cause Tenant's contractors and sub-contractors to carry such workman's cause Tenant's contractors and sub-contractors to carry such workman's compensation, general liability, personal and property damage insurance as Owner may require. If any mechanic's lien is filed against the demised premises, or the building of which the same forms a part, for work claimed to have been done for, or materials furnished to, Tenant, whether or not done pursuant to this article, the same shall be discharged by Tenant within thirty days thereafter, at Tenant's expense, by filing the bond required by law. All fixtures and all paneling, partitions, railings and like installations, installed in the premises at any time, either by Tenant or by Owner in Tenant's behalf, shall, upon installation, become the property Owner in Tenant's behalf, shall, upon installation, become the property of Owner and shall remain upon and be surrendered with the demised premises unless Owner, by notice to Tenant no later than twenty days prior to the date fixed as the termination of this lease, elects to relinquish owner's right thereto and to have them removed by Tenant, in which event the same shall be removed from the premises by Tenant prior to the expiration of the lease, at Tenant's expense. Nothing in this Article shall be construed to give Owner title to or to prevent Tenant's removal of trade fixtures, moveable office furniture and equipment, but upon trade fixtures, moveable office furniture and equipment, but upon removal of any such from the premises or upon removal of other installations as may be required by Owner, Tenant shall immediately and at its expense, repair and restore the premises to the condition existing prior to installation and repair any damage to the demised premises or the building due to such removal. All property permitted or required to be removed, by Tenant at the end of the term remaining in the premises after Tenant's removal shall be deemed abandoned and may, at the election of Owner, either be retained as Owner's property or may be removed from the premises by Owner, at Tenant's expense.

Repairs

4. Tenant shall, throughout the term of this lease, take good care of the demised premises and the fixtures and appurtenances therein. Tenant shall be responsible for all damage or injury to the demised premises or any

other part of the building and the systems and equipment thereof, whether requiring structural or nonstructural repairs caused by or resulting from carelessness, omission, neglect or improper conduct of Tenant, Tenant's subtenants, agents, employees

which arise out of any work, labor, service or equipment done for or supwhich arise out of any work, labor, service or equipment done for or sup-plied to Tenant or any subtenant or arising out of the installation, use or operation of the property or equipment of Tenant or any subtenant. Te-nant shall also repair all damage to the building and the demised premises caused by the moving of Tenant's fixtures, furniture and equipment. Tenant shall promptly make, at Tenant's expense, all repairs in and to the demised premises for which Tenant is responsible, using only the contracthe missed premises for which remains a responsible, using only the contrac-tor for the trade or trades in question, selected from a list of at least two contractors per trade submitted by Owner. Any other repairs in or to the building or the facilities and systems thereof for which Tenant is responsi-ble shall be performed by Owner at the Tenant's expense. Owner shall maintain in good working order and repair the exterior and the structural portions of the building, including the structural portions of its demised premises, and the public portions of the building interior and the building plumbing, electrical, heating and ventilating systems (to the extent such systems presently exist) serving the demised premises. Tenant agrees to give prompt notice of any defective condition in the premises for which Owner may be responsible hereunder. There shall be no allowance to Tenant for diminution of rental value and no liability on the part of Owner by reason of inconvenience, annoyance or injury to business arising from Owner or others making repairs, alterations, additions or improvements in or to any portion of the building or the demised premises or in and to the fixtures, appurtenances or equipment thereof. It is specifically agreed that Tenant shall not be entitled to any setoff or reduction of rent by reason of any failure of Owner to comply with the covenants of this or any other article of this Lease. Tenant agrees that Tenant's sole remedy at law in such instance will be by way of an action for damages for breach of contract. The provisions of this Article 4 shall not apply in the case of fire or other casualty which are dealt with in Article 9 hereof.

Tenant will not clean nor require, permit, suffer or Window allow any window in the demised premises to be cleaned from the outside in violation of Section 202 of the Cleaning: Labor Law or any other applicable law or of the Rules of the Board of Standards and Appeals, or of any other Board or body having or asserting jurisdiction.

Prior to the commencement of the lease .erm, if Regulrements

Requirements
of Law,
Tenant is then in possession, and at all times thereafter,
Fire Insurance,
Floor Loads:
Tenant, at Tenant's sole cost and expense, shall promptregulations of all state, federal, municipal and local
governments, departments, commissions and boards and any direction of
any public officer pursuant to law, and all orders, rules and regulations of
the New York Board of Fire Underwriters, Insurance Services Office, or
any similar body which shall impose any violation, order or duty upon
Owner or Tenant with respect to the demised premises, whether or not
arising out of Tenant's use or manner of use thereof, (including Tenant's arising out of Tenant's use or manner of use thereof, (including Tenant's

February 14, 1986 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

use or manner of use of the premises or the building (including the use permitted under the lease). Nothing herein shall require Tenant to make structural repairs or alterations unless Tenant has, by its manner of use of the demised premises or method of operation therein, violated any such laws, ordinances, orders, rules, regulations or requirements with respect thereto. Tenant may, after securing Owner to Owner's satisfaction against all damages, interest, penalties and expenses, including, but not limited to, reasonable attorney's fees, by cash deposit or by surrety bond in an amount and in a company satisfactory to Owner, contest and appeal any such laws, ordinances, orders, rules, regulations or requirements provided same is done with all reasonable promptness and provided such ap-peal shall not subject Owner to prosecution for a criminal offense or conpean shall not a default under any lease or mortgage under which Owner may be obligated, or cause the demised premises or any part thereof to be condemned or vacated. Tenant shall not do or permit any act or thing to be done in or to the demised premises which is contrary to law, or which will done in or to the demised premises which is contrary to law, or which will invalidate or be in conflict with public liability, fire or other policies of insurance at any time carried by or for the benefit of Owner with respect to the demised premises or the building of which the demised premises form a part, or which shall or might subject Owner to any liability or responsibility to any person or for property damage. Tenant shall not keep anything in the demised premises except as now or hereafter permitted by the Fire Department, Board of Fire Underwriters, Fire Insurance Rating Organization or other authority having jurisdiction, and then only in such Organization or other authority having jurisdiction, and then only in such manner and such quantity so as not to increase the rate for fire insurance applicable to the building, nor use the premises in a manner which will increase the insurance rate for the building or any property located therein over that in effect prior to the commencement of Tenant's occupancy. Tenant shall pay all costs, expenses, fines, penalties, or damages, which may be imposed upon Owner by reason of Tenant's failure to comply with the provisions of this article and if by reason of such failure the fire insurance rate shall, at the beginning of this lease or at any time thereafter, be higher than it otherwise would be, then Tenant shall reimburse Owner, as higher than it otherwise would be, then Tenant shall reimburse Owner, as additional rent hereunder, for that portion of all fire insurance premiums thereafter paid by Owner which shall have been charged because of such failure by Tenant. In any action or proceeding wherein Owner and Tenant are parties, a schedule or "make-up" of rate for the building or demised premises issued by the New York Fire Insurance Exchange, or other body making fire insurance rates applicable to said premises shall be conclusive evidence of the facts therein stated and of the several items and charges in the fire insurance rates then applicable to said premises. Tenant shall not place a load upon any floor of the demised premises exceeding the floor load per square food area which it was designed to carry and which is load per square foot area which it was designed to carry and which is allowed by law. Owner reserves the right to prescribe the weight and position of all safes, business machines and mechanical equipment. Such installations shall be placed and maintained by Tenant, at Tenant's expense, in settings sufficient, in Owner's judgement, to absorb and prevent vibration, noise and annoyance.

Subordination: 7. This lease is subject and subordinate to all ground or underlying leases and to all mortgages which may now or hereafter affect such leases or the real property of which demised premises are a part and to all renewals, modifications, consolidations, replacements and extensions of any such underlying leases and mortgages. This clause shall be self-operative and no further instrument of subordination shall be required by any ground or underlying lessor or by any mortgagee, affecting any lease or the real property of which the demised premises are a part. In confirmation of such subordination, Tenderlying the state of the subordination of the demised premises are apart. ant shall execute promptly any certificate that Owner may request.

Property— Loss, Damage, Reimburse-

Owner or its agents shall not be liable for any damage to property of Tenant or of others entrusted to employees of the building, nor for loss of or damage to any

Reimbursement, Indemment, Indemmity:

property of Tenant by theft or otherwise, nor for any injury or damage to persons or property resulting from
any cause of whatsoever nature, unless caused by or due
to the negligence of Owner, its agents, servants or employees. Owner or
its agents will not be liable for any such damage caused by other tenants
or persons in, upon or about said building or caused by operations in construction of any private, public or quasi public work.
If at any time any windows of the demised premises are temporarily closed, darkened or bricked up (or permanently closed, darkened or bricked
up, if required by law) for any reason whatsoever including, but not
limited to Owner's own acts, Owner shall not be liable for any damage
Tenant may sustain thereby and Tenant shall not be entitled to any com-Tenant may sustain thereby and Tenant shall not be entitled to any com-pensation therefor nor abatement or diminution of rent nor shall the same pensation therefor nor abatement or diminution of rent nor shall the same release Tenant from its obligations hereunder nor constitute an eviction. Tenant shall indemnify and save harmless Owner against and from all liabilities, obligations, damages, penalties, claims, costs and expenses for which Owner shall not be reimbursed by insurance, including reasonable attorneys fees, paid, suffered or incurred as a result of any breach by Tenant, Tenant's agents, contractors, employees, invitees, or licensees, of any covenant or condition of this lease, or the carelessness, negligence or improper conduct of the Tenant, Tenant's agents, contractors, employees, invitees or licensees. Tenant's liability under this lease extends to the acts and omissions of any sub-tenant, and any agent, contractor, employee, invitee or licensee of any sub-tenant, and any agent, contractor, to the acts and omissions of any sub-tenant, and any agent, contractor, employee, invitee or licensee of any sub-tenant. In case any action or proceeding is brought against Owner by reason of any such claim, Tenant, upon written notice from Owner, will, at Tenant's expense, resist or defend such action or proceeding by counsel approved by Owner in writing, such approval not to be unreasonably withheld.

Destruction, Fire and Other Casualty:

(a) If the demised premises or any part thereof shall be damaged by fire or other casualty, Tenant shall give immediate notice thereof to Owner and this lease shall

Casualty: immediate notice thereof to Owner and this lease shall continue in full force and effect except as hereinafter set forth. (b) If the demised premises are nartially demond or rendered partially unusable by fire 2. oths. Casualty. In a manages intereto shall be repaired by and at the expense of Owner and the rent, until such repair shall be substantially completed, shall be apportioned from the day following the casualty according to the part of the premises which is usable. (c) If the demised premises are totally damaged or rendered wholly unusable by fire or other casualty, then the rent shall be proportionate-

date when the premises shall have been repaired and restored by Owner, subject to Owner's right to elect not to restore the same as hereinafter provided. (d) If the demised premises are rendered wholly unusable or (whether or not the demised premises are damaged in whole or in part) if the building shall be so damaged that Owner shall decide to demolish it or to rebuild it, then, in any of such events, Owner may elect to terminate this lease by written notice to Tenant, given within 90 days after such fire or casualty, specifying a date for the expiration of the lease, which date shall not be more than 60 days after the giving of such notice, and upon the date receifed in such position the term of the lease, shall carried as the date of the terminate of the date specified in such notice the term of this lease shall expire as fully and completely as if such date were the date set forth above for the termination of this lease and Tenant shall forthwith quit, surrender and vacate the premises without prejudice however, to Landlord's rights and remedies against Tenant under the lease provisions in effect prior to such termination, and any rent owing shall be paid up to such date and any payments of rent made by Tenant which were on account of any period subsequent to such date shall be returned to Tenant. Unless Owner shall subsequent to such date shall be returned to Tenant. Unless Owner shall serve a termination notice as provided for herein, Owner shall make the repairs and restorations under the conditions of (b) and (c) hereof, with all reasonable expedition, subject to delays due to adjustment of insurance claims, labor troubles and causes beyond Owner's control. After any such casualty, Tenant shall cooperate with Owner's restoration by removing from the premises as promptly as reasonably possible, all of Tenant's salvageable inventory and movable equipment, furniture, and other property. Tenant's liability for rent shall resume five (5) days after written notice from Owner that the premises are substantially ready for Tenant's occupancy. (e) Nothing contained hereinabove shall relieve Tenant from liability that may exist as a result of damage from fire or other casualty. Notwithstanding the foregoing, each party shall look first to any insurance in its favor before making any claim against the other party for recovery for loss or damage resulting from fire or other casualty, and to the extent that such insurance is in force and collectible and to the extent permitted by law. Owner and Tenant each hereby releases and waives all permitted by law. Owner and Tenant each hereby releases and waives all right of recovery against the other or any one claiming through or under each of them by way of subrogation or otherwise. The foregoing release and waiver shall be in force only if both releasors' insurance policies contain a clause providing that such a release or waiver shall not invalidate the insurance. If, and to the extent, that such waiver can be obtained only the insurance. If, and to the extent, that such waiver can be obtained only by the payment of additional premiums, then the party benefitting from the waiver shall pay such premium within ten days after written demand or shall be deemed to have agreed that the party obtaining insurance coverage shall be free of any further obligation under the provisions herof with respect to waiver of subrogation. Tenant acknowledges that Owner will not carry insurance on Tenant's furniture and/or furnishings or any fixtures or equipment, improvements, or appurtenances removable by Tenant acknowledges that Owner will not be obligated to repair any damage. nant and agrees that Owner will not be obligated to repair any damage thereto or replace the same. (f) Tenant hereby waives the provisions of Section 227 of the Real Property Law and agrees that the provisions of this article shall govern and control in lieu thereof.

Eminent
Domain:

10. If the whole or any part of the demised premises shall be acquired or condemned by Eminent Domain for any public or quasi public use or purpose, then and in that event, the term of this lease shall cease and terminate from the date of title vesting in such proceeding and Tenant shall have no claim for the value of any unexpired term of said lease and assigns to Owner, Tenant's entire interest in any such award.

Assignment, Mortgage,

11. Tenant, for itself, its heirs, distributees, executors, administrators, legal representatives, successors and assigns, expressly covenants that it shall not assign, mortgage or encumber this agreement, nor underlet, or

suffer or permit the demised premises or any part thereof to be used by others, without the prior written consent of Owner in each instance. Transfer of the majority of the stock of a corporate Tenant shall be deemed an assignment. If this lease be assigned, or if the demised premises or ed an assignment. If this lease be assigned, or if the demised premises or any part thereof be underlet or occupied by anybody other than Tenant, Owner may, after default by Tenant, collect rent from the assignee, under-tenant or occupant, and apply the net amount collected to the rent herein reserved, but no such assignment, underletting, occupancy or collection shall be deemed a waiver of this covenant, or the acceptance of the assignee, under-tenant or occupant as tenant, or a release of Tenant from the further performance by Tenant of covenants on the part of Tenant herein contained. The consent by Owner to an assignment or underletting shall not in any wise be construed to relieve Tenant from obtaining the express content in writing of Owner to any further assignment or underletting. consent in writing of Owner to any further assignment or underletting.

Electric Current:

12. Rates and conditions in respect to submetering or rent inclusion, as the case may be, to be added in RIDER attached hereto. Tenant covenants and agrees RIDER attached hereto. Tenant covenants and agrees that at all times its use of electric current shall not exceed the capacity of existing feeders to the building or the risers or wiring installation and Tenant may not use any electrical equipment which, in Owner's opinion, reasonably exercised, will overload such installations or interfere with the use thereof by o'her tenants of the building. The change at any time of the character of electric service shall in no wise make Owner liable or responsible to Tenant, for any loss, damages or expenses

which Tenant may sustain.

which Tenant may sustain.

Access to

13. Owner or Owner's agents shall have the right (but Premises:
shall not be obligated) to enter the demised premises in any emergency at any time, and, at other reasonable times, to examine the same and to make such repairs, replacements and improvements as Owner may deem necessary and reasonably desirable to the demised premises or to any other portion of the building or which Owner may elect to perform. Tenant shall permit Owner to use and maintain and replace pipes and conduits in and through the demised premises and to erect new pipes and conduits therein provided they are concealed work in the demised premises, take all necessary materials and equipment into said neemises without the same constituting an eviction nor shall the into said premises without the same constituting an eviction nor shall the Tenant be entitled to any abatement of rent while such work is in progress nor to any damages by reason of loss or interruption of business or other-wise. Throughout the term hereof Owner shall have the right to enter the lemised premises at reasonable hours for the purpose of showing the

February 14, 1986 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

same to prospective purchasers or mortgagees of the building, and during the last six months of the term for the purpose of showing the same to prospective tenants. If Tenant is not present to open and permit an entry into the premises, Owner or Owner's agents may enter the same whenever such entry may be necessary or permissible by master key or forcibly and provided reasonable care is exercised to safeguard Tenant's property, such entry shall not render Owner or its agents liable therefor, nor in any event shall the obligations of Tenant hereunder be affected. If during the last month of the term Tenant shall have removed all or substantially all of Tenant's property therefrom. Owner may immediately enter, alter, renovate or redecorate the demised premises without limitation or abatement of rent, or incurring liability to Tenant for any compensation and such act shall have no effect on this lease or Tenant's obligations becaused:

Vault, 14. No Vaults, vault space or area, whether or not envault Space, closed or covered, not within the property line of the building is leased hereunder, anything contained in or indicated on any sketch, blue print or plan, or anything contained elsewhere in this lease to the contrary notwithstanding. Owner makes no representation as to the location of the property line of the building. All vaults and vault space and all such areas not within the property line of the building, which Tenant may be permitted to use and/or occupy, is to be used and/or occupied under a revocable license, and if any such license be revoked, or if the amount of such space or area be diminished or required by any federal, state or municipal authority or diminished or required by any federal, state or municipal authority or public utility, Owner shall not be subject to any liability nor shall Tenant be entitled to any compensation or diminution or abatement of rent, nor shall such revocation, diminution or requisition be deemed constructive or actual eviction. Any tax, fee or charge of municipal authorities for such vault or area shall be paid by Tenant.

Occupancy:

15. Tenant will not at any time use or occupy the demised premises in violation of the certificate of occupancy issued for the building of which the demised premises are a part. Tenant has inspected the premises and accepts them as is, subject to the riders annexed hereto with respect to Owner's work, if any. In any event, Owner makes no representation as to the condition of the premises and Tenant agrees to accept the same subject to violations, whether or not of record.

Bankruptcy: 16. (a) Anything elsewhere in this lease to the contrary Bankruptcy:

16. (a) Anything elsewhere in this lease to the contrary notwithstanding, this lease may be cancelled by Owner by the sending of a written notice to Tenant within a reasonable time after the happening of any one or more of the following events: (1) the commencement of a case in bankruptcy or under the laws of any state naming Tenant as the debtor; or (2) the making by Tenant of an assignment or any other arrangement for the benefit of creditors under any state statute. Neither Tenant nor any person claiming through or under Tenant, or by reason of any statute or order of court, shall thereafter be entitled to correction of the attention to the statute of the s titled to possession of the premises demised but shall forthwith quit and surrender the premises. If this lease shall be assigned in accordance with its terms, the provisions of this Article 16 shall be applicable only to the party then owning Tenant's interest in this lease.

(b) it is stipulated and agreed that in the event of (b) it is stipulated and agreed that in the event of the termination of this lease pursuant to (a) hereof, Owner shall forth-with, notwithstanding any other provisions of this lease to the contrary, be entitled to recover from Tenant as and for liquidated damages an amount equal to the difference between the rent reserved hereunder for the unexpired portion of the term demised and the fair and reasonable rental value of the demised premises for the same period. In the computation of such damages the difference between any installment of rent becoming due hereunder after the date of termination and the fair and reasonable rental value of the demised premises for the period for which such installment was payable shall be discounted to the date of termina-tion at the rate of four percent (4%) per annum. If such premises or any part thereof be relet by the Owner for the unexpired term of said lease, or any part thereof, before presentation of proof of such liquidated damages to any court, commission or tribunal, the amount of rent reserved upon such reletting shall be deemed to be the fair and reasonable rental value for the part or the whole of the premises so re-let during the term of the re-letting. Nothing herein contained shall limit or prejudice the right of the Owner to prove for and obtain as liquidated damages by reason of the Owner to prove for and obtain as inquidated damages by reason of such termination, an amount equal to the maximum allowed by any statute or rule of law in effect at the time when, and governing the pro-ceedings in which, such damages are to be proved, whether or not such amount be greater, equal to, or less than the amount of the difference referred to above.

17. (1) If Tenant defaults in fulfilling any of the cove-nants of this lease other than the covenants for the payment of rent or additional rent; or if the demised premises becomes va-cant or deserted; or if any execution or attachment shall be issued against Tenant or any of Tenant's property whereupon the demised premises shall be taken or occupied by someone other than Tenant; or if this lease be rejected under § 235 of Title 11 of the U.S. Code (bankruptcy code); or if Tenant shall fail to move into or take possession of the premises within fifteen (15) days after the commencement of the term of this lease, then, fifteen (15) days after the commencement of the term of this lease, then, in any one or more of such events, upon Owner serving a written five (5) days notice upon Tenant specifying the nature of said default and upon the expiration of said five (5) days, if Tenant shall have failed to comply with or remedy such default, or if the said default or omission complained of shall be of a nature that the same cannot be completely cured or remedied within said five (5) day period, and if Tenant shall not have diligently commenced during such default within such five (5) day period, and shall not thereafter with reasonable diligence and in good faith, proceed to remedie or remedie or remedie or remedied to the commenced to remedie or remedied to the complete of the commenced to remedie or remedied to the commence of the complete or the commence of the commen

and shall not thereafter with reasonable differed and in good faith, proceed to remedy or cut.

(3) days' notice of cancellation of this lease upon Tenant, and upon the expiration of said three (3) days this lease and the term thereunder shall end and expire as fully and completely as if the expiration of such three (3) day period were the day herein definitely fixed for the end and expiration of this lease and the term thereof and Tenant shall then quit and surrender the demised premises to Owner but Tenant shall remain liable as hereinafter provided.

(2) If the notice provided for in (1) hereof shall make been given, and the term shall expire as aforesaid: or if Tenant shall make default in the payment of the rent reserved herein or any item of additional rent herein mentioned or any part of either or in making any other payment herein required: then and in any of such events Owner may it hour motion reasons the demised sensing a single the property of the payment herein required: without notice, re-enter the demised premises either by force or other-wise, and disj ossess ¹ enant by summary proceedings or otherwise, and the legal representative of Tenant or other occupant of demised premises and remove their effects and hold the premises as if this lease had not been made, and Tenant hereby waives the service of notice of intention to re-enter or to institute legal proceedings to that end. If Tenant shall make default hereunder prior to the date fixed as the commencement of any renewal or extension of this lease, Owner may cancel and terminate such renewal or extension agreement by written notice.

Remedles of Owner and and/ or dispossess by summary proceedings or other-waiver of Redemption:

(a) the rent shall become due thereupon and be paid up to the time of such re-entry, dispossess and/or expiration, (b) Owner may re-let the premises or any part or parts thereof, either in the name of Owner or otherwise, for a term or terms, which may at Owner's option be less than or exceed the period

which would otherwise have constituted the balance of the term of this lease and may grant concessions or free rent or charge a higher rental than that in this lease, and/or (c) Tenant or the legal representatives of Tenant shall also pay Owner as liquidated damages for the failure of Tenant to observe and perform said Tenant's convenants herein contained, any deficiency between the rent hereby reserved and/or covenanted to be paid and the net amount, if any, of the rents collected on account of the lease or leases of the demised premises for each month of the period which would otherwise have constituted the balance of the term of this lease. The failure of Owner to re-let the premises or any part or parts thereof shall not release or affect Tenant's liability for damages. In computing such liquidated damages there shall be added to the said deficiency such expenses as Owner may incur in connection with re-letting, such as legal expenses, attorneys' fees, brokerage, advertising and for keeping the demised premises in good order or for preparing the same for re-letting. Any such liquidated damages shall be paid in monthly installments by Tenant on the rent day specified in this lease and any suit brought to collect the amount of the deficiency for any month shall not prejudice in any way the rights of Owner to collect the deficiency for any month shall not pre-judice in any way the rights of Owner to collect the deficiency of any subsequent month by a similar proceeding. Owner, in putting the demised premises in good order or preparing the same for re-rental may, at Owner's option, make such alterations, repairs, replacements, and/or decorations in the demised premises as Owner, in Owner's sole judgment, decorations in the demised premises as Owner, in Owner sole judgment, considers advisable and necessary for the purpose of re-letting the demised premises, and the making of such alterations, repairs, replacements, and/or decorations shall not operate or be construed to release Tenant from liability hereunder as aforesaid. Owner shall in no event be liable in any way whatsoever for failure to re-let the demised premises, or in the event that the demised premises are re-let, for failure to collect the rent event that the demised premises are re-let, for failure to collect the rent thereof under such re-letting, and in no event shall Tenant be entitled to receive any excess, if any, of such net rents collected over the sums payable by Tenant to Owner hereunder. In the event of a breach or threatened breach by Tenant of any of the covenants or provisions hereof, Owner shall have the right of injunction and the right to invoke any remedy allowed at law or in equity as if re-entry, summary proceedings and other remedies were not herein provided for. Mention in this lease of any particular remedy, shall not preclude Owner from any other remedy, in law or in equity. Tenant hereby expressly waives any and all rights of redemption granted by or under any present or future laws in the event of Tenant being evicted or dispossessed for any cause, or in the event of Owner obtaining possession of demised premises, by reason of the violation by Tenant of any of the covenants and conditions of this lease, or otherwise. lease, or otherwise.

Fees and

19. If Tenant shall default in the observance or Expenses

performance of any term or covenant on Tenant's part to be observed or performed under or by virtue of any of the terms or provisions in any article of this lease, then, unless otherwise provided elsewhere in this lease, Owner may immediately or at any time thereafter and without notice perform the obligation of Tenant thereunder. If Owner, in connection with the foregoing or in connection with any default by Tenant in the covenant to pay rent hereunder, makes any expenditures or incurs any obligations for the payment of money, including but not limited to attorney's fees, in instituting, prosecuting or defending any action or proceeding, then Tenant will reimburse Owner for such sums so paid or obligations incurred with interest and costs. The foregoing expenses incurred by reason of Tenant's default shall be deemfor such sums so paid of congations incurred with interest and costs. The foregoing expenses incurred by reason of Tenant's default shall be deemed to be additional rent hereunder and shall be paid by Tenant to Owner within five (5) days of rendition of any bill or statement to Tenant therefor. If Tenr nt's-lease term shall have expired at the time of making of such expendit ares or incurring of such obligations, such sums shall be recoverable by Owner as damages.

Beliding

20. Owner shall have the right at any time without the same constituting an eviction and without incurring and liability to Tenant therefor to change the arrangement and/or location of public entrances, passageways, doors, doorways, corridors, elevators, stairs, toilets or other public parts of the building and to change the name, number or designation by which the building may be known. There shall be no allowance to Tenant for diminution of rental value and no liability on the part of Owner by reason of inconvenience, annoyance or injury to business arising from Owner or other Tenants making any repairs in the distributions, additions and improvements. Furthermore, Tenant shall not have any claim against Owner by reason of Owner's imposition of such controls of the manner of access to the building by Tenant's social or business visitors as the Owner may deem necessary for the security of the building and its occupants.

necessary for the security of the building and its occupants.

No Representations by 21. Neither Owner nor Owners's agents have made any representations or promises with respect to the physical condition of the building, the land upon which

February 14, 1986 26 ASSOCIATES', INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

Provided by

Owners

it is erected or the demised premises, the rents, leases, expenses of operation or any other matter or thing affecting or related to the premises except as herein expressly set forth and no rights, casements or licenses are acquired by Tenant by implication or otherwise except as expressly set forth in the provisions of this lease. Tenant has inspected the building and the demised premises and is thoroughly acquainted with their condition and agrees to take the same "as is" and acknowledges that the taking of possesion of the demised premises by Tenant shall be conclusive evidence that the said premises and the building of which the same form a part were in good and satisfactory condition at the time such possession was so taken, except as to latent defects. All understandings and agreements heretofore made between the parties hereto are merged in this contract, which alone fully and completely expresses the agreement between Owner and Tenant and any executory agreement hereafter made shall be ineffective to change, modify, discharge or effect an abandonment of it in whole or in part, unless such executory agreement is in writing and signed by the party against whom enforcement of the change, modification, discharge or abandonment is sought.

End of 22. Upon the expiration or other termination of the

End of
Term:

22. Upon the expiration or other termination of the term of this lease, Tenant shall quit and surrender to Owner the demised premises, broom clean, in good order and condition, ordinary wear and damages which Tenant is not required to repair as provided elsewhere in this lease excepted, and Tenant shall remove all its property. Tenant's obligation to observe or perform this covenant shall survive the expiration or other termination of this lease. If the last day of the term of this Lease or any renewal thereof, falls on Sunday, this lease shall expire at noon on the preceding Saturday unless it be a legal holiday in which case it shall expire at noon on the preceding business day.

Quiet
23. Owner covenants and agrees with Tenant that
upon Tenant paying the rent and additional rent and
observing and performing all the terms, covenants and
conditions, on Tenant's part to be observed and performed, Tenant may
peaceably and quietly enjoy the premises hereby demised, subject, nevertheless, to the terms and conditions of this lease including, but not limited
to, Article 30 hereof and to the ground leases, underlying leases and mortages hereinbefore mentioned. gages hereinbefore mentioned. Failure

24. If Owner is unable to give possession of the demis-ed premises on the date of the commencement of the to Give Possession: term hereof, because of the holding-over or retention of possession of any tenant, undertenant or occupants or if the demised premises are located in a building being constructed, because such building has not been sufficiently completed to make the premises ready for occupancy or because of the fact that a certificate of occupancy has not been procured or for any other reason, Owner shall not be subject to any liability for failure to give possession on said date and the validity of the lease shall not be impaired under such circumstances, nor shall the of the lease shall not be impaired under such circumstances, nor shall the same be construed in any wise to extend the term of this lease, but the rent payable hereunder shall be abated (provided Tenant is not responsible for Owner's inability to obtain possession) until after Owner shall have given Tenant written notice that the premises are substantially ready for Tenant's occupancy. If permission is given to Tenant to enter into the possession of the demised premises or to occupy premises other than the demised premises prior to the date specified as the commencement of the term of this lease, Tenant covenants and agrees that such occupancy shall be deemed to be a controlled to the control of the date be deemed to be under all the terms, covenants, conditions and provisions of this lease, except as to the covenant to pay rent. The provisions of this article are intended to constitute "an express provision to the contrary" within the meaning of Section 223-a of the New York Real Property Law.

No Walver:

25. The failure of Owner to seek redress for violation of, or to insist upon the strict performance of any covenant or condition of this lease or of any of the Rules or Regulations, set forth or hereafter adopted by Owner, shall not prevent a subsequent act which would have originally constituted a violation from having all the force and effect of an original violation. The receipt by Owner of rent with knowledge of the breach of any covenant of this lease shall not be deemed a waiver of such breach and no provision of this lease shall be deemed to have been waived by Owner unless such waiver be in writing signed by Owner. No payment by Tenant or receipt by Owner of a lesser amount than the monthly rent herein stipulated shall be deemed to be other than on account of the earliest stipulated rent, nor shall any endorsement or statement of any check or any letter accompanying any check or payment as rent be deemed an accord and satisfaction, and Owner may accept such check or payment without prejudice to Owner's right to recover the balance of such rent or pursue any other remedy in 25. The failure of Owner to seek redress for violation right to recover the balance of such rent or pursue any other remedy in this lease provided. No act or thing done by Owner or Owner's agents during the term hereby demised shall be deemed an acceptance of a sur-render of said premises, and no agreement to accept such surrender shall be valid unless in writing signed by Owner. No employee of Owner or Owner's agent shall have any power to accept the keys of said premises prior to the termination of the lease and the delivery of keys to any such agent or employee shall not operate as a termination of the lease or a surrender of the premises.

26. It is mutually agreed by and between Owner and Walver of Tenant that the respective parties hereto shall and they hereby do waive trial by jury in any action, proceeding Trial by Jury:

claim brought by either of the parties hereto against the other (except for personal injury or property damage) on any matters whatsoever arising out of or in any way connected with this lease, the relationship of Owner and Tenant, Tenant's use of or occupancy of said premises, and any emergency statutory or any other statutory remedy. It is further mutually agreed that in the event Owner commences any summary proceeding for possession of the premises, Tenant will not interpose any counterclaim of whatever nature or description in any such proceeding including a

Inability to
Perform:

27. This Lease and the obligation of Tenant to pay
rent hereunder and perform all of the other covenants
and agreements hereunder on part of Tenant to be performed shall in no wise be affected, impaired or excused because Owner is

mable to fulfill any of its obligations under this lease or to supply or is unable to fulfill any of its obligations under this lease or to supply or is delayed in supplying any service expressly or impliedly to be supplied or is unable to make, or is delayed in making any repair, additions, alterations or decorations or is unable to supply or is delayed in supplying any equipment or fixtures if Owner is prevented or delayed from so doing by reason of strike or labor troubles or any cause whatsoever including, but not limited to, government preemption in connection with a National Emergency or by reason of any rule, order or regulation of any department or subdivision thereof of any government agency or by reason of the conditions of supply and demand which have been or are affected by war or other emergency. or other emergency.

Bills and

23. Except as otherwise in this lease provided, a bill, Notices:

statement, notice or communication which Owner may desire or be required to give to Tenant, shall be deemed sufficiently given or rendered if, in writing, delivered to Tenant personally or sent by registered or certified mail addressed to Tenant at the building of which the demised premises form a part or at the last known residence address or business address of Tenant or left at any of the aforesaid premises addressed to Tenant, and the time of the rendition of such bill or statement and of the giving of such notice or communication shall be deemed to be the time when the same is delivered to Tenant, malled, or left at the premises as herein provided. Any notice by Tenant to Owner must be served by registered or certified mail addressed to Owner at the address first hereinabove given or at such other address as Owner shall designate by written notice.

24. At long as Tenant is not in default under any of the tental tenance. INITIAL HERE

29. As long as Tenant is not in default under any of the covenants of this lease, Owners shall provide: (a) necessary elevator facilities on business days from 8 a.m. to 6 p.m. and on Saturdays from 8 a.m. to 1 p.m.

a.m. to 6 p.m. and on Saturdays from 8 a.m. to 1 p.m. and have one elevator subject to call at all other times; (b) heat to the demised premises when and as required by law, on business days from 8 a.m. to 6 p.m. and on Saturdays from 8 a.m. to 1 p.m.; (c) water for or-waters purposes, but if Tenant uses or consumes water for any other purposes or in unusual quantities (of which fact Owner shall be the sole judge). Owner may install a water meter at Tenant's expense which Tenant shall thereafter maintain at Tenant's expense in good working order and repair to register such water consumption and Tenant shall pay for water consumption as shown on said meter as additional repair as and of the state of the same of the sa for water consumed as shown on said meter as additional rent as andd when bills are rendered; (d) cleaning service for the demised premises on business days at Owner's expense provided that the same are kept in order by Tenant. If, however, said premises are to be kept clean by Tenant, it by Ienant. If, however, said premises are to be kept clean by Ienant, it shall be done at Tenant's sole expense, in a manner satisfactory to Owner and no one other than persons approved by Owner shall be permitted to enter said premises or the building of which they are a part for such purpose. Tenant shall pay Owner the cost of removal of any of Tenant's refuse and rubbish from the building; (e) If the demised premises is serviced by Owner's air conditioning/cooling and ventilating system, air conditioning/cooling will be furnished to tenant from May 15th through September 30th on business days (Mondays through Fridays, holidays expected from \$000 as no to 600 on and ventilation will be furnished to

september 30th on business days (Mondays through Fridays, holidays excepted) from 8:00 a.m. to 6:00 p.m., and ventilation will be furnished on business days during the aforesaid hours except when air conditioning/cooling is being furnished as a foresaid. If Tranant requires air conditioning/cooling or ventilation for more extended hours or on Saturdays, Sundays or on holidays, as defined under Owner's contract with Operating Engineers Local 94-94A, Owner will furnish the same at Tenant's expense. RIDER to be added in respect to rates and conditions for such additional service; (f) Owner reserves the right to stop services of the heating, elevators, plumbing, air-conditioning, power systems or cleaning or other services, if any, when necessary by reason of accident or for repairs, alterations, replacements or improvements necessary or desirable in the judgment of Owner for as long as may be reasonably required by reason thereof. If the building of which the demised premises are a part supplies manually-operated elevator service and upon ten days' written notice to Tenant, proceed with alterations necessary therefor without in any wise affecting this lease or the obligation of Tenant hereunder. The same shall be done with a minimum of inconvenience to Tenant and Owner shall pursue the alteration with due diligence.

30. The Captions are inserted only as a matter of convenience and for reference and in no way define, limit or describe the scope of this lease nor the intent of any provisions thereof.

Definitions:

31. The term "office", or "offices", wherever used in this lease, shall not be construed to mean premises used as astore or stores, for the sale or display, at any time, of goods, wares or merchandise, of any kind, or as a restaurant, shop, booth, bootblack or other stand, barber shop, or for other similar purposes or for manufacturing. The term "Owner" means a landlord or lessor, and as used in this lease means only the owner, or the mortgagee in possession, for the time being of the land and building (or the owner of a lease of the building or of the land and building) of which the demised premises form a part, so hat in the event of any sale or sales of said land and building or of said lease, or in the event of a lease of said building, or of the land and building, the said Owner shall be and hereby is entirely freed and relieved of all covenants and obligations of Owner hereunder, and it shall be deemed and construed without further agreement between the parties or their successors in interest, or between the parties and the purchaser, at any such sale, or the said lessee of the building, or of the land and building, that the purchaser or the lessee of the building has assumed and agreed to carry out any and all covenants and obligations of Owner, hereunder. The words "re-enter" and "re-entry" as used in this lease are not restricted to their technical legal meaning. The term "business days" as used in this lease shall exclude Saturdays (except such portion thereof as is covered by specific hours in Article 29 hereof), Sundays and all days observed by the State or Federal Government as legal holidays and those designated as holidays by the applicable building service union employees service contract or by the applicable Operating Engineers contract with respect to HVAC service.

** FREIGHT: BUS days 9-12 & 1-4:30 (No Sat. Freight)

Rider to be added if necessary

February 14, 1986 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

Adjacent
Excavation—
Shoring:

Shoring:

Shoring:

Adjacent to the demised premises, or shall be authorized to be made. Tenant shall afford to the person causing or authorized to cause such excavation, license to enter upon shall deem necessary to preserve the wall or the building of whith demired premises form a part from injury or damage and to support the same by proper foundations without any claim for damages or indemnity against Owner, or diminution or abatement of rent.

33. Tenant and Tenant's servants, employees, agents,

Regulations

33. I cleant and I cenant's servants, employees, agents, Regulations visitors, and licensees shall observe faithfully, and comply strictly with, the Rules and Regulations and such other and further reasonable Rules and Regulations as Owner or Owner's agents may from time to time adopt. Notice of any additional rules or regulations shall be given in such manner as Owner may elect. In case Tenant disputes the reasonableness of any additional rule or Regulation hereafter made or adopted by Owner or Owner's agents, the parties hereto agree to submit the question of the reasonableness of such Rule or nereto agree to submit the question of the reasonableness of such Rule or Regulation for decision to the New York office of the American Arbitration Association, whose determination shall be final and conclusive upon the parties hereto. The right to dispute the reasonableness of any additional Rule or Regulation upon Tenant's part shall be deemed waived unless the same shall be asserted by service of a notice, in writing upon Owner within ten (10) days after the giving of notice thereof. Nothing in this lease contained shall be construed to impose upon Owner any duty or obligation to enforce the Rules and Regulations or terms, covenants or conditions in any other lease, a nearly a not other tenant and Owner shall conditions in any other lease, as against any other tenant and Owner shall not be liable to Tenant for violation of the same by any other tenant, its INITIAL nicke same loss of violation of the same loss of licensees.

Security:

34. Tenant has described and

34. Tenant has deposited with Owner the sum of \$4,996.50 as security for the faithful performance and observance by Tenant of the terms, provisions and conditions of this lease, it is agreed that in the event Tenant defaults in respect of any of the terms, provisions and conditions of this lease, including, but not limited to, the payment of rent and additional rent, Owner may use, apply or retain the whole or any part of the security so deposited to the extent required for the payment of any rent and additional rent or any other sum

as to which Tenant is in default or for any sum which Owner may expend or may be required to expend by reason of Tenant's default in respect of any of the terms, covenants and conditions of this lease, including but not limited to, any damages or deficiency in the re-letting of the premises, whether such damages or deficiency accrued before or after summary proceedings or other re-entry by Owner. In the event that Tenant shall fully and faithfully comply with all of the terms, provisions, covenants and conditions of this lease, the security shall be returned to Tenant after the date fixed as the end of the Lease and after delivery of entire possession of the demised premises to Owner. In the event of a sale of the land and building or leasing of the building, of which the demised premises sion of the demised premises to Owner. In the event of a sale of the land and building or leasing of the building, of which the demised premises form a part, Owner shall have the right to transfer the security to the vendee or lessee and Owner shall thereupon be released by Tenant from all liability for the return of such security; and Tenant agrees to look to the new Owner solely for the return of said security, and it is agreed that the provisions hereof shall apply to every transfer or assignment made of the security to a new Owner. Tenant further convenants that it will not assign or encumber or attempt to assign or encumber the monies deposited herein as security and that neither Owner nor its successors or assigns shall be bound by any such assignment, encumbrance, attempted assignment or attempted encumbrance. SEE ARTICLE 39

Estoppel 35. Tenant, at any time, and from time to time, upon

Estoppel 35. Tenant, at any time, and from time to time, upon at least 10 days' prior notice by Owner, shall execute, acknowledge and deliver to Owner, and/or to any other person, firm or corporation specified by Owner, a statement certifying that this Lease is unmodified and in full force and effect (or, if there have been modifications, that the same is in full force and effect as modified and stating the modifications), stating the dates to which the rent and additional rent have been paid, and stating whether or not there exists any default by Owner under this Lease, and, if so, specifying each such default.

Successors
and Assigns:

36. The covenants, conditions and agreements contained in this lease shall bind and inure to the benefit of
Owner and Tenant and their respective heirs, distributees, executors, administrators, successors, and except as otherwise provided in this lease, their assigns,

Space to be filled in or deleted.

markle

to me known and known to me to be the individual

described in and who, as OWNER, executed the foregoing instrument and acknowledged to me that

ADDITIONAL ARTICLES 37 through 68 ATTACHED HERETO AND MADE A PART HEREOF

In Witness Whereof. Owner and Tenant have respectively signed and sealed this lease as of the day and year first above written.

Vitness for Owner:	26 ASSOCIATES, INC. CORP. SEAL. By: Place an Tele Co., Pres. IL.S.1
	/
Witness for Tenant:	MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. CULTURE, INC. CORP.
Telia 3 Stelle	BY: May [L.S.]
ACKNOWLI	EDGMENTS
CORPORATE OWNER STATE OF NEW YORK, 36.: County of	CORPORATE TENANT STATE OF NEW YORK County of 1/200) CVL X M.:
On this day of , 19 , before me	On this VI day of Wirth , 1986, before me
personaly came to me known, who being by me duly sworn, did depose and say that he resides	to me known, who being by me duly sworn, did depose and say that he resides
in I	in THEN VINIK CITY :.
that he is the of	the house Frey director of the uneworld foundation
the corporation described in and which executed the foregoing inst ument, as OWNER: that he knows the seal of said corpo ation; that the seal affixes, to said in- strument is such corporation; that it was so affixed by order of the Board of Direc- tors of said corporation, and that he signed his name thereto by like order.	the corporation described in and which executed the foregoing instrument, as TEN-ANT; that he knows the seal of said corporation; that the seal affixed to said instrument is such corporate seal; that it was so affixed by order of the Board of Directors of said corporation, and that he signed his name thereto by like order.
	Sain Hollman
INDIVIDUAL OWNER STATE OF NEW YORK, M.: COUNTY OF	INDIVIDUAL TENANT STATE OF NEW YORK, County of DAVID GOLDMAN No. 60.4757340 Qualified in Westchester Cty. Certificate Filed in N.Y. Cty. Comm. Expires 1/13 cl y S

On this

personally came

acknowledged to me that

day of

to me known and known to me to be the individual

described in and who, as TENANT, executed the foregoing instrument and

he executed the same.

GUARANTY any of the rights or remedies reserved to Owner pursuant to the provisions of the within lease. The undersigned further covenants and agrees that this guaranty shall remain and continue in full force and effect as to any renewal, modification or exten-

FOR VALUE RECEIVED, and in consideration for, and as an inducement to FOR VALUE RECEIVED, and in consideration for, and as an inducement to Owner making the within lease with Tenant, the undersigned guarantees to Owner, Owner's successors and assigns, the full performance and observance of all the covenants, conditions and agreements, therein provided to be performed and observa-ed by Tenant, including the "Rules and Regulations" as therein provided, without requiring any notice of non-payment, non-performance, or non-observance, or pro-of, or notice, or demand, whereby to charge the undersigned therefor, all of which the undersigned bereby expressly wives and expressly agrees that the validities of skill. the undersigned hereby expensely waives and expressly agrees that the validity of this agreement and the obligations of the guarantor hereunder shall in no wise be ternated, affected or impaired by reason of the assertion by Owner against Tenant of

Dated New York	City	19	the foregoing Guaranty and acknowledged to me that he executed the same.
WITNESS:			Notary
STATE OF NEW Y	(ORK.) ss.:		Residence
On this	day of	, 19 , before me	Business Address
personally came to me known and k	nown to me to be the indivi	dual described in, and who executed	Firm Name

IMPORTANT - PLEASE READ

RULES AND REGULATIONS ATTACHED TO AND MADE A PART OF THIS LEASE IN ACCORDANCE WITH ARTICLE 33.

- 1. The sidewalks, entrances, driveways, passages, courts, elevators, vestibules, stairways, corridors or halls shall not be obstructed or encumbered by any Tenant or used for any purpose other than for ingress or egress from the demised premises and for delivery of merchandise and equipment in a prompt and efficient manner using elevators and passageways designated for such delivery by Owner. There shall not be used in any space, or in the public hall of the building, either by any Tenant or by jobbers or others in the delivery or receipt of merchandise, any hand trucks, except those equipped with rubber tires and sideguards. If said premises are situated on the ground floor of the building, Tenant thereof shall further, at Tenant's expense, keep the sidewalk and curb in front of said premises clean and free from ice, snow, dirt and rubbish.
- 2. The water and wash closets and plumbing fixtures shall not be used for any purposes other than those for which they were designed or constructed and no purposes outsit in a subbish, rags, acids or other substances shall be deposited therein, and sweepings, rubbish, rags, acids or other substances shall be deposited therein, and the expense of any breakage, stoppage, or damage resulting from the violation of the Tenant who, or whose clerks, agents, employees or this rule shall be borne by visitors, shall have caused it.
- 3. No carpet, rug or other article shall be hung or shaken out of any window of the building; and no Tenant shall sweep or throw or permit to be swept or thrown from the demised premises any dirt or other substances into any of the corridors or halls, elevators, or out of the doors or windows or stairways of the building and Tenant shall not use, keep or permit to be used or kept any foul or notious gas or substance in the demised premised, or permit or suffer the demised premises to be oc-cupied or used in a manner offensive or objectionable to Owner or other occupants of the buildings by reason of noise, odors, and/or vibrations, or interfere in any way with other Tenants or those having business therein, nor shall any animals or birds be keps in or about the building. Smoking or carrying lighted cigars or cigarettes in the
- elevators of the building is prohibited. No awnings or other projections shall be attached to the outside walls of the building without the prior written consent of Owner.
- 5. No sign, advertisement, notice or other lettering shall be exhibited, inscribed, painted or affixed by any Tenant on any part of the outside of the demised premises or the building or on the inside of the demised premises if the same is visible from the outside of the premises without the prior written consent of Owner, except that the name of Tenant may appear on the entrance door of the premises. In the event of the violation of the foregoing by any Tenant, Owner may remove same without any the violation of the foregoing of any femant, Owin the moval to Tenant or Tenants inability, and may charge the expense incurred by such removal to Tenant or Tenants violating this rule. Interior signs on doors and directory tablet shall be inscribed, painted or affixed for each Tenant by Owner at the expense of such Tenant, and shall be of a size, color and style acceptable to Owner,
- No Tenant shall mark, paint, drill into, or in any way deface any part of the demised premises or the building of which they form a part. No boring, cutting or

stringing of wires shall be permitted, except with the prior written consent of Owner, stringing of wires shall be permitted, except with the prior written consent of Owner, and as Owner may direct. No Tenans shall lay linoleum, or other similar floor covering, so that the same shall come in direct contact with the floor of the demised permises, and, if linoleum or other similar floor covering is desired to be used an interlining of builder's deadening felt shall be first affixed to the floor, by a paste or other material, soluble in water, the use of cement or other similar adhesive material being expected on other lines. being expressly prohibited.

sion of this lease and during any period when Tenant is occupying the premises as a "statutory fenant." As a further inducament to Owner to make this lease and in con-"statutory fenant." As a further inducement to Owner to make this lease and in consideration thereof, Owner and the undersigned covenant and agree that in any action or proceeding brought by either Owner or the undersigned against the other on any matters whatsoever arising out of, under, or by virtue of the terms of this lease or of this guaranty that Owner and the undersigned shall and do hereby waive trial by

- No additional locks or bolts of any kind shall be placed upon any of the doors or windows by any Tenant, nor shall any changes be made in existing locks or mechanism thereof. Each Tenant must, upon the termination of his Tenancy, restore to Owner all keys of stores, offices and toilet rooms, either furnished to, or otherwise rocured by, such Tenant, and in the event of the loss of any keys, so furnished, such Tenant shall pay to Owner the cost thereof.
- 8. Freight, furniture, business equipment, merchandise and bulky matter of any description shall be delivered to and removed from the premises only on the freight elevators and through the service entrances and corridors, and only during bours and in a manner approved by Owner. Owner reserves the right to inspect all freight to be brought into the building and to exclude from the building all freight which violates any of these Rules and Regulations of the lease or which these Rules and Regulations
- are a part.

 9. Canvassing, soliciting and peddling in the building is prohibited and each Tenant shall cooperate to prevent the same.

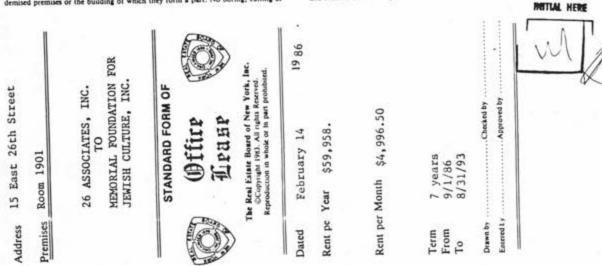
 10. Owner reserves the right to exclude from the building between the hours of 6 P.M. and 8 A.M. and at all hours on Sundays, and legal holidays all persons who do not present a pass to the building signed by Owner. Owner will furnish passes to persons for whom any Tenant requests same in writing. Each Tenant shall be responsible for all persons for whom he requests such pass and shall be liable to Owner for all acts of such persons.
- acts of such persons.

 11. Owner shall have the right to prohibit any advertising by any Tenant which in Owner's opinion, tends to impair the reputation of the building or its desirability as a as a building for offices, and upon written notice from Owner, Tenant shall referain from or discontinue such advertising.

 12. Tenant shall not bring or permit to be brought or kept in or on the demised permises, any inflammable, combussible or explosive fluid, material, chemical or substance, or cause or permit any odors of cooking or other processes, or any unusual or other objectionable odors to permeate in or emanate from the demised aremises.
- unusual or other objectionable odors to permeate in or emanate from the demised permises.

 13. If the building contains central air conditioning and ventilation, Tenant agrees to keep all windows closed at all times and to abide by all rules and regulations assued by the Owner with respect to such services. If Tenant requires air conditioning or ventilation after the usual hours, Tenant shall give notice in enting to the building superintenden prior to 3:00 P.M. on the day prior in the case of after hours service required on weekends or on bolidays.

 14. Tenant shall not move any safe, heavy machinery, heavy equipment, bulky matter, or fixtures into or out of the building without Landord's prior written consent. If such safe, machinery, equipment, bulky matter or fixtures requires special handling, all work in connection therewith shall comply with the Administrative Code of the City of New York and all other laws and regulations applicable thereto and shall be done during such hours as Owner may designate.



February 14, 1986 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

37. Submetered Electric Current

If the landlord elects to supply electric current to the demised premises, the tenant agrees that electric current will be supplied by the landlord and the tenant will pay the landlord or the landlord's designated agent, as additional rent for the supplying of electric current, an amount or amounts set by the landlord computed at a schedule of rates not exceeding those in the Service Classification No. 4 of Consolidated Edison Company of New York, Inc. in effect during August 1970. The landlord at its option may, however, increase the additional rent charged for supplying electricity to the demised premises based upon changes, occurring subsequent to the aforementioned date, in the method, rates or manner by which the landlord thereafter purchases electricity for the building of which the demised premises are a part. Such increases in the additional rent charges for electricity shall be determined by a comparison to the nearest full percentage of the average cost per kilowatt hour to the landlord at the rate in effect at which landlord will purchase electricity after such change. The periods to be used for the aforesaid computation shall be the bill periods ended in February and August immediately preceding such change. Average cost per kilowatt hour is defined as including energy charges, demand charges, fuel adjustment charges, rate adjustment charges, sales taxes where applicable, and/or any other factors used by the public utility in computing its charges to the landlord, applied to the kilowatt hours purchased by landlord during a given bill period. Where more than one meter measures the service of tenant, the service rendered through each meter may be computed and billed separately in accordance with the rates herein. Bills therefor shall be rendered at such times as landlord may elect and the amount shall be deemed to be, and be paid as, additional rent. In the event that such bills are not paid within five (5) days after the same are rendered, landlord may, without further notice, discontinue the service of electric current to demised premises without releasing tenant from any liability under this lease and without landlord or landlord's agent incurring any liability for any damage or loss sustained by tenant by such discontinuance of service. Tenant further agrees, on demand of the Landlord, to deposit with the Landlord a cash deposit, to be determined by the Landlord as sufficient to secure the payment of the current consumed by the Tenant in the demised premises. At the option of landlord, tenant is to purchase from landlord all lamps, bulbs, starters and ballasts used in the demised premises and to pay for cost of installation thereof.

Landlord shall not in any wise be liable or responsible to tenant for any loss or damage or expense which tenant may sustain or incur if either the quantity or character of electric service is changed or is no longer available or suitable for tenant's requirements. In no event shall landlord be required to supply any more electrical service than tenant's requirements at the inception of this tenant's occupancy. If at anytime the Tenant's maximum demand or consumption is reduced, and said reduction continues for a period of six (6) successive months, the reduced demand and consumption will constitute the entire amount of electricity service the Landlord will be required to furnish under this lease.

Tenant shall make no electrical installations, alterations, additions or changes to electrical equipment or appliances, or introduce any new machines or other equipment without the prior written consent of the Landlord in each instance. In the event the Landlord consents in writing to any of the aforesaid installations, alterations, additions or changes, the Tenant shall pay amperage charges, and if in the Landlord's sole judgment the Tenant's electrical requirements necessitate the installation of an additional riser, risers or other proper and necessary equipment in connection with the Tenant's electrical requirements, the same shall be installed by the Landlord at Tenant's sole expense. All such charges shall be additional rent, and paid for within then (10) days after the same are rendered.

Landlord may discontinue any of the aforesaid services upon thirty (30) days notice to tenant without being liable to tenant therefore or without in any way affecting this lease or the liability of tenant hereunder or causing a diminution of rent and the same shall not be deemed to be a lessening or diminution of services within the meaning of any law, rule or regulation now or hereafter enacted, promulgated or issued. In the event landlord gives such notice of discontinuance landlord shall permit tenant to receive such service direct from the public utility corporation upon condition that the tenant shall at its sole expense entirely segregate the tenant's electrical system so that the same is in no way dependent upon or connected to the circuits or distribution facilities of the landlord or any other tenant and that upon vacating the demised premises, tenant will restore at its sole expense same to the condition existing prior to such segregation.

Full floor tenants to include within their electric service all of the consumption for public halls and toilet facilities on each floor. All of the electrical work required is to be by the tenant at its cost and expense.

Tenant will comply with the General Rules, Regulations, Terms and Conditions applicable to Service, Equipment, Wiring and Changes in Requirements in accordance with the requirements of the public utility supplying electricity to the building in the same manner as if the tenant was serviced directly by such utility. If any tax is imposed upon landlord's receipt from the sale or resale of electrical energy to tenant by any Federal, State or Municipal Authority, tenant agrees that, where permitted by law, tenant's pro-rata share of such taxes shall be passed onto, and included in the bill of, and paid by, tenant to landlord.

February 14, 1986 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

38. RENT ESCALATION RIDER

Section A.

Definitions: As used in this escalation rider:

- "Taxes" shall mean the aggregate amount of real estate taxes and assessments (exclusive of penalties, interest and discount thereon or with respect to a refund thereof) imposed upon the land and Building (including without limitation, (i) real estate taxes upon any "air rights" or payable by the Landlord to a ground lessor with respect thereto and (ii) any special assessments levied after the date of this lease for public benefits to land and/or Building (excluding an amount equal to the assessments payable in whole or in part during or for a Base Tax Year), which assessments, if payable in installments, shall be deemed payable in the maximum number of permissible installments in the manner in which such taxes and assessments are imposed as of the date hereof; provided, that if because of any change in the taxation of real estate, any other tax or assessment (including, without limitation, any occupancy, gross receipts or rental tax) is imposed upon Landlord or the owner of the land and/or Building, or upon or with respect to the land and/or Building or the occupancy, rents or income therefrom, in substitution for, or in addition to any of the foregoing Taxes, such other tax or assessment shall be deemed part of the Taxes.
 - 2. "Base Annual Rental Rate" shall mean the rate of annual rent originally provided or formulated in this lease on the date of execution thereof, as such rate may be subsequently fixed, modified or supplemented in any way other than under the provisions of this escalation rider.
 - 3. "Term of this lease" or "lease term" shall for the purpose of this rider, be deemed to mean the period beginning with the commencement date of this lease, or the date that Tenant takes possession, whichever is earlier, and ending with the date of the expiration or termination of this lease, or date that tenant vacates the premises, whichever is later.
 - 4. "Tax Year" shall mean the period July 1 to June 30 (or such other period as hereafter may be duly adopted by the City of New York as its fiscal year for real estate tax purposes).
 - 5. "Comparison Year" shall mean: (x) with respect to Taxes, any Tax Year subsequent to the Base Tax Year and (y) with respect to Wage Rates and other costs, any calendar year for any part or all of which there is an increase in Base Annual Rental Rate under Section B below.
 - 6. "Base Tax Year" shall mean the calendar year 1986
 - 7. "Base Taxes" shall mean the Taxes payable for the Base Tax Year.
 - "Tenant's Proportionate Percentage" shall be 1.33% and shall represent the agreed percentage of any increase or decrease in Taxes or other costs allocatable to Tenant under Sections B (1), (4) and (5);
 - "The multiplier for the demised premises" shall for the purpose of this Article only, be seemed to be 3331

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February 14, 1986 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

- 10. "Wage Rate" shall mean the Hourly Wage Rate for porters and cleaners. As used herein, "Hourly Wage Rate" shall mean as to porters and cleaners the minimum hourly wage rate prescribed to be paid in Class A office buildings pursuant to the collective bargaining agreement between the Realty Advisory Board on Labor relations, Incorporated (or any successors thereto) and Local 32B/J of the Building Service Employees International Union AFL-CIO (or any successor thereto in which agreement porters & cleaners fall within the classification termed "others"). The minimum hourly wage rate shall be computed on the basis of the total weekly amounts payable to porters and cleaners for a standard work week, and which weekly amounts shall be inclusive of all payments and benefits of any kind (including but not limited to, those payable directly to taxing authorities or others on account of the employment and all welfare, pension and fringe employee benefits and payments of any kind); and if there be no such agreement with respect to either porters or cleaners, the minimum hourly wage rate for said employees paid with respect to the Building, computed as aforesaid.
- 11. "Base Wage Rate" shall mean the Wage Rate in effect as of 1986
- Heating Cost is the cost of heating the building, either by New York Steam or other methods including all incidental oil, fuel and cost attached thereto.

Section B.

Increase in Rent.

- If the Taxes payable for any Tax Year (any part or all of which falls within the lease term) subsequent to Base Tax Year shall represent an increase above the Base Taxes, then the Base Annual Rental Rate for such Tax Year (i.e., Comparison Year) and continuing thereafter until a new comparative statement is sent to Tenant, shall be increased by the Tenant's Proportionate Percentage of the increase. The real estate taxes involved in this paragraph (1) shall be initially computed on the basis of the assessed valuations in effect at the time the comparative statement is sent (as such assessed valuations may have been settled or finally adjudicated prior to such time), regardless of any pending application proceeding or appeal respecting the reduction of any such assessed valuations. If, in or for any Comparison Year, there shall be an exemption or abatement of taxes on account of changes or additions to the Building at Landlord's expense and made pursuant to requirement of any law or government regulation, the Taxes for such year shall be calculated as though there were no such exemption or abatement.
- 2. Only the Landlord shall be eligible to institute tax reduction or other proceedings to reduce the assessed valuation of the premises. In the event such action is successful, Landlord shall not adjust the tax for base year but shall continue to use the higher tax originally paid for purposes of measuring the increase in taxes over the base year contemplated by this clause. Conversely, the Tenant shall have no right, title or interest in any tax refunds resulting from these proceedings nor shall it be charged with any expenses in connection therewith.
- 3. If, at any time or times in any calendar year (any part or all of which falls within the lease term), the Wage Rate shall exceed the Base Wage Rate, then the Base Annual Rental Rate commencing with the month in which such change(s) of Wage Rate occurs, and for the

February 14, 1986 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

balance of such calendar year (i.e., a Comparison Year) and continuing thereafter until a new comparative statement is sent to Tenant shall, for each one cent or major fraction thereof that such Wage Rate exceeds the Base Wage Rate, be increased by an amount equal to one and one-half cents multiplied by "the multiplier for the demised premises".

- 4. Tenant shall also pay to Landlord, within thirty (30) days after the date, when the same shall be payable by Landlord, and as additional rent for the lease year in which the same shall be so payable, an amount equal to 1.33% of any assessment or installment thereof for public betterments or improvements which may be levied upon the said land and building and which is not deductible from any condemnation award. Landlord shall take the benefit of the provisions of any statute or ordinance permitting any such assessment to be paid over a period of time and Tenant shall be obligated to pay only the said percentage of the installments of any such assessments which shall become due and payable during the term of this lease.
- If, in any calendar year (any part or all of which falls within the lease term), repairs, alterations or changes or outside alarm connections are required by any law, governmental or quasi governmental regulations, (as for example, New York City Local Law #5, #10), then the Base Annual Rental Rate for the next succeeding calendar year (i.e., a Comparison Year) and continuing thereafter for each succeeding year (and any fraction thereof) during the balance of the lease term shall (to the extent that such costs are being amortized or monies expended during the balance of the lease term) be increased by an amount equal to Tenant's Proportionate Percentage of the annual amortization or expenditure of such cost.

Section C.

Payment.



At any time during or after any Comparison Year Landlord shall send Tenant a comparative statement(s) showing, separately or together: (i) a comparison of the Taxes for the Comparison Year with the Base Taxes, (ii) a comparison of the Wage Rate in the Comparison Year with the Base Wage Rate, (iii) a statement showing the cost incurred, if any, mentioned in Section B (4) and (5) above, the amount of annual amortization thereof and the sum equal to Tenant's Proportionate Percentage of such latter amount, and (iv) the amount of the increase in the Base Annual Rate resulting from each of such comparisons.

- 2. On the first day for the payment of a monthly rent installment following the furnishing to Tenant of the said comparison statement, (i) Tenant, in case of an increase, shall pay to Landlord a sum equal to 1/12th of such increase in Base Annual Rental Rate, multiplied by the number of preceding months (and any fraction thereof) for which the increase is applicable, and (ii) thereafter, commencing with the then current monthly rent installment, and continuing monthly thereafter, until a different comparative statement is sent to Tenant, the monthly installments of rent shall be increased by an amount equal to 1/12th of such increase. In the event the last mentioned increased monthly installments of rent shall continue beyond the end of the Comparison Year, any necessary adjustments will be made when the next succeeding comparison statement is sent to Tenant.
- (a) A true copy of the Tax Bill of the City of New York shall be sufficient evidence of the amount of Taxes and for calculation of the amount to be paid by Tenant, any comparative state-

February 14, 1986 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

ment, and every notice given by Landlord pursuant to this Article shall be conclusive and binding upon Tenant unless within ten (10) days after the receipt of such notice Tenant shall notify Landlord that it disputes the correctness of the notice, specifying the particular respects in which the notice is claimed to be incorrect, and pending the determination of such dispute Tenant shall pay additional rent in accordance with Landlord's notice and such payments or acceptance shall be without prejudice to its position. If such notice is sent, the Landlord shall promptly send a detailed analysis which is to be verified by a Certified Public Accountant as conclusive. All amounts payable under this Article shall be collectible as additional rent without set-off or deduction within twenty (20) days after demand by Landlord, and at the discretion of the Landlord the monthly rent thereafter may be adjusted to reflect such increases.

(b) Landlord's failure during the lease term to prepare and deliver any of the foregoing tax bills, statements, or bills, or Landlord's failure to make a demand, shall not in any way cause Landlord to forfeit or surrender its rights to collect any of the foregoing escalator increases which may have become due during the term of this lease, all such obligations are to survive the lease term. In the event of continued occupancy, without any other written rental arrangements, these provisions continue to apply as herein provided.

Section D.

Cost of Living Index.

- "Index" shall mean the "Consumer Price Index for Urban Wage Earners and Clerical Workers" (1967 = 100)" specified for "All Items" relating to New York and issued by the Bureau of Labor Statistics of the United States Department of labor. In the event the Index shall hereafter be converted to a different standard reference base or otherwise revised, the determination of the Percentage Increase (defined below) shall be made with the use of such conversion factor, formula or table for converting the Index as may be published by the Bureau of Labor Statistics or, if said Bureau shall not publish the same, then with the use of such conversion factor, formula or table as may be published by Prentice Hall, Inc., or, failing such publication, by any other nationally recognized publisher of similar statistical information. In the event the Index shall cease to be published, the, for the purposes of this Rider, there shall be substituted for the Index such purposes of this Rider, there shall be substituted for the Index such other index as Landlord and Tenant shall agree upon, and, if they are unable to agree within ninety days after the Index ceases to be published, such matter shall be determined in New York City by arbitration in accordance with the Rules of the American Arbitration Association.
- (b) "Base Index" shall mean the Index in effect in the month of June or December whichever first precedes the month in which this lease takes effect.
- (c) "Anniversary Month" shall mean each June and December after the month when this lease takes effect and every June and December thereafter for the term of the lease. In the event

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February 14, 1986 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

the lease takes effect in an Anniversary Month, then the Anniversary Month shall be the "Base Index".

- (d) "Percentage Increase" shall mean the percentage equal to the fraction, the numerator of which shall be the Index in the Anniversary Month less the Base Index, and the denominator of which shall be the Base Index.
- If the index in an Anniversary Month shall exceed the Base Index, then the Base Annual Rental payable for the previous period and thereafter until a new Index Comparative statement is sent to Tenant shall be increased by the "Percentage Increase" as computed in Sub-paragraph (d). On each "Anniversary Month", the Landlord shall send Tenant an Index Comparative Statement setting forth a) the Index in the Anniversary Month preceding the date of the statement, b) the Base Index, c) the Percentage Increase, and d) the increase on the Base Annual Rate for the preceding six months. On the first day of the calendar month ("current month") following the month in which the Index Comparative Statement was sent (i) Tenant shall pay to the Landlord a sum equal to 1/12th of said increase in Base Annual Rental Rate multiplied by the number of calendar months of the lease term since the last Anniversary Month and (ii) thereafter commencing with the current month and continuing monthly thereafter until a different Index Comparative Statement is sent to Tenant, the monthly installments of rent shall be based upon the latest "Percentage increase" until a new Comparative Statement is sent to Tenant.

Section E.

General

- Under no circumstances shall the rental payable under this lease be at a rate less than the Base Annual Rental Rate originally provided under this lease.
- The expiration or termination of this lease during any Tax Year or any calendar year for any part or all of which there is an increase in Base Annual Rental Rate under the rider shall not affect the rights or obligations of the parties hereto respecting such increase and any comparative statement relating to such increase may, on a pro rata basis, be sent to Tenant subsequent to, and all such rights and obligations shall survive, any such expiration or termination. Any payments due under such statement shall be payable within 20 days after such statement is sent to Tenant.
- Failure by the landlord to bill escalation for any period is not a
 waiver of such charges; and the landlord can rectify and bill as
 may apply and the tenant is required to pay as herein provided.

Section F.

Heating Cost Adjustment.

- The calendar year prior to the date of the lease shall be the "base year" for the calculation of "Heating Cost".
- 2. If, in any year subsequent to the "base year", the "Heating Cost" is increased as a result of increases in, or additions to, the charges, fuel adjustment, taxes surcharges, energy or other increases of any kind, tenant shall pay as additional rent 1.33% of such increase for each subsequent annual year, or until a new Heating Cost Adjustment is necessary. For any period less than twelve months, such applicable cost shall be prorated.

February 14, 1986 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

- 39. a. The sum of \$ 1,318.52 held by the Landlord as security under lease dated March 17, 1976 pursuant to the provisions of Article " 47" thereof, shall be transferred to the within lease and be held by the Landlord, together with an additional sum of \$ 3,677.98 to be paid by the Tenant to the Landlord on signing, receipt of which is hereby acknowledged by the execution hereof, as security in the sum of \$ 4,996.50 under the within lease, subject to the provisions of Article " 34" hereof.
- b. Supplementing Article "34" hereof, the security and/or additional security amounting to \$4,996.50 is to be deposited initially in Chemical Bank, 55 Water Street, New York, New York or as may be redeposited by the owner in a similar bank subject to the same provisions in an interest-bearing account in accordance with the New York State General Obligations Law, Section 7. 103, less Administrative Fee due the Landlord; to be held to the end of the lease term. Tenant's I.D. Number in connection with Security #: 13-6209691
- 40. It is mutually understood that by the making of this lease, the Landlord does not waive any rights which it previously had under lease dated March 17, 1976 but the rights of the Landlord are in addition to those which it now has.
- 41. The Tenant covenants and represents that the sole broker who negotiated and brought about this transaction was

CROSS & BROWN COMPANY

and the Landlord agrees to pay such broker's commission therefor as per separate agreement.

- 42. Anything herein to the contrary notwithstanding, the premises herein mentioned are demised, for the whole term with the whole amount of the rent herein reserved due and payable at the time of the making of this lease, and the payment of rent in installments as provided is for the convenience of the Tenant only, and in the event of default of any installment of rent, then the whole of the rent reserved for the whole of the period then remaining unpaid, shall, at Landlord's option, at once become due and payable without any notice or demand.
- 43. The rent provided for in the within lease is to be paid at the office of Cross & Brown Company, 522 Fifth Avenue, New York, New York 10036 during regular business hours, either by personal delivery or by mail, or to any other agent and/or other locations which may be directed by the Landlord.
- 44. In the event any employee of the Landlord renders assistance other than in the performance of the Landlord's obligations, at the request of the Tenant or any occupant, or at the request of any servant, employee, guest, or licensee of the Tenant, then that employee shall be deemed the agent of the person making such request and the Landlord is hereby expressly released from any and all loss or liability in connection therewith.
- 45. It is specifically understood and agreed that this lease is offered to the Tenant for signature by the Managing Agent of the building solely in its capacity as such agent and subject to the Landlord's acceptance and approval, and that the signature of the Tenant affixed hereto is with the understanding that the said lease shall not in any way bind the Landlord or its agent until such time as the same has been approved and executed by the Landlord and delivered to the Tenant.

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February 14, 1986
26 ASSOCIATES, INC., Landlord
MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC.
Room 1901, 15 East 26th Street

- 46. The Tenant agrees to furnish the Landlord with paid-up insurance policies in such limits * as may be designated by the Landlord, covering the risks of water damage, liability, and any other exposures and risks that may be involved by reason of the Tenant's use of the premises and by reason of the air-conditioning equipment, if any, whether installed by the Landlord or by the Tenant. Landlord and Tenant, respectively, hereby waives the right of recovering from each other for any damage or loss occasioned by any hazards compensated by insurance (excluding liability insurance), regardless of whether said damage or loss resulted from the negligence of either party, their employees, or otherwise and said parties do hereby waive the right to subrogate any insurance carrier or other party to their respective rights of recovery against each other in any event. All policies are to name the Landlord and managing agent as covered thereunder and are to be in effect throughout the occupancy, copies of paid certificates of coverage are to be furnished to the Landlord.
 - \$100,000. Property Damage Water Damage Legal Liability
 \$1,000,000./3,000,000. Bodily Injury Public Liability
- 47. The Landlord and the Tenant agree to obtain policies with Waivers of Right of Subrogation as provided in Article 9. So long as the Landlord can obtain insurance policies with waivers, the Tenant must have waivers of any subrogation against the Landlord and/or its Agent in its insurance policies.
- 48. If the Tenant hereunder continues in possession after the expiration date of this lease, without a new written lease, lease extension, or renewal, or any other written agreement executed by the Landlord as to continued occupancy, the Tenant agrees; that the tenancy shall be a month to month tenancy, the rental to be 125% of the last lease rental, that all of the obligations of the herein lease and rental arrangement, including, but not limited to the provisions of the escalation clause, are to apply, that such charges under esclation are to be billed on a monthly basis, computed at the rate of 1/12 of the annual charge that would apply for the most recent current year, subject, however, to any adjustment either by additional charge or credit in the event that final figures for the projected interval indicated that the estimated bill charges varies from the actual figures.
- 49. If Tenant fails to pay any installment of rent or additional rent when first due hereunder (irrespective of any grace period as may be applicable thereto), then interest at the maximum legal interest rate that then may be charged shall accrue from and after the date on which any such sum was first due and payable hereunder, and such interest shall be deemed to accrue as additional rent hereunder and shall be paid to Landlord upon demand made from time to time, but in any event no later than the time of payment of the delinquent sum.
- 50. No receipt of monies by Landlord from Tenant, after any re-entry or after the cancellation or termination of this lease in any lawful manner, shall reinstate the lease; and after the service of notice to terminate this lease, or after the commencement of any action, proceeding or other remedy, Landlord may demand, receive and collect any monies due, and apply them on account of Tenant's obligations under this lease but without in any respect affecting such notice, action, proceeding or remedy, except that if a money judgment is being sought in any such action or proceeding, the amount of such judgment shall be reduced by such payment.
- 51. If Tenant is in arrears in the payment of minimum rent or additional rent, Tenant waives its right, if any, to designate the items in arrears against which any payments made by Tenant are to be credited and Landlord may apply any of such payments to any such items in arrears as Landlord, in its sole discretion, shall determine, irrespective of any designation or request by Tenant as to the items against which any such nayments shall be credited, unless provision for the payment of rent is otherwise covered in this lease.
- 52. No payment by Tenant nor receipt by Landlord of a lesser amount than may be required to be paid hereunder shall be deemed to be other than on account of any such payment, nor shall any endorsement or statement on any check or any letter accompanying any check tendered as payment be deemed an accord and satisfaction and Landlord may accept such check or payment without prejudice to Landlord's right to recover the balance of such payment due or pursue any other remedy in this lease provided.

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February 14, 1986 . 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

- 53. In the event that the premises herein demised are not used by the Tenant or are vacant even though the term of the lease has not expired and the Tenant continues to be responsible under the lease, the Landlord will be permitted to temporarily discontinue such services that would be required if the Tenant were in occupancy i.e., rubbish removal, window cleaning, char service, or any such items that would be called for on a daily or continuing basis if the premises were in use. The Landlord agrees that upon the effective re-use of the premises all the services will be fully restored. During the interval that such services are not supplied, there is to be no rent reduction, abatement, credit, adjustment or any allowance.
- 54. If in this lease it is provided that Landlord's consent or approval as to any matter will not be unreasonably withheld, and it is established by a court or body having final jurisdiction that Landlord has been unreasonable, the only effect of such findings shall be that Landlord be deemed to have given its consent or approval.
- 55. Delays in making the premises available to the Tenant due to work performed by the Tenant, or for the Tenant's account, are not the responsibility of the Landlord, and may not be used as a basis for rent abatement or adjustment.
- 56. If repairs or changes are required in the premises as part of the Landlord's maintenance and operation of the property, and if installations or fixtures of the Tenant are in any way involved, the Tenant, at its own cost and expense, is to be responsible for its installations or fixtures. The Tenant agrees to cooperate in any way necessary and to help expeditiously complete such repairs or changes as may be required.
- 57. Installations by the Tenant, non-standard painting, or decorations, does not impose any increased painting, repair, or maintenance obligation on the part of the Landlord.
- 58. The Tenant expressly agrees that the Landlord shall not be liable in any way for any costs whatsoever in connection with the hanging, maintenance, or removal of wallpaper, adhesively mounted wall mirrors, panelling, or any other form of wall covering which may be installed in the demised premises by the Tenant. The Tenant agrees that it will secure the written consent of the Landlord prior to the installation of any such items. Tenant's request for such permission shall include the presentation to the Landlord or its agents of samples and specifications of such installations. The Tenant will have all such installations removed prior to the termination of this lease or any renewals or extensions thereof, and all such work shall be done by the Tenant at its sole cost and expense. The Tenant further agrees that such removal shall include the repair of any damage to any portion of the premises affected and the preparation of all surfaces for painting. The Tenant further agrees that in the event it shall fail to perform any of the above requirements, the Landlord may immediately, upon the end of the Tenant's occupancy, have such work done and the Tenant agrees to pay for all such work and this agreement by the Tenant shall survive the end of this lease or any renewals or extensions thereof.
- 59. Whenever Tenant shall submit to the Landlord any plans, agreement, or other documents for Landlord's consent or approval, and Landlord shall require the expert opinion of Landlord's counsel, architect, or other professional guidance as to the form or substance thereof, the Tenant agrees to pay their reasonable fees for reviewing the said plans, agreements, or documents, if agreed in advance.
- 60. The listing of any name other than that of the Tenant on any door of the demised premises, on any directory, in any elevator in the building, or otherwise, shall not operate to vest any right or interest in this lease or in the demised premises, or be deemed to constitute or serve as a substitute for any prior consent of the Landlord required under this lease; and it is understood that any such listing shall constitute a license privilege only extended by Landlord. Directory board listings may be removed by the Landlord, without prior notice, without liability, without rent abatement, without adjustment or any other claim by the Tenant.

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February 14, 1986 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

- 61. Any work required to be performed by the Landlord is waived if such work has not been performed for any reason whatsoever prior to the last six (6) months of the term of this lease, unless a new written lease, lease extension renewal lease or any other written agreement executed by the Landlord as to continued occupancy applies.
- 62. Tenant shall look solely to the estate and interest of Landlord, its successors and assigns, in the land and building, for the collection of any judgment recovered against Landlord based upon the breach by Landlord of any of the terms, conditions or covenants of this lease on the part of Landlord to be performed, and no other property or assets of Landlord shall be subject to levy, execution or other enforcement procedures for the satisfaction of Tenant's remedies under or with respect to either this lease, the relationship of Landlord and Tenant hereunder, or Tenant's use and occupancy of the demised premises.
- 63. The Landlord is not responsible for any of the items installed in the premises by the Tenant nor waives its rights to require restoration, compliance, or other obligations as may be set forth in the various provisions of this lease. It assumes no obligations even if the Tenant receives written approval and the Landlord's consent to make any such installations.

64. Sprinkler

Anything elsewhere in this lease to the contrary notwithstanding, if the New York Board of Fire Underwriters or the New York Fire Insurance Exchange or any bureau, department or official of the federal, state or city government require or recommend the installation of a sprinkler system or that any changes, modifications, alterations, or additional sprinkler heads or other equipment be made or supplied in an existing sprinkler system by reason of Tenant's business, or the location of partitions, trade fixtures, or other contents of the demised premises, or for any other reason, or if any such sprinkler system installations, changes, modifications, alterations, additional sprinkler heads or other such equipment, become necessary to prevent the imposition of a penalty or charge against the full allowance for the sprinkler system in the fire insurance rate set by and said Exchange or by any fire insurance company. Tenant shall, at Tenant's expense, promptly make such sprinkler system installations, changes, modifications, alterations, and supply additional sprinkler heads or other equipment as required whether the work involved shall be structural or non-structural in nature. Tenant shall pay to Landlord as additional rent the sum of \$10.00, on the first day of each month during the term of this lease, as Tenant's portion of the contract price for sprinkler supervisory service and such charge may vary as the service involved may be increased from time to time.

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February 14, 1986 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

5. AIR-COOLED AIR-CONDITIONING

There is presently installed in the demised premises

ONE (1) TEN (10) TON AIR COOLED AIRCONDITIONING UNIT

to provide comfort cooling based on normal occupancy, not including the use of machinery or equipment the operation of which generates heat, and for not more than three watts of illumination per square foot. Tenant agrees not to use the demised premises or any part therefor except for normal occupancy as aforesaid without first obtaining Landlord's consent. If Tenant violates any of the provisions of this airconditioning covenant, Landlord, in addition to its other remedies, may enter the demised premises during working hours, and at Tenant's expense, may have any repairs or alterations necessary to assure normal operation of the system. The installation, use and operation of this equipment is to be subject to all the provisions of the lease for the demised premises.

- 2. The air-conditioning installation in the premises is intended for normal operation from May 15th, through October 15th, during the hours of 9 A.M. to 5 P.M., except Saturdays, Sundays and Holidays; however, the Landlord in its sole discretion may discontinue the operation of this equipment for repairs, maintenance, etc., as deemed sufficent to the Landlord.
- 3. Tenant agrees to keep and cause to be kept closed and reasonably tight, to prevent infiltration and/or air leakage and/or heat leakage, all openings in the demised premises. Doors are to be kept closed except for the entrance and exit of the occupants at all times. Tenant agrees at all times to cooperate fully with the Landlord and to abide by all the regulations which Landlord may prescribe for the proper functioning and protection of said air-conditioning system.
- In addition to any and all other rights and remedies which the Landord may invoke for a violation or breach of any of the provisions of this air-conditioning covenant, the Landlord may discontinue said air-conditioning service without diminution or abatement of rent or other compensation to the Tenant whatsoever. The Landlord reserves the right to interrupt, curtail, stop or suspend such air-conditioning when necessary by reason of Tenant's act or of accident, or of repairs, alterations, or improvements, in the judgement of Landlord desirable or necessary to be made, or of difficulty or inability in securing supplies or labor, or of strikes, or for any other cause beyond the reasonable control of the Landlord, whether such other cause be similar or dissimilar to those hereinbefore specifically mentioned and no diminution or abatement of rent or other compensation shall or will be allowed to the Tenant by reason thereof. The Landlord shall not be required to furnish any air-conditioning service during any period when the Tenant shall be in default in the payment of rent or additional rent or in the performance of any of the terms, covenants and/or conditions of this lease on the part of the Tenant to be performed.
- 5. The Tenant agrees to pay for the electricity used for the operation of the equipment, and for such permits and fees as may be assessed or charged by reason of this installation or for other mechanical equipment in the demised premises which may now or hereafter apply.
- 6. The Tenant agrees to pay to the Landlord an annual pumping charge of \$15.00 per "ton" of the air-conditioning equipment. Such charge shall be deemed "additional-rent" as described in the within lease. This additional rental charge for the use of the roof water tower in order to serve the air-conditioning equipment within the premises is to apply, whether the air-conditioning le air-cooled or water-cooled, but does not apply to window units without duct work. The charge is to be in addition to the rent set forth in the lease and is to be payable in twelve equal monthly installments.

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February 14, 1986 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

- The complete air conditioning installation in these premises is for the sole use and is under the care of the Tenant hereunder. The Tenant is responsible for full service, maintenance, repair, and replacement, including all filters, to assure efficient use, and to preserve the components, in accordance with manufacturer's specifications, copy of paid contract of full service and maintenance to be provided from the inception of occupancy, and continued throughout the Tenant's occupancy.
- If Tenant fails to provide a service contract for the maintenance of the equipment as provided in subdivision (7) hereof, the Landlord, if it so elects, may either perform such services or enter into a contract for such services on behalf of the Tenant. Such charges shall be due from and payable by the Tenant when rendered and the amount thereof shall be deemed to be paid as additional rent. Tenant's failure to provide a service contract may be considered a substantial default and breach of this lease.
- The Tenant at the termination of the lease (by any means provided for said termination in the lease) is to leave the complete air-conditioning installation in good operating condition in the manner and design as originally installed, subject only to reasonable wear due to use as initially planned. No later than 20 days prior to said termination, the Tenant at his own cost and expense, is to arrange for a thorough cleaning of the complete air conditioning installation, including blowing clear the condensers, and to provide, 20 days prior to its vacating, a detailed written inspection report by its maintenance contractor as to all of the components, and their condition.

In the event the Tenant has not effected complete compliance - the Landlord may elect to require the Tenant to make all repairs, or to charge the Tenant for all costs involved, including additional rent if performance is required after termination date.

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February 14, 1986 26 ASSOCIATES, INC.; Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

66, Sublet

- a. The Tenant may not sublet or allow any occupancy in the premises herein demised to any Tenant who presently is or becomes, during the term of the herein lease, a basic Tenant of the Landlord, or a subtenant, or one who is in possession under any other occupancy arrangement with any Tenant in the building of which the demised premises are a part, or for any use other than that specified in Article "2", or which increases the original contemplated density of occupancy.
- b. Provided the lease is not then in default, notwithstanding anything herein set forth to the contrary, the Tenant, if it so elects to sublet, must first offer in writing by way of a notice to surrender the entire premises to the Landlord and leave them broom-clean within a period of 120 days of said offer. In the event the Landlord fails to accept the offer within a period of 30 days, then it is agreed that the Landlord shall not unreasonably withhold its consent, still subject to subdivision (a) above, to subletting of the premises by the Tenant within the said balance of days within the 120 day period. If the Tenant fails to relet within the said 120 day period, the same procedure shall be repeated.
- Provided the lease is not then in default, the Tenant, if it proposes to sublet, subject to subdivision (b) above and the provisions of this lease, all of the space herein demised, must submit such request in writing, showing in detail the prospective Tenant, use of the premises, financial ability, and all other pertinent information to enable the Landlord to review and to consider the application and to pass on its acceptability. If the Landlord approves the application the Tenant shall nevertheless, continue to be and remain liable for the full and faithful performance of all of the terms, covenants and conditions of said lease on Tenant's part to be performed, including but not limited to, the payment of rent and additional rent, and upon the condition that the subtenant shall execute and deliver to the Landlord at least ten (10) days before the effective date of the subletting, a copy of all the subletting agreements and an agreement in writing stating that the subtenant agrees that the Tenancy is subject to all the terms, covenants and conditions of this lease on Tenant's part to be performed; otherwise said consent is to be null and viod and of no force and effect. No further subletting or underletting is allowed by the subtenant.
- d. In the event of approved subletting of all of the space herein demised, any increase in rental in any form, whether by payment, services, offset or other reimbursement, which would constitute payment for use of such sublet space, the difference over the lease rental herein provided which is due by the Tenant or the occupant is to be turned over to the Landlord monthly. Such overage is to be treated as the rental hereunder and is to be paid in the same manner. The rental at which the space may be leased is not to be less than the then market value of the premises or the rates at which the landlord charges for similar space unless otherwise permitted in writing by the landlord.
- e. If the Landlord accepts and receives the surrender of all the premises, the chargeable rent shall abate from the time the Landlord actually receives possession.
- f. In the event that the Tenant is permitted to sublet, the Tenant agrees that if the Managing Agent effects such subletting, it will pay the Managing Agent a commission computed in accordance with the rates then in effect, as posted by the Managing Agent.
- g. Tenant shall not advertise or lease its space at a rental lower than the rental rate at which the Landlord is offering its space in the building.
- h. The Tenant may not sublet the premises to any prespective Tenant with whom the Landlord is negotiating or has negotiated during the prior six months.
- Subletting as hereunder provided applies to the original Tenant herein and further or other subletting or underletting is not permitted.
- No subletting is permitted for the first three years of this lease. Occupancy by anyone other than the basic tenant is not allowed unless permitted under this lease and approved by the landlord in writing.
- k. The respective parties hereto waive trial by jury in any action or proceeding arising out of or in connection with this subletting or its consummation.

LEASE DALED BETWEEN AND PREMISES

rebruary 14, 1986 -- 1' 1086 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

67. Scheduled Work

All provisions of this lease are to apply. The commencement of any work on behalf of the Tenant, either by the Landlord or by the Tenant's own contractors, utilities, etc, is to constitute acceptance of the demised premises by the Tenant. All work herein set forth is to be done initially, at one time, to be standard used in the building, and is to be performed during regular working hours. All expenses, including loss of rent, caused by changes and delays due to the Tenant are to be paid for by the Tenant. Landlord assumes no resposibility to do or to continue to do any of the Tenant's work and is not to be charged with an offset in rent by its failure to do so. The Landlord is not responsible for damages caused by others working in the premises. Electrical consumption for all work to be performed in the premises is also to be for the account of the tenant. No credits or allowances are to be made for the omission, reduction or substitution of any work or installation, if directed by the Tenant. If Tenant changes require non-standard work or installation, no allowance is to be made, but the total cost is to be paid for by the Tenant. Plans submitted by Landlord are not to scale and are for layout design only. The Tenant is to provide Landlord with full detailed final plans, properly filed and approved, to permit prompt and expeditious completion of the work as set forth below to be done by the Landlord at its cost. All Tenant plans are subject to job site requirements and construction convenience of the Landlord. The Tenant assumes full responsibility for maintenance, repair and replacement of all mechanical equipment which is to be in its sole care and operation. The Tenant is to pay for the fees and permits required by governmental agencies for all construction and mechanical equipment in the Tenant's premises. All electric bulbs required in the initial installation are to be paid for by the Tenant. The Landlord is not responsible for any repairs, replacements, changes or refinishing after completion of the various items of its required work. A 15* supervisory charge is to be paid by the Tenant based on the total cost of work performed by the Landlord for the Tenant's account, over and above the work listed below. This charge is to be paid in addition to the reimbursement for the total cost of all work, labor, materials, supplies, fees, filings, etc., as may be performed for the Tenant's account.

The following is the only work to be done by the Landlord at its cost:

coil shall be connected to the Tenant's electrical wiring.

with a "swing" As Job site Conditions require close so so to recovered the conditions one (1) 3' x 7' door as the La clest, so as to rearrange the enclosure of the existing air-conditioning installation. The Landlord may elect to install an electric heating coil in the wet sprinkler piping and now to be enclosed air-conditioning machinery room. Such

2) The Landlord will repaint after the first month of the renewal term if the present Tenant is the then occupant and the payment of rent, additional rent and all charges herein provided have been properly made under the provisions of this lease or any other lease for space in this property, upon the written request by the Tenant. The only work is to paint the presently painted surfaces during normal business hours, one coat only - standard of the building, pastel shades. The Tenant is to clear all the areas to permit the mechanics to work freely without interuption.

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February 14, 1986 26 ASSOCIATES, INC., Landlord MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC. Room 1901, 15 East 26th Street

68: Rider To Rules And Regulations In Accordance With Article 33 Continued From Lease Jacket

- 15. It is understood and agreed that the Tenant shall keep the hallway door to the premises closed at all times, except when used for normal ingress and egress.
- 16. Where there is asphalt tile or other hard-type floor covering in the premises, the Tenant agrees that it will obtain the services of a waxing contractor to regularly care for and maintain the floor covering on a monthly basis. Such care and maintenance is to be in accordance with the manufacturer's specifications. In addition, the Tenant agrees to use proper domes, glides and casters as may be directed by the manufacturer of the floor covering in the premises for such items. In the event of the failure of the Tenant to perform either of these obligations, the Landlord may do so and charge the Tenant. Such costs are to be charged to the Tenant and paid by the Tenant.
- 17. The Landlord may replace, at the expense of the Tenant, any and all plate and other glass damaged or broken from any cause whatsoever in and about the demised premises. Wherever glass in doors or partitions exist, Tenant is to maintain and clean such partitions and be responsible for any repairs, maintenance, or glass replacement.
- 18. The Tenant agrees not to place or store any merchandise, supplies or contents directly on floors. The Tenant is to provide a raised base or platform to avoid damage or deterioration.
- 19. Carpeting may only be installed after first having obtained written permission from the Landlord and then only using the tackless method of installation. No self-adhering or other paste down or adhesive method of installation will be permitted.
- 20. Where applicable, names on the entrance door may only be applied by means of lettering on a plaque, secured by four (4) wood screws. Plaque, lettering and entire sign to be first approved in writing by Management upon submission of design and details. The Tenant is to be responsible for the cost of the installation, its maintenance, and door restoration as required under the various provisions of this lease. If such plaque is discontinued for any reason, there is to be no rent adjustment or abatment.
- 21. The Tenant agrees that it will first obtain permission in writing for any wall affixed items. All such items to be secured on wall surfaces must be mounted on panelboard, beaverboard, masonite, or any other similar material which may then be secured by screws to plaster or sheetrock surfaces. The method of securing the panels and location of the screws to facilitate removal are to be fully described in the submission requesting permission. Nothing may be secured to wall surfaces by means of adhesive, glue, or contact materials of any sort. The tenant is to be responsible for removal of all such panels, even if permission is given for installation. No representations are made by Landlord or Managing Agent; no responsibilities are assumed for the care, maintenance, or any painting as to all surfaces so covered or on which panels have been mounted. Restoration of all surfaces after removal from the walls and the premises are the continuing responsibility of the Tenant. No reduction or adjustment in rent is to apply if removal is required for any reason whatsoever.
- 22. In order that Landlord may at all times have all necessary information which it requires in order to maintain and protect its equipment, Tenant agrees that Tenant will not make any material alterations or material addition to the electrical equipment and/or appliances in the demised premises without the prior written consent of Landlord in each instance, and will promptly advise Landlord of any other alteration or addition to such electrical equipment and/or appliances.
- 23. No sign or signs may be displayed in or about the premises, entrance doors, show windows, or any other vantage point offering the premises for rent, sublet or assignment.
- 24. All waste, refuse and disposals the result of data processing or similar operations must be removed promptly by the tenant at its own cost.
- 25. Whenever copies of compliance, filings, permits, certificates of insurance, waivers, service or maintenance contracts are required to be provided, the tenant is to furnish either an original or a certified copy promptly to the owner and to the managing agent without further request or notice.
- 26. The tenant at its own expense to provide all exterminating services that may be required for any condition that exists or occurs within the premises.

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Cost of Blag + knowled we 60 EAST 42ND STREET, NEW YORK, N.

(212) 687-6400 Geel predutrent DIRECT LINE: (212) 880-0180

June 7, 1990

Dr. Jerry Hochbaum Memorial Foundation for Jewish Culture 15 East 26th Street New York, NY 10010

Dear Dr. Hochbaum:

Per your request, we have prepared this letter to discuss potential commercial condominiums for the Memorial Foundation for Jewish Culture.

Lower Broadway condominiums are as follows:

- 561 Broadway Located on the southwest corner of Prince Street. 1) There is an 8,200 square foot commercial condominium available with an asking price of \$139,800 (\$139 per square foot). An additional floor of 8,200 square feet can be made available if necessary.
- North of Houston Street. There are currently two floors (6,300 square feet per floor) available. The owner of the building will discuss any reasonable offer. The asking price now stands at \$180 per square foot (\$1,134,000/floor).
- Located on the southeast corner of 22nd Street; 3) just south of Madison Square Park. There are two contiguous units of 3,533 square feet available and the possibility to acquire an additional 3,080 square feet. The "asking price" is approximately \$225 per square foot).

Dr. Jerry Hochbaum Memorial Foundation for Jewish Culture June 7, 1990 Page 2

- 4) 11 Gramercy Park South A magnificently renovated 5-story building of approximately 9,500 square feet. The "asking price" is \$2,350,000. The building is zoned for any not-for-profit use. There is presently no elevator.
- 5) 57 West 38th Street The building is in the heart of Midtown Manhattan; just west of Fifth Avenue and is in walking distance from Grand Central. There are two contiguous floors of 5,000 square feet each available for purchase with an asking price of \$1,175,000 per floor. This is a renovated commercial loft-building now catering to the office market.

The locations listed above all have aspects which make them attractive for the Memorial Foundation. I would like to arrange for you to inspect these buildings so that we can begin to focus our search on a more defined requirement.

It is important to be aware of some of the additional expenses involved in purchasing space as opposed to renting. In all sales situations, it is the buyer's responsibility to make any "tenant improvements" to the space. As we begin to look at potential locations, keep in mind existing layouts and the cost involved in preparing space for the Foundation's use.

I will call you shortly to set up an appointment to inspect these locations.

Very truly yours,

HELMSLEY-SPEAR, INC.

Andrew D. Simon Vice President

ADS: vah

BUSINESS ESTABLISHED 1866

Real Estate

LINCOLN BUILDING 60 EAST 42ND STREET, NEW YORK, N.Y. 10165 (212) 687-6400

DIRECT LINE: (212) 880-0180

June 13, 1990

Rabbi Alexander Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, N.Y.

Re: Memorial Foundation for

Jewish Culture

Dear Rabbi Schindler:

Per your request, and as an addendum to my letter dated June 7, 1990 to Dr. Hochbaum, I have briefly discussed below the long term leasing prospects as an alternative to a condominium purchase for the Memorial Foundation for Jewish Culture.

The leasing market today is substantially weaker than it was even six months ago. In a soft market the best way to benefit from it is to keep an open view about where to relocate. Almost all commercial areas of Manhattan have buildings of comparable quality or better to 15 East 26th Street. Assuming the quality of the Foundation's existing building is adequate for their needs, there are many alternatives for comparable or better space at less rent.

The parameters of deal I recommend searching for in the absence of a purchase opportunity would be along the following lines:

SIZE:

6,000 - 10,000 rentable square feet

RENT:

\$15-25 per square foot per year

ESCALATIONS:*

Direct Operating Expenses (Increases over of

base) or % annual increase.

Real Estate Taxes (Increases over a base).

*All commercial leases in New York include escalation clauses. Traditionally each tenant pays its proportionate share of increases in real estate taxes and some other form of increase as well. Paying a proportionate share of increases in operating expenses is usually the most favorable of the additional "escalations".

TERM:

10 - 15 years

Over 120 Years of Service

Rabbi Alexander Schindler Page -2-June 13, 1990

LANDLORD'S WORK:

Landlord to build space in accordance with tenant's plans. (There are always tenant expenses in building new space, the concept is to get the landlord to do most of the work at his own expense).

FREE RENT:

3-6 months from completion of work.

I have tried to suggest a wide range of possible terms to allow for more specific input about the Foundation's requirements after we have begun the actual search for space. Once again, if the Foundation is flexible about location, securing adequate quarters for their offices within the terms listed above should be attainable. Please do not interpret my suggestion of flexibility as a recommendation to settle for a lesser building. My intent is to emphasize the existence of several distinct commercial neighborhoods with suitable buildings for the Memorial Foundation.

The areas I recommend exploring for lease opportunities include Soho, Financial District, Union Square and vicinity, Midtown (East and West side streets), and the Flatiron District where they are now located.

My understanding is that the Foundation's lease at 15 East 26th Street does not expire until June 1992. If it becomes unlikely that the foundation can buy something we must leave adequate time to locate and negotiate for space to rent.

Favorable rental deals are more readily available than purchase situations. As we have discussed in the past, there are a limited number of commercial condominiums in New York. In order to exhaust all sales alternatives it is important to begin exploring space very soon.

Please call me with any further questions.

Very sincerely,

HELMSLEY-SPEAR.

Andrew D. Simo

Vice President

ADS:gg

cc: Dr. Jerry Hochbaum



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RABBI ALEXANDER M. SCHINDLER UNION OF AMERICAN HEBREW CONGREGATIONS
838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249 0100

March 29, 1990 3 Nisan 5750

Mr. Philip M. Klutznick 737 North Michigan Avenue Suite 920 Chicago, IL 60611

Dear Phil:

I have your letter of March 27th and will follow up.

Obviously, I agree with you on option number one. It would be absurd to have all our apples in one basket. I, too, think that option number two merits further exploration and if at all possible, I will have some options to set before you before long.

With warm good wishes,

Sincerely,

Alexander M. Schindler

737 North Michigan Avenue • Suite 920 • Chicago, Illinois 60611

March 27, 1990

Rabbi Alexander M. Schindler President Union of American Hebrew Congregations 838 Fifth Avenue New York, New York 10021

My dear Alex:

Thank you very much for your letter of March 22. You certainly selected a top-notch group to look at the problem that you kindly undertook to help solve for the Memorial Foundation. I know Helmsley-Spear, Inc. not only by reputation but on one or two occasions in times past when I was in the business, our office had some dealings with them.

Let me correct one impression that is at the beginning of the letter which is very intelligently and analytically written. It is true that we have in invested funds a figure not quite up to \$30,000,000 but not considerably removed therefrom. Having said that, I think it would be improvident for the Foundation to invest all of its funds in a building in which it would be a tenant. In thinking of that first option, the only approach we could take to a building of that type would be to invest equity. Without going into detail, I think the second option is desirable provided the figures are right and the space is adequate. I think the proper way to proceed from this point henceforth would be for Jerry Hochbaum, who is getting a copy of this letter, to take a day off and look at some of the availabilities under the second option. The three options mentioned other than the first that involved the purchase of a building in the \$30,000,000 area seem to be more in keeping with our needs. 6,300 square feet might be tight but 8,200 might be in the proper area. I certainly would not exclude a look at the Gramercy Park South proposition as well.

In short, in order to save a waste of energy I think Jerry and you, if you have the time, should look at those three. When I am next in New York I will try to lay out enough time to go over it in detail myself. We have a meeting coming up soon and it would

Rabbi Alexander M. Schindler March 27, 1990 Page 2

be desirable to get some reaction from Jerry's views as to the adequacy, location, etc. before that meeting. I am deeply grateful for what you have done here in getting Helmsley-Spear interested.

With best wishes.

Cordially,

Philip M. Klutznick

PMK:rs

cc: Dr. Jerry Hochbaum



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
B38 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249 0100

March 22, 1990 25 Adar 5750

Mr. Andrew D. Simon Vice President Helmsley-Spear, Inc. 60 East 42nd Street New York, NY 10186

Dear Andy:

Thank you, Andy, for the report regarding the Memorial Foundation for Jewish Culture. This is precisely what I had in mind. I have sent it on to Philip Klutznick who is Chairman of the Executive Committee of the Memorial Foundation and asked him to give me further guidance in this matter.

With warm good wishes, I am

Sincerely,

Alexander M. Schindler



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RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N. Y. 10021 12121 249-0100

March 22, 1990 25 Adar 5750

Mr. Philip Klutznick Klutznick Investments 737 North Michigan Avenue Suite 920 Chicago, IL 60611

Dear Phil:

I attach herewith a preliminary report which I received from the people whose help I sought in connection with our quest for finding a more advantageous headquarters home for the Memorial Foundation Offices.

In effect, they are describing three options. The first is to purchase an office building large enough to provide regular income and with enough available space for the Foundation's own needs. The second is to locate a commercial co-op or condominium for these purposes, or the availability of brownstones or townhouses large enough for the Foundation's exclusive use. The last option is the exploration of other leasing opportunities. The market, apparently, is exceedingly soft and advantageous leases can be negotiated.

I await your guidance. How do you want me to proceed in this matter.

I have worked with Andy Simon before, and he proved himself to be exceedingly conscientious and reliable.

With warm good wishes, I am

Sincerely,

Alexander M. Schindler

BUSINESS ESTABLISHED INGS

Real Estate

LINCOLN BUILDING 60 EAST 4END STREET, NEW YORK, N.Y. 10185 (212) 887-8400

DIRECT LINE: (212) 880-0582

March 21, 1990

Rabbi Alexander M. Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, New York

Re: Memorial Foundation for Jewish Culture

Dear Rabbi Schindler:

Per your request, we have written this letter to discuss the three primary options concerning office space for the Memorial Foundation for Jewish Culture.

The first, and apparently most desirable alternative is to purchase a small office building with enough space available for the Foundation's own needs. It is imperative that the building provide a positive return, so that the Foundation can live virtually rent free. It is our understanding that up to \$30 million is available for such a purchase. Locating a suitable building may be time consuming, and expecting anything better than a 7%-8% return very difficult.

The second alternative is to locate a commercial co-op or condominium available for purchase. For the purposes of this letter, I will also include in this category the availability of brownstones or townhouses large enough for the Foundation's exclusive use. This alternative is likely to be the most economically feasable to pursue. Though commercial condom have not become readily available, there are a few buildings which may be desirable. Purchasing a brownstone or condominium satisfies the requirement for exemption from real estate taxes and reduces expenses to actual operating costs only.

Over 120 Years of Service

Rabbi Alexander Schindler Union of American Hebrew Congregations March 21, 1990 Page 2

The third option is to explore other leasing opportunities. The nature of today's market is such that a very competitive, long term lease could be negotiated to give the Foundation a favorable fixed rent for a minimum of the ten years. This option does not ease the tax burden. As a tenant, they would remain responsible for their share of real estate tax increases. There are innumerable buildings with space available, thus, it is safe to assume that suitable space can be found for substantially less than the Foundation's current per square foot rent.

In an attempt to locate a small office building, we have sent a memo to our inhouse brokers seeking information concerning purchase opportunities. We expect to receive other possible buildings that might be purchased yielding the required 8%. Thus far, we have located one building at 55 West 47th Street (in the heart of the jewelry district). The building is a 13-story building plus a basement. It has undergone an \$8 million modernization and the "asking" price is \$32 million. The estimated net profit for this building is \$3,268,566.00; approximately a 10% return. 4,000 to 5,000 square feet is available for the Foundation's requirement.

A brief sampling of condominium and townhouses follows:

- 623 Broadway is a commercial condominium building with two (2) floors available. Both are approximately 6,300 square feet. The asking price is approximately \$1.3 million per floor.
- 2) Another commercial condominium which might suit the Memorial Foundation quite well is 561 Broadway. There is a 8,200 square foot condominium on the 2nd floor and the asking price is \$1,139,800.00.

Rabbi Alexander Schindler Union of American Hebrew Congregations March 21, 1990 Page 3

3) Another option is 11 Gramercy Park South; a magnificent renovated 5 story brownstone. Asking price: \$2,350,000.00 for purchase. This is a reduced price and I believe there is still much room for negotiations.

There are many other possible condominiums which the Memorial Foundation can purchase. The properties listed above are existing opportunities.

If we can determine that a small building or a commercially zoned condominium cannot be obtained, we will be happy to put together a market survey of specific lease opportunities.

If you have any questions or concerns, please do not hesitate to call.

Very truly yours,

HELMSLEY-SREAR, INC.

Andrew D. Simon Vice President

ADS:van

Jest material March 15, 1990 18 Adar 5750 Mr. Philip M. Klutznick 737 North Michigan Avenue Suite 920 Chicago Illinois 60611 Dear Phil: I appreciate your words of commendation for my statement, "The Dream Again." Your words mean much to me. No, you did not misplace a packet regarding the real estate matter. I have not sent anything to you as yet. I am in touch with real estate people and I will have a report for you before too long. Preliminary indications, however, are that the commercial real estate market is so soft that it is virtually impossible to acquire a building that will yield an income equal in percentage to what our endowment fund currently yields. But, a lot more investigation has to be done. With repeated thanks and all good wishes from house to house, I am Sincerely, Alexander M. Schindler

Philip M. Klutznick 737 North Michigan Avenue • Suite 920 • Chicago, Illinois 60611 March 12, 1990 Rabbi Alexander M. Schindler President Union of American Hebrew Congregations 838 Fifth Avenue New York, New York 10021 My dear Alex: Thank you for your letter of March 1 and the enclosure "The Dream, Again." On a reading it sounds and reads even

better than when I first heard about it. I may even take advantage of you and quote it with due credit on more than one occasion as time goes on.

In your letter of March 1 you refer to a packet regarding the real estate matter which to this date has not come to my attention. Have you sent it? It could be that it got lost in the crevices of my own office so I ask for some reassurance.

I hope all is well with you and yours.

My very best.

As ever,

Philip M. Klutznick

PMK:rs



FABBI ALEXANDER M. SCHINDLER . UNION OF AMERICAN HEBREW CONGREGATIONS RISE FIFTH AVENUE. NEW YORK, N.Y. 10021 (212) 249 0100

March 1, 1990 4 Adar 5750

Mr. Philip M. Klutznick Klutznick Investments 737 North Michigan Avenue Suite 920 Chicago, IL 60611

Dear Phil:

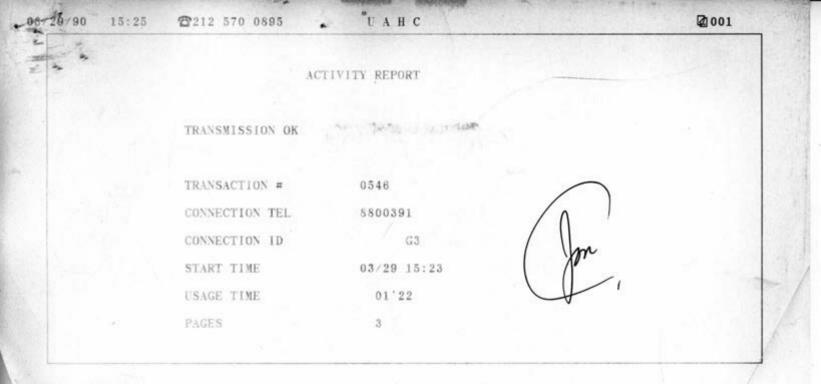
As per your request, I am pleased to enclose herewith a copy of my statement, THE DREAM, ACAIN, which was sent to the Rabbis and Presidents of the 840 member congregations of the UAHC.

I will also put together a packet regarding the real estate matter for you.

As always, it was nice talking with you. Rhea joins me in sending fondest regards from house to house.

Sincerely,

Alexander M. Schindler



An Holdowet of Philip M. Klutznick 737 North Michigan Avenue • Suite 920 • Chicago, Illinois 60611 June 19, 1990 Rabbi Alexander M. Schindler President Union of American Hebrew Congregations 838 Fifth Avenue New York, New York 10021 My dear Alex: I am deeply grateful to you for your letter of June 15 and the loyalty you have shown in looking after a problem that deeply affects the Memorial Foundation. We shall be meeting in Israel and I hope we can come to some conclusion at least as an appreciation for your great help. Warmest regards. Cordially, Philip M. Klutznick PMK:rs

To Annu angrow on the

sent xpreso mail

RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

June 15, 1990 22 Sivan 5750

Mr. Philip M. Klutznick Klutznick Investments 737 North Michigan Avenue Suite 920 Chicago, IL 60611

Dear Phil:

I enclose herewith two letters from Helmsley-Spear which are germane to the problem which you have assigned to me.

Unfortunately, I, myself did not have a chance to visit the various sights. I assume that Jerry has, or will, before he comes to Israel.

We can discuss it further at the Executive Committee meeting.

With warm good wishes, I am

Sincerely,

Alexander M. Schindler

encl.

cc: Dr. Jerry Hochbaum

Real Estate

LINCOLN BUILDING 60 EAST 42ND STREET, NEW YORK, N.Y. 10165 (212) 687-6400

DIRECT LINE: (212) 880-0180

June 7, 1990

Dr. Jerry Hochbaum Memorial Foundation for Jewish Culture 15 East 26th Street New York, NY 10010

Dear Dr. Hochbaum:

Per your request, we have prepared this letter to discuss potential commercial condominiums for the Memorial Foundation for Jewish Culture.

Lower Broadway condominiums are as follows:

- Located on the southwest corner of Prince Street. 1) 561 Broadway There is an 8,200 square foot commercial condominium available with an asking price of \$139,800 (\$139 per square foot). An additional floor of 8,200 square feet can be made available if necessary.
- North of Houston Street. There are currently 623 Broadway two floors (6,300 square feet per floor) available. The owner of the building will discuss any reasonable offer. The asking price now stands at \$180 per square foot (\$1,134,000/floor).
- 3) Located on the southeast corner of 22nd Street; just south of Madison Square Park. There are two contiguous units of 3,533 square feet available and the possibility to acquire an additional 3,080 square feet. The "asking price" is approximately \$225 per square foot).

Over 120 Years of Service

Dr. Jerry Hochbaum Memorial Foundation for Jewish Culture June 7, 1990 Page 2

- 4) 11 Gramercy Park South A magnificently renovated 5-story building of approximately 9,500 square feet. The "asking price" is \$2,350,000. The building is zoned for any not-for-profit use. There is presently no elevator.
- 5) 57 West 38th Street

 The building is in the heart of Midtown Manhattan; just west of Fifth Avenue and is in walking distance from Grand Central. There are two contiguous floors of 5,000 square feet each available for purchase with an asking price of \$1,175,000 per floor. This is a renovated commercial loft-building now catering to the office market.

The locations listed above all have aspects which make them attractive for the Memorial Foundation. I would like to arrange for you to inspect these buildings so that we can begin to focus our search on a more defined requirement.

It is important to be aware of some of the additional expenses involved in purchasing space as opposed to renting. In all sales situations, it is the buyer's responsibility to make any "tenant improvements" to the space. As we begin to look at potential locations, keep in mind existing layouts and the cost involved in preparing space for the Foundation's use.

I will call you shortly to set up an appointment to inspect these locations.

Very truly yours,

HELMSLEY-SPEAR, INC.

Andrew D. Simon Vice President

ADS: vah

BUSINESS ESTABLISHED 1866

Real Estate

LINCOLN BUILDING 60 EAST 42ND STREET, NEW YORK, N.Y. 10165 (212) 687-6400

DIRECT LINE: (212) 880-0180

June 13, 1990

Rabbi Alexander Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, N.Y.

Re: Memorial Foundation for

Jewish Culture

Dear Rabbi Schindler:

Per your request, and as an addendum to my letter dated June 7, 1990 to Dr. Hochbaum, I have briefly discussed below the long term leasing prospects as an alternative to a condominium purchase for the Memorial Foundation for Jewish Culture.

The leasing market today is substantially weaker than it was even six months ago. In a soft market the best way to benefit from it is to keep an open view about where to relocate. Almost all commercial areas of Manhattan have buildings of comparable quality or better to 15 East 26th Street. Assuming the quality of the Foundation's existing building is adequate for their needs, there are many alternatives for comparable or better space at less rent.

The parameters of deal I recommend searching for in the absence of a purchase opportunity would be along the following lines:

SIZE:

6,000 - 10,000 rentable square feet

RENT:

\$15-25 per square foot per year

ESCALATIONS: *

Direct Operating Expenses (Increases over of

base) or % annual increase.

Real Estate Taxes (Increases over a base).

*All commercial leases in New York include escalation clauses. Traditionally each tenant pays its proportionate share of increases in real estate taxes and some other form of increase as well. Paying a proportionate share of increases in operating expenses is usually the most favorable of the additional "escalations".

TERM:

10 - 15 years

Over 120 Years of Service

Rabbi Alexander Schindler Page -2-June 13, 1990

LANDLORD'S WORK:

Landlord to build space in accordance with tenant's plans. (There are always tenant expenses in building new space, the concept is to get the landlord to do most of the work at his own expense).

FREE RENT:

3-6 months from completion of work.

I have tried to suggest a wide range of possible terms to allow for more specific input about the Foundation's requirements after we have begun the actual search for space. Once again, if the Foundation is flexible about location, securing adequate quarters for their offices within the terms listed above should be attainable. Please do not interpret my suggestion of flexibility as a recommendation to settle for a lesser building. My intent is to emphasize the existence of several distinct commercial neighborhoods with suitable buildings for the Memorial Foundation.

The areas I recommend exploring for lease opportunities include Soho, Financial District, Union Square and vicinity, Midtown (East and West side streets), and the Flatiron District where they are now located.

My understanding is that the Foundation's lease at 15 East 26th Street does not expire until June 1992. If it becomes unlikely that the foundation can buy something we must leave adequate time to locate and negotiate for space to rent.

Favorable rental deals are more readily available than purchase situations. As we have discussed in the past, there are a limited number of commercial condominiums in New York. In order to exhaust all sales alternatives it is important to begin exploring space very soon.

Please call me with any further questions.

Very sincerely,

HELMSLEY-SPEAR,

Andrew D. Simon Vice President

ADS:gg

cc: Dr. Jerry Hochbaum

737 North Michigan Avenue • Suite 920 • Chicago, Illinois 60611

March 27, 1990

Rabbi Alexander M. Schindler President Union of American Hebrew Congregations 838 Fifth Avenue New York, New York 10021

My dear Alex:

Thank you very much for your letter of March 22. You certainly selected a top-notch group to look at the problem that you kindly undertook to help solve for the Memorial Foundation. I know Helmsley-Spear, Inc. not only by reputation but on one or two occasions in times past when I was in the business, our office had some dealings with them.

Let me correct one impression that is at the beginning of the letter which is very intelligently and analytically written. It is true that we have in invested funds a figure not quite up to \$30,000,000 but not considerably removed therefrom. Having said that, I think it would be improvident for the Foundation to invest all of its funds in a building in which it would be a tenant. In thinking of that first option, the only approach we could take to a building of that type would be to invest equity. Without going into detail, I think the second option is desirable provided the figures are right and the space is adequate. I think the proper way to proceed from this point henceforth would be for Jerry Hochbaum, who is getting a copy of this letter, to take a day off and look at some of the availabilities under the second option. The three options mentioned other than the first that involved the purchase of a building in the \$30,000,000 area seem to be more in keeping with our needs. 6,300 square feet might be tight but 8,200 might be in the proper area. I certainly would not exclude a look at the Gramercy Park South proposition as well.

In short, in order to save a waste of energy I think Jerry and you, if you have the time, should look at those three. When I am next in New York I will try to lay out enough time to go over it in detail myself. We have a meeting coming up soon and it would

Rabbi Alexander M. Schindler March 27, 1990 Page 2

be desirable to get some reaction from Jerry's views as to the adequacy, location, etc. before that meeting. I am deeply grateful for what you have done here in getting Helmsley-Spear interested.

With best wishes.

Cordially,

Philip M. Klutznick

PMK:rs

cc: Dr. Jerry Hochbaum

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SCHEDULE B

PROPOSED INVESTMENT GUIDELINES FOR

MEMORIAL FOUNDATION FOR JEWISH CULTURE

- The fund should be managed in fixed income securities with emphasis on high current income return.
- The fund should be managed with high income generation and preservation of principal as the primary goals.
- There should be no restrictions on guality or maturity except as respective policy might be established by Investment Committee.
- 4. It should be permitted to purchase stocks when it is understood that they are intended to create debt issues, e.g., through exchanges resulting from mergers and acquisitions.
- 5. It should be permitted to purchase convertible securities when their yields are reasonable in relation to yields available on straight debt, as determined by the fund manager, in accordance with these guidelines. However, convertibles at cost are to be limited to 15% of the fund.
- It should be permitted to purchase Euro-dollar issues, when seasoned, and Yankee bonds (all U.S. dollar denominated).
- 7. Inasmuch as it is desirable to protect the market value of principal against adverse price changes, it should be permitted to use hedging strategies in order to maintain income and to protect principal against significant price erosion. For example, during periods of extreme interest rate volatility it may be appropriate to liquidate issues with longer maturities and remain invested in cashequivalent short-term instruments. It may be desirable at times to utilize interest rate futures contracts to hedge existing investments in longer maturity issues against price risk while maintaining a high income cash flow.
- A report providing complete accounting for the fund and performance measurement should be provided quarterly.

Endowment Management

David F. Swensen Chief Investment Officer Yale University Investments Office

Endowment fund managers must resolve the tension between competing needs for immediate income and for a growing stream of future income. A well-conceived management process based on certain key principles has helped a major U.S. educational endowment formulate and implement sensible investment policies to meet competing objectives.

Using the challenges of endowment management, this presentation outlines a framework for institutional investors: defining the purposes of an investment fund, establishing the goals of investment management, articulating the investment philosophy, and constructing a portfolio that is consistent with the philosophy and that meets the established goals. Particular emphasis is placed on the basic tension between the need for immediate income and pressures for preservation of assets. The presentation closes with a description of the investment management process followed at Yale University. This process and the principles underlying endowment management can assist in formulating sensible investment policies for institutional investors in any setting.

Purposes of Endowment Funds

An endowment represents the permanent funds of a college or university, a pool of assets designed to provide revenue that will support the operations of the educational institution forever. To maintain intergenerational neutrality, the degree of the endowment's support

should be the same 5, 50, or 500 years from now as it is today.

Institutions accumulate endowments to achieve several purposes. One is to help the institution maintain operating independence. An educational institution that relies on current income sources to support operations must recognize that those current flows frequently are received with strings attached. For example, when the government provides grants to support university research, those grants often come with restrictions that influence university-wide operations. Similarly, to the extent that the university relies on donor gifts for current use, those donors may have a significant impact on the university's activities. Even universities that rely heavily on tuition income from students may be constrained by that dependency. Such institutions may be forced to respond to the wishes and needs of the current student body to attract a sufficient number of students to maintain current operations.

In short, overreliance on short-term sources of income requires the institution to respond to a combination of explicit and implicit pressures. The institution with an independent source of funds, such as an endowment, has a greater chance of maintaining independence from such pressures.

A second purpose of endowment accumulation is to provide operational stability. Short-term funding sources may diminish or disappear, but a permanent fund can provide a stable flow of resources to the operating budget of the institution.

The final purpose of endowment accumulation is to allow a margin of excellence in operations. Major private U.S. research universities have roughly similar revenue streams from tuition, grants, and gifts. A significant endowment creates an incremental revenue stream that allows the better endowed institution to achieve a margin of excellence in its operations.

Goals of Endowment Management

The two significant goals of endowment management are to preserve the purchasing power of the assets throughout time and to provide a substantial, stable flow of resources to the operating budget. Preserving the purchasing power of assets allows future generations to benefit from the endowment at the same level as the current generation. Providing substantial resources to current operations supports the institution's current scholarly activities.

A direct and clear trade-off in economic terms exists between the two goals. To the extent that managers are strict about maintaining the purchasing power of endowment assets, great volatility is introduced into the flow of resources delivered to the operating budget. To the extent that managers are strict about providing a sizable and stable flow of resources to the operating budget, substantial volatility is introduced into the purchasing power of endowment assets.

This trade-off can be illustrated by considering two extreme policies that might be used to determine the annual spending from an endowment. On one hand, if the institution could spend only the real returns generated by the portfolio, asset purchasing power could be maintained perfectly. Assume investment returns are 10 percent in one year and inflation is 4 percent. If the 6 percent real return on endowment value is distributed

to the operating units and the 4 percent attributable to inflation is reinvested in the endowment fund to maintain purchasing power, all constituents are satisfied. In the following year, assume that investment returns are only 2 percent and inflation is 7 percent. Now the institution faces a serious problem. Compensation for inflation requires a 7 percent reinvestment in the endowment, but the fund only generated a return of The endowment manager 2 percent. cannot go to the operating units and ask for 5 percent rebates to maintain the purchasing power of assets. Thus, a policy that seeks to maintain asset purchasing power without exception is not feasible.

The other policy extreme, pursuing the goal of providing a completely stable flow of resources to the operating budget, could be accomplished by spending a fixed amount that is increased each year by the amount of inflation. In the short term, the flow of resources from the endowment to the operating budget will be perfectly stable and quite predictable. Under normal market conditions, such a policy might not be harmful. In a period of sustained declines in endowment market value, however, spending at a level independent of the value of assets could cause a loss of capital that would permanently damage the endowment fund.

A spending policy must be devised that addresses the conflicting objectives of preserving purchasing power and providing a stable flow of resources to the operating budget. Most institutions achieve the balance by determining a sensible long-term target rate of spending and applying that rate to a moving average of endowment market values.

Endowment Investment Philosophy

The tension between the goals of an endowment can be relaxed by investing for high rates of return. Hence, investing with an equity bias is the first tenet of endowment investment philosophy.

Finance theory indicates that acceptance of greater risk leads to the reward of higher expected returns. In a happy coincidence, historical data support the theoretical conclusion. Consider the following multiples for various U.S. asset classes from December 31, 1925, to December 31, 1992.¹

Inflation	7.92×
T-bills	11.40
T-bonds	23.71
Stocks	727.38
Small-capitalization stocks	2,279.04

The data indicate that a \$1.00 investment in Treasury bills at the end of 1925, with all income reinvested, would have grown to \$11.40 at December 31, 1992. Given that \$7.92 of that \$11.40 would have been lost to inflation, that result is not particularly impressive. Thus, at least with 20-20 hindsight, Treasury bills would not have been an appropriate investment for an institution investing to earn substantial after-inflation returns.

Moving farther out the risk spectrum, the same \$1.00 invested in longer term government bonds at the end of 1925 would have accumulated to \$23.71 by the end of 1992. This performance, although much better than that associated with Treasury bills, is still not adequate for an institution that can consume only after-inflation returns.

In contrast to the bills and bonds, \$1.00 invested in common stock would have accumulated to \$727.38 during the 67-year holding period. The difference between the return expected from the conservative investments in cash (\$11.40) or bonds (\$23.71) and that expected from taking the greater risk in owning equity securities (\$727.38) is enormous.

The long-term benefit of owning equities increases as investments are made farther out on the risk spectrum. For example, a \$1.00 investment in small-cap stocks would have accumulated to \$2,279.04 during the period, an impressive amount relative to \$7.92 of inflationary drag.

The implication of these findings is that a long-term investor will maximize wealth by investing in the high-return, high-risk asset class rather than in the so-called conservative investments of Treasury bills and bonds. This conclusion is somewhat simplistic, however, and requires further examination.

The following historical multiples for small-cap stocks show the behavior of security prices around the time of the 1929 Crash:²

November 30, 1928	1.00
December 31, 1929	1.00× 0.46
December 31, 1930	0.40
December 31, 1931	0.14
June 30, 1932	0.14

According to this data series, stock prices peaked in November 1928. Had \$1.00 been invested at that time, it would have declined 54 percent by December 1929, an additional 38 percent by December 1930, an additional 50 percent by December 1931, and a final 32 percent by June 1932. From November 1928 to June 1932, \$1.00 would have declined to \$0.10. No investor, institutional or individual, can tolerate that kind of trauma. At some point during this period, when market forces turned dollars into dimes, investors would have sold their smallcap stocks, placed the proceeds in Treasury bills, and sworn never to invest in the equity market again.

This risk of placing all assets in one security type leads to the second tenet of endowment investment philosophy: Diversification is vital. The traditional response by most institutions upon recognizing the need for diversification is to put cash and bonds in the portfolio as diversifying assets. Various surveys indicate that 85-90 percent of U.S. institutional assets are currently invested in the traditional asset classes-domestic cash, bonds, and stocks. As much as 35-40 percent of assets are invested in domestic fixed-income securities and cash. Such a strategy is a high-cost approach to diversification. Money is being taken out of equities, where a dollar during the past 67 years has grown to \$727 or \$2,279 (for small-cap equities) and placed in cash or bonds, where the same dollar has grown to only \$11 or \$24.

Diversification without the opportunity costs of investing in fixed income can be achieved by identifying high-return asset classes that are not highly cor-

¹Stocks, Bonds, Bills, and Inflation: 1993 Yearbook (Chicago, Ill.: Ibbotson Associates).

²Stock, Bonds, Bills, and Inflation: 1993 Yearbook.

related with domestic marketable securities. The most common high-return diversifying strategy for a U.S. investor is to add non-U.S. equities to the portfolio. Other possibilities for institutions are real estate, venture capital, leveraged buyouts, oil and gas participations, and "absolute return strategies" (that is, commitments to event-driven investments in merger or bankruptcy situations and to value-driven investments in long/short or market-neutral strategies). If these asset classes provide high, equity-like returns in a pattern that differs from the return pattern of the core asset (U.S. domestic equities), a portfolio can be constructed that offers both high returns and diversification.

Portfolio Construction

Investment returns are generated by decisions regarding asset allocation, market timing, and security selection. Portfolio construction must reflect the relative importance of the expected contribution of each source of return.

The most important source of portfolio return is that attributable to policy asset allocation. The process of selecting policy targets involves defining the asset classes that will constitute the portfolio and determining the proportion of assets to be invested in each class. The weights and market returns of a portfolio's various asset classes will determine the largest portion of a portfolio's returns.

The second source of return is market timing, defined as deviation from the long-term policy targets. For example, assume that a fund's long-term targets are 50 percent stocks and 50 percent bonds. A fund manager who believes stocks are cheap and bonds expensive during a certain period might weight the portfolio 60 percent to stocks and 40 percent to bonds for that period. The return resulting from the overweighting of stocks and underweighting of bonds relative to long-term targets would be the return attributable to market timing.

The third source of return, security selection, is the return generated by active management of the portfolio. If a manager created portfolios that faith-

fully replicated the markets (i.e., passive portfolios), that manager would be making no active bets. To the extent that a portfolio differs from the composition of the overall market, that portfolio has an active-management component. For example, security-selection return for the U.S. equity asset class would be the difference between returns from the U.S. equity portfolio's securities and returns from the asset class, as defined by a benchmark index of U.S. equities.

Comparing Sources of Return

When Brinson and Ibbotson studied institutional portfolio returns in the United States, they found that more than 90 percent of the variability of returns is attributable to asset allocation decisions. Less than 10 percent of the variability of portfolio returns is attributable to market timing and security selection. Significantly, the overwhelming portion of positive contribution to returns stems from asset allocation. Market timing and security selection have marginal, and generally negative, contributions to portfolio returns.

Charles Ellis argues that market timing is a loser's game and essentially impossible to do on a consistent basis. Ironically, nearly every institutional investor, by failing to rebalance to longterm targets, engages in market timing and, accordingly, allows portfolio risk and return characteristics to drift with the markets. Most portfolio managers take no action when their asset allocations vary as prices of one asset class change relative to the others. An example comes from experiences during the October 1987 crash in the world equity markets. In June, July, and August, most institutional investors simply watched their U.S. equity exposure increase as U.S. equity prices were rising and bond prices were falling. Of course, by October 1987, equity allocations of institu-

³Gary P. Brinson and Roger G. Ibbotson, Investment Markets: Gaining the Performance Advantage (New York: McGraw-Hill, 1987).

⁴References throughout to Mr. Ellis are to: Charles D. Ellis, Investment Policy: How to Win at the Loser's Game (Homewood, Ill.: Business One Irwin, 1993); see also Mr. Ellis's presentation on pp. 6–13.

tions peaked, just in time to experience a traumatic, more than 20 percent, decline. After the crash, not only did institutional investors fail to buy equities, which were now much cheaper on a relative basis, but those investors exacerbated the problem by being net sellers of equities in November and December. By failing to rebalance portfolios to long-term targets, most institutional investors ended up buying high and selling low, a poor recipe for success

in portfolio management.

In efficient markets, active portfolio management, like market timing, tends to detract from aggregate investment performance. In the context of relative performance, security selection is a zero-sum game. If IBM represents 3 percent of the market value of the U.S. equity market, the only way an investor can hold an overweight position in IBM is for other investors to hold a corresponding underweight position in IBM. The active manager who overweights IBM will create market impact and incur transactions costs in establishing the position; on the other side of the trade are other active managers underweighting IBM, incurring those same transactions costs and creating market impact. Only one of those positions can be right when measured by IBM's future performance. The amount by which the winner wins will equal the amount the loser loses. The net result is that those investors actively managing their portfolios will lose as a group (by the amount of fees and market impact and transactions costs) relative to the market benchmark.

In highly efficient markets, a passive-management approach is appropriate. For example, investment managers should be completely passive in the Treasury bond market. In that market, perhaps the most efficient market in the world, the major relevant bet is on the direction of interest rates, an unknowable variable. Timing the bond market epitomizes Charles Ellis's loser's game.

In contrast, dealing with an inefficient market, such as the venture-capital market, requires intense active management. Intelligent application of investment principles is essential in determining whether to back the entrepreneur who may have the next biotechnology

wonder company or the programmer who has the software industry's next Microsoft. The passive alternative, a decision to back every entrepreneur's business plan regardless of quality, is certain to generate disappointing returns on investment. Active management is essential in inefficient markets.

Given the dominance of efficiently priced marketable securities in institutional portfolios, the conclusions about market timing and security selection reached by the Ibbotson and Brinson study are not surprising. The overwhelming contribution to return comes from the asset allocation policy decision; the contributions of market timing and security selection tend to be relatively minor and negative.

Implications for Portfolio Construction

These conclusions regarding the source of portfolio returns have important implications for portfolio construction. Construction of a traditional portfolio dominated by marketable securities must reflect a serious focus on the asset allocation decision. Market timing should be avoided, and the portfolio should be rebalanced regularly to longterm targets. Rebalancing imposes a discipline that results in buying low (after a decline in an asset's relative price) and selling high (after a rise in relative prices.) Finally, the decision to engage in active management should include serious consideration of the efficiency of markets. That is, active management of portfolios should be pursued primarily in less efficient markets and only if the fund manager is able to add value net of all costs.

A nontraditional portfolio attempts to achieve diversification by using alternative high-return assets, such as private equity, real estate, and absolute return strategies. Even with a nontraditional portfolio, careful definition of asset allocation targets is the most important function of an institutional fund manager. As in the case of traditional portfolios, market timing should be avoided; having more markets available to the portfolio manager does not in-

crease the likelihood of being able to buy low and sell high.

The major difference in construction of a nontraditional portfolio is in active management of asset classes. Alternative assets, by their very nature, tend to be less efficiently priced than traditional assets. Managers should move into less efficient markets only if they consider themselves able to do a sensible job of actively managing those assets.

The return data for actively managed accounts for the past ten years for various asset classes can illustrate the differences in opportunities available in The difference between the classes. first-quartile returns and third-quartile returns shown in Table 1 serves as a proxy for the degree of opportunity. In the bond market, the most efficient asset class, the difference between first- and third-quartile returns was 1.7 percent annually for ten years. In the venturecapital industry, the least efficient asset class, the difference was 12.2 percent annually. A much greater reward accrues to being in the first quartile in the venture-capital industry than to being in the first quartile in the bond market. Moreover, ironically, developing a strategy to achieve first-quartile results is much easier in the inefficient venture capital market than in the efficient bond market.

The Yale Experience

In Yale University's endowment, a matrix of expected return and risk levels for the relevant set of asset classes provides the framework for constructing an in-

vestment portfolio. Table 2 presents the policy asset allocation targets and expected return and risk characteristics for assets in the Yale endowment portfolio. Data for establishing policy targets are long-term (10–15 year) expectations for market conditions. The expected return levels are not precise point estimates of future conditions but represent the relative relationship among the various classes.

Asset Allocation

The U.S. equity portfolio is the core asset of the endowment. Although the allocation at 22.5 percent, is low relative to other institutions, U.S. equity is still the largest single asset class in the endowment. With an expected after-inflation return of 6 percent and expected standard deviation of 20 percent, equities should be the primary source of long-term growth for the endowment. The Wilshire 5000 Index, the broadest possible measure of market capitalization of the U.S. equity market, is the benchmark for the equity portfolio.

Non-U.S. equities, used primarily for diversification, have a 12.5 percent allocation in the fund. The expected return and standard deviation are identical to expectations for the U.S. equity market. Holding non-U.S. equities generates two benefits relative to investment in U.S. markets. The first is that active-management opportunities are greater in non-U.S. markets because non-U.S. securities are less efficiently priced. The second is that the emerging markets contain especially attractive opportunities. A number of developing

Table 1. Active-Management Returns: Ten Years Ending December 31, 1993

First Quartile	Median	Third Quartile	Range
12.6%	11.9%	10.9%	1.7%
16.8	15.5	14.1	2.7
18.4	16.4	13.3	5.1
11.9	6.3	-0.3	12.2
	Quartile 12.6% 16.8	Quartile Median 12.6% 11.9% 16.8 15.5 18.4 16.4	Quartile Median Quartile 12.6% 11.9% 10.9% 16.8 15.5 14.1 18.4 16.4 13.3 18.4 16.4 10.2

Sources: Data for fixed income, equity, and small-cap, growth equity are from the Piper Managed Accounts Report of December 31, 1993. The venture-capital data are from Venture Economics.

Table 2. Yale University's Asset Allocation Targets, Expected Return Characteristics, and Expected Risk Characteristics

Asset Class	Target Weight	Expected After- Inflation Return	Expected Risk (standard deviation)
U.S. bonds	15.0%	2.0%	10.0%
U.S. stocks	22.5	6.0	20.0
Non-U.S. stocks	12.5	6.0	20.0
Private equity	20.0	14.0	30.0
Absolute return	20.0	7.0	15.0
Real estate	10.0	6.0	15.0

Source: Yale University Investments Office.

countries, such as Mexico, Korea, and Malaysia, have the potential to grow their economies at substantially higher rates and provide more attractive investment opportunities than the developed countries. Offsetting the advantages of overseas investments are the higher associated costs. The portfolio benchmark is a weighted average of 85 percent of the GDP-weighted EAFE return and 15 percent of the International Finance Corporation Emerging Markets return.

Private equity, which accounts for 20 percent of the endowment, is included primarily for its high-return potential. Companies involved in leveraged buyouts (LBOs) are generally too similar to assets in the equity portfolio to provide much diversification. somewhat stronger argument can be made that venture capital provides diversification. For example, the process of creating a company adds value that is largely independent of events influencing the marketable securities markets. Nonetheless, the main benefit of private equity is the contribution made by its expected real return of 14 percent (with a 30 percent risk level).

The absolute return portfolio is targeted to be 20 percent of the endowment. This portfolio uses a combination of strategies to exploit inefficiencies in the marketable securities markets with results that are substantially independent of stock and bond market movements. Included are activities such as merger arbitrage, convertible arbitrage, investment in distressed securities, and a range of market-neutral strategies. Generally, the investment horizon for these strategies is one-to-two years, with expected real returns of 7 percent representing a slight premium to those expected from domestic equities, albeit at a lower risk level (only 15 percent).

The fixed-income portfolio, at 15 percent of endowment assets, consists exclusively of long-term, high-quality, domestic, noncallable government bonds. Expected real returns are 2.0 percent (with a standard deviation of 10 percent). The bond portfolio is, in a sense, the anchor of the endowment. Bonds provide a hedge against deflation and financial accidents, such as a crash like that of October 1987. The benchmark for the fixed-income portfolio is the Lehman Brothers Government Bond Index.

Real estate, with a 10-percent allocation, is expected to generate returns commensurate with domestic equities and provide portfolio diversification. Bonds and real estate are the most powerful diversifying assets in the portfolio. Whereas bonds provide a deflation hedge, real estate is expected to hedge against unanticipated inflation. In past years, the price of real estate's diversifying characteristics was lower expected returns. In recent years, the ability to take advantage of opportunities created by the real-estate-related distress of many financial institutions has increased return expectations, currently 6 percent real return (with a 15 percent standard deviation). The benchmark for the real estate portfolio is the Frank Russell Property Index.

Investment Management

The primary focus of the investment management process at Yale is the annual policy review. Three types of decisions are important to the investment process: policy decisions, the long-term establishment of investment targets; strategy decisions, the intermediateterm implementation of policy; and tactical decisions, the short-term effort to add value through timing and trading.

Charles Ellis argues that policy decisions are most important, a position that is consistent with the findings of the Ibbotson and Brinson study. Strategy is more fun than policy, however, and tactics are even more interesting. Discussing whether Digital Equipment will do better than IBM is more engaging than having a colorless discussion of policy targets for various asset classes. Market timing can be discussed at a cocktail party; dealing with long-term expectations for the equity market is not an exciting topic. Despite their mundane nature, however, policy targets are the focus of the Yale investment process.

Yale applies the best available tools of modern portfolio theory to the policy target decision. Asset-class data, together with a covariance matrix, are used to conduct Markowitz mean-variance optimizations. Monte Carlo simulations are used to test the implications of investment and spending policies for a horizon of 50 years (reflecting the charge to be long-term investors).

Application of these portfolio tools without informed market judgment, however, would be futile. For example, a mean-variance optimization conducted in 1987 using historical data might have resulted in a portfolio allocated 100 percent to real estate. Quantitative analysis incorporating real estate's high historical returns and low variance would indicate an unreasonable allocation to that asset class. In contrast, an informed observer would recognize that real estate valuations in 1987 were overextended and would conclude

that the asset class should be avoided, not emphasized.

Many market judgments stem from the Investment Committee, which meets quarterly. Two of the four meetings are devoted to a review of investment policy. At the spring meeting, Investment Committee members raise issues that should be analyzed in the annual study, and the committee is informed about issues the investment staff expects to incorporate in the policy review. During the summer meeting, the policy targets are reviewed, and any alterations to long-term strategy are considered at that time. The fall meeting reviews results of the fiscal year (July 1 through June 30), including performance reviews of the various asset classes and of the endowment as a whole. The winter meeting involves an exhaustive study of one of the fund's six asset classes.

The results of this process have been dramatic. Ten years ago, Yale had a traditional portfolio; 90 percent of assets were in U.S. stocks, U.S. bonds, and cash. Today, the portfolio is more efficient in a mean–variance context, with much higher expected returns and a substantially lower risk level than would be the case with a traditional portfolio. Moreover, as this transition from a traditional to a nontraditional portfolio occurred, Yale generated double-digit investment returns, which placed its endowment performance in the top 1 percent of institutional funds.

Conclusion

The process articulated in this presentation can assist any manager of institutional assets. The framework encourages investment practices designed to meet the immediate and long-term needs of any institution. Defining the purposes of the fund, articulating goals, and establishing an investment philosophy are prerequisites for developing rational portfolios.

Question and Answer Session

David F. Swensen

Question: Have you considered bonds denominated in non-U.S. currency as an asset class for endowment diversification? Also, what is your view on commodities?

Swensen: Substantial disagreement exists in the Investment Office at Yale about using non-U.S.-currency bonds in our portfolio. One staff member argues for adding foreign currency bonds from a mean-variance perspective. Such bonds would be an effective diversifying asset and, in mean-variance terms, would create a more efficient portfolio than now exists.

My response is that bonds play a special role in the portfolio by providing a hedge against deflation, but only domestic bonds can provide that hedge with certainty. As a U.S. investor, I have no idea what the value might be of a Japanese bond in the event of severe deflation in the United States. Much depends on the unknown associated movement in exchange rates. The fundamental diversification benefits of bonds (namely, deflation hedging) might well be lost if non-U.S. bonds were used as a substitute for domestic fixed-income assets.

Investment in alternative asset classes, such as commodities, is appropriate as long as the fundamental return factors can be identified and understood. The potential for value creation in a venture-capital or LBO investment is clear, but the intrinsic source of return from commodities is unclear. Yale's only commodity-like investments have been several participations in the oil and gas industry. In each case, the investment was not simply buying exposure to energy prices but, rather, backing entrepreneurs who would be able to create value above

market-level results.

Question: Non-U.S. assets, which are 12.5 percent of your portfolio, entail significant foreign exchange risk. How do you view exchange risk in terms of the long-term perspective that your fund must maintain?

Swensen: We also have significant disagreement in the Investment Office with respect to hedging foreign exchange risk. The issue is whether, as a policy, hedging the currency risk in the non-U.S. equity portfolio makes sense. Implementing a consistent hedging program would probably cost 20-30 basis points annually. The only advantage of the currency hedge is a lowering of the annual standard deviation of returns. A long-term investor should not pay anything of consequence simply to lower the annual variability of returns. From a longer perspective, riding out the foreign exchange fluctuations with an unhedged position would be a superior strategy.

If currency movements could be predicted, the assessment would be entirely different. My attitude toward currencies, however, is the same as toward interest rates: Some macroeconomic variables simply cannot be predicted, and exchange rates fall in that category.

Question: When you change asset allocations, do you engage in market timing?

Swensen: The answer depends on how market timing is defined. My definition is: an explicit move from long-term policy targets based on and intended to take advantage of assumed superior knowledge about the misvaluation of an entire asset class. In that sense, we do not engage in market timing. When changing policy allocations, we move expeditiously but carefully, taking care not to create excessive market impact, from one set of policy targets to the newly adopted set.

When dealing with illiquid asset classes, we recognize that implementing a decision to pursue new targets can take a long time. In inefficient asset classes, only the most attractive opportunities should be pursued. Such opportunities present themselves irregularly and unpredictably; so patience is essential. Thus, increasing the private equity portfolio from 15 to 20 percent of the endowment, for example, could take years. When because of illiquidity in asset classes, portfolio weights cannot be adjusted directly to long-term targets, short-term assessments of relative value cannot be completely avoided. Those portions of our fund that cannot be immediately invested in the desired portfolio are invested in whatever liquid asset class seems most sensible. This decision is based on our best assessment of the relative value of various asset classes. The absolute return portfolio is frequently a logical candidate because it has had relatively high returns and a great deal of stability. At times, when opportunities appeared compelling, we have used marketable equities as a substitute for uninvested allocations to illiquid asset classes.

Question: Implementing U.S. equity strategies, managing exposure to emerging market equities, selecting private equity managers, dealing with an absolute return portfolio, and searching for investment opportunities in general seems to be a lot of work. How much do you rely on outside managers to manage parts of your fund?

Swensen: Our general approach is to hire the smartest, most effective external managers in the world to manage various parts of the portfolio. The primary exception is the bond portfolio, which is managed passively by an internal group of professionals. Occasionally, in cases where external management did not appear to be necessary, we have pursued investment opportunities internally. For example, after the October 1987 crash, we bought a portfolio of closed-end funds at substantial discounts to fair market value. This purchase exploited a skill that we thought we possessed, namely, identifying superior asset managers. That decision worked out well; the discounts closed, the market did well, and the managers did better than the market. That decision was also an exception, however.

Question: Do you micromanage your fund managers?

Swensen: Absolutely not. If we have confidence in an external manager, we let that manager do exactly the job he or she was hired to do without interference.

Question: Does your Investment Committee deal with all three levels of asset allocation—policy, strategy, and tactics? Do the committee and fund staff have the same or different "informed market judgments"?

Swensen: The Investment Committee deals with all aspects of endowment management but focuses seriously, although not exclusively, on policy asset allocation. The staff brings to the Investment Committee issues as diverse as the tactics of disposing of a substantial equity position acquired through a venture-capital success, the strategy of exploiting opportunities created by the Resolution Trust Corporation, and policy implications of various investment and spending programs. The Investment Committee is involved in the entire spectrum of investment activities.

Generally, the interaction between the staff and the committee involves a great deal of give and take. Having well-informed committee members and well-prepared staff is critical to the decision-making process.

Question: Unlike pension fund spending levels, which are determined exogenously, endowment funds decide their own spending levels. Please discuss how spending rules are decided and revised.

Swensen: The spending rule that we followed throughout the 1980s had a

long-term target of 4.5 percent, the spending rate we thought would allow us to support current operations and maintain purchasing power of assets. Analysis of the 1950–93 period indicates that spending at 4.5 percent was, on balance, consistent with the maintenance of purchasing power.

In 1992, based on a fundamental conviction that we had developed a portfolio with a higher expected return and a lower level of risk than previously, we increased the spending rate from 4.5 to 4.75 percent. Such changes ought to be made infrequently, and only after serious deliberation.

15 East 26th Street New York, NY 10010 (212) 679-4074



May 21, 1996

Rabbi Alexander M. Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021

Dear Alex:

Pursuant to yesterday's telephone conversation, I am enclosing the attached for your information.

Warm regards.

Sincerely yours,

Dr. Jerry Hochbaum

JH:fzs Enc.



KAYE, SCHOLER, FIERMAN, HAYS & HANDLER, LLP

Fudn. By-Lan

MEMORANDUM

To:

File

FROM:

Julius Berman

DATE:

March 25, 1996

SUBJECT:

Memorial Foundation By-Laws "Honorary Life President"

At Jerry Hochbaum's request, I called Dan Thurz, the Chairman of the Nominations Committee.

Thurz informed me that the Nominating Committee had met and decided to nominate Rabbi Alex Schindler for President of the Foundation and Dr. Yosef Burg as Chairman of the Executive. Under the circumstances, they also wanted to nominate the outgoing President, Jack Spitzer, as "Honorary Life President" and wanted to know from me whether that was doable under the current By-Laws or an amendment would be necessary.

I informed Thurz that, in my opinion, there is a basis under the By-Laws for nomination of an Honorary President. Specifically, Article IV, Section 1 lists the Officers that the Board shall have the power to elect and then adds: "The Board of Trustees may also elect such other Officers as it may from time to time determine." In my opinion, this sentence allows for the election of an Honorary President as an Officer.

However, I stressed to Thurz that the By-Laws do not have a provision for a lifetime appointment and, therefore, absent amendment of the By-Laws -- which I strongly recommend against -- the election of Spitzer should be as "Honorary President and not "Honorary Life President."

J.B.

15 East 26th Street New York, NY 10010 (212) 679-4074

Roser to

May 16, 1996

Rabbi Alexander M. Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021

Dear Alex:

For your information.

Warm regards.

Sincerely yours,

Dr. Jerry Hochbaum

JH:fzs Enc.



15 East 26th Street New York, NY 10010 (212) 679-4074

May 16, 1996

Rabbi Israel Miller Conference on Jewish Material Claims Against Germany 15 East 26th Street New York, NY 10010

Dear Israel:

It was good meeting with you and Saul at the Foundation's office last week to discuss the proposal submitted to you.

We have divided the proposal in two sections, in accordance with your request, including some small changes in language.

We would be grateful for your review and responses to the attached.

We are prepared to assist you in lobbying the member agencies of the Claims Conference to adopt the attached proposals. I'll be in London in June and hope to meet with Eldred Tabachnik of the Board of Deputies, and possibly others at that time.

Look forward to hearing from you.

Warm regards.

Sincerely yours,

Rabbi Alexander M. Schindler



15 East 26th Street New York, NY 10010 (212) 679-4074

May 16, 1996

TO: Rabbi Israel Miller, President, and

Saul Kagan, Executive Director - Claims Conference

FROM: Jack J. Spitzer, President; Rabbi Alexander M. Schindler, Chairman, Executive Committee;

Mrs. Sylvia Hassenfeld, Vice-President; and Carmi Schwartz, Treasurer - Memorial Foundation for Jewish Culture

In accordance with our recent conversation, we are submitting the following recommendations, in the spirit of your statements made during our discussion relating to the availability of new funds to the Claims Conference for cultural activities.

It is recommended that the allocations from the Claims Conference to the Memorial Foundation for Jewish Culture cover the following three programs:

I. <u>Scholarships and Fellowships</u> - The Foundation's Scholarship and Fellowship Programs are at the heart of the Foundation's mandate. Funds allocated to these programs since the Foundation's inception have succeeded in raising up a generation of scholars, writers, educators, researchers, academics and communal leaders to replace the cultural elite of European Jewry annihilated in the Shoah.

A substantial portion of these grants have been to train and support scholars to write books, and artists and filmmakers to undertake artistic programs about the Shoah. These grants have been given both at the outset of their careers, and for senior scholars and writers for their ongoing work in this area. Among those who have received such grants have been Aaron Appelfeld, Chaim Grade, Martin Gilbert, Deborah Lipstadt, Geoffrey Hartman, Yaffa Eliach, Franklin Littell and Lucy Dawidowicz.



It is recommended that the Foundation add a new category of grants within the Scholarship and Fellowship Programs for training individuals for careers in Holocaust education and as archivists, two areas for which the Jewish community in the future will need personnel with specialized expertise.

It is recommended that initially \$2,000,000 be allocated from the Claims Conference for this program, which would be administered, as it has been to date, by the Memorial Foundation.

- II. <u>Unmet Needs</u> The Foundation continues, as part of its proactive, creative stance, to fill cultural needs which are not being met in Jewish cultural life around the world. Twenty years ago the Foundation established a Commission on the Holocaust, which reviews and evaluates the whole field of Holocaust studies and recommends new areas and programs that need to be undertaken. At its most recent meeting in Jerusalem, ably chaired by Dr. Josef Burg, the Committee decided that the following areas deserve special attention: It is the Foundation's intention to develop concepts and pilot programs in these areas.
- (A) The Universe of the Child in the Shoah This area has been seriously overlooked in Holocaust research. More is known about the children of the survivors than the children who perished in the Holocaust. This area also has important implications for the field of Holocaust education. Children and teenagers today in Holocaust education have been exposed to the death and destruction during the Shoah, which ofttimes turns them off. Having more complete information about the experience of children during the Shoah will enable educators to build bridges between the two generations so that young people in the West can more easily identify with their peers annihilated in the Shoah. It is recommended that this area be given high priority in future research and program development.
- (B) <u>Holocaust Education 50 Years after the Shoah</u> The Commission agreed that the mass of young people in the Golah, especially those outside of the Jewish schools, have not been effectively reached by Holocaust education.

Furthermore, there has been a growing de-emphasis on the Jewish uniqueness of the Shoah (and the full integration of the Shoah into Jewish and the general history). This is a global problem that needs to be addressed. Most important, an underlying conceptual basis needs to be established for Holocaust education in the 21st Century, which does not currently exist.

(C) The Impact of the Holocaust - This is an area in which the Foundation has been active for a period of years and which requires further elaboration and development. The specific areas to be developed include the Jewish communities' relationship with governments and churches in the post-Holocaust era; the impact of the Shoah on literature, the arts, and Jewish philosophical and religious thinking; and how Jews see themselves and others as a result of the Shoah.

It is recommended that initially \$1,000,000 be allocated for these programs.

III. The Research and Documentation of the Shoah - The Foundation has, since its inception, been involved in the research and documentation of the Shoah. This is an ongoing and vital part of the Foundation's work. The Foundation has been responsible for some of the most important work in establishing the historical facts of the Shoah, and commemorating the communities and ways of life that were destroyed, as for example, The Pinkassey Ha-Kehillot, and the History of Polish Jewry.

It is recommended that initially \$1,500,000 be allocated for the research and documentation of the Shoah.

It is hoped that this document will be presented for approval to the Claims Conference, and that the program of allocations recommended above will be initiated in the fall of 1996.

15 East 26th Street New York, NY 10010 (212) 679-4074

May 16, 1996

TO: Rabbi Israel Miller, President, and

Saul Kagan, Executive Director - Claims Conference

FROM: Jack J. Spitzer, President; Rabbi Alexander M. Schindler, Chairman, Executive Committee;

Mrs. Sylvia Hassenfeld, Vice-President; and Carmi Schwartz,
Treasurer - Memorial Foundation for Jewish Culture

In accordance with the discussion at our meeting, The Memorial Foundation offers its extensive resources and unique experience on a continuing basis to the Claims Conference in the evaluation of all proposed commitments for cultural purposes.

The Foundation's process for evaluation consists of the following parts:

- Creation of an application which would cover all the information, substantive and fiscal, required for the request to be properly evaluated.
- 2. Creation of criteria for letters of reference from three independent referees to ascertain the background and abilities of the director and personnel of the project; the merit and practicality of the project; the plan and methodology proposed; and the ability of the institution to achieve it.
- Office meetings, correspondence, and visits by staff to applicant institutions to verify statements by applicants about quality, feasibility and impact of project.
- 4. Selection of outside experts by the Memorial Foundation to evaluate, review and grade the application and all the related materials.
- Meeting of Foundation's panel of experts to assess all the materials submitted, including the evaluation of outside experts.



- 6. Review by staff of the above, culminating in a recommendation for presentation to the allocation committee.
- Follow up by staff to determine that project is being implemented as submitted and funds properly utilized.

The Foundation has been involved in this type of intensive evaluation for several decades and has developed international expertise covering all facets of research and documentation of the Shoah, from both individual researchers and writers to institutions, large and small. The Foundation's experience in this area is broad gauged, covering all disciplines - scholarly and artistic, as they relate to the Shoah.

The Foundation has also established a Commission on the Holocaust consisting of leading academics, survivors, representatives of institutions engaged in Holocaust research and documentation, and communal leaders. The Commission's mandate is to review all the Foundation's activities in this area, establish policy and direction, and most important, identify lacunae and areas that require new development. It is recommended that three members be added by the Claims Conference to this commission.

* * * * *

It is hoped that this document will be presented for approval to the Boards of both the Memorial Foundation and the Claims Conference at their meetings this summer.

15 East 26th Street New York, NY 10010 (212) 679-4074

May 9, 1996

Houded live by Please

Rabbi Alexander M. Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021

Dear Alex:

Attached please find the recommended changes in the proposal we will be submitting to the Claims Conference dealing with Structure, and a covering letter from you for the transmission of the proposal when complete.

I called Saul Kagan's SIIIOU, and after I mask with him I will share with you the changes he recommends on the section on Requests.

Warm regards.

sincerely yours,

Dr. Jerry Honhhaum

JH:fzs Enc.



2128899080

MEMORIAL FOUNDATION FOR JEWISH CULTURE

15 East 26th Street New York, NY 10010 (212) 679-4074

May 9, 1996

TO:

Rabbi Israel Miller, President, and

Saul Kagan, Executive Director - Claims Conference

FROM:

Jack J. Spitzer, President; Rabbi Alexander M. Schindler, Chairman, Executive Committee; Mrs. Sylvia Hassenfeld, Vice-Fresident; and Carmi Schwartz,

Troacuror - Momorial Foundation for Jewish Culture

In accordance with our recent conversation, we are submitting the following rocommondations, in the spirit of your statements made during our discussion relating to the availability of new funds to the Claims Conference for cultural activities.

REQUESTS

It is recommended that the allocations from the Claims Conference to the Memorial Foundation for Jowish Culture cover the following three programs:

Scholarships and Fellowships - The Foundation's Scholarship and Fellowship Programs are at the heart of the Foundation's mandate. Funds allocated to these programs since the Foundation's inception have succeeded in raising up a generation of scholars, writers, educators, researchers, academics and communal leaders to replace the cultural elite of European Jewry annihilated in the Shoah.

A substantial portion of these grants have been to train and support scholars to write books, and artists and filmmakers to undertake artistic programs about the Shoah. These grants have been given both at the outset of their careers, and for senior scholars and writers for their ongoing work in this area. Among those who have received such grants have been Aaron Appelfeld, Chaim Grade, Martin Cilbort, Doborah Lipstadt, Geoffrey Hartman, Yaffa Eliach, Franklin Littell and Lucy Dawidowicz.



15 East 26th Street New York, NY 10010 (212) 679-4074

May 9, 1996

Rabbi Israel Miller Conference on Jewish Material Claims Against Germany 15 East 26th Street New York, N. Y. 10010

Dear Israel:

It was good meeting with you and Saul at the Foundation's office last week to discuss the proposal submitted to you.

I am enclosing some changes in that proposal which expands Section B on Structure, in accordance with your request.

Also included are some changes that Saul recommended in the first section dealing with our requests. (I called Saul but have not yet met with him. I assume that he will recommend changes.)

We would be grateful if you review the attached and respond to us in writing as soon as possible.

We are prepared to assist you in lobbying the member agencies of the Claims Conference to adopt the attached proposals.

Look forward to hearing from you.

Warm regards.

Sincerely,

Rabbi Alexander Schindler



- 4 -

- Selection of outside experts by the Memorial Foundation to evaluate, review and grade the application and all the related materials.
- Meeting of Foundation's panel of experts to assess all the materials submitted, including the evaluation of outside experts.
- Review by staff of the above, culminating in a recommendation for presentation to the allocation committee.
- Follow up by staff to determine that project is being implemented as submitted and funds properly utilized.

The Foundation has been involved in this type of intensive evaluation for several decades and has developed international expertise covering all facets of research and documentation of the Shoah, from both individual researchers and writers to institutions, large and small. The Foundation's experience in this area is broad gauged, covering all disciplines - scholarly and artistic, as they relate to the Shoah.

The Foundation established a Commission on the Holocaust consisting of leading academics, survivors, representatives of institutions engaged in Holocaust research and documentation, and communal leaders. The Commission's mandate is to review all the Foundation's activities in this area, establish policy and direction, and most important, identify lacunae and areas that require new development, which the Foundation subsequently funds. It is recommended that three members be added by the Claims Conference to this commission.

* * * * *

It is hoped that this document will be presented for approval to the Boards of both the Memorial Foundation and the Claims Conference at their meetings this summer, and that the program of allocations recommended above will be initiated in the fall of 1996.

- 3 -

(C) The Impact of the Holocaust - This is an area in which the Foundation has been active for a period of years and which requires further elaboration and development. The specific areas to be developed include the Jewish communities' relationship with governments and shurshes in the pest-Holocaust ora; the impact of the Shoah on literature, the arts, and Jewish philosophical and religious thinking; and how Jews see themselves and others as a result of the Shoah.

It is recommended that initially \$1,000,000 be allocated for these programs, which will be utilized by the Foundation for commissioning research and developing projects.

Foundation has, since its inception, also provided grants for research and documentation of the Shoah. This is an ongoing and vital part of the Foundation's work. The Foundation has, since its inception, been responsible for some of these most important work in atablishing the historical facts of the Shoah, and commemorating the communities and ways of life that were destroyed, as for example, The Pinkassey Ha-Kehillot, and the History of Polish Jewry, a series to be completed within two years.

It is recommended that initially \$1,500,000 be allocated to the Foundation for grants dealing with research and documentation of the Shoah.

B. STRUCTURE

The Memorial Foundation offers its extensive resources and unique experience on a continuing basis to the Claims Conference in the evaluation of all proposed commitments for cultural purposes.

The Foundation's process for evaluation consists of the following parts:

- Creation of an application which would cover all the information, substantive and fiscal, required for the request to be properly evaluated.
- 2. Creation of criteria for letters of reference from three independent referees to ascertain the background and abilities of the director and personnel of the project; the merit and practicality of the project; the plan and methodology proposed; and the ability of the institution to achieve it.
- Office meetings, correspondence, and visits by staff to applicant institutions to verify statements by applicants about quality, feasibility and impact of project.

- 2 -

It is recommended that the Foundation add a new category of grants within the Scholarship and Fellowship Programs for training individuals for careers in Holocaust education and as archivists, two areas for which the Jewish community in the future will need personnel with specialized expertise.

It is recommended that initially \$2,000,000 be allocated from the Claims Conference for this program, which would be administered, as it has been to date, by the Memorial Foundation.

- II. Unmet Needs The Foundation continues, as part of its proactive, creative stance, to fill cultural needs which are not being met in Jewish cultural life around the world. Twenty years ago the Foundation established a Commission on the Holocaust, which reviews and evaluates the whole field of Holocaust studies and recommends new areas and programs that need to be undertaken. At its most recent meeting in Jerusalem, ably chaired by Dr. Josef Burg, the Committee decided that the following areas deserve special attention:
- (A) The Universe of the Child in the Shoah This area has been seriously overlooked in Holocaust research. More is known about the children of the survivors than the children who perished in the Holocaust. This area also has important implications for the field of Holocaust education. Children and teenagers today in Holocaust education have been exposed to the death and destruction during the Shoah, which offtimes turns them off. Having more complete information about the experience of children during the Shoah will enable educators to build bridges between the two generations so that young people in the West can more easily identify with their peers annihilated in the Shoah. It is recommended that this area be given high priority in future research and program development.
- (B) Holocaust Education 50 Years after the Shoah The Commission agreed that the mass of young people in the Golah, aspacially those outside of the Jewish cohools, have not been effectively reached by Holocaust education.

Furthermore, there has been a growing de-emphasis on the Jewish uniqueness of the Shoah (and the full integration of the Shoah into Jewish and the general history). This is a global problem that needs to be addressed. Most important, an underlying conceptual basis needs to be established for Holocaust education in the 21st Century, which does not currently exist.

15 East 26th Street New York, NY 10010 (212) 679-4074

April 8, 1996

Rabbi Alexander M. Schnindler Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021

Dear Alex:

I do indeed know about the "Facing History and Ourselves" project that you sent me. You are right that it is quite different from the approach of Yad Vashem. I think it would be useful when we next talk to discuss the comparison and especially how we should relate to Yad Vashem generally.

Hope you had a wonderful Passover vacation.

Warm regards.

Sincerely,

Dr. Jerry Hochbaum Executive Vice-President

JH/gc





RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

April 1, 1996 12 Nisan 5756

Dr. Jerry Hochbaum Memorial Foundation for Jewish Culture 15 East 26th Street New York, NY 10010

Dear Jerry:

Have you ever heard of this project? That's quite an extraordinary way of handling the shoah for wider audiences. Yad Vashem could take a leaf from this in their approach to teaching it in Jewish schools. Let me know what you think.

Hope you had a relaxing pessach surrounded by your loved ones.

Be well.

Sincerely,

Alexander M. Schindler



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

ONE PAGE FAX

March 26, 1996 6 Nisan 5756

TO: Dr. Dan Thursz

From: Rabbi Alexander M. Schindler

I am honored and delighted to accept the Nomination of the Memorial Foundation's Nominating Committee.

Thanks and best wishes for a sweet and happy Pesach.

Ourof sounding 120

August 9, 1995 13 Av 5755

Mr.Saul Kagan Claims Conference 15 East 26th Street New York, NY 10010

Dear Saul:

I hope you're having a good summer, especially now that we have some respite from the dreadful heat we've had these past weeks.

It occurred to me that in order to acquit my Claims Conference responsibilities properly, I should have a better insight into the workings of the organization. Thus, I am writing to you to request some written materials which will help me in the endeavor. If you have any descriptive pamphlets to share, or even a copy of the Constitution and By-Laws that would be very helpful. Then, if I have additional questions I might discuss my role with you but from a more educated vantage point.

Anything you can share will be much appreciated.

With all good wishes and warm regards, I am

Sincerely,

Alexander M. Schindler

15 East 26th Street New York, NY 10010 (212) 679-4074

December 18, 1995

TO: Board Membership

FROM: Mr. Jack J. Spitzer, President

It pleases me to tell you that the Membership Committee, headed by Sylvia Hassenfeld as Chairman, and consisting of Prof. Herman Branover and June Jacobs (with Nicole Goldman and Joseph Harmatz not able to attend, and Carmi Schwartz concurring in the Committee's recommendations), together with your President as Ex Officio, met and wishes to recommend for your concurrence the admission to membership of:

Hadassah
Anti-Defamation League of B'nai Brith
The Foundation for Jewish Campus Life

as having met the standards as set forth in our By-Laws (Section III) as "International, multi-national and national organizations of the Jewish community, whose aims and activities are related to the preservation of Jewish culture for which purpose the Corporation was created ...".

A ballot to be executed by those member organizations, which are paid up in dues and hence eligible to vote, is enclosed. No ballot is enclosed for organizations not eligible to vote, but this advice is provided for your information. This recom-mendation is provided to you so that, if elected, they can be represented at our Board meeting in Buenos Aires. May I further urge that this ballot be returned before the end of this year so that our published thirty-year report will show them as members, if you approve.

May I also at this time submit for mail ballot, as provided in the amendment section of our present By-Laws, for approval of By-Laws, recommended by a very representative Committee of the Memorial Foundation, to wit: Julius Berman, our Counsel, as Chairman; Steven Bayme, Rabbi Israel Miller, Rabbi Alexander M. Schindler, Michael Schneider, Carmi Schwartz, and Jack J. Spitzer, Ex Officio; (Benjamin Meed and Israel Singer were not able to be present). The committee's recommendation was thoroughly considered and concurred with the meeting of the Executive Committee of the Memorial Foundation in Jerusalem. You are provided for your consideration and vote the approved prospective By-Laws, with the changes clearly indicated either by



crossing out present language and presenting in bold type proposed changes. You are herewith requested to vote by ballot by those organizations entitled to vote with the exception of Article VII for "Procedures for Nominations of Foundation's Officers", which has already been approved by the Board. Those organizations not receiving a ballot can secure one by bringing their dues current. May I urge that you accept the deadline for this vote, which you may do by fax -- (212) 889-9080 -- as of January 31, 1996. This will enable us to act at our meeting in Buenos Aires in accordance with updated procedures.

This will advise you that the Board will meet in Buenos Aires, Argentina on July 16, 17, and 18, 1996, with the Executive Committee meeting the afternoon and evening of July 15th; so please schedule your calendar accordingly. Our Executive Vice-President will advise you of the hotel and other relevant details with reference to that meeting as soon as the arrangements have been determined.

You are reminded that Article VII -- enclosed here again -- will be implemented. A Nominations Committee has been chosen and will be meeting on March 22, 1996 in New York. You are invited to make such recommendations as you wish for consideration by the Committee to be sent to Dr. Daniel Thursz, Chairman, c/o the Memorial Foundation office, in sufficient time that they can be copied and referred to the members of the Committee. Please note Section 4, which requires that all candidates must commit in writing their willingness to serve, if nominated.

May I wish to you and yours a very happy Chanukah and a renewed commitment to the program and values of the Memorial Foundation. May I remind you that when we meet in person each delegation determines the one vote of that delegation. It is necessary in these mail votes that your organization, or repre-sentative designated by the delegation, sign and return the ballot on behalf of the delegation.

With very best wishes,

JJS:fzs Enc.

BY-LAWS of MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC.

ARTICLE I

MEMBERSHIP

Section 1. The members of the Corporation shall consist of: (1) the organizations which are on this date and in the future continue to be member organizations in accordance with these By-Laws, and such other organizations as may from time to time be admitted to membership in the Corporation in accordance with the By-Laws.

Each of the said member organizations shall appoint one delegate to act for it at any general or special meeting of the Corporation until the appointment of its successor. Such delegates, when assembled, as directed by the By-Laws of the Corporation, shall have and may exercise all the powers, rights and priveleges of member organizations at any general or special meeting of the Corporation, until the appointment of successors to such delegates.

Each such appointed delegate shall have one (1) vote.

Section 2. Upon resolution adopted by a majority vote of the total membership, or a majority-vote of the Board of Trustees, other organizations which submit a written application for membership, express interest in the activities of the Gorporation meet the criteria for membership set forth in these By-Laws, and undertake readiness to abide by its By-Laws, may be admitted to membership in the Corporation.

<u>Section 3.</u> International, multi-national, and national organizations of the Jewish community, whose aims and activities are related to the preservation of Jewish culture, for which purpose the Corporation was created, shall be eligible for membership.

The admission of organizations which are divisions of international, multi-national, or national bodies that are already members of the Corporation shall be avoided. Government and quasi-governmental agencies and their branches shall not be eligible for membership.

Section 4. Each member organization of the Corporation shall be required to pay annual dues in an amount to be determined in advance by the Board of Trustees. Only member organizations which have paid their annual dues within eight months of the beginning of the fiscal year of the Corportion shall have the right to be represented at meetings of the Corporation, to be represented on the Board of Trustees, or otherwise to participate in its activities and be considered a member organization in good standing. Failure to pay annual dues, as aforesaid, during two successive years shall be considered the equivalent of resignation from the Corporation without any further notice.

<u>Section 5.</u> Any member organization may withdraw from the Corporation by giving thirty (30) days written notice of resignation to the Secretary, who shall inform all other member organizations of the Corporation of the fact and circumstances of such withdrawal.

Section 6. A member organization may be expelled for violation of the By-Laws of the Corporation or for other causes prejudicial to the best interests of the Corporation as determined by the Corporation. Such expulsion may be effected upon thirty (30) days notice, by a four-fifths (4/5) vote of all the member organizations of the Corporation in attendance at a meeting duly called for that purpose.

ARTICLE II

MEETINGS

<u>Section 1</u>. There shall be a general meeting of the Corporation every two years in each even calendar year for the election of members of the Board of Trustees and for receiving the biennial reports of the Officers, Trustees and committees, and the transaction of other business, at such time and at such place as shall be determined by the Board of Trustees, or under its authority.

Notice of such meeting shall be mailed by the Secretary, or in his absence by the Executive Vice-President, to each member organization not less than fifteen (15) thirty (30) days and no more than 60 days before the time appointed for the meeting. Notices to overseas member organizations shall be sent by airmail or fax.

- Section 2. Special meetings of the Corporation may be called by the President, the Chairman of the Executive Committee, two Vice-Presidents acting together, or shall be called by the Secretary or the Executive Vice-President upon written request of not less than one-third (1/3) of all the **member organizations in good standing.** Notice of any special meeting shall be given in the same manner as in the case of a general meeting, and shall set forth the purpose or purposes for which it has been called.
- Section 3. The presence of ene-third-(1/3) one-quarter (1/4) of the member organizations of the Corporation in good standing shall be necessary to constitute a quorum for the transaction of business at any general or special meeting, except at special meetings for the election of Trustees as provided by the Laws of the State of New York, but a lesser number may adjourn any meeting to some future time not more than thirty-(30)-forty-five (45) days later and the Secretary shall thereupon mail notice of the adjournment at least fifteen-(15) thirty (30) days before the adjourned meeting to each member organization.entitled-te vote-who-was absent-when the meeting adjourned.
- Section 4. Except as herein or by law otherwise provided, all questions considered at any meeting of the Corporation shall be decided by a majority vote of the members in good standing present in person or by proxy.
- Section 5. Every delegate of a member organization of the Corporation entitled to vote the organization's single vote at any meeting thereof may vote by proxy. Proxies shall be in writing, filed with the Secretary or Executive Vice-President and revocable at the wish of the member organization executing the same. Unless the duration of the proxy is specified, it shall be invalid after twenty-four (24) months from the date of its execution.

ARTICLE III

TRUSTEES

- Section 1. (a) Except as otherwise provided by law or by these By-Laws, all power and authority for the management of the affairs of the Corporation shall be vested in a Board of Trustees consisting of no less than five (5) fifty (50) nor more than ene two hundred fifty (250) Trustees; members of the Board of Trustees shall, upon their election, immediately after adjournment of the meeting at which they are elected enter upon the performance of their duties and shall continue in office until their successors shall be duly elected and qualified.
- (b) The Board of Trustees shall elect an Executive Committee. Between meetings of the Board of Trustees, the Executive Committee shall have full power to elect new members of the Executive Committee and authority to manage the affairs of the Corporation. incuding the power-to-delogate any-or-all-of its-powers-and-authority-between its meetings to one or-more-committees or Officers. Any actions taken, commitments made, or undertakings given by or under the authority of the Executive Committee shall be binding on the Corporation.
- (c) The Executive Committe shall consist of the Officers of the Corporation, the Trustees elected ad personam pursuant to the procedure set forth in Article III, Section 2 (b), the Honorary Officers of the Corporation, and fifteen (15) eighteen (18) additional Trustees as designted by their respective organizations elected by the Board of Trustees for a term of three (3) years on a staggered rotating basis, six member organizations to be elected each year. of whom, in the first election following ooming into effect of this By-Law, five (5) of such-Trustees shall be elected for a term of one (1) year, five (5) shall be elected for a term of two (2) years, and five (5) shall be elected for a term of three (3) years, so that, thereafter, each year five (5) Trustees shall be elected for a term of three (3) years. A Trustee elected as a member of the Executive Committee is eligible for reelection upon the conclusion of his term. Moreover, a member organization shall be considered as being represented on the Executive Committee if one of its designees to the Board of Trustees is elected as an Officer.
- (d) The President is Board of-Trustees and the Executive Gommittee-are each empowered to appoint standing and ad hoc committees for their-respective-bodies with such powers and authority as it may be determined from time to time.
- (e) The fiscal year of the Corporation and annual dues for member organizations shall be determined by majority vote of the Board of Trustees, to be effective the following fiscal year.
- Section 2. (a) Within the limits stated in **these By-laws**, the preceding Section, each member organization shall be authorized to designate three (3) persons as Trustees (who shall be elected as such by the members of the Corporation) and who shall jointly have one (1) vote. If only one (1) of such Trustee is present at a meeting of the Board of Trustees, he shall be entitled to cast such vote. In the event of disagreement among the Trustees appointed by

any member organization on the manner in which their single vote shall be cast, a majority of the Trustees appointed by the member organization shall determine the manner in which their single vote shall be cast, and if there be no such majority, then the member organization shall be recorded as having abstained from voting.

- (b) In addition to the Trustees designed in accordance with the provisions of the preceding sub-section, the member organizations of the Corporation may, by majority vote of the member organizations present and voting, designate from time to time persons not representing any particular organization to serve as Trustees of the Corporation until the next annual meeting. The number of such **ad personam** Trustees (**not including Officers**) shall not exceed ten (10) at any one time. Any person who has not been designated as a Trustee by any member organization who is elected as an Officer or Counsel of the Corporation shall be deemed to have been elected as such Trustee.
- Section 3. Upon admission by the Board of Trustees of any new member organization of the Corporation, the Board of Trustees shall, within the limits stated in Section 1 of this Article III, elect three (3) additional Trustees designated by each such member in accordance with Article III, Section 1.

If any vacancy shall occur in the Board of Trustees by death, resignation or otherwise, such vacancy shall be filled by the Board of Trustees provided, however, that the Trustee elected to fill such vacancy shall be a person designated by the member **organization** which designated his predecessors.

- <u>Section 4.</u> The Board of Trustees shall, without derogation of the powers hereinabove conferred upon it, have power to hold meetings at such times and places as it may deem proper to appoint committees anywhere in the world, and to designate agents for carrying out the purposes of the Corporation.
- Section 5. Unless otherwise determined by the general meeting of the Corporation, there shall be held immediately following the general meeting of the Corporation a meeting of the Board of Trustees for the election of Officers and members of the Executive Committee and such other business as the Board of Trustees may determine. No notice of such meeting need be given.
- Section 6. Special meetings of the Board of Trustees may be called by the President, the Chairman of the Executive Committee, two Vice-Presidents acting together, or by the Secretary or the Exeutive Director upon written request of not less than one-third-(1/3) fourth (1/4) of all the member organizations in good standing. Notice of any such meetings, setting forth the purpose or purposes for which it has been called, shall be given in writing no less than twenty-(20) thirty (30) days before said meeting, to all members of the Board and all member organizations in good standing by airmail or fax. In an emergency, meeting notice may be waived provided 3/4 of the member organizations agree.
- <u>Section 7.</u> Notwithstanding the provisions of Section 6 of this Article, a meeting of the Board of Trustees may be held at any time and at any place without prior notice, and any action may be taken thereat, if notice of such meeting be unanimously waived.

Section 8. Trustees designated by at least one-quarter (1/4) ene-third-(1/3) of the member organizations of the Corporation, except as otherwise required by law, shall constitute a quorum for the transaction of business. In the event of emergency, as determined by the President, the Chairman of the Executive Committee, or two Vice-Presidents acting together, the minimum required by law shall constitute a quorum. If a quorum is not present, a lesser number may adjourn the meeting to a date not more than thirty (30) days later provided that immediate notice of such adjournment shall be given by any of said Officers to all Trustees.

Section 9. Expenditures of capital funds may be made only upon the affirmative vote of Trustees representing two-thirds (2/3) of the members of the Corporation. This Section may be amended, repeated or altered by a two-thirds (2/3) majority vote of all the member organizations of the Corporation or of Trustees representing two-thirds (2/3) of the members of the Corporation.

Section 10. Any Trustee may be removed from ofice either with or without cause at any time by a vote of a four-fifths (4/5) majority of the delegates of all the members present and voting, or by a vote of a four-fifths (4/5) majority of Trustees present and voting designated by all the members of the Corporation at a meeting called for this purpose. Any person removed as Trustee of the Corporation shall be deemed to have been removed also from any office filled by him at such time.

ARTICLE IV

THE OFFICERS

Section 1. The Board of Trustees shall have the power to elect the following Officers: President, Chairman of the Executive Committee, up to five Vice-Presidents, a Treasurer, and a Secretary. The Board of Trustees may also elect such other Officers as it may from time to time determine. Officers other than the President, the Chairman of the Executive Committee, the Vice-Presidents, the Treasurer, and the Secretary, the Executive Director-and-Gounsel need not be Trustees of the Corporation. Any office not filled by the Board of Trustees may be filled by the Executive Committee, which action may be by mail ballot. In event a vacancy occurs in office between meetings of the Board of Trustees, the Executive Committee is empowered to fill vacancies by mail ballot.

Section 2.----The ourrent President is eligible for reelection to that Office for one additional term, and the ourrent Chairman of the Executive Committee is eligible for reelection to that Office for two additional terms.

Section 2.----Except as provided in Section 2-hereof, All Officers shall be eligible for election for a maximum total of three two-year terms.

Section-3.----At the 199-Biennial-Meeting-and-each Biennial-Meeting-thereafter, a minimum of ane-and-a maximum of two-then-current Vice-Presidents who have reached their-maximum three terms in office shall not be eligible for reelection.

Section 4.---- Consequently, except as provided in Section 4 hereof, no Officer of the Corporation, with the exception of Counsel, shall be eligible for renomination at the 1994 Biennial Meeting of the Corporation's Board of Trustees if he has already-served three-succesive two year-terms in the Office.

- <u>Section 3.</u> Officers are eligible to be nominated for election to a different Office after they have completed the maximum allocated service in **a** their prior Office.
- <u>Section 4.</u> Officers should be nominated for election on the basis of **personal** merit **and qualification**, with consideration being given to maintain the geographic and ideological balance of Jewish life.
- <u>Section 5.</u> The Officers of the Corporation shall have such duties and powers as are generally ascribed to their respective offices in corporations organized under the Laws of the State of New York, **these By-laws** and such other duties as may be assigned to them from time to time by the Board of Trustees or the Executive Committee.
- Section 6. The procedures for nominations of Foundation's Officers are as follows:
- A Nominations Committee of 5-7 members will be appointed by the Presdent, at least one year prior to the Biennial Meeting of the Board of Trustees and shall advise the Executive Committee of the appointment.
- 2. The Nominations Committee shall recommend a slate of Officers to stand for election at the Biennial Meeting of the Board, notice of which shall be sent to the members of the Board at least 90 days prior to the Biennial Meeting.
- 3. No less than twelve member organizations in good standing may jointly present in writing to the Foundation alternative nominations for any office, which must be submitted no later than 45 days prior to the Biennial Meeting of the Board of Trustees.
- 4. All recommendations, whether submitted by the Committee or by the member organizations, must conform to the rotation rules heretofore adopted by the Foundation and must be accompanied by the written consent of the candidate(s) nominated.
- 5. Only members who have fully paid their membership dues will be entitled to vote for the election of Officers at the Biennial Meeting. Ballots will be distributed at the Biennial Meeting listing the slate and any alternative nominations. Each organization will have one vote. Voting will be by secret ballot, and the tabulations will be done by three board members.

THE PRESIDENT

The President shall preside at the meetings of the Corporation and of the Board of Trustees. He shall report on the activities of the Corporation to the members of each general meeting and at such other times as he shall deem proper. He shall have the power to designate a nominating committee which shall submit its recommendations to the Board of Trustees for election of the Officers and the members of the Executive Committee, and shall have the power to appoint the members of other standing ad hoc committees. He shall perform such other duties as are incidental to the office of the President, and as may be authorized by the Board of Trustees.

THE CHAIRMAN OF THE EXECUTIVE COMMITTEE

The Chairman of the Executive Committee shall preside at meetings of the Executive Committee. He shall have the power-to appoint committees and to perform such other duties as the President or the Board of Trustees may authorize. In the event of the disability or unavailability of the President, the Chairman shall serve in his stead.

THE VICE-PRESIDENTS

In the event of the deaths or resignations of the President and the Chairman of the Executive Committee or their permanent inability to act, the Executive Committee shall elect the President's successor from among the Vice-Presidents.

If the President shall for any reason not be present at a meeting of the Corporation, or of the Board of Trustees, the Chairman of the Executive Committee shall preside. If the Chairman is not available, the persons present at such a meeting shall elect a chairman of the meeting from among the Vice-Presidents.

THE TREASURER

The Treasurer shall keep an account of all monies and property received and expended for the purpose of the Corporation, and render reports to the members of the Corporation and to the Board of Trustees. He shall disburse the funds of the Corporation pursuant to authorization of the Board of Trustees or the Executive Committee.

THE SECRETARY

The Secretary shall give notice of and attend all meetings of the Corporation, and of the Board of Trustees, and of Committees and keep a record thereof. He shall be the keeper of the Seal of the Corporation.

<u>Section 2.----All-vacancies in-any-office-shall-be-filled by-the-Executive-Comittee for the unexpired term.--All-Officers shall-hold-office until-succesors-shall-have been-elected and shall-qualify.</u>

ARTICLE V

THE EXECUTIVE VICE-PRESIDENT (OR THE EXECUTIVE DIRECTOR)

AND THE COUNSEL

The Executive Vice-President (er the Executive Director) shall be the chief administrative officer of the Corporation and shall perform such functions as shall be assigned him by **the President**, the Board of Trustees, or any Committee acting under its authority, from time to time.

The Counsel shall be the principal legal officer of the Corporation.

ARTICLE VI

The Seal of the Corporation shall be as follows:

MEMORIAL FOUNDATION FOR JEWISH CULTURE, INC.

Corporate Seal

1964

ARTICLE VII

AMENDMENTS

Except as herein otherwise provided, these By-Laws may be amended, repealed or altered, in whole or in part, by a majority vote of all the member organizations of the Corporation, or of the Board of Trustees of the Corporation present and voting, at any duly organized meeting of the Corporation or of the Board of Trustees, as the case may be. Said vote may be by mail. A proposed amendment, to be considered, must be submitted in writing to the member organizations at least fifteen (15) days prior to the vote, provided that changes or related amendments to the proposed amendment be made at the meeting at which the vote is taken.

The use of any gender herein shall be deemed to be or include the other genders, and the use of the singular herein shall be deemed to be or include the plural, and vice versa, wherever the context may require.

HESE BY-LAWS HAVE BEEN APPROVED AS OF THE, 1995.		DAY OF
	Secretary	

15 East 26th Street New York, NY 10010 (212) 679-4074 tree

October 25, 1995

Dr. Israel Miller Senior Vice President Emeritus Yeshiva University 500 West 185th Street New York, NY 10033

Dear Israel:

I hope that all is well with you and your loved ones.

As you will recall, by letter, dated May 25, 1995, we requested payment of the debt owed by the Claims Conference to the Memorial Foundation in the amount of \$137,080, plus accrued interest, or approximately \$200,000. We annexed several documents detailing the basis for the debt and setting forth the acknowledgment of the debt by the Claims Conference.

Our letter also made the assumption that the Claims Conference would continue to recognize its historic agreement with the Memorial Foundation which designated the Memorial Foundation as the sole recipient of all sums made available for cultural activities. We note with some disappointment however, that to date, you appear not to have responded to our letter.

Since I wrote to you, it has come to our attention that the Claims Conference has begun to disburse funds to various entities for cultural activities, and that in late 1994, the Claims Conference formally amended its Certificate of Incorporation to expand the scope of its functions. Frankly, we were dismayed by these developments, especially since they were undertaken without any prior discussion with the Memorial Foundation and contravened a division of responsibilities between the Claims Conference and Memorial Foundation which had been respected for three decades.

By this letter we are again reaching out to you in the hope that we can formulate an amicable resolution to both of the above issues. In order to expedite matters, the Administrative Committee of the Memorial Foundation met recently and after reviewing the facts available to it, appointed a Committee consisting of Carmi Schwartz, Rabbi Alexander M. Schindler and the undersigned, as Chairman. To assist us in this undertaking, we have retained Special Counsel, the firm of Weil, Gotshal & Manges, Esqs.



Dr. Israel Miller Senior Vice President Emeritus October 25, 1995 Page 2

May I suggest that it seems appropriate that the Claims Conference also organize a Committee of several persons and, with its counsel, meet with us at the earliest opportunity. Let's do what we can as quickly as we can to put these issues behind us.

Please let me hear from you soon.

Sincerely yours,

Jack J. Spitzer

cc: Alexander M. Schindler Carmi Schwartz

Jack J. Spitzer #304, Globe Building 9725 S.E. 36th St. Mercer Island, WA 98040

CONFERENCE ON JEWISH MATERIAL CLAIMS AGAINST GERMANY, Inc.

15 EAST 26 STREET = SUITE 906 = NEW YORK, NY 10010 TEL: (212) 696-4944 = FAX: (212) 679-2126

MEMORANDUM

TO: The Board of Directors

October 13, 1995

FROM: Dr. Israel Miller, President

This memorandum is intended to briefly update you on a number of significant Claims Conference developments:

- (1) We note with sadness the recent loss of two of our directors: Dr. Isaac Lewin and Mr. Alan Rose. Dr. Lewin was a member of our Board since the inception of the Claims Conference in October, 1951 as one of the representatives of Agudath Israel World Organization. Mr. Alan Rose served for many years on our Board as one of the representatives of the Canadian Jewish Congress. They were outstanding leaders of their organizations, and valuable members of our Board. Zichronam Livracha. May their memory be a blessing.
- (2) I am pleased to inform you that the Board of Directors approved the recommendations of the Allocations Committee for grants in excess of DM 42 million to organizations and institutions which provide shelter or social care to elderly Holocaust survivors, as well as to established institutions devoted to research and documentation of the Holocaust. My memorandum of July 19th gave you a detailed analysis of the allocations.

This opens a new major chapter in the activities of the Claims Conference, as these are the first allocations from funds which became available from the recovery of heirless and unclaimed Jewish property in the former German Democratic Republic (East Germany) by the Claims Conference Successor Organization. Additional funds for allocations are becoming available from the disposition of properties by the Successor Organization, notwithstanding the difficult legal and procedural problems connected with the processing of the property restitution claims. We are grateful to Dr. Karl Brozik who directs this effort in Germany, as well as to the members of our Committee on the Successor Organization for their major accomplishments. The Allocations Committee will meet again and recommend additional grants.

Member Organizations: Agudath Israel World Organization, Alliance Israelite Universelle, American Gathering/Federation of Jewish Holocaust Survivors, American Jewish Committee, American Jewish Congress, American Jewish Joint Distribution Committee, American Zionist Federation, Anglo-Jewish Association, B'nai B'rith International, Board of Deputies of British Jews, Canadian Jewish Congress, Central British Fund for World Jewish Relief, Centre of Organizations Holocaust Survivors in Israel, Conseil Representatif des Institutions Juives de France, Council of Jews From Germany, Delegacion de Asociaciones Israelitas Argentinas, Executive Council of Australian Jewry, Jewish Agency for Israel, Jewish Labor Committee, South African Jewish Board of Deputies, Synagogue Council of America, World Jewish Congress, World Union for Progressive Judaism, Zentralrat der Juden in Deutschland

- (3) The intensive processing of Hardship and Article 2 Fund claims continues, and both Funds are receiving many new applications: During the first eight months of this year the Hardship Fund received 10,341 new registrations and the Article 2 Fund 10,420. During the same period, 13,129 Hardship Fund applications were processed. These are massive administrative tasks and we acknowledge the extraordinary efforts of our staff in Tel-Aviv, New York and Frankfurt. We are seeking additional means to accelerate the processing of these claims.
- (4) We have reached a milestone in the implementation of our recent agreement with the German Federal Republic. The first pension payments to Article 2 Fund claimants started in August 1995. These are payments to Holocaust survivors who suffered severe Nazi persecution and are today in difficult financial circumstances. 13,697 Article 2 Fund applications were approved by August 31, 1995.
- (5) Our amended Certificate of Incorporation states that the corporation shall indemnify all officers and directors for loss resulting from a claim for a wrongful act. To financially secure this Claims Conference obligation, the Conference purchased Directors and Officers liability insurance from Lloyds of London. The limit of liability is \$10 million per claim. There is a \$10 million aggregate for the policy period of one year.
- (6) In order to ensure the best return on the short term placement of funds which the Claims Conference receives from the German government for the Hardship Fund and Article 2 Fund payments, as well as from the sale of properties recovered by the Successor Organization, it became necessary to establish an investment committee. I have requested Mr. Edgar Bronfman, a director representing the World Jewish Congress, to assume the chairmanship of this committee.
- (7) During the past several months we have been engaged in active discussions with the Austrian Government concerning the establishment of the "National Fund for Nazi Victims." The initial intent of the Austrian authorities was to limit eligibility to Nazi victims in and from Austria who are in financial need. We succeeded in persuading the Austrian government to provide a payment to every surviving Austrian Jew. This important achievement entailed an immense effort on the part of Saul Kagan in close cooperation with Paul Grosz, President of the Federation of Jewish Communities in Austria and Gideon Eckhaus, Chairman of the Association of Austrian Jews in Israel.

The Fund will provide a basic payment of AS 70,000 (approximately \$7,000), as well as supplementary support up to AS 210,000 (approximately \$21,000) to those in special need. We have made it clear to the leaders of the Austrian Government and Parliament that we consider the payment of AS 70,000 below what, in our judgment, would represent a meaningful benefit for each survivor. We continue to press the Austrian Government to raise the basic benefit.

(8) The Claims Conference, a founding member of the World Jewish Restitution Organization (WJRO), and a member of its Council and Executive Committee, is supporting WJRO activities financially and professionally. The WJRO is actively pursuing negotiations with a number of Eastern European countries, principally for the return of former Jewish community property.

Initial agreements were reached with the governments of Hungary and Rumania. In Poland legislation is expected which will enable the WJRO to advance claims for Jewish community property. The WJRO is coordinating its efforts with the Jewish communities of the countries concerned.

The WJRO is currently engaged in intensive negotiations with the Swiss government and the Swiss Bankers Association to establish a satisfactory procedure for the return of bank accounts and other assets of Jewish Nazi victims on deposit with Swiss banks. We will have a full report on WJRO activities at our Board meeting in 1996.

I close with best wishes for a Shana Tova and the good news that our colleague Akiva Lewinsky is on the road to recovery after a serious automobile accident. We join in wishing him Refuah Shleimah, a full and speedy recovery.

Jerard Smiller

IM/fr

Richard Cohen Associates

PUBLIC RELATIONS COUNSEL

FAX COVER SHEET

TO: Rabbi Alexander M. S. hindler FAX NUMBER:	650-4139
SENT BY: Joel Saibel	
IN REFERENCE TO: your statement in Memorial Foundation's 30th anniversary brochure.	- 11
THIS MESSAGE CONSISTS OF PAGES, INCLUDING THIS COVER	SHEET A
[1984] [1985] [1986] [1986] [1986] [1986] [1986] [1986] [1986] [1986] [1986] [1986] [1986] [1986] [1986] [1986]	A. San
OUR FAX NUMBER IS: (212) 755-8598	
* * * * MESSAGE: Jerry Hochbaum asked me to forward this draft of	1
your message that's scheduled to appear in the	/
Memorial Pourcation's 30th anniversary brochure.	
Please let me have your comments before my	150
meeting with Jerry and Jack Spitzer on Gotober 18	
G'mar chasima tova.	
Sest,	7

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INSURING JEWISH CONTINUITY

By Alexander M. Schindler

The pursuit of knowledge has always been fundamental to insuring the continuity of Jewish life. Thus, the Memorial Foundation for Jewish Culture was created to help restore Jewish learning and Jewish culture, not only to European Jewish communities whose religious and cultural institutions were shattered by the Holocaust and seven decades of Soviet repression, but to Jewish communities threatened by the profound dangers of alienation and assimilation. It has done so through a two-pronged approach of:

- Building and supporting a network of Jewish institutions that would help bring about a cultural renaissance of Jewish life in communities large and small; and
- Providing funds to train scholars, educators and communal workers to help replace the Jewish leaders who perished at the hands of the Nazis.

To carry out this mission, the Foundation has supported the educational and scholarly programs of research institutions, academic bodies, and major universities and encouraged the training of gifted scholars, writers and artists to initiate useful service projects in their own communities. Early in the Foundation's history it became apparent that sending money to support indigenous Jewish educational programs alone would not suffice. Often the local community simply did not have enough trained people to implement even well-designed programs. And even when such people were available, they sometimes resisted efforts from outside sources to introduce innovative ideas.

Consequently, the Foundation concluded that the most effective way to assist such communities was to provide their talented young people with training abroad -- especially in the United States and Israel -- following which they would return to help insure the Jewish survival of their home communities. As part of

5

this program, young scholars were encouraged to devote themselves to Jewish studies, creative artists to bring their talents to Jewish themes, social workers and teachers to serve the Jewish community. The results of these efforts afford us a sense of optimism and lead us to the belief that the struggle to revive and restore a flow ming Jewish cultural life where half a century ago there were only ashes will indeed be won.

15 East 26th Street New York, NY 10010 (212) 679-4074

September 11, 1995

MEMORANDUM

TO:

Rabbi Alexander M. Schindler Union of American Hebrew Congregations

FROM:

Dr. Jerry Hochbaum

Executive Vice-President

As you know, each member organization of the Foundation designates three persons to serve on the Foundation's Board of Trustees.

On the attached sheet, you will find the names of the individuals your organization designated to attend the meeting of our Board in Riga, or nominated subsequently. Should you wish to change your designees to the next Biennial Meeting of the Foundation, which will take place the summer of 1996, please do so on the attached form. If we do not hear from you by October 31, 1995, we will assume that you wish to carry forward with the same three designees.

Please return the attached form to us no later than October 31, 1995.

Kind regards.

JH:fzs Enc.

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15 East 26th Street New York, NY 10010 (212) 679-4074

May 22, 1995

Rabbi Alexander M. Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021

Dear Alex:

As you know, the Executive Committee meeting of the Memorial Foundation will take place June 20-22, 1995 at Hyatt Regency Hotel in Jerusalem.

As your organization is current in its dues, you are entitled to reimbursement for the stay at the hotel at a single room rate for Monday through Wednesday evenings, June 19-21, 1995. You will be billed by the hotel for your personal expenses during this time period. The hotel has requested that you make available your credit card for this purpose upon registration.

If you arrive earlier, or leave later than the dates noted above, you must cover your own hotel expenses for those days.

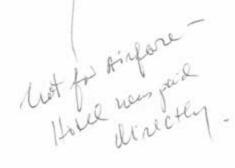
I look forward to greeting you in Jerusalem.

Warm regards.

Sincerely yours,

Dr. Jerry Hochbaum Executive Vice-President

JH:fzs





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RABBI A



COPY

RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

July 21, 1995 23 Tammuz 5755

Mr. Jack Spitzer P.O. Box 2008 Kirkland, WA 98083

Dear Jack:

I have a copy of your letter to Navon and I appreciate your sending it to me.

When you first broached this matter, I told you of my reservations. It isn't that I have anything against Navon, God forbid; quite the contrary, we have the best of relations. But the Memorial Foundation is an umbrella of <u>organizations</u>. The Chacham Gaon, of blessed memory, represented the World Sephardi Federations and Navon does not. (If the truth be told, since his family came to israel in the long ago, the Sephardim of Israel do not even recognize him as one of their own; that was established in the second Begin election when the Labor Party made him number three or four on its electoral list, but he failed to pull any Sephardi votes from Begin).

To complicate matters still further, the Chacham Gaon, representing the World Sephardi Organization was slated to be rotated off the Officers Corp, but we have a number of other Sephardi organizations on whom we could possibly draw. (In a way that is a pity, because if we were to disregard the rules and go back to the World Sephardi Federation, we might be able to persuade Nissim Gaon to join us as an Officer and since he is probably one of the world's wealthiest Jews, he could even serve as a source of income for us.)

As far as your suggestion that we elect Itzchak Navon on an 'ad personam' basis, that too has its risks because this is one of the "sins" of which our opponents in Riga accused us. We were able to justify that designation when we honored individuals such as

Mr. Jack Spitzer July 21, 1995 Page Two

Iz Miller and our Immediate Past President, and you too for valuable services rendered. But I am afraid that we would engender a lot of grumblings among our organizations were we to extend that honor to an outsider.

I suppose we best discuss all this at the next meeting of our Administrative Committee and then follow not only their decision, but also the lines which our recently formed nominations procedures dictate.

On another matter entirely, and because the problem of the Claims Conference has been much on my mind lately, do you keep copies of their Board and Executive Meeting Minutes? If you do, I wouldn't mind looking them over - especially those meetings which were held in the course of the past one or two years.

Forgive my long ramblings, but this is the best way in which I can relay my thinking to you.

Hope you are having a pleasant summer and that you and your entire family is in good health.

With all best wishes, I am

Sincerely,

Alexander M. Schindler

BCC: DR. JERRY HOCHBAUM

Jack J. Spitzer

President 9725 S.E. 36th St., Suite 304 Mercer Island, WA 98040 Phone: (206) 232-3510

Fax: (206) 232-9879

Dr. Jerry Hochbaum

Executive Vice President 15 East Twenty-sixth St New York, NY 10010

Phone: (212) 679-4074 Fax: (212) 889-9080

July 6, 1995

CONFIDENTIAL

Rabbi Alexander M. Schindler 838 Fifth Avenue New York, NY 10021-7064

Dear Rabbi Schindler:

As I see it, President Navon is clearly the most prestigious Safardi in Jewish life but, on the other hand, doesn't wish to claim that he represents the Safardi. If our intelligence and consultation with key leaders of the Safardic community suggest that he would not be, in their minds, a representative, we may not elect such a representative or, on the other hand, that representative might be elected at the same time that we would elect a president alone because, clearly, there will be two positions as vice president in this process.

I also recognize that we have to review with Avrum Berg his interest in the Memorial Foundation. During the General Assembly I tried on several occasions to even steal five minutes which would have been appropriate when Bibi Netanyahu did not show up for his address, but Berg put me off. We now have some understanding that when he comes to the United States, we will try to get together.

With warmest personal regards and best wishes, I remain

Sincerely,

Jack J. Spitzer

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Toll of 1994

Joseph Bry Branover Shey Marjuer

Jack J. Spitzer

President 9725 S.E. 36th St., Suite 304 Mercer Island, WA 98040 Phone: (206) 232-3510 Fax: (206) 232-9879 Dr. Jerry Hochbaum

Executive Vice President 15 East Twenty-sixth St New York, NY 10010 Phone: (212) 679-4074 Fax: (212) 889-9080

July 6, 1995

President Yitzhak Navon 31 Haneviim Street Arledon Building Jerusalem, ISRAEL

My dear Yitzhak:

It was a real pleasure to find that you have an interest in the possibility of serving in a significant capacity in the work of the Memorial Foundation for Jewish Culture.

As I indicated to you, I am enclosing herewith information which will further your understanding of the operation and structure of the Memorial Foundation which was founded at Nahum Goldman's initiative approximately thirty years ago.

The twenty-five year report I am enclosing herewith will give you a very good idea of where we stand. Fortunately, there have been some significant new outreach programs which we trust will be the path of the future. As a matter of fact, I have a dream that the Memorial Foundation can play the key role in bringing into every newly married family a basic library of Jewish books to implant within that family a core of Jewish learning and culture.

I am enclosing also a list of our current officers. You will note that the Hakham, Dr. Solomon Gaon, is still shown as an officer out of respect for his long tradition of leadership in the organization, even though he has now passed away.

I am also enclosing a copy of the amendment to our By-Laws approved by our Board which sets forth a new nominating and election procedure.

I am sure that if you agree to be elected a vice president of the Memorial Foundation, that there will be overwhelming approval of that commitment.

As I indicated over the phone, the officers meet from time to time in New York but, I confess, because we have an international set of officers, not all of the officers from outside the United States attend. What does happen is that the Executive Committee, which meets on the off-year, and the Board, which meets biennially, requires, if humanly possible, the attendance of all of the officers. As I indicated, it is planned that the next meeting of the Board, at which time you would be elected if the nominating committee so directs--both ad personam and as a vice president, is now planned to be held in Buenos Aires in the latter part of July, 1996.



President Yitzhak Navon July 6, 1995 Page 2

If there is any further information that you would like, please be in touch. For your information the dues of the member organizations, which is \$2,000 per year, pay for the cost of the meetings of the Memorial Foundation because it is our tradition to reimburse the officers, Executive Committee, and delegates (one from each organization) for the cost of attending the meetings.

I look forward with keen anticipation your affirmative response to this possibility.

With warmest personal regards and best wishes, I remain

Sincerely,

Jack J. Spitzer

JJS:er

Enclosure

bcc: Rabbi Alex Schindler Dr. Jerry Hochbaum

15 East 26th Street New York, NY 10010 (212) 679-4074 the

June 1, 1995

Dr. Israel Miller 2619 Davidson Avenue Bronx, NY 10468

Dear Israel:

At the meeting of the Allocations Committee of the Claims Conference yesterday, Akiva Lewinsky advised me that he would be presenting the items about which Alex and I wrote to you at the forthcoming meeting of the Executive Committee of the Claims Conference in Jerusalem, as I will be unable to attend.

As I will be unable to attend, I am requesting that we defer the discussions on those items for a later date, at which time Alex and I can meet with you and your top leadership.

I trust that we will have a chance to communicate during the time you will be, hopefully, in attendance at the Executive Committee of the Memorial Foundation in Jerusalem.

Warm regards.

Sincerely yours,

Jack J. Spitzer President

JJS:fzs

cc: Rabbi Alexander M. Schindler Mr. Saul Kagan



mem Ja

April 26, 1995 26 Nisan 5755

Mr. Boris Feldblyum 8510 Wild Olive Drive Potomac, MD 20854

Dear Mr. Feldblyum:

Thank you for the up-dated information on the Center for Eastern European Jewish History. While I would be happy to meet with you to discuss the project, I cannot possibly do so until early June for my travel and meeting schedule will be keeping me away from my desk and "on the road," until that time. And even then my time is limited for I have to be in California in June prior to a journey to Israel. However, I suggest you call my office in late May and speak with Ms. Miller to determine the possibility of a meeting.

While I appreciate your invitation to serve on the Center's Board of Directors, I do not like to accept such positions when I can do no more than lend my name. Given my schedule anything more would be most difficult so I must decline with much regret.

With every good wish, I am

Sincerely,

Alexander M. Schindler

Boris Feldblyum 8510 Wild Olive Drive, Potomac, MD 20854, USA Phone 301-424-2654 + Fax 301-424-7412 + Internet bfeldbly@capaccess.org

April 12, 1995

Rabbi Alexander M. Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021-7064 Notaberga

Dear Rabbi Schindler:

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Earlier this year, my friend Sallyann Sack sent you a copy of a proposal to save Jewish archival records held in Russia and to create a high-tech repository of these materials for the benefit of Jewish scholars and lay researches.

It was on my behalf that Sallyann wrote you the letter. Thank you for answering it promptly; I appreciate it because you have many demands on your time. In you response to Sallyann, which she kindly shared with me, you elaborated on the possibility that the Memorial Foundation might support the Center for Eastern European Jewish History. You also suggested that you might be able to direct me to other foundations and individuals who would be interested in the new venture. Of course, I am very grateful for any initiative you take on my behalf.

The Center is being incorporated as a 501(c)(3) organization. As soon as it is formally registered, I will be happy to share this news with you. Sallyann Sack, who helped me greatly with the preparation, has graciously agreed to serve on the Board of Directors.

I am very excited to see the Center becoming reality. Although the amount of work ahead is tremendous, the project is being recognized and supported in the Jewish community and I am confident of its success. I realize that you possess invaluable experience and have much to contribute to the future work of the Center, as your time permits. In this regard, I would very much like to meet with you at your convenience, to share with you future plans, to discuss strategies and to learn from your advice. It would be honor for the Center, if you could also serve on its Board of Directors.

Sincerely,

Boris Feldblyum



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

January 19, 1995 18 Shevat 5755

Copy

Sallyann Amdur Sack, Ph.D. Editor Avotaynu 7604 Edenwood Court Bethesda, MD 20817

Dear Sallyann:

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Forgive the brevity of my response, but your material arrived just as I had one foot out of the door. I am off to Augusta, Georgia, then points West and I won't return for another two weeks.

The Boris proposal is very interesting, but of course I have no way of judging it. Happily though, I am the Chairman of the Executive of the Memorial Foundation which lends support to ventures which seek to preserve the Jewish culture. This Foundation draws on sums which were given to it by the German Government many, many years ago. The funds are not sufficient to support this project, but we do have readers - people who are expert in the field, and I would very much like to have their evaluation of this proposal before we proceed.

If this should prove to be of worth, the Memorial Foundation might be able to help, but not very much since the sums we distribute are minuscule. On the other hand, we might be able to point you in the right direction for other foundation support and individuals who might be particularly interested in this venture.

All the very best to you. Rhea saw a copy of your letters and so she has your good wishes which she reciprocates of course.

Sincerely,

Alexander M. Schindler

MEMORIAL FOUNDATION FOR JEWISH CULTURE

15 East 26th Street
New York, NY 10010
(212) 679-4074

March 6, 1995

Rabbi Alexander M. Schindler
Union of American Hebrew
Congregations
838 Fifth Avenue
New York, NY 10022

Dear Alex:

I have just returned from my trip abroad on Foundation business. I look forward to seeing you in your office on Tuesday, March 14th at 3:00 o'clock, at which time I can share with you the results and impressions of this trip.

Prior to my departure, I had sent Boris Feldblyum's project on "The Center for Eastern European Jewish History and Genealogy" for evaluation, in accordance with your request. The reviewer indicated to me he had seen the materials before and that they are certainly slick and nicely put together. His only hesitation is that there is not much evidence of any results to date. This is especially important because Mr. Feldblyum does have contacts with people in the former USSR who are doing the same kind of work. We were advised by our expert that the impression of the professionals there about Mr. Feldblyum is congruent with his evaluation.

The best that he could recommend was some small, partial (or contingent) support to see what results he has or can achieve, and decide whether to continue with it.

I also received your message about Burg (conveyed through Edie). I look forward to discussing that with you as well when we meet on March 14th.

Warm regards.

Sincerely yours,

Dr. Jerry Hochbaum

JH:fzs

P.S. Under separate cover, I am returning Mr. Feldblyum's document to you.



15 East 26th Street New York, NY 10010 (212) 679-4074

fill

April 27, 1995

TO: Members, Committee on Scope

FROM: Dr. Jerry Hochbaum

Enclosed please find the summary of decisions taken at the recent meeting of the Committee on Scope.

Warm regards.

JH:fzs Enc.



15 East 26th Street New York, NY 10010 (212) 679-4074

Summary of Decisions Committee on Scope March 22, 1995 New York City

In Attendance

Prof. Arthur Hertzberg and Prof. Menachem Elon (Co-Chairmen), Prof. Herman Branover, Prof. Israel Gutman, Rabbi Alexander M. Schindler, Prof. Menahem Schmelzer, Prof. Daniel Sperber, Mr. Jack J. Spitzer, Dr. Daniel Thursz, Mr. Jean-Jacques Wahl, Dr. Jerry Hochbaum and Dr. Moshe Sokol (Staff)

The Committee on Scope engaged in a review of the content and range of all the Foundation's programs, building on the earlier reports and recommendations of the Foundation's Committee on Review. The following consensus emerged:

I. The committee re-affirmed the critical importance of the Foundation's Scholarship and Fellowship Programs as fulfillment of the Foundation's mandate to help create a generation of Jewish scholars, writers, academics and educators to replace the generation of intellectuals and communal leaders destroyed during the Holocaust. It is our premier task to help produce a new generation which will help to preserve, to add new insights and to disseminate Jewish culture in the changing contemporary Jewish world.

The committee recommended that the scholarship and fellowship programs should increase their concern for the development of lay leadership, so sorely needed in Jewish life today, while continuing support of scholarship.

II. The committee reiterated support of the Foundation's long-standing commitment to memorialize the Holocaust, and to preserve the cultural legacy of the communities destroyed during the Shoah; to raise the Jewish consciousness and learning of Russian Jewry, including the integration of Russian Jews into the Jewish people; and to support Jewish creativity in the fields of Jewish scholarship and education through its support of recognized academic, scholarly and educational bodies with established track records through the Foundation Institutional Programs.



- III. The committee unanimously agreed that the Foundation should continue to enlarge and expand the Foundation's pro-active stance, building on the success of its work in the New Directions Programs. This should take a number of directions:
 - a. The Foundation should establish an ongoing think tank, consisting of selected members of the Foundation Boards, supplemented by experts and scholars co-opted from Jewish life, periodically to assess the cultural needs of world Jewry and to propose strategies and programs to address those needs for the Jewish community.
 - b. The Foundation should develop an inventory of programs whose effectiveness has been demonstrated in these areas for dissemination to the international Jewish community.
 - c. The Foundation should propose, design and test new programs on a pilot basis where theses cultural needs have not been adequately met or where no programs exist.
 - d. Successful programs which the Foundation has developed through its New Directions Programs (e.g., the Nahum Goldmann Fellowship; Reaching Marginally Affiliated Jewish families, New Technologies and Jewish Education), should be replicated in other parts of the world by the Foundation.
 - e. In all of the above areas, efforts should be made to enlist the support and cooperation of other institutions in these programs because of the Foundation's limited resources.
- IV. To achieve all of the above aims, the Foundation's support to institutions should re-examined to support an expansion of the New Directions Programs.

The Foundation should encourage and involve institutions in actively developing programs which meet these new needs in creative ways, or support ongoing programs that effectively address them.

V. A sub-committee of the Foundation's Committee on Scope should review the many new programmatic proposals which were discussed at the meeting and develop special proposals for pilot projects in these areas. The committee paid tribute to the lay and professional leadership of the Foundation for its success in the innovative programs it has supported to date. VI. Finally, the members of the committee strongly endorsed the Foundation's mandate to re-construct Jewish cultural life after the Holocaust and preserve the Jewish legacy almost obliterated during the Shoah.

The members unanimously agreed that the Foundation must undertake the most cost-effective and creative means to address the areas the sub-committee will propose as pilot projects, as well as the Foundation's regular programs, to ensure the Foundation's successes, in light of the limited resources that the Foundation has at its disposal.

Man Ja.





March 23, 1995

Dear Dr. Hochbaum:

Enclosed for your consideration is a proposal for the creation of a Holocaust Victim's Database that will become an integral part of the Benjamin and Vladka Meed National Registry of Jewish Holocaust Survivors. Permit me to stress two aspects of the proposal.

The proposal is responsive to the tens of thousands of requests from survivors and their families for information on the dead. The absence of knowledge regarding the fate of those who were lost is a wound that requires closing, most especially during the final years of a survivor's life. Hundreds of thousands of people visit the Registry and after seeing the names of the living, their next request is for information on the dead.

All of our work will be made available to Yad Vashem so that this project should not be viewed as competitive but cooperative to the improvement of the resources at both institutions. Yad Vashem is fully conversant with our plans and this project should spur the further computerization of their names as well.

Thank you for this consideration.

Sincefuly fygurs

Michael Berenbaum, Director US Holocaust Research Center

Dr. Jerry Hochbaum Memorial Foundation for Jewish Culture 15 East 26th Street New York, New York 10010

cc: Rabbi Alexander Schindler Benjamin Meed



A Proposal in Support of

The Creation of

A Holocaust Victims Database

At The

United States Holocaust Memorial Museum

March, 1995

A HOLOCAUST VICTIMS DATABASE

Summary of Request

The United States Holocaust Memorial Museum (USHMM) is asking the Memorial Foundation for Jewish Culture to consider a grant of \$250,000, payable over five years, to support the Holocaust Victims Database project. The database will contain names of and documentary information about Holocaust victims. This database will fill a void because, currently, no such comprehensive database exists anywhere in the world. It is only fitting that it will be developed and housed in the United States Holocaust Research Institute, the scholarly division of the Museum.

Background

The United States Holocaust Memorial Museum's mission is to advance and disseminate knowledge about this unprecedented tragedy to a broad and diverse public, to preserve the memory of those who suffered, and to encourage its visitors to reflect upon the moral questions raised by the Holocaust and their own responsibilities as citizens of a democracy.

Its goal is to be a major focus of Holocaust and Holocaust-related studies in North America and the world. It is currently one of the most important global resources anywhere dealing with the history of the Holocaust and remembrance of its victims.

By virtue of its commitment to relate this unique history to contemporary events, the USHMM also acts as an advocate on behalf of current and future victims of genocide, mass murder, and racial and ethnic prejudice. It is a clarion call against indifference and inattention.

The USHMM strives to broaden public understanding of the history of the Holocaust through many kinds of programs. These include:

- o permanent and temporary exhibitions.
- o research and publication.
- o collecting and preserving material evidence, art, and artifacts relating to the Holocaust.
- annual commemoration of the Holocaust through the public program Days of Remembrance.
- distribution of educational materials and teacher resources as well as advice on curriculum development to schools and individuals throughout the United States.
- public programs and events designed to enhance understanding of the Holocaust and related issues including current world events.
- a registration of Jewish Holocaust survivors, gathered for posterity and substantiation of historical events.
- o the compilation, preservation and dissemination of first person oral histories.

Founded in December 1993, the United States Holocaust Research Institute's mission is to serve as an international resource for the development of research on the Holocaust and related issues, including those of contemporary significance.

The Institute consists of eight departments -- Academic Programs (including Academic Publications), Library, Archive, Photo Archive, Oral History Department and Archive, Film and Video Department and Archive, the Wexner Learning Center, and the Benjamin and Vladka Meed Registry of Jewish Holocaust Survivors.

The Institute fosters research in Holocaust and Genocide Studies, broadly defined. Fields of inquiry include, but are not limited to:

- -- Historiography and documentation of the Holocaust
- -- Ethics and the Holocaust
- -- Comparative genocide studies
- -- Impact of the Holocaust on contemporary society and culture

Other areas of concern include refuge and rescue, and propaganda and mass media as they relate to genocide.

The Institute welcomes a variety of approaches by scholars in history, political science, philosophy, religion, sociology, literature, psychology, and other disciplines. It especially encourages scholarly work that utilizes the extraordinarily rich archival materials that the Museum has collected in Eastern Europe, Germany, and the former USSR.

The Institute's collections cover a wide range of subjects pertaining to the Holocaust, its origins and its aftermath. The Institute pursues an active acquisitions program to gather materials of interest to scholars of the Holocaust because it recognizes the limited window of opportunity that exists for reasons of changing generations and possible political instability. Information regarding collections is made as accessible as possible to researchers.

Project Rationale and Description

The Benjamin and Vladka Meed Registry of Jewish Holocaust Survivors is a computer database of more than 90,000 names of Holocaust survivors and their family members. The idea for the Registry was conceived at the first international gathering of survivors in Jerusalem in 1981. Two years later, the meeting of the American Gathering of Jewish Holocaust Survivors in Washington, D.C. made it possible to create a list of almost 50,000 names of survivors and their immediate relatives. Thereafter, the Registry quickly developed into a large scale attempt to list all survivors living in the United States.

In April 1993 the Registry was transferred to the United States Holocaust Memorial Museum. Open seven days a week from 10 a.m. until 5:00 p.m., the Registry is now located on the fifth floor of the Museum in the U.S. Holocaust Research Institute. Visitors can access basic information concerning a survivor's wartime history as well as photographs, when supplied, using touch screen computers. The Registry serves as a resource for researchers, scholars, survivors and their families.

For the Registry's purposes, any person displaced by the racial, political and religious policies of the Nazis and their allies is considered to be a survivor. The Registry includes the names of survivors who are now deceased, but does not indicate that they have passed away. This information remains in the files of the Registry and is kept strictly confidential. Most of the survivors in the Registry emigrated to the United States or Canada following the war, but survivors living in other countries are also included.

Survivors and their children regularly visit the Registry as part of their pilgrimage to the Museum. So too, tens of thousands of Jews from all across the world visit the Registry to search for names of loved ones, those who survived and those who did not. The Registry also performs one additional important function; it is the place that recognizes the unique experience of the survivors and their central role in Remembrance as living witnesses.

Over the past two years, the Holocaust Museum has received tens of thousands of requests for information on missing relatives, on the fate of a loved one, on the quest for any bit of information about those who did not survive. This is the one crucial gap in the Registry, a gap made all the more evident by the success of the Registry in providing a name and some information about survivors.

Over the past quarter century Yad Vashem has gathered names the hard way, name by name, folder by folder, person by person. The Museum completely endorses this important effort and assists Yad Vashem in this essential project. According to current plans, it will take a decade or more for Yad Vashem to computerize these records and by then it will be too late for the survivors.

The Museum proposes an additional approach, complimentary not competitive, with Yad Vashem. It also proposes to share the information regarding names that it receives with Yad Vashem so that this effort can bear fruit on both sides of the continent for all segments of the Jewish world.

The Holocaust Museum has begun to develop a database containing names of and documentary information about Holocaust victims. Currently no such database, which might potentially hold millions of names, exists anywhere in the world although there are many small projects in various stages of completion.

The Victims Database project, which is being developed under the auspices of the Benjamin and Vladka Meed Registry of Jewish Holocaust Survivors, will use the latest technology to computerize deportation lists, ghetto and concentration camp rosters, forced labor lists, lists of survivors prepared at the end of the war, as well as many other types of lists that will assist the public interested in tracing individuals who disappeared during the Holocaust. The development phase of this project is expected to take at least five years.

Access

The Museum does not anticipate allowing public access to the database for at least three years. Eventually patrons will be able to enter a name, birthplace and any other relevant information and learn immediately what documentation exists about the person or community in question.

Large touch screen computers will make the information accessible to everyone, including individuals with limited computer experience.

Types of Documentation

The project will rely on the following types of sources:

- 1) documentation created by the perpetrators during the period 1933-1945
- documentation created by Jewish and other relief organizations before, during and after the war
- testimonial documentation (provided by surviving family members) such as that held in our own Survivors' Registry and the Hall of Names at Yad Vashem

Our conservative estimate is that at the present moment we have roughly 2 million names in the Museum. This number is a very low estimate because many collections in the archives have not yet been surveyed and the archives and library are acquiring new material on a regular basis.

Implementation

The Registry has begun to organize a network of volunteers to manually input selected collections of lists. Working with regional Jewish genealogy societies -- who have all expressed interest in computerizing Holocaust victim documentation -- we believe we could easily recruit a sizable number of volunteers. We estimate that, with 200 or so volunteers working at home on their own personal computers, we could computerize about 200,000 names in a year's time. The cost involved would be minimal, but there is the disadvantage that we would not be able to control productivity.

Funding Need and Request for Support

In order to ensure that the database grows by a minimum of 250,000 entries per year and also that a high degree of accuracy is maintained, we are seeking \$50,000/year for five years from the Memorial Foundation for Jewish Culture. The grant would be used in the following manner:

To hire a full-time project coordinator to prepare archival material, computer diskettes, and
user manuals to mail to volunteers doing data entry on their home computers. This person would
also trouble shoot with the volunteers and run quality tests on the data once it is returned to the
Museum.

\$23,000

2. To print out paper copies of microfilmed collections with lists of names. These copies would then be mailed to volunteers who would then input the names and data.

170 reels @ \$100/reel

\$17,000

Contract with a professional data entry company to enter roughly 50,000 names @ roughly .20 per entry.

\$10,000

In Closing

The United States Holocaust Memorial Museum is currently one of the most important resources anywhere dealing with the history of the Holocaust and remembrance of its victims. As a memorial, it is the Museum's responsibility to provide access to all information possible that serves to preserve remembrance of the six million victims of the Holocaust. The Museum would like to fulfill its responsibility by creating this Holocaust Victims Database that will ultimately hold millions of entries. With support provided by the Memorial Foundation for Jewish Culture, the Museum will be able to accomplish this goal.

March, 1995

15 East 26th Street New York, NY 10010 (212) 679-4074

Love -

March 15, 1995

Dr. Michael Berenbaum U.S. Holocaust Memorial Museum 1001 Roaul Wallenberg Pl SW Washington, D.C. 20024

Dear Dr. Berenbaum,

Rabbi Alexander Schindler asked me to write concerning his visit to the Holocaust Museum last summer, to discuss a submission by you to the Memorial Foundation for Jewish Culture. Six months have past and no submission has been made. As you know, the deadline date for submission of all Institutional applications was February 28.

Best wishes.

Sincerely yours,

Dr. Jerry Hochbaum Executive Vice-President

JH:jd

cc. Rabbi Alexander Schindler Mr. Benjamin Meed



λd.



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

March 29, 1995 27 Adar II 5755

Mr. Jack Spitzer P.O. Box 2008 Kirkland, WA 98083

Dear Jack:

Apparently I was in error when I told you I would be attending the meetings of the Claims Conference come June in Israel. I assumed that I was inasmuch the World Union, at Sol Kagin's suggestion, named me its representative to the Conference.

But when I checked with the office to get some of the details of that June 15th meeting, I was told by the secretary that I am not expected there inasmuch as I was named as a representative to the Board and this is an Executive Committee meeting on which I do not serve and which, therefore, excludes me.

I will proceed with my other plans accordingly.

I just wanted you to know that I will be unable to make those representations which we discussed at the meeting of our Administrative Committee.

With warm good wishes, I am

Sincerely,

Alexander M. Schindler

cc: Mr. Sol Kagin

Dr. Jerry Hochbaum



Man Fd.

January 19, 1995 18 Shevat 5755

Sallyann Amdur Sack, Ph.D. Editor Avotaynu 7604 Edenwood Court Bethesda, MD 20817

Dear Sallyann:

Forgive the brevity of my response, but your material arrived just as I had one foot out of the door. I am off to Augusta, Georgia, then points West and I won't return for another two weeks.

The Boris proposal is very interesting, but of course I have no way of judging it. Happily though, I am the Chairman of the Executive of the Memorial Foundation which lends support to ventures which seek to preserve the Jewish culture. This Foundation draws on sums which were given to it by the German Government many, many years ago. The funds are not sufficient to support this project, but we do have readers - people who are expert in the field, and I would very much like to have their evaluation of this proposal before we proceed.

If this should prove to be of worth, the Memorial Foundation might be able to help, but not very much since the sums we distribute are minuscule. On the other hand, we might be able to point you in the right direction for other foundation support and individuals who might be particularly interested in this venture.

All the very best to you. Rhea saw a copy of your letters and so she has your good wishes which she reciprocates of course.

Sincerely,

Alexander M. Schindler

7604 Edenwood Court, Bethesda, Maryland 20817 Phone 301-365-1395 Fax 301-469-9558

Sallyann Amdur Sack, PhD Editor January 2, 1994

Rabbi Alexander Schindler 515 East 72nd Street Apt. 37G New York, New York 10021

Dear Rabbi Schindler;

Perhaps you remember me as the cousin of Susie Payne who sits with Rhea and you at her family mitzvahs. I also think of you as the one who shares the same wedding anniversary with Larry and me-something easy to remember since that day long ago when Jeanne Rosenblum gave a shower for Rhea, Jeanne's new sister-in-law and me.

If my dear departed Malcolm Stern were still with us, he would be writing this letter to you, but since he is gone, there is no one else but me to do it.

As you can see, I have sent you a proposal. It was written by Boris Feldblyum, a Russian immigrant who came to the United States about fifteen years ago and whom I have known well for about ten years. If you read the proposal, as I hope you will, you will see that it is a plan to do nothing less than save the records of Jewish presence in the former Soviet Union now held in various archives in that area.

When Boris first told me his idea about a year ago, my reaction was that it was superb, but that I couldn't imagine where he would find the money for it. One of Boris' major assets is his steadfast persistence, and to his credit he has steadily continued to gather support, refine his ideas and look for financial backing.

A number of professional archivists and Jewish leaders here in the Washington area and even further afield endorse the idea and want to help bring it into being. What Boris still needs, however, is someone who can help him get access to potential contributors. I am convinced that if he has the opportunity to speak to individuals or foundation heads with the potential to support him financially, Boris will be able to demonstrate the excellence and value of his idea.

I would also love the opportunity to tell you some of the reasons



7604 Edenwood Court, Bethesda, Maryland 20817 Phone 301-365-1395 Fax 301-469-9558

Sallyann Amdur Sack, PhD

why I think that saving the incredibly rich records of individual Jewish lives in the former Pale of Settlement is so important. For me, it is related to my belief that teaching Jewish youngsters about their individual family history is one of the best ways of developing an appreciation for and love of being Jewish. I have seen it happen in my own and other families; In fact, I would love nothing better than to develop a program for all of Jewish religious schools in the United States (something they already have in Israeli schools, by the way). Among others, the kinds of records that Boris proposes to save would be essential to this kind of effort.

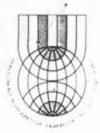
In recent years, I have had considerable dealings with archivists in the former Soviet Union. This has convinced me that we must follow Boris' path if we are to save the records of our heritage in those places. The vagaries of politics, lack of money, lack of interest, etc. just put these records at considerable peril. For example, recently a 19th century book of Jewish birth records, stolen from the Lithuanian State Archives (!) was offered for sale to me. I didn't buy it; I certainly don't want to do anything to encourage further theft. On the other hand, I have no illusions; someone else probably did buy it and the practice can only continue.

Of course, I know the immense demands on your time, but I hope you will want to help either by writing your own letter of support and/or by suggesting people to whom Boris might turn for the money he needs.

Sincerely,

Sallyann Amdur Sack, Ph.D.

Editor, AVOTAYNU



World Union For Progressive Judaism

האיגוד העולמי ליהדות מתקדמת

838 Fifth Avenue, New York, NY 10021 • (212) 249-0100 / 13 King David Street, Jerusalem, Israel 94101 • 2-203-452 FAX # 2-203-446 FAX # (212) 517-3940 Doine 24

January 30, 1995

Saul Kagan Claims Conference Suite 906 15 East 26th Street New York, NY 10010

Dear Saul:

With this letter I offer my formal resignation as a member of the Board of Directors of the Conference on Jewish Material Claims Against Germany, Inc., representing the World Union for Progressive Judaism.

I am confident future World Union representatives will only enhance our participation.

With kind regards,

Sincerely,

Rabbi Clifford M. Kulwin

Donald S. Day cc:

Rabbi Richard G. Hirsch

Rabbi Alexander M. Schindler



PRESIDENT: Mr. Donald S. Day (U.S.A.) VICE PRESIDENTS: Rabbi Dr. John Levi (Australia) Mr. Jack Jankes (South Africa) Rabbi Dr. Albert H. Friedlander (U.K.) Rabbi Dr. Jonathan Magonet (U.K.) MME. Collette Kessler (France) Rabbi Dr. Alfred Gottschalk (U.S.A.) Rabbi Dr. Alfred Gottschalk (U.S.A.) Rabbi Sheldon Zimmerman (U.S.A.) Rabbi Dr. Alexander M. Schindler (U.S.A.) Dr. Jonathan Livry (Israel) Mrs. Ruth Daniel (U.S.A.) Mr. Wolf Wolf (Brazil) Rabbi Dr. Hugo Gryn (U.K.) Mrs. Henrietta Cheanie (Canada) HON, LIFE VICE PRESIDENTS: M. Marcel Greisammer (France) Rabbi Dr. Moses Cyrus Weiler (Israel) Mrs. Norma U. Levitt (U.S.A.) Rabbi Dr. David H. Wice (U.S.A) CHAIRMAN OF THE EXECUTIVE COMMITTEE: Mr. Morton Kemper (U.S.A.) VICE CHAIRMAN OF THE EXECUTIVE COMMITTEE: Mr. Jeffrey Rose (U.K.) FINANCIAL SECRETARY: Mr. Marvin Novick (U.S.A.) TREASURER: Mr. Charles Lehmann (U.S.A.) CHAIRMAN OF PERSONNEL Rabbi Jerome R. Malino (U.S.A.) SECRETARIES: Mrs. Betty Golomb (U.S.A.) Mr. Joe Barnett (U.K.) ASST. SECRETARY: Mr. Martin Stretzer (U.S.A.) HONORARY LIFE SECRETARY: Dr. Jane Evans (U.S.A.) CHAIRMAN OF THE RABBINIC CABINET Rabbi Dr. Simeon J. Maslin (U.S.A.) PAST PRESIDENTS: Dr. Claude G. Monte (1926-1938) Rabbi Dr. Leo Baeck* (1938-1953) The Hon. Lily H. Montagu* (1954-1959) Rabbi Dr. Solomon B. Freehol* (1959-1964) Rabbi Dr. Jacob K. Shankman* (1964-1970) Rabbi Dr. Bernard J. Bamberger* (1970-1972) Rabbi Dr. Maurice N. Eisendrath* (1972-1973) Rabbi Dr. David H. Wice (1973-1980) Gerard Daniel (1980-1988) CHAIRMAN OF THE NORTH AMERICAN BOARD Mrs. Dolores Wilkenfeld (U.S.A.) EXECUTIVE DIRECTOR:

NORTH AMERICAN DIRECTOR: Mr. Marin Strezier (U.S.A.) DIRECTOR OF INTERNATIONAL AFFAIRS & DEVELOPMENT: Rabbi Clifford Mr. Kulwin (U.S.A.) DIRECTOR OF ISRAEL & FORMER SOVIET UNION OPERATIONS: Menachem Leibovitch (Israel) DIRECTOR OF EDUCATION.

World Union For Progressive Judaism

האיגוד העולמי ליהדות מתקדמת

838 Fifth Avenue, New York, N.Y. 10021-7064 • (212) 249-0100 / 13 King David Street, Jerusalem, Israel 94101 FAX # (212) 517-3940 02-203-447/8 • FAX # 02-203-446

January 18, 1995

Rabbi Clifford M. Kulwin World Union for Progressive Judaism 838 Fifth Avenue New York, NY 10021

Dear Cliff:

So you know, Dick and I have agreed to appoint Alex Schindler as a representative of the World Union to the Claims Conference. Enclosed find a copy of Alex's letter to me of January 3 together with a copy of Saul Kagan's letter to him of December 27.

Would you please send to Saul Kagan a letter of resignation as a member of the Claims Conference Board of Directors so that we can implement the change. Please copy me on it for my files. Thanks.

Don

DSD:csa

Enclosures

cc: Rabbi Alexander M. Schindler Rabbi Richard G. Hirsch



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

January 3, 1995 2 Shevat 5755

Mr. Donald Day Saperston & Day, P.C. 1100 M & T Center 3 Fountain Plaza Buffalo, NY 14203

Dear Don:

I didn't realize that I was complicating life as much as all that, but as you can see by the letter from the Conference on Jewish Material Claims Against Germany, it raises a problem of which I, at least, wasn't aware, and I hate to subject you to such a choice.

Maybe the technical requirements of the Claims Conference can be met if you indicate that should meetings be held in the United States, Cliff Kulwin will be the second official delegate, but should meetings be held in Europe or in Israel, Hugo Gryn will be the second delegate of the World Union.

I didn't realize that they were such sticklers for rules, but I suppose they have to have them for "self protection."

All the very best to you and Edy for the coming year. May it bring you nothing but joy and above all, good health.

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Fondly,

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Alexander M. Schindler

CONFERENCE ON JEWISH MATERIAL CLAIMS AGAINST GERMANY, Inc.

15 EAST 26 STREET . SUITE 906 . NEW YORK, NY 10010 TEL: (212) 696-4944 FAX: (212) 679-2126

December 27, 1994

Rabbi Alexander M. Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021-7064

Dear Alex:

I hasten to acknowledge your letter of December 20th concerning the decision of the World Union for Progressive Judaism to designate you as one of their representatives to Claims Conference. In order to formalize your designation it will be necessary for one of the two present designees of the WUPJ to resign. The current two designees are Rabbi Hugo Gryn and Rabbi C.M. Kulwin.

Our By-Laws provide: "If a vacancy shall occur in the Board of Directors by death, resignation, or otherwise, such vacancy shall be filled by the Board of Directors providing, however, that the Director elected to fill such vacancy shall be designated by the member which designated his predecessor." The official action by the Board of Directors is obviously a pure formality but it cannot be taken until we receive the resignation from one of the current directors who were designated by the WUPJ.

To sum up, please advise Donald Day that in order to comply with our By-Laws it will be necessary:

- for either Hugo Gryn or C.M. Kulwin to send to the (a) Claims Conference a letter of resignation as member of the Claims Conference Board of Directors, and
- (b) for the World Union of Progressive Judaism to notify the Claims Conference officially that you have been designated to replace the director who resigned.

I trust that these formalities will not present any problems so that your designation will be officially in order.

The very best for the New Year! Cordially yours,

SK/fr

Member Organizations: Agudath Israel World Organization, Alliance Israelite Universelle, American Gathering/Federation of Jewish Holocaust Survivors, American Jewish Committee, American Jewish Congress, American Jewish Joint Distribution Committee, American Zionist Federation, Anglo-Jewish Association, B'nai B'rith International, Board of Deputies of British Jews, Canadian Jewish Congress, Central British Fund for World Jewish Relief, Centre of Organizations Holocaust Survivors in Israel, Conseil Representatif des Institutions Juives de France, Council of Jews From Germany, Delegacion de Asociaciones Israelitas Argentinas, Executive Council of Australian Jewry, Jewish Agency for Israel, Jewish Labor Committee, South African Jewish Board of Deputies, Synagogue Council of America, World Jewish Congress, World Union for Progressive Judaism, Zentralrat der Juden in Deutschland.

Jd.

COPY

January 19, 1995 18 Shevat 5755

Mr. Jack Spitzer P.O. Box 2008 Kirkland, WA 98083

Dear Jack:

It was good to be with you and to see you looking so well.

On one minor matter: I have given some further thought to your proposal to include Hadassah as a member of the Memorial Foundation and to encourage the process of their admission. Aside from the fact that they really don't engage in cultural educational efforts in the true sense of the word as the Memorial Foundation perceives it, I think that it would be a political error to push for their admission now. The political climate is not ripe for it. I am absolutely convinced that they would join the forces of those who would transfer this entire endeavor to Israel and under the aegis of the Jewish Agency, which, of course, would mean that the money would be dissipated in the blink of an eye.

When I say Jewish Agency, I don't mean those who provide the funds, but rather the World Zionist Organization whose minions are most politicized and really would not take care of this precious heritage which is the inheritance not just of Israelis but of world Jewry.

You can take my word that Hadassah will be aligned with the WZO. They have for all these years, with a blind loyalty. Why add potential enemies until this particular issue is resolved?

All the very, very best. May you continue to be in good health and good spirit.

Sincerely,

Alexander M. Schindler



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

May

January 3, 1995 2 Shevat 5755

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All the very best to you and Edy for the coming year. May it bring you nothing but joy and above all, good health.

Fondly,

Alexander M. Schindler

CONFERENCE ON JEWISH MATERIAL CLAIMS AGAINST GERMANY, Inc.

15 EAST 26 STREET . SUITE 906 . NEW YORK, NY 10010 TEL: (212) 696-4944 = FAX: (212) 679-2126

December 27, 1994

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SK/fr

Member Organizations: Agudath Israel World Organization, Alliance Israelite Universelle, American Gathering/Federation of Jewish Holocaust Survivors, American Jewish Committee, American Jewish Congress, American Jewish Joint Distribution Committee, American Zionist Federation, Anglo-Jewish Association, B'nai B'rith International, Board of Deputies of British Jews, Canadian Jewish Congress, Central British Fund for World Jewish Relief, Centre of Organizations Holocaust Survivors in Israel, Conseil Representatif des Institutions Juives de France, Council of Jews From Germany, Delegacion de Asociaciones Israelitas Argentinas, Executive Council of Australian Jewry, Jewish Agency for Israel, Jewish Labor Committee, South African Jewish Board of Deputies, Synagogue Council of America, World Jewish Congress, World Union for Progressive Judaism, Zentralrat der

Juden in Deutschland.

December 28, 1995 25 Tevet 5755

Mr. Jack J. Spitzer

Memorial Foundation for Jewish Culture

9725 S.E. 36th Street, #304

Mercer Island, WA 98040

Dear Jack:

oul

Your plan for a Memorial Foundation "development committee" is interesting and one which I applaud. I am delighted to accept your invitation to serve and will do so gladly.

I do hope that you will provide ample lead time before calling meetings for this committee, for my own travel schedule is, as you know, quite frenetic and I consider this to be of the utmost importance and thus will not want to miss critical meetings. Perhaps Carmi would be good enough to check with my office before finalizing any meeting dates; that would be very much appreciated.

Again, all the best for 1995.

Sincerely,

Alexander M. Schindler

Jack J. Spitzer

President 9725 S.E. 36th St., Suite 304 Mercer Island, WA 98040 Phone: (206) 232-3510

Fax: (206) 232-9879

Dr. Jerry Hochbaum

Executive Vice President 15 East Twenty-sixth St New York, NY 10010 Phone: (212) 679-4074 Fax: (212) 889-9080

December 23, 1994

Rabbi Alexander M. Schindler 838 Fifth Avenue New York, NY 10021

Dear Alex:

As you know, the Foundation for the past 30 years has been doing a phenomenal job with modest resources. Fortunately, the German government has seen fit to recognize our achievements by additional contributions to our cause. But, our resources are still far too limited in terms of the challenges which are ours based upon our record of service.

Our Executive Vice-President, Dr. Jerry Hochbaum, has initiated some very important alliances with several foundations who have joined with us in specific ventures and permitted us, as a result, to expand our areas of service and effectiveness.

But, clearly, we need to grow and I, therefore, ask that you serve on a "development committee" which Carmi Schwartz will chair and on which other very qualified and able persons are being invited to serve.

The nature of this committee will be somewhat special because it is not our desire or intention to run fundraising campaigns which, in any degree either compete with our own members or are of a nature which would require significant staff involvement for implementation. What is contemplated is a very sophisticated and directed effort to sources that might be receptive to being allied with the Memorial Foundation.

I, of course, will be happy to serve on the committee in an ex-officio capacity and Dr. Hochbaum will provide our staff support.

You will shortly be advised of the date of the first meeting of the committee, but I would appreciate a communication from you either by telephone, fax or expedited mail confirming your willingness to serve in this very important capacity.

May I, at this time, also wish for you a very Happy New Year, a year of good health, happiness, productivity and peace.

Sincerely,

Jack J. Spitzer

JJS:er



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

December 20, 1994 17 Tevet 5755

Mr. Sol Kagan
Memorial Foundation for Jewish Culture
Claims Conference
15 East 26th Street
New York, NY 10010

Dear Sol:

As you can see by the enclosed letter and following our conversation earlier this month, the World Union has now appointed me as their representative to the Claims Commission.

Thanks for thinking of this way of involving me.

With fond good wishes, I am

Sincerely,

Alexander M. Schindler





RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

Men Ja.

December 20, 1994 17 Tevet 5755

Mr. Donald Day Saperston & Day, P.C. 1100 M & T Center 3 Fountain Plaza Buffalo, NY 14203

Dear Don:

I have your letter regarding the Claims Conference representation. Thank you so much for following up on that. Needless to say, I will give you regular reports of what transpires at these meetings.

Sincerely,

Alexander M. Schindler



PRESIDENT: Mr. Donald S. Day (U.S.A.) VICE PRESIDENTS: Rabbi Dr. John Levi (Australia) Mr. Jack Jankes (South Africa) Rabbi Dr. Albert H. Friedlander (U.K.) Rabbi Dr. Jonathan Magonet (U.K.) MME. Collette Kessler (France) Rabbi Dr. Alfred Gottschalk (U.S.A.) Rabbi Sheldon Zimmerman (U.S.A.) Rabbi Dr. Alexander M. Schindler (U.S.A.) (U.S.A.)
Dr. Jonathan Livny (Israel)
Mrs. Ruth Daniel (U.S.A.)
Mr. Wolf Wolf (Brazil)
Rabbi Dr. Hugo Gryn (U.K.)
Mrs. Henrietta Chesnie (Canada) HON. LIFE VICE PRESIDENTS. M. Marcel Greisammer (France)
Rabbi Dr. Moses Cyrus Weiler (Israel)
Mrs. Norma U. Levitt (U.S.A.)
Rabbi Dr. David H. Wice (U.S.A) CHAIRMAN OF THE EXECUTIVE COMMITTEE: Mr. Morton Kemper (U.S.A.) VICE CHAIRMAN OF THE EXECUTIVE COMMITTEE Mr. Jeffrey Rose (U.K.) FINANCIAL SECRETARY Mr. Marvin Novick (U.S.A.) TREASURER: Mr. Charles Lehmann (U.S.A.) CHAIRMAN OF PERSONNEL: Rabbi Jerome R. Malino (U.S.A.) SECRETARIES: Mrs. Betty Golomb (U.S.A.) Mr. Joe Barnett (U.K.) ASST, SECRETARY: Mr. Martin Strelzer (U.S.A.) HONORARY LIFE SECRETARY: Dr. Jane Evans (U.S.A.) CHAIRMAN OF THE RABBINIC CABINET: Rabbi Dr. Simeon J. Maslin (U.S.A.) Haddo Dr. Simeon J. Massin (U.S. PAST PRESIDENTS: Dr. Claude G. Monteñore' (1926-1938) Albbi Dr. Leo Baeck' (1938-1953) The Hon. Lily H. Montagu' (1954-1959) Rabbi Dr. Solomon B. Freehot' (1959-1964) Albbi Dr. Jacob K. Sharkiman' Rabbi Dr. Jacob K. Shankman* (1964-1970) Rabbi Dr. Bernard J. Bamberger* (1970-1972) Rabbi Dr. Maurice N. Eisendrath* (1972-1973) Rabbi Dr. David H. Wice (1973-1980) Gerard Daniel (1980-1988) *Deceased CHAIRMAN OF THE NORTH AMERICAN BOARD: Mrs. Dolores Wilkenfeld (U.S.A.) EXECUTIVE DIRECTOR: Rabbi Dr. Richard G. Hirsch (Israel) NORTH AMERICAN DIRECTOR: Mr. Martin Strezler (U.S.A.) DIRECTOR OF INTERNATIONAL AFFAIRS & DEVELOPMENT: Rabbi Clifford M. Kulwin (U.S.A.)

DIRECTOR OF ISRAEL & FORMER SOVIET UNION OPERATIONS: Menachern Leibovitch (Israel) DIRECTOR OF EDUCATION: Rabbi Joel Oseran (Israel)

World Union For Progressive Judaism

האיגוד העולמי ליהדות מתקדמת

838 Fifth Avenue, New York, N.Y. 10021-7064 • (212) 249-0100 / 13 King David Street, Jerusalem, Israel 94101 FAX # (212) 517-3940 02-203-447/8 • FAX # 02-203-446

December 16, 1994

PERSONAL AND CONFIDENTIAL

Rabbi Alexander M. Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021

Dear Alex:

Just a note to follow up on our telephone conversation about the Claims Commission. I understand that Dick has also talked to you about it. Both he and I agree that it would be very beneficial for you to be appointed a delegate of the World Union.

Please let me know if they need a formal designation.

Warmly

Donald S. Day

Donald S. Day/csa

DSD:csa

DICTATED BUT NOT READ

mem Fd.

October 3, 1994 28 Tishri 5755

Jack J. Spitzer #304, Globe Building 9725 S.E. 36th Street Mercer Island, WA 98040

Dear Jack:

Sorry for this delayed response to your letter of September 19, albeit I realize you are only returning from London in a day or two. Now that the holidays are over and we get back to five day work weeks, perhaps the accumulation of correspondence won't be so great...on the other hand, now the various organizational meetings begin full force!!

Be that as it may, Spielberg's attorney is Bruce Raimer and his telephone number is either 213 or 310 (L.A. area codes have changed in some locations) - 463-4863. I can't really arrange a formal introduction as I've never met him, we've merely talked on the phone a few times and he was very pleasant. I'm not even certain that his area of endeavor includes the new Foundation but you might take a chance and give him a call.

Jack, did you ever discuss with Israel Miller the matter or restitution for confiscated Jewish communal buildings and property and the need for the Memorial Foundation to convene representatives of the Jewish Agency, World Jewish Congress, and the Claims Conference in order to stake our own right to these funds? I think it would be well if we were to do so sooner rather than later lest in a vacuum we loose all of this to others.

Rhea and I join in sending fondest regards to you and Charlotte.

Sincerely,

Alexander M. Schindler

bu d. Jange

SPIELBERG TO DONATE 'SCHINDLER' PROFITS By Tom Tugend

LOS ANGELES, Aug. 29 (JTA) -- All of Steven Spielberg's personal profits from his Academy Award-winning film "Schindler's List" will go to the newly established Righteous Persons Foundation.

Creation of the foundation was confirmed by Chris Kelly, Spielberg's spokeswoman, although no formal announcement will be made until Oct. 1, when the foundation director, Margery Tabankin, will begin her job.

Tabankin is a longtime head of the Hollywood Women's Political Committee and served as director of Volunteers in Service to America during the Carter administration.

The foundation's endowment has not been determined, said Kelly, who would not comment on a rumored figure of \$25 million.

One focus of the foundation will be Holocaust education, although its scope is expected to extend to other Jewish causes.

Numerous proposals from Jewish organizations and institutions have already been received, Kelly said.

name not in , file - Con't recoel -Dick doesn't no clue Comment Color

15 East 26th Street New York, NY 10010 (212) 679-4074

Jack J. Spitzer
Chairman. Executive Committee
#304, Globe Building
9725 S. E. 36th Street
Mercer Island, WA 98040
Phone (206) 232-3510
Fax (206) 232-9879

September 19, 1994

5

Rabbi Alexander M. Schindler Union of American Hebrew Congregation 838 Fifth Ave. New York, NY 10021-7064

Dear Alex:

May I draw your attention to the enclosed brief story of the establishment of the "Righteous Persons Foundation" established with Steven Spielberg's profits from "Schindler's List".

I recall your stating you know Spielberg's attorney who probably set up the Foundation.

Can you arrange an introduction for me (and phone and fax numbers) to the Foundation Director when I am in Los Angeles in October.

My warmest regards.

Sincerely,

Jack J. Spitzer

Enclosure





RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

September 9, 1994 4 Tishri 5755

Dr. Jerry Hochbaum <u>Memorial Foundation</u> for Jewish Culture 15 East 26th Street New York, NY 10010

Dear Jerry:

It was good talking with you. As I told you, my meeting with Singer went rather well. He had no kicks about being appointed to the Executive Committee - - at least he expressed none to me.

The only item concerning the Memorial Foundation which he raised with me (we had several WJC matters to discuss) related to his desire to have a meeting of WJC, the WZO and the Claims Conference to be convened by us in order to consider the matter of properties that will be turned over to the Jewish community by the German government and hopefully by other European States.

As I told you also, I discussed this with Jack Spitzer, who indicated that he would like to be at the meeting himself and that before convening such a meeting, he wants to have a private conversation with Israel Miller. I hope that he will do so soon.

Singer and I also got to talking about the Lubavitcher Hasidim and in this context I wondered how a movement can survive without a charismatic leader. I asked him whether he knew how many Bratslaver Hasidim there are still around. He told me that several years ago he was in Uman and there were 4,000 people from all over the

September 9, 1994 Dr. Jerry Hochbaum Page two

world to pray and plead at the graveside of their rebbe, and this was 200 years after his death (as you know, no successor was ever appointed to Reb Nachman and that is why they call them not just the Umaner or Bratslaver Hasidim, but also the "toite" Hasidim).

This is really a remarkable phenomenon. Is tells me that this has passed on from generation to generation for nearly two centuries and approximately one-third of those who were there came from Israel and the others from different parts of Europe. If there were 4,000 at this occasion, there must be another 40,000 some place else in the world. Think of the machinery that had to be set up in order to plan this event, not just transportation and kosher food, but everything else required, and mind you this was kept up under Communist rule!

To make a long story short, this led me to think that it might be interesting from every perspective - not just religious, but also sociological - to learn how they managed to stay alive and how they have continued from generation to generation seemingly without even a central administrative mechanism and certainly without a national leader. Do you think we could find some doctoral student who might devote himself to such a study? I think it would be fascinating.

Again, all the best for the New Year. May you and those you love enjoy a full measure of good health, happiness and fulfillment.

Sincerely,

Alexander M. Schindler

Jack J. Spitzer

President 9725 S.E. 36th St., Suite 304 Mercer Island, WA 98040 Phone: (206) 232-3510

Fax: (206) 232-9879

Dr. Jerry Hochbaum

Executive Vice President 15 East Twenty-sixth St New York, NY 10010 Phone: (212) 679-4074 Fax: (212) 889-9080

November 10, 1994

Rabbi Alexander M. Schindler U. of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021

Dear Alex:

I look forward to our communication and association on many productive occasions as we work together to further the mission of the Memorial Foundation.

Dr. Hochbaum is now in South America. When he returns, we will be meeting in New York for some planning.

But, when the enclosed letter from Noach Flug, who is a member of our Board arrived, with indication that it was being sent to each of you, I felt an immediate answer was required...and shared with you.

With warmest regards and best wishes, I remain

Sincerely,

JJS:er

Enclosure

Hoge your trip to Mexico was success ful. Please call when you return.

Jack J. Spitzer
President
9725 S.E. 36th St., Suite 304
Mercer Island, WA 98040
Phone: (206) 232-3510
Fax:: (206) 232-9879

Mr. Noach Flug
Secretary General Center of Organizations
of Holocaust Survivors in Israel
Hechalutz Street, 68/2
Jerusalem, ISRAEL

Dr. Jerry Hochbaum

Executive Vice President 15 East Twenty-sixth St New York, NY 10010 Phone: (212) 679-4074 Fax: (212) 889-9080

November 9, 1994

Dear Noach:

Your fax of November 4 was on my desk when I arrived at my office this morning.

I have no intention to debate your characterization of our 1994 biennial meeting except to insist that the meeting was conducted in complete accordance with our by-laws and rules of procedure set forth to maintain democratic process. No rulings by the chair were discriminatory.

You can be assured that the loss of voting rights and other privileges by member organizations not current in dues payment has been repeatedly brought to the attention of such organizations by our treasurer.

Your reference to a candidacy being denied because that candidate was not present while another candidacy of a person absent was accepted misses the point. The difference was that the accepted candidate had confirmed to the chairman of the nominating committee his willingness to serve if elected; in the case of the candidate suggested from the floor, there was neither such advice to the nominating committee nor was there a statement in writing by the possible candidate of his willingness to serve if elected.

I appreciate your bringing to my attention the action taken to provide simultaneous translation to do business in Hebrew as an additional official language at our biennial Board Meetings. We will do our best to insure this happens.

Your assertion that the chair accepted "on the spot" a decision that priorities in the allocation of funds should be changed is in error. The allocation of funds proceeds in the manner set forth in the by-laws and in established policy, until either are properly amended.

May I remind you that one of the first heinous actions of the Nazis was the bonfires of the books in an effort to destroy Jewish culture, the culture of the "People of the Book". This is the Memorial Foundation's mission, built on the ashes of those bonfires, to rebuild Jewish culture, which includes the whole past and future history of our people, including that horrendous twelve years of the Holocaust. Be assured that from our very beginning,



Mr. Noach Flug, November 9, 1994

education and research about the Holocaust has been a priority for the Memorial Foundation. Yad Vashem, and our very active Holocaust Committee will testify to that.

You made the assertion that the proportion of funds allocated to administration is too high. Please be specific or rescind your charge.

You charge that no successful effort was carried out to increase the funds of the Foundation. You should know that, by policy, the Memorial Foundation does not conduct the usual organizational fund raising to avoid competing with our own member-organizations, most of whom, if not all, do their own fund-raising. On the other hand, a contact I initiated resulted in an additional gift from the German Government of ten million DM in 1993-94. Dr. Hochbaum has been successful in developing joint ventures with a number of foundations enabling us to expand our projects and effectiveness. Our leadership has been trying for years to collect an obligation of one million DM plus interest. And, we are now in the process of seeking funds from both the Claims Conference and the W.J.R.O.

If you or your organization would be prepared to make a meaningful financial contribution to the Memorial Foundation for its work, it will be both welcome and appreciated.

Your statement that the Memorial Foundation should move its central office to Jerusalem because a majority of the Jewish people is living in Israel is as irrational as your "facts" are erroneous. The Israeli Embassy in Washington, D.C. advises that there are 4,340,000 Jews living in Israel. The American Jewish Yearbook reports 12,800,000 Jews in the world, and 5,800,000 Jews in the United States.

But where Jews live is not the criterion as to where our office shall be located. Our clientele is world Jewry. Even more important is that our highly qualified professional leadership and our dedicated staff all live in the vicinity of our present office; there is no justification to uproot or terminate them by a move to Jerusalem.

As President, I have and accept the responsibility that the various committees of the Memorial Foundation fulfill their respective functions.

Since you indicate that copies of your letter were sent to all members of the Executive Committee, I am sharing this reply with them.

Sincerely,

Jack J. Spitzer

JJS:er

Executive Committee of the Memorial Foundation for Jewish Culture

מרכז ארגונים של ניצולי שואה בישראל CENTRE OF ORGANIZATIONS OF HOLOCAUST SURVIVORS IN ISKAEL 11. אמיל בוטה ד, ונד אוזקירושלים, ומוף. טלפון אא 22-231 (מכתף בקס: 17:17-18)

November 1, 1994

Mr.Jack Spitzer-President Memorial Foundation for Jewish Culture 15 East 26 th Street New York N.Y. 10010

Dear Mr. President.

1.We alrowledge hereby the receipt of the summeries of decisions taken at the biannual meetings of the Board of Trustees and the Executive Committee in Riga in June 1994.

2. Formally the summeries contain most of the decisions accepted during the sessions of the meetings, however it is our strong conviction, that this not a complete and representative picture of what has happened in Riga.

The real picture of the state of affairs in the Memorial Foundation is entirely different as was well demonstrated during the Biannual in Latvin.

According to our feeling, and this feeling was shared by numerous members of the Board of Trustees who have also attended the turbulent meetings, the proceedings of the conference were conducted in an extremely undemocratic manner. The officials who directed the meetings used the power invested in them ex officio in a way which was contradictory to our perception of democracy and to the spirit of the Foundation:

-the right to vote was denied to a number of member organizations based on a pharagraph of the By-laws, which was never enforced in practice and unprecedentedly were used this time only when it was convenient to the Chair in enforcing its own previously accepted decisions.

-Moreover, if it was suddenly decided that lack of payment of the membership less will cause the cancellation of voting right of a delegation, all member organizations should have been warned in advance to that effect.

-In other cases regulations of the By laws were used in a discriminatory manner, sometimes, when it was opportune, they were applied with meticulous punctuality, sometimes when it fitted the interest of those who run the meetings, they were ignored completely.

For example: A candidate nominated to one of the posts by one of the delegations and supported by several others, was rejected offhand because as it was said "he was not present", but at the same time another candidate, proposed by the Chair, was accepted without hesitation even though he was absent.

-Even a minor request to postpone a vote for several hours was put to a personal vote and rejected, even though there is no such provise in the By-laws.

-In one case a written statement was demanded from a candidate, on his agreement to serve in the position, but at the same time another candidate was accepted without any mentioning this requirement.

-the decision taken unanimously by all the members of the Board of Trustees to declare the Hebrew language as an additional official language of the Foundation, is omitted from the summaries circulated.

4.Several other suggestions, proposed by delegates in financial matters, which were accepted on the spot by the

Chair, are also omitted from the summarios,

 According to our understanding the determination of priorities in the allocation of the tunds should be changed, and a more streamle percentage of the whole should be dedicated to keeping alive the memory of the Holocaust.

Since the funds of the Foundation are originating from a donation given by the German Government as part of compensation for the sufferings and death of millions of jews under the Nazi rule in the dark years of the Holocaust and since one of the major factors which unites all the jews all over the world is this common historical trauma, it is imperative that this important area be covered by the allocation of the Foundation more generously.

With all respect and understand the tremendons importance of religious questions, these problems are not the only important ones for the majority of the Jewish people and therefor there should be an increase in the allocations for Holocaust-related problems.

Moreover, we are convinced that the proportion of funds allocated to administration in our organization is too high, especially when we take into account, that no successful effort was carried out by this administration to increase the amount of funds of the Foundation.

5. We are of the opinion, that major changes should be carried out by the Foundation in order to accomplish its goals determined at the time of its creation:

-Since the majority of the Jewish people is living in the State of Israel the Institutions of the Memorial Poundation should be moved to Jerusalem, the Capital of Israel.

-Since one of the major objectives of the Memorial Foundation is the upkeeping of the memory of the Holocaust, a major change should be decided upon concerning the allocation of its resources in order to increase the funds allocated to the rememberance of the Holocaust and to education to the values and consequences that should be drawn from this unprecedented. Iragic event in the history of mankind. More effort should be put on the strugle against the denial of the

-Organizations representing the survivors of the Holocaust should be given proper representation in the executive organs of the Foundation.

-More emphasis should be given to a massiv effort of fund-raising in order to multiply the financial potential of the Foundation, until now this field was almost completely neglected.

-We also suggest that in the coming Executive Meeting a decision be taken to elect a new Allocation Commettee until the end of this year and this body should revise the priorities and principles of allocations according to the needs of all members of the Organization

6.We know that all the proposals mentioned above are all supported by the Jewish Agency, the Jewish Congress and other member-organizations of the Foundation.

7. We will be very glad to discuss all this points with You as soon as possible in order to prepare jointly the proposals to be presented to the Board of Trustees for approval.

Yours sincerely

Secretary General

Center of Organizations of Holocaust Survivors in Israel

N. Flug.

October 17, 1994 12 Heshvan 5755

TO: Paul Rockfeld

From: Edie Miller

Please make payment on the enclosed. it is correct, we pay \$2,000. per annum membership dues to the Memorial Foundation.

15 East 26th Street New York, NY 10010 (212) 679-4074

October 3, 1994

fle

Mr. Avner Shalev Chairman of the Directorate Yad Vashem Martyrs' and Heroes' Remembrance Authority P.O.B. 3477 Jerusalem 91-034, Israel

Dear Avner:

I am writing to inquire about the status of the Holocaust Manifesto. Almost four months have passed since the meeting of the Foundation in Riga at which we announced the program for Holocaust education and we still have not received the final draft of the Manifesto. A number of our officers are concerned.

Please advise us of its status and when we can get the final draft.

Look forward to hearing from you in the near future.

Warm regards.

Sincerely yours,

JH:mb

cc:

Rabbi Alexander Schindler

Mr. Jack Spitzer Dr. Joseph Burg Prof. Yisroel Gutman Dr. Jerry Hochbaum Executive Vice President



MEMORANDUM

Ja

2 Page Fax

September 23, 1994 18 Tishri 5755

From: Edie Miler

To: Dr. Jerry Hochbaum

Here's the design - if ok can get flat to you - or maybe someone can pick it up here...you can then run it as is and also run some copies with your name and Jack's covered over...no need to do second flat...

Let me know if OK and how to get to you.





September 8, 1994

Pat --

The Memorial Foundation Chairman decided he wants the old logo back but blown up and placed on tope right -- instead of the one you now have....thus the logo need not be used on the bottom of the page...and no fax number...

The director thought his name should be on\ the right and the president on the left -- I said that would be off balance, nicer to keep one above the other as you have..what do you think?

Sorry to be such a pest..out of my hands...

Edie

MEMORANDUM

2 Page Fax

August 24, 1994

Edie Miller to Dr. Jerry Hochbaum

Here's how the letterhead looks - with fax number and logo. The larger logo popped out of the page and looked too busy so they made it smaller - hope that's OK with you.

If you like we'll get the master to you to have the letterhead made up

The closest we came to the blue you liked as #3005 PMS ink blue and I will get the name of the company as soon as I can

By the way, did Jack Spitzer ok the design? Regards.





15 EAST 26TH STREET, NEW YORK, NY 10010 • 212-679-4074

Jan A

MEMORANDUM

One Page Fax

August 18, 1994 11 Elul 5754

TO: Dr. Jerry Hochbaum

From: Edie Miller

Thanks for the logo. I've given it to our art department to include on the draft letterhead. It will probably appear on the bottom of the page, as is now the case.

Do you want the Foundation's fax number as well as the phone number?

Alex urges you to place the president's name as well as your own on the letterhead...Let's discuss. You can also do two letterheads - one sans any names and one with names.

Have found a very good match on the color. Do you want one or two colors for the printing - can be all blue or black and blue. When letterhead is approved we'll have to discuss where it is to be produced...here or elsewhere.. Also, do you want an ivory or white paper and what quality. I presume the envelopes will be printed with same design .

Let's talk next week...am taking day of tomorrow.

Shabbat shalom!



15 East 26th Street New York, NY 10010 (212) 679-4074

Jack J. Spitzer, President Dr. Jerry Hochbaum, Executive Vice President

889-9080



15 East 26th Street New York, NY 10010 (212) 679-4074

August 18, 1994

Ms. Edie Miller Union of American Hebrew Congregations 838 Fifth Ave. New York, NY 10021

FAX # 570 0895

Dear Edie:

I am faxing a piece of our stationery on which our logo appears at the bottom. As the color is not visible in the fax, I'm also sending a copy of the stationery by mail.

It was good talking with you yesterday.

Warmest wishes to you for a New Year of peace and good health.

Sincerely yours,

JH:mb enc.

Dr. Jerry Hochbaum Executive Vice President 5

PS: I am also enclosing a copy of the Summary of Decisions taken at the Foundation's Executive Committee meeting in Riga for Rabbi Schindler, which he requested yesterday.



מדינת ישראל دولة اسرائيل STATE OF ISRAEL

رئيس الدولة THE PRESIDENT

חנשיא

3

Jerusalem, 12th July, 1994

Rabbi Alexander Schindler, President, Union of American Hebrew Congregations, 838 Fifth Avenue, New York, N.Y.10021, U.S.A.

Dear Rabbi Schindler,

Upon the conclusion of the Dialogue with representatives of Jewish communities from around the world and Israel, I would like to thank you for your participation.

I see this first meeting at the President's Residence in Jerusalem as the beginning of an effort to redefine relations between Israel and the Jewish communities and to reassess the challenges we approach towards the 21st century.

For me the Dialogue contributed to a better understanding of the problems facing us and, although I regret we did not have the opportunity for a more extensive exchange of views among the participants, I trust that you share my impression. I believe that one of the major conclusions drawn from the discussions is that now is the time for us to work out a new agenda of our relations. With all due respect to the questions of centrality, Jerusalem and Babylon, negation of the "Galut" or the legitimacy of Jewish life in the diaspora, they do not address the major challenges we face.

In our discussions, we focused on the need to strengthen our ties as well as the need to revitalize Jewish education, the knowledge of Hebrew and Jewish culture as a uniting bridge. We succeeded in raising the mutual awareness of the importance of our relations and of the challenges and opportunities we face. Now we must build on this basic achievement and find ways to continue discussing these questions so that we will be able to form a working plan which will unite us in partnership.



מרינת ישראל دولة اسرائيل STATE OF ISRAEL

رئيس الدولة THE PRESIDENT

חנטיא

I know how difficult the task ahead of us is and how long the process will be, but I am prepared to dedicate time and energy to this important endeavour.

As I mentioned at the conclusion of the Dialogue, I intend to appoint a Presidential Advisory Committee of 12 members and hope that I will be able to formally announce its establishment by the end of next month.

I would appreciate hearing your views and suggestions on the questions raised above and other related matters. These will be shared with the committee when it is formed.

With my very best wishes and thanks,

Sincerely

Ezer Weizman

August 9, 1994 2 Elul 5754

Mr. Jack J. Spitzer 9725 SE 36th, #304 Mercer Island, WA 98040

Dear Jack:

Your travel schedule runs mine a close second! But I must say, you look none the worse for the wear and tear, as a matter of fact, you look terrific.

It was good to see you and to spend time with you. I felt that we accomplished quite a bit over the few hours we were together.

Thanks for the tentative list. It looks fine to me and we'll have a chance to discuss it further when Jerry returns.

With warm regards from house to house, I am

Sincerely,

Alexander M. Schindler

15 East 26th Street New York, NY 10010 (212) 679-4074

August 5, 1994

Q PM

Rabbi Alexander M. Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021

Dear Alexander:

Back home after our epochal meeting in Riga, I look forward to the great privilege of working with you in furthering the mission of the Memorial Foundation.

It is my hope and trust that you, as a representative of your prestigious organization, will be actively and constructively involved in that mission.

I am also greatly interested in learning the ways in which you communicate to your organization our function and achievements. Won't you be kind enough to share with me anything that you may have in written form which conveys that communication.

I welcome your suggestions and recommendations as to how we might strengthen our organization. It is my feeling that we, after 30 years of operation of the Foundation, need to review and examine into our operation to ensure that we are doing the best possible job, within our resources.

May I, at this early date, express my very best wishes for a happy New Year, a year free of the horrendous bombings which have sought to intimidate our resolve, and a year of progress toward a meaningful and working peace in Israel.

Jack J. Spitzer
President

Jack J. Spitzer
President

Dane Met with Julie Berman and will share

with your (enclosed) the committee we discussed

outh of Dane Goldman will get us the hudget detail

Dane Goldman will get us the hudget detail

the individual allocations are almost 60 70

of the 94-96 hudget

of the 94-96 hudget

MFJC WITH YOV AND DININER.

at the very least, to be discussed with you and Derry Work bours. Please favor me with your reaction. JULIUS BERMAN, 0 CHAIRMAN MENACHEM ELON (2) (It she comes to a.y.) CHERYL MARINER 3 BOB GOODKIN VLADKA MEED (5) ISRAEL SINGER (6) Leon Levy DONALD DAY ALAM ROSE BERNICE TANNENBAUM (W.Z.O.) Horrice Sterm (0) MICHAEL SCHNEIDER JACK J. Spitzer ALEX SCHINDLER OBVIOUSLY EACH of the ABOVE, It WE AGREE HAVE TO ACCEPT this Responsibility.

JACK J. & CHARLOTTE SPITZER

SCHEDULED ITINERARY

August 1, 1994

DATES	EVENT	LOCATION	PHONE / FAX
A 1 0#	Claire Conf	W. H. of A. a. d.	(212) 255 2000
August 4-8*	Claims Conference & Memorial Foundation	Waldorf Astoria 301 Park Avenue New York, NY 10022	(212) 355-3000 (212) 421-8103 - Fax
August 9-15	Enjoying Home	9725 SE 36th, #304 Mercer Island, WA 98040	(206) 232-3510 (206) 232-9879 - Fax
August 16-17*	Pacific Linen	Westin Edmonton Hotel 10135 100th Street Edmonton, Alberta	(403) 426-3636 (403) 428-1454 - fax
August 17th9:30 a.m 3:00 p.m.		Vencap Equities	(403) 420-1171
		1980 Manulife Place 10180 - 101 Street Edmonton, Alberta	(403) 429-2451
August 18-19	B.B.Y.O. Convention	Pearlman Camp Starlight, PA	
August 20-25	B'nai B'rith International Convention	Hyatt Regency 151 E. Wacker Drive Chicago, IL 60601	(312) 565-1234 (312) 565-2966 - Fax
August 25-26		Palmer House 17 E. Monroe Street Chicago, IL 60690	(312) 726-7500 (312) 263-2556 - Fax
August 27-Sept 18	Enjoying Home	9725 SE 36th, #304 Mercer Island, WA 98040	(206) 232-3510 (206) 232-9879 - Fax
Sept 19-30		Paris, France	
Sept 30-Oct 4		London Hilton on Park Lane 22 Park Lane London, ENGLAND W1Y4BE United Kingdom	011-071-493-8000 011-071-493-4957 - Fax
October 6-18	Enjoying Home	9725 SE 36th, #304 Mercer Island, WA 98040	(206) 232-3510 (206) 232-9879 - Fax
October 19-23	ADL of B'nai B'rith	c/o Dr. & Mrs. Leonard Linde 2733 South Manning Los Angeles, CA 90064	(310) 553-3060 (310) 836-4632 - Fax

Jack J. & Charlotte Spitzer Scheduled Itinerary			August 1, 1994 Page 2
Oct 24-Nov 3	Enjoying Home	9725 SE 36th, #304 Mercer Island, WA 98040	(206) 232-3510 (206) 232-9879 - Fax
November 4-6	U. J. A.	Sheraton Grand Torrey Pines Hotel 10950 N. Torrey Pines Rd. La Jolla, CA 92037	(619) 558-1500 (619) 450-4584 - Fax
November 7-30	Enjoying Home	9725 SE 36th, #304 Mercer Island, WA 98040	(206) 232-3510 (206) 232-9879 - Fax
December 1-8	N.C.O.A.	Washington Hilton Towers 1919 Conn. Ave., N.W. Washington, DC 20009	(202) 483-3000 (202) 265-8221 - Fax
December 8-12	Memorial Foundation & J.D.C.	Waldorf Astoria 301 Park Avenue New York, NY 10022	(212) 355-3000 (212) 421-8103 - Fax
December 13-31	Enjoying Home	9725 SE 36th, #304 Mercer Island, WA 98040	(206) 232-3510 (206) 232-9879 - Fax

^{*}Jack alone.

When home is shown as Mercer Island, the office telephone number is given. Our home telephone number is (206) 823-6111. For updated information, call Elona Rowe at (206) 232-3510.

15 East 26th Street New York, NY 10010 (212) 679-4074

Jack J. Spitzer

Whairman. Executive Committee
#304, Globe Building
9725 S. F. 36th Street
Mercer Island, WA 98040
Phone (206) 232-3510
Fax (206) 232-9879

\$ 50 56 W

July 13, 1994

August 5, 1994

From: Rabbi Alexander M. Schindler

TO: Pat Vallone

A favor please.

Through me and others, the Reform movement is involved in the work of the Memorial Foundation for Jewish Culture, an international organization based in NYC. I would be most grateful if someone in our art department might seek to design a letterhead with a bit more style and pizazz than the enclosed sample.

Many thanks.

August 15, 1994 8 Elul 5754

Mr. Jack J. Spitzer #304 Globe Building 9725 S.E. 36th Street Mercer Island, WA 98040

Dear Jack:

At my request, one of our staff artists designed the enclosed letterhead for the Memorial Foundation. The nine branch Chanukiah has to be changed to a seven branch menorah but that's not a problem if you approve of the concept. I'll be seeing Jerry later this week and will share the sketch with him.

With warm regards.

Sincerely,

Alexander M. Schindler



ההסתדיה הציונית העולמית World Zionist Organization

הסוכנות היהודית לארץ- ישראל The Jewish Agency for Israel



FOR YOUR INFORMATION

יחיאל לקט, יו"ר ההנהלה בפועל Yehiel Leket, Acting Chairman of the Executive

4 August 1994

Dr Jerry Hochbaum Executive Director Memorial Foundation for Jewish Culture

Dear Dr Hochbaum,

I received your letter of June 22, 1994 regarding the election of the World Zionist Organization to the Foundation's Executive Committee, and I can inform you that I will serve on the Executive.

As you know, could not attend the Bi-Annual Convention in Riga, and comy great regret I was notified that the Convention did not elect the Chairman of the World Zionist Organization to the post of Vice President of the Foundation. The WZO cannot accept this decision.

Since the inception of the Foundation, all the Chairmen of the WZO have served as Vice President. I understand, that according to the By-Laws, there is a possibility of electing five vice presidents and this quota has already been filled.

Therefore, we request that the By-Laws be amended, if necessary by referendum, to add an additional Vice President, and that should be the Chairman of the World Lionist Organization.

I will be meeting Mr Jack Spitzer and will speak to him too about this subject.

Yours sincerely

Yehiel Leket

CC: Mr Jack Spitzer

the

MEMORIAL FOUNDATION FOR JEWISH CULTURE

EXECUTIVE COMMITTEE MEETING

RIGA, LATVIA June 13, 1994

Summary of Decisions Taken

- The Executive Committee unanimously approved all grants and cancellations listed in the 1994-1996 Allocations Book.
- 2. After hearing the appeal by the World Federation of Jewish Fighters, Partisans and Camp Inmates, the Executive Committee recommended to the Board of Trustees that the allocation to Yad Vashem for the 50th Anniversary of the Liberation, preparation and publication of educational materials dealing with the liberation (project #94-0765-07), be vacated and replaced with an allocation for that same project to the World Federation, working in conjunction with Yad Vashem, in the amount of \$25,000.
- The Executive Committee approved the report of the Investment
 Committee. Carmi Schwartz, the Foundation's treasurer, advised the
 group that final payment had been made for the grant of 10 million DM
 received from the Federal Republic of Germany.
- 4. The report of the Committee on Administration was approved by the Executive Committee. Mr. Jack Spitzer made special mention of the decision of the Committee on Administration to request from the World Jewish Restitution Organization, negotiating with former Communist

countries for the return of Jewish properties, that the Foundation receive a portion of these funds derived from the sale of heirless properties, consonant with the original principles of the negotiations conducted by the Foundation's first President, Nahum Goldmann.

- 5. The Executive Committee approved the report of the Treasurer and the Foundation's budget for 1994-1996 as presented in the book of documents. The Executive Committee recommended to the Board of Trustees that the budget be reviewed again at the next Executive Committee meeting. If investment income significantly exceeds that projected in the budget, the Executive Committee may make revisions in the allocations. However, no allocations were to be reduced.
- 6. A letter from Mr. Yehiel Leket, Acting Chairman of the Jewish Agency, which was received several days prior to the meeting, requesting numerous changes in the Foundation's By-Laws was read to the Executive Committee (see attached). The chairman of the Executive Committee had responded that in accordance with the Foundation's by-laws it was too late to be considered at the Riga meeting. The Executive Committee decided that the proposed changes in the By-Laws be taken up by the Executive Committee at its next meeting, and the request that the Jewish Agency be admitted as a member of the Foundation, also contained in that letter, be referred to the Foundation's Membership Committee.



לשכת יו"ר ההנהלה Office of the Chairman of the Executive

The World Zionist Organization, a member organization of the Memorial Foundation for Jewish Culture Inc. (herein "the Corporation") hereby gives notice of the following resolutions it would like to bring before the Board of Trustees of the Corporation, scheduled to take place on June 15, 1994:

- 1. Be it hereby resolved that the Jewish Agency for Israel be admitted as a member of the Corporation (Article 1-Section 3).
- 2. Be it hereby resolved that the By-Laws of the Corporation shall be amended as follows:
- a. Notice of general meetings of the Corporation shall be sent to each Member Organization not less than 30 days nor more that 60 days before the time set for the meeting (AII-S1).
- b. Any actions taken, committees appointed, commitments made, or undertakings given by or under the authority of the Executive Committee shall be binding on the Corporation, provided they have been approved by members from at least 3 countries, including the representatives of the World Zionist Organization and the World Jewish Congress. (AIII-S1(b)).
- c. General meetings of the Corporation shall be held every two years and at least every 4 years in Israel (AIII S5).
- d. Article III Section 7 to be abolished.
- e. Meetings of the Board of Trustees may be held without notice, provided that there is a quorum which includes at least one member from the World Zionist Organization and one member from the World Jewish Congress. (AIII-S8)



ההסתדרות הציונית העולמית

World Zionist Organization



Office of the Chairman of the Executive

לשכת יו"ר ההנהלה

-2-

- f. An office not filled by the Board of Trustees may be filled by the Executive Committee in session only and not by mail ballot. The Executive Committee shall also have the power to fill vacancies in any office from the same organization from which such vacancy has occurred. (AIV-S1)
- The number of Vice Presidents be increased from 5 to 7. g. One of them representing the World Zionist Organization (AIV-S1).
- h. If any representative of a member organization is unable to attend meetings of the Board of Trustees and/or the Executive Committee or any other committee of the Corporation, he may appoint a substitute to act in his name and on his behalf.
- The President shall have the power to designate a í. nominating committee with the prior consent of the majority of the Vice Presidents, at least one of them from the World Zionist Organization (The President).
- The Chairman of the Executive shall have the power to appoint Committees with the prior consent of the majority of the Vice Presidents, at least one of them from the World Zionist Organization.
- The Head Office of the Corporation should be transferred to Jerusalem as of July 1st 1996.

Submitted May 31st 1994.

8618

RELEVANT SELECTIONS FROM THE BY-LAWS

Article I. Section 3. International, multi-national, and national organizations of the Jewish community, whose aims and activities are related to the preservation of Jewish culture, for which purpose the Corporation was created, shall be eligible for membership.

The admission of organizations which are divisions of international, multi-national, or national bodies that are already members of the Corporation shall be avoided. Government and quasi-governmental agencies and their branches shall not be eligible for membership.

Article II, Section 1. There shall be a general meeting of the Corporation every two years in each even calendar year for the election of members of the Board of Trustees and for receiving the biennial reports of the officers, Trustees and committees, and the transaction of other business, at such time and at such place as shall be determined by the Board of Trustees, or under its authority.

Notice of such meeting shall be mailed by the Secretary, or in his absence by the Executive Director, to each member not less than fifteen (15) days nor more than thirty (30) days before the time appointed for the meeting. Notices to overseas members shall be sent by airmail.

Article III, Section 1. (b) The Board of Trustees shall elect an Executive Committee. Between meetings of the Board of Trustees, the Executive Committee shall have full power and authority to manage the affairs of the Corporation, including the power to delegate any or all of its powers and authority between its meetings to one or more committees. Any actions taken, commitments made, or undertakings given by or under the authority of the Executive Committee shall be binding on the Corporation.

Article III, Section 5. Unless otherwise determined by the general meeting of the Corporation, there shall be held immediately following the general meeting of the Corporation a meeting of the Board of Trustees for the election of officers and members of the Executive Committee and such other business as the Board of Trustees may determine. No notice of such meeting need be given.

Article III, Section 7. Notwithstanding the provisions of Section 6 of this Article, a meeting of the Board of Trustees may be held at any time and at any place without prior notice, and any action may be taken thereat, if notice of such meeting be waived.

Article III, Section 8. Trustees designated by one-third (1/3) of the member organizations of the Corporation, except as otherwise required by law, shall constitute a quorum for the transaction of business. In the event of emergency, as determined by the President, the Chairman of the Executive Committee, or two Vice-Presidents acting together, the minimum required by law shall constitute a quorum. If a quorum is not present, a lesser number may adjourn the meeting to a date not more than thirty (30) days later provided that immediate notice of such adjournment shall be given by any of said officers to all Trustees.

Article IV, Section I. The Board of Trustees shall have the power to elect the following officers: President, Chairman of the Executive Committee, up to five Vice Presidents, a Treasurer, and a Secretary. The Board of Trustees may also elect such other officers as it may from time to time determine. Officers other than the President, the Chairman of the Executive Committee, the Vice-Presidents, the Treasurer, the Secretary, the Executive Director and Counsel, need not be Trustees of the corporation. Any office not filled by the Board of Trustees may be filled by the Executive Committee, which action may be by mail ballot. The Executive Committee shall also have the power to fill vacancies in any office.

BOARD OF TRUSTEES

RIGA, LATVIA June 14-16, 1994

Summary of Decisions Taken

1. Elections

a. The following officers were elected for 1994-1996.

President: Mr. Jack Spitzer

Chairman, Executive Committee: Rabbi Alexander Schindler

Vice Presidents: Dr. Josef Burg

Prof. Menachem Elon

Hakham Dr. Solomon Gaon

Mrs. Sylvia Hassenfeld

Prof. Arthur Hertzberg

Treasurer: Mr. Carmi Schwartz

Secretary: Mrs. June Jacobs

Assistant Secretary: Mrs. Nicole Goldmann

Counsel: Mr. Julius Berman

- Mr. Philip Klutznick, Mr. Jack Spitzer, Lord Jakobovits, and Rabbi Israel Miller were elected <u>ad personam</u> members of the Board of Trustees for 1994-1996.
- c. The following organizations were elected to a three-year term as members of the Executive Committee to replace the organizations whose term on the Executive Committee was completed:

Federation of Jewish Communities of Romania
The World Zionist Organization
The Central British Fund-World Jewish Relief
Brit Ivrit Olamit
World Union of Poalei Agudat Yisrael

The Israel Academy of Science and the Humanities and the Confederacao Israelito Do Brasil were elected to the Executive Committee for a two-year period to fill the vacancies created by the election of Mrs. Sylvia Hassenfeld and Professor Menachem Elon as Vice Presidents.

The World Union for Progressive Judaism was elected to the Executive Committee for a one-year term to fill the vacancy created by the election of Dr. Josef Burg as Vice President.

Report of the Executive Vice President

Dr. Jerry Hochbaum's report, summarizing the Foundation's achievements over the past two years and outlining key initiatives taken and those planned for the future, was approved.

Treasurer's Report

The Board approved the report of the Treasurer, Mr. Carmi Schwartz, reviewing the investment portfolio of the Foundation.

4. Nahum Goldmann Fellowship

Ms. Caroline Sassoon, representing the Fellows, and Professor Herman Branover, representing the faculty, reported on the fourth Nahum Goldmann Fellowship, which took place in Zvenigorod, near Moscow in August, 1993. The Fellowship for the summer of 1995 was approved.

Soviet Jewry

 a. Professor Branover, Chairman of the Committee on Soviet Jewry, delivered a comprehensive report on the Foundation's activities in the Former Soviet Union, which was approved. b. Dr. Jack Ukeles delivered a preliminary report on the Jewish cultural integration of emigrants from the former Soviet Union to Israel and the United States. This report was based upon an extensive study commissioned by the Memorial Foundation of the emigrant populations in each country and the many programs established to aid in Jewish acculturation. The study was overseen by a committee consisting of Professors Mordechai Altshuler, Herman Branover and Zvi Gitelman, and carried out by Ukeles Associates.

Dr. Hochbaum reported that a pilot research project on the same subject was being done in Moscow. The Board decided that these reports when finalized should not only be used to guide our future efforts in this area but should also be shared with key officials in Israel and the leadership of the American Jewish community.

- c. Dr. Ellen Isler, Director General of World ORT, delivered a report on a cooperative venture between the Memorial Foundation, which initiated the program, and World ORT to establish a computer link amongst Jewish schools in the former Soviet Union and experts in Jewish education at ORT headquarters and elsewhere throughout the world. The purpose of the distance learning program, she reported, is to enable Jewish students far from major Jewish educational centers to study Jewish culture, contact teachers and other experts in Jewish education, and access state-of-the-art educational materials and Judaica resources through their computers. The program was launched in Riga and will eventually be expanded to schools throughout the former Soviet Union.
- d. Mr. Anatoly Friedman, principal of the Jewish day school in Riga and Chairman of the Association of Jewish Schools in the CIS and Baltic States reported on the Foundation's role in founding and supporting the association, which now has twenty members, and the three-week educational mission to the United States for members of the association in December, 1993, which was sponsored and organized by the Foundation. He also reported that the Association will organize a seminar of cultural enrichment for the principals in Israel next winter, sponsored by the Foundation in cooperation with the State of Israel.

enrichment for the principals in Israel next winter, sponsored by the Foundation in cooperation with the State of Israel.

Committee of Dispersed Jewish Communities

Rabbi Israel Miller, Chairman of the Committee on Dispersed Jewish Communities, related the history of the Foundation's work in this area and introduced Dr. Gregory Kroupnikov, Chairman of the Jewish community in Riga who reported on the Committee's most recent project, Riga as a model community. Dr. Kroupnikov described in detail the numerous programs Riga has undertaken for strengthening Jewish cultural life in a community formerly under the Communist rule, many with Foundation support, which might be replicated in other communities in the CIS and Baltic States.

7. Jewish Family Education

Mrs. Yaeli Eisenstadt reported on the Jewish Family Education project the Foundation was introducing in the CIS, both for families considering aliya and those likely to remain in the CIS. The model for this program was based on the Foundation's successful program in the United States which is being adapted to the CIS. One seminar was held last spring and the second will be held next summer. The Board approved her report.

8. Holocaust

- a. Rabbi Alexander Schindler, Co-Chairman of the Commission on the Holocaust, reported on the Foundation's recent activities and its deliberations concerning the Revisionists, Holocaust education, and the Holocaust in the CIS, as summarized in the Book of Documents. Rabbi Schindler's report was approved by the Board of Trustees.
- b. Mr. Avner Shalev of Yad Vashem reported on Yad Vashem's work in the field of Holocaust education, supported in part by the Memorial Foundation, and outlined plans for a major new project, initiated by the Foundation, to develop a manifesto on Holocaust education, including a new guiding educational philosophy, as well as curricula and materials which will respond to changing challenges in this area which have occurred in the fifty years that have passed since World War II.

History of Polish Jewry

Dr. Josef Burg reported on the progress to date of the preparation of the publication of a multi-volume history of Polish Jewry edited by Professor Israel Gutman, a project initiated and commissioned by the Memorial Foundation, which would serve as the historical record of the great civilization destroyed in the Holocaust. This is part of an ongoing series of scholarly projects commissioned by the Foundation.

Report of Allocations Committee

Following a report by the Chairman of the Allocations Committee, Professor Arthur Hertzberg, the Board approved all allocations and cancellations listed in the Book of Allocations for 1994-1996. Upon the recommendation of the Executive Committee, following an appeal by the World Federation of Jewish Fighters, Partisans and Inmates, the Board voted to vacate the allocation to Yad Vashem for the 50th Anniversary of the Liberation, preparation and publication of educational materials dealing with the liberation (project #94-0765-07), and to replace it with an allocation for that same project to the World Federation, working in conjunction with Yad Vashem, in the amount of \$25,000.

11. Budget

The budget for 1994-1996 for the Memorial Foundation as recorded in the Book of Documents was approved by the Board of Trustees.

12. Investment and Banking Resolution and General Resolution of Ratification

The enclosed General Investment and Banking Resolution and General Resolution of Ratification was ratified by the Board of Trustees.

Committee on Scope

At the recommendation of Professor Arthur Hertzberg the Board of Trustees decided to establish a committee to examine the scope of the Foundation's programs, especially for institutions. The committee should report to the Board at the next biennial meeting in 1996.

Scholarship and Fellowship Program

Rabbi Israel Miller reported on grants made through the International Community Service Scholarship program, and Dr. Jerry Hochbaum reported on grants made through the International Doctoral, Fellowship and Rabbinic Programs, as listed in the Book of Documents for 1994-1995. Their reports were unanimously approved by the Board of Trustees.

Other Business

- The Committee on Administration will review the feasibility of recognizing
 Hebrew as an official language at Memorial Foundation Board of Trustees
 Meetings, including the cost of its implementation.
- The Committee on Administration will review the Foundation's election procedures.
- c. The Board of Trustees passed a resolution thanking the Jewish community of Latvia, the government of Latvia and its President and Prime Minister, and the Ambassador of Israel to Latvia, for their efforts on behalf of the Foundation during the course of its meeting in Riga.

BANKING AND INVESTMENT RESOLUTIONS

June 13-16, 1994

RESOLVED: That for the operating accounts at Chemical Bank, Bank of New York/Dreyfus Liquid Assets Inc., Citibank, N.A. or Smith Barney Shearson Financial Management Account, the authorized signatories shall be any two of the following: President, Vice-Presidents, Treasurer, Chairman of the Executive Committee, Secretary, Counsel, Executive Vice-President, Executive Director and Controller;

and, it is further

RESOLVED: That any two officers of the Corporation be and are hereby authorized to open, operate and close and to delegate authority for the opening, operation and closing of any account of the Corporation in any bank or trust company in the State of New York or anywhere else in the world, and such accounts will require the signature of any two of the officers of this Corporation, or other persons authorized to sign in its behalf.

The appropriate resolutions and agreements applicable in the case of each such banking institutions are hereby made part of these minutes as though fully set forth therein.

RESOLVED: The Treasurer and one other officer of the Corporation are authorized from time to time to buy, sell and exchange securities.

For borrowing or hypothecating, the President or the Treasurer and any two other officers of the Corporation may borrow funds for or on behalf of the Corporation, and in connection therewith, sign, seal and deliver such promissory notes and other documents as may be required, and to hypothecate any assets of the Corporation.

GENERAL RESOLUTION OF RATIFICATION

June 13-16, 1994

RESOLVED: That all actions taken, things done, undertakings and commitments given, and the disbursement of funds made by the directors, officers, employees and agents of the Corporation on its behalf during the period extending from the date of the last preceding biannual meeting of the Corporation, to and including this date, and the same are hereby approved, ratified and confirmed.

15 East 26th Street New York, NY 10010 (212) 679-4074

fice.

September 1, 1994

Mr. Jack J. Spitzer 9725 S.E. 36th Street (Suite 304) Mercer Island, WA 98040

Dear Jack:

Under separate cover, I am sending you copies of the reports of the comprehensive review and evaluation undertaken by the Foundation during the last several years.

I am also enclosing correspondence of the last several days as examples of the variety of universities and educational bodies who possess information about the Foundation's programs, which we discussed.

Warm regards.

Sincerely yours,

Dr. Jerry Hochbaum

JH:fzs Enc.

bcc: √ Rabbi Alexander M. Schindler



ENCLOSURES

- 1. Committee on Review:
 - (a) Institutional Review, 1983
 - (b) Institutional Review, 1984
 - (c) Institutional Review, 1985
 - (d) Doctoral Review, 1986
 - (e) Fellowship Review, 1987
 - (f) Evaluation of Post-Rabbinic Scholarship Program
 - (g) General Report, 1988
 - (h) Evaluation of International Community Service Scholarship Program
- The Foundation's Holocaust Program: A Review and Evaluation
- 3. Committee on Eastern Europe:
 - (a) Jewry in Eastern Europe
 - (b) The Cultural Condition of Jews in the USSR and Eastern Europe since 1945
 - (c) Recommendation of Committee on Eastern Europe
- 4. Soviet Jewry:
 - (a) Evaluation of Soviet Jewry Projects
 - (b) Educational Programs for Soviet Jews
 - (c) Raising Jewish Consciousness in the USSR a Cultural Program for Soviet Jewry
 - (d) Programs for Soviet Jewry, 1965 1989

5. Jewish Education:

- (a) An Evaluation and Guidelines for an Education Program
- (b) Adding a New Dimension to Teaching and Learning
- (c) The New Technology Strategies for Enhancing Jewish Education
- (d) Committee on Jewish Education and New Technology

Jewish Family:

- (a) The Jewish Family Today: An Overview
- (b) A Report on the Committee on the Stabilization of the Jewish Family
- (c) Tale of Two Cities: Report of Committee on Stabilization of the Jewish Family
- 7. Publications Supported by the Memorial Foundation for Jewish Culture
- 8. Grants for Sephardic Culture and Communities
- After Four Decades: The Responsibilities of Israel and the Diaspora to Jewish Life and Culture
- 10. The Cultural Condition of the Jewish People
- 11. Jewish Studies: Past Achievements and Present Needs
- 12. The Jewish Community in the 21st Century The Role of the Memorial Foundation
- 13. Israel, Diaspora, and Jewish Culture

August 26, 1994

AUG 3 U 1994

Dear Scholarship Provider,

The name of this organization appeared on a list of from the Nova University financial aid office. I believe I meet criteria necessary to apply for a scholarship.

Please send me an application.

Thank You, Shari Cohen-Abel 6660 Johnson St. Hollywood, FL 33024

If You have any questions, please call (305) 964-1492.



THE UNIVERSITY OF MANITOBA

OFFICE OF THE PRESIDENT Office of Research Administration 311 Administration bilding Winnipeg, Manitoba

Canada R3T 2N2 Direct Line: (204) 474-8390 Tel: (204) 474-8418

Fax: (204) 261-0325

August 19, 1994

Executive Director Memorial Foundation for Jewish Culture 15 East 26th Street Room 1901 New York, NY 10010

Dear Sir/Madam:

The enclosed information appears in our "Calendar of Granting Agencies" which is maintained by our office for the benefit of academic staff and postdoctoral level researchers at this university.

Would you be kind enough to make any deletions or additions that you feel are necessary to accurately describe your awards program.

It would also be helpful if you would provide us with a supply of application forms and guidelines (where applicable) and your most recent Annual Report (if available for distribution).

Thank you for your cooperation.

Sincerely yours,

Mrs. Gina Anderson.

Research Information Officer

Enc. /gma



SEP - 1 1994

5609 Grants Administrator Memorial Foundation for Jewish C 15 E 26th St, Rm 1901 New York, NY 10010

Enclosed please find a page proof of the information contained in the GRANTS database for your grant. The database currently lists more than 8,500 funding programs including grants, grants-in-aid, fellowships, graduate stipends and scholarships, exchanges, prizes and awards, and internships. In addition to being available in electronic format, this information is published in specialized volumes including the *Directory of Research Grants, Directory of Grants in the Humanities*, and *Directory of Biomedical and Health Care Grants*. Listings in the GRANTS Database and any resulting print publications are always free of charge.

Please review this listing, mark any necessary corrections directly on the page, and sign and return it to me within 14 days. The questionnaire has been provided in the event that your revisions are more extensive than space will allow. If using the questionnaire, please return both the questionnaire and the signed page proof. I encourage you to submit any supplemental materials such as brochures, fact sheets, annual reports, or other printed materials that provide relevant program information. Also, please add me to your mailing list for announcements and updates of your funding program.

By returning the requested information in the enclosed postage-paid envelope, you will ensure that accurate and current data will be reported to GRANTS Database users, and that the proposals you receive will satisfy your program requirements.

If you have any questions, please feel free to contact me at, (602) 997-9103, or FAX: (602) 265-6250. Thank you for your assistance.

Sincerely,

Mildred E. Hannum

Millred Etannun

Editor

GIS.03

hold for

15 East 26th Street New York, NY 10010 (212) 679-4074

January 10, 1994

MEMORANDUM

TO:

Member Organizations

FROM:

Dr. Jerry Hochbaum

RE:

Per Diem Payments for Biennial Meeting in Riga

As you know, the Memorial Foundation reimburses one of your delegates for travel and per diem expenses for attendance at the forthcoming Biennial meeting of the Memorial Foundation, which will be held in Riga, Latvia, on Monday, June 13 to Thursday, June 16 1994.

We are listing on the attached form the individual designated by your organization to receive that payment for the last Biennial meeting in Madrid. Please advise us if you wish to retain the same person or replace him/her with another delegate.

Please return the attached form to us before February 15, 1994. If we do not hear from you by then, we will assume that the same individual will again receive per diem payment for the meeting in Riga.

Please be advised that the Officers of the Executive Committee of the Foundation have decided that per diem expenses will be paid only to those organizations whose dues to the Foundation have been paid in full.

Kind regards.

JH:mb enc.



Man Fd. August 26, 1994 From: Edie Miller

Paul Rockfeld

Enclosed is a check for \$1,300. from the Memorial Foundation for Jewish Culture. This is to cover expenses for Rabbi Schindler's travel to a Foundation meeting held in Riga this past June.

Please credit the travel line with this reimbursement inasmuch as the Union paid the bills for Rabbi Schindler's trip.

Many thanks.

15 East 26th Street New York, NY 10010 (212) 679-4074

August 23, 1994

Rabbi Alexander Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York N.Y. 10021-7064

Dear Rabbi Schindler,

Pursuant to your request, enclosed please find a check in the amount of \$1,300.00. This payment represents reimbursement of travel expenses in connection with the attendance by you at the Memorial Foundation's Board of Trustee Meeting held in Riga during June 1994.

Sincerely yours,

David Goldman Controller

DG/me Enc. TRAVEL1.DOC



15 East 26th Street New York, NY 10010 (212) 679-4074

August 5, 1994

Rabbi Alexander M. Schindler Union of American Hebrew Congregations 838 Fifth Ave. New York, NY 10021-7064

Dear Rabbi Schindler:

We have received the copy of the ticket stub and your letter dated August 1st addressed to Dr. Jerry Hochbaum.

Dr. Hochbaum, is presently abroad on Foundation business. When he returns at the end of August, I will bring your correspondence to his attention.

Best wishes,

Sincerely yours,

Maxing Decker

Maxine Blecher Secretary to

Dr. Jerry Hochbaum

mb



August 1, 1994 24 Av 5754

Dr. Jerry Hochbaum Memorial Foundation for Jewish Culture 15 East 26th Street New York, NY 10010

Dear Jerry:

Enclosed is a copy of my ticket stub for travel to Riga. As you know, I went from our sessions to Israel for meetings of the Jewish Agency and also stopped in London en route home. Thus, I believe reimbursement from the Memorial Foundation should be made on the basis of a round trip flight from New York to Riga to New York plus the usual per diem.

Please have the check made out to the UAHC in order to reimburse them for my travel costs which they have paid. Please do send the check to me and I will transmit it to the proper person.

Many thanks and warm regards.

Sincerely,

Alexander M. Schindler

Encl.

15 East 26th Street New York, NY 10010 (212) 679-4074

February 7, 1994

Rabbi Alexander M. Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021

Dear Alex:

We were pleased to learn that you have been designated to represent the Union of American Hebrew Congregations at the next Biennial Meeting of the Board of Trustees of the Memorial Foundation. As you know, the meeting will take place at the Hotel Latvia in Riga, Latvia, from Monday, June 13th to Thursday, June 16th. The meeting of the Executive Committee, of which you are a member, will begin mid-afternoon on Monday, June 13th.

As the representative of the Union of American Hebrew Congregations, designated by it to receive reimbursement for your attendance at our meeting, the Memorial Foundation will cover your airfare, hotel, and meal expenses. You will be reimbursed for an economy-class, round-trip ticket. A room has been reserved for you at the above hotel. The Memorial Foundation will also provide you with meal vouchers for the duration of the meeting.

In accordance with the decision of the Board of Trustees of the Foundation, travel and per-diem costs are paid only to the representatives of member organizations whose dues have been fully paid. Please confirm with your organization that its dues have been remitted to the Foundation. Governmental regulations connected with our tax-exempt status require that you send us a copy of your airplane ticket after the meeting for reimbursement.

Please return the enclosed form to our office by <u>March 30th</u> so that we can finalize your accommodation for you. Only by complying with this deadline, can we assure you your hotel reservation in Riga.

Many thanks for your cooperation in this matter.

Looking forward to seeing you in June.

Warm regards.

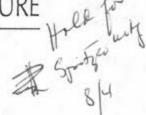
Sinceraly yours,

Dr. Jerry Hodhbaum Executive Vice-President

JH:fzs Enc.



15 East 26th Street New York, NY 10010 (212) 679-4074



Jack J. Spitzer
Chairman, Executive Committee
#304, Globe Building
9725 S. E. 36th Street
Mercer Island, WA 98040
Phone (206) 232-3510
Fax (206) 232-9879

July 13, 1994

Mr. Yehiel Leket
Acting Chairman of the Executive
World Zionist Organization
The Jewish Agency for Israel
P. O. Box 92
Jerusalem 91000
ISRAEL

Dear Mr. Leket:

This morning I received your letter of June 20th containing your recommendations for the Constitution and Bylaws Committee, which I will appoint, to consider the recommendations previously made by you, as well as other changes which may be appropriate in our laws, to be proposed to the next meeting of the Board of the Memorial Foundation.

I acknowledge your suggesting the membership of the committee and will consider those suggestions along with other suggestions that I receive or solicit.

It is not clear from your correspondence that you were advised that the Memorial Foundation recognized the passing of your mother-in-law by adjourning in memorial tribute to her.

I look forward to meeting you and having your constructive support of the operation and mission of the Memorial Foundation.

Sincerely,

Jack J. Spitzer

President

JJS:er

cc: Dr. Jerry Hochbaum Rabbi Alex Schindler





ההסתדרות הציונית העולמית World Zionist Organization

הסוכנות היהודית לארץ- ישראל The Jewish Agency for Israel



יחיאל לקט, יו"ר ההנהלה בפועל Yehiel Leket, Acting Chairman of the Executive 28 June 1994

Mr. Jack Spitzer

Memorial Foundation for Jewish Culture

Fax: 206-232-9879

Dear Mr. Spitzer,

I was sorry that, because of unforseen personal reasons, I had to cancel my participation in the Biennial meeting of the Memorial Foundation and was therefore unable to bring before it the stand of the World Zionist Organization and Israel.

I have received a report from Mr. Uzi Narkiss on the deliberations. I was glad to hear that you announced the formation of the Committee which you promised to establish. I suggest that the Committee be set up as follows:

1 representative of the Foundation 1 representative of the WZO

1 representative of the World Jewish Congress

survivors the Holocaust of representatives Organizations (in Israel and the USA).

5. 1 representative from Israel representing members of the Foundation from various Israeli institutions.

1 representative from the South American continent to be nominated by them.

1 representative from Europe to be nominated by them.

I hope that my suggestions are acceptable to you and as I already wrote to you the committee should look into the by-laws of the Foundation and its procedures of functioning from the administrative materially and organizational aspects.

T hope to see you soon and look forward to hearing from you.

Sincerely

cc: Mr. Uzi Narkiss

8778

15 East 26th Street New York, NY 10010 (212) 679-4074 Hoea for why

Jack J. Spitzer
Chairman, Executive Committee
#304, Globe Building
9725 S. E. 36th Street
Mercer Island, WA 98040
Phone (206) 232-3510
Fax (206) 232-9879

July 22, 1994

Mr. Noach Flug Centre of Organizations of Holocaust Survivors in Israel Hechalutz Street, 68/2 Jerusalem, ISRAEL

Dear Noach:

Your undated letter, as faxed to me, did not provide a readable address or fax number. I have now received your address from our New York office and can respond to your summary of our meeting, requested by you, which included Roman Kent.

Yes, I agreed enthusiastically that we wanted all of the members of the Board of Trustees to work together, in harmony, to accomplish the expanding mission of our Foundation.

I agreed, too, that I like and respect Naftali Lavie and Ben Meeds. (Yehiel Leket, whom I am looking forward to meeting and working with, was not mentioned in that conversation). You and Roman urged that the vice-presidents be enlarged by two, and I stated that I would forward to the By-Laws Committee, when appointed, your (and Roman's) recommendation.

Your letter, a copy of which is enclosed, now urges three additional vice-presidents and indicates the distinguished individuals who should be elected to fill those positions.



Mr. Noach Flug Centre of Organizations of Holocaust Survivors in Israel July 22, 1994 Page 2 of 2

I would want to be very clear that I made no commitment, nor did I take a position on your recommendation.

With best wishes,

Sincerely,

Jack J. Spitzer

JJS:er

Enclosure

Dr. Alex Schindler
Dr. Jerry Hochbaum
Roman Kent

This, will among other tems, be on our agendo evensor we meet the afternoon and evening of any. 4 E

מרכז ארגונים של ניצולי שואה בישראל

CENTRE OF ORGANIZATIONS OF HOLOCAUST SHRVIVORS IN ISRAEL.

ורו אנדיל בוטה +, ת.ד. 1218, הוסלים, 1010. שלפון: במבורנים טלפון בלו 177-202

Mr. Jack Spitzer

Chairman

Memorial Foundation For Jewish Culture

15 East 26th Street

New York NY 10010

Jerusalem, 11.7.94

Dear Jack

It is my privilege to summarize the very fruitfull meeting we had together with Mr.Roman Kent in Stockholm on the 19th June 1994.

It is especially memorable and significant that the harmonic relationship between us has been reconstitished after the methoden meeting and initial disagreement in the brandual meeting of the Memorial Foundation in Rigs.

I am very pleased that you have agreed to make all possible effort to ensure the nomination of 3 additional vice-presidents to the Memorial Foundation: Mr. Y. Leket, Mr. B. Meetl and Mr. N. Lavie.

I am sure that the excilent cooperation between our organizations and the Memorial Poundation will continue in the funire, also in the special committee we agreed upon, for the benefit of our important cause.

Sincerely Yours

N. Flug

Secretary General

C.C. Mr.Roman Kons

fated 4/29



RABBI ALEXANDER M. SCHINDLER DESIGNATION OF AMERICAN HEBREW CONGREGATIONS NEW YORK, NY 10021-7064 (212)249-0100

Via Fax 1 page

June 29, 1994

TO: Avner Shalev

FROM: Rabbi Alexander M. Schindler

Here is the home address of Jevgenia Loov

6 P. Arnu Road Apt. 14 Tallinn, Estonia EE0001

It was a pleasure to meet with you. Please be sure to contact me when you get to New York.

Fond regards.





RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

April 25, 1994 14 Iyar 5754

Mr. Jack J. Spitzer
Memorial Foundation for Jewish Culture
#304 Globe Building
9725 S. E. 36th Street
Mercer Island, WA 98040

Dear Jack:

Just a note to let you know that I have contacted Spielberg's attorney and he has promised to relay our request. Should I hear anything, I will so advise you and I trust that you will do the same if you receive a response directly.

With fondest regards from house to house, I am

Sincerely,

Alexander M. Schindler

cc: Dr. Jerry Hochbaum

MEMORIAL FOUNDATION FOR JEWISH CULTURE

15 East 26th Street
New York, NY 10010
(212) 679-4074

Medicine and any order
(212) 679-4074

April 15, 1994

Rabbi Alexander M. Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10022

Dear Alex:

Jack Spitzer's office sent the attached letter to you via the Foundation.

Warm regards.

Sincerely yours,

Hochbaum

JH:fzs Enc.



15 East 26th Street New York, NY 10010 (212) 679-4074 March 30, 1994

Jack J. Spitzer
Chairman, Executive Committee
#304, Globe Building
9725 S. E. 36th Street
Mercer Island, WA 98040
Phone (206) 232-3510
Fax (206) 232-9879

Steven Spielberg Amblin Entertainment Universal Studios 100 Universal City Plaza Universal City, CA 91608-1085

Dear Mr. Spielberg:

May I join the many who have acknowledged to you the excellence, yes the superb quality, of "Schindler's List". Like so many other great films directed by you, this is clearly an entertainment hit and a great financial success. But its impact and meaning go far beyond that.

Therefore my specific reason for my writing to you at this time:

In the immediate post-war (World War II) era, a giant of the Jewish community, Dr. Nahum Goldman, who was then the president of both the World Jewish Congress and the World Zionist Organization, negotiated with Chancellor Konrad Adenauer very significant reparations for Israel and for individual survivors of the Nazi period. Those reparations were both for the crimes from which they survived and for property stolen from victims. But Goldman was quick to point out to Chancellor Adenauer that the first of the hideous crimes of the Nazis was to burn the books and attempt to destroy the culture of the Jewish community.

Based upon this understanding, the German government contributed an initial sum of money which has since been augmented by portions of moneys given to the government of Israel and, more recently, a commitment to give 10 million deutschemarks in 1993 and 1994--the first half of which was given to me in a check of 2.9 million dollars in New York last August. We anticipate the remaining 5 million deutschemarks to be paid within the next several months. All of these moneys have gone into an endowment fund--the interest and earnings of which have been used in a manner described more fully in the 25 year report which I am enclosing with this letter.

The Memorial Foundation For Jewish Culture is the most representative organization in Jewish life because of the membership of national and international organizations throughout the length and breadth of Jewry. It is not well known because it does not solicit funds, although we have had foundation grants to help support many of our innovative projects. We have husbanded the corpus which itself surprised the German authorities and led to this current commitment of an additional 10 million deutschemarks.

The moneys have been used in many constructive ways. Over a period of the last 30 years of operation, we have given away almost 60 million dollars in grants to scholars, to developing leaders, and for the publication of materials to redevelop and enhance Jewish culture and Jewish leadership--largely in Eastern Europe and the area of the Soviet Union--although probably 60 per cent of the funds have been sent to Israel to strengthen their cultural resources.

The Board of the Memorial Foundation will be having its biennial meeting this June 13th to 16th in Riga, Latvia because we have played such a significant role in the revival and rehabilitation of that Jewish community.

The enclosed report will give you a picture of what we have done and the nature of our operations to this date.

I am writing to you as the chairman of its executive committee and anticipating further responsibility in this very unusual organization, to suggest to you that I feel strongly, along with others of our leadership, that we need to have a much broader effect on Jewish culture to fulfill our mission. We have done such things as, in association with World ORT, developing computer programs for Jewish education. But I feel that we have not sufficiently impacted the broad areas of Jewish culture--both with adults and young people, in today's society.

I have the feeling that "Schindler's List" will have a greater impact in an identification of Jews with Jewishness, and sensitizing non-Jews to an awareness of one horrible era of Jewish experience, than anything The Memorial Foundation might have done over these thirty years.

On the other hand, we are most interested in presenting not just this horrendous experience in the Jewish saga, but to, in many ways, present the beautiful things--the constructive things--the exciting things in our Jewish heritage. For that, we need to embrace the wider facets of media communication. For that purpose we would be honored and privileged to have you as a consultant to advise us as to how we might be more effective in our commitment to enhance Jewish culture.

It would be a wonderful thing if you could join us at our biennial meeting in Riga in June. Assuming that might not be possible, I would like to suggest a meeting at a time and place mutually convenient when we might discuss an ongoing relationship, and with your counsel, we might be more effective in achieving our mission. To this end you could make a very significant contribution to Jewish life.

I mentioned above that the Memorial Foundation is the most representative organization in Jewish life. You might look at the inside back cover of the enclosed publication which lists the member organizations all of whom, I am sure, you could identify. And the fact is that since that publication came out, a number of additional organizations have been admitted to our ranks including survivor organizations of Americans and Israelis.

Won't you please advise me of your interest and possible availability. My address, phone and fax numbers are shown on this stationery. It would be a pleasure and a privilege to hear from you regarding the above.

With best wishes and again my warm congratulations, I am

Sincerely,

Jack J. Spitzer

JJS:er

cc: Lord E. Jakobovits

Rabbi Alexander M. Schindler

Dr. Jerry Hochbaum

Enclosure:

To: Rabbi Alexander M. Schindler

Alex:

You will recall that you indicated that you knew or had contact with Steven Spielberg's attorney. Won't you please be kind enough to follow this up and see if that source can give reinforcement to this invitation.

Thank you very kindly.

15 East 26th Street New York, NY 10010 (212) 679-4074

April 15, 1994

Grang Cyo

TO:

Members, Board of Trustees

FROM:

Dr. Jerry Hochbaum

Enclosed is a report listing all Holocaust projects supported by the Memorial Foundation since its inception in 1965. As you recollect, the Board of Trustees at our meeting in Madrid recommended that staff prepare this report to document the history of the Memorial Foundation's support for Holocaust programs.

The report is divided into three sections: Doctoral Scholarships, Fellowships, and Institutional Grants:

- a. 203 Doctoral Grants awarded by the Foundation have helped train a generation of scholars to engage in research on the Holocaust.
- b. 290 Fellowships supported individual scholars, artists and filmmakers to write books, monographs and undertake artistic programs about the Shoah.
- c. 360 Institutional grants helped establish the historical facts about the Holocaust and commemorate the communities and way of life that was destroyed.

In total, the Foundation has allocated almost 7 million dollars for projects dealing with the Holocaust.

This is the first comprehensive report establishing the contributions made by the Memorial Foundation to research, documentation and education related to the Shoah. The report was reviewed by the Foundation's Committee on the Holocaust, co-chaired by Rabbi Alexander Schindler and Dr. Josef Burg, and consisting of internationally recognized experts in the area of the Shoah, at its meeting in Jerusalem on February 25, 1993. The consensus was that the document is exceedingly impressive, and highlights the vital contribution that the Foundation has made in this area.

Please study this material carefully, as it will be discussed at the Foundation's Biennial Meeting in Riga, June 13-16. A review of the individuals and projects supported demonstrate the innovative and pioneering work the Foundation has supported, and the primary role it has played in Holocaust studies and education since 1965.

If you have not yet done so, please make your reservations for the Biennial Meeting in Riga by returning the forms sent you earlier to the Foundation's office so that we can assure you of a hotel reservation.

Warm regards.

JH:mb Enc.



GRANTS FOR HOLOCAUST PROJECTS 1965–1992



GRANTS FOR HOLOCAUST PROJECTS, 1965-1992

TABLE OF CONTENTS

Page	4
Doctoral Scholarships for Holocaust Projects, 1965 - 19923	
Fellowships for Holocaust Projects, 1965 - 1992	
Institutional Grants for Holocaust Projects, - 1965 - 199242	
Argentina43	
Belgium45	
Czechoslovakia49	
France54	
Germany55	
Hungary56	
Israel58	
Italy84	
Poland88	
Rumania90	
United Kingdom93	
United States96	
Yugoslavia	
Miscellaneous Programs104	

DOCTORAL SCHOLARSHIPS FOR HOLOCAUST PROJECTS, 1965-1992

DOCTORAL SCHOLARSHIPS FOR HOLOCAUST PROJECTS, 1965-1992

Name	Country of Citizenship	Institution	Title of Dissertation
AARON, Frieda (1981-82)	United States	City University of New York	Poetry in the Holocaust: Ghetto and Concentration Camp Poetry
ADLER, Raya (1989-90)	Israel	Tel-Aviv University	Geneva as a Jewish Center for Rescue and Relief Activity in Europe, 1939-42
ALTMAN, Il'ya (1991-92, 1992-93)	U.S.S.R.	Moscow State University	Documents on the History of the Holocaust in the USSR
ANGEL, Jean (1972-73)	Israel	Hebrew University	Jews in Rumania between 1944 and 1947
AOUATE, Yves (1982-83)	France	University of Nice	Algerian Jewry, 1933-1948
ARAD, Geula (1990-91, 1991-92)	Israel	Tel-Aviv University	Positions and Attitudes of the American Jewish Public towards the German Question and the Jewish Problem, 1933-1949
ARONSON, Shlomo (1965-66)	Germany/ Israel	Free University of Berlin	Heydrich and the Origins of the SS-Reich Main Security Office (1931-1939)
ASCARELLI, Emanuele (1975-76)	Italy	University of Rome	Anti-Semitism in Italy in the 20th Century

Name	Country of Citizenship	Institution	Title of Dissertation
ASCHHEIM, Steven (1976-77, 1979-80)	South Africa	University of Wisconsin	The East European Jew in German and German- Jewish Consciousness, 1800-1923
AVINERY, Icchak (1972-73, 1974-75)	Israel	Tel-Aviv University	The Zionist Organization and Illegal Immigration to Eretz Israel from the Beginning of the British Occupation to the Outbreak of World War II
BACON, Gershon (1974-75, 1977-78)	United States	Columbia University	Agudath Israel in Pre-Holocaust Poland
BANKIER, David (1978-79, 1979-80)	Israel	Hebrew University	German Society and National Socialist Antisemitism 1933-1938
BARTOSZEWSKI, Wladyslaw (1983-84)	Poland	University of Cambridge	Ethnocentrism, Beliefs and Stereotypes: A Study of Polish-Jewish Relations in the 20th Century
BAUMEL, Esther (1983-84, 1985-86)	United States/ Israel	Bar-Ilan University	The Rescue and Resettlement of the Jewish Refugee Children from Europe in the U.S.A.
BEIZER, Michael (1992-93)	Israel	Hebrew University	The Jews of Leningrad (Petrograd) in the Inter-World War Period
BEN-DROR, Galia (1989-90)	Israel	Hebrew University	The Catholic Church in Argentina and the Jewish People During the Holocaust, 1933-1945
BEN-ZION, Shmuel (1985-86)	Israel	University of Haifa	The Jewish Child in Transnistria During the Holocaust
BERMAN, Tamar (1968-69)	Germany	University of Munich	Produktivierungsmythen und Antisemitismus
BRANDSTADTER, Evan (1974-75)	United States	Cornell University	Anti-Semitism in America, 1917-1945

Name	Country of Citizenship	Institution	Title of Dissertation
BRENNER, Michael (1991-92)	Germany	Columbia University	The Development of a Jewish Sub-Culture in Weimar Germany
CARMON, Arye (1973-74)	Israel	University of Wisconsin	The University of Heidelberg and National Socialism, 1930-1935
CHOLAWSKI, Shalom (1976-77)	Israel	Hebrew University	The Jewish Underground in the Ghettoes of Western Byelorussia During the Holocaust
COHAVI, Yehoyakim (1985-86)	Israel	Hebrew University	Cultural and Educational Activities of German Jews, 1933-1941, as a Response to the Challenges of the Nazi Regime
COHEN, Asher (1974-75)	Israel	Universite de Paris VIII	Le Populism Hongrois avant la Deuxieme Guerre Mondiale: Aspects Socio-Politiques
COHEN, Nathan Y. (1992-93)	Israel	Hebrew University	The Jewish Literary and Journalistic Center in Warsaw, 1920-1942
COHEN, Richard (1974-75, 1975-76)	Israel	Hebrew University	Jewish Behavior in France During World War II
COSMAN, Avraham (1971-72)	Israel	Hebrew University	The Attitudes, Actions and Reactions of Dutch Jewry During the German Occupation of That Country, 1940-1945
CUTTER, Charles (1974-75)	United States	Ohio State University	American Yiddish Daily Press Reaction to the Rise of Nazism, 1936-1939
DIAMANT, Naomi (1990-91)	England	Columbia University	The Boundaries of Holocaust Literature: The Emergence of a Canon

Name	Country of Citizenship	Institution	Title of Dissertation
DONESON, Judith (1980-81, 1981-82, 1982-83)	United States	Hebrew University	The Holocaust and Film in the United States
DREIFUSS, Eric (1969-70)	Switzerland	University of Berne	Zwischen Moral und Staatstrason: Totale Herrschaft und Judenverfolgung im Spiegel der Deutsch-Schweizerischen Press, 1933-1945
EHRLICH, Elana (1973-74)	United States	University of London	British Policy towards Jewish Palestine 1939-1945 with Special Reference to Jewish Recruitment
ELBAZ, Mikhael (1975-76)	Canada	University of Montreal	Art in the Warsaw Ghetto
EPSTEIN, Simon (1972-73)	France	University of Paris	The Socialist International and the Jewish National Problem, 1914-1939
ESHKOLI, Eve (1982-83, 1984-85)	Israel	Bar-Ilan University	The Attitude of the Palestinian Labor Party in the Face of the Holocaust and towards the Problem of the Rescue of European Jewry, 1939-1942
FATRAN, Gila (1987-88)	Israel	Hebrew University	The Slavic Judenrat
FEINERMAN, Emmanuel (1973-74)	France	University of Paris	The Observance of Religious Practices in the Nazi Death Camps and Nazi-Dominated Areas
FEINGOLD, Marilyn (1981-82)	United States	Boston University	The Change Process and the Implementation of Facing History and Ourselves, a Holocaust Education Project
FOGELMAN, Eva (1985-86)	United States	Graduate Center of the CUNY	Relationships between Victims of Nazi Persecution and Their Rescuers

Name	Country of Citizenship	Institution	Title of Dissertation
GALLER, Yaacov (1971-72, 1974-75)	Israel	Hebrew University	The Jewish Community in Old Roumania between the Two World Wars
GORODENZIK, Rinat (1989-90)	Israel	Hebrew University	The Revisionist Movement and the Question of the Rescue of European Jewry, 1939-1945
GOTTLIEB, Eliahu (1966-67, 1967-68)	Switzerland	Universite de Geneve	The Jewish Factor in Foreign Policy of the Third Reich, 1933-1939
GREEN, Warren (1976-77, 1977-78, 1978-79, 1979-80)	United States	Boston University	The Nazi Racial Policy towards the Soviet Oriental Jews
GROBMAN, Alex (1977-78, 1978-79)	United States	Hebrew University	American Jewish Chaplains and the Remnants of European Jewry, 1944-1948
GROSSMAN, Mark (1975-76)	United States	Yeshiva University	American Media's Reporting of the Holocaust
GRYNBERG, Anne (1982-83, 1984-85, 1986-87)	France	Universite de Paris I, Sorbonne	Help and Assistance to Jewish Prisoners of Internment Camps in Southern France, 1939-1944
GUTMAN, Israel (1974-75)	Israel	Hebrew University	The Resistance Movement and the Armed Struggle of the Jews of Warsaw, 1939-1943
HACOHEN, Dvora (1981-82)	Israel	Bar-Ilan University	The Policy of Mass Immigration Absorption in Israel, 1948-1953
HALAMISH-GOLDSTEIN Aviva (1991-92, 1992-93)	N, Israel	Tel-Aviv University	Immigration and Absorption Policy of the World Zionist Organization, 1931-1939

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Name	Country of Citizenship	Institution	Title of Dissertation
HEINEMANN, Marlene (1980-81)	United States	Indiana University	Women Prose Writers of the Nazi Holocuast
HERDE, Dieter (1982-83)	Germany	Reinsch-Westfalische Technische Hochschule, Aachen	German and Yiddish Persecution Poetry
ILAN, Eliezer (1972-73)	Israel	Hebrew University	Romanian Jewry During the Holocaust Period, 1937-1944
IRWIN-ZARECKA, Iwona (1983-84)	Canada	University of California	Listening to Silence: A Study of "The Jewish Question" in Post-1945 Poland
KALB, Peter (1970-71, 1972-73)	Germany	Justus Leibig Universitat	Structure and Function of Resistance in Auschwitz Concentration Camp
KAMIS-MULLER, Aaron (1985-86, 1986-87)	Switzerland	University of Zurich	Anti-Semitism in Switzerland, 1900-1930
KATZENSTEIN, Liora (1982-83)	Israel	Graduate Institute of International Studies, Geneva	From Reparations to Rehabilitation: The Origins of Israeli-German Relations, 1948-1953
KAUFMANN, Francine (1971-72)	France	Nanterre (Paris)	L'Ecrivain Juif Face a l'Holocauste en France et en Israel
KEMPINSKA, Anna (1982-83)	Belgium	Universite de Paris VII	Yiddish Theatre in Poland in the 20th Century
KEYNAN, Irit (1987-88)	Israel	Tel-Aviv University	The Emissaries of Eretz Israel and the Survivors of the Holocaust in the D.P. Camps in Germany, 1945-1948
KLEINBURD, Freda (1983-84)	United States	Columbia University	Literature of the Holocaust for Children and Young People

Name	Country of Citizenship	Institution	Title of Dissertation
KOEVARY, Hannah (1989-90)	United States	Hebrew University	Jewish Displaced Persons in the United States: A Study of Immigrant Resettlement and Absorption
KOHN, Murray (1970-71)	United States/ Israel	Jewish Teachers Seminary	The Holocaust as Reflected in Hebrew Poetry
KOPELOWICZ, Ester (1975-76)	Israel	Hebrew University	Religious Education of Jewish Girls of "Beit Yaacov" in Poland between the Two World Wars
KOTEK, Joel (1983-84)	Belgium	Universite Libre de Bruxelles	Belgian Jewry after the Holocaust, 1944-1950
KUPOVETSKY, Mark S. (1992-93)	Russia	Institute of Anthropology and Ethnology of Sciences, Russia	Trends in Numbers and Geographical Distributions of Soviet Jews, 1939-1989
LEIBOVICI, Shlomo (1991-92)	Israel	Bar-Ilan University	The Rise and Decline of the Jewish National Life in Rumania: Rumanian Jewry in a Changing Regime, 1944- 1950
LENEMAN, Benjamin (1980-81)	France	Universite de Paris IX - Dauphine	German Concentration Camps in World War II
LEVIN, Dov (1969-70, 1970-71)	Israel	Hebrew University	Participation of Lithuanian Jews in the Second World War
LITVAK, Yosef (1976-77, 1980-81)	Israel	Hebrew University	Polish-Jewish Refugees in the USSR, 1939-1946
LIVEZEANU, Irina (1982-83)	United States	University of Michigan	Cultural Policies and the Mobilization of the Radical Nationalist Student Movement in Greater Romania, 1918-1939

Name	Citizenship	Institution	Title of Dissertation
LOEWENHEIM, Avigdor (1986-87)	Israel	Hebrew University	The Leadership of the Neolog Jewish Congregation of Pe in the years 1918-1939: Its Status and Activity in the Jewish Public
LOMFORS, Ingrid (1990-91)	Sweden	University of Gothenburg	The Rescue of 500 Jewish Children from Nazi Germany to Sweden in 1939
LONDON, Louise (1988-89, 1990-91)	England	University of London	British Immigration Control Procedures and Jewish Refugees, 1933-1948
LOWENSTEIN, Sharon (1982-83)	United States	University of Kansas	A New Deal for Refugees: The Promise and Reality of Oswego 1944-1945
LOZOWICK, Yaacov (1991-92, 1992-93)	Israel/ United States	Hebrew University	The Office of Jewish Affairs in the Nazi Security Police
LUSTIG, Josef (1978-79)	United States	New York University	The Holocaust in Film
MANKOWITZ, Ze'ev (1979-80, 1980-81)	Israel	Hebrew University	Ideology and Politics amongst Survivors in the American District in Germany 1948-1951
MARGALIOT, Abraham (1966-67, 1967-68, 1968-69, 1970-71)	Israel	Hebrew University	The Political Reaction of German Jewish Organizations and Institutions to the Anti-Jewish Policy of the National Socialists, 1932-1935
MARMONCZIK, Pnina (1977-78)	Israel	Bar-Ilan University	The Figurative Language of Appelfeld's Stories as a Key to His Literary World
MASHBERG, Michael (1971-72, 1972-73)	United States	City University Graduate Center	The State Department and the Jewish Refugee, 1938- 1945
MELNICK, Ralph (1969-70, 1972-73)	United States	New York University	Diasporan Survival after the Holocaust

Name	Country of Citizenship	Institution	Title of Dissertation
MELZER, Emanuel (1973-74)	Israel	Tel-Aviv University	Polish Jewry in the Political Struggle for Its Existence, 1935-1939
MESHER, David (1974-75, 1975-76)	United States	University of Washington	Social Concerns of the Jewish Writer in America: The Holocaust, the State of Israel, and the Blacks
MICHMAN, Dan (1974-75)	Holland	Hebrew University	The German Refugees from Germany in the Netherlands, 1933-1940
NATH, Holger (1992-93)	Germany	Columbia University	Yiddish Language Planning in Pre-Holocaust Soviet Union 1917-1939
NEWBORN, Jud (1978-79)	United States	University of Chicago	Nazi Death Camps and the Cultural Construction of Work: An Anthropological Analysis of Racial Politics in the Third Reich
NIEDERLAND, Doron (1987-88)	Israel	Hebrew University	Emigration Patterns of German Jews, 1918-1938
OCHSE, Katharina L. (1991-92)	Germany	Freie Universitaet Berlin	Literary Confrontation with Anti-Semitism in German- Jewish Literature, 1918-1938
OPPENHEIM, Israel (1971-72, 1972-73)	Israel	Hebrew University	The "Hechalutz" Movement in Poland between the Two World Wars
PALDIEL, Mordechai (1980-81)	United States	Temple University	Dualism and Genocide: The Devic Image in Hitler's Antisemitism
PASS, Harriet (1972-73)	United States	Columbia University	Belgrade, Zagreb, Sarajevo: A Study of Jewish Communities in Yugoslavia before World War II
PAT, Akiva (1977-78)	Israel	Tel-Aviv University	The Yiddish School System in Lithuania During the German Occupation

Name	Country of Citizenship	Institution	Title of Dissertation
PELED, Yael (1984-85)	Israel	Hebrew University	Jewish Life and Resistance in Krakow in the Holocaust
PERLIS-TAMARIT, Rivka (1973-74, 1974-75)	Israel	Hebrew University	The Pioneering (Zionist) Youth Movements in Nazi- Occupied Poland During the Holocaust
PORAT, Dina (1979-80)	Israel	Tel-Aviv University	The Role Played by the Jewish Agency in Jerusalem in Efforts to Rescue the Jews in Europe, 1942-1945
RABINBACH, Anson (1970-71)	United States	University of Wisconsin	The Dilemma of the Jewish Intellectual in the Weimar Republic and European Exile, 1925-1939
REDLICH, Shimon (1965-66, 1966-67)	United States	New York University	Jews under Soviet Rule During World War II
REINHARZ, Jehuda (1970-71, 1971-72)	United States	Brandeis University	Anti-Zionism in Germany and England between 1890 and 1939
ROSE, Susan (1981-82)	United States	Ohio University	Adaptive Behavior and Coping among Children of Holocaust Survivors: A Controlled Comparative Investigation
ROSENKRANZ, Ze'ev (1991-92)	Australia	Hebrew University	The Einstein Myth in German and German-Jewish Society During the Weimar Republic, 1919-1933
ROZETT, Robert (1982-83, 1984-85)	Israel/ United States	Hebrew University	The Relationship between Armed Resistance and Rescue: Jewish Armed Resistance and Rescue Attempts in Slovakia and Hungary During the Holocaust
RUEDENBERG, Lucia (1990-91, 1992-93)	United States	New York University	Civic Commemoration of the Holocaust in New York City: A History from 1943 to the Present

Name	Country of Citizenship	Institution	Title of Dissertation
SAGI, Nana (1971-72, 1972-73)	Israel	Hebrew University	The Jewish Community Reaction in Britain to the Persecution of the Jews in the Third Reich
SCHACHNER, Daphna (1980-81)	Israel	Tel-Aviv University	The "Jewish Problem" as Expressed in the Extreme Right-Wing Press in France, 1936-1940
SCHATZ, Jaff (1974-75, 1986-87, 1987-88, 1988-89)	Sweden	University of Lund	Minority and Totality: Changing Jewish Identity in the Shadow of the Holocaust
SCHINDLER, Pesach (1970-71)	United States	New York University	Responses of Rabbinic Hassidic Leaders and Hassidim During the Holocaust in Europe, 1939-1945, and Their Relation to Certain Hassidic Concepts
SENTDJERDJI, Klara (1984-85, 1985-86)	Yugoslavia	Indiana University	Jews in the Post-War Soviet-Russian Literature
SHACHAM, Chaya (1986-87)	Israel	Hebrew University	Alterman's Early Poetry (1938-1944)
SHAFIR, Shlomo (1969-70, 1970-71)	United States	Georgetown University	American Diplomats in Berlin, 1933-1939 and Their Attitude to the Nazi Persecution of the Jews
SHAPIRO, Robert (1974-75, 1975-76, 1979-80)	United States	Columbia University	Jewish Self-Government in Poland: Lodz, 1915-1939
SHELAH, Menachem (1978-79)	Israel	Tel-Aviv University	The Murder of Croatian Jews by the Germans and Their Helpers During the Second World War
SHEYNTUKH, Yekhiel (1971-72, 1972-73)	Israel	Hebrew University	Yiddish and Hebrew Literature under the Nazi Rule in Eastern Europe

Name	Country of Citizenship	Institution	Title of Dissertation
SHIFF, Ofer (1991-92)	Israel	Brandeis University	American-Jewish Perceptions of Anti-Semitism in the Early Post-World War II Era
SHORE, Therese (1974-75)	Canada	Dropsie University	Assimilated Jews of Poland During World War II
SILBERKLANG, David (1990-91, 1991-92)	United States/ Israel	Hebrew University	Germany's Jewish Policies in the Lublin District of the German General-Government in Poland
SIMONI, Yoram (1975-76)	Israel	Bar-Ilan University	The Catholic Church and Jews in the Polish General Government (1939-1965)
SINGER, Claude (1983-84, 1984-85, 1986-87)	France	Universite de Paris I, Sorbonne	Organization of Education in Vichy France, 1940- 1944
SOMPOLINSKY, Meier (1975-76)	Israel	Bar-Ilan University	Anglo-Jewish leadership, the British Government and the Holocaust
STERN, Eliahu (1970-71, 1971-72, 1972-73)	Israel	Hebrew University	The Jews of Danzig, 1840-1943
STERNBERG, Frances (1978-79)	United States	University of Chicago	The Jewish Population of Swislogz: A Shtetl in Poland, 1919-1945
STRASSBERG, Daniel (1981-82)	Switzerland	University of Zurich	Depression and Aggression within Survivor Families
TAUMAN, Joseph (1967-68)	United States	Jewish Theological Seminary	The History of the "Youth-Bund 'Tzukunft" in Independent Poland, 1918-1939

Name	Country of Citizenship	Institution	Title of Dissertation
TOROK JABLONKA, Hanna (1988-89)	Israel	Hebrew University	The Absorption of Holocaust Survivors in the Emerging State of Israel and the Problems of Their Integration in Israeli Society
UNGER, Michal (1989-90)	Israel	Hebrew University	The Internal Life of Ghetto Lodz During the Period May 1940 until January 1945
VEERMAN, Philip (1984-85)	Holland	University of Amsterdam	The Orphanage of Janusz Korczak in Warsaw, 1911- 1942
WALK, Joseph (1968-69, 1970-71, 1971-72)	Israel	Hebrew University	The Education of the Jewish Child in Nazi Germany: The Law and Its Execution
WEIMAN, Racelle (1979-80, 1981-82)	United States	Temple University	Holocaust and Redemption: Reflections on the Messianic Age in the Shadow of the Holocaust
WEINER, Leonard (1972-73)	Israel	Hebrew University	The Politics of Education: Jewish Education in the Soviet Union 1917-1941
WEINSBERG, Edgar (1969-70, 1970-71)	United States	Jewish Theological Seminary	The Holocaust and Modern Hebrew Literature
WEISS, Aharon (1970-71, 1971-72)	Israel	Hebrew University	The Jewish Police in the General Government and Upper Silesia During the Holocaust
WESTHEIMER, Ruth (1965-66)	United States	New School for Social Research	Impact of Refugee Experience on 300 Jewish Children Brought to Switzerland in 1939
WILLERFORT, Baruch (1971-72, 1972-73, 1974-75)	Israel	Hebrew University	The Attitude of the French Catholic Church towards the Jews During the Nazi Occupation

Name	Country of Citizenship	Institution	Title of Dissertation
WOLFMAN, Yaffa (1983-84)	Israel	Bar-Ilan University	Second World War in the Writings of Selected French and German Novelists
ZAHAVI, Alex (1991-92)	Israel	Hebrew University	Yiddish Children's Literature from Its Beginnings until World War II
ZARIZ, Ruth (1981-82)	Israel	Hebrew University	Rescue of the German Jews by Emigration, 1938-1945
ZEITOUN, Sabine (1983-84, 1986-87)	France	Universite de Paris VII	L'Oeuvre de Secours aux Enfants sous l'Occupation en France (1940-1945)
ZEMACH, Tamar (1991-92)	Israel	Hebrew University	The Holocaust in the Israeli Press: Changes over Time in the Coverage of Nazi War-Crime Trials, 1945-1988
ZERTEL, Edith (1986-87)	Israel	Tel-Aviv University	The Mosad for Illegal Immigration: Ideology, Politics Action - 1938-1948
ZUROFF, Efraim (1977-78, 1978-79, 1979-80, 1980-81)	United States	Hebrew University	Response of Orthodox Jewry in the U.S. to Events of the Holocaust: Activities of Vaad Ha-Hatzalah, 1939- 1945

FELLOWSHIPS FOR HOLOCAUST PROJECTS, 1965-1992

FELLOWSHIPS FOR HOLOCAUST PROJECTS, 1965-1992

Name	City of Residence	Title of Project
ABAZOPOULOU, Fragiski	Athens, Greece	Judeocide in Post-War Greek
(1991-92)		Literature
ABRAHAMSEN, Samuel (1975-76, 1981-82)	New York, New York	A Comparative Study of Victimization of Jews in Norway and Denmark During World War II; Counter- Emancipation and Holocaust: The Case of Norway's Jews
ADLER, H. G. (1966-67, 1967-68)	London, England	Der Verwaitete Mensch: Studien zur Deportation der Juden an Deutschland
AINSZTEIN, Reuben (1974-75)	Hertsfordshire, England	History of the Destruction of Polish Jewry
AMISHAI-MAISELS, Ziva (1982-83, 1991-92)	Jerusalem, Israel	Reaction to the Holocaust in Painting and Sculpture; The Influence of the Holocaust on the Visual Arts
APPELFELD, Aaron (1972-73, 1973-74)	Jerusalem, Israel	Children Orphaned During the Holocaust and the Experiences of These Survivors in the Period Immediately after the War
AVNI, Haim (1984-85)	Jerusalem, Israel	Latin American Governments and the Holocaust

Name	City of Residence	Title of Project
BACHARACH, Walter (1992-93)	Tel-Aviv, Israel	Role of German and Jewish Intellectuals in Germany (1918-1933)
BALL-KADURI, Kurt (1966-67)	Tel-Aviv, Israel	Das Leben der Juden in Deutschland in Jahre 1933
BANKIER, David (1985-86)	Jerusalem, Israel	German Jewish Refugees in Latin America: A Study in Jewish Migration History of the Nazi Period
BAR-ITZHAK, Haya (1992-93)	Haifa, Israel	Folk Narratives of Polish Jewry
BAUDY, Nicolas (1965-66)	Paris, France	De Hegel a Hitler
BAUMEL, Judith (1987-88, 1988-89)	Ramat Gan, Israel	Kibbutz Buchenwald
BEN-DAVID, Gershon (1973-74)	Jerusalem, Israel	Volume of Poetry on the Holocaust
BEN-HORIN, Meir (1966-67)	Philadelphia, Pa.	History of Jewish Cultural Reconstruction: A Study of the Cultural Holocaust
BEN-SHLOMO, Zeev (1965-66)	London, England	Jews and the Polish Underground
BEN-TOV, Arieh (1987-88, 1988-89)	Tel-Aviv, Israel	The Action of the International Committee of the Red Cross Concerning Jews During WW II, in Hungary
BERLINER, Gert (1968-69)	New York, New York	Photographic Essay of the Ghettos, Concentration and Death Camps in Central and Eastern Europe

Name	City of Residence	Title of Project
BIALOSTOCKI, Israel (1970-71)	Jerusalem, Israel	The Jewish Milieu in Bialystock after World War II
BILLIG, Joseph (1977-78)	Paris, France	La Role de l'Auswartiges Amt dans l'Organisation et l'Accomplissement de la Solution Finale de la Question Juive
BITTER, Jerzy (1978-79)	New York, New York	Scenes of Life in the Warsaw Ghetto
BLASZCZYK, Leon (1969-70, 1970-71)	Long Island City, N.Y.	Jewish Musicians and the Musical Life of Poland
BLIUDZ, Benjamin (1977-78)	Petach Tikvah, Israel	Doctors Who Lived and Worked in Lithuania and Perished by the Nazis
BLUDNIKOW, Bent (1989-90)	Frederiksberg, Denmark	The Hugo Rothenberg Case
BOAS, Jacob (1978-79)	San Francisco, Cal.	Boulevard des Miseres: Anatomy of the Transit Camp Westerbork
BOBE, Mandel (1971-72)	Tel-Aviv, Israel	The Jews in Latvia
BOKOR, Judit (1989-90)	Budapest, Hungary	Illustrated Book about Holocaust for Young People (in Hungarian)
BONDY, Ruth (1978-79)	Ramat-Chen, Israel	Biography of Jaakov Edelstein: The Judenaelteste of Theresienstadt and the Jews of Czechoslovakia
BOWMAN, Steven (1979-80)	Jerusalem, Israel	Jews in Greece, 1940-1949

Name	City of Residence	Title of Project
BRAHAM, Randolph (1976-77, 1982-83)	Forest Hills, N.Y.	The Politics of Genocide: The Holocaust in Hungary; The Holocaust in Northern Transylvania
BROWN, Robert M. (1981-82)	Palo Alto, Calif.	Christian Responses to the Holocaust
BRYKS, Rachmil (1968-69)	New York, New York	From Auschwitz to Liberation
BUDZISZEWSKI, Jerzy (1989-90)	Warsaw, Poland	To the Living and the Dead
CHELLI, Milena (1980-81)	Arlington, Mass.	Monuments of Jewish Communities in Czechoslovakia
CITRON, Atay (1992-93)	El Cerrito, Calif.	Remember Us: The Anti-Nazi Spectacles of American Jews
COHEN, David (1970-71)	D.N. Gilboa, Israel	The Holocaust in Belo-Russia and Minsk
COPPENHAGEN, Jacob (1978-79)	Jerusalem, Israel	Bibliography and Index of the History of Dutch Jewry until 1945
COSER, Rose Laub (1986-87)	Stony Brook, New York	The World of Our Mothers
COSTANZA, Mary (1978-79)	Bryn Mawr, Pa.	The Art of the Holocaust
COULMAS, Corinna (1986-87, 1988-89)	Paris, France; Goderville, France	Germans, Jews and the Holocaust: A Comparative Enquiry into Strategies of Collective Memory; Collective Memory and Traumatic Events

(1969-70) the Jewish Administration of Ghe in Polish Occupied Territories DAGHANI, Arnold (1974-75) DAGHANI, Arnold (1974-75) DANZIG, Hillel (1971-72) DAUM, Menachem (1989-90) DAWIDOWICZ, Lucy (1978-79) DAWIDOWICZ, Lucy (1978-79) DIAMOND, Jack (1970-71) DIAMOND, Jack (1970-71) DOBROSZYCKI, Lucjan (1970-71, 1971-72) DORON, David (1974-75, 1980-81) DROR, Zvi (1985-86) EHRLICH, Leonard (1976-77, 1979-80) Holocay Switzerland (1976-77, 1979-80) The Camps in the German-Ukrai in Polish Occupied Territories The Camps in the German-Ukrai 1942-43: An Historic and Philosophical Inquiry into and Philosophical	Name	City of Residence	Title of Project
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(1974-75) 1942-43: An Historic and Artistic Perspective DANZIG, Hillel (1971-72) DAUM, Menachem (1989-90) Brooklyn, New York (1989-90) DAWIDOWICZ, Lucy (1978-79) Elmhurst, New York (1978-79) DIAMOND, Jack (1970-71) DOBROSZYCKI, Lucjan (1970-71) DOBROSZYCKI, Lucjan (1970-71, 1971-72) DORON, David (1974-75, 1980-81) DROR, Zvi (1985-86) EHRLICH, Leonard (1976-77, 1979-80) Givatajim, Israel The Forced Labour Service in Hungary During World War II The One-Volume History of the Holocaust; The Holocaust in Contemporary Thought The Chronicle of the End of World War II The Chronicle of the Ghetto in Letter in the Holocaust and Bessarabian Jewry Choice under Duress: An Historiand Philosophical Inquiry into Murmelstein's Activities in Vienna	50	Jerusalem, Israel	The Jewish Councils (Judenrat) and the Jewish Administration of Ghettos in Polish Occupied Territories
(1971-72) Hungary During World War II DAUM, Menachem (1989-90) Elmhurst, New York (1978-79) DAWIDOWICZ, Lucy (1978-79) Elmhurst, New York (1978-79) DIAMOND, Jack (1970-71) DOBROSZYCKI, Lucjan (1970-71, 1971-72) DORON, David (1974-75, 1980-81) DROR, Zvi (1985-86) EHRLICH, Leonard (1976-77, 1979-80) Hungary During World War II The Ultimate Confrontation: Spi Resistance During the Holocaust in Concerning the Holocaust in Contemporary Thought Doe-Volume History of the Holocaust in Contemporary Thought Devish Migration since the End of World War II The Chronicle of the Ghetto in Letter (1970-71) The Ghetto of Kishinev; the Holocaust and Bessarabian Jewry (1985-86)	나 가는 사람이 있는데 말이 된다면 하는데 보고 있다. 아니아 중에 보고 있다. 이 사람들이 되었다. 이 사람들이 되었다. 이 사람들이 되었다. 그 사람들이 되었다면 되었다. 그 사람들이 되었다면 되었다. 그 사람들이 되었다면 되었다면 되었다면 되었다면 되었다면 되었다면 되었다면 되었다면	Jona, Switzerland	The Camps in the German-Ukraine, 1942-43: An Historic and Artistic Perspective
DAWIDOWICZ, Lucy (1978-79) Elmhurst, New York One-Volume History of the Holocaust; The Holocaust in Contemporary Thought DIAMOND, Jack (1970-71) DOBROSZYCKI, Lucjan (1970-71, 1971-72) Brooklyn, New York The Chronicle of the Ghetto in Letter (1970-71, 1971-72) DORON, David (1974-75, 1980-81) Choice under Duress: An Historia and Philosophical Inquiry into Murmelstein's Activities in Vienna		Givatajim, Israel	
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(1970-71) World War II DOBROSZYCKI, Lucjan (1970-71, 1971-72) Brooklyn, New York The Chronicle of the Ghetto in Lo (1970-71, 1971-72) Kibbutz Shamir, The Ghetto of Kishinev; the Holocaust and Bessarabian Jewry DROR, Zvi (1985-86) EHRLICH, Leonard (1976-77, 1979-80) Hadley, Mass. Choice under Duress: An Histori and Philosophical Inquiry into Murmelstein's Activities in Vienna		Elmhurst, New York	Holocaust; The Holocaust in
DORON, David (1974-75, 1980-81) Kibbutz Shamir, The Ghetto of Kishinev; the Holocaust and Bessarabian Jewry DROR, Zvi (1985-86) EHRLICH, Leonard (1976-77, 1979-80) Hadley, Mass. Choice under Duress: An Historiand Philosophical Inquiry into Murmelstein's Activities in Vienna		Far Rockaway, N.Y.	Jewish Migration since the End of World War II
(1974-75, 1980-81) DROR, Zvi (1985-86) Asherat, Israel The BRICHA in Eastern Europe (1985-86) EHRLICH, Leonard (1976-77, 1979-80) Hadley, Mass. Choice under Duress: An Historia and Philosophical Inquiry into Murmelstein's Activities in Vienna		Brooklyn, New York	The Chronicle of the Ghetto in Lodz
(1985-86) EHRLICH, Leonard Hadley, Mass. Choice under Duress: An Historical and Philosophical Inquiry into Murmelstein's Activities in Vienna	150	Kibbutz Shamir,	The Ghetto of Kishinev; the Holocaust and Bessarabian Jewry
(1976-77, 1979-80) and Philosophical Inquiry into Murmelstein's Activities in Vienna		Asherat, Israel	The BRICHA in Eastern Europe
		Hadley, Mass.	Murmelstein's Activities in Vienna

Name	City of Residence	Title of Project
EISENBERG, Raphael (1978-79)	Brooklyn, New York	Shtetl Scenes in Rumania
EISENBERGER, Vera (1991-92)	Far Rockaway, N.Y.	Children of the Holocaust (in Czech)
ELIACH, Yaffa (1982-83)	Brooklyn, New York	Life and Death of a Shtetl: Eisysky, a Case Study 1070-1941
ELLIS, Benjamin (1970-71)	Brooklyn, New York	Short Stories about Jewish Life in Poland before the Second World War
EZERGAILIS, Andrew (1988-89)	Ithaca, New York	The Holocaust in Latvia
EZRAHI, Sidra D. (1983-84)	Jerusalem, Israel	Memories and Myths: Reflections of the Holocaust in Hebrew Literature
FARKAS, Tibor (1970-71)	Long Island, N.Y.	Status of the Jews in Post-Second World War Hungary
FATTER, Isachar (1969-70)	Tel-Aviv, Israel	Jewish Music in Poland between the Two World Wars (1919-1939)
FEINGOLD, Henry (1979-80)	New York, New York	The Limits of Ethnic Power: The Jewish Question in American Foreign Relations, 1881-1945
FELSTINER, John (1980-81)	Stanford, Calif.	Imagining the Unspeakable: Holocaust Poetry in Europe, Israel and America
FELSTINER, Mary (1988-89)	Stanford, Calif.	Charlotte Salomon in the Nazi Era: Documenting Deception

Name	City of Residence	Title of Project
FIRER, Ruth (1985-86)	Jerusalem, Israel	The Agents of the Lesson: The Holocaust in Israeli Textbooks, 1948- 1984
FISCHER, Greta (1981-82)	Jerusalem, Israel	The Survivors: The Rescue and Rehabilitation of a Self-Selected Group of Jewish Children
FOGELMAN, Eva (1979-80)	Cambridge, Mass.	The Effectiveness of Short-Term Groups for Children of Holocaust Survivors
FRAENKEL, Daniel (1992-93)	Jerusalem, Israel	Zionist Policy and the Plight of the Jews in Germany (1933-1938)
FROST, Shimon (1968-69)	Valley Stream, N.Y.	Janusz KorczakHis Life, His Work, and His Role During the Nazi Holocaust
FUCHS, Abraham (1976-77, 1978-79)	Jerusalem, Israel	The History of Hungarian Yeshivot in Their Greatness and Decline; Hungarian Yeshivot from Their Beginnings to the Holocaust
GARRARD, John (1991-92)	Tucson, Arizona	Ending the Fury: The Red Army Opens the Death Camps
GIBS, Mikolaj (1978-79)	Paris, France	Souvenirs et Reflexions: Histoire d'un Juif du 20e Siecle
GILBERT, Martin (1980-81)	Oxford, England	Atlas of the Holocaust
GOLDHAGEN, Erich (1973-74)	Newtonville, Mass.	The German Einsatzgruppen in the Soviet Union, 1944

Name	City of Residence	Title of Project
GOLDKORN, Isaac (1972-73)	Brooklyn, New York	Fun Unser Eigenem Weingort, Yiddish Poems About Eastern Europe
GOLDVICHT, Israel (1980-81, 1981-82)	Jerusalem, Israel	Jewish Existence in Germany from Past to Present Days (film documentary)
GOSTYNSKI, Seweryn-Zalman (1974-75)	Paris, France	Synagogues in Poland
GRAJEK, Stefan (1968-69)	Tel-Aviv, Israel	The Jewish Underground Movement in Poland under Nazi Occupation and Its Fight against the Nazis
GRONOWSKA, Liliana (1969-70)	Paris, France	The Last Act: Portraits of Jewish Life in Poland
GROSMAN, Ladislav (1970-71, 1971-72)	Haifa, Israel	A Novel about Jewish Life in a Slavic Town During World War II
GROSS, Zygmunt (1970-71, 1972-73)	Middle Village, N.Y.	The Changes of the Social Status of the Jewish Population in Poland, 1945- 1968
GROSSMAN, Kurt (1966-67, 1967-68)	Kew Gardens, N.Y.	German Public Opinion towards Compensation, Restitution and Reparations
GRUENSPAN, Pawel (1989-90)	Szczecin, Poland	Pesach 1943: Essays from Behind the Wall
GRUNFELD- ROSENBAUM, Judith (1971-72, 1973-74)	London, England	SheffordThe Story of a Jewish School Community in Evacuation 1939-1945

Name	City of Residence	Title of Project
GUTMAN, Israel (1970-71)	D.N. Galil Elion, Israel	The Camps of Auschwitz and Birkenau
HAFT, Cynthia (1982-83)	Jerusalem, Israel	Fate of Jewish Children in France, 1941-1944
HALTER, Perl (1966-67)	Paris, France	The Jewish Middle Class in Warsaw before the War
HELLER, Binem (1967-68)	Tel-Aviv, Israel	Jews Who Settled in Israel after the Second World War
HELLER, Celia (1968-69, 1986-87)	New York, New York	Genocide: A Sociological Approach; A Sociological Study of Philo- Semitism in Poland
HUNEKE, Douglas (1981-82)	Eugene, Oregon	Nazi-Era Rescuers
HUNT, Linda Sue (1982-83)	Brooklyn, New York	Nazis in the Cradle of Democracy: A Documentary
HYMAN, Abraham (1970-71)	Tel-Aviv, Israel	After Liberation: A Study on the Jewish DPs
ISTNER, Filip (1971-72)	Jerusalem, Israel	The Last Jews of Poland
JACOBSON, Kenneth (1981-82)	Choisy-le-Roi, France	In Search and in Flight: Identity Changes in Jews Subjected to Nazi Persecution
JELINEK, Yeshayahu (1980-81, 1985-86)	Philadelphia, Pa.	The Holocaust and Internal Policies of the Nazi Satellites in Eastern Europe; German-Israeli Relations, 1945-1965

Name	City of Residence	Title of Project
JICK, Leon (1980-81)	Lexington, Mass.	Method in Madness: The Motivations for the Nazi Extermination Policy
JOFEN, Jean (1970-71)	Brooklyn, New York	Special Pills Used in the Food in Nazi Camps and Their Effect on the IQ of Newly Born Children
KACHINSKE, Timothy (1983-84)	Duluth, Minnesota	Eichmann and the Final Solution in Hungary: A Study of Endemic Anti- Semitism
KANTOROWICZ, Nahum (1969-70)	New York, New York	The Jewish Resistance in Poland
KAPEL, Shmuel (1980-81)	Jerusalem, Israel	The Jewish Community in France During the Nazi Occupation and the Rehabilitation after Liberation
KAPITAIKAN, Eduard (1986-87)	Jerusalem, Israel	Flourishing and Ruining of Jewish Theatre in the Soviet Union
KAPLAN, Israel (1980-81)	Tel-Aviv, Israel	Collection of Ghetto and Concentration Camp Folklore
KATZ, Felix (1992-93)	Grodno, Belorussia	Jewish Political Parties in Inter-War Poland (1920-1939)
KATZ, Steven (1984-85)	Brookline, Mass.	The Holocaust in Historical Context: A Study of Comparative Mass Murder
KATZBERG, Netaniel (1971-72)	Ramat-Gan, Israel	The Jewish Question in Hungary in the Inter-War Period
KAZARNOVSKY, Ada (1987-88)	Jerusalem, Israel	History of Yiddish Theatre in Russia from 1919 until the Present Day

Name	City of Residence	Title of Project
KEILSON, H. (1970-71)	Bussum, Holland	Study of Massive Cumulative Traumatization of Jewish War Orphans
KIRSCHNER, Robert (1980-81)	Palo Alto, Calif.	Holocaust Response
KLAUSNER, Israel (1978-79)	Jerusalem, Israel	The Jewish Community of Vilna from Its Beginnings until Its Destruction
KLEIN-HAPARASH, Jakob (1966-67)	Netanya, Israel	Da Es Gott Reute
KNOPP, Josephine (1973-74, 1977-78, 1981-82)	Chicago, Illinois; Merion, Pa.	Literary and Theological Significance and Meaning of the Work of Elie Wiesel; A Study of Holocaust Diaries; The Greek Jews of Salonika under the Nazi Occupation
KONFINO, Zak (1967-68)	Belgrade, Yugoslavia	Novel about Life of a Small Jewish Community, Leskovac, between the Two World Wars
KORZEC, Pawel (1969-70, 1970-71)	Paris, France	The Jewish Question in Poland between the Two World Wars
KOWALSKI, Isaac (1967-68)	Brooklyn, New York	The United Partisan Organization (U.P.O.) in Lithuania and White Russia
KRAKOWSKI, Shmuel (1972-73)	Jerusalem, Israel	Polish Jews in Regular Armies During World War II
KRAKOWSKI, Stefan (1969-70)	Jerusalem, Israel	Armed Resistance of the Jewish Population in the General Government

Name	City of Residence	Title of Project
KRAMER, Aaron (1978-79)	Oakdale, New York	Anthology of Poetry of the Holocaust
KREMER, Sara L. (1986-87)	Manhattan, Kansas	Analysis of Holocaust Treatment in American-Jewish Fiction
KUGELMASS, Jack (1992-93)	Madison, Wisconsin	Going Home: American Jewish Travel to Poland
KULKA, Erich (1978-79, 1982-83)	Jerusalem, Israel	Study of Auschwitz-Birkenau; Holocaust Denied: The Increase and Influence of Neo-Nazi Literature; The Escapees from Auschwitz and the Attitude of the Free World
KUNZER, Ruth (1974-75)	Van Nuys, Calif.	Jewish Experience as Reflected in Twentieth-Century German-Jewish Writings
KURZWEIL, Zvi (1965-66)	London, England	The Polish Jewish Educator Janusz Korczak
KUTNICK, Jerome (1985-86)	Philadelphia, Pa.	Mobilization of Emergency Relief, 1933-1945: The American Jewish Joint Distribution Committee and the American Jewish Community
LANDESMAN, Georg (1983-84, 1987-88)	Budapest, Hungary	Bibliography of the Persecution of the Jews in Hungary
LAUB, Morris (1981-82)	New York, New York	Cyprus, the Last Jewish Concentration Camp
LESHEM, Moshe (1982-83, 1983-84)	Tuckahoe, New York	Jews in the Czech Resistance Movement

Name	City of Residence	Title of Project
LESHINSKY, Tania (1979-80)	Zurich, Switzerland	Das Erschrockene Leben (A Novel)
LESSER, Jeff H. (1992-93)	New London, Conn.	Exodus to the Land of the Future: Brazil and the Jewish Question, 1900- 1945
LESTER, Elenore (1981-82)	New York, New York	Raoul Wallenberg: Lost Hero of the Holocaust
LEVAVI, Arye (1968-69)	Berne, Switzerland	Ideological, Spiritual and Cultural Influences Shaping Zionist Pioneer Youth Movements in Pre-Hitler Germany
LEVI, Isaac J. (1984-85)	Columbia, S.C.	Sephardic Poetry and Art of the Holocaust
LEVIN, Dov (1979-80)	Jerusalem, Israel	Eastern European Jewry under Soviet Rule, 1939-1941 and Its Implications for the Holocaust
LIFSHITS, Chaia (1971-72)	Jerusalem, Israel	Lithuanian Jewry During World War II
LIFTON, Betty Jean (1980-81, 1982-83)	New York, New York	Janus Korczak: The King of Children
LIPSCHER, Ladislav (1969-70)	Tubingen, Germany	The Jewish Community in Slovakia During the Second World War
LIPSCHITZ, Abraham (1992-93)	Bnei-Brak, Israel	Sefer Zikaron La-Ir Krakow
LIPSTADT, Deborah (1977-78)	Seattle, Wash.	The Media and the News about the Holocaust

Name	City of Residence	Title of Project
LISKY, I. A. (1967-68)	London, England	Volume of Yiddish Poems
LITTELL, Franklin (1973-74)	Jerusalem, Israel	Awareness of the Christian Resistance to the Centrality of the Judenfrage in the Nazi Assault on the Church
LUBETSKY, Moshe (1977-78)	Jerusalem, Israel	The Destruction of Lithuanian Jewry
LUSTIG, Arnost (1969-70, 1971-72)	Iowa City, Iowa	Studies in Jewish Resistance
MAARAVI, Tony (1968-69)	Petach-Tikva, Israel	Amolike Teg (1925-1937), Teg fun Tsorn (1937-1944), Teg fun Weg (1944-1948)
MACKLER, Mary (1971-72)	New York, New York	A Jew in the War and Post-War Years in Soviet Russia (based on personal experiences)
MAISELS, Maxine (1974-75)	Jerusalem, Israel	Influence of the Holocaust on the Visual Arts
MARGALIOT, Abraham (1974-75, 1982-83)	Ramat Chen, Israel	German Jewry under Nazi Rule, 1933-1945
MARIANOWICZ, Antoni (1982-83, 1985-86)	Warsaw, Poland	War Memoirs
MARK, Ester (1970-71)	Ramat-Aviv, Israel	Four Documents from Auschwitz
MATSDORF, Wolf (1970-71)	Roseville, Australia	Autobiography of Twenty-Five Jewish Boys and Girls Who Came to Australia from Germany in 1939

Name	City of Residence	Title of Project
MENDELSOHN, Ezra (1972-73, 1979-80)	Jerusalem, Israel	Jewish Politics in East Central Europe between the Two World Wars; The Jews of East Central Europe During the Inter-War Period
MICHMAN, Dan (1983-84)	Elkana, Israel	The Holocaust in Belgium and Luxembourg
MOCH, Maurice (1965-66)	Colombes, France	The Nazi Persecution of the Jews in France
MOORE, Dagmar (1976-77)	Ann Arbor, Michigan	Yiddish Poetry of the Holocaust
MORIAH, Avner (1988-89)	Hamden, Connecticut	Auschwitz Concentration Camp: Paintings
MOSER, Jonny (1967-68)	Vienna, Austria	The Creation of the Judenreservat in Poland
MUSHKAT, Marion (1969-70, 1970-71)	Tel-Aviv, Israel	Legal, Political, and Historical Aspects Relating to the Holocaust of the Charges Submitted to the United Nations War Crimes Commission
MUSZKA, Adam (1971-72)	Charenton, France	Pictures of Jewish Life in Poland before the Holocaust
MYKOFF, David (1977-78)	Brooklyn, New York	A High School Curriculum for Teaching of the Holocaust in Yeshivos
NATHAN, Tikva S. (1990-91)	Haifa, Israel	Patterns of Aging after Surviving Extreme Life-Stress of the Shoah
NEUMANN, Robert (1965-66)	Bratislava, Czech.	The History of the Jews in Bratislava, Volume II

Name	City of Residence	Title of Project
NIR, Yeshayahu (1992-93)	Jerusalem, Israel	Not as Sheep
OFER, Dalia (1982-83)	Jerusalem, Israel	Illegal Immigration to Palestine During the Second World War, 1939- 1945
OPOLON, R. Irene (1979-80)	Paris, France	Research on Early Life Experience and Later Development of Jewish Children of Refugee Families from France
OPPENHEIM, Israel (1992-93)	Beer-Sheva, Israel	Role of the Jews in Polish Society and History as Reflected in the Ideology of the Right Wing Cam (National Democrats): 1886-1939
ORMIAN, Haim (1982-83)	Tel-Aviv, Israel	Jewish Education in Interwar Poland
OSHRI, Ephraim (1974-75, 1975-76)	New York, New York	Mima'amakim
PASMANIK, Wolf (1978-79, 1981-82)	New York, New York	Short Stories and Poems; A Book of Yiddish Poems; and Poems about the Holocaust
PECK, Abraham J. (1987-88, 1989-90)	Cincinnati, Ohio; Wyoming, Ohio	A Social History of the Jewish DP Camps in Germany and Austria, 1945- 1952
PENKOWER, Monty (1975-76)	New York, New York	U.SPalestine Foreign Relations, 1939-1948
PINTO, Avraham (1981-82)	Sarajevo	Jewish Women and Children in the Concentration Camp at Dakovo

Name	City of Residence	Title of Project
PIVOVAR, Ephim (1992-93)	Moscow, Russia	Soviet Jewry in the 20th Century
PODIETZ, Lenore (1976-77)	Philadelphia, Pa.	Jewish Youths' View of the Holocaust Era Today
POLIAKOV, Leon (1965-66)	Massy, France	History of Anti-Semitism in Europe
PORAT, Dina (1985-86)	Jerusalem, Israel	Everyday Life in a Ghetto: Diary and Documents of the Kovno Ghetto
PORTER, Jack N. (1979-80)	Brookline, Mass.	The American Nazi Party: Its History and Structure
RABIN, Betty (1976-77, 1978-79)	Jerusalem, Israel	History of a German-Jewish Emigrant Family; From Nazi Germany to Wartime BritainMemoirs of an Orthodox German-Jewish Emigrant Family
RABIN, Dov (1970-71, 1971-72)	Jerusalem, Israel	Jews in the Grodno Region During the Holocaust
RAMRAS-RAUCH, Gila (1989-90)	Brookline, Mass.	Fiction of Aharon Appelfeld: The Holocaust and Beyond
REDLICH, Shimon (1992-93)	Omer, Israel	War, Holocaust and Stalinism: Documented History of the Jewish Anti-Fascist Committee in the USSR
RISKIN, Steven (1975-76)	New York, New York	Theological Implications of the Holocaust, a Text for High School Students
ROGULSKI, Stanislaw (1970-71, 1971-72)	Paris, France	The Jews in Ukraine, 1917-1935

Name	City of Residence	Title of Project
ROSENBLOOM, Noah (1968-69, 1979-80)	Brooklyn, New York	The Theological Implications of the Holocaust in Contemporary Hebrew Literature
ROSENKRANZ, Herbert (1981-82, 1982-83)	Jerusalem, Israel	Persecution and Destruction of the Jews in Austria, 1938-1945; Austrian Jewry, 1918-1945
ROSKIES, David (1980-81)	New York, New York	Responses to Catastrophe in Modern Jewish Culture
ROSKIES, Diane (1974-75, 1976-77)	Jerusalem, Israel	Teaching the Holocaust to Children; The Vilna Book; A Curriculum for Junior High and High School Students on the Holocaust
ROTH ARGAMAN, Shmuel (1981-82)	Jerusalem, Israel	Children's Reading Books about Heroism of Jewish Children in the Holocaust
ROTHMAN, Zev (1974-75)	New York, New York	The Ballad of Mauthausen (a film)
RUTKOWSKI, Adam (1977-78, 1979-80)	Paris, France	The Internment-Camps for Jews in France During World War II: Vittel and Beaune-la-Rolande
SAFRAN, Joseph (1974-75, 1983-84)	Forest Hills, N.Y.	Jewish Education During the Holocaust
SCHAECHTER, Mordkhe (1986-87)	Bronx, New York	A Yiddish Geographical Dictionary of Eastern and Central Europe
SCHATZ, Jaff (1989-90)	Lund, Sweden	The Ethnic and Political Identity of the Generation of Former Jewish Communists of Poland

Name	City of Residence	Title of Project
SCHMIDT, Maria (1987-88)	Budapest, Hungary	Hungarian Jewry During the Second World War (1938-1945)
SCHOENFELD, Joachim (1984-85)	Toronto, Canada	From the Shtetl in Galicia to the Jewish State: 1898-1984
SCHWARZ, Robert (1966-67)	Boca Raton, Florida	Anti-Semitism and Socialism in Austria
SEBBA, Lesli (1984-85)	Jerusalem, Israel	The Significance of German Reparations for Their Recipients
SCHWEITZER, Joseph (1985-86)	Budapest, Hungary	History of the Jews in Hungary
SEIDMAN, Hillel (1971-72)	Brooklyn, New York	Jewish Leaders, Writers and Intellectuals
SEROTTA, Edward (1988-89, 1989-90)	Atlanta, Georgia; Budapest, Hungary	The Jewish Communities in Eastern Europe: Photographic Essay
SFARD, David (1969-70)	Jerusalem, Israel	Communal Cultural Activities in Poland, 1945-1968
SHAFIR, Shlomo (1974-75, 1982-83)	Ramat Hasharon, Israel	American Jewry and the Jewish Crisis in Europe in 1941; German Social Democrats and Israel, Israeli Socialists and Germany: First Steps in Their Postwar Relationship
SHAHAN, Avigdor (1982-83)	Moshav Beit- Yehoshua, Israel	The Ghettos in Transnestria, 1941-1944
SHAPIRA, Anita (1991-92)	Ramat Hasharon, Israel	The Impact of the Holocaust on Present-Day Society

Name	City of Residence	Title of Project
SHEK, Zeev (1977-78)	Jerusalem, Israel	Literature and Children's Art in Ghetto Theresienstadt
SILBERMAN, Mordechai (1969-70)	Givataim, Israel	Historical Study of Polish Jewry
SILKES, Genia (1978-79, 1979-80)	New York, New York	Spiritual Life in the Ghettos During World War II
STEINER, Yitzhak (1987-88, 1989-90)	St. Gallen, Switzerland	Legislative Program of the Conference on Jewish Material Claims against Germany
STEINGART- HOLLANDER, Rachel (1984-85)	Jerusalem, Israel	The Westerbork Camp
STRATMAN, David (1978-79)	Brooklyn, New York	The Holocaust in Jassy, Rumania
STROM, Yale (1984-85)	Astoria, New York	The Cultural and Social Functions of the Klezmer in Eastern European Jewish Society, 1881-1939
STUPP, Abraham (1967-68)	Tel-Aviv, Israel	Jewish Life in Small Polish Towns
SZEINTUCH, Yechiel (1992-93)	Jerusalem, Israel	The Prose of Yeshayahu Spiegel from the Lodz Ghetto
SZMULEWSKI, David (1983-84)	Paris, France	The Resistance Movement in the Auschwitz-Birkenau Nazi Extermination Camp

Name	City of Residence	Title of Project
TEC, Nechama (1978-79, 1979-80, 1992-93)	Westport, Conn.	Helping Jews Survive the Holocaust: A Study of Christian Help to Jews; Altruism, Courage and Resistance During the Holocaust
TENCER, Golda (1983-84)	Warsaw, Poland	Jewish Theater in the Warsaw Ghetto
TOKAYER, Marvin (1975-76)	Tokyo, Japan	The Japanese Policy toward the Jews from 1926-1945
TOKER, Elias (1977-78)	Buenos Aires, Arg.	Antologia de la Poesia Idish del Sigio XX
TOREN, Haim (1969-70)	Jerusalem, Israel	A Volume of Memoirs
TORY, Avraham (1979-80)	Tel-Aviv, Israel	Lithuanian Jews under Nazi Occupation, with Special Reference to Ghetto Kaunas
TRAININ, Mira (1981-82, 1982-83)	Jerusalem, Israel	Aaron Trainin (1883-1957) - Soviet Jewish International Lawyer
TSANIN, Yeshayahu (1986-87)	Tel-Aviv, Israel	The Verdict (Historical Novel of Warsaw Ghetto Uprising)
TURKOW, Jonas (1967-68, 1968-69)	Bat Yam, Israel	German Exchange Projects of Jews in Occupied Areas
VAGO, Bela (1972-73)	Haifa, Israel	Nazi and Anti-Semitic Movements in East Central Europe
VERNON, Gayle (1979-80)	Milton, Mass.	Ceramic Sculpture of Holocaust Wailing Wall

Name	City of Residence	Title of Project
VESTERMAN, Marger (1991-92, 1992-93)	Riga, Latvia	Holocaust in Latvia, 1941-1945; Jewish History of Latvia
VORMEIER, Barbara (1985-86)	Paris, France	American Official and Private Intervention in Favor of German and Austrian Jewish Refugees in France, 1933-1944
VOSS, Carl Hermann (1967-68, 1968-69)	Saratoga Springs, New York	"Faithful Servant": Selections from the Writings of Stephen Samuel Wise
WEBB, Igor M. (1977-78)	Cambridge, Mass.	The Holocaust and Contemporary Czechoslovak Culture
WEINBERG, David (1979-80)	Toledo, Ohio	Eastern European Jewish Acculturation in Western Europe, 1880-1939
WEINSTEIN, Fred (1978-79)	Stony Brook, New York	Nazism and Psychohistory
WEITZMAN, Lenore (1992-93)	Cambridge, Mass.	Resistance and Survival: Holocaust Experiences of Jews Who Lived on Aryan Papers
WENZEL, Karl-Heinz (1968-69)	Berlin, Germany	A Study in the Field of Anti-Jewish Persecution in Nazi Germany
WHITEMAN, Dorit B. (1991-92)	Hollis Hills, New York	The Uprooted: Flight from Hitler to New Lands
WOLFSON, Manfred (1965-66)	Frankfurt/Main, Germany	Socio-Political and Psychological Structures in Various European Countries before the Nazi Occupation
WULF, Joseph (1970-71)	Berlin, Germany	Jewish Cultural Activities in the Warsaw Ghetto

Name	City of Residence	Title of Project
WYGODSKI, Stanislaw (1969-70)	Givatayim, Israel	Oral Testimonies of Escapees from the German Camps and Ghettos
YAHIL, Chaim (1972-73, 1973-74)	Jerusalem, Israel	The Jewish Displaced Persons in Germany, 1945-1950
YISRAELI, David (1967-68, 1981-82)	Ramat Chen, Israel	The Jewish D.P. Camps in the U.S. Occupied Zone of Germany, 1945-48
YOUNG, James (1987-88)	New York, New York	The Iconography of Destruction

INSTITUTIONAL GRANTS FOR HOLOCAUST PROJECTS, 1965-1992

ARGENTINA

INSTITUTIONAL GRANTS FOR HOLOCAUST PROJECTS, 1965-1992

ARGENTINA

Institution	Title of Project	Year
Federation Latino-Americana	Paperback Books for Children	1974
de los Sobrevivientes Judios de la Persecucion Nazi	on the Holocaust	
Union Cultural Central	Publication Programs in the	1965
Israelita Polaca en la	Field of the Catastrophe	
Argentina		

BELGIUM

INSTITUTIONAL GRANTS FOR HOLOCAUST PROJECTS, 1965-1992

BELGIUM

Institution	Title of Project	Year
Amicale des Anciens du Comite de Defense des Juives	History of the Jewish Resistance in Belgium	1968
Centre National des Hautes Etudes Juives	Jewish Refugees in Belgium	1970
Centre National des Hautes Etudes Juives	Nazi Census of Jews of Brussels	1972
Centre National des Hautes Etudes Juives	Nazi Census of Jews of Brussels	1973

CZECHOSLOVAKIA

INSTITUTIONAL GRANTS FOR HOLOCAUST PROJECTS, 1965-1992

CZECHOSLOVAKIA

Institution	Title of Project	<u>Year</u>
Rada Zidovskych Nabozenskych Obci v Ceske Socialisticke Republice	Czech Jewry During the Holocaust	1965
Rada Zidovskych Nabozenskych Obci v Ceske Socialisticke Republice	Czech Jewry During the Holocaust	1966
Rada Zidovskych Nabozenskych Obci v Ceske Socialisticke Republice	Czech Jewry During the Holocaust	1967
Rada Zidovskych Nabozenskych Obci v Ceske Socialisticke Republice	Czech Jewry During the Holocaust	1968
Ustredny Svaz Zidovskych Nabozenskych Obci Na Slovensku	Czech Jewry During the Holocaust (1933-45)	1965
Ustredny Svaz Zidovskych Nabozenskych Obci Na Slovensku	Slovakian Jewry During the Holocaust (1938-1945)	1968

FRANCE

INSTITUTIONAL GRANTS FOR HOLOCAUST PROJECTS, 1965-1992

FRANCE

Institution	Title of Project	Year
Centre de Documentation Juive Contemporaine	Colloquium	1979
Centre de Documentation Juive Contemporaine	Concentration Camp Project	1968
Centre de Documentation Juive Contemporaine	Documentary Volume on Jewish Resistance	1967
Centre de Documentation Juive Contemporaine	Documentary Volume on Jewish Resistance	1968
Centre de Documentation Juive Contemporaine	French Edition of Prof. Robinson's Book on the Holocaust	1966
Centre de Documentation Juive Contemporaine	French Edition of Prof. Robinson's Book on the Holocaust	1967
Centre de Documentation Juive Contemporaine	Hitlerism and the Concentration Camp System	1967
Centre de Documentation Juive Contemporaine	Inventory of the Archives of Centre de Documentation Juive Contemporaine	1967

Institution	Title of Project	Year
Centre de Documentation Juive Contemporaine	Inventory of the Archives of Centre de Documentation Juive Contemporaine	1968
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1965
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1966
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1967
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1968
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1969
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1970
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1971
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1972
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1973
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1974
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1975

Institution	Title of Project	<u>Year</u>
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1976
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1977
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1978
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1979
Centre de Documentation Juive Contemporaine	Research and Publication in the Field of the Catastrophe	1980
Centre de Documentation Juive Contemporaine	Special Publication Project on the Holocaust by I. Schneersohn	1969
Centre de Documentation Juive Contemporaine	The Jewish Resistance in France	1965
Centre de Documentation Juive Contemporaine	The Jewish Resistance in France	1968
Centre de Droit Hebraique	Research and Legal Documentation on the Holocaust	1979
Centre Interuniversitaire des Hautes Etudes du Judaisme Contemporain	Oral History of the Holocaust	1982
Commission Française des Archives Juives	Archival Documents Concerning Jews, Vol. II	1982

Institution	Title of Project	<u>Year</u>
Commission Française des	Archives of the French	1982
Archives Juives	Jewish Community	
Commission Française des	Archives of the French	1984-85
Archives Juives	Jewish Community	
Group de Sociologie des Religions	Jews of France 1933-1945	1979
Institut National des Langues	Chair in Contemporary Jewish	1978
et Civilisations Orientales	Studies with Emphasis on the Holocaust	
Institut National des Langues	Chair in Contemporary Jewish	1979
et Civilisations Orientales	Studies with Emphasis on the Holocaust	
Commission on the Holocaust	Holocaust Educational Project	
	(France)	
Menorah	Activities of the Consistoire	1978
	Central under Nazi Occupation	77.00
Menorah	Martyred Jewish Children	1972

GERMANY

INSTITUTIONAL GRANTS FOR HOLOCAUST PROJECTS,

1965-1992

GERMANY

Institution

Title of Project

Year

Internationales
Research and Documentation on
Dokumentationszentrum zur
the National Socialist Movement

Erforschung des
Nationalsozialismus und
Seiner Folgeerscheinungen
E.V.

HUNGARY

INSTITUTIONAL GRANTS FOR HOLOCAUST PROJECTS,

1965-1992

HUNGARY

Institution	Title of Project	Year
Magyar Izraelitak	Archives and Library	1982
Orszagos Kepviselete	Compilations	
Magyar Izraelitak	Bibliography of Holocaust	1984-85
Orszagos Kepviselete	in Hungary	
Magyar Izraelitak	Health Problems of Survivors	1967
Orszagos Kepviselete Irodaja	of the Holocaust	

ISRAEL

INSTITUTIONAL GRANTS FOR HOLOCAUST PROJECTS, 1965-1992

ISRAEL

Institution	Title of Project	<u>Year</u>
Amana	Faith During Holocaust Period	1988-89
Bar-Ilan University	Guide to Materials on Religious Jewry During the Holocaust	1977
Bar-Ilan University	Guide to Materials on Religious Jewry During the Holocaust	1978
Bar-Ilan University	Guide to Materials on Religious Jewry During the Holocaust	1979
Bar-Ilan University	Guide to Materials on Religious Jewry During the Holocaust	1981
Bar-Ilan University	Jewish Religious Groups During World War II	1988-89
Bar-Ilan University	Reaction of Jewish Religious Groups and Participants in Underground Acts During WW II	1986-87

Institution	Title of Project	Year
Bar-Ilan University	Survey of Archival and Printed Sources on Religious Sources under Nazi Rule	1984-85
Beit Lohamei Haghetaot	Documentary Film on Jewish Resistance	1984-85
Bet Levik Agudat Sofre Veitona'e Yiddish Beyisrael	Collection of Writings of Survivors of the Holocaust	1966
Bet Levik Agudat Sofre Veitona'e Yiddish Beyisrael	Collection of Writings of Survivors of the Holocaust	1975
Encyclopedia Judaica Research Foundation	Handbook of the Holocaust	1971
Encyclopedia Judaica Research Foundation	Handbook of the Holocaust	1972
Encyclopedia Judaica Research Foundation	Handbook of the Holocaust	1973
Encyclopedia of the Diaspora	The Last Chapter of Polish Jewry	1972
Ha-Aguda Lehequer Toledot Ha-Yehudim	Evacuation of Soviet Jews During World War II	1970
Ha-Aguda Lehequer Toledot Ha-Yehudim	Rescue of Polish Jews from Lithuania 1940-1941	1977
Ha-Lishka Likehillot Yehudiot	Articles on the Holocaust in Persian	1975
Ha-Lishka Likehillot Yehudiot	Articles on the Holocaust in Serbo-Croatian	1976

Institution	Title of Project	Year
Ha-Lishka Likehillot Yehudiot	Articles on the Holocaust in Portuguese	1976
Ha-Lishka Likehillot Yehudiot	Articles on the Holocaust in Persian	1976
Hebrew University	Anti-Jewish Legislation in Europe During the Nazi Period (1933-1945)	1968
Hebrew University	Archival Guide to Materials on the Holocaust in Israeli Archives	1982
Hebrew University	Archival Guide to Materials on the Holocaust in Israeli Archives	1984-85
Hebrew University	Archival Guide to Unpublished Materials of the Holocaust Period	1968
Hebrew University	Archival Guide to Unpublished Materials of the Holocaust Period	1969
Hebrew University	Archival Guide to Unpublished Materials of the Holocaust Period	1970
Hebrew University	Archival Guide to Unpublished Materials of the Holocaust Period	1971
Hebrew University	Archival Guide to Unpublished Materials of the Holocaust Period	1972
Hebrew University	Archival Guide to Unpublished Materials of the Holocaust Period	1973
Hebrew University	Archival Guide to Unpublished Materials of the Holocaust Period	1974

Institution	Title of Project	Year
Hebrew University	Archival Guide to Unpublished Materials of the Holocaust Period	1975
Hebrew University	Archival Guide to Unpublished Materials of the Holocaust Period	1976
Hebrew University	Archival Guide to Unpublished Materials of the Holocaust Period	1977
Hebrew University	Archival Guide to Unpublished Materials of the Holocaust Period	1978
Hebrew University	Armed Jewish Resistance to the Nazis	1969
Hebrew University	Armed Jewish Resistance to the Nazis	1970
Hebrew University	Armed Jewish Resistance to the Nazis	1971
Hebrew University	Armed Jewish Resistance to the Nazis	1972
Hebrew University	Armed Jewish Resistance to the Nazis	1973
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Hebrew University	Armed Jewish Resistance to the Nazis	1975
Hebrew University	Armed Jewish Resistance to the Nazis	1976

Institution	Title of Project	Year
Hebrew University	Comparative Study of the Jewish Identities with Special Reference to the Impact of the Memory of the Holocaust	1974
Hebrew University	Comparative Study of the Jewish Identities with Special Reference to the Impact of the Memory of the Holocaust	1975
Hebrew University	Comparative Study of the Jewish Identities with Special Reference to the Impact of the Memory of the Holocaust	1976
Hebrew University	History of the Conference on Jewish Material Claims Against Germany	1969
Hebrew University	History of the Conference on Jewish Material Claims Against Germany	1971
Hebrew University	History of the Conference on Jewish Material Claims Against Germany	1972
Hebrew University	History of the Conference on Jewish Material Claims Against Germany	1977
Hebrew University	Institute for the Study of the Period of the Catastrophe	1965
Hebrew University	Institute for the Study of the Period of the Catastrophe	1965
Hebrew University	Institute for the Study of the Period of the Catastrophe	1966

Institution	Title of Project	Year
Hebrew University	Interview with Participants in Holocaust Survivors' Meeting, Jerusalem, 1981	1982
Hebrew University	Jews in Territories Annexed by the Soviet Union (1939-1941)	1972
Hebrew University	Jews in Territories Annexed by the Soviet Union (1939-1941)	1973
Hebrew University	Jews in Territories Annexed by the Soviet Union (1939-1941)	1975
Hebrew University	Jews in Territories Annexed by the Soviet Union (1939-1941)	1976
Hebrew University	Jews in Territories Annexed by the Soviet Union (1939-1941)	1977
Hebrew University	Latin America and the Jewish People During the Holocaust	1981
Hebrew University	Persecutions of Jews in the Third Reich as Reflected in the World Jewish Press	1972
Hebrew University	Persecutions of Jews in the Third Reich as Reflected in the World Jewish Press	1973
Hebrew University	Publication of Dr. Shaul Esh's Work on the Emergence of the Ha'avara Movement	1969
Hebrew University	Publications of Basic Documents Concerning German Jewry under the Nazi Regime	1979

Institution	Title of Project	Year
Hebrew University	The Holocaust in the Soviet Union	1980
Hebrew University	The Holocaust in the Soviet Union	1981
Hebrew University	The Holocaust in the Soviet Union	1984-85
Igud Olami shel Itona'im Yehudiyim	The Jewish Press Destroyed in the Holocaust	1979
Iriyat Tel-Aviv Yaffo	Holocaust and Revival Monument	1973
Iriyat Tel-Aviv Yaffo	Holocaust and Revival Monument	1974
Israeli Union of Second World War Veterans	The Role of the Jews in the Allied Armies During the Second World War	1966
Makhon Leo Baeck	History of the Jews in Nazi Germany	1977
Mashabim	The Holocaust in the Religious-Literary View	1984-85
Massua	Holocaust Education	1977
Massua	Holocaust Education	1979
Massua	Institute for Study of Holocaust	1982
Commission on the Holocaust	"Scroll of Testimony"	
Commission on the Holocaust	International Center for Teaching the Holocaust	

Institution	Title of Project	Year
Commission on the Holocaust	Inventory of Educational Programs in Israel	
Commission on the Holocaust	Popular Volume on the Holocaust	
Commission on the Holocaust	Volume on Photographs	
Merkaz Arzi shel Hoqre Ha-Folklor Ha-Yehudi	Holocaust Songs	1972
Merkaz Arzi shel Hoqre Ha-Folklor Ha-Yehudi	Holocaust Songs	1975
Merkaz Histadrut Hamorim Beyisrael	Seminars for Jewish and Non-Jewish Educators to Study the Holocaust	1973
Moreshet	Eduyot Rishonot	1972
Moreshet	Eduyot Rishonot	1973
Moreshet	Eduyot Rishonot	1974
Moreshet	Eduyot Rishonot	1975
Moreshet	Eduyot Rishonot	1976
Moreshet	Eduyot Rishonot	1977
Moreshet	Eduyot Rishonot	1978
Moreshet	Eduyot Rishonot	1979

Institution	Title of Project	Year
Moreshet	Eduyot Rishonot	1980
Moreshet	Eduyot Rishonot	1984-85
Moreshet	English Edition of Yalqut Moreshet	1981
Moreshet	Jewish Partisan Leaders - T. Altman, A. Wilner	1982
Moreshet	The Jewish Brigade	1986-87
Moreshet	Yalqut Moreshet	1976
Moreshet	Zev Wilensky	1986-87
Mosad Harav Kook	The Life of the Polish Kehillot after the Holocaust	1981
Society for Research on Jewish Communities	Justice in Jerusalem (Sifriyat Aliyah)	1982
Society for Research on Jewish Communities	Thy Brother's Blood (Sifriyat Aliyah)	1990-91
The Central Archives for the History of the Jewish People	Safeguarding Contemporary Jewish Archives in Europe	1982
The Central Archives for the History of the Jewish People	Safeguarding Contemporary Jewish Archives in Europe	1984-85
The Central Archives for the History of the Jewish People	Safeguarding Contemporary Jewish Archives in Europe	1986-87

Institution	Title of Project	Year
The Central Archives for the	Safeguarding Contemporary	1988-89
History of the Jewish People	Jewish Archives	24
The Central Archives for the	Survey and Microfilming of	1982
History of the Jewish People	Archival Sources in Poland	
The Central Archives for the	Survey and Microfilming of	1984-85
History of the Jewish People	Archival Sources in Poland	
The Central Archives for the	Survey and Microfilming of	1986-87
History of the Jewish People	Archival Sources in Eastern Europe	
The Central Archives for the	Survey and Microfilming of	1986-87
History of the Jewish People	Archival Sources in Poland	
The Central Archives for the	Survey and Microfilming of	1988-89
History of the Jewish People	Archival Sources in Eastern	
	European Countries	
The Central Archives for the	Survey and Microfilming of	1988-89
History of the Jewish People	Archival Sources in Poland	
The Central Archives for the	Survey and Microfilming of	1990-91
History of the Jewish People	Archival Sources in Eastern Europe	
The Central Archives for the	Survey and Microfilming of	1990-91
History of the Jewish People	Archival Sources in Poland	
Universitat Ben-Gurion	The Teaching of the Holocaust	1977
Ha-Negev	as Education toward Values	
Universitat Ben-Gurion	The Teaching of the Holocaust	1978
Ha-Negev	as Education toward Values	
Universitat Ben-Gurion	The Teaching of the Holocaust	1979
Ha-Negev	as Education toward Values	

Institution	Title of Project	<u>Year</u>
Universitat Tel-Aviv	Anti-Jewish Legislation in the Third Reich, Slovakia, and Hungary	1972
Universitat Tel-Aviv	Anti-Jewish Legislation in the Third Reich, Slovakia, and Hungary	1973
Universitat Tel-Aviv	Judaism and Christianity in the Third Reich	1972
Universitat Tel-Aviv	Judaism and Christianity in the Third Reich	1973
Universitat Tel-Aviv - Foerder Institute for Economic Research	German Personal Compensations	1973
Universitat Tel-Aviv - Foerder Institute for Economic Research	German Personal Compensations	1974
Universitat Tel-Aviv - Foerder Institute for Economic Research	German Personal Compensations	1975
Universitat Tel-Aviv - Foerder Institute for Economic Research	German Personal Compensations	1976
University of Haifa	Rescuing Jews in France During WW II	1986-87
World Federation of Polish Jews	Survey and Microfilming of Archival Sources in Poland	1988-89
Yad Vashem	Anthology of Articles on the Holocaust	1975

Institution	Title of Project	<u>Year</u>
Yad Vashem	Anthology of Hebrew Prose on the Holocaust	1975
Yad Vashem	Anthology of Hebrew Prose on the Holocaust	1976
Yad Vashem	Audiovisual Series	1977
Yad Vashem	Bergen-Belsen Papers	1978
Yad Vashem	Bergen-Belsen Papers	1979
Yad Vashem	Bergen-Belsen Papers	1980
Yad Vashem	Bergen-Belsen Papers	1981
Yad Vashem	Bergen-Belsen Papers	1982
Yad Vashem	Bibliographical Series	1980
Yad Vashem	Bibliographical Series	1982
Yad Vashem	Bibliography of the Hebrew Press on the Holocaust	1975
Yad Vashem	Bibliography of the Hebrew Press on the Holocaust	1976
Yad Vashem	Bibliography of the Hebrew Press on the Holocaust	1977
Yad Vashem	Bibliography of the Hebrew Press on the Holocaust	1978

Institution	Title of Project	Year
Yad Vashem	Biographies of Twenty Prominent Jewish Personalities	1990-91
Yad Vashem	Collection of Documents on the Jews of Rumania	1975
Yad Vashem	Collection of Documents on the Jews of Rumania	1976
Yad Vashem	Comprehensive History of the Holocaust	1986-87
Yad Vashem	Comprehensive History of the Holocaust	1988-89
Yad Vashem	Death Camps of Treblinka, Sobibor and Belzec	1981
Yad Vashem	Holocaust in Documents	1981
Yad Vashem	Holocaust in Documents	1982
Yad Vashem	Holocaust in Documents	1984-85
Yad Vashem	Holocaust in Documents, Vol. II	1982
Yad Vashem	International Center for Teaching the Holocaust	1988-89
Yad Vashem	International Conference on the Jews in Nazi Concentration Camps	1980
Yad Vashem	Introduction to Pinkas Hakehillot, Poland	1988-89

Institution	Title of Project	<u>Year</u>
Yad Vashem	Introduction to Pinkas Hakehillot, Poland	1990-91
Yad Vashem	Introduction to Pinkas Poland	1986-87
Yad Vashem	Jewish Heritage	1986-87
Yad Vashem	Jewish Leadership in Nazi Occupied Europe During the Holocaust	1977
Yad Vashem	Jewish Leadership in Nazi Occupied Europe During the Holocaust	1979
Yad Vashem	Mauthausen Concentration Camp	1982
Yad Vashem	Multi-Volume History of the Holocaust Period	1975
Yad Vashem	Multi-Volume History of the Holocaust Period	1976
Yad Vashem	Multi-Volume History of the Holocaust Period	1977
Yad Vashem	Multi-Volume History of the Holocaust Period	1978
Yad Vashem	Multi-Volume History of the Holocaust Period	1979
Yad Vashem	Multi-Volume History of the Holocaust Period	1980
Yad Vashem	Multi-Volume History of the Holocaust Period	1981

Institution	Title of Project	<u>Year</u>
Yad Vashem	Multi-Volume History of the Holocaust Period	1982
Yad Vashem	Multi-Volume History of the Holocaust Period	1984-85
Yad Vashem	Pinkas Austria	1976
Yad Vashem	Pinkas Austria	1977
Yad Vashem	Pinkas Austria	1978
Yad Vashem	Pinkas Austria	1979
Yad Vashem	Pinkas Austria	1980
Yad Vashem	Pinkas Austria	1981
Yad Vashem	Pinkas Austria	1982
Yad Vashem	Pinkas Austria	1984-85
Yad Vashem	Pinkas Berlin	1982
Yad Vashem	Pinkas Berlin	1984-85
Yad Vashem	Pinkas Central Poland	1984-85
Yad Vashem	Pinkas Central Poland (Warsaw)	1980
Yad Vashem	Pinkas Central Poland (Warsaw)	1981
Yad Vashem	Pinkas Central Poland (Warsaw)	1982

Institution	Title of Project	Year
Yad Vashem	Pinkas Czechoslovakia	1986-87
Yad Vashem	Pinkas Eastern Galicia	1975
Yad Vashem	Pinkas Eastern Galicia	1976
Yad Vashem	Pinkas Eastern Galicia	1977
Yad Vashem	Pinkas Eastern Galicia	1978
Yad Vashem	Pinkas Eastern Galicia	1979
Yad Vashem	Pinkas Germania II - Baden Wurttemberg	1975
Yad Vashem	Pinkas Germania II - Baden Wurttemberg	1976
Yad Vashem	Pinkas Germania II - Baden Wurttemberg	1977
Yad Vashem	Pinkas Germania II - Baden Wurttemberg	1978
Yad Vashem	Pinkas Germania II - Baden Wurttemberg	1979
Yad Vashem	Pinkas Germany & Prussia	1986-87
Yad Vashem	Pinkas Greece	1986-87
Yad Vashem	Pinkas Hakehillot, Czechoslovakia	1988-89
Yad Vashem	Pinkas Hakehillot, Czechoslovakia	1990-91

Institution	Title of Project	Year
Yad Vashem	Pinkas Hakehillot, Germany - Vol. IV	1988-89
Yad Vashem	Pinkas Hakehillot, Germany - Vol. IV (Rheinland-Westphalia)	1990-91
Yad Vashem	Pinkas Hakehillot, Greece	1988-89
Yad Vashem	Pinkas Hakehillot, Greece	1990-91
Yad Vashem	Pinkas Hakehillot, Lithuania (Kovna)	1988-89
Yad Vashem	Pinkas Hakehillot, Lithuania (Kovna)	1990-91
Yad Vashem	Pinkas Hakehillot, North Africa	1988-89
Yad Vashem	Pinkas Hakehillot, North Africa	1990-91
Yad Vashem	Pinkas Hakehillot, Poland - Vol. VII (Polish Lithuania)	1988-89
Yad Vashem	Pinkas Hakehillot, Poland - Vol. VI (Central Poland)	1988-89
Yad Vashem	Pinkas Hakehillot, Poland - Vol. VI (Central Poland)	1990-91
Yad Vashem	Pinkas Hakehillot, Poland - Vol. VII (Polish Lithuania)	1990-91
Yad Vashem	Pinkas Hakehillot, the Soviet Union - Vol. I (Byelorussia)	1990-91

Institution	Title of Project	Year
Yad Vashem	Pinkas Hessen-Saxony	1978
Yad Vashem	Pinkas Hessen-Saxony	1979
Yad Vashem	Pinkas Hessen-Saxony	1980
Yad Vashem	Pinkas Hessen-Saxony	1981
Yad Vashem	Pinkas Hessen-Saxony	1982
Yad Vashem	Pinkas Hessen-Saxony	1984-85
Yad Vashem	Pinkas Holland	1975
Yad Vashem	Pinkas Holland	1976
Yad Vashem	Pinkas Holland	1978
Yad Vashem	Pinkas Holland	1979
Yad Vashem	Pinkas Holland	1980
Yad Vashem	Pinkas Kehillot Berlin	1980
Yad Vashem	Pinkas Kehillot Berlin	1981
Yad Vashem	Pinkas Kehillot Berlin	1982
Yad Vashem	Pinkas Latvia-Estonia	1978
Yad Vashem	Pinkas Latvia-Estonia	1979
Yad Vashem	Pinkas Latvia-Estonia	1980

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	Institution	Title of Project	<u>Year</u>
	Yad Vashem	Pinkas Latvia-Estonia	1981
	Yad Vashem	Pinkas Latvia-Estonia	1982
	Yad Vashem	Pinkas Latvia-Estonia	1984-85
	Yad Vashem	Pinkas Lithuania (Kovna)	1986-87
	Yad Vashem	Pinkas Lodz	1975
	Yad Vashem	Pinkas Lodz	1976
	Yad Vashem	Pinkas North Africa	1986-87
	Yad Vashem	Pinkas Poland C	1976
	Yad Vashem	Pinkas Poland C	1977
	Yad Vashem	Pinkas Poland D (Vohlyn-Poluesy)	1978
	Yad Vashem		1070
ĺ	1 ad Vasnem	Pinkas Poland D (Vohlyn-Poluesy)	1979
	Yad Vashem	Pinkas Poland D (Vohlyn-Poluesy)	1980
	Yad Vashem	Pinkas Poland D (Vohlyn-Poluesy)	1981
	Yad Vashem		1982

Institution	Title of Project	<u>Year</u>
Yad Vashem	Pinkas Poland D (Vohlyn-Poluesy)	1984-85
Yad Vashem	Pinkas Poland, Vol. IV - Vohlin-Polesia	1986
Yad Vashem	Pinkas Poland, Vol. V - Central Poland	1986-87
Yad Vashem	Pinkas Poland, Vol. VI - Polish Lithuania	1986-87
Yad Vashem	Pinkas Poland, Vol. VI - Central Poland, Part II	1986-87
Yad Vashem	Pinkas Romania - Vol. II	1975
Yad Vashem	Pinkas Western Galicia	1978
Yad Vashem	Pinkas Western Galicia	1979
Yad Vashem	Pinkas Western Galicia	1982
Yad Vashem	Pinkas Western Galicia	1984-85
Yad Vashem	Pinkas Yugoslavia	1981
Yad Vashem	Pinkas Yugoslavia	1982
Yad Vashem	Pinkas Yugoslavia	1984-85
Yad Vashem	Pinkas Yugoslavia	1986-87

Institution	Title of Project	<u>Year</u>
Yad Vashem	Proceedings of the Second Conference on Rescue Activities	1975
Yad Vashem	Proceedings of the Second Conference on Rescue Activities	1976
Yad Vashem	Publication of Original Books in English	1976
Yad Vashem	Publication of Original Books in English	1977
Yad Vashem	Relief and Rescue Operations of the Yishuv in Palestine	1975
Yad Vashem	Rescue Activities of the Jewish Community of Erez Israel	1976
Yad Vashem	Research and Publication: Projects on the Holocaust	1965
Yad Vashem	Research and Publication: Projects on the Holocaust	1966
Yad Vashem	Research and Publication: Projects on the Holocaust	1967
Yad Vashem	Research and Publication: Projects on the Holocaust	1968
Yad Vashem	Research and Publication: Projects on the Holocaust	1969
Yad Vashem	Research and Publication: Projects on the Holocaust	1970

Institution	Title of Project	<u>Year</u>
Yad Vashem	Research and Publication: Projects on the Holocaust	1971
Yad Vashem	Research and Publication: Projects on the Holocaust	1972
Yad Vashem	Research and Publication: Projects on the Holocaust	1973
Yad Vashem	Research and Publication: Projects on the Holocaust	1974
Yad Vashem	Research and Publication: Projects on the Holocaust	1975
Yad Vashem	Research and Publication: Projects on the Holocaust	1976
Yad Vashem	Research and Publication: Projects on the Holocaust	1977
Yad Vashem	Research and Publication: Projects on the Holocaust	1978
Yad Vashem	Research and Publication: Projects on the Holocaust	1979
Yad Vashem	Research and Publication: Projects on the Holocaust	1980
Yad Vashem	Research and Publication: Projects on the Holocaust	1981
Yad Vashem	Research and Publication: Projects on the Holocaust	1982

Institution	Title of Project	<u>Year</u>
Yad Vashem	Ringelblum Archives	1984-85
Yad Vashem	Ringelblum Writings	1979
Yad Vashem	Ringelblum Writings	1980
Yad Vashem	Ringelblum Writings	1981
Yad Vashem	Ringelblum Writings	1982
Yad Vashem	Sefer Hassidei Umot Haolam	1975
Yad Vashem	Sefer Hassidei Umot Haolam	1976
Yad Vashem	Sefer Hassidei Umot Haolam	1977
Yad Vashem	Sefer Hassidei Umot Haolam	1978
Yad Vashem	Sefer Hassidei Umot Haolam	1979
Yad Vashem	Sefer Hassidei Umot Haolam	1980
Yad Vashem	Sefer Hassidei Umot Haolam	1981
Yad Vashem	Sefer Hassidei Umot Haolam	1982
Yad Vashem	Teaching the Holocaust and Anti-Semitism	1990-91
Yad Vashem	The Black Book	1979
Yad Vashem	The Diary of Emanuel Ringelblum	1982

Institution	Title of Project	Year
Yad Vashem	The Jews of Bialystok During Nazi Occupation	1981
Yad Vashem	The Underground Archives of the Thereisenstadt Ghetto	1979
Yad Vashem	Underground Periodicals	1975
Yad Vashem	Underground Periodicals	1976
Yad Vashem	Underground Periodicals	1977
Yad Vashem	Underground Periodicals	1978
Yad Vashem	Underground Periodicals	1979
Yad Vashem	Underground Periodicals	1980
Yad Vashem	Volumes by Shmuel Krakowsky and Israel Gutman	1975
Yad Vashem	Wolk's Book on Jewish Education in Germany, 1933-1939	1975
Yad Vashem	Yad Vashem Studies	1975
Yad Vashem	Yad Vashem Studies	1976
Yad Vashem	Yad Vashem Studies	1977
Yad Vashem	Yad Vashem Studies	1990-91
Yad Vashem	Yad Vashem Studies II	1978

Institution	Title of Project	Year
Yad Vashem	Yad Vashem Studies XV	1982
Yad Vashem	Yad Vashem Studies XVI	1984-85
Yad Vashem	Yad Vashem Studies XVII	1986-87
Yad Vashem	Zalman Gradovsky's Diary	1975

ITALY

INSTITUTIONAL GRANTS FOR HOLOCAUST PROJECTS, 1965-1992

ITALY

Institution	Title of Project	<u>Year</u>
Centro di Documentazione Ebraica Contemporanea	Capri Concentration Camp	1973
Centro di Documentazione Ebraica Contemporanea	Catalogue of the Centro's Archives	1972
Centro di Documentazione Ebraica Contemporanea	Creation of Oral History Archives	1986-87
Centro di Documentazione Ebraica Contemporanea	Jewish Life in Italy During WW II	1967
Centro di Documentazione Ebraica Contemporanea	Jewish Life in Italy During WW II	1968
Centro di Documentazione Ebraica Contemporanea	Jewish Life in Italy During WW II	1969
Centro di Documentazione Ebraica Contemporanea	Jewish Life in Italy During WW II	1970
Centro di Documentazione Ebraica Contemporanea	Jewish Life in Italy During WW II	1971

Institution	Title of Project	Year
Centro di Documentazione Ebraica Contemporanea	Jewish Question in the Underground Anti-Fascist Press	1982
Centro di Documentazione Ebraica Contemporanea	Jews and Fascism in the Italian Influence-Zone of Yugoslavia During WW II	1980
Centro di Documentazione Ebraica Contemporanea	Jews Deported from Italy	1984-85
Centro di Documentazione Ebraica Contemporanea	Leghorn Jewish Community During the Fascist Regime	1979
Centro di Documentazione Ebraica Contemporanea	Oral History Archives	1988-89
Centro di Documentazione Ebraica Contemporanea	School Seminars on the Holocaust	1982
Centro di Documentazione Ebraica Contemporanea	School Seminars on the Holocaust	1986-87
Centro di Documentazione Ebraica Contemporanea	School Seminars on the Holocaust	1988-89
Centro di Documentazione Ebraica Contemporanea	School Seminars on the Jewish Persecutions During WW II	1981
Centro di Documentazione Ebraica Contemporanea	The Deportation from Trentino, Alto Adige, Venezia Giulia	1981
Unione delle Comunita Israelitiche Italiana	Deportation and Jewish Resistance in Italy	1977
Unione delle Comunita Israelitiche Italiana	The Holocaust in Italy	1978

Institution	Title of Project	<u>Year</u>
Unione delle Comunita Israelitiche Italiana	The Holocaust in Italy	1979

POLAND

INSTITUTIONAL GRANTS FOR HOLOCAUST PROJECTS, 1965-1992

POLAND

Institution	Title of Project	Year
Jewish Historical Institute	Central Catalogue of	1982
of Warsaw	Archival Material	1982

RUMANIA

INSTITUTIONAL GRANTS FOR HOLOCAUST PROJECTS, 1965-1992

RUMANIA

Institution	Title of Project	Year
The Federation of Jewish	Commemorations	1973
Communities of Rumania	on the Holocaust	1713
The Federation of Jewish	Commemorations	1974
Communities of Rumania	on the Holocaust	
The Federation of Jewish	Commemorations	1975
Communities of Rumania	on the Holocaust	
The Federation of Jewish	Commemorations	1976
Communities of Rumania	on the Holocaust	
The Federation of Jewish	Commemorations	1977
Communities of Rumania	on the Holocaust	
The Federation of Jewish	Commemorations	1978
Communities of Rumania	on the Holocaust	
The Federation of Jewish	Commemorations	1979
Communities of Rumania	on the Holocaust	
The Federation of Jewish	Commemorations	1980
Communities of Rumania	on the Holocaust	

Institution	Title of Project	Year
The Federation of Jewish	Documentary History of	1982
Communities of Rumania	the Jews in Rumania	
The Federation of Jewish	Documents Concerning History	1984-85
Communities of Rumania	of the Jews in Rumania	

UNITED KINGDOM

INSTITUTIONAL GRANTS FOR HOLOCAUST PROJECTS, 1965-1992

UNITED KINGDOM

Institution	Title of Project	Year
Institute of Jewish Affairs	Driving Daliness at a	1072
Institute of Jewish Affairs	British Policy on the Holocaust as Reflected in	1973
	British State Papers 1933-45	
Institute of Jewish Affairs	British Policy on the	1974
	Holocaust as Reflected in	
	British State Papers 1933-45	
Institute of Jewish Affairs	British Policy on the	1975
	Holocaust as Reflected in	
	British State Papers 1933-45	
Institute of Jewish Affairs	The Jewish Question and	1970
	Russo-German Relations	
Institute of Jewish Affairs	The Jews in Fascist Italy	1970
Oxford Centre for	Teaching Fellowship in	1978
Postgraduate Hebrew Studies	Holocaust Studies	

Institution	Title of Project	Year
World Union of	Proceedings of Seminar	1967
Jewish Students	on the Holocaust	
World Union of	Seminar on the Holocaust	1966
Jewish Students		

UNITED STATES

INSTITUTIONAL GRANTS FOR HOLOCAUST PROJECTS, 1965-1992

UNITED STATES

Institution	Title of Project	<u>Year</u>
B'nai B'rith Hillel	Holosopat Education Project	1075
Foundation	Holocaust Education Project	1975
Center for Holocaust	Religious Observances During	1977
Studies	the Holocaust	
Center for Holocaust	Religious Observances During	1979
Studies	the Holocaust	
Center for Holocaust	The Liberation of Concentration	1978
Studies	Camps by American Soldiers	
Center for Holocaust	The Liberation of Concentration	1979
Studies	Camps by American Soldiers	
Columbia University Press	The Politics of Genocide:	1977
	The Destruction of the Jews of Hungary	
Columbia University Press	The Politics of Genocide:	1978
	The Destruction of the Jews of Hungary	

Institution	Title of Project	<u>Year</u>
Conference on Jewish Social Studies	Essays on the Holocaust	1977
Indiana University Press	The Jews of Warsaw, 1939-1943	1982
Institute for the Study of Contemporary Social Problems	Western Society after the Holocaust	1978
Jewish Labor Committee	Holocaust and Jewish Resistance Resource Material	1979
Jewish Labor Committee	Holocaust and Resistance Movement	1974
Jewish Teacher's Seminary	Courses and Lectures on the Holocaust and Resistance	1965
Jewish Teacher's Seminary	Courses and Lectures on the Holocaust and Resistance	1966
JWB	Development and Implementation of Holocaust Education in Informal Settings	1980
JWB	Holocaust Education in Informal Settings	1982
Leo Baeck Institute	Study of German-Speaking Jewry, 1933-42	1965
Leo Baeck Institute	Study of German-Speaking Jewry, 1933-42	1966
Commission on the Holocaust	Audio-Visual Project	

Institution	Title of Project	Year
Commission on the Holocaust	Informal Approaches to Holocaust Education	
Commission on the Holocaust	Model Curriculum Project	
Rabbinical Seminary of America	Responsa Mi Ma'amakim	1965
Temple University	Holocaust Bibliographies and Teaching Outlines	1978
Temple University	Oral Documentation	1978
Torah Umesorah	A World That Was	1975
Torah Umesorah	Textbook on the Holocaust	1974
Torah Umesorah	Textbook on the Holocaust	1975
Torah Umesorah	Textbook on the Holocaust	1976
Yad Vashem/YIVO Joint Documentary Projects	Holocaust Documentation Projects	1965
Yad Vashem/YIVO Joint Documentary Projects	Holocaust Documentation Projects	1966
Yad Vashem/YIVO Joint Documentary Projects	Holocaust Documentation Projects	1967
Yad Vashem/YIVO Joint Documentary Projects	Holocaust Documentation Projects	1968

Institution	Title of Project	<u>Year</u>
Yad Vashem/YIVO Joint Documentary Projects	Holocaust Documentation Projects	1969
Yad Vashem/YIVO Joint Documentary Projects	Holocaust Documentation Projects	1970
Yad Vashem/YIVO Joint Documentary Projects	Holocaust Documentation Projects	1971
Yad Vashem/YIVO Joint Documentary Projects	Holocaust Documentation Projects	1972
Yad Vashem/YIVO Joint Documentary Projects	Holocaust Documentation Projects	1974
Yeshiva University	Teacher Training and Holocaust Curriculum Development for Elementary and Secondary School Teachers	1977
Yeshiva University	Teacher Training and Holocaust Curriculum Development for Elementary and Secondary School Teachers	1979
Yeshivah Umesivtha Torah V'Emunah	She'elot Utshuvot Mimamaquim, Vol. V	1977
Yeshivah Umesivtha Torah V'Emunah	She'elot Utshuvot Mimamaquim, Vol. V	1978
Yeshivah Umesivtha Torah V'Emunah	She'elot Utshuvot Mimamaquim, Vol. V	1980
Yeshivah Umesivtha Torah V'Emunah	She'elot Utshuvot Mimamaquim, Vol. VI	1982

Institution	Title of Project	<u>Year</u>
YIVO Institute for	German-Imposed Representations	1968
Jewish Research	Before and During WW II	
YIVO Institute for	Illustrated Lectures	1974
Jewish Research	on the Holocaust	274
YIVO Institute for	Illustrated Lectures	1975
Jewish Research	on the Holocaust	1973
YIVO Institute for	Liquidation of Jewish Life	1972
Jewish Research	in Poland 1944-48	1972
YIVO Institute for	Liquidation of Jewish Life	1973
Jewish Research	in Poland 1944-48	1973

YUGOSLAVIA

INSTITUTIONAL GRANTS FOR HOLOCAUST PROJECTS, 1965-1992

YUGOSLAVIA

Institution	Title of Project	Year
Federation of Jewish	Commemorations	1980
Communities in Yugoslavia	on the Holocaust	
Federation of Jewish	Commemorations	1981
Communities in Yugoslavia	on the Holocaust	
Federation of Jewish	Commemorations	1982
Communities in Yugoslavia	on the Holocaust	
Federation of Jewish	Historical Archives and Research	1982
Communities in Yugoslavia		
Federation of Jewish	Identification and Registration of	1982
Communities in Yugoslavia	Judaica in Places without Jewish	
	Populations	

MISCELLANEOUS PROGRAMS

MEMORIAL FOUNDATION FOR JEWISH CULTURE

INSTITUTIONAL GRANTS FOR HOLOCAUST PROJECTS, 1965-1992

MISCELLANEOUS PROGRAMS

Title of Project	Year
Coordination of All Programs Dealing with the Documentation of the Period of the Catastrophe	1966
Coordination of All Programs Dealing with the Documentation of the Period of the Catastrophe	1968
Coordination of All Programs Dealing with the Documentation of the Period of the Catastrophe	1969
Coordination of All Programs Dealing with the Documentation of the Period of the Catastrophe	1970
Coordination of All Programs Dealing with the Documentation of the Period of the Catastrophe	1971
Coordination of All Programs Dealing with the Documentation of the Period of the Catastrophe	1972
Recording of War Crime Trials	1966





RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

April 18, 1994 7 Iyar 5754

Dr. Jerry Hochbaum Memorial Foundation for Jewish Culture 15 East 26th Street New York, NY 10010

Dear Jerry;

I think that our meetings went very well.

It would be well if Spitzer were to answer Singer in re his April 7th letter, just tell him that we will follow up on his suggestion at our Riga meeting and discuss the possibility of creating the kind of committee which he envisages.

Also, I see no reason why the Pinkassey Hakehilot should not be made available to the WJRO to help them establish their claims. If you agree, have Spitzer include this in his letter as well.

Be sure to tell our President, when you see him in England, im yirtze hashem, what the nominating committee decided and to keep this in confidence.

Be well, my friend, and have a safe journey

Fondly,

Alexander M. Schindler

WORLD JEWISH CONGRESS

CONGRES JUIF MONDIAL . CONGRESO JUDIO MUNDIAL

501 MADISON AVENUE NEW YORK, N.Y. 10022-5602

April 7, 1994.

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Mr. Jack J. Spitzer Chairman, Executive Committee Memorial Foundation for Jewish Culture 9725 S.E. 36th Street - Suite 304 Mercer Island WA 98040

Dear Mr. Spitzer,

I am responding to your letter of March 22 to WJC President Edgar Bronfman, with regard to disbursement of the funds that the World Jewish Restitution Organization will accrue.

We will pass your letter on to the WJRO Executive Committee in Jerusalem, of which I am the chairman, and we will deal with it -- to quote you -- to the extent that our limited resources and staff make possible in the near future.

In the interim, we were actually hoping that the Memorial Foundation would help the WJRO in making available all those Pinkasey Hakehillot, the history of the Jewish communities destroyed in the Shoah, which would give us the opportunity to claim the properties which might eventually revert to the benefit of survivor institutions. So in fact I am really glad that you wrote us, and hope that, at your forthcoming meeting in Riga, you will discuss the possibility of the Memorial Foundation creating a committee that will deal directly with the WJRO to make available to us the part of your research for so many years, so that we might be able to serve those Eastern European communities who seek to get back that which is rightfully theirs.

I am copying Rabbi Alexander Schindler, your vice-president in charge of the Holocaust Commission, and Prof. Herman Branover, the chairman for Soviet Jewry affairs, and hope that indeed such a committee will be formed quickly.

Jewish tradition says that one mitzvah brings with it another, and a good thought on your part inspired the same reaction in me.

With warmest regards,

IS:hm

CC: Rabbi Schindler Prof. Branover Dr. Hochbaum

Israel Singer Secretary General

Sincerely yours,



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V

March 14, 1994 2 Nisan 5474

From: Edie Miller

To: Jack J. Spitzer

Enclosed herewith is the Union's check for \$100.00, payable to the Center for Medical Ethics of Ben Gurion University. This is, of course, for the tribute to Lord Immanuel Jakobovits.

Alex would have liked to send a larger gift but that was not possible for we are limited in such non-budgeted subventions and special gifts. As you can see, we obviously assign a greater priority to the B'nai B'rith in sharing of our "free resources!"

I hope you and Charlotte are well and wish you a sweet Pesach.

March 4, 1994

To: Edie

From: Rabbi Schindler

Why don't you get a \$100.00 check from accounting and send it along to Jack Spitzer with a note telling him that unfortunately that is the best that we could do. You might even make a joke of it by saying that insofar as our free resources are concerned, we assign a far greater priority to B'nai B'rith.

RUSH PLEASE

March 12, 1994

From: Edie Miller

To: Paul Rockfeld

Can you please re-do this check and make it payable to the Center for Medical Ethics, B.G.U.

The Memorial Foundation is planning a tribute and I just found out they want the check made out to this Center at Ben Gurion University. Since I have to send it to a person and not the Memorial Foundation Office I would appreciate an exchange check.

Many thanks.

March 4, 1994 21 Adar 5754

From: Edie Miller

To: Paul Rockfeld

Please let me have a check for \$100. for the Memorial Foundation for Jewish Culture for a special tribute that organization, of which we are a part, is planning. I will transmit the check so have it sent to me.

Many thanks.

MEMORIAL FOUNDATION FOR JEWISH CULTURE

15 East 26th Street
New York, NY 10010

(212) 679-4074

Jack J. Spitzer Chairman, Executive Committee #304, Globe Building 9725 S. E. 36th Street Mercer Island, WA 98040 Phone (206) 232-3510 Fax (206) 232-9879

February 22, 1994

Dear Alex:

We of the Memorial Foundation, when we meet in Riga in June, will have been privileged to have been led, for the past six years, by The Honorable Lord Immanuel Jakobovits. The first and only Jew to win the renowned Templeton Prize for contributions to religion, he has provided great inspiration and creativity with his presidency.

In Israel, and the world, Lord Jakobovits has been particularly identified with the increasing concern for moral guidance of the progress of medical service, where Jews have traditionally made a significant contribution. His own leadership in this field has been institutionalized by the prestigious establishment of the Lord Jakobovits Center for Medical Ethics at the Ben-Gurion University of the Negev. His is not the usual relationship to this Center; he is a personal part of it, devoting increasing time and attention to teaching there and affecting its curriculum. This Center is the first, in any university of the world, to give academic recognition to Jewish medical ethics.

To express our appreciation of his leadership in our Memorial Foundation over the many years, capped by his presidency, I would urge that each of us join in his honor to contribute to the Center for Medical Ethics, instead of the usual plaque, etc. I myself will commit to a \$5,000 contribution, payable over five years. Whatever your capacity, small or great, please join me. Please feel free to encourage others to participate in this tribute.

In Riga, we will present to him a letter indicating the donors (without specifying individual gifts) and the aggregate amount raised to support his great special interest. The enclosed form and envelope is provided for your convenience.

Please accept, in anticipation, my deep appreciation for your participation in so appropriate a tribute to our president.

With warmest regards and best wishes, I remain

Sincerely.

Please note that we hope Lord Jakobovits will have no knowledge of this solicitation, and won't P.S. know of it until the presentation in Riga.

To: Lord Immanuel Jakobovits c/o Jack J. Spitzer The Globe Building, Suite 304 9725 S.E. 36th Street Mercer Island, Washington 98040

It is my pleasure, in yo	, to be paid equally over	
years to the Lord	Jakobovits Center for Medical	Ethics at Ben-Gurion University
of the Negev.		
My first check is enclose	sed, with my very best wishes.	
	Signed	
	Name Printed	
	Organization Printed	
	My personal address:	
		*

(Checks to be drawn to the Center for Medical Ethics, B.G.U.)





RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

December 15, 1993 1 Tevet 5754 2/8

Dr. Jerry Hochbaum Memorial Foundation for Jewish Culture 15 East 26th Street New York, NY 10010

Dear Jerry:

I sent off all of those letters, adding a post script here and there just to personalize them.

The preponing of the Memorial Foundation meetings from the 20th of June to the 13th of June present me with a bit of a problem. Sultanik may have meetings before the Jewish Agency, but they don't involve me.

This is not to say that I wouldn't be able to find some satisfactory way of spending the week between our own meetings and the actual meetings of the Jewish Agency Board of Governors on which I sit, but I do have a problem in getting to Riga on time because on the weekend before, that is to say, beginning the 9th and ending on the 13th, our own Board of Governors will convene in Washington and of course it is my prior obligation to be there. In other words, at best, I will be able to leave only on the evening of the 13th which will get me to Riga no earlier than the 14th of June.

I do not ask that the meeting date be changed once again, and I certainly don't feel that the schedule of the Memorial Foundation should be dictated by my own problems, but I did want you to know, and of course Jack, too, what the facts are.

As I understand it, we are going to have an Officers Meeting just a few weeks hence, and I suppose we can discuss this issue when we meet then.

Happy Chanukah to you and yours. Chag or sameach.

Sincerely,

Alexander M. Schindler





RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

January 10, 1994 27 Tevet 5754

Dr. Jerry Hochbaum Executive Vice President Memorial Foundation for Jewish Culture 15 East 26th Street New York, NY 10010

Dear Jerry:

Thank you for sending me the two letters with regard to Holocaust revisionism. I am returning them to you only because I think we ought to keep a file on them so that we can report at the next meeting of the Holocaust Commission.

All the very best my friend.

Fondly,

Alexander M. Schindler

MEMORIAL FOUNDATION FOR JEWISH CULTURE

15 East 26th Street New York, NY 10010 (212) 679-4074

from

January 5, 1994

Rabbi Alexander M. Schindler Union of American Hebrew Congs. 838 Fifth Avenue New York, N.Y. 10021

Dear Alex:

Enclosed are two letters we received in response to your letter dealing with Holocaust revisionism.

Warm regards.

Sincerely yours,

Dr. Jerry Hochbaum Executive Vice-President

JH:sim

Enclosures



MEMORIAL FOUNDATION

David Goldman 8/20/45 Den Alex FAX much ince was NOT ON-LINE'. I Threforp AM Sending This UIA US MA.L. Covelially DAV. D

MEMORIAL FOUNDATION FOR JEWISH CULTURE

15 East 26th Street New York, NY 10010 (212) 679-4074

FACSIMILE TRANSMISSION

DATE:August 20, 1998

.SUBJECT: Lorraine Blass Matters

TO:

RABBI ALEXANDER SCHINDLER

6 River Lane

Westport, CT 06880

FROM: David Goldman

FAX: 203-227-2352

No. of Pages _____ (Including Cover Page)

MESSAGE:

For your ready reference, enclosed please find the two memos given to Lorraine Blass on August 12th and August 19th respectively.

Additionally, please note the following excerpt from Provision No. 10 of the Foundation's Personnel Policies and Practices:

<u>Dismissals</u>: "...In case of dismissal of permanent staff, except in cases of malfeasance (serious misconduct or dishonesty), one month's notice shall be given. Staff failing to give satisfactory service after an agreed initial probationary period shall receive only two week's notice."

Lorraine of course received the full Foundation's *Personnel Policies and Practices* when she first began employment here in September 1997.

If I can be of further assistance please do not hesitate to call on me.

MEMORIAL FOUNDATION FOR JEWISH CULTURE

15 East 26th Street New York, NY 10010 (212) 679-4074

August 12, 1998

Memo to:

Lorraine Blass / Files

From:

David Goldman

Ref:

Termination Entitlements

Please note the following with respect to the termination of your employment effective August 13, 1998:

Date of Hire:

09/15/97.

Date of Termination:

08/13/98 - Payroll to continue through 9/15/98.

Base Pay at Termination:

\$80,000.00 per annum; \$3,333.33 per payroll period.

Term of Employment:

11 months.

Status:

Probation period through 9/15/98.

Separation Pay:

No entitlements.

Accrued Vacation:

None - Advance vacation/personal days taken to date are waived.

Pension Status:

Ineligible and Non-Vested at termination.

Insurance:

Group Health/Dental Insurance - Group health/life/dental insurance provided under the Foundation's group policies ceases the date of employee termination. Pursuant to New York State Insurance Continuation Laws (an appendage of the Federal COBRA Laws), the Foundation can offer continued group health coverage to employees, at the employee's expense, for up to 18 months following termination. The monthly cost associated with this coverage totals \$665.17 as follows:

Blue Cross/Blue Shield Hospitalization Guardian Major Medical

\$ 124.60 540.57

665.17

The Foundation will cover the cost of the Blue Cross/Blue Shield Hospitalization, and the Guardian Major Medical insurance premiums through 9/15/98. It would be appreciated if you could advise me in writing by 9/1/98 of your intentions with respect to coverage beyond 9/15/98.

The best to you in your future endeavors.

DG/me

cc: Dr. Jerry Hochbaum



Philip M. Klutznick

737 North Michigan Avenue . Suite 920 . Chicago, Illinois 60611

March 7, 1990

The Honorable Shimon Peres Vice Premier and Minister of Finance Ministry of Finance Jerusalem Israel

My dear Shimon:

Thank you very much for your letter of February 25. I must confess I was very much worried about the matter that was the subject of your communication and my previous ones. I have known you too long not to have a deep appreciation for the integrity that has symbolized your public activity. On the other hand, I also know from long experience in our own government that it is difficult in a democracy when the change takes place to pick up all of the threads of the past. It was because of this that I thought I owed it to you to call your attention to the situation which to me was mind-boggling if, in fact, you knew the circumstances. In the instant case it is not oral law. There have been a number of writings including an actual agreement. The agreement involved the Memorial Foundation and the government of Israel as well as the government of Germany. What was more, there was an experience of pursuing that agreement until this last event. There was never any question raised about it. The Federal Republic of Germany has kept its end of it.

The government of Israel until this instance has kept its end of the agreement. I received a letter from one of your associates advising me that they had distributed the money and complaining how difficult it was to make up their minds who it should go to. That was never the function of the government of Israel. The Memorial Foundation for Jewish Culture has a long experience with those who have and should benefit from monies of this kind. That was the reason for the agreement in the first place.

I know that this letter may be considered as surplusage except that there are other days coming and the Memorial Foundation must determine whether or not and with whom it can deal with the government of Israel. Candidly, nothing like this has ever taken place in all these years numbering now 40 in our relationship with the government of Israel. There was no "oral law" involved. There were years of confirmation of an agreement that had been made. What someone in your office decided

The Honorable Shimon Peres March 7, 1990 Page 2

to do was start out on his own to do favors for somebody by the use of these monies. I think it is as simple as that. I am sure you did not know all of the history. The question that remains open is, is there to be a repetition of what has taken place?

I am happy to have your assurance because over the years I have treasured our relationship through good times and bad. I was deeply hurt when I got no response even to telephone calls. Let's make up for it next time I am in Israel.

Unfortunately, due to the ill health of my wife I have not been able to travel as frequently as I have in the past. I am hopeful that the doctor under certain circumstances will permit her to travel this late spring or early summer for more than the usual few days in Israel. We are planning on it. It will be good for me and for her and present us with the opportunity at this stage of our lives to at least make some calls on old friends who we have not seen for a long while. I hope we will be able to meet then.

In the meanwhile, I hope there will not be a repetition of what we have lived through and what has been a breach of a time-honored relationship between the State of Israel and particularly the office of the Minister of Finance and the Memorial Foundation.

With best wishes.

Cordially,

Philip M. Klutznick

PMK:rs

cc: Dr. Jerry Hochbaum

Jerusalem, February 7, 1990 Ref.: 9123

Mr. Philip M. Klutznick 737 North Michigan Avenue Suite 920 Chicago, Illinois 60611 U.S.A.

Dear Mr. Klutznick,

I regret the delay in responding your inquiries to the Vice Premier and Minister of Finance concerning the Memorial Foundation.

After many deliberations we have had to make some difficult choices in distributing the funds you referred to. These funds have been allocated to several institutions and projects dedicated to the commemoration and study of the Holocaust. As was indicated in our message to the Foundation, we are unable to appropriate the requested funds.

Sincerely,

Economic Adviser to the Minister Philip M. Klutznick
737 North Michigan Avenue • Suite 920 • Chicago, Illinois 60611

February 6, 1990

The Honorable Shimon Peres Vice Premier and Minister of Finance Ministry of Finance Jerusalem Israel

My dear Shimon:

I am not certain that you have been apprised that I have written personal letters to you with respect to a matter involving the Memorial Foundation for Jewish Culture and your Ministry. I refer particularly to my letter of August 10 which has been unanswered to this day. I am certain you are aware of the fact that I stepped down as President of the Foundation after quite a few years and the Chief Rabbi of the United Kingdom, Lord Jakobovits, succeeded me. However, I continue to be Chairman of the Executive Committee until the new leadership can adjust to the situation.

I have just returned from a meeting in New York of the Executive Committee on which I continue to serve. One of the matters that came up was that which was the subject of my letter of August 10 and subsequent efforts to communicate with you.

I have no desire to make a nuisance of myself, but I do think someone in your organization is advising you badly. To break a long-standing agreement which has been executed by your Ministry and provides the resources through that means to help strengthen the cultural development of our people is not a cause to be lightly taken. I was afraid that when I had to report that despite two communications and a persistent effort to try to get you on the telephone that all I could do was to remove myself from the picture for it was obvious that I was not being productive. You were not asked to originate a new policy or to provide any monies that are technically and morally tainted by what has happened if you intend to use them in the discharge of your duties.

At the meeting from which I have just returned this issue was explored and I explained that I think that you have been badly advised since you are not and never have been an active participant in this matter, but I find myself unable to do anything about it. As a consequence, we agreed that I would step aside which I have now done, but the matter will not die.

The Honorable Shimon Peres February 6, 1990 Page 2

Either the agreement made in good faith by the government and the Memorial Foundation years ago will be observed or I am afraid there will be an open break and potentially even greater damage to the government. It is unthinkable that without discussing this matter with some of your friends who are actively involved that you would turn your back on an agreement which predecessor governments including yours have been observing appropriately all of this time.

The real purpose of this letter since I cannot seem to connect with you on the telephone is to indicate that at the meeting just completed the President of the Memorial Foundation has been authorized to utilize whatever means that are appropriate to seek to enforce that agreement. In addition, as I am sure you would have expected, certain other of your friends will be involved and I hope that they will be more successful than I have been.

The only excuse I can give is that this matter has not yet reached your attention -- I hope it is true. How can the State of Israel's government which has supported the principles involved in the Claims Conference all of these years turn its back on a reasonable and just apportionment of certain remaining funds by completely ignoring an agreement previously entered into.

I had to conclude that my presence in the transaction did not meet with your approval or that my presence in the matter was so demeaning to some people that are involved that you find it justifiable to breach an existing agreement.

I regret that it had to come to this, but maybe it is better that strangers in the sense of not having the intimate relationships that I have had with the Memorial Foundation and the predecessor Claims Conference and the World Jewish Congress may have created some barrier for reasons unknown to our board of officers and certainly unknown to me.

I have no way of putting into words how deeply hurt I am personally. This is not a personal matter, yet I cannot help but feel that there is something in your bureaucracy which either detests the memory of Nahum Goldmann and the others among whom I was included that brought this institution into existence or else you have other plans that you will proceed with without appropriate consultation with the officers of the Memorial Foundation.

The Honorable Shimon Peres February 6, 1990 Page 3

I am sorry to report that when this matter was on the agenda, without exception those present could not understand what has happened. It is so uncharacteristic of you that none of us can explain it.

I hope you will find it more comfortable dealing with others either directly or through your associates.

Sincerely yours,

Philip M. Klutznick

PMK:rs

cc: The Rt. Hon. The Lord Jakobovits

Dr. Israel Miller Dr. Jerry Hochbaum The Hon. Philip M. Klutznick 737 North Michigan Avenue Suite 920 Chicago, IL 60611

Dear Phil:

It was good seeing you in Chicago yesterday.

In accordance with our conversation, I am enclosing a copy of your correspondence with Shimon Peres concerning the transfer of DM 1,000,000 to the Memorial Foundation, about which I received assurance in October from Dr. David Naveh, Deputy Director General, International Affairs, Ministry of Finance, that the payment would be made. Nothing has moved to date.

For your information, I am also enclosing copies of David Goldman's earlier letter to you of August 8th and his letter to the Accountant General of the Ministry of Finance of August 7th.

I will shortly be sending you the memorandum you requested dealing with the rental cost of the Foundation's office, which we agreed would be discussed at the Administrative Committee meeting in February.

I am prepared to join you at any time that is mutually convenient to visit the Library of Congress, as we discussed.

Warm regards,

Sincerely yours,

Dr. Jerry Hochbaum

JH:fzs Enc.

MEMORIAL FOUNDATION FOR JEWISH CULTURE

15 East 26th Street • New York, N.Y. 10010 • (212) 679-4074 November 10, 1989

Dr. David Naveh
Deputy Director General
International Affairs
Ministry of Finance
Jerusalem, Israel

Dear Dr. Naveh:

Upon Dr. Hochbaum's return from Israel, he informed me that the matter of the million D.M. was finally concluded and that we will be in receipt of the funds shortly. I want to take this opportunity to express my personal gratitude to you for doing everything possible to bring this matter to a final and amicable conclusion.

Again, many thanks for your efforts.

Sincerely yours,

Rabbi Zev Segal

ZS:sim

מדינת ישראל STATE OF ISRAEL

Ministry of Finance
Deputy Director General, International Affairs
Jerusalem

Dr. Jerry Hochbaum Executive Vice President Memorial Foundation for Jewish Culture 15 East 26th Street New York N.Y. 10010 משרד האוצר סמנכיל לקשות בינלאומיים SEP 28 1989

September 19, 1989

Dear Dr. Hochbaum,

I am pleased that Vice-Premier and Minister of Finance, Mr. Shimon Peres, the Accountant-General, Mr. Eli Yones, and myself had the opportunity to meet with Rabbi Segal and hear a brief report about the important activities of the Memorial Foundation.

As Mr. Peres said at the end of the meeting, upon his return from the US he will consider all the requests made following the payment we received. I feel confident that the matter will be resolved.

I would like to take this opportunity to raise again a concern discussed at the above meeting: the investment of your Foundation funds in Israeli securities. The Vice-Premier feels it is becoming that a foundation such as yours should add, in this way, yet another link in its relationship with Israel.

On another matter, please see enclosed a request for application forms for a Memorial Foundation fellowship for the publication of an additional volume of the proceedings of the Ben-Gurion Tanach circle.

I will be in touch with you as soon as a decision is made. I look forward to your reply on the other matter raised in this letter.

Sincerely yours,

David Naveh. Ph.D.

David Navel

cc: Vice-Premier and Minister of Finance Accountant General

ENCLOSURE

Philip M. Klutznick
737 North Michigan Avenue • Suite 920 • Chicago, Illinois 60611

August 10, 1989

The Honorable Shimon Peres Minister of Finance The State of Israel Jerusalem

My dear Shimon:

This letter is written to you in your official capacity from me in my present capacity as the Chairman of the Executive Committee of the Memorial Foundation for Jewish Culture with the knowledge of my successor as President, the Chief Rabbi of the United Kingdom, Lord Jakobovits. The simplest way to explain the purpose of this letter is a copy of a letter sent to me by the Controller of the Memorial Foundation for Jewish Culture, David Goldman, involving a transaction occurring many years ago when the then President of the Memorial Foundation, your friend and mine, the late Dr. Nahum Goldmann, worked out an arrangement between the Memorial Foundation for Jewish Culture and the Israel Finance Ministry based on an agreement which Dr. Goldmann had negotiated with the German government for the purposes set forth in the copy of the letter enclosed. Briefly, under that agreement with the Israel Finance Ministry, ten percent of any amounts received by Israel pursuant to the arrangement with the German government would be made available to the Memorial Foundation for Jewish Culture.

As the letter from David Goldman points out on page 2, the Foundation has received the dollar equivalent from the Israel Ministry of Finance in transfers starting in March 1970 through March 1981. This was done routinely.

As the letter from David Goldman indicates, not too long ago we were advised by the Claims Conference that DM 10 million was received by the Israel Finance Ministry pursuant to this agreement referred to above.

For reasons unknown to any of us in the Memorial Foundation, the transfer of ten percent of the DM 10 million received has not been made. I have no reason to believe that there is any complication concerning the understanding, but it would be deeply appreciated if you could facilitate the transfer.

The Honorable Shimon Peres August 10, 1989 Page 2

At our last meeting a few weeks back in London, the Executive Committee appropriated the absolute maximum particularly because of needs arising out of our Russian program.

I would appreciate it very much if you would facilitate this transfer in the manner heretofore.

On a personal note, it has been a long time since I have been able to get to Israel for an extended visit. This has been due in large measure to my wife's illness which hopefully we have under control. I am looking forward to bringing her with me at the earliest time the doctors will permit so that we can have an extended visit in Israel. I have been away too long — it has been over a year. I miss the opportunity of seeing old friends among whom I consider you to be such. I hope that it will not be long until I can greet you personally and have the advantage of a conversation with you in Jerusalem.

I have elected to use this means of communication rather than telephoning you on this subject for I wanted you to have the background and the reason for an early transfer of the funds. We are under extreme pressure with the burden, as acceptable and pleasant as it may be, of the new relationship between our work both in the Soviet Union and elsewhere.

With best wishes from house to house.

As ever yours,

Philip M. Klutznick

Encl. PMK:rs

August 7, 1989

Accountant General Ministry of Finance Jerusalem

Dear Sir:

For your records, please note that the transfer of DM one million is to be made to our New York bank account at:

Manufacturers Hanover Trust Co. 386 Park Avenue South New York, NY 10016

(Account No. 008-0054193-66)

This DM one million is 10% of the DM 10 million that was recently sent to your office by German authorities.

Thank you for your attention in this matter.

Sincerely yours,

David Goldman Controller

DG:fzs

The Hon. Philip M. Klutznick 737 North Michigan Avenue Suite 920 Chicago, IL 60611

Dear Mr. Klutznick:

I trust that you and Mrs. Klutznick are enjoying the warm summer weather.

Dr. Hochbaum has asked me to forward to your attention a summary of the arrangements negotiated many years ago by the late Dr. Nahum Goldmann between the Memorial Foundation for Jewish Culture and the Israel Finance Ministry.

In the 1960s, Dr. Goldmann negotiated an agreement with the German Government to the effect that the unused portion of the DM 800 million Fund, established to compensate for certain property losses, would be made available to the Israel Government to assist it in paying pensions to Israelis who suffered serious damage to their health as a result of Nazi persecution. Simultaneously, Dr. Goldmann negotiated an agreement with the Israel Finance Ministry that 10% of any amounts received by Israel, pursuant to the above arrangement, would be made available to the Memorial Foundation for Jewish Culture.

Over the years, the Claims Conference has monitored the utilization of the DM 800 Million Fund, and periodically has alerted the Memorial Foundation when payments have been made by German authorities to the Israel Finance Ministry.

In April of this year, the Claims Conference advised us that DM 10,000,000 was recently sent to the Israel Finance Ministry by the German authorities. The Memorial Foundation has not, as of this date, received the 10% amount due it under the aforementioned agreement.

The Memorial Foundation has received the dollar equivalent from the Israel Ministry of Finance of the following transfers:

 March 1970
 DM 8,931,000

 March 1972
 DM 9,555,000

 April 1974
 DM 8,000,000

 August 1977
 DM 2,000,000

 March 1981
 DM 750,000

I have located, and am enclosing, a photocopy of the cover letter received from the Ministry of Finance relating to the last transfer (DM 750,000).

If I can be of any further assistance, please advise. Best wishes.

Sincerely yours,

David Goldman Controller

DG:fzs Enc.

P.S. For your further reference, please note that Mr. Shimon Peres can be reached at his offices - either in Jerusalem (972)(2) 558-200, 558-111; or in Tel-Aviv (972)(3) 252-169.

cc: Dr. Jerry Hochbaum

מדינת ישראל STATE OF ISRAEL

Ministry of Finance
Deputy Director General, International Affairs
Jerusalem

משרד האוצר סמנכיל לקשרים בינלאומיים ירושלים

1989 יולי, 1989



AUR - 2 1989

לכבוד מר זרי הוכבאום סגן נשיא קרן התרבות ניו יורק

מר הוככאום הנכבד,

אני מאשר קבלת מכתבך מה-20.7.89.

אני מצטער על הרחיות החוזרות בהעברת הכספים המגיעים לכם, שנגרמו ע"י בעיות מנהליות שאין לי שליטה עליהן.

יש לי סיבה טובה להאמין שהענין יסתדר בימים אלה, ושהכספים יועברו אליכם בשבועות הקרובים.

בכבוד רב, (החתר)

העתק: החשב הכללי לשכת השר

38G9

MEMORIAL FOUNDATION FOR JEWISH CULTURE

15 East 26th Street • New York, N.Y. 10010 • (212) 679-4074

20 July 1989

Mr. Ephraim Davrath
Deputy Director-General
International Affairs
Ministry of Finance
Ha-Kirya
Jerusalem

Dear Mr. Davrath,

I am writing pursuant to our conversation in your office last Spring and my subsequent correspondence of April 17, 1989.

You and your staff assured us that the equivalent of DM 1,000,000 to the Foundation would be transferred to us. Several months have already passed and we have heard and received nothing from you.

At the Foundation's recent meeting in London on July 10 and 11, the Foundation's Executive Committee and officers expressed grave concern about this unwarranted delay by your office, and instructed me to express the Foundation's dismay, as I did during our meeting yesterday. I am writing today to express that strong concern formally.

As you recollect these transfer of funds have been made several times in the past routinely, and we see no reason why the same should not apply to the current payment. You and your associates are aware of the important work the Foundation is engaged around the Globe on behalf of the Jewish people, most notably in the U.S.S.R. Because of this vital work, these funds are needed desperately by us.

We hope this matter will be quickly and efficiently resolved and the DM 1,000,000 due to us will be transferred to our office in New York immediately.

Should you need to reach me while I am in Jerusalem, you can call me at 661568.

Warm regards,

Jerry Hochbaum Executive Vice President Mr. Ephraim Davrath
Deputy Director-General
(International Affairs)
and Director Investment Authority
Ministry of Finance
Jerusalem

Dear Mr. Davrath:

It was good having the opportunity to meet with you during my recent visit to Israel. In accordance with our conversation, I am formally writing to request that the Ministry of Finance transfer DM 1 million - 10% of the DM 10 million that was recently sent to your office by German authorities.

As you know, an agreement was reached by Dr. Nahum Goldmann with the German Government many years ago that 10% of the funds of all future payments of the special DM 800 million Fund established to compensate for certain property losses would be made available to the Memorial Foundation for Jewish Culture.

I do hope you will expedite transfer of these funds to us as soon as possible.

We look forward to seeing you in New York City and continue our informal and informative discussion of matters of mutual interest dealing with Jewish culture.

Best wishes for a Chag Sameach.

Very sincerely,

Dr. Jerry Hochbaum Executive Vice-President

JH:fzs

cc: Rabbi Israel Miller

CONFERENCE ON JEWISH MATERIAL CLAIMS AGAINST GERMANY, Inc.

15 EAST 26th STREET, NEW YORK, N. Y. 10010 • CABLES: "MECULTFUND" NEW YORK • TEL. (212) 696-4944

CONFIDENTIAL

March 28, 1989

The Rt. Hon., The Lord Jakobovits Chief Rabbi Adler House, Tavistock Square London WC1H 9HN

Dear Friend, Lord Jakobovits:

Many years ago Dr. Nahum Goldmann negotiated an agreement with the German Government to the effect that the unused portion of a DM 800 million Fund established to compensate for certain property losses would be made available to the Israel Government to assist it in paying pensions to Israelis who suffered serious damage to their health as a result of Nazi persecution.

Simultaneously, Dr. Goldmann negotiated an agreement with the Israel Finance Ministry that ten percent of any amounts received by Israel pursuant to the above arrangement would be made available to the Memorial Foundation for Jewish Culture. A major portion of the capital of the Memorial Foundation, in excess of the \$10 million allocated by the Claims Conference in 1963, originates from this source.

Over the years, the Claims Conference has monitored the utilization of the DM 800 million Fund and periodically has alerted the Memorial Foundation when payments have been made by the German authorities to the Israel Finance Ministry. During his last visit to Germany two weeks ago, Saul Kagan, Executive Director of the Claims Conference, learned that an additional payment of DM 10 million was contemplated. We were just informed by our office in Frankfurt that the payment was actually made.

As the President of the Claims Conference and as an officer of the Memorial Foundation, I am pleased to convey this information to you. The Memorial Foundation for Jewish Culture should now proceed to obtain the DM 1 million due it from the Israel Finance Ministry. I assure you that the Claims Conference will continue to monitor the status of the DM 800 million Fund.

I trust that you have fully recovered and look forward to seeing you in the not too distant future.

With all best wishes and warmest personal regards,

Dr. Torrot Mills

IM/fr

Member Organizations, Agudath Israel World Organization, Alliance Israelite Universelle, American Jewish Committee, American Jewish Congress, American Jewish Joint Distribution Committee, American Zionist Federation, Anglo-Jewish Association, B'nai B'rith International, Board of Deputies of British Jews, Canadian Jewish Congress, Central British fund for World Jewish Relief, Conseil Representatif des Institutions Juives de France, Council of Jews from Germany, Delegacion de Asociaciones Israelitas Argentinas, Executive Council of Australian Jewry, Jewish Agency for Israel, Jewish Labor Committee, South African Jewish Board of Deputies, Synagogue Council of America, World Jewish Congress, World Union for Progressive Judaism, Zentralizat de Juden in Deutschland.

GOVERNMENT OF ISRAEL MINISTRY OF FINANCE

March 25, 1981

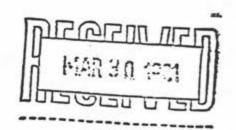
Mr. David Goldman Memorial Foundation for Jewish Culture 15 East 26th Street New York, NY 10010

Gentlemen:

In confirmation of our telephone conversation of today, we wish to advise you that we have transferred to your account at the Manufacturer's Hanover Bank the dollar equivalent of .750,000.- Deutsche Marks.

RS/az cc Natan Meir Gad Arbel E. Dovrat Chaim Carmi Very truly yours,

Shalom Barak



MEMORIAL FOUNDATION FOR JEWISH CULTURE

15 East 26th Street New York, NY 10010 (212) 679-4074

.

Jack J. Spitzer
Chairman. Executive Committee
#304, Globe Building
9725 S. E. 36th Street
Mercer Island. WA 98040
Phone (206) 232-3510
Fax (206) 232-9879

February 20, 1991

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Mr. Yaacov Lifshitz Director General Ministry of Finance Hakirya Jerusalem

Dear Mr. Lifshitz:

May I acknowledge your letter of 6 January 1991, written, you indicate, at the request of Minister Yitzhak Modai.

You represent that there is no formal obligation on the part of the Ministry of Finance to remit a ten percent of the payment received from the German Government to the Memorial Foundation for Jewish Culture.

Will you be good enough to explain why, over the years, the Ministry of Finance has made the following remittances:

March	1970										٠				DM	8,931,000
																9,555,000
																8,000,000
August	1977														DM	2,000,000
March	1981														DM	750,000

Each of the above being ten percent of the remittance by the German Government to Israel.

It has been over two years since ten Million Deutsche Marks was transmitted to the Ministry of Finance and that we have been waiting for our ten percent of that transfer. We believe we are now entitled to that amount, plus interest.

I think you would agree that it would be most unfortunate, particularly during this current period of negotiations re German Jewish claims, to make contact with the German Government to see that, in the future, the Memorial Foundation receives its portion of such remittances directly, instead of going through your Ministry.

I do hope neither Minister Modai, or yourself will take umbrage with this position as the result of the disbursement or allocation of these funds two years ago, in the administration of Minister Modai's predecessor, in complete disregard of the agreement achieved so many years ago when Dr. Nahum Goldmann served as President of the Memorial Foundation, and implemented over the years.

Sincerely,

Jack J. Spitzer

cc: Lord Jakobovits Minister Yitzhak Modai Dr. Jerry Hochbaum DIRECTOR GENERAL MINISTRY OF FINANCE Makingo, Jerusolem

המנהל הכללי משרד האוצר הקרוח, ירושלים

January 6, 1991

Jack J. Spitzer
Chairman of the Executive
Committee
Memorial Foundation for Jewish
Culture
15 East 26th Street
New York, N.Y. 10010
U.S.A.

Dear Mr. Spitzer:

In reference to your letter to the Minister of Finance, dated December 3, 1990, Mr. Modai asked me to write to you as follows:

The last payment made to the State of Israel by the German Government was received over two years ago, and was fully allocated thereafter to various important related purposes.

According to our examinations, following your above mentioned letter, we are of the opinion that there was no formal obligation on the part of the Ministry of Finance to transfer any portion of the received payment to the Memorial Foundation.

Sincerely,

Yaacov Lifshitz

cc: Mr. Modai, Minister of Finance Mr. Yones, Accountant General

December 3, 1990

The Hon. Yitzhak Modai Finance Minister State of Israel Jerusalem, Israel

Dear Yitzhak:

While I respect and deeply appreciate the tremendous burdens of your office, you have inherited from your predecessor an open issue, causing much irritation which needs to be resolved.

I refer to the matter of 1 million Deutsche Mark, to which now should be added interest, owed to the Memorial Foundation, which was to be remitted March of 1989, in accordance with the letter, copy enclosed from the President of the Conference on Jewish Material Claims.

The history of your Ministry's prior remittances, beginning March of 1970, is shown on the second page of the letter of 8 August 1989 from the Controller of the Memorial Foundation, David Goldman, to which is attached the letter of transmittal of 25 March 1981 from Shalom Barak of your Ministry.

That letter to my predecessor, the Hon. Philip Klutznick, prompted his letter of 10 August 1989 (copy enclosed) and subsequent correspondence.

To our dismay, your predecessor did not honor the existing agreement. The Administrative Committee, meeting on the 19th of November, acted unanimously in the following manner:

"The Chairman of the Executive Committee was mandated to write to the Finance Minister of the State of Israel and protest the failure of the Finance Ministry to transfer 10% of the recent payment of the 10 million DM made to the State of Israel by the German government, in accordance with the established and previously implemented agreement between the State of Israel and the Memorial Foundation, and to seek early remittance of the amount due."

The work of the Memorial Foundation, particularly that with Soviet Jews, where we pioneered more than 15 years ago, desperately needs these modest resources.

We would be most grateful if you would direct the expediting of this remittance, so long overdue.

With best wishes, I remain

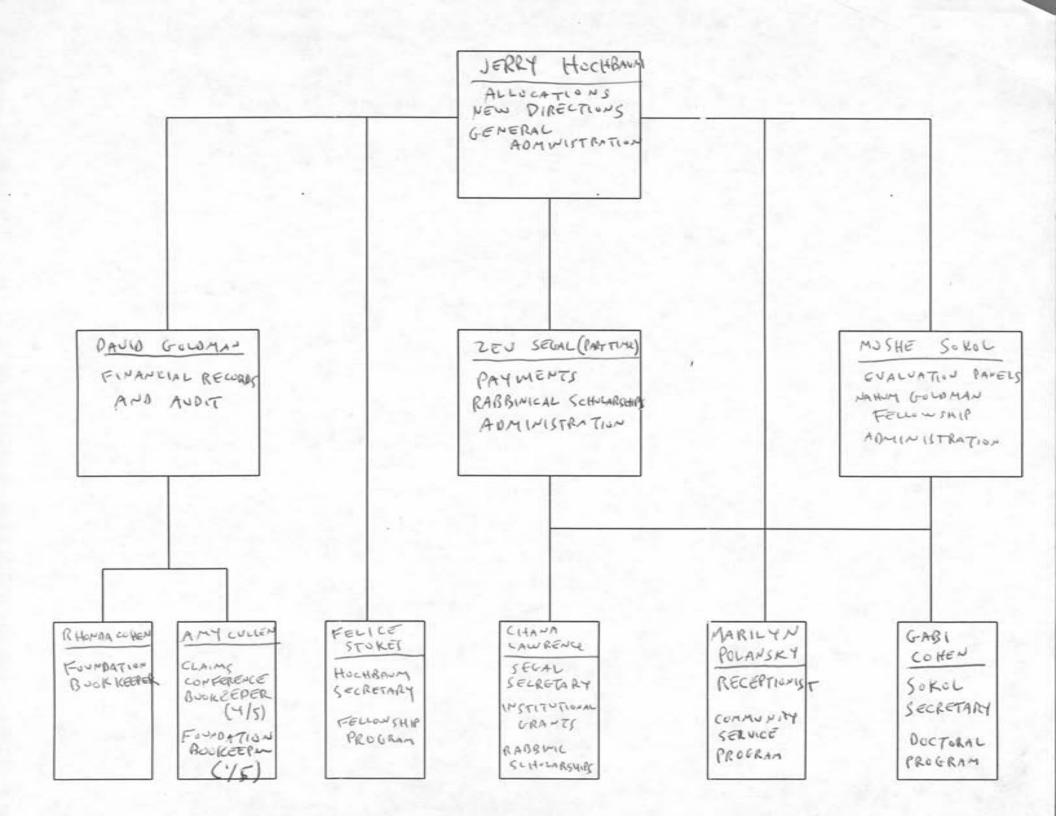
Sincerely,

Jack J. Spitzer

JJS:fzs

cc: Lord Jakobovits
Rabbi Israel Miller
Dr. Jerry Hochbaum

enclosures: letters of:
 March 28, 1989
 Aug. 8, 1989
 Aug. 10, 1989
 March 25, 1981



MEMORIAL FOUNDATION FOR JEWISH CULTURE

15 East 26th Street New York, NY 10010 (212) 679-4074

August 26, 1997

Mr. Israel Singer Secretary-General World Jewish Congress 501 Madison Avenue New York, NY 10022

Dear Israel:

You will recall the conversation which we had in Edgar's office and your suggestion that the Memorial Foundation undertake an inventory of the spiritual legacy (archives, k'ley kodesh, etc.) just as the Claims Conference took an inventory of material possessions once owned by Jews. As I recall, the idea for such a "cultural inventory" was yours and met universal approval. Israel Miller, at the time, indicated that the Claims Conference would give us some seed money to get the project started, and Edgar said "I'll twist Lauder's arm to make sure that he will support this venture".

Jerry Hochbaum immediately undertook to develop a design for such a monumental venture, and I am attaching it herewith.

I submitted this proposal to the Claims Conference, and I hope it will be approved at the forthcoming Allocations Committee meeting.

And now, I am sending it to you to see whether we cannot get some funds from the World Jewish Restitution Organization, and also to ask you to set your boss to the task of "twisting" Lauder's arm.

How do you want me to proceed? Incidentally, in presenting this program to our Executive in Prague, I indicated that this idea was yours, and I said it also to those reporters who interviewed me on the subject. I regret that they did not give credit where credit is due, but I tried, my friend.

I hope that you and Evelyne are well. I am sure we'll see each other before then but, just in case we don't, I wish you and all your loved ones k'tiva v'chatima tova.

In friendship,

Alexander M. Schindler

AMS:fzs Enc.



I. AN INVENTORY OF JEWISH CULTURAL ASSETS AND A PLAN FOR COORDINATING JEWISH CULTURAL NEEDS AND RESOURCES IN THE FORMER SOVIET UNION AND EASTERN EUROPE

The purpose of this project is to create a comprehensive inventory of Jewish cultural assets in Eastern Europe and the former Soviet Union and to develop a plan for restoration, preservation, access and utilization of those assets. The idea for this program emerged from a meeting of the highest leadership of the World Jewish Restitution Organization, the Claims Conference, and the Memorial Foundation for Jewish Culture.

The Jewish people will never recover from the destruction of European Jewry during the Holocaust. For the last fifty years, the Jewish people have had two sacred tasks:

- to help individual survivors to rebuild their lives; and
- to rebuild Jewish life, Jewish communities and Jewish culture wherever possible.

This period is coming to an end. One additional task remains: to preserve the cultural assets of the Jewish people for future generations. These assets are an integral part of the spiritual heritage of the Jewish people. If we don't move quickly, precious assets (such as documents or books) will be lost forever to the Jewish people.

While there are cultural resources in some countries that have been carefully documented, there are other kinds of materials in other countries where virtually nothing has been documented.

The Memorial Foundation for Jewish Culture is the ideal organization to undertake such a project - Jewish culture is our raison d'etre. We have a solid track record and extensive relationships in the former Soviet Union and in Eastern Europe. Because of the breadth of our constitutency and Board, the Memorial Foundation can undertake this project without bias or favoritism.

(A) Scope

The scope of the project, by its nature, is extremely broad. It will cover all cultural assets, including: archives, libraries, collections of artifacts and ritual objects and monuments.

This project is about locating these assets, documenting their characteristics, assessing their condition and making recommendations for how the most important of these assets can be restored or preserved. The goal is to insure that the Jewish community has access to these resources and that scholars and students in particular can benefit.

The project will not "reinvent the wheel". It will build on work done by others in this area.

The project is <u>not</u> about physically moving or relocating any assets nor is it about issues of title or ownership.

(B) Geographic Area

The project is expected to cover all areas of the former Soviet Union and Eastern Europe affected by the Holocaust and Communist rule, with a primary emphasis on areas of the most important Jewish settlements: Russia, the Ukraine, Belarus and the Baltic States along with the Czech Republic, Hungary, Poland and Romania.

Relatively significant collections of material which originated in Eastern Europe and the former Soviet Union and were "relocated" to Western Europe will be documented as well.

(C) Study Design

Phase I: INVENTORY

The project begins with a review of subject areas and geographic areas where inventories already exist or are in preparation. This review would be undertaken with leading experts in each of the five fields that the project will cover - archives, libraries, artifacts, art works and monuments. When this review is completed, it will be possible to locate the gaps in our collective knowledge base.

Each of the major gaps in existing knowledge in each country will be defined as a "project"; the appropriate experts will be contacted, and a project office will be set up on site to identify and catalogue the relevant resources.

During this phase, all of the existing and new information will be fed into a computerized data base. This information will be analyzed and made accessible to scholars and practitioners.

Phase II: PLAN

(1) Restoration and Preservation: What are the most important assets -- be they documents or artifacts -- that require either preservation (if in acceptable condition) or restoration, and what should be the preservation and restoration priorities?

(2) Access and Use: What can and should be done to increase access and how can these assets best be used to enhance and enrich Jewish cultural life in the future? Opportunities range from providing access to scholars to creating materials for Jewish education using these cultural assets.

D. Study Management

the Foundation has engaged an outstanding consulting firm, Ukeles Associates, Inc. (UAI) of New York City to manage the project. We intend to appoint a distinguished Advisory Committee to oversee the project. Of course, the Officers and the Executive Committee of the Foundation will monitor the entire effort very closely.

E. Budget

A project of this scale and complexity is literally without precedent in the field of Jewish culture. Thus, it is impossible to project costs with any certainty at the outset. For example, it is difficult to tell how many site offices will be needed to do new field research until we systematically assess work done already. The enclosed budget is preliminary and will need to be revised and updated a the project moves forward. The budget covers only Phase I - the inventory. The budget for Phase II -- the plan for restoration, preservation, access and utilization -- will be developed after Phase I is well under way.

I.	Conference and Commissioned Situation Reports (50 reports - by Country and Category,	
	e.g. Archives)	\$180,000
II.	Site Offices for Original Field Work	220,000
III.	Core Project Staff	100,000
IV.	Data Base Development and Implementation	250,000
Subto	tal	\$750,000
Memor	ial Foundation Management and Overhead (@ 15%)	112,500
TOT	AL	\$862,500

II. THE UNIVERSE OF THE CHILD IN THE SHOAH

The Foundation's Commission on the Holocaust determined that this area has been seriously overlooked in Holocaust research. More is known about the children of the survivors than the children who perished in the Holocaust. This area also has important implications for the field of Holocaust education. Children and teenagers today in Holocaust education have been exposed to the death and destruction during the Shoah, which ofttimes turns them off. Having more complete information about the experience of children during the Shoah will enable educators to build bridges between the two generations so that young people in the West can more easily identify with their peers annihilated in the Shoah. The Foundation's Committee on the Holocaust has recommended that this area be given high priority in future research and program development.

We are requesting the Claims Conference support these aspects of the program:

(A) An exhibit of the Universe of the Child in the Shoah which will be organized this fall in Israel at Yad Vashem.

Budget: \$100,000

(B) A symposium composed of internationally-known scholars will be organized at the time of the exhibit. In addition to papers dealing with aspects of this subject, it is planned to assess the current status of literature and research in this area and to project a comprehensive program of research and publication for the future.

Budget: \$50,000

(C) Publication of the proceedings of the symposium and a book on the Universe of the Child during the Shoah drawn from the current literature.

Budget: \$100,000

(D) Development of program of research and publication. The initial phase of the program will be of two years' duration.

Budget: \$250,000

The total budget for the program is: \$500,000.

III. SCHOLARSHIPS AND FELLOWSHIPS

The Foundation's Scholarship and Fellowship Programs are at the heart of the Foundation's mandate. Funds allocated to these programs since the Foundation's inception have succeeded in raising up a generation of scholars, writers, educators, researchers, academics and communal leaders to replace the cultural elite of European Jewry annihilated in the Shoah.

A substantial portion of these grants have been to train and support scholars to write books, and artists and filmmakers to undertake artistic programs about the Shoah. These grants have been given both at the outset of their careers, and for senior scholars and writers for their ongoing work in this area. Among those who have received such grants have been Aaron Appelfeld, Chaim Grade, Martin Gilbert, Deborah Lipstadt, Geoffrey Hartman, Yaffa Eliach, Franklin Littell and Lucy Dawidowicz.

The quality of the Foundation's Scholarship and Fellowship Program was best demonstrated at the recently concluded Congress of Jewish Studies, the largest and most prestigious meeting of its kind in the world. The lecturers are selected from the most outstanding Jewish scholars globally. The Memorial Foundation awarded 929 scholarships and fellowships to the 1,252 lecturers at the Congress.

It is recommended that the Foundation add a new category of grants within the Scholarship and Fellowship Programs for training individuals for careers in Holocaust education and as archivists, two areas for which the Jewish community in the future will need personnel with specialized expertise.

We request that \$750,000 be allocated from the Claims Conference for this program, which would be administered, as it has been to date, by the Memorial Foundation.

MEMORIAL FOUNDATION FOR JEWISH CULTURE

15 East 26th Street New York, NY 10010 (212) 679-4074

March 9, 1999

Rabbi Alexander M. Schindler 6 River Lane Westport, CT 06880

Dear Alex:

I am enclosing, for your review, the application for the film, Jewish Children in the Holocaust, which I am planning to submit to the Claims Conference on Monday, March 15, the deadline date for receipt of the application.

Warm regards.

Sincerely yours,

Dr. Jerry Hochbaum Executive Wice President

JH/cl enc.



CONFERENCE ON JEWISH MATERIAL CLAIMS AGAINST GERMANY, INC. 15 East 26th Street • Room 906 • New York, NY 10010 Tel: (212) 696-4944 • Fax: (212) 679-2126 • Email: ClaimsCon@aol.com

Application for an Allocation from the funds available to the Claims Conference Successor Organization for Projects Involving Research, Education or Documentation of the Holocaust

The deadline for submission of completed applications is March 12, 1999 for the Spring meeting of the Allocations Committee. Applicants will be informed of the decision of the Claims Conference Board of Directors in August 1999. Applications submitted after this deadline will be held for the following Allocation period which will take place in the Fall of 1999.

Please complete (type) the entire application form in <u>English</u> and return two copies to the Claims Conference at the above address. All budgetary information should be indicated in <u>U.S. dollars</u>.

Part I. General Information

Name of Institution	MEMORIAL FOUNDATION FOR JEWIEH CULTURE
Address:	15 East 26th Street, Room 1703,
	New York, NY 10010
Mailing Address (if	different from above):
Phone: 212	-679-4074 Fax: 212-889-9080
Title of Project:	Jewish Children in the Holocaust
Contact person for Pr	roject Dr. Jerry Hochbaum
Title or Positio	on in Organization: Executive Vice President
	ax:(home)
otal estimated budg	et of Project\$1,300,000
	om the Claims Conference for Project: _ \$650,000
bega ate project will views	Man. 1, 1999 Date project will end. October

JEWISH CHILDREN IN THE HOLOCAUST

I. Objective:

The objective of this project is to do a film on the experience of Jewish children during the Shoah.

Remarkably, this area of Holocaust scholarship has received almost no attention. Indeed, we know more about the children of survivors than the children who lived through or perished in the Holocaust. Yet in Poland alone almost one million Jewish children were annihilated by the Nazis

The experience of Jewish children during the Shoah has implications for all aspects of research, documentation and education about the Shoah. This film will not only fill a critical lacuna in Shoah research and documentation; it will also enable us to build a bridge between that generation of children to the current generation, whom we are attempting to educate about the Holocaust. Children and teenagers identify more easily with the plight of their peers than with other age-groups.

The film is intended for both the Jewish and non-Jewish communities, especially for children.

II. Program

The Universe of the Jewish Child during the Shoah is enveloped by almost total silence. It has not yet been

explored or treated fully as a subject. As a result, these children have no voice in history.

The film will utilize the material objects - dolls, books, games, pictures, diaries, toys - that survived the Holocaust to reconstruct their world in the death camps, work camps and ghettos. Such materials were gathered by Yad Vashem in a moving exhibit sponsored by the Memorial Foundation. Tragically, those objects are all that remained of those children. The intent of the film is to use those objects as a window to look backward and recreate the landscape of their world.

The Jewish children rounded up by the Nazis came from all over Europe with different languages, traditions and cultures. What they shared - besides their common Jewish identity - was their ability and need to play as children do across the world and across generations. Thus, these objects reflect their story; from them we can ascertain their inner life. In this way, these objects can speak for the Jewish children who died during the Shoah.

There is some evidence that the capacity to play, fantasize, and momentarily escape the horrors of the death camps and concentration camps helped sustain them. The film will explore how this occurred.

The film will also feature the villages, towns and cities from which the children came as a way to understand who they were. By examining whatever artifacts remain in

those communities from before the war, we can construct an image of their pre-war life.

In addition, the film will present the stories of those children who survived the camps and ghettos. These people - now adults - will be interviewed about their experiences and what it was like for children then. It is expected that children did not have the same reactions to their internment as did adults. Their unique memories will be a vital part of our effort to reconstruct the world of the Jewish child during the Holocaust.

In sum, the film will

- a) show how Jewish children, as children, confronted the universe of evil in which they were enveloped during the . Shoah, and
- b) seek to give voice to that generation of Jewish children that perished in the Shoah.

III. Administration:

This film will be done under the auspices of the Memorial Foundation for Jewish Culture, which has played a pioneering role in the research, documentation, and commemoration of the Shoah.

The Foundation's Commission on the Holocaust, chaired by Dr. Josef Burg, which serves as the planning and evaluation arm of all the Foundation's projects relating to the Shoah, will supervise the project. The Foundation's Commission in the Holocaust has a rich record of taking initiatives and developing programs to fill lacunae in the area of Holocaust research, documentation, and education. This includes the first comprehensive Holocaust curriculum for Jewish high schools in the Diaspora, informal Holocaust educational programs for Jewish centers and summer camps, the religious and theological responses to the Shoah, and most recently, the development of a research paradigm for the Universe of the Jewish Child during the Shoah, an area where almost no serious research has yet been undertaken.

The Foundation's Holocaust Commission is composed of Holocaust scholars, communal leaders, and representatives of the major survivor organizations, including: Dr. Yehuda Bauer, Hebrew University; Dr. Israel Gutman, Institute for Contemporary Jewry; Prof. Steven T. Katz, Boston University; Mor. Joseph A. Melamed, Representing Israeli Survivors; Mr. Moshe Sanbar, Center of Organizations of Holocaust Survivors in Israel; Rabbi Alexander M. Schindler, Memorial Foundation; Prof. Eliezer Schweid, Hebrew University; Mr. Avner Shalev, Yad Vashem; Prof. Anita Shapira, Tel-Aviv University; and Mr. Eli Zborowski, World Federation of Jewish Fighters, Partisans and Camp Inmates.

The Foundation has commissioned Mr. Elliot Caplan, a noted film maker in the United States, to serve as the Producer and Director (See attached resume). Mr. Caplan will organize the team which will be responsible for the implementation of the project.

The project is being done in close cooperation with Yad Vashem. As indicated earlier, this film will draw heavily on the exhibit on the Universe of the Jewish Child at Yad Vashem which was sponsored by the Memorial Foundation for Jewish Culture. Mrs. Yehudit Inbar, the curator of that exhibit and Avner Shalev, Yad Vashem's Chairman, will serve as an advisors to the film, together with other key members of the administration, research, and educational staff there.

IV. Production Tasks & Schedule:

Pre-production tasks

Initial research visit to the museum to secure contact people and develop the outline for the film Meetings with Line Producer Meetings with Memorial Foundation officials Schedule estimate Establish shooting ratio Cash flow estimate Submit schedule, budget and cash flow estimates for approval Budget and schedule approval Fundraising Deposit initial payment Install extra phone lines Open Internet Service Provider for the project

Hire Researchers in New York and Israel Hire Associate Producer Hire Writer Line up Interns Line up Editor Line up Director of Photography Line up Sound Recordist Meet with lab. ask for price break and clue them in. establish dailies routine Meet with negative cutter and clue them in Establish accounts with raw stock, camera and lighting vendors Identify and secure potential distribution options

b) Production tasks Initiate contact with interviewees Pre-interview them? Establish their locations and the locations of their stories Establish travel agent for the project Establish any airline deals Establish ground transportation on location Start footage and picture research, both at Yad Vashem and other archives as needed Buy raw stock Rent equipment Travel and shoot interviews with 5 subjects Travel and shoot interviews with 6 experts Travel and shoot contemporary footage of locations not covered by archive, like where they lived as children Ship exposed footage back or fly with it to New York Footage processed at the lab. Footage logged into computer database at Negative Matcher - Dailies made with synced audio (simuldats made simultaneously) Archive research feeding viewing tapes into the production with possible hitorical images to use.

c) Post-production tasks

Digitize dailies tapes into editing computer
Off-line picture and sound edit (using draft quality stills
and archive until selects made)
Start making title sequence
Hire composer and record score
Shoot selects of still photos under film camera
Transfer selects of archive material to film
Output fine cut to videotape for client viewing

Client changes to the edit Replace all draft quality archive images with best quality Negative Matcher gets Edit Decision List and videotape with timecode of the edit, begins to cut the camera negative to conform to these decisions. A and B rolls delivered to the lab. Edited video work print is reviewed with the Color Timer and we go over possible adjustments First answer Print is made and reviewed with the Color Timer First Answer Print transferred to 3/4" videotape for use as picture in sound mix Sound mix Mix converted to optical soundtrack element Optical soundtrack then lined up with picture negative and a corrected answer print is made and viewed Inter positive mae as a protection Transfer inter positive to broadcast format videotape Layback audio mix onto it Dub a handful of vhs tapes Submit the film for Errors and Omissions insurance

d) Distribution

Blow up from 16mm to 35mm Strike release prints

e) SCHEDULE

Week 1	Development
Week 2	Development
Week 3	Development
Week 4	Development
Week 5	Development
Week 6	Development
Week 7	Development
Week 8	Development
Week 9	Pre-production
Week 10	Pre-production
Week 11	Pre-production
Week 12	Pre-production
	Pre-production
Week 14	Pre-production
Week 15	Pre-production
Week 16	Pre-production
Week 17	Pre-production
Week 18	Pre-production
Week 19	Pre-Production
Week 20	Pre-Production
Week 21	Production
Week 22	Production
Week 23	Production
Week 24	Production
Week 25	Production
Week 26	Production
Week 27	Production Offline edit
Week 28	Production Offline edit
Week 29	Production Offline edit
Week 30	Production Offline edit
Week 31	Offline edit
Week 32	Offline edit
Week 33	Offline edit
Week 34	Offline edit
Week 35	Offline edit
Week 36	Offline edit
Week 37	Offline edit
Week 38	Offline edit
Week 39	Offline edit
Week 40	Offline edit
Week 41	Offline edit
Week 42	
Week 42 Week 43	
	Client viewing
Week 44	Client viewing
Week 45	Client changes
Week 46	Client changes

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Week 47 Negative cutting
Week 48 Negative cutting
Week 49 Negative cutting
Week 50 Negative cutting
Week 51 Lab work
Week 52 Lab work
Week 53 Lab work
Week 54 Sound Mix
Week 55 Lab work prep. for blow up to 35mm
Week 56 Blow up to 35 mm
Week 58 Blow up to 35 mm
Week 59 Blow up to 35 mm
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SPECIFICATIONS:

16 mm film production, delivery on 35 mm 90 minute running time 14:1 shooting ratio

SCHEDULE

Development 8 weeks
Pre-production 12 weeks
Production 10 weeks
Editorial 16 weeks (First 4 weeks
occur during production)
Client viewing and changes 4 weeks
Laboratory work and Sound Mix 13 weeks
59 weeks

V. Biographical Information on Elliot Caplan, Film Director:

Elliot Caplan served as filmmaker in residence at the Cunningham Dance Foundation from 1983 until January 1998 collaborating with Merce Cunningham and John Cage in the production of films and videos. Together, their work has aired nationally on PBS, Bravo, Arts & Entertainment, and internationally to thirty-five countries. Caplan's recent work with Cunningham includes a new documentary film CRWDSPCR which won The Dance on Camera Festival at Lincoln Center & aired on BBC-Television, August '97. Caplan

designed the decor, video and lighting for a new dance, Installations, which was performed at the Next Wave Festival, Brooklyn Academy of Music, October '97 and in Paris at the Opera Garnier, January '98. Cage/Cunningham, a feature-length documentary on the collaboration of Merce Cunningham and John Cage, was released theatrically by October Films and translated into six languages for international distribution. Cage/Cunningham is available on home video in the U.S. through Kultur Video.

Caplan produced, directed and photographed three short films for PBS's, City Arts, WNET/THIRTEEN which aired Oct/Nov '98 & Jan. '99. These films featured Maya Lin at the Grey Art Gallery, Jackson Pollack at the Museum of Modern Art and the newly restored Rose Reading Room at The New York Public Library. In 1995-96, Caplan produced four short films for PBS broadcast including the making of Carmen at The Metropolitan Opera with James Levine, Placido Domingo, Waltraud Meier and Franco Zeffirelli.

Caplan's recent other work includes theatre as director & designer. Together with composer Michael Gordon and the orchestra ENSEMBLE RESONANZ, Weather, sponsored by the Siemens Foundation Kultur Programm and Oper Bonn has toured to five cities in Europe and is being scheduled for performances in 1999 including The Vienna Festival. With German choreographer Sasha Waltz, Caplan collaborated on Allae Der Kosmonauten. The piece is currently touring

worldwide and has been the recipient of numerous awards

("Berliner Theatertreffen", 1996 and the 1997 National

Theater Festival in Seoul, Korea). Caplan & Waltz

collaborated on a film version for ARTE/ZDF to air April '99

and featured at the 1999 Rotterdam Film Festival.

Caplan's work is included in the permanent collections of the Museum of Modern Art and the Museum of Television and Radio, New York; Cinematheque Français, Musee National d'Art Moderne, Centre George Pompidou, Paris; National Institute of the Arts, Taipei, Taiwan; Munich Filmmuseum, Germany; and the Tel Aviv Museum of Art, Israel. Film and video retrospectives have been presented in the Dance and Cinema Festival, Porto, Portugal; Festival Danse Visions, Nantes. France; Netherlands Film Museum, Amsterdam; the Kirin Plaza, Osaka, Japan; and The Film Society of Lincoln Center, New York.

Caplan's work has received numerous awards: 1996 Gold Award, Dance On Camera Festival at Lincoln Center, Best Documentary for CRWDSPCR; 1995 Bessie Award for Best New Video Work, Beach Birds For Camera (installation); "Grand Prix International Video Danse 1994", and the "Categorie Captation de Spectacle Prix Academie des Beaux Arts", Stockholm, Sweden; 1993 Grand Prize, New York Dance on Camera Festival; and the 1993 IMZ Dance Screen Award Grand Prix for Beach Birds For Camera; 1992 IMZ Dance Screen Award for Best Documentary for Cage/Cunningham and Points In

Space, commissioned by BBC Television. This program was awarded the "Golden Prague" at the 25th International Television Festival, Czechoslovakia.

In 1982, Caplan worked with video artist Nam June Paik on Paik's retrospective exhibition at the Whitney Museum of American Art, in which he assisted the artist and curators in the mounting of the exhibition and the publication of the catalogue. Caplan devised an electronic process enabling images from Paik's videotapes to be published as photographs. This was the first major use of this electronic process for publication.

Video installations include, Brooklyn Academy of Music, The Jewish Museum, Vienna (1997); Whitney Museum of American Art Philip Morris Gallery, New York; and Cartier Foundation, Paris (1996).

From 1987-90, Caplan was a visiting artist at the Sundance Institute, Provo, Utah where he co-directed with Michael Kidd and Stanley Donen camera/dance workshops. He has been in residence at Atlantic Center for the Arts, California State University at Long Beach and San Diego, Connecticut State University, Wesleyan University, Arizona State University, and the National Gallery of Canada. He has lectured at Princeton University, Rutgers University, Sarah Lawrence College, Bard College, and Boston University. Caplan conducts dance and camera workshops throughout the

world. Elliot Caplan has served as a panel member and juror for the National Endowment for the Arts, the Mellon Foundation, Jacob's Pillow, IMZ Dance Screen, the British Arts Council, the Fulbright Fellowships, and the Sundance Film Festival.

Caplan is currently producing a feature-length documentary and teaching film/video/performance at Sarah Lawrence College, New York.

Mar-18-99

VI. BUDGET: INTITAL RESEARCH TRAVEL

DESCRIPTION		UNITS	RATE	SUBTOTAL	P/R TAX	SALES TAX	SUBTOTAL
Travel: NY to Israel	3 people	1 fares	1500	4500)		4500
Per Diems:	3 people	5 days x	60 rate	900)		900
Hotels	3 people	4 nights x	150 rate	1800	3		1800
Car Rentals	cars	days	90 per day		D		0
Petty Cash	3 people	5 days	50 per day	75	0		750
					TOTAL RES	SEARCH TRAVEL	7950
DESCRIPTION		UNITS	RATE	SUB TOTAL	P/R TAX	SALES TAX	SUBTOTAL
Title and end credits	1	1	3500 est.	350	0	288.7	
Original music composition	1	1 est.	12000	1200	0		12000
Music Publishing Rights worldwide	1	5 songs	5000 per song	2500	0		25000
Music Sync rights worldwide	1	5 songs	5000 per song	2500	0		25000
Yad Vashem							
Photo licenses	1	200 images	0 per piece		0		0
Archive research lees	1	360 hrs.	30 per hour	1080	0		10800
Doc. footage licensing	1	600 sec's	0 per sec.		0		0
(rights for ALL media)							
Vhs viewing transfers	1	12 hrs.	160 per hour	192			1920
Final film to film transfers	1	6 hr.	600 per hour	360	00		3600
Still photos to film	1	12 hrs.	450 per hour	540			5400
Raw stock and processing	1	1 est.	1200	120	00		1200
Other Archives			74 -				
Photo licenses	1	50 images	s 250 per piece	125	00	1031	
Archive research fees	1	100 hrs.	60 per hour	60	00	495	
Doc. foolage licensing	1	180 sec's	75 per sec.	135	00	1113	.75 14614
(rights for ALL media)							
Vhs viewing transfers	1	7 hrs.	160 per hour	11	20	21.00	.40 1212
Final film to film transfers	1	3 hr.	600 per hour		00	-91270	1.50 1949
Still photos to film	1	3 hrs.	450 per hour		150		.38 1461
Raw stock and processing	1	1 est.	750	. 7	50	61	.88 812
						TOTAL RIGHT	S 128783

STAFF

DESCRIPTION		UNITS RA	Т
Producer Director fee for shoot weeks Line Producer/Unit Manager Associate Producer Researcher Intern	1 1 1 1 1	59 weeks 22 10 weeks 6 59 weeks 17	1

12 INTERVIEWS (23 PREP, SHOOT AND TRAVEL DAYS)

	DATS	
	UNITS	RATE
20.00		10116
ge 2)		
1	23 days	00
1	23 days	80
1	23 days	45
1	23 days	45
	23 days	45
	23 days	651
	23 days	251
1	23 days	251
1	23 days	100
. 1	96 rolls	131
ct 1		21
6 people		V 255
6 people	7 Eliabta	181
6 people	23 de	90(
	23 days	6(
	21 hights	22!
1 Cars	23 days	9(
	7 flights	65(
1	23 days	25(
1		300
1	1	150r
	ge 2) 1 1 1 1 1 1 1 1 1 6 people 6 people 6 people 3 rooms 2 cars 1 1 1	1 23 days 6 people 23 days 6 people 23 days 6 people 23 days 7 flights 6 people 23 days 3 rooms 21 nights

STAFF

DESCRIPTION	UNITS RATE	SUBTOTALP/R TAX	SALES TAX	SUBTOTAL
Producer Director fee for shoot weeks Line Producer/Unit Manager Associate Producer Researcher Intern	59 weeks 2250 per week 10 weeks 625 per week 59 weeks 1750 per week 59 weeks 950 per week 22 weeks 900 per week 59 weeks 300 per week	6250 1156 103250 19101 56050 10369 19800 3661		157309 7406 122351 66419 23463 20975

TOTAL STAFF 397923

12 INTERVIEWS (23 PREP, SHOOT AND TRAVEL DAYS)

DESCRIPTION 1 Director (see line on page 2) 2 Line Producer (see line on page 2) 3 Director of Pholography 4 Assistant Camera 5 Sound Engineer 8 Gaffer Camera package Sound package Lighting Expendables Film stock 8 rolls per subject Sound stock 3 hours per subject Food Flights Crew per diems Crew hotels Car rentals Excess baggage Petty cash Inoculations Carnets	1 1 1 1 1 1 1 1 6 people 6 people 6 people 3 rooms 2 cars 1	23 days 26 rolls 36 hours 27 flights 27 days 28 days 29 days 29 days 21 nights 23 days 21 nights 23 days 23 days 25 people 1	800 per day 450 per day 450 per day 450 per day 450 per day 250 per day 250 per day 100 per day 130 per roll 20 per lape 180 per day 900 per flight 60 rate 225 rate 90 per day 650 per day 300 1500	8280 14175 4140	3404 1915 1915 1915		6224 6224 2490 13510 779 24840 37800 8280 14175 4140 4550 5750 1500	
						IUIAL	206544	

5 ENVIRONMENTS (15 PREP. SHOOT AND TRAVEL DAYS)

15 days 250 per day 3750 309.38 4059

OFFICE EXPENSES

DESCRIPTION		UNITS				
Office rental		Company (RATE	SUBTOTAL PA	R TAX SALES TAX	SUBTOTAL
Telephone usage Development Telephone usage Pre-production Telephone usage Edit Telephone usage Edit Telephone usage Lab&Finishing Internet Service Office supplies Taxis/subways Car usage Federal Express Book Purchases Magazine Purchases Garbage removal Postage Express Mail Messengers Entertainment	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	59 weeks 8 weeks 12 weeks 10 weeks 16 weeks 13 weeks 59 weeks 59 weeks 59 weeks 59 weeks 30 weeks 59 weeks	225 per week 200 per week 200 per week 120 per week 120 per week 120 per week 120 per week 10 per week 110 per week 15 per week 10 per week 10 per week 25 per week 50 per week 90 per week 100 per week 100 per week 100 per week	13275 1600 2400 1200 1920 1560 531 2360 6490 885 2360 3300 750 2950 5310 5900 4425 825	43.81 194.70 272.25 61.88	13275 1600 2400 1200 1920 1560 575 2555 6490 885 2360 3572 812 2950 5310 5900 4425 825
					TOTAL EXPENSES	58614

POST PRODUCTION

DESCRIPTION							
Transcription of interview audio		UNITS	RATE				
Editor State audio	1	180 hours		SUBTOTAL PIR TAX	SALES TAX	SHRTOTAL	
Logger/Digitizer	1	18 weeks	27 per hour	4000 .	400.95	5261	
Process film	1	6 weeks	1800 per week	32400 5994	100.00	38394	
Transfer to video	1	48400 ft	625 per week	3750 894			
Transfer to videotrape for edit	- 1	48400 ft	0.147 c/ft	7115	586.97	4444	
Sound synced onto videotape	- 1	48400 ft	0.168 c/ft	8131		1102	
Identical DAT tape made	1	30.25 hrs.	· 0.2 c/ft	9656	670.82		
Avid off-line editing system	4		105 per hour	3178	796.60	10105	
Extra storage rental	4	24 weeks	1100 per week	26400	262.04	3438	
Negative cutter (picture)	4	24 weeks	150 per week	3600	2178.00	28578	
Negative database charge and the		990 cuts	10 per cut	9900	297.00	3897	
Source upiduase charge arehim I	- 4	48400 ft	0.035 c/ft		816.75	10717	
/ - notified to	1	5000 ft	0.035 c/ft	1694	139.76	1834	
With fader dissolves	1	3675 ft	0.882 c/ft	175	14.44	189	
transferred to 3/4" tape	1	40 dissolves	10.5 each	3241	267.41	3509	
for proper sound mix sync)	1	3675 ft	0.147 c/ft	420	34.65	455	
(Timed 1st & 2nd answer			0.147 UII	540	44.57	585	
print with fader dissolves)	2	3675 ft	0.000			303	
Viewing with the timer	2	40 dissolves	0.882 c/ft	6483	534.82	7040	
Sound mix	1	8 hrs	10.5 each	840	69.30	7018	
layback mix to Masters	1	70 hrs.	105 \$/hr	840	69.30	909	
Raw stock for mix	1	4 hrs.	336 per hour	23520	1940.40	909	
Miss stock for mix	1	4 /115.	336 per hour	1344		25460	
Mix converted to optical	1	3675 ft	700 est.	700	110.88	1455	
Meals in mix session	4		0.336 c/ft	1235	57.75	758	
MISC. Laboratory Labor		10 days	200 per day	2000	101.87	1337	
Final corrected answers and a		20 hours	84 \$/hr	1680	165.00	2165	
(Interpositive for videotape version		3675 ft	0.525 c/H		138.60	1819	
and as a protection)	1	3675 ft	1.218 \$/ft	1929	159.17	2089	
Polosse in			THE STATE OF THE S	4476	389.28	4845	
Release prints	3	3675 ft	0.294 c/ft				
misc. sound transfers Blow up to 35 mm	1	1	. 35000 estimate	3241	267.41	3509	
misc. video transfers	1	1	500 est.	35000		35000	
Mix backup to tape drive	1	1	1500 est.	500	41.25	541	
acomp to tape drive	1	1	1500 est.	1500	123.75	1624	
Final film to beta videotape			100 est.	100	8.25	108	
Raw slock	1	9 hrs	470 - 4-		0.20	100	
Post sync audio	1	1	472.5 \$/hr	4253	350.83	4000	
ost sylic audio	- 1	3 hrs	400 est	400	33.00	4603	
Viewland	3.0	2 1112	105	315	25.99	433	
Viewing copies	4				25.99	341	
		1	1000 allow	1000		2222000	
 100				1000		1000	
				TOTAL POST PRODUCTIO			
				TOST PRODUCTION	JN	224180	

LEGAL + INSURANCE

DESCRIPTION						
Production insurance Errors and omissions insurance Title search	1 1 1	UNITS 1 1	7500 est. 10000 est. 350 est.	7500 10090 350	SALES TAX	SUBTOTAL
			TOTAL LEGAL, INSURANCE	17850		

MEMORIAL FOUNDATION FOR JEWISH CULTURE

15 East 26th Street New York, NY 10010 (212) 679-4074

March 17, 1999

Rabbi Alexander M. Schindler 6 River Lane Westport, CT 06880

Dear Alex:

I am enclosing a report on "Towards an Inventory of Jewish Cultural Assets in the Former Soviet Union and Eastern Europe" submitted by Jack Ukeles. This marks the conclusion of the preliminary phase of this project.

Warm regards.

Sincerely yours,

Dr. Jerry Hochbaum

JH:fzs Enc.

