



THE JACOB RADER MARCUS CENTER OF THE
AMERICAN JEWISH ARCHIVES
A DIVISION OF HEBREW UNION COLLEGE – JEWISH INSTITUTE OF RELIGION

MS-630: Rabbi Alexander M. Schindler Digital Collection, 1953-1996.
Series A: Union of American Hebrew Congregations, 1961-1996.

Box
7

Folder
5

Museum of the Southern Jewish Experience, 1986-1995.

For more information on this collection, please see the finding aid on the
American Jewish Archives website.

cc: ARON HIRTMAN HIRZ
MELVIN MERIANS**6th Annual Muse Awards Competition**
P.O. Box 13096 • Milwaukee WI 53213 • 414-778-1998#7
Please note

April 8, 1995

Dear Mr. Macy B. Hart,

Congratulations!

Your entry, **The Natchez Jewish Experience**, has placed First in the History category.

FIRST PLACE WINNERS in each category will be judged prior to the AAM Meeting in Philadelphia for the Golden, Silver and Bronze Muse Awards. Winners will be announced at the Media & Technology Awards Luncheon on Tuesday, May 23 from Noon until 2:00 p.m.

All First, Second and Third Place winners in each category will be recognized with a certificate presented during the Awards Luncheon. We hope you'll plan to attend to receive your award. Clips from entries will be shown. Please be sure to sign up for the Luncheon by calling the AAM at 202-289-9113. Any awards not claimed at the Luncheon will be mailed.

Your production will also be featured in the "Museum Living Room" during the AAM Conference in Philadelphia. Be sure to stop by to view others from your category and submissions to the Competition.

Again, congratulations! Your entry helps set the standard for future museum productions. We hope this reward brings you recognition for your efforts and helps you to find more funding and additional projects in the future.

Sincerely,

*Sharon Kayne Chaplock*Sharon Kayne Chaplock
Muse Awards CoordinatorMr. Macy B. Hart
Muse. of the Southern Jewish Experience
P.O. Box 16528
Jackson, MS 39236



COPY

RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

December 14, 1994
11 Tevet 5755

Marcie A. Cohen
Publication Editor
Museum of the Southern Jewish Experience
P.O. Box 16528
Jackson, MS 30236

Dear Marcie:

I really cannot commit myself to writing the article which you request. I have too many unmet commitments even now, I am on the road constantly, and have all sorts of guilt feelings for not meeting the various deadlines for which I am committed.

This does not at all mean that I disdain your efforts. Quite the contrary, nothing would delight me more than to be included in this collection.

Therefore, feel free to quote at length from my Natchez Speech.

You ought to know that I really began my career in the South when the Hebrew Union College assigned me to go to West Point, Georgia for the holidays. I delivered my very first sermon there. It was there that I fell in love with the Southern Jewish community - especially its smaller congregations where everyone bends his shoulders to the wheel to make Jewish life possible. There is a kind of bonding which can be found no where else, certainly not in the larger centers of Jewish life.

I remember the following two matters with special clarity:

Page 2
Marcie A. Cohen
December 14, 1994

When I arrived in West Point, Georgia and asked the local cab driver to take me to Mr. Hyman, who was then president of the congregation, he said: "Oh, Mr. Hyman, he is a fine Christian gentleman."

And after I delivered my first sermon, I was accosted by the organist, an elderly lady who was the official organist of the local Baptist Church and helped the congregation during the High Holy Day services, utilizing the old red bound Union hymnal. She came up to me and said: "young man, you are going to be a fine preacher, but there is only one thing wrong with you." When I inquired what it was, she replied: "You don't have the spirit of Jesus in you." That convinced me that I must have done something right.

You might want to use these anecdotes as well as anything else I said in that letter and of course "freely" from my Natchez speech. That was an experience which was profoundly moving and reawakened the love for Southern Jewry which I gained at the very beginnings of my rabbinic career.

With every good wish, I am

Sincerely,

Alexander M. Schindler



November 30, 1994

Rabbi Alexander M. Schindler
6 River Lane
Westport, CT 06880

Dear Rabbi Schindler:

In 1989, the Museum of the Southern Jewish Experience began its mission to preserve, interpret, and celebrate the long and rich tradition of Jewish life in the South. This journey began with an opening exhibit of photographs by Dr. Bill Aron, who has gained international recognition for his documentation of Jewish and secular subjects around the world. The initial exhibit, "Images of Southern Jewish Life, Tour 1: Louisiana and Mississippi," became part of a larger exhibit series which has now explored Jewish life in Mississippi, Louisiana, Arkansas, and Alabama. The final exhibit in the series will include several communities in Tennessee. Photographs such as that of Mississippi cotton planters Ben and Betty Lee Lamensdorf, Bubba Minsky's Louisiana pecan market, the House of Israel challah bake sale in Hot Springs, Arkansas, a fried chicken Shabbat dinner at the Henry S. Jacobs Camp, a quilt handcrafted by the women of the only Sephardic congregation in Alabama, and a Sukkah booth decorated with cotton, soybeans, and cornshucks in the Mississippi Delta capture the unique blend of Southern and Jewish cultures.

In conjunction with the photo-documentation, oral histories of Jewish community members have been recorded. Their voices bring the photographs to life:

"Jeanette Gorden was the sole Jewish member of Itawamba County. She was the Jewish community. We heard a story about her riding with one of the Baptist preachers and he was really driving too fast. She turned and asked how would he like to be known as the man who wiped out the entire Jewish population of Itawamba County!" Mark Perler, Tupelo, Mississippi

"My father's mother was born in the South, a true Southerner. Her religion was that she didn't eat bacon on Saturdays." Susi Rosenzweig, Hot Springs, Arkansas.

"In Montgomery, you're either a Griel, a Weil, or a schlemiel." Mrs. Harry Labovitz, Montgomery, Alabama.

As the project approaches completion, the Museum is finalizing its plans for an exhibit publication. This beautiful book will include over 75 black and white and color photographs by Dr. Bill Aron exploring

Herman S. Kohlmeier, Jr.
President

Betty Lee G. Lamensdorf
Vice President

David B. Grishman
Secretary

Julianne D. Grundfest
Treasurer

Julian Wiener
Past President

Macy B. Hart
Director

Marcie A. Cohen
Project Director

Jewish life in Arkansas, Alabama, Mississippi, Louisiana, and Tennessee, accompanied by interpretive labels, quotes from the subjects, and essays by eminent authors and scholars who will share their voices and observations on the southern Jewish experience.

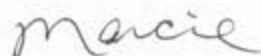
The Museum of the Southern Jewish Experience would like for you to join us in this exciting project by serving as one of the essayists for the publication. I hope you will write a brief essay speaking to our topic and specifically, your impressions from the many years of service you have had with the southern Jewish community. I would also like to include in the publication an excerpt from the sermon you gave at the Natchez celebration this past May.

Other essayists that have been invited to participate in the project include Bobbie S. Malone, Eli N. Evans, Mr. Alfred Uhry, Carolyn Lipson-Walker, Dr. Bill Ferris, Dr. Louis E. Schmier, Rabbi Lawrence Jackofsky, Judy Peiser, Carolyn LeMaster, Dr. Jacob Rader Marcus, Dr. Abe Peck, and Dr. Stephen Whitfield. We'd appreciate any additional suggestions you have regarding other essayists.

If you choose to participate in this project, we will need a letter of commitment from you stating your willingness to serve as an essayist. This letter will be included in a book proposal which will be sent to interested university and private presses in the spring of 1995. Completion of the photography project and book contract negotiations is estimated for 1996, at which time your essay will be requested.

The Jews of the South, whose presence has long been ignored by emphasis placed on the East Coast immigrant experience, will be brought to public view for the first time through Bill Aron's photography, your essays and others. I hope you will join us in creating this exciting and important publication. Please feel free to give me a call if you have further questions or concerns. Thank you for your support of our work and your active role in preserving American Jewish history and culture.

Sincerely,



Marcie A. Cohen
Publication Editor

MAC/lsty



COPY

RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

May 11, 1994
1 Sivan 5754

Marcie A. Cohen
Project Director
Museum of the Southern Jewish Experience
P.O. Box 16528
Jackson, MS 39236

Dear Marcie:

Heartfelt thanks to you for all that you did for the weekend and of course I appreciate your nice letter as well as the video cassette which I look forward to seeing.

I am off to the Staff meetings, but here is my brief paragraph:

"I was profoundly moved by the events attendant upon the Natchez Homecoming. I felt a blending of memory and hope - - a precious moment which we experience only on rare occasions in our lives. I admire what you and Macy and the leaders of the Museum of the Southern Jewish Experience and Camp Jacobs are about: the preservation of the past and the securing of the future. It is holy work."

That is the best I could come up with in the brief moment before rushing away. Feel free to amend it as you see fit, but just fax me your edited version.

Again, my thanks.

Sincerely,

Alexander M. Schindler
(dictated but not read)



MUSEUM
OF THE
SOUTHERN
JEWISH
EXPERIENCE

May 3, 1994

Rabbi Alexander M. Schindler, President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021-7064

Dear Rabbi Schindler:

I can't thank you enough for your involvement in the Natchez Jewish Homecoming. It meant so much to Macy and me, as well as the gathered southern Jewish family, to have you with us for the weekend. Your sermon was so appropriate and meaningful for the weekend's purpose. Your words helped everyone to understand the importance of preserving congregations like Temple B'nai Israel, while at the same time recognizing the tremendous Jewish vitality that exists in the South today.

One favor to ask of you---

I am writing a special issue of our newsletter, *Circa*, about the Natchez weekend and would like to include quotes from the keynote speakers and several participants. Can you write a brief quote sharing your feelings about the homecoming celebration? I'll submit this article to *Reform Judaism* and other Jewish press, as well.

We were honored by your presence and inspired by your words. Thank you for your hands-on leadership and active involvement with our region. Please thank Rhea for being with us. I hope you both found some lunch on Saturday besides your small piece of Irv and Judy Feldman's challah!

Best regards,

Marcie A. Cohen
MSJE Project Director

MAC/lcy

P.S. I wanted you to see the video which we produced on the Natchez Jewish community. The program was produced by Edward Cohen and is about 17 minutes in length.

Herman S. Kohlmeier, Jr.
President

Betty Lee G. Lamensdorf
Vice President

David B. Grishman
Secretary

Julianne D. Grundfest
Treasurer

Julian Wiener
Past President

Macy B. Hart
Director

Marcie A. Cohen
Project Director



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RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

January 17, 1992
12 Shevat 5752

Mr. Macy B. Hart
Director
Museum of the Southern Jewish Experience
P.O. Box 16528
Jackson, MS 39236

Dear Macy:

As you know, we asked the UAHC's Counsel to review the materials which you shared from "Partners For Sacred Places." Before the Union enters into any joint sponsorship with programs such as the Sacred Trusts Conference in Baltimore, we feel it is imperative to have legal advice.

I write to advise you that the Union will not be able to co-sponsor the Baltimore Conference. Our Counsel feels that the program focuses on issues which are often local in nature. Since some might involve religious philosophy with which the UAHC may not agree, and some seem to involve issues which, in his opinion, are far from our area of concern, he urges that we decline the invitation to be involved.

In view of this advice, I must ask you to convey regrets to "Partners For Sacred Places." We are unable to become co-sponsors of the program in Baltimore.

As you undoubtedly know, Marshall Krolick has been named Chair of our Congregational Heritage Preservation Committee. I am sharing a copy of this letter with him so he is apprised of the situation as it now stands.

With kindest greetings and warm regards, I am

Sincerely,

Alexander M. Schindler

cc: Marshall Krolick, Esq.



COPY

RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

January 16, 1992
11 Shevat 5752

Hon. Solomon H. Friend
Friend & Marks
1010 Northern Blvd., Suite 310
Great Neck, NY 11021

Dear Sol:

As you know, Alex is away and not due back until the end of the month. In his behalf, and for myself, I write to convey heartfelt thanks for your very prompt response to the fax on "Partners For Sacred Places." You have given us very sound advice which I will share with Alex before getting a final response to Macy Hart. You really serve our movement with great devotion and care.

I hope you are feeling up to snuff again. Stay well.

With warm regards to you and Channa, I am

Sincerely,

Edith J. Miller
Assistant to the President

FRIEND, MARKS & SCHLUSSEL

ATTORNEYS AT LAW
1010 NORTHERN BOULEVARD
GREAT NECK, N. Y. 11021

SOLOMON H. FRIEND*
BURTON M. MARKS
STEVEN M. SCHLUSSEL

TEL. (516) 467-3333
FAX: (516) 467-5761

CABLE ADDRESS: FIDLEX

OF COUNSEL:
JEFFREY N. SCHWARTZ**
ELLIOTT SCHWENBERG

SHEANA F. FRIEND*

* N.Y., FLA. & MASS. BAR
* MASS. BAR ONLY

January 15, 1992

** N.Y. & FLA. BAR

Edith J. Miller
Union of American Hebrew Congregations
838 Fifth Avenue
New York, NY 10021

Re: Partners for Sacred Places

Dear Edie:

Please advise Alex that I do not feel that the UAHC should become involved as a co-sponsor with the Sacred Trusts V Conference in Baltimore, organized by Partners for Sacred Places. As I understand it, the program is focussing on three issues:

1. Building, repair, maintenance and management of churches and synagogues;
2. The role of the religious institution and its building in sustaining community life; and
3. Fundraising strategies for both small and large properties.

Some of these issues are purely local in nature, some could possibly involve religious philosophy with which the UAHC may not agree and some involve issues which, in my opinion, the UAHC could not really be very helpful or, at least, should not become involved. The UAHC has enough to do and simply should not spread itself so thin and become involved in so many diverse projects which could affect its ability to focus its attention on the myriads of pressing issues it is now working on.

Perhaps you can send a representative to the conference, but it is my considered opinion, that we should not get involved as a co-sponsor.

Sincerely yours,



Solomon H. Friend

SHF:dr

FRIEND, MARKS & SCHLUSSEL
1010 Northern Blvd.
Great Neck, NY 11021
516/487-5333

FACSIMILE TRANSMITTAL COVER SHEET

TO: EDITH MILLER

COMPANY: UAHC

RECEIVING TELECOPIER NUMBER: 212/570-0895

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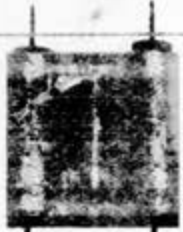
FROM: SOLOMON FRIEND, ESQ

TELECOPIER NUMBER: 516-487-5761

DATE: 1-15-92

NO. OF PAGES INCLUDING COVER SHEET: 2

IF PROBLEMS IN TRANSMISSION ARE ENCOUNTERED, PLEASE CONTACT
SENDER AT HIS DIRECT DIAL NUMBER: (516)487-5333.



MUSEUM
OF THE
SOUTHERN
JEWISH
EXPERIENCE

January 15, 1992

Rabbi Alexander M. Schindler, President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

Dear Alex:

Just wanted to remind you about our inquiry regarding the UAHC co-sponsorship of the 1992 Annual Meeting of *Partners for Sacred Places*. *Partners* will be sending out their final program brochure in February, and thus, needs a response from the UAHC as soon as possible. As we discussed earlier, I believe that co-sponsorship would be a wonderful way for the UAHC to show both support and involvement in the growing preservation movement for historic American synagogues and churches.

Thank you, again, for your consideration of this matter.

Sincerely yours,

Macy B. Hart
Director

MBH/lpm

Herman S. Köhlmeier, Jr.
President

Betty Lee G. Lammendorf
Vice President

David B. Grisham
Secretary

Julianne D. Grundfest
Treasurer

Julian Wiener
Past President

Macy B. Hart
Director

live us the strength to be gentle
the wisdom to be confused
the right to be wrong on occasion
the sense to know when to lose.
live us the time to be patient
the courage to be afraid,
live us the eyes of children again
to see the world — a different world —
a world that can still be made.

from *The Tap Dance Kid*
"William's Song"
Lyrics by Robert Lorick

FAX COVER SHEETTO: Rabbi Alexander M. SchindlerFAX: 212/570-0895MESSAGE: _____

_____FROM: Macy B. HartFAX: (601) 366-6293NO OF PAGES INCLUDING COVER: 2**Henry S. Jacobs
Camp**

Steven D. Orlansky
Chairman, Board of Directors

Macy B. Hart
Camp Director

Jeffrey T. Rips
Assistant Camp Director

Summer
Utica, Mississippi 39175
(601) 885-6042
FAX (601) 885-6269

Winter
P. O. Box 16528
Jackson, Mississippi 39236-0528
(601) 362-6357
FAX (601) 366-6293



MISSISSIPPI CAMPING ASSOCIATION

1/14/92
Sol
This is the
Fax I called
about. G

VIA FAX 6 PAGES

MEMORANDUM

December 18, 1991
11 Tevet 5752

From: Edith J. Miller
To: Hon. Solomon H. Friend

Can you please review the enclosed correspondence and request for co-sponsorship of a Partners for Sacred Places conference. We are going to check the organization carefully since the names aren't familiar albeit Macy Hart feels they are o.k.

While they indicate co-sponsorship would not involve a financial commitment, etc. We do want to be careful and study all of the ramifications - as you can appreciate for they may go beyond financial considerations.

Please let us have your considered judgment. It may be too late for this conference but we may want to do something in the future.

Thanks.



December 17, 1991

Honorable Alexander M. Schindler, President
Union of American Hebrew Congregations
838 Fifth Avenue
New York New York 10021

Dear Alex,

I am writing to tell you about an important organization that we have been working with in the recent months. *Partners for Sacred Places* is a non-profit, non-sectarian organization created in 1989 by a coalition of religious and preservation leaders to develop strategies for the long-term care and stewardship of America's older churches and synagogues. I became aware of their work in the early days of the Museum's development. This past summer Marcie Cohen had the opportunity to meet with the co-Director, Diane Cohen. Through this connection we contacted Sam Gruber, Director of the Jewish Heritage Council in New York, to serve as the keynote speaker for our 100th Anniversary Celebration for Temple Gemiluth Chessed in Port Gibson. Additionally, Marcie recently attended a *Partners for Sacred Places* Workshop in Augusta, Georgia, which focused on preservation issues of southern historic churches and synagogues. Rabbi Jordan Parr of the Walton Way Temple in Augusta also attended the day-long meeting.

Partners for Sacred Places has recently asked us if the UAHC would be interested in serving as one of the organizational co-sponsors for their annual conference which will be held in Baltimore, May 6-9, 1992. There is no financial obligation for the UAHC and the UAHC name would appear as a co-sponsor in the printed materials prepared for the conference. The conference draws between 300 and 400 participants from across the country.

Considering the Union's creation of the Congregational Heritage Preservation Committee, as well as the important work of the Small Congregations Department, it seems particularly timely for the UAHC to become involved in this conference. I hope that you will support UAHC co-sponsorship of *Partners'* upcoming conference as the first step in building bridges with a national network of preservation organizations, religious organizations and leaders.

Enclosed are materials about *Partners for Sacred Places*, as well as a letter that *Partners* sends out to their potential co-sponsors. I'd appreciate your consideration of this proposal. They need to know as quickly as possible --- the brochure goes to print tomorrow! I am sorry about the immediacy of this

Herman S. Kohlmeyer, Jr.
President

Betty Lee G. Lamensdorf
Vice President

David B. Grishman
Secretary

Julianne D. Grundfest
Treasurer

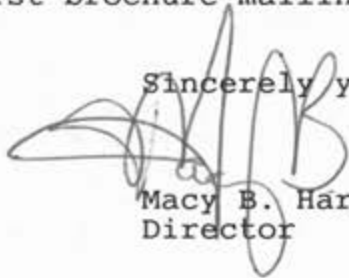
Julian Wiener
Past President

Macy B. Hart
Director

Please follow this
up & keep
response to
Herman

request, but they just called yesterday to ask us if the UAHC would consider co-sponsorship. Although there will be a second conference announcement in the early spring, I do think it would benefit the UAHC to appear in the first brochure mailing. Let me know what you think.

Sincerely yours,

A handwritten signature in dark ink, appearing to be 'Macy B. Hart', written over the typed name.

Macy B. Hart
Director

MBH/lpm
enclosures

DRAFT LETTER RE: CO-SPONSORS OF SACRED TRUSTS V

Dear:

I am writing to let you know about Sacred Trusts V, a national conference on the stewardship of older churches and synagogues taking place in Baltimore from May 6 - 9, 1992, and to invite the _____ to consider becoming one of the co-sponsors. The Sacred Trusts Conference is the only national gathering of its kind for clergy, lay leaders and denominational staff who are struggling with the repair and maintenance of older properties. In addition to providing practical strategies and approaches for the physical care of religious properties, each conference has a special theme. In Baltimore, Sacred Trusts V will demonstrate how older churches and synagogues can be better used as tools for outreach and ministry.

The national sponsor of Sacred Trusts is Partners for Sacred Places, a non-profit, non-sectarian organization that was created in 1989 by a coalition of religious and preservation leaders. Partners serves as a resource to work with clergy, congregations, denominational staffs, preservationists, philanthropists and community leaders in developing new strategies for the long-term care and stewardship of America's older churches and synagogues. The Sacred Trusts Conference is held in a different city each year with the co-sponsorship and assistance of a wide range of local and regional organizations. This year, our lead local co-sponsor is Jubilee Baltimore, Inc., a non-profit affordable housing organization that is well-known already for working with a number of denominational bodies to find funding and a variety of uses for religious buildings that might otherwise be underutilized.

Generally, the Sacred Trusts Conference draws between 300 to 400 people from across the country, with a majority coming from the religious community and many from the region and city in which the conference is located. As in past years, Baltimore's program is being organized around three central tracks: the first focusing on building repair, maintenance and management; the second on the role of the religious institution and its buildings in sustaining community life; and the third on fundraising strategies for both small and large capital projects.

①

Conference participants will come away with the practical information needed to carry out repairs and plan for the long-term maintenance of their buildings, as well as an understanding of the organizations in the region that can provide ongoing assistance.

A Legacy of Faith is sponsored by Historic Augusta, Inc. and Partners for Sacred Places. Historic Augusta, Inc. is a private, non-profit organization that has been working to help preserve the heritage of Augusta and Richmond County since 1965. Partners for Sacred Places is a national, non-profit organization dedicated to the stewardship and preservation of America's religious properties. **A Legacy of Faith** is one of only four conferences in the country co-sponsored by Partners with a special grant from The Andy Warhol Foundation for the Visual Arts, Inc.

Registration for the conference is \$35, which includes the cost of lunch on Friday, November 22nd and a resource packet of materials. For a full program description and registration materials, contact: Erick Montgomery, Executive Director, Historic Augusta, Inc., P. O. Box 37, Augusta, Georgia, 30903 or call (404) 724-0436.

####

PRESS CONTACT:

Erick Montgomery/Historic
Augusta, Inc.
(404) 724-0436
Diane Cohen/Partners for
Sacred Places
(215) 546-1288

FOR IMMEDIATE RELEASE:

NOVEMBER CONFERENCE PLANNED ON THE MAINTENANCE AND REPAIR OF OLDER
AND HISTORIC CHURCHES AND SYNAGOGUES

If you are planning to make repairs to your church or synagogue building or are interested in finding out how to raise funds for this kind of work, then this conference is for you. From November 21 - 23, 1991, Augusta, Georgia will be the site of **A Legacy of Faith: A Conference on the Maintenance and Repair of Older Churches and Synagogues in the South**, the first regional conference to offer practical guidance on the repair and maintenance of older and historic churches and synagogues.

The conference is aimed at clergy, lay leaders and congregation members from the states of Georgia and South Carolina. The program will address common problems that are shared by congregations of all faiths and sizes. Two separate tracks will be offered, one on the physical care and maintenance of churches and synagogues, and the other on how to raise funds for repair and restoration projects.

The track on building care will include sessions on assessing problems with wood, stone and brick buildings and setting priorities for carrying out needed repairs. It will also provide guidance to congregations on how to select and work with architects and other building contractors. The fundraising track will offer advice on how to plan and organize a campaign to raise funds for both small and large projects. Several conference sessions will be specifically targeted to help congregations in small towns and rural communities.

(more)

The co-sponsorship of the _____ would add to the stature and visibility of the Sacred Trusts V Conference and help encourage congregations to attend that might be participating in this kind of gathering for the first time. There is no financial obligation on your part, but we hope to include your name as a co-sponsor in the printed materials that will be prepared for the conference. We would also encourage your staff to publicize Sacred Trusts V in any newsletter or publication provided to congregational leaders, and would appreciate your help in obtaining a mailing list so that a conference brochure can be sent to each.

Enclosed is information which describes Partners for Sacred Places and Jubilee Baltimore in more detail. I will give you a call next week to discuss further the possible co-sponsorship of the _____, and thank you for your consideration.

Sincerely,

Partners For Sacred Places NEWSLETTER

Volume I
Number 2, 1991



Published Quarterly By Partners for Sacred Places
1616 Walnut Street, Suite 2210, Philadelphia, PA 19103 (215) 546-1288



Co-Directors Bob Jaeger and Diane Cohen with Father Charles Moore, Rector of St. Mark's Episcopal Church in Philadelphia. St. Mark's is one of three congregations participating in a collaborative, interdenominational fund raising effort.

FROM THE CO-DIRECTORS

Perhaps it is natural for a new idea or organization to experience an incubation period before it really begins to

take hold. Well, from where we sit, these past two years have included days of great impatience and longing for this breakthrough. How can we convey to you—our members, friends and supporters—our excitement in seeing this na-

tional movement gain such ground over these past few months? Practically speaking, calls to the Clearinghouse have increased threefold (thanks to you for helping to spread the word about Partners!). Out in the field, when we explain what Partners is and what we do—from the small towns of Western Massachusetts to the West Coast city of Oakland, California—we find greater understanding and recognition of what we are trying to accomplish. This groundswell of support bodes well for all of us concerned with the future of America's historic religious properties. With your help, let us continue to find ways to sustain and build upon this wonderful momentum!

Diane Cohen and A. Robert Jaeger
Co-Directors

"STEWARDSHIP PLANNING" IN NORTH PHILADELPHIA

From the soaring, French Gothic Revival style Church of the Advocate famous for its long history of service to the surrounding African American neighborhood in North Philadelphia, to diminutive Emmanuel Church hidden away in the old industrial district of Kensington, the repair needs and shared use opportunities at older church properties in several adjacent Philadelphia neighborhoods are undergoing an assessment this year. The objective of the *Stewardship Planning Project*, an undertaking of the Episcopal Diocese of Pennsylvania and the Philadelphia Historic Preservation Corporation (PHPC)

with the assistance of Partners for Sacred Places, is to understand the scope and urgency of property problems faced by inner-city congregations today.

Funded by the Pew Charitable Trusts as a model effort designed to promote the better care of historic church buildings, the project will include almost two dozen parish building complexes. The Diocese is enthusiastically behind the project and its Archdeacon for Mission Strategy and Urban Ministry, The Rev. John Midwood, chairs the task force overseeing the work.

The report being prepared for each property includes: a summary of the building's neighborhood context; a

brief parish and building history; an assessment of how spaces are used (or underutilized); and an outline of repair needs and priorities. All of the information collected will be added to a computerized database in order to produce regular maintenance checklists, and to keep a running tab on common problems and opportunities occurring throughout all of the participating parishes. *At this writing, the project may be the most comprehensive and thorough study of multiple church properties in the nation.* Partners hopes to encourage other denominational offices to undertake similar efforts leading, ultimately, to the development of new resources to help congregations better manage older buildings.

PROFILE ON PARTNERS' BOARD OF DIRECTORS

Partners for Sacred Places' Board of Directors is drawn from a group of individuals whose backgrounds and interests reflect the many different constituencies which Partners has been created to assist. In each issue of the newsletter, beginning this season with a profile on Partners' Chairperson, we want to find a way to share with you some of our Board's special interests and affiliations.

The Rev. Dr. Thomas F. Pike serves as the Chairperson of Partners' Board of Directors and is an Episcopal Priest in New York City. Dr. Pike's commitment to the stewardship and preservation of religious buildings is natural given his responsibility for the six City Landmark and National Register properties that comprise the parish of



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☛ Provided an overview of property challenges, opportunities and available resources to participants in the National Fellowship Program for

Black Pastors sponsored by the Congress of National Black Churches in Washington, D. C.

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Partners for Sacred Places



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Philadelphia, PA 19103

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The national center for the stewardship and preservation
of religious properties.

12/17/91

16:41

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ACTIVITY REPORT

TRANSMISSION OK

TRANSACTION #	2854
CONNECTION TEL	16013666293
CONNECTION ID	G3
START TIME	12/17 16:41
USAGE TIME	00:41
PAGES	1

VIA FAX/One Page

December 17, 1991

From: Rabbi Alexander M. Schindler

To: Macy B. Hart

It will probably be too late for the deadline noted in regard to sponsorship of the Sacred Trusts Conference, but we are looking into the matter. We really have to do a bit more checking before we can agree to serve as a co-sponsor as there are legal ramifications to be reviewed by our legal counsel.

If we get the go ahead, I'll advise but for now I have no definitive response.

December 17, 1991

VIA FAX/6 Pages

TO; Marshall Krolick

From: Edie Miller

Per our discussion. Let me have your reaction after you've reviewed the material.

Thanks and regards.

Richie Address..re Partners for Sacred Places

First reading - looks Kosher. Funded by Pew Trust, very legit. Probably a Black group not involved in work with Jewish community but if Episcopal Diocese working with them they are undoubtedly OK..work out of high rent area downtown Philly....

Will also ask Joe B if he's heard of group...

VIA FAX/4 Pages

MEMORANDUM

December 19, 1991

FROM: Edith J. Miller
TO: Rabbi Richard Address

I am enclosing herewith a copy of the newsletter published by Partners for Sacred Places, which you will note is based in Philadelphia.

The Museum of the Southern Jewish Experience has been invited to serve as a co-sponsor with Partners for an upcoming conference. None of the names on this publication are familiar to any of us, albeit Macy Hart does know Diane Cohen, the Co-Director. Can you do some checking for us to let us know what you can find out about this organization and the people involved in its doing.

Many thanks and much love.

Edith J. Miller
Green
James
Robert P. Rosen
Black
Am.
Heller

Partners For Sacred Places NEWSLETTER

Volume I
Number 2, 1991



Published Quarterly By Partners for Sacred Places
1616 Walnut Street, Suite 2210, Philadelphia, PA 19103 (215) 546-1258



Co-Directors Bob Jaeger and Diane Cohen with Father Charles Moore, Rector of St. Mark's Episcopal Church in Philadelphia. St. Mark's is one of three congregations participating in a collaborative, interdenominational fund raising effort.

FROM THE CO-DIRECTORS

Perhaps it is natural for a new idea or organization to experience an incubation period before it really begins to

take hold. Well, from where we sit, these past two years have included days of great impatience and longing for this breakthrough. How can we convey to you—our members, friends and supporters—our excitement in seeing this na-

tional movement gain such ground over these past few months? Practically speaking, calls to the Clearinghouse have increased threefold (thanks to you for helping to spread the word about Partners!). Out in the field, when we explain what Partners is and what we do—from the small towns of Western Massachusetts to the West Coast city of Oakland, California—we find greater understanding and recognition of what we are trying to accomplish. This groundswell of support bodes well for all of us concerned with the future of America's historic religious properties. With your help, let us continue to find ways to sustain and build upon this wonderful momentum!

Diane Cohen and A. Robert Jaeger
Co-Directors

"STEWARDSHIP PLANNING" IN NORTH PHILADELPHIA

From the soaring, French Gothic Revival style Church of the Advocate famous for its long history of service to the surrounding African American neighborhood in North Philadelphia, to diminutive Emmanuel Church hidden away in the old industrial district of Kensington, the repair needs and shared use opportunities at older church properties in several adjacent Philadelphia neighborhoods are undergoing an assessment this year. The objective of the *Stewardship Planning Project*, an undertaking of the Episcopal Diocese of Pennsylvania and the Philadelphia Historic Preservation Corporation (PHPC)

with the assistance of Partners for Sacred Places, is to understand the scope and urgency of property problems faced by inner-city congregations today.

Funded by the Pew Charitable Trusts as a model effort designed to promote the better care of historic church buildings, the project will include almost two dozen parish building complexes. The Diocese is enthusiastically behind the project and its Archdeacon for Mission Strategy and Urban Ministry, The Rev. John Midwood, chairs the task force overseeing the work.

The report being prepared for each property includes: a summary of the building's neighborhood context; a

brief parish and building history; an assessment of how spaces are used (or underutilized); and an outline of repair needs and priorities. All of the information collected will be added to a computerized database in order to produce regular maintenance checklists, and to keep a running tab on common problems and opportunities occurring throughout all of the participating parishes. *At this writing, the project may be the most comprehensive and thorough study of multiple church properties in the nation.* Partners hopes to encourage other denominational offices to undertake similar efforts leading, ultimately, to the development of new resources to help congregations better manage older buildings.

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The national center for the stewardship and preservation
of religious properties.



COPY

RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

October 29, 1991
21 Heshvan 5752

Herman S. Kohlmeyer, Jr.
Senior Vice President-Investments
Prudential Securities
639 Loyola Avenue
Suite 1500
New Orleans, LA 70113

Dear Herman:

Thank you so much for sending me a copy of the materials
you sent out to the members of your Museum Board.

Forgive the brief note, I am off to Baltimore and our
Biennial and I am drowning in last minute preparations.

Obviously, you have my good wishes for continued success
in your communal and personal life.

Sincerely,

Alexander M. Schindler

dictated but not signed

*Museum
of the
So. Exp.*

Herman S. Kohlmeier, Jr.
Senior Vice President-Investments
504 581-1404
Nat'l 800 356-2519

Dear Rabbi -

The enclosed letter
and material went
out to certain members
of our Museum board.

I want to share
them with you. It
was a very big thrill.

As ever,
Herman

July 15, 1991
4 Av 5751

Herman S. Kohlmeyer, Jr., President
Museum of the Southern Jewish Experience
P.O.Box 16528
Jackson, MS 39236-0528

Dear Herman:

The celebration at the Museum of the 100th Anniversary of Congregation Gemiluth Chasadim's (Port Gibson, Mississippi) founding, is a remarkable occasion. All of us of the Union were saddened earlier this Summer when we learned of the death of Karl Weil for he had been faithful in retaining the temple's UAHC membership and in keeping in contact with our office. Many of our staff felt as though they knew him personally. We were also heartened to learn that the two remaining Jewish families in Port Gibson intend to maintain the congregation's affiliation with the Union.

Be that as it may, because of this history I am all the more distressed that it is not possible to be with you on October 20 for this special event. I profoundly regret that I must decline your gracious invitation but prior commitments in connection with the UAHC Biennial, just a few weeks later, make it impossible for me to accept. I am certain it will be a splendid occasion and I write to wish you and all involved in the Museum and the anniversary fete the very best. I am certain the program will be moving and meaningful for all who are privileged to attend.

With warm regards and every good wish, I am

Sincerely,

Alexander M. Schindler



MUSEUM
OF THE
SOUTHERN
JEWISH
EXPERIENCE

June 25, 1991

*profound
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love y
Bismarck
etc*

Rabbi Alexander M. Schindler
President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, N. Y. 10021

Dear Rabbi Schindler,

It is timely to bring you up to date on one of our happy events down in this part of the world.

On Sunday, October 20th, the Museum will celebrate the 100th anniversary of the construction of Synagogue Gemiluth Chassed in Port Gibson, Ms. I know that you know this to be the smallest of all the members of the Union. It is the oldest Jewish structure in the state, one of the oldest in the Deep South.

The synagogue, which was empty and neglected until Macy and his campers rescued the artifacts and began a clean-up a few years ago, was purchased about a year ago by a very civic-minded and philanthropic couple in the town, Martha and Bill Lum. They have put their architect student son to work restoring its structural integrity.

Samuel Gruber, the director of the Jewish Heritage Council in New York, will make one talk on the importance of preserving our architectural heritage. Dr. Fazio of Mississippi State University will give a talk on local synagogue architecture. Ms. Bobbie Malone will present a paper on the urbanization trends in Jewish rural communities.

We would especially thrilled if you could add to the importance of this occasion by addressing the gathering.

The community has a special interest for many of us. In my own case, my great grandmother was born there, the only one of that generation to be born in this country. Her husband gave most of the artifacts to the synagogue, some of which Macy finally rescued from certain loss.

Herman S. Kohlmeier, Jr.
President

Betty Lee G. Lamensdorf
Vice President

David B. Grishman
Secretary

Julianne D. Grundfest
Treasurer

Julian Wiener
Past President

Macy B. Hart
Director



MUSEUM
OF THE
SOUTHERN
JEWISH
EXPERIENCE

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Betty Lee G. Lamensdorf
Vice President

David B. Grishman
Secretary

Julianne D. Grundfest
Treasurer

Julian Wiener
Past President

Macy B. Hart
Director

Page 2.

In a much larger sense, Port Gibson is the one community in the South which General Grant spared. He crossed the Mississippi River just to the west of town in 1863 and then began his successful campaign which led to the encircling and eventual surrender of Vicksburg. As he came through Port Gibson, he said it was too pretty to burn. He never again took that attitude, and literally burned his way through the rest of the South.

Because of that early benevolence, Port Gibson has one of the loveliest collections of ante-bellum homes, not of the scale of Natchez, of course, but perfectly in keeping with the rural town that it was. Every major religion has a church on the main street. We are directly catty-corner from the First Presbyterian Church, again probably the most famous structure of that sect because of the steeple with a large gilded hand pointing up to the sky.

Port Gibson is down to only two Jewish families, but Jews around the South have a special fondness for the gentle community there, where time seems to have stopped. Rabbi Turitz's book about Mississippi Jews has this synagogue for its cover illustration.

If we come too close to your annual meeting, perhaps Rabbi Syme would consider coming. Certainly Rabbi Gurvis can do the "chores" very well, and we will look to him for help. However, considering the unique event, we did raise our hopes to think that you might join us.

With all best wishes,

Yours very truly,

Herman S. Kohlmeier, Jr.

Herman S. Kohlmeier, Jr.
Senior Vice President-Investments

[Handwritten signature]

February 14, 1991

Mr. Allan B. Goldman
Chairman
Union of American Hebrew Congregations
8383 Fifth Avenue
New York, N. Y. 10021

Dear Allan,

The board of the Museum of the Southern Jewish Experience has scheduled its quarterly meeting for February 24 in Jackson, Ms.

The key subject at that meeting will be to come to an agreement on the proposals made by you.

I have discussed this subject briefly with Rabbi Smith earlier this week, and have a date to meet with him in New York on April 3.

We expect to be able to perform in a manner outlined in your document. We would like to be able to get this resolved in the next few weeks.

The Museum is making progress, having both strengthened its board and hired a well-trained individual who will function both as curator and project director.

We will communicate with you in greater detail following the meeting in Jackson.

With kindest regards,

Yours very truly,

[Handwritten signature]
Herman S. Kohlmeier, Jr.

CC: Rabbi Allan L. Smith

cc: Rabbi Schindler

MEMORANDUM

December 17, 1990

From: Rabbi Alexander M. Schindler
To: Robert M. Koppel & Rabbi Allan L. Smith
CC: Rabbi Daniel B. Syme *bcc A/S*
RE: MUSEUM FOR THE SOUTHERN JEWISH EXPERIENCE (MSJE)

In response to your December 14 memorandum, Bob, concerning the MSJE, I agree with your conclusions that we have access to all of the financial transactions until a "clear, workable, legal understanding is reached and signed by all parties."

There are two matters which I would really like to have resolved as soon as possible:

a/ The status of MSJE. Is it in or out, preferably the latter (excepting only the Museum-Chapel).

b/ The status of Macy Hart. Is he in or out? At this point I almost prefer the latter, given our apparent inability to control him. But if he is in, I want a clear job description, acknowledged by him.

The present uncertainty on both scores leaves us vulnerable and we have problems enough!

A. Bridge Materson Dec.

I want two issues resolved pronto: 1) Money in (+ under control) or out

DBS

MEMORANDUM

DATE: December 14, 1990
27 Kislev 5751

TO: Rabbi Alexander M. Schindler

FROM: Robert M. Koppel *BoF*

CC: Rabbi Allan L. Smith

RE: Museum for the Southern Jewish Experience

I have forwarded the fund raising materials which you sent me on to Smitty. I'm sure he has already seen them, as I have.

The structure and relationship of the MSJE continues to be a complicated matter which is still not completely resolved even though several of us, including Smitty and Allan Goldman, have made very significant efforts in this direction.

The structure is additionally complicated by the statements at the bottom of the "Long Range Plan," and "Opportunities for Dedications or Memorial" flyers which state that the Museum for the Southern Jewish Experience is, "a project of the Henry S. Jacobs Camp".

As I understand the current agreement, the UAHC is only responsible for the funds and operation of the Jacobs Camp. The fund raising and separate museum operations are the responsibility of MSJE, Inc. No formal documents exist that confirm my understanding.

I believe the situation continues to be so unclear that the UAHC (either Smitty, me, or possibly both of us), should at least temporarily have direct access to all of the financial transactions of the MSJE, Inc. Our direct presence should continue until a clear, workable, legal understanding is reached and signed by all parties.

MUSEUM OF THE SOUTHERN JEWISH EXPERIENCE
UTICA MISSISSIPPI

LONG RANGE PLAN

Over the next five years:

1. Establish a fulltime staff consisting of:
 - A. A curator/director whose job will be the direction of the Museum as it:
 - (1) Develops exhibits
 - (2) Collects artifacts
 - (3) Seeks grants to fund additional projects
 - B. Administrative/clerical assistance
 - C. Addition of other associated staff as project develops
2. Create a means to advise congregations and communities in planning for their future. This needs to be done immediately in the communities that are struggling for survival.
3. Work with universities and historical organizations to establish research and oral history projects on particular communities while there are individuals who can be called upon for information.
4. Create ongoing communication and publicity through newsletters, brochures and publicity in the secular and Jewish press.
5. Begin the preliminary work on Public Broadcast System documentary. Filmmakers and writers have already expressed interest in this project.
6. Become a clearing house for information and provide assistance for:
 - A. Abandoned Jewish cemeteries
 - B. Standing synagogues that are:
 - (1) Abandoned
 - (2) Being used for other functions
 - (3) In need of being placed on the Register of Historic Buildings
7. Accreditation by the American Association of Museums

These are the major goals which can be accomplished when the financial base is established

*A Project of the Henry S. Jacobs Camp
Post Office Box 16528
Jackson Mississippi 39236
(601) 362-6357*

MEMORANDUM

COPY

DATE: December 5, 1990
FROM: Rabbi Alexander M. Schindler
TO: Rabbi Allan L. Smith

Edie has just told me that you had a very good meeting with Herman Kohlmeier and B.J. this morning. I look forward to a fuller report from you.

This memo will serve as a reminder that you must check the documents of incorporation for the Museum of the Southern Experience. It is absolutely necessary to have clarification as to exactly what responsibilities the UAHC carries. Also let me have in writing where we stand with regard to Macy Hart. I also want a job description.

MEMORANDUM

COPY

DATE: November 20, 1990
FROM: Rabbi Alexander M. Schindler
TO: Robert Koppel
COPY: Rabbi Allan Smith, Melvin Merians,

As I told you over the phone, Mel was very much concerned about the Jacobs situation. He reviewed the camp papers yesterday, and of course he is perturbed by the sudden, unexpected debt of \$100,000.

He requested that you contact the auditors immediately and get all schedules and background materials so that we won't be confronted with a disaster at year end. Remember that this is only a 10 month statement.

He is also bothered by the uncertainty concerning the agreement with the Museum. I share Mel's unease as he put it: "Something is going on down there which we don't know about and we ought to."

Thank you for acting on this speedily. Please send all background materials to Mel.

COPY

MEMORANDUM

DATE: November 14, 1990
FROM: Rabbi Alexander M. Schindler
TO: Rabbi Allan L. Smith

Is the Jacobs Camp matter all settled? I gathered by the recent correspondence, copies of which reached my desk, that it indeed is. Unless I hear from you to the contrary, I assume that I can file this away as something that has been completed.

What about Macy himself? Do we have any final word from him?

Thanks for everything you do and are.



איחוד
ליהדות
מתקדמת
באמריקה

#4

Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

YOUTH DIVISION

Rabbi Allan L. Smith, *Director*

November 8, 1990

Mr. David Grishman
Box 427
Jackson, MS 39205

Dear David,

I am sorry that it has taken me so long to correspond with you following our conversation of a few weeks ago. I have been on a hectic travel schedule and just returned from Israel.

While I realize that there is not yet any official structure with appropriate chairpeople and the like, relative to the joint committee of the Jacobs Camp and MSJE, I am assuming that when you told me that the document sent by Allan Goldman on August 6, 1990 was in fact the agreement that had been reached between all of us, you were speaking for all concerned. Therefore, I have begun my job of informing the NCCI and appropriate UAHC staff members so that all practical matters which need to be handled, including National Camp Committee approval of the document, will be done in a timely matter.

I am unclear as to who within your area should receive copies of this document. I therefore will ask that you disseminate it to all who should be notified. As you can see below, I have copied Mr. Kohlmeyer, Steve Orlansky, Earl Schwartz, B.J. Tanenbaum, Jr., Macy Hart, Jeff Ripps and Rabbi Lawrence Jackofsky.

Again I apologize for not getting this out sooner. Look forward to speaking with you soon.

Best wishes,

Rabbi Allan L. Smith

CC. Mr. Allan B. Goldman
Mr. Melvin Merians
Mr. Harry Wood Jr.
Rabbi Alexander M. Schindler
Mr. Arie Gluck
Mr. Robert Koppel
Rabbi Daniel Syme
Mr. Art Grant

Mr. B.J. Tanenbaum, Jr.
Mr. Herman Kohlmeyer
Mr. Steve Orlansky
Mr. Earl Schwartz
Mr. Macy Hart
Mr. Jeff Ripps
Rabbi Lawrence Jackofsky



איחוד
ליהדות
אמריקה

Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

August 6, 1990

David B. Grishman, Esq.
Watkins Ludlam & Stennis
633 North State Street
Post Office Box 427
Jackson, Mississippi 39205-0427

Re: Jacobs Institute Operational Structure

Dear David:

After nursing a bad cold for a couple of days, I spent some time yesterday writing my understanding of the Operational Structure that we agreed we would submit to our respective organizations. I am enclosing a copy herewith.

This morning I received your letter of August 2, 1990 and your draft.

I have not tried to decipher the various differences between our two products, but at first glance there may not be anything major. Perhaps I am being a bit more specific in some areas. I did think that it would be helpful to set out an organizational chart.

I would appreciate it if you would circulate my draft to Macy, Betty Lee, Herman and Steve and let me know if there is anything troublesome in it. Concurrently with sending a copy of my draft to you, I am sending it to those shown as receiving copies of this letter; I am also sending them a copy of your letter and of your draft. I shall let you know if they have any proposed changes.

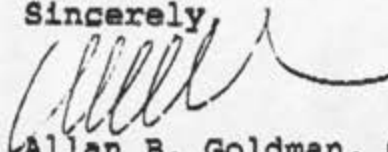
The one topic in your draft that I don't recall discussing is that set forth in the last paragraph. As far as I am concerned, if what you set forth is the present procedure as it applies to the Camp, then I see no problem in extending the same procedure to the museum; however, if the camp is presently subject to any restrictions in connection with fund-raising (I think

Grishman
n B. Goldman
pient
bl Alexander M. Schneider
orary Chairman
Morae
New H. Ross
ro G. Day
ediate Past Chairman
nes J. Rothschild, Jr.
Chairpersons
Frederic
n A. Geller
is Gilbert
ma Levitt
oe Ottenheimer
l. Rosenthal
elyn Rudner
Tanenbaum, Jr.
sidine Vort
l. Uhlmann, Jr.
orary Vice Chairman
nan J. Eylon
ert Tillie
President
bl Daniel B. Syme
ert Vossman
orary Treasurer
verd M. Wilkoff
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vin Marlene
olette Treasurer
man D. Schwartz
resary
in Melzer

David B. Grishman, Esq.
August 6, 1990
Page 2

there are fund spending restrictions because NCCI and
UAHC Board approval is required for that), then we shall
have to talk more about that subject.

Sincerely,



Allan B. Goldman, Chairman
Union of American Hebrew Congregations

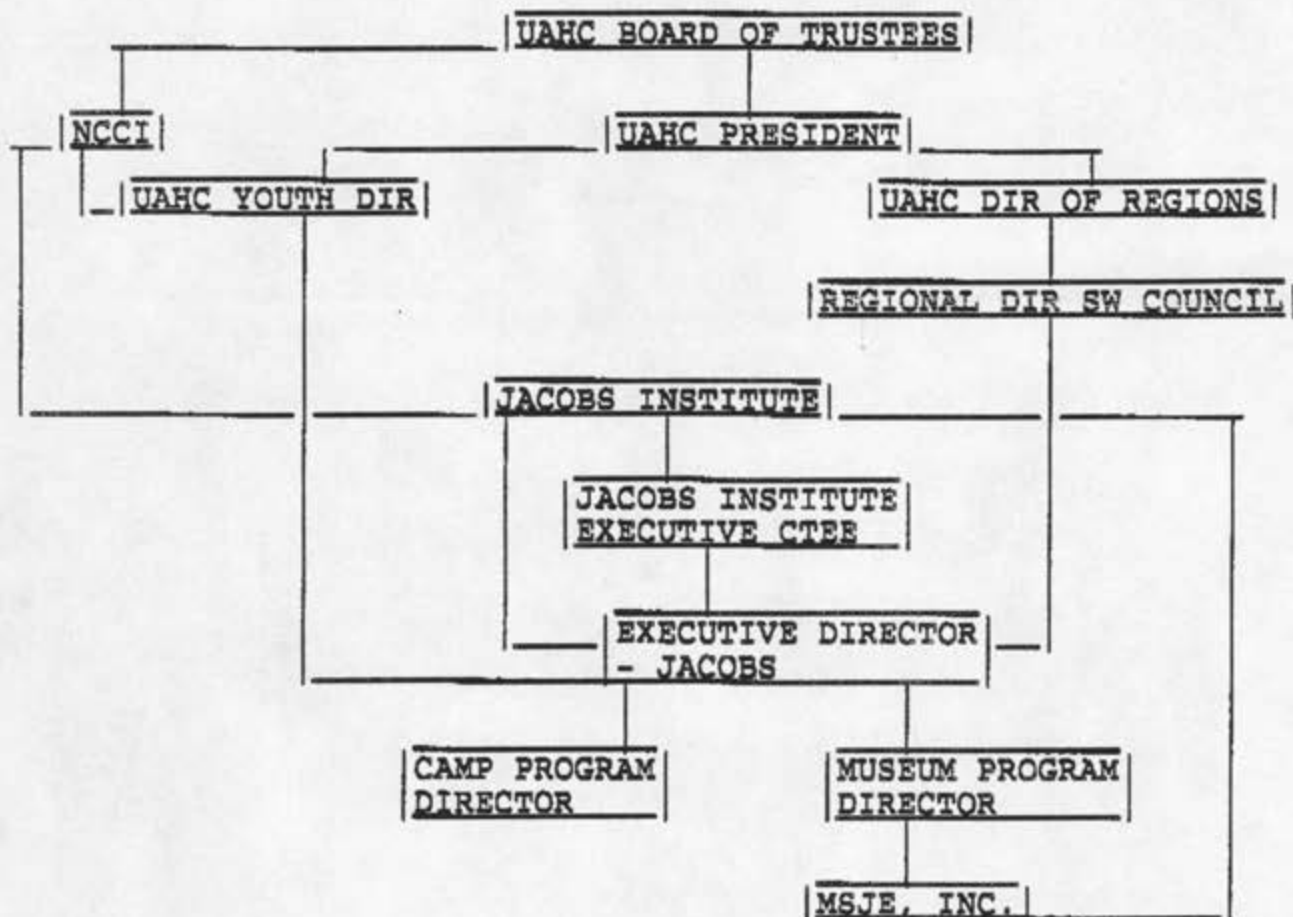
ABG:beb

Enclosure

cc: Rabbi Alexander M. Schindler
Rabbi Daniel B. Syme
Rabbi Allan Smith
Mr. Robert Koppel
Mr. Melvin Merians
Rabbi Lawrence I. Jackofsky

abg/z9902/169/901trs/0806.dbg

Operational Structure of the
Henry S. Jacobs Institute



1. Jacobs Institute will be responsible for the total educational program for the area served by Henry S. Jacobs Camp. The Institute reports as I believe it does now to the NCCI.

2. The Institute will establish working committees, including without limitation a Camp Committee and a Museum Committee.

3. The Chairs and Vice Chairs of the Institute, Camp Committee, and Museum Committee (maximum of six people) will serve as the Executive Committee of the Institute. The Chair of the Executive Committee will rotate each year between Chair of the Camp Committee and the Chair of the Museum Committee.

4. The Executive Director of the Jacobs Institute reports to the UAHC Youth Director, the UAHC Regional Director of the Southwest Council, the Board of the Jacobs Institute, and the Executive Committee of the Jacobs Institute.

5. The Camp Program Director will assist the Executive Director in running the Camp and the Museum Program Director will assist the Executive Director in running the Museum. The Executive Director, in conjunction with the Board of the Institute, will appoint the program directors.

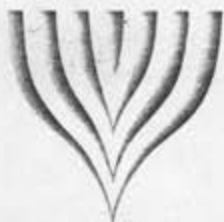
6. MSJE, Inc. will be retained as a fund raising organization vehicle; it is under the guidance of the Museum Program Director and reports to and is governed by the Institute. The Institute will own the Certificates designating ownership and control of MSJE, Inc. (the Institute will be the "member" of MSJE, Inc.). The Board of the Institute in consultation with its Museum working committee will elect the Board of MSJE, Inc. The Institute will be the owner of and control all assets acquired by gift or by purchase through funds supplied by the fund raising efforts of MSJE, Inc.

7. MSJE, Inc., not the UAHC, will be responsible for raising the funds necessary to pay the salary of the Museum Program Director. The UAHC will be responsible for the salary of the Executive Director and the Camp Program Director. All salaried personnel, including the Museum Program Director, are employees of the UAHC and subject to and beneficiaries of the personnel policies and practices of the UAHC.

8. In addition to whatever other representatives the Institute may have to the NCCI, the Chair of the Camp working Committee and the Chair of the Museum working committee will be Institute representatives to the NCCI.

9. There will be no commingling of camp and museum funds. The camp and the museum will each have separate budgets, each will be separately audited, and each budget will be subject to the approval of the Institute Board.

This structure is subject to approval by the UAHC, Jacobs Camp and MSJE, Inc.



איחוד
ליהדות
מתקדמת
באמריקה

Union of American Hebrew Congregations

SERVING REFORM JUDAISM IN NORTH AMERICA

PATRON OF HEBREW UNION COLLEGE-JEWISH INSTITUTE OF RELIGION

838 FIFTH AVENUE, NEW YORK, N.Y. 10021-7064 (212) 249-0100 CABLES: UNIONUAHC

YOUTH DIVISION

Rabbi Allan L. Smith, *Director*

Toby C. Hanover, *Director of Administration*

February 20, 1991

Mr. Herman Kohlmeyer, Jr.
Prudential-Bache Securities Inc.
Suite 1500
639 Loyola Avenue
New Orleans, LA 70113

Dear Herman:

First, I apologize for the extra time in sending this letter. The NFTY Convention ended with a bang and I just needed a couple of days off. So, today I am back, ready to write and your letter to Allan Goldman is already here. Thanks. You are a man of your word.

I am enclosing a copy of my letter to Macy as we agreed. I will copy Rabbi Schindler so that he understands exactly what we are doing. By the time we meet in April, all this will be history.

I hope that everyone at the February 24 meeting in Jackson will understand the UAHC position on the issues. It all comes down to one of two choices. Either the program of the Museum will come under the UAHC umbrella or it will not. If it does then the structure of the Jacobs Institute as outlined by Allan Goldman, and all that it implies, will obtain. If it does not then we will need only to define the limits of access by MSJE Inc. to the facilities of the Jacobs Camp. Hopefully, everyone will see the wisdom in choosing the former with all its limitations and requirements for accountability.

My letter to Macy lists a number of considerations relative to both choices as I understand them. As soon as I have the go ahead from you, I will make sure that they are implemented. I understand that everyone has their own ideas on how this should be handled. My letter to Macy is just one suggestion which incorporates the UAHC requirements.

Hope all goes well next week.

Kindest regards,

Rabbi Allan L. Smith

cc: Rabbi Alexander M. Schindler, Macy B. Hart

February 21, 1991

Mr. Macy B. Hart
Jacobs Camp
P.O. Box 16528
Jackson, MI 39236

Dear Macy:

I spoke with Herman Kohlmeyer during the NFTY Convention. The copy of my letter to him and this letter to you are the result of our conversation.

In general, we agreed that it would be much better if the Museum and the Union were able to work together as one. The Union is prepared to allow the Museum project to proceed under its umbrella. The funding for the various programs would of course come from MSJE Inc. The program itself would need to comply with all UAHC agreements with the College-Institute and all other UAHC Committees and Commissions, most particularly the Committee headed by Marshall Krolick. All staff would need to come under the UAHC and be in compliance with all hiring guidelines, including staff pattern approvals and job descriptions. As I view it, there would be a budget for the Jacobs Camp and a Budget for the Museum Project which would then be consolidated into a budget of the Jacobs Institute. The Budget would need approval by the UAHC prior to implementation. It would be funded by the MSJE Inc.

What would be the limitations on the Museum Project? There is no question that at various times there will be differences in the necessary process and implementation of various projects. While MSJE Inc. would be funding the projects, the availability of funds at a particular time may not be the only consideration in the UAHC approving a particular project. While the Jacobs Institute Committee as described by Allan Goldman might recommend a particular project for approval, the UAHC Board would still have the right of final approval. As with the Camps, this has rarely been a major problem. There is very little conflict between the interests of the UAHC as a whole and its constituent parts. That is the basic detail so long as MSJE Inc. approves.

You need to know that if MSJE Inc. decides to go it alone, the UAHC is not interested in joint employees or facilities. Ownership of the artifacts and assets would be determined and access to the facility at camp negotiated. But it would end there. The UAHC needs to maintain absolute and clear direct control of its facilities and employees. I have been directed to implement one of these plans immediately. So we need to be definitive following the meeting on the 24th. Speak to you then.

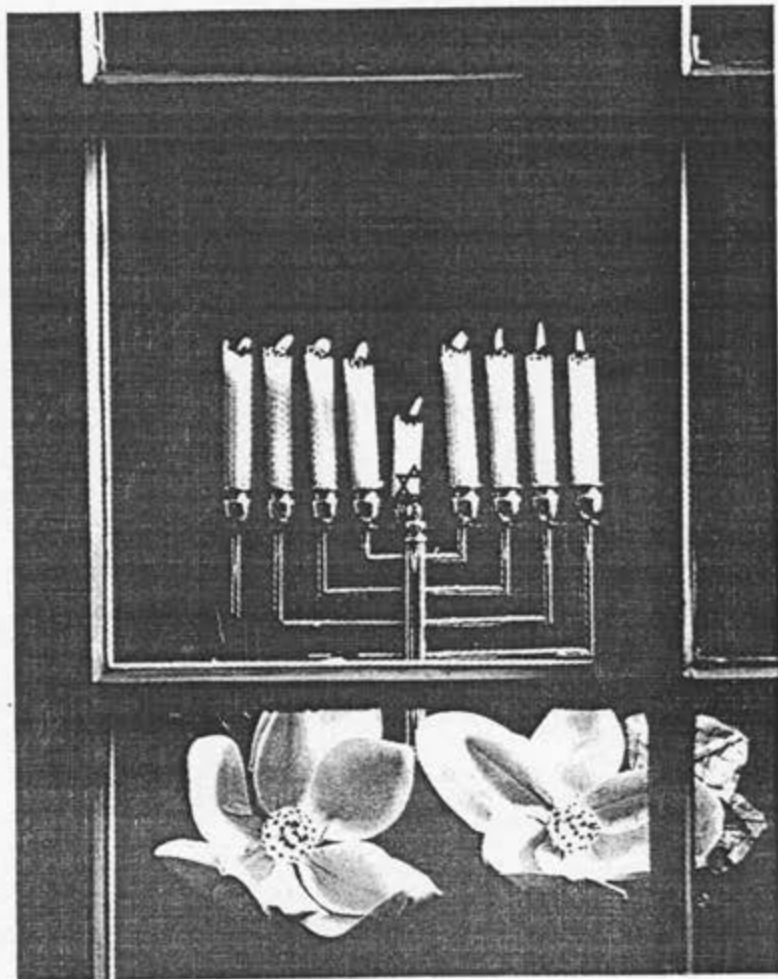
Regards,

CC: Rabbi Alexander M. Schindler, Herman Kohlmeyer, Jr.

~~Adair~~
~~Discontinued~~
~~with Smith~~

not for use

Museum of the
Southern
Heritage
Jackson





HENRY S. JACOBS
CAMP

MUSEUM
OF THE
SOUTHERN
JEWISH
EXPERIENCE

CONCEPTS

1990

Southern Section
UAHC
CONGREGATIONS



Southern Section
UAHC
CONGREGATIONS
with
full-time
Rabbinic Services



Southern Section
 UAHC
 CONGREGATIONS
 without
 full-time
 Rabbinic Services



CITY - CONGREGATION	FAMILY MEMBERSHIP		MEMBERSHIP
	1969	1989	
ARKANSAS			
Blytheville - Temple Israel	40		28
El Dorado	10	EXTINCT	
Fayetteville	0		40
Fort Smith - United Hebrew	56		35
Helena - Beth El	70		46
Hot Springs - House of Israel	150		57
Jonesboro - Temple Israel	36		23
Little Rock - B'Nai Israel	348		387
McGehee/Dumas - Meir Chayim Temple	28		19
Pine Bluff - Anshe Emeth	70		35
LOUISIANA			
Alexandria - Gemiluth Chassodim	178		161
Baton Rouge - B'Nai Israel	212		252
Baton Rouge - Liberal	84		193
Bogalusa -	0	EXTINCT	
Lafayette - Rodeph Sholom*	()		34
Lafayette - Yeshurun Synagogue*	82()		30
Morgan City - Shaare Zedek*	()	EXTINCT	
Lake Charles - Temple Sinai	55		75
Metairie - Gates of Prayer	400		545
Monroe - B'Nai Israel	189		135
New Iberia - Gates of Prayer	29		30
New Orleans - Temple Sinai	913		925
New Orleans - Touro Synagogue	750		700
Opelousas - Temple Emanuel*	()	EXTINCT	
Shreveport - B'Nai Zion	400		300
MISSISSIPPI			
Brookhaven - B'Nai Shalom	50		5
Clarksdale - Beth Israel	100		49
Cleveland - Adath Israel	79		40
Columbus - B'Nai Israel	27		15
Greenville - Hebrew Union Congregation	169		131
Greenwood - Beth Israel	20	EXTINCT	
Hattiesburg - B'Nai Israel	27		55
Jackson - Beth Israel	138		200
Lexington - Beth El	15		12
Meridian - Beth Israel	100		42
Natchez - B'Nai Israel	60		24
Port Gibson - Gemiluth Chasodim	6	EXTINCT	
Rolling Fork -	15		5
Vicksburg - Anshe Chesed	105		70
Tupelo -	38		25
TENNESSEE			
Brownsville - Adas Israel	10		7
Jackson - B'Nai Israel	75		40
Memphis - Temple Israel	1360		1624
Union City	10	EXTINCT	

*functional as one congregation in 1969

0 congregation in process of disbanding

If Hillel had been asked to state the purpose of the Henry S. Jacobs Camp while standing on one foot, he might have said, "Helping Southern Jews to grow Jewishly."

That is just what we do at Jacobs Camp—help the Jews of all ages from the Reform congregations in our region to grow Jewishly. Because we do it with love, because we do it with skill and experience—we do it well.

Because the Jacobs Camp serves as both a shared resource and a central focus for the congregations in our area, it helps the region as a whole to grow Jewishly. And because it is a regional facility which attracts staff from throughout the United States, Israel, and Europe, those who participate in its programs grow to understand and live a global sense of Judaism.

SUMMER ACTIVITIES

Children:

The primary focus of the Jacobs Camp is its summer camping program for young people. The camp experience embraces a wide range of athletic and recreational activities combined with a unique program of Jewish education and experience. Children who attend camp are helped to discover themselves and to grow Jewishly.

Every camper participates daily in some aspect of Jewish education as part of the Shiur (study) program. These informal classes involve discussion and give-and-take among camp staff, Rabbis, and campers. The camp has developed and published its own curriculum and support materials called Tochnit (project) which it uses along with other references provided by the UAHC.

While the time set aside each day for Jewish education is important, it is the Jewish experience and atmosphere of the camp that is truly unique. Through programs, services, singing, games, and a great variety of activities, campers grow to feel comfortable with themselves, their Judaism, and their fellow Jews.

To meet the needs of specific age groups, the camp is divided into three units: Garin (seedling) for campers entering grades 3, 4, and 5; Maskilim (enlightened one) for those entering grades 6, 7, and 8; and Talmidim (student) for those entering grades 9 and 10.

Youth:

For teenagers entering eleventh grade, Jacobs offers a totally different kind of camping experience. Kibbutz is an eight-week program for 24 teens who live together with two advisors in army tents at a separate campsite. They participate in self-government, farm several acres of land, and do their own cooking, cleaning, and programming. They also have a full schedule of Jewish education and otherwise experience a simulation of life on an Israeli kibbutz. This is an extremely popular program and usually has many more applicants than it can accommodate.

FALL/WINTER/SPRING ACTIVITIES

Children:

During the school year, the Jacobs Camp sponsors a special weekend program for young people in grades 5, 6, 7, and 8. This three-day event involves Jewish education and programming as well as social and athletic activities. This program gives children who have not been to summer camp a chance to see what it is like and gives those who have attended camp a chance to relive that experience during the school year and renew their regional friendships.

Youth:

A very important aspect of the camp is its function as "home" and central focus for SoFTY— the Southern Federation of Temple Youth, a religious, educational and social organization for 9th-12th graders in the region. The camp's permanent staff provides advisors for SoFTY, and many SoFTY activities take place at the camp.

Every summer Jacobs plays host to SoFTY Camp, an intensive one-week program exclusively for SoFTY members. SoFTY also holds a leadership training institute at the camp, usually every fall.

At the beginning of each summer, SoFTY sponsors Mitzvah Corps. This has been a one-week camping program where each SoFTY member is assigned to be a counselor, one-on-one, to a severely handicapped child. SoFTY members learn to care for the child— with love, concern, and hard work. This is truly a unique and valuable experience for both the camper and the counselor, which is expected to continue with a similar program.

Adults:

Each year the Jacobs Camp holds at least three adult seminar weekends led by nationally recognized Jewish scholars, such as Dr. Jacob Rader Marcus, Zev Chafetz, and Rabbi Marc Tannenbaum. While these retreats are especially popular with congregants from smaller communities who rarely have an opportunity to participate in such programs, they also draw many people from the larger congregations in the region.

A great number of adults in the region also volunteer their services during summer camp. Doctors, nurses, and specialty instructors come to camp with their families for a period of one to eight weeks. They donate their time and talents to the program while enjoying themselves in the process.

YEAR-ROUND FACILITY

The Jacobs Camp is located on about 200 acres of beautifully wooded land near Utica, Mississippi, a short distance southwest of Jackson. It is easily accessible from all parts of the region by car, bus, or plane.

The camp area centers around a lake which is surrounded by cabins that house up to 24 people each. The outdoor chapel faces the lake and is an inspiring setting for sunset Shabbat services and other religious programs.

The dining hall seats 300 and includes a recently modernized kitchen facility. Adjacent to the dining hall is a "rec" hall, an outdoor amphitheater, and a fitness trail.

In 1986, the Berman Activities Center officially opened. This contemporary masonry building houses a regulation-size basketball court, a fully equipped stage, a darkroom, activity rooms, plus facilities for roller skating, gymnastics and other indoor sports. Just up the road from the Berman Center is a complete arts and crafts pavilion.

In addition, the camp has a full range of recreational and athletic facilities, including playing fields, playground equipment, two swimming pools, three professional tennis courts, a fishing pier, canoes and sailboats. Other facilities include administrative offices, staff lounges, a maintenance lodge, and a well-equipped infirmary.

The towns and cities of our region have a long, rich history of Jewish congregations, Synagogues, families, and institutions. In many of our smaller communities, the congregations have dwindled to just a few families. In some, the congregation no longer exists and the Synagogue has been closed. We believe that the memories, records, and artifacts of our ancestors must be preserved. To this end, the Museum of the Southern Jewish Experience has been created.

Funded by a major grant from the Plough Foundation, as well as other donations from throughout the region, the museum, located just inside the camp gates, houses and displays an outstanding collection of Southern Jewish memorabilia.

Since the camp's founding in 1970, members of disbanded congregations have entrusted Jacobs Camp with Torahs, breastplates, mantles, stained glass, and other relics of historic, cultural, and artistic significance. These items form the Museum's core collection. They will be permanently displayed in a setting of narrative panels, graphics, and photographs relating the story of Judaism in the South.

To supplement the permanent collection, special displays will be mounted on a regular basis, featuring artifacts on loan to the Museum and items chosen from the Museum's collection. These displays will present more detailed studies of specific aspects of Southern Jewish culture – Synagogue architecture in the South, or the experiences of early Jewish merchants, or Jewish participation in the Civil War and the Civil Rights era.

Religious objects are being collected, catalogued, and conserved. Jewish architecture is being photographed, and restoration efforts are being supported. Family photographs, correspondence, and memoirs are being compiled, edited, and published. These preservation efforts will be amplified through original research into Jewish contributions to the general southern culture.

A speakers bureau and traveling exhibits deliver authoritative presentations on southern Jewish heritage to academic and civic audiences, focusing on those areas in which there is no longer significant Jewish presence.

The museum's professional staff is responsible for reviewing, organizing this collection, and planning exhibits which will be a meaningful tribute to the memory of Jewish communities of the past and the ancestors of so many families in our region.

Finally – and, perhaps, most significantly – the Museum of the Southern Jewish Experience with its ornate tapestry of history and heritage serves as a magnificent setting for an active, modern-day Synagogue. It serves Jewish families in the region who no longer have a synagogue available as well as an indoor synagogue for the camp. Enhanced by decorative and religious objects from synagogues of the past, services within this synagogue represent a compelling fusion of yesterday and tomorrow. While celebrating the Jewish community's ancestral struggle for existence, the synagogue will inspire today's southern Jewish congregations to keep that struggle alive as a legacy for generations yet to come.

Prior to the building of the Museum, several fact-finding trips made it apparent – in no uncertain terms – that we are engaged in a race against time. Many objects of historical, religious, and artistic significance have been uncovered, but many others have been displaced over the years, scattered among various owners or held by small, endangered rural congregations. The study pointed out a number of formerly or presently active Jewish congregations which would benefit from the services of the Museum.

Preserving our past is a noble endeavor, but influencing our future is our higher goal. Each stroll within these clusters of small communities indicated the need for a southern Jewish museum/facility which would also act as an umbrella organization, encouraging and supporting the preservation and revitalization of Jewish culture in the South.

Over the next five years:

1. Establish a full time staff consisting of:
 - A. A curator/director whose job will be the direction of the Museum as it:
 - (1) Develops exhibitions.
 - (2) Collects artifacts.
 - (3) Seeks grants to fund additional projects.
 - B. Administrative/clerical assistance.
 - C. Addition of other associated staff as project develops.
2. Establish a board of directors to oversee the operation, assist with public awareness and help reach the financial needs of the Museum.
3. Create a means to advise congregations and communities in planning for their future. This needs to be done immediately in the communities that are struggling for survival.
4. Work with universities and historical organizations to establish research and oral history projects on particular communities while there are individuals who can be called upon for information.
5. Create ongoing communication and publicity through newsletters, brochures, and publicity in the secular and Jewish press.
6. Begin the preliminary work on Public Broadcast System documentary. Filmmakers and writers have already expressed interest in this project.
7. Become a clearing house for information and provide assistance for:
 - A. Abandoned Jewish cemeteries.
 - B. Standing synagogues that are:
 - (1) Abandoned.
 - (2) Used for other functions.
 - (3) In need of being placed on the Register of Historic Buildings
8. Accreditation by the American Association of Museums.

These are the major goals which can be accomplished when the financial base is established.

1. Five exhibit galleries to be named, ranging in value from \$250,000 to \$500,000.
2. Historic sanctuary - \$500,000.
3. Museum Projects including:
 - A. Endowed curator to be named as (Giver) Curator - \$500,000.
 - B. Media presentation to introduce the overall project \$50,000. -ALREADY DESIGNATED-
 - C. Genealogical center to include computer hardware, software and related matters to compile family information - \$100,000.
4. Five rooms devoted to restoration, preservation, administration, media and a museum shop - \$100,000 each.
5. Five immediate exhibitions ranging in value from \$150,000 to \$250,000.
6. Traveling exhibition representing the Museum of the Southern Jewish Experience - \$35,000 each.
 - A. Images of Southern Jewish Life, Tour II: Arkansas & Tennessee
 - B. Images of Southern Jewish Life, Tour III: Alabama & Georgia

A variety of other opportunities, ranging from \$10,000 to \$50,000, are also available.

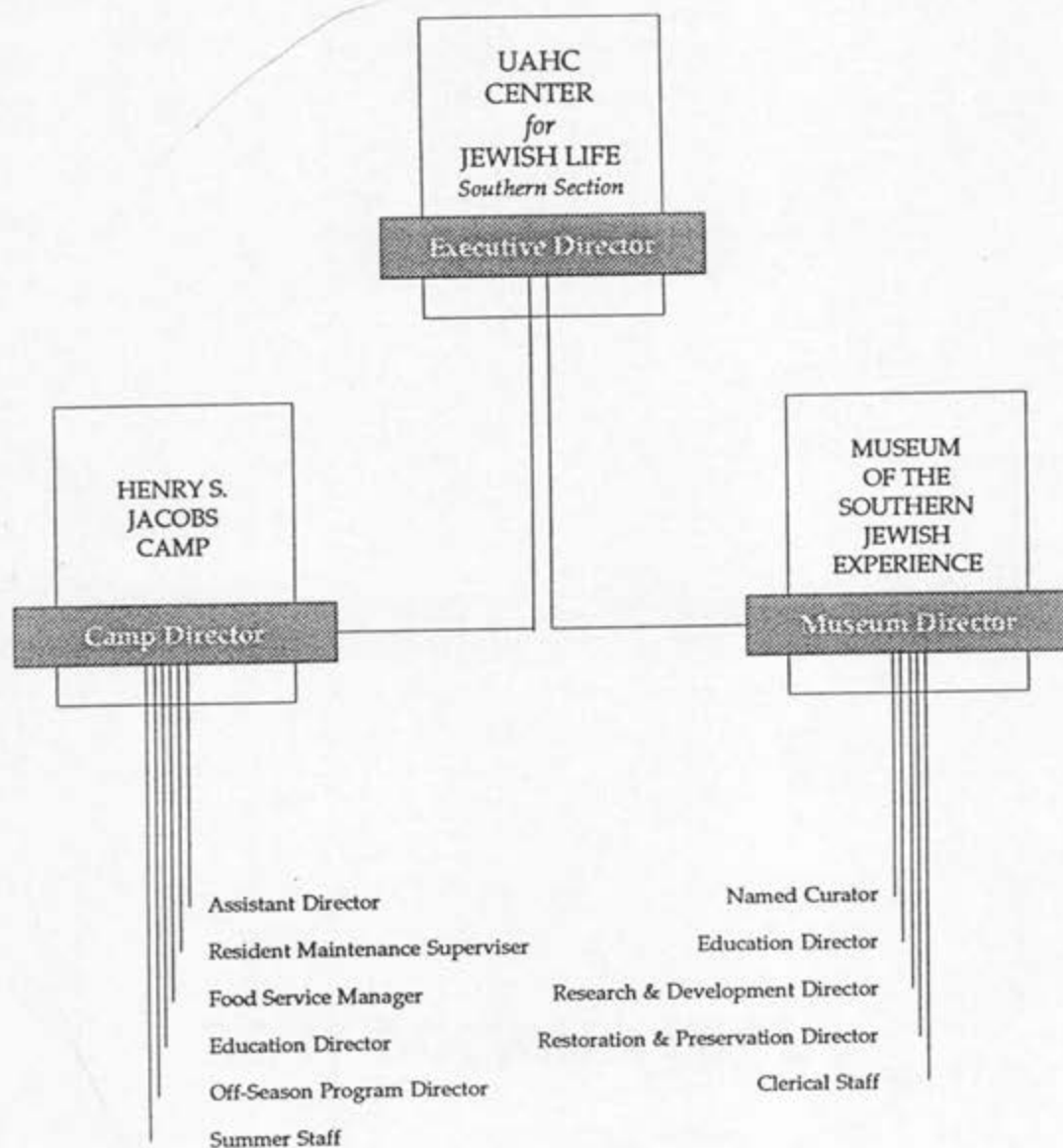
The above list represents some of the ways gifts can be acknowledged. Pledges up to five years will be accepted. All gifts to the Museum are tax deductible to the extent allowed by law.

These projected figures are all endowment funds to generate necessary monies to provide for the following areas of the Museum's development and departments.

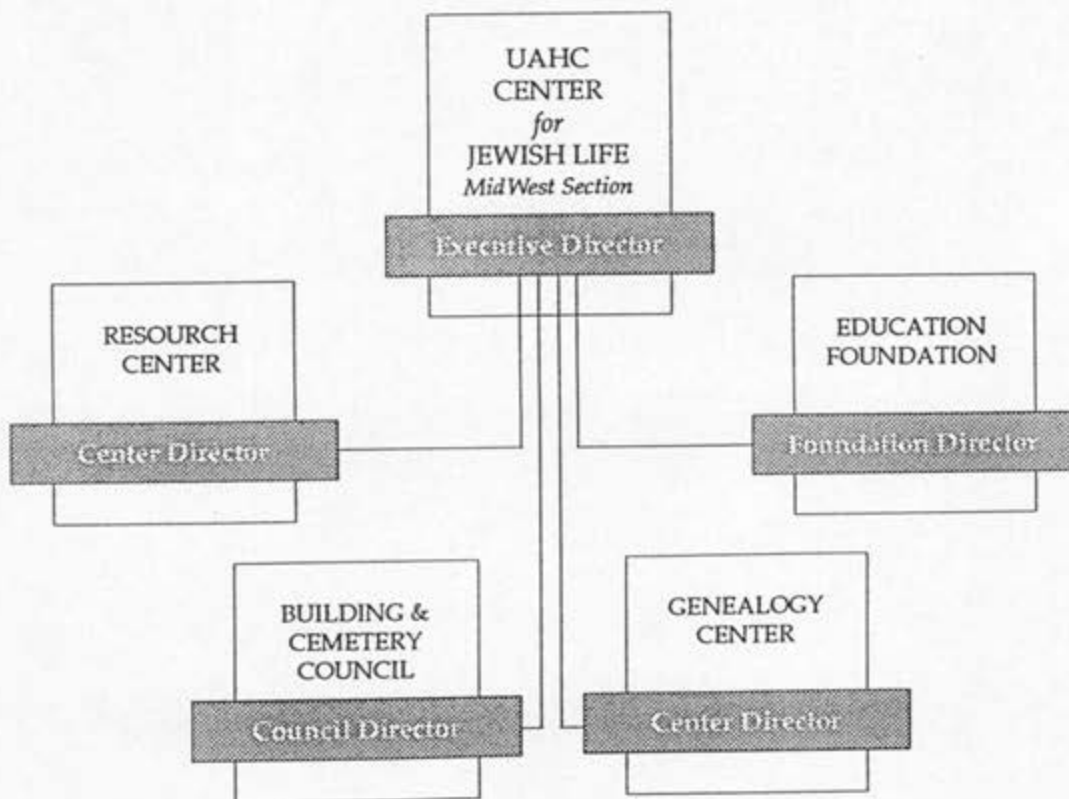
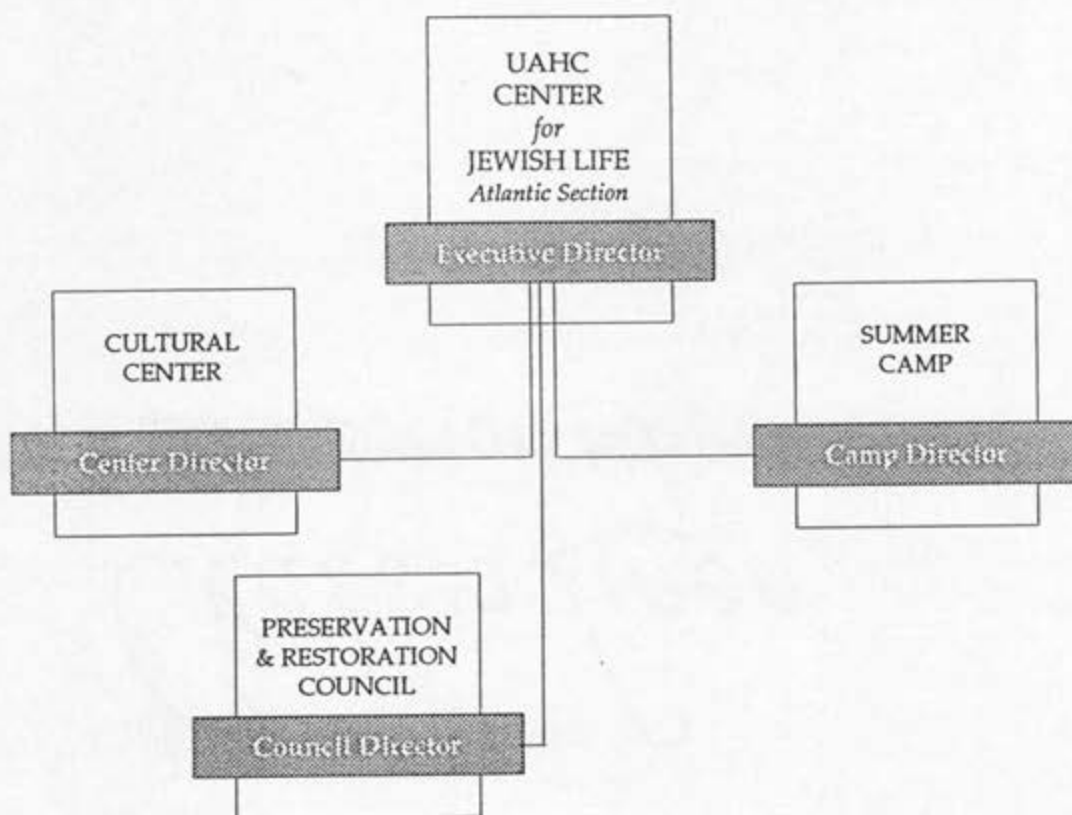
PROJECTED
MUSEUM BUDGET
AND RELATED
INFORMATION

1. Operations	\$1,500,000 to \$2,000,000
Interest income 8% to 10% per year.	
Never touch principal.	
In the future, this would create \$150,000 to \$200,000 annual operating income.	
Annual expenses:	
A. \$35,000 per year for professional director/curator which includes \$25,000 in salary plus medical and life insurance, pension benefits and taxes.	
B. \$20,000 per year for a secretary-bookkeeper to include a salary of \$15,000 plus medical insurance and taxes.	
C. \$23,000 for utilities, telephones, printing, office and maintenance supplies.	
D. \$8,000 for parttime maintenance person.	
E. \$20,000 per year travel expense for museum director and Jacobs director, museum committee chairpeople, speakers, etc.	
F. \$12,000 per year for insurance.	
<u>D</u> <u>2</u> G. \$30,000 Jacobs Camp for outside grounds care, staff services, inside care, shared services, etc.	
H. \$10,000 per year miscellaneous contingencies.	
Total estimated yearly operating expenses	\$158,000
3. Capital funds-to include office equipment, telephone system, 2 vehicles, furnishings for synagogue, office and original purchase of non-operational items	\$250,000
4. Named curator (name given by endower)	\$500,000
5. Exhibitions - Present for opening and planned for 2 to 5 years 8,000 square feet at \$50 per square foot	\$400,000
6. Development, grant awards for projects of museum origination	\$300,000
7. Education, cemetery restoration, preservation, publishing, exploration	\$750,000 to \$1,000,000
Total estimated for long range development of total project	\$3,500,000 to \$5,00,000

PROPOSED
STRUCTURE



FUTURE
STRUCTURE
POSSIBILITIES





State of Mississippi

EXECUTIVE



OFFICE

JACKSON

The within and foregoing Charter of Incorporation of

MUSEUM OF THE
SOUTHERN JEWISH EXPERIENCE, INC.

is hereby approved.

In testimony whereof, I have hereunto set
my hand and caused the Great Seal of
the State of Mississippi to be affixed
this 24th day of November, A .D., 1987.



William A. Allain

Governor

By the Governor

Dine Morgan

Secretary of State

State of Mississippi



Office of Secretary of State Jackson

*I, Dick Molpus, Secretary of State, do certify that the
Charter of Incorporation hereto attached entitled the Charter of
Incorporation of*

MUSEUM OF THE SOUTHERN JEWISH EXPERIENCE, INC.

*was, pursuant to the provisions of Title 79, Code of Mississippi of
1972, as amended, Recorded in the Records of Incorporations in
this office, in* PHOTOSTAT BOOK 332, Pages 561 - 568.



*Given under my hand and the
Great Seal of the State of
Mississippi hereto affixed this
24th Day of November, 1987.*

Dick Molpus
Secretary of State

562

CERTIFIED COPY OF RESOLUTION OF
THE MUSEUM OF THE SOUTHERN JEWISH EXPERIENCE
AN UNINCORPORATED ASSOCIATION OF INDIVIDUALS,
AUTHORIZING APPLICATION FOR ARTICLES OF
INCORPORATION AND DESIGNATING INCORPORATORS

This is to certify that the following Resolution was adopted by the members attending a meeting of the Museum of the Southern Jewish Experience at 4795 McWillie Drive, Jackson, Mississippi 39206, on October 9, 1987.

RESOLVED, that the following were elected officers of the Association known as Museum of the Southern Jewish Experience:

Julian Wiener, M.D.	President
Kathryn Wiener	Vice President
David B. Grishman	Secretary
Celeste L. Orkin	Treasurer

RESOLVED FURTHER, that Celeste L. Orkin, Macy B. Hart, Julian Wiener, M.D., Kathryn Wiener, Steven D. Orlansky and David B. Grishman of Museum of the Southern Jewish Experience, an unincorporated association of individuals, be, and they hereby are authorized, directed and empowered to apply to the Secretary of State of the State of Mississippi for a Charter of Incorporation of this Association as a non-profit, non-share corporation under the provisions of Section 79-11-1 et seq., Mississippi Code of 1972, as amended, and to take all actions and do all things necessary and advisable in connection therewith, including but not limited to the expenditure of such funds of Museum of the Southern Jewish Experience as may be necessary, for and as the act and deed of the Association and corporation.

RESOLVED FURTHER, that Celeste L. Orkin, Macy B. Hart, Julian Wiener, M.D., Kathryn Wiener, Steven D. Orlansky, and David B. Grishman are elected, appointed, designated and authorized to act as incorporators in applying to the Secretary of State of the State of Mississippi for a Charter of Incorporation of the Association as a non-profit, non-share corporation under the provisions of Section 79-11-1 et seq., Mississippi Code of 1972, as amended.

RESOLVED FURTHER, that the name of the corporation herein authorized shall be "Museum of the Southern Jewish Experience, Inc."

ADOPTED this the 9th day of October, 1987.

564

THE CHARTER OF INCORPORATION OF
THE MUSEUM OF THE SOUTHERN JEWISH EXPERIENCE, INC.

1. The corporate title of the corporation is: Museum of the Southern Jewish Experience, Inc. (the "Corporation").
2. The names, street addresses and post office addresses of the incorporators are:

Celeste L. Orkin
4115 Crestview Drive
Jackson, Mississippi 39211

Macy B. Hart
2308 East Northside Drive
Jackson, Mississippi 39211

Julian Wiener, M.D.
3858 Redbud Road
Jackson, Mississippi 39211

Kathryn Wiener
3858 Redbud Road
Jackson, Mississippi 39211

Steven D. Orlansky
4616 Hazelwood Dr.
Jackson, Mississippi 39211

David B. Grishman
2693 Lake Circle
Jackson, Mississippi 39211

All incorporators are adult resident citizens of the State of Mississippi.

3. The domicile of the Corporation is: Post Office Box 16528 (zip code 39236), 4795 McWillie Drive, Jackson, Mississippi 39206.

4. The Corporation is organized as and shall be a non-profit, non-share corporation for religious and educational purposes as authorized by the provisions of Section 79-11-1 of the Mississippi Code of 1972, as amended, including, as such purposes, those which qualify the Corporation as an organization exempt from Federal income taxation under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or the corresponding provision of any future United States Internal Revenue Law).

EX-332-565

5. The purposes for which the Corporation is created, not contrary to law, including a statement of the rights and powers that are to be exercised by the Corporation, which rights and powers shall be limited to those reasonably necessary to accomplish the stated purpose of the Corporation, are to collect, preserve and bring together from time to time in appropriate exhibitions examples of Jewish ceremonial, ethnographic and historic objects, symbols, artifacts, artwork, relics, memorabilia, photographs and documents, including items of personal property commonly referred to as Judaica from Jewish temples, synagogues, homes and other Jewish religious, cultural, historical, community, service, and related organizations of support for Judaism and causes generally of concern to members of Jewish organizations and communities throughout the southern portion of the United States; to bring to Mississippi for exhibition wherever possible collections of the best contemporary Judaic art and religious objects to promote an appreciation of the Jewish religious culture; to seek patrons of the Corporation and their assistance in carrying out the foregoing purposes.

Any gifts made to the Corporation shall be used exclusively for the aforesaid religious and educational purposes for which the Corporation is created, on a wholly non-profit basis.

The Corporation shall have the rights and powers to solicit and collect or receive money, debentures, negotiable instruments, and property of any kind, real, personal or mixed, for use for the above purposes; to own, purchase, control, invest, reinvest, exchange, lease, lease for oil, gas or other mineral development, sell, mortgage, vote corporate stock either by its agents or by proxy, and to otherwise deal with the property of any kind, real, personal or mixed, in any manner not contrary to law or to the purposes hereinabove provided. The Corporation shall have such rights and powers, in addition to the foregoing, provided at Section 79-3-7 of the Mississippi Code of 1972, as amended, as are not in conflict or inconsistent with Sections 79-11-1 through 79-11-33 of the Mississippi Code of 1972, as amended.

6. The Corporation is not organized for pecuniary profit, and no part of the net earnings shall inure to the benefit of, or be distributable to, any individual, including its members, trustees, officers or directors, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Section 5 hereof. Notwithstanding any other provision of these articles, the Corporation shall not, except to an insubstantial degree, carry on any other activities not permitted to be carried on by a Corporation exempt from Federal income taxation under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or the corresponding provision of any future United States Internal

566

Revenue Law). No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of any candidate for public office.

7. The Corporation shall have no capital stock and shall divide no dividends or profits among its members, trustees, officers or directors. If, for any reason, the Corporation is ever dissolved or in any way ceases to exist, then no member, trustee, officer or director thereof shall share in the distribution of its assets or property; but said assets and property shall be conveyed in trust to the Union of American Hebrew Congregations (the "UAHC"), whose address is presently located at 838 Fifth Avenue, New York, New York 10021, for the creation of a permanent museum for the exhibition of examples of Jewish ceremonial, ethnographic and historic objects, symbols, artifacts, artwork, relics, memorabilia, photographs, and documents and religious objects for the education and enlightenment of the citizens of the southern portion of the United States, and, if for any reason the UAHC fails or refuses to accept said trust, then the Board of Directors of the Corporation shall select as an alternate trustee, to whom said assets and property shall be conveyed in trust for the same purpose, any private, non-profit religious or educational institution in the States of Mississippi, Louisiana, Arkansas, Tennessee and such other southern states as may be determined by the officers of the Corporation; in default of which, an alternate trustee shall be appointed by any court of competent jurisdiction.

8. The Corporation shall not be required to make publication of its charter, shall issue no shares of stock and shall divide no dividends or profits among its members, trustees, officers or directors. The only remedy for non-payment of dues to the Corporation, if any are required, shall be expulsion therefrom; and the loss of membership, by death or otherwise, shall terminate all interests of the members in the Corporation or the assets thereof. Each member shall have the right to one (1) vote in all elections of officers and directors. There shall be no individual liability of the members of the Corporation for the corporate debts, but the entire corporate property shall be liable for and subject to claims of the corporate creditors.

9. Persons shall be eligible for membership in the Corporation in accordance with the provisions contained in the Bylaws of the Corporation. The incorporators of the Corporation shall serve as the initial members and Board of Directors of the Corporation. Additional and future membership and members of the Board of Directors shall be elected in accordance with provisions contained in the Bylaws.

332 567

10. The period of existence of the Corporation shall be perpetual, unless dissolved, merged or consolidated according to law.

INCORPORATORS:

Celeste L. Orkin
 Celeste L. Orkin
Macy B. Hart
 Macy B. Hart
Julian Wiener, M.D.
 Julian Wiener, M.D.
Kathryn Wiener
 Kathryn Wiener
Steven D. Orlansky
 Steven D. Orlansky
David B. Grishman
 David B. Grishman

STATE OF MISSISSIPPI
 COUNTY OF HINDS

This date personally appeared before me, the undersigned authority, Celeste L. Orkin, Macy B. Hart, Julian Wiener, M.D., Kathryn Wiener, Steven D. Orlansky, and David B. Grishman, incorporators of the corporation known as "Museum of the Southern Jewish Experience, Inc." who acknowledged that they signed and executed the above and foregoing articles of incorporation as their act and deed on this the 9th day of October, 1987.

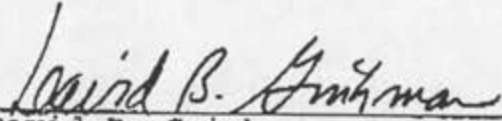
Sarah L. Jordan
 Notary Public

My Commission Expires:
 My Commission Expires August 6, 1989.

CERTIFICATE

I, David B. Grishman, do hereby certify that I am the duly elected, qualified and acting Secretary of the above named unincorporated association of individuals, and that the foregoing is a true and correct copy of a Resolution duly adopted at a meeting thereof held on the 9th day of October, 1987, at 4795 McWillie Drive, Jackson, Mississippi 39206, at which a majority of the members were present, and said meeting was duly and properly called and held.

WITNESS my signature, this the 9th day of October, 1987.



David B. Grishman, Secretary
Address: 2693 Lake Circle
Jackson, MS 39211

BACA 352 368

Received at the office of the Secretary of State, this the 16th day of OctoberA. D., 1992, together with the sum of \$ 20.00 deposited to cover the recording fee, and referred to the Attorney General for his opinion.Dine Magnus

SECRETARY OF STATE.

Jackson, Miss.,

November 20, 1987

I have examined this _____ Charter of incorporation,
and am of the opinion that it is not violative of the Constitution and laws of this State, or of the United
States.

Edmund A. Rith
ATTORNEY GENERALBy James L. Kelle
Assistant Attorney General.

MEMORANDUM

fill

Date 11/13/90

From FEDERAL EXPRESS
Allan B. Goldman

To Rabbi Allan Smith

Copies Rabbi Alexander M. Schindler, Mr. Melvin Merians

Subject Macy Hart - Museum of the Southern Jewish Experience

Marshall Krolick spoke in New Orleans at an historical society. While there he was harangued first by Macy Hart and later by Herman Kohlmeyer. Based upon what Marshall related to me in a 45 minute phone conversation on Saturday, November 10 (one week after he was in New Orleans), you and I made an excellent decision when we agreed that you would send out the letter to David Grishman, with copies of the letter and of my chart and structure to the members of the NCCI (I assume that you have mailed the letter all around by now). Marshall said the following:

1. Macy Hart said that he has quit the UAHC, that he is taking a paid sabbatical only because Smitty told him he was entitled to it, and that he is job hunting. If you and Alex were thinking that Macy would be returning as Camp Director, you had better change your thinking fast and find and retain a new Director so that you can immediately begin to recruit campers for next season.

2. Macy said that the entire dispute was over \$5,000 (and Marshall says that Mr. Kohlmeyer verified this) -- that is, Macy only wanted another \$5,000 which would be paid by MSJE, Inc. I told Marshall that I thought Macy wanted another \$30,000 or so from that source, and that \$5,000 was truly news to me.

3. Macy said that if he had been in charge of both the camp and the Museum (with or without assistant directors) and conflicts occurred, he would do what the camp needed first. He said that he had not burnt out on camping. That is different from what Macy told me: he told me that he was tired with camping and wanted to give a significant amount of his time to other matters (although he wanted to remain camp director and because of his experience he could still do what was necessary from a supervisory point of view).

4. Marshall thinks that he was told that a Museum Director was hired last week. If my proposed structure is to be followed, you had better find out about this right away.

5. Kohlmeyer said that he was going to meet with Alex in New York the first week in December, that the UAHC had "walked away from the Museum," and that "he was going to lay Alex out for it." He further said that the Museum was going on its own, it



will pay Macy, and Kohlmeyer can raise \$125,000 to \$150,000 per year. As you and Alex know, my structure which was agreed upon at our meeting at Jacobs, meant that the UAHC did the opposite: we accepted the Museum within the umbrella of a Jacobs Institute (the camp as one arm of the umbrella and the museum as the other arm). As I review the bidding, you and I made our agreement with everyone in the room, but although Kohlmeyer mouthed his reluctant agreement he probably never accepted it; Macy had been excluded from the discussions. So the two most negative about our structure, Macy and Kohlmeyer, are the ones who talked with Krolick. Alex, I do not think highly of Kohlmeyer at all, as a human being, and I hope that you don't take any guff from him if and when you meet (according to Marshall, Kohlmeyer didn't have many nice words me either!).

6. The MSJE is about to acquire the Natchez, Mississippi synagogue (something that we knew was in the works). However, instead of moving the Museum there from the Camp, which we all thought was the logical thing to do given the isolation of the Camp, the apparent intent is to have two museum locations operating simultaneously. There is a \$300,000 annuity benefiting the Natchez synagogue, which would be transferred to the MSJE as part of this.

7. Marshall's problem is different from ours. He sees what Macy wants to do as conflicting not only with the work of his Committee, but with the Skirball Museum. Through MSJE, Macy plans to work with Congregations, taking oral histories -- something Marshall envisioned for his committee. When I said that there needn't be a conflict, since MSJE could do it in its six state area and Marshall had the rest of North America, Marshall said that I just did not understand: Macy has a vision of MSJE broadening its reach and scope to covering every congregation and every community in North America. That would not only conflict with us but with Skirball as well. I said that in some fashion we should confer about this with the Skirball people, because up to now they have been very supportive of MSJE; if they knew what was intended, and the adverse impact that would have on Project Americana, they might feel differently. A meeting of this nature is especially important because the Skirball people still think that MSJE is a UAHC project -- if my structure is not going to prevail and MSJE is going its own way, then I think we have to disassociate ourselves from this (at least insofar as the College and Skirball are concerned). We also don't want any congregation to think that MSJE is our project if it is not. According to Marshall, Macy and Kohlmeyer envision MSJE acting as a national clearing house, with Macy travelling all over the continent.

This brings you up to date.



איחוד
ליהדות
מתקדמת
באמריקה

Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

August 15, 1990

free
jacob

Steven D. Orlansky
Chairman
Henry S. Jacobs Camp
Utica, Mississippi 39176

Dear Steven:

This supplements my letter to you dated August 13, 1990, based upon comments to your August 9 letter that I received from Rabbi Smith.

He reminded me that the discussion with respect to the 15% for FRJ related to fund raising by MSJE, Inc., not to fund raising by or for the camp. As to MSJE, Inc., I stated that since the 15% did not apply at the present time, it was my belief that it should not apply in the future, and that I would submit that recommendation to the FRJ Steering Committee.

The Camp must operate in accordance with the regulations of the UAHC Board and the NCCI, and as I stated in my last letter any requests for exception must be submitted for consideration both to the FRJ Steering Committee and the NCCI. I have referred your request to the FRJ Steering Committee by sending a copy of your letter to Chuck Rothschild and Joel Erenberg, and Rabbi Smith will see that the NCCI considers your request. It may well be that additional information will be required, and if so I know that Rabbi Smith will be in touch with you and Macy Hart.

Sincerely,

Allan B. Goldman, Chairman
Union of American Hebrew Congregations

ABG:beb

cc: Mr. Charles J. Rothschild, Jr.
Rabbi Allan Smith
Rabbi Alexander M. Schindler
Rabbi Daniel B. Syme
Mr. Joel Erenberg
Mr. Macy Hart

Chairman
Allan B. Goldman
President
Rabbi Alexander M. Schindler
Honorary Chairmen
Earl Morse
Matthew M. Pios
Donald S. Day
Immediate Past Chairman
Charles J. Rothschild, Jr.
Vice Chairpersons
Iris Franco
John A. Geller
Harris Gilbert
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Joyce Ottenheimer
E.M. Rosenthal
Jocelyn Rudner
B.J. Tanenbaum, Jr.
Geraldine Voit
Paul Uhlmann, Jr.
Honorary Vice Chairmen
Hyman J. Bylan
Gilbert Tilles
Vice Presidents
Rabbi Daniel B. Syme
Albert Vorspan
Honorary Treasurer
Howard M. Wilkoff
Treasurer
Melvin Merians
Associate Treasurer
Norman D. Schwartz
Secretary
Lillian Maltzer



Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

August 13, 1990

Lee Jacobs

Steven D. Orlansky
Chairman
Henry S. Jacobs Camp
Utica, Mississippi 39176

Dear Steven:

Thank you for your letter of August 9, 1990. I truly enjoyed my visit to the Camp, talking with your happy campers, seeing the superb facilities, and hopefully working out a relationship relating to the museum that will be acceptable to the UAHC Board and to the Camp Board. I responded last week to David Grishman's letter, setting forth my understanding of our discussions (including an organizational chart that I crafted) and asking that he send copies to you and the others who were present (since I did not have your addresses).

With respect to the point that you raise in your letter, dealing with the 15% of fund raising for the Fund for Reform Judaism, I said at the meeting that I would report your request to the FRJ Committee. However, that is something for determination by the FRJ Committee and the UAHC Board, and as I specifically said at the meeting, not something to which I can make a commitment on behalf of the UAHC.

By sending copies of this letter to those listed below, appropriate staff members and the Chairman of the FRJ will note your request, the process for

Chairman
Allan B. Goldman
President
Rabbi Alexander M. Schindler
Honorary Chairmen
Earl Morse
Matthew H. Ross
Donald S. Dey
Immediate Past Chairman
Charles J. Rothchild, Jr.
Vice Chairpersons
Iris Franco
John A. Geller
Harris Gilbert
Norma Levitt
Joyce Ottenheimer
E.M. Rosenthal
Jocelyn Rudner
B.J. Tanenbaum, Jr.
Geraldine Voit
Paul Uhlmann, Jr.
Honorary Vice Chairmen
Hyman J. Bylan
Gilbert Tilles
Vice Presidents
Rabbi Daniel B. Syme
Albert Vorspan
Honorary Treasurer
Howard M. Wilkoff
Treasurer
Melvin Merians
Associate Treasurer
Norman D. Schwartz
Secretary
Lillian Maltzer

Steven D. Orlansky
August 13, 1990
Page 2

handling your request has begun, and I am sure that you will be contacted in the near future with respect to this subject.

Shalom,

A handwritten signature in dark ink, appearing to read 'Allan B. Goldman', with a stylized, flowing script.

Allan B. Goldman, Chairman
Union of American Hebrew Congregations

ABG:beb

cc: Mr. Charles J. Rothschild, Jr.
Rabbi Allan Smith
Rabbi Alexander M. Schindler
Rabbi Daniel B. Syme
Mr. Joel Erenberg
Mr. Macy Hart

abg/z9902/169/901trs/0813.sdo

Give us the strength to be gentle
the wisdom to be confused
the right to be wrong on occasion
the sense to know when to lose.
Give us the time to be patient
the courage to be afraid.
Give us the eyes of children again
to see the world — a different world —
a world that can still be made.

from **The Tap Dance Kid**
"William's Song"
Lyrics by Robert Loric

August 9, 1990

Honorable Allan B. Goldman
Wyman, Bautzer, Kuchel & Sibelt
14th Floor Centre Plaza
2049 Century Park East
Los Angeles, California 90067

Dear Allan:

As David Grishman did in his letter of last week, I want to thank you and Rabbi Smith for your time in meeting with us to discuss the relationship between the Henry F. Jacobs Camp and the Museum of the Southern Jewish Experience.

While David has already confirmed his recollection of our discussions insofar as the operating structure for the Camp and Museum is concerned, there is one additional point that I wish to confirm in this letter. During our discussions, we broached the issue of the fifteen percent "finder's fee" that the UAHC has from time to time claimed upon various fundraising activities by the camps and other entities operating within the Union structure. You advised that the Union will make no such claim upon fundraising efforts that we initiate and conduct here in our region without the active assistance of the UAHC.

As it happens, at our Executive Committee meeting this past weekend, we held preliminary discussions of a substantial fundraising campaign that we intend to introduce within the next six to nine months. The campaign's goal will be to fund the completion of necessary renovations and improvements of the Camp's physical plant prior to the time of the Camp's 25th anniversary in 1995. We do not intend to call upon the UAHC for any assistance in the development and implementation of that campaign. Accordingly, consistent with your statements of last week, we understand that the Union will not assert any claim to any portion of the funds raised during the course of our campaign.

Henry S. Jacobs Camp

Steven D. Orlansky
Chairman, Board of Directors

Macy B. Hart
Camp Director

Summer
Utica, Mississippi 39175
(601) 885-6042

Winter
P. O. Box 16528
Jackson, Mississippi 39236-0528
(601) 362-6357

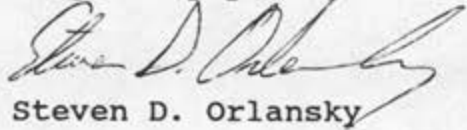


Mr. Macy B. Hart
August 9, 1990
Page 2

Honorable Allan B. Goldman
August 9, 1990
Page 2

With kindest personal regards and best wishes, I
remain

Very truly yours,



Steven D. Orlansky

SDO/eh

cc: Rabbi Allan Smith
Mr. Macy B. Hart
Jacobs Camp Executive Committee



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

July 17, 1990
24 Tammuz 5750

Jacobs Synagogue
Rabbi David S. Goldstein
Touro Synagogue
P.O. Box 15186
New Orleans, LA 70175

Dear David:

I have your letter of July 10th regarding Macy Hart, and I fully agree with you that he is a unique asset.

But as you yourself so well put it, I have to relate Macy's personal situation to the situation of the Union generally. Our salary structure simply is not that high; the resources at our command limit it and I have to allocate our resources with a reasonable measure of equity.

Unfortunately, Macy's needs are exceedingly high. I have no quarrel with his estimate of that need, but if I were to grant his fuller request, he would be receiving a salary greater than that of Al Vorspan, whose needs are equally high, and who, as you will readily admit, is also a rare and precious asset for the Reform movement. (Incidentally, I give you this information in confidence and merely as a means of giving you some understanding of what my problem is.)

You ought to know that we have gone beyond "meshuras hadin" in our financial package offered to Macy, and I cannot go further in all fairness to the rest of the Union staff.

You also ought to know that I am not at all as pessimistic as you are that we have "reached the end of the line." Meetings will be held some days from now; unfortunately, I will not be able to attend them, but the Chairman of our Board will be there. To be sure, the meeting will not focus on salary, merely on structure, that is to say, the relationship of Jacobs Camp to the Museum of The Southern Jewish Experience. But this too is a factor in Macy's thinking.

Rabbi David S. Goldstein

-2-

July 17, 1990

Another aside, unless Macy has a lucrative offer from private industry or someone is willing to stake him into a business venture, he cannot conceivably do as well elsewhere than he does right now at our camp, what with all the fringe benefits which the camp situation offers to him as well as to his family (home, car, food, etc.) In other words, if I were a good friend of his, I would advise him to stay and I am confident that he is intelligent enough to realize that.

I do thank you for your interest and for your help in every aspect of our doing.

With cordial greetings, I am

Sincerely,

Alexander M. Schindler

P. O. BOX 15186

NEW ORLEANS, LOUISIANA 70175

RABBI DAVID S. GOLDSTEIN

TOURO SYNAGOGUE

NEW ORLEANS, LOUISIANA 70175

#1

July 11, 1990

Rabbi Alexander M. Schindler, President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, NY 10021

RE: Macy B. Hart

Dear Alex:

My earlier correspondence last winter now requires some further amplification, and therefore I take the liberty of corresponding with you now, aware of a certain inevitability in direction in regard to Macy B. Hart's future as part of the UAHC. I want you to have my sincerely held feelings about the situation, recognizing how complex it must be for you relating to Macy's personal situation as well as the Union's structural coherency.

Unlike other regions of the Union, ours enjoys very few Jewish resources beyond synagogues and the Camp. In many cases even synagogues are not available. Were it not for a strong, responsive and vital Camp, I shudder to think what the future would be for Reform Jews in the Deep South. For, where else can we turn for enrichment? What other institutions will serve their needs as Reform Jews?

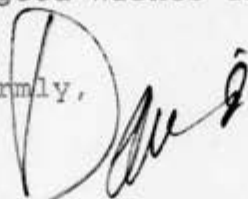
Macy has of course become an institution unto himself. But, the problems which that creates are far outweighed by the benefits. He is perceived as the defender par excellence of Jewish life in small towns, and even in the larger cities he is deeply respected, admired and loved. Alex, he is not just another camp director, but a unique, professional asset whose reach extends even beyond the Museum, adult institutes, regional youth, congregational retreats at Jacobs, ambassadorial roles to non-Jews, and of course, the Camp - which has often been our last bastion against assimilation. That Camp really does mean survival for us - on many levels.

I urge you to think of Macy not as "just another camp director", but as a director and preserver of Jewish life in the Deep South. Perhaps you could study his professional status and title, enabling him to enter a different sphere of relationships while at the same time continuing his absolutely outstanding work at the Camp and Museum.

I know the hour is growing late, now especially as Macy prepares for his sabbatical, which may create an inevitability having to do with separation. But, I have always viewed you as one of our most imaginative and creative minds. The situation urgently cries out for the creative insights that only you can provide. You know, of course, that you have my support all the way.

With most affectionate good wishes in which I am joined by Shannie.

Warmly,

A handwritten signature in dark ink, appearing to read "David S. Goldstein". The signature is fluid and cursive, with a large initial "D" and a stylized "G".

David S. Goldstein

DSG:map



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

*Jacobs
Synagogue*

July 16, 1990
23 Tammuz 5750

Marshall D. Krolick, Esq.
Suite 1700
225 West Washington Street
Chicago, IL 60606

Dear Marshall:

I just returned from Israel and found your letter of June 28th.

I see no reason why the Union cannot be helpful in establishing a Torah Loan Program. You are absolutely right! Many of our congregations - especially the larger, older cathedral temples in urban areas - have an overabundance of scrolls which are used only once a year, for the processional on Simchat Torah. I am sure that leaders of at least some of these congregations would be willing to share their resources with other.

All that we really need do is devise a plan for implementation, and a number of questions have to be answered. Among them:

1. Time limit of loan.
2. Process of it's renewal.
3. Responsibility for cost of transportation and insurance.
4. Proper acknowledgement of the lender, perhaps on the Torah Scroll itself.

As you can see, I am sending a copy of this letter to Arthur Grant in the hope that he will prepare a preliminary proposal for your review. Once we have that in place, we can appeal for donors through the various communication vehicles at our command - - Reform Judaism, the President's packet, the Rabbis packet, etc.

I asked Arthur to undertake this task not only because he is staffing your committee, but also because the regional mechanism will be most useful in effecting this plan. Moreover, he is responsible for assembling all the material for the Presidents and Rabbis packets.

Marshall D. Krolick, Esq.

-2-

July 16, 1990

To some extent this program might tie in with the "Big Brother" program which we discussed some weeks ago.

Arthur might call Macy Hart at Jacobs to see how many scrolls the Museum of Southern Jewish Experience has even now. In this manner, we might be able to meet the immediate needs of Sun Lakes Arizona and Boca Raton. If that avenue is closed, we can try elsewhere. I see no reason why we should not be able to find two Torah scrolls so that these congregations will not have to mark the High Holy Days without this symbol so central to our faith.

I will follow this up with Arthur directly and I hope you will too.

Just keep your ideas perking. They are exceedingly good.

With warm good wishes, I am

Cordially,

Alexander M. Schindler

CC: Bernard Isaacs
Allan B. Goldman, Esq.
Arthur Grant

XS

July 5, 1990
12 Tammuz 5750

Marshall D. Krolick, Esq.
Suite 1700
225 West Washington Street
Chicago, IL 60606

Dear Marshall:

Just a note to advise that Alex is still overseas. He had a series of Jewish communal meetings in Israel and will not get back to his desk until next week. Needless to note, your letter will await his return.

The Union has always sought to provide Torahs on loan for newly formed congregations and has done so on many occasions in the past. While I don't recall any formal program, you should know that the proposal you make is not alien to the UAHC.

With warm regards and best wishes for a wonderful summer, I am

Sincerely,

Edith J. Miller
Assistant to the President

cc: Bernard Isaacs
Allan B. Goldman, Esq.
Arthur Grant

LAW OFFICES

DEUTSCH, LEVY & ENGEL

CHARTERED

SUITE 1700

225 WEST WASHINGTON STREET
CHICAGO, ILLINOIS 60606

(312) 346-1460

EARL A. DEUTSCH
PAUL M. LEVY *
TERRY L. ENGEL *
FRANK R. COHEN
MARSHALL D. KROLICK
JERRY I. RUDMAN **
MICHAEL J. DEVINE
BARRY R. KATZ
STUART BERKS
LADONNA M. LOITZ
KENNETH W. FUNK
MICHAEL B. KAHANE
JAMES A. LARSON
LAWRENCE P. TROST
DEBORAH JO SOEHLIG
DAVID A. CHAROUS
* ALSO ADMITTED IN FLORIDA
** ALSO ADMITTED IN CALIFORNIA

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DU PAGE OFFICE
SUITE 82
620 WEST ROOSEVELT ROAD
WHEATON, ILLINOIS 60187
(708) 666-9112

FLORIDA OFFICE
3C WESTGATE LANE
BOYNTON BEACH, FLORIDA 33436
(407) 737-6003

COUNSEL
IRWIN PANTER
JUAN M. SOLIZ

June 28, 1990

Rabbi Alexander M. Schindler
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

Dear Rabbi:

I am enclosing herewith copies of two letters which I received as a result of the recent article in Reform Magazine, which article referred to the Congregational Heritage Preservation Committee. As you will note, these letters are basically identical in that they are from relatively new congregations composed mainly of senior citizens on fixed incomes. In each case, the congregation feels that it is unable to afford a Torah and is seeking a loan or gift of one.

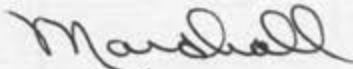
As you and I have previously discussed, should an existing congregation decide to dissolve, the Congregational Heritage Preservation Committee would recommend that it donate its Torah to a congregation in need of one. However, at the present time we do not know of any congregations who are in the process of dissolving. It does not seem appropriate to make those congregations without Torahs wait for another congregation to die.

I know that there are many congregations, especially the larger ones, who have five, six and sometimes more Torahs. For example, my congregations has at least six that I know of and we are in the process of obtaining another one. Many of these Torahs have been given to the congregations under special circumstances, such as by bequest, and therefore can not be loaned out or given away.

However, I have to believe that there are congregations within our Movement who do not need all of the Torahs they now have and could be persuaded to loan or donate one to a congregation, such as those writing the enclosed letters, to which a Torah would mean so much. Getting such a program started is probably not within the original charge of the Congregational Heritage Preservation Committee, but I certainly feel it would be a very worthwhile project.

When you have a moment, I would greatly appreciate your thoughts on this matter and, if you think the idea has merit, suggestions as to how, and by whom, it could be implemented.

Sincerely,

A handwritten signature in cursive script, appearing to read "Marshall".

Marshall D. Krolick

MDK/lg
Enclosure

cc: Mr. Arthur Grant
Mr. Bernard Isaacs
Allan B. Goldman, Esq.



Sun Lakes Jewish Congregation

June 15, 1990

Mr. Marshall Krolick
UAHC Small Congregation Trust Committee
3126 Violet Lane
Northbrook, Illinois 60062

Dear Mr. Krolick,

Reading an article in the summer issue of "Reform Judaism" about the Museum of the Southern Jewish Experience has raised hopes of our Congregation. We are a small Reform congregation of about 150 members in a retirement community in Arizona.

We were originally organized in 1978 with about 25 persons. At that time, we borrowed a Torah to start our Congregation. In 1985 we received a Torah from one of our members that had been in Westminster Synagogue in London. This Torah was held by the Nazis during World War II and originally came from Kolody, Czechoslovakia. It is in very poor condition and could best be described as a memorial to the Holocaust, never to be buried. Since this memorial is of the time of most retired people today, we are very proud to be the guardian of it.

However, our "borrowed" Torah was only for temporary use and has been returned, and we are in desperate need of a "Kosher" Torah.

It is difficult to raise money in a retirement community for the purchase of a new Torah, since our inquiries show them to be quite costly. If you have any ideas as to how we might obtain a "Kosher" Torah, we would be very grateful.

My home address is 10421 E. Chestnut, Sun Lakes, Arizona 85248. Thank you for any help you may offer us.

Sincerely,

Sy Greber

Seymour Greber, President
Sun Lakes Jewish Congregation

Box 122 ^{SG/ca} 9666 E. Riggs Rd. Sun Lakes Az. 85248

BETH AMI CONGREGATION

1401 N.W. Fourth Avenue • Boca Raton, Florida 33432
(407) 347-0031

RABBI:
Nathan Zellzer
272-6079

PRESIDENT:
Ellis Robinson
276-8804

EXECUTIVE VICE PRESIDENT:
Henry Perl
368-8127

CANTOR:
Mark Levi
785-0285

June 19, 1990

TREASURER:
Sidney Dubchansky
368-9570

Mr. Marshall Krolick
3126 Violet Lane
Northbrook, Ill 60062

Dear Mr. Krolick:

I read the article published in Reform Judaism,
issue of Summer, 1990, re Museum of Southern Jewish experience.

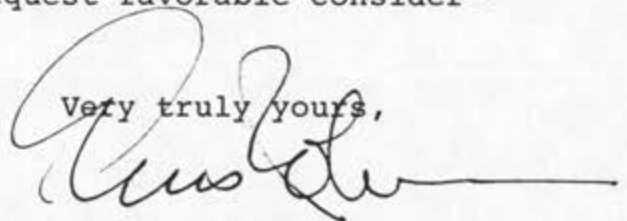
We are a comparatively new congregation made up of senior citizens, almost all of whom are on fixed incomes. We started approximately five years ago and now our membership numbers around two hundred families. Because of the limited amount of money we can raise since our members are on fixed incomes, there are many things of which we are in dire need in order to operate as a full-service congregation.

The highest priorities are for torahs. Since, in your article, you mentioned that you have some that have been turned over to you from temples that are no longer in existence, it would be a "mitzvah" to put them to use in another temple.

If there should be any possibility of your having torahs that you could either give us or lend to use, I would be most anxious to hear from you.

Hoping that you will give this request favorable consideration, I am

Very truly yours,



Ellis Robinson
President

ER/lf

June 18, 1990

Jacobs *Museum* *File*
TO: Messrs. Steven Orlansky, Chairman, Jacobs Camp and
Herman Kohlmeier, Jr., President, MSJE, INC.

FROM: Rabbi Allan L. Smith, Director, UAHC Youth Division

CC: Messrs. Allan Goldman, Chairman, UAHC Board,
Mel Merians, Treasurer, Rabbi Alexander Schindler, President ✓
Messrs., Macy Hart, Director, Jacobs Camp
Arie Gluck, Director, Harlam Camp
Robert Koppel, UAHC Business Manager
B.J. Tanenbaum, Jr., UAHC Board

Dear Messrs. Kohlmeier and Orlansky,

A meeting was convened in Seattle to discuss the UAHC and its position relative to the Museum of the Southern Jewish Experience as it relates to the UAHC Jacobs Camp and the Union" as a whole."

In attendance at this meeting were Rabbi Alexander Schindler, Messrs. Allan Goldman, Mel Merians, Bob Koppel and myself. Everyone was convinced that a meeting between us was important and it was agreed that such a meeting held on site at the camp would provide the best opportunity for an informed discussion.

Since the Union has legal responsibility for Camp Jacobs and all of its facilities, and MSJE, Inc., has an interest in this facility at camp, it is absolutely essential that we establish the principles as they pertain to areas of mutual and independent responsibility.

In order to have some starting point, we feel it would be most helpful for you to send us a document (one from the Camp and one from MSJE, Inc.) which would give your ideas on the following:

1. How do the various entities relate to one another?
2. How should the entities operate in the relationship?
3. What should be the various responsibilities of each entity with respect to the Museum facility at Camp.
4. What should be the relationship between MSJE, Inc., and the Union as it pertains to the total program of MSJE, Inc., and what should be the operative financial principles of fund raising and the like.

I have asked Macy to coordinate the meeting date with me and to help expedite the creation of these documents.

Thanks for your assistance. We look forward to our meeting together.

Yours sincerely,

Rabbi Allan L. Smith
Director, UAHC Youth Division

/als

LAW OFFICES

DEUTSCH, LEVY & ENGEL

CHARTERED

SUITE 1700

225 WEST WASHINGTON STREET

CHICAGO, ILLINOIS 60606

(312) 346-1460

EARL A. DEUTSCH
PAUL M. LEVY *
TERRY L. ENGEL **
FRANK R. COHEN
MARSHALL D. KROLICK
JERRY I. RUDMAN **
MICHAEL J. DEVINE
BARRY R. KATZ
STUART BERKS
LADONNA M. LOITZ
KENNETH W. FUNK
MICHAEL B. KAHANE
JAMES A. LARSON
LAWRENCE P. TROST
DEBORAH JO SOEHLIG
DAVID A. CHAROUS
*ALSO ADMITTED IN FLORIDA
**ALSO ADMITTED IN CALIFORNIA

Sydney Jacob

Can be reached by phone file

TELEX NO. 709102
TELECOPIER NO. (312) 346-1859

DU PAGE OFFICE

SUITE 82
620 WEST ROOSEVELT ROAD
WHEATON, ILLINOIS 60187
(708) 665-9112

FLORIDA OFFICE

3C WESTGATE LANE
BOYNTON BEACH, FLORIDA 33436
(407) 737-6003

COUNSEL

IRWIN PANTER
JUAN M. SOLIZ

May 31, 1990

Rabbi Alexander M. Schindler
Union of American Hebrew Congregations
838 Fifth Avenue
New York, N.Y. 10021

Allan B. Goldman, Esq.
347 Conway
Los Angeles, CA 90024

Re: Congregational Heritage Preservation Committee

Dear Rabbi and Allan:

Unfortunately I will be unable to attend the Board meeting in Seattle next week because the change from the original scheduled date has resulted in a conflict with a prior commitment. Therefore, I would like to take this opportunity to advise you as to the progress of the above captioned Committee.

As you will note from the above caption, at the last committee meeting we resolved to change the name of the committee. We felt that the word "trust" was misleading and that the new name more accurately reflects the true purpose of the committee. We hope this is acceptable to you.

It is our opinion that the work of the committee should not be solely directed at congregations who have determined to dissolve, but rather should also be expanded to include those congregations who feel that dissolution could be a potential occurrence in the future. With regard to this latter group, it is our hope that we would be able to work with them to draft a "Will" which would serve as a guideline in the event that future leadership determines to dissolve the congregation.

In either situation, the committee has determined that it could be of assistance in the following areas:

1. Preservation of records and archives, preferably in a central location such as the American Jewish Archives in Cincinnati.
2. Disposition of non-religious artifacts, either to an appropriate museum or to other congregations which would make use of the items.
3. Disposition of religious artifacts. Of course, an example of this would be the gift of Torahs to new congregations.

4. Preservation of memorial tablets and observation of yahrzeit dates, preferably through the cooperation of a neighboring congregation.
5. Disposition of real estate, such as the Temple and parsonage buildings. This would include provision for the proceeds of the sale of any such properties.
6. Perpetual care of the congregational cemetery. The establishment of an endowment, possibly utilizing the proceeds of the sale of the Temple building, would be an ideal solution for this problem.
7. Return of any donated items which are on loan to the congregation.
8. Immediate encouragement of all congregations to review both their legal entity status and the holding of title to real estate and cemetery property. It is our experience that many congregations are not organized as corporations and therefore the leadership may be incurring personal liability. Also, especially in the case of older congregations, title to the real estate may be held by defunct associations rather than the current entity. These problems should be corrected even in the case of successful congregations who look forward to many years of continuing existence.
9. Establishment of an oral history program, especially including recorded interviews with older congregants. Only in this way can the actual history of the congregation be preserved for future generations. N.F.T.S. did embark on a similar program entitled "The American Jewish Experience" several years ago, but it is my understanding that it is no longer functioning.
10. Photographing the exterior and interior of congregational buildings for historical reference purposes.
11. Opening of a line of communication with the various other organizations devoted to the preservation of the American Jewish history, such as the American Jewish Historical Society and local Jewish historical societies. Before this should be attempted, we must determine whether the services of our committee would be available to other than Reform congregations. I would greatly appreciate any thoughts you might have on this subject.
12. The "twinning" of more successful congregations with those in potential danger of dissolving. This might provide a way for the troubled congregation to continue its existence, if that is desirable. Examples of such cooperation would be shared professional staff and programming.
13. Possible establishment of a national cemetery endowment fund. Of course, as always the primary problem would be the source of the necessary funds.
14. Determination of the various repositories for those items which should be preserved in libraries or museums. For records and documents this would obviously be the American Jewish Archives and for artifacts this could be either the new museum in Mississippi, Skirball, or local museums such as the one here in Chicago at Spertus College. We obviously do not want a

"turf" conflict and therefore the committee feels it should establish some guidelines, such as geographical, to guide this determination.

The work of the committee in all of the above areas obviously depends on a strong program of communication and publicity so that all of our congregations, regional offices and staff in New York will be aware of our services and can immediately refer to us potential problems as they occur. This campaign will initially consist of letters to regional directors and to congregational rabbis or presidents, as well as, hopefully, articles in our various publications. I have prepared preliminary drafts of the letters to the Regional Directors and congregational rabbis and will review those with Arthur Grant when he is here in Chicago on Sunday, June 3, 1990 for the meeting of the Dues Policy Review Committee. At that same time, Art and I will also discuss the enlargement of the committee, the establishment of a network of subcommittees, and proposed dates for the next committee meeting. At the present time, the committee is top-heavy with professional staff people and we need more volunteers to fill out the subcommittees.

There has already been one article referring to the committee and it has borne fruit. After it appeared I was contacted by a gentlemen here in Chicago who has artifacts from a previously closed congregation. I will be meeting with him in the near future to review those items and to determine the proper disposition of them.

In response to Rabbi Schindler's letter of April 5, 1990 I contacted Mr. Herman S. Kohlmeyer of New Orleans who is the new Chairman of the Board of the Museum of the Southern Jewish Experience. We had a very nice conversation and agreed to mutually cooperate in the future. He has several meetings within the next few weeks pertaining to the Museum, especially one with regard to the Port Gibson situation. He promised that as soon as those meetings were concluded he would call me so that we can go forward.

I was also contacted by Rabbi Jackofsky with regard to Temple Israel of Blytheville, Arkansas. This is a small congregation with no young members. As the principal family is in the process of relocating, Rabbi Jackofsky was concerned for the future of the congregation. He requested that I contact the congregation's part-time rabbi, Constance Golden of Memphis. I did call her and we had an interesting conversation. She advised me that the congregation is not in immediate danger of closing, but certainly that is a potential situation in the future. I suggested that she have the current Board of Directors prepare a congregational "Will" providing for many of the items referred to above and that also she have a member of the congregation, who is an attorney, review the Congregation's entity status and real estate ownership. Rabbi Golden was very appreciative of and receptive to these suggestions and promised that she would get back to me as soon as she had discussed the matter with the Board of Directors.

By coincidence, I have been invited to present my program on "Jews in the Civil War" to the annual meeting of the Southern Jewish Historical Society to be held in Jackson, Mississippi on the first week-end in November. Although that presents a conflict for me, as it is the same week-end as our regional bi-ennial, I have decided to accept the invitation for it will give me the opportunity to advise the Association of our committee's work. Also, I will be able to visit the museum in Utica, as the Association plans a tour of that museum during its meeting. Because, as you know, many of the congregations

which may potentially require our committee's services are located in the South, I believe that attending this meeting will open several doors for us and will be quite beneficial.

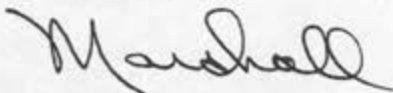
Bernard Isaacs has accepted the Vice-Chairmanship of our committee and, as always, he has been extremely dedicated, helpful and efficient. This is an area of great interest to Bernie and he will be an invaluable asset to the committee.

Although the committee has, since its initial conception, gotten off to a slow start, I am confident that before the next scheduled Board meeting we will have all of the various mechanisms in place to be of service to the congregations and to the Union as a whole. Therefore, I would ask that you consider placing our committee on the agenda for the Board meeting to be held in Rye Brook so that we can advise the Board as to the workings of our committee. This would be a material benefit to our publicity campaign.

Because there is the possibility of travel by various committee members to visit the congregations which will require our services, as well as the repositories and other congregations which might receive the assets of the dissolving congregations, the question of a committee budget was raised at the last committee meeting. We would greatly appreciate your thoughts on this subject as well as any other comments you may have concerning the progress and function of our committee.

Best wishes for a most successful Board meeting in Seattle.

Sincerely,

A handwritten signature in dark ink, appearing to read "Marshall", with a stylized, flowing script.

Marshall D. Krolick

MDK/lg

p. 2

- C. Workshops for individual congregations. A staff person could visit a synagogue for a one day leadership seminar which would include experiential exploration of various styles of Jewish learning and modes of spirituality and help congregations focus on which changes they might consider making to inspire the spiritual growth of the congregation and how these changes might most sensitively be implemented.

Organization: The program requires administrative and significant field work. (Actually leading the workshops themselves, 20-25 per year). Staff would include a Program Director, Office Manager-Administrator, and four to five part time workshop facilitators who could be sent to congregations and serve as staff for the national events.

Cost of the proposal: Approximately \$250,000 to \$300,000 for each of two years. The program requires a minimum of two years if it is to have any real affect.

D. Fresh

cc: Smithy ✓

April 27, 1990
2 Iyar 5750

Jacobs

Mrs. Joseph Rosenzweig
132 Peninsula Point Drive
Hot Springs, AR 71901

Dear Susi:

Of course I remember meeting you and your husband so that you didn't really need to mention Connie Beskind to justify your writing to me.

Let me say at once that I fully share your appreciation of Macy Hart's work. He is a capable human being and devoted to his causes. He has certainly gained the support and the appreciation of the men and women of your area.

You ought to know that we have extended ourselves greatly in order to meet Macy's needs. We have held endless sessions talking with him of the future. Moreover our position regarding his substantial increase in salary was really beyond what our fiduciary responsibility and need to maintain a reasonable measure of equity among our staff was in an effort to retain him.

The only conclusion that I can draw from his refusal to accept this position is that he is basically tired of doing what he has been doing all of these years and he is looking for a newer challenge. His work with the Museum interests him but the Camp itself and its program and duties require full-time attention. We owe your young people no less and you simply cannot do two full-time jobs well. The Museum, too, requires full time leadership if it is really to flourish.

Be that as it may, I think that there is really precious little that you can do. Macy simply has to make up his mind as to what way he wants to go for the future. Let me assure you only that if he chooses to leave the Camp it will not be because the Union has not gone the last inch in order to retain him.

Cordial greetings,

Alexander M. Schindler



RABBI ALEXANDER M. SCHINDLER
PRESIDENT

UNION OF AMERICAN HEBREW CONGREGATIONS
838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

*Synagogue
Museum*

April 24, 1990
29 Nisan 5750

Mr. Herman S. Kohlmeyer, Jr.
Senior Vice President - Investments
Prudential-Bache Securities
639 Loyola Avenue
Suite 1500
New Orleans, LA 70113

Dear Herman:

It was lovely meeting you and I am so pleased that we had an opportunity to chat.

It would be wonderful to have you meet Rabbi Syme and other members of the Union staff. Please be sure to let me know when you plan to be in New York. Our staff members travel around the country, and very often visitors drop by while we are "on the road." Therefore, with some advance notice, we can seek to set up an appointment.

Do keep me posted on developments with regard to the Museum. I would be very interested to see how matters move along.

With kindest greetings and every good wish, I am

Sincerely,

Alexander M. Schindler

*By all means
to let me know
where he is
But I am sure
to give an efficient
advance notice
that we are not
in the road
around the time*

Herman S. Kohlmeier, Jr.
Senior Vice President-Investments

Prudential-Bache
Securities

April 17, 1990

Rabbi Alexander M. Schindler
Union of American Hebrew Congregations
838 Fifth Avenue
New York, N. Y. 10021

Dear Rabbi Schindler,

You were kind enough to let me slip into your office for a half hour earlier this month to discuss the Museum of the Southern Jewish Experience.

I very much appreciate your being willing to see me on such short notice. I am brand new to this project, having only arrived on board a few months ago, and I didn't want to let too much more time go by without showing my face to you.

I know you were in Mississippi for the dedication of the building in October, and that you are very well aware of the progress of the venture. It looks to me that I have come along just at the right time, with Macy and others having done all the tough work, and with there being nothing for me to do other than to raise some money.

The project has enormous appeal to me. I am certain that there are many other people who will enjoy the same tug on their hearts, much less their pocketbooks. What is needed is for them to know about the Museum and its work. It is, after all, still a rather closely guarded secret, having to compete with countless other appeals.

We will be spending time in building up a broader board, gaining wider community support. We are working with a well qualified applicant to take over the position of curator.

I hope that what we are doing has your blessings. I come to New York at least every other month, and would like to be able to introduced myself to Rabbi Syme and others on my next trip.

Again, with many thanks for your courtesies, and with warmest regards,

Yours very truly,


Herman S. Kohlmeier, Jr.



איחוד
הקהילות
העבריות
באמריקה

Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

YOUTH DIVISION

Rabbi Allan L. Smith, Director

Copy to
Macy 3/27/90

file

March 19, 1990

Mr. Allan B. Goldman
347 Conway
Los Angeles, CA 90024

Dear Allan,

The enclosed two documents summarize the results of my meetings in Mississippi. As you will note they are general and do not speak directly of Macy.

Of course, it is the desire of the leadership that Macy be the person. I concur. As far as the arrangements of Macy's continued tenure with the UAHC, these would be in accordance with the executive compensation program of the UAHC.

The very specific details of the relationship between the two corporate entities, the Jacobs Camp and the MSJE Inc., still need to be determined. It is my intention to call a meeting of the lay leaders on all sides in order to accomplish this. I will coordinate this meeting with you, Mel Merians and Harry Wood, Jr., to allow for appropriate representation from the UAHC National Committees and Board. The general principles are now much clearer if the enclosed is acceptable.

I am leaving for Israel on Wednesday and will return next Thursday. I will call at that time.

Thanks for your help in reviewing this.

Regards,

Rabbi Allan L. Smith
Director

/als
Encls.

JOB DESCRIPTION: JACOBS CAMP DIRECTOR

Background Principles: For twenty years, the Jacobs Camp has operated successfully as a summer camp facility with a limited off season educational program for children and adults on week ends and school vacation periods. The area served by the camp is Mississippi, Louisiana, Arkansas and the immediately adjacent area of Tennessee. There are three major cities: New Orleans, Memphis and Jackson. All other areas served are small towns with very small Jewish communities. The Camp has also recruited youngsters in Alabama. The Jewish community looks to the Jacobs Camp as the educational center and Jewish cultural center of the entire geographic area. As such, the constituency does have a wide range of expectations relative to service. This is a fortuitous circumstance.

Throughout its history, both the UAHC National Camp Committee and the local Jacobs Camp Committee have shared a concern relative to camper enrollment. The number of available youngsters has decreased over the years. Under all circumstances, the percentage of available youngsters required to fill the Jacobs camp has been ten fold that of any other UAHC facility. In order to guarantee that any available youngster would have the capacity to attend the camp, its fees have been kept artificially low and the camp has been subsidized by a Sustaining Fund from the adult constituency of the area. In the future some geographic adjustments should be considered to allow the camp to recruit more actively in the adjacent areas. That will not change the overall issue in substance. The Jacobs facility remains viable so long as it broadens its educational concerns on a year round basis. Hence the following basic description of the Jacobs Director position.

1. The Director will serve as the Jewish professional, representing Reform educational and cultural positions, to the current Camp Jacobs recruiting area.
2. The Director will hire, train and supervise the staff of programming and administrative assistants required to service the area as allowed for by budget.
3. The Director will be responsible for the operation of all facilities and programs operated under the direction of the UAHC in the area.
4. The Director will be an employee of the UAHC under the supervision of the Director of the Youth Division of the UAHC and employed under terms established for executives of the UAHC.

The Jacobs Camp and the Museum Facility and Corporation

The MSJE Inc. Leadership is parallel to the Camp Leadership. Many of the leaders are the same but not all. In addition some of the more important current and potential, leaders of MSJE are interested exclusively in the Museum project. The Museum/Synagogue facility at the Camp will be the major focus of the project for the near future.

The size of the general community will not allow for a total separation of the entities.

Therefore the Jacobs Camp will assume the overall control of all Educational programs in the area. The MSJE Inc. will have two roles.

1. To establish program priorities for the general project under the umbrella of the Jacobs Camp.
2. To provide the funding for all non camp related projects and expenses.

In order to operationalize the plan, we will establish a two-fold structure:

1. A subcommittee of the Jacobs Camp Committee.
2. A foundation like corporation to facilitate the raising and allocation of funds for projects suggested by the sub-committee and approved by the Camp Committee.

Jacobs
Camp Museum

March 15, 1990
18 Adar 5750

Mrs. William Rudner
4654 Hemlock Lane
Memphis, TN 38117

Dear Jocelyn:

I know you have been concerned about the situation which has arisen at the Jacobs Camp Institute. Let me assure you that we are doing all we can to retain Macy, to accommodate his needs but without making a financial commitment which would disadvantage other members of the UAHC staff (e.g. he requested a salary exceeding that of the Vice Presidents).

We are mindful of all Macy has done, not merely for Jacobs Camp but for the Museum as well. Members of the departmental staffs involved are meeting with leaders of the Camp and Museum regularly and I get full reports. Be assured we are doing our utmost to keep matters at an even keel and to bring the situation to a mutually acceptable agreement.

With fond regards to you and Bill, in which Rhea joins, I am

Sincerely,

Alexander M. Schindler

MEMORANDUM

*Jacob
Sapoznik
Mason*

gfm

DATE: March 12, 1990
15 Adar 5750

TO: Allan B. Goldman

FROM: Robert M. Koppel *BOG*

RE: Jacob Camp and MSJE, Inc. Draft Agreement Structure

*Please set up
mtg w/
Smitty &
Bob + Don Sgan
in re this.*

I am enclosing a copy of the draft document which Smitty brought down to Mississippi last week. The draft includes your edits plus a few changes suggested by Mel and Smitty during a meeting we had just prior to Smitty's departure.

I think the next step is to listen to and evaluate Smitty's report on his conversations with the Jacobs/MSJE, Inc. lay leadership.

cc: Rabbi Alexander M. Schindler
Rabbi Allan L. Smith

d-r-a-f-t

PROPOSED STRUCTURE FOR THE RELATIONSHIP BETWEEN
THE HENRY S. JACOBS CAMP, THE UAHC
AND
THE MUSEUM FOR THE SOUTHERN JEWISH EXPERIENCE, INC.

1. In recognition of the grant provided by the Plough Foundation, the synagogue - museum building located on the property of the UAHC Henry S. Jacobs Camp in Utica, Mississippi is owned by the Jacobs Camp. As owner of the building, the Jacobs Camp will provide basic maintenance services normally associated with building ownership, including grounds keeping, janitorial services, and purchase of building property and liability insurance.
2. The collection of museum artifacts currently located in the building are listed as property of Jacobs Camp. Following preparation of a complete inventory which will detail each artifact, the UAHC Jacobs Camp will transfer ownership of all such artifacts to the Museum for the Southern Jewish Experience, Inc. (MSJE, Inc). The MSJE, Inc. will provide insurance coverage for all such artifacts and all future artifacts on the premises and/or included in the collection. All new gifts or acquisitions of artifacts will be the property of MSJE, Inc. MSJE, Inc. as owner of the artifacts will establish curatorial and conservation systems and procedures to maintain the integrity of the collection.

Museum for the Southern Jewish Experience, Inc. - Proposed Structure

3. As owner of the artifacts and operator of all museum shows, MSJE, Inc. will be responsible for all expenses related to the display of the artifacts and mounting of any and all shows and exhibits, including without limitation the additional maintenance (painting, lighting, electrical modifications, etc.) required to set up and dismantle museum shows and exhibitions.
4. MSJE, Inc. will actively engage in a program to distribute the museum's ritual artifacts to Reform congregations, thus acting as a "living museum" of the ritual artifacts obtained from congregations that have ceased to exist.
5. MSJE, Inc. and Jacobs Camp will be operated separately; however, recognizing that the building is on camp property and that a substantial portion of the building is a sanctuary/meeting room, Jacobs Camp will have first priority on the use of the building. A proposed museum calender will be submitted to Jacobs Camp management and scheduling meetings will be held regularly to ensure that few, if any, conflicts develop. Jacobs Camp will develop and list procedures designed to protect the primary camping purpose of the location. Such procedures will include: restricting automobile use and parking to designated areas, prohibition of museum guests from entering the camp program area without specific prior approval, etc.

Museum for the Southern Jewish Experience, Inc. - Proposed Structure

6. All operating expenses related to the museum, except basic maintenance services referred to in Paragraph 1, must be paid solely by MSJE, Inc.. These expenses shall include but not be limited to: salaries for curators, supervisors, fund raisers and support staff; expenses for brochures, catalogues, fund raising materials; expenses listed in Paragraph 3, etc.
7. No Jacobs Camp personnel will be compensated by MSJE, Inc. However, since MSJE, Inc. is a new enterprise which the UAHC and the Jacobs Camp wish to encourage, for 12 months from the date of this agreement, MSJE, Inc. may use Jacobs Camp clerical support staff and clerical facilities, providing that this in no way interferes with the normal operating functions of the camp. The final decision regarding availability of office assistance will rest with the Jacobs Camp director.
8. MSJE, Inc. will be responsible for compliance with all federal, state and local laws and regulations which affect museum operations in Utica, Mississippi. MSJE, Inc. will be responsible for all fees and payments required for compliance.
9. As a courtesy, MSJE, Inc. will send the Jacobs Camp Committee, the camp director the UAHC in care of Theresa Bobrow at 838 Fifth Avenue, New York, NY 10021 copies of all board and executive committee meeting minutes, budgets and financial statements.



איחוד
ליהדות
מתקדמת
באמריקה

Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

YOUTH DIVISION

Rabbi Allan L. Smith, *Director*

March 12, 1990

Memorandum to: Rabbi Alexander M. Schindler

From: Rabbi Allan L. Smith

Copies: Rabbi Daniel B. Syme, Mr. Robert Koppel

Summary of Meeting with Representatives of Jacobs Camp

On Thursday, March 8, 1990, I met with key individuals representing the Jacobs Camp Executive Committee, including Steve Orlansky, present Camp Chairperson, David Grishman, immediate past Camp chairperson, and Earl Schwartz, next Camp chairperson and others. While these individuals could not speak authoritatively for the independent non profit corporation which I will call MSJE Inc., they could speak for the Jacobs Camp and carry the sense of what is desired by MSJE Inc. and clearly the basic involved constituency.

The most important point to note is that we began with discussing the Camp and its future, then the Museum Facility and then Macy. Of course, the question of Macy was intertwined throughout.

The Jacobs Camp:

We begin with the reality of an existing camp facility owned and operated by the UAHC. The service area is Mississippi, Louisiana, Arkansas and part of Tennessee. Recruitment has taken place in Alabama as well. The concern is the service area and its need. How one defines the need and our desire to help preserve the Jewish identity and commitment of that constituency is somewhat broader than in most of our other camping situations. There is no question that outside the major centers of New Orleans, Memphis and Jackson, the Jacobs facility is seen as the "Jewish Center" of the service area. Whatever cultural, social, recreational, educational and spiritual services which can be provided by the Camp are desired, appreciated and supported.

The summer camp program has been successful and continues. However, the service area is small, in the number of camper age youngsters. At any time in the near future, the number could drop significantly lower. Currently filling the camp requires a percentage ten times greater than any of our other facilities. Some adjustment in the recruiting area relative to Alabama and perhaps Tennessee could help. There is a critical number necessary to do summer camping. Efforts must be made to insure that critical number. However, supporting the service area will not be insured through geographic shifting of constituency. That will only help the camp. Very important, but not the main issue. Supporting the constituency requires a broadening of the program of the institution beyond the narrow confines of camping and a few weekend retreats. Hence the program of the Museum Facility.

The Museum Facility and MSJE Inc.:

The dedication of the Museum/Synagogue facility at the Jacobs Camps in 1989 sent a message to the service area constituency that the UAHC would support programming which focused attention on the value of preserving the history of the Jewish community in the service area as well as enhancing their pride in their ongoing struggle for a Jewish presence and influence in the area. The community leadership has two types of programming in mind. The first would be the general program within the Facility during all standard summer and winter sessions for young people. These would be sustained by the general Jacobs budgetary allocations. The second would be the expanded program both at the facility and outside the facility which would both educate and provide support for the overall Museum project. This program would be sustained by MSJE Inc. The very specific relationships of the various corporate entities needs to be defined in this context in the simplest and closest parallel way possible. It is the very strong feeling of all parties involved in the meeting that the professional leadership to shepherd the total Jewish program of the service area be one person. The individual they feel most strongly about is Macy Hart.

Macy Hart:

The representatives of Jacobs, most reluctantly and with very intense negative feelings, are prepared to proceed without Macy. Under all circumstances, they feel that this moment in time requires one person with mature and creative skills to move the Jacobs Camp into a new chapter. The Camp with the Museum facility must assume new dimensions. To them an individual from the area with a deep understanding of the Jewish life of the southern community and the skills to match the facility is essential if we are to be successful. Since we have that person in Macy, everything should be done to maintain his presence in the job. However, they recognize that Macy's requirements are beyond what the UAHC can provide without disrupting the UAHC Staff structure. The reasonable approach which they hope Macy will accept is as follows:

1. Macy will serve as Director of the total Jacobs entity
2. Appropriate Assistants will be hired for defined programs as dictated by need and supported by budget.
3. Following the summer session of 1990 Macy will be allowed to complete his Sabbatical.
4. Compensation will be in accordance with the plan already set in motion which will grant raises in July of 1990.
5. Annual increments will be based upon job performance and budget within the UAHC system which should be in the minimum 5% range.
6. Outside compensation will be defined as with all other UAHC employees and not include functions of the Jacobs and Museum entity.
7. Function in behalf of the Museum entity will be included within the job description of the total Jacobs entity.
8. The program of the Jacobs entity will be supervised by the NCCI through the local Jacobs committee structure as with all other similar UAHC facilities.
9. The local committee and corporate entity connected to the Jacobs entity will serve as guarantor of all support budgets required to effect the total program as envisioned by this report.



Watkins Ludlam & Stennis

Attorneys at Law

William F. Winter
Robert H. Weaver
John Hampton Stennis
Thomas W. Crockett
John H. Holloman III
Holloman M. Ramey
Ernest G. Taylor, Jr.
Randall B. Wall
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Stuart O. Kruger
Roland M. Slover
William B. Orete
Ronald H. Pierce
Heber S. Simmons III
Richard E. Wilbourn III

March 2, 1990

633 North State Street

Post Office Box 427

Jackson, Mississippi 39205-0427

Telephone (601) 949-4900

Telecopy (601) 949-4804

H. Vaughan Watkins

(1884-1944)

Warren V. Ludlam, Jr.
Counsel

John B. Little, Jr.
Director of Administration

(601) 949-4770

Rabbi Allen Smith
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

RE: Henry S. Jacobs Camp

Dear Smitty:

I look forward to seeing you next week in Jackson. In the meantime, while it is so vividly on my mind, I thought I would take a moment to set out in writing my thoughts concerning the current situation.

First, I am appalled and outraged, if outraged is not too strong of a word, that the UAHC would not consent to the Camp Committee's compensation recommendations for Macy Hart. The reason for my feelings is that even though Macy's salary check is issued by the UAHC, all of the income needed for that compensation is generated through the operation of the Camp.

As you know, Henry S. Jacobs Camp is not merely a summer camp for kids. It may have started out that way, but that is not what it is today. It is a center for Jewish life for this region. There are so many small congregations throughout the deep south that look to the Camp for religious stimulation and education that the Camp has grown beyond its original concept.

With the addition of the Museum for the Southern Jewish Experience at the Camp facilities, the Camp and its facilities stand to mean even more to Jewish families in this region. The number of congregations with full time Rabbis in this area has continued to decline. As many of our young people move to larger communities, congregations in smaller communities face further decline in membership. The larger congregations are growing at

Rabbi Allen Smith
March 2, 1990
Page 2

the expense of the smaller congregations. This is not only true with Jewish life, but it is true in many other aspects of life in the deep south. There are many small communities in the southern states that are declining while their former citizens are migrating to larger communities. Indeed, some communities could totally disappear over the next decade if something does not happen to keep people in small rural towns.

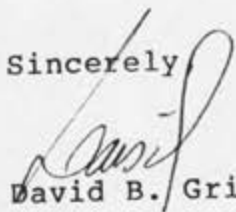
Henry S. Jacobs Camp does not need just a director for a summer program or even weekend programming for adults. It needs someone who has the respect of people throughout our region, and it needs someone who has a sense of vision as to what Henry S. Jacobs Camp and the Museum are today and what they can become in the future. The type of person needed does not stand on the corner of every block. In fact, the type of person that is needed probably is a rather rare individual. In my opinion, Macy is one of those rare individuals and we would have a very difficult time replacing him.

As you now know, Macy has announced that he will be leaving the Camp at the conclusion of the 1990 summer session. Unless the UAHC accedes to the better judgement of the Henry S. Jacobs Camp Committee concerning an appropriate level of compensation for Macy, we stand to lose plenty. Not only does our local Camp community stand to lose, but the UAHC stands to lose also and maybe even more. The UAHC has never been thought of fondly by a good number of Jewish families in the deep south anyway. This new problem certainly would not help the situation, even though it has improved considerably over the last five to ten years.

Smitty, when you are in Jackson, I am sure you will hear more of the same at our meeting with Steve, you, me and possibly Earl Schwarz. Come prepared because we are angry.

Best wishes.

Sincerely,



David B. Grishman

DBG:sj

MEMORANDUM

From Rabbi Daniel B. Syme
To Rabbi Alexander M. Schindler, Rabbi Allan Smith
Copies
Subject

Date March 12, 1990

Jocelyn Rudner called me to express her concern about the Museum at Jacobs Camp. While she does not wish to get involved in the Macy business, she would appreciate a written clarification regarding the status of the Museum, its staffing and sources of operating funds.

Jocelyn is not upset, though she did indicate that there is a great deal of anger at the UAHC in the South. She believes that this is because only one side of the story has been heard, and urged that we get out some sort of communication to still the rash of rumors and misinformation being bandied about.

I promised her that we would follow up as soon as the situation with Macy is resolved. She will expect to hear from one of you with the structural and financial details in due time.



MEMORANDUM

DATE: February 8, 1990
13 Shevat 5750

TO: Allan B. Goldman

FROM: Robert M. Koppel *Bob*

CC: ✓ Rabbi Alexander M. Schindler, Mel Merians

RE: Jacobs Camp/Synagogue Museum Board
Approval

*add to
jacob file.*

I found the enclosed record of the Board of Trustees acceptance of the Plough Foundation gift which funded the construction of the Jacob Camp synagogue/museum building. The grant was accepted at the May 16 -18, 1986 board meeting held in St. Louis, MO.

✓ construction. Thereafter, a second need developed. The declining and collapsing congregations in the region were sending their records and possessions to the camp to be preserved. As a result, the Jacobs Camp developed a plan whereby the chapel would not only be a synagogue, but would also be a museum of history of Southwest Jewry. The Plough Foundation of Memphis has granted \$540,000 toward its construction.

STAFF APPOINTMENTS

Rabbi Schindler announced that Mr. Bruce Black has joined the Publications staff of the UAHC to assist in marketing and sales promotion. Mr. Ben Dardig recently retired from the position of building manager and has been replaced by Ms. Neilia David. Mr. Arnold Miller has joined the staff to assist in establishing a computer program. Ms. Maggie Bar-Tura is the new Shaliach. Mr. Arthur R. Grant was introduced by Rabbi Schindler. Mr. Grant, formerly the Canadian Council Regional Director, has assumed the posts of Director of Program and Director of Regions. Rabbi Schindler announced the retirement of Rabbi Stephen Schafer, former director of NFTY, who subsequently served as the Director of International Youth Activities. Rabbi Allan Smith, director of NFTY, will assume responsibility for the overseas youth program, in tandem with Rabbi Eric Yoffie, director of ARZA.

Rabbi Schindler granted tenure to Rabbi Richard Address, director of the Pennsylvania Council, to Mr. Louis Dobin, director of the Greene Family Camp-Institute, Bruceville, TX, Mr. Aron Hirt-Manheimer, editor of Keeping Posted and Reform Judaism, and to Rabbi Ronald Klotz, director of the Myron S. Goldman Camp-Institute, Zionsville, IN.

UAHC MISSION TO ISRAEL

Mr. Rothschild presented a detailed report of the UAHC Mission to Israel which left immediately following the May Board meeting in St. Louis. A copy of the report is attached as Appendix V.

JEWISH AGENCY GRANT PROPOSAL

Rabbi Charles A. Kroloff, president of ARZA, presented an update on the latest meeting of the committee comprised of the leadership of the UAHC, CCAR, HUC-JIR, WUPJ AND ARZA, working on the problems of the lack of financial support for Reform institutions in Israel from the Jewish Agency and UJA. In that context, Rabbi Kroloff presented a resolution adopted by that committee (Appendix VI).

In the discussion following, many concerns were voiced. Because of these concerns, it was the sense of the members present that this resolution should be considered by the full Board of Trustees, with prior circulation.

The recommendation was made that the Executive Committee reframe the resolution to indicate that the Reform movement will pursue efforts to obtain equitable allocation of funds in Israel to the Reform movement, and that absent success in the reasonable future, that the Reform movement will immediately establish an Israel Fund for the institutions of Reform Judaism. That would express the sense of the Executive Committee.

Heights Synagogue, Brooklyn, NY, Sinai Temple, Mount Vernon, NY, Temple Beth Elohim, Old Bethpage, NY, Farmington Valley Jewish Congregation, Simsbury, CT, Congregation Beth Israel, San Francisco, CA, Beth Yehuda Synagogue, Loch Haven, PA, Beth Ha Sholom, Williamsport, PA, Temple Beth Sholom, Miami Beach, FL, Temple Beth Israel, Florence, SC, Temple Emanuel, Ponca City, OK, Temple Mizpah and Abilene, TX (Appendix III, page 3, item 3).

These recommendations were moved, seconded and approved.

6. The committee notified the Board of Trustees of their recommendation to terminate the UAHC membership of Temple Emanu-El, San Jose, CA. Procedures outlined in Article III, Section 4 of the UAHC Constitution and By-Laws are to be implemented (Appendix III, page 3, item 4).

7. Temple Sinai, Forest Hills, NY, Temple Beth Tikvah, Fullerton, CA, Temple Beth Israel, San Diego, CA, Temple Israel of Greater Miami, Miami, FL, Congregation Ner Tamid, Las Vegas, NV, Temple Beth Sholom, Flushing, NY, Temple Beth El, Spring Valley, NY and Temple Emanu-El, San Jose, CA, are to be continued under suspension of UAHC Services (Appendix III, page 3, item 5).

TERMINATION OF TEMPLE BETH SHOLOM, FLUSHING, NY

Mr. Rothschild advised that in February, 1986, Temple Beth Sholom of Flushing, NY was notified that its membership in the UAHC was to be terminated. Procedures under Article III, Section 4 of the UAHC Constitution and By-Laws provides that the congregation has the right to a hearing. There has been no response from the congregation. Regretfully, the Chairman called for a motion to terminate the membership of Temple Beth Sholom in the UAHC.

The motion to terminate the membership of Temple Beth Sholom, Flushing, NY, was made, seconded and approved.

REPORT OF THE TREASURER

The report of Mr. Howard M. Wilkoff, treasurer, is attached as Appendix IV.

ACCEPTANCE OF GIFTS

Rabbi Schindler announced the receipt of a grant of \$25,000 from Ms. Barbara Boiarsky, to create a companion volume to the book When Living Hurts, by Sol Gordon. A legacy from the Estate of Emanuel M. Weil will be forthcoming shortly. The Rabbi Sanford Seltzer Youth Scholarship Fund, established by the Rumpler family, previously announced, has been finalized.

Rabbi Schindler announced the intention of Mr. Hy Bylan, Honorary Vice-Chairman, to establish a \$300,000 publication fund in memory of his wife, Esther. His daughter, Nancy, will also contribute to the fund, and the family has requested that they be involved in the selection of the books.

The motion to accept the Bylan Family gift was made, seconded and approved.

Rabbi Schindler advised that the Jacobs Camp-Institute, Jackson, Mississippi, has long felt the need to build an indoor Chapel and began planning for its

(over)

February 8, 1990
13 Shevat 5750

Mrs Darlene H. Lebasky
2638 Willwood Drive, N.E.
Atlanta, GA 30305

Dear Ms. Lebasky:

Many thanks for your gracious and thoughtful letter. I am grateful that you took the time to share your thoughts with me.

Let me note that I have visited many Southern communities on many occasions. I am familiar with the magnificent heritage of Southern Jewry and mindful of the major contribution it has made to Jewish life, Reform and in other streams of Judaism.

The situation we are facing in connection with the Museum of the Southern Experience and Macy Hart is one which has nothing to do with any personal considerations. The problem the UAHC leadership must face is one of resources and the needs of the total Union family. We are not a small organization, we have nine camps and thirteen regional offices, in addition to the Religious Action Center in Washington and our national headquarters here at the UAHC House of Living Judaism. That, of course, can be translated into a large staff, support as well as executive. I know I need not go into detail as to the wide ranging program the Union offers and all that we do takes huge resources. We plan our budget with great care, we try to take into account the efforts of each and every staff member, but we certainly seek to be fair in dealing with remuneration for our devoted staff. We also seek to be fair in providing program monies for the various UAHC departments and avoid favoritism of any kind.

Let me also note that I participated in the dedication of the Museum of the Southern Experience and was absolutely thrilled with the building and exhibits.

With warm good wishes, I am

Sincerely,

2638 Ellwood Drive, N.E.
Atlanta, Georgia 30305
January 31, 1990

Rabbi Alexander Schindler
President, Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

Dear Rabbi Schindler,

Please excuse this hand-written letter,
please, however, take a moment to read this, as
I want to express a thought on a subject of
concern to Southern Jews.

The South is truly an exciting, beautiful
and historical place in which to be alive. The
traditions of one's heritage, combined with one's
environment, flows through the essence of a
Southerner. A rural Southerner, especially, in

unique, because his mere existence is defined by an interdependence on all elements, past and present. To know a true Southerner is to know an individual of humour, intelligence, feeling, and pride. I have often thought that other areas of our country hesitate to acquaint themselves with the South openly and freely, because of a subliminal gnawing that this actually could be true. I've come to this reasoning upon having lived in many places in the United States; it is odd how surprised many people are upon getting to know a Southerner - often, they've a genuine friend for life.

And because of a Southerner's connectedness to the land and people here, it is hard

to leave for more urbanized areas - areas of "greater opportunity." To leave one's parish or county is a conflict within that reaches one's fundamental being. Even in the most promising of circumstances, it is a decision never easily made. A Southern Jew, especially, comes from a place of singular history, one that if, left by him, could well be the end of its memory. This is, as you know, happening now with a rapidity of frightening speed. Yet, the South is very much alive in her cities, but her deepest self is being lost in the meantime.

The Museum of the Southern Jewish Experience is a neophyte structure - an idea born out of need, because Jews here said

that we must not continue to lose ourselves.
We work so hard to preserve Judaism and the
memories of the past in any place we are able,
in places we've never seen, but we are
allowing this priceless price of identity slip
away. This museum, as inauspicious as it
may be to some, is a symbol of hope to those
who have to move on, and to those who remain
yet see no young families returning. And above
all, it is history being preserved in its rightful
place for others who wish to learn about the
experiences of Southern Americans and of the
Jewish people.

What am pointing toward? I do not
pretend to assume to understand the working
of the U.A.H.C., or to presume to know Mr. Macy
Hart's position both personally and in relation

to the Union. I do know that he has worked
fermently for our region, with humor, intelli-
gence; feeling, and pride. He is a Southerner,
and he is a Jew. He loves his home, he loves
his faith; he is these things. His presence
is reassuring; one senses that cemeteries,
old Torahs and prayer books will be taken
care of properly under his guidance when that
imminent time arrives for many of our
families and congregations. His presence is a
good one for Louisiana, Arkansas, Mississippi,
and Western Tennessee.

My family has recently moved away for
"greater opportunity". Now, there is only one
remaining Jewish family in the small town
of beauty we've left behind. I think of

that every day here in Atlanta, where forgetting appears not to be an issue.

Thank you; Shalom,

Darlene H. Labaskey

July 16 1990
23 Tammuz 5750

Mr. Macy B. Hart
Director
Museum of the Southern Jewish Experience
Henry S. Jacobs Camp
P.O. Box 16528
Jackson, MS 39236-0528

Dear Macy:

I just returned from Jerusalem and found your letter of July 6th. I, too, was pleased with the article in "Reform Judaism". Not only you, but Marshall Krolick, also has been overwhelmed by the response.

As of this writing, the date of our visit to Camp Jacobs has not been set. I am ready to go on at least one of the three dates that was suggested, but I am anxious to have Mel Merians along. He knows so much more about museums and their requirements than I do.

I am dictating this letter at home. As soon as I get to the office, I will attend to this matter and then be in touch with you. If not directly, then via Smitty.

I am glad that you are having a good session. I receive a white report from all over the country and from Israel, too.

With every good wish, I am

Sincerely,

Alexander M. Schindler



#8

July 6, 1990

Rabbi Alexander M. Schindler, President
Union of American Hebrew Congregations
838 Fifth Avenue
New York New York 10021

Dear Alex:

First and foremost, I would like to take this opportunity to tell you we are having a wonderful summer season. We are full and all of our programs are enjoying immense success.

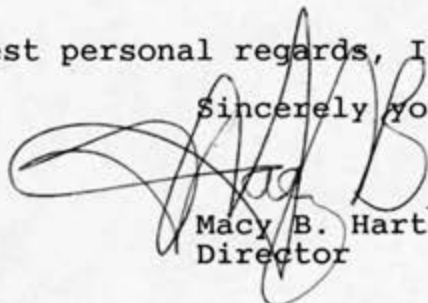
We have gotten a great deal of exposure and mileage out of the recent article in "Reform Judaism" magazine. I want to commend Aron Hirt-Manheimer for his wonderful grasp of this project and for seeing to it that Michael Blackman's article was inclusive of the distance we have traveled. I have always found Aron to be a consummate professional and I have enjoyed the paper under his editorship. The new format is certainly a great improvement over the old. I believe it does have a vast and wide readership.

As a result of this article, I am getting two or three letters and calls every day, as well as visitors from all over the United States. Our most recent was a couple from North Dakota who dropped in to visit. This scenario occurs continually. We are getting visitors from South Carolina, Tennessee, Los Angeles, Miami, etc.

I look forward to seeing you later in the summer at the meeting we hope to conduct during our camp session. In the meantime, be well and have a wonderful summer yourself.

With kindest personal regards, I am

Sincerely yours,



Macy B. Hart
Director

MBH/lpm

Herman S. Kohlmeier, Jr.
President

Betty Lee G. Lamensdorf
Vice President

David B. Grishman
Secretary

Julianne D. Grundfest
Treasurer

Julian Wiener
Past President

Macy B. Hart
Director

MEMORANDUM

file

DATE: February 6, 1990
12 Shevat 5750

TO: Rabbis Alexander M. Schindler, Daniel B. Syme,
Allan L. Smith, Mr. Macy B. Hart

FROM: Robert M. Koppel *Bob*

RE: Minutes of the Jacobs Camp/Museum for the Southern
Jewish Experience, Inc. Meeting February 6, 1990

The following is a summary of the items which we discussed at this afternoon's meeting:

1. The purpose of the meeting was to prepare a staff recommendation to present to a joint meeting of staff and lay leaders to define the structure of the relationship between the Museum for the Southern Jewish Experience, (MSJE, Inc.) and the Henry S. Jacob Camp.
2. The following items reflect the consensus of the group:
 - a. MSJE, Inc. and the camp have separate missions and are separate institutions:
 1. The Henry S. Jacobs Camp is a camp/educational center.
 2. The MSJE, Inc. is a museum operation which has one current location on the property of the Jacobs Camp and a dream to expand into a larger museum entity to serve the southern Jewish community.

The two institutions are bound together at the present time by the common bond of the synagogue/museum building known as the Museum for the Southern Jewish Experience.

- b. The group agreed that the UAHC Camp Jacobs owns the synagogue/museum building and should be responsible for its basic maintenance.
 - c. The collection of museum articles currently located in the building are listed as property of the camp. The UAHC Camp Jacobs should transfer ownership of all museum related items to the Museum for the Southern Jewish Experience, Inc. All new gifts or acquisitions will be the property of MSJE, Inc.
 - d. The MSJE, Inc. is entitled to mount exhibits in the synagogue/museum building at its own expense.

Meeting Minutes for Camp Jacobs/Museum for Southern Jewish Experience, Inc.

- e. The director of the Jacobs Camp may request the MSJE, Inc. to produce special exhibits that will be particularly appropriate for camp operations. The MSJE, Inc. will have the right to accept or reject such requests.
- f. The Jacobs Camp will, at all times, have priority use of the synagogue/museum building.
- g. As part of the Museum for the Southern Jewish Experience, Inc.'s program it is expected that the museum will actively engage in a program to distribute the museum's ritual items to Reform synagogues and temples to in effect produce a "living museum" of the ritual articles which were obtained from congregations that have ceased to exist.
- h. The group agreed that an assistant camp director whose primary function would be the management of the synagogue/management facility might be retained under the direction of the Jacobs Camp director, if a demonstrated camp program need exists.
- i. The MSJE, Inc. should be an independent entity, separate and apart from the Henry S. Jacobs Camp and therefore free to pursue its own goals.

Cross board representation between the two entities will be encouraged.

- 3. There was one question of significance where the group did not have a consensus. Is there a need for a unifying executive director to manage the operations of both the MSJE, Inc. and the Jacobs Camp? The consensus was that ultimately such a structure with an executive director supervising a camp director and a museum director might be desirable. For the foreseeable future however, there was a divergence of opinions. Several members express the opinion that the MSJE, Inc. grow on its own and the Jacobs Camp should continue to operate as is under the direction of the camp director. Others suggested that a single executive director is desirable now.

The group agreed to convene a meeting of staff and lay leaders with representatives from the UAHC, the Jacobs Camp and the MSJE, Inc. to finalize a working arrangement.

Smitty agreed to coordinate the scheduling of this meeting.

MEMORANDUM

DATE: February 2, 1990
7 Shevat 5750

TO: Mel Merians

FROM: Robert M. Koppel *Bob*

CC: Rabbi Alexander M. Schindler, Allan B. Goldman, Rabbi Allan L. Smith, Rabbi Daniel B. Syme

RE: Site Visit to UAHC Jacobs Camp Regarding Museum for the Southern Jewish Experience December 19-21, 1989

*Wolfe
for
The
Museum
Camp.*

Background:

The Henry S. Jacobs Camp, located in Utica, Mississippi, with winter offices in Jackson, Mississippi, received a \$539,220 grant from the Plough Foundation of Memphis, Tennessee to build a synagogue - museum at the Jacobs Camp and prepare initial exhibits for the museum facility to preserve the history of the unique character and contributions of Jews in the South. The need for the museum centered on the increasing number of small congregations that are going out of existence in isolated communities throughout the southern United States.

The synagogue - museum was completed and officially dedicated in October, 1989. It is an attractive and apparently functional and flexible building that can be used by campers and adults.

The successful completion of the actual building and initial exhibits has been diminished somewhat by deficiencies in communication which has produced some misunderstandings between the UAHC, the Jacobs Camp staff, and a separate entity entitled, The Museum for the Southern Jewish Experience, Inc. (MSJE, Inc.)

Mandate:

I was asked to conduct a site visit/audit of the Museum of the Southern Jewish Experience project at the Jacobs Camp and its offices. My primary purpose was to obtain a clear picture of and determine the business and financial relationships that exist between the camp and the MSJE, Inc.

Process:

Prior to my visit, I spoke at length with Macy Hart, the Jacobs Camp

Site Visit re: Museum for the Southern Jewish Experience

director and sent him a memo via fax detailing the major pieces of information that I would require. (Attachment I) I also arranged for personal meetings with Brack Schloemer, the camp's outside auditor, Julian and Kathryn Weiner, president and vice president of MSJE, Inc., David Grishman, MSJE, Inc. board member, and of course Macy and his staff. While I spent the bulk of my time at the Jackson office, I made a personal visit to the camp property and the synagogue - museum building.

Report:

I reviewed the accounting records with the camp's auditor. Mr. Schloemer is a conservative accountant who is very desirous of performing his service to a high standard of clarity; he was very helpful. During his normal preparation for the Jacobs Camp audit, he became aware of the financial confusion that was emerging from maintaining two separate entities, both named Museum for the Southern Jewish Experience, that co-existed to build, operate and maintain the museum. (see Attachment II) Mr. Schloemer either did not understand the verbal communication from the camp concerning the status of the museum and the Plough grant, or the Jacobs Camp staff and the MSJE, Inc. board had not properly explained the financial details of the Plough grant and the planned future relationships to their auditor.

leg From the beginning, Macy accounted for the museum funds as a separate function, outside of the camp's books. He correctly assumed that the museum needed separate treatment, but took that separateness too far by removing the museum's entire financial accounting from the Jacobs Camp's books even though the Plough grant was specifically given to the UAHC Camp Jacobs. He apparently was concentrating on the separate MSJE, Inc. which would, in his mind, ultimately be the operating entity.

I examined the accounting records which listed every transaction through May 31, 1989, along with a combined trial balance report prepared by the auditor allocating expenses and income between the camp and the MSJE, Inc. The May 31, 1989 date was the close of the MSJE, Inc.'s fiscal year. While accounting sheets exist for all of the transactions from June 1, 1989 through my visit in December, they have not been summarized into a meaningful format. I have asked for this report and understand that it is still being prepared.

From my testing of the source documents against the accounting reporting, including the post May 31, 1989 documents, I found no irregularities. All transactions that I checked were recorded in accordance with the original document.

One transaction, which was clearly reported, does raise a question. There was a transfer of \$16,260 from the synagogue - museum project Plough Foundation accounts to the MSJE, Inc. This amount approximates

Site Visit re: Museum for the Southern Jewish Experience

the interest earned on some of the Plough money which was sent by the Plough Foundation as an advance payment and not required for disbursement for several months. The argument from the camp is that since the corpus was for museum use, then any funds remaining following the completion of the Plough grant should be used only for the benefit of the museum. While I understand their thinking, I am uncomfortable with a direct transfer of funds from the camp to the museum since the interest earned was from funds given to the camp. The total amount expended on behalf of the museum effort did exceed the \$539,220 allowed by the Plough grant and all expenditures above that amount were paid for by the MSJE, Inc., through contributions received of almost \$82,000 through May 31, 1989. However, this item should be discussed with the camp and the museum board members as part of the final continuing relationship agreement.

As mentioned above, the records that I reviewed were only summarized through May 31, 1989. They have not prepared a complete summary of total income and expense from inception to December 31, 1989 showing the allocation of income and expense between the museum and the camp (Plough Grant).

Please refer to my December 11, 1989 memo, attached as Exhibit I, for the responses I received to my specific questions.

1. There are no formal agreements between the Jacobs Camp and the MSJE, Inc.

In speaking with David Grishman, he and I agreed that it was unquestioned that the Camp owns the MSJE building located on Jacobs Camp property and funded by the Plough grant. It is the desire of the MSJE, Inc. to operate the museum without financial assistance from the UAHC. One area which is unclear is the ownership of the museum's collection. A negotiation would be required to assign ownership of all articles to the camp or the MSJE, Inc.

Mr. Grishman acknowledged that it is important to prepare a clear operating agreement that will detail the relationships and responsibilities of all entities involved with the synagogue - museum, MSJE, Inc., UAHC, and Camp Jacobs. He also agreed that the MSJE, Inc. needs to prepare a budget and operating plan for the future.

2. According to Macy and David Grishman, the camp did not assume any direct operational or fund raising responsibilities. However, my conversations with Macy and others indicates that Macy was the prime fund raiser for the museum and I'm sure he will continue to be so. Macy indicated that he receives many requests to speak about the museum. Operationally, no direct expenses are to be paid by the camp. The MSJE, Inc. has

Site Visit re: Museum for the Southern Jewish Experience

paid utility bills that I observed in my review. The camp did not allocate office and maintenance effort to the MSJE, Inc. It is difficult to determine how extensive the Jacobs Camp effort has been. Macy believes it was quite small. The synagogue - museum building is new and hardly in use and therefore requires virtually no actual maintenance expenditures right now. The camp maintenance crew is performing the minor upkeep currently required. Based on the amount of promotional and office materials that I observed in the office that appeared to be related to the museum, I estimate that the office effort was greater than inconsequential, but apparently did not require hiring additional help.

Both David Grishman and Kathryn Weiner emphasized that the fund raising MSJE, Inc. plans to do in the future will be separate from the camp. While I'm certain that David and Kathryn truly anticipate that camp effort will be minimal, a potential problem could develop in properly allocating the expense of staff time. Macy in particular, will assuredly be very active in any MSJE, Inc. effort to raise funds and arrange programs.

3. There were no reported transactions between the camp and the MSJE, Inc. where the camp reimbursed the MSJE, Inc., or visa versa, for services performed. One transaction did take place at the beginning of the building construction phase where the camp paid certain synagogue - museum project related expenses while waiting for funds previously received from the Plough Foundation as an advance and placed in a certificate of deposit, to mature. It was promptly repaid.
4. A copy of the Plough Foundation grant is attached. (Attachment 2)
5. As I indicated above, there is a complete set of records for the synagogue - museum project. The first \$539,220 was allocated to the Plough grant and will be placed on the Jacobs Camp books. Prior to the preparation of the camp's 1988-89 financials, no museum transactions were included in any camp records. A footnote to the 1987-88 statements did mention the existence of the synagogue - museum project, but indicated that it was separate from the camp.

Through May 31, 1989 the construction expenses were \$469,522 including \$70,000 sent to the Union for FRJ. Total expenses incurred by the museum project including salaries, travel, books, promotion, etc. were \$555,951 of which \$539,220 was allocated to the Plough grant and the balance, \$16,731, was allocated to MSJE, Inc. funds. As I indicated earlier, there

Site Visit re: Museum for the Southern Jewish Experience

was an actual transfer of \$16,260 to the MSJE, Inc. which approximates the interest earned during the construction period.

There was no record of the museum building on the camp books because the accountant did not have a clear understanding of the synagogue - museum project. He believed that the museum was totally separated from the camp and not related in any way. When he learned that the Plough grant was made to the Camp, he started making the appropriate changes.

6. There is no recorded allocation of Jacobs Camp resources to the MSJE, Inc.; however, it is clear to me that office and executive effort was expended during the construction phase and will continue to be required in the future for the MSJE, Inc. Although much of the effort was directly related to the completion of the Plough grant work scope, additional effort, particularly regarding fund raising, was expended which benefitted only the new corporation. The extent of work performed is difficult to estimate, but it appears to have been at a meaningful level.

Kathryn Weiner emphasized to me that the money being raised for the MSJE, Inc. will be a separate effort apart from camp solicitations and any camp involvement will be strictly incidental such as mailing an occasional letter, etc. While I believe Kathryn's sincerity of intentions in this area, based on the size of the project and Macy's vision of the future, (see page 6 below) camp effort will be more than incidental unless MSJE, Inc. hires a clerical person through its own resources.

7. See # 6
8. MSJE, Inc. has its own federal ID number, 64-0762027.
9. The camp has not raised funds for the museum as a separate project of the camp.
10. Macy, Kathryn, and David believe that once the museum is operating that the responsibility for set up, installation and operation of any shows will be assumed solely by the MSJE, Inc.
11. The synagogue - museum building is insured through the camp's insurance program at a cost of approximately \$7,000 per year; contents are included in the general contents provision of the camp policy and any article that may be displayed outside of the building would be covered by the Union's floater. The insurance situation needs more attention to

Site Visit re: Museum for the Southern Jewish Experience

determine realistic values of the contents to be sure that the floater and the contents policies are adequate.

12. At the present time there are no museum financial obligations being carried by the camp. The MSJE, Inc. is responsible for all current expenditures.
13. I have a copy of the MSJE, Inc. incorporation documents. The Union is referred to in paragraph 7 of the charter as the recipient of all assets should the MSJE, Inc. cease to exist.
14. The MSJE, Inc. does not have a budget for the upcoming year since they do not have a program planned as yet.

One separate, but very much related item, concerns the continuing status of Macy Hart, the camp director and the executive staff member who organized the museum project in a dual capacity, representing the camp and the MSJE, Inc. (Macy is listed as a director and treasurer of the MSJE, Inc.) Macy has lobbied very hard with several people, including Alex, Mel, Smitty, and me to reorganize his position to become the overall executive in charge of operations of the camp and the museum. He envisions himself supervising a camp director on behalf of the Jacobs camp, and also supervising a professional museum executive for the benefit of the MSJE, Inc. He would then expect a salary from both the camp and the MSJE, Inc.

Macy enjoys a very positive relationship and reputation with the lay leadership with whom I spoke. They give him much of the credit for bringing the museum to completion. Macy's suggested organizational design does highlight the absolute need for a clear written understanding of how the MSJE, Inc., the camp and the UAHC will interact and function together.

Summary:

The Jacobs Camp, and therefore the UAHC, have added a very attractive and functional building facility to its asset base. It is a flexible building, which among other purposes, will house Judaica and other articles from congregations located in small southern towns that either have already, or will in the foreseeable future, cease to exist. It also houses a sanctuary which will be used by the camper community. The building itself and the museum programming component promise to be important to the camp constituency along with the local and surrounding Jewish community.

The process to build the actual structure and arrange for its funding was made more difficult than one would prefer. There were differing levels of expectations regarding the magnitude of the project that existed during the planning and construction phase between the Jackson

Site Visit re: Museum for the Southern Jewish Experience

community and the UAHC in New York, which were compounded by the physical distance of the synagogue - museum from New York and led to a breakdown in communication regarding the scope of the project. While Alex's letter to Macy dated February 11, 1987 seems clear, it appears that at least Alex's desires articulated in section 3 of that letter were in part exceeded. (Attachment 4) I believe that a gap still exists regarding the understanding of scope of the ongoing museum program. The local community is very proud of the museum and is enthusiastic about its future. Financial support has developed for the museum from sources that never made contributions to UAHC organizations previously. Negotiations with the local community must be done carefully to protect this growing positive relationship.

The establishment of the separate entity known as the Museum for the Southern Jewish Experience, Inc., which is the same name as the museum building, has created the most significant single ongoing problem which must be resolved. A clear written statement describing how the MSJE, Inc., the camp and the UAHC will interact and function together is essential. Once the relationships are clear, the Museum for the Southern Jewish Experience will be able to begin to fulfill its promise and should be a source of pride to the southern Jewish community and the UAHC.

MEMORANDUM

DATE: December 11, 1989
13 Kislev 5750

TO: Macy Hart

FROM: Robert M. Koppel

CC: Rabbi Allan L. Smith, Mel Merians

RE: UAHC Jacobs Camp/Museum for the Southern Jewish Experience

Thanks for calling me so that we could talk further about the Museum for the Southern Jewish Experience. I want to emphasize to you once again that the purpose of my visit is to clarify the relationships that exist between the Jacobs Camp and the two entities both known as the Museum for the Southern Jewish Experience and to gain as much information as possible about the museum and the camp.

As we discussed on the phone, it will be easier for both of us for you to receive in advance some of the questions that I believe will aid in clarifying the issues:

1. Do any formal written agreements exist between the Jacobs Camp and the Museum for the Southern Jewish Experience, Inc? (MSJE, Inc.) If yes, who signed on behalf of the UAHC?
2. What is the plan for operating the museum, the modus operandi: Basically, what I need to know is:
 - a. What operational or fund raising responsibilities did the Jacobs Camp assume in operating the museum? What expenses were incurred by the camp to accomplish the above responsibilities during the year ended 10/31/89. Are you budgeting any expenditures for the fiscal year ending 10/31/90?
 - b. What operational or fund raising responsibilities did the MSJE, Inc. assume?
 - c. Please summarize the operational "table of organization" to show which organization is responsible for each segment of the museum's operation.
3. Were there any financial transactions between the camp and the MSJE, Inc? Are any contemplated? If so, for what purpose?

Macy Hart Memo re: Museum of the Southern Jewish Experience

4. I would like to see a copy of the Plough Foundation Award Agreement with the Jacobs Camp.
5. Do you have a complete set of records for the museum construction and related costs? How was the bookkeeping handled?
 - a. What was the total cost of the construction of the museum?
 - b. Did the MSJE, Inc. pay for any of the construction costs?
 - c. I would like to see a complete income and expense report for the museum construction.
 - d. When did construction actually begin?
 - e. Why was there no record of the museum assets on the Jacobs Camp 1988 financial statement? It does not appear to be present on your 10 month interim report either.
6. Was there any allocation of camp expenses to the museum construction project?
 - a. You indicated that the camp is responsible for maintenance of the museum building. Is there anything else that camp personnel does for the museum operation?
 - b. What percentage of your personal effort is related to museum fund raising and operations?
7. Is there any allocation of camp expenses or personnel to the MSJE, Inc? If any, does the camp get reimbursed from MSJE, Inc. for any effort expended or cost incurred?
8. Does the MSJE, Inc. raise money under its own tax exempt number or does it use the UAHC exemption? Does Jacobs have a separate tax exemption or do you use the UAHC exemption?
9. Does the camp raise money for the museum as a project of the camp, separate from the MSJE, Inc. effort?
10. Who is responsible for the costs associated with the set up, installation and operation of any shows that are presented in the museum building?

Macy Hart Memo re: Museum of the Southern Jewish Experience

11. How is the museum building and its contents insured; through Jacobs Camp or MSJE, Inc? Which entity actually owns the items, MSJE, Inc. or the camp?
12. Who is legally responsible for any payables (financial obligations) incurred by the museum?
13. Do you have a copy of the MSJE, Inc. incorporation documents? I would appreciate a copy.
14. Does the MSJE, Inc. have a budget for the current fiscal year? Do you have a copy of the MSJE, Inc. financial statements.

I know that answering the above questions requires a certain amount of effort; however, I would like to get a written response by Friday morning, so that I can review them before I fly down on Monday. You can fax them to me at 212 734-2857.

Macy, I look forward to seeing you on Monday evening, December 18th and truly appreciate your cooperation. Thanks again.

PLOUGH FOUNDATION
P.O. Box 11087 • Memphis, TN 38111-0087

June 24, 1986

Henry S.

Mr. Macy B. Hart
Camp Director
Box C
Union of American Hebrew Congregations
Henry S. Jacobs Camp for Living Judaism
Utica, Mississippi 39175

Dear Macy:

This letter is to confirm the favorable action of the Board of Trustees of the Plough Foundation in approving the grant of \$539,220. This represents the amount of your grant request to fund construction costs and related items of expense earlier presented as "Plan A" covering a synagogue-museum to be located at the Henry S. Jacobs Camp near Utica, Mississippi. The grant was made subject to the following conditions:

1. Construction advances will be made over a three year period commencing in 1986 and with the final payment due in 1988, as the funds are required.
2. There is to be no family name associated with the building or appearing thereon at any time.
3. It is understood that there will not be a mortgage placed on the building as long as the present owners maintain title to the property.
4. After final bids have been received and accepted, representatives of the Plough Foundation will have an opportunity to approve the plans before construction contracts are finalized.
5. The maximum amount of funds to be provided, \$539,220, is to include installation of a pullman kitchen system.
6. It is understood that the building will be completed no later than June 30, 1988 unless a nominal extension of time is granted by the donor.
7. As funds are advanced, a report will be forwarded each calendar quarter reflecting the receipts along with the disbursements of the funds provided.

Mr. Macy Hart
June 24, 1986
Page Two

8. The grant of \$539,220 is intended to fund the total amount as presented in your grant request covering "Plan A" and represents the maximum amount payable and includes "Miscellaneous for contingencies" of \$25,000. It is understood that any amount incurred in excess of \$539,220 will not be included as the commitment of the Plough Foundation, but will be the responsibility of the Union of American Hebrew Congregations or the Henry S. Jacobs Camp for Living Judaism which by acceptance of this grant guarantees the completion of the project.

We will be communicating with you from time to time with respect to providing the funds as building costs and related expenses become payable. It will be appreciated if you will kindly sign a copy of this letter and return to the writer for our files.

Since you are having your board meetings this weekend, should any question arise with respect to this letter, I will be pleased if you wish to telephone me at home. The number is 901-683-3365.

Cordially,



B. R. Haltom
Chief Operating Officer

The foregoing terms and conditions are agreed to and accepted, this 29th day of June, 1986.

By: David B. Gritman, Chairman

In our budget we have provided that Vicki advise and consult throughout all phases of the project from the planning, preconstruction, and construction through the actual completed exhibitions. Included is also an ongoing survey of the congregations, planning future gifts and displaying them, creating an on-going method of operation and future development of the museum/repository.

A fair salary for her short term will be \$12,000 per year for her total work both physically and through consultation. We arrived at an equitable expense of \$200 per day when travelling extraordinarily in this area pursuing additional display items or conducting seminars and giving educational lectures on the historic Jewish South.

We have projected Plan A to include 36 months of her service while Plan B will call for 24 months. The supplies included in both budgets are for the actual materials necessary to plan, develop and construct all of the exhibits.

Budget

The proposed project has been included on our wish list since the original site plan was developed for the Camp in January 1968. (See Exhibit F attached hereto.) We have not been able to proceed with its completion because many essential projects have taken priority. Each year we have reluctantly been forced to set it aside.

The budget proposal is presented herein as either Plan A or Plan B.

Plan A. This plan contemplates the incorporation of a considerable number of additional artifacts, documents, exhibits, and preservation to come in the future. Once it is known throughout the region that such a facility will be constructed at the Camp, we anticipate that many other items will be given to the Camp by Congregations and individuals who have expressed an interest in preservation of our past. Plan A will insure the ability to house and display items from Congregations that are presently stashed in attics, basements, closets, etc. We believe that our community would be euphoric about the completion of such a repository.

Plan A Budget.

1.	Construction Costs (all inclusive regardless of which building selected)	\$398,477
2.	Architect Fees at .07%	27,893
3.	Landscaping, Soil Tests, Survey	10,850
4.	Museum Specialist Consultant 36 months from commencement of project (\$12,000 per year)	36,000
5.	Materials involved and necessary in the creation of the exhibitions and their descriptive display	12,500
6.	Extraordinary expense involved in continuing the developmental process within the many communities and the cataloging of precious artifacts to become a part of this repository. This would include per diem expenses, supplies, administrative costs involved in visiting congregations and securing new displays. (36 months at \$9,500 per year)	28,500
7.	Miscellaneous for contingencies	25,000
		<u>\$539,220</u>

Plan B. This plan provides for the housing and display of only those items which have been given to the Camp thus far. Though it allows for no future acquisitions and gifts, it does allow for a staged construction that eventually could represent the scope of Plan A.

Plan B is represented by drawings B-1 and B-2. Drawing B-3 contemplates that the second section can be added at a later time.

Plan B Budget.

1.	Construction Costs (all inclusive regardless of which building selected)	\$237,981
2.	Architect Fees at .07%	16,658
3.	Landscaping, Soil Tests, Survey	12,500
4.	Museum Specialist Consultation 24 months from commencement of project (\$12,000 per year)	24,000
5.	Materials involved and necessary in the creation of the exhibition and their descriptive display	8,500
6.	Extraordinary expense involved in continuing the developmental process within the many communities and the cataloging of precious artifacts to become a part of this repository. This would include per diem expenses, supplies, administrative costs involved in visiting congregations and securing new displays. (24 months at \$9,500 per year)	19,000
7.	Miscellaneous for contingencies	17,000
		<u>\$335,639</u>

It is our hope that Plan A will be accepted because the total cost of construction on a per square foot basis would be less as certain roof and wall work could be completed at one time. As the Camp is located in a rural community, we know from past experience that the construction bidding is more competitive if the job is large enough to generate an economic incentive to the contractors submitting bids.

In both budgets we have allowed for the professional services of a museum specialist who will work on the project from preconstruction to the placement and display of all artifacts. Please understand that the three different concept drawings presented can readily be changed.

Conclusion

We will be delighted to meet with anyone interested in this project. The Camp badly needs an indoor worship facility. As previously stated, we have not been able to construct the synagogue. While we have been postponing the project, we have been amassing a great number of beautiful and significant items from congregations that are no longer with us as physical entities. Now that we clearly see and feel the need, we lack the funds. The opportunity to preserve Jewish treasures and create a lasting tribute to the struggle that this community has waged for its existence would be a beautiful merger of the past, present and future. The Jacobs Camp's mere existence makes such a statement! In its grounds are building blocks of the future for not only the local Jewish community but the extended community. The foundation on which these building blocks rest is our ancestors whose energy moves us and to whose honor we should dedicate such a facility.

DAVID B. GRISHMAN
POST OFFICE BOX 427
JACKSON, MISSISSIPPI 39205

June 20, 1989

Mr. Brack Schloemer
Wilson & Schloemer
Certified Public Accountants
Post Office Box 4920
Jackson, Mississippi 39216

RE: The Museum of The Southern Jewish
Experience, Inc.

Dear Brack:

This will acknowledge receipt of your letter of June 13, 1989 concerning the above referenced matter. I have reviewed your letter carefully and you and I have further discussed it at length by telephone. The purpose of this letter is simply to let you know that I concur in the suggested approach described at page 2 of your letter. I would urge you, however, to speak with Dr. Julian and Mrs. Kathryn Wiener concerning this matter before implementing the suggested approach. You may also wish to make contact with Macy Hart one last time before proceeding.

I appreciate your thought and concern.

Best wishes.

Sincerely,


David B. Grishman

DBG:sj

cc: Dr. Julian and Mrs. Kathryn Wiener
Mr. Macy B. Hart

**W
&S**

616-
"Museum of So. Jew Exp."
Wilson & Schloemer

Certified Public Accountants

P. O. Box 4920 Jackson, MS 39216 (601) 366-1636

June 13, 1989

Mr. Macy B. Hart
c/o Henry S. Jacobs Camp
Utica, Mississippi 39175

Dear Macy:

I hope this memo serves to summarize the discussions we've had over the last few weeks and bring us closer to a decision on Museum accounting.

GOAL:

Distinguish the accounting of the Museum of the Southern Jewish Experience from that of the Henry S. Jacobs UAHC Camp.

Pertinent facts impacting your decision include the following:

- (A). Henry S. Jacobs UAHC Camp presently owns all of the assets located on the Utica camp site.
- (B). Plough money was given to build a debt free museum. In addition, money was budgeted for consulting to select appropriate items for display, public relations and other items in the nature of ongoing Museum operations.
- (C). The Museum's operations are to be conducted by a newly formed organization qualified by the IRS in February 1989 as a 501(c)(3) exempt from taxes. Donors to this organization can depend on obtaining charitable contribution deductions for their support.
- (D). There have been contributions to the Museum other than the Plough grant monies and significant fund raising activities are planned in the future.
- (E). It is the desire of Museum supporters that all of the money from contributions other than Plough be solely used for Museum operations and undiluted by administrative claims by UAHC.
- (F). The newly formed tax exempt Museum of the Southern Jewish Experience, Inc. is required to file returns with the IRS in years in which receipts exceed \$25,000. This requirement would begin at the point they began operating rather than from the time of their IRS approval.
- (G). Henry S. Jacobs Camp is required to have audited financial statements. It is desirable that the newly formed Museum of the Southern Jewish Experience be audited on a regular basis to maximize the confidence the potential contributors place in the organization's administration.

Mr. Macy Hart
June 13, 1989
Page 2

The problems suggested by these circumstances revolve around two basic questions:

Was the Plough money that was not expended for construction received by Jacobs Camp or by the newly created Museum of the Southern Jewish Experience?

Which organization properly earned the interest from grant money invested?

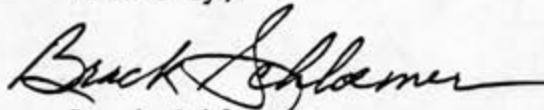
I suggest the most logical approach is as follows:

- OK 1034 6/19/89
- (A). All Plough money was received by Henry S. Jacobs UAHC Camp.
 - (B). The majority of the grant money was spent in construction of a building that is owned by the Camp.
 - (C). Other grant money was spent in budgeted categories to begin operation of the Museum.
 - (D). Investment earnings on bank deposits should be prorated between the Museum and the camp based on the amount of money on deposit originating with Plough and amounts from other private sources.
 - (E). Any Plough money including interest income earned that has not been expended can be transferred to the Museum of the Southern Jewish Experience, Inc. This transfer would represent a complete accounting for all Plough funds and would be in accordance with their intentions.

The above approach would avoid a delay in accounting for the Plough Grant Funds. It would minimize the accounting transactions of the Museum and simplify IRS filing requirements. It would properly match investment income with assets producing the income.

Let me know when we can get together to review these ideas.

Sincerely,


Brack Schloemer

BS:pjg

cc ✓ Mr. David Grishman
P. O. Box 427
Jackson, MS 39205

Dr. Julian and Mrs. Katherine Wiener
3858 Redbud Road
Jackson, MS 39211

February 11, 1987

12 Shevat 5747

Mr. Macy B. Hart, Director
 OAHC Jacobs Camp Institute
 Box T6528
 Jackson, MS 39236-0528

Dear Macy:

I assume that you have already heard by phone of the general responses to the Museum Project Proposal. I have reviewed the proposal in great detail and want to express my personal feelings to you.

It seems very clear to all of us that there is great interest in this project, not only in your own Jewish community but in the general community as well. Whether such interest can be translated into active support is a question to be determined. For the immediate future, my specific interests are as follows:

1/ The Facility: The Synagogue/Exhibit Area should be planned out and executed in accordance with the Plough Foundation donation as soon as is possible. As the facility will be part of the Jacobs Camp, this means getting the necessary Camp Committee and Board approvals quickly. I have asked Smitty to assist you in this area to insure the least possible complications. I am sure that a suitable facility can be completed with the funds available. I know that you will need to hold some monies back for appropriate program support.

2/ The Synagogue Trust Fund: I am most intrigued with what I consider to be a sacred trust that we have relative to congregations which cease their operations. To be the guardians of their cemeteries and artifacts is a task which we should attempt to undertake. To that end, I will be forming a national committee with input from yourself and your leadership. I have discovered that this is an area of concern not only for the South but for many congregations in various locations.

3/ The Expanded Project: HUC-JIR has Archives and a Museum. I do not feel that the Union is prepared to enter into an expanded Museum venture of the scope suggested in your proposal. I suggest that consultations be held with the College-Institute to see if they are interested. If so, we

Mr. Macy B. Hart
February 11, 1987
Page -2-

will go from there. If not, I understand that there are interested agencies in your area who might be willing to assist in Grant Proposals for such a project. There is no reason why these should not be pursued in the future once the facility is in place.

4/ Sacred Object Loan Program: As the Jacobs Synagogue/Museum becomes the repository of large quantities of Synagogue Sacred Objects and Art, a loan program to new congregations and havurot could be established through the facility.

There are some practical considerations. I know that the project, even within the limited scope, will require much of your time. Our Camp Directors have all had the responsibility of major development on the Camp properties. At times, some extra part time help was needed. I suggest that the same is true in this case. It might be necessary for you to have a rabbinic intern during the next year or so to help with the programmatic aspects outlined above. I believe that this can be done within the existing Grant structure. Macy, all of us know that the success of the Jacobs Camp has been related in large measure to your function as Camp Director. I do not want to jeopardize that. Your prime responsibility must be the Camp and its development. We will assist you in whatever way possible with the normal constraints of time and budget.

Please be in touch with Danny and Smitty as matters progress. Thanks for your vision and your dedication.

Warm regards,

Sincerely,

Alexander M. Schindler

cc: David Grishman, Esq. Box 427 39205
Rabbi Allan Smith
Rabbi Daniel Syme



2/4
ans/mm ✓

RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

January 22, 1990
25 Tevet 5750

TO: Allan B. Goldman, Esq. (VIA FAX)
Melvin Merians (BY MAIL)

a/ My earlier letter to Macy obviously crossed in the mail with the enclosed from B.J.

b/ I also spoke to B.J. on the telephone prior to receiving this communication via FAX.

This matter is to be on our agenda when we meet on February 4.

Regards.

Encl.

B.J. (JERRY) TANENBAUM, JR.

111 NORTH MAIN

P.O. BOX 669

DUMAS, ARKANSAS 71629

TELEPHONE: 501-889-4466

January 19, 1990

Rabbi Allan Smith
U.A.H.C.
838 Fifth Avenue
New York N.Y., 10021

Dear Allan:

I am writing this letter to you with a very heavy heart. I am deeply pained because, despite all of our intensive efforts, I can foresee a trauma involving the U.A.H.C., the Henry S. Jacobs Camp, and the Jacobs camp's patrons, that could be extremely detrimental to everyone.

Succintly, we all know of the continued negotiations and counter-negotiations regarding Macy Hart's executive salary contract, etc. I will not review the details of Macy's numerous conversations with you and Alex Schindler, nor will I try in this letter to reiterate the numerous conversations that involved me, you, Macy, other members of the Jacobs Camp Committee and others on the U.A.H.C. staff.

Let me begin, then, by only pointing out what is obvious to all of us. Macy is a dear and beloved friend and co-worker, who has a great personal magnetism which has endeared him to literally thousands of families in the Mid-South. Despite any reference to the well known fact that he has acted somewhat as a maverick within the U.A.H.C.'s camping system, he has, without a doubt, and of course, with the help of many others, both on the national and local lay and professional levels, established the Henry S. Jacobs Camp as the leading proponent of Reform Jewish continuity in the Mid-South. The Camp today functions in the role of not only a Youth Camp, and a year around Conference and Education Center, but also for various reasons that have evolved, it ties the members of the representative Congregations

intricately together, almost as a bonded communal entity.

The Museum has even added to that uniqueness so that the Jacobs Camp facility now has evolved even through the role of a communal center, to the repository of the Mid-South's Jewish traditions and heritages.

All of this you know, and all of this, plus much more, was beautifully expressed by Steve Orlansky in his recent letter to Alex Schindler. I have had subsequent conversations with Macy Hart and Steve Orlansky, as well as Mel Merians. It is so obvious to me that all of us are struggling for a solution. We are literally begging for a "way out". And, yet, we find ourselves mired in a problem because of the tangential and direct involvement of the Jacobs Camp with the NCCI system and its sister camps--camp directors, et al.

The very uniqueness of the Jacobs Camp, since its inception, has served the U.A.H.C. and its regional constituency well. Not only has it provided services and programs for its constituency, not dreamed of a short 25 years ago, but it has also helped develop a cadre of loyalty and leadership for the U.A.H.C.

Therefore, for all of these reasons, and for many more, not the least of which is the fact that Macy is damn good at what he does, it behooves us to exhaust every effort to maintain him in his position for as long as possible.

One further point, I would strongly suggest a meeting of all concerned parties as soon as possible. In the event Macy does meet with you, Alex, and/or others in New York, regarding this, or the museum, in the near future, I would certainly suggest that you include an invitation to the Chairman of the Jacobs Camp Committee and/or his representative, and the Chairman of the Museum Board and/or its representative. If a split becomes inevitable then at least someone, preferably the Jacobs Camp Chairman, should be involved in the meeting so that his understanding of the situation is first hand. Enough said!

Now, for some possible ideas to help us bridge this problem. Let me put forward a few compromise ideas with the clear understanding that I do it independently of any commitment by Macy Hart, the U.A.H.C., or the Jacobs Camp Committee, hoping that these ideas are practical or possible. But, just perhaps something about them, a combination of them, or some idea they may spark for someone who reads this letter, will enable us to reach a satisfactory solution. Here goes:

- (1) Let the U.A.H.C. agree, in writing to Macy, that they will give him salary increases over the next 3 years, including the current proposed increase, that will guarantee him at least \$70,000/annually during 1992.
- (2) Allow the Museum to pay the Jacobs Camp a fee for management, etc, which could be negotiated by some formula which would increase annually for 5 years, whereby a portion of this fee could be passed through to Macy Hart, thereby supplementing his salary. This fee could be significant enough so that in the event Macy was sacrificing any of his time to the detriment of the Camp activities, it would provide some additional money that would be in the Camp's budget that could be used to supplement or substitute for Macy's absence.
- (3) Allow the Jacobs Camp Committee, or a separate group of the Camp's (Macy's) supporters, and/or the Museum Committee, totally from outside the Camp's budget, to supplement Macy's income by the form of an annual honorarium.
- (4) Allow the Jacobs Camp Committee and/or the Museum Committee to, in some form, add to Macy's compensation package, either through a housing allowance or an annuity or to set aside money for his children's education, or make available to him an interest free loan, etc.
- (5) Allow the Museum Committee to pay an annual stipend to a separate entity, such as a Trust created for Macy's benefit. Again, based on the Museum's ability to pay, but with the understanding and knowledge that Macy would continue to work with the Jacobs Camp and the Museum in the same manner as now.
- (6) Taking any of the suggestions from the above paragraphs (1 through 4), allow the Camp Committee and/or the Museum Committee, from new and outside funds, to establish this

concept through the use of some alternative
as described in paragraph #5 above.

I pray that something I have said will give you some idea of a formula that could be utilized. You realize, as do I, that this is an important event for all of us. Therefore, whatever the final decision might be, may all of us be able to say that we did not neglect the importance of the occasion. Let all of us be able to say that individually and collectively, we tried in every way possible for an accord. Regardless of the final decision as to Macy's continued work, let an open record demonstrate this, so that both the Jacobs Camp and the U.A.M.C. will be winners.

With my very best to you, I am,

Most sincerely,


B.J. Tanenbaum, Jr.

BJT,Jr.:ctm

CC: Rabbi Alexander Schindler
Steve Orlansky
Mel Merians



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

TELECOPIER COVER LETTER

PLEASE DELIVER THE FOLLOWING PAGE(S) TO:

NAME: Allan S. Goldman, Esq.

LOCATION: _____

FAX NUMBER: 213-533-0764 or 1418

TOTAL NUMBER OF PAGES: 6 INCLUDING THIS COVER LETTER.

OUR FAX NUMBER IS (212) 517-7863

WE ARE SENDING FROM A FAX PHONE 20

If you do not receive all of the pages, please call our office number and the noted extension immediately. Thank you.

UAHC - (212) 249-0100 Extension: 210 or 211

DATE: 1/22

TIME: _____



BCC: ABG;MM;RMK;DBS

RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249 0100

January 18, 1990
21 Tevet 5750

Macy B. Hart, Director
UAHC Jacobs Camp Institute
Box 16528
Jackson, MS 39236-0528

Dear Macy:

It was nice chatting with you

As I told you, insofar as your present salary is concerned, I have determined that it should be \$63,500. per annum, retroactive to November 1, 1989. This represents a substantial increase over last year.

In this connection, you ought to know that we recently prevailed on our Camp Commission to align the salary review for our camp directors with that of all UAHC Executive staff. In other words, there will be still another review of your salary prior to and effective as of July 1, 1990.

As I told you also, we will have a meeting, now scheduled for 1:30 p.m., Tuesday, February 6 here at 838, to define the relationship between the Museum Corporation and the Jacobs Camp facility. I want you to be present at that time.

While we will focus on the inter-relationship between the two entities, it may be that our discussion will lead us to define the current directorship of the Jacobs Camp in a category different from other camps, thus allowing for a salary somewhat higher than the camp director norm. But even then, as I indicated to you, the total compensation package will have to be in line with the overall UAHC salary structure and supplemental compensation from outside sources will not be allowed.

I hope that what I said to you both on the phone and in this letter assures you of our regard for you and our appreciation of your worth.

Sincerely,

Alexander M. Schindler

cc: Steve D. Orlansky
B.J. Tanenbaum
Rabbi Allan Smith

Rabbi Alexander M. Schindler

Rabbi Allan Smith

January 16, 1990

Merrie Markowitz

MEETINGS ON UAHF JACOBS CAMP INSTITUTE

As you know, Merrie is calling parties involved to set up a meeting on Jacobs Camp. Once the date is firm and everyone involved available, I want to notify Macy and request his presence. I believe he should have a part in the discussion.

Please know that I had a long telephone conversation with Macy and he knows that the salary request is beyond us. We will not be discussing salary at the meeting with the larger group. I want to look into the modality of the Synagogue-Museum and its relationship to Jacobs Camp.



CAMP ACCOUNTS-SCHEDULE OF CHANGES IN
FUND BALANCES (EXCLUSIVE OF PLANT FUND)

YEAR ENDED JUNE 30, 1989

	Fund Balances (Deficit) June 30, 1988	Net Income (Loss) Unrestricted	Net Income (Loss) Restricted	Transfers for Fixed Asset Additions	Fund Balance Adjustments	Fund Balances (Deficit) June 30, 1989	Fund Balances (Deficit) June 30, 1989	
							Restricted	Unrestricted
UAHC Eisner Camp Institute for Living Judaism	\$(334,281)	\$ 21,423	\$ 3,591			\$(309,267)	\$ 8,149	\$(317,416)
UAHC Swig Camp Institute	126,532	57,707		\$(195,857)	\$ 15,266	3,648		3,648
The Joseph & Betty Harlan Camp	1,132,712	456,862		(219,368)		1,370,206		1,370,206
Myron S. Goldman Union Camp Institute-Zionsville, Indiana	145,878	72,199	8,252	(51,127)		175,202	50,964	124,238
The Raymond & Phillip N. Coleman UAHC Camp Institute	(406,771)	(37,186)		(22,458)		(466,415)		(466,415)
Henry S. Jacobs UAHC Camp Institute	(44,006)	(21,570)	52,782	(17,930)		(30,724)	(27,689)	(3,035)
Kutz Camp	(262,057)	2,561				(259,496)		(259,496)
Olin-Sang-Ruby Union Institute of the UAHC	781,094	(52,256)	77,025	(312,763)		493,100	471,970	21,130
Greene Family Camp			<u>\$141,650</u>	<u>\$(819,503)</u>	<u>\$ 15,266</u>	<u>\$ 976,254</u>	<u>\$503,394</u>	<u>\$472,860</u>
Total	<u>\$1,139,101</u>	<u>\$499,740</u>						

NOTE

The June 30, 1989 fund balances are stated as of October 31, 1988.

The financial statements of the other camps are based on audit reports as submitted by independent auditors selected by each camp's management.

CAMP ACCOUNTS-SCHEDULE OF CHANGES IN
FUND BALANCES (EXCLUSIVE OF PLANT FUND)

YEAR ENDED JUNE 30, 1989

	Amount Due UAHC			Notes Payable Banks			Debentures Notes Payable		
	10/87	10/88	10/89**	10/87	10/88	10/89**	10/87	10/88	10/89**
UAHC Eisner Camp Institute for Living Judaism	\$110,169	\$160,506	\$205,626	\$430,000	\$385,000(B)	\$360,000	\$145,000	\$145,000(A)	\$145,000
UAHC Swig Camp Institute	1,033	8,591	37,269		40,000(C)	-			
The Joseph & Betty Harlam Camp	(18,552)*	11,419	14,985						
Myron S. Goldman Union Camp Institute-Zionsville, Indiana	34,779	10,828	33,758						
The Raymond & Phillip N. Coleman UAHC Camp Institute	200,987	363,020	442,821	143,224	137,000(D)	111,000			
Henry S. Jacobs UAHC Camp Institute	-0-	-0-	10,844	217,000	166,811(E)	75,000			
Kutz Camp	338,300	288,634	271,722	11,599	8,433(F)	5,272			
Olin-Sang-Ruby Union Institute of the UAHC	13,269	-0-	32,647						
Greene Family Camp	104,256	97,389	109,785	-0-	35,000(G)	10,000			
	<u>\$784,241</u>	<u>\$940,387</u>	<u>\$1,159,457</u>	<u>\$801,823</u>	<u>\$772,246</u>	<u>\$561,872</u>	<u>\$145,000</u>	<u>\$145,000</u>	<u>\$145,000</u>
Total									

* An additional amount of \$266,788 was due Camp Harlam from the UAHC for a short term loan made to UAHC for the purchase of a computer. Loan repaid as of 6/30/88.

** Unaudited.

NOTES TO CAMP ACCOUNTS-SCHEDULE OF CHANGE IN
FUND BALANCES

(A) DEBENTURE NOTES PAYABLE

The debenture notes bear interest at 6% per annum and are callable five years from date of issue. The proceeds of such debentures have been used to finance the construction of the Kivie Kaplan Conference Center. Accordingly, the debentures have been recorded in the Plant Fund.

In 1980, the Camp established a voluntary debenture retirement account and commenced setting aside 5% of the principal amount of the debenture notes outstanding on an annual basis.

During the fiscal year ended October 31, 1988 \$5,835 of interest earned was reinvested and the balance in the money market account was \$55,412.

In order for this account to be fully funded, approximately \$7,000 should be contributed annually.

(B) NOTES PAYABLE-BANK

During 1985 pledges of \$150,000 were received by the U.A.H.C. on behalf of the Camp for use in the construction of a new swimming pool. Since these funds are to be received over five years, \$140,000 was borrowed from National Westminster Bank USA payable on demand with interest at 9½% per annum. This loan balance at October 31, 1988 was \$60,000.

During 1987 the Camp entered into a long term \$350,000 loan with National Westminster Bank USA. This loan has a variable rate of interest at ½% above prime and the balance at October 31, 1988 was \$325,000.

(C) LINE OF CREDIT

The institute has an unsecured line of credit with a commercial bank that permits up to \$50,000 to be borrowed at 2.5% above the bank's prime rate of interest. Borrowings under this loan are due by May 1, 1989. Borrowings under the agreement at October 31, 1988 totalled \$40,000. The loan is guaranteed by an affiliated organization.

(D) LONG TERM DEBT

Notes payable consist of:

	<u>1988</u>	<u>1987</u>
Note payable to bank bearing interest at 1% over the prime rate with monthly principal payments of \$3,000 plus interest through June 1, 1989, at which time the remaining balance is due. Secured by substantially all assets of the Camp-Institute.	\$137,000	\$140,000
Note payable to bank bearing interest at 17.64% with monthly payments of \$322 maturing on August 1988.	-	3,224
	137,000	143,224
Less: current portion	<u>137,000</u>	<u>27,224</u>
Long-term debt	<u>\$ -</u>	<u>\$116,000</u>

(E) NOTES AND MORTGAGES

The Plant Fund mortgage is the remaining construction loan obligation secured by building pledges and certain lands of the camp. The original line of credit is to be repaid from pledges over a five year period following completion of construction. Interest rates are to vary at one-half percent over the prime rate not to exceed $12\frac{1}{2}$ percent. At year end, the interest rate was 11 percent. Principal payments during the year were \$31,000 which exceeded that required by the loan agreement.

Balance payable	<u>\$40,000</u>
-----------------	-----------------

The Operations Fund note is an open note from a credit line established September 1, 1988 and due September 1, 1989, at 11.5%.

Balance payable	<u>\$43,311</u>
-----------------	-----------------

The sustaining Fund note is an open note dated August 28, 1987 and due February 10, 1989 at 11.5%.

Balance payable	<u>\$83,500</u>
-----------------	-----------------

(F) LONG TERM DEBT

A. The camp is indebted to NFTY in Israel for \$22,000, which is payable annually at the rate of \$15,000, without interest. In August 1987 a \$50,000 payment to UAHC was applied to the \$72,000 outstanding loan to NFTY in Israel. This payment will be applied towards the \$15,000 yearly obligation beginning in fiscal year ended October 31, 1987.

B. On June 16, 1987 Kutz Camp financed \$10,015 for the purchase of a 1986 Ford van. The monthly payment, including interest at 12% is \$263.61. The first payment was due July 15, 1987; and the final payment is due June 15, 1991.

(G) NOTES PAYABLE

The camp has a \$35,000.00 note payable to MBank of Waco, at $10\frac{1}{2}$ % interest, unsecured, payable on March 23, 1989, plus interest.

The camp has an open line of credit of \$50,000.00 with MBank of Waco, of which \$35,000.00 has been advanced to the camp. The remaining \$15,000.00 is still available to the camp as of October 31, 1988.

MEMORANDUM

From Rabbi Alexander M. Schindler
To Allan B. Goldman, Esq. & Melvin Merians
Copies
Subject

Date January 12, 1990

Smitty has a long-standing commitment for February 4th which cannot be broken. Thus, he cannot be here for the two meetings we had hoped to set attendant upon the meeting of our Executive Committee:

- a) On Camps Colemand and Eisner - together with Harry Wood and two representatives of the NCCI; and
- b) Re Jacobs - (Mel, Smitty and me)

Sorry.

Regards.



Rabbi Alexander Schindler

12/18/89

Rabbi Allan Smith

As you know, J. Eisner and Coleman were part of the discussion at our recent audit committee meeting.

Allan Goldman has just asked that arrangements be made to set up a meeting to discuss the two camps. This group should include Mel Merians, Allan Goldman, Harry Wood, you, Smitty, and me plus ^{Two} appropriate representatives of the NCCI.

*Called
w/ contact
all 4*

Please think of additional representatives who should be invited to this meeting. I would hope that it would be possible to arrange the meeting in connection with our forthcoming executive committee meeting in February - Harry is now a member of the executive committee.

I will be tied up at meetings immediately following ~~the~~ our own executive meeting on February 5th, perhaps we can arrange to meet sometime Sunday afternoon on February 4th. I leave the arrangements to you.



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249 0100

January 8, 1990
11 Tevet 5750

Mr. Macy B. Hart
Director
UAHC Jacobs Camp Institute
Box 16528
Jackson, MS 39236-0528

Dear Macy:

I know that I promised you an answer to your request before February 1st. However, we did agree that before I make my final judgment, you would get in touch with both Mel Merians, our Treasurer, and with Marshall Krolick, who heads our Committee on the "National Trust."

I met with Mel last night and he told me that you had not yet contacted him. Do you intend to meet with these people, or have you made some other judgments? Please let me know.

Sincerely,


Alexander M. Schindler

Allen:

the item I want to
dispens; handled, but
want to bring you up
to date

Xerox to
ABG 1/10

January 2, 1990

Allen

from The Tap Dance Kid
"William's Song"
Lyrics by Robert Lorick

Rabbi Alexander M. Schindler, President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, N.Y. 10021

Re: Macy B. Hart

Dear Rabbi Schindler:

On behalf of the lay leadership of the Henry S. Jacobs Camp, its Executive Committee, I hope that you have enjoyed a Happy Hanukkah, and wish you a happy and healthy secular New Year. The purpose of this letter, however, is not a particularly happy one; rather, it is to advise you of our Committee's great concern at the uncertainty of Macy Hart's continued service as director of our Camp.

As we understand the situation, Macy has become dissatisfied over the past several years with the insubstantial raises in his salary which have been granted by the Union. We understand that those raises have hardly kept pace with increases in the cost of living. As a result, Macy has now imposed two conditions upon his continuing in his present position beyond June 1, 1990: (1) an increase in his annual salary to \$70,000.00; and (2) approval of the concept of his being paid such additional compensation by the Museum of the Southern Jewish Experience as the separate board governing the Museum deems appropriate, in the event that the Museum becomes able to pay such a salary. We understand that Macy outlined those requirements to you during a meeting at the recent UAHC biennial in New Orleans, and that you agreed to give him a firm response no later than February 1, 1990.

Due to conflicts in the schedules of several of our members, our Executive Committee has not yet held its regular winter meeting, and consequently has not had an opportunity to formally discuss Macy's

Henry S. Jacobs Camp

Steven D. Orlansky
Chairman, Board of Directors

Macy B. Hart
Camp Director

Summer
Utica, Mississippi 39175
(601) 885-6042

Winter
P. O. Box 16528
Jackson, Mississippi 39236-0528
(601) 362-6357



Rabbi Alexander M. Schindler, President
Page Two
January 2, 1990

situation in such a setting. However, I have informally spoken with several members of the Committee and, on the basis of those discussions, can state with confidence that our Committee would strongly urge your favorable consideration of Macy's demands.

As you of course well know, the funds from which Macy's salary is paid are generated here in our region from the Camp's operations, although his paychecks are actually issued by the New York office, which is in turn reimbursed by the Camp. Thanks to the remarkable resurgence in Camp enrollment of last summer, which early enrollment figures indicate will be maintained for the summer of 1990, and an increase in off-season rental revenues, the Camp is easily able to absorb the additional expense that Macy's proposed salary would represent. More to the point, however, we are convinced that the requested salary is amply warranted by Macy's distinguished record of service and unique value to the Camp, and indeed to the entire Jewish community of the Deep South.

Your memorable keynote address at the dedication of the Museum in October reflected your recognition of the very special role that the Jacobs Camp has come to play in the lives of the sparse Jewish population of our region. Unlike other Union camps which serve much larger and less interdependent metropolitan congregations, our Camp has become more than a summer retreat at which our children learn and live the teachings of our faith. Through Macy's leadership, the Jacobs Camp has become the headquarters of a network of Jewish activity in the Deep South. It is certainly fair, if not incumbent upon us, to recognize that the Camp would not have achieved the stature it enjoys today if it had not been guided by the unique perspective of and commitment to southern Jewish life that Macy has brought to his work during the past twenty years.

I must tell you, Rabbi Schindler, that the members of our Executive Committee with whom I have spoken share with me a sense of frustration with the

problem now facing us. The Jacobs Camp has been financed, built, developed and nurtured by the efforts of countless residents of this region, whose interests our Committee is charged with representing. The operating funds out of which the Camp director's salary is paid are generated exclusively within this region. Yet, our Committee finds itself facing the prospect of losing the Camp's single most valuable resource, with its hands tied in its efforts to prevent that loss. We recognize, of course, the common wisdom that no individual is indispensable to the operation of an institution such as our Camp, and the fact that, sooner or later, the Jacobs Camp will have no choice but to learn to live without Macy Hart. However, while we accept the eventual inevitability of life without Macy, we are committed to taking every reasonable step within our power to postpone that day as long as possible. We find nothing unreasonable in Macy's current proposal.

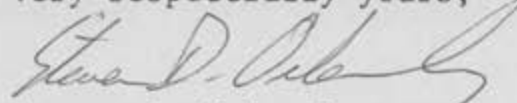
We know that your responsibilities go beyond the Jacobs Camp to all the Union camps and, indeed, the entire Union itself. I have heard the argument that the meeting of Macy's requirements would foster problems for the Union with other camp directors and Union personnel. Our Committee is in no position to comment upon appropriate compensation packages for other Union personnel. We can only report to you that we are convinced that the best interests of the Henry S. Jacobs Camp demand that Macy Hart be retained as its director. An organization as large and diverse as our Union must find a way to accommodate the varying interests of its component institutions.

Finally, we urge you to give this matter your immediate attention and to assure that the uncertainty of the status quo does not continue beyond February 1. With our Camp set to open for the summer in just more than five months, we are very concerned that the revitalized support that the Camp has seen during the past year will be jeopardized if this issue is not quickly resolved.

Rabbi Alexander M. Schindler, President
Page Four
January 2, 1990

I trust that you will feel free to contact me or any other representative of the Camp's lay leadership to discuss any aspect of this matter at your convenience. Thank you for your concern for and attention to the interests of the Jacobs Camp.

Very respectfully yours,



Steven D. Orlansky
Chairman

cc: Henry S. Jacobs Camp Executive Committee
Mr. B. J. Tanenbaum, Jr.
Rabbi Allan Smith
Rabbi Lawrence Jackofsky

MeM

Jacobs
Synagogue Mises

✓

January 16, 1990
19 Tevet 5750

Mr. James B. Jalenak
5260 Sycamore Grove Lane
Memphis, TN 38119 2242

Dear James:

Thank you for your letter. Please forgive me for making my response a brief one but, as you can imagine, I am constantly on the run.

Let me assure you of my full appreciation of camping generally and of Macy in particular, as well as the unique role that Camp Jacobs is playing in the entire area.

Unhappily, I, as well as the lay leaders of the Union who are involved in the budgetary process, have to make judgments that go beyond Camp Jacobs to all of the Union Camps and, indeed, to the entire structure of the Union itself. It is our responsibility to deal equitably with all of our staff members and, as you can well understand, there is a limit to the sums that are at our command. I hope you understand.

With warm regards, I am

Sincerely,

Alexander M. Schindler

JAMES B. JALENAK

5260 SYCAMORE GROVE LANE
MEMPHIS, TENNESSEE 38119-2242
(901) 767-7673

January 7, 1990

Rabbi Alexander M. Schindler
President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, N.Y. 10021

Dear Alex:

Two events this past week have motivated me to write. One is my receiving (as a member of the Jacobs Camp Executive Committee) a copy of Steve Orlansky's beautifully written letter to you about Macy Hart's situation. The other is a discussion I had with my daughters and their boy friends (all veterans of many years at Jacobs, as campers and staff members) on the occasion of their asking about the picture hanging in our hall of the 1956 group from NFTY Institute, in which both you and I appear. I wish to endorse everything Steve said and add a personal word on the subject.

There is no point in my telling you how important the camping movement is. I have heard you speak on that subject many times, and I know personally of your involvement in that movement since at least 1956. Nor do I have to tell you that Jacobs is a unique camp among our many fine camps - unique because it is so well run and its program is so meaningful, and especially unique because it is the focus for Reform Judaism in most of the region which it serves.

I think I am quite conversant with the way Jacobs Camp is operated under Macy's leadership. I attend as many meetings of the camp committee or executive committee as I can, spend a fair amount of time at camp working on fund raising and the like, and get regular reports from my two "spies" (my daughters). I feel as if I can say with great certainty that Macy works very hard every day for the camp and that it is remarkably well run (both from the program viewpoint and in terms of finances and maintenance). From my personal observations and reports I have received about other UAHC camps, I think I am safe in asserting that none can match Jacobs' performance.

I have also had some small involvement with the museum. I see the museum as a UAHC project, more than a Jacobs Camp project. I find it admirable that Macy had devoted the time and energy to the museum that he has, and I have seen no evidence that the camp has suffered one bit because of that.

I frankly am embarrassed that I have to write this letter. I am embarrassed that a competent professional in the field of community service has to negotiate his salary at all, but especially that those negotiations take place in a fish bowl. How can we ever attract competent people to Jewish communal service in that atmosphere? No private industry would stand for it. Perhaps that is why we are having so much difficulty attracting students for the rabbinate; I know the CCAR, through its dispute mediation program, salary surveys, and the like, is trying to change that situation. I think the Union needs to do likewise.

When a man does a good job, he should be rewarded. What Macy is seeking is, to my thinking, so reasonable that no reward is even included. I can't imagine that an executive who has done a first rate job, with unquestioned loyalty, for over twenty years, would be paid less than \$70,000 a year. Macy's other request, that he also be paid whatever the Museum board provides if and when it can, is also perfectly reasonable. We at Temple Israel are in the process of hiring a new Executive Director; it looks as if we can't find anyone competent for under \$75,000 a year. That is what competent people earn today; if we don't compete with jobs in other sectors, then we won't attract competent people. I think the days are over when we can expect those committed to Jewish communal service to take vows of poverty.

My final point is that many people in this area have spent a lot of time and resources for Jacobs Camp. Why? The only answer is that those people believe in Reform Judaism, they want their children and other children in the region to have the intensive Jewish experience the camp provides, and they are loyal to the UAHC. The Union tests that loyalty when setting the salary for the camp director is taken out of the hands of the people interested in the camp on a day to day basis - when those people are not even consulted.

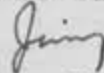
I know the UAHC has budget problems. I know that resources are scarce. Maybe the Union will have to drop or curtail less important programs in order to properly support the camps. Frankly, Reform Judaism in the United States will suffer

relatively little if we have no kibbutzim in Israel, if ARZA goes out of business, if the Religious Action Center shuts down. I fully support all of those institutions; and I would cry at their demise. But if we must allocate scarce resources, I for one would shut any one of those down immediately, if that is what it took to support and strengthen the camp movement.

I hope that you will lead the UAHC Board, when it meets, to quickly ratify Macy's reasonable requests and to affirm its full support for both the camping movement and local leadership of and participation in that movement. I hope this situation will trigger a genuinely renewed commitment to what I believe to be the single most important function of the UAHC.

Thanks very much for your taking the time to read this and your long standing commitment to the youth and camp programs.

Yours sincerely,



James B. Jalenak

JBj:ewp

cc: Steven D. Orlansky, Esq.
Rabbi Lawrence Jackowsky
Mr. Edward Green
Mrs. Jocelyn Rudner

P.S. I enclose a copy of a pamphlet we produced last spring for fund raising and recruitment, which you may not have seen. It is an example of local commitment to Jacobs Camp.

A Museum - Synagogue

To Preserve Our Past — To Insure Our Future

Julian & Kathryn Wiener
Project Co-Chairmen

Rabbi Murray Blackman
Rabbinic Advisor

PROJECT PROPOSAL:

Vicki Reikes Fox
Project Director

MASTER PLAN & SYNOPSIS

David B. Grishman
Chairman, Board of Directors
Henry S. Jacobs Camp

FEBRUARY 4, 1987

Macy B. Hart
Director
Henry S. Jacobs Camp

TABLE OF CONTENTS

	<u>Page</u>
I. MUSEUM OF THE SOUTHERN JEWISH EXPERIENCE	Pages 1-10
II. EXHIBITS	
A. Commitment From Plough Foundation Demonstrating Time Requirements	
B. Response of Camp Committee	
C. Letter From University of Mississippi Stating Interest and Offering Support of Project	
D. Letter From Miss. Dept. of Archives and History Inviting Museum To Host Regional Conferences	
E. Copy of Draft Of Donaldsonville, Louisiana Cemetery Plight	
F. Example of Survey Form Used In Initial Contact With Synagogues of South	
G. Demographic Survey	

MUSEUM OF THE SOUTHERN JEWISH EXPERIENCE

INTRODUCTION

The Museum of the Southern Jewish Experience will collect and preserve Jewish ceremonial art and artifacts which reflect a long and rich tradition of Jewish life in the Southern United States. The Museum will serve as a monument to Southern Jews, relate their contributions to both Jewish and Southern life in general, and impart their history and story to succeeding generations of Jews and non-Jews alike. Initial funding for the museum has been made available through a grant from the Plough Foundation of Memphis, Tennessee.

The Museum Project will serve in an umbrella capacity for the four state community now served by Henry S. Jacobs Camp. Conceptually, the Project will function as a major collector, educator, cultural center, and advocate for a number of Congregations that are now extinct or smaller Congregations which are facing sure demise in the coming decade.

The latter half of the twentieth century has witnessed significant population shifts throughout the South - more particularly, Southern Jews and many Jewish communities in small Southern towns are declining to the point of extinction. Over the past few years, many of these vanishing Jewish communities have given to the U.A.H.C. Henry S. Jacobs Camp many Jewish treasures, including Torahs, mantles, rimmonim, pulpit chairs, yads and stained glass windows.

There are several Congregations which face extinction in the next few years. In each of these communities there are wonderful treasures that the Camp is being asked to preserve. In more than one instance, there are entire synagogues for which the Camp is being asked to provide oversight. It is now evident that these objects form the foundation of a significant museum collection.

The Henry S. Jacobs Camp committee and director initially believed that the objects donated by the various communities would be utilized in a synagogue at the Camp. Moreover, a recent feasibility study and congregational survey indicate there is support and enthusiasm both within the Southern Jewish community and among museum professionals and academicians for the establishment of a major Jewish museum in the South.

JEWS OF THE SOUTH

The late 1800's and early 1900's witnessed a tremendous influx of Jews to the southern United States. Jewish communities grew up in towns such as Donaldsonville, Louisiana, Port Gibson,

Mississippi, and Helena, Arkansas. Much of the Jewish economic life and activity centered around "King Cotton" and agricultural trade along the Mississippi River.

Similar to other regions in America, Jewish peddlers from both Europe and the Northeast were instrumental in settling the South. The Jewish peddler who originally sold his wares from town to town, eventually opened a store in one locale and actively participated in his town's civic life. A one-time Jewish presence is still noticeable throughout Southern towns, as evidenced by Jewish names on shops and buildings on now-deserted downtown streets. There were also Jewish planters and scrap dealers, manufacturers, doctors, lawyers and other professionals who came to the South to seek a life style different than that offered by the crowded cities of the Atlantic seaboard or the ghettos of Eastern Europe.

Today the face of the South is changing dramatically. While Jewish communities in larger Southern cities like Memphis and New Orleans are experiencing vibrant growth and activity, many small towns which once had sizable Jewish populations, a rabbi, active youth groups, mens clubs, and sisterhoods cannot even gather a minyan for High Holy Day services. Young Jews do not return to their home towns after college; instead of running a family business, they now prefer to pursue careers and social life in larger cities and metropolitan areas, a scene now found common throughout America.

Once active synagogues in Southern communities such as Canton or Laurel, Mississippi, and Donaldsonville, Louisiana, have been stripped of their religious and historical contents and the buildings and land have been sold to the highest bidder. For example, the wooden-framed synagogue in Donaldsonville, Louisiana, is now an Ace Hardware store, hardly recognizable as a former synagogue; the unique synagogue in Port Gibson, Mississippi, with its Moorish, onion shaped dome and steeple, only recently has been bought by a non-Jew.

In some situations, former members of congregations have forwarded Jewish ceremonial and synagogue objects such as Torah breastplates, yads, mantles and stained glass to the U.A.H.C. Henry S. Jacobs camp for use and/or safekeeping. Though it was once thought that the objects donated to the Camp would be utilized to develop a community synagogue, it now has become apparent that these objects, with their historic and artistic significance, will constitute the core of the collection of the Museum of the Southern Jewish Experience.

THE MUSEUM PROJECT: TODAY AND TOMORROW

In the spring of 1986, the Plough Foundation of Memphis, Tennessee funded \$540,000 for a museum and synagogue center to house and exhibit the growing collection of Judaica and Southern Jewish memorabilia held by the Henry S. Jacobs Camp. The Museum will permanently display artifacts from the collection and will focus on the history of the Jews in Mississippi, Louisiana, Arkansas and West Tennessee. Narrative panels, labels, photographs and charts will complement religious and ceremonial artifacts and further elucidate the story of the Southern Jewish Experience.

The Museum will be housed in a building designed to function in its dual capacity as an exhibit center and synagogue on the grounds of the Henry S. Jacobs Camp. The building will provide for both permanent and changing exhibitions, exhibit preparation work spaces, and storage and office space. The synagogue will be incorporated into the exhibit center, designed to enhance the worship experience, and embellished with ritual objects from the collection. One can easily picture the emotional side of this physical building as continuing the vitality of now vanished communities with the celebration of Shabbat by present and untold numbers of future generations. What a magnificent way to epitomize the Jacobs Camp as a center of LIVING JUDAISM!

Utilizing funds from the Plough Foundation, a feasibility study has already been initiated. To date, the study has included a written survey of Jewish communities within the four state area and a trip throughout the region by the Director of the Jacobs Camp and the Museum Project Director.

The feasibility study has revealed the need for a Southern Jewish Museum as an umbrella far beyond the size and scope of the project as originally conceived and subsequently presented to the Plough Foundation. The study clearly demonstrates the need for the establishment of a major Jewish entity located in the South and to focus on the history of the region. During the initial stages of the feasibility study, numerous significant ritual objects have been uncovered. It has been demonstrated that many more communities than originally anticipated clearly fit into the parameters of the project; and members of Southern congregations have expressed their overwhelming support of the project and have demonstrated an interest in working towards its ultimate completion. Furthermore, personal conversations with Jews and non-Jews throughout the region have revealed that much of the knowledge about the southern Jewish experiences still lives in the minds and memories of individuals.

In view of the findings of the feasibility study, and the overwhelmingly enthusiastic response of Southern Jews and museum

professionals, plans need to be implemented immediately to expand the overall project into a full scale Jewish Museum. To this end, the Museum staff and volunteers must begin planning without further delay. Several key situations dictate to start of a critical race against time.

COLLECTION

The present collection of the Museum of the Southern Jewish Experience contains outstanding examples of Jewish ceremonial objects of European origin and synagogue architectural pieces, such as stained glass windows, Ner Tamid and American made pulpit furniture.

In addition to its present collection, the initial feasibility study has revealed that there are many fine pieces of Judaica still in use in small rural Southern Jewish communities. When these communities no longer have any Jews to sustain and maintain their synagogues and religious schools, the Museum will be the recipient of these objects to preserve the memory and history of the individuals and their once proud communities. The Museum will also seek out and collect objects which are no longer owned or used by Jews, many of which have been carelessly stored in attics and warehouses, or in antique and junk stores.

The Museum of the Southern Jewish Experience has already begun to catalogue and conserve its collection. The catalogue system used by the Museum is a national system for organizing and registering Jewish artifacts and is used by major Jewish museums throughout America. A catalogue of the collection will be invaluable to Jewish and non-Jewish museums and scholars throughout the world who will draw upon the collection for use in exhibitions and research concerning the Jews of the South.

Conservation, necessary for the restoration and maintenance of the artifacts, will be an integral part of the program and budget of the Museum. The proper conservation of the objects will ensure their continued existence for generations to come.

EXHIBITIONS

Objects from the Museum's collection will be utilized in a permanent exhibition devoted to recounting the history of Jews in the South. This facility will become the setting, or context, within which the ceremonial objects and Jewish artifacts will be placed. For instance, life sized photo panels depicting Mississippi River boat traffic might be the backdrop for an exhibit of objects from Natchez, Mississippi. An exhibit exploring Southern Jewish participation in the Civil War would include Civil War uniforms worn by Jewish soldiers, copies of letters written during the war, and Civil War prayer books.

Changing exhibitions, which will be on view for four to six months, will focus on narrower subject matters than the permanent exhibit. Changing exhibits will utilize objects from the Museum's storage, those borrowed from other collections and individuals throughout the country, as well as objects from travelling exhibitions prepared by other museums and galleries. Changing exhibits may include an exhibition on "Southern Synagogues," which will examine synagogue architecture in the deep South, or "Peddlers, Pine Trees and Phyllacteries," an exhibit highlighting the experience of the peddlers and shop keepers who settled rural Southern towns.

The Museum of the Southern Jewish Experience will serve as the center for ongoing programs and projects to the benefit of the Southern Jewish community. The permanent, changing and travelling exhibits will be available to educate and to help Southern Jews articulate their history and contributions as Jewish Southerners.

PROGRAMS AND PROJECTS

1. Travelling exhibitions, organized around themes of Southern Jewry, will circulate throughout the country. For synagogues, churches, museums, federations and community centers, the travelling exhibit will enhance the image of Southern Jewry, demonstrate the viability and significance of the Southern Jewish community and raise the conscience of Jews throughout the country to the establishment of the new museum. These travelling exhibitions will be an integral part of the Museum of the Southern Jewish Experience and its work.
2. Among the Museum's programs will be a series of weekend retreats for Jews throughout the South interested in learning about Southern Jewish history and Jewish art, and who are interested in becoming more deeply involved in the Museum. Guest lecturers for these seminars will include scholars of Southern Jewish history and Jewish museum professionals.
3. A grant is being sought to underwrite a photographic essay of Jewish sites in the South, especially those which are in danger of disappearing in the near future. Bill Aron has expressed a willingness and desire to be a participant.
4. "Coffee table" editions of photographs, letters and memoirs of Southern Jews, communities and characters are envisioned.
5. A grant will be sought to fund a Public Broadcasting System (PBS) television special on the development of the Museum and the Jews of the South.

6. Research provided by graduate students will enhance our ability to enter a community that no longer has a Jewish presence, and teach in the schools and civic clubs about the ethnicity of their once vibrant Jewish population. The highlights will be on the contributions made to the civic development.

7. The Museum of the Southern Jewish Experience will also coordinate a speakers' bureau which can provide knowledgeable people to present programs in synagogues, churches, public schools and organizations throughout the South on Jewish topics. The lectures will be illustrated by objects and artifacts from the Museum's collection.

COLLABORATION

The Museum of the Southern Jewish Experience will collaborate with other museums and institutions on exhibits, programs, projects and research, because the Museum will collect only artifacts and objects relating specifically to the "Southern Jewish" experience.

Many well-respected institutions, including those which have been collecting archival material for many years, already have expressed interest in collaborative projects. For example, the American Jewish Archives in Cincinnati has been helpful in supplying information concerning Southern Jewry. The Center for Southern Culture located on the campus of the University of Mississippi in Oxford, Mississippi has significant Jewish holdings in its collection and has produced programs and films on the Jewish experience in the South. The newly established Southern Jewish Archives of Tulane University in New Orleans, Louisiana already has indicated its support for the Museum of the Southern Jewish Experience and will make its collection available as an aid in researching the history of objects contained in the collection and exhibitions.

Southern museums and archives have demonstrated strong support for the Museum of the Southern Jewish Experience. The Mississippi Department of Archives and History has helped in the development and creation of the recent exhibit and book entitled "The Jews of Mississippi" by Leo and Evelyn Turitz. The Lauren Rodgers Museum in Laurel, Mississippi, the recipient of one of the Torah scrolls which belonged to the now extinct congregation of that town, has agreed to loan permanently the Torah to the Museum of the Southern Jewish Experience once it is established.

COMMUNITY INVOLVEMENT

Almost twenty years ago, the impetus to build a Jewish camp in Mississippi came from the Jews who lived within the region.

Now, two decades later, the leadership of this Jewish community is building on that original idea and further implementing its original mandate through the establishment of the Southern Jewish Museum.

Members of the Southern Jewish community have been involved in the project since its inception. At present, a Museum committee, is overseeing the creation and development of the project. The committee, chaired by two highly skilled and committed members of the community, is composed of a rabbinic advisor, Chairperson of the Henry S. Jacobs Camp Committee, a professional museum consultant and Director of the camp. The committee members' expertise is broad in range and scope given their involvement in the Jewish community, the arts and museums throughout the South.

It is anticipated that the Museum Committee will evolve into a Board of Governors of the Museum of the Southern Jewish Experience. The Board of Governors will approve the Museum's statement of purpose, constitution and operating policies. While the Board of Governors will not be responsible for the day-to-day operation of the Museum, it will be ultimately responsible for the Museum. For example, the Board of Governors will establish the authority of the director, educator, and various staff members; will approve the Museum's budget; will evaluate the Museum's progress; and will ensure that the Museum's mission is being met by its collecting policies and activities, public programming and day-to-day operating procedures. Moreover, the Board of Governors will be active in fund raising, building activities, publications and programming endeavors to insure the continued existence of the Museum.

STAFF AND VOLUNTEERS

The Museum of the Southern Jewish Experience will need a full staff to maintain its exhibits and collection and to realize its mission. The staff will consist of museum professionals who can undertake the tasks involved in the required functions of a Jewish museum, including curatorial responsibilities, conservation, exhibit preparation, research and education. Obviously, the staff will increase as the budget and breadth of activities and programs expands.

Volunteers will be an integral and important part of the Museum. In addition to the Board of Governors, many volunteer committees will be developed to carry out Museum activities. For instance, it is envisioned that a group of volunteers from an individual community will be responsible for collecting artifacts, historical data and oral histories to be used in an exhibit specifically about that community. Docents, or museum tour guides, will be trained to give gallery talks and tours of current exhibits to individual and group visitors.

RELATIONSHIP TO U.A.H.C. HENRY S. JACOBS CAMP

The Museum of the Southern Jewish Experience will initially operate under the auspices of the U.A.H.C. Henry S. Jacobs Camp. However, the Museum will have its own identity, facility, budget and agenda, much as museums within colleges and universities operate as separate entities within the museum community but under the larger structure of the institution. Most importantly, the Museum will have its own professional staff to attend to the very specific needs of a museum and its collection and function.

PERPETUAL CARE TRUST FUND

The initial feasibility study has uncovered towns with synagogue buildings and Jewish cemeteries without a Jewish population to care for them. Unfortunately there will be many more communities facing the same circumstances in the near future. While many of the Jewish communities already have arranged for the perpetual care of cemeteries with the funds remaining in their Temple treasuries or through donations, it has been at a very high administrative cost. In addition, there are many places without the necessary funds to maintain these sites. For example, in the state of Mississippi alone, three totally abandoned and overgrown Jewish cemeteries have been discovered which do not have any funds to provide and care for them.

A Perpetual Care Trust Fund, headed by trustees and a committee of Southern Jews, should be established under the auspices of the Museum of the Southern Jewish Experience. The Fund could be utilized to maintain and care for the synagogues and cemeteries in abandoned communities throughout Mississippi, Louisiana, Arkansas and Western Tennessee. It is anticipated that the Trust Fund and the Museum would become the beneficiaries of the monies and objects from extinct Jewish communities. In turn the Museum and Trust Fund could administer and oversee the perpetual care of the grave sites, cemeteries and buildings.

THE FUTURE OF THE MUSEUM

The Museum of the Southern Jewish Experience faces many challenges during the next few years: collecting, cataloging and storing objects, collaborating with other museums and institutions, gaining accreditation from the American Association of Museums, establishing permanent endowments, and creating and maintaining exhibits in its own Museum building.

The success of the Museum will have a profound impact on the Jews of the South, as well as Jewish communities throughout the

country. The Museum will collect and preserve the history of the Southern Jewish community, which will benefit present and future generations of Jews and non-Jews alike. Moreover, the accomplishments of the Museum will serve as a model to other regions throughout the United States which confront shifting Jewish populations and its effects on small Jewish communities.

Support for the Museum of the Southern Jewish Community must come from all corners of American life -- Jewish and non-Jewish, inside and outside the geographical bounds of the Southern United States. Of course, the dedication and commitment of Jews in the South who have initiated and supported the Museum guarantee that it will prosper and stand at the center of Southern Jewish life.

IMMEDIATE ACTION

1. The creation of the position of Chairman of the Board of Directors of the museum committee who will then appoint membership from the community at large. This committee will then embark on the creation of the workings of the museum.
2. The creation of a non-profit corporation separate and apart from Henry S. Jacobs Camp to comply with Internal Revenue Service rules and regulations to insure income tax deductability of contributions.
3. The creation of a model "Last Will and Testament" for the orderly transfer of Jewish artifacts to the Museum and Perpetual Care Trust Fund.
4. The creation of a new position at the Henry S. Jacobs Camp to allow its current director to:
 - a. Hire an Assistant Camp director to oversee daily operations of the Camp under the supervision of the Director.
 - b. Freedom to travel now during this critical stage of development to the many towns and communities that are facing imminent demise.
 - c. Elevate the current project director from a part time status to that of full time through the museum/camp. The part time salary is already in existence.

The administrative costs built into the original Plough grant must be committed to the project either as an outright grant or as a loan tied to no immediate payback. The reasons are obvious. The current director of Henry S. Jacobs Camp has no funds in the Camp budget either for travel or fund raising. Neither does he have a commitment from the Camp Committee to allow neglect of his full time responsibilities and duties as

Camp director. The development of this project will consume a significant amount of time in the formative stages and must be done properly to assure a smooth creation for success and maximum impact.

The President of the U.A.H.C. must embrace this project and discuss this along with other major visionary works of the U.A.H.C. His endorsement, as well as his involvement, will insure recognition and acceptance as the major project it is.

The Museum and its committee as an entity will embark on fund raising activities. With the first gift already in hand we are told by many who are involved in the search for monies that we have an excellent opportunity to raise substantial funds. This effort must be well planned and undertaken so as not to lose the momentum initialed with the first major gift.

Our steering committee has continually stated that it will not move forward until direction or permission from the U.A.H.C. is provided. We must move forward immediately. Laurel, Mississippi, with its one remaining 81 year old Jewish man, is just one example of the raison d'etre.

PLOUGH FOUNDATION
P.O. Box 11087 • Memphis, TN 38111-0087

June 24, 1986

Mr. Macy B. Hart
Camp Director
Box C
Union of American Hebrew Congregations
Henry S. Jacobs Camp for Living Judaism
Utica, Mississippi 39175

Dear Macy:

This letter is to confirm the favorable action of the Board of Trustees of the Plough Foundation in approving the grant of \$539,220. This represents the amount of your grant request to fund construction costs and related items of expense earlier presented as "Plan A" covering a synagogue-museum to be located at the Henry S. Jacobs Camp near Utica, Mississippi. The grant was made subject to the following conditions:

1. Construction advances will be made over a three year period commencing in 1986 and with the final payment due in 1988, as the funds are required.
2. There is to be no family name associated with the building or appearing thereon at any time.
3. It is understood that there will not be a mortgage placed on the building as long as the present owners maintain title to the property.
4. After final bids have been received and accepted, representatives of the Plough Foundation will have an opportunity to approve the plans before construction contracts are finalized.
5. The maximum amount of funds to be provided, \$539,220, is to include installation of a pullman kitchen system.
6. It is understood that the building will be completed no later than June 30, 1988 unless a nominal extension of time is granted by the donor.
7. As funds are advanced, a report will be forwarded each calendar quarter reflecting the receipts along with the disbursements of the funds provided.

Mr. Macy Hart
June 24, 1986
Page Two

8. The grant of \$539,220 is intended to fund the total amount as presented in your grant request covering "Plan A" and represents the maximum amount payable and includes "Miscellaneous for contingencies" of \$25,000. It is understood that any amount incurred in excess of \$539,220 will not be included as the commitment of the Plough Foundation, but will be the responsibility of the Union of American Hebrew Congregations or the Henry S. Jacobs Camp for Living Judaism which by acceptance of this grant guarantees the completion of the project.

We will be communicating with you from time to time with respect to providing the funds as building costs and related expenses become payable. It will be appreciated if you will kindly sign a copy of this letter and return to the writer for our files.

Since you are having your board meetings this weekend, should any question arise with respect to this letter, I will be pleased if you wish to telephone me at home. The number is 901-683-3365.

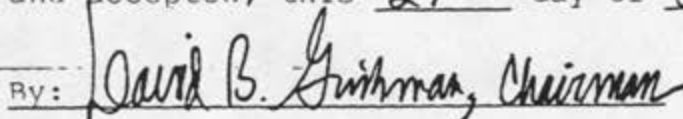
Cordially,



B. R. Haltom
Chief Operating Officer

The foregoing terms and conditions are agreed to and accepted, this 29th day of June, 1986.

By:



David B. Githman, Chairman

Give us the strength to be gentle
the wisdom to be confused
the right to be wrong on occasion
the sense to know when to lose.
Give us the time to be patient
the courage to be afraid.
Give us the eyes of children again
to see the world - a different world -
a world that can still be made.

from **The Tap Dance Kid**
"William's Song"
Lyrics by Robert Lorick

August 6, 1986

Henry S. Jacobs Camp

Macy B. Hart
Camp Director

David B. Grishman
Chairman, Board of Directors

Summer
Utica, Mississippi 39175
(601) 885-6042

Winter
P. O. Box 16528
Jackson, Mississippi 39236-0528
(601) 362-6357

Plough Foundation
P. O. Box 11087
Memphis, Tennessee 38111-0087

ATTENTION: Mr. B. R. Haltom, Chief Operating Officer

RE: Grant to Henry S. Jacobs Camp

Dear Mr. Haltom:

Enclosed herewith is a duly executed copy of your letter dated June 24, 1986 addressed to Macy B. Hart as Camp Director for Henry S. Jacobs Camp, Utica, Mississippi.

On behalf of Henry S. Jacobs Camp and the members of the Camp Committee, I want to thank the Plough Foundation for its generosity in approving the grant of \$539,220 to the Camp to fund construction costs and related items of expense for the synagogue-museum-repository to be located at the Camp. The impact this structure when completed will have on the Jewish community of the deep south will be immeasurable and will be felt for many years and generations to come. The thoughtfulness of the representatives of the Plough Foundation is greatly appreciated. Please convey our heartfelt thanks to each of them.

We will look forward to working with you or another designated representative of the Plough Foundation in pursuing the completion of this project.

Sincerely,


David B. Grishman, Chairman

DBG:sj
enclosure
cc: Mr. Macy B. Hart ✓



PLOUGH FOUNDATION
P.O. Box 11087 • Memphis, TN 38111-0087

June 24, 1986

Henry S.

Mr. Macy B. Hart
Camp Director
Box C
Union of American Hebrew Congregations
Henry S. Jacobs Camp for Living Judaism
Utica, Mississippi 39175

Dear Macy:

This letter is to confirm the favorable action of the Board of Trustees of the Plough Foundation in approving the grant of \$539,220. This represents the amount of your grant request to fund construction costs and related items of expense earlier presented as "Plan A" covering a synagogue-museum to be located at the Henry S. Jacobs Camp near Utica, Mississippi. The grant was made subject to the following conditions:

1. Construction advances will be made over a three year period commencing in 1986 and with the final payment due in 1988, as the funds are required.
2. There is to be no family name associated with the building or appearing thereon at any time.
3. It is understood that there will not be a mortgage placed on the building as long as the present owners maintain title to the property.
4. After final bids have been received and accepted, representatives of the Plough Foundation will have an opportunity to approve the plans before construction contracts are finalized.
5. The maximum amount of funds to be provided, \$539,220, is to include installation of a pullman kitchen system.
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7. As funds are advanced, a report will be forwarded each calendar quarter reflecting the receipts along with the disbursements of the funds provided.

Mr. Macy Hart
June 24, 1986
Page Two

8. The grant of \$539,220 is intended to fund the total amount as presented in your grant request covering "Plan A" and represents the maximum amount payable and includes "Miscellaneous for contingencies" of \$25,000. It is understood that any amount incurred in excess of \$539,220 will not be included as the commitment of the Plough Foundation, but will be the responsibility of the Union of American Hebrew Congregations or the Henry S. Jacobs Camp for Living Judaism which by acceptance of this grant guarantees the completion of the project.

We will be communicating with you from time to time with respect to providing the funds as building costs and related expenses become payable. It will be appreciated if you will kindly sign a copy of this letter and return to the writer for our files.

Since you are having your board meetings this weekend, should any question arise with respect to this letter, I will be pleased if you wish to telephone me at home. The number is 901-683-3365.

Cordially,



B. R. Haltom
Chief Operating Officer

The foregoing terms and conditions are agreed to and accepted, this 29th day of June, 1986.

By: David B. Guithman, Chairman



The University of Mississippi

Center for the Study of Southern Culture
University, MS 38677
(601) 232-5993

January 12, 1987

Macy B. Hart, Director
Henry S. Jacobs Camp
P.O. Box 16528
Jackson, MS 39236

Dear Macy,

It was a special pleasure to see you at the Jacobs Camp this past month. I was very pleased with the discussions we had and look forward to meeting with you here at the Center.

As I indicated, we would very much like to develop a long-term relationship with you and your project on southern Jews. In our study of the American South we are well aware of the major contributions of Jewish families. Our forthcoming Encyclopedia of Southern Culture features entries on southern Jews by scholars such as Eli Evans.

We are also developing a major film on Ludwig Lewisohn who was one of the few Jewish novelists from the South. Born in Charleston, Lewisohn became a leader of the Zionist cause and corresponded with Freud, Einstein, and other intellectuals during the early part of this century. One of Lewisohn's relatives, Walter Lewisohn, has made major gifts of films, books, and paintings to our center. The enclosed copy of our SOUTHERN REGISTER includes a feature on Walter and his wife, Florence.

I would like to outline resources which our Center and the University might provide should you choose to work with us in developing an Archive of Southern Jewish Culture. We currently have internationally recognized programs on the American South which include archives, conferences, publications, research, and teaching components. Each of these areas has an obvious relationship to the study and preservation of southern Jewish culture.

We also have extensive media facilities at the University which could be used to develop films, videotapes, slides and other materials for public dissemination. As a filmmaker, I would be especially interested in working with you on such projects.

macy hart
page 2

I would like to stress the fundraising potential a relationship with our Center and the University would offer your project. Since its creation in 1977, the Center has raised just under four million dollars in non-state support. Much of this support was for projects which were developed by individuals such as yourself who felt the Center was the appropriate base to develop their efforts.

Should you decide to work with us, we would assist in developing proposals, and I would personally travel with you to make presentations before foundations. We also have prominent Jewish alumni who have expressed an interest in supporting projects on southern Jewish culture at the University.

Our discussions and my visit with you at the Jacobs Camp make it increasingly clear that our respective institutions can develop a symbiotic relationship in which we will both benefit. We can assist you in developing conferences and public exhibits on at your museum, and we will develop research archives and courses on southern Jewish culture. Our Center and the history department cosponsor an annual symposium on southern history, and we might consider highlighting this project through a symposium focused on the theme of southern Jewish history. As with earlier symposia, the edited proceedings would be published and could serve as a basic text for courses on southern Jewish culture.

These are preliminary thoughts which we can discuss further during your visit on January 12th. I look forward to seeing you then and deeply appreciate your interest in our program.

Sincerely,



William Ferris
Director

cc: Chancellor et.al.
Ann Abadie
Don Fruge
Catherine and Julian Weiner
Bob Haws



STATE HISTORICAL MUSEUM
OLD CAPITOL RESTORATION
MISSISSIPPI DEPARTMENT OF ARCHIVES AND HISTORY
BOX 571
JACKSON, MISSISSIPPI 39205-0571

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DIRECTOR

December 31, 1986

Mr. Macy B. Hart, Director
Henry S. Jacobs Camp
P.O. Box 16528
Jackson, MS 39236-0528

Dear Macy:

I hope plans for the Jewish History Museum are moving swiftly and successfully. I know that it will be a facility that Mississippi will be extremely proud of. An idea has occurred to me that I would like for you to consider.

I think your museum, its setting, and its development, would be of great interest to the museum profession. Would you be interested in hosting the 1990 or 1991 annual meeting of the Southeastern Museums Conference?

Approximately 300 attend the four-day meeting. The cost of the registration should cover all of the expenses that you would have (exclusive of your staff time). Lodging is charged separately to each participant. The SEMC program committee always arranges a high-caliber program of professional interest and a local arrangements committee assists the host.

Normally the group meets in a city that can offer tours of several museums. We can arrange bus trips to Jackson, Vicksburg and Natchez to accomplish that. Normally the entertainment is "city" entertainment: drinks and hors d'oeuvres and musical groups. I think many wonderful entertainments could be devised at your camp, including some sports activities and outdoor cooking. There may be logistical problems that I have not considered.

If you are at all interested in this possibility, I would love to come down and talk to you about it. A formal invitation would need to be extended at the 1987 meeting which will be in Virginia in September and then the in-coming president would probably make a visit.



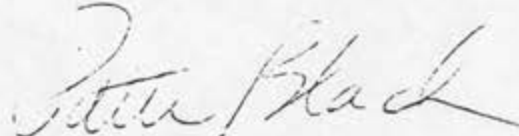
Accredited by the American Association of Museums

Mr. Macy B. Hart
Page 2
December 31, 1986

If you are too swamped to think about this yet, I will understand and bring it up again later.

Let me know what's going on down there.

Sincerely yours,

A handwritten signature in cursive script, reading "Patti Carr Black". The signature is fluid and elegant, with a large initial "P" and a long, sweeping underline.

Patti Carr Black, Director
State Historical Museum

PCB/dm
cc: Elbert Hilliard
Mary Lohrenz

ROUGH DRAFT

PROPOSAL TO PRESERVE
THE JEWISH CEMETERY
DONALDSONVILLE, LA.

HENRY S. ...

THE JEWISH ENDOWMENT FOUNDATION WOULD ESTABLISH
A PHILANTHROPIC FUND WHICH WOULD BE USED EXCLUSIVELY TO
MAINTAIN AND PRESERVE THE JEWISH CEMETERY IN DONALDSONVILLE,
LA.

THE FUND WOULD BE MANAGED BY THE NEW ORLEANS
RABBINICAL COUNCIL IN CONSULTATION WITH HEBREW REST CEMETERY
ASSN.

ANNUALLY, THE RABBINICAL COUNCIL WOULD TAKE ALL
MEMBERS OF THE 7TH OR 8TH GRADES OF ALL RELIGIOUS SCHOOLS
TO DONALDSONVILLE, FOR A ONE-DAY TRIP. THE PURPOSE OF THE
VISIT IS TO HAVE THE KIDS HELP CLEAN AND MAINTAIN THE CEMETERY,
LET THEM SEE THE CEMETERY AND LEARN ABOUT A SMALL JEWISH
COMMUNITY, AND GIVE THEM IDEAS AS TO THE JEWISH VALUES AND
RESPONSIBILITIES. ANNUALLY, THE CEMETERY WOULD BE RECONSECRATED.

ON THE TRIP, THERE WILL BE AT LEAST ONE RABBI,
AND SOME PARENTS AS CHAPERONES. TWO HOURS WOULD BE SPENT
CLEANING AND MAINTAINING THE CEMETERY. THEN LUNCH, AND A
TALK BY SOMEONE ABOUT:

1. The history of the Donaldsonville Jewish
community
2. The history of the Jews of Louisiana
3. History of N.O. Jewry and the N.O. Jewish
organizations
4. Other outstanding events in Jewish history

in Louisiana such as:

- a. Sicily Island project
- b. West Indies Jews bringing sugar cane to Louisiana
- c. Judah Touro
- d. Etcetera

THE RABBINICAL COUNCIL SHOULD PREPARE A BOOKLET TO USE AT THIS TALK AND IT COULD BE DISTRIBUTED TO EACH CHILD TO TAKE HOME.

THE FUND WOULD REQUIRE CAPITAL IN THE AMOUNT OF \$30,000.00. THE INCOME ON THIS ENDOWMENT WILL BE USED AS FOLLOWS:

- 75% of income for upkeep and maintenance
- 15% of income to increase endowment
- 10% of income to JEF for expenses

THE DRIVE TO SECURE THE \$30,000.00 WOULD BE A JOINT EFFORT OF THE JEF, THE RABBINICAL COUNCIL, AND HEBREW REST CEMETERY ASSN. WE WOULD ASK HEBREW REST CEMETERY ASSN. TO DONATE \$12,000.00. RAISE \$12,000.00 FROM LOCAL SOLICITATIONS OF INDIVIDUALS AND JEWISH ORGANIZATIONS (MEN'S CLUB, SISTERHOODS, COUNCIL, HADASSAH, YOUTH GROUPS, ETC.) IN AMOUNTS OF \$250.00, \$500.00, AND \$1,000.00 GIFTS. THERE IS AN INDIVIDUAL IN DONALDSONVILLE WHO HAS AGREED TO GIVE \$6,000.00 IF OTHER MONIES ARE RAISED.

MUSEUM SURVEY

Community _____

President _____

Address _____

_____ City _____ State _____ Zip _____

Phone (____) _____ (____) _____
Business Home

No. of members in Synagogue _____
Adults Children

Highest Temple membership ever _____

Population of City _____

Do you have rabbinic services? _____

If so, describe (full time, etc.) _____

If no, please complete the next 3 blanks

When did you last have a rabbi? _____

How often do you have services? _____

Who conducts them? _____

How many people attend services on a regular basis? _____

Do you own a building? _____

If no, where are the services held? _____

If yes, when was it built? _____

Are there any stained glass windows? _____

If yes, please describe _____

Are there any photographs available? _____

How many Torahs does your synagogue have? _____

Is the ark a permanent part of the sanctuary? _____

Are there any other Jewish artifacts which belong to the congregation such as:

<input type="checkbox"/> Ner Tamid	<input type="checkbox"/> Torah Binders	<input type="checkbox"/> Spice Box
<input type="checkbox"/> Candlesticks	<input type="checkbox"/> Torah Breastplate	<input type="checkbox"/> Murals
<input type="checkbox"/> Ark	<input type="checkbox"/> Kiddush Cups	<input type="checkbox"/> Paintings
<input type="checkbox"/> Mezuzah	<input type="checkbox"/> Yad (Torah Pointer)	
<input type="checkbox"/> Other _____		

Are these objects still used by the congregation? _____

If not, where are they? _____

Would you be willing to have them displayed as part of the museum? _____

Is there a written history of your congregation? _____

If not, are there copies of news stories that contain historical data? _____

Is there someone in the congregation who knows the history of your congregation? _____

Are there scrapbooks and/or photographs of temple events? _____

Do you have a cemetery? _____

Is it documented? _____

Can you identify families for us who have left the area who were once prominent in your community who might have information, photographs or artifacts for the museum?

Please use this space for additional comments regarding your Jewish community and its history.

We appreciate your participation in this survey. Please return it in the envelope provided to:

Museum/Synagogue Project
P. O. Box 16528
Jackson, MS 39236-0528

CITY/CONGREGATION

FAMILY MEMBERSHIP

1969

1987

ARKANSAS:

Blytheville - Temple Israel	40	28
Eldorado	10* *	0
Fayetteville	0	40
Fort Smith - United Hebrew	56	40
Helena - Beth El	70	46
Hot Springs - House of Israel	150	64
Jonesboro - Temple Israel	36	23
Little Rock - B'Nai Israel	348	382
McGehee/Dumas - Meir Chayim Temple	28	20
Pine Bluff - Anshe Emeth	70	69

LOUISIANA:

Alexandria - Gemiluth Chassodim	178	161
Baton Rouge - B'Nai Israel	212	253
Baton Rouge - Liberal	84	158
Lafayette - Rodeph Sholom *	[44
Lafayette - Yeshurun Synagogue *	82 [35
Morgan City - Shaare Zedek *	[0
Lake Charles - Temple Sinai	55	83
Metairie - Gates of Prayer	400	575
Monroe - B'Nai Israel	189	156
New Iberia - Gates of Prayer	29	35
New Orleans - Temple Sinai	913	950
New Orleans - Touro Synagogue	750	707
Opelousas - Temple Emanuel *	[
Shreveport - B'Nai Zion	400	321

MISSISSIPPI:

Clarksdale - Beth Israel	100	58
Cleveland - Adath Israel	79	56
Columbus - B'Nai Israel	27	25
Greenville - Hebrew Union Congregation	169	138
Greenwood - Beth Israel	20	5
Hattiesburg - B'Nai Israel	27	68
Jackson - Beth Israel	138	232
Lexington - Beth El	15	13
Meridian - Beth Israel	100	44
Natchez - B'Nai Israel	60	29
Port Gibson - Gemiluth Chasadim	6* *	0
Rolling Fork		0
Vicksburg - Anshe Chesed	105	85

* were considered one congregation in 1969

** approximate

*Jacobs Camp
Synagogue / Museum*

December 2, 1986

Memo to: Rabbi Schindler

From : Smitty

Re: Macy Hart and Museum

I have read Macy's memo about the Museum and the need for full time staff. Macy also told me you will be meeting with him at the Board Meeting. There are a few issues which I believe to be important:

1. The UAHC must decide how far it wants this to go and whether in fact there really is the type potential concerning which Macy speaks.
2. Jacobs Camp is a 180 Camper Bed Facility, the smallest of the UAHC. This is not meant to put down anyone or the institution. The Camp has become a major educational facility for the deep south and has incredible lay support. However, to suggest that Macy needs two full time assistants is perverse. Build the new facility first, then let's see.
3. In terms of the facility, if it is on Camp property, it should be built under the directions and guidelines of the NCCI. I know that Macy does not like this. He always likes to work alone under his own guidelines. I think it would be a big mistake not to be very clear that this operation will be carefully supervised.

I just believe that this must be kept in proper perspective. I am in the office Wednesday Afternoon and Thursday Morning. I am picking up Mel and Harry Thursday PM and then am at Stouffers for the duration if you need me.

Give us the strength to be gentle
the wisdom to be confused
the right to be wrong on occasion
the sense to know when to lose
Give us the time to be patient
the courage to be afraid
Give us the eyes of children again
to see the world — a different world —
a world that can still be made.

from **The Tap Dance Kid**
"William's Song"
Lyrics by Robert Lorick

ce
November 21, 1986

FEDERAL EXPRESS

Rabbi Alexander Schindler
Rabbi Daniel Syme
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

RE: Museum of the Southern Jewish
Experience

Dear Alex and Danny:

This is a difficult letter to compose because there is so much to convey. We shall not attempt to capture in writing all that is necessary, but merely hit some essential and crucial points. The main issue is that we believe that an immediate meeting must be held to allow us sufficient time to make you aware of how magnificent this project has, or can, become.

When we were first notified that someone was interested in funding this museum, we advised that we were not ready to undertake a project of this magnitude. We were finishing a 15,000 square foot Activities Center for which we had raised over \$700,000 in pledges and cash. We had every detail on that building identified because we had had sufficient time to prepare and plan. Now that the Activities Center is complete, there are no mistakes, none of the "I wish we had thought of that" type problems, because simply we had thought of and planned for all possibilities.

Even though we protested that we were not ready for the current project, you insisted that we proceed anyway, because we had a chance for immediate funding. Hurriedly, we put together a package that, you remember, called for a 3,000 square foot building and a budget of \$190,000. You presented that to Jocelyn, and she expressed interest. We were then instructed to submit a real budget and floor plan. This time, we had six weeks to do it right, and we then submitted

**Henry S. Jacobs
Camp**

Macy B. Hart
Camp Director

David B. Grishman
Chairman, Board of Directors

Summer
Utica, Mississippi 39175
(601) 885-6042

Winter
P. O. Box 16528
Jackson, Mississippi 39236-0528
(601) 362-6357



Rabbi Alexander Schindler
Rabbi Daniel Syme
November 21, 1986
Page Two

a proposal for 8,000 square feet and \$540,000. The plan in itself is good, but it is way off in what it can be.

When we began, we had no idea that the project would become such a magnificent one. The reason that we are now seeing an outpouring of interest is simply because many of these small communities in the deep South are dying and are desperate to have their Jewish contributions and sentiments preserved. Macy travelled with our consultant for eleven days in October. Each day brought something phenomenal, and doors that were not even previously approached opened.

The scope of the museum has changed -- merely by the fact that there will be one! Presently, two universities are ready to publicize this project, and in fact, assist with additional funding. The State Department of Archives and History has already been a tremendous help and source of information. The American Jewish Archives is interested, as well. No one previously has helped plan for a community's demise. We are creating a model of a last will and testament for many small congregations. These are great treasure houses that are fading fast.

Here are some of the problems:

1. This is a major project in which you must become involved to comprehend the vast potential.
2. We need several full time staff members working on this project immediately. Our part time consultant needs to be on this job full time immediately.
3. Macy has been working on this project almost full time since September, but we have a Camp to operate. Is Macy going to be freed to head this project? Are you going to allow us to hire another assistant director to handle the Camp under his supervision?
4. Editorial staff from Reform Judaism should have already been here to prepare a feature article. We need publicity, and we need it properly coordinated. The article from Richard Cohen's office took far too long. Please do not say that we took too long to get pictures. We took three different sets of pictures and air expressed them each time they were asked for. We had a photographer at Camp all summer. He took a set of what was requested. After Camp was over, when we no longer had a photographer standing by, we were asked for something different, and so it went. The request

Rabbi Alexander Schindler
Rabbi Daniel Syme
November 21, 1986
Page Three

should have come to us in early June, after we had been given the grant.

5. This project can be one of the most innovative, impressive and important undertakings the UAHC has ever undertaken. It is not simply another Camp project that can be quickly thrown together. The possibilities of this being a major Jewish museum is real. We are only limited by our imagination. The implications for the orderly transition of small Jewish communities everywhere are vast.

6. We cannot move in any direction until you decide what you want. We are at a complete standstill. If we are to proceed with what we have, we can do that, but the project will fall far short of what it should be and must be. Time is of the essence!

7. Do we approach one of these universities and make a commitment to work with them only? Do we have the authority to make this decision on our own? Do we try to work with more than one? Are there others who want to share in what we are assembling?

8. Are you willing to approach other big givers for some help on this project?

9. Attached is a brief analysis of what the UAHC can offer and receive in return.

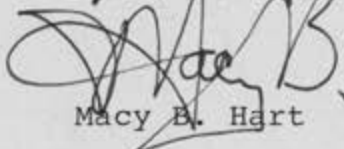
We believe that it is imperative that we meet face to face and bring you up-to-date. It is crucial that we get moving because the Plough Foundation wants a report as to how we are progressing.

We are willing to meet with you in New York, or certainly you are welcome to come South. We would love to have you visit. It will make you a believer in what is really here and what can be.

Sincerely,



David B. Grishman



Macy B. Hart

DBG:sj
enclosure

WHAT UAHC CAN OFFER THE MUSEUM PROJECT:

- *access to and assistance in acquisition of major funds
- *credibility for the project
- *standing within the national community
- *staff, equipment and resources, for example the publishing company
- *support and recognition for our project
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WHAT UAHC STANDS TO GAIN:

- *prestige
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from **The Tap Dance Kid**
"William's Song"
Lyrics by Robert Lorick

November 21, 1986

FEDERAL EXPRESS

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Rabbi Daniel Syme
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

RE: Museum of the Southern Jewish
Experience

Henry S. Jacobs Camp

Macy B. Hart
Camp Director

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Summer
Utica, Mississippi 39175
(601) 885-6042

Winter
P. O. Box 16528
Jackson, Mississippi 39236-0528
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MISSISSIPPI CAMPING ASSOCIATION

Rabbi Alexander Schindler
Rabbi Daniel Syme
November 21, 1986
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Rabbi Daniel Syme
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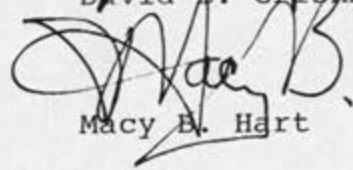
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Macy B. Hart

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- *credibility, respect and enhanced image



*Excellent
file*

RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

December 11, 1989
13 Kislev 5750

Mr. Melvin Merians
10 Bonnie Briar Lane
Larchmont, NY 10538

Dear Mel:

I know that Smitty sent you a copy of the full Synagogue-Museum file, most of which, incidentally, was in Edie's file cabinet. Thanks to her we have the records.

As you will see, Macy made his initial proposal in late November, 1986. We did meet with him at a Board meeting in Westchester County (I can't for the world of me remember who was there but I believe it was with Chuck Rothschild). At any rate, my letter of February 11, 1987 summarizes our discussion in this realm and sets the limit of his authority to move.

Warm regards.

Sincerely,

Alexander M. Schindler

cc: Allan B. Goldman, Esq.
Encl.

Synagogue Museum

February 11, 1987

12 Shevat 5747

Mr. Macy B. Hart, Director
UAHC Jacobs Camp Institute
Box T6528
Jackson, MS. 39236-0528

Dear Macy:

I assume that you have already heard by phone of the general responses to the Museum Project Proposal. I have reviewed the proposal in great detail and want to express my personal feelings to you.

It seems very clear to all of us that there is great interest in this project, not only in your own Jewish community but in the general community as well. Whether such interest can be translated into active support is a question to be determined. For the immediate future, my specific interests are as follows:

1/ The Facility: The Synagogue/Exhibit Area should be planned out and executed in accordance with the Plough Foundation donation as soon as is possible. As the facility will be part of the Jacobs Camp, this means getting the necessary Camp Committee and Board approvals quickly. I have asked Smitty to assist you in this area to insure the least possible complications. I am sure that a suitable facility can be completed with the funds available. I know that you will need to hold some monies back for appropriate program support.

2/ The Synagogue Trust Fund: I am most intrigued with what I consider to be a sacred trust that we have relative to congregations which cease their operations. To be the guardians of their cemeteries and artifacts is a task which we should attempt to undertake. To that end, I will be forming a national committee with input from yourself and your leadership. I have discovered that this is an area of concern not only for the South but for many congregations in various locations.

3/ The Expanded Project: HUC-JIR has Archives and a Museum. I do not feel that the Union is prepared to enter into an expanded Museum venture of the scope suggested in your proposal. I suggest that consultations be held with the College-Institute to see if they are interested. If so, we

Mr. Macy B. Hart
February 11, 1987
Page -2-

will go from there. If not, I understand that there are interested agencies in your area who might be willing to assist in Grant Proposals for such a project. There is no reason why these should not be pursued in the future once the facility is in place.

4. Sacred Object Loan Program: As the Jacobs Synagogue/Museum becomes the repository of large quantities of Synagogue Sacred Objects and Art, a loan program to new congregations and havurot could be established through the facility.

There are some practical considerations. I know that the project, even within the limited scope, will require much of your time. Our Camp Directors have all had the responsibility of major development on the Camp properties. At times, some extra part time help was needed. I suggest that the same is true in this case. It might be necessary for you to have a rabbinic intern during the next year or so to help with the programmatic aspects outlined above. I believe that this can be done within the existing Grant structure. Macy, all of us know that the success of the Jacobs Camp has been related in large measure to your function as Camp Director. I do not want to jeopardize that. Your prime responsibility must be the Camp and its development. We will assist you in whatever way possible with the normal constraints of time and budget.

Please be in touch with Danny and Smitty as matters progress. Thanks for your vision and your dedication.

Warm regards.

Sincerely,

Alexander M. Schindler

cc: David Grishman, Esq.
Rabbi Allan Smith
Rabbi Daniel Syme

Box 427 - 39205

KEEPING THE STORY ALIVE



MUSEUM OF THE SOUTHERN JEWISH EXPERIENCE

OUR STORY BEGINS ALMOST TWO CENTURIES AGO, WHEN THOUSANDS
OF EUROPEAN JEWS GATHERED THEIR MEAGER BELONGINGS AND RICH
RELIGIOUS TRADITIONS AND EMBARKED UPON A FORMIDABLE JOURNEY IN
SEARCH OF NEW OPPORTUNITIES IN THE NEW WORLD. CONFRONTED
WITH THE SWEATSHOPS AND SMOKESTACKS OF AMERICA'S INDUSTRIAL
NORTHEAST IN THE 19TH CENTURY, MANY OF THESE JEWISH FAMILIES
MIGRATED TO THE GREEN HILLS AND FERTILE BOTTOMLANDS OF THE
DEEP SOUTH. THEY FOUND WORK WHEREVER THEY COULD — ON
FARMS, IN SHOPS, OR AS PEDDLERS, BRINGING HARD-TO-FIND CLOTHING
AND HOUSEHOLD ITEMS TO REMOTE RURAL SETTLEMENTS. AS THEIR
LABORS BROUGHT THEM PROSPERITY, THEY SENT FOR THEIR RELATIVES
AND BECAME DEEPLY ROOTED IN THE SOUTHERN SOIL.

SUSTAINING THE FAITH

These Southern Jews established themselves as enthusiastic, dedicated citizens of their communities. Some Americanized their names — "Goldsmith," "Rosenzweig," and "Applebaum" were transformed into "Smith," "Rose," and "Apple." Their children grew up to become merchants, planters, and professionals. In towns and cities throughout the South, they built synagogues in which to keep their faith and nourish their heritage, and they established cemeteries to honor their dead. By choice of locale and lifestyle they were Southerners, but by religion and heritage they were Jews, courageous pioneers bringing the Jewish experience to the American South.



TIME TAKES ITS TOLL

Times change, populations shift, and our story continues. Generations of young Southerners — Jews among them — left their small hometowns for more promising careers in larger cities. While Jewish culture thrived in the metropolitan centers, Jewish congregations dwindled in the smaller communities, and historic rural synagogues which had once flourished as centers of worship and heritage were abandoned, their original architecture hardly recognizable, their initial purpose forgotten. Other places of worship were stripped of their religious and historic treasures. These beautiful artifacts, testaments to a pioneering Jewish presence in the South, were scattered among individuals, sold on the open market to the highest bidder, or lost altogether. In many small towns, the story of the southern Jewish experience survives only as a dusty relic or a cherished memory.

CHOOSING A DIRECTION

As we reach the present day, the story of the southern Jewish experience continues to unfold. At this point in our story, however, a choice of two directions confronts us. The first direction leads to the continued decline and eventual disappearance of identifiable Judaism in the small towns and rural areas of the American South. The second direction, on the other hand, can bring us to a celebration of this distinguished legacy and a renewed vitality in southern Jewish culture. Clearly, it is the second direction that we must choose — a direction which points unmistakably toward the Museum of the Southern Jewish Experience.



A LIVING TRIBUTE

The Museum of the Southern Jewish Experience will stand as both an enduring tribute to the past and a radiant beacon for the future. It will commemorate the history of Southern Jews by documenting their heritage and contributions and preserving their religious and historical artifacts. The Museum will also reach beyond its own walls to assist small rural congregations in the restoration and maintenance of synagogues and



cemeteries. And, through Museum programs of educational outreach, the depth and richness of Southern Jewish history and culture will come alive for Jew and non-Jew alike.

The Henry S. Jacobs Camp for Living Judaism, located just southwest of Jackson, Mississippi, offers a uniquely appropriate site for the Museum of the Southern Jewish Experience. Since its founding in 1970, members of disbanded congregations have entrusted Jacobs Camp with Torahs, breastplates, mantles, stained glass, and other relics of historic, cultural, and artistic significance. These items will form the Museum's core collection. They will be permanently displayed in a setting of narrative panels, graphics, and photographs relating the story of Judaism in the South.

To supplement the permanent collection, special displays will be mounted on a regular basis, featuring artifacts on loan to the Museum and items chosen from the Museum's collection. These displays will present more detailed studies of specific aspects of Southern Jewish culture — synagogue architecture in the South, or the experiences of early Jewish merchants, or Jewish participation in the Civil War or the Civil Rights era.

Finally — and, perhaps, most significantly — the Museum of the Southern Jewish Experience with its ornate tapestry of history and heritage will serve as a magnificent setting for an active, modern-day synagogue. Enhanced by decorative and religious objects from synagogues of the past, services within this synagogue will represent a compelling fusion of yesterday and tomorrow. While celebrating the Jewish community's ancestral struggle for existence, the synagogue will inspire today's southern Jewish congregations to keep that struggle alive as a legacy for generations yet to come.



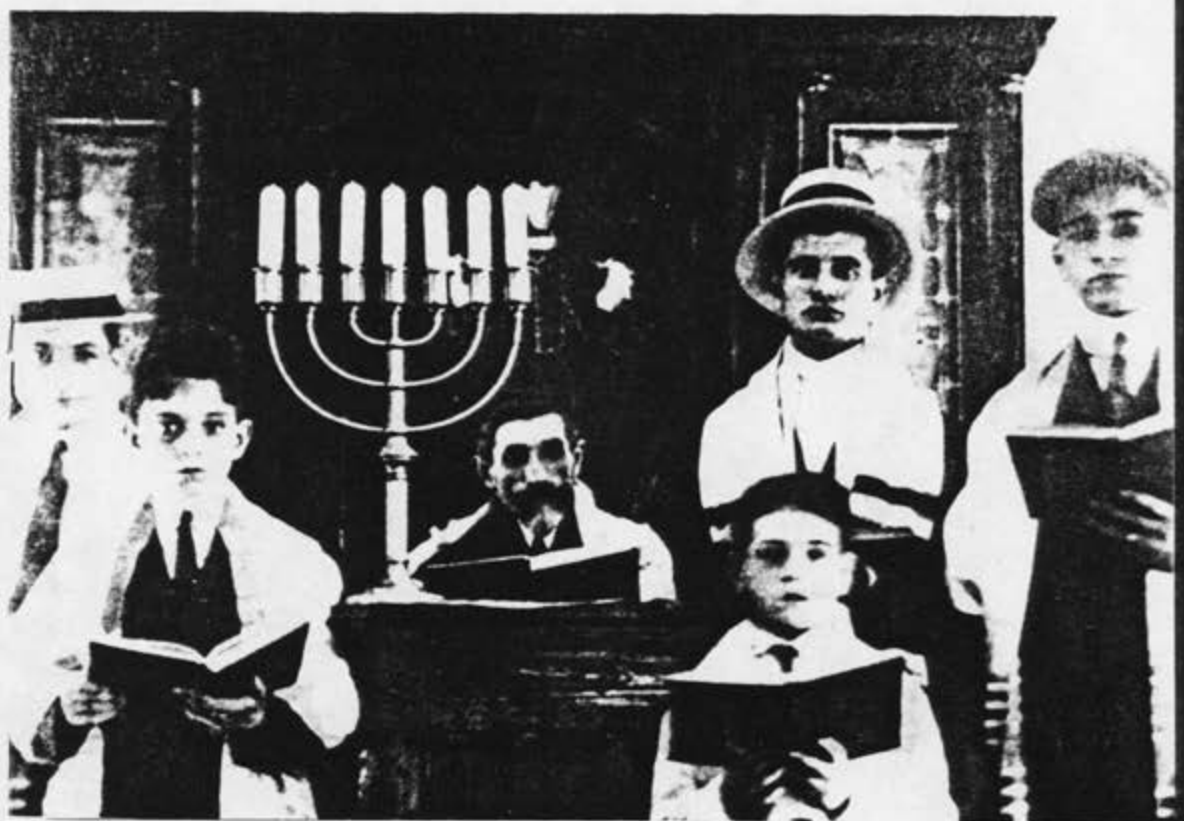
RACING AGAINST TIME

In 1986, the Plough Foundation of Memphis, Tennessee, granted more than \$500,000 for construction of a facility to house and exhibit the growing collection of Judaica and southern Jewish memorabilia currently in the custody of the Henry S. Jacobs Camp. Several fact-finding trips into a cluster of small communities, supported by the Plough grant, indicated the need for a southern Jewish museum which could also act as an umbrella organization, encouraging and supporting the preservation and revitalization of Jewish culture in the South.



The trips made it apparent — in no uncertain terms — that we are engaged in a race against time. Many objects of historical, religious, and artistic significance have been uncovered, but many others have been displaced over the years, scattered among various owners or held by small, endangered rural congregations. The study pointed out a number of formerly or presently active Jewish congregations which would benefit from the services of the proposed museum. Jewish landmarks throughout the southern states, unprotected and undocumented, face the inexorable onslaught of deterioration. Conversations with Jews and non-Jews throughout the area revealed that many details of the southern Jewish experience are currently documented only in the memories of a declining number of living individuals.

The Museum of the Southern Jewish Experience will reverse this deterioration of our heritage and culture. Religious objects will be collected, catalogued, and conserved. Jewish architecture will be photographed, and restoration efforts will be supported. Family photographs, correspondence, and memoirs will be compiled, edited, and published. These preservation efforts will be amplified through original research into Jewish contributions to the general southern culture. A speakers bureau and travelling exhibits will deliver authoritative presentations on southern Jewish heritage to academic and civic audiences, focusing on those areas in which there is no longer a significant Jewish presence.



ACCEPTING THE RESPONSIBILITY

Since its inception, the Museum project has been supported by members of Jewish communities throughout the South. The current Museum development committee is comprised of two highly qualified, dedicated, and active community members, a professional museum consultant, and a representative of Jacobs Camp. Once the Museum has been established, this planning group will evolve into a board of governors with responsibility for the Museum's constitution and policies of operation. A professional staff will carry out such curatorial duties as conservation of artifacts, exhibit design, research, and development of educational programs. Supplementing the staff will be a team of volunteers, including knowledgeable representatives from local Jewish communities who will direct collecting, cataloguing, and documenting activities in their home areas.

ENCOURAGEMENT AND SUPPORT

Plans for the creation of a Museum of the Southern Jewish Experience have been supported and encouraged by many respected institutions, including the Southern Jewish Historical Society, The Jewish Museum of New York, the Hebrew Union College Skirball Museum in Los Angeles, the American Jewish Archives in Cincinnati, the Southern Jewish Archives of Tulane University in New Orleans, and the Center for the Study of Southern Culture at the University of Mississippi. Other contributions, both direct and indirect, have also been received from widely diverse sources:

The original Jewish immigrants who came to settle in the South, bearing with them their Old World culture, their family traditions, and their abiding faith.

The small band of Jewish parents who came together three decades ago to conceive a regional camp for their children — a camp that has grown into a major cultural center and resource for Jewish families throughout the South.

The members of endangered Jewish congregations in small southern towns who have cared enough to retrieve irreplaceable religious artifacts and place them with Jacobs Camp for safekeeping.

The Plough Foundation and other institutions who have contributed financial or logistical support in an effort to keep the vision of a southern Jewish museum alive.



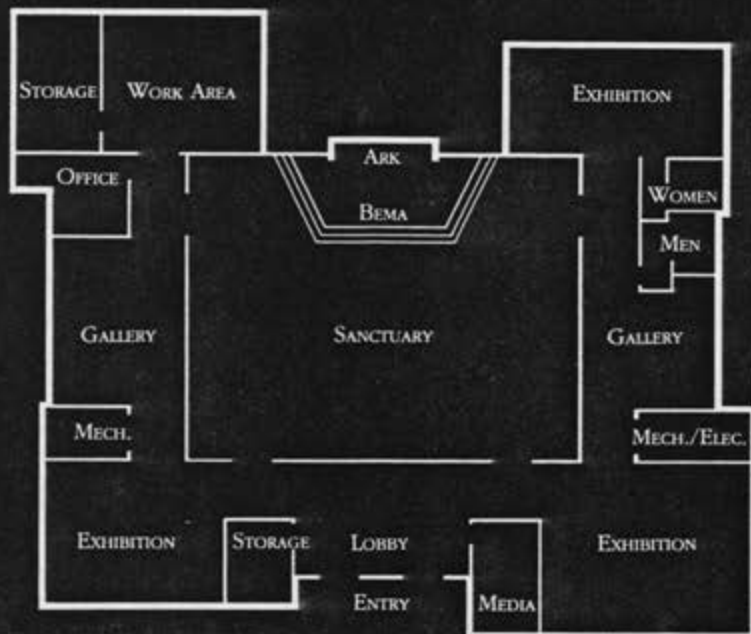
REALIZING THE DREAM

Even with all this invaluable support, however, the Museum of the Southern Jewish Experience remains a dream. For the dream to become reality, the Museum's planners must depend on dedicated assistance from the members of the Jewish community and from all those who wish to take pride in and preserve the legacy of the South and the history of the United States.

First and foremost, financial commitments are required — firm, significant financial commitments which can underwrite the employment of a thoroughly professional staff, support regional collection and conservation endeavors, and pay for the day-to-day operation of the Museum and its programs.

While funding is a primary concern, the Museum will not be able to carry out its planned activities without a devoted corps of enthusiastic volunteers. These vital team members will be called upon to contribute their time and energies toward projects in the fields of research, documentation, artifact procurement, and architectural preservation.

And finally, the stature and significance of the Museum's collection will be largely dependent upon those who are generous enough to donate items of religious, artistic, and historic importance. By entrusting their treasures to the safekeeping and professional care of the Museum and its staff, these visionary donors will be forging a vital link between those who initiated our ancient heritage and those who will carry that heritage into the future.



CELEBRATING THE STORY

The story of Jews in the American South is an exciting, inspiring tale of personal courage, community solidarity, and profound faith. It is a story which deserves celebration and preservation for the continuing edification of tomorrow's generations. The Museum of the Southern Jewish Experience can keep the story alive and vital, but only with your generous financial contributions and your energetic personal support.

Gifts to the Museum are tax-deductible as allowed by law.
Make your commitment today.



MUSEUM
OF THE
SOUTHERN
JEWISH
EXPERIENCE

a project of the Henry S. Jacobs Camp
P.O. Box 16528 Jackson, MS 39236-0528 (601) 362-6357



November 16, 1989

Rabbi Daniel B. Syme
Union of American Hebrew Congregations
838 Fifth Avenue
New York New York 10021

Dear Dan:

Thank you for your note acknowledging receipt of the museum information. I hope you find it interesting and something that you could work with.

Alex and I met for quite some time on Tuesday following the Biennial. What was agreed to by us with regard to the museum, as I understand it, is as follows: Any monies that are raised with the assistance of UAHC executives, such as Alex or yourself, will incur a 15% administrative charge. Any funds raised through our own committees (outside monies) will go directly to benefit the museum without the deduction of the 15% surcharge.

This appears to me to be a fair and equitable arrangement and I look forward to working with you on this project. I would love for you to schedule one of your out-of-town trips so you could come through Jackson either coming or going. I believe once you see our facility, you will be mightily impressed. You will then understand our persistence in the Museum being a top priority.

It will be a pleasure for the Museum Committee to work with the UAHC in its endorsement of this project as we seek funds for the growth and development of the Museum outside our geographical sphere. I have always maintained that this project will attract funds if we have the right presentation.

I hope all is well with you and I am sorry we did not have a chance to visit in New Orleans. I appreciated your telephone call of earlier weeks. We had our strained moments in the past, but everyone is happy with each other right now.

With affection,

Sincerely yours,

Macy B. Hart

MBH/lpm

xc: Rabbi Allan Smith
Dr. Julian Wiener

HENRY S. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
INTERIM FINANCIAL STATEMENTS
AUGUST 31, 1989

HENRY S. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
OPERATIONS FUND
INDEX TO REPORT
AUGUST 31, 1989

	<u>PAGE</u>
Accountant's Compilation Report	1
Balance Sheet	2
Statement of Support and Revenue, Expenses, Capital Additions and Changes in Fund Balance	3

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Wilson & Schloemer

Certified Public Accountants

P. O. Box 4920 Jackson, MS 39216 (601) 366-1636

To the Directors
Henry S. Jacobs U.A.H.C. Camp Institute
Utica, Mississippi

We have compiled the accompanying balance sheet of Henry S. Jacobs U.A.H.C. Camp Institute as of August 31, 1989, and the related statement of support and revenue, expenses, capital additions and changes in fund balance for the ten months then ended, in accordance with standards established by the American Institute of Certified Public Accountants.

A compilation is limited to presenting in the form of financial statements information that is the representation of management. We have not audited or reviewed the accompanying financial statements and, accordingly, do not express an opinion or any other form of assurance on them.

Management has elected to omit substantially all of the disclosures and the statement of changes in financial position required by generally accepted accounting principles. If the omitted disclosures and statement of changes in financial position were included in the financial statements, they might influence the user's conclusions about the Organization's financial position and results of operations. Accordingly, these financial statements are not designed for those who are not informed about such matters.

Wilson & Schloemer

October 3, 1989

HENRY A. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
OPERATIONS FUND
BALANCE SHEET
AUGUST 31, 1989

ASSETS

Cash	\$ 6,150	
Receivables	17,178	
Inventories	17,037	
Prepaid Expenses	17,500	
Investments	<u>13,568</u>	
Total Assets		<u>\$ 71,433</u>

LIABILITIES AND FUND BALANCE

Accounts Payable	\$ 24,978	
Accrued Expenses	1,768	
Notes and Mortgages Payable	<u>17,265</u>	
Total Liabilities		\$ 44,011
Fund Balance		<u>27,422</u>
Total Liabilities and Fund Balance		<u>\$ 71,433</u>

See accountant's compilation report.

HENRY S. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
OPERATIONS FUND
STATEMENT OF SUPPORT AND REVENUE, EXPENSES,
CAPITAL ADDITIONS, AND CHANGES IN FUND BALANCE
FOR THE TEN MONTH PERIOD ENDED AUGUST 30, 1989

SUPPORT AND REVENUE:

Fees	\$430,931	
Canteen Revenue	31,179	
Investment Income	5,009	
Contributions	22,013	
Camp Rentals and Other	<u>75,016</u>	
Total Support and Revenue		\$564,148

EXPENSES:

Administrative	172,905	
Commissary	74,099	
Educational and Recreational	82,447	
Plant Operations	89,369	
Housekeeping	3,429	
Other	<u>94,075</u>	
Total Expenses		<u>516,324</u>

Excess of Support and Revenue over Expenses Before Capital Additions and Transfers	47,824
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CAPITAL ADDITIONS AND TRANSFERS:

Equipment Purchases	(2,097)	
Provision for Replacement	(43,093)	
Transfer from Scholarship Endowment	<u>3,638</u>	
Total Capital Additions and Transfers		<u>(41,552)</u>
Excess of Support and Revenue over Expenses After Capital Additions and Transfers		6,272
Fund Balance (Deficit), Beginning Year		(3,035)
Provision for Replacement Not Funded		<u>24,185</u>
Fund Balance, Year End		<u>\$ 27,422</u>

See accountant's compilation report.

HENRY S. JACOBS U.S.A. H. C. SAMP INSTITUTE
JACOB, MISSISSIPPI
ANNUAL REPORT
SCOTLAND, FL. 1968

HENRY S. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
INDEX TO REPORT
OCTOBER 31, 1988

	<u>PAGE</u>
Independent Accountants' Report	1
Balance Sheet	2
Statement of Support and Revenue, Expenses, Capital	
Additions and Changes in Fund Balances	3
Statement of Changes in Financial Position	5
Notes to Financial Statements	6
Independent Accountants' Report on Supplemental Data	9
Analysis of Balance Sheet Accounts - Operations Fund	10
Analysis of Revenue and Expenses - Operations Fund	11

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Wilson & Schloemer

Certified Public Accountants

P. O. Box 4920 2 Jackson, MS 39216 2 (601) 366-1636

December 20, 1988

To the Directors
Henry S. Jacobs U.A.H.C. Camp Institute
Utica, Mississippi

We have audited the accompanying balance sheet of Henry S. Jacobs U.A.H.C. Camp Institute as of October 31, 1988, and the related statements of activity and changes in financial position for the year then ended. These financial statements are the responsibility of the organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Henry S. Jacobs U.A.H.C. Camp Institute as of October 31, 1988, and the results of its operations and of changes in financial position for the year then ended in conformity with generally accepted accounting principles.

Wilson & Schloemer

Certified Public Accountants

HENRY S. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
BALANCE SHEET
OCTOBER 31, 1988

	<u>Operations Fund</u>	<u>Sustaining Fund</u>	<u>Plant Fund</u>	<u>Scholarship Fund</u>	<u>Total All Funds</u>
<u>ASSETS</u>					
Cash	\$ 3,693	\$ 11,720	\$ 2,268	\$	\$ 17,681
Accounts Receivable (Note 3)	26,834				26,834
Inventories	20,329				20,329
Prepaid Expenses	19,905				19,905
Investments (Note 2)	12,409	1,223	5,126	47,407	66,165
Land, Buildings and Equipment at Cost less Accumulated Depreciation of \$994,857 (Note 4)			957,453		957,453
Due From (To) Other Funds	<u>967</u>	<u>(2,261)</u>	<u>1,419</u>	<u>(125)</u>	<u>0</u>
Total Assets	<u>\$ 84,137</u>	<u>\$ 10,682</u>	<u>\$ 966,266</u>	<u>\$ 47,282</u>	<u>\$1,108,367</u>
<u>LIABILITIES AND FUND BALANCES</u>					
Accounts Payable	\$ 15,950	\$	\$	\$	\$ 15,950
Accrued Expenses	5,386	2,153	649		8,188
Deferred Camp Fees	15,218				15,218
Notes and Mortgages (Note 5)	<u>50,618</u>	<u>83,500</u>	<u>40,000</u>		<u>174,118</u>
Total Liabilities	<u>87,172</u>	<u>85,653</u>	<u>40,649</u>	<u>0</u>	<u>213,474</u>
Fund Balances (Deficit)					
Unrestricted	(3,035)	(74,971)			(78,006)
Restricted				47,282	47,282
Net Investment in Plant			<u>925,617</u>		<u>925,617</u>
Total Fund Balances	<u>(3,035)</u>	<u>(74,971)</u>	<u>925,617</u>	<u>47,282</u>	<u>894,893</u>
Total Liabilities and Fund Balances	<u>\$ 84,137</u>	<u>\$ 10,682</u>	<u>\$ 966,266</u>	<u>\$ 47,282</u>	<u>\$1,108,367</u>

See accompanying notes to financial statements.

HENRY S. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
STATEMENT OF SUPPORT AND REVENUE, EXPENSES,
CAPITAL ADDITIONS AND CHANGES IN FUND BALANCES
FOR THE YEAR ENDED OCTOBER 31, 1988

	<u>Operations Fund</u>	<u>Sustaining Fund</u>	<u>Plant Fund</u>	<u>Scholarship Fund</u>	<u>Total All Funds</u>
<u>SUPPORT AND REVENUE:</u>					
Fees	\$369,326	\$	\$	\$	\$369,326
Canteen Revenue	23,460				23,460
Investment Income	2,015	155	371	3,138	5,679
Contributions	15,407	57,139	45,794	4,656	122,996
Other	97,100				97,100
Total Support and Revenue	<u>507,308</u>	<u>57,294</u>	<u>46,165</u>	<u>7,794</u>	<u>\$618,561</u>
<u>EXPENSES:</u>					
Administrative	180,181	233	82		180,496
Commissary	73,849				73,849
Educational and Recreational	61,221				61,221
Plant Operations	93,044		3,170		96,214
Housekeeping	3,226				3,226
Other	114,794	1,466			116,260
Depreciation			117,674		117,674
Interest	2,563	10,607	4,776		17,946
Total Expenses	<u>528,878</u>	<u>12,306</u>	<u>125,702</u>	<u>0</u>	<u>666,886</u>
Excess (Deficiency) of Support and Revenue Over Expenses Before Capital Additions and Transfers	<u>(21,570)</u>	<u>44,988</u>	<u>(79,537)</u>	<u>7,794</u>	<u>(48,325)</u>
<u>CAPITAL ADDITIONS AND TRANSFERS:</u>					
Provision for Replacement	(36,933)		36,933		0
Transfer from Sustaining	7,500	(8,997)	1,497		0
from Operations	(1,519)		1,519		0
from Scholarship	3,886			(3,886)	0
Total Capital Additions and Transfers	<u>(27,066)</u>	<u>(8,997)</u>	<u>39,949</u>	<u>(3,886)</u>	<u>0</u>

See accompanying notes to financial statements.

HENRY S. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
STATEMENT OF SUPPORT AND REVENUE, EXPENSES,
CAPITAL ADDITIONS AND CHANGES IN FUND BALANCES
FOR THE YEAR ENDED OCTOBER 31, 1988

	<u>Operations Fund</u>	<u>Sustaining Fund</u>	<u>Plant Fund</u>	<u>Scholarship Fund</u>	<u>Total All Funds</u>
Excess (Deficiency) of Support and Revenue Over Expenses After Capital Additions and Transfers	\$ (48,636)	\$ 35,991	\$ (39,588)	\$ 3,908	\$ (48,325)
Fund Balances (Deficit), Beginning Year	23,582	(110,962)	987,224	43,374	943,218
Provision for Replacement Not Funded	<u>22,019</u>	<u> </u>	<u>(22,019)</u>	<u> </u>	<u> 0</u>
Fund Balances (Deficit), Year End	<u>\$ (3,035)</u>	<u>\$ (74,971)</u>	<u>\$ 925,617</u>	<u>\$ 47,282</u>	<u>\$894,893</u>

See accompanying notes to financial statements.

HENRY S. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
STATEMENT OF CHANGES IN FINANCIAL POSITION
FOR THE YEAR ENDED OCTOBER 31, 1988

	<u>Operations Fund</u>	<u>Sustaining Fund</u>	<u>Plant Fund</u>	<u>Scholarship Fund</u>	<u>Total All Funds</u>
<u>RESOURCES PROVIDED:</u>					
Excess (Deficiency) of Support and Revenue Over Expenses Before Capital Additions and Transfers	\$ (21,570)	\$ 44,988	\$ (79,537)	\$ 7,794	\$ (48,325)
Capital Additions and Transfers:					
Transfer from Sustaining Fund	7,500	(8,997)	1,497		0
Plant Replacement and Other Capital Items Funded by Operations	(16,433)		16,433		0
Scholarship Funds Provided	3,886			(3,886)	0
Expense Items not Using Resources - Depreciation					
Bank Loans	30,618		117,674		117,674
Inter-Fund Loans	(7,696)	9,050	(1,479)	125	30,618
Decrease in Receivables	13,023				0
Decrease in Inventories	162				13,023
Decrease in Investments	4,837	5,844			162
Increase in Accrued Expense	3,378				10,681
Increase in Deferred Camp Fees	723				3,378
	<u>723</u>				<u>723</u>
Total Resources Provided	<u>18,428</u>	<u>50,885</u>	<u>54,588</u>	<u>4,033</u>	<u>127,934</u>
<u>RESOURCES USED:</u>					
Repayment of Notes Payable		42,500	31,000		73,500
Plant and Equipment Additions			16,732		16,732
Increase in Prepaid Expense	10				10
Increase in Investments			5,126	4,033	9,159
Decrease in Accounts Payable	18,046				18,046
Decrease in Accrued Expenses		133	261		394
	<u>18,056</u>	<u>42,633</u>	<u>53,119</u>	<u>4,033</u>	<u>117,841</u>
Total Resources Used	<u>18,056</u>	<u>42,633</u>	<u>53,119</u>	<u>4,033</u>	<u>117,841</u>
Increase (Decrease) in Cash	<u>\$ 372</u>	<u>\$ 8,252</u>	<u>\$ 1,469</u>	<u>\$ 0</u>	<u>\$ 10,093</u>

See accompanying notes to financial statements.

HENRY S. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
NOTES TO FINANCIAL STATEMENTS
OCTOBER 31, 1988

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The financial statements of the Camp have been prepared on the accrual basis of accounting. In order to observe limitations placed on certain resources, the Camp accounts are maintained in accordance with principles of fund accounting. The financial statements do not include the activities of the Museum of the Southern Jewish Experience which was under construction in Utica, Mississippi throughout the year. This project, which is being funded primarily by a \$539,220 grant from the Plough Foundation, is administered separately from the Camp.

The funds maintained by the camp are an Operations Fund, a Sustaining Fund, a Plant Fund, and a Scholarship Fund. The Sustaining Fund is used principally to purchase capital additions as planned and budgeted by the Executive Committee. The Scholarship Fund is an endowment fund, the earnings of which are used to provide funds for campers demonstrating financial need. These funded scholarships are accounted for as transfers to the Operations Fund. The original principal contributions remain intact as restricted fund balances. Property, plant and equipment are accounted for in the Plant Fund. Use of operating funds or sustaining funds for plant acquisitions are accounted for as transfers to the Plant Fund. Depreciation of buildings and equipment is provided over the estimated useful life of the assets on a straight-line basis. Inventories are stated at cost on a first-in, first-out basis.

The operations fund is charged annually with a provision for replacement. The charge, in accordance with U.A.H.C. formula, is equal to 10 percent of campers' fees. Against this reserve account are charged items of a replacement nature. To the extent that the provision is not utilized in this manner or transferred to the plant fund, it is returned to the operations fund.

2. INVESTMENTS:

Investments are stated at cost, which is less than market value, as follows:

Money Market Accounts	
Operations Fund	
Sustaining Fund	\$ 1,459
Scholarship Fund	1,223
Plant Fund	47,407
Common Stock	5,126
Operations Fund (Market value \$16,868)	
Government of Israel Bond -	10,450
Operations Fund (Market Value not determined)	<u>500</u>
Total	<u>\$ 66,165</u>

HENRY S. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
NOTES TO FINANCIAL STATEMENTS
OCTOBER 31, 1988

3. ACCOUNTS RECEIVABLE:

Accounts receivable at year end consist of the following:

Camper Fees	\$ 6,102
Camp Rental Fees	20,650
Expense Reimbursements	<u>832</u>
	\$ 27,584
Less Allowance for Bad Debts	<u>750</u>
	<u>\$ 26,834</u>

4. LAND, BUILDINGS AND EQUIPMENT - PLANT FUND:

A summary of plant assets is as follows:

Land	\$ 22,988
Buildings	1,539,466
Automotive Equipment	36,154
Other Equipment	<u>353,702</u>
	\$1,952,310
Less Accumulated Depreciation	<u>994,857</u>
Book Value	<u>\$ 957,453</u>

5. NOTES AND MORTGAGES:

The Plant Fund mortgage is the remaining construction loan obligation secured by building pledges and certain lands of the camp. The original line of credit is to be repaid from pledges over a five year period following completion of construction. Interest rates are to vary at one-half percent over the prime rate not to exceed 12-1/2 percent. At year end, the interest rate was 11 percent. Principal payments during the year were \$31,000 which exceeded that required by the loan agreement.

Balance payable	<u>\$40,000</u>
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The Operations Fund note is an open note from a credit line established September 1, 1988 and due September 1, 1989, at 11.5%.

Balance payable	<u>\$43,311</u>
-----------------	-----------------

The Sustaining Fund note is an open note dated August 28, 1987 and due February 10, 1989 at 11.5%.

Balance payable	<u>\$83,500</u>
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HENRY S. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
NOTES TO FINANCIAL STATEMENTS
OCTOBER 31, 1988

5. NOTES AND MORTGAGES: (Continued)

The Operations Fund makes monthly payments totaling \$215.43 on an installment loan secured by a truck.

Principal amounts to be paid are as follows:

<u>Years Ended</u>	
October 31, 1989	\$ 1,944
October 31, 1990	2,148
October 31, 1991	2,371
October 31, 1992	<u>844</u>
	<u>\$ 7,307</u>

Wilson & Schloemer

Certified Public Accountants
P. O. Box 4920 2 Jackson, MS 39216 3 (601) 366-1636

December 20, 1988

To the Directors
Henry S. Jacobs U.A.H.C. Camp Institute
Utica, Mississippi

INDEPENDENT ACCOUNTANTS' REPORT ON SUPPLEMENTAL DATA

Our report on our audit of the basic financial statements of Henry S. Jacobs U.A.H.C. Camp Institute for the year ended October 31, 1988 appears on page 1. That audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The following analysis of selected financial statement amounts is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Wilson & Schloemer

Certified Public Accountants

HENRY S. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
OPERATIONS FUND
ANALYSIS OF SELECTED BALANCE SHEET AMOUNTS

	<u>October 31.</u>		
	<u>1988</u>	<u>1987</u>	<u>1986</u>
<u>CASH:</u>			
Trustmark/American Bank	\$ 912	\$ 540	\$ 1,643
Merchants/Bank of Utica	2,481	2,481	2,606
Petty Cash	<u>300</u>	<u>300</u>	<u>250</u>
Total	<u>\$ 3,693</u>	<u>\$ 3,321</u>	<u>\$ 4,499</u>
<u>INVESTMENTS:</u>			
Merrill Lynch Ready Asset	\$ 1,459	\$ 6,296	\$ 147
Xerox Common Stock - 10 Shares	475	475	475
J. C. Penney Common Stock - 300 Shares	9,975	9,975	9,975
Government of Israel 4% Bond	<u>500</u>	<u>500</u>	<u>500</u>
Total	<u>\$ 12,409</u>	<u>\$ 17,246</u>	<u>\$ 11,097</u>
<u>ACCOUNTS RECEIVABLE:</u>			
Camp Fees	\$ 6,102	\$ 21,311	\$ 6,294
Camp Rental	20,650	15,128	0
Other	832	4,168	4,777
Museum Expenditures Reimbursable	0	0	10,987
Allowance for Bad Debts	<u>(750)</u>	<u>(750)</u>	<u>(750)</u>
Total	<u>\$ 26,834</u>	<u>\$ 39,857</u>	<u>\$ 21,308</u>
<u>INVENTORIES:</u>			
Food	\$ 1,491	\$ 1,082	\$ 1,451
Office Supplies	5,593	2,599	2,172
Cleaning Supplies	377	353	383
Paper Goods	474	511	508
Canteen	34	155	776
Religious Supplies	12,360	15,791	10,499
Maintenance Supplies	<u>0</u>	<u>0</u>	<u>95</u>
Total	<u>\$ 20,329</u>	<u>\$ 20,491</u>	<u>\$ 15,884</u>
<u>PREPAID EXPENSES:</u>			
Insurance	<u>\$ 19,905</u>	<u>\$ 19,895</u>	<u>\$ 7,345</u>

HENRY S. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
OPERATIONS FUND
ANALYSIS OF SELECTED OPERATING STATEMENT AMOUNTS

	For Year Ended October 31.		
	<u>1988</u>	<u>1987</u>	<u>1986</u>
<u>REVENUE:</u>			
<u>Camp Fees</u>	\$ 33,956	\$ 29,900	\$ 34,599
Kibbutz	157,800	161,742	143,894
Camp Session I	172,625	180,450	176,336
Camp Session II	745	10,711	16,258
SoFTY Camp	4,200	1,500	4,425
CIT			
Total Camp Fees	<u>\$369,326</u>	<u>\$384,303</u>	<u>\$375,512</u>
<u>Canteen Revenue</u>	<u>\$ 23,460</u>	<u>\$ 26,595</u>	<u>\$ 26,821</u>
<u>Investment Income</u>			
Interest and Dividends	<u>\$ 2,015</u>	<u>\$ 1,590</u>	<u>\$ 3,608</u>
<u>Contributions</u>			
Donations	\$ 3,425	\$ 3,018	\$ 14,228
Designated for Scholarships	<u>11,982</u>	<u>21,174</u>	<u>5,850</u>
Total Contributions	<u>\$ 15,407</u>	<u>\$ 24,192</u>	<u>\$ 20,078</u>
<u>Other Revenue</u>			
Camp Rentals	\$ 86,210	\$ 58,614	\$ 47,019
Youth Budget (SoFTY)	6,767	8,000	5,224
Tochnit Sales	148	720	683
Camper Transportation Reimbursed	3,735	5,090	4,822
Miscellaneous	<u>240</u>	<u>364</u>	<u>792</u>
Total Other Revenue	<u>\$ 97,100</u>	<u>\$ 72,788</u>	<u>\$ 58,540</u>
<u>Budgeted Transfers from Other Funds</u>			
Sustaining Fund	\$ 7,500	\$ 7,500	\$ 13,500
Scholarship Fund	<u>3,886</u>	<u>2,290</u>	<u>4,473</u>
Total Budgeted Transfers	<u>\$ 11,386</u>	<u>\$ 9,790</u>	<u>\$ 17,973</u>

HENRY S. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
OPERATIONS FUND
ANALYSIS OF SELECTED OPERATING STATEMENT AMOUNTS

	For Year Ended October 31,		
	<u>1988</u>	<u>1987</u>	<u>1986</u>
<u>EXPENSES:</u>			
<u>Administrative</u>			
Salaries	\$ 99,834	\$ 90,045	\$ 83,775
Payroll Taxes	13,362	12,109	11,462
Employee Benefits	4,387	4,173	4,040
Temporary Labor	0	0	164
Honorariums	0	1,000	500
Seminar	4,772	2,792	2,306
Telephone	14,773	15,584	11,887
Postage	5,326	3,675	3,352
Travel Allowance	10,266	11,335	5,632
Office Supplies	5,208	5,633	3,118
Advertising and Printing	5,529	6,349	2,919
Accounting and Legal	5,330	5,547	6,234
Medical Supplies	1,268	1,334	1,670
Office Rent	5,200	5,050	5,004
Equipment Rental	2,844	2,588	4,347
Interest	2,563	264	0
Computer Training	491	971	1,316
Dues and Subscriptions	179	35	79
Uncollectible Accounts	474	0	3,539
Miscellaneous	938	1,004	849
Total Administrative Expenses	<u>\$182,744</u>	<u>\$169,488</u>	<u>\$152,193</u>
<u>Commissary</u>			
Salaries	\$ 23,204	\$ 22,407	\$ 21,628
Food - Groceries	41,268	33,383	29,925
Food - Meats	3,239	4,888	8,519
Food - Dairy	1,862	3,520	4,621
Cleaning Supplies	0	0	3,646
Paper Goods	4,132	3,987	3,054
Miscellaneous	144	494	322
Total Commissary Expenses	<u>\$ 73,849</u>	<u>\$ 68,679</u>	<u>\$ 71,715</u>
<u>Educational and Recreational</u>			
Salaries	\$ 36,300	\$ 39,491	\$ 42,566
Travel Allowance	8,617	6,121	7,851
Staff Training	372	0	804
Supplies	7,383	8,242	7,622
Maintenance	40	69	0
Camper Transportation	4,099	3,695	4,853

HENRY S. JACOBS U.A.H.C. CAMP INSTITUTE
UTICA, MISSISSIPPI
OPERATIONS FUND
ANALYSIS OF SELECTED OPERATING STATEMENT AMOUNTS

	For Year Ended October 31.		
	<u>1988</u>	<u>1987</u>	<u>1986</u>
<u>EXPENSES:</u> (Continued)			
<u>Educational and Recreational</u> (Continued)			
Tochnit Expense	\$ 3,431	\$ 3,722	\$ 3,399
Israel Trip - Net	0	666	0
Equipment Rental	246	246	0
Miscellaneous	<u>733</u>	<u>142</u>	<u>0</u>
Total Educational and Recreational	<u>\$ 61,221</u>	<u>\$ 62,394</u>	<u>\$ 67,095</u>
<u>Plant Operations</u>			
Salaries	\$ 27,191	\$26,863	\$ 24,729
Contract Labor	676	0	0
Utilities - Gas	2,237	2,472	0
Utilities - Other	35,471	26,319	37,592
Maintenance and Supplies	7,073	4,992	8,168
Repairs	10,187	10,871	11,291
Grounds and Roads	2,917	2,232	2,766
Auto Gas and Oil	3,419	3,354	3,354
Auto Rental	1,958	1,950	0
Auto Repairs	1,721	2,142	3,366
Miscellaneous	<u>194</u>	<u>271</u>	<u>277</u>
Total Plant Operations Expenses	<u>\$ 93,044</u>	<u>\$ 81,466</u>	<u>\$ 91,543</u>
<u>Housekeeping</u>			
Laundry	\$ 2,683	\$ 3,225	\$ 3,956
Other	<u>543</u>	<u>285</u>	<u>0</u>
Total Housekeeping	<u>\$ 3,226</u>	<u>\$ 3,510</u>	<u>\$ 3,956</u>
<u>Other</u>			
Insurance	\$ 64,898	\$ 64,327	\$ 61,545
Canteen Merchandise	13,156	14,836	14,403
National Participation	5,430	3,930	3,638
SoFTY	12,517	6,898	7,913
Loss on Sale of Stock	0	0	1,458
Scholarships Awarded	<u>18,793</u>	<u>21,645</u>	<u>0</u>
Total Other Expenses	<u>\$114,794</u>	<u>\$111,636</u>	<u>\$ 88,957</u>

From the desk of:



RABBI DANIEL B. SYML

*I thought the attached
might be of interest to you.*



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N. Y. 10021 (212) 249-0100

March 16, 1989
9 Adar II 5749

Mr. Macy B. Hart
Henry S. Jacobs Camp-UAHC
Box 16528
Jackson, MS 39236-0528

Dear Macy:

Forgive the brief note, I am off to Israel, but I do want to respond to your letter of March 6th.

The projected budget that I personally discussed with Jocelyn, was for \$540,000.00 - it was never for less. This is the figure which I worked with and this is the figure on which the 15% should be based.

I would appreciate it, therefore, if you were to transfer the sums which you owe us and which were built into your budget.

Thank you so very much. If you have any questions, please discuss them with Danny. I'll be wandering all over the face of this earth for the next month or two, but I want this matter settled certainly within this fiscal year.

Sincerely,

Alexander M. Schindler

cc: Rabbi Daniel B. Syme



March 6, 1989

Rabbi Alexander Schindler
Rabbi Daniel Syme
838 Fifth Avenue
New York, NY 10021

Dear Alex and Dan:

I received your letter today and want to respond as you have requested. The U.A.H.C. share was not figured on 15% of the total project cost of \$539,220. There was no way for me to have known the cost in the outset.

As there was no administrative cost line on the budget, and as you advised me in St. Louis to pad the budget, I did. Our end project was actually around \$469,000, and that was the figure used to get the 15%. That percentage was then divided throughout the seven budget lines that were submitted to the Plough Foundation. The U.A.H.C. share is \$70,000. If you add that amount to the above 469,000 you will get the total of the grant.

The building is now finished, and we are performing the remainder of the commitments to the Plough Foundation. I believe they are very happy with the project, and we have kept them completely informed. I will send the U.A.H.C. share in installments as we get these funds. We have only been able to draw actual amounts submitted with the construction draw request.

I am anxious for both of you to see this beautiful structure. Leah's Bat Mitzvah on March 18 will be the first life cycle event to take place in the sanctuary.

Personal regards,

Macy B. Hart
Director

MBH:jb

From the desk of:



RABBI DANIEL B. SYME

*I thought the attached
might be of interest to you.*



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

February 27, 1989
22 Adar I 5749

Mr. Macy B. Hart
Director
UAHC Jacob Camp Institute
Box 16528
Jackson, MS 39236-0528

Dear Macy:

On my return from Israel, I met with Dan Syme regarding your letter about the Plough grant.

Unless I have totally lost my memory, I cannot recall ever having discussed the 15% amount or the schedule of payments with Jocelyn at any time. About a year or so, she contacted me concerning the slow pace of the building process and asked me to hurry you up and that I did, but nothing at all was discussed beyond this.

From the very beginning, we agreed that this 15% administrative fee was to be built into the cost of the project itself. This is a reasonable request, far below the administrative charges which are paid by other foundations to institutions for central administration. That sum approaches, if it does not exceed, 25%.

Be that as it may, you owe us \$81,000.00 rather than the lower sum that you indicate and I would appreciate it if you were to send it to us by June 30th. We need it desperately to make our budget this year. And, our abilities to make our budget this year will in turn determine the leeway with which we have the coming year.

Please send me written confirmation of your understanding of this deadline. We're involved in the budget processes even now and we must have your answer -- by return mail if at all possible.

With every good wish, I am

Sincerely,

Alexander M. Schindler

cc: Rabbi Daniel B. Syme

Jocelyn said they believe
they have things under
control as of 4 days
ago, and urged that
we not play Macy.
I smoothed things
over. She understands
and accepts the 15%
to support the national
movement. But
please keep an eye
on this.

Thanks,

D-

from the desk of:

BS

Rabbi Daniel B. Syme

let
press

Smitty -

Jocelyn Audrey
spoke to me Sunday
night. Macy told her
that he couldn't
spend all the money
the Foundation
gave him because
15% goes to F.R.G.
Nazi. Also, Macy has
not filed the required
reports, and the
Foundation Board is
less than pleased.

MEMORANDUM

From Rabbi Alexander M. Schindler
To Rabbi Daniel B. Syme
Copies Rabbi Allan Smith
Subject

Date February 23, 19
18 Adar I 57

Your recent memo concerning the Plough grant for the "Museum for the Southern Jewish Experience" puzzles me. I had no conversations with Jocelyn concerning the 15% administrative charge. She talked to me once about the seeming delay in getting construction going and I agreed to push in her behalf. As far as I am concerned that 15% was to be billed into the cost of the project and should come from Macy. Since he received \$540,000, he should remit the appropriate sum to us as soon as possible.

Thank you.



Union of American Hebrew Congregations
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100

MEMORANDUM

From Rabbi Daniel B. Syme
To Rabbi Alexander M. Schindler, Rabbi Allan Smith
Copies
Subject

Date Feb. 14, 1989

I enclose a copy of a letter received today from Macy Hart. This is the first that I have heard of this.

In the first instance, 15% of the \$540,000 grant is \$81,000 not \$64,000. Secondly, our budget this year depends heavily on the delivery of that entire amount by June 30th.

I would appreciate clarification at once so that we can determine what additional steps need to be taken.

Thanks.





February 9, 1989

Rabbi Daniel Syme
Union of American Hebrew Congregations
838 Fifth Avenue
New York, NY 10021

Dear Danny:

Thanks for your memo to me concerning the 15% on the Plough Foundation funds. I want to make sure we are all in concert with each other as to what that amount is going to be and how it is going to work. I am sure you are aware there was a conversation between Alex and Jocelyn Rudner with regard to the 15%, and that the Foundation made the decision to withhold the 15% until the Museum was completed. I do not have any extra monies to be sending at this time. We are nearing completion of the project, and probably the funds will free up, although I do not know the particulars of the conversation between Jocelyn and Alex.

The UAHC's share of this grant is \$64,000. That is the amount that was figured in the original budgeting process. I hope we will be able to deliver, not only a great portion, but possibly all of it, by the summer meeting time. In the meantime, I am counting on you for Phase 2, as you have indicated in past conversations.

The building is magnificent, as is the momentum that seems to be building. As you are aware, I am very much strapped timewise and have not been able to do a great deal of fundraising. I hope that you will come soon and see for yourself what has been accomplished, for I believe this project will generate a great deal of excitement throughout the country. I am sure you have seen the Baltimore Jewish Times article. It has brought us a wonderful amount of exposure.

Love and kisses at home.

Personal regards,

Macy B. Hart
Director

MBH:jb

Dr. and Mrs. Julian Wiener
Project Co-Chairmen

Vicki Reikes Fox
Project Director

David B. Grishman
Past Chairman Board of Directors
Henry S. Jacobs Camp

Macy B. Hart
Director
Henry S. Jacobs Camp

*Jacobs Camp
Synagogue*

Jackson, Mississippi 39201

May 31, 1988
15 Sivan 5748

Dear Macy:

Mr. Macy B. Hart
P.O. Box 16528
Jackson, MS 39236

Mr. Macy B. Hart
P.O. Box 16528
Jackson, MS 39236

Dear Macy:

I am just signing a letter dated May 18, 1988, sent to you by the Plough Foundation, in which they express displeasure with the fact that there has been lack of progress in the movement toward the construction of the building at Camp Jacobs. This delay violates a promise I made in an earlier letter to the Plough Foundation, made on your assurance that the requirements would be met.

I am just signing a letter dated May 18, 1988, sent to you by the Plough Foundation, in which they express displeasure with the fact that there has been lack of progress in the movement toward the construction of the building at Camp Jacobs. This delay violates a promise I made in an earlier letter to the Plough Foundation, made on your assurance that the requirements would be met.

I am signing the new contract agreeing that the building be started no later than July 15, 1988. I am holding you personally responsible that this agreement will be met. I don't want to be embarrassed a second time, worse than that, I certainly don't want to lose a half a million dollars because of this needless delay.

I am signing the new contract agreeing that the building be started no later than July 15, 1988. I am holding you personally responsible that this agreement will be met. I don't want to be embarrassed a second time, worse than that, I certainly don't want to lose a half a million dollars because of this needless delay.

Greetings,

Alexander M. Schindler

cepk

Signed to Plough
Letter of signed contract to Macy.
(Three covering letter to Macy)

May 18, 1988

Mr. Macy B. Hart
P.O. Box 16528
Jackson, Mississippi 39236

Dear Macy:

Please accept this letter as confirmation of the following action taken by the Board of Trustees of Plough Foundation at its meeting on May 17, 1988:

RESOLVED, that the Plough Foundation agree to revise the 1986 grant of \$539,220 by removing the requirement that the building be completed by June 30, 1988 with a requirement that the building be started no later than July 15, 1988. As a condition of this change, the Plough Foundation will require a copy of the construction contract and specific validation of construction costs as building progresses. That validation will be on a monthly basis and consist of copies of draw requests properly approved by the architect or other responsible party. Progress payments will be made monthly by the foundation on the basis of requests signed by Macy Hart or his successor. The foundation staff is instructed to communicate the following statement:

At their meeting on May 17, 1988, the Trustees of the Plough Foundation expressed their displeasure over the lack of progress in the movement towards the construction of the museum at Jacobs Camp and your failure to provide regular quarterly reports in a timely fashion as we have requested. The Trustees have asked us to inform you that any failure in the future, including failure to begin construction by July 15, 1988, will result in the discontinuance of the foundation support and a request for the return of funds remaining unspent.

If the terms and conditions above stated are acceptable, please sign and return the enclosed copy of this letter for our files.

Sincerely,

Noris R. Haynes, Jr.
Noris R. Haynes, Jr.
Executive Director

The foregoing terms and conditions are agreed to and accepted this
31 day of *April*, 1988.

[Signature]

MEMORANDUM

From Rabbi Allan L. Smith

Date 28 Iyar, 5747
May 27, 1987

To Rabbi Daniel Syme

RE: BILL HESS AND MACY

On the day the Camp Directors' meeting ended, Macy had a presentation at Bill Hess' house relative to camp this summer. My understanding is the same as yours. The building is to be built in accordance with the Plough Foundation grant. I know that Macy is still talking about the broader plan. He has gotten encouragement from Eli Evans (see letter enclosed). I am sure he is moving properly on the camp building.

ALS



Union of American Hebrew Congregations

838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100

MEMORANDUM

From Rabbi Daniel B. Syme

Date 5/14/87

To Rabbi Allan Smith

Copies

Subject

Allen -

I got a call from Bill Hess today, indicating that Macy is trying to raise money from foundations in the South for the Camp museum. I thought we had a clear understanding that the primary structure was to be erected immediately according to the agreement with the Plough Foundation. Any other developments were to come after that. Would you please see what the story is on this? I promised Bill that I would not involve him deeply in internal politics. I want to see this project moved forward and above all, not jeopardize the grant. Thanks.



Union of American Hebrew Congregations

838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100

אחדות
ליהדות
אמריקאית

CHARLES H. REVSON FOUNDATION

444 MADISON AVENUE
NEW YORK, N.Y. 10022-6962
(212) 935-3340

SIMON H. RIFKIND
Chairman

ELI N. EVANS
President

HARRY MERESMAN
Secretary and Treasurer

April 30, 1987

Macy Hart, Director
Henry S. Jacobs Camp
Utica, Mississippi 39175

Dear Macy:

Thank you for coming by and sharing with me the master plan for the Museum of the Southern Jewish Experience. As I told you, it is unfortunately a project that the Charles H. Revson Foundation cannot help because this kind of an entity is not on our agenda. However, it is an idea that personally resonates with me because of my own involvement in writing about Southern Jewish history and traveling 7,000 miles across the South in the 1970's interviewing all ages of Southern Jews for my book. I want to congratulate the Abraham Plough Foundation for having the imagination to make a generous grant to launch such a far-reaching idea.

I say "far-reaching" because we Jews born and raised in the South have just recently, in the last ten or fifteen years, become aware of the depth and dignity of our own history. Up until then, center stage was always the Northeast, where the great immigrant stories commanded such attention and applause that historians never bothered to look elsewhere. We languished on the periphery, like country cousins or "The Provincials" (if you will pardon the reference), not destined to triumph but to survive, overlooked, out there on the rim, in the Southern part of America where our history and our accomplishments did not count. Now, that impression has been somewhat corrected with a growing body of literature and new philanthropic attention. But the sense of inferiority still lingers among the young, who still harbor these impressions of inadequacy from earlier times.

The Museum of the Southern Jewish Experience could be the centerpiece of a new movement of Southern Jewish pride, and harness this new excitement and interest to make a real difference in the attitude of Southern Jews -- young and old -- about themselves. The museum could collect family diaries and letters; show families how to do oral and video histories; develop and display photographic projects and turn them into books and/or documentary films (like the recent book of photographs of Mississippi Jewish communities). It should stimulate the display and collection of family photograph albums; encourage putting family trees on a computer in the museum and then hook them into the genealogical project of the Museum of the Diaspora in Israel. It could encourage community histories, centennial celebrations, and collect community, state, and regional material and develop books, teaching materials and traveling exhibitions. It could

research and do exhibitions on notable families -- the Ploughs; the Thalhimers in Richmond; the Neiman and Marcus families in Texas; Judah Touro of New Orleans; the Massells of Atlanta; the Sulzbergers of Chattanooga. It could promote exhibitions on the lives of political figures (such as Judah P. Benjamin, Gustavus Myers who for thirty years served on the City Council in Richmond and the hundreds of office holders who have been elected to public office in the last fifty years). It could display photographic studies of the works of artists like the sculptor (Ezekiel) and writers (Phoebe Pember, Ludwig Lewison, etc.) and poets and painters. It could be a place that not only collects but celebrates the Southern Jewish experience. It could be not only a building at the camp that people visit but the "earth station" that radiates materials outward to an audience of thousands across the South, the nation and the world.

However, the most difficult step is the next one. With almost twenty years of philanthropic experience, I can tell you that the problem I think you will have in raising other funds is that the project is not laid out precisely enough to give other funders any confidence in it. You need a more detailed plan, some originality, and the thinking and advice of the best people in America and abroad, consulting with scholars in the field, to help plan such a project. It won't be done again on this scale and it should be done right. It should be a detailed plan -- physically and substantively -- that will give potential contributors the opportunity to participate and name exhibitions, rooms, activities, and programs in their own states and cities. There should be a way for thousands of families to contribute photographs to a videodisc project, include a contribution when they send the photographs, and then be able to summon those photographs from the video disc when they visit the museum with their families (the Statue of Liberty did this very successfully).

I hope the Plough Foundation will release some funds to enable you to take that next step in developing a more detailed plan. Some funds released now would enable you to engage top people to advise you and come up with an exciting and imaginative project, beautifully described and illustrated, that could be circulated widely to several thousand potential contributors. People would want to contribute because they would sense that the idea could matter -- to themselves, their families, their communities, states and region.

My feeling is that there is a considerable amount of money in the South for the right idea if it is developed with flair, imagination, a sense of participation and a carefully conceived and feasible plan. But make no mistake about it: the idea and its conception is central because few people will contribute major monies to a static, old-style museum which will only act as a repository for Southern Judaica or an attic that collects objects from vanishing congregations which will be seen just by campers and visitors to Utica. It must be a "big idea" -- a 21st century museum anchored in new technologies and committed to a regional and national educational and cultural mission.

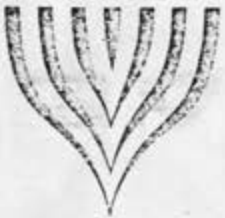
Without this next step of creativity and detail, the idea will just remain a dream and the Ploughs could well be disappointed that others did not come forward, when indeed, the project and you need some funds to take the idea to the next level of specificity and presentation. I know you have been talking to Joceyln Rudner about next steps and I would be happy to talk with her as well, if she wishes to do so.

Thank you again for coming by and please know that you can count on my personal support in seeing the idea through to its completion.

With best wishes,

A handwritten signature in cursive script, reading "Eli Evans". The signature is written in dark ink and is positioned to the right of the typed name "Eli Evans".

EE:rc



איחוד
ליהדות
מתקדמת
באמריקה

Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

YOUTH DIVISION
DEPARTMENT OF CAMP AND
YOUTH PROGRAMMING

22 Nissan, 5747
April 21, 1987

Mr. David Grishman
Box 427
Jackson, MS 39205

Dear David,

It was good speaking with you today.

In relation to the Jacobs Camp and its corporate status, I would like to review our conclusions.

The UAHC does not object to any UAHC camp establishing its own corporate entity for a clarification of its tax exempt status. In fact, it would make matters much easier, particularly in the area of fund raising. However, it should be absolutely clear that whatever corporate status is established, the UAHC must be the sole owner and in unequivocal control of that entity. Further, all business activities are subject to the review of the National office, its National Committee and staff. The corporate entity is not free to violate any of the rules of the National office. With all this in mind, we encourage you to proceed to establish the appropriate 501 (C 3) corporation.

Look forward to seeing you in May.

Best wishes,

Rabbi Allan L. Smith, Director
UAHC Youth Division

ALS
CC: Macy B. Hart

To David Grishman:

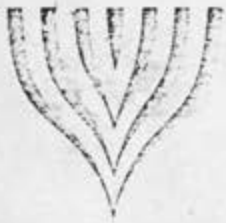
Dear David:

It was good speaking with you today.

In relation to the Jacobs Camp and its corporate status, I would like to review our conclusions.

The Uahc does not object to any UAHC Camp establishing its own Corporate Entity for a clarification of its Tax Exempt Status. In fact it would make matters much easier, particularly in the area of Fund Raising. However, it should be absolutely clear that whatever Corporate Status is established, the Uahc must be the sole owner and in unequivocal control of that entity. Further, all business activities are subject to the review of the National Office, its national committee and staff. The corporate entity is not free to violate any of the rules of the national office. With all this in mind we encourage you to proceed to establish the appropriate 501 (C 3) corporation.

Look forward to seeing you in May.



איחוד
ליהדות
מתקדמת
באמריקה

Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

YOUTH DIVISION
DEPARTMENT OF CAMP AND
YOUTH PROGRAMMING

16 Nisan, 5747
April 15, 1987

Mr. David Grishman
Box 427
Jackson, MS 39205

Dear David,

I have just concluded my round of our camp regions and hope that our general recruitment situation improves over the next few weeks. Now it is time to return to the other issues of my travels and most specifically the Museum/Synagogue project.

I spoke with B.J. Tanenbaum, Jr. today in order to add perspective to the issue. I have not spoken with either Rabbi Schindler or Syme since my return, but feel quite confident that they will concur with the conclusions stated below. As you will note, I have copied all of us in this letter so that everyone will be up to date.

The positive conclusions are that the funds from the Foundation are available to build a meaningful structure on the grounds of the camp. This structure would serve as an adequate repository for artifacts of many Southern Jewish Communities in a synagogue environment.

The negative conclusions, for the time being, are that the Union is in no position to front any programmatic activities of this museum project. This, however, does not in any way suggest that at some time in the near future, once having the facility in place and seeing very specific interest from the community, that what is now the totality of the project might become just the first stage in a process.

In terms of the staff necessary to handle this initial stage, your camp committee should be the decision making body. By implication, all budgetary commitments must come from the current grant. All Camp Committees, within the Union structure, have always had the latitude to set budgetary priorities for those programs which were considered by the committee to be in the general interest of the camp community. All that the National Committee seeks is the responsible process which has always been a part of the Jacobs tradition.

It is, therefore, my suggestion that the Camp Committee and Macy proceed in an appropriate time frame to draw the necessary plans to bring this first phase to reality, namely the construction of a proper facility.

Cont...

Mr. David Grishman

-2-

April 15, 1987

It is my understanding and promise to you that all judgements relative to the future aspects of this project will remain open for near term consideration as the results of this first stage are evaluated.

Please let me know if there is any way in which I can be of assistance in satisfying whatever outstanding issues that might remain. Best wishes for a Happy Passover Season.

Yours in friendship,



Rabbi Allan L. Smith
Director, UAHC Youth Division

ALS

CC: Macy B. Hart, B.J. Tanenbaum, Jr., Rabbis Alexander Schindler and Daniel Syme

Letter to David Grishman

Copies Macy Hart, B.J. Tanenbaum Rabbi Schindler and Syme

Dear David:

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Please let me know if there is any way in which I can be of assistance in satisfying whatever outstanding issues might remain. Best wishes for a Happy Passover Season.

Yours in friendship,

Give us the strength to be gentle
the wisdom to be confused
the right to be wrong on occasion
the sense to know when to lose.
Give us the time to be patient
the courage to be afraid.
Give us the eyes of children again
to see the world — a different world —
a world that can still be made.

from **The Tap Dance Kid**
"William's Song"
Lyrics by Robert Lorick

*4 Feb
with letter*

April 7, 1987

Rabbi Allen Smith
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

Dear Smitty:

I am glad I had an opportunity to meet with you during your visit a few weeks ago to Jackson. I regret, however, that we were not able to reach a satisfactory mutual understanding concerning the building of the Museum/Synagogue. I had thought that you were going to get a follow up letter to us within a couple of weeks after you left Jackson, but I have not heard from you. I wish you would give that some priority so we can get this matter concluded.

As you know, Macy has asked for a sabbatical after the end of Camp this summer. We are having a Camp Board Meeting on May 1, 1987, and I would like to be able to report the status of that request. Hopefully, you have either granted or denied the request by that date. In any event, it cannot remain in limbo for as long as the Museum/Synagogue matter has been going on. We have got to know an answer one way or the other real soon.

I hope all is well with you. We are busy making plans for Camp and to no one's surprise, summertime is almost here.

Best wishes.

Sincerely,

David B. Grishman
David B. Grishman

DBG:sj



From the desk of:



RABBI DANIEL B. SYME

*I thought the attached
might be of interest to you.*

Handwritten signature



איחוד
ליהדות
מתקדמת
באמריקה

Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE JEWISH INSTITUTE OF RELIGION

DORAL EXECUTIVE OFFICE PARK

3785 NORTHWEST 82 AVENUE, SUITE 210, MIAMI, FLORIDA 33166, (305) 592-4792

SOUTHEAST COUNCIL

Rabbi Frank N. Sundheim

Regional Director

March 4, 1987

FROM : Frank Sundheim
TO : Rabbi Daniel Syme
RE : Demopolis, Alabama

I spoke with Melvin Levy from Demopolis, Alabama on March 3rd. I must tell you that the conversation left me with goosebumps. He seems like a lovely old man who long before anyone of else thought of it wanted to make sure that the memory of Congregation B'nai Jeshurun will be indelibly imprinted in the community.

Specifics concerning his answers to our questions are as follows:

- 1) They have a building
- 2) They are planning to sell that building
- 3) They have a cemetery
- 4) They will use the funds from the sale of the building plus trust funds that have already been placed in the bank for the perpetual care of the congregation's cemetery. If the trust fund at any time should have too much money in it, the excess will be sent to a Jewish Hospital in the mid-west (I didn't get the exact name of the hospital).
- 5) They will have the Torah Scrolls inspected and if it is o. k., it will be given to the Hillel House at George Washington University in Washington, D. C.

All of their other religious paraphernalia are being given to Temple Beth Or in Montgomery. The man in charge of this project within Temple Beth Or is Jack Koch. They will either use the religious objects or store them (I will be in Montgomery several times during the year, and I will check to see the progress of this project.)

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UAHC President
Rabbi Alexander M. Schindler

UAHC Chairman of the Board
Charles J. Rothschild, Jr.

I mentioned to Mr. Levy that if a Torah is unworthy of being used, it is a Jewish custom to bury it. He responded that in the cemetery, they were going to put two Stars of David from the front of the temple onto a family memorial that he has in the center of the cemetery. The Mogan Davids would be engraved as a perpetual memorial to the congregation. He said that if the Torah is not worthy of usage that he would see to it that the Torah would also be buried within the family plot.

I think you will agree that some very beautiful and sensitive things are being done by Mr. Levy. As he described his family's history in the community and the sadness of the demise of the congregation, I realized why he wanted to make sure that the community would be properly memorialized. This project turned into a labor of love.

cmc

The Museum of Jewish Heritage

A Living Memorial to the Holocaust

Under the Auspices of the
New York Holocaust
Memorial Commission

Founding Chairmen
Mario M. Cuomo
Edward I. Koch

Honorary Chairmen
Jacob K. Javits (1904-1986)
Elie Wiesel

Chairmen
George Klein
Robert M. Morgenthau
Manfred Ohrenstein

Museum Project Director
David Altshuler

*Museum Consultant
to the Commission*
Jeshajahu Weinberg

February 26, 1987

HENRY S. JACOBS CAMP

Mr. Macy B. Hart
Henry S. Jacobs Camp
P.O. Box 16528
Jackson, Mississippi 39236-0528

Dear Macy:

I have just finished reading the project proposal for the Museum of the Southern Jewish Experience, and I am most impressed with the fine work that you and your colleagues are doing. This institution and the programs it will generate will fill an important gap in the preservation of the Jewish past and the enrichment of our present and future.

I don't need to tell you that I have been an admirer of the Jacobs Camp ever since its inception, but this new project clearly puts you in a new league of professional excellence and Jewish commitment. Although I have been pretty much a fan on the sidelines in the past, I want you to know that you can count on me for whatever support and assistance you might wish from me to further this ambitious and highly significant project.

Since our own museum is at an early stage of development, I am aware perhaps more than others of the precarious mix of excitement and challenge that you must be experiencing now. Clearly, the proposal is a strong "skeleton", to which much "flesh" must be added. So too, the extremely generous founding grant you have received from the


The Museum of Jewish Heritage

Mr. Macy B. Hart
February 26, 1987
Page Two

Plough Foundation is both a tribute to your vision and a goad to reach out for more support, an expanded professional staff, and ever-widening programmatic objectives. As your years of planning and building proceed, do not hesitate to ask for my help, and be assured that I will try to enlist my colleagues to aid you in whatever way you see fit.

Congratulations on a wonderful new beginning and best wishes for continued success.

Sincerely,

A handwritten signature in dark ink, appearing to read "David Altshuler", with a small flourish at the end.

David Altshuler
Museum Project Director

DA:mb

CITY/CONGREGATION

FAMILY MEMBERSHIP

1969

1987

TENNESSEE:

Brownsville - Adas Israel

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Jackson - B'Nai Israel

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Memphis - Temple Israel

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Union City

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MEMORANDUM

From Rabbi Daniel B. Syme

Date Feb. 2, 1987

To Rabbi Alexander M. Schindler, Mr. Charles J. Rothschild, Jr.
Rabbi Allan Smith

Copies

Subject

In light of our discussions with Macy Hart regarding the Museum at Jacobs Camp, the enclosed note takes on increased significance.

Apparently, the South is not the only area of the country where there are "takeover" candidates.



Union of American Hebrew Congregations
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100

MEMORANDUM

From Rabbi James L. Simon
To Rabbi Daniel Syme
Copies Arthur Grant
Subject UAHC Project - Trusteeship for Dying Synagogues

Date January 26, 1987

As I mentioned to you a month ago, I spent a few hours in Owensboro with the leaders of Temple Adath Israel, which is listed in our directory as having 62 but in reality has no more than 25. Many of those 25 are elderly, and there is a very good possibility that within five to seven years, noone will be left with the ability or desire to run the synagogue. (They are only able to afford a student Rabbi currently because they have income from an endowment fund and the trust pays for the Rabbi. Without that endowment, there is no way in which they could ever afford a student.)

They own a nice little piece of land and a small synagogue structure in Owensboro. We have no idea what the land would bring, but I am sending you this memo because it brings up the question as to whether or not we want to launch some type of a program wherein we will agree to take over these synagogues when noone is able to do so under the condition that proceeds from the sale of the building and/or the land will be used for a special UAHC project or publication. Obviously, the synagogue would be listed prominently as the sponsor of that project or publication.

There are obviously many details to be worked out on many levels, with respect to this particular synagogue we are five years away from anything happening, but it is something for us to think about and I am hopeful that you will pursue it at your leisure. If you need any additional information please do not hesitate to contact me.

A Museum - Synagogue

To Preserve Our Past — To Insure Our Future

P. O. Box 16528 • Jackson, Mississippi 39236-0528 • (601) 362-6357

January 22, 1987

Dr. Joseph Cohen, Director
Jewish Studies Program
Newcomb College, Tulane University
New Orleans, LA 70118

Dear Joe:

This letter is long overdue, and I apologize for not getting to you sooner. As you can see from the enclosed letter, the enthusiasm and significance of this project has grown and grown and grown. We met with you on the first day of a trip that lasted ten days. What we found as we traveled was unbelievable.

Presently, we are in the process of developing a master plan to present to the UAHC with regard to the project. The building of an actual structure is now only one part of the program. I call your attention to the letter I have enclosed in hopes that you will give some thought as to what you feel Tulane's involvement with this project might be. When we worked together, Vicki and I mentioned graduate student assistance, etc., which is what we are going to need.

I would appreciate hearing from you at your very earliest convenience, as to how we might work together and how Tulane might be willing to aid us, as we see the scope of this project unfold. Obviously, we are looking for as many resources as we can get, not only from the financial end, but development as well.

On one of my trips last month, I was in Minnesota and spoke with Jeff. He sounded great, and I am glad that he is doing so well.

Personal regards,

Macy B. Hart
Director

MBH:jb

cc: Rabbi Daniel Syme
Rabbi Alexander Schindler
Rabbi Allan Smith
Mrs. Vicki Reikes Fox
Museum Committee

David B. Grishman
Chairman, Board of Directors

Macy B. Hart
Director

Vicki Reikes Fox
Project Director

Julian & Kathryn Wiener
Project Co-Chairmen

Rabbi Murray Blackman
Rabbinic Advisor



The University of Mississippi

Center for the Study of Southern Culture
University, MS 38677
(601) 232-5993

January 12, 1987

Macy B. Hart, Director
Henry S. Jacobs Camp
P.O. Box 16528
Jackson, MS 39236

Dear Macy,

It was a special pleasure to see you at the Jacobs Camp this past month. I was very pleased with the discussions we had and look forward to meeting with you here at the Center.

As I indicated, we would very much like to develop a long-term relationship with you and your project on southern Jews. In our study of the American South we are well aware of the major contributions of Jewish families. Our forthcoming Encyclopedia of Southern Culture features entries on southern Jews by scholars such as Eli Evans.

We are also developing a major film on Ludwig Lewisohn who was one of the few Jewish novelists from the South. Born in Charleston, Lewisohn became a leader of the Zionist cause and corresponded with Freud, Einstein, and other intellectuals during the early part of this century. One of Lewisohn's relatives, Walter Lewisohn, has made major gifts of films, books, and paintings to our center. The enclosed copy of our SOUTHERN REGISTER includes a feature on Walter and his wife, Florence.

I would like to outline resources which our Center and the University might provide should you choose to work with us in developing an Archive of Southern Jewish Culture. We currently have internationally recognized programs on the American South which include archives, conferences, publications, research, and teaching components. Each of these areas has an obvious relationship to the study and preservation of southern Jewish culture.

We also have extensive media facilities at the University which could be used to develop films, videotapes, slides and other materials for public dissemination. As a filmmaker, I would be especially interested in working with you on such projects.

I would like to stress the fundraising potential a relationship with our Center and the University would offer your project. Since its creation in 1977, the Center has raised just under four million dollars in non-state support. Much of this support was for projects which were developed by individuals such as yourself who felt the Center was the appropriate base to develop their efforts.

Should you decide to work with us, we would assist in developing proposals, and I would personally travel with you to make presentations before foundations. We also have prominent Jewish alumni who have expressed an interest in supporting projects on southern Jewish culture at the University.

Our discussions and my visit with you at the Jacobs Camp make it increasingly clear that our respective institutions can develop a symbiotic relationship in which we will both benefit. We can assist you in developing conferences and public exhibits on at your museum, and we will develop research archives and courses on southern Jewish culture. Our Center and the history department cosponsor an annual symposium on southern history, and we might consider highlighting this project through a symposium focused on the theme of southern Jewish history. As with earlier symposia, the edited proceedings would be published and could serve as a basic text for courses on southern Jewish culture.

These are preliminary thoughts which we can discuss further during your visit on January 12th. I look forward to seeing you then and deeply appreciate your interest in our program.

Sincerely,



William Ferris
Director

cc: Chancellor et.al.
Ann Abadie
Don Fruge
Catherine and Julian Weiner
Bob Haws

MEMORANDUM

From Rabbi Daniel B. Syme
To Macy B. Hart
Copies Rabbi Schindler, Rabbi Allan Smith
Subject

Date 12/24/86

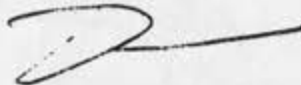
Dear Macy,

Thanks for your letter of December 17th. I'm glad to hear that plans are in process for the completion of the master program for the synagogue-museum.

There is virtually no possibility of all us coming down to Mississippi for the discussion. We can set up a firm date just as soon as the preliminary document is prepared. Please deal with the specific issues and questions that formed the basis of our discussions in Westchester. That is the first step.

I send my love to you, Susan and the kids. Have a wonderful Chanukah.

Fondly,



Rabbi Daniel B. Syme
Vice President



Union of American Hebrew Congregations
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100

אחדות
ל"הדות
מזקדמת
באמריקה

Give us the strength to be gentle
the wisdom to be confused
the right to be wrong on occasion
the sense to know when to lose.
Give us the time to be patient
the courage to be afraid.
Give us the eyes of children again
to see the world - a different world -
a world that can still be made.

from **The Tap Dance Kid**
"William's Song"
Lyrics by Robert Lorick

Henry S. Jacobs Camp

Macy B. Hart
Camp Director

Michele Feldman
Assistant Director

Summer
Utica, Mississippi 39175
(601) 885-6042

Winter
P. O. Box 16528
Jackson, Mississippi 39236-0528
(601) 362-6357



December 17, 1986

Rabbi Dan Syme
838 Fifth Avenue
New York, NY 10021

Dear Dan:

Thanks for your letter which I received today. I am glad that the process has begun. We are in the planning stages now, as I have just this week returned from the New York meeting.

We are also anxious to meet as soon as possible. We are preparing the master plan. For it to be meaningful, it must be done properly. We have established deadlines for our auxiliary groups. Assuming that we meet our stated goals, we can meet no earlier than late January or early February. I am interested in having all possible questions, scenarios, and proposals ready to present.

Please check your calendar for dates in the time frame I have mentioned. By copy of this letter, I request that Alex and Smitty do the same. You can clear dates for "your side", and I will do the same for "my side".

We look forward to seeing you when the times are set. Again, I suggest that the possibility be considered that Alex, Smitty, Chuck, and you come here for the meeting. I can assure you that we could parade in front of you many interesting items from physical to fiscal.

From our house to yours much love and wishes for a festive and bright Chanukah.

Sincerely,

Macy B. Hart
Director

MBH:jb

cc: Rabbi Allan Smith ✓
Rabbi Alexander Schindler



Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

איחוד
ליקדונו
מחקדמת
באמריקה

December 11, 1986

Mr. Macy Hart
UAHC Jacobs Camp Institute
Box C
Utica, MS 39175

Dear Macy,

Just a follow up on our discussions at the Board Meeting.

Alex would very much like to aim for an early to mid-January meeting with you, David and Smitty.

In preparation for that meeting, I hope you will prepare the written memo which Alex requested delineating areas of concern. It would be helpful to have that document by January 1st, so that we might study it prior to the meeting itself. I send much love to you and the family, and best wishes for a Happy Chanukah.

Fondly,

Dan

cc: Rabbi Alexander Schindler
Rabbi Allan Smith

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December 2, 1986

Memo to: Rabbi Schindler

From : Smitty

Re: Macy Hart and Museum

I have read Macy's memo about the Museum and the need for full time staff. Macy also told me you will be meeting with him at the Board Meeting. There are a few issues which I believe to be important:

1. The UAHC must decide how far it wants this to go and whether in fact there really is the type potential concerning which Macy speaks.
2. Jacobs Camp is a 180 Camper Bed Facility, the smallest of the UAHC. This is not meant to put down anyone or the institution. The Camp has become a major educational facility for the deep south and has incredible lay support. However, to suggest that Macy needs two full time assistants is perverse. Build the new facility first, then let's see.
3. In terms of the facility, if it is on Camp property, it should be built under the directions and guidelines of the NCCI. I know that Macy does not like this. He always likes to work alone under his own guidelines. I think it would be a big mistake not to be very clear that this operation will be carefully supervised.

I just believe that this must be kept in proper perspective. I am in the office Wednesday Afternoon and Thursday Morning. I am picking up Mel and Harry Thursday PM and then am at Stouffers for the duration if you need me.

Give us the strength to be gentle
the wisdom to be confused
the right to be wrong on occasion
the sense to know when to lose.
Give us the time to be patient
the courage to be afraid.
Give us the eyes of children again
to see the world - a different world -
a world that can still be made.

from **The Tap Dance Kid**
"William's Song"
Lyrics by Robert Lorick

November 21, 1986

FEDERAL EXPRESS

Rabbi Alexander Schindler
Rabbi Daniel Syme
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

RE: Museum of the Southern Jewish
Experience

**Henry S. Jacobs
Camp**

Macy B. Hart
Camp Director

David B. Grishman
Chairman, Board of Directors

Summer
Utica, Mississippi 39175
(601) 885-6042

Winter
P. O. Box 16528
Jackson, Mississippi 39236-0528
(601) 362-6357

Dear Alex and Danny:

This is a difficult letter to compose because there is so much to convey. We shall not attempt to capture in writing all that is necessary, but merely hit some essential and crucial points. The main issue is that we believe that an immediate meeting must be held to allow us sufficient time to make you aware of how magnificent this project has, or can, become.

When we were first notified that someone was interested in funding this museum, we advised that we were not ready to undertake a project of this magnitude. We were finishing a 15,000 square foot Activities Center for which we had raised over \$700,000 in pledges and cash. We had every detail on that building identified because we had had sufficient time to prepare and plan. Now that the Activities Center is complete, there are no mistakes, none of the "I wish we had thought of that" type problems, because simply we had thought of and planned for all possibilities.

Even though we protested that we were not ready for the current project, you insisted that we proceed anyway, because we had a chance for immediate funding. Hurriedly, we put together a package that, you remember, called for a 3,000 square foot building and a budget of \$190,000. You presented that to Jocelyn, and she expressed interest. We were then instructed to submit a real budget and floor plan. This time, we had six weeks to do it right, and we then submitted



MISSISSIPPI CAMPING ASSOCIATION

Rabbi Alexander Schindler
Rabbi Daniel Syme
November 21, 1986
Page Two

a proposal for 8,000 square feet and \$540,000. The plan in itself is good, but it is way off in what it can be.

When we began, we had no idea that the project would become such a magnificent one. The reason that we are now seeing an outpouring of interest is simply because many of these small communities in the deep South are dying and are desperate to have their Jewish contributions and sentiments preserved. Macy travelled with our consultant for eleven days in October. Each day brought something phenomenal, and doors that were not even previously approached opened.

The scope of the museum has changed -- merely by the fact that there will be one! Presently, two universities are ready to publicize this project, and in fact, assist with additional funding. The State Department of Archives and History has already been a tremendous help and source of information. The American Jewish Archives is interested, as well. No one previously has helped plan for a community's demise. We are creating a model of a last will and testament for many small congregations. These are great treasure houses that are fading fast.

Here are some of the problems:

1. This is a major project in which you must become involved to comprehend the vast potential.
2. We need several full time staff members working on this project immediately. Our part time consultant needs to be on this job full time immediately.
3. Macy has been working on this project almost full time since September, but we have a Camp to operate. Is Macy going to be freed to head this project? Are you going to allow us to hire another assistant director to handle the Camp under his supervision?
4. Editorial staff from Reform Judaism should have already been here to prepare a feature article. We need publicity, and we need it properly coordinated. The article from Richard Cohen's office took far too long. Please do not say that we took too long to get pictures. We took three different sets of pictures and air expressed them each time they were asked for. We had a photographer at Camp all summer. He took a set of what was requested. After Camp was over, when we no longer had a photographer standing by, we were asked for something different, and so it went. The request

Rabbi Alexander Schindler
Rabbi Daniel Syme
November 21, 1986
Page Three

should have come to us in early June, after we had been given the grant.

5. This project can be one of the most innovative, impressive and important undertakings the UAHC has ever undertaken. It is not simply another Camp project that can be quickly thrown together. The possibilities of this being a major Jewish museum is real. We are only limited by our imagination. The implications for the orderly transition of small Jewish communities everywhere are vast.

6. We cannot move in any direction until you decide what you want. We are at a complete standstill. If we are to proceed with what we have, we can do that, but the project will fall far short of what it should be and must be. Time is of the essence!

7. Do we approach one of these universities and make a commitment to work with them only? Do we have the authority to make this decision on our own? Do we try to work with more than one? Are there others who want to share in what we are assembling?

8. Are you willing to approach other big givers for some help on this project?

9. Attached is a brief analysis of what the UAHC can offer and receive in return.

We believe that it is imperative that we meet face to face and bring you up-to-date. It is crucial that we get moving because the Plough Foundation wants a report as to how we are progressing.

We are willing to meet with you in New York, or certainly you are welcome to come South. We would love to have you visit. It will make you a believer in what is really here and what can be.

Sincerely,



David B. Grishman

Macy B. Hart

DBG:sj
enclosure

WHAT UAHC CAN OFFER THE MUSEUM PROJECT:

- *access to and assistance in acquisition of major funds
- *credibility for the project
- *standing within the national community
- *staff, equipment and resources, for example the publishing company
- *support and recognition for our project
- *priority in publicity efforts (i.e. REFORM JUDAISM Dick Cohen)
- *Alexander Schindler and Daniel Syme to grasp the magnitude of the Museum and project it with vision.
- *minimum of a full time staff person to administer the project (Macy B. Hart?) -- if not that, then another Assistant Camp Director under Macy's supervision

WHAT UAHC STANDS TO GAIN:

- *prestige
- *recognition for the most visionary approach and responsibility to/for a constituency
- *credit for recognizing a people's contribution within the development of a community
- *world-wide recognition for their creativity and vision
- *creation and development of a model for the transition of Jewish communities throughout the United States
- *source of potential income and new sources of funding and support
- *curriculum(s), catalogues and publications to their credit
- *whole new area of scholarship and research
- *impact on the overall Jewish community
- *interest/affiliations by universities and institutions
- *international acclaim
- *credibility, respect and enhanced image

Rabbi Alexander M. Schindler

October 16, 1989

Allan B. Goldman, Esq.

By now you have probably seen my letters to various parties involved in the dedication of the Synagogue-Museum of the Southern Jewish Experience at Jacobs Camp. It is a gem of a building and the program of dedication was superb.

It occurs to me that Macy has been so deeply involved in the work with dying congregations of the South in Mississippi and others areas and in preserving what remains, even as he had the kids working in the various old Jewish cemeteries, it would be a natural for him to work with the Small Congregations Trust Committee. You might wish to consider naming him staff director to work with Marshall Krolick.

MEMORANDUM

DATE: December 11, 1989
13 Kislev 5750

TO: Macy Hart

FROM: Robert M. Koppel *Bob*

CC: Rabbi Allan L. Smith, Mel Merians

RE: UAHC Jacobs Camp/Museum for the Southern Jewish Experience

Thanks for calling me so that we could talk further about the Museum for the Southern Jewish Experience. I want to emphasize to you once again that the purpose of my visit is to clarify the relationships that exist between the Jacobs Camp and the two entities both known as the Museum for the Southern Jewish Experience and to gain as much information as possible about the museum and the camp.

As we discussed on the phone, it will be easier for both of us for you to receive in advance some of the questions that I believe will aid in clarifying the issues:

1. Do any formal written agreements exist between the Jacobs Camp and the Museum for the Southern Jewish Experience, Inc? (MSJE, Inc.) If yes, who signed on behalf of the UAHC?
2. What is the plan for operating the museum, the modus operandi: Basically, what I need to know is:
 - a. What operational or fund raising responsibilities did the Jacobs Camp assume in operating the museum? What expenses were incurred by the camp to accomplish the above responsibilities during the year ended 10/31/89. Are you budgeting any expenditures for the fiscal year ending 10/31/90?
 - b. What operational or fund raising responsibilities did the MSJE, Inc. assume?
 - c. Please summarize the operational "table of organization" to show which organization is responsible for each segment of the museum's operation.
3. Were there any financial transactions between the camp and the MSJE, Inc? Are any contemplated? If so, for what purpose?

Macy Hart Memo re: Museum of the Southern Jewish Experience

4. I would like to see a copy of the Plough Foundation Award Agreement with the Jacobs Camp.
5. Do you have a complete set of records for the museum construction and related costs? How was the bookkeeping handled?
 - a. What was the total cost of the construction of the museum?
 - b. Did the MSJE, Inc. pay for any of the construction costs?
 - c. I would like to see a complete income and expense report for the museum construction.
 - d. When did construction actually begin?
 - e. Why was there no record of the museum assets on the Jacobs Camp 1988 financial statement? It does not appear to be present on your 10 month interim report either.
6. Was there any allocation of camp expenses to the museum construction project?
 - a. You indicated that the camp is responsible for maintenance of the museum building. Is there anything else that camp personnel does for the museum operation?
 - b. What percentage of your personal effort is related to museum fund raising and operations?
7. Is there any allocation of camp expenses or personnel to the MSJE, Inc? If any, does the camp get reimbursed from MSJE, Inc. for any effort expended or cost incurred?
8. Does the MSJE, Inc. raise money under its own tax exempt number or does it use the UAHC exemption? Does Jacobs have a separate tax exemption or do you use the UAHC exemption?
9. Does the camp raise money for the museum as a project of the camp, separate from the MSJE, Inc. effort?
10. Who is responsible for the costs associated with the set up, installation and operation of any shows that are presented in the museum building?

Macy Hart Memo re: Museum of the Southern Jewish Experience

11. How is the museum building and its contents insured; through Jacobs Camp or MSJE, Inc? Which entity actually owns the items, MSJE, Inc. or the camp?
12. Who is legally responsible for any payables (financial obligations) incurred by the museum?
13. Do you have a copy of the MSJE, Inc. incorporation documents? I would appreciate a copy.
14. Does the MSJE, Inc. have a budget for the current fiscal year? Do you have a copy of the MSJE, Inc. financial statements.

I know that answering the above questions requires a certain amount of effort; however, I would like to get a written response by Friday morning, so that I can review them before I fly down on Monday. You can fax them to me at 212 734-2857.

Macy, I look forward to seeing you on Monday evening, December 18th and truly appreciate your cooperation. Thanks again.

bcc: Rabbi Alexander M. Schindler

MEMORANDUM

for for

DATE: November 30, 1989
2 Kislev 5750

TO: ✓ Rabbis Alexander M. Schindler, Allan Smith

FROM: Robert M. Koppel *Bob*

CC: Mel Merians

RE: UAHC Jacobs Camp and the Museum for the Southern Jewish Experience

sent original back to Rmk as per AMS. MB free

I think it was useful that we met on Monday regarding the Jacobs Camp and the Museum for the Southern Jewish Experience. However, I believe more work needs to be done for us to move toward a real resolution. Just so that we are all working in the same direction, I am summarizing our understandings reached at the close of the meeting:

1. The museum building is to be a separate restricted fund within the Jacobs Camp books.
2. The corporate status of the independent entity known as the Museum for the Southern Jewish Experience, Inc. (MSJE, Inc.) needs to be clarified to the Union's satisfaction. Among the points that need to be explained are:
 - a. The relationship of the MSJE, Inc. to the Jacobs Camp and the museum building (the definition of this relationship should be dictated by the UAHC or, at the very least formally approved by us.)
 - b. What is the defined purpose of the MSJE, Inc.?
 - c. Who has the ownership and fiduciary responsibility for the funds raised by the MSJE, Inc. Are those funds UAHC funds?
 - d. We need a clear definition of the relationship of UAHC Jacobs Camp personnel to the MSJE. Our staff should not receive, under any circumstances, compensation from the museum corporation.
3. All of these issues will be discussed either at the Audit Committee and/or our Camp/IED meeting following the Audit Committee.

Rabbi Alexander Schindler

12/1/89

Robert Koppel

Allan Smith - Mel Merians

I fully agree with the summary of our decisions regarding the
UAHC Jacobs Camp and the Museum for the Southern Jewish Experience.
I assume you will carry it forward and keep me and Mel posted
every step along the way.

This matter must be brought into control just as quickly as possible
lest we create a monster beyond our capacity.

Thanks for attending to this.

Sym-Museum
JasB

October 24, 1989
25 Tishri 5750

B.J. Tanenbaum, Jr.
B.O. Box 669
Dumas, AR 71639

Dear Jerry:

Thank you for your gracious letter. It was wonderful to share such a very special time with you and Pat and many other dear friends.

I am still quelling from the dedication of our new Museum of the Southern Jewish Experience.

Enclosed herewith, as per your request, is a copy of my dedicatory address.

Thank you for reminding me about my promise to call Mmcy. I have already been in touch with him and will arrange for a meeting so that we will have an opportunity to talk together.

See you a few days hence in New Orleans. Until then, fondest regards to you and Pat, in which Rhea joins.

Sincerely,

Alexander M. Schindler

Synagogue Museum

May 1, 1989
26 Nisan 5749

Mr. Macy B. Hart
Henry S. Jacobs Camp
P.O. Box 16528
Jackson, MS 39236-0528

Dear Macy:

Many thanks for the check and your wonderful letter on the Synagogue-Museum. Yes, it is a very exciting project and I am delighted that it is reaching fulfillment.

Jerry Tanenbaum may have told you already, but just in case I advise that I have agreed to participate in the dedication of this new facility on October 15, 1989. I look forward to being at this festive occasion and to seeing you and many dear friends who will share in the dedication. Jocelyn has been apprised of the date so she can reserve it on her calendar.

With thanks for all your efforts and with fondest good wishes,
I am

Sincerely,

Alexander M. Schindler

Thanks to
Macy or
at least
acknowledging
to

sure not
very
look forward

Rabbi Alexander M. Schindler

April 24, 1989

Robert M. Koppel

Rabbi Allan Smith

The enclosed check for \$70,000. is from the Henry S. Jacobs
Camp Synagogue-Museum Project. While the funds will eventually
go to the FRJ, I send it to you for the 15% line and handling
accordingly.

Warm good wishes.

*being
at deborah's*



April 21, 1989

Rabbi Alexander Schindler
Union of American Hebrew Congregations
838 Fifth Avenue
New York, NY 10021

Dear Alex:

I am proud and pleased to enclose this check for \$70,000. This represents three years of exciting challenge, discovery, and creation. The building that was constructed by the funds made available by the Plough Foundation is a masterpiece. It embodies the spirit and the struggle of a very dynamic ethnicity whose very presence helped shape a society and move it forward.

The acknowledgment of this "dream" brings with it some pain and a reality that casts a shadow on the accomplishment of this unique approach of insuring the legacy of a fading people. Inspiration was provided to us all by Jake Marcus, when he plodded through the overgrown, neglected ground of an abandoned Jewish cemetery to say Kaddish over four visible gravestones dating to 1853. His words still can be felt on this now cleared resting place that yielded no less than forty Jews whose stones our campers found during excavations this past summer.

Why would Jake Marcus come to Mississippi at age 93 and not only speak for an entire weekend, but to have us hack through extreme terrain to get him to this site, a site no Jew had visited or known about for over one hundred years? What emotion, when our Campers filed unprompted off a bus at the conclusion of this "dig" to go back to the site to say Kaddish, as we, the staff, watched and cried inside at the moment. This spontaneous outpouring by a group of 9th and 10th graders taught us, the adults, that the essence of Judaism is being passed on. Did we not witness in this demonstration, the acceptance of the responsibility of being a Jew by a group of the next generation? Did this teaching moment add quality to their lives and to our mission?

I have visited with optimistic people who have made a conscious decision to preserve their fathers' and mothers' struggles to make a life for their families. From parent to child goes the Jewish people, and so goes the determination and excitement to be a part of the opportunity to have the adventures of the settlement of the South noted.

Dr. and Mrs. Julian Wiener
Project Co-Chairmen

Vicki Reikes Fox
Project Director

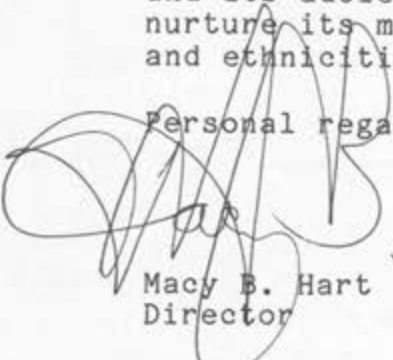
David B. Grishman
Past Chairman, Board of Directors
Henry S. Jacobs Camp

Macy B. Hart
Director
Henry S. Jacobs Camp

Southern Jews are more rooted in their communities than their counterparts in other geographic sections. It is important to these people to write the poetry of the extreme. These Jews came to a foreign land that kept them as foreigners. They had customs and dress that were not understood. They spoke with heavy accents that badged them, as in other times our ancestors have known. They worked hard, isolated in communities, no longer knowing the frail security of the shtetel or the strength of ethnic areas of the urban centers. These Jews have made a mark, they have spread upon the nation a unique success story that is rapidly vanishing. These were courageous people. Can we allow this saga to disappear? We must give honor and gratitude to our pioneers, for they have contributed greatly to this future wherein we now reside.

Alex, this is a project of wonderful magnitude and vision. I never dreamed this when I conceived the original concept. Be that as it may, the project is unbelievable in scope; its dimension is boundless. It grew out of desperation and commitment because it is so necessary. Its infancy has passed, and its adolescence is upon us. I appeal for you to embrace and nurture its maturation. It can become the model for other areas and ethnicities to emulate.

Personal regards,



Macy B. Hart
Director

MBH:jb

STRATHMORE WRITING
255 COLTON AVE. RIDER WOOD



*Have
for me*

RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

June 14, 1989
11 Sivan 5749

Mr. Steven D. Orlansky, Chairman
Henry S. Jacobs Camp Board of Directors
P.O. Box 16528
Jackson, Mississippi 39236-0528

Dear Steven:

Many thanks for your gracious letter of invitation to the dedication ceremony of the Museum of the Southern Jewish Experience. The date is reserved on my schedule and I am truly looking forward to sharing in this wonderful event. Rhea will be coming to Utica with me and I have noted the 1:00 p.m. start of the day's events.

At this writing I do not know just when I will get to Camp, or, for that matter, from where I will be travelling. However, we do have time to finalize these details as the date of October 15, 1989 draws closer. Your warm office of assistance is much appreciated.

With best wishes for a wonderful Jacobs Camp season and a rewarding and relaxing Summer, I am

Sincerely,

Alexander M. Schindler

cc: Mr. Macy B. Hart
Mr. B.J. Tanenbaum, Jr.
Julian and Kathryn Wiener

P.S. Macy tells me you are Linda's brother and that she and Mark will be coming back to Jackson where he will participate in a residency program in urology. Please give them both my fond regards and good wishes. It will be a plus for Rhea and me to see them at the dedication!

Give us the strength to be gentle
the wisdom to be confused
the right to be wrong on occasion
the sense to know when to lose.
Give us the time to be patient
the courage to be afraid.
Give us the eyes of children again
to see the world - a different world -
a world that can still be made.

from **The Tap Dance Kid**
"William's Song"
Lyrics by Robert Loric

June 6, 1989

Rabbi Alexander M. Schindler, President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, N.Y. 10021

Re: Dedication of Museum of Southern
Jewish Experience
Henry S. Jacobs Camp
Utica, Mississippi
October 15, 1989

Henry S. Jacobs Camp

Steven D. Orlansky
Chairman, Board of Directors

Macy B. Hart
Camp Director

Michele Feldman
Assistant Director

Summer
Utica, Mississippi 39175
(601) 885-6042

Winter
P. O. Box 16528
Jackson, Mississippi 39236-0528
(601) 362-6357

Dear Rabbi Schindler:

It is my honor, as Chairman of the Board of Directors of the Henry S. Jacobs Camp, to formalize our invitation to you to be among the speakers and honored guests at the dedication ceremony for the Museum of the Southern Jewish Experience at the Camp on Sunday, October 15, 1989, at 1:00 p.m. I understand that Jerry Tanenbaum has already discussed the event with you, and that you have stated that both you and your wife plan to be in attendance. Your intention to be present confirms our belief that the dedication of the Museum will be a very significant event in American Jewish life.

The dedication event is being co-chaired by Julian and Kathryn Wiener of Jackson who have co-chaired the Museum project since its infancy. I know that they share my pleasure at the prospect of having you with us at the Camp as we kick off our twentieth year with the dedication event.

Of course, all of us involved with the Camp are at your disposal to assist in making your visit to Mississippi as enjoyable and productive as possible. Toward that end, we would be happy to arrange your visiting one of our state's congregations for that Shabbat Eve, if you desire to do so. Whatever your proposed itinerary may be, please let us know how we may be of assistance. Looking forward to having you

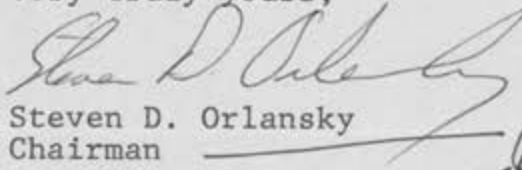


MISSISSIPPI CAMPING ASSOCIATION

Rabbi Alexander M. Schindler, President
Page Two
June 6, 1989

and Mrs. Schindler with us in October, and with
kindest personal regards, I remain

Very truly yours,


Steven D. Orlansky
Chairman

P.O. 650
J.M. 39205

cc: Mr. B. J. Tanenbaum, Jr.
Macy B. Hart
Julian and Kathryn Wiener

3858 Redbud Rd.
J.M.
39211

*Jacobs Camp
Mussel*



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249 0100

October 16, 1989
17 Tishri 5750

Macy B. Hart, Director
UAHC Jacobs Camp Institute
Box 16528
Jackson, MS 39236-0528

Dear Macy:

I truly meant what I said at the magnificent dedication of the Synagogue Museum of the Southern Jewish Experience, you dreamed a dream and you had the drive and energy and motivation to demand that it attain its reality. And it did! And what a beautiful and meaningful reality it is. You have every right to be pleased and proud. Very few people can boast of such an achievement.

Macy, the facility is marvelous and the program of dedication was beautifully planned. I am so pleased that it was possible for me to share in this very special experience.

We didn't really have a chance to chat and we should. Do you have any plans to be in New York? When you do let me know so we can arrange to meet. New Orleans will be far too hectic, unless you plan to stay over until Tuesday and if that should be the case we might arrange to have breakfast or lunch in order to talk a bit. But don't stay on especially for such a conversation.

Again, my thanks and appreciation for all your efforts in making the dream a reality. With fondest regards to you and Susan, from Rhea, too, I am

Sincerely,

Alexander M. Schindler

cc: ABG _ You might want to drop a note to Macy.

bc B1

October 16, 1989
17 Tishri 5750

Mr. Robert Berman
2515 Honeysuckle Lane
Jackson, MS 39211

Dear Bob:

It was delightful meeting you at the wonderful day of dedication. The Museum-Synagogue of the Southern Jewish Experience is a gem. I am so pleased that I was able to share in this very special program.

We made the plane with no problem, thanks to you. I am grateful for your kindness in getting us to the airport and glad we had a chance to chat.

With warm regards, I am

Sincerely,

Alexander M. Schindler

October 16, 1989
17 Tishri 5750

Mr. Edward C. Greene
5580 LBJ Freeway
Suite 530
Dallas, TX 75240

Dear Ed:

It was delightful being with you and Elene for a very special few days. The Dedication of the Synagogue-Museum was a very moving and beautiful occasion and I am truly delighted that it was possible for me to be a part of this wonderful venture.

Ed, your words of greeting were perfect! You really have a well-defined sense of humor and your warmth and gracious comments made for a marvelous presentation. You are great!

With fondest regards to you and Ilene, from Rhea, too, I am

Sincerely,

Alexander M. Schindler

October 16, 1989
17 Tishri 5750

Mr. B.J. Tanenbaum, Jr.
111 N. Main Street
Dumas, AR 71639

Dear B.J.:

Rhea and I are grateful to you and Pat for your many kindnesses during our brief visit to Jackson and the Jacobs Camp. The dedication was a magnificent occasion and we are truly delighted to have been able to share in so meaningful and moving a program.

It was wonderful having a chance to spend time with you and Pat. We enjoyed dinner with you and Ed and Ilene, the conversation, company and cuisine made for a delightful few hours. And, of course, it was nice having you meet our flight into Jackson.

Your introduction of me was most generous and I am grateful for your warm comments. You have good reason to be exceedingly pleased and proud. You have had such a great role in nurturing our Southern congregations and in building the UAHC Jacobs Camp Institute. You were a strength to Macy and all of the people involved in creating the new Museum and it is a gem in which we can all take pride.

Thanks, too, for your advice in regard to Macy. I will be sure to follow up.

With gratitude for all that you are and all that you do, I am

Sincerely,

Alexander M. Schindler



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249 0100

October 16, 1989
17 Tishri 5750

Dear Jocelyn:

What a glorious occasion we were privileged to share! I was absolutely thrilled and amazed by the magnificent new Synagogue-Museum facility, it far exceeds my expectations!

The program was beautiful and the attendance was gratifying. You and the Trustees of the Plough Foundation have every reason to be pleased, after all, thanks to your generous support this new Museum of the Southern Jewish Experience has attained reality and is no longer merely a coinage of the mind. It will stand as a testimony to the great contributions our people have made to the American South and to the strengthening and continuity of American Judaism.

Jocelyn, I hope you agree the building is a gem. The sweep and cleanness of its lines so much remind me of your inner spirit, they certainly made my spirit soar!

The beautiful service of dedication will long remain with me as a memory of a truly moving and wonderful day.

With love to you and your dear ones, from Rhea, too, I am

Sincerely,

Alexander M. Schindler

Mrs. William Rudner
4654 Hemlock Lane
Memphis, TN 38117

Event Form Sent
6/5/89

April 25, 1989
20 Nisan 5749

Mr. B. J. Tanenbaum, Jr.
U.D.S., Inc.
111 North Main Street
Dumas, AR 71639

Dear Jerry:

Obviously both Edie and I missed the second P.S. on your original letter and thus no reaction to the suggested date of October 15, 1989. Indeed, it's a great time for a dedication -- immediately following Sukkot.

The date is now reserved for the Synagogue-Museum Dedication at Jacobs Camp. We can work out details as the time draws closer and I am delighted that we were able to plan for my presence on October 15. Rhea and I look forward to this wonderful occasion.

With fondest regards from house to house, I am

Sincerely,

Alexander M. Schindler

Rhea
Schindler



איחוד
ליהדות
מתקדמת
באמריקה

Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

April 20, 1989

Rabbi Alexander Schindler
U.A.H.C.
838 Fifth Avenue
New York, N.Y. , 10021

Dear Alex:

Thank you for your letter of April 13th.

First of all, I am enclosing a copy, again, of my letter of April 7th regarding the Museum Dedication. Yes, there is a "typo" in the letter, but it is not October 22, 1989, but instead, Sunday, October 15th, as noted in the last paragraph of the "P.S.". Any possibilities?

Meanwhile, I'll check with the Jacobs Camp and see what the possibilities might be for September 16th or 17th. It seems to me that I discussed a September date with them earlier and they felt like it was not suitable.

Take a look at October 15th and please let me hear from you. *OK*

You will be very pleased to see the beautiful Museum facility at the Camp. It is first class!

I hope that you and Rhea and your family have a very happy Passover. Pat joins me in best to you and your family.

I am,

Very truly yours,

B.J. Tanenbaum, Jr.
B.J. Tanenbaum, Jr.

BJT, Jr:ctm

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Rabbi Alexander M. Schindler
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Secretary
Lillian Maltzer



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

April 13, 1989
8 Nisan 5749

Mr. B.J. Tanenbaum
111 North Main Street
Dumas, AR 71639

Dear Jerry:

It was good hearing from you and I thank you for sharing the clipping of the very fine interview you gave on your return from Israel. I am delighted that you were able to participate in the Solidarity Conference -- it was good having you on board.

There have been many excellent comments on your report to the Southwest Council Board. I understand you were simply marvelous and Allan Goldman and I agree that you should report on the Conference to our forthcoming UAHC Board of Trustees meeting. We are putting your name on the agenda; I trust you will agree to share your reactions with our colleagues.

The dates you have selected for the Museum dedication at our Jacobs Camp are not possible for me. They are exceedingly close to the Biennial and I have a wedding on your preferred date of Sunday, October 22nd (you noted the 25th). Will it be possible to have the ceremonies earlier? I have a rabbinic installation on Friday, September 15th and, if convenient for all concerned, I could return via Jacobs Camp and participate in the dedication some time Saturday (depending on flight schedules) or on Sunday. Do let me know if this meets with the Museum and Camp leadership.

Rhea and I join in sending fondest regards to you and Pat. Best wishes for a sweet and joyous Passover.

Sincerely,

Alexander M. Schindler

cc: Allan B. Goldman, Esq.
Rabbi Daniel B. Syme



איחוד
ליהדות
מתקדמת
באמריקה

Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

April 7, 1989

Rabbi Alexander Schindler
U.A.H.C.
838 Fifth Avenue
New York, N.Y., 10021

*Refused
at Bel
asb-amenable*

Dear Alex:

I haven't had a chance to catch my breath since I returned from Israel. I have been much in demand (overwhelming) to speak to various groups, including U.A.H.C. congregations and the Southwest Council board meeting in Jackson, Mississippi last weekend, regarding our trip to Israel for the Prime Minister's Solidarity Conference.

I am so glad that I was able to go with you. Thank you for your support and mentoring. I am enclosing a copy of a newspaper article which was taken from an interview I gave them. I am pleasantly surprised by the reporter's perceptiveness and really it is one of the few interviews I have done that I can truthfully feel the newspaper properly quoted me and let me give them certain printable facts.

Pat joins me in very best to you and Rhea. We will see you in Stamford, Connecticut.

I am,

Most sincerely,

B.J. Tanenbaum, Jr.

BJT,JR:ctm

Chairman
Allan B. Goldman
President
Rabbi Alexander M. Schindler
Honorary Chairmen
Earl Morse
Matthew H. Ross
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Joyce Ottenheimer
E.M. Rosenthal
Jocelyn Rudner
B.J. Tanenbaum, Jr.
Geraldine Voit
Paul Uhlmann, Jr.
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Melvin Merians
Associate Treasurer
Norman D. Schwartz
Secretary
Lillian Maltzer

PS--The Henry S. Jacobs Camp Museum dedication is set for either Friday, October 13th, Saturday, October 14th, or Sunday, October 25th. (221?)

The choice of day and time can be yours. The building is wonderful. I guess a preference of time would be Sunday, October 15th, but it is your call.

Best.

*Klicker
Wolfe*

*9/14
17*

Garber



JERRY TANENBAUM

Meets with Israel Prime Minister Shamir:

Tanenbaum joins in Jewish parley

By RANDAL SEYLER

The Clarion staff

Jerry Tanenbaum of Dumas was one of the 1,600 Jewish leaders from around the world who attended a conference on Jewish solidarity with Israel's leader, Yitzhak Shamir.

The Prime Minister's Conference on Jewish Solidarity with Israel, held at the Jerusalem Hilton Hotel March 20-22, featured Prime Minister Shamir and several of that country's top ministers, including Vice Premier Shimon Peres, Minister of Defense Yitzhak Rabin and Minister of Industry and Trade Ariel Sharon, meeting attentively with Jewish leaders from "practically every country in the world," Tanenbaum says.

As vice-chairman of the Union of American Hebrew Congregations Tanenbaum attended the Jerusalem gathering along with UAHC President, Rabbi Alexander Schindler of New York, and the president of the National Federation of Temple Sisterhoods, Delores Wilkenfeld.

The event garnered national media attention, and it was deemed by Shamir as "a great success" which "demonstrated total support of all Jewish people for the State of Israel." The conference was an attempt to reconcile differences between the Orthodox Jewish com-

munity, which Tanenbaum calls a "vocal minority," and the rest of the world's leading Jewish organizations.

Shamir's solidarity conference also strategically preceded his visit to Washington D.C. by less than two weeks. As Yossi Ahimeir, director of the Prime Minister's bureau has said, "When the U.S. Administration sees that support of American Jews for Israel is diminishing, it can allow itself to take more critical positions."

Tanenbaum said he felt the conference had three distinct functions. First, it gave Shamir a chance to see how the American and world Jewish communities felt about his policies; it gave the prime minister political clout in the form of an allied Jewish front, going into his meetings this week with the Bush administration; and finally, the conference allowed the rest of the world an opportunity to understand the varied viewpoints of the Labor and Likud parties of Israel.

"Prime Minister Shamir called for this solidarity conference, an ingathering of people from all over the world, to discuss substantive issues regarding Israel's policies as they affect the rest of the world, particularly Jews living in the Diaspora (the world outside the original nation of Israel)."

The UAHC leaders attended the conference with the intention that the voice of the American Reform Judaism movement be heard on the issues discussed, especially on the controversial "Who Is A Jew?" issue and the volatile Palestine Liberation Organization situation.

At the start of the three-day meeting, stories in Israeli newspapers described a new intelligence analysis contending that the intifadeh, the popular uprising by Palestinians in Gaza and the West Bank, could not be suppressed by force. Only political measures, including talks with the PLO, would lead to a solution.

At first, Shamir denounced these stories as lies, but later his spokesman acknowledged that the intelligence report existed. While the report offered no specific recommendations, it did say the PLO could no longer be ignored.

This came two weeks after a report from the prestigious Jaffee Center for Strategic Studies at Tel Aviv University, which concluded that none of the long-term peace options that either Shamir or the Palestinian leadership considers acceptable have any chance of succeeding. The American Jewish Congress think-tank reported that moving beyond the status quo requires a long process of mutual accommodation starting with direct talks with the PLO and possibly ending with

the creation of a circumscribed Palestinian state.

With political pressures from the Despora community heating up and internal fallings out over the strategy of handling the PLO, Shamir has felt more and more pressure to come up with a solution to the intifadeh, and this conference may well have been an important part of that process.

"Israel is caught in a situation where it is constantly being judged by the world, based on what people see in the media," Tanenbaum says. "It is being judged harshly, and in some cases it should be judged harshly, but there is more to the story than what appears in the news reels."

The PLO tactics involve having young teens hurl rocks and bottles at Israel soldiers. "How much abuse can a soldier take before he lashes out?" Tanenbaum asks. "We do not condone the killing or brutalizing of children, but what is the solution?"

The Shamir government is not willing to deal with the PLO because the PLO is a terrorist organization which has foisted itself upon the people of the Gaza and the West Bank, Tanenbaum said. This self-proclaimed government has been using terrorist tactics for years to not only force the Israelis to go along

(Continued on Page 6A)

Jerry Tanenbaum participates in international Jewish meet

(Continued from Page 1A)

with their demands, but to maintain the loyalty of its people.

"This is not a recognized, elected, constitutional body," he comments. "The PLO is an organization that reigns by terror."

Tanenbaum had no predictions on the final outcome of the Gaza strip unrest, but speculated that the country of Jordan would have to play a big role in the final settlement of the *intifadeh*.

The political and controversial "Who is a Jew?" issue, which drew much media attention last year when ultra-Orthodox religious parties made a bid to gain exclusive power over the religious conversion of immigrants to Israel. By implication, the legitimacy of Conservative and Reform Jews would have been undermined, and those non-ultra-Orthodox Jews who were in attendance at the recent solidarity conference made their viewpoints on the conversion issue clear with Shamir.

Tanenbaum said the ultra-Orthodox Jewish community was a small, but very vocal minority. "The 'Who is a Jew' issue was a divisive political issue, and one of the principal reasons the UAHC attended the conference was to implore Shamir not to divide us.

"Shamir pledged to us that (the conversion issue) was not on his political agenda, and said he understood that it should have never been

a political issue. He urged the varied movements to resolve the issue among themselves."

Those attending the conference met with Shamir and his ministers every day of the conference, Tanenbaum said, and the meetings, which lasted from 12-15 hours each day, resulted in frank dialogue between the world's Jewish leaders and the heads of Israel's government.

"In Shamir, you have a hard line, Right-wing fighter, who has fought his way up to his present position," Tanenbaum said of the prime minister. "He has very strong beliefs and principals, and he has goals, he knows what he wants and he persistently strives toward those goals. He is a very strong leader. You have to admire somebody like that."

Tanenbaum says Shamir has one quality which separates him from most politicians; he is not a fence-rider. "You know where he is. A lot of people love him and a lot of people hate him, but they all respect him."

Shamir would like to see peace in the Gaza Strip, but he will not sacrifice the safety of Israel to achieve it, nor will he ever allow Israel to become dependent upon another power for protection.

"He is never going to put the people of Israel into the position of having to depend on other people to defend them," Tanenbaum said. "That type of situation has proven undependable, and once created the Holocaust."

*Syme Musera
Jacobs*

March 16, 1989
9 Adar II 5749

Mr. Macy B. Hart
Henry S. Jacobs Camp-UAHC
Box 16528
Jackson, MS 39236-0528

Dear Macy:

Forgive the brief note, I am off to Israel, but I do want to respond to your letter of March 6th.

The projected budget that I personally discussed with Jocelyn, was for \$540,000.00 - it was never for less. This is the figure which I worked with and this is the figure on which the 15% should be based.

I would appreciate it, therefore, if you were to transfer the sums which you owe us and which were built into your budget.

Thank you so very much. If you have any questions, please discuss them with Danny. I'll be wandering all over the face of this earth for the next month or two, but I want this matter settled certainly within this fiscal year.

Sincerely,

Alexander M. Schindler

cc: Rabbi Daniel B. Syme
bcc: Mr. Melvin Merians
Allan B. Goldman, Esq.

This relates to the special fund raising effort for FRJ which is usually in Dan Syme's column.

referred to as

*People
Synagogue Mesa*

Rabbi Alexander M..Schindler

February 23, 1989
18 Adar I 5749

Rabbi Daniel B. Syme

Rabbi Allan Smith

Your recent memo concerning the Plough grant for the "Museum for the Southern Jewish Experience" puzzles me. I had no conversations with Jocelyn concerning the 15% administrative charge. She talked to me once about the seeming delay in getting construction going and I agreed to push in her behalf. As far as I am concerned that 15% was to be billed into the cost of the project and should come from Macy. Since he received \$540.00, he should remit the appropriate sum to us as soon as possible.

Thank you.

MEMORANDUM

on file
4

From Rabbi Daniel B. Syme ✓
To Rabbi Alexander M. Schindler, Rabbi Allan Smith
Copies
Subject

Date Feb. 14, 1989

I enclose a copy of a letter received today from Macy Hart. This is the first that I have heard of this.

In the first instance, 15% of the \$540,000 grant is \$81,000 not \$64,000. Secondly, our budget this year depends heavily on the delivery of that entire amount by June 30th.

I would appreciate clarification at once so that we can determine what additional steps need to be taken.

Thanks.

*I have had absolutely
no conversations with
Jocelyn regarding the
15% that was to be
built in with the
cost + shared care
from Macy.*





February 9, 1989

Rabbi Daniel Syme
Union of American Hebrew Congregations
838 Fifth Avenue
New York, NY 10021

Dear Danny:

Thanks for your memo to me concerning the 15% on the Plough Foundation funds. I want to make sure we are all in concert with each other as to what that amount is going to be and how it is going to work. I am sure you are aware there was a conversation between Alex and Jocelyn Rudner with regard to the 15%, and that the Foundation made the decision to withhold the 15% until the Museum was completed. I do not have any extra monies to be sending at this time. We are nearing completion of the project, and probably the funds will free up, although I do not know the particulars of the conversation between Jocelyn and Alex.

The UAHC's share of this grant is \$64,000. That is the amount that was figured in the original budgeting process. I hope we will be able to deliver, not only a great portion, but possibly all of it, by the summer meeting time. In the meantime, I am counting on you for Phase 2, as you have indicated in past conversations.

The building is magnificent, as is the momentum that seems to be building. As you are aware, I am very much strapped timewise and have not been able to do a great deal of fundraising. I hope that you will come soon and see for yourself what has been accomplished, for I believe this project will generate a great deal of excitement throughout the country. I am sure you have seen the Baltimore Jewish Times article. It has brought us a wonderful amount of exposure.

Love and kisses at home.

Personal regards,

Macy B. Hart
Director

MBH:jb

Dr. and Mrs. Julian Wiener
Project Co-Chairmen

Vicki Reikes Fox
Project Director

David B. Grishman
Past Chairman Board of Directors
Henry S. Jacobs Camp

Macy B. Hart
Director
Henry S. Jacobs Camp



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

February 27, 1989
22 Adar I 5749

Synagogue Music Jacob

Mr. Macy B. Hart
Director
UAHC Jacob Camp Institute
Box 16528
Jackson, MS 39236-0528

Dear Macy:

On my return from Israel, I met with Dan Syme regarding your letter about the Plough grant.

Unless I have totally lost my memory, I cannot recall ever having discussed the 15% amount or the schedule of payments with Jocelyn at any time. About a year or so, she contacted me concerning the slow pace of the building process and asked me to hurry you up and that I did, but nothing at all was discussed beyond this.

From the very beginning, we agreed that this 15% administrative fee was to be built into the cost of the project itself. This is a reasonable request, far below the administrative charges which are paid by other foundations to institutions for central administration. That sum approaches, if it does not exceed, 25%.

Be that as it may, you owe us \$81,000.00 rather than the lower sum that you indicate and I would appreciate it if you were to send it to us by June 30th. We need it desperately to make our budget this year. And, our abilities to make our budget this year will in turn determine the leeway with which we have the coming year.

Please send me written confirmation of your understanding of this deadline. We're involved in the budget processes even now and we must have your answer -- by return mail if at all possible.

With every good wish, I am

Sincerely,

Alexander M. Schindler

cc: Rabbi Daniel B. Syme

you type
DRAFT MEMO FROM RABBI SCHINDLER TO MACY HART

Dear Macy,

about
Upon my return from Israel, I met with Dan Syme regarding your letter to ~~him~~ *regarding*
the Plough grant.

Unless I have totally lost my memory, I cannot recall ever having discussed the 15% amount or the schedule of payments with Jocelyn at any time. Furthermore, the amount we are expecting from you by June 30th is \$81,000 rather than the lower sum which you indicate.

I would appreciate a written confirmation from you regarding your understanding of this deadline. Our budget for this year is heavily dependent upon receipt of the funds by the date indicated.

I shall look forward to hearing from you.

*alex -
This may be
a bit too tough.
But at least it's clear.*

D

*Synagogue
New*

Rabbi Alexander M. Schindler

July 26, 1988
12 Av 5748

Mr. Akon Hirt-Manheimer

cc: Mr. Arthur Grant

The enclosed may be of interest to you. It might be a good way of telling our constituency about that special committee which we have established to create a special fund which will preserve the assets and protect the cemeteries of our dying southern congregations.

Art Grant will be able to fill you in on the scope of this committee and its membership.

cc: Art Grant

By the way, what is happening with that committee.

*Jacobs Camp
Synagogue*

May 31, 1988
15 Sivan 5748

Mr. Macy B. Hart
P.O. Box 16528
Jackson, MS 39236

Dear Macy:

I am just signing a letter dated May 18, 1988, sent to you by the Plough Foundation, in which they express displeasure with the fact that there has been lack of progress in the movement toward the construction of the building at Camp Jacobs. This delay violates a ~~promise~~ I made in an earlier letter to the Plough Foundation, made on your assurance that the requirements would be met.

I am signing the new contract agreeing that the building be started no later than July 15, 1988. I am holding you personally responsible that this agreement will be met. I don't want to be embarrassed a second time, worse than that, I certainly don't want to lose a half a million dollars because of this needless delay.

Greetings,

Alexander M. Schindler

ce PK

Winged to Plough

Xerox of signed contract to Macy.
(I have answering letter to Macy)

PLOUGH FOUNDATION

6055 Primacy Parkway, Suite 250

Memphis, TN 38119

901/761-9180

May 18, 1988

Mr. Macy B. Hart
P.O. Box 16528
Jackson, Mississippi 39236

Dear Macy:

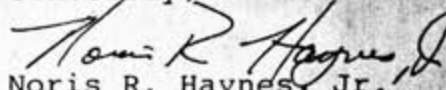
Please accept this letter as confirmation of the following action taken by the Board of Trustees of Plough Foundation at its meeting on May 17, 1988:

RESOLVED, that the Plough Foundation agree to revise the 1986 grant of \$539,220 by removing the requirement that the building be completed by June 30, 1988 with a requirement that the building be started no later than July 15, 1988. As a condition of this change, the Plough Foundation will require a copy of the construction contract and specific validation of construction costs as building progresses. That validation will be on a monthly basis and consist of copies of draw requests properly approved by the architect or other responsible party. Progress payments will be made monthly by the foundation on the basis of requests signed by Macy Hart or his successor. The foundation staff is instructed to communicate the following statement:

At their meeting on May 17, 1988, the Trustees of the Plough Foundation expressed their displeasure over the lack of progress in the movement towards the construction of the museum at Jacobs Camp and your failure to provide regular quarterly reports in a timely fashion as we have requested. The Trustees have asked us to inform you that any failure in the future, including failure to begin construction by July 15, 1988, will result in the discontinuance of the foundation support and a request for the return of funds remaining unspent.

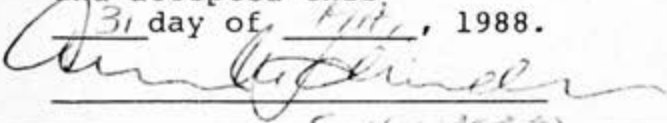
If the terms and conditions above stated are acceptable, please sign and return the enclosed copy of this letter for our files.

Sincerely,


Noris R. Haynes, Jr.
Executive Director

The foregoing terms and conditions are agreed to and accepted this

31 day of April, 1988.



is the strength to be gentle
wisdom to be confused
right to be wrong on occasion
sense to know when to lose.
is the time to be patient
courage to be afraid,
is the eyes of children again
the world — a different world —
world that can still be made.

from The Tap Dance Kid
"William's Song"
Lyrics by Robert Lorick

fr

February 15, 1988

MEMO TO: Rabbi Allan Smith

FROM: Macy B. Hart

COPY FOR: Rabbi Alex Schindler, Rabbi Larry Jackofsky

Mary S. Jacobs Camp

Steven D. Orlansky
Chairman, Board of Directors

Macy B. Hart
Camp Director

Michele Feldman
Assistant Director

Summer
Utica, Mississippi 39175
(601) 885-6042

Winter
P. O. Box 16528
Jackson, Mississippi 39236-0528
(601) 362-6357

Supposedly, I have been "on Sabbatical" but, have not found the means to actually pull it off. Originally, I had planned to vacate my office by October 1, 1987. I did not leave until the first week of November. I have already worked almost the entire month of January.

We have an enrollment problem that requires my attention now. The Museum continues to occupy a great deal of time. Our region is in need of addressing the long term financial vitality of the Camp. The list goes on. Therefore, I am going back to work after having only two real months of off time.

I see that, at this time, I cannot continue and would like to have available to me the remaining four months at a later time. Please let me have your thoughts on this as soon as possible.



Jacobs Synagogue Museum

October 1, 1987
8 Tishri 5748

Mr. Macy B. Hart, Director
UAHC Jacobs Camp Institute
Box C
Utica, MS 39175

Dear Macy:

Mazaltov to you and all of these involved in the creation of a Synagogue--Museum at the UAHC Jacobs Camp Institute. I so regret my inability to be with you for the groundbreaking ceremony but I shall be present in heart and thought and spirit.

I am certain the program on October 10 will be exciting and moving. Please convey my warm good wishes to all concerned. This endeavor is one which will have meaning for the Jewish community of the South, indeed for our total American Jewish community. When the dream is fulfilled and the Synagogue-Museum is complete it will be a storehouse of American Jewish history with a particular emphasis on the many communities of the South.

So I write to express all good wishes for a wonderful ground-breaking ceremony and for the fulfillment of the beautiful promise it bespeaks.

With warm regards to one and all and best wishes for the New Year, I am

Sincerely,

Alexander M. Schindler

MEMORANDUM

From Rabbi Daniel B. Syme
To Rabbi Frank N. Sundheim
Copies
Subject

Date Feb. 9, 1987

Dear Frank,

Alex has shared your letter to Melvin Levy with me.

I hope I can impose on you to get some information for me from the congregation, specifically:

1. Do they have a building? What will they do with it?
2. Do they have a cemetery? If so, how do they plan to maintain it?
3. What do they plan to do with the Torahs, religious objects, etc...?

These are not idle questions. In the last several months, we have received a number of proposals for a national UAHC program that would assist congregations in an orderly and dignified dissolution of their affairs.

Please get back to me as soon as possible.

Thanks, Frank.

cc: Rabbi Alexander M. Schindler



Union of American Hebrew Congregations
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100

Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION

DORAL EXECUTIVE OFFICE PARK

3785 NORTHWEST 82 AVENUE, SUITE 210, MIAMI, FLORIDA 33166, (305) 592-4792

SOUTHEAST COUNCIL

Rabbi Frank N. Sundheim

Regional Director

February 18, 1987

Melvin Levy
301 canal Street
Demopolis, Alabama 36732

Dear Mr. Levy:

When I wrote you a few weeks ago about the dissolution of your congregation, I sent a copy of my letter to Rabbi Alexander Schindler, the President of the UAHC.

I have recently received a communication from Rabbi Schindler, expressing not only his deep regrets, but his concern that the dissolution of the congregation should be done in the proper manner. Evidently, there have been several proposals within the UAHC for a national program that would assist congregations in an orderly and dignified dissolution of their affairs when this became necessary.

I am writing you this letter so that you might be able to respond better to me when I call you in a week or so (I leave shortly for a trip and will not return to my office until next week).

Rabbi Schindler is interested specifically in the following information:

- 1) Do you have a building?
- 2) What are your plans for that building?
- 3) Do you have a cemetery?
- 4) If you have a cemetery, how will you plan to maintain it?
- 5) What are your plans concerning your Torah Scrolls and other religious objects?

I am sure that you realize that these questions are asked with the hope that the UAHC will be able to assist you not only in the present situation, but in our concern that a congregation of long standing like yours, should maintain your dignity and your historic presence within the community even if an act of presence is not possible.

OFFICERS

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UAHC President
Rabbi Alexander M. Schindler

UAHC Chairman of the Board
Charles J. Rothschild, Jr.

Again, please know that we are ready to be of assistance to you. I look forward to talking with you in the next week or so.

Shalom,

Rabbi Frank Sundheim

cmc
cc: Rabbi Alexander Schindler
Abe Kaplan
enclosure

Synagogue Museum

February 11, 1987
12 Shevat 5747

Mr. Macy B. Hart, Director
UAHC Jacobs Camp Institute
Box 16528
Jackson, MS 39236-0528

Dear Macy:

I assume that you have already heard by phone of the general responses to the Museum Project Proposal. I have reviewed the proposal in great detail and want to express my personal feelings to you.

It seems very clear to all of us that there is great interest in this project, not only in your own Jewish community but in the general community as well. Whether such interest can be translated into active support is a question to be determined. For the immediate future, my specific interests are as follows:

1/ The Facility: The Synagogue/Exhibit Area should be planned out and executed in accordance with the Plough Foundation donation as soon as is possible. As the facility will be part of the Jacobs Camp, this means getting the necessary Camp Committee and Board approvals quickly. I have asked Smitty to assist you in this area to insure the least possible complications. I am sure that a suitable facility can be completed with the funds available. I know that you will need to hold some monies back for appropriate program support.

2/ The Synagogue Trust Fund: I am most intrigued with what I consider to be a sacred trust that we have relative to congregations which cease their operations. To be the guardians of their cemeteries and artifacts is a task which we should attempt to undertake. To that end, I will be forming a national committee with input from yourself and your leadership. I have discovered that this is an area of concern not only for the South but for many congregations in various locations.

3/ The Expanded Project: HUC-JIR has Archives and a Museum. I do not feel that the Union is prepared to enter into an expanded Museum venture of the scope suggested in your proposal. I suggest that consultations be held with the College-Institute to see if they are interested. If so, we

Mr. Macy B. Hart
February 11, 1987
Page -2-

will go from there. If not, I understand that there are interested agencies in your area who might be willing to assist in Grant Proposals for such a project. There is no reason why these should not be pursued in the future once the facility is in place.

4/ Sacred Object Loan Program: As the Jacobs Synagogue/Museum becomes the repository of large quantities of Synagogue Sacred Objects and Art, a loan program to new congregations and havurot could be established through the facility.

There are some practical considerations. I know that the project, even within the limited scope, will require much of your time. Our Camp Directors have all had the responsibility of major development on the Camp properties. At times, some extra part time help was needed. I suggest that the same is true in this case. It might be necessary for you to have a rabbinic intern during the next year or so to help with the programmatic aspects outlined above. I believe that this can be done within the existing Grant structure. Macy, all of us know that the success of the Jacobs Camp has been related in large measure to your function as Camp Director. I do not want to jeopardize that. Your prime responsibility must be the Camp and its development. We will assist you in whatever way possible with the normal constraints of time and budget.

Please be in touch with Danny and Smitty as matters progress. Thanks for your vision and your dedication.

Warm regards.

Sincerely,

Alexander M. Schindler

cc: David Grishman, Esq. *Box 427 - 39205*
Rabbi Allan Smith
Rabbi Daniel Syme

DRAFT

suggested letter to Macy with copy to David Grishman

Dear Macy,

I assume that you have already heard by phone of the general responses to the Museum Project Proposal. I have reviewed the proposal in great detail and want to express my personal feelings to you.

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file to Macy

4. Sacred Object Loan Program: As the Jacobs Synagogue/Museum becomes the repository of large quantities of Synagogue Sacred Objects and Art, a loan program to new congregations and havurot could be established through the facility.

Practical Considerations: I know that the project, even within the limited scope, will require much of your time. Our Camp Directors have all had the responsibility of major development on the Camp Properties. At times some extra part time help was needed. I suggest that the same is true in this case. It might be necessary for you to have a Rabbinic intern during the next year or so to help with the programmatic aspects outlined above. I believe that this can be done within the existing Grant structure. Macy, all of us know that the success of the Jacobs Camp has been related in large measure to your function as Camp Director. I do not want to jeopardize that. Your prime responsibility must be the Camp and its development. We will assist you in whatever way possible with the normal constraints of time and budget.

Please be in touch with Danny and Smitty as matters progress. Thanks for your vision and dedication.

Also where
Act of God - fire
flood etc have
destroyed objects
We got such request
for time & time

Mary
called 1/30
to get my ~~you~~
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gave call to
DBP

A Museum - Synagogue

To Preserve Our Past — To Insure Our Future

P. O. Box 16528 • Jackson, Mississippi 39236-0528 • (601) 362-6357

January 23, 1987

Ms. Ann Abadie
Mr. William Ferris
Center for the Study of Southern Culture
University, MS 38677

Dear Ann and Bill:

I certainly enjoyed being in Oxford this past week. I was quite impressed at your Center and wish we had more time to really get a grand tour. I firmly believe that there are many ways for us to work together, and hope that the work we will be doing from this end will generate significant contribution to your work.

Jacobs Camp assumed a very unique posture when it was built. It is unlike any Camp in Jewish life today. We became the lifeline for a diminishing geographic Jewish community. Through the wonderful facilities of the Camp, we are a year-round conference and retreat center where Jews from extreme minorities of one and two, ten and fifteen families, many miles from Synagogues, could gather for high level seminars presented by some of the great names in contemporary Jewish life. Since our funds are very limited, all of our speakers basically waive their fees to be with us. Most are moved by the sense of giving, as they realize that the audience they are reaching are so interested and appreciative of the opportunity.

The Camp's summer operation is the essence of the vision the community must have possessed when the idea of a Jewish Camp was pushed to reality. Many accomplishments and firsts have taken place at Jacobs Camp. We are very proud of the accomplishments of the Camp that was predicted to fail... as we enter our eighteenth year.

As the Camp became this recognized Jewish Center, the key was the sense and pride of ownership that the Jews of Mississippi, Arkansas, Louisiana, and West Tennessee felt. The Camp has grown in so many ways, but most importantly in the area as the place for the continuation of L'Dor V'Dor, from generation to generation. Through the physical plant and its offerings, the once grand communities scattered throughout the four state territory mentioned above, have continued to live on. The legacy of commitment and social responsibility to the secular community shall pass to the coming generations.

David B. Grishman
Chairman, Board of Directors

Macy B. Hart
Director

Vicki Reikes Fox
Project Director

Julian & Kathryn Wiener
Project Co-Chairmen

Rabbi Murray Blackman
Rabbinic Advisor

For the last ten years, we have been the repository for several synagogues that have ceased to exist. Additionally, there are quite a few that are on the verge of extinction. Thus, we had the idea that we would build a museum/synagogue at the Camp. We would outfit the structure with the artifacts that we already possessed and new items we would receive. We began to plan this project, not knowing the immensity of the undertaking. We found quickly that we were not just going to build a physical facility. There is a tremendous opportunity to create an umbrella that can be responsible for:

1. Cemetery maintenance.
2. Presentations to schools throughout the South on the ethnicity that now does not exist or will soon be lost to their community.
3. Coffee table publications concerning people and places that are no longer extant.
4. Raising the consciousness of individuals who represent the last remnants of a Jewish community. There is a great responsibility in being the last of a culture in a secular community.
5. Creating everchanging exhibitions at the museum for the thousands of people who now come through the Camp. There are countless others who will come when the physical facility is completed.
6. The sponsorship of seminars and symposiums for the study of topics that have universal appeal and interest to a great number of people.

These are just a few of the elements of a project that has unlimited dimension and far reaching implications.

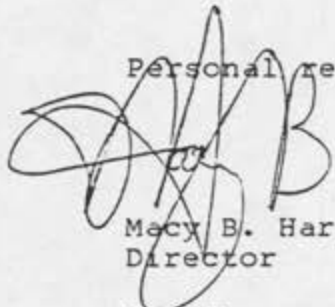
Our problem, at this time, is that we are not prepared to tackle this "event." The opportunity arose, and we moved quickly. We requested monies to just build a building and outfit it. I allowed for a part time consultant over a three year period and basically, no other funds are in our hands. As we have travelled in our planning, we have become painfully aware that we are going to fall far short in our development. Immediately, we need two full time staff members to get the project rolling. Additionally, we need without delay a photographer and an oral historian. Many of these Jewish communities are in their last two or three years. For several we have more time, for they will be here for five or six years.

The bottom line is that we need planning money, as I did not allow for that in the grant that we received. Then, we need to move ever forward to establish the elements of permanent funding for the staff people and the projects mentioned above. "Tomorrow" I need \$100,000.00 so this project can be planned on a full time and not a part time basis. This is a wonderful moment. To achieve the full potential, we need some resources to properly plan, instead of being in a quagmire of confusion.

we need planning resources. I am confident that later resources will come in recognition of the importance of the undertaking. Can you please help us?

This attempt is unheard of in contemporary American Jewish history. Our only limitations will be those of our own imaginations. Thanks for your help.

Personal regards,

A large, stylized handwritten signature in black ink, appearing to be 'Macy B. Hart', written over the typed name.

Macy B. Hart
Director

MBH:jb

A Museum - Synagogue

To Preserve Our Past — To Insure Our Future

P. O. Box 16528 • Jackson, Mississippi 39236-0528 • (601) 362-6357

January 22, 1987

Dr. Joseph Cohen, Director
Jewish Studies Program
Newcomb College, Tulane University
New Orleans, LA 70118

Dear Joe:

This letter is long overdue, and I apologize for not getting to you sooner. As you can see from the enclosed letter, the enthusiasm and significance of this project has grown and grown and grown. We met with you on the first day of a trip that lasted ten days. What we found as we traveled was unbelievable.

Presently, we are in the process of developing a master plan to present to the UAHC with regard to the project. The building of an actual structure is now only one part of the program. I call your attention to the letter I have enclosed in hopes that you will give some thought as to what you feel Tulane's involvement with this project might be. When we worked together, Vicki and I mentioned graduate student assistance, etc., which is what we are going to need.

I would appreciate hearing from you at your very earliest convenience, as to how we might work together and how Tulane might be willing to aid us, as we see the scope of this project unfold. Obviously, we are looking for as many resources as we can get, not only from the financial end, but development as well.

On one of my trips last month, I was in Minnesota and spoke with Jeff. He sounded great, and I am glad that he is doing so well.

Personal regards,

Macy B. Hart
Director

MBH:jb

cc: Rabbi Daniel Syme
Rabbi Alexander Schindler
Rabbi Allan Smith
Mrs. Vicki Reikes Fox
Museum Committee

David B. Grishman
Chairman, Board of Directors

Macy B. Hart
Director

Vicki Reikes Fox
Project Director

Julian & Kathryn Wiener
Project Co-Chairmen

Rabbi Murray Blackman
Rabbinic Advisor



The University of Mississippi

Center for the Study of Southern Culture
University, MS 38677
(601) 232-5993

January 12, 1987

Macy B. Hart, Director
Henry S. Jacobs Camp
P.O. Box 16528
Jackson, MS 39236

Dear Macy,

It was a special pleasure to see you at the Jacobs Camp this past month. I was very pleased with the discussions we had and look forward to meeting with you here at the Center.

As I indicated, we would very much like to develop a long-term relationship with you and your project on southern Jews. In our study of the American South we are well aware of the major contributions of Jewish families. Our forthcoming Encyclopedia of Southern Culture features entire sections on southern Jews by scholars such as Eli Evans.

We are also developing a major film on Ludwig Lewisohn who was one of the few Jewish novelists from the South. Born in Charleston, Lewisohn became a leader of the Zionist cause and corresponded with Freud, Einstein, and other intellectuals during the early part of this century. One of Lewisohn's relatives, Walter Lewisohn, has made major gifts of films, books, and paintings to our center. The enclosed copy of our SOUTHERN REGISTER includes a feature on Walter and his wife, Florence.

I would like to outline resources which our Center and the University might provide should you choose to work with us in developing an Archive of Southern Jewish Culture. We currently have internationally recognized programs on the American South which include archives, conferences, publications, research, and teaching components. Each of these areas has an obvious relationship to the study and preservation of southern Jewish culture.

We also have extensive media facilities at the University which could be used to develop films, videotapes, slides and other materials for public dissemination. As a filmmaker, I would be especially interested in working with you on such projects.

macy hart
page 2

I would like to stress the fundraising potential a relationship with our Center and the University would offer your project. Since its creation in 1977, the Center has raised just under four million dollars in non-state support. Much of this support was for projects which were developed by individuals such as yourself who felt the Center was the appropriate base to develop their efforts.

Should you decide to work with us, we would assist in developing proposals, and I would personally travel with you to make presentations before foundations. We also have prominent Jewish alumni who have expressed an interest in supporting projects on southern Jewish culture at the University.

Our discussions and my visit with you at the Jacobs Camp make it increasingly clear that our respective institutions can develop a symbiotic relationship in which we will both benefit. We can assist you in developing conferences and public exhibits on at your museum, and we will develop research archives and courses on southern Jewish culture. Our Center and the history department cosponsor an annual symposium on southern history, and we might consider highlighting this project through a symposium focused on the theme of southern Jewish history. As with earlier symposia, the edited proceedings would be published and could serve as a basic text for courses on southern Jewish culture.

These are preliminary thoughts which we can discuss further during your visit on January 12th. I look forward to seeing you then and deeply appreciate your interest in our program.

Sincerely,



William Ferris
Director

cc: Chancellor et.al.
Ann Abadie
Don Fruge
Catherine and Julian Weiner
Bob Haws

A Museum - Synagogue

To Preserve Our Past — To Insure Our Future

P. O. Box 16528 • Jackson, Mississippi 39236-0528 • (601) 362-6357

January 22, 1987

Ms. Patti Carr Black
State Historical Museum
Mississippi Department of Archives and History
Box 571
Jackson, MS 39205

Dear Patti:

Thank you so much for your letter of December 31. I was out of my office from the December 26 until January 15, and I am just now trying to catch up with my correspondence, as well as "work". First and foremost, I am honored, flattered, and basically delighted, that this possibility exists, not only for us at the camp, but for us in the state, as well.

Now is not the perfect time for me to discuss this with you, but I would like to do that in the near future. For the next month, I am going to be hard at work in the preparation and delivery of the master plan of our project to our national offices in New York. We have come so far since the meeting with all of you at the Department of Archives and History.

What we are now trying to accomplish is far greater than just a building with a museum. We are launching an umbrella structure that will administer the museum, as well as, several full time people. What we are doing is unique to the Jewish community and has, therefore, gotten a lot of attention since our meeting. At that time, you will remember, we were just beginning the first planning trip. Since that time many miles have been traveled by quite a few of us.

So, please put us down as very interested, but not committed, until I can know more about whether or not we can

David B. Grishman
Chairman, Board of Directors

Macy B. Hart
Director

Vicki Reikes Fox
Project Director

Julian & Kathryn Wiener
Project Co-Chairmen

Rabbi Murray Blackman
Rabbinic Advisor

A Project Of The U.A.H.C. Henry S. Jacobs Camp

actually do this to the satisfaction of not only the
Department of Archives and History, but to the group itself.

Thanks again for thinking of us.

Personal regards,

Macy B. Hart
Director

MBH:jfb

cc: Rabbi Daniel Syme
Rabbi Alexander Schindler
Rabbi Allan Smith
Mrs. Vickie Reikes Fox
Museum Committee



Synagogue Museum

The University of Mississippi

lee

Center for the Study of Southern Culture
University, MS 38677
(601) 232-5993

January 12, 1987

Macy B. Hart, Director
Henry S. Jacobs Camp
P.O. Box 16528
Jackson, MS 39236

Dear Macy,

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macy hart
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Sincerely,



William Ferris
Director

cc: Chancellor et.al.
Ann Abadie
Don Fruge
Catherine and Julian Weiner
Bob Haws



STATE HISTORICAL MUSEUM
OLD CAPITOL RESTORATION
MISSISSIPPI DEPARTMENT OF ARCHIVES AND HISTORY
BOX 571
JACKSON, MISSISSIPPI 39205-0571

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SHERWOOD W. WISE
ELBERT R. HILLIARD
DIRECTOR

December 31, 1986

HENRY S.

Mr. Macy B. Hart, Director
Henry S. Jacobs Camp
P.O. Box 16528
Jackson, MS 39236-0528

Dear Macy:

I hope plans for the Jewish History Museum are moving swiftly and successfully. I know that it will be a facility that Mississippi will be extremely proud of. An idea has occurred to me that I would like for you to consider.

I think your museum, its setting, and its development, would be of great interest to the museum profession. Would you be interested in hosting the 1990 or 1991 annual meeting of the Southeastern Museums Conference?

Approximately 300 attend the four-day meeting. The cost of the registration should cover all of the expenses that you would have (exclusive of your staff time). Lodging is charged separately to each participant. The SEMC program committee always arranges a high-caliber program of professional interest and a local arrangements committee assists the host.

Normally the group meets in a city that can offer tours of several museums. We can arrange bus trips to Jackson, Vicksburg and Natchez to accomplish that. Normally the entertainment is "city" entertainment: drinks and hors d'oeuvres and musical groups. I think many wonderful entertainments could be devised at your camp, including some sports activities and outdoor cooking. There may be logistical problems that I have not considered.

If you are at all interested in this possibility, I would love to come down and talk to you about it. A formal invitation would need to be extended at the 1987 meeting which will be in Virginia in September and then the in-coming president would probably make a visit.



Accredited by the American Association of Museums

Mr. Macy B. Hart
Page 2
December 31, 1986

If you are too swamped to think about this yet, I will understand and bring it up again later.

Let me know what's going on down there.

Sincerely yours,

A handwritten signature in cursive script, reading "Patti Carr Black". The signature is fluid and elegant, with a large initial "P" and a long, sweeping underline.

Patti Carr Black, Director
State Historical Museum

PCB/dm
cc: Elbert Hilliard
Mary Lohrenz



no future

The University of Mississippi

Center for the Study of Southern Culture
University, MS 38677
(601) 232-5993

October 28, 1986

Henry S. Jacobs Camp

Mr. Macy B. Hart
Post Office Box 16528
Jackson, MS 39236

NOV 2 1986

HENRY S. JACOBS CAMP

Dear Macy,

It was a special pleasure to finally meet you in Greenwood. I am very excited about the research you are developing on Jewish Culture in the South. It is long overdue and you can rely on our Center for full support in this important work.

Kathryn and Julian Wiener and I spoke at length about ways the Center might assist you. We would be happy to provide research archives, assist in fundraising, and coordinate our academic programs to support the Henry S. Jacobs Camp and the projects you are directing.

I would be happy to meet with you to discuss these ideas in more detail if you wish. We would also like to feature you as a speaker at one of our Wednesday Brown Bag Lectures. If you let us know a time you would prefer we will publicize the program.

On my next trip home I will try to visit with you. I look forward to seeing the Henry S. Jacobs Camp and hope you can come over to our farm for a visit with our family over the holidays.

Enclosed are materials on our Center which give an overview of our work. I look forward to seeing you again soon.

Sincerely,

Bill

William Ferris
Director

WF/rw

encl.

cc: Kathryn & Julian Wiener

*P.S. Thanks for your recent call.
I look forward to seeing you
soon.*

Rabbi Alexander M. Schindler

July 24, 1986

Aron Hirt-Manheimer

Albert Vorspan

CAMP JACOBS SYNAGOGUE/MUSEUM

The Plough Foundation grant to the UAHC Jacobs Camp Institute and the plans attendant upon it, that is to say the purpose for which it was given, ought to be given extensive coverage in REFORM JUDAISM. As you know, Al, something more than just another building for one of our camps is involved here. The new Chapel will also be something of a museum focussing on the religious life of Southern Jewry and preserving the records, memorabilia and ritual objects of congregations which have either been dissolved or are in the process of being dissolved because of the harsh demographic facts of life.

Macy has all of the plans and I have asked him to send them to you, Aron. This story should be told to others.

Machytold me that Jocelyn Rudner and the Plough Foundation do not want us to use their names. I am going to try to reverse this decision but for the moment at least please do not give names, the gift will remain anonymous. The grant, as you know exceeds \$500,000.

Thanks.