



THE JACOB RADER MARCUS CENTER OF THE
AMERICAN JEWISH ARCHIVES
A DIVISION OF HEBREW UNION COLLEGE – JEWISH INSTITUTE OF RELIGION

MS-630: Rabbi Alexander M. Schindler Digital Collection, 1961-1996.

Series A: Union of American Hebrew Congregations, 1961-1996.

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Museum of the Southern Jewish Experience, 1986-1995.

For more information on this collection, please see the finding aid on the
American Jewish Archives website.

cc: ARON HIRTMANHEIM
MELVIN MERIANS**6th Annual Muse Awards Competition**
P.O. Box 13096 • Milwaukee WI 53213 • 414-778-1998#7
Please note

April 8, 1995

Dear Mr. Macy B. Hart,

Congratulations!

Your entry, **The Natchez Jewish Experience**, has placed First in the History category.

FIRST PLACE WINNERS in each category will be judged prior to the AAM Meeting in Philadelphia for the Golden, Silver and Bronze Muse Awards. Winners will be announced at the Media & Technology Awards Luncheon on Tuesday, May 23 from Noon until 2:00 p.m.

All First, Second and Third Place winners in each category will be recognized with a certificate presented during the Awards Luncheon. We hope you'll plan to attend to receive your award. Clips from entries will be shown. Please be sure to sign up for the Luncheon by calling the AAM at 202-289-9113. Any awards not claimed at the Luncheon will be mailed.

Your production will also be featured in the "Museum Living Room" during the AAM Conference in Philadelphia. Be sure to stop by to view others from your category and submissions to the Competition.

Again, congratulations! Your entry helps set the standard for future museum productions. We hope this reward brings you recognition for your efforts and helps you to find more funding and additional projects in the future.

Sincerely,



Sharon Kayne Chaplock
Muse Awards Coordinator

Mr. Macy B. Hart
Muse. of the Southern Jewish Experience
P.O. Box 16528
Jackson, MS 39236



COPY

RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

December 14, 1994
11 Tevet 5755

Marcie A. Cohen
Publication Editor
Museum of the Southern Jewish Experience
P.O. Box 16528
Jackson, MS 30236

Dear Marcie:

I really cannot commit myself to writing the article which you request. I have too many unmet commitments even now, I am on the road constantly, and have all sorts of guilt feelings for not meeting the various deadlines for which I am committed.

This does not at all mean that I disdain your efforts. Quite the contrary, nothing would delight me more than to be included in this collection.

Therefore, feel free to quote at length from my Natchez Speech.

You ought to know that I really began my career in the South when the Hebrew Union College assigned me to go to West Point, Georgia for the holidays. I delivered my very first sermon there. It was there that I fell in love with the Southern Jewish community - especially its smaller congregations where everyone bends his shoulders to the wheel to make Jewish life possible. There is a kind of bonding which can be found no where else, certainly not in the larger centers of Jewish life.

I remember the following two matters with special clarity:

Page 2
Marcie A. Cohen
December 14, 1994

When I arrived in West Point, Georgia and asked the local cab driver to take me to Mr. Hyman, who was then president of the congregation, he said: "Oh, Mr. Hyman, he is a fine Christian gentleman."

And after I delivered my first sermon, I was accosted by the organist, an elderly lady who was the official organist of the local Baptist Church and helped the congregation during the High Holy Day services, utilizing the old red bound Union hymnal. She came up to me and said: "young man, you are going to be a fine preacher, but there is only one thing wrong with you." When I inquired what it was, she replied: "You don't have the spirit of Jesus in you." That convinced me that I must have done something right.

You might want to use these anecdotes as well as anything else I said in that letter and of course "freely" from my Natchez speech. That was an experience which was profoundly moving and reawakened the love for Southern Jewry which I gained at the very beginnings of my rabbinic career.

With every good wish, I am

Sincerely,

Alexander M. Schindler



November 30, 1994

Rabbi Alexander M. Schindler
6 River Lane
Westport, CT 06880

Dear Rabbi Schindler:

In 1989, the Museum of the Southern Jewish Experience began its mission to preserve, interpret, and celebrate the long and rich tradition of Jewish life in the South. This journey began with an opening exhibit of photographs by Dr. Bill Aron, who has gained international recognition for his documentation of Jewish and secular subjects around the world. The initial exhibit, "Images of Southern Jewish Life, Tour 1: Louisiana and Mississippi," became part of a larger exhibit series which has now explored Jewish life in Mississippi, Louisiana, Arkansas, and Alabama. The final exhibit in the series will include several communities in Tennessee. Photographs such as that of Mississippi cotton planters Ben and Betty Lee Lamensdorf, Bubba Minsky's Louisiana pecan market, the House of Israel challah bake sale in Hot Springs, Arkansas, a fried chicken Shabbat dinner at the Henry S. Jacobs Camp, a quilt handcrafted by the women of the only Sephardic congregation in Alabama, and a Sukkah booth decorated with cotton, soybeans, and cornshucks in the Mississippi Delta capture the unique blend of Southern and Jewish cultures.

In conjunction with the photo-documentation, oral histories of Jewish community members have been recorded. Their voices bring the photographs to life:

"Jeanette Gorden was the sole Jewish member of Itawamba County. She was the Jewish community. We heard a story about her riding with one of the Baptist preachers and he was really driving too fast. She turned and asked how would he like to be known as the man who wiped out the entire Jewish population of Itawamba County!" Mark Perler, Tupelo, Mississippi

"My father's mother was born in the South, a true Southerner. Her religion was that she didn't eat bacon on Saturdays." Susi Rosenzweig, Hot Springs, Arkansas.

"In Montgomery, you're either a Griel, a Weil, or a schlemiel." Mrs. Harry Labovitz, Montgomery, Alabama.

As the project approaches completion, the Museum is finalizing its plans for an exhibit publication. This beautiful book will include over 75 black and white and color photographs by Dr. Bill Aron exploring

Herman S. Kohlmeier, Jr.
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Betty Lee G. Lamensdorf
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David B. Grishman
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Julianne D. Grundfest
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Past President

Macy B. Hart
Director

Marcie A. Cohen
Project Director

Jewish life in Arkansas, Alabama, Mississippi, Louisiana, and Tennessee, accompanied by interpretive labels, quotes from the subjects, and essays by eminent authors and scholars who will share their voices and observations on the southern Jewish experience.

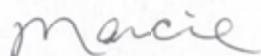
The Museum of the Southern Jewish Experience would like for you to join us in this exciting project by serving as one of the essayists for the publication. I hope you will write a brief essay speaking to our topic and specifically, your impressions from the many years of service you have had with the southern Jewish community. I would also like to include in the publication an excerpt from the sermon you gave at the Natchez celebration this past May.

Other essayists that have been invited to participate in the project include Bobbie S. Malone, Eli N. Evans, Mr. Alfred Uhry, Carolyn Lipson-Walker, Dr. Bill Ferris, Dr. Louis E. Schmier, Rabbi Lawrence Jackofsky, Judy Peiser, Carolyn LeMaster, Dr. Jacob Rader Marcus, Dr. Abe Peck, and Dr. Stephen Whitfield. We'd appreciate any additional suggestions you have regarding other essayists.

If you choose to participate in this project, we will need a letter of commitment from you stating your willingness to serve as an essayist. This letter will be included in a book proposal which will be sent to interested university and private presses in the spring of 1995. Completion of the photography project and book contract negotiations is estimated for 1996, at which time your essay will be requested.

The Jews of the South, whose presence has long been ignored by emphasis placed on the East Coast immigrant experience, will be brought to public view for the first time through Bill Aron's photography, your essays and others. I hope you will join us in creating this exciting and important publication. Please feel free to give me a call if you have further questions or concerns. Thank you for your support of our work and your active role in preserving American Jewish history and culture.

Sincerely,



Marcie A. Cohen
Publication Editor

MAC/lsty



COPY

RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

May 11, 1994
1 Sivan 5754

Marcie A. Cohen
Project Director
Museum of the Southern Jewish Experience
P.O. Box 16528
Jackson, MS 39236

Dear Marcie:

Heartfelt thanks to you for all that you did for the weekend and of course I appreciate your nice letter as well as the video cassette which I look forward to seeing.

I am off to the Staff meetings, but here is my brief paragraph:

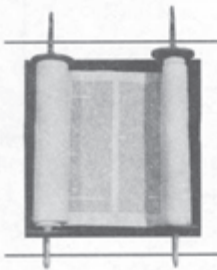
"I was profoundly moved by the events attendant upon the Natchez Homecoming. I felt a blending of memory and hope - - a precious moment which we experience only on rare occasions in our lives. I admire what you and Macy and the leaders of the Museum of the Southern Jewish Experience and Camp Jacobs are about: the preservation of the past and the securing of the future. It is holy work."

That is the best I could come up with in the brief moment before rushing away. Feel free to amend it as you see fit, but just fax me your edited version.

Again, my thanks.

Sincerely,

Alexander M. Schindler
(dictated but not read)



MUSEUM
OF THE
SOUTHERN
JEWISH
EXPERIENCE

May 3, 1994

Rabbi Alexander M. Schindler, President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021-7064

Dear Rabbi Schindler:

I can't thank you enough for your involvement in the Natchez Jewish Homecoming. It meant so much to Macy and me, as well as the gathered southern Jewish family, to have you with us for the weekend. Your sermon was so appropriate and meaningful for the weekend's purpose. Your words helped everyone to understand the importance of preserving congregations like Temple B'nai Israel, while at the same time recognizing the tremendous Jewish vitality that exists in the South today.

One favor to ask of you---
I am writing a special issue of our newsletter, *Circa*, about the Natchez weekend and would like to include quotes from the keynote speakers and several participants. Can you write a brief quote sharing your feelings about the homecoming celebration? I'll submit this article to *Reform Judaism* and other Jewish press, as well.

We were honored by your presence and inspired by your words. Thank you for your hands-on leadership and active involvement with our region. Please thank Rhea for being with us. I hope you both found some lunch on Saturday besides your small piece of Irv and Judy Feldman's challah!

Best regards,

Marcie A. Cohen
MSJE Project Director

MAC/lcy

P.S. I wanted you to see the video which we produced on the Natchez Jewish community. The program was produced by Edward Cohen and is about 17 minutes in length.

Herman S. Kohlmeyer, Jr.
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Betty Lee G. Lamensdorf
Vice President

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Secretary

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Treasurer

Julian Wiener
Past President

Macy B. Hart
Director

Marcie A. Cohen
Project Director



COPY

RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

January 17, 1992
12 Shevat 5752

Mr. Macy B. Hart
Director
Museum of the Southern Jewish Experience
P.O. Box 16528
Jackson, MS 39236

Dear Macy:

As you know, we asked the UAHC's Counsel to review the materials which you shared from "Partners For Sacred Places." Before the Union enters into any joint sponsorship with programs such as the Sacred Trusts Conference in Baltimore, we feel it is imperative to have legal advice.

I write to advise you that the Union will not be able to co-sponsor the Baltimore Conference. Our Counsel feels that the program focuses on issues which are often local in nature. Since some might involve religious philosophy with which the UAHC may not agree, and some seem to involve issues which, in his opinion, are far from our area of concern, he urges that we decline the invitation to be involved.

In view of this advice, I must ask you to convey regrets to "Partners For Sacred Places." We are unable to become co-sponsors of the program in Baltimore.

As you undoubtedly know, Marshall Krolick has been named Chair of our Congregational Heritage Preservation Committee. I am sharing a copy of this letter with him so he is apprised of the situation as it now stands.

With kindest greetings and warm regards, I am

Sincerely,

Alexander M. Schindler

cc: Marshall Krolick, Esq.



COPY

RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

January 16, 1992
11 Shevat 5752

Hon. Solomon H. Friend
Friend & Marks
1010 Northern Blvd., Suite 310
Great Neck, NY 11021

Dear Sol:

As you know, Alex is away and not due back until the end of the month. In his behalf, and for myself, I write to convey heartfelt thanks for your very prompt response to the fax on "Partners For Sacred Places." You have given us very sound advice which I will share with Alex before getting a final response to Macy Hart. You really serve our movement with great devotion and care.

I hope you are feeling up to snuff again. Stay well.

With warm regards to you and Channa, I am

Sincerely,

Edith J. Miller
Assistant to the President

FRIEND, MARKS & SCHLUSSEL

ATTORNEYS AT LAW
1010 NORTHERN BOULEVARD
GREAT NECK, N. Y. 11021

SOLOMON H. FRIEND*
BURTON M. MARKS
STEVEN M. SCHLUSSEL

TEL. (516) 467-3333
FAX: (516) 467-5761

CABLE ADDRESS: FEDLEX

OF COUNSEL:
JEFFREY M. SCHWARTZ**
ELLIOTT SCHWENBERG

SHARAH F. FRIEND*

* N.Y., FLA. & MASS. BAR
* MASS. BAR ONLY

January 15, 1992 ** N.Y. & FLA. BAR

Edith J. Miller
Union of American Hebrew Congregations
838 Fifth Avenue
New York, NY 10021

Re: Partners for Sacred Places

Dear Edie:

Please advise Alex that I do not feel that the UAHC should become involved as a co-sponsor with the Sacred Trusts V Conference in Baltimore, organized by Partners for Sacred Places. As I understand it, the program is focussing on three issues:

1. Building, repair, maintenance and management of churches and synagogues;
2. The role of the religious institution and its building in sustaining community life; and
3. Fundraising strategies for both small and large properties.

Some of these issues are purely local in nature, some could possibly involve religious philosophy with which the UAHC may not agree and some involve issues which, in my opinion, the UAHC could not really be very helpful or, at least, should not become involved. The UAHC has enough to do and simply should not spread itself so thin and become involved in so many diverse projects which could affect its ability to focus its attention on the myriads of pressing issues it is now working on.

Perhaps you can send a representative to the conference, but it is my considered opinion, that we should not get involved as a co-sponsor.

Sincerely yours,


Solomon H. Friend

SHF:dr

FRIEND, MARKS & SCHLUSSEL
1010 Northern Blvd.
Great Neck, NY 11021
516/487-5333

FACSIMILE TRANSMITTAL COVER SHEET

TO: EDITH MILLER

COMPANY: UAHC

RECEIVING TELECOPIER NUMBER: 212/570-0895

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FROM: SOLOMON FRIEND, ESQ

TELECOPIER NUMBER: 516-487-5761

DATE: 1-15-92

NO. OF PAGES INCLUDING COVER SHEET: 2

IF PROBLEMS IN TRANSMISSION ARE ENCOUNTERED, PLEASE CONTACT
SENDER AT HIS DIRECT DIAL NUMBER: (516)487-5333.



MUSEUM
OF THE
SOUTHERN
JEWISH
EXPERIENCE

Called
1/14

January 15, 1992

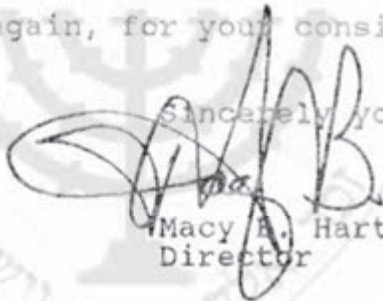
Rabbi Alexander M. Schindler, President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

Dear Alex:

Just wanted to remind you about our inquiry regarding the UAHC co-sponsorship of the 1992 Annual Meeting of Partners for Sacred Places. Partners will be sending out their final program brochure in February, and thus, needs a response from the UAHC as soon as possible. As we discussed earlier, I believe that co-sponsorship would be a wonderful way for the UAHC to show both support and involvement in the growing preservation movement for historic American synagogues and churches.

Thank you, again, for your consideration of this matter.

Sincerely yours,


Macy B. Hart
Director

MBH/lpm

Herman S. Kohlmeier, Jr.
President

Betty Lee G. Lamensdorf
Vice President

David B. Grishman
Secretary

Julianne D. Grundfest
Treasurer

Julian Wiener
Past President

Macy B. Hart
Director

Give us the strength to be gentle
 the wisdom to be confused
 the right to be wrong on occasion
 the sense to know when to lose,
 Give us the time to be patient
 the courage to be afraid,
 Give us the eyes of children again
 to see the world — a different world —
 a world that can still be made.

from *The Tap Dance Kid*
 "William's Song"
 Lyrics by Robert Lorick

FAX COVER SHEET

TO: Rabbi Alexander M. Schindler

FAX: 212/570-0895

MESSAGE:

AMERICAN JEWISH
 ARCHIVES

FROM: Macy B. Hart

FAX: (601) 366-6293

NO OF PAGES INCLUDING COVER: 2

Henry S. Jacobs Camp

Steven D. Orlansky
 Chairman, Board of Directors

Macy B. Hart
 Camp Director

Jeffrey T. Rips
 Assistant Camp Director

Summer
 Utica, Mississippi 39175
 (601) 885-6042
 FAX (601) 885-6269

Winter
 P. O. Box 16528
 Jackson, Mississippi 39235-0528
 (601) 362-6357
 FAX (601) 366-6293



1/14/92

Sol
This is the
fat I called
about. *E*

VIA FAX 6 PAGES

MEMORANDUM

December 18, 1991

11 Tevet 5752

From: Edith J. Miller
To: Hon. Solomon H. Friend

Can you please review the enclosed correspondence and request for co-sponsorship of a Partners for Sacred Places conference. We are going to check the organization carefully since the names aren't familiar albeit Macy Hart feels they are o.k.

While they indicate co-sponsorship would not involve a financial commitment, etc. We do want to be careful and study all of the ramifications - as you can appreciate for they may go beyond financial considerations.

Please let us have your considered judgment. It may be too late for this conference but we may want to do something in the future.

Thanks.



December 17, 1991

Honorable Alexander M. Schindler, President
Union of American Hebrew Congregations
838 Fifth Avenue
New York New York 10021

Dear Alex,

I am writing to tell you about an important organization that we have been working with in the recent months. *Partners for Sacred Places* is a non-profit, non-sectarian organization created in 1989 by a coalition of religious and preservation leaders to develop strategies for the long-term care and stewardship of America's older churches and synagogues. I became aware of their work in the early days of the Museum's development. This past summer Marcie Cohen had the opportunity to meet with the co-Director, Diane Cohen. Through this connection we contacted Sam Gruber, Director of the Jewish Heritage Council in New York, to serve as the keynote speaker for our 100th Anniversary Celebration for Temple Gemiluth Chessed in Port Gibson. Additionally, Marcie recently attended a *Partners for Sacred Places* Workshop in Augusta, Georgia, which focused on preservation issues of southern historic churches and synagogues. Rabbi Jordan Parr of the Walton Way Temple in Augusta also attended the day-long meeting.

Partners for Sacred Places has recently asked us if the UAHC would be interested in serving as one of the organizational co-sponsors for their annual conference which will be held in Baltimore, May 6-9, 1992. There is no financial obligation for the UAHC and the UAHC name would appear as a co-sponsor in the printed materials prepared for the conference. The conference draws between 300 and 400 participants from across the country.

Considering the Union's creation of the Congregational Heritage Preservation Committee, as well as the important work of the Small Congregations Department, it seems particularly timely for the UAHC to become involved in this conference. I hope that you will support UAHC co-sponsorship of *Partners'* upcoming conference as the first step in building bridges with a national network of preservation organizations, religious organizations and leaders.

Enclosed are materials about *Partners for Sacred Places*, as well as a letter that *Partners* sends out to their potential co-sponsors. I'd appreciate your consideration of this proposal. They need to know as quickly as possible --- the brochure goes to print tomorrow! I am sorry about the immediacy of this

Herman S. Kohlmeier, Jr.
President

Betty Lee G. Lamensdorf
Vice President

David B. Grishman
Secretary

Julianne D. Grundfest
Treasurer

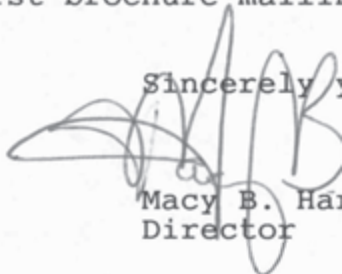
Julian Wiener
Past President

Macy B. Hart
Director

Please follow this
up & keep
response to
Herman

request, but they just called yesterday to ask us if the UAHC would consider co-sponsorship. Although there will be a second conference announcement in the early spring, I do think it would benefit the UAHC to appear in the first brochure mailing. Let me know what you think.

Sincerely yours,



Macy B. Hart
Director

MBH/lpm
enclosures



DRAFT LETTER RE: CO-SPONSORS OF SACRED TRUSTS V

Dear:

I am writing to let you know about Sacred Trusts V, a national conference on the stewardship of older churches and synagogues taking place in Baltimore from May 6 - 9, 1992, and to invite the _____ to consider becoming one of the co-sponsors. The Sacred Trusts Conference is the only national gathering of its kind for clergy, lay leaders and denominational staff who are struggling with the repair and maintenance of older properties. In addition to providing practical strategies and approaches for the physical care of religious properties, each conference has a special theme. In Baltimore, Sacred Trusts V will demonstrate how older churches and synagogues can be better used as tools for outreach and ministry.

The national sponsor of Sacred Trusts is Partners for Sacred Places, a non-profit, non-sectarian organization that was created in 1989 by a coalition of religious and preservation leaders. Partners serves as a resource to work with clergy, congregations, denominational staffs, preservationists, philanthropists and community leaders in developing new strategies for the long-term care and stewardship of America's older churches and synagogues. The Sacred Trusts Conference is held in a different city each year with the co-sponsorship and assistance of a wide range of local and regional organizations. This year, our lead local co-sponsor is Jubilee Baltimore, Inc., a non-profit affordable housing organization that is well-known already for working with a number of denominational bodies to find funding and a variety of uses for religious buildings that might otherwise be underutilized.

Generally, the Sacred Trusts Conference draws between 300 to 400 people from across the country, with a majority coming from the religious community and many from the region and city in which the conference is located. As in past years, Baltimore's program is being organized around three central tracks: the first focusing on building repair, maintenance and management; the second on the role of the religious institution and its buildings in sustaining community life; and the third on fundraising strategies for both small and large capital projects.

①

Conference participants will come away with the practical information needed to carry out repairs and plan for the long-term maintenance of their buildings, as well as an understanding of the organizations in the region that can provide ongoing assistance.

A Legacy of Faith is sponsored by Historic Augusta, Inc. and Partners for Sacred Places. Historic Augusta, Inc. is a private, non-profit organization that has been working to help preserve the heritage of Augusta and Richmond County since 1965. Partners for Sacred Places is a national, non-profit organization dedicated to the stewardship and preservation of America's religious properties. **A Legacy of Faith** is one of only four conferences in the country co-sponsored by Partners with a special grant from The Andy Warhol Foundation for the Visual Arts, Inc.

Registration for the conference is \$35, which includes the cost of lunch on Friday, November 22nd and a resource packet of materials. For a full program description and registration materials, contact: Erick Montgomery, Executive Director, Historic Augusta, Inc., P. O. Box 37, Augusta, Georgia, 30903 or call (404) 724-0436.

####

PRESS CONTACT:

Erick Montgomery/Historic
Augusta, Inc.
(404) 724-0436
Diane Cohen/Partners for
Sacred Places
(215) 546-1288

FOR IMMEDIATE RELEASE:

NOVEMBER CONFERENCE PLANNED ON THE MAINTENANCE AND REPAIR OF OLDER
AND HISTORIC CHURCHES AND SYNAGOGUES

If you are planning to make repairs to your church or synagogue building or are interested in finding out how to raise funds for this kind of work, then this conference is for you. From November 21 - 23, 1991, Augusta, Georgia will be the site of **A Legacy of Faith: A Conference on the Maintenance and Repair of Older Churches and Synagogues in the South**, the first regional conference to offer practical guidance on the repair and maintenance of older and historic churches and synagogues.

The conference is aimed at clergy, lay leaders and congregation members from the states of Georgia and South Carolina. The program will address common problems that are shared by congregations of all faiths and sizes. Two separate tracks will be offered, one on the physical care and maintenance of churches and synagogues, and the other on how to raise funds for repair and restoration projects.

The track on building care will include sessions on assessing problems with wood, stone and brick buildings and setting priorities for carrying out needed repairs. It will also provide guidance to congregations on how to select and work with architects and other building contractors. The fundraising track will offer advice on how to plan and organize a campaign to raise funds for both small and large projects. Several conference sessions will be specifically targeted to help congregations in small towns and rural communities.

(more)

The co-sponsorship of the _____ would add to the stature and visibility of the Sacred Trusts V Conference and help encourage congregations to attend that might be participating in this kind of gathering for the first time. There is no financial obligation on your part, but we hope to include your name as a co-sponsor in the printed materials that will be prepared for the conference. We would also encourage your staff to publicize Sacred Trusts V in any newsletter or publication provided to congregational leaders, and would appreciate your help in obtaining a mailing list so that a conference brochure can be sent to each.

Enclosed is information which describes Partners for Sacred Places and Jubilee Baltimore in more detail. I will give you a call next week to discuss further the possible co-sponsorship of the _____, and thank you for your consideration.

Sincerely,



Partners For Sacred Places NEWSLETTER

Volume I
Number 2, 1991



Published Quarterly By Partners for Sacred Places
1616 Walnut Street, Suite 2210, Philadelphia, PA 19103 (215) 546-1288



Co-Directors Bob Jaeger and Diane Cohen with Father Charles Moore, Rector of St. Mark's Episcopal Church in Philadelphia. St. Mark's is one of three congregations participating in a collaborative, interdenominational fund raising effort.

FROM THE CO-DIRECTORS

Perhaps it is natural for a new idea or organization to experience an incubation period before it really begins to

take hold. Well, from where we sit, these past two years have included days of great impatience and longing for this breakthrough. How can we convey to you—our members, friends and supporters—our excitement in seeing this na-

tional movement gain such ground over these past few months? Practically speaking, calls to the Clearinghouse have increased threefold (thanks to you for helping to spread the word about Partners!). Out in the field, when we explain what Partners is and what we do—from the small towns of Western Massachusetts to the West Coast city of Oakland, California—we find greater understanding and recognition of what we are trying to accomplish. This groundswell of support bodes well for all of us concerned with the future of America's historic religious properties. With your help, let us continue to find ways to sustain and build upon this wonderful momentum!

Diane Cohen and A. Robert Jaeger
Co-Directors

"STEWARDSHIP PLANNING" IN NORTH PHILADELPHIA

From the soaring, French Gothic Revival style Church of the Advocate famous for its long history of service to the surrounding African American neighborhood in North Philadelphia, to diminutive Emmanuel Church hidden away in the old industrial district of Kensington, the repair needs and shared use opportunities at older church properties in several adjacent Philadelphia neighborhoods are undergoing an assessment this year. The objective of the *Stewardship Planning Project*, an undertaking of the Episcopal Diocese of Pennsylvania and the Philadelphia Historic Preservation Corporation (PHPC)

with the assistance of Partners for Sacred Places, is to understand the scope and urgency of property problems faced by inner-city congregations today.

Funded by the Pew Charitable Trusts as a model effort designed to promote the better care of historic church buildings, the project will include almost two dozen parish building complexes. The Diocese is enthusiastically behind the project and its Archdeacon for Mission Strategy and Urban Ministry, The Rev. John Midwood, chairs the task force overseeing the work.

The report being prepared for each property includes: a summary of the building's neighborhood context; a

brief parish and building history; an assessment of how spaces are used (or underutilized); and an outline of repair needs and priorities. All of the information collected will be added to a computerized database in order to produce regular maintenance checklists, and to keep a running tab on common problems and opportunities occurring throughout all of the participating parishes. *At this writing, the project may be the most comprehensive and thorough study of multiple church properties in the nation.* Partners hopes to encourage other denominational offices to undertake similar efforts leading, ultimately, to the development of new resources to help congregations better manage older buildings.

PROFILE ON PARTNERS' BOARD OF DIRECTORS

Partners for Sacred Places' Board of Directors is drawn from a group of individuals whose backgrounds and interests reflect the many different constituencies which Partners has been created to assist. In each issue of the newsletter, beginning this season with a profile on Partners' Chairperson, we want to find a way to share with you some of our Board's special interests and affiliations.

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Partners for Sacred Places



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VIA FAX/One Page

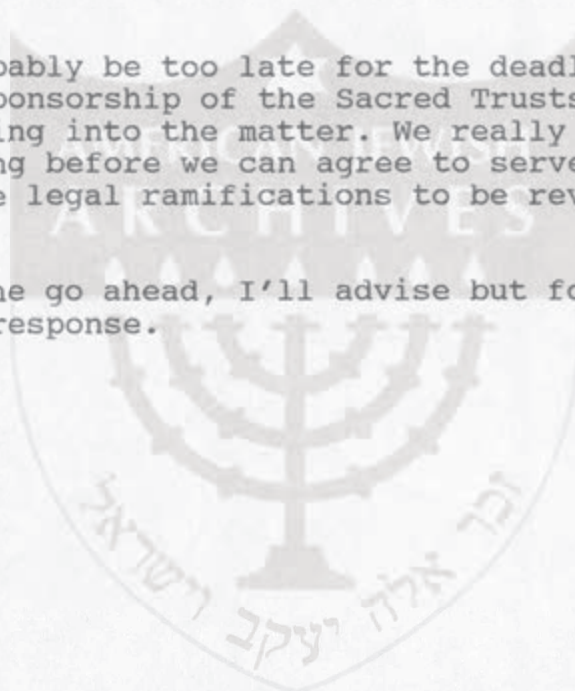
December 17, 1991

From: Rabbi Alexander M. Schindler

To: Macy B. Hart

It will probably be too late for the deadline noted in regard to sponsorship of the Sacred Trusts Conference, but we are looking into the matter. We really have to do a bit more checking before we can agree to serve as a co-sponsor as there are legal ramifications to be reviewed by our legal counsel.

If we get the go ahead, I'll advise but for now I have no definitive response.



December 17, 1991

VIA FAX/6 Pages

TO; Marshall Krolick

From: Edie Miller

Per our discussion. Let me have your reaction after you've reviewed the material.

Thanks and regards.



Richie Address..re Partners for Sacred Places

First reading - looks Kosher. Funded by Pew Trust, very legit. Probably a Black group not involved in work with Jewish community but if Episcopal Diocese working with them they are undoubtedly OK..work out of high rent area downtown Philly....

Will also ask Joe B if he's heard of group...



VIA FAX/4 Pages

MEMORANDUM

December 19, 1991

FROM: Edith J. Miller
TO: Rabbi Richard Address

I am enclosing herewith a copy of the newsletter published by Partners for Sacred Places, which you will note is based in Philadelphia.

The Museum of the Southern Jewish Experience has been invited to serve as a co-sponsor with Partners for an upcoming conference. None of the names on this publication are familiar to any of us, albeit Macy Hart does know Diane Cohen, the Co-Director. Can you do some checking for us to let us know what you can find out about this organization and the people involved in its doing.

Many thanks and much love.

Edith J. Miller
Barney Rosen
Julia Black
Am. Heller

Partners For Sacred Places NEWSLETTER

Volume I
Number 2, 1991



Published Quarterly By Partners for Sacred Places
1616 Walnut Street, Suite 2210, Philadelphia, PA 19103 (215) 546-1255



Co-Directors Bob Jaeger and Diane Cohen with Father Charles Moore, Rector of St. Mark's Episcopal Church in Philadelphia. St. Mark's is one of three congregations participating in a collaborative, interdenominational fund raising effort.

FROM THE CO-DIRECTORS

Perhaps it is natural for a new idea or organization to experience an incubation period before it really begins to

take hold. Well, from where we sit, these past two years have included days of great impatience and longing for this breakthrough. How can we convey to you—our members, friends and supporters—our excitement in seeing this na-

tional movement gain such ground over these past few months? Practically speaking, calls to the Clearinghouse have increased threefold (thanks to you for helping to spread the word about Partners!). Out in the field, when we explain what Partners is and what we do—from the small towns of Western Massachusetts to the West Coast city of Oakland, California—we find greater understanding and recognition of what we are trying to accomplish. This groundswell of support bodes well for all of us concerned with the future of America's historic religious properties. With your help, let us continue to find ways to sustain and build upon this wonderful momentum!

Diane Cohen and A. Robert Jaeger
Co-Directors

"STEWARDSHIP PLANNING" IN NORTH PHILADELPHIA

From the soaring, French Gothic Revival style Church of the Advocate famous for its long history of service to the surrounding African American neighborhood in North Philadelphia, to diminutive Emmanuel Church hidden away in the old industrial district of Kensington, the repair needs and shared use opportunities at older church properties in several adjacent Philadelphia neighborhoods are undergoing an assessment this year. The objective of the *Stewardship Planning Project*, an undertaking of the Episcopal Diocese of Pennsylvania and the Philadelphia Historic Preservation Corporation (PHPC)

with the assistance of Partners for Sacred Places, is to understand the scope and urgency of property problems faced by inner-city congregations today.

Funded by the Pew Charitable Trusts as a model effort designed to promote the better care of historic church buildings, the project will include almost two dozen parish building complexes. The Diocese is enthusiastically behind the project and its Archdeacon for Mission Strategy and Urban Ministry, The Rev. John Midwood, chairs the task force overseeing the work.

The report being prepared for each property includes: a summary of the building's neighborhood context; a

brief parish and building history; an assessment of how spaces are used (or underutilized); and an outline of repair needs and priorities. All of the information collected will be added to a computerized database in order to produce regular maintenance checklists, and to keep a running tab on common problems and opportunities occurring throughout all of the participating parishes. *At this writing, the project may be the most comprehensive and thorough study of multiple church properties in the nation.* Partners hopes to encourage other denominational offices to undertake similar efforts leading, ultimately, to the development of new resources to help congregations better manage older buildings.

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AMERICAN JEWISH
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The national center for the stewardship and preservation
of religious properties.



COPY

RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, NY 10021-7064 (212)249-0100

October 29, 1991
21 Heshvan 5752

Herman S. Kohlmeyer, Jr.
Senior Vice President-Investments
Prudential Securities
639 Loyola Avenue
Suite 1500
New Orleans, LA 70113

Dear Herman:

Thank you so much for sending me a copy of the materials you sent out to the members of your Museum Board.

Forgive the brief note, I am off to Baltimore and our Biennial and I am drowning in last minute preparations.

Obviously, you have my good wishes for continued success in your communal and personal life.

Sincerely,

Alexander M. Schindler

dictated but not signed

*Museum
of the
So. Exp.*

Herman S. Kohlmeier, Jr.
Senior Vice President-Investments
504 581-1404
Nat'l 800 356-2519

Dear Rubli -

The enclosed letter
and material went
out to certain members
of our Museum board,

I want to share
them with you. It
was a very big thrill.

As ever,
Herman

July 15, 1991
4 Av 5751

Herman S. Kohlmeyer, Jr., President
Museum of the Southern Jewish Experience
P.O.Box 16528
Jackson, MS 39236-0528

Dear Herman:

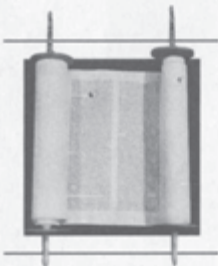
The celebration at the Museum of the 100th Anniversary of Congregation Gemiluth Chasadim's (Port Gibson, Mississippi) founding, is a remarkable occasion. All of us of the Union were saddened earlier this Summer when we learned of the death of Karl Weil for he had been faithful in retaining the temple's UAHC membership and in keeping in contact with our office. Many of our staff felt as though they knew him personally. We were also heartened to learn that the two remaining Jewish families in Port Gibson intend to maintain the congregation's affiliation with the Union.

Be that as it may, because of this history I am all the more distressed that it is not possible to be with you on October 20 for this special event. I profoundly regret that I must decline your gracious invitation but prior commitments in connection with the UAHC Biennial, just a few weeks later, make it impossible for me to accept. I am certain it will be a splendid occasion and I write to wish you and all involved in the Museum and the anniversary fete the very best. I am certain the program will be moving and meaningful for all who are privileged to attend.

With warm regards and every good wish, I am

Sincerely,

Alexander M. Schindler



MUSEUM
OF THE
SOUTHERN
JEWISH
EXPERIENCE

Herman S. Kohlmeier, Jr.
President

Betty Lee G. Lamensdorf
Vice President

David B. Grishman
Secretary

Julianne D. Grundfest
Treasurer

Julian Wiener
Past President

Macy B. Hart
Director

June 25, 1991

*profound
regrets
pinned in
love
Bismarck
etc*

Rabbi Alexander M. Schindler
President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, N. Y. 10021

Dear Rabbi Schindler,

It is timely to bring you up to date on one of our happy events down in this part of the world.

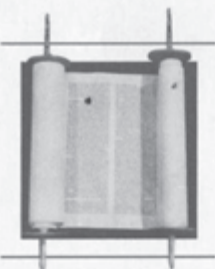
On Sunday, October 20th, the Museum will celebrate the 100th anniversary of the construction of Synagogue Gemiluth Chessed in Port Gibson, Ms. I know that you know this to be the smallest of all the members of the Union. It is the oldest Jewish structure in the state, one of the oldest in the Deep South.

The synagogue, which was empty and neglected until Macy and his campers rescued the artifacts and began a clean-up a few years ago, was purchased about a year ago by a very civic-minded and philanthropic couple in the town, Martha and Bill Lum. They have put their architect student son to work restoring its structural integrity.

Samuel Gruber, the director of the Jewish Heritage Council in New York, will make one talk on the importance of preserving our architectural heritage. Dr. Fazio of Mississippi State University will give a talk on local synagogue architecture. Ms. Bobbie Malone will present a paper on the urbanization trends in Jewish rural communities.

We would especially be thrilled if you could add to the importance of this occasion by addressing the gathering.

The community has a special interest for many of us. In my own case, my great grandmother was born there, the only one of that generation to be born in this country. Her husband gave most of the artifacts to the synagogue, some of which Macy finally rescued from certain loss.



MUSEUM
OF THE
SOUTHERN
JEWISH
EXPERIENCE

Page 2.

In a much larger sense, Port Gibson is the one community in the South which General Grant spared. He crossed the Mississippi River just to the west of town in 1863 and then began his successful campaign which led to the encircling and eventual surrender of Vicksburg. As he came through Port Gibson, he said it was too pretty to burn. He never again took that attitude, and literally burned his way through the rest of the South.

Because of that early benevolence, Port Gibson has one of the loveliest collections of ante-bellum homes, not of the scale of Natchez, of course, but perfectly in keeping with the rural town that it was. Every major religion has a church on the main street. We are directly catty-corner from the First Presbyterian Church, again probably the most famous structure of that sect because of the steeple with a large gilded hand pointing up to the sky.

Port Gibson is down to only two Jewish families, but Jews around the South have a special fondness for the gentle community there, where time seems to have stopped. Rabbi Turitz's book about Mississippi Jews has this synagogue for its cover illustration.

If we come too close to your annual meeting, perhaps Rabbi Syme would consider coming. Certainly Rabbi Gurvis can do the "chores" very well, and we will look to him for help. However, considering the unique event, we did raise our hopes to think that you might join us.

With all best wishes,

Yours very truly,


Herman S. Kohlmeyer, Jr.

Herman S. Kohlmeyer, Jr.
Senior Vice President-Investments

file

February 14, 1991

Mr. Allan B. Goldman
Chairman
Union of American Hebrew Congregations
8383 Fifth Avenue
New York, N. Y. 10021

Dear Allan,

The board of the Museum of the Southern Jewish Experience has scheduled its quarterly meeting for February 24 in Jackson, Ms.

The key subject at that meeting will be to come to an agreement on the proposals made by you.

I have discussed this subject briefly with Rabbi Smith earlier this week, and have a date to meet with him in New York on April 3.

We expect to be able to perform in a manner outlined in your document. We would like to be able to get this resolved in the next few weeks.

The Museum is making progress, having both strengthened its board and hired a well-trained individual who will function both as curator and project director.

We will communicate with you in greater detail following the meeting in Jackson.

With kindest regards,

Yours very truly,

Herman S. Kohlmeyer, Jr.
Herman S. Kohlmeyer, Jr.

CC: Rabbi Allan L. Smith

cc: Rabbi Schindler

MEMORANDUM

December 17, 1990

From: Rabbi Alexander M. Schindler
To: Robert M. Koppel & Rabbi Allan L. Smith
CC: Rabbi Daniel B. Syme *bcc A/S*
RE: MUSEUM FOR THE SOUTHERN JEWISH EXPERIENCE (MSJE)

In response to your December 14 memorandum, Bob, concerning the MSJE, I agree with your conclusions that we have access to all of the financial transactions until a "clear, workable, legal understanding is reached and signed by all parties."

There are two matters which I would really like to have resolved as soon as possible:

a/ The status of MSJE. Is it in or out, preferably the latter (excepting only the Museum-Chapel).

b/ The status of Macy Hart. Is he in or out? At this point I almost prefer the latter, given our apparent inability to control him. But if he is in, I want a clear job description, acknowledged by him.

The present uncertainty on both scores leaves us vulnerable and we have problems enough!

A. Bridges Materson Dec.

I want two issues resolved pronto; ① Many in (4 under control) or out

MEMORANDUM

DBS

DATE: December 14, 1990
27 Kislev 5751

TO: Rabbi Alexander M. Schindler

FROM: Robert M. Koppel *BoG*

CC: Rabbi Allan L. Smith

RE: Museum for the Southern Jewish Experience

I have forwarded the fund raising materials which you sent me on to Smitty. I'm sure he has already seen them, as I have.

The structure and relationship of the MSJE continues to be a complicated matter which is still not completely resolved even though several of us, including Smitty and Allan Goldman, have made very significant efforts in this direction.

The structure is additionally complicated by the statements at the bottom of the "Long Range Plan," and "Opportunities for Dedications or Memorial" flyers which state that the Museum for the Southern Jewish Experience is, "a project of the Henry S. Jacobs Camp".

As I understand the current agreement, the UAHC is only responsible for the funds and operation of the Jacobs Camp. The fund raising and separate museum operations are the responsibility of MSJE, Inc. No formal documents exist that confirm my understanding.

I believe the situation continues to be so unclear that the UAHC (either Smitty, me, or possibly both of us), should at least temporarily have direct access to all of the financial transactions of the MSJE, Inc. Our direct presence should continue until a clear, workable, legal understanding is reached and signed by all parties.

MUSEUM OF THE SOUTHERN JEWISH EXPERIENCE
UTICA MISSISSIPPI

LONG RANGE PLAN

Over the next five years:

1. Establish a fulltime staff consisting of:
 - A. A curator/director whose job will be the direction of the Museum as it:
 - (1) Develops exhibits
 - (2) Collects artifacts
 - (3) Seeks grants to fund additional projects
 - B. Administrative/clerical assistance
 - C. Addition of other associated staff as project develops
2. Create a means to advise congregations and communities in planning for their future. This needs to be done immediately in the communities that are struggling for survival.
3. Work with universities and historical organizations to establish research and oral history projects on particular communities while there are individuals who can be called upon for information.
4. Create ongoing communication and publicity through newsletters, brochures and publicity in the secular and Jewish press.
5. Begin the preliminary work on Public Broadcast System documentary. Filmmakers and writers have already expressed interest in this project.
6. Become a clearing house for information and provide assistance for:
 - A. Abandoned Jewish cemeteries
 - B. Standing synagogues that are:
 - (1) Abandoned
 - (2) Being used for other functions
 - (3) In need of being placed on the Register of Historic Buildings
7. Accreditation by the American Association of Museums

These are the major goals which can be accomplished when the financial base is established

*A Project of the Henry S. Jacobs Camp
Post Office Box 16528
Jackson Mississippi 39236
(601) 362-6357*

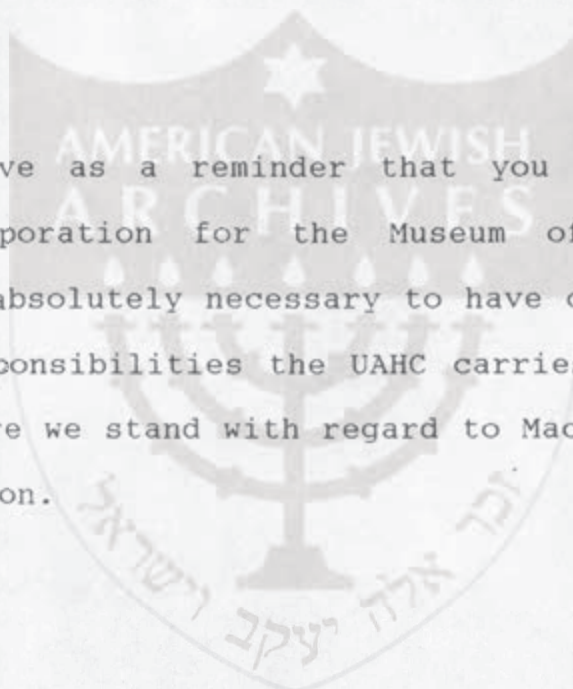
MEMORANDUM

COPY

DATE: December 5, 1990
FROM: Rabbi Alexander M. Schindler
TO: Rabbi Allan L. Smith

Edie has just told me that you had a very good meeting with Herman Kohlmeier and B.J. this morning. I look forward to a fuller report from you.

This memo will serve as a reminder that you must check the documents of incorporation for the Museum of the Southern Experience. It is absolutely necessary to have clarification as to exactly what responsibilities the UAHC carries. Also let me have in writing where we stand with regard to Macy Hart. I also want a job description.



MEMORANDUM

COPY

DATE: November 20, 1990
FROM: Rabbi Alexander M. Schindler
TO: Robert Koppel
COPY: Rabbi Allan Smith, Melvin Merians,

As I told you over the phone, Mel was very much concerned about the Jacobs situation. He reviewed the camp papers yesterday, and of course he is perturbed by the sudden, unexpected debt of \$100,000.

He requested that you contact the auditors immediately and get all schedules and background materials so that we won't be confronted with a disaster at year end. Remember that this is only a 10 month statement.

He is also bothered by the uncertainty concerning the agreement with the Museum. I share Mel's unease as he put it: "Something is going on down there which we don't know about and we ought to."

Thank you for acting on this speedily. Please send all background materials to Mel.

COPY

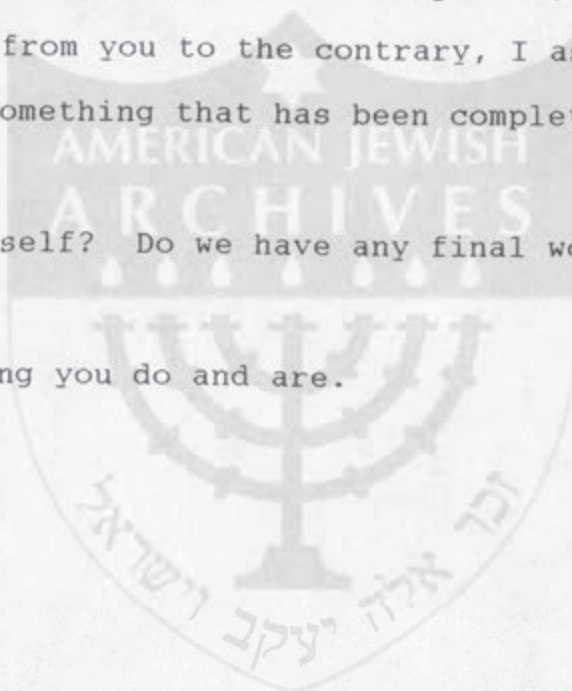
MEMORANDUM

DATE: November 14, 1990
FROM: Rabbi Alexander M. Schindler
TO: Rabbi Allan L. Smith

Is the Jacobs Camp matter all settled? I gathered by the recent correspondence, copies of which reached my desk, that it indeed is. Unless I hear from you to the contrary, I assume that I can file this away as something that has been completed.

What about Macy himself? Do we have any final word from him?

Thanks for everything you do and are.





איחוד
ליהדות
מתקדמת
באמריקה

#4

Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

YOUTH DIVISION

Rabbi Allan L. Smith, *Director*

November 8, 1990

Mr. David Grishman
Box 427
Jackson, MS 39205

Dear David,

I am sorry that it has taken me so long to correspond with you following our conversation of a few weeks ago. I have been on a hectic travel schedule and just returned from Israel.

While I realize that there is not yet any official structure with appropriate chairpeople and the like, relative to the joint committee of the Jacobs Camp and MSJE, I am assuming that when you told me that the document sent by Allan Goldman on August 6, 1990 was in fact the agreement that had been reached between all of us, you were speaking for all concerned. Therefore, I have begun my job of informing the NCCI and appropriate UAHC staff members so that all practical matters which need to be handled, including National Camp Committee approval of the document, will be done in a timely matter.

I am unclear as to who within your area should receive copies of this document. I therefore will ask that you disseminate it to all who should be notified. As you can see below, I have copied Mr. Kohlmeyer, Steve Orlansky, Earl Schwartz, B.J. Tanenbaum, Jr., Macy Hart, Jeff Ripps and Rabbi Lawrence Jackofsky.

Again I apologize for not getting this out sooner. Look forward to speaking with you soon.

Best wishes,

Rabbi Allan L. Smith

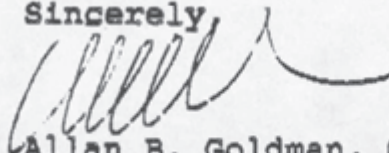
CC. Mr. Allan B. Goldman
Mr. Melvin Merians
Mr. Harry Wood Jr.
Rabbi Alexander M. Schindler
Mr. Arie Gluck
Mr. Robert Koppel
Rabbi Daniel Syme
Mr. Art Grant

Mr. B.J. Tanenbaum, Jr.
Mr. Herman Kohlmeyer
Mr. Steve Orlansky
Mr. Earl Schwartz
Mr. Macy Hart
Mr. Jeff Ripps
Rabbi Lawrence Jackofsky

David B. Grishman, Esq.
August 6, 1990
Page 2

there are fund spending restrictions because NCCI and
UAHC Board approval is required for that), then we shall
have to talk more about that subject.

Sincerely,



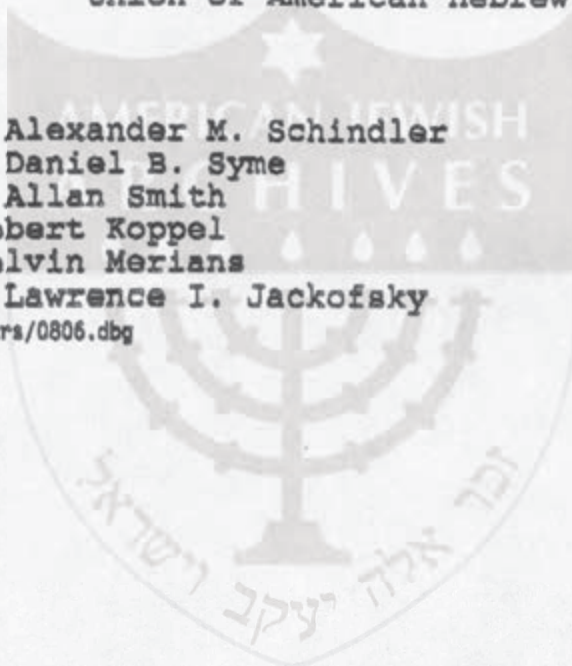
Allan B. Goldman, Chairman
Union of American Hebrew Congregations

ABG:beb

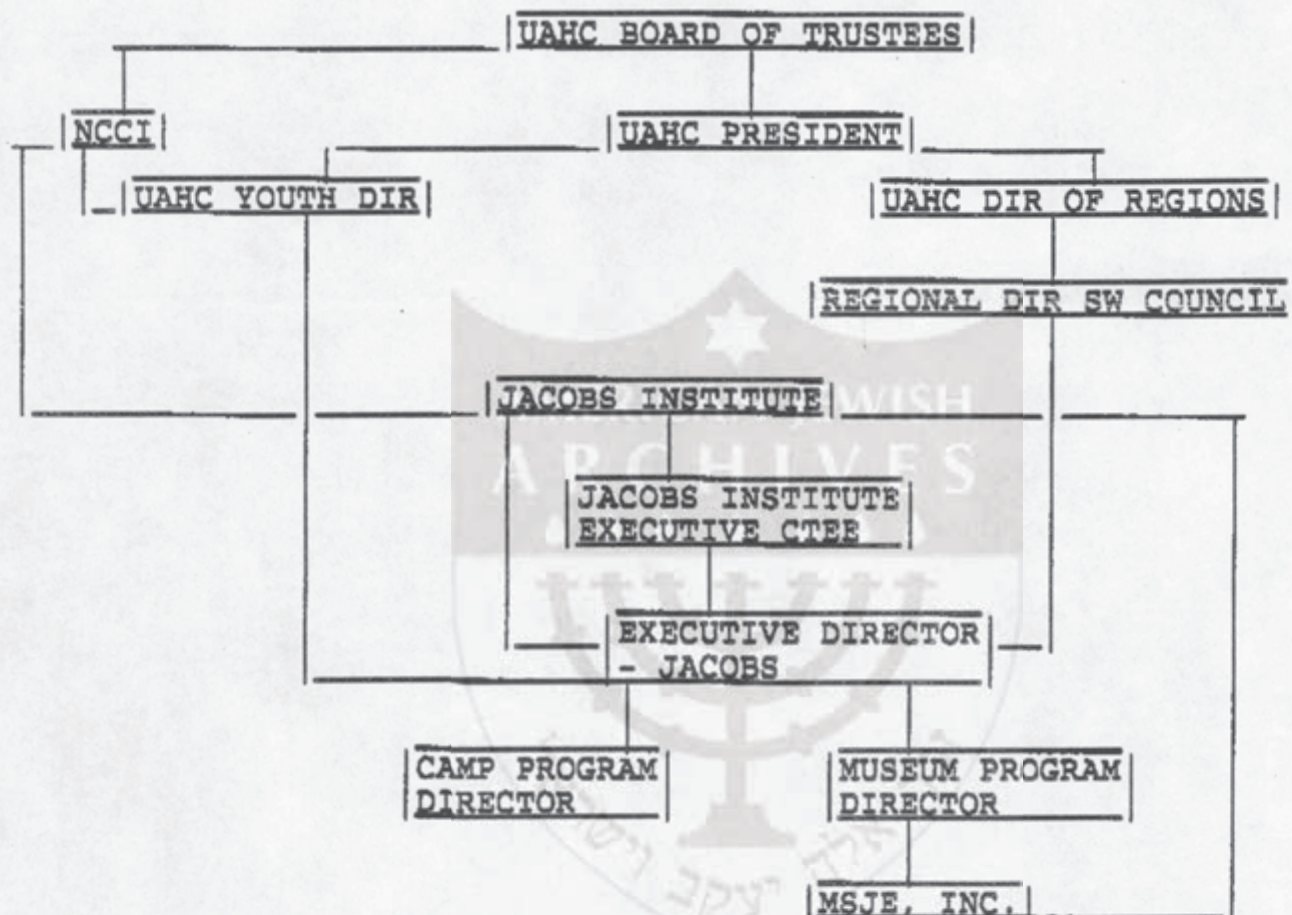
Enclosure

cc: Rabbi Alexander M. Schindler
Rabbi Daniel B. Syme
Rabbi Allan Smith
Mr. Robert Koppel
Mr. Melvin Merians
Rabbi Lawrence I. Jackofsky

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Operational Structure of the
Henry S. Jacobs Institute



1. Jacobs Institute will be responsible for the total educational program for the area served by Henry S. Jacobs Camp. The Institute reports as I believe it does now to the NCCI.

2. The Institute will establish working committees, including without limitation a Camp Committee and a Museum Committee.

3. The Chairs and Vice Chairs of the Institute, Camp Committee, and Museum Committee (maximum of six people) will serve as the Executive Committee of the Institute. The Chair of the Executive Committee will rotate each year between Chair of the Camp Committee and the Chair of the Museum Committee.

4. The Executive Director of the Jacobs Institute reports to the UAHC Youth Director, the UAHC Regional Director of the Southwest Council, the Board of the Jacobs Institute, and the Executive Committee of the Jacobs Institute.

5. The Camp Program Director will assist the Executive Director in running the Camp and the Museum Program Director will assist the Executive Director in running the Museum. The Executive Director, in conjunction with the Board of the Institute, will appoint the program directors.

6. MSJE, Inc. will be retained as a fund raising organization vehicle; it is under the guidance of the Museum Program Director and reports to and is governed by the Institute. The Institute will own the Certificates designating ownership and control of MSJE, Inc. (the Institute will be the "member" of MSJE, Inc.). The Board of the Institute in consultation with its Museum working committee will elect the Board of MSJE, Inc. The Institute will be the owner of and control all assets acquired by gift or by purchase through funds supplied by the fund raising efforts of MSJE, Inc.

7. MSJE, Inc., not the UAHC, will be responsible for raising the funds necessary to pay the salary of the Museum Program Director. The UAHC will be responsible for the salary of the Executive Director and the Camp Program Director. All salaried personnel, including the Museum Program Director, are employees of the UAHC and subject to and beneficiaries of the personnel policies and practices of the UAHC.

8. In addition to whatever other representatives the Institute may have to the NCCI, the Chair of the Camp working Committee and the Chair of the Museum working committee will be Institute representatives to the NCCI.

9. There will be no commingling of camp and museum funds. The camp and the museum will each have separate budgets, each will be separately audited, and each budget will be subject to the approval of the Institute Board.

This structure is subject to approval by the UAHC, Jacobs Camp and MSJE, Inc.



איחוד
ליהדות
מתקדמת
באמריקה

Union of American Hebrew Congregations

SERVING REFORM JUDAISM IN NORTH AMERICA

PATRON OF HEBREW UNION COLLEGE-JEWISH INSTITUTE OF RELIGION

838 FIFTH AVENUE, NEW YORK, N.Y. 10021-7064 (212) 249-0100 CABLES: UNIONUAHC

YOUTH DIVISION

Rabbi Allan L. Smith, *Director*

Toby C. Hanover, *Director of Administration*

February 20, 1991

Mr. Herman Kohlmeyer, Jr.
Prudential-Bache Securities Inc.
Suite 1500
639 Loyola Avenue
New Orleans, LA 70113

Dear Herman:

First, I apologize for the extra time in sending this letter. The NFTY Convention ended with a bang and I just needed a couple of days off. So, today I am back, ready to write and your letter to Allan Goldman is already here. Thanks. You are a man of your word.

I am enclosing a copy of my letter to Macy as we agreed. I will copy Rabbi Schindler so that he understands exactly what we are doing. By the time we meet in April, all this will be history.

I hope that everyone at the February 24 meeting in Jackson will understand the UAHC position on the issues. It all comes down to one of two choices. Either the program of the Museum will come under the UAHC umbrella or it will not. If it does then the structure of the Jacobs Institute as outlined by Allan Goldman, and all that it implies, will obtain. If it does not then we will need only to define the limits of access by MSJE Inc. to the facilities of the Jacobs Camp. Hopefully, everyone will see the wisdom in choosing the former with all its limitations and requirements for accountability.

My letter to Macy lists a number of considerations relative to both choices as I understand them. As soon as I have the go ahead from you, I will make sure that they are implemented. I understand that everyone has their own ideas on how this should be handled. My letter to Macy is just one suggestion which incorporates the UAHC requirements.

Hope all goes well next week.

Kindest regards,

Rabbi Allan L. Smith

cc: Rabbi Alexander M. Schindler, Macy B. Hart

February 21, 1991

Mr. Macy B. Hart
Jacobs Camp
P.O. Box 16528
Jackson, MI 39236

Dear Macy:

I spoke with Herman Kohlmeyer during the NFTY Convention. The copy of my letter to him and this letter to you are the result of our conversation.

In general, we agreed that it would be much better if the Museum and the Union were able to work together as one. The Union is prepared to allow the Museum project to proceed under its umbrella. The funding for the various programs would of course come from MSJE Inc. The program itself would need to comply with all UAHC agreements with the College-Institute and all other UAHC Committees and Commissions, most particularly the Committee headed by Marshall Krolick. All staff would need to come under the UAHC and be in compliance with all hiring guidelines, including staff pattern approvals and job descriptions. As I view it, there would be a budget for the Jacobs Camp and a Budget for the Museum Project which would then be consolidated into a budget of the Jacobs Institute. The Budget would need approval by the UAHC prior to implementation. It would be funded by the MSJE Inc.

What would be the limitations on the Museum Project? There is no question that at various times there will be differences in the necessary process and implementation of various projects. While MSJE Inc. would be funding the projects, the availability of funds at a particular time may not be the only consideration in the UAHC approving a particular project. While the Jacobs Institute Committee as described by Allan Goldman might recommend a particular project for approval, the UAHC Board would still have the right of final approval. As with the Camps, this has rarely been a major problem. There is very little conflict between the interests of the UAHC as a whole and its constituent parts. That is the basic detail so long as MSJE Inc. approves.

You need to know that if MSJE Inc. decides to go it alone, the UAHC is not interested in joint employees or facilities. Ownership of the artifacts and assets would be determined and access to the facility at camp negotiated. But it would end there. The UAHC needs to maintain absolute and clear direct control of its facilities and employees. I have been directed to implement one of these plans immediately. So we need to be definitive following the meeting on the 24th. Speak to you then.

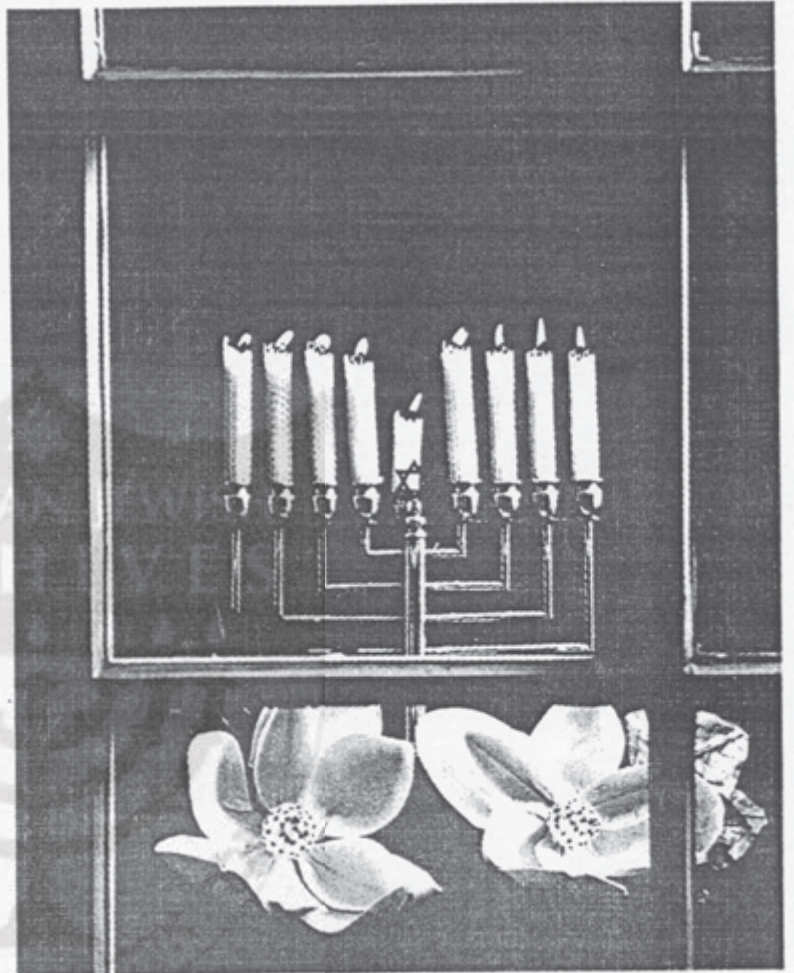
Regards,

CC: Rabbi Alexander M. Schindler, Herman Kohlmeyer, Jr.

~~Order~~
Dinner
with Smith

not for use

Museum of the
Southern
Heritage
James
Harris





MUSEUM
OF THE
SOUTHERN
JEWISH
EXPERIENCE

CONCEPTS

1990



Southern Section
UAHC
CONGREGATIONS
with
full-time
Rabbinic Services



Southern Section
 UAHC
 CONGREGATIONS
 without
 full-time
 Rabbinic Services



CITY - CONGREGATION	FAMILY MEMBERSHIP		MEMBERSHIP
	1969	1989	
ARKANSAS			
Blytheville - Temple Israel	40	28	
El Dorado	10	EXTINCT	
Fayetteville	0	40	
Fort Smith - United Hebrew	56	35	
Helena - Beth El	70	46	
Hot Springs - House of Israel	150	57	
Jonesboro - Temple Israel	36	23	
Little Rock - B'Nai Israel	348	387	
McGehee/Dumas - Meir Chayim Temple	28	19	
Pine Bluff - Anshe Emeth	70	35	
LOUISIANA			
Alexandria - Gemiluth Chassodim	178	161	
Baton Rouge - B'Nai Israel	212	252	
Baton Rouge - Liberal	84	193	
Bogalusa -	0	EXTINCT	
Lafayette - Rodeph Sholom*	()	34	
Lafayette - Yeshurun Synagogue*	82()	30	
Morgan City - Shaare Zedek*	()	EXTINCT	
Lake Charles - Temple Sinai	55	75	
Metairie - Gates of Prayer	400	545	
Monroe - B'Nai Israel	189	135	
New Iberia - Gates of Prayer	29	30	
New Orleans - Temple Sinai	913	925	
New Orleans - Touro Synagogue	750	700	
Opelousas - Temple Emanuel*	()	EXTINCT	
Shreveport - B'Nai Zion	400	300	
MISSISSIPPI			
Brookhaven - B'Nai Shalom	50	5	
Clarksdale - Beth Israel	100	49	
Cleveland - Adath Israel	79	40	
Columbus - B'Nai Israel	27	15	
Greenville - Hebrew Union Congregation	169	131	
Greenwood - Beth Israel	20	EXTINCT	
Hattiesbrug - B'Nai Israel	27	55	
Jackson - Beth Israel	138	200	
Lexington - Beth El	15	12	
Meridian - Beth Israel	100	42	
Natchez - B'Nai Israel	60	24	
Port Gibson - Gemiluth Chasadim	6	EXTINCT	
Rolling Fork -	15	5	
Vicksburg - Anshe Chesed	105	70	
Tupelo -	38	25	
TENNESSEE			
Brownsville - Adas Israel	10	7	
Jackson - B'Nai Israel	75	40	
Memphis - Temple Israel	1360	1624	
Union City	10	EXTINCT	

*functional as one congregation in 1969
 0 congregation in process of disbanding

If Hillel had been asked to state the purpose of the Henry S. Jacobs Camp while standing on one foot, he might have said, "Helping Southern Jews to grow Jewishly."

That is just what we do at Jacobs Camp—help the Jews of all ages from the Reform congregations in our region to grow Jewishly. Because we do it with love, because we do it with skill and experience—we do it well.

Because the Jacobs Camp serves as both a shared resource and a central focus for the congregations in our area, it helps the region as a whole to grow Jewishly. And because it is a regional facility which attracts staff from throughout the United States, Israel, and Europe, those who participate in its programs grow to understand and live a global sense of Judaism.

SUMMER ACTIVITIES

Children:

The primary focus of the Jacobs Camp is its summer camping program for young people. The camp experience embraces a wide range of athletic and recreational activities combined with a unique program of Jewish education and experience. Children who attend camp are helped to discover themselves and to grow Jewishly.

Every camper participates daily in some aspect of Jewish education as part of the Shiur (study) program. These informal classes involve discussion and give-and-take among camp staff, Rabbis, and campers. The camp has developed and published its own curriculum and support materials called Tochnit (project) which it uses along with other references provided by the UAHC.

While the time set aside each day for Jewish education is important, it is the Jewish experience and atmosphere of the camp that is truly unique. Through programs, services, singing, games, and a great variety of activities, campers grow to feel comfortable with themselves, their Judaism, and their fellow Jews.

To meet the needs of specific age groups, the camp is divided into three units: Garin (seedling) for campers entering grades 3, 4, and 5; Maskilim (enlightened one) for those entering grades 6, 7, and 8; and Talmidim (student) for those entering grades 9 and 10.

Youth:

For teenagers entering eleventh grade, Jacobs offers a totally different kind of camping experience. Kibbutz is an eight-week program for 24 teens who live together with two advisors in army tents at a separate campsite. They participate in self-government, farm several acres of land, and do their own cooking, cleaning, and programming. They also have a full schedule of Jewish education and otherwise experience a simulation of life on an Israeli kibbutz. This is an extremely popular program and usually has many more applicants than it can accommodate.

FALL/WINTER/SPRING ACTIVITIES

Children:

During the school year, the Jacobs Camp sponsors a special weekend program for young people in grades 5, 6, 7, and 8. This three-day event involves Jewish education and programming as well as social and athletic activities. This program gives children who have not been to summer camp a chance to see what it is like and gives those who have attended camp a chance to relive that experience during the school year and renew their regional friendships.

Youth:

A very important aspect of the camp is its function as "home" and central focus for SoFTY— the Southern Federation of Temple Youth, a religious, educational and social organization for 9th-12th graders in the region. The camp's permanent staff provides advisors for SoFTY, and many SoFTY activities take place at the camp.

Every summer Jacobs plays host to SoFTY Camp, an intensive one-week program exclusively for SoFTY members. SoFTY also holds a leadership training institute at the camp, usually every fall.

At the beginning of each summer, SoFTY sponsors Mitzvah Corps. This has been a one-week camping program where each SoFTY member is assigned to be a counselor, one-on-one, to a severely handicapped child. SoFTY members learn to care for the child— with love, concern, and hard work. This is truly a unique and valuable experience for both the camper and the counselor, which is expected to continue with a similar program.

Adults:

Each year the Jacobs Camp holds at least three adult seminar weekends led by nationally recognized Jewish scholars, such as Dr. Jacob Rader Marcus, Zev Chafetz, and Rabbi Marc Tannenbaum. While these retreats are especially popular with congregants from smaller communities who rarely have an opportunity to participate in such programs, they also draw many people from the larger congregations in the region.

A great number of adults in the region also volunteer their services during summer camp. Doctors, nurses, and specialty instructors come to camp with their families for a period of one to eight weeks. They donate their time and talents to the program while enjoying themselves in the process.

YEAR-ROUND FACILITY

The Jacobs Camp is located on about 200 acres of beautifully wooded land near Utica, Mississippi, a short distance southwest of Jackson. It is easily accessible from all parts of the region by car, bus, or plane.

The camp area centers around a lake which is surrounded by cabins that house up to 24 people each. The outdoor chapel faces the lake and is an inspiring setting for sunset Shabbat services and other religious programs.

The dining hall seats 300 and includes a recently modernized kitchen facility. Adjacent to the dining hall is a "rec" hall, an outdoor amphitheater, and a fitness trail.

In 1986, the Berman Activities Center officially opened. This contemporary masonry building houses a regulation-size basketball court, a fully equipped stage, a darkroom, activity rooms, plus facilities for roller skating, gymnastics and other indoor sports. Just up the road from the Berman Center is a complete arts and crafts pavilion.

In addition, the camp has a full range of recreational and athletic facilities, including playing fields, playground equipment, two swimming pools, three professional tennis courts, a fishing pier, canoes and sailboats. Other facilities include administrative offices, staff lounges, a maintenance lodge, and a well-equipped infirmary.

The towns and cities of our region have a long, rich history of Jewish congregations, Synagogues, families, and institutions. In many of our smaller communities, the congregations have dwindled to just a few families. In some, the congregation no longer exists and the Synagogue has been closed. We believe that the memories, records, and artifacts of our ancestors must be preserved. To this end, the Museum of the Southern Jewish Experience has been created.

Funded by a major grant from the Plough Foundation, as well as other donations from throughout the region, the museum, located just inside the camp gates, houses and displays an outstanding collection of Southern Jewish memorabilia.

Since the camp's founding in 1970, members of disbanded congregations have entrusted Jacobs Camp with Torahs, breastplates, mantles, stained glass, and other relics of historic, cultural, and artistic significance. These items form the Museum's core collection. They will be permanently displayed in a setting of narrative panels, graphics, and photographs relating the story of Judaism in the South.

To supplement the permanent collection, special displays will be mounted on a regular basis, featuring artifacts on loan to the Museum and items chosen from the Museum's collection. These displays will present more detailed studies of specific aspects of Southern Jewish culture – Synagogue architecture in the South, or the experiences of early Jewish merchants, or Jewish participation in the Civil War and the Civil Rights era.

Religious objects are being collected, catalogued, and conserved. Jewish architecture is being photographed, and restoration efforts are being supported. Family photographs, correspondence, and memoirs are being compiled, edited, and published. These preservation efforts will be amplified through original research into Jewish contributions to the general southern culture.

A speakers bureau and traveling exhibits deliver authoritative presentations on southern Jewish heritage to academic and civic audiences, focusing on those areas in which there is no longer significant Jewish presence.

The museum's professional staff is responsible for reviewing, organizing this collection, and planning exhibits which will be a meaningful tribute to the memory of Jewish communities of the past and the ancestors of so many families in our region.

Finally – and, perhaps, most significantly – the Museum of the Southern Jewish Experience with its ornate tapestry of history and heritage serves as a magnificent setting for an active, modern-day Synagogue. It serves Jewish families in the region who no longer have a synagogue available as well as an indoor synagogue for the camp. Enhanced by decorative and religious objects from synagogues of the past, services within this synagogue represent a compelling fusion of yesterday and tomorrow. While celebrating the Jewish community's ancestral struggle for existence, the synagogue will inspire today's southern Jewish congregations to keep that struggle alive as a legacy for generations yet to come.

Prior to the building of the Museum, several fact-finding trips made it apparent – in no uncertain terms – that we are engaged in a race against time. Many objects of historical, religious, and artistic significance have been uncovered, but many others have been displaced over the years, scattered among various owners or held by small, endangered rural congregations. The study pointed out a number of formerly or presently active Jewish congregations which would benefit from the services of the Museum.

Preserving our past is a noble endeavor, but influencing our future is our higher goal. Each stroll within these clusters of small communities indicated the need for a southern Jewish museum/facility which would also act as an umbrella organization, encouraging and supporting the preservation and revitalization of Jewish culture in the South.

Over the next five years:

1. Establish a full time staff consisting of:
 - A. A curator/director whose job will be the direction of the Museum as it:
 - (1) Develops exhibitions.
 - (2) Collects artifacts.
 - (3) Seeks grants to fund additional projects.
 - B. Administrative/clerical assistance.
 - C. Addition of other associated staff as project develops.
2. Establish a board of directors to oversee the operation, assist with public awareness and help reach the financial needs of the Museum.
3. Create a means to advise congregations and communities in planning for their future. This needs to be done immediately in the communities that are struggling for survival.
4. Work with universities and historical organizations to establish research and oral history projects on particular communities while there are individuals who can be called upon for information.
5. Create ongoing communication and publicity through newsletters, brochures, and publicity in the secular and Jewish press.
6. Begin the preliminary work on Public Broadcast System documentary. Filmmakers and writers have already expressed interest in this project.
7. Become a clearing house for information and provide assistance for:
 - A. Abandoned Jewish cemeteries.
 - B. Standing synagogues that are:
 - (1) Abandoned.
 - (2) Used for other functions.
 - (3) In need of being placed on the Register of Historic Buildings
8. Accreditation by the American Association of Museums.

These are the major goals which can be accomplished when the financial base is established.

MUSEUM:
OPPORTUNITIES
FOR
DEDICATIONS
OR MEMORIALS

1. Five exhibit galleries to be named, ranging in value from \$250,000 to \$500,000.
2. Historic sanctuary - \$500,000.
3. Museum Projects including:
 - A. Endowed curator to be named as (Giver) Curator - \$500,000.
 - B. Media presentation to introduce the overall project \$50,000. -ALREADY DESIGNATED-
 - C. Genealogical center to include computer hardware, software and related matters to compile family information - \$100,000.
4. Five rooms devoted to restoration, preservation, administration, media and a museum shop - \$100,000 each.
5. Five immediate exhibitions ranging in value from \$150,000 to \$250,000.
6. Traveling exhibition representing the Museum of the Southern Jewish Experience - \$35,000 each.
 - A. Images of Southern Jewish Life, Tour II: Arkansas & Tennessee
 - B. Images of Southern Jewish Life, Tour III: Alabama & Georgia

A variety of other opportunities, ranging from \$10,000 to \$50,000, are also available.

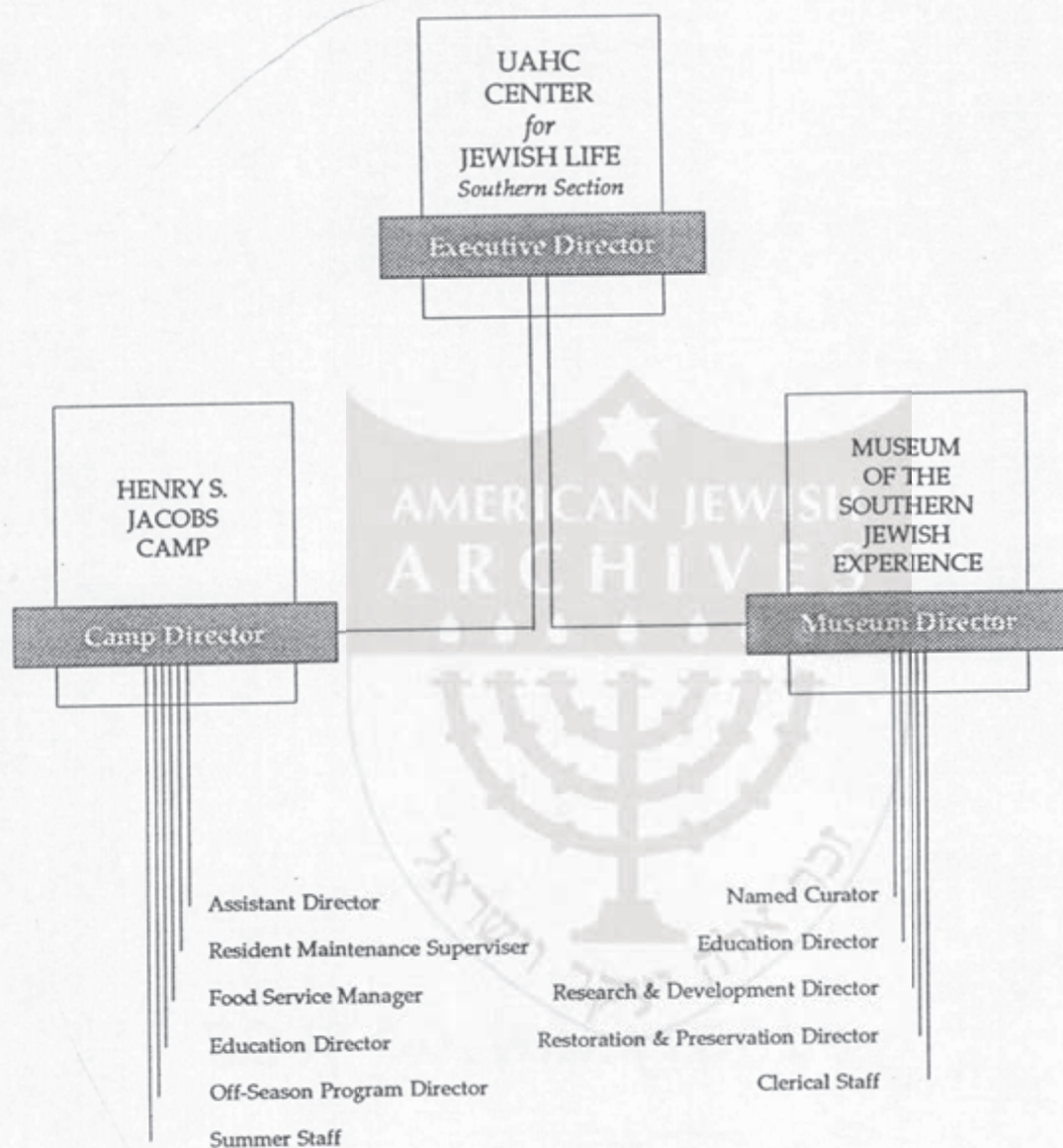
The above list represents some of the ways gifts can be acknowledged. Pledges up to five years will be accepted. All gifts to the Museum are tax deductible to the extent allowed by law.

These projected figures are all endowment funds to generate necessary monies to provide for the following areas of the Museum's development and departments.

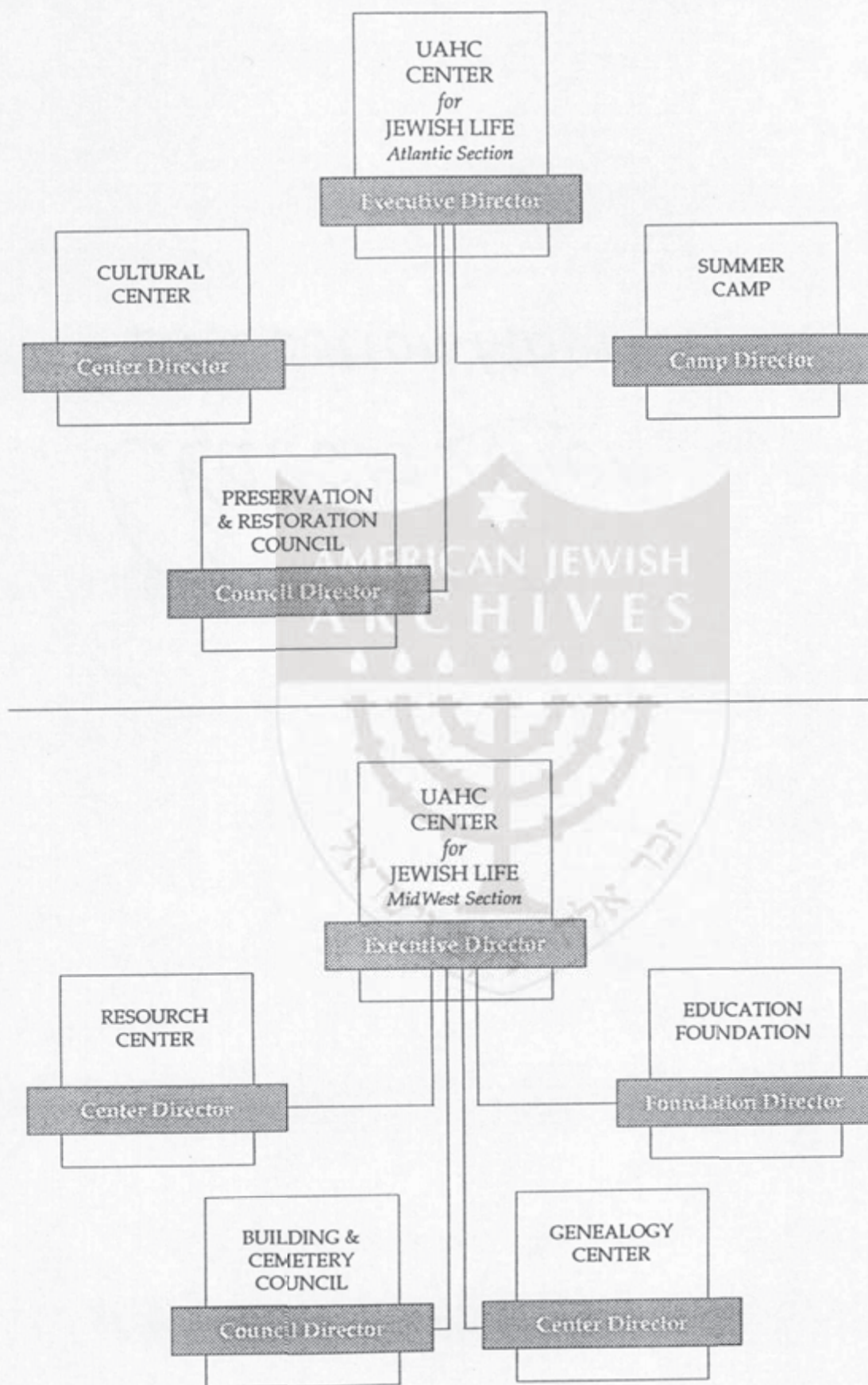
PROJECTED
MUSEUM BUDGET
AND RELATED
INFORMATION

1. Operations	\$1,500,000 to \$2,000,000
Interest income 8% to 10% per year.	
Never touch principal.	
In the future, this would create \$150,000 to \$200,000 annual operating income.	
Annual expenses:	
A. \$35,000 per year for professional director/curator which includes \$25,000 in salary plus medical and life insurance, pension benefits and taxes.	
B. \$20,000 per year for a secretary-bookkeeper to include a salary of \$15,000 plus medical insurance and taxes.	
C. \$23,000 for utilities, telephones, printing, office and maintenance supplies.	
D. \$8,000 for parttime maintenance person.	
E. \$20,000 per year travel expense for museum director and Jacobs director, museum committee chairpeople, speakers, etc.	
F. \$12,000 per year for insurance.	
<u>D</u> $\frac{1}{2}$ G. \$30,000 Jacobs Camp for outside grounds care, staff services, inside care, shared services, etc.	
H. \$10,000 per year miscellaneous contingencies.	
Total estimated yearly operating expenses	\$158,000
3. Capital funds-to include office equipment, telephone system, 2 vehicles, furnishings for synagogue, office and original purchase of non-operational items	\$250,000
4. Named curator (name given by endower)	\$500,000
5. Exhibitions - Present for opening and planned for 2 to 5 years 8,000 square feet at \$50 per square foot	\$400,000
6. Development, grant awards for projects of museum origination	\$300,000
7. Education, cemetery restoration, preservation, publishing, exploration	\$750,000 to \$1,000,000
Total estimated for long range development of total project	\$3,500,000 to \$5,00,000

PROPOSED
STRUCTURE



FUTURE
STRUCTURE
POSSIBILITIES





State of Mississippi

EXECUTIVE



OFFICE

JACKSON

The within and foregoing Charter of Incorporation of

AMERICAN MUSEUM OF THE JEWISH
SOUTHERN JEWISH EXPERIENCE, INC.

is hereby approved.

In testimony whereof, I have hereunto set
my hand and caused the Great Seal of
the State of Mississippi to be affixed
this 24th day of November, A .D., 1987.



William A. Allain

Governor

By the Governor

Dine Morgan

Secretary of State

State of Mississippi



Office of Secretary of State Jackson

*I, Dick Molpus, Secretary of State, do certify that the
Charter of Incorporation hereto attached entitled the Charter of
Incorporation of*

MUSEUM OF THE SOUTHERN JEWISH EXPERIENCE, INC.

*was, pursuant to the provisions of Title 79, Code of Mississippi of
1972, as amended, Recorded in the Records of Incorporations in
this office, in* PHOTOSTAT BOOK 332, Pages 561 - 568.



*Given under my hand and the
Great Seal of the State of
Mississippi hereto affixed this
24th Day of November, 1987.*

Dick Molpus
Secretary of State

562

CERTIFIED COPY OF RESOLUTION OF
THE MUSEUM OF THE SOUTHERN JEWISH EXPERIENCE
AN UNINCORPORATED ASSOCIATION OF INDIVIDUALS,
AUTHORIZING APPLICATION FOR ARTICLES OF
INCORPORATION AND DESIGNATING INCORPORATORS

This is to certify that the following Resolution was adopted by the members attending a meeting of the Museum of the Southern Jewish Experience at 4795 McWillie Drive, Jackson, Mississippi 39206, on October 9, 1987.

RESOLVED, that the following were elected officers of the Association known as Museum of the Southern Jewish Experience:

Julian Wiener, M.D.
Kathryn Wiener
David B. Grishman
Celeste L. Orkin

President
Vice President
Secretary
Treasurer

RESOLVED FURTHER, that Celeste L. Orkin, Macy B. Hart, Julian Wiener, M.D., Kathryn Wiener, Steven D. Orlansky and David B. Grishman of Museum of the Southern Jewish Experience, an unincorporated association of individuals, be, and they hereby are authorized, directed and empowered to apply to the Secretary of State of the State of Mississippi for a Charter of Incorporation of this Association as a non-profit, non-share corporation under the provisions of Section 79-11-1 et seq., Mississippi Code of 1972, as amended, and to take all actions and do all things necessary and advisable in connection therewith, including but not limited to the expenditure of such funds of Museum of the Southern Jewish Experience as may be necessary, for and as the act and deed of the Association and corporation.

RESOLVED FURTHER, that Celeste L. Orkin, Macy B. Hart, Julian Wiener, M.D., Kathryn Wiener, Steven D. Orlansky, and David B. Grishman are elected, appointed, designated and authorized to act as incorporators in applying to the Secretary of State of the State of Mississippi for a Charter of Incorporation of the Association as a non-profit, non-share corporation under the provisions of Section 79-11-1 et seq., Mississippi Code of 1972, as amended.

RESOLVED FURTHER, that the name of the corporation herein authorized shall be "Museum of the Southern Jewish Experience, Inc."

ADOPTED this the 9th day of October, 1987.

601 949 4804 P.06

THE CHARTER OF INCORPORATION OF
THE MUSEUM OF THE SOUTHERN JEWISH EXPERIENCE, INC.

1. The corporate title of the corporation is: Museum of the Southern Jewish Experience, Inc. (the "Corporation").
2. The names, street addresses and post office addresses of the incorporators are:

Celeste L. Orkin
4115 Crestview Drive
Jackson, Mississippi 39211

Macy B. Hart
2308 East Northside Drive
Jackson, Mississippi 39211

Julian Wiener, M.D.
3858 Redbud Road
Jackson, Mississippi 39211

Kathryn Wiener
3858 Redbud Road
Jackson, Mississippi 39211

Steven D. Orlansky
4616 Hazelwood Dr.
Jackson, Mississippi 39211

David B. Grishman
2693 Lake Circle
Jackson, Mississippi 39211

All incorporators are adult resident citizens of the State of Mississippi.

3. The domicile of the Corporation is: Post Office Box 16528 (zip code 39236), 4795 McWillie Drive, Jackson, Mississippi 39206.

4. The Corporation is organized as and shall be a non-profit, non-share corporation for religious and educational purposes as authorized by the provisions of Section 79-11-1 of the Mississippi Code of 1972, as amended, including, as such purposes, those which qualify the Corporation as an organization exempt from Federal income taxation under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or the corresponding provision of any future United States Internal Revenue Law).

332-565

5. The purposes for which the Corporation is created, not contrary to law, including a statement of the rights and powers that are to be exercised by the Corporation, which rights and powers shall be limited to those reasonably necessary to accomplish the stated purpose of the Corporation, are to collect, preserve and bring together from time to time in appropriate exhibitions examples of Jewish ceremonial, ethnographic and historic objects, symbols, artifacts, artwork, relics, memorabilia, photographs and documents, including items of personal property commonly referred to as Judaica from Jewish temples, synagogues, homes and other Jewish religious, cultural, historical, community, service, and related organizations of support for Judaism and causes generally of concern to members of Jewish organizations and communities throughout the southern portion of the United States; to bring to Mississippi for exhibition wherever possible collections of the best contemporary Judaic art and religious objects to promote an appreciation of the Jewish religious culture; to seek patrons of the Corporation and their assistance in carrying out the foregoing purposes.

Any gifts made to the Corporation shall be used exclusively for the aforesaid religious and educational purposes for which the Corporation is created, on a wholly non-profit basis.

The Corporation shall have the rights and powers to solicit and collect or receive money, debentures, negotiable instruments, and property of any kind, real, personal or mixed, for use for the above purposes; to own, purchase, control, invest, reinvest, exchange, lease, lease for oil, gas or other mineral development, sell, mortgage, vote corporate stock either by its agents or by proxy, and to otherwise deal with the property of any kind, real, personal or mixed, in any manner not contrary to law or to the purposes hereinabove provided. The Corporation shall have such rights and powers, in addition to the foregoing, provided at Section 79-3-7 of the Mississippi Code of 1972, as amended, as are not in conflict or inconsistent with Sections 79-11-1 through 79-11-33 of the Mississippi Code of 1972, as amended.

6. The Corporation is not organized for pecuniary profit, and no part of the net earnings shall inure to the benefit of, or be distributable to, any individual, including its members, trustees, officers or directors, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Section 5 hereof. Notwithstanding any other provision of these articles, the Corporation shall not, except to an insubstantial degree, carry on any other activities not permitted to be carried on by a Corporation exempt from Federal income taxation under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or the corresponding provision of any future United States Internal

566

Revenue Law). No substantial part of the activities of the Corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the Corporation shall not participate in, or intervene in (including the publishing or distribution of statements) any political campaign on behalf of any candidate for public office.

7. The Corporation shall have no capital stock and shall divide no dividends or profits among its members, trustees, officers or directors. If, for any reason, the Corporation is ever dissolved or in any way ceases to exist, then no member, trustee, officer or director thereof shall share in the distribution of its assets or property; but said assets and property shall be conveyed in trust to the Union of American Hebrew Congregations (the "UAHC"), whose address is presently located at 838 Fifth Avenue, New York, New York 10021, for the creation of a permanent museum for the exhibition of examples of Jewish ceremonial, ethnographic and historic objects, symbols, artifacts, artwork, relics, memorabilia, photographs, and documents and religious objects for the education and enlightenment of the citizens of the southern portion of the United States, and, if for any reason the UAHC fails or refuses to accept said trust, then the Board of Directors of the Corporation shall select as an alternate trustee, to whom said assets and property shall be conveyed in trust for the same purpose, any private, non-profit religious or educational institution in the States of Mississippi, Louisiana, Arkansas, Tennessee and such other southern states as may be determined by the officers of the Corporation; in default of which, an alternate trustee shall be appointed by any court of competent jurisdiction.

8. The Corporation shall not be required to make publication of its charter, shall issue no shares of stock and shall divide no dividends or profits among its members, trustees, officers or directors. The only remedy for non-payment of dues to the Corporation, if any are required, shall be expulsion therefrom; and the loss of membership, by death or otherwise, shall terminate all interests of the members in the Corporation or the assets thereof. Each member shall have the right to one (1) vote in all elections of officers and directors. There shall be no individual liability of the members of the Corporation for the corporate debts, but the entire corporate property shall be liable for and subject to claims of the corporate creditors.

9. Persons shall be eligible for membership in the Corporation in accordance with the provisions contained in the Bylaws of the Corporation. The incorporators of the Corporation shall serve as the initial members and Board of Directors of the Corporation. Additional and future membership and members of the Board of Directors shall be elected in accordance with provisions contained in the Bylaws.

332 567

10. The period of existence of the Corporation shall be perpetual, unless dissolved, merged or consolidated according to law.

INCORPORATORS:

Celeste L. Orkin
Celeste L. Orkin

Macy B. Hart
Macy B. Hart

Julian Wiener, M.D.
Julian Wiener, M.D.

Kathryn Wiener
Kathryn Wiener

Steven D. Orlansky
Steven D. Orlansky

David B. Grishman
David B. Grishman

STATE OF MISSISSIPPI
COUNTY OF HINDS

This date personally appeared before me, the undersigned authority, Celeste L. Orkin, Macy B. Hart, Julian Wiener, M.D., Kathryn Wiener, Steven D. Orlansky, and David B. Grishman, incorporators of the corporation known as "Museum of the Southern Jewish Experience, Inc." who acknowledged that they signed and executed the above and foregoing articles of incorporation as their act and deed on this the 9th day of October, 1987.

Sarah L. Jordan
Notary Public

My Commission Expires:
My Commission Expires August 6, 1989.

CERTIFICATE

I, David B. Grishman, do hereby certify that I am the duly elected, qualified and acting Secretary of the above named unincorporated association of individuals, and that the foregoing is a true and correct copy of a Resolution duly adopted at a meeting thereof held on the 9th day of October, 1987, at 4795 McWillie Drive, Jackson, Mississippi 39206, at which a majority of the members were present, and said meeting was duly and properly called and held.

WITNESS my signature, this the 9th day of October, 1987.

David B. Grishman
 David B. Grishman, Secretary
 Address: 2693 Lake Circle
 Jackson, MS 39211



601 949 4804

Received at the office of the Secretary of State, this the 16th day of October

A. D., 1992, together with the sum of \$ 20.00 deposited to cover the recording fee, and referred to the Attorney General for his opinion.

Dine Magnus

SECRETARY OF STATE.

Jackson, Miss.,

November 20, 1987

I have examined this AMERICAN JEWISH ARCHIVES Charter of incorporation, and am of the opinion that it is not violative of the Constitution and laws of this State, or of the United States.

Edmund A. Ritt
ATTORNEY GENERAL

By

James L. Kelle
Assistant Attorney General.

MEMORANDUM

From FEDERAL EXPRESS
Allan B. Goldman

To Rabbi Allan Smith

Copies Rabbi Alexander M. Schindler, Mr. Melvin Merians

Subject Macy Hart - Museum of the Southern Jewish Experience

fill
Date 11/13/90

Marshall Krolick spoke in New Orleans at an historical society. While there he was harangued first by Macy Hart and later by Herman Kohlmeyer. Based upon what Marshall related to me in a 45 minute phone conversation on Saturday, November 10 (one week after he was in New Orleans), you and I made an excellent decision when we agreed that you would send out the letter to David Grishman, with copies of the letter and of my chart and structure to the members of the NCCI (I assume that you have mailed the letter all around by now). Marshall said the following:

1. Macy Hart said that he has quit the UAHC, that he is taking a paid sabbatical only because Smitty told him he was entitled to it, and that he is job hunting. If you and Alex were thinking that Macy would be returning as Camp Director, you had better change your thinking fast and find and retain a new Director so that you can immediately begin to recruit campers for next season.

2. Macy said that the entire dispute was over \$5,000 (and Marshall says that Mr. Kohlmeyer verified this) -- that is, Macy only wanted another \$5,000 which would be paid by MSJE, Inc. I told Marshall that I thought Macy wanted another \$30,000 or so from that source, and that \$5,000 was truly news to me.

3. Macy said that if he had been in charge of both the camp and the Museum (with or without assistant directors) and conflicts occurred, he would do what the camp needed first. He said that he had not burnt out on camping. That is different from what Macy told me: he told me that he was tired with camping and wanted to give a significant amount of his time to other matters (although he wanted to remain camp director and because of his experience he could still do what was necessary from a supervisorial point of view).

4. Marshall thinks that he was told that a Museum Director was hired last week. If my proposed structure is to be followed, you had better find out about this right away.

5. Kohlmeyer said that he was going to meet with Alex in New York the first week in December, that the UAHC had "walked away from the Museum," and that "he was going to lay Alex out for it." He further said that the Museum was going on its own, it



will pay Macy, and Kohlmeyer can raise \$125,000 to \$150,000 per year. As you and Alex know, my structure which was agreed upon at our meeting at Jacobs, meant that the UAHC did the opposite: we accepted the Museum within the umbrella of a Jacobs Institute (the camp as one arm of the umbrella and the museum as the other arm). As I review the bidding, you and I made our agreement with everyone in the room, but although Kohlmeyer mouthed his reluctant agreement he probably never accepted it; Macy had been excluded from the discussions. So the two most negative about our structure, Macy and Kohlmeyer, are the ones who talked with Krolick. Alex, I do not think highly of Kohlmeyer at all, as a human being, and I hope that you don't take any guff from him if and when you meet (according to Marshall, Kohlmeyer didn't have many nice words me either!).

6. The MSJE is about to acquire the Natchez, Mississippi synagogue (something that we knew was in the works). However, instead of moving the Museum there from the Camp, which we all thought was the logical thing to do given the isolation of the Camp, the apparent intent is to have two museum locations operating simultaneously. There is a \$300,000 annuity benefiting the Natchez synagogue, which would be transferred to the MSJE as part of this.

7. Marshall's problem is different from ours. He sees what Macy wants to do as conflicting not only with the work of his Committee, but with the Skirball Museum. Through MSJE, Macy plans to work with Congregations, taking oral histories -- something Marshall envisioned for his committee. When I said that there needn't be a conflict, since MSJE could do it in its six state area and Marshall had the rest of North America, Marshall said that I just did not understand: Macy has a vision of MSJE broadening its reach and scope to covering every congregation and every community in North America. That would not only conflict with us but with Skirball as well. I said that in some fashion we should confer about this with the Skirball people, because up to now they have been very supportive of MSJE; if they knew what was intended, and the adverse impact that would have on Project Americana, they might feel differently. A meeting of this nature is especially important because the Skirball people still think that MSJE is a UAHC project -- if my structure is not going to prevail and MSJE is going its own way, then I think we have to disassociate ourselves from this (at least insofar as the College and Skirball are concerned). We also don't want any congregation to think that MSJE is our project if it is not. According to Marshall, Macy and Kohlmeyer envision MSJE acting as a national clearing house, with Macy travelling all over the continent.

This brings you up to date.



איחוד
ליהדות
מתקדמת
באמריקה

Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

August 15, 1990

Steven D. Orlansky
Chairman
Henry S. Jacobs Camp
Utica, Mississippi 39176

Dear Steven:

This supplements my letter to you dated August 13, 1990, based upon comments to your August 9 letter that I received from Rabbi Smith.

He reminded me that the discussion with respect to the 15% for FRJ related to fund raising by MSJE, Inc., not to fund raising by or for the camp. As to MSJE, Inc., I stated that since the 15% did not apply at the present time, it was my belief that it should not apply in the future, and that I would submit that recommendation to the FRJ Steering Committee.

The Camp must operate in accordance with the regulations of the UAHC Board and the NCCI, and as I stated in my last letter any requests for exception must be submitted for consideration both to the FRJ Steering Committee and the NCCI. I have referred your request to the FRJ Steering Committee by sending a copy of your letter to Chuck Rothschild and Joel Erenberg, and Rabbi Smith will see that the NCCI considers your request. It may well be that additional information will be required, and if so I know that Rabbi Smith will be in touch with you and Macy Hart.

Sincerely,

Allan B. Goldman, Chairman
Union of American Hebrew Congregations

ABG:beb

cc: Mr. Charles J. Rothschild, Jr.
Rabbi Allan Smith
Rabbi Alexander M. Schindler
Rabbi Daniel B. Syme
Mr. Joel Erenberg
Mr. Macy Hart

Chairman
Allan B. Goldman
President
Rabbi Alexander M. Schindler
Honorary Chairmen
Earl Morse
Matthew H. Posa
Donald S. Day
Immediate Past Chairman
Charles J. Rothschild, Jr.
Vice Chairpersons
Iris Franco
John A. Geller
Harris Gilbert
Norma Levitt
Joyce Ottenheimer
E.M. Rosenthal
Jocelyn Rudner
B.J. Tanenbaum, Jr.
Geraldine Voit
Paul Uhlmann, Jr.
Honorary Vice Chairmen
Hyman J. Bylan
Gilbert Tilles
Vice Presidents
Rabbi Daniel B. Syme
Albert Vorspan
Honorary Treasurer
Howard M. Wilkoff
Treasurer
Melvin Merians
Associate Treasurer
Norman D. Schwartz
Secretary
Lillian Maltzer



Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

August 13, 1990

Lee Jacobs

Steven D. Orlansky
Chairman
Henry S. Jacobs Camp
Utica, Mississippi 39176

Dear Steven:

Thank you for your letter of August 9, 1990. I truly enjoyed my visit to the Camp, talking with your happy campers, seeing the superb facilities, and hopefully working out a relationship relating to the museum that will be acceptable to the UAHC Board and to the Camp Board. I responded last week to David Grishman's letter, setting forth my understanding of our discussions (including an organizational chart that I crafted) and asking that he send copies to you and the others who were present (since I did not have your addresses).

With respect to the point that you raise in your letter, dealing with the 15% of fund raising for the Fund for Reform Judaism, I said at the meeting that I would report your request to the FRJ Committee. However, that is something for determination by the FRJ Committee and the UAHC Board, and as I specifically said at the meeting, not something to which I can make a commitment on behalf of the UAHC.

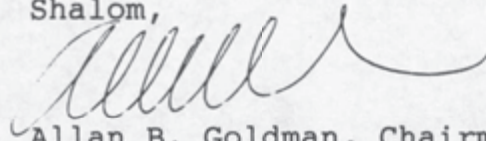
By sending copies of this letter to those listed below, appropriate staff members and the Chairman of the FRJ will note your request, the process for

Chairman
Allan B. Goldman
President
Rabbi Alexander M. Schindler
Honorary Chairmen
Earl Morse
Matthew H. Ross
Donald S. Dey
Immediate Past Chairman
Charles J. Rothschild, Jr.
Vice Chairpersons
Iris Franco
John A. Geller
Harris Gilbert
Norma Levitt
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B.J. Tanenbaum, Jr.
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Honorary Treasurer
Howard M. Wilkoff
Treasurer
Melvin Merians
Associate Treasurer
Norman D. Schwartz
Secretary
Lillian Maltzer

Steven D. Orlansky
August 13, 1990
Page 2

handling your request has begun, and I am sure that you will be contacted in the near future with respect to this subject.

Shalom,



Allan B. Goldman, Chairman
Union of American Hebrew Congregations

ABG:beb

cc: Mr. Charles J. Rothschild, Jr.
Rabbi Allan Smith
Rabbi Alexander M. Schindler
Rabbi Daniel B. Syme
Mr. Joel Erenberg
Mr. Macy Hart

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Give us the strength to be gentle
the wisdom to be confused
the right to be wrong on occasion
the sense to know when to lose.
Give us the time to be patient
the courage to be afraid.
Give us the eyes of children again
to see the world — a different world —
a world that can still be made.

from **The Tap Dance Kid**
"William's Song"
Lyrics by Robert Lorick

August 9, 1990

Honorable Allan B. Goldman
Wyman, Bautzer, Kuchel & Sibelt
14th Floor Centre Plaza
2049 Century Park East
Los Angeles, California 90067

Dear Allan:

As David Grishman did in his letter of last week, I want to thank you and Rabbi Smith for your time in meeting with us to discuss the relationship between the Henry F. Jacobs Camp and the Museum of the Southern Jewish Experience.

While David has already confirmed his recollection of our discussions insofar as the operating structure for the Camp and Museum is concerned, there is one additional point that I wish to confirm in this letter. During our discussions, we broached the issue of the fifteen percent "finder's fee" that the UAHC has from time to time claimed upon various fundraising activities by the camps and other entities operating within the Union structure. You advised that the Union will make no such claim upon fundraising efforts that we initiate and conduct here in our region without the active assistance of the UAHC.

As it happens, at our Executive Committee meeting this past weekend, we held preliminary discussions of a substantial fundraising campaign that we intend to introduce within the next six to nine months. The campaign's goal will be to fund the completion of necessary renovations and improvements of the Camp's physical plant prior to the time of the Camp's 25th anniversary in 1995. We do not intend to call upon the UAHC for any assistance in the development and implementation of that campaign. Accordingly, consistent with your statements of last week, we understand that the Union will not assert any claim to any portion of the funds raised during the course of our campaign.

Henry S. Jacobs Camp

Steven D. Orlansky
Chairman, Board of Directors

Macy B. Hart
Camp Director

Summer
Utica, Mississippi 39175
(601) 885-6042

Winter
P. O. Box 16528
Jackson, Mississippi 39236-0528
(601) 362-6357

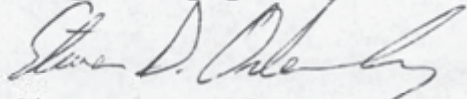


Mr. Macy B. Hart
August 9, 1990
Page 2

Honorable Allan B. Goldman
August 9, 1990
Page 2

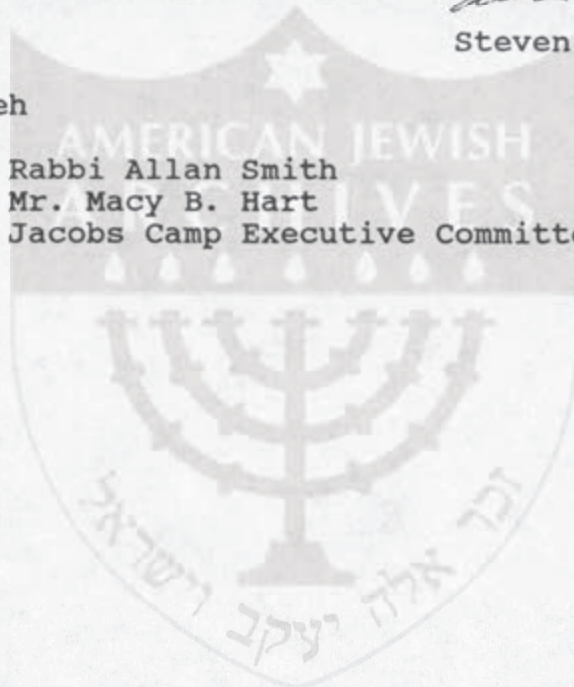
With kindest personal regards and best wishes, I
remain

Very truly yours,


Steven D. Orlansky

SDO/eh

cc: Rabbi Allan Smith
Mr. Macy B. Hart
Jacobs Camp Executive Committee





RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

July 17, 1990
24 Tammuz 5750

Jacobs Synagogue
Rabbi David S. Goldstein
Touro Synagogue
P.O. Box 15186
New Orleans, LA 70175

Dear David:

I have your letter of July 10th regarding Macy Hart, and I fully agree with you that he is a unique asset.

But as you yourself so well put it, I have to relate Macy's personal situation to the situation of the Union generally. Our salary structure simply is not that high; the resources at our command limit it and I have to allocate our resources with a reasonable measure of equity.

Unfortunately, Macy's needs are exceedingly high. I have no quarrel with his estimate of that need, but if I were to grant his fuller request, he would be receiving a salary greater than that of Al Vorspan, whose needs are equally high, and who, as you will readily admit, is also a rare and precious asset for the Reform movement. (Incidentally, I give you this information in confidence and merely as a means of giving you some understanding of what my problem is.)

You ought to know that we have gone beyond "meshuras hadin" in our financial package offered to Macy, and I cannot go further in all fairness to the rest of the Union staff.

You also ought to know that I am not at all as pessimistic as you are that we have "reached the end of the line." Meetings will be held some days from now; unfortunately, I will not be able to attend them, but the Chairman of our Board will be there. To be sure, the meeting will not focus on salary, merely on structure, that is to say, the relationship of Jacobs Camp to the Museum of The Southern Jewish Experience. But this too is a factor in Macy's thinking.

Rabbi David S. Goldstein

-2-

July 17, 1990

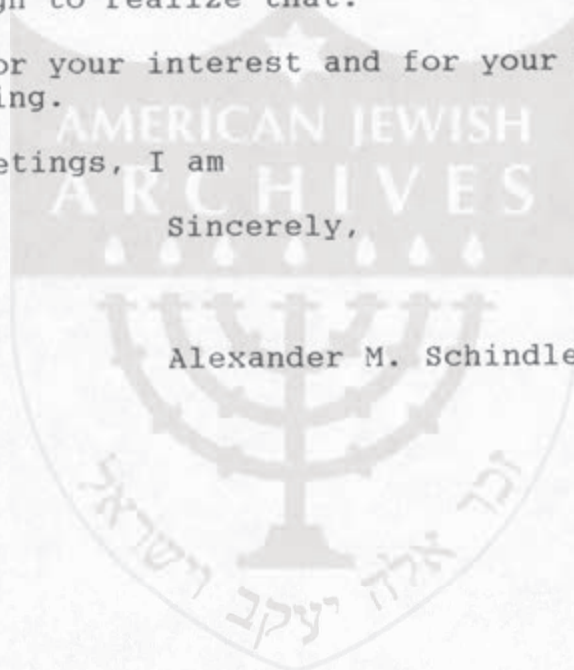
Another aside, unless Macy has a lucrative offer from private industry or someone is willing to stake him into a business venture, he cannot conceivably do as well elsewhere than he does right now at our camp, what with all the fringe benefits which the camp situation offers to him as well as to his family (home, car, food, etc.) In other words, if I were a good friend of his, I would advise him to stay and I am confident that he is intelligent enough to realize that.

I do thank you for your interest and for your help in every aspect of our doing.

With cordial greetings, I am

Sincerely,

Alexander M. Schindler



P. O. BOX 15186

NEW ORLEANS, LOUISIANA 70175



RABBI DAVID S. GOLDSTEIN

TOURO SYNAGOGUE

NEW ORLEANS, LOUISIANA 70175

#1

July 11, 1990

Rabbi Alexander M. Schindler, President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, NY 10021

RE: Macy B. Hart

Dear Alex:

My earlier correspondence last winter now requires some further amplification, and therefore I take the liberty of corresponding with you now, aware of a certain inevitability in direction in regard to Macy B. Hart's future as part of the UAHC. I want you to have my sincerely held feelings about the situation, recognizing how complex it must be for you relating to Macy's personal situation as well as the Union's structural coherency.

Unlike other regions of the Union, ours enjoys very few Jewish resources beyond synagogues and the Camp. In many cases even synagogues are not available. Were it not for a strong, responsive and vital Camp, I shudder to think what the future would be for Reform Jews in the Deep South. For, where else can we turn for enrichment? What other institutions will serve their needs as Reform Jews?

Macy has of course become an institution unto himself. But, the problems which that creates are far outweighed by the benefits. He is perceived as the defender par excellence of Jewish life in small towns, and even in the larger cities he is deeply respected, admired and loved. Alex, he is not just another camp director, but a unique, professional asset whose reach extends even beyond the Museum, adult institutes, regional youth, congregational retreats at Jacobs, ambassadorial roles to non-Jews, and of course, the Camp - which has often been our last bastion against assimilation. That Camp really does mean survival for us - on many levels.

I urge you to think of Macy not as "just another camp director", but as a director and preserver of Jewish life in the Deep South. Perhaps you could study his professional status and title, enabling him to enter a different sphere of relationships while at the same time continuing his absolutely outstanding work at the Camp and Museum.

I know the hour is growing late, now especially as Macy prepares for his sabbatical, which may create an inevitability having to do with separation. But, I have always viewed you as one of our most imaginative and creative minds. The situation urgently cries out for the creative insights that only you can provide. You know, of course, that you have my support all the way.

With most affectionate good wishes in which I am joined by Shannie.

Warmly,

David S. Goldstein

DSG:map