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Box Folder 9 3

National Jewish Community Relations Advisory Council [Financial], 1962-1991.

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Me Relation

MEMORANDUM

April 19, 1991

From:

Rabbi Alexander M. Schindler

To:

Fred Cohen

CC:

Al Vorspan

Please prepare a check in the amount of \$6,000. for NJCRAC.

Inasmuch as we have not made any payment to them during this fiscal year, this will cover in full our 1990-91 subvention to NJCRAC. Have the check sent to my office for transmittal.

Many thanks.

Edit when to the proper and

April 18, 1991 4 Iyar 5751

Larry Rubin, Director
National Jewish Community
Relations Advisory Council
443 Park Avenue South
New York, NY 10016

Dear Larry:

A 1991 NJCRAC dues bill has just been received. I note that you have requested the sum of \$7,500. and I write to advise that it will not be possible for us to submit that sum.

We are budgeted to provide a \$6000. subvention to the NJCRAC for our calendar year, July 1, 1990 through June 30, 1991. We have similarly included the same sum in our 1991-92 budget and I regret that it will not be possible to provide a subvention larger than our budgeted sum.

I have asked our Accounting Division to advise what, if any, sum has been paid for this year. If we are in arrears I will most certainly arrange to make payment for this fiscal year.

With kindest greetings, I am

Sincerely,

Alexander M. Schindler

cc: Albert Vorspan

bac F. Cohn

MCRAC Budget 1990-91 \$ 6000. 1991.72 G Edde 6000. Alex sealfarite -

MEMORANDUM

DATE:

June 1, 1990

FROM:

Rabbi Alexander M. Schindler

TO:

Albert Vorspan

I have read the $\underline{\text{NJCRAC}}$ Statement on the PLO and feel we should stand behind this statement. I do not believe it is necessary for us to issue our own statement on this matter.

May 11, 1990 16 Iyar 5750

From: Rabbi Alexander M. Schindler

To: NJCRAC

Enclosed is a check for \$100., from the UAHC for the gift for Al Chernin. Please be sure you note that it is from me and Al Vorspan.

Many thanks.

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National Jewish Community Relations Advisory Council

443 Park Avenue South, New York, N.Y. 10016-7322

(212) 684-6950 Fax (212) 686-1353

April 27, 1990

Rabbi Alexander Schindler Union of American Hebrew Congregations 838 Fifth Ave. New York, NY 10021

Dear Alexander:

As you know, Al Chernin will retire as Executive Vice-Chairman of NJCRAC on July 1, 1990. He will have concluded thirty-five years of outstanding service to the Jewish community relations field, fifteen of which were at the helm of NJCRAC.

Many of Al's friends and colleagues will honor him in Indianapolis, his hometown and site of his initial professional service in the community relations field. The dinner tendered to Al will be held on Sunday evening, June 10, during the NJCRAC Task Force and Executive Committee Meetings. At the conclusion of the dinner program, we will announce that the NJCRAC officers have authorized the establishment of the Albert D. Chernin Award. The award will be presented annually to an individual in the Jewish community whose work best exemplifies the social justice imperatives of Judaism, Jewish History and the Bill of Rights. It will be in the form of an especially appropriate work of art, and we will honor each year's awardee by presenting it at the annual NJCRAC Plenary Session.

We intend to create an endowment that will permanently provide funds for this annual award and associated expenses, and also wish to present a personal gift to Al. We must therefore establish a substantial fund through responses to this letter, and we welcome and encourage your generous participation.

We ask that you kindly make your contribution payable to NJCRAC and return it using the enclosed addressed envelope. We thank you very much for your kind consideration of this request.

Most cordially,

Arden E. Shenker, Chair

Jacqueline Levine and Phil Baum, Co-Chairs,

Al Chernin Dinner

9 100

(100 Miles)

MEMORANDUM

DATE:

May 1, 1990

FROM:

Edith J. Miller

TO:

Fred Cohen

COPY:

Albert Vorspan

The NJCRAC will honor Al Chernin on his retirement. They have requested a contribution which will help to establish an annual Albert D. Chernin Award. Al and Alex have both been asked for funds, therefore I request that you draw one check for \$100.00 payable to the National Jewish Community Relations Advisory Council for this special fund.

Please send the check to me for transmittal.

Many thanks.

*



RABBI ALEXANDER M. SCHINDLER UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT SHIPLE NEW YORK, N.Y. 10021 (212) 249-0100

Mexic

April 18, 1990 23 Nisan 5750

Arden E. Shenker Chair

Maynard Wishner Treasurer

National Jewish Community Relations
Advisory Council
443 Park Avenue South
New York, NY 10016

Dear Arden and Maynard:

I have received your letter of April 12, and your invoice for 1990 NJCRAC national agency dues.

You ought to know that the budget of the UAHC is not on a calendar year. We are on a fiscal year from July 1, to June 30. Thus, the amount suggested in your bill cannot be considered for approval at this time inasmuch as we have finalized our budget for 1990-91. We have approved a subvention of \$6000. to the NJCRAC. Arrangements will be made to have the subvention directed to you.

I regret that we cannot consider the larger sum, but assure you that in considering our budget for 91-92, we will bear in mind the increased subvention requested.

With every good wish and kindest greetings, I am

Sincerely,

Alexander M. Schindler

30

cc: Albert Vorspan

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Timber when that

April 12, 1990

Rabbi Alexander Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021

Dear Alex:

Enclosed is a bill for \$7,150 for the 1990 NJCRAC national member agency dues of the Union of American Hebrew Congregations. We are pleased that we have been able to keep the rate of increase for 1990 to 5%, the same rate that has been applied to CRC service dues and which is honored annually by virtually every CRC.

The 1990 NJCRAC budget, as you know, was approved by the Executive Committee following the recommendation of the NJCRAC Budget Committee. It reflects a realistic (X) assessment of what is required for the NJCRAC to meet the charge placed upon it to bring together at a common table the best thinking of its 13 national and 117 agencies and member to shape consensus approach reflecting the representative will organized Jewish community.

We believe that the Union of American Hebrew Congregations plays a vital role in assuring the success of the NJCRAC process. We look forward to your continuing active participation in our common efforts in the years ahead.

Please do not hesitate to contact either of us or Al Chernin if you have any questions about the dues request.

Sincerely,

Arden Shenker

Chair

Maynard Wishner Treasurer

Mayrard Wishner

Charles (

cc: Albert Vorspan

1990. 91 000°

cooperation in the common cause of Jewish community relations

Mr. Michae

April 24, 1987 25 Nisan 5747

Mr. Michael Pelavin 200 Phoenix Flint, MI 48502

Dear Michael:

I guess the enclosed brings us up-to-date. I am as relexved as you must be!
Warm regards.

Sincerely,

Alexander M. Schindler

Encl.

bccL Al Vorspan



Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE – JEWISH INSTITUTE OF RELIGION 838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

April 24, 1987 25 Iyar 5747

Mr. Sanford Gutkin
Controller
National Jewish Community Relations
Advisory Council
443 Park Avenue South
New York, NY 10016

RE: UAHC's Account with NJCRAC

Dear Sandy:

I am pleased to enclose our check in the amount of \$15,400 which brings our account with NJCRAC paid through June 30, 1986. The UAHC, as I believe you are aware, has budgeted to pay an additional \$6,000 prior to the close of our fiscal year, June 30, 1987.

I am pleased that our Director of Accounting, Fred Cohen, was able to perform the necessary research to reconcile the Accounts Receivable which you sent us. I anticipate being able to maintain our account on a current basis, making our annual payment each June.

Please feel free to contact me if you require anything further.

Sincerely,

Robert M. Koppel Business Manager

RMK: mm

enclosure

cc: Michael Pelavin

Rabbi Alexander M. Schindler

Rabbi Alexander M. Schindler

April 10, 1987

Robert M. Koppel

Albert Vorspan

NOCRAC

We have had prior correspondence in regard to NJCRAC - my last memo to you is dated January 5, 1987. Apparently, they really are in need at this time and their chiarman, Michael Pelavin, called me to urge that we send them some funds.

I know that we will have to work out a scheduleeof payments as we cannot send the total sum due in one fell swoop. Therefore, please get for me as quickly as possible a schedule of monies due NJRAC and a proposed plan of payment so that I can discuss it with Pelavin.

Thank you for your prompt attection to this request.

Rabbi Alexander M. Schindler
Mr. Robert M. Koppel

January 5, 1987 4 Tevet 5747

NJCRAC

As I told you when we discussed the NJCRAC problem I think that we are honor bound to repay any funds which we truly owed to the NJCRAC but that needn't be done all at once. It can well be done over a period of time.

There may well be a disparity between what they claim we owed and what we actually owed. They may assess us at one level and we may have acted on this assessment at a different level. I do not want to pay for anything which we did not accept in our budget so the balance due is based exclusively on what our budgeted figures show and what was actually sent to them.

Before you proceed in responding to them in any manner or form I would like to have the full information: their claims, out actual budget, our actual payments.

Thank you very much.

Entite.

MEMORANDUM

From

Robert M. Koppel

Bob

Date December 31, 1986 29 Kisley 5747

To

Rabbi Alexander M. Schindler

Copies

Edie Miller

Subject

NJCRAC

I received a copy of a memo from Edie to Fred regarding our accumulated outstanding payable to the NJCRAC. I don't know the nature of the commitment that you made to Mr. Chernin regarding our payment of the past balances. However, I would like to ask you to temper your commitment with the knowledge that the UAHC is unquestionably not in any financial position to repay the amounts presented by the NJCRAC within our fiscal year ending June 30, 1986.

We budgeted \$6,000 to be paid to the NJCRAC during our 86-87 fiscal year which we will, of course, honor, in full. Anything above that amount will be most difficult, if not impossible, since as you know, other expenses, particularly the unexpected increase in insurance premiums, are running higher than expected; and income from FRJ will undoubtedly be below budget. Unfortunately, I am unaware of what occurred prior to the 1984-85 fiscal year, I presume, however, that the Union's financial situation during the years 1979 through 1984 was such that dues payments to NJCRAC could not be made at the level requested. I strongly suggest that you try to reach an accommodation which would include a cancellation of part of the outstanding balance coupled with a lengthy payment schedule for the remaining balance. In any event, back payments could not begin until our next fiscal year, at the earliest.

While you contemplate the above, Fred Cohen is verifying the schedule presented by the NJCRAC. Please let me know how you feel about attempting to reduce the amounts claimed by the NJCRAC.

Thank you.

mm



December 10, 1986

Edith J. Miller

Fred Cohen

Robert M. Koppel; Albert Vorpsan

NUCRAC

It is my understanding that Alex is very anxious to clear up the Union's indebtedness to the NJCRAC, at least through the end of our fiscal year ending June, 1985. There is some question in regard to the increased contribution requested - at least on the enclosed record - for 1985-86 and 1986-87 by NJCRAC.

Would you please check the figures provided by Al Chernin with our own record of payment. Let us know so Alex can have the information on his return from the Jewish Agency meetings, about ten days hence. Also, per Al Vorspan, I understand we are to begin to pay off the sums due to NJCRAC so perhaps you can suggest a schedule of payments.

Many thanks.

Michael A. Pelavin, Flint

Reymond Epsteln, Chicago

Rae M. Ginsburg, Boston

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Gerald Kraft, B nai B'rith

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Gertrude White
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National Jewish Community Relations Advisory Council

443 Park Avenue South, New York, N. Y. 10016

(212) 684-6950

December 3, 1986

CORX

Rabbi Alexander Schindler President Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021

Dear Alex:

We very much appreciate your readiness to honor the dues obligations of the UAHC to NJCRAC that have accrued since your fiscal year of 1979.

We have taken great care in reviewing our records of accounts receivable from the UAHC. To date we find that UAHC owes NJCRAC \$21,400. This running balance has accrued since the UAHC fiscal year of 1979. Prior to that year the UAHC stayed current in its dues as it did in 1984 and 1985. The \$21,400 includes the \$6,000 for dues from UAHC for 1986 for which no payment has yet been received.

The enclosed table gives you a clear record of confirmed UAHC dues, dates of payments and the amounts, the balance due at the close of each UAHC fiscal year, and the running balance. The table is based on the UAHC fiscal year, which runs, we understand, from July 1 to June 30. (NJCRAC's fiscal year coincides with the calendar year.)

If your Controller has any questions about these figures, may I suggest that he arrange to get together with our Controller, Sanford Gutkin, to review these records.

Alex, our cash situation is now critical. That's a chronic problem for us, in part because of the monies outstanding from the UAHC. So we are looking forward to receiving the money due NJCRAC, hopefully before the end of the month. It will be enormously helpful to us.

Warmest regards.

Cordially,

Albert D. Chernin

Executive Vice Chairman

ADC:ej

cc: Michael A. Pelavin Albert Vorspan

UNION OF AMERICAN HEBREW CONGREGATIONS

NJCRAC ACCOUNTS RECEIVABLE RECONCILIATION

UAHC Fiscal Year (July 1-June 30)	Confirmed Annual Dues	Payments fr Amount	Om UAHC Date	Balance Due for that Year	Running Balance Due NJCRAC
1978 - 1979	5,200	1,000 1,000 1,200 1,000 1,000	5/1/79 7/11/79 1/15/80 2/15/80 2/15/80	-0-	-0-
1979 - 1980	5,200	1,000	6/27/80	4,200	4,200
1980 - 1981	5,200	1,500	5/20/81	3,700	7,900
1981 - 1982	5,200	1,500 1,500 1,500	6/15/81 10/22/8 5/29/82		8,600
1982 - 1983	5,200	-0-		5,200	13,800
1983 - 1984	5,200	1,500 600 1,500 -0-	6/15/83 6/15/83 6/15/83		15,400
1984 - 1985	5,200	2,500 2,500 200	11/15/8- 6/21/85 6/21/85		15,400
1985 - 1986	6,000	2,500 3,500	1/27/86 7/29/86		15,400
1986 - 1987	6,000	-0-		6,000	21,400
Running balance d	ue NJCRAC fro	om UAHC as of	December	1, 1986:	\$21,400

MEMORANDUM

From

Robert M. Koppel

Bob

Date December 31, 1986 29 Kislev 5747

То

Rabbi Alexander M. Schindler

Copies

Edie Miller

Subject

NJCRAC

I received a copy of a memo from Edie to Fred regarding our accumulated outstanding payable to the NJCRAC. I don't know the nature of the commitment that you made to Mr. Chernin regarding our payment of the past balances. However, I would like to ask you to temper your commitment with the knowledge that the UAHC is unquestionably not in any financial position to repay the amounts presented by the NJCRAC within our fiscal year ending June 30, 1986.

We budgeted \$6,000 to be paid to the NJCRAC during our 86-87 fiscal year which we will, of course, honor, in full. Anything above that amount will be most difficult, if not impossible, since as you know, other expenses, particularly the unexpected increase in insurance premiums, are running higher than expected; and income from FRJ will undoubtedly be below budget. Unfortunately, I am unaware of what occurred prior to the 1984-85 fiscal year, I presume, however, that the Union's financial situation during the years 1979 through 1984 was such that dues payments to NJCRAC could not be made at the level requested. I strongly suggest that you try to reach an accommodation which would include a cancellation of part of the outstanding balance coupled with a lengthy payment schedule for the remaining balance. In any event, back payments could not begin until our next fiscal year, at the earliest.

While you contemplate the above, Fred Cohen is verifying the schedule presented by the NJCRAC. Please let me know how you feel about attempting to reduce the amounts claimed by the NJCRAC.

Thank you.

mm





RABBI ALEXANDER M. SCHINDLER UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT NEW YORK, N.Y. 10021 (212) 249-0100

April 11, 1985

Ms. Jacqueline K. Levine, Chair National Jewish Community Relations Advisory Council 443 Park Avenue South New York, New York 10016

Dear Jackie:

I must say that I was embarrased to receive your letter of March 27th which indicates that we are in arrears as far as our dues to the NJCRAC are concerned. Frankly, I don't understand it for we are up-to-date on subventions to every other organization. I know of no reason why the bills to you were not met as they should have been. As you know, Al Vorspan is our primary representative to the NJCRAC (I cover the Presidents' Conference) and so I assumed that any bills and mail which came to my desk were handled by him, inasmuch as we both receive copies of your communications - bills as well as letters.

There also is some confusion which is caused by the fact that our budgetary years seem not to coincide, ours runs from July to July and the NJCRAC goes by the calendar year. Thus, we show that during the current fiscal year of the UAHC, 1984-85 that is, we paid \$2,500. out of a budget of \$5,200. and therefore owe not \$3,500., as you indicate, but rather \$2,700. It may well be that your figures are based on dues of \$6,000. for 1984-85 but our records indicate that we agreed to pay and budget only \$5,200. I cannot exceed the budgeted amount, all that I can remit to you is the \$2,700. due as per our records and I will instruct our comptroller to do so at once. And, of course, I promised you that during the coming fiscal year, 1985-86, our dues to the NJCRAC will be sent promptly, preferably on a monthly or a quaterly basis. To this I need only add that we are heeding your request of a \$6,000. dues obligation for that period.

Unfortunately, there is very little that I can do about arrearages which are recorded before the current year. We are on a cash basis and I have only enough resources to meet current obligations. But still, your past budgets were met without our larger contribution. I know that this will trouble you and I know - having served as president of an umbrella organization - how great these problems are but I must tell you that during

Ms. Jacqueline K. Levine, Chair April 11, 1985 Page two

any year when there was a problem of this sort, I made a personal phone call and, if necessary, also a personal visit in order to avoid difficulties. Mimeographed notices in duplicate sent to several people simply are not effective.

So let's start anew and I can promise you that all obligations will be met as promised - $\operatorname{\mathsf{God}}$ willing.

Warm regards.

Sincerely,

Alexander M. Schindler

cc: Mr. Bernard S. White, Treasurer Harris Gilbert Albert Vorspan Robert Koppel April 11, 1985

Ms. Jacqueline K. Levine, Chair National Jewish Community Relations Advisory Council 443 Park Avenue South New York, New York 10016

Dear Jackie:

I must say that I was embarrased to receive your letter of March 27th which indicates that we are in arrears as far as our dues to the NJCRAC are concerned. Frankly, I don't understand it for we are up-to-date on subventions to every other organization. I know of no reason why the bills to you were not met as they should have been. As you know, Al Vorspan is our primary representative to the NJCRAK (Iccover the Presidents' Conference) and so I assumed that any bills and mail which came to my desk were handled by him, inasmuch as we both receive copies of your communications - bills as well as letters.

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Warm regards.

Sincerely,

Alexander M. Schindler

cc: Mr. Bernard S. White, Treasurer Harris Gilbert Albert Vorspan Robert Koppel

UNION OF AMERICAN HEBREW CONGREGATIONS PATRON OF HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION

838 FIFTH AVENUE • NEW YORK, NEW YORK 10021 • (DIAL CODE 212) 249-0100 CABLE ADDRESS: UNIONUAHO

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Item # NR73 © Wheeler Group Inc., 1982

From

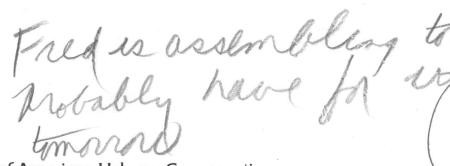
Rabbi Alexander M. Schindler

Date April 9, 1985

To

Al Vorspan

Have you been able to obtain NJCRAC Figures I requested on March 29? I am eager to have this information.



Union of American Hebrew Congregations 838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100



Rabbi Alexander M. Schindler

April 9, 1985

Al Vorspan

Have you been able to obtain NJCRAC Figures I requested on March 29? I am eager to have this information.

Rabbi Alexander M. Schindler

March 29, 1985

Fred Cohen

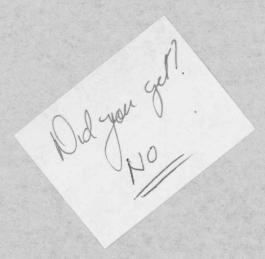
Albert Vorspan

NJCRAC

Will you please let me have as quickly as possible figures for the last five years on our budgeted amount for the NJCRAC and the sums we paid against these amount.

They are increasing their suvbentions and have written to note we owe them funds. I must have the figures in order to deal with this letter.

Also, let me know amount budgeted for the coming fiscal year.



OFFICERS CHAIR Jacqueline K. Levine, Metrowest, NJ VICE CHAIRPERSONS Norman S. Davis, San Antonio Raymond Epstein, Chicago Stuart Handmaker, Louisville Dr. Aileen Kassen, Cleveland Esther R. Landa, NJCW Donald E. Lefton, Miami Arden E. Shenker, Portland, OR Richard S. Volpert, Los Angeles Mathew B. Weinberg, San Francisco TREASURER Bernard S. White, Washington,DC SECRETARY Michael Pelavin, Flint PAST CHAIRMEN Albert E. Arent, Washington, DC Albert E. Arent, Washington, D.C. Jordan C. Band, Cleveland Lewis D. Cole, Louisville Aaron Goldman, Washington, D.C. Irving Kane, Cleveland Theodore R. Mann, Philadelphia Bernard H. Trager, Bridgeport Lewis H. Weinstein, Boston Bennett Vanowitz, Cleveland Bennett Yanowitz, Cleveland EXECUTIVE VICE CHAIRMAN Albert D. Chernin ASSOCIATE DIRECTOR Charney V. Bromberg EXECUTIVE COMMITTEE (in addition to the officers) NATIONAL AGENCY REPRESENTATIVES AMERICAN JEWISH COMMITTEE Edward D. Moldover Mervin H. Riseman AMERICAN JEWISH CONGRESS David Kahn Marion Wilen B'NAI B'RITH— ANTI DEFAMATION LEAGUE Kenneth Bialkin Gerald Kraft HADASSAH Frieda S. Lewis Thelma C. Wolf JEWISH LABOR COMMITTEE David Ashe Donald Slaiman JEWISH WAR VETERANS OF THE U.S.A. Joseph Zoldan Stanley Zwaik NATIONAL COUNCIL OF JEWISH WOMEN JEWISH WOMEN Lenore Feldman Barbara Mandel UNION OF AMERICAN HEBREW CONGREGATIONS Harris Gilbert Rabbi Alexander M. Schindler UNION OF ORTHODOX JEWISH CONGREGATIONS OF AMERICA Julius Berman Julius Berman Marcel Webber UNITED SYNAGOGUE OF AMERICA— WOMEN'S LEAGUE FOR CONSERVATIVE JUDAISM Selma Weintraub Marshall Wolke WOMEN'S AMERICAN ORT Bea Forrest Bee Forest Beverly Minkoff COMMUNITY REPRESENTATIVES Gilbert Baker, Houston Morton Bunis, Metrowest, NJ Steve Chernov, Milwaukee Selig Danzig, Bridgeport Marilyn Flanzbaum, Central, NJ Frederick N. Frank, Pittsburgh Marilyn Glaser, Baltimore Mara Giullanti, Hollywood, FL Jack B. Jacobs, Delaware David Lebenbom, Detroit Elsie Leviton, Palm Beach County Nathan Lewin, Washington, DC David Minkin, Atlanta Michael Newmark, St. Louis Billia Barletter, Doctor Michael Newmark, St. Louis Philip Perlmutter, Boston Dr. Lawrence Rubin, Philadelphia Edward Sanders, Los Angeles Gloria Schwartz, Springfield, IL Steven Schwarz, Wilkes-Barre Ann Sikora, Dallas Sheldon Tenenbaum, Savannah Peggy Tishman, New York EX OFFICIO Sheldon Tenenbaum, avannan Peggy Tishman, New York EX OFFICIO Carol Dragul, Cincinnati Benjamin Gettler, Cincinnati Rae Ginsburg, Boston Milton Goldstein, St. Louis Shirley Joseph, NCJW H. Ronald Klasko, Philadelphia Stanley Lowell, New York Rabbi Israel Miller, New York Robert A. Riesman, Rhode Island Ann Robison, NCJW Robert Schrayer, Chicago H. William Shure, New Haven Norman Tilles, Rhode Island Barry Ungar, Philadelphia Hon. Jerry Wagner, Hartford Beryl B. Weinstein, Waterbury Judith Wolf, Boston Carolyn Zaroff, Rochester

National Jewish Community Relations Advisory Council

443 Park Avenue South, New York, N.Y. 10016

(212) 684-6950

(1000)

March 27, 1985

Rabbi Alexander Schindler President Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021

Dear Alex:

As NJCRAC begins its fifth decade, we look to the Union of American Hebrew Congregations to be responsive to the budgetary needs of NJCRAC in meeting our dues request of \$6,000 for calendar year 1985.

We regret to say that the UAHC was the only national member agency of NJCRAC that failed to meet its dues in full in 1984 when it paid \$2,500. We have been assured on several occasions that the UAHC would pay us the balance. We should also call to your attention that this follows a long-standing UAHC pattern that we have brought to the attention of UAHC again and again. It has led to a dues balance owed to NJCRAC of \$16,000; needless to say, this has placed a severe strain on NJCRAC's finances.

As the first steps in dealing with these arrears, we ask that the UAHC send us a check for the balance of \$3,500 due on 1984, and arrange to send us, at least on a quarterly basis, the 1985 dues, as is the practice of all of our other national member agencies. In regard to the \$16,000, we would be ready to work out some kind of arrangement to enable UAHC to liquidate this problem over the course of several years. We do hope that you, Al Vorspan and Harris Gilbert will give this your most careful consideration.

In regard to current dues, NJCRAC's 1985 budget of \$1,183,000 was approved by our Executive Committee when it met last October. The essential difference in the budget from the previous year are our incorporating the Campus Advisory Committee of the NJCRAC Israel Task Force into our operating budget, modest salary adjustments and a mandated increase in the rent. We are continuing to hold a tight rein over the balance of our expenditures. For the past three years the Campus Advisory Committee received special funding from the Council of Jewish Federations as a pilot project, and based on that experience the CJF/NJCRAC Liaison Committee urged that the project now be incorporated into our operating budget, and as we indicated, we have agreed to do so. Enclosed is a copy of our 1985 Budget Report.

The events of this past year have dramatically demonstrated the vital need for maximizing the impact of the resources of the Jewish community relations field. NJCRAC's role of coordinating the efforts of our 11 national and 111 community member agencies were critical in:

 mobilizing a comprehensive challenge to new assaults on the separation of church and state;

- coordinating the community relations strategy required by the rescue and absorption of Ethiopian Jews;
- taking new initiatives to rebuild on a national level ties between the leadership of Jewish and black communities in the aftermath of the Jesse Jackson campaign;
- increasing the priority on the community response to the virtual ban on emigration of Soviet Jews, and
- fostering U.S. support for a significant increase in foreign aid to Israel.

We value the constructive role the UAHC plays in the NJCRAC process, but our process also requires the financial support of the UAHC. We look forward to your sympathetic understanding and response.

Cordially,

Bernard S. White

NJCRAC Treasurer

ei

Enclosure: Budget Report

cc: Albert Vorspan Harris Gilbert Jacqueline K. Levine

NJCRAC Chair



1985 BUDGET

- -- Role of NJCRAC
- -- Principles Guiding Budgeting
- -- Notes on Financial Experience
- -- Budget Tables
- -- Illustrations of Process in Action

National Jewish Community Relations Advisory Council 443 Park Avenue South, New York, N.Y.

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Exhibit B -	Notes on 1983 and 1984 Financial Experience and Proposed 1985 Budg Experience in 1983	1 3 4
	Ethiopia Desk Supplementary Notes on Personnel 1. Campus Advisory Committee 2. NJCRAC Professional Staff Positions Communities Paying 100% Fair Share Dues	7
	NJCRAC Table of 1983 & 1984 Financial Experience & 1985 Budget	

Exhibit C - Role of NJCRAC

Exhibit D - Illustrations of NJCRAC Process in Action

(Submitted to L.C.B.C., November 1984)

PRINCIPLES GUIDING NJCRAC BUDGETING

Financial Policy

Reflecting a leadership with extensive Federation involvement, NJCRAC is especially sensitive to the pressing demands made upon the limited resources of the American Jewish community. Accordingly, NJCRAC budgets prudently.

In its forty-year history, its basic budget has not been radically altered. If there has been any criticism of NJCRAC budgets from Federations and CRCs, it is that it budgets too cautiously. Its budgets are not goal budgets; they state the minimum requirements essential to meet the charge placed upon NJCRAC; no more, no less.

Source of Funding

The special relationship between Federations and NJCRAC is expressed in the fundamental fact that the federations' share of the NJCRAC budget determines the shape of the budget and the ability of NJCRAC to do the job. In 1984, federation "fair share" dues comprised 71% of the NJCRAC budget experience. In 1985, the federation "fair share" dues are projected at 68%.

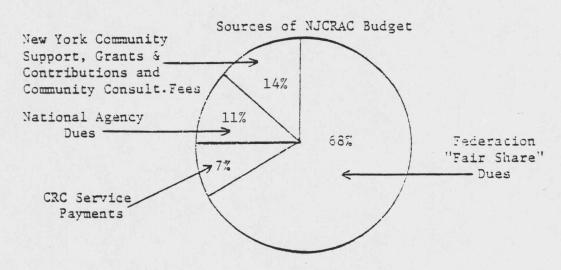
CRC service payments, which are separate and apart from federation "fair share" dues, provided in 1984 close to 8% of the income, and, in 1985, will provide over 7%.

As noted earlier, NJCRAC is the only national body that brings communities and national agencies around the common table. That partnership is manifested in national dues providing about 12% of the 1984 budget, and of the projected 1985 budget, about 11%.

The remaining 14% of the budget comes from New York City community support, grants and contributions, and community consultation fees. NJCRAC is seeking in 1985 a major breakthrough in New York funding.

As a council of national and local agencies, NJCRAC does not engage in individual fund raising. In exceptional situations, its officers have made contributions, such as helping NJCRAC defray the cost of relocation in 1980 after twenty-three years at the same location.

In 1984, NJCRAC is again conducting a special fund raising effort among its officers to help NJCRAC minimize its 1984 deficit. We will continue to seek contributions from NJCRAC leadership in 1985.



LCBC and Federation "Fair Share" Dues

In 1980, the Large City Budgeting Conference developed a new approach to federation support of NJCRAC. It recommended to NJCRAC and Federations that federation support should be through "fair share" dues to NJCRAC. It did so in order to spread more equitably among all federations the responsibility for funding NJCRAC and to assure NJCRAC financial stability.

The fundamental assumption of this approach is that <u>each community would</u> meet in full the request for "fair share" dues.

LCBC was confident that federations would do so because of the fairness of the formula. On this basis, NJCRAC accepted, in 1980, the LCBC recommendation. When some communities don't meet the "fair share" dues, they place a disproportionate burden on the other communities and jeopardize NJCRAC's financial stability and its ability to effectively undertake the job communities require.

Uniqueness of "Fair Share" Dues

- 1. The uniqueness of the "fair share" dues is that the formula was developed by the federations themselves through the Large City Budgeting Conference.
- 2. Also unique is that the "fair share" dues schedule itself is developed by the LCBC in consultation with NJCRAC.
- 3. The NJCRAC budget and the amount to be raised through "fair share" dues is reviewed and validated by the federations comprising LCBC.

Thus, federations themselves, through the LCBC, determine what each federation's "fair share" of NJCRAC's budget should be.

EXCERPTS FROM SUMMARY OF LCBC PROPOSAL

ON FAIR SHARE DUES

Adopted by LCBC in Miami - January, 1980

The LCBC has recognized that certain community service agencies such as NJCRAC usually have no individual membership or fund raising structures and programs. Their staff complement is usually modest. The major source of income for such agencies is usually federation subventions. Neither these agencies nor the communities want any significant staff time or other agency resources involved in fund raising, but, rather, all agency resources to be used for maximizing services to communities.

The LCBC believes that participation by such agencies in a competitive search for community allocations is not in the best interests of these particular agencies or the communities needing their services.

The LCBC has proposed that for such agencies, and starting with the NJCRAC as a case in point, a new Fair Share Dues approach monitored by LCBC might be a method of providing more regularized and predictable support, adjusted to the needs and programs of the agencies as reviewed and approved by LCBC.

Important factors in such a new Fair Share Dues approach would be that annual increments per community would be moderate. Shrinkage components of such an approach would be reasonable. LCBC would advise each community of its Fair Share Dues and publish a table of the "Fair Share Dues" of all communities, so that each community would be aware of its relationship in such a program to peer communities. All CJF member communities would be asked to participate equitably in this funding.

In initiating such a program, communities historically providing more than Fair Share Dues participation in the agency were to be asked to hold the line, with only moderate increments, until several years' experience had brought all participants into Fair Share Dues participation.

Exhibit B

NATIONAL JEWISH COMMUNITY RELATIONS ADVISORY COUNCIL NOTES ON 1983 AND 1984 FINANCIAL EXPERIENCE AND PROPOSED 1985 BUDGET

Experience in 1983 (audited)

EXPERIENCE IN 1983

NJCRAC ended the year with income and expenses virtually in balance, but we kept the operation \$67,300 below budget. The deficit was covered by the 1982 surplus.

Income for 1983 was \$1,005,800, an increase of \$93,100 (more than 10%) over the audited 1982 income, but still \$68,200 below budget.

- -- We received \$695,600 in "fair share" dues, representing a \$59,600 increase (an increase of 9.4%), over the prior year. This increase was due to 18 of the LCBC communities giving NJCRAC 100% of our "fair share" dues request and 33 of our other communities giving NJCRAC 100% in "fair share" dues as well.
- -- New York community support continued its pattern of growth with an increase of \$11,500 in 1983 over 1982, with the New York UJA making a grant for the first time to join the Federation of Jewish Philanthropies which made a grant for the first time in the preceding year. However, there still was a \$14,000 unfavorable variance in the budget line for New York community support.
- -- While national agency dues increased over the prior years, there still was an unfavorable variance in comparison to budget. However, there was a favorable variance in CRC service payments of \$1,100 in comparison to budget.

Expenses for 1983 totalled \$1,006,700 as against the budgeted amount of \$1,074,000, reflecting a tight rein on personnel costs. The increase over 1982 audited expenses was due primarily to the increased personnel cost of \$77,300 resulting from NJCRAC starting the year 1983 on the basis of a full staff, as mandated in the fall of 1981 by the NJCRAC Executive Committee, LCBC, and CJF-NJCRAC Liaison Committee.

- Even with the substantial increase in the personnel line, it was kept under budget by \$93,900 by the automation of la production positions, delays in filling openings for professional positions and a slight lowering of pension costs based upon favorable experience.
- The expense for rent in 1983 increased by \$11,000 over the 1982 audited amount and \$10,000 over budget. This is due to mandated escalations and one-time extraordinary expenses related to equipment and electronic repair.
- As a result of the installation in the latter part of 1982 of an innovative electronic mail system, an unfavorable variance occurred in telephone expenditures exceeding the budget by \$9,200. This system was installed at the urgent recommendation of the CJF-NJCRAC Liaison Committee. This system was in operation the entire year of 1983.

In 1983 NJCRAC incurred \$12,000 worth of depreciation expense, as a result of the purchase of a Xerox printing machine that will be paid for over the next five years. As noted earlier this will result in a lowering of personnel costs.

A tight rein was kept on all other budget lines holding them close to, or below the budget.

EXPERIENCE IN 1984 (unaudited)

NJCRAC will end the year with a \$15,300 surplus, but we are doing so by holding the operation \$57,000 below budget.

Income for 1984 is anticipated to total \$1,062,000, a 6.2% increase of \$56,200 over the audited 1983 income.

- -- Although the income increased 6.2% over the audited 1983 amount, total income still may be under budget by \$62,000 and not sufficient to balance the budget.
- -- The large share of the increase is due primarily to an anticipated 8.5% increase of approximately \$58,000 in "fair share dues from federations.

 This anticipated increase will be due to 21 LCBC communities giving NJCRAC 100% of our "fair share" dues request and approximately 33 other communities giving NJCRAC 100% in "fair share" dues as well.
- -- New York community support continued its pattern of growth with the NY-UJA and the Federation of Jewish Philanthropies both continuing to make grants to NJCRAC. However, there will still be an \$18,000 unfavorable variance in the budget line for New York community support.
- -- Grants and contributions were at a lower level than in 1983, leaving an unfavorable variance of \$13,600.
- -- National agency dues increased over the prior year, but there was still an unfavorable variance in comparison to budget. Community member agency service payments will equal the amount budgeted.

Expenses: Because anticipated income will not meet budget we will attempt to hold the personnel line to \$710,000. While this will represent an increase of \$16,900 over the 1983 amount, it still is under budget by \$102,000. We did this by prolonging the filling of staff openings that were vacant.

By maintaining a tight rein on expenses we kept all the other expense lines close to or equal to the budget. The only significant variance is in the depreciation expense line due to the request of our auditors (this line includes the acquisition of a Xerox machine which is to be expensed over the next five years).

1985 BUDGET

While continuing to hold a tight rein over expdenditures, the NJCRAC will require a budget of \$1,183,00 in 1985 as it incorporates into the operating budget the Campus Advisory Committee.

Expenses

The primary difference in the 1985 budget is the integration into the operating budget of the Campus Advisory Committee project, which had been funded for the past three years at \$55,000 per year by special funding raised by the CJF for this purpose. The CJF raised these funds on the condition that NJCRAC will absorb this project in 1985. Thus, the Campus Advisory Committee project, filling staff vacancies, combined with salary adjustment and modest increases in fringe benefits will result in an increase of \$128,000 over the 1984 experience, and \$26,000 over the 1984 budget.

Except for rent increases mandated by lease the budget projects holding a tight rein on all other expenses, based on 1984 experience.

Income

The expense increase will necessitate a \$114,000 increase over 1984 income.

We are seeking \$800,000 in "fair share" dues, an increase of 4.2% in "fair share" dues over the 1984 "fair share" amount validated by LCBC. This represents a a \$47,000 increase, or 6.2% over 1984 experience as compared to the \$57,400 increase or 8.3% we received in 1984 over 1983.

Since the "fair share" dues concept was initiated in 1981, each year has seen an increase in communities meeting that request on a 100% basis. We therefore anticipate the trend to continue in 1985 with even more communities giving NJCRAC 100% of our "fair share" dues request. NJCRAC has been heartened by this show of support which was the premise of the LCBC in developing the "fair share" dues request on a 100% basis. Special attention will be given in 1985 to those communities that have not provided their "fair share" of dues request on a 100% basis.

NJCRAC will seek \$30,000 in foundation grants for the Campus Advisory

Committee project, rather than rely only on "fair share" dues for this program.

Therefore, we will be seeking a total of \$70,000 in foundation grants and contributions.

We will continue to seek contributions from friends of NJCRAC in the amount of \$25,000.

We are also seeking an increase in service payments from the CRCs and dues from the national agencies.

The budget will also look to the New York Federation and the New York United Jewish Appeal to build upon their initial grants to NJCRAC.

Ethiopian Desk

In response to a call from the CJF Board of Directors, NJCRAC established as a special project on November 15, 1983 an Ethiopian Desk directed by a full-time professional with expertise in regard to Ethiopian Jews and community experience to undertake an intensive program of interpretation of this complex issue to the communities, and to enhance the role of NJCRAC member agencies in monitoring and assessing the rescue operation. The CJF General Assembly in November, 1983 welcomed NJCRAC's action in a formal resolution.

The funding of \$100,000 for this project for the period November 15, 1983 to September 15, 1984 was provided by grants from the United Israel Appeal, United Jewish Appeal, and Council of Jewish Federations.

On the recommendation of the executives of the United Israel Appeal, the United Jewish Appeal and the Council of Jewish Federations, following a careful evaluation of the project, the executives of these organizations recommended that the Ethiopian project be extended another 10 months from September 25, 1984 to July 15, 1985. These three agencies have agreed once again to provide grants of \$100,000 to enable NJCRAC to undertake this project for the next 10 months. (See reports of the project in the section on Illustrations of NJCRAC Process.)

Supplementary Notes on Personnel

1. Campus Advisory Committee

During the past three years, special funding raised by CJF made possible the operation of the Campus Advisory Committee (CAC) to the NJCRAC Israel Task Force, which has become a key factor in countering the concerted anti-Israel campaign aimed at American college campuses. Bringing together, for the first time on a permanent basis, more than a dozen Jewish agencies that have operated independently on campuses for years, the CAC, consciously adopting NJCRAC's consensus-gathering style, brings these groups together for the development of joint strategy and programming. The special CJF funding for the Campus project's operation was raised on the condition that NJCRAC will absorb this expense into its operating budget in 1985. The integration of the CAC into NJCRAC's budget will insure the continuation of needed and valuable service, but will be the main factor in the increase in NJCRAC's expenses for 1985.

The CAC, operating from a Los Angeles office with a full-time professional and a secretary, has served as a clearinghouse and coordinating center for Israel support activities on college campuses, regularly distributing its "Campus File" newsletter to more than 300 campus contacts and the entire Jewish community relations field. The newsletter provides reports on Mideast-related activities on campuses across the country, and tracks the activities of anti-Israel activists operating on campuses, providing specific suggestions on tactics to counter them.

The CAC developed and widely distributed a "Briefing Manual" on Hatem Hussaini, a PLO spokesman active on campuses, which provides relevant background, along with specific suggestions to effectively counter him. (See pages 4 - 5 of section on illustrations of NJCRAC process in action for additional details.)

Supplementary Notes on Personnel

2. NJCRAC PROFESSIONAL STAFF STRUCTURE

Executive Vice Chairman

Associate Director

Administrator/Controller

Director, Israel Task Force

Director, Campus Advisory Committee of I.T.F.

Israel Task Force Community Consultant

Director, International Commission

Director, Ethiopian Desk (Special Project)

Program Associate for Soviet Jewry

Director of Domestic Concerns

Program Associate for Domestic Concerns

Director of Leadership Development

Senior Community Consultant

Director of Public Information

Communities which met NJCRAC's Fair Share Dues Request in 1984 on $\underline{100\%}$ basis

Community	1984 Confirmed
Atlanta Baltimore	9,030 37,515
Boston	40,825
Buffalo	5,465
Chicago	65,700
Cleveland	59,910
Dallas	8,755
Detroit	47,410
Hartford	10,820
Houston	14,550
Indianapolis	5,210
Kansas City	6,220
Metrowest	33,335
Miami	31,740
New Orleans	3,565
Philadelphia	51,720
Pittsburgh	14,130
Rhode Island	6,495
San Francisco	28,310
Washington, DC	28,560
Akron	3,450
Delaware	2,380
Jacksonville	1,335
Louisville	5,845
Memphis	2,835
New Haven	3,495
Ocean County	1,000
Raritan Valley	2,320
Sacramento	1,070
San Antonio	2,260
San Diego	5,060
Southern NJ	4,025
Stamford	2,270
Syracuse	1,820

	1984		
Community	Confirmed		
Albuquerque	755		
Birmingham	1,180		
Columbia, SC	465		
Danbury	485		
Des Moines	3,090		
Duluth	345		
Durham-Chapel Hill	270		
El Paso	1,275		
Flint	1,620		
Fort Worth	1,430		
Greensboro	870		
Kingston	290		
Lewiston Auburn	290		
Mobile	850		
Monroe	250		
Palm Springs	1,270		
Peoria	500		
Reading	820		
Savannah	1,455		
Southern Ill.	575		
Springfield Ill.	1,040		
Tulsa	4,280		
Wilkes Barre	1,150		

NJCRAC BUDGET TABLES Submitted to LCBC November 1984

Budget for 1985 (accrual basis) in comparison with experience in 1983 (audited) and with budget and estimated experience for 1984.

	(Thousands of Dollars)				
	1983	1983	1984	1984	1985
Income	Budget	Audited	Budget	Projected	Budget
Federation "fair share" dues	737.0	695.6	768.0	753.0	800.0
CRC Service Payments	79.0	80.1	83.0	83.0	86.0
New York Community Support	55.0	41.0	61.0	43.0	64.0
Grants & Contributions	51.0	52.7	60.0	46.4	70.0
National Member Agencies Dues	136.0	124.2	136.0	125.4	140.0
Fees for Consult. Serv., Misc.	16.0	12.2	16.0	11.2	16.0
Total Income	1074.0	1005.8	1124.0	1062.0	1176.0
Expenses (by function)					
Joint Policy Formulation	126.7	118.8	132.5	125.7	139.6
Joint Program Planning & Coordination	270.7	253.7	283.2	268.8	298.3
Reassessment & Evaluation	84.8	79.5	88.8	84.3	93.4
Community Consultative Services	384.5	360.4	402.4	381.9	423.5
Information Services	81.6	76.5	85.6	81.2	89.8
Personnel Services	14.0	13.1	14.6	13.9	15.4
Supporting Services	111.7	104.7	116.9	111.0	123.0
Total Expenses	1074.0	1006.7	1124.0	1066.8	1183.0
Expenses (by item)					
Personnel	787.0	693.1	812.0	710.0	838.0
Rent	86.0	96.0	94.0	94.0	97.0
Telephone	36.0	43.2	44.0	44.0	51.0
Postage	31.0	33.9	31.0	39.0	39.0
Stationery	27.0	30.9	29.0	42.0	33.0
Meetings	30.0	24.1	24.0	26.0	26.0
Staff Travel	46.0	39.7	46.0	48.0	46.0
NJCRAC Publications	14.0	10.9	14.0	12.0	14.0
General	10.0	16.3	11.0	25.0	12.0
Auditing	7.0	6.6	7.0	6.5	7.0
Depreciation Expense		12.0	12.0	20.3***	20.0***
Total Expenses	1074.0	1006.7	1124.0	1066.8	1183.0
Operating Surplus (Deficit) Adjusted	1	(9)	=	(4.8)* 15.3*	(7.0)** -**

^{*} These figures include reimbursable expenses from the Ethiopian Desk for supervision, support services and prorated share of the rent for the period January 1-December 31, 1984 in the amount of \$20,100. Therefore, the operating surplus for 1984 is estimated to be \$15,300.

^{**} These figures include reimbursable expenses from the Ethiopian Desk for supervision, support services, and prorated share of the rent for the period January 1, 1985 to June 15, 1985 in the amount of \$7,000. Therefore the operating budget for 1985 is in balance.

^{***} At the recommendation of our auditors we now include depreciation expense in our budget for furniture, fixtures and equipment.

NATIONAL JEWISH COMMUNITY RELATIONS ADVISORY COUNCIL Summary of Balance Sheet Current Fund - Unrestricted

ASSETS	As of December 3 (adapted from a	
Current assets	2 22 225	
Cash on hand and in banks	\$ 22,235 4,887	\$ 27,122
Cash - unemployment fund	4,007	
Accounts Receivable	5,650	
Individual Contributions	30,250	
Grants - New York City sources Federation "fair share" dues	268,582	
National member agencies - dues	51,558	
Community member agencies - dues	4,423	360,463
t to a section has and miscellaneous	9	268
Accrued interest receivable and miscellaneous Prepaid insurance		1,041
Total current assets		388,894
Other assets Assets held for employees'		
deferred compensation		
Cash in bank		73,604
TOTAL ASSETS		\$ 462,498
LIABILITIES		
Liabilities	(0 (10	
Accounts payable	69,648 23,232	
Accrued vacations payable Total Liabilities	23,232	92,880
10001 11001		15 217
Deferred Income		15,217 73,604
Reserve for employees' deferred compensation	1	75,004
Fund balance Designated for unemployment claims	4,887	
Undesignated - available for general		
activities	275,910	280,797
Total fund balance TOTAL LIABILITIES, DEF	FFRRFD	200,777
INCOME, RESERVE AND FU	UND BALANCE	\$462,498
Building and B	Equipment Fund	
ASSETS		
Leasehold improvements Net of amortization		104,417
Furniture and fixtures -		62 320
Net depreciation		$\frac{62,320}{$166,737}$
TOTAL ASSETS		2007,107
LIABILITIES		
		43,717
Loans payable		123,020
Fund balance TOTAL LIABILITIES AND	FUND BALANCE	\$166,737

Exhibit C

ROLE OF

NATIONAL JEWISH COMMUNITY RELATIONS ADVISORY COUNCIL

COOPERATION IN THE COMMON CAUSE

Unique Role

NJCRAC is a unique "mechanism for partnership" for 111 local and 11 national Jewish community relations agencies throughout the United States. Affording equal status to all NJCRAC member agencies, national and local, NJCRAC provides the vehicle for community views to impact on national-level issues and decisions, which, in turn, maximizes cooperation and coordination at the various levels of Jewish communal life.

Created in 1944 by the General Assembly of CJF, NJCRAC has proven an effective mechanism that has enabled the still-increasing number of diverse and distant American Jewish community relations agencies to grow into a coordinated and intimately inter-connected network of common endeavor. The NJCRAC process allows local and national agencies to maximize the effectiveness of their individual and collective efforts by planning policies together and coordinating their programs in the best interest of the total Jewish community.

Scope

The entire range of Jewish community relations concerns are addressed through the NJCRAC process: from interpreting developments in Israel, to promoting equality of opportunity for all in American society; from securing backing on behalf of Soviet Jews, to insuring freedom of religion and separation of church and state in the U.S.; from combating anti-Semitism here and abroad, to promoting positive cooperation and understanding between America's many religious, ethnic and racial groups. Consensus on these issues usually emerges through NJCRAC's distinctive ongoing deliberative process—and that consensus—building process is the hallmark of NJCRAC.

Processes

In the NJCRAC, CRCs and national agencies have together developed a number of processes and procedures to make their work mutually reinforcing:

Coordination

Member agencies concert their efforts and coordinate their own and their combined activities, through a constant multi-faceted process of sharing ideas, viewpoints and experience.

Community Involvement

Community member agencies are continually involved in national-level work through their participation in all phases of NJCRAC decision-making and planning. Communities and national agencies share equally in all NJCRAC deliberative bodies: Plenary Sessions, Executive Committee, Commissions, standing and special committees and conferences, all of which meet at regular and frequent intervals, or for urgent special situations.

Joint Policy Making Recognizing the broad diversity within the American Jewish community, NJCRAC member agencies also recognize that consensus support on broad issues provides the most effective avenue for action. Joint policy formulation that strives toward consensus agreement has always been a central goal of NJCRAC. Achieving consensus within NJCRAC's plural constituency often involves an extensive process of frank discussion, a spirit of give-and-take, and the essential element of "consensus style" that has become NJCRAC's signature.

Anticipating future developments, both long-range and immediate, and articulating major themes and concepts which are then used to set priorities for the community relations field, is the burden of the NJCRAC joint planning process. This then provides the framework on which to build strategies for achieving those priorities as specific events unfold. The best thinking of the community relations field is distilled through an elaborate ongoing consensus-building process that results in planning guides contained in statements of consensus judgements, advisory guidelines for action and interpretive background materials.

Joint Planning

The most comprehensive planning guide material appears in the annual Joint Program Plan for Jewish Community Relations, perhaps the most visible and unique aspect of NJCRAC's joint planning process. Member agencies join in the extensive deliberative process of fashioning the Plan, which is then used by them as a guideline for setting their own priorities during the year to come. Moreover, the wide participation of member agencies and their leadership in the extensive consultative process that finally results in the published Plan fosters a focus on these fundamental questions, as well as a fuller understanding of their application to events. (A copy of the recently-published 1984-85 Plan is enclosed.)

Community Consultation Lay leadership and staff aid communities in conducting their own community relations programs by providing consultative services through field visits, telephone and correspondence, and through the circulation of program exchange material—all of which supplement the ongoing contact opportunities provided by the extensive direct participation by communities in regular NJCRAC deliberative bodies.

Maximizing Agency Resources The continuing consultative process encompassing so many diverse Jewish agencies allows NJCRAC to facilitate a sharing of the specialized resources of its member agencies. Member agencies with specific interest or expertise on a given issue or area share their resources through the NJCRAC structure, voluntarily accepting specific assignments, thus maximizing the use of available resources.

Reassessments

Practitioners and lay leaders are brought together with researchers, academics and other experts for periodic broad evaluations of the day-to-day practices of the field, and the fundamental assumptions that guide them, through reassessment sessions that are part of the ongoing NJCRAC deliberative process, as well as through special reassessment conferences.

Leadership Development

Development of lay and professional leadership is furthered by personnel counseling and placement, orientation of new community staff personnel, in-service training, and leadership development programs; as well as through seminars, regional conferences, and the development of training manuals and handbooks on community relations. The NJCRAC process also serves to broaden opportunities for community leaders to exchange ideas and operate at the national level, which tends to significantly enhance the expertise and experience of community leadership on the national and international concerns that are of interest to the entire Jewish community.

ILLUSTRATIONS OF NUCRAC PROCESS IN ACTION

Some highlights of NJCRAC's activities during 1984, which give a sense of the broad array of issues NJCRAC addresses, include:

Priority on Church-State Separation

Anticipating the present concerted attack on the constitutional principle of separation of church and state, NJCRAC swiftly mobilized the Jewish community relations field to defend the gains made from the 1940's to the early 1960's largely through landmark Supreme Court decisions in which NJCRAC and the field played such a central role. Building on that previous work, NJCRAC acted to renew the Jewish community's understanding of how essential that principle is for maintaining the religious freedom and voluntarism essential to creative Jewish life in America.

Church-State: Emergency Consultations And Guidelines Responding to the attack on church-state separation, NJCRAC convened eight emergency regional "consultations" across the country in September and October, 1984, to jointly plan specific strategy and action guidelines to be used in each munity. Over 80 communities came together at these all-day sessions, utilizing the resources of community and national agency professionals to lead discussion on specific steps needed on three aspects of the issue most pressing at the community level: religious symbols on public property; implementation of the new "equal access" legislation and other attempts to bring religion into the schools such as "silent prayer"; and holiday observances. Consultations were held in Hartford, Houston, Atlanta, Los Angeles, Philadelphia, Chicago, Columbus and Miami. The judgments and strategies flowing from these consultations were later refined through the NJCRAC process into a comprehensive set of guidelines for both immediate and long-term responses to the continuing threats to the church-state separation principle.

<u>Church-State:</u> <u>Unified Supreme</u> <u>Court Briefs</u> NJCRAC coordination enabled the Jewish community to express to the Supreme Court a unified position in the key <u>Jaffree</u> "moment-of-silence" case through a single amicus curiae brief submitted to the Court on behalf of NJCRAC and its member agencies by the American Jewish Congress. Similarly, a unified amicus brief was submitted to the Court by the Anti-Defamation League of B'nai B'rith on behalf of NJCRAC in the significant Scarsdale, NY, <u>McCreary</u> creche case.

Chursh-State
Legislative
Assault on
First Amendment

NJCRAC stimulated and coordinated community efforts to defend against Congressional attempts to weaken the principle of church-state separation, most of which came in the form of measures that would bring religion into the public schools, such as the failed attempt to pass a Constitutional Amendment allowing "organized vocal prayer"; the nearly successful attempt at legislation allowing "silent prayer"; and the so-called "equal access" measure that was finally enacted.

Religion and Public Policy Addressing the growing public debate on the role of religion and religious groups in political life, NJCRAC, after extensive discussion, forged a consensus policy expressed in a definitive statement designed both as a guide for the Jewish community, and as a focus for discussion with other groups, especially non-Jewish religious bodies, national and locally. The statement upholds the legitimate right of religious groups to advocate positions on public policy issues, but rejects the injection of improper sectarianism into the political process and "coercion in any form."

Black-Jewish Relations: Jesse Jackson Anticipating the community relations issues posed by Jesse Jackson's Presidential candidacy, even before he announced it, NJCRAC initiated an extensive process of consultations among national and community member agencies to formulate a well-defined and coordinated, strategic approach, well in advance of Jackson's campaign. The strategy was set forth in a definitive position paper which served as a guide for member agencies throughout the Jackson campaign. Using the full array of internal communications and coordination techniques, NJCRAC served as the strategy forum on responding to developments in the Jackson campaign. Through frequent meetings and telephone conference calls, constant contact was maintained with community and national member agencies, enabling NJCRAC to coordinate effective and swift responses at several critical junctures, including Jackson's anti-Semitic remarks and his relationship with Louis Farrakhan.

Black-Jewish Relations: Rebuilding Ties

In response to the consequences of the Jackson campaign, NJCRAC initiated efforts to rebuild black-Jewish relations on the national level. These efforts built on extensive strategy discussions held during this past year, and led NJCRAC to convene the first of an extended series of intensive discussions among the key executives of major Jewish and black national organizations. This meeting, the first of its kind in many years, resulted in agreement on the need to focus on specific actions in support of issues of shared concern such as the issuance of a joint statement in support of the Grove City legislation, the Civil Rights Act of 1984, the first of an anticipated series of such actions. The statement was signed by NJCRAC and all of its national member agencies, together with leaders of 13 key national black organizations. Similarly, as protests against South Africa's apartheid policy mounted in the U.S. in late 1984, NJCRAC urged the Jewish community relations field to support the protest movement on the basis of NJCRAC's long-standing position opposing apartheid.

Israel:
U.S. Embassy
In Jerusalem

From the day Senator Moynihan addressed the Executive Committee, in October 1983, NJCRAC and its Task force on Israel served as the crucible for developing and coordinating strategy on Congressional proposals aimed at moving the United States to locate its Embassy in Jerusalem, and coor-

<u>U.S. Embassy</u> <u>In Jerusalem</u> (continued) inated community efforts that led to majorities in both Houses cosponsoring the measure. The problem was to seek a clear expression of U.S. government support for the long overdue step of locating the Embassy in Israel's capital, while at the same time, in a period of unprecedented good relations between Israel and the U.S., avoiding a confrontation with the Administration, which adamantly opposed the legislation.

Israel: Free Trade Area NJCRAC played a central coordinating and consultative role in mobilizing community action that contributed to the overwhelming (96-0 and 416-6) Congressional approval of legislation authorizing the Executive to negotiate a Free Trade Area Agreement with Israel. Through NJCRAC's coordinative process, CRCs and national agencies made special efforts to enlist support from U.S. business people who would benefit from the expanded trade, and to allay the fears of potential opponents.

<u>Israel:</u>
Stinger Missiles:

From the time the Administration, in late 1983, first suggested its readiness to sell "Stinger" missiles to Jordan and Saudi Arabia, NJCRAC developed and coordinated an educational campaign on the inadvisibility of the sale of the highly mobile shoulder-launched anti-aircraft weapon which would pose an especially serious menace if it were to fall into terrorist hands. As a result of the strategy of developing resistance before the Administration formally notified Congress, the Administration delayed it, and the Jordanian sale became moot.

Israel: U.S. Aid NJCRAC maintained almost daily contact with communities whose legislators were critical in the Congressional committee process and on final votes in favor of the unprecedented all-grant military and economic aid for Israel this past year, which moved beyond the previously used half-loan, half-grant military aid formula. Similarly, NJCRAC has been engaged in a consultative and coordinative process focusing on Israel's request for a substantial aid increase for both Fiscal Year 1985 and Fiscal Year 1986.

Israel: Press Mission NJCRAC sponsored and coordinated Jewish community involvement in a press mission to Israel, undertaken for the first time, in cooperation with the Israel Government Press Office, which sought NJCRAC's assistance.

Israel:
Reaching Media
Influentials

NJCRAC initiated and coordinated agency participation in an in-depth discussion with NBC commentator John Chancellor in the aftermath of his critical network comments on the Shamir-Reagan agreements as a function of Jewish influence during an election year. This off-the-record meeting, as others in the past with Mike Wallace and key ABC news executives increased understanding of Jewish community concerns.

Israel: Campus Advisory Committee Now in its third year of operation, the Campus Advisory Committee (CAC) to the NJCRAC Israel Task Force, a special project of the Task Force, brings together, for the first time on a permanent basis, more than a dozen diverse Jewish agencies that have conducted independent operations on the nation's campuses for years. Utilizing NJCRAC's consensus-shaping style, the CAC coordinates the activities of these groups, and facilitates the making of assignments to maximize their collective resources.

Israel: Campus File Serving as a clearinghouse for Israel support activities on American college campuses, the CAC regularly distributes its "Campus File" newsletter to more than 300 campus contacts, and to the entire field of Jewish community relations. In addition to providing up-to-date reports on Mideast-related reports on Mideast-related activities on campuses across the country, the "Campus File" tracks the activities of the increasing number of anti-Israel activists who target campus audiences, and provides specific suggestions on approaches to counter them.

<u>Israel:</u>
<u>Campus</u>
<u>Manual</u>

<u>Briefing</u>

This year, the CAC, developed and widely distributed a "Briefing Manual" on Hatem Hussaini, a PLO spokesman who has often appeared on campuses. The first of a projected series focusing on similar anti-Israel campus-oriented propagandists, the manual provides relevant background on Hussaini, along with a description of his usual presentation and strategy suggestions, including specific questions to be posed, model brochures, and articles that effectively counter him.

Israel: Campus Handbook Of Guidelines Utilizing the resources of its national agency and campus-based bodies, the CAC is now drafting a "Guidelines" handbook, to provide comprehensive analyses and strategies to deal with the various guises of Arab influence on campuses and strategies to combat them. The "Guidelines" will provide specific recommendations for dealing with campus problems such as anti-Israel speakers and programs; contracts between universities and Arab governments; discriminatory conditions, or conditions abridging academic freedom, attached to Arab endowments; and the programs of the federally-funded Middle East Outreach Centers.

Israel: Pro-Arab Ad Campaign Continuing its attention to the activities of the National Association of Arab Americans (NAAA' and other pro-Arab groups, NJCRAC alerted national and community agencies to the new round of radio and billboard advertisements by the NAAA aimed at undermining U.S. foreign aid to Israel. NJCRAC coordinated a wide response to the NAAA efforts, which went well beyond last year's similar "test market" campaign by the NAAA, and which was aborted following public reactions.

Israel: Berkeley Referendum NJCRAC provided consultation and helped gather national agency support for the local coalition effort that resulted in the defeat of the Berkeley, California, election referendum "Proposition E," which would have required the city's Mayor to write the area's Congressmembers and Senators calling for a reduction in U.S. aid to Israel. Anticipating that other anti-Israel campaigns may emerge in various forms, and in greater force, in the future, NJCRAC facilitated evaluation of the Berkeley experience to enable communities to prepare for similar attempts.

Israel: Libyan UN Ambassador's Anti-Semitism In response to the scurrilous speech by the Libyan Ambassador to the U.N. about "Jewish purveyors of pornography," NJCRAC organized a series of delegations of presidents of NJCRAC national and community member agencies to meet with U.N. Ambassadors of Western European nations to rebuke them for not speaking out, and to exhort them to respond more appropriately in the future.

Israel:
Black Hebrews

NJCRAC coordinated the efforts of a black-Jewish inter-agency team on the difficult dilemma of the Black Hebrews, a sect of American blacks who settled in Israel, after entering illegally, posing a particularly difficult problem for the Israeli Israeli government. A dialogue between the black-Jewish inter-agency team and U.S. State Department officials has been fostered by NJCRAC's efforts to deal with the knotty aspect of defectors from the sect, who are now blocked from returning to the U.S. because they renounced their American citizenship, or gave their passports to the Black Hebrews' leader.

Ethiopian Jewry Desk Through its Ethiopian Jewry Desk, NJCRAC continued its central leadership role on this pressing issue. The Desk has enhanced the interpretation of the complex Ethiopian Jewry issues to the communities, and the already close liaison with Washington officials dealing with African affairs, with personnel of appropriate voluntary agencies in this country. Through an intensive two-week visit to Israel by the Desk's Director and the NJCRAC Director of International Affairs, NJCRAC gathered first-hand information through visits to over 14 absorption centers, and meetings with Israeli officials and Ethiopian olim, including recent arrivers.

Ethiopian Jewry: Community Visits

The NJCRAC Ethiopian Jewry Desk serves a critical need by widely circulating accurate information, required by the delicate and complex <u>aliyah</u> of Ethiopian Jews, as was evident by the consequences of subsequent media disclosures. In over 40 communities, NJCRAC has conducted intimate

Ethiopian Jewry: Community Visits (continued) off-the-record sessions with lay and professional leadership groups of Federations CRCs, UJA and other groups, as well as more formal presentations to larger audiences, and arranging tours of Israeli official spokesmen and Ethiopian Israelis. A brochure, with broader interpretive background, in question-and-answer format, was prepared by the Desk and widely circulated; a comprehensive report on Israel's absorption program was compiled and disseminated; and a slide show is now in preparation. Priority was also given to periodic update mailings to communities, providing accurate information on the situation in Africa, rescue, and absorption.

Ethiopian Jewry: NJCRAC Mission to Ethiopia In November, 1984, 16 top American and Canadian Jewish leaders participated in NJCRAC's third mission to Ethiopia in the past three years. Experiencing some of the most significant contact with Ethiopian Jewry in many years, the group visited five Jewish villages in the Gondar region, including two not visited by outsiders since the closing of the ORT projects in 1981; participated in the uniquely Ethiopian-Jewish festival of Sigd, along with 600 Falashas gathered from remote Gondar villages; and, with local government approval, distributed medical and school supplies to local clinics.

Soviet Jewry: Deepening Crisis To address the deepening long-term crisis for Soviet Jews and dangers of frustration in the Soviet Jewry movement, the NJCRAC process organized productive examinations of new approaches. NJCRAC continued its close partnership with the National Conference on Soviet Jewry, jointly planning a series of regional conferences for the Spring of 1985 to help rejuvenate the Soviet Jewry movement. At the international level, both NJCRAC's Chair and Executive Vice Chairman represent the communities on the International Council of the World Conference on Soviet Jewry, attending its semi-annual meetings in Europe and Israel.

Soviet Jewry: Responding to The Crisis Maintaining a constant flow of alerts, informational material, and recommendations for community actions, especially encouraging protests of arrests and the crackdown on Jews, NJCRAC also encouraged using every opportunity, both formal and informal, for influencing Soviet leaders. The pace of these efforts increased with the reopening of negotiations between the U.S. and U.S.S.R. To assert the high priority needed for the Soviet Jewry issue, NJCRAC's Chair devoted her 1985 Plenum address to the issue, while the Plenum opened with a demonstration at the San Francisco Soviet Consulate.

Soviet Jewry: NJCRAC Leadership Mission To convey the deep commitment of the American Jewish community to Soviet Jews and their cause, NJCRAC conducted a 12-day mission to the U.S.S.R. in December, 1984, led by NJCRAC's Chair and Executive Vice Chairman. In an intensive series of meetings, entailing over 60 hours of discussions,

Soviet Jewry:
NJCRAC Leadership
Mission
(continued)

the NJCRAC group met with 68 leaders of the Soviet Jewish movement, visiting with long-term Refuseniks, families of Prisoners of Conscience, and former Prisoners, seeking their assessments and ideas on what would aid their cause.

Soviet Jewry: Community Efforts NJCRAC expanded its program exchange activities, circulating successful examples of local newsletters, petitions, proclamations, holiday events and other materials, which supplemented last year's highly successful comprehensive 100-page community action manual on Soviet Jewry which required a second printing due to requests by communities in the U.S., Canada and Europe. NJCRAC especially highlighted the August 12 "Night of the Murdered Poets" to focus attention on Soviet repression of Yiddish culture, circulating sample editorials, letters-to-the editor and other models. A sharp rise in community participation in Bar/Bat Mitzvah "twinnings" came with NJCRAC increasing its distribution of names, biographical information, and detailed suggestions for ceremonies. NJCRAC also continued its extensive work in stimulating community participation in activities such as the "Women's Plea for Soviet Jews," which it jointly coordinates with NCSJ and the Leadership Conference of National Jewish Women's Organizations; distributing "Matzah of Hope" kits for Passover observances; "Solidarity Sunday" mass rallies; and mailings of Rosh Hashana greetings to Prisoners of Conscience and Refuseniks.

Genocide Convention NJCRAC's three decades of leadership to achieve American ratification of the International Genocide Convention received a renewed priority this past year with the call for ratification by President Reagan. Joining again with other Jewish and non-Jewish groups, as it did more than twenty years ago in forming the Ad Hoc Committee on the Human Rights and Genocide Treaties, a broad intergroup coalition, NJCRAC mobilized Jewish community efforts in the issue's reemergence. The result, a "Sense-of-the Senate" resolution endorsing the measure, falls short of ratification but augers well for the 99th Congress.

Holocaust Awareness NJCRAC continued its work of stimulating and coordinating Holocaust awareness efforts, with increased community consultation responding to the growing movement to establish local Holocaust centers and community-based Holocaust education and commemoration. NJCRAC helped coordinate wide community participation in the first International Gathering of Children of Holocaust Survivors, held in New York in April, 1984. At the request of the United States Holocaust Memorial Council, for the seventh year, NJCRAC stimulated and coordinated community participation in the Days of Remembrance. NJCRAC provided materials and consultative guidance for myriad state and local commemorations, as well as the national observance led by the President in Washington.

Nazi War Criminals

Continuing its long-standing work on the issue, the NJCRAC Committee on Unprosecuted Nazis maintained close liaison with the Judiciary Committees of Congress, and with the Justice Department's Office of Special Investigations, which NJCRAC efforts helped establish in 1979. NJCRAC's sensitization process was reflected in new deportation and denaturalization cases such as Rumanian Iron Guard leader Valerian Trifa, who was finally deported after exhausting legal proceedings, and Bolislav Maikovskis, a Lithuanian concentration camp guard whose deportation case is in the final stages, as well as the 300 OSI investigations currently in progress, and 30 cases awaiting trial.

Anti-Semitism

Anti-Semitism continued to be a central concern of NJCRAC as it monitored and assessed levels of anti-Semitism in America, responded to anti-Semitism in other parts of the world and the U.N., and gave guidance to communities dealing with local incidents of anti-Semitism. NJCRAC initiated a process of re-examination of the criteria that have been used for defining and measuring anti-Semitism in the U.S.

Party Platforms

NJCRAC presented unified testimony on the total Jewish community relations agenda agreed upon in the Joint Program Plan to both the Democratic and Republican Platform Committees, also writing and meeting with both Platform Committee Chairs, which included Representative Geraldino Ferraro.

Cooperation with CJF Wahington Action Office

Coordination and collaboration between NJCRAC and the CJF Washington Action Office grew this past year on an array of domestic agenda items that have both community relations and Federation service-provider ramifications, such as the federal budget, proposed OMB rules limiting political advocacy, and the federal emergency food and shelter program.

Federal Budget Deficits

Even before it became a central issue of national debate this past year, the NJCRAC process addressed itself to the far-reaching impact of federal budget deficits on the social agenda, leading to a consensus position on approaches to protect the range of domestic and social programs that the Jewish community has long advocated.

Women's Equality

NJCRAC's priority emphasis on women's rights led to communities to participation in the successful efforts this past year to pass two facets of the Economic Equity Act: private pension reform, and strengthened enforcement of child support edicts. These efforts were guided by the increasingly active NJCRAC Task Force on Women, which has also directed priority support for renewed attempts to pass a federal Equal Rights Amendment, as well as the adoption of similar state—level amendments. Protecting the right to reproductive choice, especially in the face of growing election—campaign attacks, has also been a major NJCRAC focus.

<u>U.N. Women's</u>
<u>Decade: Nairobi</u>
Confernce

The NJCRAC Committee on the U.N., which was established to coordinate the Jewish community relations field's efforts on preparations for the 1985 Nairobi End of the U.N. Women's Decade Conference, escalated its activities to prevent the Conference being used as a vehicle for anti-Israel propaganda, and to promote adherence to the Decade's original goal of advancing the status of women. Building on the Kassebaum amendment, a concept developed by NJCRAC, which calles on the President to ensure that Conference preparations are not subverted by extraneous political considerations, and if necessary, to consider withholding U.S. funding and participation, the NJCRAC Committee stepped up its critical interpretive efforts with the Administration and Congress. The Committee also distributed extensive guidelines and recommendations to communities on promoting educational efforts within the Jewish community and among concerned non-Jewish women's organizations.

Constitutional Convention

NJCRAC galvanized the Jewish community relations field to the continuing danger posed by the campaign to call a Constitutional Convention to draft an Amendment requiring a balanced federal budget. With Convention Calls already passed by 32 states, only two more would make the threat actual. NJCRAC coordinated efforts to further coalition opposition to Calls by additional states, as well as support for withdrawal drives in states that previously passed calls.

Immigration Reform

In response to Congress' failure to enact immigration reform, NJCRAC continued to keep the issue high on the community relations agenda, monitoring and responding to legislative developments, through developing and circulating detailed background material, and consensus positions to key members of Congress, and coordinating national and local member agency efforts.

Countering Cults And Conversionary Movements

NJCRAC has engaged in constant monitoring and community consultation on the activities of various cults and proselytizing groups, such as the sudden pre-Christmas spate, for the second year in a row, this past year of full-page ads by "Jews for Jesus" in newspapers throughout the country and in Newseeek. A recent increase in proselytizing activities by evangelical groups in both Israel and the U.S. led NJCRAC to undertake the preparation of a information packet and the construction of quidelines for addressing the issue.

In addition to these highest priority concerns, through its ongoing processes of joint planning, meetings of its commissions and comittees, extensive consultations, circulation of memoranda, background material, alerts and other techniques, NJCRAC responded to a wide array of other topics, such as:

Ongoing Efforts

-- the various recent studies and recommendations on reforming <u>public education</u>, and providing detailed background information to communities as part of NJCRAC's long-standing vigorous support for a strong public school system;

- -- the persistent problem of <u>unemployment</u>, including segments of the Jewish community, and calling for a comprehensive attack, pressing for the recommendations in the Emergency Jobs Program of the Full Employment Action Council;
- -- poverty, the hungry, and the homeless, especially the phenomena of the "new poor" and the "feminization of poverty," and encouraging coalition efforts to defend against any further cuts in needed social programs, as well as promoting community efforts at direct assistance;
- -- coordinating interpretive efforts and facilitating joint backing for Congressional testimony, opposing legislative and FCC attempts at radio broadcast deregulation, which could impede challenges to anti-Semitic and racist stations, and eliminate needed existing regulations such as the fairness doctrine, equal-time requirements, the personal attack rule, and comparative renewal procedures;
- scrutinizing, through the NJCRAC Task Force on Energy, proposals to deregulate natural gas, as well as the topic of nuclear energy;
- -- closely monitoring the situation of <u>Rumanian Jewry</u>, in the wake of last year's "education tax" on emigrants, which was withdrawn after NJCRAC coordinated efforts to influence the regime to rescind it;
- -- monitoring the dangerous conditions for <u>Jews in Iran and Syria</u>, and, in individual cases, arranging with American authorities to facilitate U.S. processes for those few who are able to emigrate.

The instant communications network, now an integral part of the day-to-day operations of NJCRAC and member agencies, has enabled NJCRAC to sharpen its ability to trigger rapid and coordinated Jewish community responses to developments through alerts, programmatic recommendations to the field, and events that focus on particular communities, as well as enhancing the process of informing and consulting member agencies on the nature of responses to be recommended.

Ongoing Efforts (continued)

Electronic Mail Leadership
Development
& Community
Consultation

NJCRAC expanded its services to communities, increasing community contact, consultation, and on-site visits to communities. NJCRAC staff traveled to over 100 communities during 1984. Two regional leadership workshops were held for leaders of 15 communities, with an expansion of such efforts planned for the coming year. Other NJCRAC ongoing activities in this area include: program exchange; seminars for new community lay leaders; and the annual four-day "Minkoff Institute" for full-time CRC Directors. Consultative services also included major projects such as the extensive reviews conducted by NJCRAC of the operations of three major CRCs, which served as the basis for fundamental self-evaluation by the communities.

Placement Services NJCRAC served the field with over 55 consultations on personnel counseling and placement, provided two separate orientation seminars for 14 new CRC staff, and organized a special orientation session for eight new full-time CRC professionals from major communities.

Joint Program Plan

The extensive participative joint planning process that ultimately results in the annual NJCRAC Joint Program Plan serves as a focus for forging consensus on the wide array of complex issues addressed by the Jewish community relations field. The ongoing joint planning process, itself, is a major element in the ability to effectively mobilize a unified Jewish community behind common goals.

NATIONAL JEWISH COMMUNITY RELATIONS ADVISORY COUNCIL CONSTITUENT ORGANIZATIONS

NATIONAL AGENCIES

American Jewish Committee American Jewish Congress B'nai-B'rith-Anti-Defamation League Hadassah Jewish Labor Committee Jewish War Veterans of the U.S.A.

National Council of Jewish Women Union of American Hebrew Congregations Union of Orthodox Jewish Congregations of America United Synagogue of America—National Women's League for Conservative Judaism Women's American ORT

ST. LOUIS JCRC

NEBRASKA

NEW JERSEY

GREATER KANSAS CITY Jewish Community Relations Bureau

BERGEN COUNTY JCRC of United Jewish Community
CHERRY HILL JCRC of Southern New Jersey Jewish Federation
DELAWARE VALLEY Jewish Federation
EAST ORANGE Metropolitan New Jersey Jewish Community Federation
NORTHERN MIDDLESEX COUNTY Jewish Federation

OMAHA JCRCommittee of Jewish Federation

RARITAN VALLEY Jewish Federation

ATLANTIC COUNTY Federation of Jewish Agencies

Local, State and County Agencies* and their Locations

ALABAMA BIRMINGHAM JCC ARIZONA **GREATER PHOENIX Jewish Federation** TUCSON Anti-Defamation-CRC of the JCC CALIFORNIA GREATER LONG BEACH AND WEST ORANGE COUNTY Jewish Community Federation
LOS ANGELES CRC of Jewish Federation-Council
OAKLAND Greater East Bay JCRC
ORANGE COUNTY Jewish Federation SACRAMENTO JCRC SAN DIEGO CRC of United Jewish Federation SAN FRANCISCO JCRC GREATER SAN JOSE JCRC CONNECTICUT GREATER BRIDGEPORT Jewish Federation GREATER DANBURY CRC of Jewish Federation GREATER HARTFORD CRC of Jewish Federation NEW HAVEN Jewish Federation
EASTERN CONN. Jewish Federation
GREATER NORWALK Jewish Federation
STAMFORD United Jewish Federation WATERBURY Jewish Federation JCRC of Connecticut DELAWARE WILMINGTON Jewish Federation of Delaware DISTRICT OF COLUMBIA GREATER WASHINGTON JCC SOUTH BROWARD Jewish Federation GREATER FORT LAUDERDALE Jewish Federation JACKSONVILLE JCC **GREATER MIAMI Jewish Federation** GREATER ORLANDO Jewish Federation
PALM BEACH COUNTY Jewish Federation
PINELLAS COUNTY Jewish Federation
SARASOTA Jewish Federation GEORGIA ATLANTA Jewish Federation SAVANNAH Jewish Council ILLINOIS METROPOLITAN CHICAGO Public Affairs Committee of Jewish United Fund PEORIA Jewish Federation SPRINGFIELD Jewish Federation INDIANA INDIANAPOLIS JCRC SOUTH BEND Jewish Federation of St. Joseph Valley JCRC of Indiana GREATER DES MOINES Jewish Federation KANSAS KANSAS CITY, see Missouri KENTUCKY

UNION Central New Jersey Jewish Federation WAYNE North Jersey Jewish Federation **NEW MEXICO** ALBUQUERQUE JCC **NEW YORK GREATER ALBANY Jewish Federation** BINGHAMTON Jewish Federation of Broome County BROOKLYN JCC GREATER BUFFALO Jewish Federation ELMIRA CRC of Jewish Welfare Fund GREATER KINGSTON Jewish Federation **NEW YORK JCRC ROCHESTER Jewish Community Federation** GREATER SCHENECTADY Jewish Federation SYRACUSE Jewish Federation UTICA JCC OHIO AKRON Jewish Community Federation CANTON Jewish Community Federation CINCINNATI JCRC CLEVELAND Jewish Community Federation COLUMBUS CRC of Jewish Federation GREATER DAYTON CRC of Jewish Federation TOLEDO CRC of Jewish Welfare Federation YOUNGSTOWN JCRC of Jewish Federation OKLAHOMA OKLAHOMA CITY JCC TULSA JCC OREGON PORTLAND Jewish Federation PENNSYLVANIA **ALLENTOWN CRC of Jewish Federation ERIE JCC** GREATER PHILADELPHIA JCRC PITTSBURGH CRC of United Jewish Federation SCRANTON-LACKAWANNA Jewish Council GREATER WILKES-BARRE Jewish Federation RHODE ISLAND PROVIDENCE CRC of Rhode Island Jewish Federation SOUTH CAROLINA **CHARLESTON JCRCommittee** COLUMBIA CRC of Jewish Welfare Federation

MEMPHIS JCRC

TEXAS **AUSTIN JCC**

VIRGINIA

WISCONSIN

MADISON JCC

LOUISVILLE Jewish Community Federation LOUISIANA GREATER NEW ORLEANS Jewish Federation SHREVEPORT Jewish Federation PORTLAND Southern Maine Jewish Federation-Community Council **BALTIMORE JCRC** (Montgomery County, see D.C.)
MASSACHUSETTS METROPOLITAN BOSTON JCC MARBLEHEAD North Shore Jewish Federation GREATER NEW BEDFORD Jewish Federation SPRINGFIELD Jewish Federation WORCESTER Jewish Federation MICHIGAN

MINNESOTA MINNEAPOLIS Minnesota and Dakotas JCRC-Anti-Defamation League

METROPOLITAN DETROIT JCC

FLINT Jewish Federation

NASHVILLE AND MIDDLE TENNESSEE Jewish Federation

AUSTIN JCC
GREATER DALLAS JCRC of Jewish Federation
EL PASO JCRCommittee
GREATER HOUSTON Jewish Federation
FORT WORTH Jewish Federation

NEWPORT NEWS-HAMPTON Jewish Federation RICHMOND Jewish Community Federation TIDEWATER United Jewish Federation (Northern Virginia, see D.C.) WASHINGTON

SAN ANTONIO JCRC of Jewish Federation

GREATER SEATTLE Jewish Federation

MILWAUKEE Jewish Council

^{*} Community Relations Committee (CRC); Jewish Community Council (JCC); Jewish Community Relations Council (JCRC)

Joshua M. Dwork

Albert Vorspan

NUCRAC SUBVENTION

I have just been advised that NJCRAC has asked participating organizations to increase their subventions to \$6000. for the fiscal year which started January 1, 1983. This is the first indication I have had of such an increase.

I have written to them to note we cannot change the budget for our fiscal year, 1983-84, which starts July 1, 1983. I did say we would place the recommendation for an increase before the budget committee when it meets to plan for our 1984-85 budget.

In the meantime, Josh, what are we paying? Do we owe them for past years or have we come pretty much up to snuff? Let me have the details. Thanks.

Due 1980-1 31.00. 1981-2 5200 1962.3 5200 14,000 6/3 ask J.Dt. reduce to 2 you arreas

June 1, 1983

Ms. Jacqueline K. Levine, Chair National Jewish Community Relations Advisory Council 443 Park Avenue South New York, NY 10016

Dear Jackie:

Many thanks for your most gracious letter of May 27. It will be a pleasure to have an opportunity to meet with you. Be assured I will make every effort to plan on such a meeting in the not-too-distant future. Al Vorspan has been out of the country and has not yet seen your letter but I am confident that he, too, will be eager to join with us for an in-depth discussion of mutual concerns.

Jackie, the Union's fiscal year is July 1 to June 30. We have already passed the 1983-84 budget and it is too late to make any change for the coming fiscal year. We will, however, do our best to send a portion of our subvention to NCCRAC at the earliest. And, we will seek to recommend an increase when next we plan for our budget — that will be for the 1984-85 fiscal year.

Looking forward to seeing you soon and with all good wishes, I am Sincerely,

Alexander M. Schindler

cc: Mr. Albert Vorspan

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Albert D. Chernin
ASSOCIATE DIRECTOR

Charney V. Bromberg
EXECUTIVE VICE CHAIRMAN EMERITUS
Isaiah M. Minkoff

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AMERICAN JEWISH COMMITTEE

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David Kahn Marion Wilen

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Irvin Steinberg
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JEWISH WOMEN
Shirley T. Joseph
Shirley I. Leviton

UNION OF AMERICAN HEBREW CONGREGATIONS Alexander I. Ross

Alexander I. Ross Rabbi Alexander M. Schindler UNION OF ORTHODOX JEWISH

UNION OF ORTHODOX JEWISH CONGREGATIONS OF AMERICA Julius Berman Rabbi Herschel Schacter

UNITED SYNAGOGUE OF AMERICA— NATIONAL WOMEN'S LEAGUE FOR CONSERVATIVE JUDAISM Goldie Kweller Simon Schwartz

> WOMEN'S AMERICAN ORT Bea Forrest Beverly Minkoff

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Nathan Goldberg, Albany
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Carolyn Zaroff, Rochester

Carol Dragul, Cincinnati
Benjamin Gettler, Cincinnati
Milton I. Goldstein, St. Louis
Rabbi Israel Miller, New York
Michael A. Pelavin, Flint
Ann Robison, NCJW
H. William Shure, New Haven
Hubert Sidlow, Detroit
Dr. Lou H. Silberman, Tucson
Norman D. Tilles, Rhode Island
Hon. Jerry Wagner, Hartford
Beryl B. Weinstein, Waterbury
Bernard S. White, Washington, D.C.

National Jewish Community Relations Advisory Council

443 Park Avenue South, New York, N.Y. 10016

(212) 684-6950

May 27, 1983

Rabbi Alexander M. Schindler, President Mr. Albert Vorspan, Vice President Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021

Dear Alex and Al:

Since my election as the Chair of NJCRAC in February, I have been hoping to arrange an opportunity to meet with the chief lay and professional officer of each of our member agencies.

Unfortunately, I've been plagued with a chronic case of laryngitis, and have been under doctor's orders not to talk. You can imagine what a burden that has been including the necessity to delay these meetings. However, I now feel I can move forward with these discussions.

During my term as Chair of NJCRAC I want to strengthen what I hope is already a close relationship between each of our national member agencies and the NJCRAC. Thus our getting together would be my first step in that connection. In our discussion Al Chernin and I would like to discuss how we can enhance the relationship between our agencies and, more broadly to discuss how we can foster cooperation in the field of Jewish community relations, which is, of course, the charge of NJCRAC. This will also give us an opportunity to share and clarify matters of mutual concern.

Al will be in touch with your office to arrange for a mutually convenient date and time for such a meeting, hopefully within the next couple of weeks.

I also want to recall for you the action of the NJCRAC Executive Committee on October 18, 1982 in authorizing an increase in the "fair share" dues of federations by 15% and national member agencies by that same percentage. While the "fair share" dues have increased annually, we have tried very hard to hold down the increases in national agency dues. However, the Executive Committee in its action mandated that NJCRAC fill all staff vacancies (some of which had been kept open for more than a year for fiscal reasons) by January 1st, 1983. The Executive Committee expressed concern that our failure to fill these vacancies had severely limited NJCRAC's ability to carry out its coordinating responsibilities. The recommendation to the Executive Committee to increase national agency dues by 15% came from the NJCRAC Budget Committee which included representatives of each of our national member agencies.

cooperation in the common cause of Jewish community relations

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approved lettery

Thus the 1983 dues (our fiscal year is the same as the calendar year) for the UAHC is \$6,000. We do appreciate your sensitivity to our needs and the support you have given us. It would be especially helpful to us if you could send us a check for those dues by June 30th; if that is not possible, at least the amount for the first six months of 1983 would be responsive to a very severe cash crunch we are facing.

Looking forward to our meeting, I am,

Cordially yours,

Jacqueline K. Levine

Chair

JKL:ej

June 28, 1978 Ms. Lilli Kopecky P.O. Box 1303 Tel-Aviv, Israel Dear Ms. Kopecky: In response to your letter of June 20, 1978, the umbrella organization of the American Jewish Community which is most directly involved in dealing with the neo-Nazi movement is: National Jewish Community Relations Advisory Council (NJCRAC) 55 West 42nd Street New York, New York 10036 Their Executive Director is Mr. Albert Chernin and you should contact him directly. With every good wish, I am Sincerely, Alexander M. Schindler

PUBLIC COMMITTEE OF AUSCHWITZ and extermination camps SURVIVORS IN ISRAEL

Jerusalem, P.O.B. 2126 — Tel. 222049 Tel-Aviv, P.O.B. 1303 — Tel. 767631 הוועדה הציבורית של ניצולי אושויץ ומחנות ריכוז אחרים ניצולים בישראל

222049 - טל. 2126 ירושלים, ת.ד. 2126 תל־אביב ת.ד. 1303 – טל. 1303

Rabbi Alexander Schindler, President, Union of American Hebrew Congregations 838 Fifth Avenue New York, N.Y. 10021

Tel Aviv, P.O.B. 1303

June 20, 1978

Dear Rabbi Schindler:

Thank you very much for your kind letter dated June 12th addressed to our Chairman Mr. Erich Kulka.

We would very much appreciate if wou kindly could give us the names and addresses of organizations which work together to counter the neo-Nazi threat so that we may approach them in order to coordinate our activities.

Thanking you in advance for your valuable help,

Tell fler frador 10

Sincerely,

LILLI KOPECKY,

Gen. Secretary

BY HAND April 13, 1977 Mr. Richard Ravitch 515 Madison Avenue New York, N.Y. Dear Dick: I earnestly request that you postpone tomorrow's scheduled NYCRC meeting convened to discuss the proposed amendment to your Constitution in order that we may have an opportunity to work out a written understanding detailing the respective roles and responsibilities of the Conference of Presidents and the NYCRC. This negotiating meeting, involving several representatives of our respective groups, obviously should be held as soon as possible. Until then, the Plenum of the Presidents' Conference will hold no special session devoted to this issue. With warmest regards, I am Sincerely. Alexander M. Schindler Chairman

March 31, 1977

Mr. Richard Ravitch, President
New York Jewish Community Relations Council
111 West 40th Street
New York, New York 10018

Dear Dick:

I have been told that at the recent Executive Committee meeting of the NYJERC, at which the Constitution was discussed, you reported that you had spoken to me and that I was "in favor of the inclusion of Israel on the JCRC agenda" and further that "I did not want to take (this issue) up officially at the Conference of Presidents." I write to ask you to correct this mis-information.

I do not believe that you would so distort my views.

Nor do I believe that you would report on a far-ranging theoretical discussion which we both agreed would be private in a public forum and as a tool to support a particular political position.

Please tell me that this is no so so that I can refute this canard against both of us at its source.

I again suggest a small meeting involving leaders of the NYJCRC and the Presidents' Conference to discuss this matter and I await some indication of when and with whom from the JCRC you would like to meet.

With warmest regards, I am

Sincerely,

Alexander M. Schindler Chairman

AMERICAN JESH CONGRESS

STEPHEN WISE CONGRESS HOUSE • 15 EAST 84TH STREET • NEW YORK, N. Y. 10028 • (212) 879-4500

OFFICE OF THE EXECUTIVE DIRECTOR

March 28, 1977

Dear Rabbi Schindler:

At the March 17 meeting of the JCRC Executive Committee, Dick Ravitch reported that he "had spoken to Rabbi Schindler off the record and that it was Schindler's personal view that the inclusion of Israel on the JCRC agenda was a reasonable and proper thing to do. However," Ravitch said, "Schindler did not want to take it up officially at the Conference of Presidents."

In view of our conversation, I was rather surprised at that statement. Is this an accurate report?

Sincerely,

haomi Luice

Rabbi Alexander Schindler
Union of American Hebrew Congregations
838 Fifth Avenue
New York 10021

CONFERENCE OF PRESIDENTS OF MAJOR AMERICAN JEWISH ORGANIZATIONS

515 PARK AVENUE

NEW YORK, NEW YORK 10022

PLaza 2-1616

Cable Address: COJOGRA

March 31, 1977

Mr. Richard Ravitch President New York Jewish Community Relations Council 111 West 40th Street New York, New York 10018

Dear Dick:

I have been told that at the recent Executive Committee meeting of the NYJCRC, at which the Constitution was discussed, you reported that you had spoken to me and that I was "in favor of the inclusion of Israel on the JCRC agenda" and further that "I did not want to take (this issue) up officially at the Conference of Presidents." I write to ask you to correct this mis-information.

I do not believe that you would so distort my views.

Nor do I believe that you would report on a far-ranging theoretical discussion which we both agreed would be private in a public forum and as a tool to support a particular political position.

Please tell me that this is no, so I can refute this canard against both of us at its source.

With warmest personal regards, I am

Sincerely,

Alexander M. Schindler

Chairman

AMS:arf

MIDDLETOWN, VA. 22645

western union Mailgram



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2-025049E117002 04/27/77 ICS IPMMTZZ CSP NYBB 1 2127521616 MGM TDMT NEW YORK NY 04-27 1227P EST

COFERENCE OF PRESIDENTS OF MAJOR AMERICAN JEWISH ORGANIZATIONS ATTN
J JAHR
515 PARK AVE
NEW YORK NY 10022

THIS MAILGRAM IS A CONFIRMATION COPY OF THE FOLLOWING MESSAGE:

2127521616 TDMT NEW YORK NY 50 04-27 1227P EST
PMS RICHARD RAVITCH, DLR
PRESIDENT JEWISH COMMUNITY RELATIONS COUNCIL OF GREATER NEW YORK
111 WEST 40 ST SUITE 2600
NEW YORK NY 10018
PRESIDENTS CONFERENCE NEGOTIATING TEAM AVAILABLE FOR SESSION IN RE
CRC MONDAY MAY 2 THURSDAY MAY 5 AND FRIDAY MAY 6. AMBASSADOR DINITZ'
CALENDAR CLEAR FOR LAST DATE THOUGH NOT YET CONFIRMED. ASSUME YOW
WILL POSTPONE THURSDAY APRIL 28 MEETING PENDING THESE NEGOTIATIONS
AND IN ACCORDANCE WITH OUR PRIOR UNDERSTANDING
RABBI ALEXANDER M SCHINDLER, CHAIRMAN CONFERENCE OF PRESIDENTS
OF MAJOR AMERICAN JEWISH ORGANIZATIONS

12:27 EST

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MGMCOMP MGM

Der Dender Hat Alt.

ovi sto v svi slaličeani iceo stvetje o side gas svejiteka (sadvis sloj su bako krake kolišeka

Dear Normie:

Rhea and I are just back from Europe and Israel and while our trip was marvelous it's always good to get back home. Being in Israel during the time of the commando raid into Entebbe was, as you can imagine, a very special and unforgettable experience. There was singing and dancing, along with weeping, but then we Jews are accustomed to shedding tears even in our moments of joy. There was a total transformation of mood from gloom to euphoria and it was a thrilling time for us.

It was thoughtful of you to write after reading my interview and I am grateful for your words of commendation. I loved your p.s. about the note from Josh. He wrote all of his thank you notes himself and while we were always aware of his delightful sense of humor many of our friends didn't realize it until they received his notes. I'm told by one and all they were absolutely delicious!

I was thrilled to note that you have been elected an officer of the newly-created Jewish Community Relations Council of New York and I wish you a very hearty mazal tov! It should be a very exciting and exhilarating experience for you and I'm sure you'll enjoy this new aspect of your manifold activities. I know that you will serve with great distinction and devotion and the very special qualities of heart and mind which you bring to the task will redound to the benefit of the JCRC.

Hopefully, we'll be seeing each other very soon and I want to hear of your sailing off the coast of Maine, it must have been wondersel!

Rhea joins me in sending love from house to house.

Sincerely,

Alexander M. Schindler

Mrs. David M. Levitt 9 Mitchell Drive Great Neck, N.Y. 11024

NORMA LEVITT

July 12, 1976 Dear alex ____ Wherever you are I liked you interview about not Shutting off Debate I like it wherever 9 read about it, and I feel happy and prond that you are at the Lelm! We are off Sailing the nocky coast of maine for 2 weeks - them home. Høpe we vill sail tøgether

and meanwhile

To all

much love.

Norma

David For

Joshua mote such a nice note

that he would

not have to

forget his Hebeur

have!

Union of American Hebrew Congregations

838 FIFTH AVENUE, NEW YORK, N.Y.10021 (212) 249-0100



NEW YORK FEDERATION OF REFORM SYNAGOGUES

30 June 1976

Mrs Norma Levitt 9 Mitchell Drive Great Neck, NY 11024

Dear Norma:

Congratulations on the occasion of your being elected an officer of the newly-created Jewish Community Relations Council of New York. We in the Reform Movement are honored by the honor you have brought us.

In case you have not received it or do not have a copy of the NYJCRC Constitution and By-Laws, I am enclosing one for your convenience. We have appointed persons to serve with you as delegates, officers, and alternates, and these are indicated on an additional enclosure. I think it is important for you to know who these people are. Please keep this letter in your file.

3.

We will convene a caucus before their first fall meeting. In the meantime, they have requested of us items which we think should be considered by the NYJCRC. Please share with me any thoughts, suggestions, and problems which you think should be submitted for the NYJCRC's consideration.

Again, thank you for agreeing to represent the Reform Movement of New York in this important endeavor.

Have a pleasant summer.

With warm regards,

Rabbi Balfour Brickner

Director /sc

Encls: NYJCRC Constitution and By-Laws cc: Rabbi Alexander Schindler Mr Albert Vorspan Sidney Schwartz Letter to alternales too?

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Union of American Hebrew Congregations

838 FIFTH AVENUE, NEW YORK, N.Y.10021 (212) 249-0100



NEW YORK FEDERATION OF REFORM SYNAGOGUES

30 June 1976

Mr Henry Bayles 200 East 71st Street New York, NY 10021

Dear Henry:

I want to thank you personally for agreeing to be a New York Federation of Reform Synagogues / UAHC alternate to the newly-formed Jewish Community Relations Council of New York.

Your acceptance is an important responsibility, and I believe you will find the task challenging. Enclosed is a copy of the NYJCRC Constitution and By-Laws, as well as the names of those who are serving with you as officers, delegates, and alternates to the NYJCRC on behalf of NYFRS / UAHC.

We will convene a caucus before their first fall meeting. In the meantime, they have requested of us items which we think should be considered by the NYJCRC. Please share with me any thoughts, suggestions, and problems which you think should be submitted for the NYJCRC's consideration.

Again, thank you for agreeing to represent the Reform Movement of New York in this important endeavor.

Have a pleasant summer.

With warm regards,

Rabbi Balfour Brickner

Director

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Encls NYJCRC Constitution and By-Laws
cc: Rabbi Alexander Schindler
Mr Albert Vorspan
Sidney Schwartz

838 FIFTH AVENUE, NEW YORK, N.Y.10021 (212) 249-0100



NEW YORK FEDERATION OF REFORM SYNAGOGUES

30 June 1976

Mr Stanley Fenvessy 205 East 63rd Street New York, NY 10021

Dear Stanley:

I want to thank you personally for agreeing to be a New York Federation of Reform Synagogues / UAHC alternate to the newly-formed Jewish Community Relations Council of New York.

Your acceptance is an important responsibility, and I believe you will find the task challenging. Enclosed is a copy of the NYJCRC's Constitution and By-Laws, as well as the names of those who are serving with you as officers, delegates, and alternates to the NYJCRC on behalf of NYFRS/ UAHC.

We will convene a caucus before their first fall meeting. In the meantime, they have requested of us those items which we think should be considered by the NYJCRC. Please shere with me any thoughts, suggestions, and problems which you think should be submitted for the NYJCRC's consideration.

Again, thank you for agreeing to represent the Reform Movement of New York in this important endeavor.

Have a plesant summer.

With warm regards,

Rabbi Balfour Brickner

Director /sc

Encls! NYJCRC Constitution and By-Laws cc: Rabbi Alexander Schindler Mr Albert Vorspan Sidney Schwartz

838 FIFTH AVENUE, NEW YORK, N.Y.10021 (212) 249-0100



NEW YORK FEDERATION OF REFORM SYNAGOGUES

30 June 1976

Mr Samuel Baum 90 Stephen Street Levittown, NY 11756

Dear Sam:

I want to thank you personally for agreeing to be a New York Federation of Reform Synagogues / UAHC alternate to the newly-formed Jewish Community Relations Council of New York.

Your acceptance is an important responsibility, and I believe you will find the task challenging. Enclosed is a copy of the NYJCRC's Constitution and By-Laws, as well as the names of those who are serving with you as officers, delegates, and alternates to the NYJCRC on behalf of NYFRS/ UAHC.

We will convene a caucus before their first fall meeting. In the meantime, they have requested of us those items which we think should be considered by the NYJCRC. Please share with me any thoughts, suggestions, and problems which you think should be submitted to the NYJCRC for consideration.

Again, thank you for agreeing to represent the Reform Movement of New York in this important endeavor.

Have a pleasant summer.

With warm regards,

Rabbi Balfour Brickner

Director

Encls: NYJCRC Constitution and By-Laws
cc: Rabbi Alexander Schindler
Mr Albert Vorspan
Sidney Schwartz

fice

JANZERICHN ZEONIZSZ TEIREFERZON 515 Park Avenue | New York 10022 | (212) 5.77 7.78



February 24, 1976

Mr. Daniel S. Shapiro, Interim Chairman, JCRC Organizing Committee, Federation of Jewish Philanthropies of New York, 130 East 59th Street New York, N.Y. 10022

Dear Dan:

I want to acknowledge your letter dated February 4, 1976, inviting the American Zionist Federation to participate in the organizational meeting of the Jewish Community Relations Council in New York that is now being formed.

In your letter, you indicate that the AZF is invited to designate two representatives of its New York constituency to participate in the JCRC. As you must undoubtedly know, the AZF is the umbrella coordinating agency for fourteen constituent organizations. Accordingly, we consulted with the leadership of these various bodies.

At a meeting of the Presidents of all our Zionist groups which was held on Thursday, February 12th, there was a consensus that the New York regional groups of these national Zionist organizations must have the right to full and equal representation in this new JCRC. These organizations are concerned with Jewish education, community relations, cultural affairs, and a great many other domestic concerns it was also felt that the Zionist organizations must have a role in the formulation of the by-laws, as well as in the election of any officers. We all felt that no elections should be held and no staff engaged until after a complete set of by-laws is adopted, and a determination is made as to how this new council is to be financed and what budget is proposed for it.

The following questions were also raised and require answers:

- Since the national organizations invited to participate are all dues paying members of NJCRAC, why should they participate in a strictly local council?
- 2. How many local community councils are operating in each of the counties of the Metropolitan area?

Mrs. Max Schenk

Rabbi Israel Miller HONORARY PRESIDENT

Prof. Leo Diesendruck CHAIRMAN EXECUTIVE COMMITTEE

Shragai Cohen Raymond Patt ASSOCIATE CHAIRMEN EXECUTIVE COMMITTEE

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Mrs. Jack Eisen RECORDING SECRETARY

Dr. Samuel I. Cohen

- 3. What effort, if any, has been made to bring them together within each county and, as a first step, should not an effort be made to bring them all together in one area-wide council.
- 4. At times like these, when all fund-raising is in trouble, is it proper for Federation to spend either time or money on the project?

In your letter, you indicate that at the outset, the proposed JCRC would be concerned only with domestic issues, and not with Israel affairs. I am shocked by this because I was privy to a number of meetings in connection with the proposed JCRC, and I recall a clear understanding and commitment that the JCRC would not be involved in Israel affairs at all. All Israel affairs were to be handled by a New York desk of the Presidents' Conference. Apparently, you do intend eventually to broaden the original scope of the WJCRC. We cannot accept this.

I therefore urge you to bring these decisions to the attention of the Communal Planning Committee of the Federation of Jewish Philanthropies, and to the groups that are now involved in the formation of the JCRC. Please understand that under the present circumstances, we cannot accept your invitation to send two representatives to the March meeting. We also feel that it would be ill-advised for you to proceed with your organization plans until these matters have been resolved.

It is also our opinion that for proper communal planning, and the advancement of Jewish community interests, that a meeting be arranged between your group and ours where these matters can be enlarged upon.

With kindest regards, I am

Sincerely yours,

Mrs. Faye Schenk,

President

MACRAC November 24, 1976 Mr. Albert D. Chernin Executive Vice Chairman Mational Jewish Community helations Advisory Council 55 West 42nd Street New York, New York 10036 Dear Al: Your letter of November 19 has just reached our office and as Rabbi Schindler is still out-of-the-country I hasten to respond. Letters were sent by Rabbi Schindler on his UAHC letterhead, as President of the Union of American Hebrew Congregations, to express his distress at the scheduling of debates on Shabbat and the final days of Sukkot. These letters went to the Carter and Ford Campaign Headquarters and to Mrs. Buth Clusen, President of the League of Woman Voters. No mention whatsoever was made of the ?residents' Conference. And the press release which was sent on this subject was one which was sent from the DANG House of Living Judaism on a UARC Press Release form. Unfortunately, we cannot control the manner of reporting by the JUA or any other news agency. But I assure you the Presidents' Conference was not involved in Rabbi Schindler's letters on this subject. With warmest regards, I am Sincerely, Edith J. Miller Assistant to the President cc: Yehuda Hellman Albert Vorspan

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Isaiah M. Minkoff

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ANTI-DEFAMATION LEAGUE David M. Blumberg Seymour Graubard

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Rabbi Alexander M. Schindler UNION OF ORTHODOX JEWISH CONGREGATIONS OF AMERICA

Samuel L. Brennglass
Harold M. Jacobs

UNITED SYNAGOGUE OF AMERICA

Arthur J. Levine
Henry N. Rapaport
Community Representatives

Rabbi Murray Blackman, New Orleans Carol Dragul, Cincinnati Annette Eskind, Nashville Rabbi Harvey Goldman, Rochester Benedict M. Kohl, Metropolitan N.J. Stephen Lang, San Antonio

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Representing Association of Jewish
Community Relations Workers

CHAIRMA

National Jewish Community Relations Advisory Council

55 West 42nd Street, New York, N. Y. 10036

(212) 564-3450

November 19, 1976

Rabbi Alexander M. Schindler Conference of Presidents of Major American Jewish Organizations 515 Park Avenue New York, N.Y. 10022

Dear Alex:

Several weeks ago, I dictated a letter to you over a dictating machine but, subsequently, learned it was never sent because the belt was garbled -- leave it to American technology.

The purpose of that letter was to raise a question about an item that appeared in the JTA of October 7 in which it said the Conference of Presidents called upon President Ford and Jimmy Carter as well as Mondale and Dole to reschedule their television debates because they fell on Friday night and on the final days of Sukkot.

Clearly, this was a matter of some concern and the NJCRAC, as the agency responsible for coordinating Jewish community relations, conveyed such concern to the candidates following consultation among our member agencies, including the UAHC. But, I was puzzled as to why the Conference of Presidents did so since this matter, as a community relations question, was not one that fell within the purview of the Presidents Conference.

I trust that you and Yehuda will be sensitive to this concern in the future.

Cordially,

ADC: ZC

cc: Yehuda Hellman Albert Vorspan Albert D. Chernin Executive Vice Chairman



Union of American Hebrew Congregations

838 FIFTH AVENUE, NEW YORK, N.Y. 10021

Telephone (212) 249-0100

Founded in 1873-5633

Contact: -Gunther Lawrence Weekend (212) 866-2757

FOR IMMEDIATE RELEASE

New York, N.Y. - 9/30/76 -- Presidential candidate, Jimmy Carter, and President Gerald Ford are being asked to re-schedule their third television debate of October 22, as well as the October 15 discussion between the vice presidential candidates, since both dates fall on the Jewish Sabbath and a festival holiday.

Governor Carter will receive this message personally when he meets with Jewish leaders in Boston today (Thursday, 2:30 p.m. at the Ramada Inn) from Rabbi Alexander M. Schindler, president of the Union of American Hebrew Congregations, national body of Reform Judaism.

Rabbi Schindler will introduce Mr. Carter in his capacity as chairman of the Conference of Presidents of Major American Jewish Organizations, the sponsors of the Boston gathering.

The letters to both the Carter and Ford campaign headquarters called attention to the fact that the scheduled October 22 debate falls on the Jewish Sabbath. "The choice of a Friday evening for so important a program is distressing to our people since on the Shabbat many Jews are at worship services. In addition, a large segment of the Jewish community desists from turning on television or radio during the Sabbath and thus will be unable to listen to the debate."

The vice presidential debate between Senators Dole and Mondale on October 15 falls not only on the Sabbath, Rabbi Schindler noted, but also on the final days of the observance of the festival of Succoth, "thus a double celebration and religious observance for Jews."

A similar communication was forwarded to the League of Women Voters, sponsors of the debates.

The Ford letter was addressed to David Lissy at the White House and the Carter letter to Robert Lipschutz in Atlanta.

The UAHC represents 720 synagogues in the United States and Canada, with a membership of 1.1 million members.

* * * * *

September 30, 1976

Mrs. Ruth Clusen, President Læague of Women Voters 1730 M Street, N.W. Washington, D.C. 20036

Dear Mrs. Clusen:

I want to express my gratitude to you and the League of Women Voters for your role in bringing to the American public debates by the presidential and vice-presidential candidates. This is a most important undertaking and will provide our voters with an opportunity to hear the candidates' responses to various issues which confront the American people. My sincere commendations.

I must note, however, that the timing of two of the debates is a source of distress to the American Jewish Community. I have shared my dismay with the Ford and Carter Headquarters and wanted to apprise you of action in this connection.

As you know, Friday evening and Saturday marks the Jewish sabbath and many of our people are at worship services during the time the debates are scheduled. A large segment of the Jewish community follows the Orthodox tradition and while attending synagogue services at an early hour they do not turn on their radios or television sets during the sabbath. The October 22 debates conflicts with the sabbath alone, and the October 15 debate falls not only on a sabbath, but also on a Jewish holyday.

If your organization can exert any influence to seek a time change for these debates I would urge that you do so.

With every good wish, I am

Sincerely,

Alexander M. Schindler

September 28, 1976

Mr. Robert Lipschutz Carter Campaign Headquarters P. O. Box 1976 Atlanta, Ga. 30301

Dear Bob:

A number of objections from the Jewish community have been voiced in regard to the debate scheduled for October 22 between Governor Carter and President Ford. The choice of a Friday evening for so important a program is distressing to our people for it is the Shabbat when many Jewish people are at worship services. And, of course, a large segment of the Jewish community desists from turning on T.V. or radio during the Sabbath and thus will be unable to listen to this debate.

If it is possible to alter plans and reschedule the October 22 debate I would urge that this be done.

With every good wish and warmest regards, I am

Sincerely,

Alexander M. Schindler

P.S. I am, of course, writing to President Ford's staff in this regard.

TRANSMITTAL MEMO

FROM

TED BROIDO

Calli SchenalesDATE 9/27/76 or your information Please reply and copy me Your comments, please Review and reply to Review and call me Review and forward to Review and file Attach previous correspondence and Review and return to me return to me COMMENTS/REPLY

labb Schudler 7. y. Jimes, Sept 24

Ill-Timed Debate

To the Editor:

I was astonished to read in your paper that a TV debate by the Presidential candidates had been set for a Friday night (Oct. 22).

That's the time of the Jewish Sabbath, when many people will be in their houses of worship.

I'm sure the candidates would not select a Sunday morning, the Christian worship time, for such a debate.

I have written to both camps urging that the time of that debate be rescheduled. I hope my plea will "take." (Rabbi) SAMUEL M. SILVER Stamford, Conn., Sept. 15, 1976 September 28, 1976

Mr. David Lissy The White House Executive Offices Washington, D.C.

Dear David:

As you can appreciate, a number of objections have been raised by the Jewish community in regard to the October 22 debate between President Ford and Gobernor Carter. The choice of a Friday evening for so important a program is most distressing to our people for it is the Sabbath when many Jews are at worship services. There is also a large segment of the Jewish community which desists from turning on a radio or T.V. during the Sabbath and thus they will be unable to hear this important debate.

I am writing to Governor Carter's staff as well and it is my fond hope that the October 22 debate might be rescheduled to a more salutary

With every good wish for the New Year, I am

Sincerely,

Alexander M. Schindler

cc: Mr. Max Fisher

CHAIRMAN Lewis D. Cole, Louisville VICE CHAIRMEN Aaron L. Buchsbaum, Savannah Ben L. Chernov, Milwaukee Jacqueline K. Levine, AJCongress Paul C. Maier, Oakland Theodore R. Mann, Philadelphia Ann Robison, NCJW Norman D. Tilles, JWV Robert Weil, Los Angeles Bennett Yanowitz, Cleveland TREASURER Jerry Wagner, Hartford SECRETARY Irving Achtenberg, Kansas City PAST CHAIRMEN Albert E. Arent, Washington Jordan C. Band, Cleveland Aaron Goldman, Washington Irving Kane, Cleveland David Sher, AJCommittee Bernard H. Trager, Bridgeport Lewis H. Weinstein, Boston **EXECUTIVE VICE CHAIRMAN** Albert D. Chernin **EXEC. VICE CHRMN. EMERITUS** Isaiah M. Minkoff **EXECUTIVE COMMITTEE** (in addition to the officers) National Agency Representatives **AMERICAN JEWISH COMMITTEE Richard Maass** Mervin H. Riseman **AMERICAN JEWISH CONGRESS** Stanley H. Lowell **Shad Polier** B'NAI B'RITH-**ANTI-DEFAMATION LEAGUE** David M. Blumberg Seymour Graubard JEWISH LABOR COMMITTEE James Lipsig Jacob Sheinkman JEWISH WAR VETERANS OF U.S.A. Ralph Plofsky Judge Paul Ribner NATIONAL COUNCIL OF JEWISH WOMEN **Esther Landa** Eleanor Marvin UNION OF AMERICAN **HEBREW CONGREGATIONS** Matthew Ross Rabbi Alexander M. Schindler UNION OF ORTHODOX IFWISH CONGREGATIONS OF AMERICA Samuel L. Brennglass Harold M. Jacobs UNITED SYNAGOGUE OF AMERICA Arthur J. Levine Henry N. Rapaport Community Representatives Rabbi Murray Blackman, New Orleans Carol Dragul, Cincinnati Annette Eskind, Nashville Rabbi Harvey Goldman, Rochester Benedict M. Kohl, Metropolitan N.J. Stephen Lang, San Antonio Bernard S. Mandler, Miami Michael A. Pelavin, Flint Esther Polen, Philadelphia Robert Reinhard, Richmond Isadore D. Rosenfeld, South Bend Jack Sarver, Tucson Rita R. Semel, San Francisco Robert Silverman, Cleveland Norman Stack, St. Louis Morris Stein, Portland, Ore. Beryl B. Weinstein, Connecticut Bernard S. White, Washington Maynard Wishner, Chicago

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Meyer Fine

National Jewish Community Relations
Advisory Council

55 West 42nd Street, New York, N. Y. 10036

(212) 564-3450

June 11, 1976

Rabbi Alexander M. Schindler, President Union of American Hebrew Congregations 838 Fifth Avenue New York, N. Y. 10021

Dear Alex:

I am overwhelmed. For in my lexicon "mensch" is the highest accolade, and to receive that accolade from you is praise indeed.

Even allowing for the customary discount, your letter is most flattering, so why should I complain? And yet I do. Three long paragraphs and not a single inimitable Schindlerian "vitz." Even in retirement I promise to look for occasions to let you make amends.

Many many thanks and, as always, best personal regards.

Sincerely,

Arnold Aronson

AA:hn

June 9, 1976

Dear Arnie:

My distress at not being in Louisville for the NJCRAC Plenary because of my travel schedule is increased by the knowledge that there will be a reception honoring you on the eve of your retirement. I would have wished to join with your many friends and admirers in this much-merited tribute to you. While I shall not be present on June 27th, know that I shall be with you in heart and thought and spirit. From afar I extend a very warm and hearty mazal tov.

It's difficult to conceive of the NJCRAC without your presence. For mor than three decades you have been an integral part of that fine organization. Your creative endeavors and talents have enriched and enhanced the programs and projects of the NJCRAC. Your insights and understanding make you a superb political analyst. Your devotion to the cause of civil rights and the betterment of the quality of human life are legendary. The list of your talents and capabilities is a long one, but first and foremost you are a devoted and committed Jew and all that you are and all that you do stems from that love of Judaism and the great ideals of our faith. In a brief but all encompassing word, Arnie, you are a mensch!

I want to take this opportunity to wish you well for the future. May you be blessed with continued good health, creativity and fulfillment and joy in all that you undertake. And I am certain that you will be actively involved in many causes, even in ratirement, and that you will continue to give of yourself to the fulfillment of those ideals which are so near and dear to your heart.

With fondest regards and a very hearty mazal tov, I am

Sincerely,

Alexander M. Schindler

Mr. Arnold Aronson NJCRAC 55 West 42nd Street New York, N.Y. 10036

National Jewish Community Relations **Advisory Council** Well lecturity OFFICE OF THE CHAIRMAN: LEWIS D. COLE, 564 GARDEN DRIVE, LOUISVILLE, KY. 40206 May 28, 1976 Dear Colleague: Arnold Aronson has made known his intention of retiring soon as Director of Program Planning of the NJCRAC. In his 32 years with NJCRAC, Arnie has contributed enormously to the theory and practice of Jewish community relations and to the elaboration of processes of cooperation among Jewish community relations agencies. He has won the admiration and esteem of his professional colleagues, the confidence and respect of the lay leadership of the NJCRAC, and the affection and regard of a host of associates and friends -- and, I should add, has resisted our entreaties to postpone his retirement. To wish Arnie well, a reception and collation in his honor is planned for Sunday evening, June 27, after the conclusion of the scheduled evening session of the Plenum at the Galt House in Louisville. It has been suggested that many of the recipients of this letter, whether they are able to join in the occasion or not, would want to share in an appropriate gift, to be presented to Arnie at the time. If you wish to participate, send your check made to the order of NJCRAC, to me at the NJCRAC office, to reach me by June 14. The names of all participants will be included, of course, in the letter of presentation that will accompany the gift. Many of you no doubt will be communicating your good wishes and other sentiments to Arnie in writing. If you do so, please send us a copy of your letter. Personal regards. LDC:hn Lewis D. Cole Chairman

August 2, 1976

Mr. Theodore R. Mann 1711 Rittenhouse Square Philadelphia, Pa. 19103

Dear Ted:

I've been out of the country for an extended period and this is my first opportunity to express my sincere and hearty mazal tov on your election as chairman of the National Jewish Community Relations Advisory Council. This is an exciting development for you and one which indicates the esteem, affection and high regard in which you are held by your colleagues of the NJCRAC.

It is my fond hope that you will find your new responsibilities to be a source of great fulfillment and personal satisfaction. I know that you bring many fine qualities of heart and mind to the task at hand and I am certain that the NJCRAC will flourish and grow from strength to greater strength during your administration. I look forward to working in close association with you in the days and years ahead.

With every good wish and warmest regards, I am

Sincerely,

Alexander M. Schindler

May 14, 1975

Mr. Lewis D. Cole, Chairman National Jewish Community Relations Advisory Council 55 West 42nd Street New York, New York 10036

Dear Lew:

American Hebrew Congregations for the Isaiah M. Minkoff Fund of the NJCRAC. All of us join in expressing the fond hope that by means of this special fund being created in honor of Isaiah it will be possible to undertake special projects which will enrich and enhance the program of the NJCRAC and which will be in keeping with the ideals of Isaiah. He has given a lifetime of unusual service to the Jewish community and we are proud to share in this tribute to Isaiah.

With every good wish and warmest regards, I am

Sincerely,

Alexander M. Schindler

Encl. cc: Mr. Albert Vorspan

Rabbi Alexander M. Schindler

Joshua M. Dwork

cc: Al Vorspan

May 9, 1975

Please issue a check in the amount of \$100. to the Isaiah M. Minkoff Fund, NJCRAC. This is a one-time special gift for a special fund being created in honor of Isaiah on the occasion of his retirement.

Let me have the check for transmittal. Thanks.

CHAIRMAN
Lewis D. Cole, Louisville
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Isaiah M. Minkoff

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Charles Posner, Los Angeles
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Representing Association of Jewish

Community Relations Workers Betty Kaye Taylor

National Jewish Community Relations Advisory Council

55 West 42nd Street, New York, N. Y. 10036

(212) 564-3450

April 22, 1975

al what pay

Rabbi Alexander M. Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, New York

Dear Rabbi Schindler:

As you must surely know, Isaiah M. Minkoff is planning to retire at the end of June. As the Executive Vice Chairman of the NJCRAC since its establishment in 1944, and prior to that the executive of the General Jewish Council and of the Jewish Labor Committee, Isaiah Minkoff is the dean of the Jewish community relations field and one of the senior wise men and professional leaders of all Jewish communal service.

In his honor, a fund is being created for special projects designed to advance the NJCRAC's work of strengthening Jewish community relations activities in the United States. Projects might be of the nature of an annual award for creative local community relations programming, an honorarium for an annual presentation at a Plenary Session, or something equally suitable. The sums received will not become part of the operating funds of the NJCRAC, but will be maintained separately by a small group of trustees.

Each of us who has had the privilege of serving as chairman of the NJCRAC has already made a pledge for the Isaiah M. Minkoff Fund. Our goal is to have at least \$7,500 available by June 26, at which time the initiation of the Fund will be announced. We are approaching a limited number of individuals, certainly fewer than 100 at this time. We should, therefore, welcome a contribution that will enable us to reach or exceed this goal. Since Isaiah is retiring at the end of the forthcoming Plenary Session in June, we should appreciate hearing from you at your earliest convenience.

With much appreciation for your consideration of the request, we are

Sincerely yours,

Lewis D. Cole, Chairman

Past Chairmen: Albert E. Arent

Jordan C. Band Aaron Goldman Irving Kane David Sher Bernard H. Trager Lewis H. Weinstein

cooperation in the common cause of Jewish community relations

CONFERENCE OF PRESIDENTS OF MAJOR AMERICAN JEWISH ORGANIZATIONS

PLaza 2-1616

515 PARK AVENUE

NEW YORK, NEW YORK 10022

Cable Address: COJOGRA

September 29, 1975

TO: Presidents and Executive Directors

FROM: Rabbi Israel Miller, Chairman

In the past several years the Presidents Conference has assumed responsibility, and has successfully implemented in New York activities on behalf of Israel and in defense of Jewish rights in countries of oppression. Constituent organizations responded to calls for these activities, and despite shortages of staff and inadequate financial resources the events made the necessary impact. It is believed, however, that such essential operations merit an address with assigned manpower resources which will enable a recognized New York Committee to put machinery into motion in a more orderly fashion. It is further believed that the Presidents Conference is the appropriate address for this effort, for it represents the full spectrum of Jewish organizational life.

On May 1, this matter was brought before a meeting of the Presidents

Conference. The following is an excerpt of the minutes of that meeting:

"New York Activities: Mrs. Faye Schenk reported on a meeting held with

a New York Federation Committee pertaining to the creation of a JCRC for
the New York area.

Rabbi Miller stated that the Presidents Conference would not deal with any matters relating to domestic issues. Participants in the ensuing discussion suggested that the Presidents Conference continue to meat its



responsibilities as far as Israel-related activities in the New York area was concerned.

Walter LaRaus, speaking for B'nai B'rith and its President, Mr. David Blumberg, moved that the Presidents Conference continue to take responsibility for all activities related to Israel in the New York area. The motion was seconded and it was unanimously decided that a committee be appointed to plan for all necessary details. Mrs. Faye Schenk was appointed chairman of this Planning Committee. Rabbi Miller stated that Mrs. Schenk would bring in her report at the earliest possible date."

The next step was the appointment of the Planning Committee and the Presidents of the following organizations were asked to serve: American Jewish Congress, American Zionist Federation, B'nai B'rith, Hadassah, North American Jewish Youth Council, Pioneer Women, Union of American Hebrew Congregations, Union of Orthodox Jewish Congregations of America, United Synagogue of America. Eight of these nine organizations were represented at the meeting of this committee held on June 5th.

The Committee accepted the following recommendations:

- 1. That a permanent New York Action Committee of the Presidents Conference be established to coordinate Conference activities in the New York Metropolitan area. This area will be defined to include New York City, Long Island, and Westchester and Rockland Counties.
- 2. That with the establishment of this committee, each constituent organization with chapters in this metropolitan area be asked to appoint three (3) representatives from the area to serve on the committee. It will be suggested that one of these representatives should be the organization's top professional staff person in the area.
- 3. That the persons so appointed to constitute this committee will in turn choose from among themselves a smaller number to serve as their steering Committee. The Chairman of the Committee will be appointed by the Chairman of the Presidents Conference.

Following this Committee meeting - a report of which was distributed to all presidents of constituent organizations - Rabbi Miller, Yehuda Hellman and Faye Schenk met with Messrs. Sanford Solender (Exec. V.P. of the Federation of Jewish Philantropies of N.Y.), Ernest Michel (Exec. V.P. of the New York UJA) and Daniel Shapiro (Chairman of the New York C.R.C. Planning committees) to apprise them of the projected plans and to assure that there would be no duplication of activity. There was complete understanding of our approach, and assurances were given that the proposed CRC would not deal with international concerns.

On August 7th at a meeting of the Presidents Conference, Rabbi Miller and Mrs. Schenk brought the members of the Conference up to date on events which had transpired. During the discussion, the Chairman of the President's Conference stated that the administrative costs could be absorbed in the regular budget of the Conference.

At the August 7th meeting the Chairman was asked to record the chain of events in order that all our constituent organizations be fully informed. This memo is the Chairman's report to you.

This matter will be presented for decision at a plenary meeting of the Presidents Conference to be held in early November.

Rabbi Alexander M. Schindler

Joshua M. Dwork

April 30, 1975

If it is possible to make an additional payment to the NJCRAC at this time I would like to do so. Please have the check sent to me for transmittal so we can alert Isaiah Minkoff to the fact that our records differ from his and we owe but \$1750.for our fiscal year ending June 30, 1975. He indicated the sum was \$2750. plus \$4000 falling due in the coming year.

350 - sent lor week 4/21 -,000 - 5/1/15 Final 74-75

\$10

MEMORANDUM

From	Edith J. Miller
To	Joshua M. Dwork
	Nate April 15, 1975

Isaiah Minkoff - NJCRAC - is looking for some money from us. He says we owe them \$2750. for last year and \$4000. is due for this year. Please let me have your figures...I think there's a fiscal year difference....

Lor our fiscal flor endem 4/39/75
we owe then 3/750 1974-75 - 1000

for 1975-76 we 1974-74 / 054

THE STATE OF CHAPTER CHAPTER

Edith J. Miller

Joshua M. Dwork

April 15, 1975

Isaiah Minkoff - NJCRAC - is looking for some money from us. He says we owe them \$2750. for last year and \$4000. is due for this year. Please let me have your figures... I think there's a fiscal year difference....

ISATAH - an Emergency - Yiddish translation GEVALD!

Union owes NJCRAC = \$2750. for last year and \$4000. for this year - total: \$6750.

They need \$\$\$\$\$\$ and he hates to have Al Chernin come in and see how bad the financial situation is and that the UNION owes money --- anything you can do to see that they get a check, as large as possible, and as soon as possible.....

he says the difference between us and them is we go to the bank for \$100,000 and they go for \$20.

Sends his love.....

Rabbi Alexander M. Schindler

Rabbi David S. Hachen

Al Vorspan; Yehuda Hellman

The National Israel Task Force is part of the NJCRAC and funding comes from the CJFWF. It is an effort to intensify what the NJCRAC is doing in terms of Israel and Al Vorspan represents the UAHC on this Task Force.

Dave & Al:

I don't what this means in re Presidents' Conference -- that's their problem

CONFERENCE OF PRESIDENTS OF MAJOR AMERICAN JEWISH ORGANIZATIONS

515 PARK AVENUE NEW YORK, NEW YORK 100.22 PLaza 2-1616

Cable Address: COJOGRA

AFFILIATED ORGANIZATIONS:

American Israel Public Affairs Committee

American Jewish Congress

American Trade Union Council for Histadrut

American Zionist Federation

B'nai B'rith

B'nai B'rith Women

Bnai Zion

Central Conference of American Rabbis

Council of Jewish Federations and Welfare Funds (observer)

Hadassah.

Jewish Labor Committee

Jewish Reconstructionist

Jewish War Veterans

Labor Zionist Alliance

Mizrachi-Hapoel Hamizrachi

Mizrachi Women's Organization of America

National Council of Jewish Women

National Council of

Young Israel National Federation of

Temple Sisterhoods

National Jewish Community
Relations Advisory Council

National Jewish Welfare Board

North American Jewish Youth Council

Pioneer Women

The Rabbinical Assembly

Rabbinical Council of America

Union of American Hebrew Congregations

Union of Orthodox Jewish Congregations of America

United Synagogue of America

Women's League for Conservative Judaism

World Zionist Organization American Section, Inc.

Zionist Organization of America

February 26, 1974

Rabbi Alexander M. Schindler President Union of American Hebrew Congregations 838 Fifth Avenue New York, NY 10021

Dear Rabbi Schindler:

Thank you very much for your letter dated February 20 with the enclosed memo from your Regional Director in Cleveland, Rabbi David S. Hachen.

I am just as puzzled as you about this memo. This is the first I hear about plans concerning the establishment of a National Israel Task Force. I could hardly think of anything more redundant at this time than the establishment of a new organization to deal with Israel related problems. I hope that this is a simple misunderstanding.

If I should obtain any further information about this, please be assured that I shall keep you informed, and likewise, if Rabbi David Hachen should hear anything further, I would appreciate it if you would keep me informed.

With warmest personal regards,

Sincerely,

Yehuda Hellman

cc: Albert Vorspan

YH/ib

February 20, 1974

Mr. Yehuda Hellman Presidents' Conference 515 Park Avenue New York, N.Y. 10021

Dear Yehuda:

The enclosed memo from our Regional Director in Cleveland, Rabbi David S. Hachen, puzzles me. Do you have any idea as to what this is all bout? I'd appreciate hearing from you.

With warmest regards, I am

Sincerely,

Alexander M. Schindler President

ec: Rabbi David S. Rachen Albert Vorspan

MEMORANDUM

		Date_	February 13	, 1974.
From Rabbi Da	vid S. Hachen			
To Rabbi Sc	hindler			
Copy for informatio	n of Al Vorspan			
Subject				The state of

Dear Alex:

At a recent meeting of the Israel Task Force here in Cleveland, Dan Silver, the Chairman mentioned that there was talk recently at the NJCRAC regarding the establishment of a National Israel Task Force. I guess this would be set up along the lines of the Conference on Soviet Jewry. I wonder what effect this will have on the Presidents' Conference. I am sure you are well aware of these discussions, but I thought I might check signals with you on it. Maybe we can talk about this a little bit privately some time.

As ever,

Rabbi Alexander M. Schindler

Al Vorspan

As you know, I asked Yehuda Heliman about the National Israel Task Force, brought to my attention and yours by Dave Hacken. As yet, no response from the Presidents' Conference -- but no need for you to write Dave - unless you know something I don't!

CONFERENCE OF PRESIDENTS OF MAJOR AMERICAN JEWISH ORGANIZATIONS

515 PARK AVENUE NEW YORK, NEW YORK 100.22 PLaza 2-1616

February 26, 1974

Cable Address: COJOCA JED

AFFILIATED ORGANIZATIONS:

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National Jewish Community Relations Advisory Council

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The Rabbinical Assembly

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Women's League for Conservative Judaism

World Zionist Organization American Section, Inc.

cc: Albert Vorspan

Zionist Organization of AmericayH/1b

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If I should obtain any further information about this, please be assured that I shall keep you informed, and likewise, if Rabbi David Hachen should hear anything further, I would appreciate it if you would keep me informed.

With warmest personal regards,

me ex flden

Sincerely,

Yehuda Hellman

October 19, 1973

Mr. Albert D. Chernin Jewish Community Relations Council Fellowship Commission Building 260 South 15th Street Philadelphis, Penna. 19102

Dear Al:

Following up our conversation, I want to inform you formally that the Union of American Hebrew Congregations objects to a boycott.

With wermest regards, I am

Sincerely,

Alexander M. Schindler President-Elect

cc: Rabbi Lewis Bogage Isaiah Minkoff Albert Vorspan OFFICERS

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Member Agency Federation of Jewish Agencies of Greater Philadelphia National lewish Community Relations Advisory Council

(81)



ELATIONS OF GREATER PHILADELPHIA

FELLOWSHIP COMMISSION BUILDING, 260 S. 15th STREET, PHILADELPHIA, PA. 19102 . KI 5-8430

TO: AL VORSPAN, UNION OF AMERICAN HEBREW CONGREGATIONS

FROM: ALBERT D. CHERNIN DATE: OCTOBER 16, 1973

Two member agencies of the Philadelphia JCRC, Brith Sholom and Jewish War Veterans, have urged JCRC to support a boycott of Standard Oil of California, Mobil Oil, and Texaco. Our Board Meeting on Wednesday, October 24, will be devoted to considering their recommendation.

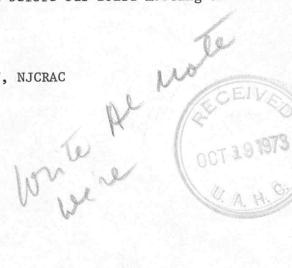
Currently the JCRC posture has been in line with the recommendations that came out of the meeting of national agencies held by the NJCRAC In other words, our position has been not to support this summer. a boycott at this time. However, we have been giving consideration to a strategy that we should employ in regard to the energy crisis and its implications for Israel and Jewish Community Relations in the United States.

I would very much appreciate receiving from you the judgment of your agency on the question of an oil boycott at this time as well as the larger issue regarding the strategy for the Jewish Community Relations field in responding to the oil crisis. I have had the benefit, of course, of the collective thinking of your agencies through the NJCRAC.

I hope that I might hear from you before our Board meeting on October 24.

Best wishes for a Happy New Year.

c.c. Rabbi Bogage, Isaiah Minkoff, NJCRAC



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Brith Achim **Brith Sholom** Brith Sholom Women Federation of Reform Synagogues Golden Slipper Club Hadassah Jewish Campus Activities Board Jewish Labor Committee Jewish War Veterans of the U.S.

Jewish War Veterans Ladies Auxiliary Judaic Union Labor Zionist Alliance Mizrachi National Federation of Jewish Men's Clubs, M.A.R. National Women's League of United Synagogue Council of America Pannonia Beneficial Association

Philadelphia Conference of Jewish Women's Organizations Philadelphia Section - National Council of Jewish Women Philadelphia Zionist Federation Philadelphia Zionist Organization of America Pioneer Women Professional Circle

United Hebrew Trades United Jewish Organizations United Synagogue of America Women's American ORT Workmen's Circle Yeshiva University Synagogue Council, Philadelphia Region Rabbi Alexander M. Schindler

Rabbi Balfour Brickner and Al Vorspan

Phil Jacobson of the NJCRAC called up and asked me to speak for the Union on the question of intervention in some sort of suit on the humane slaughter issue. Frankly, I don't recall the details as I was only listening with half an ear but listening with half an ear I decided to vote to intervene - following which Jacobson told me that everybody else except the Union of Orthodox Hebrew Congregations had voted to intervene. This makes me suspect that I must have made the right decision. In any event you're stuck with it and I thought it only fair to let you know what I did.

MEMORANDUM

	Date December 13, 1972
From Edie Miller	
To Josh Dwork	
Copy for information of	
Subject	

Isaiah Minkoff of the NJCRAC just called and note that according to their records the UAHC still owes \$2,500. on this year's subvention -- they are on a different fiscal year thus our records may differ. Will you please let me know what's due according to our records and what if any payment is to be made.

on which where the sist in sight to more than for the period helps to \$130/73 is for \$4000 - , went almost presh paid half. I apprecially your freit problem - mine is greater.

Edie Miller

Josh Dwork

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NJCRAC

August 23, 1971

Mr. Walter J. Minton President G. P. Putnam's Sons 200 Madison Avenue New York, New York

Dear Mr. Minton:

The purpose of this letter is to advise you that I take strong exception to your most offensive ad in the June 24th issue of THE NEW YORK TIMES, promoting "Lansky" by Hank Messick, which contained what seemed to be an American newspaper heading, "JEWS CONTROL CRIME IN THE UNITED STATES."

I speak not only for myself, but for a constituency which includes some 700 congregations and one million Reform Jewish people throughout our country.

On behalf of these 700 congregations and one milion Reform Jewish people, I now call upon you to immediately withdraw this slanderous ad from any future use, as well as any application of this ad to the book jacket, since it can only be interpreted as an anti-Semitic slur of the most horrendous kind, and totally unacceptable to an enlightened, intelligent public, Jew and non-Jew.

I further question nurturing the seeds of Bigotry to sell books.

Trusting that immediate action will be taken to counter the effects of this ad, I remain

Very cordially yours,

Alexander M. Schindler

August 23, 1971

Mr. Walter J. Minton President G. P. Putnam's Sons 200 Madison Avenue New York, New York

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Very cordially yours,

Alexander M. Schindler

bcc: Mr. Phil Jacobson, NJCRAC, 55 West 42 St, NY 10036

This Phil INCRAC This Jacobon - Case My Fr. Call ADL hu. Finger's office for re publication Copies Let him Larshy Putran ads contrin Jaws control crime Cu the US." I Jachet 9 paperback attached ADL has profes fell a) worker (press rel-frame)? b) Ams. bring pressure on Prepram-



ANTI-DEFAMATION LEAGUE OF B'NAI B'RITH

315 Lexington Ave., New York, N.Y. 10016 MUrray Hill 9-7400

> Press Relations Lynne Ianniello

> > For Immediate Release

"I am a victim of Nazism and I don't care what Meyer Lansky allegedly did or didn't do. It is a legal and not a Jewish matter," the letter to the Anti-Defamation League of B'nai B'rith began. One of many received by ADL, it went on to ask the League to do something about the "slanderous, shameful and anti-Semitic way" a new book on Lanksy had been advertised by its publisher in the New York Times.

The ad, placed by G.P. Putnam's Sons, publishers of "LANSKY,"
by Hank Messick, appeared in the Times on
June 2. It contained what appeared to be an American newspaper
headline reading: "JEWS CONTROL CRIME IN THE UNITED STATES."

Seymour Graubard, national chairman of the Anti-Defamation

League, today made public a series of letters between Justin J.

Finger, director of the agency's fact finding department, and

Walter J. Minton, president of Putnam's. Mr. Graubard said the

publisher refused to recognize the anti-Semitic nature of the ad.

Calling Mr. Minton's attitude "reprehensible," Mr. Graubard said that the League has since learned that the offensive head-line will be used on the cover of a paperback edition of the book to be published in September by Berkley Publishing Corporation, a subsidiary of Putnam's. Berkley has sent a facsimile of the cover to book dealers as advance promotion.

In his initial letter to Mr. Minton, Mr. Finger described the advertisement as being "structured upon a blatant appeal to anti-Semitism." He pointed out that the headline was doubly offensive since it had never appeared in an American newspaper and was, therefore, fraudulent.

"It is," Mr. Finger said, "a translation of a headline from a newspaper abroad -- the original of which you also used in its original Hebrew as though it were still another example." (The Hebrew headline was from Ha'aretz, an Israeli paper which used it above a review of the book.)

Mr. Finger went on to say that "since Putnam's considered the Messick book worth publishing, it likely has merits on which it could be advertised without dipping into the murky waters of anti-Semitism." He asked Mr. Minton to take suitable action to forestall any further appearance of the ad.

Mr. Minton's response declared that "...There are crooked Jews in America, and if you read Hank Messick's LANSKY you will learn something about them...I am sorry to see the Anti-Defamation League of B'nai B'rith leaping to the defense of people such as Meyer Lansky."

Mr. Finger wrote to Mr. Minton again, declaring that the publisher had distorted ADL's protest. Commenting on Mr. Minton's statement that "there are crooked Jews in America," Mr. Finger said "Certainly there are -- if the religion of a crook is relevant, which it isn't. But your statement hardly answers our objection to the advertisement's headline, 'Jews Control Crime In The United States' -- our position being that this is a slur against all Jewish people, since it says something quite different from the mere fact that there are some crooked Jews. In addition, the statement in the headline is a lie."

Mr. Finger further pointed out that the League's protest was obviously not in defense of Meyer Lanksy but "in defense of all innocent Jews who were linked to Lansky in Putnam's insinuating ad."

Criticizing the use of "appeals to bigotry or the language of bigotry in order to sell something," Mr. Finger called the

publisher's letter "surprisingly insensitive and hostile to our natural concern about such matters."

In his answer to this letter, Mr. Minton said he regarded the League's protest as unfounded.

Mr. Graubard said that the Anti-Defamation League was making the correspondence public "in the hope that intelligent and responsible Americans of every faith would point out to G.P.

Putnam's Sons and its subsidiary, Berkley Publishing Corporation, that the ad and the jacket cover of the upcoming paperback are an outrageous affront."

He went on to say that "if the Anti-Defamation League has been unable to make Putnam's see the damage that will be done by the offensive cover, perhaps public opinion will make it clear."

Mr. Graubard added that "indulgence in anti-Semitism from otherwise respectable quarters has seemingly become more acceptable these days" and tied this in with "the new, 'anything goes' attitude apparent in the widespread use and acceptance of pornography and obscenity."

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55 WEST 42nd STREET NEW YORK, N. Y. 10036 LOngacre 4-3450

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Representing Association of Jewish Community Relations Workers ROBERT E. SEGAL

October 25, 1968

Rabbi Alexander Schindler Vice-President Union of American Hebrew Congregations 838 Fifth Avenue New York, N.Y. 10021

Dear Alex:

IMM/n

The purpose of this note is to make an appeal to the Union of American Hebrew Congregations for a supplementary grant of \$ 1,000. because of the special expenses that we have had in connection with the NCRAC Reassessment Conference on "Combating Anti-Semitism Today" which was held in Atlantic City in September.

In order to organize, conduct and follow up this Conference, we have found it necessary to make expenditures of many thousands of dollars beyond our original budget estimates, for consultation fees, preparation of materials, clerical time, expenses of invited participants, reports and publications and so forth.

I regret that you were unable to be with us during the sessions, but I am sure that you have had reports of the I trust that you have been told what many people proceedings. said to us, namely, that the Conference was exceptionally well organized and meaningful. All of this of course, cost a very great deal of money.

We are now busily engaged in attempting to develop as rapidly as possible, an authoritative statement of "Findings, Conclusions and Recommendations" to reflect the consensus of the large group of eminent and well-qualified people present at the meeting.

We shall be most appreciative if you can give favorable consideration to our request for a supplementary payment of \$1,000.

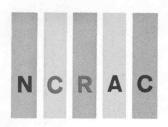
With warmest personal regards,

Cordially yours,

Isaiah M. Minkoff

Executive Vice-Chairman

cooperation in the common cause of Jewish community relations



NATIONAL **COMMUNITY RELATIONS** ADVISORY COUNCIL

55 WEST 42nd STREET NEW YORK, N. Y. 10036 LOngacre 4-3450

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UNION OF AMERICAN HEBREW CONGREGATIONS
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Representing Association of Jewish Community Relations Workers ROBERT E. SEGAL

December 18, 1968

Rabbi Alexander Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, N. Y. 10021

Dear Alex:

IMM:el

Although I have already extended to you, in person, my thanks for the special allocation of \$500 you were good enough to grant us to help defray the cost of our Reassessment Conference, I want to record our appreciation officially.

It is a great pleasure to work with all of you at the UAHC. I only wish I could involve you personally to a greater extent. I'll get you yet!

Warmest regards.

Sincerely.

Isaiah M. Minkoff

Mig-copyto an

Executive Vice Chairman

Rabbi Alexander M. Schindler

Joshua M. Dwork

Al Vorspan; Isaiah Minkoff

I herewith authorize an extra-budgetary allocation of \$500.00 to the NCRAC as our contribution toward their emergency Anti-Semitism Conference.

Our contingency line is to be charged for this sum. Make this payment as soon as our cash position permits.

CHAIRMAN Albert E. Arent, Washington, D.C.

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UNION OF AMERICAN HEBREW CONGREGATIONS Rabbi Maurice N. Eisendrath Rabbi Alexander M. Schindler

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Joel Balsam Rabbi Joseph Karasick

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Representing Association of Jewish Community Relations Workers Herman Brown

National Jewish Community Relations Advisory Council

55 West 42nd Street • New York, N. Y. 10036 (Area Code 212) 564-3450

May 17, 1972

Mrs. Edith Miller
Union of American Hebrew
Congregations
838 Fifth Avenue
New York, New York 10021

Dear Edith:

It is very pleasant to write you in New York knowing that you are not far away. It is also very pleasant to express again appreciation of your wonderful cooperation. The check for \$2,500 was most welcome and we are very grateful.

Warmest regards.

Sincerely yours.

Isaiah M. Minkoff

Executive Vice Chairman

IMM:ds

Edie Miller

Josh Dwork

I had a telephone call from the NJCRAC today -- they are strapped for funds and hope the UAHC can remit the balance of the 1971 subvention, which is \$2,500. There is also the figure of \$4,000. for 1972 which they will be looking forward to receiving.

Anything you can do on a payment at this time will be appreciated.

Nerve

Mr. Issish M. Minkoff, Executive Vice Chairman National Jewish Community Relations Advisory Council 55 West 42 Street New York, N.Y. 10036

Dear Mr. Minkoff,

Rabbi Schindler is out of the office at the present time and so I have taken the liberty of checking with our controller with regard to the contents of your May 15th letter. The following is the information he asked me to relay to you:

One Thousand Dollars still due for our fiscal year ending June 30, 1970 will be paid prior to June 30, 1970. The other Four Thousand Dollars will be paid during our fiscal period July 1, 1970 to June 30, 1971.

Hopefully this information is the response you need to your query.

Sincerely yours,

(Mrs.) Rae Weiner, Secretary to Rabbi Schindler

bc: Joshua M. Dwork

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National Jewish Community Relations Advisory Council

55 West 42nd Street New York, N. Y. 10036 (Area Code 212) 564-3450

May 15, 1970

Rabbi Alexander M. Schindler
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

Dear Alex:

This is to express our deep appreciation for the check in the amount of \$1,500 sent to us as further payment on account of the 1969 membership dues from the Union of American Hebrew Congregations to the National Jewish Community Relations Advisory Council. There remains a 1969 balance of \$1,000, and \$4,000 for 1970 dues, for a total of \$5,000.

Thank you very much for your cooperation in sending us this check. Warmest regards.

Sincerely yours,

Isaiah M. Minkoff
Executive Vice Chairman

IMMds

The- topy to & Dwark Jur risponer

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National Jewish Community Relations Advisory Council

55 West 42nd Street New York, N. Y. 10036 (Area Code 212) 564-3450



December 3, 1969

Rabbi Alexander Schindler Union of American Hebrew Congregations 838 Fifth Avenue New York, New York 10021

Dear Alex:

This is to express our deep appreciation for the check in the amount of \$1,500 sent to us as payment on account of the 1969 membership dues from the Union of American Hebrew Congregations to the National Jewish Community Relations Advisory Council.

Thank you very much for your cooperation in sending us this check. Warmest regards.

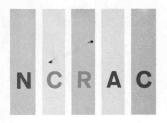
Sincerely yours,

Isaiah M. Minkoff

Executive Vice Chairman

IMM:ds

compto all ins



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Representing Association of Jewish Community Relations Workers CHARLES POSNER



April 12, 1965

Rabbi Jay Kaufman Vice-President Union of American Hebrew Congregations 828 Fifth Avenue New York 21, N. Y.

Dear Jay:

IMM r

This is to acknowledge with many thanks receipt of the check in the amount of \$500 as an additional payment on account of the subvention from the Union of American Hebrew Congregations to the National Community Relations Advisory Council for our fiscal year of 1964. This leaves a balance still due of \$500.

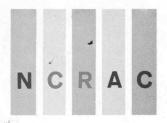
We very much appreciate your cooperation in sending this payment.

Best personal regards.

Sincerely yours,

ISAIAH M. MINKOFF

Executive Vice-Chairman



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JULIAN A. KISER, Indianapolis

Representing Association of Jewish Community Relations Workers CHARLES POSNER April 12, 1965

Miss Edith J. Miller Union of American Hebrew Congregations 838 Fifth Avenue New York 21, N. Y.

Dear Edith:

I am enclosing the official receipt for the check in the amount of \$500 which leaves an unpaid balance of \$500 for our fiscal year of 1964 as you noted.

Many thanks for your concern about our well-being. This may be the final UAHC check sent to us through you, but do not be discouraged. We shall continue to require your concern, even though in a different habitat. According to the present arrangements B'nai B'rith shares with ADL the dues to the NCRAC. Thus, you will continue to have the pleasure of worrying about us and of keeping us in money.

Best of luck and many thanks.

Sincerely yours,

ISAIAH M. MINKOFF

Executive Vice-Chairman

IMM r

April 8, 1965

Mr. Isalah Minkoff NCRAC 55 West 42nd Street New York, N.Y. 10036

Dear Isalah:

This is probably the last time I'll be sending you money on behalf of the UAHC, so I'm delighted that you didn't have to "dun" me for the funds! Have no fear, the money will continue to be sent to you on a regular basis in the future.

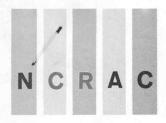
Enclosed is the UAHC's check for \$500. which represents an additional payment on our 1964-65 subvention. According to my records, a final payment of \$500. is due for 1964-65% \$3,000. having already been paid for this period.

With warmest regards, I am

Sincerely yours,

Edith J. Miller

Encl.



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55 WEST 42nd STREET NEW YORK 36, NEW YORK LOngacre 4-3450

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JULIAN A. KISER, Indianapolis

Representing Association of Jewish Community Relations Workers CHARLES POSNER March 2, 1965



Miss Edith J. Miller Union of American Hebrew Congregations 838 Fifth Avenue New York, New York 10021

Dear Edith:

Thank you very much for the check for \$500 which you so thoughtfully sent us as further payment on account of the 1964 subvention from the Union of American Hebrew Congregations to the National Community Relations Advisory Council.

What else can one wish for a check, and a love letter besides, from such a sweet girl as you!

Warmest regards to you and your boss.

Sincerely yours,

ISAIAH M. MINKOFF Executive Vice-Chairman

IMM:sm

February 18, 1965 Mr. Isaiah Minkoff NCRAC 55 West 42nd Street New York, N.Y. 10036 Dear Mr. Minkoff: I never think III of you - even when you say "gib mehr." But isn't it nicer not to have to ask? So, I am pleased to enclose a further payment of \$500. on the UAHC's subvention for 1964-65. With warmest regards, I am Sincerely, Edith J. Miller encl.

December 24, 1964

Mr. Isalah Minkoff NCRAC 55 West 42nd Street New York, N.Y. 10036

Dear Mr. Minkoff:

Enclosed please find our check for \$500. which is further payment on the UAHC's 1964/65 subvention... a belated Hanukah gift.

We will do out best to get additional monies to you at the earliest moment.

With warmest regards, I am

Sincerely youts,

Edith J. Miller

encl.

National Community Relations Advisory Council

55 West 42nd Street, New York 36, N. Y • Telephone: LOngacre 4-3450

November 17,1964

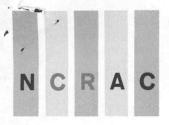
from Isaiah M. Minkoff

Dear Edith:

The enclosed is a receipt for the record but you merit a special note of thanks and I am most happy to express it. However, don't think ill of me if I say, gib mehr. This time of the year I begin to sing the end-of-the-year blues.

Best regards.

Servis



R A C COMMUNITY RELATIONS ADVISORY COUNCIL

55 WEST 42nd STREET NEW YORK 36, NEW YORK LOngacre 4-3450



Rabbi Jay Kaufman, Vice-President Union of American Hebrew Congregations 838 Fifth Avenue New York 21, New York

Dear Jay:

It was good to get back to New York from St. Louis and find the check for \$500.00 as further payment on account of the 1964 UAHC subvention to the NCRAC.

My thanks and best regards to you and Edith.

Sincerely yours,

ISAIAH M. MINKOFF
Executive Vice Chairman

IMM:FT

November 13, 1964

Mr. Isalah Minkoff NCRAC 55 West 42nd Street New York, N.Y. 10036

Dear Mr. Minkoff:

Even though I miss your "dunning" phone calls, I'm pleased to enclose herewith our check for \$500. which represents part of the 1964/65 subvention to the NCRAC.

it was nice seeing you at the Hunter College rally.

With warmest regards, I am

Sincerely yours,

Edith J. Miller Administrative Ass't. to Rabbi Jay Kaufman

Encl.

To Mr. Vorspan: Do we want'em?



NATIONAL **COMMUNITY RELATIONS** ADVISORY COUNCIL

55 WEST 42nd STREET, NEW YORK, NEW YORK 10036 • LOngacre 4-3450 e Wants Jam

December 11, 1964

TO : Executive Committee

: Aaron Goldman, Chairman FROM

SUBJECT: Application for NCRAC Membership of National Council

of Jewish Women

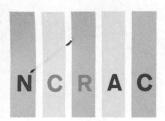
I am very happy to inform you that the National Council of Jewish Women has applied for membership in the NCRAC. I know that you share my gratification with this very welcome development.

The application represents the culmination of negotiations held this fall between representatives of the NCRAC and NCJW under the chairmanship of Lew Weinstein. These negotiations grew out of informal discussions which have been reported to you from time to time over a period of years. Membership of the National Council of Jewish Women will represent the formalization of a long and cooperative relationship. The Council has participated in our Committee on Immigration Matters, from time to time has joined in NCRAC statements and has attended our Plenary Sessions as observers. I have long been impressed by the scope and quality of the Council's community relations program and am confident that as a member of the NCRAC it will make a significant contribution to our cooperative process, just as it will benefit from participation.

The Council's broad interests are reflected in their participation in a number of CRCs; in the Conference of Presidents, the Conference on Soviet Jewry, as well as in such non-sectarian community relations bodies as the Leadership Conference on Civil Rights, the American Immigration and Citizenship Conference and the Ad Hoc Committee on Human Rights and Genocide Treaties. Their program touches virtually every area of concern developed in the NCRAC Joint Program Plan for Jewish Community Relations.

The leadership of the NCJW is hopeful that it may report NCRAC ratification of their membership application to their next Executive Committee meeting which will be held in January prior to our February 7 Executive Committee meeting. Accordingly, we are polling the Executive Committee by mail in order to make possible the participation of the NCJW as a member agency of the NCRAC by the first of the year. We would appreciate receiving your ballot no later than Monday, December 21.

AG/jc



C R A C COMMUNITY RELATIONS ADVISORY COUNCIL

55 WEST 42nd STREET NEW YORK 36, NEW YORK LOngacre 4-3450



September 30, 1964

Rabbi Jay Kaufman Vice-President Union of American Hebrew Congregations 838 Fifth Avenue New York 21, N. Y.

Dear Jay:

This is really intended for Edith because I know she is our ambassadress plenipotentiary at your court. Thank you both for the check for \$1,000. It was indeed welcome and much appreciated.

In the next letter I will tell you the story of the schnorrer, (modern Interpretation - fund raiser), who came to Rothschild with a one-word appeal, gemorah, and was successful.

Best regards.

Sincerely yours,

ISAIAH M. MINKOFF

Executive Vice-Chairman

IMM r

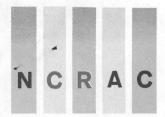
Mr. Isalah Minkoff
NCRAC
55 West 42nd Street
New York, N.Y. 10036

Dear Mr. Minkoff:

I am pleased to enclose herewith our check for \$1,000. which represents part of the UAHC's subvention to the NCRAC for 1964-65.

With warmest regards and best wishes for the New Year, I am Sincerely yours,

encl.



55 WEST 42nd STREET NEW YORK 36, NEW YORK LOngacre 4-3450



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SIDNEY HOLLANDER, Baltimore
C. E. ISRAEL, Cincinnati
JULIAN A. KISER, Indianapolis

Representing Association of Jewish Community Relations Workers CHARLES POSNER



June 24, 1964

Miss Edith J. Miller UAHC 838 Fifth Avenue New York 21, New York

Dear Miss Miller:

Mr. Minkoff is out of the city attending our annual meeting and in his absence I want to acknowledge, with what I know is his deep appreciation, the check in the amount of \$500.00 which completes payment of the 1963 subvention from the Union of American Hebrew Congregations to the National Community Relations Advisory Council.

Thank you very much for your cooperation.

Best personal regards.

Sincerely yours,

Sylvia A. Rudy

Administrative Assistant

yluca a Kurks

SAR: gt

^{*}Until succeeded by his successor as National Commander

June 11, 1964

Mr. Isalah Minkoff NCRAC 55 West 42nd Street New York, New York

Dear Mr. Minkoff:

I am pleased to enclose herewith our check for \$500.00 which represents the final payment on our subvention for 1963-64.

With warmest regards and best wishes for a wonderful summer, I am

Sincerely,

Edith J. Miller

encl.

May 20, 1964 Mr. Isaiah Minkoff NCRAC 55 West 42nd Street New York, N.Y. 10036 Dear Isalah: Please pardon the delay in responding to your letter of May 5th in regard to Gunther Lawrence. I'm just beginning to make a dent in the 'milehigh" pile of correspondence which accumulated during my recent travels and the period of the UAHC Board meetings. We will be pleased to release Gunther so that he may undertake the public relations and press for your Plenary sessions. With warmest regards, I am Sincerely yours, Rabbi Jay Kaufman JK/ejm



55 WEST 42nd STREET NEW YORK 36, NEW YORK LOngacre 4-3450

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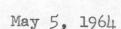
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Representing Association of Jewish Community Relations Workers CHARLES POSNER

*Until succeeded by his successor as National Commander





Rabbi Jay Kaufman, Exec. Vice-Pres. Union of American Hebrew Congregations 838 Fifth Avenue New York 2, New York

Dear Jay:

As you know, for the past two years, Gunther Lawrence has handled press relations in connection with our Plenary Sessions. He has performed admirably, and we are grateful to the UOAHC for releasing him so that his services have been available to us.

We want very much to ask Gunther to take on this responsibility again this year and hope that you will once more make it possible for him to do so. I shall await your reply before approaching him.

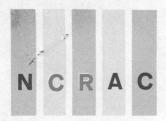
Cordially,

ISAIAH M. MINKOFF

Executive Vice Chairman

IMM:FT

20th anniversary PI FNARY SESSION June 25-28, 1964 · Chase-Park Plaza Hotel, St. Louis



55 WEST 42nd STREET NEW YORK 36, NEW YORK LOngacre 4-3450

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Ex Officio

JULIAN A. KISER, Indianapolis Representing Association of Jewish Community Relations Workers CHARLES POSNER

*Until succeeded by his successor as National Commander April 14, 1964

Rabbi Jay Kaufman Union of American Hebrew Cong. 838 Fifth Avenue New York City

Dear Jay:

This is to acknowledge with deep appreciation receipt of the check in the amount of \$500 as an additional payment on account of the 1963 subvention from the Union of American Hebrew Congregations to the National Community Relations Advisory Council.

Thank you very much for your cooperation in sending us this payment.

Best personal regards to you and, as always, a special regard to Edith.

Sincerely yours,

ISAIAH M. MINKOFF Executive Vice-Chairman

IMM:fe

20th anniversary
PLENARY SESSION June 25-28, 1964 · Chase-Park Plaza Hotel, St. Louis

April 9, 1964 Mr. Isaiah Minkoff NCRAC 55 West 42nd Street New York, New York Dear Mr. Minkoff: Enclosed please find our check for \$500. which represents an additional payment against our 1964-64 subvention to the NCRAC. With warmest regards, I am Cordially, Edith J. Miller encl.

MEMO From the desk of

TO:

Lee Richman

2 M:

Weie broke, but

because youre you.

National Community Relations Advisory Council

55 West 42nd Street, New York 36, N. Y • Telephone: LOngacre 4-3450 February 25, 1964

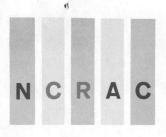
from Isaiah M. Minkoff

Dear Edith:

Long ago we made you our Ambassador Plenipotentiary at the UAHC and your note and the check once more emphasize our good judgment. However, I will not deprive myself of the pleasure of calling you.

Thank you very much for your efforts.

Serial Whilf



55 WEST 42nd STREET NEW YORK 36, NEW YORK LOngacre 4-3450

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SIDNEY HOLLANDER, Baltimore C. E. ISRAEL, Cincinnati JULIAN A. KISER, Indianapolis

Representing Association of Jewish Community Relations Workers CHARLES POSNER February 25, 1964

Rabbi Jay Kaufman Union of American Hebrew Cong. 838 Fifth Avenue New York 21, New York

Dear Jay;

We were indeed pleased with the check in the amount of \$500 that you sent us on February 13 toward the 1963 subvention from the Union of American Hebrew Congregations to the National Community Relations Advisory Council. Thank you very much for your thoughtfulness.

Best personal regards.

Sincerely yours,

ISAIAH M. MINKOFF Executive Vice-Chairman

IMM:fe

^{*}Until succeeded by his successor as National Commander

February 13, 1964

Mr. Isalah Minkoff NCRAC 55 West 42nd Street New York, New York

Dear Mr. Minkoff:

I am pleased to enclose herewith a UAHC check for \$500.00 towards our 1963/64 Subvention. This time it's not in accordance with your request, since I received no phone call!

With warmest regards, I am

Sincerely yours,

Edith J. Miller Sec'y. to Rabbi Kaufman

encl.

The Union of American Hebrew Congregation 838 FIFTH AVENUE, NEW YORK 21, N. Y.

December 26, 1963

Mr. Isaiah M. Minkoff N C R A C 55 West 42nd St New York 36, N Y

Dear Mr. Minkoff:

Your letter of December 13th addressed to Rabbi Tay Kaufman found its way to me since it involves additional funds from our 1963-64 subvention.

I am very much afraid that you are in error in your statement that there is any balance due now. Although UAHC expenditures are authorized on the UAHC fiscal year basis—which as you know is from 7/1 to 6/30—you have been receiving a full 13500 each year whether you consider this on a calendar or fiscal year basis.

If you check your records, you will find the following payments were made by us in 1963.

1/15/63 \$ 500 2/20/63 500 3/24/63 1,000 12/4/63 1,000 \$3,500

Please explain how you arrive at a \$1500 balance?

Incidentally, you do indeed have a "friend in court" and Miss Miller does get you priority over a long line of long-suffering vendors.

Very truly yours,

Lee Richman, Comptroller

IR/th
cc: jk;atj

NATIONAL COMMUNITY RELATIONS

ADVISORY COUNCIL

55 WEST 42nd STREET NEW YORK 36, NEW YORK LOngacre 4-3450

December 13, 1963

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Representing Association of Jewish Community Relations Workers CHARLES POSNER

*Until succeeded by his successor as National Commander

Rabbi Jay Kaufman Union Of American Hebrew Congregations 838 Fifth Avenue New York, N. Y.

Dear Jay:

Your secretary, Edith Miller, who acts as our "friend at court", forwarded to us the check for \$1,000 for which we are very grateful. This leaves a balance of \$1,500 which we would very much like to receive before the end of the year.

I feel I must straighten out an erroneous impression that the subvention to the NCRAC is for the year 1963-64. All dues and contributions that we receive are for our calendar year which is also our fiscal year and the \$3,500 we are to receive from the UAHC is for the year 1963.

You have always been so understanding of our problems and so prompt in your readiness to be of assistance that I trust that if it is at all possible you will endeavor to take care of the balance.

Very best personal regards.

Sincerely yours,

Isaiah M. Minkoff

Executive Vice Chairman

IMM e

cooperation in the common cause of Jewish community relations

NATIONAL COMMUNITY RELATIONS

CONSTITUENT ORGANIZATIONS

National Agencies

American Jewish Congress

Jewish Labor Committee

Jewish War Veterans of the U.S.A.

Union of American Hebrew Congregations

Union of Orthodox Jewish Congregations of America

United Synagogue of America

Local, State, and County Agencies

Jewish Welfare Fund of Akron

Albany Jewish Community Council

Atlanta Jewish Community Council Only . 151

Federation of Jewish Chafities of Atlantic City, N.J.

Baltimore Jewish Council Lada Bang Mary 943

Jewish Community Council of Birmingham

Jewish Community Council of Metropolitan Boston 300 100 0V

Jewish Community Council, Bridgeport, Conn.

Brooklyn Jewish Community Council

Jewish Federation of Broome County, N.Y.

Community Relations Committee of the Jewish Federation of Camden County, N.J.

Jewish Community Federation, Canton, Ohio

Jewish Community Relations Committee of Charleston, S.C.

Cincinnati Jewish Community Relations Committee

Jewish Community Federation, Cleveland, Ohio

United Jewish Fund and Council, Columbus, Ohio

Connecticut Jewish Community Relations Council

Jewish Community Council of Dayton

Jewish Federation of Delaware

Jewish Community Council of Metropolitan Detroit

Eastern Union County, N.J., Jewish Community Council

Jewish Community Council of Easton and Vicinity

Jewish Community Welfare Council, Erie, Pa.

Jewish Community Council of Essex County, New Jersey

Jewish Community Council of Flint, Mich.

Jewish Federation of Fort Worth, Tex.

Community Relations Committee of the Hartford (Conn.) Jewish Federation

Jewish Community Council of Metropolitan Houston (Tex.)

Indiana Jewish Community Relations Council

Indianapolis Jewish Community Relations Council

Jewish Community Council, Jacksonville, Florida

Community Relations Bureau of the Jewish Federation and Council of Greater Kansas City

Kingston, N.Y. Jewish Community Council

Conference of Jewish Organizations of Louisville

Community Relations Committee of the Jewish Federation-Council of Greater Los Angeles

Jewish Community Relations Council of Memphis

Milwaukee Jewish Council

Jewish Community Relations Council of Minnesota

Nashville Jewish Community Council

Jewish Federation of New Britain, Conn.

New Haven Jewish Community Council

Norfolk Jewish Community Council

Jewish Community Relations Council for Alameda and Contra Costa Counties, Oakland, Calif.

Central Florida Jewish Community Council (Orlando)

Jewish Federation of Palm Beach County

Jewish Community Council of Paterson, N.J.

Jewish Community Council of Peoria, Ill.

Jewish Community Council, Perth Amboy, N.J.

Jewish Community Relations Council of Greater Philadelphia

Jewish Community Relations Council, Pittsburgh

Jewish Community Council of the Plainfields, N.J.

Jewish Federation of Portland, Me.

Community Relations Committee of the Jewish Welfare Federation of Portland, Ore.

Richmond Jewish Community Council

Jewish Community Council, Rochester, N.Y.

Jewish Community Relations Council of St. Louis

Community Relations Council of San Diego

San Francisco Jewish Community Relations Council

Jewish Community Council, Schenectady, N.Y.

Scranton-Lackawanna Jewish Council

Jewish Federation of Springfield, Ill.

Jewish Community Council of Toledo

Jewish Federation of Trenton

Tulsa Jewish Community Council

Jewish Community Council, Utica

Jewish Community Council of Greater Washington

Jewish Federation of Waterbury

Wyoming Valley Jewish Committee, Wilkes-Barre, Pa.

Jewish Community Relations Council of the Jewish Federation of Youngstown, Ohio

December 6, 1963 Mr. Isaiah Minkoff NCRAC 55 West 42nd Street New York 36. New York Dear Mr. Minkoff: Enclosed please find our check for \$1,000. which represents an additional payment on account of the 1963/64 UAHC subvention to the NCRAC. Unfortunately, the fiscal period at the UAHC does not end until June 30th and since it doesm't coincide with your December 31st year ending, it is not possible for us to complete the payment at this time. ! am sure you can understand our situation, particularly in view of the very large expenditures we have recently had to make in connection with the Biennial. With warmest regards and best wishes for the Chanukah season, 1 am Sincerely yours, Edith J. Miller encl.

MEMORANDUM

	Date Necember 3, 1963
From Edith Miller	
To Lee Richman	
Copy for information of	
Subject	

Per our conversation of this afternoon, please see what can be arranged in the way of a further payment to the NCRAC. According to Mr. Minkoff we owe them a balance of \$2,500. for their fiscal year which ends December 31, 1963.....any amount we can send at this time would be helpful. Please forward to me for transmittal.



OCT 2 4 1963

5 WEST 42nd STREET NEW YORK 36, NEW YORK LOngacre 4-3450

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JULIAN A. KISER, Indianapolis

Representing Association of Jewish Community Relations Workers CHARLES POSNER October 23, 1963

Rabbi Jay Kaufman Union of American Hebrew Cong. 838 Fifth Avenue New York 21, N. Y.

Dear Jay:

Thank you very much for sending us the check in the amount of \$1,000 as a result of my pathetic appeal to you.

At the risk of seeming ungrateful, I must confess that we need more money, and whom shall we appeal to but those who are continuously cooperative? Therefore, Jay, please bear with us and do what you can to get us some more cash as soon as possible.

Best personal regards and, again, my thanks.

Sincerely yours,

ISAZAH M. MINKOFF Executive Vice-Chairman

IMM:fe

^{*}Until succeeded by his successor as National Commander

October 4, 1963

Mr. Isaiah Minkoff NCRAC 55 West 42nd Street New York, New York

Dear Mr. Minkoff:

I am pleased to enclose herewith the U@HC's check for \$1000. which represents the first payment towards our 1963-64 subvention to the NCRAC.

With kindest regards, I am

Sincerely yours,

Edith J. Miller

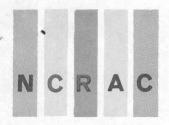
EJM encl.

го:	From the desk of Lee Richman	
Mi	is Miller	
C	mly because	
400	wre you	

MEMORANDUM

		September 2/, 1963
From	Edith Miller	
To	Lee Richman	
Copy for in	formation of	
Subject		

I received a call from Isaiah Minkoff of the NCRAC today. They are in need of funds - aren't we all - and would like to have the UAHC subvention. I know we can't provide the entire sum at this time, but can you draw a check for partial payment and send it to me for transmittal. Many thanks.



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C. E. ISRAEL, Cincinnati
JULIAN A. KISER, Indianapolis

Representing Association of Jewish Community Relations Workers SIDNEY Z. VINCENT March 25, 1963

Rabbi Jay Kaufman, Vice-Pres. Union of American Hebrew Cong. 838 Fifth Avenue New York 21, New York

Dear Jay:

This is to acknowledge with deep appreciation receipt of the check in the amount of \$500.00 as payment on account of the Union of American Hebrew Congregation's subvention to the National Community Relations Advisory Council.

Thank you for your cooperation in sending us this check and for Miss Miller's kind assistance.

Best personal regards to you both.

Sincerely yours,

ISAIAH M. MINKOFF Executive Vice-Chairman

IMM:fe



March 21, 1963 Mr. Isaiah Minkoff NCRAC 55 West 42nd Street New York 36, New York Dear Mr. Minkoff: I am pleased to enclose herewith our check in the amount of \$500.00. This represents the balance of the UAHC subvention for the 1962-63 fiscal year. With kindest personal regards, I am Sincerely yours, Edith J. Miller Sec'y. to Rabbi Kaufman encl.

To:

Lee Richman

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In the series of the series them the series that t

February 26, 1963

Mr. Isaiah Minkoff NCRAC 55 West 42nd Street New York 36, New York

Dear Mr. Minkoff:

Enclosed herewith please find our check for \$500.00 on account of the UAHC's 1962-63 subvention to the NCRAC.

With kindest regards, I am

Sincerely yours,

Edith J. Miller Sec'y. to Rabbi Kaufman

encl.

350

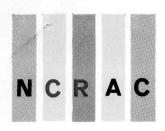
National Community Relations Advisory Council

55 West 42nd Street, New York 36, N. Y • Telephone: LOngacre 4-3450

from Isaiah M. Minkoff
Dear Jay:

I very much regret the delay in getting this acknowledgement out to you but unfortunately, Mrs. Rudy, our Administrative Assistant, has been away from theoffice due to illness and this has just come to my attention. Please excuse.

I.M.M.



55 WEST 42nd STREET NEW YORK 36, NEW YORK LOngacre 4-3450



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Representing Association of Jewish Community Relations Workers SIDNEY Z. VINCENT March 1, 1963

Rabbi Jay Kaufman, Vice-Pres. Union of American Hebrew Cong. 838 Fifth Avenue New York 21, New York

Dear Jay:

This is to express our thanks for the check in the amount of \$500.00 as payment on account of the Union of American Hebrew Congregation's subvention to the National Community Relations Advisory Council.

I appreciate your cooperation in sending us this payment, and Miss Miller's kind assistance.

Best personal regards to both of you.

Sincerely yours,

TSAIAH M. MINKOFF Executive Vice-Chairman

IMM:fe



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Representing Association of Jewish Community Relations Workers SIDNEY Z. VINCENT January 21, 1963

Rabbi Jay Kaufman, Vice-Pres. Union of American Hebrew Cong. 838 Fifth Avenue New York 21, N. Y.

Dear Jay:

This is to express our thanks for the check in the amount of \$500.00 as an additional payment from the Union of American Hebrew Congregations on account of the 1962 subvention to the National Community Relations Advisory Council.

I appreciate your cooperation in sending us this check, and Miss Miller's kind assistance.

Best personal regards to both of you.

Sincerely yours,

ISAIAH M. MINKOFF Executive Vice-Chairman

IMM: fe

January 17, 1963 Mr. Isaiah Minkoff NCRAC 55 West 42nd Street New York 36, New York Dear Mr. Minkoff: I am pleased to enclose herewith an additional check from the UAHC for their 1962-63 subvention in the amount of \$500.00. With kindest regards, I am Cordially, Edith J. Miller Sec'y. to Rabbi Kaufman enlc.



55 WEST 42nd STREET NEW YORK 36, NEW YORK LOngacre 4-3450

December 18, 1962

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JULIAN A. KISER, Indianapolis

Representing Association of Jewish Community Relations Workers SIDNEY Z. VINCENT

Rabbi Jay Kaufman Union of American Hebrew Congregations 838 Fifth Avenue New York, N. Y.

Dear Jay:

I tried to reach you this afternoon but you were probably busy with the Chanukah party.

163 Pille Pik 11P, 380 DDIN 13 ONIN'O

First, let me thank you for the \$1,000 we received a few days ago. I would very much appreciate your conveying my thanks to your secretary who, in your absence, protected our cause.

May I now ask you whether it is possible for you to clean up the balance or make a substantial part payment before the end of the year. For many reasons I would not like to show any indebtedness on the part of the national agencies at the end of the year. We have a couple of chronics and I would not like to add the UAHC to that list.

With many, many thanks again for your alwaysappreciated cooperation.

Will see you tomorrow. Best regards.

Sincerely.

Isaiah M. Minkoff

Executive Vice-Chairman

IMM r

cooperation in the common cause of Jewish community relations

J. Comp.

December 12, 1962

Mr. Isaiah M. Mankoff NCRAC 55 West 42nd Street New York 36, New York

Dear Mr. Minkoff:

Enclosed herewith is our check for \$1,000.00, on account of the UAHC's 1962-63 subvention.

With kindest greetings, I am

Sincerely yours,

Edith J. Miller
Secretary to Rabbi Kaufman

encl.

MEMORANDUM

		Date December 5, 1962
From	Edith Miller	
То	Lee Richman	
Copy for in	formation of	
Subject	PAYMENT TO NCRAC	

It would be most appreciated if you could issue a check to the NCRAC - for \$1,000. or the balance due - at your earliest convenience. Their fiscal year ends in December.

Please forward check to me and I'll relay it to Mr. Minkoff.

Many thanks.

MITM to in get in flee par flut/2 fle Hud Wekkel gu Joseph geen



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Representing Association of Jewish Community Relations Workers SIDNEY Z. VINCENT

November 5, 1962

Rabbi Jay Kaufman, Vice Pres. Union of American Hebrew Cong. 838 Fifth Avenue New York 21. New York

Dear Jay:

Thank you very much for your cooperation in sending us the check for \$1,000.00. I am very grateful to you and to Miss Miller for your gracious consideration of our needs.

I would certainly appreciate a further payment in December, as Miss Miller indicated.

With best personal regards.

Sincerely yours,

ISAIAH M. MINKOFF Roths distel! Executive Vice Chairman

IMM:fe

cooperation in the common cause of Jewish community relations

October 24, 1962

Mr. Isaiah Minkoff N.C.R.A.C. 55 West 42nd Street New York 36, New York

Dear Mr. Minkoff:

I am pleased to enclose herewith our check for \$1,000.00, covering part of the UAHC's 1962-63 subvention. As I indicated during our telephone conversation this morning, further payment will be made during the month of December.

With every good wish, I am

Cordially,

Edith J. Miller Secretary to Rabbi Kaufman

encl.

MENIO From the desk of Lee Richman Edith Tell them you used your charms In the Union So B compliable Teetry to duplicate their