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MS-630: Rabbi Alexander M. Schindler Digital Collection, 1961-1996.

Series A: Union of American Hebrew Congregations, 1961-1996.

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Folder
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National Jewish Community Relations Advisory Council
[Financial], 1962-1991.

For more information on this collection, please see the finding aid on the
American Jewish Archives website.

PHONE MEMO

TO	Eddie	DATE	5/28	TIME	11:50 ^{AM} PM	
FROM	M Fred Cohen	AREA CODE	NUMBER			
OF		EXTENSION				
MES- SAGE	called re that check you inquired about. He said it was issued & sent probably directly					
		SIGNED MB				
PHONED <input type="checkbox"/>	CALL BACK <input type="checkbox"/>	RETURNED CALL <input type="checkbox"/>	WANTS TO SEE YOU <input type="checkbox"/>	WILL CALL AGAIN <input type="checkbox"/>	URGENT <input type="checkbox"/>	WAS IN <input type="checkbox"/>

Merced

MEMORANDUM

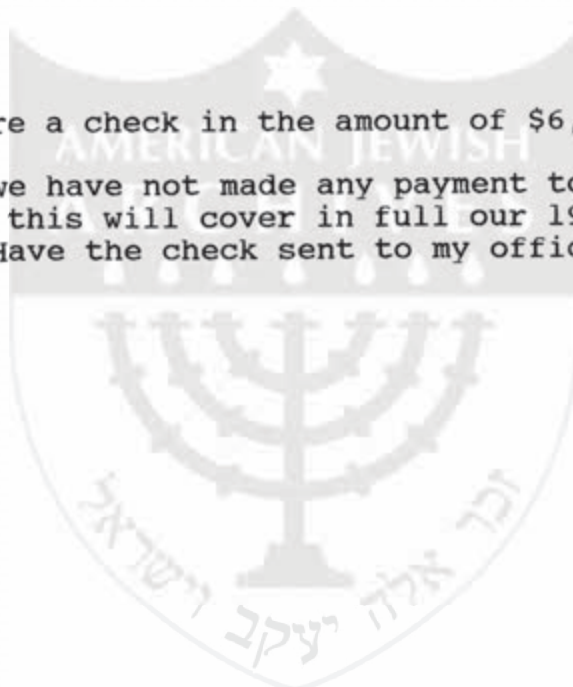
April 19, 1991

From: Rabbi Alexander M. Schindler
To: Fred Cohen
CC: Al Vorspan

Please prepare a check in the amount of \$6,000. for NJCRAC.

Inasmuch as we have not made any payment to them during this fiscal year, this will cover in full our 1990-91 subvention to NJCRAC. Have the check sent to my office for transmittal.

Many thanks.



*5/24
Edie
Fred Cohen is
looking into this
to see what happened
mb*

April 18, 1991
4 Iyar 5751

Larry Rubin, Director
National Jewish Community
Relations Advisory Council
443 Park Avenue South
New York, NY 10016

Dear Larry:

A 1991 NJCRAC dues bill has just been received. I note that you have requested the sum of \$7,500. and I write to advise that it will not be possible for us to submit that sum.

We are budgeted to provide a \$6000. subvention to the NJCRAC for our calendar year, July 1, 1990 through June 30, 1991. We have similarly included the same sum in our 1991-92 budget and I regret that it will not be possible to provide a subvention larger than our budgeted sum.

I have asked our Accounting Division to advise what, if any, sum has been paid for this year. If we are in arrears I will most certainly arrange to make payment for this fiscal year.

With kindest greetings, I am

Sincerely,

Alexander M. Schindler

cc: Albert Vorspan

for F. Cohen

NERAC Over Budget

1990-91 \$ 6000.

1991-92 \$ 6000.

Edie

Alex should write &
explain

✓

MEMORANDUM

DATE: June 1, 1990
FROM: Rabbi Alexander M. Schindler
TO: Albert Vorspan

I have read the NJCRCAC Statement on the PLO and feel we should stand behind this statement. I do not believe it is necessary for us to issue our own statement on this matter.



May 11, 1990
16 Iyar 5750

From: Rabbi Alexander M. Schindler

To: NJCRAC

Enclosed is a check for \$100., from the UAHC for the gift
for Al Chernin. Please be sure you note that it is from me
and Al Vorspan.

Many thanks.



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National Jewish Community Relations
Advisory Council

443 Park Avenue South, New York, N.Y. 10016-7322

(212) 684-6950

Fax (212) 686-1353

April 27, 1990

Rabbi Alexander Schindler

Union of American Hebrew Congregations

838 Fifth Ave.

New York, NY 10021

Dear Alexander:

As you know, Al Chernin will retire as Executive Vice-Chairman of NJCRAC on July 1, 1990. He will have concluded thirty-five years of outstanding service to the Jewish community relations field, fifteen of which were at the helm of NJCRAC.

Many of Al's friends and colleagues will honor him in Indianapolis, his hometown and site of his initial professional service in the community relations field. The dinner tendered to Al will be held on Sunday evening, June 10, during the NJCRAC Task Force and Executive Committee Meetings. At the conclusion of the dinner program, we will announce that the NJCRAC officers have authorized the establishment of the Albert D. Chernin Award. The award will be presented annually to an individual in the Jewish community whose work best exemplifies the social justice imperatives of Judaism, Jewish History and the Bill of Rights. It will be in the form of an especially appropriate work of art, and we will honor each year's awardee by presenting it at the annual NJCRAC Plenary Session.

We intend to create an endowment that will permanently provide funds for this annual award and associated expenses, and also wish to present a personal gift to Al. We must therefore establish a substantial fund through responses to this letter, and we welcome and encourage your generous participation.

We ask that you kindly make your contribution payable to NJCRAC and return it using the enclosed addressed envelope. We thank you very much for your kind consideration of this request.

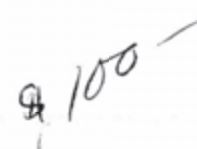
Most cordially,




Arden E. Shenker, Chair

Jacqueline Levine and Phil Baum, Co-Chairs,

Al Chernin Dinner



cooperation in the common cause of Jewish community relations

MEMORANDUM

DATE: May 1, 1990
FROM: Edith J. Miller
TO: Fred Cohen
COPY: Albert Vorspan

The NJCRAC will honor Al Chernin on his retirement. They have requested a contribution which will help to establish an annual Albert D. Chernin Award. Al and Alex have both been asked for funds, therefore I request that you draw one check for \$100.00 payable to the National Jewish Community Relations Advisory Council for this special fund.

Please send the check to me for transmittal.

Many thanks.





RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

meHAC

April 18, 1990
23 Nisan 5750

Arden E. Shenker
Chair

Maynard Wishner
Treasurer

National Jewish Community Relations
Advisory Council
443 Park Avenue South
New York, NY 10016

Dear Arden and Maynard:

I have received your letter of April 12, and your invoice for 1990 NJCRAC national agency dues.

You ought to know that the budget of the UAHC is not on a calendar year. We are on a fiscal year from July 1, to June 30. Thus, the amount suggested in your bill cannot be considered for approval at this time inasmuch as we have finalized our budget for 1990-91. We have approved a subvention of \$6000. to the NJCRAC. Arrangements will be made to have the subvention directed to you.

I regret that we cannot consider the larger sum, but assure you that in considering our budget for 91-92, we will bear in mind the increased subvention requested.

With every good wish and kindest greetings, I am

Sincerely,

Alexander M. Schindler

cc: Albert Vorspan

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National Jewish Community Relations
Advisory Council

443 Park Avenue South, New York, N.Y. 10016-7322

(212) 684-6950
Fax (212) 686-1353

April 12, 1990

Rabbi Alexander Schindler
Union of American Hebrew Congregations
838 Fifth Avenue
New York, NY 10021

Dear Alex:

Enclosed is a bill for \$7,150 for the 1990 NJCRAC national member agency dues of the Union of American Hebrew Congregations. We are pleased that we have been able to keep the rate of increase for 1990 to 5%, the same rate that has been applied to CRC service dues and which is honored annually by virtually every CRC.

The 1990 NJCRAC budget, as you know, was approved by the Executive Committee following the recommendation of the NJCRAC Budget Committee. It reflects a realistic assessment of what is required for the NJCRAC to meet the charge placed upon it to bring together at a common table the best thinking of its 13 national and 117 local member agencies and to shape a consensus approach reflecting the representative will of the organized Jewish community.

We believe that the Union of American Hebrew Congregations plays a vital role in assuring the success of the NJCRAC process. We look forward to your continuing active participation in our common efforts in the years ahead.

Please do not hesitate to contact either of us or Al Chernin if you have any questions about the dues request.

Sincerely,

Arden Shenker
ChairMaynard Wishner
Treasurer

cc: Albert Vorspan

cooperation in the common cause of Jewish community relations

Find out how much we have them in budget. Then write them in that since we are on a July 1 fiscal year. Have request for an increase on only year.

CC: Hev

UAC
1990-91
\$60000

MPK

April 24, 1987
25 Nisan 5747

Mr. Michael Pelavin
200 Phoenix
Flint, MI 48502

Dear Michael:

I guess the enclosed brings us up-to-date. I am as relieved
as you must be!

Warm regards.

Sincerely,

Alexander M. Schindler

Encl.

bccL A1 Vorspan



איחוד
ליהדות
מתקדמת
באמריקה

Union of American Hebrew Congregations

PATRON OF HEBREW UNION COLLEGE—JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100 CABLES: UNIONUAHC

April 24, 1987
25 Iyar 5747

Mr. Sanford Gutkin
Controller
National Jewish Community Relations
Advisory Council
443 Park Avenue South
New York, NY 10016

RE: UAHC's Account with NJCRAC

Dear Sandy:

I am pleased to enclose our check, in the amount of \$15,400 which brings our account with NJCRAC paid through June 30, 1986. The UAHC, as I believe you are aware, has budgeted to pay an additional \$6,000 prior to the close of our fiscal year, June 30, 1987.

I am pleased that our Director of Accounting, Fred Cohen, was able to perform the necessary research to reconcile the Accounts Receivable which you sent us. I anticipate being able to maintain our account on a current basis, making our annual payment each June.

Please feel free to contact me if you require anything further.

Sincerely,

Bob

Robert M. Koppel
Business Manager

RMK:mm

enclosure

cc: Michael Pelavin
Rabbi Alexander M. Schindler

Rabbi Alexander M. Schindler

April 10, 1987

Robert M. Koppel

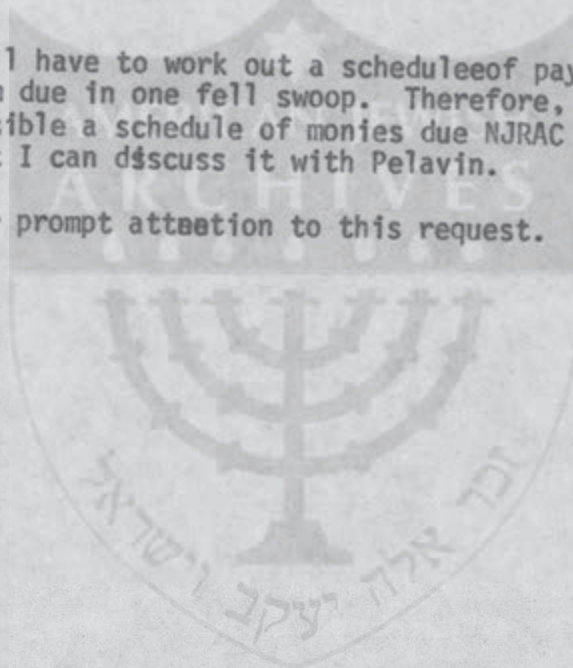
Albert Vorspan

NJCRCAC

We have had prior correspondence in regard to NJCRAC - my last memo to you is dated January 5, 1987. Apparently, they really are in need at this time and their chairman, Michael Pelavin, called me to urge that we send them some funds.

I know that we will have to work out a schedule of payments as we cannot send the total sum due in one fell swoop. Therefore, please get for me as quickly as possible a schedule of monies due NJRAC and a proposed plan of payment so that I can discuss it with Pelavin.

Thank you for your prompt attention to this request.



Rabbi Alexander M. Schindler

January 5, 1987
4 Tevet 5747

Mr. Robert M. Koppel

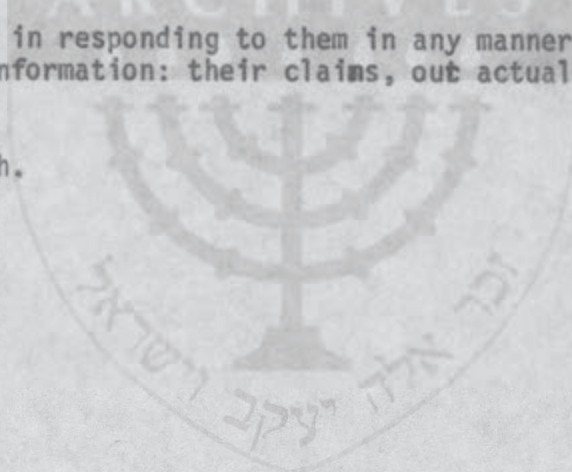
NJCRAC

As I told you when we discussed the NJCRAC problem I think that we are honor bound to repay any funds which we truly owed to the NJCRAC but that needn't be done all at once. It can well be done over a period of time.

There may well be a disparity between what they claim we owed and what we actually owed. They may assess us at one level and we may have acted on this assessment at a different level. I do not want to pay for anything which we did not accept in our budget so the balance due is based exclusively on what our budgeted figures show and what was actually sent to them.

Before you proceed in responding to them in any manner or form I would like to have the full information: their claims, our actual budget, our actual payments.

Thank you very much.



outtype

MEMORANDUM

BoG

From Robert M. Koppel
To Rabbi Alexander M. Schindler
Copies Edie Miller
Subject NJCRAC

Date December 31, 1986
29 Kislev 5747

I received a copy of a memo from Edie to Fred regarding our accumulated outstanding payable to the NJCRAC. I don't know the nature of the commitment that you made to Mr. Chernin regarding our payment of the past balances. However, I would like to ask you to temper your commitment with the knowledge that the UAHC is unquestionably not in any financial position to repay the amounts presented by the NJCRAC within our fiscal year ending June 30, 1986.

We budgeted \$6,000 to be paid to the NJCRAC during our 86-87 fiscal year which we will, of course, honor, in full. Anything above that amount will be most difficult, if not impossible, since as you know, other expenses, particularly the unexpected increase in insurance premiums, are running higher than expected; and income from FRJ will undoubtedly be below budget. Unfortunately, I am unaware of what occurred prior to the 1984-85 fiscal year, I presume, however, that the Union's financial situation during the years 1979 through 1984 was such that dues payments to NJCRAC could not be made at the level requested. I strongly suggest that you try to reach an accommodation which would include a cancellation of part of the outstanding balance coupled with a lengthy payment schedule for the remaining balance. In any event, back payments could not begin until our next fiscal year, at the earliest.

While you contemplate the above, Fred Cohen is verifying the schedule presented by the NJCRAC. Please let me know how you feel about attempting to reduce the amounts claimed by the NJCRAC.

Thank you.

mm



Edith J. Miller

✓
December 10, 1986

Fred Cohen

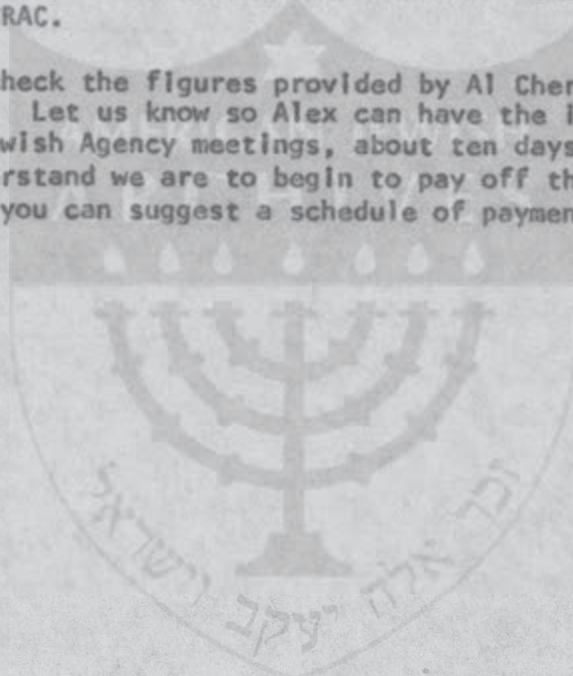
Robert M. Koppel; Albert Vorpsan

NJCRAC

It is my understanding that Alex is very anxious to clear up the Union's indebtedness to the NJCRAC, at least through the end of our fiscal year ending June, 1985. There is some question in regard to the Increased contribution requested - at least on the enclosed record - for 1985-86 and 1986-87 by NJCRAC.

Would you please check the figures provided by Al Chernin with our own record of payment. Let us know so Alex can have the information on his return from the Jewish Agency meetings, about ten days hence. Also, per Al Vorspan, I understand we are to begin to pay off the sums due to NJCRAC so perhaps you can suggest a schedule of payments.

Many thanks.



National Jewish Community Relations Advisory Council

443 Park Avenue South, New York, N. Y. 10016

(212) 684-6950

December 3, 1986

CC
RK

Rabbi Alexander Schindler
President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, NY 10021

Dear Alex:

We very much appreciate your readiness to honor the dues obligations of the UAHC to NJCRAC that have accrued since your fiscal year of 1979.

We have taken great care in reviewing our records of accounts receivable from the UAHC. To date we find that UAHC owes NJCRAC \$21,400. This running balance has accrued since the UAHC fiscal year of 1979. Prior to that year the UAHC stayed current in its dues as it did in 1984 and 1985. The \$21,400 includes the \$6,000 for dues from UAHC for 1986 for which no payment has yet been received.

The enclosed table gives you a clear record of confirmed UAHC dues, dates of payments and the amounts, the balance due at the close of each UAHC fiscal year, and the running balance. The table is based on the UAHC fiscal year, which runs, we understand, from July 1 to June 30. (NJCRAC's fiscal year coincides with the calendar year.)

If your Controller has any questions about these figures, may I suggest that he arrange to get together with our Controller, Sanford Gutkin, to review these records.

Alex, our cash situation is now critical. That's a chronic problem for us, in part because of the monies outstanding from the UAHC. So we are looking forward to receiving the money due NJCRAC, hopefully before the end of the month. It will be enormously helpful to us.

Warmest regards.

Cordially,

Al

Albert D. Chernin
Executive Vice Chairman

ADC:ej

cc: Michael A. Pelavin
Albert Vorspan

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Jerry Wagner, Hartford

Marion A. Wilen, Philadelphia

Maynard Wisner, Chicago

Judith Wolf, Boston

UNION OF AMERICAN HEBREW CONGREGATIONS
NJCRAC ACCOUNTS RECEIVABLE RECONCILIATION

UAHC Fiscal Year (July 1-June 30)	Confirmed Annual Dues	Payments from UAHC Amount	Date	Balance Due for that Year	Running Balance Due NJCRAC
1978 - 1979	5,200	1,000 1,000 1,200 1,000 1,000	5/1/79 7/11/79 1/15/80 2/15/80 2/15/80	-0-	-0-
1979 - 1980	5,200	1,000	6/27/80	4,200	4,200
1980 - 1981	5,200	1,500	5/20/81	3,700	7,900
1981 - 1982	5,200	1,500 1,500 1,500	6/15/81 10/22/81 5/29/82	700	8,600
1982 - 1983	5,200	-0-	-----	5,200	13,800
1983 - 1984	5,200	1,500 600 1,500 -0-	6/15/83 6/15/83 6/15/83 -----	1,600	15,400
1984 - 1985	5,200	2,500 2,500 200	11/15/84 6/21/85 6/21/85	-0-	15,400
1985 - 1986	6,000	2,500 3,500	1/27/86 7/29/86	-0-	15,400
1986 - 1987	6,000	-0-	-----	6,000	21,400

Running balance due NJCRAC from UAHC as of December 1, 1986: \$21,400
=====

MEMORANDUM

From Robert M. Koppel *Bob*
To Rabbi Alexander M. Schindler
Copies Edie Miller
Subject NJCRAC

Date December 31, 1986
29 Kislev 5747

I received a copy of a memo from Edie to Fred regarding our accumulated outstanding payable to the NJCRAC. I don't know the nature of the commitment that you made to Mr. Chernin regarding our payment of the past balances. However, I would like to ask you to temper your commitment with the knowledge that the UAHC is unquestionably not in any financial position to repay the amounts presented by the NJCRAC within our fiscal year ending June 30, 1986.

We budgeted \$6,000 to be paid to the NJCRAC during our 86-87 fiscal year which we will, of course, honor, in full. Anything above that amount will be most difficult, if not impossible, since as you know, other expenses, particularly the unexpected increase in insurance premiums, are running higher than expected; and income from FRJ will undoubtedly be below budget. Unfortunately, I am unaware of what occurred prior to the 1984-85 fiscal year, I presume, however, that the Union's financial situation during the years 1979 through 1984 was such that dues payments to NJCRAC could not be made at the level requested. I strongly suggest that you try to reach an accommodation which would include a cancellation of part of the outstanding balance coupled with a lengthy payment schedule for the remaining balance. In any event, back payments could not begin until our next fiscal year, at the earliest.

While you contemplate the above, Fred Cohen is verifying the schedule presented by the NJCRAC. Please let me know how you feel about attempting to reduce the amounts claimed by the NJCRAC.

Thank you.

mm





neff
RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

April 11, 1985

Ms. Jacqueline K. Levine, Chair
National Jewish Community Relations
Advisory Council
443 Park Avenue South
New York, New York 10016

Dear Jackie:

I must say that I was embarrassed to receive your letter of March 27th which indicates that we are in arrears as far as our dues to the NJCRAC are concerned. Frankly, I don't understand it for we are up-to-date on subventions to every other organization. I know of no reason why the bills to you were not met as they should have been. As you know, Al Vorspan is our primary representative to the NJCRAC (I cover the Presidents' Conference) and so I assumed that any bills and mail which came to my desk were handled by him, inasmuch as we both receive copies of your communications - bills as well as letters.

There also is some confusion which is caused by the fact that our budgetary years seem not to coincide, ours runs from July to July and the NJCRAC goes by the calendar year. Thus, we show that during the current fiscal year of the UAHC, 1984-85 that is, we paid \$2,500. out of a budget of \$5,200. and therefore owe not \$3,500., as you indicate, but rather \$2,700. It may well be that your figures are based on dues of \$5,000. for 1984-85 but our records indicate that we agreed to pay and budget only \$5,200. I cannot exceed the budgeted amount, all that I can remit to you is the \$2,700. due as per our records and I will instruct our comptroller to do so at once. And, of course, I promised you that during the coming fiscal year, 1985-86, our dues to the NJCRAC will be sent promptly, preferably on a monthly or a quaterly basis. To this I need only add that we are heeding your request of a \$6,000. dues obligation for that period.

Unfortunately, there is very little that I can do about arrearages which are recorded before the current year. We are on a cash basis and I have only enough resources to meet current obligations. But still, your past budgets were met without our larger contribution. I know that this will trouble you and I know - having served as president of an umbrella organization - how great these problems are but I must tell you that during

Ms. Jacqueline K. Levine, Chair
April 11, 1985
Page two

any year when there was a problem of this sort, I made a personal phone call and, if necessary, also a personal visit in order to avoid difficulties. Mimeographed notices in duplicate sent to several people simply are not effective.

So let's start anew and I can promise you that all obligations will be met as promised - God willing.

Warm regards.

Sincerely,

AMERICAN JEWISH
ARCHIVES
Alexander M. Schindler

cc: Mr. Bernard S. White, Treasurer
Harris Gilbert
Albert Vorspan
Robert Koppel



April 11, 1985

Ms. Jacqueline K. Levine, Chair
National Jewish Community Relations
Advisory Council
443 Park Avenue South
New York, New York 10016

AMERICAN JEWISH
ARCHIVES

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Ms. Jacqueline K. Levine, Chair
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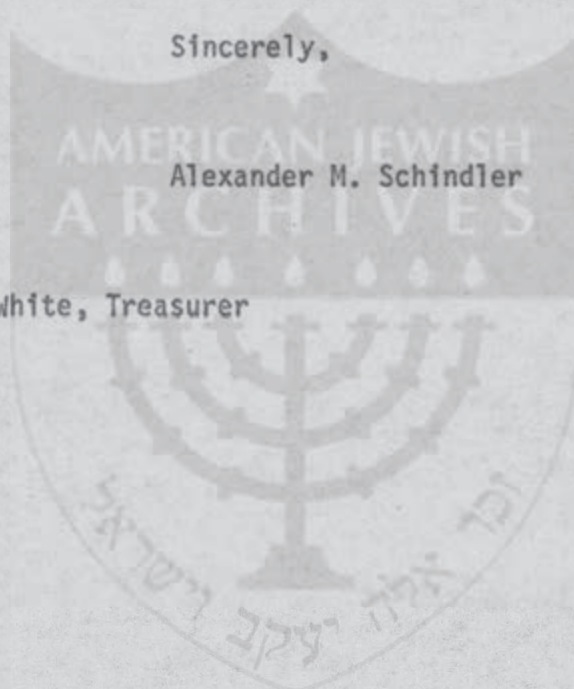
So let's start anew and I can promise you that all obligations will be met as promised - God willing.

Warm regards.

Sincerely,

Alexander M. Schindler

cc: Mr. Bernard S. White, Treasurer
Harris Gilbert
Albert Vorspan
Robert Koppel



UNION OF AMERICAN HEBREW CONGREGATIONS
PATRON OF HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION
838 FIFTH AVENUE • NEW YORK, NEW YORK 10021 • (DIAL CODE 212) 249-0100
CABLE ADDRESS: UNIONUAHC

M E S S A G E

R E P L Y

TO Rabbi Alexander Schindler

DATE _____

Subjed NJ CRAC

DATE

4/9/85

	<u>Budget</u>	<u>Paid</u>	
1984-85	5200	2500	2700
1983-84	5200	- 0 -	5200
1982-83	5200	3600	1/
1981-82	5200	4200	
1980-81	5200	3000	

Budget

1985-86 - 6,000

BY _____

SIGNED _____

MEMORANDUM

From Rabbi Alexander M. Schindler
To Al Vorspan

Date April 9, 1985

Have you been able to obtain NJCRAC Figures I requested on March 29? I am eager to have this information.



Union of American Hebrew Congregations
838 FIFTH AVENUE, NEWYORK, N.Y. 10021 (212) 249-0100

*Fred is assembling today,
probably have for us tomorrow*

OK

Rabbi Alexander M. Schindler

April 9, 1985

Al Vorspan

Have you been able to obtain NJCRAC Figures I requested on March 29? I am eager to have this information.



Rabbi Alexander M. Schindler

March 29, 1985

Fred Cohen

Albert Vorspan

NJCRAC

Will you please let me have as quickly as possible figures for the last five years on our budgeted amount for the NJCRAC and the sums we paid against these amount.

They are increasing their subventions and have written to note we owe them funds. I must have the figures in order to deal with this letter.

Also, let me know amount budgeted for the coming fiscal year.



National Jewish Community Relations Advisory Council

443 Park Avenue South, New York, N.Y. 10016

(212) 684-6950

March 27, 1985

Rabbi Alexander Schindler
President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, NY 10021

Dear Alex:

As NJCRAC begins its fifth decade, we look to the Union of American Hebrew Congregations to be responsive to the budgetary needs of NJCRAC in meeting our dues request of \$6,000 for calendar year 1985.

We regret to say that the UAHC was the only national member agency of NJCRAC that failed to meet its dues in full in 1984 when it paid \$2,500. We have been assured on several occasions that the UAHC would pay us the balance. We should also call to your attention that this follows a long-standing UAHC pattern that we have brought to the attention of UAHC again and again. It has led to a dues balance owed to NJCRAC of \$16,000; needless to say, this has placed a severe strain on NJCRAC's finances.

As the first steps in dealing with these arrears, we ask that the UAHC send us a check for the balance of \$3,500 due on 1984, and arrange to send us, at least on a quarterly basis, the 1985 dues, as is the practice of all of our other national member agencies. In regard to the \$16,000, we would be ready to work out some kind of arrangement to enable UAHC to liquidate this problem over the course of several years. We do hope that you, Al Vorspan and Harris Gilbert will give this your most careful consideration.

In regard to current dues, NJCRAC's 1985 budget of \$1,183,000 was approved by our Executive Committee when it met last October. The essential difference in the budget from the previous year are our incorporating the Campus Advisory Committee of the NJCRAC Israel Task Force into our operating budget, modest salary adjustments and a mandated increase in the rent. We are continuing to hold a tight rein over the balance of our expenditures. For the past three years the Campus Advisory Committee received special funding from the Council of Jewish Federations as a pilot project, and based on that experience the CJF/NJCRAC Liaison Committee urged that the project now be incorporated into our operating budget, and as we indicated, we have agreed to do so. Enclosed is a copy of our 1985 Budget Report.

The events of this past year have dramatically demonstrated the vital need for maximizing the impact of the resources of the Jewish community relations field. NJCRAC's role of coordinating the efforts of our 11 national and 111 community member agencies were critical in:

- mobilizing a comprehensive challenge to new assaults on the separation of church and state;

cooperation in the common cause of Jewish community relations

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Charney V. Bromberg

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(in addition to the officers)

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AMERICAN JEWISH CONGRESS

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Barry Ungar, Philadelphia

Hon. Jerry Wagner, Hartford

Beryl B. Weinstein, Waterbury

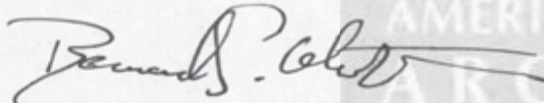
Judith Wolf, Boston

Carolyn Zaroff, Rochester

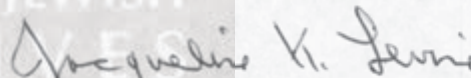
- coordinating the community relations strategy required by the rescue and absorption of Ethiopian Jews;
- taking new initiatives to rebuild on a national level ties between the leadership of Jewish and black communities in the aftermath of the Jesse Jackson campaign;
- increasing the priority on the community response to the virtual ban on emigration of Soviet Jews, and
- fostering U.S. support for a significant increase in foreign aid to Israel.

We value the constructive role the UAHC plays in the NJCRAC process, but our process also requires the financial support of the UAHC. We look forward to your sympathetic understanding and response.

Cordially,



Bernard S. White
NJCRAC Treasurer



Jacqueline K. Levine
NJCRAC Chair

ej

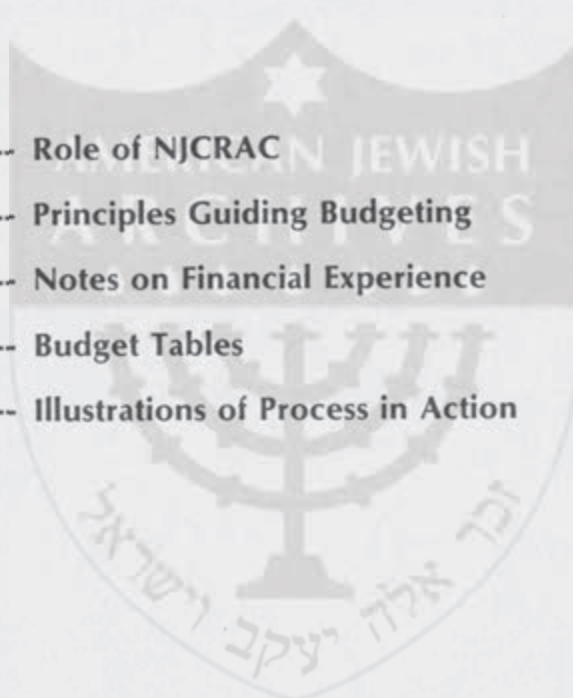
Enclosure: Budget Report

cc: Albert Vorspan
Harris Gilbert





1985 BUDGET

- 
- Role of NJCRAC
 - Principles Guiding Budgeting
 - Notes on Financial Experience
 - Budget Tables
 - Illustrations of Process in Action

National Jewish Community Relations Advisory Council
443 Park Avenue South, New York, N.Y.

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Exhibit C - Role of NJCRAC

Exhibit D - Illustrations of NJCRAC Process in Action

(Submitted to L.C.B.C., November 1984)

PRINCIPLES GUIDING NJCRAC BUDGETINGFinancial Policy

Reflecting a leadership with extensive Federation involvement, NJCRAC is especially sensitive to the pressing demands made upon the limited resources of the American Jewish community. Accordingly, NJCRAC budgets prudently.

In its forty-year history, its basic budget has not been radically altered. If there has been any criticism of NJCRAC budgets from Federations and CRCs, it is that it budgets too cautiously. Its budgets are not goal budgets; they state the minimum requirements essential to meet the charge placed upon NJCRAC; no more, no less.

Source of Funding

The special relationship between Federations and NJCRAC is expressed in the fundamental fact that the federations' share of the NJCRAC budget determines the shape of the budget and the ability of NJCRAC to do the job. In 1984, federation "fair share" dues comprised 71% of the NJCRAC budget experience. In 1985, the federation "fair share" dues are projected at 68%.

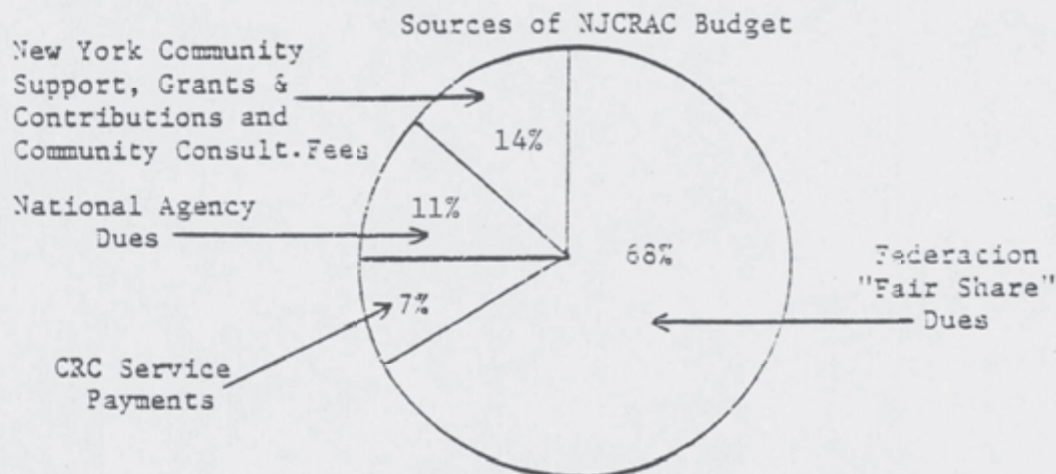
CRC service payments, which are separate and apart from federation "fair share" dues, provided in 1984 close to 8% of the income, and, in 1985, will provide over 7%.

As noted earlier, NJCRAC is the only national body that brings communities and national agencies around the common table. That partnership is manifested in national dues providing about 12% of the 1984 budget, and of the projected 1985 budget, about 11%.

The remaining 14% of the budget comes from New York City community support, grants and contributions, and community consultation fees. NJCRAC is seeking in 1985 a major breakthrough in New York funding.

As a council of national and local agencies, NJCRAC does not engage in individual fund raising. In exceptional situations, its officers have made contributions, such as helping NJCRAC defray the cost of relocation in 1980 after twenty-three years at the same location.

In 1984, NJCRAC is again conducting a special fund raising effort among its officers to help NJCRAC minimize its 1984 deficit. We will continue to seek contributions from NJCRAC leadership in 1985.



LCBC and Federation "Fair Share" Dues

In 1980, the Large City Budgeting Conference developed a new approach to federation support of NJCRAC. It recommended to NJCRAC and Federations that federation support should be through "fair share" dues to NJCRAC. It did so in order to spread more equitably among all federations the responsibility for funding NJCRAC and to assure NJCRAC financial stability.

The fundamental assumption of this approach is that each community would meet in full the request for "fair share" dues.

LCBC was confident that federations would do so because of the fairness of the formula. On this basis, NJCRAC accepted, in 1980, the LCBC recommendation. When some communities don't meet the "fair share" dues, they place a disproportionate burden on the other communities and jeopardize NJCRAC's financial stability and its ability to effectively undertake the job communities require.

Uniqueness of "Fair Share" Dues

1. The uniqueness of the "fair share" dues is that the formula was developed by the federations themselves through the Large City Budgeting Conference.

2. Also unique is that the "fair share" dues schedule itself is developed by the LCBC in consultation with NJCRAC.

3. The NJCRAC budget and the amount to be raised through "fair share" dues is reviewed and validated by the federations comprising LCBC.

Thus, federations themselves, through the LCBC, determine what each federation's "fair share" of NJCRAC's budget should be.

EXCERPTS FROM SUMMARY OF LCBC PROPOSAL

ON FAIR SHARE DUES

Adopted by LCBC in Miami - January, 1980

The LCBC has recognized that certain community service agencies such as NJCRAC usually have no individual membership or fund raising structures and programs. Their staff complement is usually modest. The major source of income for such agencies is usually federation subventions. Neither these agencies nor the communities want any significant staff time or other agency resources involved in fund raising, but, rather, all agency resources to be used for maximizing services to communities.

The LCBC believes that participation by such agencies in a competitive search for community allocations is not in the best interests of these particular agencies or the communities needing their services.

The LCBC has proposed that for such agencies, and starting with the NJCRAC as a case in point, a new Fair Share Dues approach monitored by LCBC might be a method of providing more regularized and predictable support, adjusted to the needs and programs of the agencies as reviewed and approved by LCBC.

Important factors in such a new Fair Share Dues approach would be that annual increments per community would be moderate. Shrinkage components of such an approach would be reasonable. LCBC would advise each community of its Fair Share Dues and publish a table of the "Fair Share Dues" of all communities, so that each community would be aware of its relationship in such a program to peer communities. All CJF member communities would be asked to participate equitably in this funding.

In initiating such a program, communities historically providing more than Fair Share Dues participation in the agency were to be asked to hold the line, with only moderate increments, until several years' experience had brought all participants into Fair Share Dues participation.

Exhibit B

NATIONAL JEWISH COMMUNITY RELATIONS ADVISORY COUNCIL

NOTES ON 1983 AND 1984 FINANCIAL EXPERIENCE AND PROPOSED 1985 BUDGET

Experience in 1983 (audited)

EXPERIENCE IN 1983

NJCRAC ended the year with income and expenses virtually in balance, but we kept the operation \$67,300 below budget. The deficit was covered by the 1982 surplus.

Income for 1983 was \$1,005,800, an increase of \$93,100 (more than 10%) over the audited 1982 income, but still \$68,200 below budget.

- We received \$695,600 in "fair share" dues, representing a \$59,600 increase (an increase of 9.4%), over the prior year. This increase was due to 18 of the LCBC communities giving NJCRAC 100% of our "fair share" dues request and 33 of our other communities giving NJCRAC 100% in "fair share" dues as well.
- New York community support continued its pattern of growth with an increase of \$11,500 in 1983 over 1982, with the New York UJA making a grant for the first time to join the Federation of Jewish Philanthropies which made a grant for the first time in the preceding year. However, there still was a \$14,000 unfavorable variance in the budget line for New York community support.
- While national agency dues increased over the prior years, there still was an unfavorable variance in comparison to budget. However, there was a favorable variance in CRC service payments of \$1,100 in comparison to budget.

Expenses for 1983 totalled \$1,006,700 as against the budgeted amount of \$1,074,000, reflecting a tight rein on personnel costs. The increase over 1982 audited expenses was due primarily to the increased personnel cost of \$77,300 resulting from NJCRAC starting the year 1983 on the basis of a full staff, as mandated in the fall of 1981 by the NJCRAC Executive Committee, LCBC, and CJF-NJCRAC Liaison Committee.

- Even with the substantial increase in the personnel line, it was kept under budget by \$93,900 by the automation of 1½ production positions, delays in filling openings for professional positions and a slight lowering of pension costs based upon favorable experience.
- The expense for rent in 1983 increased by \$11,000 over the 1982 audited amount and \$10,000 over budget. This is due to mandated escalations and one-time extraordinary expenses related to equipment and electronic repair.
- As a result of the installation in the latter part of 1982 of an innovative electronic mail system, an unfavorable variance occurred in telephone expenditures exceeding the budget by \$9,200. This system was installed at the urgent recommendation of the CJF-NJCRAC Liaison Committee. This system was in operation the entire year of 1983.

In 1983 NJCRAC incurred \$12,000 worth of depreciation expense, as a result of the purchase of a Xerox printing machine that will be paid for over the next five years. As noted earlier this will result in a lowering of personnel costs.

A tight rein was kept on all other budget lines holding them close to, or below the budget.

EXPERIENCE IN 1984 (unaudited)

NJCRAC will end the year with a \$15,300 surplus, but we are doing so by holding the operation \$57,000 below budget.

Income for 1984 is anticipated to total \$1,062,000, a 6.2% increase of \$56,200 over the audited 1983 income.

- Although the income increased 6.2% over the audited 1983 amount, total income still may be under budget by \$62,000 and not sufficient to balance the budget.
- The large share of the increase is due primarily to an anticipated 8.5% increase of approximately \$58,000 in "fair share dues from federations. This anticipated increase will be due to 21 LCBC communities giving NJCRAC 100% of our "fair share" dues request and approximately 33 other communities giving NJCRAC 100% in "fair share" dues as well.
- New York community support continued its pattern of growth with the NY-UJA and the Federation of Jewish Philanthropies both continuing to make grants to NJCRAC. However, there will still be an \$18,000 unfavorable variance in the budget line for New York community support.
- Grants and contributions were at a lower level than in 1983, leaving an unfavorable variance of \$13,600.
- National agency dues increased over the prior year, but there was still an unfavorable variance in comparison to budget. Community member agency service payments will equal the amount budgeted.

Expenses: Because anticipated income will not meet budget we will attempt to hold the personnel line to \$710,000. While this will represent an increase of \$16,900 over the 1983 amount, it still is under budget by \$102,000. We did this by prolonging the filling of staff openings that were vacant.

By maintaining a tight rein on expenses we kept all the other expense lines close to or equal to the budget. The only significant variance is in the depreciation expense line due to the request of our auditors (this line includes the acquisition of a Xerox machine which is to be expensed over the next five years).

1985 BUDGET

While continuing to hold a tight rein over expenditures, the NJCRAC will require a budget of \$1,183,00 in 1985 as it incorporates into the operating budget the Campus Advisory Committee.

Expenses

The primary difference in the 1985 budget is the integration into the operating budget of the Campus Advisory Committee project, which had been funded for the past three years at \$55,000 per year by special funding raised by the CJF for this purpose. The CJF raised these funds on the condition that NJCRAC will absorb this project in 1985. Thus, the Campus Advisory Committee project, filling staff vacancies, combined with salary adjustment and modest increases in fringe benefits will result in an increase of \$128,000 over the 1984 experience, and \$26,000 over the 1984 budget.

Except for rent increases mandated by lease the budget projects holding a tight rein on all other expenses, based on 1984 experience.

Income

The expense increase will necessitate a \$114,000 increase over 1984 income.

We are seeking \$800,000 in "fair share" dues, an increase of 4.2% in "fair share" dues over the 1984 "fair share" amount validated by LCBC. This represents a \$47,000 increase, or 6.2% over 1984 experience as compared to the \$57,400 increase or 8.3% we received in 1984 over 1983.

Since the "fair share" dues concept was initiated in 1981, each year has seen an increase in communities meeting that request on a 100% basis. We therefore anticipate the trend to continue in 1985 with even more communities giving NJCRAC 100% of our "fair share" dues request. NJCRAC has been heartened by this show of support which was the premise of the LCBC in developing the "fair share" dues request on a 100% basis. Special attention will be given in 1985 to those communities that have not provided their "fair share" of dues request on a 100% basis.

NJCRAC will seek \$30,000 in foundation grants for the Campus Advisory Committee project, rather than rely only on "fair share" dues for this program. Therefore, we will be seeking a total of \$70,000 in foundation grants and contributions.

We will continue to seek contributions from friends of NJCRAC in the amount of \$25,000.

We are also seeking an increase in service payments from the CRCs and dues from the national agencies.

The budget will also look to the New York Federation and the New York United Jewish Appeal to build upon their initial grants to NJCRAC.

Ethiopian Desk

In response to a call from the CJF Board of Directors, NJCRAC established as a special project on November 15, 1983 an Ethiopian Desk directed by a full-time professional with expertise in regard to Ethiopian Jews and community experience to undertake an intensive program of interpretation of this complex issue to the communities, and to enhance the role of NJCRAC member agencies in monitoring and assessing the rescue operation. The CJF General Assembly in November, 1983 welcomed NJCRAC's action in a formal resolution.

The funding of \$100,000 for this project for the period November 15, 1983 to September 15, 1984 was provided by grants from the United Israel Appeal, United Jewish Appeal, and Council of Jewish Federations.

On the recommendation of the executives of the United Israel Appeal, the United Jewish Appeal and the Council of Jewish Federations, following a careful evaluation of the project, the executives of these organizations recommended that the Ethiopian project be extended another 10 months from September 25, 1984 to July 15, 1985. These three agencies have agreed once again to provide grants of \$100,000 to enable NJCRAC to undertake this project for the next 10 months. (See reports of the project in the section on Illustrations of NJCRAC Process.)

Supplementary Notes on Personnel

1. Campus Advisory Committee

During the past three years, special funding raised by CJF made possible the operation of the Campus Advisory Committee (CAC) to the NJCRAC Israel Task Force, which has become a key factor in countering the concerted anti-Israel campaign aimed at American college campuses. Bringing together, for the first time on a permanent basis, more than a dozen Jewish agencies that have operated independently on campuses for years, the CAC, consciously adopting NJCRAC's consensus-gathering style, brings these groups together for the development of joint strategy and programming. The special CJF funding for the Campus project's operation was raised on the condition that NJCRAC will absorb this expense into its operating budget in 1985. The integration of the CAC into NJCRAC's budget will insure the continuation of needed and valuable service, but will be the main factor in the increase in NJCRAC's expenses for 1985.

The CAC, operating from a Los Angeles office with a full-time professional and a secretary, has served as a clearinghouse and coordinating center for Israel support activities on college campuses, regularly distributing its "Campus File" newsletter to more than 300 campus contacts and the entire Jewish community relations field. The newsletter provides reports on Mideast-related activities on campuses across the country, and tracks the activities of anti-Israel activists operating on campuses, providing specific suggestions on tactics to counter them.

The CAC developed and widely distributed a "Briefing Manual" on Hatem Hussaini, a PLO spokesman active on campuses, which provides relevant background, along with specific suggestions to effectively counter him. (See pages 4 - 5 of section on illustrations of NJCRAC process in action for additional details.)

Supplementary Notes on Personnel

2. NJCRAC PROFESSIONAL STAFF STRUCTURE

Executive Vice Chairman

Associate Director

Administrator/Controller

Director, Israel Task Force

Director, Campus Advisory Committee of I.T.F.

Israel Task Force Community Consultant

Director, International Commission

Director, Ethiopian Desk (Special Project)

Program Associate for Soviet Jewry

Director of Domestic Concerns


Program Associate for Domestic Concerns

Director of Leadership Development

Senior Community Consultant

Director of Public Information

Communities which met NJCRAC's
Fair Share Dues Request in 1984
on 100% basis

<u>Community</u>	<u>1984 Confirmed</u>
Atlanta	9,030
Baltimore	37,515
Boston	40,825
Buffalo	5,465
Chicago	65,700
Cleveland	59,910
Dallas	8,755
Detroit	47,410
Hartford	10,820
Houston	14,550
Indianapolis	5,210
Kansas City	6,220
Metrowest	33,335
Miami	31,740
New Orleans	3,565
Philadelphia	51,720
Pittsburgh	14,130
Rhode Island	6,495
San Francisco	28,310
Washington, DC	28,560
	
Akron	3,450
Delaware	2,380
Jacksonville	1,335
Louisville	5,845
Memphis	2,835
New Haven	3,495
Ocean County	1,000
Raritan Valley	2,320
Sacramento	1,070
San Antonio	2,260
San Diego	5,060
Southern NJ	4,025
Stamford	2,270
Syracuse	1,820

(over)

<u>Community</u>	<u>1984 Confirmed</u>
Albuquerque	755
Birmingham	1,180
Columbia, SC	465
Danbury	485
Des Moines	3,090
Duluth	345
Durham-Chapel Hill	270
El Paso	1,275
Flint	1,620
Fort Worth	1,430
Greensboro	870
Kingston	290
Lewiston Auburn	290
Mobile	850
Monroe	250
Palm Springs	1,270
Peoria	500
Reading	820
Savannah	1,455
Southern Ill.	575
Springfield Ill.	1,040
Tulsa	4,280
Wilkes Barre	1,150



NJCRAC BUDGET TABLES
Submitted to LCBC November 1984

Budget for 1985 (accrual basis) in comparison with experience in 1983 (audited) and with budget and estimated experience for 1984.

<u>Income</u>	(Thousands of Dollars)				
	<u>1983 Budget</u>	<u>1983 Audited</u>	<u>1984 Budget</u>	<u>1984 Projected</u>	<u>1985 Budget</u>
Federation "fair share" dues	737.0	695.6	768.0	753.0	800.0
CRC Service Payments	79.0	80.1	83.0	83.0	86.0
New York Community Support	55.0	41.0	61.0	43.0	64.0
Grants & Contributions	51.0	52.7	60.0	46.4	70.0
National Member Agencies Dues	136.0	124.2	136.0	125.4	140.0
Fees for Consult. Serv., Misc.	16.0	12.2	16.0	11.2	16.0
<u>Total Income</u>	1074.0	1005.8	1124.0	1062.0	1176.0
<u>Expenses (by function)</u>					
Joint Policy Formulation	126.7	118.8	132.5	125.7	139.6
Joint Program Planning & Coordination	270.7	253.7	283.2	268.8	298.3
Reassessment & Evaluation	84.8	79.5	88.8	84.3	93.4
Community Consultative Services	384.5	360.4	402.4	381.9	423.5
Information Services	81.6	76.5	85.6	81.2	89.8
Personnel Services	14.0	13.1	14.6	13.9	15.4
Supporting Services	111.7	104.7	116.9	111.0	123.0
<u>Total Expenses</u>	1074.0	1006.7	1124.0	1066.8	1183.0
<u>Expenses (by item)</u>					
Personnel	787.0	693.1	812.0	710.0	838.0
Rent	86.0	96.0	94.0	94.0	97.0
Telephone	36.0	43.2	44.0	44.0	51.0
Postage	31.0	33.9	31.0	39.0	39.0
Stationery	27.0	30.9	29.0	42.0	33.0
Meetings	30.0	24.1	24.0	26.0	26.0
Staff Travel	46.0	39.7	46.0	48.0	46.0
NJCRAC Publications	14.0	10.9	14.0	12.0	14.0
General	10.0	16.3	11.0	25.0	12.0
Auditing	7.0	6.6	7.0	6.5	7.0
Depreciation Expense	-	12.0	12.0	20.3***	20.0***
<u>Total Expenses</u>	1074.0	1006.7	1124.0	1066.8	1183.0
Operating Surplus (Deficit)	-	(.9)	-	(4.8)*	(7.0)**
Adjusted	-	-	-	15.3*	-**

* These figures include reimbursable expenses from the Ethiopian Desk for supervision, support services and prorated share of the rent for the period January 1-December 31, 1984 in the amount of \$20,100. Therefore, the operating surplus for 1984 is estimated to be \$15,300.

** These figures include reimbursable expenses from the Ethiopian Desk for supervision, support services, and prorated share of the rent for the period January 1, 1985 to June 15, 1985 in the amount of \$7,000. Therefore the operating budget for 1985 is in balance.

*** At the recommendation of our auditors we now include depreciation expense in our budget for furniture, fixtures and equipment.

NATIONAL JEWISH COMMUNITY RELATIONS ADVISORY COUNCIL
Summary of Balance Sheet
Current Fund - Unrestricted

<u>ASSETS</u>	<u>As of December 31, 1983</u> <u>(adapted from audit)</u>	
Current assets		
Cash on hand and in banks	\$ 22,235	
Cash - unemployment fund	<u>4,887</u>	\$ 27,122
Accounts Receivable		
Individual Contributions	5,650	
Grants - New York City sources	30,250	
Federation "fair share" dues	268,582	
National member agencies - dues	51,558	
Community member agencies - dues	<u>4,423</u>	360,463
Accrued interest receivable and miscellaneous		268
Prepaid insurance		<u>1,041</u>
Total current assets		<u>388,894</u>
Other assets		
Assets held for employees' deferred compensation		73,604
Cash in bank		<u>\$462,498</u>
TOTAL ASSETS		
<u>LIABILITIES</u>		
Liabilities		
Accounts payable	69,648	
Accrued vacations payable	<u>23,232</u>	92,880
Total Liabilities		
Deferred Income		15,217
Reserve for employees' deferred compensation		73,604
Fund balance		
Designated for unemployment claims	4,887	
Undesignated - available for general activities	<u>275,910</u>	
Total fund balance		<u>280,797</u>
TOTAL LIABILITIES, DEFERRED INCOME, RESERVE AND FUND BALANCE		<u>\$462,498</u>

Building and Equipment Fund

<u>ASSETS</u>	
Leasehold improvements	104,417
Net of amortization	
Furniture and fixtures -	
Net depreciation	<u>62,320</u>
TOTAL ASSETS	<u>\$166,737</u>
<u>LIABILITIES</u>	
Loans payable	43,717
Fund balance	<u>123,020</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$166,737</u>

ROLE OF

NATIONAL JEWISH COMMUNITY RELATIONS ADVISORY COUNCIL

COOPERATION IN THE COMMON CAUSE

Unique Role

NJCRAC is a unique "mechanism for partnership" for 111 local and 11 national Jewish community relations agencies throughout the United States. Affording equal status to all NJCRAC member agencies, national and local, NJCRAC provides the vehicle for community views to impact on national-level issues and decisions, which, in turn, maximizes cooperation and coordination at the various levels of Jewish communal life.

Created in 1944 by the General Assembly of CJF, NJCRAC has proven an effective mechanism that has enabled the still-increasing number of diverse and distant American Jewish community relations agencies to grow into a coordinated and intimately inter-connected network of common endeavor. The NJCRAC process allows local and national agencies to maximize the effectiveness of their individual and collective efforts by planning policies together and coordinating their programs in the best interest of the total Jewish community.

Scope

The entire range of Jewish community relations concerns are addressed through the NJCRAC process: from interpreting developments in Israel, to promoting equality of opportunity for all in American society; from securing backing on behalf of Soviet Jews, to insuring freedom of religion and separation of church and state in the U.S.; from combating anti-Semitism here and abroad, to promoting positive cooperation and understanding between America's many religious, ethnic and racial groups. Consensus on these issues usually emerges through NJCRAC's distinctive ongoing deliberative process--and that consensus-building process is the hallmark of NJCRAC.

Processes

In the NJCRAC, CRCs and national agencies have together developed a number of processes and procedures to make their work mutually reinforcing:

- | | |
|------------------------------|--|
| <u>Coordination</u> | Member agencies concert their efforts and coordinate their own and their combined activities, through a constant multi-faceted process of sharing ideas, viewpoints and experience. |
| <u>Community Involvement</u> | Community member agencies are continually involved in national-level work through their participation in all phases of NJCRAC decision-making and planning. Communities and national agencies share equally in all NJCRAC deliberative bodies: Plenary Sessions, Executive Committee, Commissions, standing and special committees and conferences, all of which meet at regular and frequent intervals, or for urgent special situations. |

Joint Policy
Making

Recognizing the broad diversity within the American Jewish community, NJCRAC member agencies also recognize that consensus support on broad issues provides the most effective avenue for action. Joint policy formulation that strives toward consensus agreement has always been a central goal of NJCRAC. Achieving consensus within NJCRAC's plural constituency often involves an extensive process of frank discussion, a spirit of give-and-take, and the essential element of "consensus style" that has become NJCRAC's signature.

Joint
Planning

Anticipating future developments, both long-range and immediate, and articulating major themes and concepts which are then used to set priorities for the community relations field, is the burden of the NJCRAC joint planning process. This then provides the framework on which to build strategies for achieving those priorities as specific events unfold. The best thinking of the community relations field is distilled through an elaborate ongoing consensus-building process that results in planning guides contained in statements of consensus judgements, advisory guidelines for action and interpretive background materials.

The most comprehensive planning guide material appears in the annual Joint Program Plan for Jewish Community Relations, perhaps the most visible and unique aspect of NJCRAC's joint planning process. Member agencies join in the extensive deliberative process of fashioning the Plan, which is then used by them as a guideline for setting their own priorities during the year to come. Moreover, the wide participation of member agencies and their leadership in the extensive consultative process that finally results in the published Plan fosters a focus on these fundamental questions, as well as a fuller understanding of their application to events. (A copy of the recently-published 1984-85 Plan is enclosed.)

Community
Consultation

Lay leadership and staff aid communities in conducting their own community relations programs by providing consultative services through field visits, telephone and correspondence, and through the circulation of program exchange material--all of which supplement the ongoing contact opportunities provided by the extensive direct participation by communities in regular NJCRAC deliberative bodies.

Maximizing
Agency
Resources

The continuing consultative process encompassing so many diverse Jewish agencies allows NJCRAC to facilitate a sharing of the specialized resources of its member agencies. Member agencies with specific interest or expertise on a given issue or area share their resources through the NJCRAC structure, voluntarily accepting specific assignments, thus maximizing the use of available resources.

Reassessments

Practitioners and lay leaders are brought together with researchers, academics and other experts for periodic broad evaluations of the day-to-day practices of the field, and the fundamental assumptions that guide them, through reassessment sessions that are part of the ongoing NJCRAC deliberative process, as well as through special reassessment conferences.

Leadership
Development

Development of lay and professional leadership is furthered by personnel counseling and placement, orientation of new community staff personnel, in-service training, and leadership development programs; as well as through seminars, regional conferences, and the development of training manuals and handbooks on community relations. The NJCRAC process also serves to broaden opportunities for community leaders to exchange ideas and operate at the national level, which tends to significantly enhance the expertise and experience of community leadership on the national and international concerns that are of interest to the entire Jewish community.



ILLUSTRATIONS OF NJCRAC PROCESS IN ACTION

Some highlights of NJCRAC's activities during 1984, which give a sense of the broad array of issues NJCRAC addresses, include:

Priority on
Church-State
Separation

Anticipating the present concerted attack on the constitutional principle of separation of church and state, NJCRAC swiftly mobilized the Jewish community relations field to defend the gains made from the 1940's to the early 1960's largely through landmark Supreme Court decisions in which NJCRAC and the field played such a central role. Building on that previous work, NJCRAC acted to renew the Jewish community's understanding of how essential that principle is for maintaining the religious freedom and voluntarism essential to creative Jewish life in America.

Church-State:
Emergency
Consultations
And Guidelines

Responding to the attack on church-state separation, NJCRAC convened eight emergency regional "consultations" across the country in September and October, 1984, to jointly plan specific strategy and action guidelines to be used in each community. Over 80 communities came together at these all-day sessions, utilizing the resources of community and national agency professionals to lead discussion on specific steps needed on three aspects of the issue most pressing at the community level: religious symbols on public property; implementation of the new "equal access" legislation and other attempts to bring religion into the schools such as "silent prayer"; and holiday observances. Consultations were held in Hartford, Houston, Atlanta, Los Angeles, Philadelphia, Chicago, Columbus and Miami. The judgments and strategies flowing from these consultations were later refined through the NJCRAC process into a comprehensive set of guidelines for both immediate and long-term responses to the continuing threats to the church-state separation principle.

Church-State:
Unified Supreme
Court Briefs

NJCRAC coordination enabled the Jewish community to express to the Supreme Court a unified position in the key Jaffree "moment-of-silence" case through a single amicus curiae brief submitted to the Court on behalf of NJCRAC and its member agencies by the American Jewish Congress. Similarly, a unified amicus brief was submitted to the Court by the Anti-Defamation League of B'nai B'rith on behalf of NJCRAC in the significant Scarsdale, NY, McCreary creche case.

Church-State
Legislative
Assault on
First Amendment

NJCRAC stimulated and coordinated community efforts to defend against Congressional attempts to weaken the principle of church-state separation, most of which came in the form of measures that would bring religion into the public schools, such as the failed attempt to pass a Constitutional Amendment allowing "organized vocal prayer"; the nearly successful attempt at legislation allowing "silent prayer"; and the so-called "equal access" measure that was finally enacted.

Religion and
Public Policy

Addressing the growing public debate on the role of religion and religious groups in political life, NJCRAC, after extensive discussion, forged a consensus policy expressed in a definitive statement designed both as a guide for the Jewish community, and as a focus for discussion with other groups, especially non-Jewish religious bodies, national and locally. The statement upholds the legitimate right of religious groups to advocate positions on public policy issues, but rejects the injection of improper sectarianism into the political process and "coercion in any form."

Black-Jewish
Relations:
Jesse Jackson

Anticipating the community relations issues posed by Jesse Jackson's Presidential candidacy, even before he announced it, NJCRAC initiated an extensive process of consultations among national and community member agencies to formulate a well-defined and coordinated, strategic approach, well in advance of Jackson's campaign. The strategy was set forth in a definitive position paper which served as a guide for member agencies throughout the Jackson campaign. Using the full array of internal communications and coordination techniques, NJCRAC served as the strategy forum on responding to developments in the Jackson campaign. Through frequent meetings and telephone conference calls, constant contact was maintained with community and national member agencies, enabling NJCRAC to coordinate effective and swift responses at several critical junctures, including Jackson's anti-Semitic remarks and his relationship with Louis Farrakhan.

Black-Jewish
Relations:
Rebuilding Ties

In response to the consequences of the Jackson campaign, NJCRAC initiated efforts to rebuild black-Jewish relations on the national level. These efforts built on extensive strategy discussions held during this past year, and led NJCRAC to convene the first of an extended series of intensive discussions among the key executives of major Jewish and black national organizations. This meeting, the first of its kind in many years, resulted in agreement on the need to focus on specific actions in support of issues of shared concern such as the issuance of a joint statement in support of the Grove City legislation, the Civil Rights Act of 1984, the first of an anticipated series of such actions. The statement was signed by NJCRAC and all of its national member agencies, together with leaders of 13 key national black organizations. Similarly, as protests against South Africa's apartheid policy mounted in the U.S. in late 1984, NJCRAC urged the Jewish community relations field to support the protest movement on the basis of NJCRAC's long-standing position opposing apartheid.

Israel:
U.S. Embassy
In Jerusalem

From the day Senator Moynihan addressed the Executive Committee, in October 1983, NJCRAC and its Task force on Israel served as the crucible for developing and coordinating strategy on Congressional proposals aimed at moving the United States to locate its Embassy in Jerusalem, and coor-

Israel:
U.S. Embassy
In Jerusalem
(continued)

initiated community efforts that led to majorities in both Houses cosponsoring the measure. The problem was to seek a clear expression of U.S. government support for the long overdue step of locating the Embassy in Israel's capital, while at the same time, in a period of unprecedented good relations between Israel and the U.S., avoiding a confrontation with the Administration, which adamantly opposed the legislation.

Israel:
Free Trade Area

NJCRAC played a central coordinating and consultative role in mobilizing community action that contributed to the overwhelming (96-0 and 416-6) Congressional approval of legislation authorizing the Executive to negotiate a Free Trade Area Agreement with Israel. Through NJCRAC's coordinative process, CRCs and national agencies made special efforts to enlist support from U.S. business people who would benefit from the expanded trade, and to allay the fears of potential opponents.

Israel:
Stinger Missiles:

From the time the Administration, in late 1983, first suggested its readiness to sell "Stinger" missiles to Jordan and Saudi Arabia, NJCRAC developed and coordinated an educational campaign on the inadvisability of the sale of the highly mobile shoulder-launched anti-aircraft weapon which would pose an especially serious menace if it were to fall into terrorist hands. As a result of the strategy of developing resistance before the Administration formally notified Congress, the Administration delayed it, and the Jordanian sale became moot.

Israel:
U.S. Aid

NJCRAC maintained almost daily contact with communities whose legislators were critical in the Congressional committee process and on final votes in favor of the unprecedented all-grant military and economic aid for Israel this past year, which moved beyond the previously used half-loan, half-grant military aid formula. Similarly, NJCRAC has been engaged in a consultative and coordinative process focusing on Israel's request for a substantial aid increase for both Fiscal Year 1985 and Fiscal Year 1986.

Israel:
Press Mission

NJCRAC sponsored and coordinated Jewish community involvement in a press mission to Israel, undertaken for the first time, in cooperation with the Israel Government Press Office, which sought NJCRAC's assistance.

Israel:
Reaching Media
Influentials

NJCRAC initiated and coordinated agency participation in an in-depth discussion with NBC commentator John Chancellor in the aftermath of his critical network comments on the Shamir-Reagan agreements as a function of Jewish influence during an election year. This off-the-record meeting, as others in the past with Mike Wallace and key ABC news executives increased understanding of Jewish community concerns.

Israel:
Campus Advisory
Committee

Now in its third year of operation, the Campus Advisory Committee (CAC) to the NJCRAC Israel Task Force, a special project of the Task Force, brings together, for the first time on a permanent basis, more than a dozen diverse Jewish agencies that have conducted independent operations on the nation's campuses for years. Utilizing NJCRAC's consensus-shaping style, the CAC coordinates the activities of these groups, and facilitates the making of assignments to maximize their collective resources.

Israel:
Campus File

Serving as a clearinghouse for Israel support activities on American college campuses, the CAC regularly distributes its "Campus File" newsletter to more than 300 campus contacts, and to the entire field of Jewish community relations. In addition to providing up-to-date reports on Mideast-related reports on Mideast-related activities on campuses across the country, the "Campus File" tracks the activities of the increasing number of anti-Israel activists who target campus audiences, and provides specific suggestions on approaches to counter them.

Israel:
Campus Briefing
Manual

This year, the CAC, developed and widely distributed a "Briefing Manual" on Hatem Hussaini, a PLO spokesman who has often appeared on campuses. The first of a projected series focusing on similar anti-Israel campus-oriented propagandists, the manual provides relevant background on Hussaini, along with a description of his usual presentation and strategy suggestions, including specific questions to be posed, model brochures, and articles that effectively counter him.

Israel:
Campus Handbook
Of Guidelines

Utilizing the resources of its national agency and campus-based bodies, the CAC is now drafting a "Guidelines" handbook, to provide comprehensive analyses and strategies to deal with the various guises of Arab influence on campuses and strategies to combat them. The "Guidelines" will provide specific recommendations for dealing with campus problems such as anti-Israel speakers and programs; contracts between universities and Arab governments; discriminatory conditions, or conditions abridging academic freedom, attached to Arab endowments; and the programs of the federally-funded Middle East Outreach Centers.

Israel:
Pro-Arab
Ad Campaign

Continuing its attention to the activities of the National Association of Arab Americans (NAAA) and other pro-Arab groups, NJCRAC alerted national and community agencies to the new round of radio and billboard advertisements by the NAAA aimed at undermining U.S. foreign aid to Israel. NJCRAC coordinated a wide response to the NAAA efforts, which went well beyond last year's similar "test market" campaign by the NAAA, and which was aborted following public reactions.

Israel:
Berkeley
Referendum

NJCRAC provided consultation and helped gather national agency support for the local coalition effort that resulted in the defeat of the Berkeley, California, election referendum "Proposition E," which would have required the city's Mayor to write the area's Congressmembers and Senators calling for a reduction in U.S. aid to Israel. Anticipating that other anti-Israel campaigns may emerge in various forms, and in greater force, in the future, NJCRAC facilitated evaluation of the Berkeley experience to enable communities to prepare for similar attempts.

Israel:
Libyan UN
Ambassador's
Anti-Semitism

In response to the scurrilous speech by the Libyan Ambassador to the U.N. about "Jewish purveyors of pornography," NJCRAC organized a series of delegations of presidents of NJCRAC national and community member agencies to meet with U.N. Ambassadors of Western European nations to rebuke them for not speaking out, and to exhort them to respond more appropriately in the future.

Israel:
Black Hebrews

NJCRAC coordinated the efforts of a black-Jewish inter-agency team on the difficult dilemma of the Black Hebrews, a sect of American blacks who settled in Israel, after entering illegally, posing a particularly difficult problem for the Israeli government. A dialogue between the black-Jewish inter-agency team and U.S. State Department officials has been fostered by NJCRAC's efforts to deal with the knotty aspect of defectors from the sect, who are now blocked from returning to the U.S. because they renounced their American citizenship, or gave their passports to the Black Hebrews' leader.

Ethiopian
Jewry Desk

Through its Ethiopian Jewry Desk, NJCRAC continued its central leadership role on this pressing issue. The Desk has enhanced the interpretation of the complex Ethiopian Jewry issues to the communities, and the already close liaison with Washington officials dealing with African affairs, with personnel of appropriate voluntary agencies in this country. Through an intensive two-week visit to Israel by the Desk's Director and the NJCRAC Director of International Affairs, NJCRAC gathered first-hand information through visits to over 14 absorption centers, and meetings with Israeli officials and Ethiopian olim, including recent arrivers.

Ethiopian Jewry:
Community Visits

The NJCRAC Ethiopian Jewry Desk serves a critical need by widely circulating accurate information, required by the delicate and complex aliyah of Ethiopian Jews, as was evident by the consequences of subsequent media disclosures. In over 40 communities, NJCRAC has conducted intimate

Ethiopian Jewry:
Community Visits
(continued)

off-the-record sessions with lay and professional leadership groups of Federations CRCs, UJA and other groups, as well as more formal presentations to larger audiences, and arranging tours of Israeli official spokesmen and Ethiopian Israelis. A brochure, with broader interpretive background, in question-and-answer format, was prepared by the Desk and widely circulated; a comprehensive report on Israel's absorption program was compiled and disseminated; and a slide show is now in preparation. Priority was also given to periodic update mailings to communities, providing accurate information on the situation in Africa, rescue, and absorption.

Ethiopian Jewry:
NJCRAC Mission to
Ethiopia

In November, 1984, 16 top American and Canadian Jewish leaders participated in NJCRAC's third mission to Ethiopia in the past three years. Experiencing some of the most significant contact with Ethiopian Jewry in many years, the group visited five Jewish villages in the Gondar region, including two not visited by outsiders since the closing of the ORT projects in 1981; participated in the uniquely Ethiopian-Jewish festival of Sigd, along with 600 Falashas gathered from remote Gondar villages; and, with local government approval, distributed medical and school supplies to local clinics.

Soviet Jewry:
Deepening Crisis

To address the deepening long-term crisis for Soviet Jews and dangers of frustration in the Soviet Jewry movement, the NJCRAC process organized productive examinations of new approaches. NJCRAC continued its close partnership with the National Conference on Soviet Jewry, jointly planning a series of regional conferences for the Spring of 1985 to help rejuvenate the Soviet Jewry movement. At the international level, both NJCRAC's Chair and Executive Vice Chairman represent the communities on the International Council of the World Conference on Soviet Jewry, attending its semi-annual meetings in Europe and Israel.

Soviet Jewry:
Responding to
The Crisis

Maintaining a constant flow of alerts, informational material, and recommendations for community actions, especially encouraging protests of arrests and the crackdown on Jews, NJCRAC also encouraged using every opportunity, both formal and informal, for influencing Soviet leaders. The pace of these efforts increased with the reopening of negotiations between the U.S. and U.S.S.R. To assert the high priority needed for the Soviet Jewry issue, NJCRAC's Chair devoted her 1985 Plenum address to the issue, while the Plenum opened with a demonstration at the San Francisco Soviet Consulate.

Soviet Jewry:
NJCRAC Leadership
Mission

To convey the deep commitment of the American Jewish community to Soviet Jews and their cause, NJCRAC conducted a 12-day mission to the U.S.S.R. in December, 1984, led by NJCRAC's Chair and Executive Vice Chairman. In an intensive series of meetings, entailing over 60 hours of discussions,

Soviet Jewry:
NJCRAC Leadership
Mission
(continued)

the NJCRAC group met with 68 leaders of the Soviet Jewish movement, visiting with long-term Refuseniks, families of Prisoners of Conscience, and former Prisoners, seeking their assessments and ideas on what would aid their cause.

Soviet Jewry:
Community Efforts

NJCRAC expanded its program exchange activities, circulating successful examples of local newsletters, petitions, proclamations, holiday events and other materials, which supplemented last year's highly successful comprehensive 100-page community action manual on Soviet Jewry which required a second printing due to requests by communities in the U.S., Canada and Europe. NJCRAC especially highlighted the August 12 "Night of the Murdered Poets" to focus attention on Soviet repression of Yiddish culture, circulating sample editorials, letters-to-the editor and other models. A sharp rise in community participation in Bar/Bat Mitzvah "twinings" came with NJCRAC increasing its distribution of names, biographical information, and detailed suggestions for ceremonies. NJCRAC also continued its extensive work in stimulating community participation in activities such as the "Women's Plea for Soviet Jews," which it jointly coordinates with NCSJ and the Leadership Conference of National Jewish Women's Organizations; distributing "Matzah of Hope" kits for Passover observances; "Solidarity Sunday" mass rallies; and mailings of Rosh Hashana greetings to Prisoners of Conscience and Refuseniks.

Genocide
Convention

NJCRAC's three decades of leadership to achieve American ratification of the International Genocide Convention received a renewed priority this past year with the call for ratification by President Reagan. Joining again with other Jewish and non-Jewish groups, as it did more than twenty years ago in forming the Ad Hoc Committee on the Human Rights and Genocide Treaties, a broad intergroup coalition, NJCRAC mobilized Jewish community efforts in the issue's reemergence. The result, a "Sense-of-the Senate" resolution endorsing the measure, falls short of ratification but augers well for the 99th Congress.

Holocaust
Awareness

NJCRAC continued its work of stimulating and coordinating Holocaust awareness efforts, with increased community consultation responding to the growing movement to establish local Holocaust centers and community-based Holocaust education and commemoration. NJCRAC helped coordinate wide community participation in the first International Gathering of Children of Holocaust Survivors, held in New York in April, 1984. At the request of the United States Holocaust Memorial Council, for the seventh year, NJCRAC stimulated and coordinated community participation in the Days of Remembrance. NJCRAC provided materials and consultative guidance for myriad state and local commemorations, as well as the national observance led by the President in Washington.

Nazi War
Criminals

Continuing its long-standing work on the issue, the NJCRAC Committee on Unprosecuted Nazis maintained close liaison with the Judiciary Committees of Congress, and with the Justice Department's Office of Special Investigations, which NJCRAC efforts helped establish in 1979. NJCRAC's sensitization process was reflected in new deportation and denaturalization cases such as Rumanian Iron Guard leader Valerian Trifa, who was finally deported after exhausting legal proceedings, and Bolislav Maikovskis, a Lithuanian concentration camp guard whose deportation case is in the final stages, as well as the 300 OSI investigations currently in progress, and 30 cases awaiting trial.

Anti-Semitism

Anti-Semitism continued to be a central concern of NJCRAC as it monitored and assessed levels of anti-Semitism in America, responded to anti-Semitism in other parts of the world and the U.N., and gave guidance to communities dealing with local incidents of anti-Semitism. NJCRAC initiated a process of re-examination of the criteria that have been used for defining and measuring anti-Semitism in the U.S.

Party
Platforms

NJCRAC presented unified testimony on the total Jewish community relations agenda agreed upon in the Joint Program Plan to both the Democratic and Republican Platform Committees, also writing and meeting with both Platform Committee Chairs, which included Representative Geraldino Ferraro.

Cooperation with
CJF Wahington
Action Office

Coordination and collaboration between NJCRAC and the CJF Washington Action Office grew this past year on an array of domestic agenda items that have both community relations and Federation service-provider ramifications, such as the federal budget, proposed OMB rules limiting political advocacy, and the federal emergency food and shelter program.

Federal Budget
Deficits

Even before it became a central issue of national debate this past year, the NJCRAC process addressed itself to the far-reaching impact of federal budget deficits on the social agenda, leading to a consensus position on approaches to protect the range of domestic and social programs that the Jewish community has long advocated.

Women's
Equality

NJCRAC's priority emphasis on women's rights led to communities to participation in the successful efforts this past year to pass two facets of the Economic Equity Act: private pension reform, and strengthened enforcement of child support edicts. These efforts were guided by the increasingly active NJCRAC Task Force on Women, which has also directed priority support for renewed attempts to pass a federal Equal Rights Amendment, as well as the adoption of similar state-level amendments. Protecting the right to reproductive choice, especially in the face of growing election-campaign attacks, has also been a major NJCRAC focus.

U.N. Women's
Decade: Nairobi
Conference

The NJCRAC Committee on the U.N., which was established to coordinate the Jewish community relations field's efforts on preparations for the 1985 Nairobi End of the U.N. Women's Decade Conference, escalated its activities to prevent the Conference being used as a vehicle for anti-Israel propaganda, and to promote adherence to the Decade's original goal of advancing the status of women. Building on the Kassebaum amendment, a concept developed by NJCRAC, which calls on the President to ensure that Conference preparations are not subverted by extraneous political considerations, and if necessary, to consider withholding U.S. funding and participation, the NJCRAC Committee stepped up its critical interpretive efforts with the Administration and Congress. The Committee also distributed extensive guidelines and recommendations to communities on promoting educational efforts within the Jewish community and among concerned non-Jewish women's organizations.

Constitutional
Convention

NJCRAC galvanized the Jewish community relations field to the continuing danger posed by the campaign to call a Constitutional Convention to draft an Amendment requiring a balanced federal budget. With Convention Calls already passed by 32 states, only two more would make the threat actual. NJCRAC coordinated efforts to further coalition opposition to Calls by additional states, as well as support for withdrawal drives in states that previously passed calls.

Immigration
Reform

In response to Congress' failure to enact immigration reform, NJCRAC continued to keep the issue high on the community relations agenda, monitoring and responding to legislative developments, through developing and circulating detailed background material, and consensus positions to key members of Congress, and coordinating national and local member agency efforts.

Countering Cults
And Conversionary
Movements

NJCRAC has engaged in constant monitoring and community consultation on the activities of various cults and proselytizing groups, such as the sudden pre-Christmas spate, for the second year in a row, this past year of full-page ads by "Jews for Jesus" in newspapers throughout the country and in Newseek. A recent increase in proselytizing activities by evangelical groups in both Israel and the U.S. led NJCRAC to undertake the preparation of a information packet and the construction of guidelines for addressing the issue.

In addition to these highest priority concerns, through its ongoing processes of joint planning, meetings of its commissions and committees, extensive consultations, circulation of memoranda, background material, alerts and other techniques, NJCRAC responded to a wide array of other topics, such as:

Ongoing
Efforts

- the various recent studies and recommendations on reforming public education, and providing detailed background information to communities as part of NJCRAC's long-standing vigorous support for a strong public school system;

Ongoing
Efforts
(continued)

- the persistent problem of unemployment, including segments of the Jewish community, and calling for a comprehensive attack, pressing for the recommendations in the Emergency Jobs Program of the Full Employment Action Council;
- poverty, the hungry, and the homeless, especially the phenomena of the "new poor" and the "feminization of poverty," and encouraging coalition efforts to defend against any further cuts in needed social programs, as well as promoting community efforts at direct assistance;
- coordinating interpretive efforts and facilitating joint backing for Congressional testimony, opposing legislative and FCC attempts at radio broadcast deregulation, which could impede challenges to anti-Semitic and racist stations, and eliminate needed existing regulations such as the fairness doctrine, equal-time requirements, the personal attack rule, and comparative renewal procedures;
- scrutinizing, through the NJCRAC Task Force on Energy, proposals to deregulate natural gas, as well as the topic of nuclear energy;
- closely monitoring the situation of Rumanian Jewry, in the wake of last year's "education tax" on emigrants, which was withdrawn after NJCRAC coordinated efforts to influence the regime to rescind it;
- monitoring the dangerous conditions for Jews in Iran and Syria, and, in individual cases, arranging with American authorities to facilitate U.S. processes for those few who are able to emigrate.

Electronic
Mail

The instant communications network, now an integral part of the day-to-day operations of NJCRAC and member agencies, has enabled NJCRAC to sharpen its ability to trigger rapid and coordinated Jewish community responses to developments through alerts, programmatic recommendations to the field, and events that focus on particular communities, as well as enhancing the process of informing and consulting member agencies on the nature of responses to be recommended.

Leadership
Development
& Community
Consultation

NJCRAC expanded its services to communities, increasing community contact, consultation, and on-site visits to communities. NJCRAC staff traveled to over 100 communities during 1984. Two regional leadership workshops were held for leaders of 15 communities, with an expansion of such efforts planned for the coming year. Other NJCRAC ongoing activities in this area include: program exchange; seminars for new community lay leaders; and the annual four-day "Minkoff Institute" for full-time CRC Directors. Consultative services also included major projects such as the extensive reviews conducted by NJCRAC of the operations of three major CRCs, which served as the basis for fundamental self-evaluation by the communities.

Placement
Services

NJCRAC served the field with over 55 consultations on personnel counseling and placement, provided two separate orientation seminars for 14 new CRC staff, and organized a special orientation session for eight new full-time CRC professionals from major communities.

Joint Program
Plan

The extensive participative joint planning process that ultimately results in the annual NJCRAC Joint Program Plan serves as a focus for forging consensus on the wide array of complex issues addressed by the Jewish community relations field. The ongoing joint planning process, itself, is a major element in the ability to effectively mobilize a unified Jewish community behind common goals.



NATIONAL JEWISH COMMUNITY RELATIONS ADVISORY COUNCIL CONSTITUENT ORGANIZATIONS

NATIONAL AGENCIES

American Jewish Committee
American Jewish Congress
B'nai-B'rith—Anti-Defamation League
Hadassah
Jewish Labor Committee
Jewish War Veterans of the U.S.A.

National Council of Jewish Women
Union of American Hebrew Congregations
Union of Orthodox Jewish Congregations of America
United Synagogue of America—National Women's
League for Conservative Judaism
Women's American ORT

Local, State and County Agencies* and their Locations

ALABAMA

BIRMINGHAM JCC

ARIZONA

GREATER PHOENIX Jewish Federation
TUCSON Anti-Defamation-CRC of the JCC

CALIFORNIA

GREATER LONG BEACH AND WEST ORANGE COUNTY Jewish
Community Federation
LOS ANGELES CRC of Jewish Federation-Council
OAKLAND Greater East Bay JCRC
ORANGE COUNTY Jewish Federation
SACRAMENTO JCRC
SAN DIEGO CRC of United Jewish Federation
SAN FRANCISCO JCRC
GREATER SAN JOSE JCRC

CONNECTICUT

GREATER BRIDGEPORT Jewish Federation
GREATER DANBURY CRC of Jewish Federation
GREATER HARTFORD CRC of Jewish Federation
NEW HAVEN Jewish Federation
EASTERN CONN. Jewish Federation
GREATER NORWALK Jewish Federation
STAMFORD United Jewish Federation
WATERBURY Jewish Federation
JCRC of Connecticut

DELAWARE

WILMINGTON Jewish Federation of Delaware

DISTRICT OF COLUMBIA

GREATER WASHINGTON JCC

FLORIDA

SOUTH BROWARD Jewish Federation
GREATER FORT LAUDERDALE Jewish Federation
JACKSONVILLE JCC
GREATER MIAMI Jewish Federation
GREATER ORLANDO Jewish Federation
PALM BEACH COUNTY Jewish Federation
PINELLAS COUNTY Jewish Federation
SARASOTA Jewish Federation

GEORGIA

ATLANTA Jewish Federation
SAVANNAH Jewish Council

ILLINOIS

METROPOLITAN CHICAGO Public Affairs Committee of Jewish United Fund
PEORIA Jewish Federation
SPRINGFIELD Jewish Federation

INDIANA

INDIANAPOLIS JCRC
SOUTH BEND Jewish Federation of St. Joseph Valley
JCRC of Indiana

IOWA

GREATER DES MOINES Jewish Federation

KANSAS

KANSAS CITY, see Missouri

KENTUCKY

LOUISVILLE Jewish Community Federation

LOUISIANA

GREATER NEW ORLEANS Jewish Federation
SHREVEPORT Jewish Federation

MAINE

PORTLAND Southern Maine Jewish Federation—Community Council

MARYLAND

BALTIMORE JCRC
(Montgomery County, see D.C.)

MASSACHUSETTS

METROPOLITAN BOSTON JCC
MARBLEHEAD North Shore Jewish Federation
GREATER NEW BEDFORD Jewish Federation
SPRINGFIELD Jewish Federation
WORCESTER Jewish Federation

MICHIGAN

METROPOLITAN DETROIT JCC
FLINT Jewish Federation

MINNESOTA

MINNEAPOLIS Minnesota and Dakotas JCRC—Anti-Defamation League

MISSOURI

GREATER KANSAS CITY Jewish Community Relations Bureau
ST. LOUIS JCRC

NEBRASKA

OMAHA JCRC Committee of Jewish Federation

NEW JERSEY

ATLANTIC COUNTY Federation of Jewish Agencies
BERGEN COUNTY JCRC of United Jewish Community
CHERRY HILL JCRC of Southern New Jersey Jewish Federation
DELAWARE VALLEY Jewish Federation
EAST ORANGE Metropolitan New Jersey Jewish Community Federation
NORTHERN MIDDLESEX COUNTY Jewish Federation
RARITAN VALLEY Jewish Federation
UNION Central New Jersey Jewish Federation
WAYNE North Jersey Jewish Federation

NEW MEXICO

ALBUQUERQUE JCC

NEW YORK

GREATER ALBANY Jewish Federation
BINGHAMTON Jewish Federation of Broome County
BROOKLYN JCC
GREATER BUFFALO Jewish Federation
ELMIRA CRC of Jewish Welfare Fund
GREATER KINGSTON Jewish Federation
NEW YORK JCRC
ROCHESTER Jewish Community Federation
GREATER SCHENECTADY Jewish Federation
SYRACUSE Jewish Federation
UTICA JCC

OHIO

AKRON Jewish Community Federation
CANTON Jewish Community Federation
CINCINNATI JCRC
CLEVELAND Jewish Community Federation
COLUMBUS CRC of Jewish Federation
GREATER DAYTON CRC of Jewish Federation
TOLEDO CRC of Jewish Welfare Federation
YOUNGSTOWN JCRC of Jewish Federation

OKLAHOMA

OKLAHOMA CITY JCC

TULSA JCC

OREGON

PORTLAND Jewish Federation

PENNSYLVANIA

ALLENTOWN CRC of Jewish Federation
ERIE JCC
GREATER PHILADELPHIA JCRC
PITTSBURGH CRC of United Jewish Federation
SCRANTON-LACKAWANNA Jewish Council
GREATER WILKES-BARRE Jewish Federation

RHODE ISLAND

PROVIDENCE CRC of Rhode Island Jewish Federation

SOUTH CAROLINA

CHARLESTON JCRC Committee
COLUMBIA CRC of Jewish Welfare Federation

TENNESSEE

MEMPHIS JCRC
NASHVILLE AND MIDDLE TENNESSEE Jewish Federation

TEXAS

AUSTIN JCC
GREATER DALLAS JCRC of Jewish Federation
EL PASO JCRC Committee
GREATER HOUSTON Jewish Federation
FORT WORTH Jewish Federation
SAN ANTONIO JCRC of Jewish Federation

VIRGINIA

NEWPORT NEWS-HAMPTON Jewish Federation
RICHMOND Jewish Community Federation
TIDEWATER United Jewish Federation
(Northern Virginia, see D.C.)

WASHINGTON

GREATER SEATTLE Jewish Federation

WISCONSIN

MADISON JCC
MILWAUKEE Jewish Council

* Community Relations Committee (CRC); Jewish Community Council (JCC);
Jewish Community Relations Council (JCRC)

Rabbi Alexander M. Schindler

June 1, 1983

Joshua M. Dwork

Albert Vorspan

NJCRAC SUBVENTION

mfere

I have just been advised that NJCRAC has asked participating organizations to increase their subventions to \$6000. for the fiscal year which started January 1, 1983. This is the first indication I have had of such an increase.

I have written to them to note we cannot change the budget for our fiscal year, 1983-84, which starts July 1, 1983. I did say we would place the recommendation for an increase before the budget committee when it meets to plan for our 1984-85 budget.

In the meantime, Josh, what are we paying? Do we owe them for past years or have we come pretty much up to snuff? Let me have the details. Thanks.

Due

1980-1	3200.
1981-2	5200
1982-3	5200
	<u>14000</u>

6/3 ask J.D. to reduce
to 2-yr annual

June 1, 1983

Ms. Jacqueline K. Levine, Chair
National Jewish Community Relations
Advisory Council
443 Park Avenue South
New York, NY 10016

Dear Jackie:

Many thanks for your most gracious letter of May 27. It will be a pleasure to have an opportunity to meet with you. Be assured I will make every effort to plan on such a meeting in the not-too-distant future. Al Vorspan has been out of the country and has not yet seen your letter but I am confident that he, too, will be eager to join with us for an in-depth discussion of mutual concerns.

Jackie, the Union's fiscal year is July 1 to June 30. We have already passed the 1983-84 budget and it is too late to make any change for the coming fiscal year. We will, however, do our best to send a portion of our subvention to NCCRAC at the earliest. And, we will seek to recommend an increase when next we plan for our budget — that will be for the 1984-85 fiscal year.

Looking forward to seeing you soon and with all good wishes, I am

Sincerely,

Alexander M. Schindler

cc: Mr. Albert Vorspan

National Jewish Community Relations NJCRAC Advisory Council

443 Park Avenue South, New York, N.Y. 10016

(212) 684-6950

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Stuart Handmaker, Louisville

Dr. Aileen Kassen, Cleveland

Esther R. Landa, NCJW

Donald E. Leffon, Miami

Jacqueline K. Levine, Metro., N.J.

Daniel S. Shapiro, New York

Arden E. Shenker, Portland, Ore.

Richard S. Volpert, Los Angeles

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Aaron Goldman, Washington, D.C.

Irving Kane, Cleveland

Theodore R. Mann, Philadelphia

David Sher, AJ Committee

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ASSOCIATE DIRECTOR

Charney V. Bromberg

EXECUTIVE VICE CHAIRMAN EMERITUS

Isalah M. Minkoff

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(in addition to the officers)

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Mervin H. Riseman

AMERICAN JEWISH CONGRESS

David Kahn

Marion Wilen

B'NAI B'RITH—

ANTI-DEFAMATION LEAGUE

Maxwell E. Greenberg

Jack J. Spitzer

HADASSAH

Frieda S. Lewis

Thelma C. Wolf

JEWISH LABOR COMMITTEE

David Ashe

Jules Kolodny

JEWISH WAR VETERANS OF THE U.S.A.

Irvin Steinberg

Harris P. Stone

NATIONAL COUNCIL OF

JEWISH WOMEN

Shirley T. Joseph

Shirley I. Leviton

UNION OF AMERICAN

HEBREW CONGREGATIONS

Alexander I. Ross

Rabbi Alexander M. Schindler

UNION OF ORTHODOX JEWISH

CONGREGATIONS OF AMERICA

Julius Berman

Rabbi Herschel Schacter

UNITED SYNAGOGUE OF AMERICA—

NATIONAL WOMEN'S LEAGUE

FOR CONSERVATIVE JUDAISM

Goldie Kweller

Simon Schwartz

WOMEN'S AMERICAN ORT

Bea Forrest

Beverly Minkoff

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Dr. Morris Blackman, Columbia, S.C.

Irving M. Blank, Richmond

Howard Friedman, Toledo

Nathan Goldberg, Albany

Harold Goldstein, Houston

Dr. Marcia Goldstone, Indianapolis

Edwin I. Grinberg, Pittsburgh

Clifton E. Helman, Boston

Jack Jacobs, Delaware

Ira Owen Kane, Columbus, OH

Bette O. Kanter, Tidewater, VA

Alvin L. Kushner, Detroit

Elsie Leviton, Palm Beach County

Robert A. Riesman, Rhode Island

Dr. Lawrence Rubin, Philadelphia

Edward Sanders, Los Angeles

Harvey G. Schneider, St. Louis

Robert M. Schrayner, Chicago

Ronald M. Shapiro, Baltimore

Arnold Sweet, Dallas

Sheldon Tenenbaum, Savannah

Carolyn Zaroff, Rochester

EX OFFICIO

Carol Dragul, Cincinnati

Benjamin Guttler, Cincinnati

Milton I. Goldstein, St. Louis

Rabbi Israel Miller, New York

Michael A. Pelavin, Flint

Ann Robison, NCJW

H. William Shure, New Haven

Hubert Sidlow, Detroit

Dr. Lou H. Silberman, Tucson

Norman D. Tilles, Rhode Island

Hon. Jerry Wagner, Hartford

Beryl B. Weinstein, Waterbury

Bernard S. White, Washington, D.C.

May 27, 1983

Rabbi Alexander M. Schindler, President
Mr. Albert Vorspan, Vice President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, NY 10021

Dear Alex and Al:

Since my election as the Chair of NJCRAC in February, I have been hoping to arrange an opportunity to meet with the chief lay and professional officer of each of our member agencies. Unfortunately, I've been plagued with a chronic case of laryngitis, and have been under doctor's orders not to talk. You can imagine what a burden that has been including the necessity to delay these meetings. However, I now feel I can move forward with these discussions.

During my term as Chair of NJCRAC I want to strengthen what I hope is already a close relationship between each of our national member agencies and the NJCRAC. Thus our getting together would be my first step in that connection. In our discussion Al Chernin and I would like to discuss how we can enhance the relationship between our agencies and, more broadly to discuss how we can foster cooperation in the field of Jewish community relations, which is, of course, the charge of NJCRAC. This will also give us an opportunity to share and clarify matters of mutual concern.

Al will be in touch with your office to arrange for a mutually convenient date and time for such a meeting, hopefully within the next couple of weeks.

I also want to recall for you the action of the NJCRAC Executive Committee on October 18, 1982 in authorizing an increase in the "fair share" dues of federations by 15% and national member agencies by that same percentage. While the "fair share" dues have increased annually, we have tried very hard to hold down the increases in national agency dues. However, the Executive Committee in its action mandated that NJCRAC fill all staff vacancies (some of which had been kept open for more than a year for fiscal reasons) by January 1st, 1983. The Executive Committee expressed concern that our failure to fill these vacancies had severely limited NJCRAC's ability to carry out its coordinating responsibilities. The recommendation to the Executive Committee to increase national agency dues by 15% came from the NJCRAC Budget Committee which included representatives of each of our national member agencies.

cooperation in the common cause of Jewish community relations

Look forward to working with you - of course will be delighted to see him

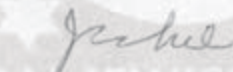
(where she takes notes certain Al v. can be here)

There are too late budget for next year already approved will recommend for following year.

Thus the 1983 dues (our fiscal year is the same as the calendar year) for the UAHC is \$6,000. We do appreciate your sensitivity to our needs and the support you have given us. It would be especially helpful to us if you could send us a check for those dues by June 30th; if that is not possible, at least the amount for the first six months of 1983 would be responsive to a very severe cash crunch we are facing.

Looking forward to our meeting, I am,

Cordially yours,



Jacqueline K. Levine
Chair

JKL:ej



Handwritten signature/initials

June 28, 1978

Ms. Lilli Kopecky
P.O. Box 1303
Tel-Aviv, Israel

Dear Ms. Kopecky:

In response to your letter of June 20, 1978, the umbrella organization of the American Jewish Community which is most directly involved in dealing with the neo-Nazi movement is:

National Jewish Community Relations Advisory Council (NJCRAC)
55 West 42nd Street
New York, New York 10036

Their Executive Director is Mr. Albert Chernin and you should contact him directly.

With every good wish, I am

Sincerely,

Alexander M. Schindler

PUBLIC COMMITTEE OF AUSCHWITZ
and extermination camps
SURVIVORS IN ISRAEL

Jerusalem, P.O.B. 2126 — Tel. 222049
Tel-Aviv, P.O.B. 1303 — Tel. 767631

הוועדה הציבורית של ניצולי אושוויץ
ומחנות ריכוז אחרים
ניצולים בישראל

222049 טל. — ירושלים, ת.ד. 2126
767631 טל. — תל-אביב, ת.ד. 1303

Rabbi Alexander Schindler,
President,
Union of American Hebrew Congregations
838 Fifth Avenue
New York, N.Y. 10021

Tel Aviv, P.O.B. 1303

June 20, 1978

Dear Rabbi Schindler:

Thank you very much for your kind letter dated June 12th
addressed to our Chairman Mr. Erich Kulka.

We would very much appreciate if you kindly could give us
the names and addresses of organizations which work together
to counter the neo-Nazi threat so that we may approach them
in order to coordinate our activities.

Thanking you in advance for your valuable help,

Sincerely,

Lilli Kopecky
LILLI KOPECKY,
Gen. Secretary

*Tell them
Nitzur Hc
+ adam.*

NYCERC

BY HAND

April 13, 1977

Mr. Richard Ravitch
515 Madison Avenue
New York, N.Y.

Dear Dick:

I earnestly request that you postpone tomorrow's scheduled NYCERC meeting convened to discuss the proposed amendment to your Constitution in order that we may have an opportunity to work out a written understanding detailing the respective roles and responsibilities of the Conference of Presidents and the NYCERC.

This negotiating meeting, involving several representatives of our respective groups, obviously should be held as soon as possible. Until then, the Plenum of the Presidents' Conference will hold no special session devoted to this issue.

With warmest regards, I am

Sincerely,

Alexander M. Schindler
Chairman

March 31, 1977

Mr. Richard Ravitch, President
New York Jewish Community Relations Council
111 West 40th Street
New York, New York 10018

Dear Dick:

I have been told that at the recent Executive Committee meeting of the NYJCRC, at which the Constitution was discussed, you reported that you had spoken to me and that I was "in favor of the inclusion of Israel on the JCRC agenda" and further that "I did not want to take (this issue) up officially at the Conference of Presidents." I write to ask you to correct this mis-information.

I do not believe that you would so distort my views.

Nor do I believe that you would report on a far-ranging theoretical discussion which we both agreed would be private in a public forum and as a tool to support a particular political position.

Please tell me that this is no so so that I can refute this canard against both of us at its source.

I again suggest a ~~small meeting involving leaders of the NYJCRC and the Presidents' Conference to discuss this matter~~ and I await some indication of when and with whom from the JCRC you would like to meet.

With warmest regards, I am

Sincerely,

Alexander M. Schindler
Chairman

AMERICAN JEWISH CONGRESS



STEPHEN WISE CONGRESS HOUSE • 15 EAST 84TH STREET • NEW YORK, N. Y. 10028 • (212) 879-4500

OFFICE OF THE EXECUTIVE DIRECTOR

March 28, 1977

Dear Rabbi Schindler:

At the March 17 meeting of the JCRC Executive Committee, Dick Ravitch reported that he "had spoken to Rabbi Schindler off the record and that it was Schindler's personal view that the inclusion of Israel on the JCRC agenda was a reasonable and proper thing to do. However," Ravitch said, "Schindler did not want to take it up officially at the Conference of Presidents."

In view of our conversation, I was rather surprised at that statement. Is this an accurate report?

Sincerely,

Naomi Levine
Naomi Levine

Rabbi Alexander Schindler
Union of American Hebrew Congregations
838 Fifth Avenue
New York 10021

CONFERENCE OF PRESIDENTS OF MAJOR AMERICAN JEWISH ORGANIZATIONS

515 PARK AVENUE

NEW YORK, NEW YORK 10022

PLaza 2-1616

Cable Address: COJOGRA

March 31, 1977

Mr. Richard Ravitch
President
New York Jewish Community Relations Council
111 West 40th Street
New York, New York 10018

Dear Dick:

I have been told that at the recent Executive Committee meeting of the NYJCRC, at which the Constitution was discussed, you reported that you had spoken to me and that I was "in favor of the inclusion of Israel on the JCRC agenda" and further that "I did not want to take (this issue) up officially at the Conference of Presidents." I write to ask you to correct this mis-information.

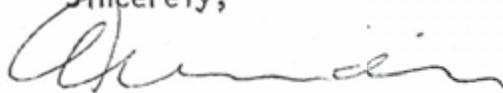
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Nor do I believe that you would report on a far-ranging theoretical discussion which we both agreed would be private in a public forum and as a tool to support a particular political position.

Please tell me that this is no, so I can refute this canard against both of us at its source.

With warmest personal regards, I am

Sincerely,



Alexander M. Schindler
Chairman

AMS:arf



Mailgram®



2-025049E117002 04/27/77 ICS IPMMTZZ CSP NYBB
1 2127521616 MGM TDMT NEW YORK NY 04-27 1227P EST

CONFERENCE OF PRESIDENTS OF MAJOR AMERICAN JEWISH ORGANIZATIONS ATTN
J JAHR
515 PARK AVE
NEW YORK NY 10022

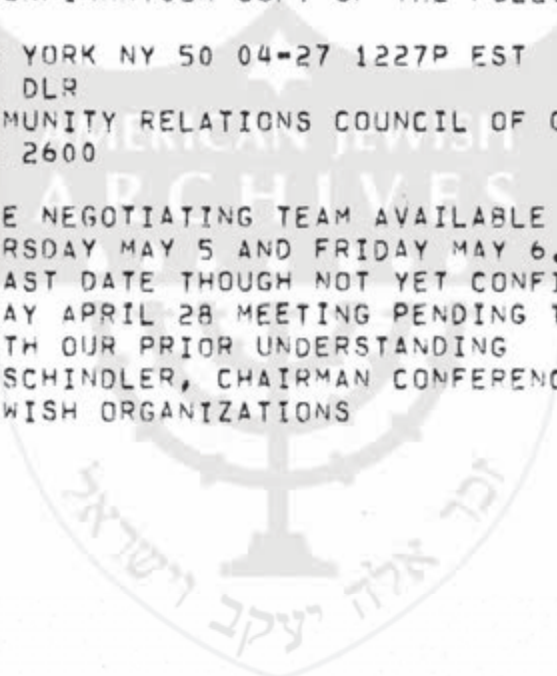
NYCRC

THIS MAILGRAM IS A CONFIRMATION COPY OF THE FOLLOWING MESSAGE:

2127521616 TDMT NEW YORK NY 50 04-27 1227P EST
PMS RICHARD RAVITCH, DLR
PRESIDENT JEWISH COMMUNITY RELATIONS COUNCIL OF GREATER NEW YORK
111 WEST 40 ST SUITE 2600
NEW YORK NY 10018
PRESIDENTS CONFERENCE NEGOTIATING TEAM AVAILABLE FOR SESSION IN RE
CRC MONDAY MAY 2 THURSDAY MAY 5 AND FRIDAY MAY 6. AMBASSADOR DINITZ!
CALENDAR CLEAR FOR LAST DATE THOUGH NOT YET CONFIRMED. ASSUME YOU
WILL POSTPONE THURSDAY APRIL 28 MEETING PENDING THESE NEGOTIATIONS
AND IN ACCORDANCE WITH OUR PRIOR UNDERSTANDING
RABBI ALEXANDER M SCHINDLER, CHAIRMAN CONFERENCE OF PRESIDENTS
OF MAJOR AMERICAN JEWISH ORGANIZATIONS

12127 EST

MGMCOMP MGM



Tri 5/6
DC
Per Dinitz
Fisher - NY Cabent that AH.
5/6
NY

July 28, 1976

Dear Normie:

Rhea and I are just back from Europe and Israel and while our trip was marvelous it's always good to get back home. Being in Israel during the time of the commando raid into Entebbe was, as you can imagine, a very special and unforgettable experience. There was singing and dancing, along with weeping, but then we Jews are accustomed to shedding tears even in our moments of joy. There was a total transformation of mood from gloom to euphoria and it was a thrilling time for us.

It was thoughtful of you to write after reading my interview and I am grateful for your words of commendation. I loved your p.s. about the note from Josh. He wrote all of his thank you notes himself and while we were always aware of his delightful sense of humor many of our friends didn't realize it until they received his notes. I'm told by one and all they were absolutely delicious!

I was thrilled to note that you have been elected an officer of the newly-created Jewish Community Relations Council of New York and I wish you a very hearty mazal tov! It should be a very exciting and exhilarating experience for you and I'm sure you'll enjoy this new aspect of your manifold activities. I know that you will serve with great distinction and devotion and the very special qualities of heart and mind which you bring to the task will redound to the benefit of the JCRC.

Hopefully, we'll be seeing each other very soon and I want to hear of your sailing off the coast of Maine, it must have been wonderful!

Rhea joins me in sending love from house to house.

Sincerely,

Alexander M. Schindler

Mrs. David M. Levitt
9 Mitchell Drive
Great Neck, N.Y. 11024

NORMA LEVITT

July 12, 1976

Dear Allet —

Wherever you are —

I liked your
interview about not

Shutting off Debate —

I like it wherever I
read about it, and

I feel happy and
proud that you are at
the helm!

We are off sailing
the rocky coast of Maine
for 2 weeks — then
home. Hope we will
sail together —

and meanwhile —
to all —

much love.

AMERICAN JEWISH
ARCHIVES

David Suss

Joshua wrote such a
nice note —

that he would
not have to
forget his Hebrew
name!

*Union of
American Hebrew Congregations*

838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100



NEW YORK FEDERATION OF
REFORM SYNAGOGUES

30 June 1976

Mrs Norma Levitt
9 Mitchell Drive
Great Neck, NY 11024

Dear Norma:

Congratulations on the occasion of your being elected an officer of the newly-created Jewish Community Relations Council of New York. We in the Reform Movement are honored by the honor you have brought us.

In case you have not received it or do not have a copy of the NYJCRC Constitution and By-Laws, I am enclosing one for your convenience. We have appointed persons to serve with you as delegates, officers, and alternates, and these are indicated on an additional enclosure. I think it is important for you to know who these people are. Please keep this letter in your file.

We will convene a caucus before their first fall meeting. In the meantime, they have requested of us items which we think should be considered by the NYJCRC. Please share with me any thoughts, suggestions, and problems which you think should be submitted for the NYJCRC's consideration.

Again, thank you for agreeing to represent the Reform Movement of New York in this important endeavor.

Have a pleasant summer.
With warm regards,

Rabbi Balfour Brickner
Director
/sc

Encls. NYJCRC Constitution and By-Laws
cc: Rabbi Alexander Schindler
Mr Albert Vorspan
Sidney Schwartz

Letter to Alternates too?

NO

Union of American Hebrew Congregations

838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100



NEW YORK FEDERATION OF
REFORM SYNAGOGUES

30 June 1976

Mr Henry Bayles
200 East 71st Street
New York, NY 10021

Dear Henry:

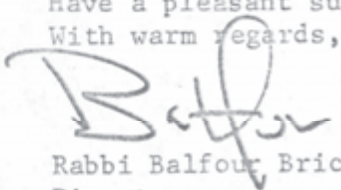
I want to thank you personally for agreeing to be a New York Federation of Reform Synagogues / UAHC alternate to the newly-formed Jewish Community Relations Council of New York.

Your acceptance is an important responsibility, and I believe you will find the task challenging. Enclosed is a copy of the NYJCRC Constitution and By-Laws, as well as the names of those who are serving with you as officers, delegates, and alternates to the NYJCRC on behalf of NYFRS / UAHC.

We will convene a caucus before their first fall meeting. In the meantime, they have requested of us items which we think should be considered by the NYJCRC. Please share with me any thoughts, suggestions, and problems which you think should be submitted for the NYJCRC's consideration.

Again, thank you for agreeing to represent the Reform Movement of New York in this important endeavor.

Have a pleasant summer.
With warm regards,


Rabbi Balfour Brickner
Director
/sc

Encls/ NYJCRC Constitution and By-Laws
cc: ☒ Rabbi Alexander Schindler
Mr Albert Vorspan
Sidney Schwartz

*Union of
American Hebrew Congregations*

838 FIFTH AVENUE, NEW YORK, N. Y. 10021 (212) 249-0100

NEW YORK FEDERATION OF
REFORM SYNAGOGUES

30 June 1976

Mr Stanley Fenvesy
205 East 63rd Street
New York, NY 10021

Dear Stanley:

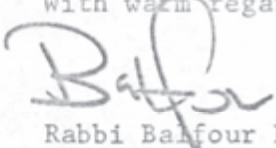
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Your acceptance is an important responsibility, and I believe you will find the task challenging. Enclosed is a copy of the NYJCRC's Constitution and By-Laws, as well as the names of those who are serving with you as officers, delegates, and alternates to the NYJCRC on behalf of NYFRS/ UAHC.

We will convene a caucus before their first fall meeting. In the meantime, they have requested of us those items which we think should be considered by the NYJCRC. Please share with me any thoughts, suggestions, and problems which you think should be submitted for the NYJCRC's consideration.

Again, thank you for agreeing to represent the Reform Movement of New York in this important endeavor.

Have a pleasant summer.
With warm regards,


Rabbi Balfour Brickner
Director
/sc

Encls./ NYJCRC Constitution and By-Laws
cc: ✓ Rabbi Alexander Schindler
Mr Albert Vorspan
Sidney Schwartz

*Union of
American Hebrew Congregations*

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NEW YORK FEDERATION OF
REFORM SYNAGOGUES

30 June 1976

Mr Samuel Baum
90 Stephen Street
Levittown, NY 11756

Dear Sam:

I want to thank you personally for agreeing to be a New York Federation of Reform Synagogues / UAHC alternate to the newly-formed Jewish Community Relations Council of New York.

Your acceptance is an important responsibility, and I believe you will find the task challenging. Enclosed is a copy of the NYJCRC's Constitution and By-Laws, as well as the names of those who are serving with you as officers, delegates, and alternates to the NYJCRC on behalf of NYFRS/ UAHC.

We will convene a caucus before their first fall meeting. In the meantime, they have requested of us those items which we think should be considered by the NYJCRC. Please share with me any thoughts, suggestions, and problems which you think should be submitted to the NYJCRC for consideration.

Again, thank you for agreeing to represent the Reform Movement of New York in this important endeavor.

Have a pleasant summer.
With warm regards,

Rabbi Balfour Brickner
Director
/sc

Encls. NYJCRC Constitution and By-Laws
cc: / Rabbi Alexander Schindler
Mr Albert Vorspan
Sidney Schwartz

free

AMERICAN ZIONIST FEDERATION
515 Park Avenue / New York 10022 / Tel. 1-212-771-1111



February 24, 1976

Mr. Daniel S. Shapiro,
Interim Chairman, JCRC Organizing Committee,
Federation of Jewish Philanthropies of New York,
130 East 59th Street
New York, N.Y. 10022

Dear Dan:

I want to acknowledge your letter dated February 4, 1976, inviting the American Zionist Federation to participate in the organizational meeting of the Jewish Community Relations Council in New York that is now being formed.

In your letter, you indicate that the AZF is invited to designate two representatives of its New York constituency to participate in the JCRC. As you must undoubtedly know, the AZF is the umbrella coordinating agency for fourteen constituent organizations. Accordingly, we consulted with the leadership of these various bodies.

At a meeting of the Presidents of all our Zionist groups which was held on Thursday, February 12th, there was a consensus that the New York regional groups of these national Zionist organizations must have the right to full and equal representation in this new JCRC. These organizations are concerned with Jewish education, community relations, cultural affairs, and a great many other domestic concerns. It was also felt that the Zionist organizations must have a role in the formulation of the by-laws, as well as in the election of any officers. We all felt that no elections should be held and no staff engaged until after a complete set of by-laws is adopted, and a determination is made as to how this new council is to be financed and what budget is proposed for it.

The following questions were also raised and require answers:

1. Since the national organizations invited to participate are all dues paying members of NJCRAC, why should they participate in a strictly local council?
2. How many local community councils are operating in each of the counties of the Metropolitan area?

./.

Mrs. Max Schenk
PRESIDENT

Rabbi Israel Miller
HONORARY PRESIDENT

Prof. Leo Diesendruck
CHAIRMAN
EXECUTIVE COMMITTEE

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Raymond Patt
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Mrs. Jacob Lemberger
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Dr. Samuel I. Cohen
EXECUTIVE DIRECTOR

February 24, 1976

3. What effort, if any, has been made to bring them together within each county and, as a first step, should not an effort be made to bring them all together in one area-wide council.
4. At times like these, when all fund-raising is in trouble, is it proper for Federation to spend either time or money on the project?

In your letter, you indicate that at the outset, the proposed JCRC would be concerned only with domestic issues, and not with Israel affairs. I am shocked by this because I was privy to a number of meetings in connection with the proposed JCRC, and I recall a clear understanding and commitment that the JCRC would not be involved in Israel affairs at all. All Israel affairs were to be handled by a New York desk of the Presidents' Conference. Apparently, you do intend eventually to broaden the original scope of the JCRC. We cannot accept this.

I therefore urge you to bring these decisions to the attention of the Communal Planning Committee of the Federation of Jewish Philanthropies, and to the groups that are now involved in the formation of the JCRC. Please understand that under the present circumstances, we cannot accept your invitation to send two representatives to the March meeting. We also feel that it would be ill-advised for you to proceed with your organization plans until these matters have been resolved.

It is also our opinion that for proper communal planning, and the advancement of Jewish community interests, that a meeting be arranged between your group and ours where these matters can be enlarged upon.

With kindest regards, I am

Sincerely yours,



Mrs. Faye Schenk,
President

/sg

NGCRAC

November 24, 1976

Mr. Albert D. Chernin
Executive Vice Chairman
National Jewish Community
Relations Advisory Council
55 West 42nd Street
New York, New York 10036

Dear Al:

Your letter of November 19 has just reached our office and as Rabbi Schindler is still out-of-the-country I hasten to respond.

Letters were sent by Rabbi Schindler on his UAHC letterhead, as President of the Union of American Hebrew Congregations, to express his distress at the scheduling of debates on Shabbat and the final days of Sukkot. These letters went to the Carter and Ford Campaign Headquarters and to Mrs. Ruth Gluson, President of the League of Women Voters. No mention whatsoever was made of the Presidents' Conference. And the press release which was sent on this subject was one which was sent from the UAHC House of Living Judaism on a UAHC Press Release form.

Unfortunately, we cannot control the manner of reporting by the JTA or any other news agency. But I assure you the Presidents' Conference was not involved in Rabbi Schindler's letters on this subject.

With warmest regards, I am

Sincerely,

Edith J. Miller
Assistant to the President

cc: Yehuda Hellman
Albert Vorspan

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UNION OF ORTHODOX JEWISH
CONGREGATIONS OF AMERICA
Samuel L. Brennglass
Harold M. Jacobs

UNITED SYNAGOGUE OF AMERICA
Arthur J. Levine
Henry N. Rapaport
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Carol Dragul, Cincinnati
Annette Eskind, Nashville

Rabbi Harvey Goldman, Rochester
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Representing Association of Jewish
Community Relations Workers

Meyer Fine

NJCRCAC

National Jewish Community Relations Advisory Council

55 West 42nd Street, New York, N. Y. 10036

(212) 564-3450

November 19, 1976

Rabbi Alexander M. Schindler
Conference of Presidents of Major
American Jewish Organizations
515 Park Avenue
New York, N.Y. 10022

Dear Alex:

Several weeks ago, I dictated a letter to you over a dictating machine but, subsequently, learned it was never sent because the belt was garbled -- leave it to American technology.

The purpose of that letter was to raise a question about an item that appeared in the JTA of October 7 in which it said the Conference of Presidents called upon President Ford and Jimmy Carter as well as Mondale and Dole to reschedule their television debates because they fell on Friday night and on the final days of Sukkot.

Clearly, this was a matter of some concern and the NJCRAC, as the agency responsible for coordinating Jewish community relations, conveyed such concern to the candidates following consultation among our member agencies, including the UAHC. But, I was puzzled as to why the Conference of Presidents did so since this matter, as a community relations question, was not one that fell within the purview of the Presidents Conference.

I trust that you and Yehuda will be sensitive to this concern in the future.

Cordially,



Albert D. Chernin
Executive Vice Chairman

ADC:ZC

cc: Yehuda Hellman
Albert Vorspan

cooperation in the common cause of Jewish community relations



Union of American Hebrew Congregations

838 FIFTH AVENUE, NEW YORK, N.Y. 10021

Telephone (212) 249-0100

Founded in 1873-5633

Contact:—*Gunther Lawrence*
Weekend (212) 866-2757

FOR IMMEDIATE RELEASE

New York, N.Y. - 9/30/76 -- Presidential candidate, Jimmy Carter, and President Gerald Ford are being asked to re-schedule their third television debate of October 22, as well as the October 15 discussion between the vice presidential candidates, since both dates fall on the Jewish Sabbath and a festival holiday.

Governor Carter will receive this message personally when he meets with Jewish leaders in Boston today (Thursday, 2:30 p.m. at the Ramada Inn) from Rabbi Alexander M. Schindler, president of the Union of American Hebrew Congregations, national body of Reform Judaism.

Rabbi Schindler will introduce Mr. Carter in his capacity as chairman of the Conference of Presidents of Major American Jewish Organizations, the sponsors of the Boston gathering.

The letters to both the Carter and Ford campaign headquarters called attention to the fact that the scheduled October 22 debate falls on the Jewish Sabbath. "The choice of a Friday evening for so important a program is distressing to our people since on the Shabbat many Jews are at worship services. In addition, a large segment of the Jewish community desists from turning on television or radio during the Sabbath and thus will be unable to listen to the debate."

The vice presidential debate between Senators Dole and Mondale on October 15 falls not only on the Sabbath, Rabbi Schindler noted, but also on the final days of the observance of the festival of Succoth, "thus a double celebration and religious observance for Jews."

more ----

A similar communication was forwarded to the League of Women Voters, sponsors of the debates.

The Ford letter was addressed to David Lissy at the White House and the Carter letter to Robert Lipschutz in Atlanta.

The UAHC represents 720 synagogues in the United States and Canada, with a membership of 1.1 million members.



September 30, 1976

Mrs. Ruth Clusen, President
League of Women Voters
1730 M Street, N.W.
Washington, D.C. 20036

Dear Mrs. Clusen:

I want to express my gratitude to you and the League of Women Voters for your role in bringing to the American public debates by the presidential and vice-presidential candidates. This is a most important undertaking and will provide our voters with an opportunity to hear the candidates' responses to various issues which confront the American people. My sincere commendations.

I must note, however, that the timing of two of the debates is a source of distress to the American Jewish Community. I have shared my dismay with the Ford and Carter Headquarters and wanted to apprise you of action in this connection.

As you know, Friday evening and Saturday marks the Jewish sabbath and many of our people are at worship services during the time the debates are scheduled. A large segment of the Jewish community follows the Orthodox tradition and while attending synagogue services at an early hour they do not turn on their radios or television sets during the sabbath. The October 22 debates conflicts with the sabbath alone, and the October 15 debate falls not only on a sabbath, but also on a Jewish holyday.

If your organization can exert any influence to seek a time change for these debates I would urge that you do so.

With every good wish, I am

Sincerely,

Alexander M. Schindler

September 28, 1976

Mr. Robert Lipschutz
Carter Campaign Headquarters
P. O. Box 1976
Atlanta, Ga. 30301

Dear Bob:

A number of objections from the Jewish community have been voiced in regard to the debate scheduled for October 22 between Governor Carter and President Ford. The choice of a Friday evening for so important a program is distressing to our people for it is the Shabbat when many Jewish people are at worship services. And, of course, a large segment of the Jewish community desists from turning on T.V. or radio during the Sabbath and thus will be unable to listen to this debate.

If it is possible to alter plans and reschedule the October 22 debate I would urge that this be done.

With every good wish and warmest regards, I am

Sincerely,

Alexander M. Schindler

P.S. I am, of course, writing to President Ford's staff in this regard.

TRANSMITTAL MEMO

FROM

TED BROIDO

To Carli Schuster DATE 9/27/76

- | | |
|--|--|
| <input checked="" type="checkbox"/> For your information | <input type="checkbox"/> Please reply and copy me |
| <input type="checkbox"/> Your comments, please | <input type="checkbox"/> Review and reply to _____ |
| <input type="checkbox"/> Review and call me | <input type="checkbox"/> Review and forward to _____ |
| <input type="checkbox"/> Review and file | <input type="checkbox"/> Attach previous correspondence and return to me |
| <input type="checkbox"/> Review and return to me | |

COMMENTS/REPLY

Rabbi Schneider

N.Y. Times, Sept 24
1976

Ill-Timed Debate

To the Editor:

I was astonished to read in your paper that a TV debate by the Presidential candidates had been set for a Friday night (Oct. 22).

That's the time of the Jewish Sabbath, when many people will be in their houses of worship.

I'm sure the candidates would not select a Sunday morning, the Christian worship time, for such a debate.

I have written to both camps urging that the time of that debate be rescheduled. I hope my plea will "take."

(Rabbi) SAMUEL M. SILVER
Stamford, Conn., Sept. 15, 1976