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# United Nations Association of the United States of America

300 East 42nd Street, New York, NY 10017 212 697 3232

August 29, 1984

TO: Edward C. Luck

FROM: Daniel F. Burton, Deputy Executive Director, Economic Policy Council

RE: Report on EPC activities for the September 17, 1984 Board of Governors meeting

Since the last Board of Governors meeting, the EPC has been working on 3 interrelated projects: 1) the 1984 Plenary, 2) the publication of our book on The Global Repercussions of U.S. Monetary and Fiscal Policy, and 3) the current cycle of panel studies.

## I. The 1984 EPC Plenary

This year's Plenary, which will be held in Washington, D.C., on September 13 and 14, should be an outstanding event. The program will begin with our traditional policy dinner in the Capitol Building, which will be followed by a roundtable discussion with Thomas Donahue (Secretary-Treasurer, AFL-CIO), Senator Charles Mathias, Senator Ted Stevens, and Senator Claiborne Pell. The international orientation and diverse perspectives featured at the Capitol Hill dinner will also be reflected in our discussions on September 14th: Senator Bob Dole will discuss the budget deficit; Commissioner of Labor Statistics Janet Norwood will discuss the changing world of work; and President of the New York Federal Reserve Bank Anthony Solomon will discuss international financial developments. In addition, we will be holding a labor-management colloquium and panel meetings as part of our Plenary activities. This agenda has generated an enthusiastic response and we expect between 80-100 participants at the Plenary Session.

## II. Publication of The Global Repercussions of U.S. Monetary and Fiscal Policy

The manuscript of this book, the first in the new EPC book series, has been completed and submitted to the publisher, Ballinger Press. It is currently being printed and we expect to have copies available by the end of September. This book contains an impressive collection of papers and it has already elicited an enthusiastic reception. Malcolm Baldrige, Lester Thurow, Henry Wallich, Anthony Solomon, William Brock, Jacques de Larosiere, A.W. Clausen and others have all praised its contents (see attached comments). To quote Secretary Baldrige, this book "...will be a valuable guide to business people who find that world trade and financial markets no longer work as they once did and want to understand why."

## III. Progress of EPC Panels

The financial panel, which is co-chaired by Henry Kaufman and Peter Kenen, will be holding its final panel meeting on September 14th and releasing its report soon thereafter. This report will serve as a companion to the book described above, and we expect a wide readership both among key financial policymakers and the general public.



The world employment project is also making steady progress. The "Jobs in the 1980s" panel, which is co-chaired by John Filer and Doug Fraser, will be completing its work this spring and publishing its report in the early summer. Like the financial panel, the jobs panel report will be accompanied by a book and will explore the problems of the changing world of work and its international implications in-depth and will also include detailed accounts of the perspectives of labor, business, academia, and government. The panel on "Parents and Work: Family Policy in Comparative Perspective," which is co-chaired by Alice Ilchman and John Sweeney, is midway through its deliberations. The panel held an in-depth discussion of the pay equity issue at its June 12th meeting and Professor Peter Sloane, of the University of Aberdeen, Scotland, presented a paper which examined this issue in an international context. At the September 14th panel meeting Sheila Kamerman, Professor of Social Policy at Columbia University's School of Social Work, will be giving an international overview of maternity and parental leaves and benefits. The panel plans to hold several more meetings this fall and next spring to address other family policy issues such as: child care, child allowances, flexible work time, and flexible benefits.



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Comments on the EPC book, The Global Repercussions of U.S. Monetary and Fiscal Policy, edited by Sylvia Ann Hewlett, Henry Kaufman and Peter B. Kenen:

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"The Global Repercussions of U.S. Monetary and Fiscal Policy will be a valuable guide to business people who find that world trade and financial markets no longer work as they once did and want to understand why."

Malcolm Baldrige  
Secretary of Commerce

"Like it or not the American economy has died and been replaced by a world economy. Like it or not because of its size, America has inherited a substantial role as a key manager in that world economy. Global Repercussions provides a good starting point for understanding the issues that this new world economy is going to present to the American public and to American policy makers."

Lester C. Thurow  
Gordon Y. Billard Professor of  
Management and Economics  
Massachusetts Institute of Technology

"Very worthwhile project, with an impressive group of participants. The practicality of most of the recommendations deserves applause."

Anthony Solomon  
President  
Federal Reserve Bank of New York

"The perspective on the debt crisis presented in this book may offer a window on understanding how the United States must adjust to a new place in the world, or rather to a place in the new world where the linkage between domestic actions and foreign reactions is powerful and immediate. The volume provides valuable conclusions and recommendations about how to formulate more effective policies to advance our national and our international interests. Congratulations on a very interesting publication!"

Theodore H. Moran  
Landegger Professor and Director  
Program in International Business  
Diplomacy  
Georgetown School of Foreign Service

"This collection of articles by leading experts makes a valuable contribution to a topic that increasingly is coming into the foreground of discussion: the international repercussions of national economic policies and the possibility that all countries may gain by taking into account their interdependence."

Henry C. Wallich  
Member of the Board  
Board of Governors of the  
Federal Reserve System

"The excellent compendium of studies included in the report on The Global Repercussions of U.S. Monetary and Fiscal Policy make an excellent contribution to the most important policy challenges we face."

William E. Brock  
U.S. Trade Representative

"A quick glance reveals that Henry Kaufman and Peter Kenen have put together a comprehensive and thoughtful analysis of a very important topic."

A.W. Clausen  
President  
The World Bank

"I look forward to sharing the report with colleagues here at the Fund--because Messrs. Kaufman and Kenen are certain to have directed an important contribution to the understanding of this crucial subject."

Jacques de Larosiere  
Managing Director  
International Monetary Fund





UNA-USA  
Interoffice Communication

TO: Ed Luck

FROM: Peggy Carlin

SUBJECT: Council of Organizations activities since  
May Board of Governors meeting

DATE: August 27, 1984

APPROVED:

The two subordinate groups of the Council of Organizations, the Conference of UN Representatives and the Council of Washington Representatives on the UN, held their Annual Meetings in May and June, respectively.

The May 29th meeting of the Conference, under the theme "U.S. Participation in the United Nations: Report to NGOs," featured presentations by Ambassador William vanden Heuvel, Mr. Burns W. Roper and Ambassador Alan Keyes.

The meeting of the Washington Council on June 14th heard Fred Eckhard give a synopsis of the Brookings Institution/UNA Conference on "The UN in World Affairs: Options for the United States."

The chairmen of both groups, Edith Segall, Chairman of the Conference of UN Representatives and Marilou Righini, Chairman of the Council of Washington Representatives on the UN, were re-elected for another term of office.

The Executive Committees of the Conference and the Council met in June and July to plan the program schedule for 1984/85, with particular emphasis on ways to attract new organization members to the Council of Organizations.

The League of Women Voters, by action of its Board of Directors, endorsed the League's cooperation with UNA-USA on the upcoming Multilateral Project topic.

In collaboration with the National Education Association, UNA-USA published A Teacher's Guide to Model United Nations of which 2,000 copies are being distributed by NEA to teachers who conduct Model UNs.

A brochure explaining the Council of Organizations will be mailed at the end of September to a selected list of organizations in an attempt to draw new, mainstream NGOs into the Council of Organizations.

UNA-USA  
Interoffice Communication

TO: Ed Luck and Peggy Carlin

FROM: Kevin Canavan

SUBJECT: Highlights of Chapter Activities Since  
May Board of Governors Meeting

DATE: August 27, 1984

APPROVED: 

Since May, there have been two major events involving the Chapters and Divisions which were coordinated by the National Office.

The first was the Annual Meeting of the Council of Chapter and Division Presidents (CCDP) held June 8-11 at the Seamen's Church Institute in lower Manhattan. A total of 80 chapter representatives attended the meeting. The chapter leaders participated in workshops designed to strengthen their programs and fundraising; attended a dinner program which highlighted the work of three chapters on the Multilateral Project; held a special luncheon honoring Bob Ratner on his retirement; and spent a day at the UN for a series of briefings.

Secondly, numerous chapters organized press conferences on June 27 to coincide with those conducted in New York and Washington regarding the release of the Nuclear Proliferation final report. The 27 community groups which had submitted studies were sent a copy of the galley for the final report for use at their press conferences. All other chapters were sent a press release which contained the Executive Summary of the report.

The most interesting project undertaken by a chapter or division in the past few months was a two-day conference entitled "The Management of Global Change" sponsored by the Iowa Division. Nearly three hundred participants attended the conference, including representatives from WFUNA, UNAs in Great Britain, Canada and Jamaica, and high-ranking representatives from the UN and the U.S. Mission to the UN.

Finally, it should be noted that Carroll Cannon, Chairman of the Council of Chapter and Division Presidents began a nationwide tour of UNA chapters on August 5. He and his wife will be on the road until December 20. During this time, he will be visiting 52 chapters and divisions as well as making a trip to the United Nations University for Peace in Costa Rica and INSTRAW in the Dominican Republic.



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Southern New York State Division, UNA

Jean Picker  
US Representative, UN Commission  
for Social Development (1969-1977)

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Former Deputy Secretary of State

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Multilateral Issues & Institutions Program  
Matthew Nimetz  
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Christopher H. Phillips  
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Division Presidents

Sybil Craig  
Rochester Chapter, UNA

Arthur T. Downey  
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Patricia K. Di Giorgio  
President, San Francisco Chapter, UNA

Mary Hall  
St. Louis Chapter, UNA

Dr. Armand Hammer  
Chairman, Occidental Petroleum Corporation

Ulrich Haynes, Jr.  
Vice President, International Business Planning  
Cummins Engine Co.

Jerome Jacobson  
Vice Chairman, Burroughs Corporation

Robert I. Lipp  
President, Chemical Bank

Leo Nevas  
Vice President, International League for  
Human Rights

Russell E. Palmer  
Dean, The Wharton School  
The University of Pennsylvania

Arthur Ross  
Vice Chairman & Managing Director  
Central National Corporation

Rabbi Alexander Schindler  
President, Union of American Hebrew  
Congregations

Edith B. Segall  
Chairman, Conference of UN Representatives

Jacob Sheinkman  
Secretary-Treasurer, Amalgamated Clothing  
& Textile Workers Union, AFL-CIO

Helmut Sonnenfeldt  
Guest Scholar, The Brookings Institution

Leonard Vernon  
Pacific Chapter, UNA

Franklin H. Williams  
President, Phelps-Stokes Fund

Michael Witonski  
Staff Vice President, McDonnell Douglas Corp.

# United Nations Association of the United States of America



300 East 42nd Street, New York, NY 10017

212-697-3232

Cable: UNASAMER

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Senior Vice President  
Peggy Sanford Carlin

Founding Chairman  
Robert S. Benjamin  
1909-1979

Chairman Emeritus  
James S. McDonnell  
1899-1980

Honorary Chairman  
Arthur J. Goldberg

National Chairman, UN Day 1984  
(By appointment of  
the President of the U.S.A.)  
Theodore A. Burtis, Chairman  
Sun Company, Inc.

TO: MEMBERS OF THE 1985 UNA CONVENTION NOMINATING COMMITTEE

FROM: William J. vanden Heuvel, Chairman

DATE: August 22, 1984

SUBJECT: Plans for our first meeting, September 17, 1984

The task before us is an important one. We will be selecting nominees for UNA officers and members of the Board of Directors who will constitute the core leadership of the Association. If elected, those people we nominate will serve for five years following the 1985 convention.

In addressing our task, we must keep several issues in mind: the image and message which the Association should project; the need for balanced geographical representation; the continuing effort to increase the representation of minorities, women and youth; UNA's precarious financial situation; and the role UNA should play in the national debate about relations with the UN and other multilateral institutions.

Even though the convention will not take place until April 1985, it is essential that we move expeditiously. Our first meeting will be held on Monday, September 17 from 10:30 a.m. to 1:00 p.m. at UNA Headquarters, 300 East 42nd Street, New York City, 8th floor (Second Avenue between 41st and 42nd Street).

To aid our preliminary thinking, attached are lists of Board members indicating whether their terms expire in 1985, the number of terms they have served, and their primary affiliations. Please note that ALL OF OUR DISCUSSIONS MUST BE HELD IN THE UTMOST OF CONFIDENCE. Also, it would be very helpful if you could come to the meeting with a few suggestions about possible additions to the Board.

If you have any comments, questions or suggestions, please call Dan Burton or Carol Christian at (212) 697-3232, who will be the UNA staff people providing support for our Committee's work. Please indicate on the enclosed reply card whether or not you can attend this important meeting. Thanks very much.

I look forward to working with you and hope to see you on September 17th.

Vice President  
Policy Studies  
Toby Trister Gati

Vice President  
Economic Studies  
Sylvia Ann Hewlett

Vice President  
Multilateral Studies  
Frederic Eckhard

Vice President  
Financial Development  
Richard B. Wiener

Assistant Treasurer  
and Controller  
Louis J. Provenzale

\* President Emeritus Robert M. Ratner \*





# United Nations Association of the United States of America

300 East 42nd Street, New York, NY 10017 212 697 3232

## MEMBERS OF THE 1985 UNA CONVENTION NOMINATING COMMITTEE

William J. vanden Heuvel  
Chairman

John C. Bierwirth	William S. Norman
Cecile Fox	Mary Jane Patterson
Richard Foxen	Dorothy Paul
Felice Gaer	Abe H. Raskin
Vernon Hathaway	Rabbi Alexander M. Schindler
Jordan Horvath	Rose Walker
Jerome Jacobson	



Robert Morris

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The Hon. William J. vanden Heuvel  
Chairman - Nominating Committee  
United Nations Association of the USA  
300 East 42nd St.  
New York, N.Y. 10017

I will

       I will not

be able to attend the meeting of the 1985 UNA  
Convention Nominating Committee to be held on  
Monday, September 17, 1984 from 10:30 a.m. to  
1:00 p.m. at 300 East 42nd St., New York, N.Y.

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Name



Directors whose terms expire in 1985 -- Primary affiliation and number of terms served

#	Name	Bus/Fin/ Professional	Field Ch/Div	Orgs	Academic/ Fndn/Media	Current/Former govt/UN	Youth/ Student	Gen UNA Interest	Terms Served**
1	Charles L. Andes Chairman Franklin Mint Corp. Franklin Center, PA	x							2
2	Charles F. Barber Chairman of the Finance Committee ASARCO Inc. New York, NY	x							1
3	Frank A. Bauman former Pres. Oregon Div. Portland, OR		x						1w
4	Carolyn Shaw Bell Katharine Coman Prof. of Economics Wellesley College Wellesley, MA				x				1
5	Jean Benjamin Great Neck, NY							x	1
6	Christine Beshar Partner Cravath, Swaine & Moore New York, NY	x							2
7	John C. Bierwirth Chairman Grumman Corp. Bethpage, NY	x							1*

\* Elected to fill vacancy on Board of Directors, subsequently elected once by Convention ballot  
Terms Served = consecutive terms, not years of service

\*\* Under normal circumstances, people who have served two terms are not eligible for re-election. However, rare exceptions for unusually distinguished service may be recommended jointly by the Chairman of the Board of Directors and the Chairman of the Board of Governors.



#	Name	Bus/Fin/ Professional	Field Ch/Div Orgs	Academic/ Fndn/Media	Current/Former govt/UN	Youth/ Student	Gen UNA Interest	Terms Served
15	Norman Cousins Senior Lecturer--UCLA and President, World Federalists Los Angeles, CA		x					2
16	Sybil S. Craig former President Rochester Assn for the UN Rochester, NY		x					1
17	Francis Dale Publisher Los Angeles Herald Examiner Los Angeles, CA							1
18	Samuel de Palma Bethesda, MD						x	2
19	Arthur T. Downey Partner Sutherland, Asbill & Brennan Washington, DC	x						1
20	David A. Dull Los Angeles, CA						x	2
21	William D. Eberle Chairman Ebco, Inc. Boston, MA	x						1



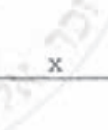
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#	Name	Bus/Fin/ Professional	Field Ch/Div Orgs	Academic/ Fndn/Media	Current/Former govt/UN	Youth/ Student	Gen UNA Interest	Terms Served
36	Helen Maguire Muller former member WFUNA committee New York, NY						x	1
37	Robert R. Nathan Chairman Robert R. Nathan Assoc Washington, DC	x						2
38	Mary Lou Nelson former President Minnesota Division Minneapolis, MN		x					1
39	Joseph S. Nye, Jr. Center for Science & Intl Affairs JF Kennedy School of Govt Harvard University Cambridge, MA			x				1
40	Dean Russell E. Palmer The Wharton School of Business University of Penna. Philadelphia, PA			x				1*
41	Mary Jane Patterson Direcotr United Presbyterian Washington Office Washington, DC		x					1*
42	Sandford Zee Persons Vice President World Federalists Assn Arlington, VA		x					2

\* Elected to fill vacancy on Board of Directors, subsequently elected once by Convention ballot.









#	Name	Bus/Fin/ Professional	Field Ch/Div Orgs	Academic/ Fndn/Media	Current/Former govt/UN	Youth/ Student	Gen UNA Interest	Terms Served
57	Fletcher Thorne-Thomsen President & CEO Fabsteel Corporation Shreveport, LA	x						1
58	Leonard Vernon former President Pacific Chapter Los Angeles, CA		x					1
59	Raymond Vernon John F. Kennedy School of Government Harvard University Cambridge, MA			x				1
60	Danny A. Weiss elected as youth representative Evanston, IL					x		1
61	Sidney H. Willner Executive Vice President Hilton International Co New York, NY	x						7
62	Edward B. Winn former Chairman Council of Chapter & Division Presidents, UNA Dallas, TX		x					4
63	Michael Witunski Staff Vice President McDonnell Douglas Corporation St. Louis, MO	x						2
64	William S. Woodside Chairman American Can Co Greenwich, CT	x						1



#	Name	Bus/Fin/ Professional	Field Ch/Div	Orgs	Academic/ Fndn/Media	Current/Formal govt/UN	Youth/ Student	Gen UNA Interest	Comments
8	Wilbur Daniels Executive Vice President Intl. Ladies Garment Workers Union New York, NY			x					
9	Oscar A. de Lima Chairman of the Board Roger Smith Hotels Corp. New York, NY							x	
10	Patricia K. Di Giorgio President San Francisco Chapter Napa, CA		x						
11	Leonard Florence Chairman of the Board Towle Manufacturing Co. East Boston, MA	x							
12	Richard Foxen Senior V.P.-Intl. Rockwell Intl Corporation Pittsburgh, PA	x							
13	Orville L. Freeman Chairman UNA Board of Governors New York, NY							x	
14	Richard N. Gardner Professor of Law & Intl Orgs Columbia University New York, NY				x				



#	Name	Bus/Fin/ Professional	Field Ch/Div	Orgs	Academic/ Fndn/Media	Current/Former govt/UN	Youth/ Student	Gen UNA Interest	Comments
15	James Henry Giffen Corporate Vice President Armco, Inc. New York, NY	x							
16	Armand Hammer Chairman of the Board Occidental Petroleum Corp. Los Angeles, CA	x							
17	Ulric Haynes, Jr. Vice Pres, Intl Bus Planning Cummins Engine Co. Columbus, IN	x							
18	Ruth J. Hinerfeld Past President League of Women Voters Larchmont, NY								
19	Matina Horner President Radcliffe College Cambridge, MA				x				
20	Jordan Horvath Law Student University of California Berkeley, CA						x		

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#	Name	Bus/Fin/ Professional	Field Ch/Div Orgs	Academic/ Fndn/Media	Current/Former govt/UN	Youth/ Student	Gen UNA Interest	Comments
28	H. Carl McCall Commissioner, State of NY Division of Human Rights New York, NY				x			
29	Richard McCall Past President Capital Area Division Washington, DC		x					
30	Mark Maged Vice Chairman Integrated Barter Intl. Inc. New York, NY	x						
31	Ray Marshall Bernard Rapoport Prof. of Economics and Public Affairs LBJ School of Public Affairs University of Texas at Austin Austin, TX			x				
32	Charles William Maynes Editor Foreign Policy Magazine Washington, DC				x			
33	Arjay Miller former Dean, Grad. School of Business, Stanford Univ. Woodside, CA						x	
34	E. Howard Molisani Secretary-Treasurer NYS AFL-CIO New York, NY		x					



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#	Name	Bus/Fin/ Professional	Field Ch/Div Orgs	Academic/ Fndn/Media	Current/Former govt/UN	Youth/ Student	Gen UNA Interest	Comments
42	Burns W. Roper Chairman of the Board The Roper Organization New York, NY	x						
43	Arthur Ross Vice Chairman & Managing Dir Central National Corporation New York, NY	x						
44	John Gerard Ruggie Prof. of Intl. Affairs Columbia University New York, NY			x				
45	Rabbi Alexander Schindler President Union of American Hebrew Congregations New York, NY		x					
46	Richard J. Schmeelk Executive Managing Director Salomon Brothers New York, NY	x						
47	Dorothy Schramm Burlington, IA						x	
48	Gen. Brent Scowcroft Vice Chairman Kissinger Associates, Inc. Washington, DC				x			

#	Name	Bus/Fin/ Professional	Field Ch/Div Orgs	Academic/ Fndn/Media	Current/Former govt/UN	Youth/ Student	Gen UNA Interest	Comments
49	Gov. William W. Scranton Scranton, PA						x	
50	Edith Segall Chairman Conference of UN Representatives Harrison, NY		x					
51	Ivan Selin Chairman of the Board American Management Systems Arlington, VA	x						
52	Isaac Shapiro Partner Milbank, Tweed, Hadley & McCloy New York, NY	x						
53	The Hon Donald S. Spigler Mayor South Palm Beach, FL						x	
54	Charles G. Steele Managing Partner Deloitte Haskins & Sells New York, NY	x						
55	Larry Stern President North Carolina Division Mars Hill, NC		x					



#	Name	Bus/Fin/ Professional	Field Ch/Div Orgs	Academic/ Fndn/Media	Current/Former govt/UN	Youth/ Student	Gen UNA Interest	Comments
56	Eugene J. Sullivan Chairman Borden, Inc. New York, NY	x						
57	Willard Paul Tice President Southwestern Division Oklahoma City, OK		x					
58	R. E. Turner President & Chairman of the Board Turner Broadcasting System Atlanta, GA	x						
59	Cyrus R. Vance Chairman UNA National Council New York, NY						x	
60	William J. vanden Heuvel Partner Stroock & Stroock & Lavan New York, NY				x			
61	J. B. Walling Chairman Fluid Lift International Fort Worth, TX	x						
62	Barbara M. White former US Alt Rep for Special Political Affairs Washington DC						x	

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Orville L. Freeman

Chairman, National Council  
Cyrus R. Vance

Vice Chairmen  
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Past President, League of Women Voters, USA

Harry W. Knight  
Chairman, Hillsboro Associates, Inc.

Estelle Linzer  
Southern New York State Division, UNA

Jean Picker  
US Representative, UN Social  
Development Committee (1969-1977)

Richard J. Schmeelk  
Executive Managing Director,  
Salomon Brothers Inc

Brent Scowcroft  
Vice Chairman, Kissinger Associates, Inc.

Secretary  
William J. vanden Heuvel  
Partner—Stroock & Stroock & Lavan

Treasurer  
John R. Petty  
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Chairman, Finance & Budget Committee  
Ivan Selin  
Chairman, American Management Systems, Inc.

Chairman, Corporate Council for  
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William S. Woodside  
Chairman, American Can Company

Chairman, Economic Policy Council  
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Chairman, East Asian Programs  
William W. Scranton

Chairman, Soviet Parallel Studies Program  
Walter J. Stoessel, Jr.  
Former Deputy Secretary of State

Chairman, Advisory Group  
Multilateral Issues & Institutions Program  
Matthew Nimetz

Chairman, WFUNA Committee  
Christopher H. Phillips  
President, The National Council for  
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Jean Benjamin  
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Chairman, Grumman Corporation

R. Carroll Cannon  
Chairman, Council of Chapter &  
Division Presidents

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Rochester Chapter, UNA

Arthur T. Downey  
Partner—Sutherland, Asbill & Brennan

Patricia K. Di Giorgio  
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Mary Hall  
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Chairman, Occidental Petroleum Corporation

Ulrich Haynes, Jr.  
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Cummins Engine Co.

Jerome Jacobson  
Vice Chairman, Burroughs Corporation

Robert I. Lipp  
President, Chemical Bank

Leo Nevas  
Vice President, International League for  
Human Rights

Russell E. Palmer  
Dean, The Wharton School  
The University of Pennsylvania

Arthur Ross  
Vice Chairman & Managing Director  
Central National Corporation

Rabbi Alexander Schindler  
President, Union of American Hebrew  
Congregations

Edith B. Segall  
Chairman, Conference of UN Representatives

Jacob Sheinkman  
Secretary-Treasurer, Amalgamated Clothing  
& Textile Workers Union, AFL-CIO

Helmut Sonnenfeldt  
Guest Scholar, The Brookings Institution

Leonard Vernon  
Pacific Chapter, UNA

Franklin H. Williams  
President, Phelps-Stokes Fund

Michael Witunski  
Staff Vice President, McDonnell Douglas Corp.

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Honorary Chairman  
Arthur J. Goldberg

National Chairman, UN Day 1984  
(By appointment of  
the President of the U.S.A.)  
Theodore A. Burtis, Chairman  
Sun Company, Inc.

April 25th, 1984

*Will attend*

TO: THE BOARD OF GOVERNORS

FROM: ROBERT M. RATNER, PRESIDENT

RE: NEXT MEETING, MAY 21st, 1984 from 1:00 to 4:00 PM

Enclosed is a draft of the Minutes of the Board of Governors Meeting held on February 27th, with the Audited Financial Statement for 1983 which was discussed at that meeting.

Also enclosed is a DRAFT AGENDA for the Governors Meeting scheduled for May 21st, with Program Reports. Some of these reports will be elaborated on further at the meeting, and others are just for informational purposes.

As usual, we will start as close to 1:00 PM as possible, with a working lunch.

Please return the enclosed card indicating that you will be able to attend.

I look forward to seeing you on May 21st.

*Handwritten signature: J. Ratner*

Vice President  
Administration and Field  
Peggy Sanford Carlin

Vice President  
Policy Studies  
Toby Trister Gati

Vice President  
Economic Policy  
Sylvia Ann Hewlett

Vice President  
Financial Development  
Richard B. Wiener

Assistant Treasurer  
and Controller  
Louis J. Provenza

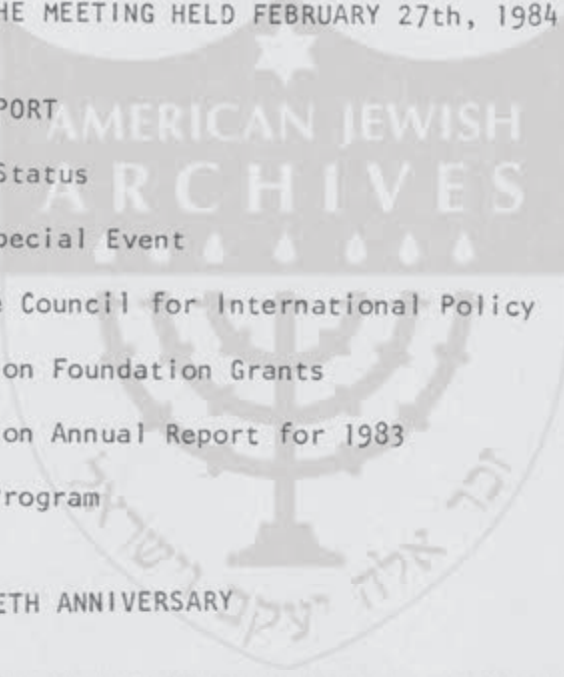


UNA-USA BOARD OF GOVERNORS MEETING  
Monday, May 21st, 1984  
1:00 to 4:00 P.M.  
UNA BOARD ROOM

ORVILLE L. FREEMAN - PRESIDING

D R A F T   A G E N D A

BRIEF EXECUTIVE SESSION

- I. MINUTES OF THE MEETING HELD FEBRUARY 27th, 1984
- II. FINANCIAL REPORT
  - A) Current Status
  - B) Spring Special Event
  - C) Corporate Council for International Policy
  - D) Progress on Foundation Grants
  - E) Progress on Annual Report for 1983
  - F) Bequest Program
- III. UNA's TWENTIETH ANNIVERSARY
- IV. MULTILATERAL ISSUES & INSTITUTIONS PROGRAM
- V. POLICY STUDIES DISCUSSIONS
  - A) China Trip
  - B) Russian Visit
  - C) Future Russian Trip
  - D) Major Powers - East Asian Program
- VI. OTHER BUSINESS

DRAFT MINUTES  
UNA BOARD OF GOVERNORS MEETING  
MONDAY, FEBRUARY 27th, 1984  
1:00 to 4:00 P.M.

UNA CONFERENCE ROOM - 8th FLOOR

ORVILLE L. FREEMAN - CHAIRMAN

- - - - -

Present: Jean Benjamin, R. Carroll Cannon, Sybil Craig, Patricia K. Di Giorgio, Orville L. Freeman, Mary Hall, Ruth J. Hinerfeld, Estelle Linzer, Jean Picker, Robert M. Ratner, Elliot L. Richardson, Rabbi Alexander Schindler, Richard J. Schmeelk, Brent Scowcroft, Edith B. Segall, Jacob Sheinkman, Helmut Sonnenfeldt, William vanden Heuvel, Franklin H. Williams, Michael Witunski

Staff: Edward C. Luck, Kevin Canavan, Carol Christian, Frederic Eckhard, Toby Trister Gati, Sylvia Ann Hewlett, Louis J. Provenzale, Richard B. Wiener, Margot Nussbaum

AGENDA ITEM I. FINANCIAL REPORTS

Mr. Freeman opened the meeting at 1:10 and called upon Bob Ratner to report on the first item on the Agenda, the Financial Situation for 1983, as well as any changes in the Audited Financial Report for that year.

Bob Ratner pointed out that he had cautioned the Board of Governors at their last meeting, and then at the Board of Directors meeting, that in addition to the \$468,000 accumulated deficit, which he hoped we would be able to cope with through the James S. McDonnell Permanent Reserve Fund, that we would have a deficit in 1983, and that unless some unusual steps were taken, he anticipated that that deficit would be approximately \$300,000. At that time, at Mr. Ratner's suggestion, the Governors launched the UNA FUTURES Campaign, in the hope of involving, as closely as possible, 100% of the Governors, the Directors and the Chapters in a special, extra contribution, so that UNA would have the ability to show some major funding sources that we are restructuring our organization and that the UNA family was taking the necessary steps to cope with our economic problems. It was Mr. Ratner's feeling, that if we could get a sufficient degree of support, both in magnitude and percentage of participation, we would have the opportunity to secure a major transition grant from outside funding sources.

In the meantime, Mr. Ratner had secured permission from Mike Witunski, representing the James S. McDonnell Foundation, to use the necessary assets in UNA's James S. McDonnell Permanent Reserve Fund to eliminate the accumulated deficit, with the understanding that there was no intention of dissolving the Fund, but that we would make every effort to develop future budgets which would produce surpluses which would then be used to rebuild the James S. McDonnell Permanent Reserve Fund.

Mr. Ratner reported that UNA FUTURES Campaign raised only \$142,300, and the deficit for 1983 was \$217,000. He further pointed out that it should be interesting to note that only 18 Governors, or 56% contributed \$54,000; only 34 Directors (excluding the Governors), or slightly more than 34% contributed \$34,000; and only 41 Chapters or Divisions, out of 175, or about 23%, gave about \$10,000. The balance of about \$45,000 came from a miscellaneous group of individual contributors.



In Mr. Ratner's opinion, this was not the kind of a record that could be used to approach funding sources for a transition grant on the original premise we had mentioned, and he indicated that he would be approaching at least four major corporate foundations to try to raise what he called a Combination Working Capital Reserve Fund of \$500,000, by seeking individual contributions of \$125,000 from each corporation.

Mr. Ratner then pointed out that the Audited Financial Statement was changed to reflect the fact that the funds transferred from the McDonnell Fund to the General Fund were such a substantial amount, that they should no longer be characterized as a "contribution" or "loan" as in the past, but simply as a transfer from a Reserve Fund to the General Fund. (See Note 2 in the attached copy of the Audited Financial Statement.)

Mr. Ratner continued that our 1984 Budget had been constructed in such a way as to reduce fixed overhead costs by about \$150,000, to attempt to insure a surplus operation, as we would hope to be the case with all future budgets, so that we can rebuild the McDonnell Reserve Fund as quickly as possible.

He further stated that since our Treasurer, John Petty, could not attend this Governors' meeting, Mr. Petty, Mr. Ratner and Lou Provenzale had reviewed these financial reports last Tuesday, and while Mr. Petty expressed unhappiness with the results, he approved the report.

During the discussion about the 1983 financial figures, it was pointed out that the Special Events were \$150,000 under projection; the CCIP was about \$30,000 short of expectation; the Convention income was \$20,000 under Budget; Special Funding and Corporate Contributions were short about \$120,000, and dues were \$40,000 under income projection. Mr. Ratner explained that this, of course, comes to more than the \$217,000 deficit, but there were some savings on expenses, and some other non-budgeted income.

In answer to a question raised by Rabbi Schindler whether the decline in income from dues reflected a reduction of membership, Mr. Ratner answered that the decline was mainly due to the fact that the anticipated Convention Dues Raise was not put into effect until September. Therefore, the results of the increase were only reflecting November & December.

Kevin Canavan reported that the percentage of total membership indicated some small slippage - perhaps 3 to 4%. However, an additional printout at the end of March would be a more accurate indication.

At the end of this discussion, Chairman Freeman reminded the Board that Mr. Ratner was retiring as President on June 30th, and he was delighted to inform the Board that he and Chairman Richardson and the Compensation Committee had reached an agreement with Bob Ratner's consulting firm to continue as part-time Consultants on a year-to-year basis, commencing July 1st, 1984. He then asked Mr. Ratner to discuss the Current Financial picture and to explain any thoughts he might already have about future fund raising plans.

Bob Ratner pointed out that it was obvious from the results of the Spring Dinners of the last two years, that the event was losing its viability, while the Washington event seemed to be holding up under its present format. So, he described in detail the changes that the Finance Department will be planning, to make up for the poor results of the past two Spring Dinners.



It was determined to reduce the number of Annual Special Events from three to two, to combine the UN Ball and the Spring Dinner as one event, and run it in June, so that we would have one major event in the Spring and one major event in the Fall, and to pattern the Spring event as closely as possible to the successful Washington event.

Mr. Ratner explained that he had secured the Secretary-General's permission to have a Concert performance in the General Assembly Hall of the United Nations on Saturday, June 2nd, which would be followed by the Annual United Nations Ball on that same night at the Waldorf Astoria. He also secured the Secretary-General's agreement to allow UNA to run a Reception at his official residence the night before, Friday, June 1st, for those special contributors to the event and other VIPs similar to the State Department Reception held in Washington each year. The Secretary-General agreed enthusiastically to the entire concept and even refused to allow UNA to pay the expenses for the Friday Evening Reception, which Mr. Ratner had offered to do.

Therefore, Mr. Ratner explained, the first combination Spring Concert and United Nations Ball will take place on June the 2nd, and outlined the program events.

In the General Assembly Hall of the United Nations - the American Symphony Orchestra will play, under the baton of Morton Gould, for the first half of the program. For the second half, the most successful international singing star, who has sold more records and cassetts than any other star in existence, Julio Iglesias, will be the soloist.

The entire event, the Concert and the Dinner, are being tendered in honor of the Secretary-General and the Permanent Representatives to the United Nations. However, because this year is the centennial year of Eleanor Roosevelt - the Concert itself will commemorate that centennial - in order to highlight that great lady's contribution to the world as the architect of the United Nations' Declaration of Human Rights.

Mr. Ratner made a special note here that three of our Vice Chairmen - Estelle Linzer, Ruth Hinerfeld and Jean Picker have been the catalysts for a fantastic series of events for the Eleanor Roosevelt Centennial.

The Concert will be under the Chairmanship of the National UN Day Chairman, to be appointed by President Reagan.

*(Subsequently, the President appointed Mr. Theodore Burtis, Chairman of Sun Company, as National UN Day Chairman.)*

Immediately following the Concert, with special buses, we will transport the entire audience to the Grand UN Ball at the Waldorf.

Since we are combining the two events, we will combine and expand the prospect list of both the UN Ball and the Spring Dinner. Because this is such an unusual event, with such an unusual program and with a good Chairman, we hope to gross between \$450,000 and \$500,000. What's more, we intend to enlarge the potential net proceeds by selling tables of eight for \$2500 as the base price, six tickets for the Corporation, and two tickets for the



honored Ambassadorial guests, while Patrons will contribute \$5,000 and Co-Chairmen \$10,000, for the same table of eight, with better locations both in the General Assembly Hall for the Concert, and at the Ballroom in the Hotel. Previously, we sold tables of ten.

In connection with his report on the Special Events, Mr. Ratner pointed out the difficulty of preparing a Budget for UNA. When we budgeted the expenses for the Special Events, although we had some guidance for the Washington Concert from experience - we were flying blind when we tried to estimate the expenses for the new Spring Event. We knew we would combine it with the UN Ball and that gave us some guidelines, but at the time we didn't even know we would have a Concert.

Mr. Ratner continued that we tried to budget the expenses for this event, guessing as best we could. When we reviewed the budget with the Finance & Budget Committee, its Chairman said that there was "fat" in the projected expenses for Special Events. As a result, we reduced those projected expenses for both Special Events, by reducing the Budget by a total of \$50,000.

Mr. Ratner pointed out that now we would surely be over-budget expenses of \$18,000 for the Symphony Orchestra, plus the cost of construction of the Platform for the Concert and other miscellaneous items connected with an event of this magnitude. Of course, we'll try to minimize the expenses and maximize the income as mentioned above. But, we will have to gross more than \$425,000 just to meet Budget projections. He continued that in his view, this event should gross between \$500,000 and \$600,000, because we have a terrific program and hopefully a good Chairman. But, he said, once more we would need the help and support of the UNA family, to be able to reach such a figure. This means, according to Mr. Ratner, that there should be no complimentary tickets except for the Secretary-General and the artists. The Ambassadors and UN Dignitaries are paid for by the Corporations. UNA leaders should buy their own tickets and tables. Under those circumstances, Mr. Ratner felt that we have a good chance of reaching that goal.

In addition to the above Special Event, there are now out at several Foundations, appeals for various UNA programs, totalling approximately One Million, Four Hundred Thousand Dollars. The time frame for some of these programs may run, one, two and in some cases, three years long. As far as we can tell, all of these proposals are being looked upon favorably by the Foundations, which we have favored by appealing to them. Some of them have already committed some funds. These appeals cover our Multilateral Program, our Policy Studies Program, our Economic Policy Program, and our Tri-Lateral Major Power Program.

Mr. Ratner then asked Ed Luck to comment on these Foundation proposals in greater detail.

Mr. Luck distributed the attached status report which indicated the magnitude and the types of Foundation proposals that were presently being considered by the Foundations. He pointed out the great number of proposals in the hopper and indications are that most of them would be looked upon favorably by the Foundation considering them. But, he further pointed out that it was inadvisable to try to base a sound financial program on Foundation grants. Foundations often approve a proposal in principle, but by the nature of their own bureaucracies, do not definitely commit a sum to the proposal, nor actually pay it, sometimes for months, or even almost a year from the time a commitment is made. And yet, the Association is



already working on the program and expending funds. That is why it is so important that a firm Working Capital Base be established through ongoing corporate and individual fund-raising programs, as well as Special Events and other income sources, (dues, program income, etc.), to take the greatest advantage of these favorable Foundation proposals.

Mr. Ratner pointed out that funded by one of these Foundation proposals, Ed Luck had arranged for a delegation to visit the People's Republic of China, under the Chairmanship of Brent Scowcroft, with Professor Robert Scalapino and David Packard, Chairman of Hewlett-Packard. It is our hope that Mr. Packard's exposure to UNA through this source, with the additional subtle persuasion on the part of Ed Luck during the trip, will inspire him to understand the importance of UNA's programs to a greater degree than he presently does, and thus we will be able to get him to try to secure funds for our program. Similarly, Ed Luck and Mr. Ratner, with some of the participants from our Parallel Studies Program or other programs, will try to get Ted Turner and other UNA leaders to raise monies in their communities through Dinners, at which UNA's story can be told.

In this manner, Mr. Ratner felt, we could develop a series of Regional Chairmen from the National Hierarchy, who will not only raise funds for the National Program, but will spearhead and supervise local membership campaigns. The new members would be fed into the Chapters in the local areas, and once a year, we would supply the local area with one of our interesting outreach programs.

After these reports, Mr. Ratner continued with a brief description of the need to raise about \$500,000 as a Working Capital Reserve Fund, first to be used to rebuild the McDonnell Permanent Reserve Fund, and second to be used for projects which must move ahead and for which funds must be spent before we actually receive them from the Foundations, even if we get firm commitments.

Mr. Ratner further explained that he has also planned to develop a Deferred Giving Campaign which, of course, would include the initiation of a Bequest Program, and he would have detailed plans for that program later on in the year.

Mr. Ratner then explained the problems UNA was having with the National Charities Information Bureau, a self-styled private organization which purports to report on which charities are worthwhile and worthy of support, and which are not. For the first time in nineteen years, UNA has been placed on its unapproved list. By the way, we are in some good company. Also unapproved are: The Committee For Economic Development, The Eisenhower Exchange Fellowship, the Muscular Dystrophy Association, the National Foundation for Cancer Research, the National Leukemia Association, the Wildlife Society, and several others.

We are classified as not meeting one or more of the NCIB standards. Their objection is on four items:

1. Less than 50% of Board members attend all Board of Directors meetings, and all Board of Governors Meetings. Their condition is that more than 50% of all Board members must attend all meetings.
2. They consider the fact that the President is a member of the Governing Board and is the owner of a personal service corporation which provides services to the Association to be a conflict of interest.



3. They consider that the Association is not financially viable, since at the time of their report, and they were reporting on the year 1982, we had a \$468,000 accumulated deficit, with no Reserve Fund, with the exception of a "Restricted" Reserve Fund.

4. UNA does not publish an Annual Report.

We have been in touch with the NCIB and we have explained to them that they are mistaken in three of the four areas.

The Personal Service Corporation of the President is not a conflict of interest, since it serves no other organization except UNA, and of course, it is a self-liquidating problem, since the President will be retiring at the end of June.

Their financial reporting is incorrect as UNAs Audited Financial Statement for 1983 indicates, since we show an accumulated deficit of \$40,458, and show a transfer from our Reserve Fund to the General Fund, with a balance of almost \$300,000 in the Reserve Fund, so obviously we are a financially viable Association.

UNA has never produced an Annual Report, not only because of the time and effort that producing such a report would take, but mostly because of concern about additional expenditure of funds. However, UNA will produce an Annual Report for 1983, which will be ready in early Spring.

Therefore, the only objection that UNA cannot meet at the moment is the business of more than 50% of Board members attending meetings. This results from our attempt to give broad constituency and geographic representation to UNA Boards. This is a responsibility that every Board member must take seriously to avoid this kind of a situation in the future.

With the documentation that we will be sending them within the next few weeks, the NCIB will no longer send out negative reports on the UN Association.

During the discussion on this issue, Franklin Williams (President of the Phelps-Stokes Fund), and Ruth Hinerfeld, (Immediate Past President of the League of Women Voters, USA), and other Governors who have had previous experience with the NCIB in their own organizations, indicated that they were a difficult organization to get along with, and that we should not be too sanguine that we would be able to satisfy all of their conditions.

Ruth Hinerfeld commented that some organizations have changed their By-Laws and titles of larger governing bodies in order to meet their requirements. Many organizations have been confronted with the same thing because they want to have a large body of people who represent broad geographic diversity, varying interests, financial support, etc., or, do we want a smaller governing body. Sometimes what you have to do is have a smaller governing body and call it the Board of Directors, in order to meet that standard.

Mr. Ratner indicated that such a change would require a change in the By-Laws, and we would have to start right now to work on this for the upcoming Convention next year.

Mr. Freeman wanted to know what the attendance record was of the Board of Governors, and Mr. Ratner answered that it was also not up to standards, although the current meeting was the best attended in a long time.



Mike Witunski mentioned that our organization was not rapped on the knuckles for anything serious like spending undue amounts on fund-raising. Ours was a reprimand of another kind. He believed what UNA was cited for were procedural standards, which were of secondary importance.

Mr. Ratner agreed that it would be relatively easy to meet their demands and remedy our situation, and if we had only one item against us (i.e. poor attendance at Board meetings), he did not believe they would put us on their unapproved list. However, he agreed with Ruth Hinerfeld that we should do something about the size of our Board of Directors - perhaps give it another name - but this would have to be done at the Convention.

Frank Williams said it was most difficult to get off their negative list, as a matter of fact, it was impossible. His organization was on their negative list, and no sooner did they comply with one regulation, then they were cited for another. He had been dealing with them for twelve years, and it was impossible to get off their list.

Ruth Hinerfeld said that the League of Women Voters was also on the list because the NCIB did not like their accounting practices, and the way they presented their Annual Report. However, she felt that it is still important to be on their approved list because there are organizations and individuals who do not make a personal judgment, but who only go by certain lists as a criteria for giving.

After some additional discussion, Carroll Cannon proposed the following Resolution:

"Recognizing that approval of the National Charitable Information Bureau is of primary importance to the Organization, in order to meet its standards, a small committee of the Board of Governors, should be appointed to study the possibility of restructuring the governing bodies of the Association to allow for a higher percentage of attendance at governing board meetings."

The motion was seconded and passed, and Chairman Freeman asked Ruth Hinerfeld and Frank Williams to serve as a Committee of two for this purpose. They both agreed to serve.

The Chairman then directed the Committee to report back to the Board of Governors as quickly as possible, since any recommendations this Committee comes up with might have to be brought before the Convention.

Mr. Richardson pointed out that the problem of attendance existed not only with the Board of Directors, but also with the Board of Governors, and wanted to reinforce Mr. Ratner's point that Governors make a strong effort to attend meetings as well.

## AGENDA ITEM II. THE MULTILATERAL PROJECT

Mr. Freeman then called on Elliot Richardson to report on Agenda Item II A, the meeting of the Executive Council of the Multilateral Project, which had immediately preceded this Board of Governors meeting.



Chairman Richardson commented that Cyrus Vance, Chairman of our National Council, had attended the meeting just concluded, and expressed his apologies at not being able to attend this meeting of the Board of Governors.

Mr. Richardson then reported that the Multilateral Project grew out of the recommendations of this Board's Committee on Program and Structure. A large part of the concept was to provide an opportunity for the chapters to analyze significant multilateral issues and develop recommendations that might realistically be adopted.

The Advisory Group was appointed to select topics and carry out other studies. The first topic chosen was nuclear nonproliferation. The recommendations of the chapters go to the National office to be considered concurrently with those of the national panel. In order to be able to incorporate all these recommendations into a single report with the whole weight of UNA behind it, the Executive Council was created to review and approve the final recommendations. The Executive Council consists of the principal officers of UNA.

The Executive Council met earlier today and reviewed an outline of the national panel's recommendations on proliferation. This is not the final report, because the chapter input is not yet available, but judging from this outline, the non-proliferation project does fit the characteristics we had in mind. The recommendations call for concrete actions that could be adopted, and that are appropriate for a concerted push by UNA and its chapters.

For next year's topic, the Advisory Group narrowed a long list of chapter suggestions down to multilateral peacekeeping, outer space, and hazardous waste disposal. The Executive Council concluded this morning that peacekeeping is the most appropriate topic at this time. He recalled that at the Board of Directors' lunch in December, he said there needs to be a greater focus on containing local conflicts. It makes little sense to focus only on nuclear weapons since they cannot in the foreseeable future be reduced below the level that could trigger nuclear winter. It will be good to have the chapters focus on the topic of preventing the escalation of local conflicts, as this is an area the public tends to neglect.

Mr. Freeman thanked Elliot Richardson for his report and indicated that the project is going forward extremely well. As he saw it, there are three distinct aspects of the program. The first is public education; the second strengthening of multilateral institutions, in this case, the International Atomic Energy Agency, and the third major aspect has to do with the image of UNA. UNA is more than a think tank - it is an action oriented operation which is going to get things done. UNA is important and does tackle gutsy and meaningful issues, both at National Headquarters and in the Field.

At this point, Chairman Freeman, in the absence of Peggy Carlin, Vice President in charge of this program, called on Kevin Canavan, National Field Director, for a report on Agenda Item II B, Progress in the Field.

Kevin Canavan discussed the role of the field in the Multilateral Project. He noted thirty-five chapters and divisions were involved, many of which had organized very distinguished panels in their communities. He pointed out that numerous chapters involved groups and individuals who had not participated in UNA activities in the past. Edith Segall pointed out that both the Conference of UN Representatives and Council of Washington Representatives had organized study groups for the project.



Carroll Cannon said that at the CCDP meeting coming up in June, three different Models of reports of what had been done in the Field would be available, so other chapters will have an opportunity to see them.

Edith Segall mentioned that the very next day, February 28th, the NGOs would have open hearings, and then we would be able to see what their response is.

Mr. Richardson added that there were two things suggested by Fred Eckhard to be done. One is to include regional press conferences which would involve the people who have been connected with the study, and to convey to chapters the feeling that something is being done and they are making an impact.

Next year, concurrently with the work of the chapters on Multilateral Peacekeeping, the Advisory Group will focus on more effective Administration and Management of the United Nations and its affiliated organizations, and we should be working with the UN on useful ideas on how to correct them.

Mr. Freeman then called on Fred to discuss the balance of the items listed under Agenda Item II, and to identify the meaningful actions which have been taking place in the program.

Fred Eckhard reported that, after three meetings, the Advisory Group of the Multilateral Project had forged a collective identity with a strong and unified sense of how the new program's goals should be pursued. The Group is quite comfortable with an advocacy posture, but will not shy away from the role of the informed critic. It wants to narrow the focus of its study agenda in order to zero in on those UN-related issues that are most politically central in the United States. Consequently, it has decided to pursue two avenues of inquiry: One is the peace and security area, asking why nations don't naturally take a multilateral option in time of crisis (through case studies of Lebanon, Grenada, Chad and the Falklands), and the second in the area of UN management and finance, which has recently become the target of potentially very damaging legislation such as the Kassebaum amendment. The Group will soon form a working panel on each of these topics. As the management and finance topic is something of a multiheaded monster, we would welcome any suggestions the Board might have on how to approach it.

In addition, a third project will be the annual study exercise which the Group will conduct simultaneously with community panels around the country. Our first annual cycle is nearing completion; a report on nuclear proliferation and the IAEA will be released in June.

The Multilateral Project will be engaged in other activities as well. Working with a small group of UNA lay leaders still to be formed, its staff will draft a platform statement on the UN to be presented to the two parties this Spring. We will also be producing occasional papers along the lines of the one on UNESCO put out in the names of staff authors, if this Board feels comfortable with that format and procedure. Finally, we will be conducting a regular series of briefings in Washington for key Congressional aides. In that connection, we seek the advice of the Board of Governors on a decision that is before us. We have been approached by staff of the Heritage Foundation about the idea of co-sponsoring UN-related programs on the Hill. The issue is whether by working with them we give them additional status and credibility in their anti-UN crusade, or whether they are not already so well-established and influential that we cannot ignore them and might even benefit from working directly with them in this way.



Mr. Freeman then summarized that Fred is asking for guidance in four areas.

1. General comment about overall approach to Multilateral Project.
2. Occasional papers, using one on UNESCO as a model for future papers.
3. Study of UN management and finance.
4. Heritage Foundation - what UNA's basic policy and strategy should be.

Estelle Linzer questioned at what point the Platform Committee statement would go to the Board of Governors or responsible bodies for any UNA statement.

Elliot Richardson replied that the only matter discussed vis-a-vis the Platform Committee would be the matter of nonproliferation which will be a UNA Paper, but that we could ask Platforms to say something positive about the UN problems.

Ed Luck felt that the Platform statement should be a UNA-USA statement issued by the Executive Committee or Board of Governors on what the United States Policy should be toward the United Nations.

Orville Freeman queried the Board on the Working Paper on UNESCO, which is the product of the working staff.

Ruth Hinerfeld felt that the Paper was very good, with a balanced viewpoint, and very helpful. She questioned its reception because it is staff signed. Perhaps this kind of paper, which is largely explanatory rather than advocacy, should be staff signed.

Fred Eckhard explained that the paper was distributed with a cover note from Elliot Richardson. The reaction was that it was viewed as a balanced paper. Most responses were positive, and it was viewed as a UNA paper. The loudest complaint came from the representative of UNESCO in New York.

Ed Luck mentioned a complimentary letter received from Under Secretary of State for Political Affairs, Lawrence S. Eagleburger. He pointed out that the Heritage Foundation pieces on the United Nations are all signed by individual staff members, with a disclaimer that this does not necessarily represent the view of the Heritage Foundation.

Carroll Cannon said that from the Field's point of view, it was important that UNA-USA take positions. He feels the Paper is excellent, but we need to distinguish for the Field the position that UNA is taking. If UNA feels 75% for something and 25% against it, we have to go to battle for it.

Elliot Richardson explained that we have a real problem in UNA in taking positions on controversial issues. In extreme cases, do we not react at all and be inert, or do we jump in at the cost of generating dissent and static. What we are trying to do is to feel free to make public statements. i.e. What we did in reaction to statement about getting the United States out of the United Nations. We took the initiative by getting former Secretaries of State and former U.S. Ambassadors to the United Nations to sign a statement which we never could have done had we to submit that to entire Board of Governors, Directors, or membership.

In the recommendations on proliferation, we endeavor to create a series of recommendations that are recommendations of UNA as a whole. Since we had neither the quality of mandate reflected in the Statement signed by the Secretaries of State, nor internal machinery we have in the case of nonproliferation, the result was an in between one, a sort of limbo represented by the Statement on UNESCO.



The Statement was discussed, and on conclusion, we decided that it would be done by the staff, we would not attack the position of the Administration, but instead we would focus on what the things are that could be done to correct it. The chapters should keep the distinction in mind that this is a policy statement concept.

Mr. Freeman commented that Mr. Richardson's outline is helpful, that we are moving ahead with good judgment and good sense, but that we must have flexibility.

Mr. vanden Heuvel pointed out that missing from every discussion of UNESCO, and even our paper, was a list of what UNESCO has accomplished. He felt that UNA should take a position, but does not at this time know what that position should be. He mentioned that the State Department has designated a Committee of nine to review the Presidential decision. Our own Governor, Arthur Ross, is on that Commission, therefore he would hope that we would have some input into the Committee's recommendations.

Fred Eckhard mentioned that he was doing a more thorough analysis of the UNESCO situation in the next issue of THE INTER DEPENDENT which would state a good deal about the positive work of UNESCO.

As far as the Heritage Foundation is concerned, the Board felt that we needed more information as to exactly what they had in mind, what ground rules would be followed, etc. Therefore, the Board asked the staff to get more specific information before they could make a decision.

Orville Freeman then thanked Fred for the very interesting information he had provided for the discussion, and called on Ed Luck to discuss the Brookings Conference.

Ed Luck explained that the Brookings Institution had approached UNA and asked us if we would be interested in running a joint two-day Conference with them towards the end of May (May 24th & 25th) at Brookings, on "The UN in World Affairs: Option for the US." The Conference and its subsequent publications would be designed to reach three crucial constituencies, the shapers and makers of US foreign policies, key diplomats and officials in the UN community, and through media coverage and follow-up activities, the American public.

Naturally, we were quite pleased to respond affirmatively to this request, and we are quite confident that we would be able to raise the funds for it. 50% of the costs of the Conference were to be covered by each organization, either in cash or in kind. Bill Scranton has agreed to Chair the meetings, and the Secretary-General has agreed to be the principal speaker at the Luncheon scheduled for Friday, May 25th. We intend, of course, to have the highest level participants as discussion leaders from the UN, the US and the private sector, and we anticipate that this will be a very successful event. The participants will include 90 representatives of the Congress, the Administration, the media, the foreign policy community, and business and labor.

We are confident that we can raise the \$11,000 cash that is necessary to see to it that an excellent publication is printed and most broadly distributed following the event.



### AGENDA ITEM III. ECONOMIC POLICY COUNCIL

Chairman Freeman asked Sylvia Hewlett to lead the discussion about the Economic Policy Council.

Mrs. Hewlett reported that the EPC recently released two major reports, one on The Productivity Problem: U.S. Labor Management Relations and the other on U.S. Trade and Economic Relations with Japan and Mexico.

These reports were widely disseminated to high level corporate executives, members of Congress and the media. The response has been excellent (see sample quotes in italics), and EPC is now planning an extensive outreach program.

On March 29th, the EPC will be holding a productivity outreach program in Houston, Texas in conjunction with the Mayor of the City of Houston. In addition to members of the EPC, participants will include members of the UNA Chapter in Houston, representatives from the private sector and senior public administrators and other officials from Houston, Chicago, Massachusetts, Arizona, North Carolina and Michigan.

Mayor Kathy Whitmire will preside over the program, which includes a variety of experts on productivity issues. EPC's productivity panel co-chairman, Ray Marshall (economist and former Secretary of Labor) will make a presentation highlighting the conclusions of EPC's productivity report.

Following the conference, which will last from 9:00 AM to 4:00 PM, we hope to hold a Reception for the Houston Chapter. At this Reception, there would be an in-depth discussion of our productivity study and other EPC activities of interest to chapter members.

We are also holding an outreach program for our trade report, which will be held on May 7th in Chicago. It will be sponsored by the Chicago Council on Foreign Relations, the Japan America Society and the Chamber of Commerce's Chicago Association of Commerce and Industry. This will be a luncheon program that will include a panel discussion. The panel's two chairmen, Bob Ingersoll (former U.S. Ambassador to Japan) and Lynn Williams (Temporary President, United Steelworkers of America) will lead the discussion, while two very active members of the trade panel, Hugh Patrick (Director, Economic Growth Center, Yale University) and Ray Vernon (Clarence Dillon Professor of International Affairs, Harvard University) will follow-up with commentaries.

Members of the UNA-USA Chapter in Chicago will be participating in this event, along with the EPC and the other cosponsors of the event. After this meeting, we hope to hold a Reception for members of the UNA Chapter and the EPC.

Both forums will provide an excellent opportunity to present the panel's recommendations to a wider audience than we have been able to tap to date.

The EPC panel on "The Global Repercussions of U.S. Monetary and Fiscal Policy" co-chaired by Henry Kaufman and Peter Kenen, is drawing to a successful conclusion. Plans are to pull together the panel's recommendations by early Fall when a Ballanger Press book and a panel report will be released.

The 1984 Annual Plenary Session of the EPC will be held in Washington, D.C. on September 13th and 14th.



SAMPLE COMMENTS ON EPC REPORTS

"My overall impression of the study on U.S. labor-management relations is that it is both very timely and well focused...the EPC report outlines important concepts which can be adopted by every business to enhance productivity. The success of these concepts of worker productivity in foreign corporations, and the domestic corporations included in the EPC study, reinforce the importance of their adoption on a larger scale...I enjoyed reviewing the study and would appreciate receiving subsequent studies of the Economic Policy Council."

JOHN HEINZ, United States Senator

"The Report reinforces my conviction that an important part of the solution to our competitive problems rests on our ability to tap the tremendous pool of unused talent represented by the U.S. work force...Your report serves as a valuable reminder of the critical importance of the programs we have implemented, and that decades of mistrust can not be overcome in a few years. A long-term commitment from both management and labor is necessary. I agree with your findings that this commitment will be rewarded with improved quality of worklife for our employees, and improved product quality and lower cost for our customers...please congratulate the Productivity Panel for their excellent work. The significance of cooperative labor-management relations in promoting greater efficiency and job satisfaction deserves the attention your report gives to these issues."

ROGER B. SMITH, Chairman, General Motors Corporation

"Thank you for a copy of the EPC report on U.S. Labor Management Relations. It will be a great use as the Commission addresses solutions to issues in its deliberations."

EGILS MILBERGS, Executive Director, President's Commission on Industrial Competitiveness

"The policy recommendations contained in the EPC's productivity report offer a viable approach toward the solution of our productivity problem."

MARK SHEPHARD, Jr., Chairman, Texas Instruments

"The committee has certainly done an excellent research job on the effects that labor/management relations has and can have on productivity."

L.W. LEHR, Chairman of the Board and Chief Executive Officer, 3M

"The (trade) panel should be highly commended for the breadth and balance of its report and recommendations... Overall I find the recommendations exceptionally responsible and constructive... The views of such a distinguished and diverse panel deserve wide readership."

CHARLES H. PERCY, Chairman, Committee on Foreign Relations



"I appreciate the effort the Economic Policy Council went to in reviewing our economic and trade relations with these two countries...Your report indeed reflects the hard work and thoughtfulness that I know went into its preparations! ..It is interesting and informative, and I have circulated it within the Department."

LIONEL H. OLMER, Under Secretary for International Trade, United States Department of Commerce

In reporting on the status of current Foundation grants to EPC, Mrs. Hewlett mentioned that the Ford staff member expressed the hope that UNA was continuing to be as diligent with its affirmative action program as it always has been and should be.

The Governors briefly discussed this issue and unanimously adopted the following resolution:

"Resolved that UNA continue to support the principle of affirmative action and reaffirm its commitment to this goal by having the staff prepare an affirmative action statement for circulation and follow-up action."

#### AGENDA ITEM IV. POLICY STUDIES PROGRAM

Mr. Freeman then called on Toby Trister Gati, Vice President for Policy Studies, to update the Board on this program.

Toby Gati reported that this has been an active period for all the Parallel Studies Programs. UNA-USA and the Soviet UN Association have agreed to hold several smaller meetings during the next few months on bilateral and global economic relations (in March), and on arms control later this Spring, as well as a larger session in late November after the Presidential election on various political and security issues.

There have also been numerous contacts with the Soviet Mission in New York to initiate an informal, high-level meeting on preventing an arms race in outer space. Due to the uncertainty following Andropov's death, there has been some delay in getting the dialogue underway, but we consider this to be a very significant initiative, indicating a serious Soviet interest in the problem. In UNA meetings with high-level government officials in the Department of State and Defense and in the National Security Council, we have been encouraged to proceed with these talks. There seems to be a growing appreciation in Washington of the unique opportunities for informal exchanges provided by programs like those organized by UNA.

The UNA program on the Major Powers in Asia is now getting underway, both financially and substantively. At the end of March, Lt. General Brent Scowcroft is leading a group to Beijing, the second group to visit the People's Republic of China under UNA sponsorship, to discuss such diverse topics as the state of bilateral relations, Soviet policies in Asia, and Japan's role in regional security problems. Ed Luck will be meeting in Japan with representatives from the Asia-Pacific Association both before and after the meetings in Beijing.



Mrs. Gati commented that it is interesting to note that not only is UNA unique in having these Parallel Studies Programs with the USSR and the People's Republic of China, but that they will be meeting at exactly the same time.

The outreach component of the Parallel Studies Programs has also been developing nicely. A rather interesting program on US-Soviet relations is scheduled in Omaha in late September, to be co-hosted by the University of Nebraska, the Air Force Association, and UNA. We have been working on several other possibilities for outreach as well.

Another way in which our programs are known to the public is through our access to the media. Just recently, for example, a preparatory meeting of the American Arms Control Panel of the Parallel Studies Program with the Soviet Union was filmed by The MacNeil-Lehrer News Hour for use on a future program on non-governmental, bilateral US-Soviet exchanges. UNA's Parallel Studies Program will be used as an example of how these bilateral exchanges operate, what they seek to accomplish, and how they may influence policy over the long term.

Mrs. Gati concluded her remarks by indicating that major funding for the Parallel Studies Programs has been secured from various foundations, and additional sources of support are actively being sought.

#### AGENDA ITEM V. 1985 CONVENTION

In Peggy Carlin's absence, Mr. Freeman asked Carol Christian, Director for Field Administration, to discuss the 1985 Convention.

Mrs. Christian stated that Spring is the most agreeable time for UNA-USA's National Convention from the standpoint of the constituency that attend. (Five of the seven Conventions have been held in the Spring.)

One of the major hotels in New York suggested that April would be the most advantageous month, for we could negotiate the lowest possible room rates for April, 1985.

The Board of Governors approved the dates of April 22nd to 24th, 1985 for the National Convention and Convocation on the 40th Anniversary of the United Nations. Since the Convention will coincide with the 40th Anniversary of the UN, it is appropriate for the Convention to be held either in New York, the Host city, or in San Francisco, where the United Nations was born. For reasons of economy, the Board of Governors approved the New York site over the San Francisco proposal, since that city would require considerable expense over the Convention budget, because of the need to bring a working staff from the National Office across the country and house them and feed them for a number of days.

The Board of Governors felt that the selection of the Hotel, as well as other details, should be left to the discretion of the National Staff.

#### AGENDA ITEM VI. OTHER BUSINESS

A motion was made by Mr. Ratner to elect Robert I. Lipp, President of the Chemical Bank, to fill a vacancy on the Board of Governors which had been created by the resignation of C. W. Carson. The motion was unanimously adopted.



After reviewing the specific language, the Board unanimously passed a resolution to adopt the following statement suggested by B'nai B'rith International, and requested the staff to distribute that resolution to our Chapters and Divisions and the National Organizations associated with UNA.

"A troubling development at the 38th Session of the United Nations General Assembly was the recurrence of manifestations of racist rhetoric by several member states. For example, certain attacks against Israel degenerated again into blatant anti-Semitism.

We are disturbed that surprisingly few delegations bothered to object. But the Secretary-General did issue a timely statement which took issue with...'the use in the General Assembly of epithets and slurs of a racial, religious, or personal nature, even in the heat of the debate'...The Secretary-General appealed...'to all members to refrain from language unbecoming to serious international debate,'...and we strongly endorse his appeal."

Mrs. Patricia DiGiorgio from San Francisco raised the concern that the Herbst Auditorium, an historic building in San Francisco, where the UN Charter was signed, was about to be demolished to provide office space for the museum which occupies space above it.

Mrs. DiGiorgio urged that UNA Board members write to Mayor Diane Feinstein, City Hall, San Francisco, urging that she take whatever action is necessary to preserve the Herbst Auditorium not only because of its historic architectural value in the City of San Francisco, but specifically because of the historic role it has played in the world, due to the fact that the UN Charter was signed in that Auditorium.

Mrs. DiGiorgio also pointed out that 1985 would be the 40th Anniversary of the United Nations, and that she had an appointment with the Secretary-General to discuss the possibility of a celebration in San Francisco in commemoration of that anniversary. She said that the Secretary-General was entirely in favor of the idea and she urged UNA's Governors to give some thought to an appropriate type of 40th Anniversary celebration.

Ed Luck then reported that Mr. Hans Danelius, Chairman of the Board of Trustees of the United Nations Voluntary Fund for Victims of Torture asked the United Nations Association if it would be willing to accept contributions for the work of the Voluntary Fund. Having looked into the material supplied by Mr. Danelius, the Board agreed that this was a very worthwhile effort and following past precedents of allocating special contributions received for educational and charitable purposes of the United Nations, the Board agreed to accept such contributions on behalf of the United Nations Voluntary Fund, and in turn, UNA would award such contributions to the program for that purpose.

Mr. Freeman then quickly reviewed the meeting dates for the balance of the year, as follows, and asked everyone to mark their calendars accordingly.

Monday, May 21st, September 17th and November 19th, all from  
1:00 to 4:00 PM.

The Chairman then thanked all for attending, and adjourned the meeting at 4:00 P.M.





# United Nations Association of the United States of America

300 East 42nd Street, New York, NY 10017 212 697 3232

CONFIDENTIAL

STATUS REPORT

February 27, 1984

## FOUNDATION FUND RAISING

### Foundation-Dependent Programs

<u>Stage</u>	<u>Soviet</u>			<u>East Asia</u>			<u>Multilateral Project</u>			<u>Total</u>
	'84	'85	'86	'84	'85	'86	'84	'85	'86	
Commitment (Definite)	153	--	--	54	104	--	120	120	120	671
Mature (Probable)	63	179	135	100	100	74	43	13	--	707
Early (Possible)	--	--	--	--	--	--	353	362	392	1107
<hr/>										
Total	216	179	135	154	204	74	516	495	512	2485

Notes: Totals in thousands of dollars

Commitment = written or oral confirmation by responsible foundation official

Mature = specific proposal under discussion with foundation for some time and informal indication of positive response

Early = specific program area under discussion with specific foundation with some indication of promise, but no certainty

### Sources of funding:

Soviet - commitments from Ford, Rockefeller, General Service Foundation and Harriman, mature proposals to Alton Jones for '84-'85 and mature discussions with Ford and Rockefeller for '85 and '86

East Asia - commitments from Asia Foundation and Rockefeller Brothers Fund for '84 and '85, mature proposal to US-Japan Foundation for '84 - '86 and mature discussions with Asia Foundation for '86

Multilateral Project - commitments from McDonnell Foundation and Hammer Foundation for '84 - '86, mature proposal to Alton Jones for '84 - '85, early proposals to Carnegie Corporation and Ford Foundation for '84 - '86

### Other Programs

EPC: foundation grants supplement core funding from members and primarily cover additional research and publication costs; commitments from German Marshall Fund for \$11,000 in '84 and \$2,000 in '85, and from Ford Foundation for \$18,000 and Rockefeller Foundation for \$18,000 (both to cover '84-'85 costs), and early consideration of approaching Sloan Foundation for \$20,000 for future research

Field Program: has had relatively little success in the past in direct foundation appeals, so now outreach functions are included in most proposals submitted by UNA's other programs, thus indirectly underwriting the Association's outreach activities





## United Nations Association of the United States of America

300 East 42nd Street, New York, NY 10017 212 697 3232

April 25, 1984

TO: Robert M. Ratner

FROM: Sylvia Ann Hewlett, Vice President, Economic Policy

RE: EPC Progress Report for the May 21, 1984 Board of Governors Meeting

The EPC outreach program for 1984 is off to a successful start. On March 29, the EPC held its first outreach in Houston, Texas on The Productivity Problem: U.S. Labor-Management Relations. The agenda featured Ray Marshall, the co-chairman of the EPC productivity panel, who was joined by Mayor Ed Koch and others. This program was held in conjunction with the Mayor of Houston's office and attracted over 400 participants, including public administrators, local UNA members, business professionals, and EPC members. The EPC report received such an enthusiastic reception that we exhausted all of the copies on hand and now have a backlog of approximately 100 orders. This event also elicited good media coverage, and we followed up the outreach by placing an editorial about the work of the EPC productivity panel in The Houston Chronicle.

Our second outreach on U.S. Trade Relations with Japan and Mexico will be held in Chicago on May 7 in conjunction with the Chicago Council on Foreign Relations, the Japan-America Society and the Chicago Council of Commerce and Industry. Both Robert Ingersoll and Lynn Williams, the two EPC panel co-chairmen for this project, will be on hand to comment on this report, and they will be joined by two prominent panel members. We are working closely with the Chicago UNA chapter on this project. Over 3,000 invitations have been sent out for this event, and we anticipate a good attendance and extensive media coverage.

The EPC also held its Steering Committee meeting this spring, which was attended by all of the members of the Steering Committee, which is comprised of Charles Barber, Henry Kaufman, Ray Marshall and Jack Sheinkman. At this meeting, we reviewed EPC membership (which has grown to more than 100 members), topics for our next round of panels, EPC editorial policy, and the possibility of expanding the Steering Committee.

The current cycle of EPC panels is making excellent progress. The panel on "The Global Repercussions of U.S. Monetary and Fiscal Policy" is drawing to a successful conclusion. We will be circulating the final draft of the panel for approval at our meeting on June 27 and intend to release the panel report in September. We have submitted all of our manuscripts to Ballinger Press and so far are ahead of schedule, which means that the book that will accompany the final report of this panel will be released in the early Fall of 1984. This panel has already elicited a great deal of excitement both at national policy levels and in multilateral organizations, and we anticipate that our findings will receive widespread attention in both the public and private sectors.

Meanwhile, our world employment project is progressing well. The panel on "Jobs in the 1980s," which is co-chaired by Douglas Fraser and John Filer, will be addressed at its next meeting by Nobel Laureate Wassily Leontief, Dr. Pat Choate

of TRW, and John Lloyd, the Labor Editor of The Financial Times of London. These speakers will discuss how technology, trade and demographics will affect jobs during the next decade and the policy implications of these trends. Because of the enthusiasm of the panel members, this panel is now on an accelerated agenda and hopes to release its final report in the Spring of 1985.

Rounding out our world employment project is the panel on "Parents and Work: Family Policy in Comparative Perspective," which is co-chaired by John Sweeney and Alice Ilchman. At the panel's last meeting, Anna-Greta Leijon, the Swedish Minister of Labor, gave a lucid presentation of the Swedish experience in this area. Continuing our examination of the international perspective on this issue, Professor Peter Sloane of Paisley College in Scotland will be addressing the panel on June 12th. This panel is off to a good start and will be continuing its deliberations into 1985.

Planning for the EPC Plenary is also progressing smoothly. This year's Plenary will be held in Washington, D.C. on September 13 and 14. Anthony Solomon, the Chairman of the New York Federal Reserve Bank, and Janet Norwood, the Executive Director of the Bureau of Labor Statistics, have already given early notification that they will be able to speak at this event, and we are currently awaiting responses from several cabinet members and congressional leaders. We will be holding our traditional policy dinner on Capitol Hill and also hope to sponsor a major colloquium on current labor-management relations as part of our Plenary program.







# United Nations Association of the United States of America

300 East 42nd Street, New York, NY 10017 212 697 3232

April 23, 1984

TO: Robert M. Ratner

FROM: Peggy Sanford Carlin, Vice President for Administration & National Field Program

RE: REPORT ON FIELD ACTIVITIES FOR BOARD OF GOVERNORS MEETING, MAY 21, 1984

## I. Chapters and Divisions

### 1. Annual Meeting of the Council of Chapter and Division Presidents (CCDP)

Preparations are under way for the annual CCDP meeting to be held June 8 to 11 at the Seamen's Church Institute in lower Manhattan. The 4-day meeting will begin with plenary and meetings of task forces of the CCDP Steering Committee, which will consider a number of items related to standards, procedures, funding and programs of UNA's 175 chapters and divisions throughout the country. The Steering Committee will also appoint a Nominating Committee for the election of CCDP leadership at its next meeting. The full CCDP meeting on Sunday, June 10th will discuss pressing chapter concerns and hear presentations on UNA-USA's Multilateral Project. Several workshops will be set up to go into greater detail of items that are of particular interest to chapters.

A full day at the United Nations, with briefings by outstanding experts, will conclude the 4-day session.

### 2. Chapter Activities on the Multilateral Project

Close to 40 chapters participated in the study of nuclear proliferation. Some of them - among them the Capital Area Division and Pasadena - have done an outstanding job and have involved local experts and others not usually associated with the chapter. A state-wide conference in Iowa dealt with the topic of nuclear proliferation under the theme "The Management of Global Change", and attracted a wide audience. National organizations affiliated with UNA Council of Organizations were asked to inform their Iowa leaders of the Conference and urge their attendance.

The positive response of chapters to the Multilateral Project encourages us to believe that the next topic will see greatly increased participation.

### 3. San Francisco Program on the Elimination of Racial Discrimination

On March 21, the day proclaimed by the General Assembly as the "International Day for the Elimination of Racial Discrimination", the San Francisco Chapter held a dinner that involved every segment of the community in its organization. Assistant-Secretary-General James O. Jonah accepted the Eleanor Roosevelt Human Rights award on behalf of the Secretary-General. Outstanding San Franciscans who had contributed to the protection of human rights were given awards. The chapter will attempt to make this an annual event, even though in 1985 the 40th anniversary of the United Nations will fully occupy the chapter.

## II. Council of Organizations

### 1. International Association of Lions Clubs

On March 19th, over 100 national and international leaders of Lions Clubs from all over the world came to the United Nations for the 6th annual "Lions Day at the UN." We had arranged a full-day program, involving the Secretary-General and other prominent speakers, and including a luncheon to which a dozen ambassadors from UN member states were invited.

The Lions leadership again affirmed their commitment to UN programs on drug abuse control, and their continuing support for UNA-USA.

### 2. Conference of UN Representatives and Council of Washington Representatives on the UN Work on the Multilateral Project

Both groups, consisting of representatives of organizations affiliated with UNA's Council of Organizations produced papers of recommendations on the nuclear proliferation issue. The Conference of UN Representatives in New York presented the draft paper of a Working Group to non-governmental organizations at an "Open Hearing"; the Washington group established a committee of experts who produced the paper. The final paper was circulated among both groups to inform members of the work that had been done by both study groups.

### 3. Conference of UN Representatives and Council of Washington Representatives Meetings on UNESCO

On February 22nd, Assistant Secretary of State for International Organization Affairs and Doudou Diene, Director of the UNESCO Office at UN Headquarters were invited by the Council of Washington Representatives to debate the U.S. decision to withdraw from UNESCO. A similar meeting was held on April 10th in New York, arranged by the Conference of UN Representatives to hear Leonard Sussman of Freedom House and Nancy Reisser, member of the U.S. National Commission for UNESCO. The paper on UNESCO, prepared by the Multilateral Project staff formed the basis for the discussion and strategy planning.

The above are brief examples of Field activities during the past 3 months.





# United Nations Association of the United States of America

300 East 42nd Street, New York, NY 10017 212 697 3232

TO: Robert M. Ratner

April 23, 1984

FROM: Carol Seifert, Director, Corporate Council for International Policy (CCIP)

RE: Update on the CCIP for the Board of Governors Meeting, May 21, 1984

Since our last report to the Board of Governors, the Corporate Council for International Policy has grown from twenty to thirty-eight member companies. They are listed below; (\*) indicates new members since March 1983.

Allbritton Communications, American Can Company, American Management Systems, Inc., Aminoil, Inc., Arthur Andersen & Company\*, Atlantic Richfield Corporation, Beker Industries Corporation\*, Belco Petroleum Corporation\*, Bethlehem Steel Corporation, Blunt Enterprises, Inc.\*, Capital Gazette Communications, Inc.\*, Central National Corporation, Combustion Engineering, Inc.\*, Communications Satellite Corporation\*, Dannenbaum Engineering\*, Deak & Company, Inc., Deloitte Haskins & Sells, Estee Lauder\*, Ferguson Bryan & Associates\*, Gadsby & Hannah\*, GFE, Ltd.\*, Grumman Corporation, Hillsboro Associates, Inc., IBM World Trade Corporation, Industrial Training Corporation\*, Internorth, Inc.\*, LITCO Bancorporation, Inc.\*, Marine Midland Bank, N.A., Merrill Lynch Capital Markets, Metropolitan Life Insurance Co., Mitsui & Co. (U.S.A.), Inc.\*, New York Mercantile Exchange, Northern Telecom Limited\*, Salomon Brothers, Inc., Muriel Siebert & Co., Inc.\*, Sun Chemical Corporation, Touche Ross International, United Telecommunications, Inc.\*

The CCIP meetings, summarized below, illustrate our method of keeping members abreast of the UNA's policy work while providing the kind of program which we hope will interest new business leaders in membership.

- September 21, 1983      Speaker: Lt. General Brent Scowcroft\* (USAF Ret.),  
Chairman, President's Commission on Strategic Forces. Reviewed the goals of the Commission's new look at arms control in its recommendations for the placement of the MX missile.
- Host: Ivan Selin\*, Chairman, American Management Systems, Inc.  
Dinner meeting, Cosmos Club, Washington, D.C.
- New members: Blunt Enterprises, Combustion Engineering, Comsat
- November 9, 1983      Speaker: Guy F. Erb, Chairman, US-Mexico Policy Committee  
Discussed the situation in Mexico since President de la Madrid took office and the possibilities for trade between the US and Mexico.
- Host: Paul H. Henson, Chairman, United Telecommunications, Inc.  
Luncheon meeting, Kansas City Club, Kansas City, MO.
- New members: Internorth, Inc., Industrial Training Corporation
- November 17, 1983      Speaker: Helmut Sonnenfeldt\*, Guest Scholar, The Brookings Institution and former Counselor, US Department of State. Reviewed the changing relationship between the Soviet Union and the NATO countries, particularly in light of the November missile deployment in Europe.
- Host: Charles G. Steele\*, Chairman, Deloitte Haskins & Sells  
Dinner meeting, Links Club, New York City.
- New members: Beker Industries Corp., Gadsby & Hannah

January 24, 1984

Speaker: Richard Colino, Director General, Intelsat  
Emphasized the need for international cooperation  
in the use of telecommunications satellites.

Host: Irving Goldstein, President, Comsat  
Dinner meeting, Comsat, Washington, D.C.

New member: Muriel Siebert & Co.

February 16, 1984

Speaker: John Silber, Member of the President's National  
Bipartisan Commission on Central America.  
Reviewed the goals of the Kissinger Commission  
report and discussed his views on the US posture  
in Central America.

Host: Sam F. Segnar, Chairman, Internorth, Inc.  
Dinner meeting, Board Room Club, New York City.

New member: Belco Petroleum

March 15, 1984

Speaker: John R. Block, Secretary of Agriculture  
Discussed the links between the US farm policy and  
the US economy as a whole.

Host: Michel D. Marks, Chairman, New York Mercantile Exchange  
Dinner meeting, Windows on the World, New York City.

April 3, 1984

Speaker: Vadim N. Kirichenko, Director of the Economic Research  
Institute of Gosplan. Presented the Soviet view of  
major global economic trends.

Host: Philip Merrill, Chairman, Capital Gazette Communications,  
Dinner meeting, Cosmos Club, Washington, D.C.

New member: Estee Lauder

April 9, 1984

Speaker: Robert A. Scalapino, Director of the Institute of East  
Asian Studies, University of California, Berkeley.  
Reviewed the broad range of political, security, and  
economics issues that the four-member UNA Delegation  
to China (March, 1984) discussed with Chinese  
officials in Beijing.

Host: Harry W. Knight<sup>#</sup>, Chairman, Hillsboro Associates, Inc.  
Dinner meeting, Sky Club, New York City

New members: Follow-up in process

In addition to the dinner meeting series, the Corporate Council has continued  
its series of one-page bulletins summarizing the more extensive reports and  
studies of the UNA's policy units. The vast majority of last year's members  
have renewed.

We will report on our May and June dinners at the September meeting of the  
Board of Governors.

#Member UNA Board of Governors or Directors





# United Nations Association of the United States of America

300 East 42nd Street, New York, NY 10017 212 697 3232

## MEMO

TO: Robert M. Ratner

FROM: Fred Eckhard, Executive Director, The Multilateral Issues and Institutions Program

RE: Report on the Multilateral Project for  
the Board of Governors meeting, May 21, 1984

25 April 1984

The following activities have taken place since the last meeting of the Board of Governors.

### I. The Annual Study Project

1. 1984-Nuclear Proliferation and the IAEA. A total of 31 reports on this subject were turned in -- 27 from chapters or divisions, 1 each from the New York and Washington representatives of the Council of Organizations, 1 from the UNA staff at headquarters in New York, and 1 from an independent group in Rochester, New York. Studies Director Ann Florini has drafted a synthesis of these and the report of the national panel headed by Advisory Group Chairman Matthew Nimetz. She will be in Europe in mid-May where she will meet with IAEA officials in Vienna to discuss the recommendations. The final report will appear in booklet form in late June. Promotion planning is well-advanced.

The 27 field responses were by and large of exceptional quality, especially where guidelines were followed and a prominent panel appointed. Most striking was the fact that several small chapters with limited resources were among the strongest performers. In Syracuse, New York, for example, the Post-Standard ran an extraordinary editorial publicizing the project (see attached), a strong community panel was put together and a solid report produced. Ann Florini was invited to speak, gave a press conference and appeared on the six o'clock news on all three network TV stations. The Syracuse model suggests that the Multilateral Project has program potential that can be exploited for significant community impact by virtually all of the 175 chapters and divisions.

2. 1985-Flashpoints: The UN and a World of Wars. Preliminary research is already underway on the subject of UN peacekeeping and conflict resolution as the next annual study topic. Ann Florini will serve as rapporteur to Brian Urquhart at a Ditchley conference on the subject in London in mid-May. A "Citizen's Guide" briefing book, modelled on the very successful one on nuclear proliferation, will appear in September.

### II. The Ongoing Studies Program

1. Peace and Security. Pete Day is directing this study project which focuses on multilateral approaches to the prevention, containment and resolution of conflict. Papers looking into how multilateral approaches were used or why they were not used in a variety of regional conflicts are now being commissioned. They will likely be published as a book in about a year's time. The study was formally launched at a meeting of the Advisory Group April 9 which featured two speakers on the subject: former Assistant Secretary of State Harold H. Saunders and Brian Urquhart's deputy George L. Sherry.



2. UN Administration and Finance. Still in the planning stage, this study is expected to focus on UN management, personnel and finance over a period of a few years during which a series of occasional papers will be published. Matt Nimetz chaired a meeting of an ad hoc planning group April 10 which included Richard N. Gardner, Frank Loy and Harold K. Jacobson. Loy, the President of the German Marshall Fund, has been asked to be one co-chair of the study panel that is to be formed.

### III. The Brookings Conference

Governor William W. Scranton and Ambassador Elliot L. Richardson each will chair a portion of this two-day conference May 24 and 25 which is expected to bring high visibility to the UN in the Washington community. A book of the proceedings will be published later this year.

### IV. The Public Information Service

1. 1984 Editors' Seminar at the UN. Bill Powell has begun planning for this annual fall event which coincides with the opening of the General Assembly. Nuclear proliferation and the IAEA will be made part of the program.

2. Fact Sheets. Two six-panel factsheets were issued in March, one on UN Financing by Editorial Director Peter Fromuth and one on UN structure by Ann Florini. Ann is also working on a fact sheet on the Women's Decade which will appear in May.

### V. Progress with Funding

The Peace and Security project is the focus of an \$862,125 grant proposal to the Carnegie Corporation for a three year period. Carnegie has reacted positively to the proposal while indicating that they could not fund the full amount. Staff review should be complete by early summer at which time we should know our chances. Board action would come in October.

The Administration and Finance project has attracted the interest of Ford Foundation. A proposal is being drafted and indications are that Ford could act on it this year.

The UN Department of Public Information has indicated that they will once again fund our annual Editors' Seminar. A budget of about \$16,000 is being drawn up.

### VI. Issues of the Moment

1. UNESCO. The Administration has named a bipartisan review panel--one of the recommendations of our UNESCO position paper--with UNA Governor Arthur Ross a member. Both the paper and the coverage in The Inter Dependent continue to garner compliments; the UNESCO New York office says it distributed the ID article widely. The Washington Office of UNA is planning a series of Congressional briefings on UNESCO; Sam de Palma has agreed to chair a panel discussion some time in May. UNA has been invited to testify on UNESCO before two House subcommittees in joint session May 2.

2. Platform Hearings. Bob Ratner testified at Democratic Platform Committee hearings in New York April 9. The platform statement, drawn from earlier UNA



statements and reports, will also be submitted to the Republican Platform Committee and given wide distribution to the public and press.

#### VII. The Washington Office

1. Congressional Workshops. In addition to the special series on UNESCO, the Washington Office has an ongoing program for Congressional aides in part consponsored by the Stanley Foundation. The current agenda: Under-Secretary-General William B. Buffum did a GA wrap-up February 17; former Congressman J. William Scranton discussed the World Bank April 27; James P. Grant will talk on UNICEF and children's health in mid-May. Peace-keeping will be the topic in June.

2. Washington Weekly Report. The newsletter has kept a steady and objective eye on important developments concerning foreign aid legislation, US contributions to the UN, IFAD, IDA, UNESCO, etc.

3. Ongoing work of the Office. Steve Dimoff arranged a meeting with top House Foreign Affairs Committee aides March 28 to discuss The Multilateral Project and the role of the new UNA in Washington. Did same with State Department IO Bureau deputy Don E. Eller. Steve addressed a Ralph Bunche Institute (CUNY) luncheon April 11 on the subject of Congress and the UN. Office also ran or participated in briefings for chapters, Council of Organizations and others.

#### VIII. Other activities of Note

1. Anti-Americanism at the UN was the theme of a research paper coauthored by Ed Luck and Peter Fromuth and delivered by Peter March 23 at a conference at the University of Pennsylvania. It will be published as part of a book of the proceedings; a spin-off essay will be published as a UNA occasional paper.

2. Coordination of Research on the UN. Baron Rudiger von Wechmar, the West German Ambassador and former President of the General Assembly, called together representatives of several US organizations with an interest in the UN, including Joseph Slater of the Aspen Institute and Max Stanley of Stanley Foundation. Fred Eckhard of UNA attended as did the new head of UNITAR, Michel doo Kingue. It was agreed that there would be regular meetings hosted by UNITAR for the purpose of coordinating research programs and avoiding overlap or duplication.

3. Should the US Restrict Its Participation in the UN? will be the topic of a debate in the program of the annual meeting of the National Association of Student Councils in Rhode Island June 30. Fred Eckhard will go up against Roger Brooks of the Heritage Foundation before approximately 2,000 students and teachers at the event.

4. Educating Americans for Responsible Choices is the theme of what is expected to be one of the largest national assemblies ever convened on the subject of global education. It will be held in Washington May 17-19 and will include a panel presentation on the Multilateral Project's nuclear proliferation study, featuring C. William Maynes of the Advisory Group, Fred Eckhard and a participant in the excellent community panel on proliferation from Seattle, Washington.



# POST-STANDARD

SYRACUSE, N.Y. WEDNESDAY, FEBRUARY 1, 1984

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## The Editorial Page

### Nuclear Proliferation Study

The United Nations Association of Central New York is looking for people who have the expertise, energy and/or the desire to study one of the most pressing problems of our time: nuclear weapons proliferation.

In this age of high technology and instant communication, it may surprise you to know that only five countries have nuclear arsenals — the U.S., the U.S.S.R., Great Britain, France and China. Considerable credit for limiting the spread of weapons belongs to two modern institutions: the International Atomic Energy Agency, formed by the United Nations in the '50s at President Eisenhower's urging, to ensure the peaceful application of nuclear energy technology; and the Non-Proliferation Treaty of 1968, by which "nuclear" nations promise not to export weapons technology, and "non-nuclear" nations pledge not to acquire the bomb.

Now that 121 nations have signed the NPT, and with the IAEA safeguarding the peaceful use of nuclear power, one might well ask: is there really a danger of nuclear proliferation?

The answer is a reluctant but definitive "yes". For one thing, compliance with the IAEA is voluntary, and nations can theoretically hide nuclear facilities from IAEA inspectors. For another, some key nations have not signed the NPT, including France and the People's Republic of China, both "nuclear" nations, as well as countries like Argentina, Brazil, Israel and South Africa, whose advanced technologies may already enable them to build a bomb if they wish. In some parts of the globe, joining the "nuclear club" is viewed as a status symbol. India, also a non-signer of the NPT, exploded a "peaceful" nuclear device in 1974. Though the government insists it has no intention of building bombs, a high-ranking Indian official said in 1981: "If we make the bomb, the United States will realize that they cannot ignore a nation of 700 million with nuclear weapons."

At the last conference on the NPT in 1980, the Americans and the Soviets were accused of failing to live up to Article VI of the NPT, which commits the signatories to pursue an end to the arms race and a treaty on "general and complete disarmament".

The current breakdown in nuclear arms negotiations between the superpowers, and the hectic pace of nuclear bomb construction here and in the Soviet Union, suggests another kind of "nuclear proliferation".

How to prevent a small nation bent on obliterating its regional rival from building and exploding a nuclear bomb? Could a terrorist group get hold of the necessary materials and technology to build its own bomb and hold the world hostage? Will the proliferation of nuclear power plants ultimately make it easier for everyone to join the macabre club?

These and other questions are on the agenda of the local chapter of the United Nations Association, a volunteer group committed to improving international relations. Under the direction of Dr. Walter Meyer, energy chair at Syracuse University and an expert on nuclear engineering, the UNA study project is to focus on at least three specific areas: Article VI of the NPT; the problem of nuclear waste disposal; and the system of international safeguards.

Why study nuclear proliferation in Central New York, far from the power centers where nuclear policy is made? The reasons lead in two directions. One is educational — to alert us all to the threat of nuclear proliferation, including the need to dispose safely of the lethal waste products of nuclear power plants like those right here in Central New York.

The second reason for the local study project is to draw on the resources of sensible men and women outside the "think tanks" and government councils. Similar advisory panels are going to work around the country. The results of their efforts will be presented in their communities, and forwarded to the UNA's executive council, chaired by Elliot Richardson, former Cabinet member. A final report is to be issued in the spring.

If you would like to contribute to this worthy project, or find out more about it, call the local United Nations Association office in Syracuse; or attend the next meeting of the advisory panel, scheduled for Feb. 9, from 5 to 6:30 p.m. in the Marine Midland Bank at 360 South Warren St.





## United Nations Association of the United States of America

300 East 42nd Street, New York, NY 10017 212 697 3232

April 24, 1984

TO: Robert M. Ratner

FROM: Toby Trister Gati, Vice President for Policy Studies

RE: REPORT ON POLICY STUDIES ACTIVITIES FOR BOARD OF GOVERNORS MEETING, MAY 21, 1984

Long-term contact with the Soviets, Chinese, and Japanese gives UNA's Parallel Studies Program a continuity and sense of purpose that allows these programs to flourish during periods of good relations and to weather the storm when relations deteriorate. The March meeting of the Soviet-American Parallel Studies Program is a particularly good example of the unique quality of the Policy Studies process. Despite an almost total freeze on the official level (and the disastrous recent experience of another non-governmental exchange which was unable to engage in serious discussion of political or arms control issues during a three-day session in Moscow), the March meeting on bilateral and global economic issues was perhaps the best that UNA has ever had.

The Soviet participants, all extremely high-level and substantively first-rate, were able to engage the American panel members in in-depth discussion of topics such as the long-term impact of the debt crisis in East Europe and the Third World, future prospects for currency convertability, the difficulties technological innovations present to the Soviet planner, and the foreign trade strategy of the USSR.

During the discussion on US-Soviet economic relations, the two groups were joined by Congressman Sam M. Gibbons, Chairman of the Subcommittee on Trade of the House Ways and Means Committee, who was able to give the group a unique perspective on the prospects for bilateral relations as seen by the Congress. In addition to the formal meetings, there were many opportunities to discuss the state of the bilateral relationship and to hear Soviet views on both Chernenko's leadership and the 1984 Presidential election.

After the three days of meetings, the Soviets were able to see some of Florida (and to spend a day at EPCOT as guests of the Orlando Chapter of UNA) and then go on to Washington, DC where meetings with Senator Charles McC. Mathias and senior Executive Branch representatives were arranged. In addition, a CCIP dinner in honor of the Soviet delegation was hosted by Philip Merrill, Chairman of Capital Gazette Communications, Inc.

Scheduling problems prevented an April meeting of the two arms control panels, but plans are now under discussion for a late June meeting in Moscow. A three-point agenda has already been agreed upon by both sides and will include discussion of preventing an arms race in outer space, developing norms of political relations between the two superpowers, and steps towards a Comprehensive Test Ban.

While the Soviets were in the US, a UNA delegation was in the People's Republic of China for a second round of discussions on arms control and Asian security. Chaired by Brent Scowcroft, the delegation included David Packard, Robert Scalapino, and Edward Luck. The group met with Defense Minister Zhang Aiping, Vice Foreign Minister Han Xu, and other top officials in addition to

holding meetings with the Beijing Institute for International Strategic Studies. The visit played a direct role in helping to lay the foundation for a successful trip by President Reagan. The UNA group was briefed at a very high-level in Washington before the trip and, after returning, General Scowcroft and Professor Scalapino were invited to lunch with the President and Mrs. Reagan to discuss the President's upcoming visit.

The UNA-USA group held meetings in Tokyo with the Asia Pacific Association before and after visiting China in order to lay the groundwork for a trilateral Japanese-Chinese-American program on arms control, security, and relations among the four major powers in Asia. The Japanese are now enthusiastic about proceeding with the project and the Chinese have tentatively agreed to proceed as well. Governor William W. Scranton, who will head the new trilateral program, and Ambassador Richard Sneider, who will lead a parallel Japanese-American set of discussions, met recently with the UNA staff for a detailed planning session. It is anticipated that the first trilateral conference will be held in March 1985.





UNITED NATIONS ASSOCIATION OF THE  
UNITED STATES OF AMERICA, INCORPORATED

ARCHIVES  
FINANCIAL STATEMENTS

YEAR ENDED DECEMBER 31, 1983

with

REPORT OF CERTIFIED PUBLIC ACCOUNTANTS



ARTHUR YOUNG



A MEMBER OF ARTHUR YOUNG INTERNATIONAL

# ARTHUR YOUNG

277 Park Avenue  
New York, New York 10172  
Telephone: (212) 407-1500  
Telex: TRT-177704

The Board of Directors  
United Nations Association of the  
United States of America, Incorporated

We have examined the accompanying balance sheet of the United Nations Association of the United States of America, Incorporated at December 31, 1983 and the related statements of support, revenue and expenses and changes in fund balances (deficit) and functional expenses for the year then ended. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the statements mentioned above present fairly the financial position of the United Nations Association of the United States of America, Incorporated at December 31, 1983 and the results of operations and changes in fund balances (deficit) for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

*Arthur Young & Company*

February 10, 1984



UNITED NATION  
UNITED STATES OF

BAL

December 31, 1983 with

	<u>ASSETS</u>	<u>LIABILITIES</u>	<u>1983</u>	<u>1982</u>
Current assets:				
Cash and cash equivalents			\$175,000	\$ 300,000
Accounts receivable			<u>229,789</u>	<u>187,407</u>
Pledges receivable				
Pledges receivable due within (UNA's Five Year Funding Pro			404,789	487,407
Other current assets				
			222,500	260,000
Total current assets			<u>-</u>	<u>126,000</u>
Pledges receivable due after one year (UNA's Five Year Funding Progr			627,289	873,407
Furniture, fixtures and leasehold ments, at cost, less accumulat ation and amortization of \$9 1983 and \$83,250 in 1982			214,000	430,000
			-	153,000
			<u>(40,458)</u>	<u>(468,461)</u>
Total unrestricted assets			800,831	987,946
Cash and cash equivalents			<u>80,171</u>	<u>69,370</u>
			<u>\$881,002</u>	<u>\$1,057,316</u>
Cash			\$291,835	\$1,137,332
Certificates of deposit				
Interest receivable				
Due from unrestricted current fu				
Investment in bonds, at cost (ma \$782,789 in 1982)			<u>\$291,835</u>	<u>\$1,137,332</u>

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UNITED NATIONS A  
UNITED STATES OF AM

STATEMENT OF SUPPORT,  
AND CHANGES IN FUND

Year ended Dec  
with comparative

	nnell serve 2)	Total all funds	
		1983	1982
General support and revenue:			
General support:			
Contributions			
Annual special events (net of		\$1,426,874	\$1,367,196
tributors of \$221,714 in			
Total general support		576,778	630,143
		2,003,652	1,997,339
Revenue:			
Membership dues, program sal		593,391	553,938
Interest and dividends		53,435	76,626
Total revenue		646,972	630,564
Total support and reve		2,650,624	2,627,903
Expenses:			
Program services:			
Program activities		1,370,074	1,307,202
Services provided to members		583,451	459,536
Total program expenses		1,953,525	1,766,738
Supporting services:			
Management and general		506,913	558,884
Fund raising and membership		554,305	530,291
Total supporting expen		1,061,218	1,089,175
Total operating expens		3,014,743	2,855,913
Loss on sale of securities		53,375	-
Total expenses		3,068,118	-
Excess (deficiency) of general s		(417,494)	(228,010)
Fund balance (deficit), beginnin		668,871	896,881
Interfund transfers (Note 2):			
Regular transfer		-	-
Special transfer		-	-
Elimination of interfund payab		-	-
Fund balance (deficit), end of y		\$ 251,377	\$ 668,871

See accompa



UNITED NATIONS ASSOCIATION OF THE  
UNITED STATES OF AMERICA, INCORPORATED

BALANCE SHEET

December 31, 1983 with comparative balances for 1982

<u>ASSETS</u>	<u>1983</u>	<u>1982</u>	<u>CURRENT FUNDS</u>	<u>LIABILITIES AND FUND BALANCE (DEFICIT)</u>	<u>1983</u>	<u>1982</u>
			<u>Unrestricted</u>			
Current assets:				Current liabilities and deferred revenues:		
Cash and cash equivalents	\$ 49,272	\$ 31,418		Notes payable to bank (Note 5)	\$175,000	\$ 300,000
Accounts receivable	8,978	11,028		Accounts payable and accrued expenses	<u>229,789</u>	<u>187,407</u>
Pledges receivable	229,103	166,991		Total current liabilities	404,789	487,407
Pledges receivable due within one year (UNA's Five Year Funding Program)	222,500	260,000		Deferred contributions due within one year (UNA's Five Year Funding Program)	222,500	260,000
Other current assets	<u>25,084</u>	<u>35,583</u>		Due to James S. McDonnell Permanent Reserve Fund (Note 2)	-	<u>126,000</u>
Total current assets	534,937	505,020		Total current liabilities and deferred revenues	627,289	873,407
Pledges receivable due after one year (UNA's Five Year Funding Program)	214,000	430,000		Deferred contributions due after one year (UNA's Five Year Funding Program)	214,000	430,000
Furniture, fixtures and leasehold improve- ments, at cost, less accumulated depre- ciation and amortization of \$96,486 in 1983 and \$83,250 in 1982	51,894	52,926		Due to James S. McDonnell Permanent Reserve Fund (Note 2)	-	153,000
				Commitments (Note 3)		
				Deficit	<u>(40,458)</u>	<u>(468,461)</u>
Total unrestricted assets	800,831	987,946		Total unrestricted liabilities and deficit	800,831	987,946
			<u>Restricted</u>			
Cash and cash equivalents	<u>80,171</u>	<u>69,370</u>		Contributions received for future years	<u>80,171</u>	<u>69,370</u>
	<u>\$881,002</u>	<u>\$1,057,316</u>			<u>\$881,002</u>	<u>\$1,057,316</u>
			<u>JAMES S. McDONNELL PERMANENT RESERVE FUND (Note 2)</u>			
Cash	\$ 1,222	\$ 1,115		Fund balance	\$291,835	\$1,137,332
Certificates of deposit	280,000	-				
Interest receivable	10,613	24,367				
Due from unrestricted current fund	-	279,000				
Investment in bonds, at cost (market - \$782,789 in 1982)	-	832,850				
	<u>\$291,835</u>	<u>\$1,137,332</u>			<u>\$291,835</u>	<u>\$1,137,332</u>

See accompanying notes.



UNITED NATIONS ASSOCIATION OF THE  
UNITED STATES OF AMERICA, INCORPORATED

STATEMENT OF SUPPORT, REVENUE AND EXPENSES  
AND CHANGES IN FUND BALANCES (DEFICIT)

Year ended December 31, 1983  
with comparative totals for 1982

	Year ended December 31, 1983				Total all funds	
	Current funds			James S. McDonnell Permanent Reserve Fund (Note 2)	1983	1982
	Unrestricted	Restricted	Total			
General support and revenue:						
General support:						
Contributions	\$ 698,544	\$728,330	\$1,426,874	\$ -	\$1,426,874	\$1,367,196
Annual special events (net of direct costs benefiting contributors of \$221,714 in 1983 and \$203,102 in 1982)	576,778	-	576,778	-	576,778	630,143
Total general support	1,275,322	728,330	2,003,652	-	2,003,652	1,997,339
Revenue:						
Membership dues, program sales and fees	593,391	-	593,391	-	593,391	553,938
Interest and dividends	146	-	146	53,435	53,435	76,626
Total revenue	593,537	-	593,537	53,435	646,972	630,564
Total support and revenue	1,868,859	728,330	2,597,189	53,435	2,650,624	2,627,903
Expenses:						
Program services:						
Program activities	642,544	727,530	1,370,074	-	1,370,074	1,307,202
Services provided to membership and national organizations	582,651	800	583,451	-	583,451	459,536
Total program expenses	1,225,195	728,330	1,953,525	-	1,953,525	1,766,738
Supporting services:						
Management and general	506,913	-	506,913	-	506,913	558,884
Fund raising and membership development	554,305	-	554,305	-	554,305	530,291
Total supporting expenses	1,061,218	-	1,061,218	-	1,061,218	1,089,175
Total operating expenses	2,286,413	728,330	3,014,743	-	3,014,743	2,855,913
Loss on sale of securities	-	-	-	53,375	53,375	-
Total expenses	2,286,413	728,330	3,014,743	53,375	3,068,118	-
Excess (deficiency) of general support and revenue over expenses	(417,554)	-	(417,554)	60	(417,494)	(228,010)
Fund balance (deficit), beginning of year	(468,461)	-	(468,461)	1,137,332	668,871	896,881
Interfund transfers (Note 2):						
Regular transfer	200,000	-	200,000	(200,000)	-	-
Special transfer	500,000	-	500,000	(500,000)	-	-
Elimination of interfund payable/receivable	145,557	-	145,557	(145,557)	-	-
Fund balance (deficit), end of year	\$ (40,458)	\$ -	\$ (40,458)	\$ 291,835	\$ 251,377	\$ 668,871

See accompanying notes.



UNITED NATIONS ASSOCIATION OF THE  
UNITED STATES OF AMERICA, INCORPORATED

STATEMENT OF FUNCTIONAL EXPENSES

Year ended December 31, 1983  
with comparative totals for 1982

	Program Services		Supporting Services		Total expenses	
	Program activities	Services provided to membership and national organizations	Management and general	Fund raising and membership development	1983	1982
Salaries	\$ 502,288	\$172,524	\$213,325	\$191,413	\$1,079,550	\$1,047,625
Employee benefits and payroll taxes	<u>100,816</u>	<u>42,531</u>	<u>67,619</u>	<u>59,012</u>	<u>269,978</u>	<u>249,516</u>
Total salaries and related expenses	603,104	215,055	280,944	250,425	1,349,528	1,297,141
Professional fees and contract service payments	115,094	18,119	60,232	93,681	287,126	301,769
Supplies	26,998	12,560	13,798	7,785	61,141	55,469
Telephone and telegraph	30,757	11,788	6,637	16,531	65,713	67,747
Postage and shipping	43,344	25,900	3,380	12,872	85,496	81,649
Occupancy	97,659	33,994	43,342	45,204	220,199	221,974
Conferences, conventions, meetings	236,635	73,836	38,640	51,754	400,865	347,298
Printing and publications	164,724	32,898	6,473	72,387	276,482	233,468
Grants and support payments	5,000	11,185	-	-	16,185	10,217
Payments to chapters and divisions	-	146,622	-	-	146,622	134,586
Interest	-	-	38,668	-	38,668	52,617
Miscellaneous	<u>46,759</u>	<u>1,494</u>	<u>1,563</u>	<u>3,666</u>	<u>53,482</u>	<u>37,100</u>
Total expenses before depreciation and amortization	1,370,074	583,451	493,677	554,305	3,001,507	2,841,035
Depreciation and amortization	-	-	<u>13,236</u>	-	<u>13,236</u>	<u>14,878</u>
Total expenses	<u>\$1,370,074</u>	<u>\$583,451</u>	<u>\$506,913</u>	<u>\$554,305</u>	<u>\$3,014,743</u>	<u>\$2,855,913</u>

See accompanying notes.

UNITED NATIONS ASSOCIATION OF THE  
UNITED STATES OF AMERICA, INCORPORATED

NOTES TO FINANCIAL STATEMENTS

December 31, 1983

1. Organization and significant accounting policies

Organization

The United Nations Association of the United States of America, Incorporated (the "Association") is an independent, nonprofit, nonpartisan organization established to:

- heighten United States public awareness and increase public knowledge of world issues and their relation to the United Nations system and other multilateral agencies;
- encourage, where appropriate, multilateral approaches in dealing with these issues;
- build public support for constructive United States policies on matters of worldwide concern; and
- enhance the effectiveness of the United States in the United Nations and other international institutions.

To achieve these goals, the Association carries out a wide range of research, publication and public education programs dealing with international institutions, multilateral diplomacy and U.S. foreign policy.

Pledges receivable

It is the Association's policy to record all pledges for future years' contributions; these are reflected as pledges receivable and related deferred contributions. The Association recognizes unrestricted pledges and contributions in income in the years covered by the pledge, and restricted pledges and contributions in income in the year in which designated expenditures are made.

UNA's Five Year Funding Program is a fund raising campaign to provide a financial base to expand the Association's programs and increase the scope of its educational activities. Such contributions are to be received over a five year period.



UNITED NATIONS ASSOCIATION OF THE  
UNITED STATES OF AMERICA, INCORPORATED

NOTES TO FINANCIAL STATEMENTS

December 31, 1983

1. Organization and significant accounting policies (Cont'd)

Furniture, fixtures and leasehold improvements

Furniture, fixtures and leasehold improvements are recorded at cost. Depreciation expense is computed on the straight-line method, based on estimated useful lives (8 to 10 years). Amortization of leasehold improvements is provided on the straight-line method based on estimated useful lives, not to exceed the remaining life of the lease.

Expense allocations

Functional expenses which are not specifically attributable to a particular component of program services or supporting services are allocated to the components of these services based on various allocation factors.

Tax status

As a publicly funded nonprofit research and educational organization, the Association is exempt from federal income tax pursuant to Section 501(c)(3) of the Internal Revenue Code.

Investments

Investments are reported on the basis of cost. Realized gains or losses on disposal of investments are determined on the basis of the average cost of investments sold.

Cash equivalents

Cash equivalents include U.S. Treasury Notes at cost, which approximates market, of \$36,375 and \$61,672 at December 31, 1983 and 1982, respectively.

Summarized financial information for 1982

The financial information at December 31, 1982 and for the year then ended, presented for comparative purposes, is not intended to be a complete financial statement presentation. Certain reclassifications have been made to the 1982 information to conform with the financial statement presentation used in 1983.

UNITED NATIONS ASSOCIATION OF THE  
UNITED STATES OF AMERICA, INCORPORATED

NOTES TO FINANCIAL STATEMENTS

December 31, 1983

2. James S. McDonnell Permanent Reserve Fund

The James S. McDonnell Permanent Reserve Fund (the "Fund") was established in 1978 to provide general support for the Association's programs. As initially structured, income and principal was to be made available for general operations through 1987, at the discretion of the Management Committee of the Fund (the "Committee"), provided that the balance in the Fund would be no less than \$1,000,000 at January 1, 1988. The Committee consists of selected members of the Board of Governors of the Association.

Over the last several years, the Association has experienced difficulty in generating increased corporate contributions due, in large part, to the general economic downturn. As a result, despite strict cost controls, the Association has incurred operating deficits in its current unrestricted fund.

During 1983, the Board of Governors determined that a special transfer of assets from the Fund was needed in order to offset the accumulated deficit. Accordingly, after reaching an understanding with a representative of James S. McDonnell, the principal donor to the Fund, that:

- (1) there was no intention to dissolve the Fund,
- (2) the contemplated transfer was within the competence of the Association, and
- (3) it was the Association's intention to replenish the Fund from future current fund surpluses,

the Board of Governors authorized the special transfer of \$500,000 to the current unrestricted fund. In addition, since repayment of the unpaid portion of a prior year's advance will be made only to the extent of available current fund surpluses, the management of the Association has elected to eliminate the interfund receivable and payable. This amount (\$145,557) is reflected as an interfund transfer in the accompanying statement of support, revenue and expenses. The "regular" transfer of \$200,000 represents the final contribution under a previously agreed-to schedule which had been established to provide the current unrestricted fund with the funds needed to repay the aforementioned advance.



UNITED NATIONS ASSOCIATION OF THE  
UNITED STATES OF AMERICA, INCORPORATED

NOTES TO FINANCIAL STATEMENTS

December 31, 1983

3. Commitments

Rent expense, principally for office facilities, for the year ended December 31, 1983 was approximately \$210,000. As of December 31, 1983, the approximate minimum annual rentals on lease obligations aggregate \$437,000 and are payable as follows: 1984 - \$149,000; 1985 - \$147,000; 1986 - \$141,000. Lease obligations for the rental of office space are subject to escalation charges for increases in operating expenses, real estate taxes and the cost of electricity.

During 1981, the Association subleased a portion of its office facilities for a five-year period. Under the terms of the sublease agreement, annual rental income will approximate \$72,000 through 1986.

4. Employee retirement plan

All salaried employees are covered by the Association's defined contribution retirement plan following the third anniversary of their employment and attaining age 25. The Association's policy is to fund pension costs accrued by depositing funds in fully vested individual annuity contracts with an insurance company. There is no unfunded past service cost under the plan. Total pension expense for the year ended December 31, 1983 was approximately \$110,000.

5. Notes payable to bank

The Association's notes payable to a bank becomes due on February 1, 1984. Interest is payable monthly at 1% over the prime rate charged by the bank. In connection with these loans, the Association has agreed to manage the assets of the James S. McDonnell Permanent Reserve Fund such that there will be at all times a current market value of marketable or short-term investment securities equal to the amount of the Association's liability to the bank.

Chairman of the Association  
 Elliot L. Richardson  
 Chairman, Board of Governors  
 Orville L. Freeman  
 Chairman, National Council  
 Cyrus R. Vance  
 Vice Chairmen  
 Ruth J. Hinerfeld  
 Past President, League of Women Voters, USA

Harry W. Knight  
 Chairman, Hillsboro Associates, Inc.  
 Estelle Linzer  
 Southern New York State Division, UNA

Jean Picker  
 US Representative, UN Social  
 Development Committee (1969-1977)

Richard J. Schmeelk  
 Executive Managing Director,  
 Salomon Brothers Inc.

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Chairman, Finance & Budget Committee  
 Ivan Selin  
 Chairman, American Management Systems, Inc.

Chairman, Corporate Council for  
 International Policy

William S. Woodside  
 Chairman, American Can Company

Chairman, Policy Studies Committee

Robert O. Roosa  
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Chairman, Economic Policy Council

Robert O. Anderson  
 Chairman of the Board,  
 Atlantic Richfield Company

Chairman, Soviet Parallel Studies Program

Walter J. Stoessel, Jr.  
 Former Deputy Secretary of State

Chairman, WFUNA Committee

Christopher H. Phillips  
 President, The National Council for  
 US-China Trade

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 Chairman, Council of Chapter &  
 Division Presidents

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 Human Rights

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 Congregations

Edith B. Segall  
 Chairman, Conference of UN Representatives

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 & Textile Workers Union, AFL-CIO

Helmut Sonnenfeldt  
 Guest Scholar, The Brookings Institution

Leonard Vernon  
 Pacific Chapter, UNA

Franklin H. Williams  
 President, Phelps-Stokes Fund

Michael Witonski  
 Staff Vice President, McDonnell Douglas Corp.

# United Nations Association of the United States of America



300 East 42nd Street, New York, NY 10017  
 212-697-3232 Cable: UNASAMER

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 1909-1979

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 the President of the U.S.A.)  
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October 21st, 1983

## MEMORANDUM

TO: UNA's BOARD OF GOVERNORS

FROM: ROBERT M. RATNER, PRESIDENT

RE: NEXT MEETING, MONDAY, NOVEMBER 21st, 1:00 to 4:00 PM  
 AT UNA HEADQUARTERS, 300 East 42nd Street

Enclosed is a draft of the Minutes of the Board of Governors  
 Meeting held on September 19th, with attachments.

Orville Freeman, Chairman of our Board of Governors, has asked  
 me to remind you that the next meeting will be held on Monday,  
 November 21st, from 1:00 to 4:00 PM in UNA's Board Room. It  
 would seem that most of the discussion will be devoted to the  
 1984 Budget, as well as the Agenda for the Directors Meeting  
 scheduled for December 5th.

The Finance and Budget Committee will meet on November 7th to  
 review the staff's draft of the 1984 Budget. As soon as possible  
 after that meeting, we will send you a copy of the F&B's approved  
 Budget so that you will have time to study it before the Governors  
 Meeting. As in the past, our meeting will start with a sandwich  
 lunch. Please return the enclosed card to let us know if you can  
 attend.

The past month has been a busy time for all of UNA's programs.

The 1983 Editors' Seminar at the United Nations, which was held  
 on September 19th and 20th, was attended by upwards of 100  
 editors, editorial writers and news directors from all parts of  
 the country. An unusual feature of this year's Seminar was the  
 press conference at which announcement was made of the results  
 of the Roper Poll on U.S. public opinion on the United Nations  
 which had been commissioned earlier in the Summer by UNA.

Executive Vice President  
 Edward C. Luck

Vice President,  
 National Field Program  
 Peggy Carlin

Vice President,  
 Financial Development  
 Richard B. Wiener

Assistant Treasurer  
 and Controller,  
 Louis J. Provenzale



On September 21st, our colleague Ivan Selin, Chairman of American Management Systems, hosted a meeting of our Corporate Council for International Policy, (CCIP). General Brent Scowcroft addressed a group of 20 chief executives over dinner. He led a fine discussion concerning the President's Commission on Strategic Forces and the new direction for arms control that his commission recommended. These off-the-record discussions are a particularly successful aspect of the CCIP's program.

Under the chairmanship of Carroll Cannon, the Steering Committee of the Council of Chapter and Division Presidents (CCDP), concluded a successful series of meetings in San Diego from September 23rd to 25th. The main focus of the session was the development of strategies to best implement the new Multilateral Issues and Institutions Program in the field, and how the Steering Committee members could aid that process.

The new Multilateral Project got into high gear in October with back-to-back meetings of its Advisory Group and its Executive Council. Under the chairmanship of Matthew Nimetz, the Advisory Group met on the 11th and enthusiastically endorsed nuclear nonproliferation as the first UNA-wide study topic. It also showed itself to be eager to take on, through the formation of subpanels, a variety of other topics. The tone of that well-attended meeting made it clear that this group wants to be active on both the short-term and long-term issues. The Executive Council, chaired by Elliot Richardson, met on the eve of the EPC Plenary on the 12th to discuss its role. It also heard encouraging news from Carroll Cannon about growing chapter response to the new program. As I write, the staff, in consultation with Elliot and some members of the Advisory Group, are working hard behind the scenes in New York and Washington to defuse the controversial Kassebaum amendment to the State Department authorization bill which threatens serious cutbacks in US assessed contributions to the UN and, ultimately, loss of the US vote in the General Assembly if those assessed obligations are not met.

As the Economic Policy Council's Agenda forecast, the EPC's two-day Plenary in Washington on October 12th and 13th was even more successful and exciting than we could have hoped for. You will be hearing and reading more details about this at the meeting, and in future reports.

Despite the fact that a temporary indisposition prevented the Secretary-General from attending our UN Ball on October 14th, we had one of the most successful Balls we have ever had. At this writing, we are anticipating an equally successful Washington Concert and Dinner on October 29th. We expect both Vice President George Bush and Secretary of State George Schultz to attend.

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I have also enclosed some recent materials which indicate how innovative, responsive and visible your Association has been in relation to recent

events around the UN. While there is no question that the UN has been at its lowest ebb up until this recent period, and UNA relatively quiescent in its response as well, I believe this material will indicate that we have turned the corner with a "bang!" and it is certainly our intention to keep this momentum going.

We intend to urge our Directors and our Chapters to take advantage of all this excellent material for membership recruitment and to keep UNA steadily visible.

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We look forward to seeing you on November 21st.





DRAFT MINUTES  
UNA-USA BOARD OF GOVERNORS MEETING  
MONDAY, SEPTEMBER 19th, 1983 - 1:00 to 4:00 PM.  
UNA CONFERENCE ROOM

ORVILLE L. FREEMAN - PRESIDING

Present: R. Carroll Cannon, Sybil Craig, Arthur T. Downey, Orville L. Freeman, Mary Hall, Ruth J. Hinerfeld, Jerome Jacobson, Harry W. Knight, Estelle Linzer, Leo Nevas, Jean Picker, Robert M. Ratner, Richard J. Schmeelk, Ivan Selin, Edith B. Segall, William J. vanden Heuvel, Franklin H. Williams.

Staff: Edward C. Luck, Peggy Sanford Carlin, Frederic Eckhard, Toby Trister Gati, Sylvia Ann Hewlett, Louis J. Provenza, Richard B. Wiener and Margot Nussbaum.

*(It would be most helpful if the Governors would reread the Minutes of the Governors Meeting of May 16th for a clearer understanding of the sequence of events and the discussions and conclusions covered by the Minutes of the September 19th Meeting.)*

The meeting, Chaired by the Chairman of the Board of Governors, was opened at 1:05, and Agenda Items I, II and III were held in Executive Session.

Chairman Freeman opened the meeting by introducing the new members of the Board of Governors to each other and to the veterans. He then called on Secretary Bill vanden Heuvel to secure the approval of the Minutes of the Meeting held on May 16th, which were unanimously approved.

At this point he departed from the Agenda to take up a draft resolution which had been submitted as a potential statement for the Governors to issue on the shooting down of the Korean 747 by the Soviets. The discussion centered on approving President Reagan's action in bringing the matter before the Security Council, and further emphasized the capacity of the International Civil Aviation Organization (ICAO), another UN institution, to investigate the tragedy, report credible findings and seek the multilateral agreement that would prevent a recurrence of the disaster. Attached to these Minutes is a copy of the Resolution as adopted by the Board of Governors.

Agenda Item II - Chairman Freeman briefly reviewed for the Governors the fact that when Bob Ratner had notified the Board of his intention to retire as a full-time President on July 1st, 1984, he had strongly recommended Ed Luck to be his successor. At the February 28th meeting of the Board of Governors, Ed Luck was elected Executive Vice President and was given the responsibility of developing a memorandum which would show how UNA could be restructured organizationally and programmatically so that it could operate more efficiently on a reduced budget, in accordance with the plans that Bob Ratner and Ed had been discussing with the Governors previous to that meeting. The Governors specifically did not designate him as the successor to the President when the President retires on July 1st, 1984, because they wanted to be able to evaluate the plans that Ed came up with and to take the time that Bob had provided in his long advance notice to evaluate Ed's performance.

The Chairman went on, saying he felt that the Board had had sufficient time to do that, that the staff restructuring had been accomplished, that the program

had been reorganized, that the Multilateral Issues & Institutions Program had been initiated, and he asked Bob to elaborate on why he felt it was appropriate at this time and at this meeting to officially designate Ed as his successor as of July 1st, 1984.

Mr. Ratner felt that sufficient time had gone by since Ed's election as Executive Vice President and Ed's action during that period had more than proven him capable of being the President of the Association. Mr. Ratner stated that while discussing Ed's plan with him, he deliberately restrained himself from interfering. Ed held all the discussions with the staff on the new program and directly put into effect the reorganization and the restructuring while at the same time he was developing and circulating new proposals to Foundations for substantial grants to the Association based on our newly developed program. Mr. Ratner also said that he included Ed Luck in many other Presidential activities and that Ed's active leadership role was so apparent that any further delay of the official confirmation would be detrimental to the Association.

The Chairman then suggested that it might be a good idea to take up Agenda Items II A and II B together and called on Ivan Selin, Chairman of the Finance and Budget Committee, for comments on what Bob's continuing relationship with the Association might be at the point where he stepped down as President on July 1st, 1984.

Mr. Selin first mentioned that he had established a new Compensation Committee consisting of our Treasurer John Petty and Bill Woodside and Harry Knight who had been on the old Compensation Committee, and that he was in the process of establishing a Finance & Budget Committee, which would meet before the next meeting of the Board of Governors scheduled for November 21st, to review the staff's draft budget for 1984.

Mr. Selin went on to say that the reason Item II B was on the Agenda at all was because of Bob's sensitivity, that he had originally anticipated, almost a year ago, a larger saving than would apparently now be the case. As a result, he felt the Board should have an opportunity to reconsider its decision that he stay on as a Consultant. Mr. Selin stated that the reason the Governors had confidence in the whole concept of the projected staff restructuring was Bob's assurance that he would be willing to continue as a Consultant for special gifts and for other projects and policy matters that would be useful to the Board. He felt that in his own view, UNA was going to have the best of both worlds, since Bob indicated that he would feel a full time responsibility as a Consultant. He recommended that Bob be given the title of Executive Vice Chairman and that the compensation aspect of it be handled later on by the Compensation Committee.

After a good deal of discussion, the Board officially elected Ed Luck to become the President of the Association on July 1st, 1984 when Bob retires from that position, and the Board further designated Bob Ratner to be a Consultant at that time, with the title of Executive Vice Chairman.

At this point Ed Luck was called into the meeting and the Chairman notified him of the Board's unanimous decision to officially designate him as President of the Association as of July 1st, 1984, and congratulated him.



Mr. Luck expressed appreciation and assured the Board that he would devote all his efforts to deserve the confidence that the Board had placed in him.

Agenda Item III - Mr. Freeman then pointed out that other title changes would be required relating to new program responsibilities. These included:

The election of Peggy Carlin as Vice President for Administration and Field until July 1, 1984, at which time she would become Senior Vice President;

Toby Trister Gati to be elected as Vice President for Policy Studies;

Sylvia Ann Hewlett to be elected as Vice President for Economic Policy.

Mr. Freeman mentioned that Frederic Eckhard had already been appointed by Bob and Ed as Executive Director of the Multilateral Issues & Institutions Program and that possibly, after an appropriate period, if he should prove to be as effective and successful with that program as everyone anticipates, that it might be appropriate to elect him a Vice President sometime later on as well.

The Board discussed these title changes and the various responsibilities of the individuals, and unanimously elected each of these individuals to the respective positions outlined above.

The Chairman then invited the other staff participants into the meeting and congratulated those who had been promoted. The then moved on to the next Agenda Item, the Financial Report.

Agenda Item IV - In the absence of our Treasurer John Petty, Chairman Freeman called on Ivan Selin to start the comments on this Agenda Item. Ivan Selin pointed out that the Association is obviously not functioning on a firm financial basis, that we had a \$468,000 accumulated deficit about which we have been hearing a great deal. Mr. Selin pointed out that in Bob Ratner's discussion of the financial situation at the last two meetings, he had indicated that the only way we could manage the cash-flow situation, as well as get ourselves back on a financially sound footing, was to get permission from the James S. McDonnell Foundation to agree to sell the bonds in UNA's JAMES S. McDONNELL PERMANENT RESERVE FUND so that we could pay off our \$500,000 bank loan which had been required to cover cash-flow shortages and our deficit. Mr. Selin was pleased to point out that Bob had arranged with our new Governor, Mike Witunski of the James S. McDonnell Foundation, that as long as we had no intention of dissolving the JAMES S. McDONNELL PERMANENT RESERVE FUND, which of course we do not, that it was within the competence of the appropriate committees to sell the bonds. This was done and the bonds produced a net of approximately \$780,000. The Chemical Bank loan of \$500,000 was paid off and UNA took CDs at the Chemical Bank with the balance. A line of credit of \$280,000 was also established at the Chemical Bank, comparable to the CDs, from which UNA has already borrowed \$170,000. However, it is expected that the fall income will provide the funds to repay that sum.

In the meantime, while Bob was on vacation, stimulated by Bill vanden Heuvel's comments about a transition fund from outside sources, he came up with the plan entitled "UNA's FUTURE - A DEVELOPMENT PROJECT," about which we all know by this time. Although it was started in the middle of August, not the best time to start any program, it was beginning to pick up momentum and indeed, by the end of the year, Bob felt confident that a substantial sum would be raised from the Governors, Directors and Chapters within the organization. However, what was equally important, was the contact that was being made between the Board members and the Chapters. Mr. Selin then asked Bob Ratner to give any further details he thought were necessary related to the financial report.

Mr. Ratner pointed out that the review of the six-months figures were encouraging. Despite the \$97,000 budget loss from the Spring Dinner, a very rough analysis showed that if no new (unbudgeted) funds were to be received in the second half of the year, and all other income and expense projections were on target, we would have a \$200,000 deficit at the end of the year. These figures were encouraging because during the comparative time period in 1982, the projected deficit was \$500,000 for that year. As you know, UNA ended the 1982 Calendar Year with an operating deficit of \$99,000. We are hopeful that new, unbudgeted funds, particularly with the new campaign, "UNA's Future - A Development Project," will help reduce the projected deficit for 1983.

He then asked Dick Wiener to give the projection of the Special Events for this year. Mr. Wiener reported that the UN Ball, scheduled for October 14th, budgeted at \$200,000, had grossed \$125,000 to date. The Washington Concert, scheduled for October 29th, budgeted at \$400,000, has so far grossed a little over \$200,000. With any kind of luck, we ought to come close to reaching both budgeted figures.

Mr. Ratner then pointed out that it was his firm conviction that in order to be able to secure transition funds from outside sources, we had to show that everything had been done by the organization itself, by its members, its boards, its committees, etc. As you know by this time, "UNA's Future - A Development Project," plan encompasses the necessity to call on all elements of the Association, including the Governors, the Directors, Chapters, to make a one-time contribution to the project.

Mr. Ratner expressed confidence that most of the Governors and Directors would be willing to participate by making their own contributions and by securing contributions from others as well as from chapters whom they were asked to contact, and that by the end of the year there would be sufficient ammunition with which to go to Foundations and other outside funding sources to completely eliminate the accumulated deficit and hopefully to raise additional funds to give UNA some working capital.

Chairman Freeman then pointed out that not only was this an excellent fund-raising tool, but that all Directors should be encouraged to continue the relationship they had established with chapters throughout the year to be a liaison between each individual chapter and the Board.



Carol Cannon mentioned the Steering Committee Meeting of the CCDP to be held in San Diego from September 23rd to 26th, one purpose of which was the development of a volunteer Senior Advisor Program for the chapters to include individuals who have played an active leadership role in UNA to implement the multilateral issues program and enhance field programs.

Agenda Item V - Chairman Freeman pointed out that Elliot Richardson and Ed Luck had had a meeting with the Secretary-General on August 17th, at a time when neither he nor Mr. Ratner were available. The purpose of the meeting was to discuss the plans for UNA's new reorganization and its Multilateral Issues and Institutions Program, and to get the Secretary-General's ideas on how best our organization could be helpful to what he was trying to accomplish. Mr. Freeman then asked Ed Luck to report on that Meeting.

Mr. Luck reported that the Secretary-General expressed appreciation for the work of UNA and particularly for the new Multilateral Issues and Institutions Program. In response to their requests about how the program could be most useful, the Secretary-General referred to, among other things, a study of how his own role could be strengthened and made more useful and how to deal with the media and American public opinion. The Secretary-General was pleased that the two of them were going to meet Under Secretary-General Ruedas of the Dept. of Administration and Management, since he expressed considerable concern about the need to increase the efficiency of the UN's management. At that meeting with Mr. Ruedas, who is heading a UN task force examining administrative reforms, there was considerable discussion about how UNA could assist the effort to identify better management techniques.

Agenda Item VI - The Chairman then stated that the Heritage Foundation, which had been issuing so many biased anti-UN reports, has attacked the United Nations Association through its Model UN programs. He pointed out that in the kits distributed at the meeting, was a rebuttal of the major distortions, lies, omissions and out-of-context statements that were in the Heritage Foundation report and raised with the Governors what actions they thought UNA ought to take.

Among the actions that were discussed were - sending the material out to Congress, the Media, the schools related to the Model UN Program, asking Rabbi Schindler to send the material to the Jewish organizations and press. The Governors asked Chairman Elliot Richardson to face Frank Shakespeare, the Chairman of the Heritage Foundation, with the evidence that we had compiled, to ask for some kind of satisfaction. If not to be mailed by the Heritage Foundation itself, at least to let UNA have the mailing list so that we could mail the material to those recipients of the original report, with a copy of the Roper Poll Survey.

Agenda Item VII - Chairman Freeman then called on Fred Eckhard to report on the progress of the Multilateral Issues and Institutions Program.

First Mr. Eckhard proposed that the program title now in use, The Multilateral Issues and Institutions Program, be shortened to The Multilateral Project. Orville Freeman expressed reservations about the change, as did Leo Nevas, arguing that the longer title was more descriptive. Fred suggested that the

shorter title might be accompanied by a subtitle, such as "An ongoing UNA study of global issues and institutions." Orville concluded that the decision should be left to the newly-formed Advisory Group of the program.

Fred explained that the Advisory Group, chaired by former Under Secretary of State Matthew Nimetz, would be responsible for first giving shape to the program and then guiding it. Its first meeting would be held in New York on October 11th.

The program's major field component, consisting of an annual study project, would be focused on the topic of nuclear proliferation and the International Atomic Energy Agency (IAEA) in the first year. A briefing book on the subject had been prepared during the summer and all UNA field units had been alerted to prepare for a launching of the study this fall. Chapters, Divisions and affiliated organizations have been invited to participate, working toward a deadline of March 15th, 1984 for submission of policy recommendations.

The Advisory Group will conduct a concurrent study of the same topic. Its conclusions and those submitted from the field are to be synthesized as one set of recommendations to be issued in the name of UNA in all its parts. This would be done through an Executive Council made up of UNA's top lay leaders.

Fred announced further that the Executive Council had been formed under the chairmanship of Elliot Richardson. It consists of leaders of all elements of UNA's constituencies, including Chairman of the Board of Governors, Orville L. Freeman, Chairman of the Council of Chapter and Division Presidents, Carroll Cannon, Chairman of the Council of UN Representatives, Edith Segall, Joseph S. Nye, Jr., of the Policy Studies Committee, Robert O. Anderson, Chairman of the Economic Policy Council, Cyrus R. Vance, Chairman of the National Council, and of course, including Matthew Nimetz, Chairman of the Advisory Group. This group would meet in Washington on October 12th.

The UNA Washington Office, now part of the Multilateral Project, has begun jointly-sponsored luncheon speaker programs for Congressional aides with the Stanley Foundation.

In addition, the integration theme of the reorganization effort at UNA could be seen in this and other aspects of the activities now being conducted by the new program. For example, the guest Editor of Issues Before the General Assembly, Donald J. Puchala, was to be the first speaker in the UNA-Stanley series on October 6th. The most recent issue of The Inter Dependent gave thorough treatment of the nuclear proliferation issue to help prepare UNA members for participation in the annual study project on that topic. And the staff was discussing the idea of making the annual study project the substance of the National UN Day Program.

Fred concluded by saying that the Multilateral Project was well-launched and promised to quickly become a generative force for all of UNA.

Mr. Freeman thanked Fred Eckhard for his report, and moved on to the next Agenda Item, the Economic Policy Council.



Agenda Item VIII - Chairman Freeman then asked Sylvia Hewlett to update the Board on what was happening in the Economic Policy Council.

Sylvia Hewlett reported that the EPC is looking forward to its ninth annual Plenary Session to be held at the Four Seasons Hotel in Washington on October 12th and 13th (see Agenda attached.)

At this time, EPC aims to publish its reports on "The Productivity Problem: U.S. Labor-Management Relations" chaired by Ray Marshall and Richard Schubert and "U.S. Trade and Economic Relations with Japan and Mexico" chaired by Robert S. Ingersoll and Lynn R. Williams.

Dr. Hewlett continued that later this week, the Economic Policy Council will launch a new panel on "Jobs in the 1980s" chaired by John Filer (Chairman of Aetna Life & Casualty Company) and Douglas A. Fraser (President Emeritus, International Union, United Auto Workers).

She continued that she was pleased to announce that EPC had just signed a contract with Ballinger Press which is to publish two books with the EPC. One, which will come out of our Kaufman-Kenen panel on "The Global Repercussions of U.S. Monetary and Fiscal Policy" and one which will come out of the jobs panel. This will be part of a larger UNA series.

After some discussion, Mr. Freeman moved on to the next Agenda Item, Policy Studies.

#### Agenda Item IX

Toby Trister Gati reported on the work of the Parallel Studies Program with the Soviet Union, noting that after the joint meeting held earlier this year, numerous debriefings had been arranged for top foreign policy experts, the State Department, the Department of Defense, the National Security Council, as well as several foundations. Copies of the Minutes from both the January Arms Control and the February meeting on Economic Relations were circulated widely.

During the Spring, renewal of the Parallel Studies Program's two major grants from the Ford Foundation and the Rockefeller Foundation was secured, enabling the Program to continue its important work.

This Fall, the Soviet Ambassador to the United Nations, Oleg Troyanovsky, has agreed to co-host a series of meetings with UNA on nuclear non-proliferation. This is an area in which both sides have cooperated in the past and it remains one of the few where common interests outweigh differences. In the wake of the Soviet downing of the Korean airliner, it may, however, prove difficult to get a US Chairman for these meetings. Plans also call for two subgroup meetings early next year in the United States, to be followed by a plenary session in Moscow shortly after the 1984 Presidential elections.

Ed Luck commented on the plans for a major new program on the Major Powers in Asia, which would address relations among the US, Soviet Union, China and Japan in the multilateral arena. It would build on the current parallel

studies programs and would culminate with a trilateral conference among Chinese, Japanese, and American participants. In the first stage, beginning early next year, three panels would be formed: 1) a US-Japanese dialogue on the future of the global economy to be chaired by Governor William Scranton; 2) a US-Japanese dialogue on quadrilateral relations and arms control, to be chaired by Ambassador Richard Sneider; and 3) a US-Chinese dialogue on quadrilateral relations and arms control, to be chaired by General Brent Scowcroft. At the end of the second year of the program, there would be a trilateral discussion of the arms control and quadrilateral themes. Mr. Luck noted that Governor Scranton had recently agreed to serve as the overall Chairman of the program, which should insure its success since he was an extraordinarily effective chairman of the Soviet parallel studies program for five years.

Mr. Luck also reported on his efforts to secure full foundation funding for this very ambitious program, amounting to a little over one-half million dollars for the next two years. If secured, these funds would provide substantial relief for existing fixed overhead expenses as well as covering the direct costs of the program. The Asia Foundation had already agreed to cover a portion of the expenses relating to the Chinese-American dialogue, and officials at the Ford Foundation, the US-Japan Foundation, the Rockefeller Brothers Fund, and the Luce Foundation have expressed strong interest in the program.

Mr. Luck noted that the proposed program, like all new policy research projects, would have a substantial public outreach component, including conferences in a number of cities across the country. The program would include the publication of several reports and possibly one or two books. If sufficient funding can be obtained this Fall, the program will get underway early in 1984.

Mr. Freeman thanked Toby and Ed for their reports, and moved on to Agenda Item X, the World Federation of United Nations Associations, (WFUNA).

Agenda Item X - Mrs. Carlin reported that the Plenary Assembly of WFUNA would be held in Geneva from October 3rd to 8th. Concurrent with the plenary would be an International Symposium dealing with the topic "The Role and Future of the United Nations." UNA-USA had submitted a paper on the subject, and also papers to the two plenary Commissions on political and security matters, and on economic matters.

Since the WFUNA Delegation requires approval of the Board of Governors, on behalf of Christopher Phillips, UNA's WFUNA Committee Chairman, Peggy Carlin submitted the following proposed delegation for approval:

Head of Delegation, Executive Vice President Edward C. Luck; (Ambassador Phillips would be unable to attend,) Virginia Mueller, Lawyer, Sacramento California, UN Representative, Soroptimist Federation; Leo Nevas, Board of Governors, UNA-USA, Connecticut; William vanden Heuvel, Secretary, UNA-USA, New York; Sidney Willner, President of WFUNA, New York.

ALTERNATE DELEGATES - Frank Bauman, Board of Directors, UNA-USA, Oregon; Ernest Gross, Lawyer, National Council UNA-USA, New York; Clarice Kaufman, Lawyer, Board of Directors, UNA-USA, California; Allen Lynch, Graduate Student, Massachusetts; Helen McGuire Muller, Board of Directors, UNA-USA, Switzerland.



The Governors unanimously approved the slate as submitted.

Mrs. Carlin said that Mr. Sidney Willner, President of WFUNA, had circulated a letter stating that he would not seek re-election as President. He endorsed the candidacy of Dr. Davidson Nicol (Sierra Leone) who had indicated that he would be willing to serve.

Mrs. Carlin also reported that efforts were being made to protect UNA-USA's voting rights at the Plenary even though dues to WFUNA for 1982 had not been paid in full. Approximately \$20,000 were still owing, plus all dues for 1983.

Chairman Freeman thanked Mrs. Carlin for her report, and moved on to the last Agenda Item, Other Business.

Agenda Item XI - The Chairman reminded the Governors of their next meeting on Monday, November 21st, the Directors meeting on Monday, December 5th, thanked all for attending, and adjourned promptly at 4:00 PM.

