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UNA-USA

July 25, 1990
3 Tammuz 5750

Edward C. Luck, President
United Nations Association of the U.S.A.
485 Fifth Avenue
New York, NY 10017-6104

Dear Ed:

It was most gracious of you to invite me to be a guest at the Presidents' Luncheon on December 1, when the heads of the non-governmental agencies which comprise the UNA-USA's Council of Organizations are to be honored. I truly regret that I must decline for it would have been my great pleasure to join with you and other leaders of the UNA-USA for this lovely respite during the business sessions of the National Convention of the UNA.

Unfortunately, my own UAHC Board of Trustees will be meeting out of the city during the same time frame. Thus, I cannot even plan on being at the Convention and I am sorry that there is such a conflict. The staff and/or lay people I might normally ask to represent the UAHC at the Convention will also be involved in our own meetings so I am not certain that I can appoint any voting delegates or observers. I will, however, give the matter some thought and seek to name at least two voting delegates, perhaps from our New York Region. I will certainly do my best and provide names and addresses in advance of the convention.

I hope you are enjoying a pleasant summer. With warm personal regards, I am

Sincerely,

Alexander M. Schindler



UNITED NATIONS ASSOCIATION OF THE UNITED STATES OF AMERICA

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John C. Whitehead

Chairman, Board of Governors
Max M. Kampelman

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Michael Witunski

*Sr. Vice President,
Policy Studies*
Toby Trister Gati

Director, Development
Betty Lustig

*Executive Director,
National Programs*
James M. Olson

Director, Communications
John Tessitore

485 FIFTH AVENUE, NEW YORK, N.Y. 10017-6104 PHONE 212 697-3232 FAX 212 682-9185 CABLE UNASMER

WASHINGTON OFFICE: 1010 VERMONT AVENUE, N.W., SUITE 904, WASHINGTON, D.C. 20005 PHONE 202 347-5004 FAX 202 628-5945

July 21, 1990

Rabbi Alex Schindler, President
UNION OF AMERICAN HEBREW CONGREGATIONS
838 Fifth Avenue
New York, NY 10021

Dear Alex:

At the National Convention of the United Nations Association, to be held November 29th to December 3rd, 1990 in York City, it will be our pleasure to follow a well-established tradition: to honor at a luncheon the presidents and heads of the more than 130 non-governmental organizations that comprise UNA-USA's Council of Organizations.

This letter is a most cordial invitation to you, Alex, to be our guest at the Presidents' Luncheon on Saturday, December 1st, at 1:15 p.m., in the Grand Ballroom of the Hotel Roosevelt, 45th Street and Madison Avenue. The luncheon will be preceded by a Reception for Guests of Honor at 12:30 p.m.

I hope that this invitation expresses in a tangible way the great value we place on our relationship with your organization. Your participation in the Presidents' Luncheon will, I am sure, enhance your own feeling of involvement with our Association and its work, and give you the opportunity to meet and exchange information and ideas with other heads of organizations.

I also encourage you and representatives of your organization to take part in the entire Convention program. Your organization is entitled to 2 voting delegates and as many observers as you care to appoint. Registration information and materials will reach your organization's headquarters in September. Because this luncheon is in honor of presidents, this invitation is not transferable. Please respond to Carol Christian, Convention Coordinator, at the above address.

I hope you will be able to attend this festive event and I look forward to seeing you in December.

With best wishes,

Sincerely,

Edward C. Luck
President

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Rye



RABBI ALEXANDER M. SCHINDLER • UNION OF AMERICAN HEBREW CONGREGATIONS
PRESIDENT • 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

UNA-USA

April 12, 1990
17 Nisan 5750

Mr. James M. Olson
Executive Director
National Programs
UNA - USA
485 Fifth Avenue
New York, NY 10017

Dear Jim:

No, there was not a misunderstanding. Your recollection is absolutely correct and I regret that I was unable to advise that a last minute emergency took me away from home so that I was unavailable for the Membership Development Task Force telephone conference call. I so regret any difficulty I may have caused by this and trust you will forgive this lapse of communication on my part.

I look forward to receiving the summary of the discussion. I have also marked on my calendar the meeting on Tuesday, May 29th at 10:00 AM. If I am in New York that day, I will certainly attend. However, that evening is the beginning of the Shavuot Holiday and it may well be that I will not be in the city. As we get closer to the date, I will let you know.

With warm personal regards and repeated apologies for my unavailability, I am

Sincerely,

Alexander M. Schindler



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April 6, 1990

Rabbi Alexander Schindler

President

Union of American Hebrew Congregations

838 Fifth Avenue

New York, NY 10021

Dear Rabbi Schindler:

I regret that you were unable to participate in the first meeting of our Membership Development Task Force held today. We understood that you would participate by means of the telephone hook-up and we asked the conference call operator to call you at your Westport number. If we misunderstood the plan, I apologize.

I will be sending a summary of the key points from this morning's discussion. Meanwhile I would like to advise you that the next meeting of the Task Force will be Tuesday, May 29, from 10:00 to 3:00 here at the UNA office. We hope you will be able to attend.

With best wishes, and again my apologies regarding this morning's arrangements.

Sincerely,

James M. Olson
James M. Olson
Executive Director
National Programs

*Tape
no misunderstanding
had emergency*

March 14, 1990
17 Adar 5750

Ms Betty Lustig
United Nations Association of
The United States of America
485 Fifth Avenue
New York, NY 10017

Dear Ms Lustig:

I have been travelling on behalf of the UAHC and thus did not learn of your new responsibilities with the United Nations Association of the United States of America until today. Ed Luck's announcement awaited me on my return.

I write to convey my warm good wishes to you. From reading your credentials in Ed's memo, it becomes apparent that they have made a wise choice in naming you Director of Development for the UNA-USA. You obviously bring many fine qualities of heart and mind to your new work. You have an excellent background.

It is my fond hope that you will derive a full measure of personal as well as professional fulfillment, satisfaction and happiness from your endeavors on behalf of the UNA-USA. I look forward to meeting you and to wishing you well face to face.

With every good wish, I am

Sincerely,

Alexander M. Schindler



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March 2, 1990

TO: Governors, Directors, Staff, and Friends of UNA
FROM: Ed Luck *ELL*
SUBJECT: New Director of Development

We are very pleased to announce that Betty Lustig will come aboard next week as Director of Development for UNA-USA. She brings to us many years of experience and superlative recommendations. There is no doubt that she will be a very valuable member of our team at a time of great potential for the organization.

For the past seventeen years, Betty has been on the staff of the Council on Foreign Relations. Over those years, she rose steadily through the ranks to the position of Associate Director of Development -- a post she has held for the past three years. Her prior positions included Assistant Director of Development (for five years), Personnel Manager, Assistant to the Director of Administration and Publisher of Foreign Affairs, and Assistant to the Executive Vice President. She has played a key role in annual giving, two capital campaigns, a bequest program, foundation giving, and computerization of the Council's development and management reports.

Betty holds a B.A. from Hunter College of the City University of New York. Prior to joining the Council staff, she worked for three years with the Treasurer and Director of Marketing of the Republic Industrial Corporation.

Monday, March 5th, will be Betty's first day with us. She will divide her time during the month of March between UNA and the Council in order to complete her ongoing work there, and will begin full-time work here on Monday, April 2nd. I am sure that all of you will want to join me in welcoming Betty to the UNA family.

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John C. Whitehead
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Vice President, Policy Studies
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Executive Director, UNA Fund
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PRESIDENT 838 FIFTH AVENUE NEW YORK, N.Y. 10021 (212) 249-0100

VNA-USA

March 5, 1990
8 Adar 5750

Mr. Edward C. Luck
President
United Nations Association of the U.S.A.
485 Fifth Avenue
New York, NY 10017

Dear Mr. Luck:

Unfortunately it will not be possible for Rabbi Schindler to attend the March 12 meeting of the U.N.A.-U.S.A. He has commitments in Los Angeles which will keep him on the West Coast until the 13th or 14th of March. I know he always regrets missing the meetings of the U.N.A. - U.S.A.

Of course, the various materials which were included with the meeting notice will be held for his perusal.

With kindest greetings, I am

Sincerely,

Edith J. Miller
Assistant to the President

EJM/mb

CC: Mr. Max M. Kampelman



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Henry A. Kissinger
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* * *

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Executive Director, UNA Fund

Fred Tamalonis

Director, Special Events

Stanley Raisen

Executive Director, National

Programs

James M. Olson

Director, Communications

John Tessitore

* * *

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March 2, 1990

MEMORANDUM

TO: Board of Governors

FROM: Ed Luck

SUBJECT: March 12th Meeting

As previously announced, the next Board of Governors meeting will be held from noon to 4 p.m. on Monday, March 12th, in the Arthur Ross Conference Room on the second floor of 485 Fifth Avenue, between 41st and 42nd Streets. A luncheon will be served.

You will see from the enclosed agenda and background readings that the meeting will be devoted to reviewing a series of changes in our personnel, programs, and structure which will position UNA to take advantage of the sweeping changes underway in the world. This is a time of enormous opportunity, but our new-found potential can only be fully realized if we undertake our own version of perestroika.

Thanks very much and all the best.

AGENDA

Board of Governors Meeting
Monday, March 12, 1990
12:00 - 4:00 p.m.

Max M. Kampelman - Presiding

Executive Session

12:00-1:00 p.m. I. Personnel and financial matters (Ed Luck)

Open Session

1:00-1:05 p.m. II. Review and approval of minutes of October and December meetings (Bill vanden Heuvel)

1:05-2:00 p.m. III. Discussion of proposed revisions of By-laws (Ruth Hinerfeld)

2:00-3:00 p.m. IV. Proposed program changes

2:00-2:10 p.m. A. Overall conclusions of Ford Foundation review and internal discussions (Ed Luck)

2:10-2:40 p.m. B. Policy Studies (Toby Gati)

2:40-3:00 p.m. C. Communications and Constituencies

1. Membership (Jim Olson)

2. Services for the UN (John Tessitore)

3:00-3:10 p.m. V. Review of status of Alliance for Our Common Future (Jim Olson)

3:10-3:30 p.m. VI. Washington issues (Steve Dimoff)

A. President's UN funding request

B. Proposed task force on US-UN funding

3:30-3:45 p.m. VII. Multilateral Project and follow-up on UNESCO Project (Jeff Laurenti)

3:45-4:00 p.m. VIII. Other matters

MINUTES

UNA-USA BOARD OF GOVERNORS MEETING

October 24, 1989

Arthur Ross Conference Center

MAX M. KAMPELMAN - Presiding

Present: Patrick Gerschel, Mary Hall, Ruth Hinerfeld, Jerome Jacobson, Max M. Kampelman, Harry Knight, Estelle Linzer, Edward Luck, Leo Nevas, Alejandro Palacios, Evelyn Pickarts, Arthur Ross, Jack Sheinkman, Marietta Tree, William vanden Heuvel

Observer: Marcia Townley

Staff: Peggy Carlin, Carol Christian, Steven Dimoff, Toby Gati, Jeffrey Laurenti, James Muldoon, James Olson, Sherry Polen, Fred Tamalonis, John Tessitore, Robert Warne, Patricia Wilber

AGENDA ITEM I. FINANCE, DEVELOPMENT AND 1990 BUDGET

The meeting was called to order at 1:20 p.m. and met in Executive Session to discuss Agenda Item I.

AGENDA ITEM II. MINUTES OF JUNE MEETING

William vanden Heuvel, Secretary of the Association, presented the Minutes of the June meeting. Motion was made, seconded and approved to accept the Minutes.

AGENDA ITEM III. ALL THINGS SOVIET

The Chairman called on Toby Gati to report on the Soviet program. Mrs. Gati said that the WFUNA Plenary Assembly held in Moscow the previous week had been productive. UNA-USA was welcomed back into the Federation and James Leonard was elected to the WFUNA Executive Committee. Significant reforms in the functioning of the Federation were adopted and several new areas of possible cooperation with other UNAs were explored.

She reported that the Model UN program now included youth exchanges with the Soviet Union. In January 1990, an unprecedented international Model UN Conference will be held in Moscow with about 200 students and 100 observers expected to attend. The Soviets will provide hotels and basic services to the participants. She noted that the mandate of the Soviet UNA has expanded and so has its staff.

Mrs. Gati said that the Parallel Studies Program was in the midst of the most extensive review of US and Soviet policies toward the UN that has ever been undertaken. Over the past year, joint meetings were held on peacekeeping, multilateral arms control, and UN reform issues. In November

the two sides will examine international mechanisms for human rights monitoring and for dealing with global environmental issues. Nine or ten Soviets will participate in the meetings and they will also attend the Washington Conference on the United Nations.

Mrs. Gati noted that a memo was in the Board kits outlining a proposal for establishing a Soviet-American Institute on the UN. In light of the new view of the UN in the Soviet Union, it is time to undertake a broad examination of the possibilities for multilateral diplomacy. The Institute would be a joint endeavor. Mrs. Gati also noted that the range of projects with the Soviets has outgrown the Parallel Studies Program, suggesting the need for a longer-term, organization-wide framework such as the proposed Institute would provide. An upbeat discussion followed and the staff was asked to pursue the concept.

The Chairman requested that Agenda Item IV be moved down on the agenda.

AGENDA ITEM V. ECONOMIC POLICY COUNCIL

The Chairman welcomed Robert Warne as the new Executive Director of the EPC and pointed out that his biography was included in the kits. He then called on Mr. Warne to give a brief overview of new program developments.

Mr. Warne reported that there are two ongoing panels and another is forming. The EPC has organized a series of dinner forums, with the Canadian and Dutch finance ministers as the first two guest speakers. Ross Perot will be the speaker at the October 25th forum. It is hoped that four or five dinner forums will be held next year.

He indicated that efforts are being made to expand EPC's membership and financial support. A \$100,000 grant has been received from the Sloan Foundation. He pointed out that the EPC is ready to take advantage of the new opportunities posed by increased support for the UN and to focus on those global issues that are in the public eye. He thanked Henry Kaufman and Jack Sheinkman, Co-Chairmen of EPC, for their ongoing support.

AGENDA ITEM IV. EAST ASIA

Toby Gati reported that the Chinese have agreed to participate in the Quadrilateral Program on Asian Security, permitting it to go forward. Delegations from the United States, Soviet Union, Japan, and China will participate in discussions of security, non-proliferation, arms control and confidence-building measures in an Asian context. Frank Carlucci is the US Chairman of the project. The first meeting will be held in San Francisco in May 1990.

AGENDA ITEM VI. MULTILATERAL PROJECT

Jeff Laurenti said that two reports have been released on the UNESCO project, one from an international panel and one from an American panel. Copies were in the kits. He felt that there was good press coverage of their release.

The 1990 Multilateral Project study will focus on how international organizations could best respond to global environmental problems. A briefing book is being prepared and the final report will come out in October. The Sierra Club will co-sponsor this study.

AGENDA ITEM VII. WASHINGTON DEVELOPMENTS

Steve Dimoff updated the Board on the status of arrearages in US dues to the UN. Congress refused the President's request for a downpayment on arrearages. The US owes \$216 million in assessed dues for 1989 and \$220 million for assessments for previous years. It also owes \$200 million in arrearages and current obligations for UN peacekeeping. Congress is preparing to approve about \$265 million for voluntary contributions in FY1990. The State Department said that it will ask for a 20% payment of arrearages in the next request. Mr. Dimoff said that UNA will have to find ways to work with the Administration, Congress and the UN to facilitate some kind of plan that will be acceptable to everyone.

A memo on the US Commission on Improving the Effectiveness of the UN was in the Board kits. The President has not yet made his appointments to the Commission. Enthusiasm for the project seemed to be declining, including among UNA Board members, who questioned its utility.

AGENDA ITEM VIII. CONSTITUENCIES

Jim Olson explained that the Alliance for Our Common Future is a coalition of organizations growing out of the Structures for Peace conference held in early 1989 in Washington. UNA has been meeting with these organizations, which have prepared a statement of purpose and a general agreement on how the Alliance will work. The first meeting of the leadership council was held a week ago. Mr. Olson said that Board approval was needed for UNA participation in the Alliance.

Following a discussion on the matter, it was decided that UNA would not join at this time. The leadership of the Alliance will be advised that UNA has some concerns about the political balance of the group and the possibility that the Alliance would take positions on some issues which UNA could not support. The matter will be reviewed again at a later date.

Mr. Olson reported that the UNA conference on the UN to be held in Washington in November is going very well. To date there are 600 paid participants, over 100 speakers, 50 volunteers, and 117 organizational sponsors of the event.

Regarding UNA membership, chapters are striving for a 10% growth target by the end of the year. Bill Miller, Chairman of the CCDP, has personally contacted every chapter President. At the national level, a direct mail solicitation is underway.

Mr. Olson announced that the 1990 UNA National Convention will be held from November 29th through December 3rd in New York City. Carol Christian is convention coordinator and she is searching for a site. The Annual Meeting of the Board of Directors and National Council will take place on December 3rd.

AGENDA ITEM IX. COMMUNICATIONS

John Tessitore reported that the Media and the UN Conference had been held on September 19th at Columbia University to explore the relationship between the UN and the media. A review of the conference will be in the next issue of The Inter Dependent. The unprecedented event attracted a broad range of UN officials, journalism students, and print and electronic journalists.

Mr. Tessitore announced that UNA is in discussions with Pacific Street Films regarding the production of a documentary on UN peacekeeping forces which would be aired nationally over the PBS network. A proposal for a grant from the National Endowment for the Humanities is being prepared.

Preparations for the UNA Anniversary Gala on December 12th are well underway and invitations have been sent out. It is hoped that the event will raise \$100,000 profit for UNA and that it will recruit new supporters for the organization. Nancy Dickerson Whitehead and Mrs. Patrick Gerschel are very involved in the planning. The event will bring together UNA leadership, the diplomatic community, and the New York social community.

Mr. Luck announced that a memorial service will be held for Bob Ratner, former President of UNA, who recently passed away. All Board members were invited to attend.

After a brief discussion about dates for Board meetings, it was concluded that November is a better time for budget discussions. The meeting was adjourned at 4:50 p.m.

- - - - -

A Special Meeting of the Board of Governors was held on November 14, 1989 at UNA headquarters to discuss the results of the Ford Foundation evaluation of UNA. Following a discussion and conference call, it was decided that UNA will respond with a letter to Ford from UNA leaders and with a longer response from the UNA staff. The UNA leadership will meet with the Ford Foundation, as they have requested.

CONFIDENTIAL

MINUTES

UNA-USA BOARD OF GOVERNORS MEETING
December 4, 1989
Roosevelt Hotel

MAX M. KAMPELMAN - PRESIDING

Present: Mary Hall, Ruth Hinerfeld, Jerome Jacobson, Max M. Kampelman, Harry Knight, Estelle Linzer, Edward Luck, William Miller, William Norman, Evelyn Pickarts, Frank Richardson, Alexander Schindler, Richard Schmeelk, Marietta Tree, William vanden Heuvel, John C. Whitehead, Michael Witunski.

Staff: Steven Dimoff, Toby Gati, Marilyn Messer, Patricia Wilber.

The Chairman called the meeting to order at 8:30 a.m. and asked Edward Luck to open the discussion.

AGENDA ITEM I. STATUS OF DISCUSSIONS WITH THE FORD FOUNDATION

Mr. Luck reported that the Ford Foundation held a conference on the future of multilateralism the previous week at which he and Toby Gati were present. They received a copy of a report on international law and organization which the Ford Foundation staff had presented to their Board in September. The Ford Board then authorized \$7 million over three years for grants in this area focusing on policy research, public outreach, and international law and the training of international lawyers. UNA programs fit into the first two areas, and UNA was the only organization specifically mentioned in the summary of the Ford report.

Mr. Luck said that a revised version of the UNA response to the Ford evaluation will be sent to Ford in order to provide more information for their records. Another document, which will be upbeat and forward-looking, will also be sent to them. It will be signed by John Whitehead, Max Kampelman, Elliot Richardson, Cyrus Vance and Edward Luck. Ford staff said that it was very important to have high-level participation from UNA in order to show that the top leadership is committed to UNA and its future directions. John Whitehead and Max Kampelman have said that they would be happy to meet with the Ford staff, but the Ford staff will not set a date until they have received UNA's written response. It remains to be seen how much of the \$3.5 million requested from Ford over four years will actually be granted to UNA.

A discussion followed.

At the request of Mr. Luck, Item III was moved up on the agenda.

AGENDA ITEM III. PROPOSED REVISION IN UNA-USA PENSION PLAN

Mr. Luck explained that new governmental legislation requires UNA to revise its pension plan. The contribution levels of 5%, 10%, 15% and 20% based on tenure must be changed to a single percentage. He recommended a plan in which there would be 10% contributions for all staff after two years with the organization. Those who have been receiving 15% or 20% will have the difference added to their salaries. Mr. Luck said that Jack Bierwirth and the staff committee have reviewed and approved the proposed plan.

After a brief discussion, the plan was approved.

AGENDA ITEM II. UNA-USA PROPOSED BUDGET FOR 1990

Mr. Luck presented a revised budget proposed for 1990. He said that there had been too large a gap at the time of the October Board meeting, but expenditures have been trimmed and it is now a balanced budget. A surplus is projected for 1989, though the size will depend on year-end giving. While annual budget performance is encouraging, Mr. Luck stressed that an endowment campaign is still needed to provide a solid long-term financial base for the organization. It is hoped that Board members will make major pledges toward this campaign, once it is launched at some point in 1990.

A discussion followed and the budget was approved for submission to the Annual Meeting of the Board of Directors and National Council.

The meeting was adjourned at 9:45 a.m.





UNITED NATIONS ASSOCIATION OF THE UNITED STATES OF AMERICA

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Anniversary Chairman
Katharine Graham

Co-Chairmen
Henry A. Kissinger
Cyrus R. Vance

★ ★ ★

Chairman of the Association
John C. Whitehead

Chairman, Board of Governors
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(1899-1980)

Honorary Chairman
Arthur J. Goldberg

TO: Board of Governors

DATE: March 1, 1990

FROM: Ruth Hinerfeld, Chairman
By-Laws and Resolutions Committee

RE: Outline of selected proposals for By-Laws revisions

The attached letter, mailed to all constituencies of UNA, should give you a sense of the purpose and procedures of the By-Laws and Resolutions Committee. At this time I would like to share with you the tentative areas of agreement for revisions in the By-Laws reached by members of the committee at its first meeting. Before we proceed further, we need and welcome your suggestions.

Leadership Structure

UNA's leadership structure as defined in the By-Laws diverges considerably from practice. According to the current By-Laws, the Board of Directors has the power to "establish and declare the policies of the Association, and to manage its affairs" (see By-Laws, V.2), but in practice the Board of Governors acts as a Board of Directors, leaving to the Directors only two functions: final authority over the budget at the annual meeting and election of the Board of Governors following the National Convention. The committee suggests that the By-Laws formally assign to the Board of Governors the role of the Board of Directors, and transfer to it responsibility for adopting the budget. All other practices of the Board of Governors would remain essentially the same, and the By-Laws would be made consistent with them.

With the Board of Directors absolved of one of its two functions, the committee suggests that this Board be merged with the National Council, the new group to be designated the National Council. In addition to electing the Board of Governors, the Council would act in an advisory capacity to it—reviewing the operations of the Association and establishing priorities for UNA in light of current international issues. This new National Council would provide broad outreach to the public and broad representation of UNA's constituencies in setting the direction of the Association's policies, enhancing the structure and operations of the Association.

Streamlining the Association's leadership structure in this way would also eliminate the confusion of those outside UNA about the roles and responsibilities of the two Boards. New members of the National Council would not expect to be managing the affairs of the Association, as was sometimes the case with those who joined the Board of Directors. Moreover, UNA would be in closer conformity with the requirements of the National Charitable Information Bureau

and the Better Business Bureau, both of which state that they expect a Board of Directors to meet at least two or three times annually and that an average of at least 50 percent be in attendance.

Listed below are other revisions that the committee suggests accompany this streamlining of the leadership structure:

- ** The National Council would be expanded to 200 to accommodate the 135 Directors and the 73 current National Council members.
- ** The Board of Governors would be expanded from a maximum of 32 to 35 to allow for broader representation.
- ** To ensure broad representation of UNA's constituencies in the budget-making process, the By-Laws and Resolutions Committee recommends a new section on standing committees of the Board of Governors that spells out the composition of the Finance and Budget Committee's membership. This section would also include a standing Executive Committee.
- ** The Board of Governors would be given the authority to elect its members as well as Officers of the Association in the event of vacancies between National Conventions. In the event of a vacancy in the Office of Chairman of the Association, the Chairman of the Board of Governors would assume that position until the National Council elects a new Chairman to serve until the next National Convention.

The committee solicits your suggestions on the role of the current Co-Chairmen of the National Council in a newly revised structure (e.g., if the Chairman of the Association serves as the Chairman of the National Council, the titles of the current Co-Chairmen might be changed to Honorary Chairmen of the Association).

Purpose and Program of the Association

Articles I and II of the By-Laws do not accurately present the purpose or program of the Association. The committee suggests amending both articles by substitution. The suggested text was borrowed, with minor changes, from recent UNA reports.

ARTICLE I (revised) Purpose

The United Nations Association of the United States of America is a national organization dedicated to promoting multilateral approaches to the solution of international problems, including strengthening the U.N. system and the U.S. role in that system.

ARTICLE II (revised) Program

UNA-USA carries out its action agenda through a unique combination

of policy analysis, public outreach, and international programs, including dialogue with sister organizations through the World Federation of United Nations Associations. UNA-USA achieves public outreach through a network of chapters, divisions, and affiliated organizations. The Association provides special information and education services on U.N.-related matters and international affairs for student groups, the media, Congress, and policy-making groups. It also supervises and coordinates the annual observance of U.N. Day in hundreds of communities across the nation under the leadership of a U.N. Day Chairman appointed by the President of the United States.

Chapters and Divisions

According to the current By-Laws, the Board of Directors is responsible for establishing the standards and regulations governing the formation and recognition of Chapters and Divisions (V.3), and has the power to revoke recognition of Chapters and Divisions if in the Board's view they fail to meet the established standards (XII.2). In practice, however, the national staff have been performing these tasks.

Although the committee has been striving in its deliberations to make the By-Laws conform with practice, it was suggested that as a matter of good organizational policy and for the staff's protection the Board remain the responsible body for such matters as standards, recognition, and, particularly, revocation. The CCDP Steering Committee has expressed a desire to play a role in assisting Chapters and Divisions in strengthening their effectiveness and compliance with these standards, and in helping to resolve disputes within a Chapter or Division. The committee would welcome the Board's views and help in determining an appropriate role for all bodies in this matter.

National Convention: Nominations Process

A membership organization like UNA must have an alternative to nominations by a Nominating Committee--either nominations from the floor of the Convention or nominations by petition. The By-Laws make a provision for a petition process, but it is both unclear and incomplete (see IV.7 a, b). The committee recommends fleshing out the petition process so that it will be a clearly viable alternative to nominations by the Nominating Committee. Among the necessary revisions:

- ** New specifics for coordinating the timely distribution of committee and petition nominations to UNA's constituencies.
- ** A limit on the number of nominations from the same region.
- ** A limit on the percentage of petition candidates that can be elected (e.g., 10 percent of the slate).

Affirmative Action Statement

The committee suggests incorporating an affirmative action statement in one or more of the following sections of the By-Laws:

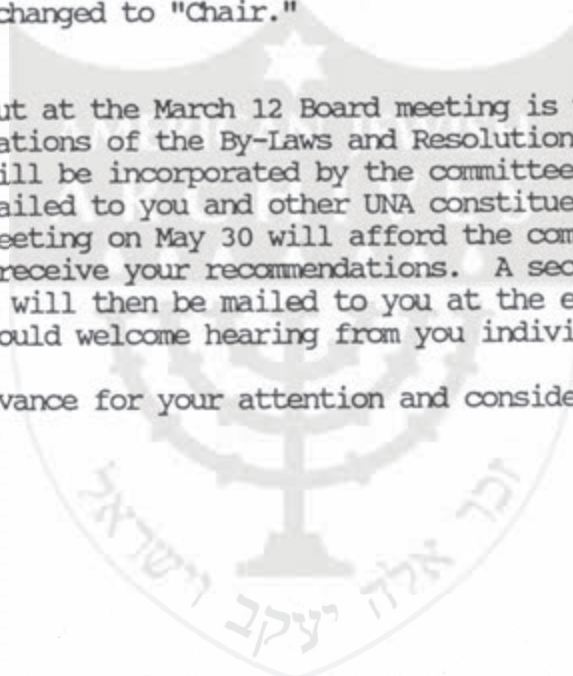
- ** As a consideration of the Nominating Committee (IV.7 b);
- ** As a consideration of the President in hiring Association staff (IX.1 d);
- ** As a new article at the end of the By-Laws.

Gender-Specific Language

The OGD has passed a number of resolutions instructing UNA to refrain from using "sexist language." The By-Laws and Resolutions Committee therefore recommends that all references to "Chairman" in the By-Laws be changed to "Chair."

The Board's input at the March 12 Board meeting is vital to the further deliberations of the By-Laws and Resolutions Committee. Your comments will be incorporated by the committee, whose first draft will be mailed to you and other UNA constituencies on April 1. The Board meeting on May 30 will afford the committee a second opportunity to receive your recommendations. A second draft of the revised By-Laws will then be mailed to you at the end of June, after which time we would welcome hearing from you individually.

Thank you in advance for your attention and consideration.





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February 26, 1990

Dear UNA Leader:

As you may know, the last UNA-USA National Convention called for the creation of a By-Laws and Resolutions Committee to carefully review the Association's By-Laws, with the results to be presented to the next Convention in December 1990. As committee chairman, I am writing to alert you to the objectives and procedures of the committee and to encourage your active participation in the revision process.

The By-Laws of UNA largely reflect the unique circumstances of the Association's founding in 1964. UNA was born of a merger of two organizations: the American Association for the United Nations (AAUN), a chapter-based citizens association, and the U.S. Committee for the United Nations (USCUN), a committee of 138 national organizations supporting the world body. UNA's progenitors believed that such a merger could be more effective in building an informed public opinion to support the U.N. and enhance U.S. participation in it. The Association was thus not as much founded as it was reborn. As a result, its By-Laws are a hybrid of two organizations.

In UNA's quarter-century history these By-Laws have been amended but never given a comprehensive review, although UNA has grown and changed in response to new opportunities for promoting international cooperation through the U.N. The purpose of this committee is to revise the By-Laws to conform with the current and traditional practice of the Association. The committee will also be responsible for rationalizing the structure of the By-Laws and ensuring that they are worded as by-laws as such and not as statements of the organization's policies.

Because this is such an important and sensitive undertaking, the procedure for revising the By-Laws allows for maximum input by UNA's many constituencies. You will have two opportunities to review the committee's draft and offer suggestions before the committee's recommendations are presented to the National Convention in December. The schedule for the revision process of the By-Laws is as follows:

February 16

First meeting of the By-Laws and Resolutions Committee. Committee members reached a consensus on the substance of revisions. A drafting committee was appointed.

April 1

First draft of revised By-Laws is mailed to the Board and all constituencies for their review. Guidelines for making recommendations will be included in mailing.

Anniversary Chairman
Katharine Graham

Co-Chairmen
Henry A. Kissinger
Cyrus R. Vance

* * *

Chairman of the Association
John C. Whitehead

Chairman, Board of Governors
Max M. Kampelman

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* * *

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May 18-20: OODP Meeting

Review of draft. The group's recommendations are relayed to the committee.

May 30: Board of Governors Meeting

Review of draft. Recommendations are relayed to the committee.

June 6

Deadline for recommendations by all constituencies.

End of June

Second draft of revised By-Laws is completed. Compendium of recommendations and second draft is mailed to Board and constituencies.

September 28

Final deadline for recommendations from constituencies.

October 10

Final draft of revised By-Laws and compendium of recommendations is mailed to Board and constituencies.

November 29-December 3: National Convention

Committee's recommendations are presented at an open hearing and plenary session.

The revision process has been designed to ensure that the final draft of the revised By-Laws is acceptable to all constituencies in advance of the 1990 National Convention. For this process to work, it is extremely important for you to review the drafts carefully and to meet both the June and October deadlines for recommendations. To be most helpful to the committee, we urge you to submit most of your recommendations by the June 6 deadline.

At the beginning of April you will receive a copy of the current By-Laws, a copy of the committee's first draft of the revised text, and guidelines for your recommendations. In the meantime, if you have any questions please contact Jennifer Metzger--a member of UNA's staff who will be working with the committee--at UNA's national office in New York.

Thanks very much for giving this your consideration. Revising the By-Laws of the Association is a critical task, and your insights into the committee's work will be vital to its success. We look forward to your contributions to this effort to strengthen further our Association. With all the best,

Sincerely,



Ruth Hinerfeld
Chairman, UNA-USA By-Laws and
Resolutions Committee

Members of the UNA-USA By-Laws and Resolutions Committee

Ruth Hinerfeld, Chair

Mary Futrell

Shirley Lee

Estelle Linzer

William Miller

Jim Nafziger

Nicholas Robinson

Dorothy Schramm





UNITED NATIONS ASSOCIATION of the UNITED STATES of AMERICA

300 EAST 42nd STREET, NEW YORK, NEW YORK 10017

June 1, 1983

**BY-LAWS
of
UNITED NATIONS ASSOCIATION OF THE
UNITED STATES OF AMERICA, INCORPORATED**

ARTICLE I
Purpose

The purpose of the Association is to study and promote the fundamental basis of peace with justice and the machinery necessary for its development. The Association shall carry on educational and informational activities so that the people of the United States of America and their government may participate to the greatest extent practicable in the United Nations and other official international and regional organizations functioning in various fields of international cooperation and international law.

ARTICLE II

Functions

Sec. 1. To effectuate its purpose the Association provides the means for bringing to the people of the United States information concerning the United Nations and its affiliates and subordinate bodies, and issues coming before them and affecting them. The Association serves to focus the views of the people of the United States on those issues. In all its activities, the Association works through its chapters, state and regional organs, individual members, cooperating organizations, institutions and national headquarters.

ARTICLE II (continued)

Sec. 2. The Association shall, through its Board of Directors, make adequate and appropriate provision for the formulation and dissemination of policy views on United Nations issues. Toward that end, the Board of Directors will establish procedures and guidelines which will permit these views to be expressed within the framework of the general policies and views established by the National Convention of the Association, and which will respect:

- a. the desire of some organization members to refrain from such action and not to be bound thereby
- b. the constitutional and other requirements of certain member organizations to consult their membership before being committed to such action.

Sec. 3. The Association

- a. promotes the observance of United Nations Day and United Nations Week in the United States of America
- b. promotes the formation of appropriate supporting state and local committees and
- c. stimulates the activities of member and other cooperating organizations as well as governmental agencies in such observances.

Sec. 4. As a year-round service to chapters, state and local committees, cooperating organizations, governmental agencies and the general public, the Association assists in the planning and development of programs, special projects, themes, techniques and materials on the United Nations, and serves as a clearing house for the distribution of educational and promotional literature and materials on the United Nations.

Sec. 5. The national headquarters of the Association maintains liaison with the United States government agencies concerned with United Nations affairs, with the United States Mission to the United Nations, and with the UN itself, cooperating with the UN and its agencies on educational, humanitarian and charitable activities, and with its own chapters, state and regional organs, individual members and non-governmental organizations.

Sec. 6. The Association serves as a channel between the people of the United States and the peoples of other member nations of the United Nations interested in furthering the cause of world peace through its membership and participation in the World Federation of United Nations Associations.

ARTICLE III

Members

Sec. 1. Membership in the Association is open to any United States citizen or resident and any national or international organization supporting the purpose of the Association as set forth in Article I. Membership in the Association may be rejected or cancelled for cause by the Board of Directors or pursuant to its authority, but with the right of appeal to the Convention.

ARTICLE III (continued)

Sec. 2. Individual memberships:

- a. Membership in a chapter carries with it membership in the Association, and national membership carries with it membership in any chapter or division serving that member's community or area, unless the member selects a different chapter.
- b. Standard dues of individuals and families, and the division of their dues between the national headquarters and the chapters or divisions, shall be determined by the Convention.
- c. The Board of Directors may create special and limited classes of individual memberships and establish the dues for such classes. The Board shall provide for the division of their dues between the national headquarters and the chapters or divisions as nearly as possible in accordance with the division established by the Convention for standard dues of individuals and families.

Sec. 3. Organizational affiliation:

- a. Any non-governmental organization based in the United States which is either national or international in scope, which is committed to the purposes of the Association and carries on significant programs related to the United Nations system may become a member or affiliate of the Association.
- b. This body of non-governmental organizations shall be known as the Council of Organizations.
- c. The Board of Directors shall establish the dues and service fees for affiliation with the Council of Organizations.
- d. Such non-governmental organizations may elect to be termed "affiliates," "organizational members," "cooperating organizations" or "participating organizations" as they see fit in order to accommodate themselves to their own constitution or by-laws requirements. No organization shall be committed to any action of the Association without its express endorsement or the endorsement of its authorized representatives.

Sec. 4. The Board of Directors shall establish the dues and service fees of organization members after consultation with the Council of Organizations.

ARTICLE IV

National Convention

Sec. 1. The Association shall hold a National Convention. Every other National Convention shall be held in the year coinciding with the observance every five years of the founding of the United Nations in 1945. The conventions are to take place not less than two nor more than three years apart, on a date to be fixed by the Board following the advice of the Convention. At such conventions, regular members shall have representation through delegates in such number and in the manner provided in Section 2 of this Article. Such delegates shall have the right to vote on matters coming before the National Convention.

Sec. 2. The following persons shall be delegates to the Convention:

- a. The members of the Board of Directors
- b. Two persons selected by each regular organization participating in the Council of Organizations. In addition, each organization represented at the Convention would be entitled to an extra delegate of 25 years of age or less provided that such delegate is a member of such organization.
- c. Two delegates from each recognized chapter chosen or elected in such manner as by-laws of the chapter may provide, plus additional delegates selected in the same manner on the basis of the following: for regular members in excess of 250, one additional delegate for each additional 250 members or major fraction thereof. Each chapter represented by three or more delegates is entitled to an extra delegate of 25 years of age or less, provided that such delegate is a member of the chapter. Family memberships shall be counted as two members in determining chapter and division representation at the Convention.
- d. The President or other designated representative of each recognized division organization. Each division represented by three or more delegates is entitled to one additional delegate of 25 years of age or less, provided that such delegate is a member of the division.

Additional delegates from divisional organizations to represent active members of the Association within their geographic boundaries who are not listed as members of any chapter. For this purpose the state or division shall be treated as a single chapter, and representation shall be accorded in the same ratio as in Section 2c.

- e. The members of the Executive Committee of the Conference of United Nations Representatives not otherwise designated as delegates, but not in excess of eight to be selected by such Executive Committee.

The members of the Executive Committee of the Council of Washington Representatives not otherwise designated as delegates, but not in excess of eight, to be selected by such Executive Committee.

- f. The members of the National Council of the Association not otherwise designated as delegates.

ARTICLE IV (continued)

Sec. 3.

- a. Voting delegates to the Convention shall not be recognized as such until their credentials have been approved by the Credentials Committee appointed by the Chairman of the Convention. Decisions of the Committee may be appealed to the Convention which shall, before passing upon such appeal, hear and consider the report of the Committee.
- b. National Conventions shall be open to individual members of the Association, family members and member organizations as observers, without floor or voting privileges.

Sec. 4.

- a. The convention may discuss any matter within the scope of the activities of the Association and make recommendations and take positions with respect thereto. Any such policies or views shall be established or announced by the Convention in accordance with procedures which give due regard to the policies or requirements of certain member organizations as provided herein.
- b. Recommendations for discussion and/or action other than those transmitted to the Convention by the Board of Governors shall in every case be submitted to the Resolutions Committee or the Substantive Issues Committee as the case may be. The determination of the committee to which such resolutions shall be referred will be made by the Convention Committee, it being the general intent that the Resolutions Committee shall receive and evaluate proposed resolutions on administrative, program and other similar matters pertaining to the internal affairs of the Association; that the Substantive Issues Committee shall present a platform of policies and shall receive and evaluate proposed resolutions on substantive UN issues and on recommended United States policies in regard to those issues. Both the Resolutions and the Substantive Issues Committees shall report their recommendations (pro and con) concerning appropriate action on all such resolutions to the Convention. In the case of proposed resolutions on substantive issues, the Substantive Issues Committee shall recommend action to the Convention.
- c. Resolutions on substantive issues adopted by the Convention shall be binding only on those member organizations that expressly endorse them.

Sec. 5. All actions by the Convention are instructions to the Board of Directors, which the Board shall effectuate: provided, however, that this shall not affect the primary responsibility of the Board to take all appropriate action in the management and operation of the Association and to take account of changed circumstances in interpreting and carrying out the instructions of the Convention: and provided, that the Board shall explain to and inform membership of its reasons for departing from the instructions by the Convention.

ARTICLE IV (continued)

Sec. 6. Voting delegates to the Convention may be represented by alternates. A quorum of the National Convention shall be one-third of the whole number of delegates provided for in Article IV, Sec. 2. of these by-laws, present at such Convention in person.

Sec. 7.

- a. The Nominating Committee shall select nominees for the office of Chairman of the Association, chairman of the Board of Governors, Vice Chairmen and Secretary of the Association, as well as the Directors, to be elected by the Convention. The term of office for the Chairman of the Association, Chairman of the Board of Governors, Vice Chairmen, and Secretary of the Association shall be until the next Convention. The Nominating Committee shall consist of 14 members, four members to be elected by the Convention, five members to be elected by the Board of Directors, of which one should be a person of 25 years of age or less; two members to be elected by the Council of Chapter and Division Presidents, two members to be elected by the Council of Organizations, and a Chairman to be appointed by the Chairman of the Association.
- b. The Convention shall at its opening session receive nominations for the four members of the Nominating Committee to be selected by the Convention, but the election of these members shall take place at a later session; the Convention may, by specific motion, ask the outgoing Nominating Committee to make recommendations from among such nominees. In selecting nominees for the Board of Directors, the Nominating Committee shall take into consideration the representation of the membership to insure the widest possible representation of all regions in the United States. The members of the Nominating Committee shall serve as individuals and shall not be subject to instructions by the designating or selecting body. The Nominating Committee shall distribute its list of nominees at least 60 days before the date of the Convention. Additional candidates may be placed in nomination by petition, signed by at least 100 members of the Association not later than two weeks before the opening of the Convention.

ARTICLE V

Board of Directors

Sec. 1.

- a. The Board of Directors shall consist of not more than 135 members, elected by the National Convention to five-year terms and continuous membership shall be limited to a maximum of two terms, after which at least a year must elapse before the member is eligible for election again.* Rare exceptions for unusually distinguished service may be recommended jointly by the Chairman of the Board of Directors and the

*According to a resolution approved by the National Convention in 1975, this is to be interpreted so that "it does not prevent a member of the Board of Directors from being elected as an officer of the Association and to continue to serve as a member of the Board of Directors in that capacity in spite of the fact that he would then be serving on the Board of Directors for more than (10) continuous years."

ARTICLE V (continued)

Chairman of the Board of Governors. Each National Convention shall elect one-half of the total membership of the Board of Directors to full terms of five years. In the event of a vacancy, a person may be elected by the remaining members of the Board to fill such vacancy.

- b. Nominations to the Board of Directors shall take into consideration geographic, division, chapter and organizational representation, past service to the UNA, and special ability to serve the Association.

The Chairman of the Conference of UN Representatives and the Chairman of the Council of Washington Representatives on the UN, upon taking office, if not then members of the Board of Directors, shall, ex officio, become members and serve for the duration of their terms of office.

Sec. 2. The Board, subject to the provisions of Article IV, Sections 4 and 5 hereof, shall have the power to establish and declare the policies of the Association and to manage its affairs.

Sec. 3. The Board shall from time to time establish regulations governing the formation and recognition of chapters and divisions, including the fixing of the minimum number of persons to constitute a chapter in any area, the definition of areas within which chapters may operate and regulation of the number of chapters within such areas. The Board shall also establish such other regulations as may be necessary for the administration of this Article, and may recognize more than one association for any state or territory where appropriate, including the District of Columbia and Puerto Rico.

Sec. 4.

- a. The Board shall elect a Board of Governors which shall exercise the function of an Executive Committee, one or more Vice Chairmen and a Treasurer. The members of the Nominating Committee who are members of the Board of Directors shall serve as members of the Nominating Committee of the Board of Directors; nominations shall take into consideration geographic, division, chapter and organization representation, past service to the UNA, and special ability to serve the Association.

The Chairman of the Conference of UN Representatives or, alternatively, the Chairman of the Council of Washington Representatives on the UN, shall serve on the Board of Governors for the duration of his/her term of office.

- b. The Board shall elect a President of the Association. The Board may appoint one or more Assistant Treasurers, one or more Assistant Secretaries and such other officers as it may from time to time determine. The Board may by resolution, not inconsistent with these by-laws, define the duties of all officers. The same person may be elected or appointed to more than one office. Appointed or elected officers shall receive such compensation as may be authorized by resolution of the Board.

ARTICLE V (continued)

- c. The Board shall elect a member or members of the Association as the official representative to the World Federation of United Nations Associations (WFUNA).

Sec. 5. The Board shall:

- a. Formulate recommendations to the National Convention for the improvement of the functions and structure of the Board with respect to its size and composition.
- b. Make other recommendations which in its view will improve the general structure and functioning of the Association.

Sec. 6. In the event of disability or vacancy in the office of Chairman of the Board of Directors, the Chairman of the Board of Governors shall assume the responsibility of that position until the disability is removed, or, in the event of vacancy, until the next meeting of the Board of Directors, at which time the Board of Directors shall elect a new Chairman to serve until the next meeting of the Convention.

Sec. 7. A quorum of the Board shall be one-third of the whole number of the Board, and a quorum of each of its Committees shall be one-third of the whole number of the members of each such Committee, except as otherwise provided.

Sec. 8.

- a. The Board of Directors shall meet at least once each year. It shall also meet on call of its Chairman or at the request of the Board of Governors or of any three members of the Board of Directors.
- b. Notice of meetings of the Board, identifying the subjects to be considered at the meeting, shall be given by depositing copies thereof in the mail at least fourteen days prior to the day of the meeting or by telegraphic or telephonic notification to each member of the Board of Directors not later than ten days prior to the day of the meeting, provided that special meetings in exceptional situations may be called by the Chairman upon such notice as he deems reasonable under the circumstances.

ARTICLE VI

The Board of Governors

Sec. 1. The Board of Governors shall have all the powers of the Board of Directors when the Board is not in session, except the powers referred to in Article V, this Article VI, Sections 2 and 3b, and Article XV.

Sec. 2. The Board of Governors shall consist of not more than 32 nor less than 19 members of the Board of Directors, including the Chairman of the Board of Directors, the President and other elected officers of the Association.

ARTICLE VI (continued)

Sec. 3.

- a. One-third of the members of the Board of Governors shall constitute a quorum, and the Board of Governors may act by a majority vote of those present at any meeting having a quorum in attendance.
- b. Members of the Board of Governors may be removed or replaced at any time for cause by the Board of Directors, and each member of the Board of Governors shall hold office until the Directors elected at the next Convention shall elect a new Board of Governors or until removed or replaced by the Board or until he or she ceases to be a member of the Board.
- c. The Board of Governors shall meet not less than three times a year and in addition at the call of its Chairman, upon his own motion or at the request of the Chairman of the Board of Directors, of the President of the Association or of any four members of the Board of Governors. Notice of meetings of the Board of Governors shall be given by depositing copies thereof in the mail at least ten days prior to the day of the meeting addressed to each member of the Board of Governors or five days by telegraphic or telephonic notice.

Sec. 4. The Board of Governors may authorize the payment of expenses of officers and directors incurred on Association business and the reimbursement of officers and directors for any such expenses, all in the discretion of the Board of Governors. The compensation and terms of service of the President and of all members of the staff of the Association may be fixed by the Board of Governors, in its discretion.

ARTICLE VII

Committees of the Board

Sec. 1. The Board of Directors may establish and determine the role and responsibilities of such standing and special committees as it deems necessary.

Sec. 2. All committees established by the Board of Directors shall report to the Board and be responsive to its directions. Standing committees shall also have the right and responsibility of reporting on their respective areas of work to the National Convention. Any recommendations by committees requesting policy positions or actions by the Convention must be submitted to the Board of Directors for endorsement or such alternate disposition as it may determine.

Sec. 3. Except for membership of the Board of Governors, the membership of committees established by the Board may include any person who is a member in good standing of the Association.

ARTICLE VIII

National Council

Sec. 1. Individuals who have distinguished themselves in the service of the Association, the United Nations or the international relationships of the United States, who are citizens and who have indicated their desire to counsel and assist the Association may be honored by invitation to serve as members of the National Council of the Association.

Sec. 2. Election shall be by the Board of Directors, shall be for a term not to exceed five years, and the total number of active members shall not exceed 100.

Sec. 3. Members of the Council may serve as delegates to the National Convention, shall be invited to participate in its functions and may be called upon by officers and committees for policy counsel, for managerial and financial advice and for special assignments on behalf of the Association.

Sec. 4. The Board of Governors shall elect a Chairman of the National Council.

ARTICLE IX

Sec. 1. There shall be the following officers:

a. Chairman of the Association and of the Board of Directors.

As the Senior elected officer of the Association, the Chairman shall assure that its programs are applied in a manner consistent with its policies and in the furtherance of its purpose and functions. He shall preside over meetings of the National Convention and of the Board of Directors. He shall appoint or otherwise designate the method of selection of all committees of the Convention and of the Board whose members are not elected by those bodies. He shall be given notice of and have the right to attend and vote at all committee meetings, but unless he has been designated as a regular member of the committee, he shall be under no obligation to attend its meeting and shall not be counted in the quorum.

b. Chairmen Emeriti

There shall be such Chairmen Emeriti as the Board of Directors shall appoint. Each Chairman Emeritus, as a former Chairman of the Association, shall have all privileges, without vote, of a member of the Board of Directors, the Board of Governors, and of all entities of the Association, and shall be notified of all meetings.

c. Chairman of the Board of Governors.

The Chairman of the Board of Governors shall preside at all meetings of the Board of Governors and perform such other functions as the Board may designate. The Chairman of the Board of Governors shall serve as acting Chairman of the Board of Directors in the Absence of that official and shall temporarily assume the responsibilities of the Chairman of the Association.

ARTICLE IX (continued)

d. President.

The President shall be chief executive officer of the Association and, by virtue of his office, he shall be a member of the Board of Directors and of the Board of Governors and shall be a member ex-officio of all standing committees. It shall be his duty to direct the activities of the Association and to assure execution of its policies and programs, as adopted and announced from time to time by the Convention and the Board. He shall have the power to employ such staff as may be authorized from time to time by the Board, and all members of the staff shall report to and be responsible to the President, and shall receive such reasonable compensation as the President, with the advice of the chairman of the Board shall determine. He shall prepare and present the business to be acted upon at the National Convention and meetings of the Board of Directors or Board of Governors and shall perform such other duties as may be assigned to him by the Chairman of the Board of Directors or Board of Governors or by resolution duly adopted at any meeting of either board.

e. Vice Presidents.

There shall be such staff Vice Presidents as the Board of Directors shall appoint on recommendation of the President. Staff officers thus appointed shall serve during their period of service with the Association in that capacity or until the board takes action changing assignments and/or position titles. They shall not be officers of the Board of Directors or any committees of the Board of Directors or of the National Convention.

f. Secretary.

The Secretary shall take and keep true minutes of all meetings of the Boards of Directors or Governors, shall have custody of the corporate seal, shall notify Directors of their election, shall in general perform all duties incident to the office of Secretary and shall perform other such duties as may be assigned by the President or by resolution duly adopted at any meeting of the Boards of Directors or Governors.

g. Treasurer and Assistant Treasurers.

The Treasurer and Assistant Treasurers shall, subject to these by-laws and to such regulations as may from time to time be prescribed by the Board of Directors, have the custody of the funds and securities of the Association and shall supervise the keeping of proper books and accounts of the Association's financial affairs and assets. The Treasurer shall deposit the funds of the Association in such banks or trust companies as may from time to time be designated by the Board of Directors and shall deposit the securities of the Association in such vaults as may from time to time be designated by the Board. The withdrawal of such funds or securities shall be made only on the signature of any two of the officers of the Association or on the signature of one officer and such member of the Association as may be designated by the Board for such purposes. The Treasurer shall perform also all the duties incident to the office of Treasurer and such other duties as from time to time may be assigned to him by the Board of Directors. The Assistant Treasurers shall perform such functions of the Treasurer as may be delegated to them by the Treasurer.

ARTICLE X

Council of Chapter and Division Presidents
and
Council of Organizations

Sec. 1. There shall be a Council of Chapter and Division Presidents.

- a. The functions of this council shall include:
 - (1) Serve as a consultative liaison between the various Chapters, Divisions and Regions of the Association.
 - (2) Serve in an advisory capacity to the National Board of Directors, the Board of Governors, and the National Staff on matters of concern to the Chapters and Divisions of the Association.
- b. The Council shall elect a Steering Committee of not less than ten or more than twenty, whose functions will include:
 - (1) The preparation for an annual meeting of the Council to be held either as a national body or in regional sections.
 - (2) To develop in consultation with the National Staff, other methods of communication between the Chapters, Divisions, and Regions of the Association.

Sec. 2. There shall be a Council of Organizations.

- a. The purposes of this Council shall be:
 - (1) Provide a channel of communication on common interests among the organizations in the Council and the broader public which they reach, as well as between these organizations and all elements of the Association.
 - (2) Exchange information and advice on issues and programs.
 - (3) Encourage cooperation among the organizations, the Association, the U.S. government and the UN.
 - (4) Assure a broader basis for the operations of the Association and the furtherance of its purposes.
- b. There shall be a conference of UN Representatives open to UN representatives of organizations associated with the Council of Organizations, and Council of Washington Representatives on the UN made up of representatives of associated organizations maintaining Washington representation. These groups shall consult with and serve in an advisory capacity to the National Board of Directors, the Board of Governors, and the National Staff on matters of common concern to the organizations belonging to the Council.

ARTICLE X (continued)

- c. Members of the Conference of UN Representatives and the Council of Washington Representatives shall elect their officers and members-at-large of their representative Executive Committees.

Sec. 3. There shall be such other consultative or advisory bodies as the Board of Directors may create.

ARTICLE XI

National Chairman for UN Day

Sec. 1. The Board of Directors, after consultation with appropriate governmental authorities, shall annually by resolution recommend to the President of the United States a person for appointment as National Chairman for UN Day.

Sec. 2. The National Chairman, upon taking office, if not then a member of the Board of Directors of the Association shall ex-officio become a member of the Board and shall serve as a member thereof for the duration of his term as National Chairman for UN Day. The President shall assure that the services of the National Office of the Association will be placed at the disposal of the National Chairman.

ARTICLE XII

Chapters and Divisions

Sec. 1. All chapters and divisions of the Association may be accorded recognition by the Association when they are found by the Board of Directors to meet the standards prescribed under Section 2 of this Article.

Sec. 2. The chapters and divisions shall respect such minimum standards, policies and procedures consistent with the purposes and policies of the Association, as the Board of Directors from time to time may in its judgment determine. The Board shall have the power to revoke its recognition of a chapter or division if, in the judgment of the Board it ceases to adhere to such minimum standards; provided that such action shall be taken only after due and reasonable notice to the chapters or divisions affected and after consultation between the local officers thereof and representatives of the Board.

ARTICLE XIII

General Fiscal Provisions

Sec. 1. Any two of the following persons, viz: Chairman of the Association, Chairman of the Board of Governors, President, Secretary, Treasurer and any Assistant Treasurer or any two persons designated by the Board of Directors, shall have the authority to execute under seal such forms of transfer and assignment as may be customary or necessary to constitute a transfer of stocks, bonds or other securities standing in the name of or belonging to the Association.

ARTICLE XIII (continued)

Sec. 2. All contracts of every description between the Association and any person, firm or corporation may be executed and delivered in the name of the Association and on its behalf by the Chairman of the Association, Chairman of the Board of Governors or President of the Association. In the absence of the Chairman of the Association, Chairman of the Board of Governors and the President, any such contract may be executed and delivered by any two of the following: a Vice Chairman, Vice President, Secretary, Treasurer, any Assistant Treasurer or any two persons designated by the Board of Directors, which may by resolution provide the terms and conditions of the exercise by any person of authority pursuant to this Section.

Sec. 3. All drafts or orders for the payment of money, notes or other evidence of indebtedness issued in the name of the Association shall be signed by person or persons as may be designated from time to time by resolution of the Board of Directors.

Sec. 4. Such officers and other persons as the Board of Directors by resolution may determine shall be required to furnish a bond or bonds for the faithful discharge of their duties, in such sum and with surety and on such conditions as the Board shall from time to time determine. The expense of any such bond shall be defrayed by the Association.

Sec. 5. The fiscal year of the Association and all its chapters and divisions shall be January 1st through December 31st.

Sec. 6. The Association's financial books and records shall be audited from time to time, but at least annually by an independent certified public accountant to be appointed by the Board of Directors. The auditors shall submit to the Board an annual certified audit report at the close of each fiscal year. A certified report of the audit shall be made to the members of the Association in such form as the Board shall determine, within ninety days after receipt of such report from auditor.

ARTICLE XIV

Indemnification of Directors and Officers

Sec. 1. The Association shall indemnify each and every past, present or future director and/or officer of the Association, including any director or officer of any other company serving as such at the written request of the Association because of the Association's interest as a stockholder or creditor of such other company, and his heirs, executors and administrators, against all expenses as hereinafter defined, necessarily or reasonably incurred by or imposed upon him in connection with the defense of any action, suit or proceeding to which he may be made a party, or with which he may be threatened, by reason of his being or having been a Director or Officer of the Association or of such other company, whether or not he continues to be a Director or Officer at time of incurring such expenses.

ARTICLE XIV (continued)

Sec. 2. As used herein "expenses" shall include amounts of judgements against or amounts paid in settlement by such Director or Officer together with all costs legal, accounting or other expenses reasonably incurred by or otherwise imposed upon him, but shall not include any expenses incurred or imposed in connection with any matters as to which such Director or Officer shall be fully adjudged in such action, suit or proceeding, without such judgement being reversed, to be liable by reason of his fraud or bad faith in the performance of his duty as such Director or Officer. In the event of a settlement of any such action, suit or proceeding in connection with such matters covered by the settlement as to which the Association is advised by an opinion of legal counsel that the person to be indemnified was liable from fraud or bad faith in the performance of his duty. Such counsel may be general counsel regularly employed or retained by the Association or may otherwise be selected by or in the manner designated by the Board of Directors, and their opinion shall be final and conclusive upon all parties.

Sec. 3. The foregoing right of indemnification shall not be deemed exclusive of any other rights to which those indemnified may be entitled by law, vote of members, by-law agreement or otherwise.

ARTICLE XV

Procedures for Amending By-laws

Sec. 1. The by-laws in force at any time may be amended by a two-thirds vote of the National Convention, or by a two-thirds vote of the Board of Directors at a meeting having a quorum in attendance; provided however, that only the National Convention shall have the power to amend this Article XV or to alter the representation at, distribution or voting in or powers of the National Convention or the composition or powers of the Board or the Council or Chapter and Division Presidents or the Council of Organizations. Amendments to the by-laws may be proposed by chapters or divisions, any group of thirty or more members in good standing and organizations in the Council of Organizations. Such proposed amendments shall be considered by the National Convention only if they have been submitted in writing to the National headquarters of the Association at least sixty days prior to the date of the National Convention. The National headquarters of the Association shall provide for distribution of any such proposed amendments to all divisions, chapters and organizations in the Council of Organizations and delegates not later than fifty days prior to the date of the National Convention.

Sec. 2. Those elements of the Association who are entitled, under the provisions of Article IV, Sec. 2, to vote at the National Convention of the Association shall be notified in writing at least one hundred and twenty days prior to the date of the National Convention of any amendments to the by-laws which have been adopted by the Board of Directors subsequent to the most recent National Convention. This notice shall include reasons for the enactment of each amendment. Time shall be allotted at the following National Convention for the purpose of considering any by-law amendments that have been enacted or proposed, in accordance with the provisions of Sec. 1 of this Article, since the previous National Convention.

PARLIAMENTARY AUTHORITY

Robert's Rules of Order Revised shall supplement these by-laws and govern this Association in all cases to which they are applicable and in which they are not inconsistent with these by-laws and special rules and resolutions authorized by these by-laws.



PRESIDENT'S MESSAGE

UNA-USA Quarterly Mailing
to Chapters and Divisions

March 1990
Mailing No. 16

Dear Chapter and Division Leader:

The topic is membership.

One of our top priorities for the 1990s must be to expand and broaden the Association's membership base. If we are to have political clout in Washington, D.C., if we are to reach a significant slice of the American public with our message, then we must do better at retaining and recruiting members. Many of you have done an outstanding job -- 26 chapters and divisions surpassed the ten percent target in 1989 -- and we need to learn from you. But our national totals appear to have reached a plateau after several years of expansion. It is time to take a big step forward and to lay the groundwork for a concerted and carefully-conceived national membership campaign.

For once, it looks as if we will have the resources to begin to turn our talk about a national effort into action. After a prolonged period of study and discussion, the Ford Foundation has indicated that it intends to give UNA a substantial multi-year grant to expand our work in several areas. The highest priority, they agree, should be bolstering our outreach and membership efforts. While the amounts and timing have not yet been finalized, we should begin now to give careful consideration to how these potential resources could best be used.

To this end, we are convening a membership development task force under the chairmanship of Elliot Richardson. The alacrity with which Elliot agreed to take on this task on top of his many other commitments is a good indication of the priority which UNA's top leaders are giving to this undertaking. To get a better sense of why people join UNA or in some cases leave it, we will conduct attitudinal surveys of current and past members. Jim Olson will be in touch with a number of other membership organizations to learn from their good and bad experiences. With the results of all of these deliberations and research in place, we should have both the ideas and the funds to launch an effective national campaign by the end of the summer.

Key questions, of course, are how we should couch our appeal and to whom we should target our message, especially in light of the extraordinary changes underway in the world. The attached article from the New York Times may provide part of the answer. A number of public organizations from the political left or right implicitly based their messages on the perpetuation of the Cold War and the struggle between "hawks" and "doves." As the Cold War melts away and a bipolar world becomes a multipolar one, their partisan arguments are beginning to lose their appeal.

For UNA -- as a non-partisan, mainstream organization devoted to multilateral institutions -- on the other hand, the end of the Cold War is the beginning of a new era of fresh possibilities for multilateral cooperation. It was East-West tension, of course, which so often prevented the UN from acting decisively on issues of peace and security. Now, both "hawks" and "doves" are coming to have greater appreciation of the utility of the United Nations, and we should welcome refugees from both camps to our ranks.

We have some great opportunities before us, and it will be your ideas, energy and enthusiasm which will make all the difference. So please share your suggestions and experiences about membership with us. We are eager to have your input.

Thanks very much for all that you do. All the best.

Regards,



Edward C. Luck
President



Those For Whom 'Peace Dividend' Means Deficit

Special to The New York Times

WASHINGTON, Feb. 11 — The movements that were fueled by the cold war are finding that its apparent demise may be good for the world but bad for their business.

Membership is dwindling, and contributions are drying up. Staff members, as well as donors, are defecting to new causes.

The Institute for the Common Defense in Washington, proponent of a stronger military, has disconnected its phone and is apparently no longer in operation.

Nuclear Times, the peace movement's most popular magazine, stopped publishing six months ago.

'They're in Trouble'

Morale at SANE/Freeze, the largest peace group in the country, plummeted when debt forced the group to lay off a quarter of its national staff and cut salaries.

The American Security Council, one of the most successful pro-defense lobbies, has lost half its 300,000 members since 1985. To stay solvent, the group recently sold land adjacent to its headquarters in the Washington suburbs.

"They're in trouble now that peace has broken out," said Paul Warnke, the chief arms negotiator in the Carter Administration. "It's what the Salk vaccine did for the March of Dimes."

Just as that organization had to refashion its mission to address birth defects when polio no longer threatened the nation, so hawks and doves are searching for a new role in the age of Gorbachev.

Searching the Horizon

"We are moving from nuclear disarmament to nuclear waste," said Janice Kelly, fiscal manager for Women's Action for Nuclear Disarmament, based in Arlington, Mass. "People's priorities keep changing to something more glamorous on the horizon."

In the 1980's, Communism was the common adversary and Ronald Reagan was the common rallying point,

said Howard Phillips, chairman of the Conservative Caucus, a Washington-based advocacy group that has had financial difficulties.

Recalling the old days of fund raising, he said, "It was possible to put your fishing line in the barrel and come up with a 20-inch bass."

For decades, the anti-Communists and peace groups confronted each other at demonstrations, faced off on the talk shows and raised millions of dollars to elect sympathetic candidates and unseat opponents. They fed and prospered from each other's rhetoric as well as their own successes.

What's Left to Fight For?

Now both are sides fighting a tide that is moving to new shores, to issues like abortion, poverty and the environ-

Plowshares, too,
can inflict
grievous wounds.

ment. Some conservatives are foreseeing what the essayist Charles Krauthammer has called the "conservative crackup" as longtime supporters splinter into new directions.

"It's hard to maintain your edge when you continually win Presidential elections, the economy continues to be strong and then on top of that the Berlin wall collapses," said John Buckley, a political consultant to conservative groups.

Since the changes in Eastern Europe, fund raising for anti-Communist efforts has dropped off, said Bruce Eberle, a direct-mail fund-raiser whose clients include many conservative groups. "There's less interest in the issue," he said.

Peace groups whose ranks had grown during the arms buildup under Ronald Reagan are suffering the same malaise as conservatives.

"Basically, Gorbachev put us out of business," said Elliott Negin, the former editor of Nuclear Times, who has been freelancing since his magazine folded. "Hey! Look at me. I'm happy about it, but I'm a casualty of the victory."

Mr. Negin said the magazine was finally forced to close after private foundations, which provided one-third of the publication's operating expenses, decided that nuclear disarmament was no longer a crucial issue.

At Physicians for Social Responsibility, a Washington-based disarmament organization, donations are down 58 percent from a year ago, said John Loretz, director of communications.

"We saw a very steep rise in our membership through 1985, the height of the arms race," Mr. Loretz said. "But when people felt the threat of nuclear war was more remote, we saw a cooling off in contributions. The urgency is clearly not there in the mind of the public like it was a few years ago."

Treaties Dash Fund Raising

John Miller, a staff member at the New York-based Mobilization for Survival, a group that has traditionally focused on disarmament issues, said there had been a noticeable fall-off in contributions. "With every treaty signed, raising money becomes more difficult," he said. "If you win a little bit, people think you've won the whole thing."

Brent Bozell, finance director of the National Conservative Political Action Committee, argues that it is still possible to raise money for conservative causes, including foreign policy, but that the strategy must change.

There are opportunities, Mr. Bozell said, for conservatives who want to help shape the political and economic future of Eastern Europe. Money is

pouring in for people monitoring elections and running training seminars in capitalism, he said.

"It can't be an anti-Communist movement but a pro-freedom one," Mr. Bozell said. "That's the new reality."

Work to Be Done

Both hard-liners and peace activists stress that their work is not yet done. Cold Warriors warn against premature complacency and excessive faith in Mikhail S. Gorbachev. And peace groups note that despite the talk of peace, the military budget proposed by President Bush for the next fiscal year is still larger than this year's.

"In our mailings and our newsletters, we are raising the cautionary sign," said David Keene, who heads the American Conservative Union. The group, which a decade ago numbered 750,000, today claims 50,000 donors. "What Gorbachev is saying is very encouraging, but the Soviets are not changing their defense spending. They're still pouring money into Nicaragua and Afghanistan, and the cold war is not over for those people who are dying in these parts of the world."

Peace groups are fighting just as hard to diminish the perception that the United States and the Soviet Union are disarming. It is one of the most difficult hurdles peace groups are facing, said the Rev. William Sloane Coffin Jr., president of SANE/Freeze, which claims 170,000 members.

"It's great, what's going on," Mr. Coffin said. But he added: "The military budget is our Berlin wall, and the Congress its guard. Bringing down that wall is a very big job for the peace movement."

Despite efforts to regroup their forces, defections from the peace movement have already begun.

"I can't see myself staying around much longer," said one organization's director, who asked not to be identified. "The world has changed, and I am looking for other idealistic causes. There are a lot of other pressing needs now."

The UN in a World of Change
Welcome to the 1990s

If the events of the past year are any indication, the final decade of the twentieth century could well witness the most profound transformation of the geopolitical system since World War II. We have entered an extraordinarily dynamic period of human history. And the United Nations, for the first time, has the opportunity to play a major role in shaping, not just witnessing or recording, the course of events.

The world is in transition. Blocs are breaking up or redefining their missions as the Cold War fades. In country after country, growing disillusionment with Marxist-Leninist ideology has led to a search for new forms of economic and political life. Repressive and totalitarian regimes from Eastern Europe to South Africa have been unable to contain their people's yearning for freedom and democracy. With the communications revolution, national boundaries have become increasingly permeable to the persistent flow of information, ideas, and people. Step by step, we have witnessed the diffusion of economic, military, and political power around the world, leading to new power centers in Japan and Western Europe capable of challenging the dominance of the once-super powers. And in the process, power is beginning to be defined in broader ways, with economic interdependence making war among the developed countries seem ever more unthinkable.

Much of this is good news for our country and our principles. Yet, with change and the breakdown of the old order have come large doses of instability and uncertainty. An unusual degree of harmony among the major powers has paradoxically been coupled with mounting disorder at the local and regional levels. These trends have produced a growing list of demands for UN involvement in a wide range of global and regional problems. One of the central responsibilities for UNA-USA will be to identify emerging challenges and to suggest ways in which the world body should adapt its policies and practices to meet the changing needs of the international community.

There are three themes which we believe could well define the UN's agenda for the remainder of the millennium: managing peaceful change; reassessing humanity's relationship to nature; and championing democratic and human values. UNA-USA will need to address these issues imaginatively and forcefully in the years ahead.

Offering an alternative to violence in a world of change may become the UN's central task in the decade ahead. Conceived as an expression of international unity in the pre-Cold War era, and marginalized during years of East-West tension, the United Nations is coming into its own as a post-Cold War instrument for managing a reordering of the international system, perhaps even a transition from a bipolar to a multipolar world. Since the world body proved in Namibia that it can help promote democratic and peaceful transfers of power, the UN option is being considered in other troubled regions.

This task will involve far more than traditional interstate peacemaking and peacekeeping, as valuable as these techniques will remain. It will entail addressing humanity's relationship with nature and the individual's relationship with government. Preservation of the global environment is clearly a multilateral concern beyond the interests or the control of any nation or group of nations. At a time when hunger, disease, and poverty define the existence of an alarmingly high percentage of the world's people, the answer cannot be to foreclose further economic development. But to identify and implement ecologically sustainable paths to development will be one of the greatest challenges facing the international community in the decade ahead. Moreover, the recent record of North-South deliberations on issues either of development or of environment has not been encouraging. The UN will need to find new modes and mechanisms for restoring a sensible North-South dialogue if there is to be a meeting of the minds on these critical issues before present trends toward degradation of the environment and of the human condition become irreversible.

In the years ahead, the United Nations and other international institutions will also be called upon to intervene in qualitatively new ways to protect individuals from the excesses of their national and local governments and to assert their fundamental democratic rights. The UN Charter speaks eloquently to the centrality of human rights, and from its early days the UN has taken the lead in codifying and championing international standards of human decency. Yet in years past implementation efforts have been

selective, with politics too often triumphing over principle. And many governments, particularly from the developing world, are resisting in the name of national sovereignty any expansion of the UN's human rights activities. The trend toward political pluralism in the Soviet Union and East Europe, however, is giving new impetus to UN human rights efforts. In Namibia and Nicaragua, and potentially in Cambodia and Rumania, the UN has been given the task of monitoring new elections. So the United Nations -- whose Charter never mentions the word "democracy" -- finds itself in the forefront of a worldwide movement for democracy and freedom.

In each of these areas -- managing peaceful change, humanity's relationship to nature, and relations between individuals and governments -- differences between North and South are coming to overshadow those between East and West. Therefore the deliberations and programs of global, multilateral organizations -- chiefly the United Nations -- will be critical to finding lasting solutions. At the same time, the UN itself, reflecting larger global trends, has become a far more pluralistic place, with no nation or bloc able to dictate its agenda or decisions. The slow process of consensus-building may have begun to replace the stale process of confrontation, name-calling, and vote-counting that too often characterized the General Assembly.

The United States can play an extremely valuable role as a source for ideas, principles and inspiration in a time of uncertainty and change. As the US begins to turn the page on its years of isolation in and arrears to the world body, it has an historic opportunity to assert positive leadership in the United Nations system. In doing so, the United States can recapture the forward-looking vision which did so much to define the post-war world and its unprecedented set of international institutions. Two generations later, as the bipolar system starts to fade, these multilateral institutions -- and US leadership in them -- are needed more than ever.

John C. Whitehead
Chairman of the Association

Max M. Kampelman
Chairman, Board of Governors

Edward C. Luck
President



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March 2, 1990

MEMORANDUM

TO: Board of Governors
FROM: Ed Luck
SUBJECT: Japanese Corporate Support

You may have seen this article in the New York Times last week. While it is likely that the bulk of these contributions will go to community-based charities in areas where Japanese companies have established manufacturing plants, there may be some new opportunities for the support of foreign affairs organizations as well. The multilateral system should be of growing interest to Japanese leaders as they seek to define a global role for their economically-strong, militarily-weak country.

In your view, is it appropriate for UNA to seek aggressively Japanese corporate support? If so, do you have any suggestions regarding how to go about this? While we have received some scattered contributions for special events and the EPC from Japanese companies in the past, we have never seen this as a particularly promising source of support.

UNA-USA

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Japan to Give Tax Benefits For Charitable Aid in U.S.

By DAVID E. SANGER

Special to The New York Times

TOKYO, Feb. 21 — Worried about mounting hostility to Japan's huge investments in the United States, the Japanese Government will offer Japanese companies a large tax deduction if they give money to hospitals, schools or philanthropic activities in the United States, Government officials say.

Japan has made no formal announcement of the move, but it was discussed at length during a highly unusual meeting of 300 of the country's top business executives, who were summoned to the Foreign Ministry last Friday.

The tax break — effectively a Japanese Government subsidy to American organizations — is the latest and most significant move yet to try to defuse tension with the United States over Japan's growing presence there, which Japan now fears may be poisoning relations between the two countries.

Joining the Community

Moreover, the tax deduction for charitable donations seems to be part of a broader effort by the Government and industry to burnish the image of Japanese as solid citizens in the American communities where Japanese companies have built plants. Indeed, the tax breaks are merely one element in the drive to encourage Japanese expatriates working in the United States to be-

come more involved in their communities.

In recent days, for example, the Japanese Chamber of Commerce has begun distributing 5,000 copies of an 85-page handbook containing advice to Japan-based companies in America on supporting local charities and volunteering to work for local organizations.

Tsutomu Karino, an executive director, explained that the handbook had been issued because the American tradition of volunteerism was not much developed in Japan.

"Most Americans feel this is common sense," Mr. Karino said. "Most Japanese feel this is not common sense, this is unusual."

Published with Japanese and English text on facing pages, the book is entitled, "Joining In! A Handbook for Better Corporate Citizenship in the United States." Among other suggestions, it urges Japanese executives to make sure they promote their community efforts. "It is important in American society to take credit for good works accomplished," the handbook says. "This is not bragging; it is a matter of getting deserved credit."

Japanese officials gave few details about the tax deduction, which is expected to go into effect next year. But they said that until

Continued From Page A1

now, Japanese companies operating abroad received tax deductions only for contributions that helped explain Japanese culture, like exchange programs or museum exhibitions. In most cases, there were no deductions for contributions to the communities surrounding Japan's growing number of auto plants, electronics factories or real estate holdings in the United States.

"This is not an effort to buy opinions," said Masaki Okada, a Foreign Ministry official working on the tax plan. "We think that it is important to pay for things other than building a Japanese garden."

The Government's tax incentive was paired with a bluntly worded message that Japanese companies have themselves to blame for much of the tension with the United States. "There are an increasing number of Americans who think 'the Japanese are faceless' or 'there is no knowing what they are thinking,'" Taro Nakayama, Japan's Foreign Minister, told the executives in a statement read at the meeting.

Americans fear "that it is impossible to guess where Japan's huge economic power is headed, and under

what philosophy or principles," he said. "It is worth noting that now people in the U.S. are feeling less threatened by the U.S.S.R., and some are expressing the view that the economic threat from Japan is more serious than the military threat from the Soviet Union." Mr. Nakayama's statement was read to the executives by a Foreign Ministry official.

Executives who attended the meeting said they thought the Government's wording, far harsher than ever before, was an effort to persuade Japanese companies to use their profits to defuse American fears that the Japanese presence is ominous.

Second Tax Incentive

The tax benefit for local donations is the second tax incentive the Japanese Government has used to try to ease trade tensions in the last three months. In late December, the Government said it would offer tax credits to companies that greatly increase their imports of foreign-made machinery, computers, autos and other manufactured goods.

The tax exemption for donations has already received the approval of the Japanese Finance Ministry, officials said, and the ruling Liberal Democratic Party, which was returned to power with a comfortable

Continued on Page D8, Column 1

A more activist role in American communities is sought.

majority in the general election on Sunday. Accordingly, approval by the Parliament is virtually assured.

In contrast to the Japanese gesture, charitable contributions by American corporations to overseas institutions are generally not deductible from United States taxes, said Sheldon N. Weinberg, a senior manager at Deloitte & Touche. The only exception occurs when a donation can be claimed as an advertising expense or otherwise justified as a necessary cost of doing business, which is seldom easy, he said.

Although the meeting with the Foreign Ministry officials occurred two days before the election, some executives here speculated that the tax deduction was not announced earlier for fear it would appear to be a concession to the United States and would

hurt the Liberal Democrats' chances, especially among farmers and others who are angry about increased imports of American goods by Japan.

"It's a somewhat desperate move," a senior executive who attended the meeting said. "But Japan is in desperate trouble."

Some Critics in Japan

Even in Japan, the tax move has come under some criticism as an attempt to solve the problem of United States-Japanese relations with money. "What companies really need to do is give their employees more time to really become active in their communities," a senior executive of a major automobile manufacturer said today. "But they are made to work like dogs, and with the time difference they spend their evenings getting instructions from Tokyo."

The intervention of the Foreign Ministry in the activities of Japanese companies abroad was somewhat unusual, because that role is ordinarily filled by the Ministry of International Trade and Industry or the Ministry of Finance. But a recent poll commissioned by the Foreign Ministry about America vis-à-vis Japan convinced diplomats here that tensions between the two countries were threatening

Tokyo is trying to defuse rising hostility in the United States.

the stability of their postwar relationship.

At times, the meeting on Friday took the form of a primer on how to behave in the United States, some participants said. One speaker, Shochiro Toyoda, the president of the Toyota Motor Corporation, Japan's biggest car maker, warned executives that Japanese companies did far too little to contribute to the communities where they build factories and research labs.

"The extent and scope of the social contribution required of individuals and enterprises in the U.S. are much wider than and different from the case of Japan," Mr. Toyoda said. "In the U.S., it is the individual who plays a key role in voluntary work or financial contributions. That stems from their different social and historical

background. Japanese people are more likely to identify with their places of work, while Americans are more likely to identify with the communities they live in."

Mr. Toyoda said that Japanese must "contribute on the same level as Americans" as long as they are "enjoying the benefits of American society."

Some executives questioned whether the tax deductions would be large enough to make a great change in American attitudes toward Japan. Moreover, they suspected that the contributions could be resisted by many in Japanese industry, who prefer to make flashy contributions in the United States — endowing chairs at the Massachusetts Institute of Technology, underwriting research institutes that work in areas relating to Japan or sponsoring big sports events.

So far, their contributions to ordinary community causes significantly trail those of American companies, officials here say. Because the companies are not required to report such contributions, exact figures are difficult to find. In Japan, companies often lump charity and political donations into one accounting line of their balance sheet.



FIVE COLLEGE PROGRAM IN PEACE AND WORLD SECURITY STUDIES

HAMPSHIRE COLLEGE • AMHERST, MA 01002 • 413-549-4600, ext. 563

Michael Klare, Director

February 8, 1990

Mr. Harry W. Knight
Hillsboro Associates, Inc.
110 East 57th Street
New York, NY 10022

Dear Mr. Knight:

Greetings! Knowing of your interest in cooperation between the Five Colleges and the United Nations Association, I thought you might like a copy of the enclosed mini-report on our recent student delegation to the Model U.N. in Moscow.

The Moscow event, held Jan. 24-28, was the first of its kind held jointly by the U.N. Associations of the USA and the USSR. The PAWSS delegation, composed of 18 students, was one of the largest in Moscow. The students have just returned, and all report that they had an extraordinary learning experience.

The enclosed report on the delegation was written by PAWSS Associate Director Adi Bemak, who accompanied the group as faculty adviser. (Also enclosed is photo from the Moscow event.)

Based on the success of these events, we plan to send PAWSS delegations to future Model UNs at various locations. We will also be planning a more intensive program of cooperation with the UNA.

I hope that you find this material to be of interest. If you would like any further information about our endeavors, please do not hesitate to get in touch with me.

Yours sincerely,

Michael Klare
Director & Associate Professor

Affiliated Institutions:

Amherst College • Hampshire College • Mount Holyoke College
Smith College • University of Massachusetts

Report on a Five College Delegation to the U.S.-Soviet
Model United Nations, Moscow, January 21-29, 1990

From January 21-29, 1990 the Five College Program in Peace & World Security Studies (PAWSS) sponsored a delegation of 18 students from the Five College community to a Model United Nations Assembly in Moscow. This unprecedented event drew students from 18 countries, including the Soviet Union and the United States; it was co-sponsored by the U.N. Associations of the USA and the USSR. The nearly 250 students assembled in Moscow came from such countries as Australia, Finland, Egypt, Canada, Luxembourg, Peru, Italy, Guatemala, Japan, Iran, and Ghana.

The Five College response to the announcement of the Model UN in Moscow was overwhelming. Of the many students who expressed an interest in attending, the 18 students selected for the PAWSS delegation were chosen on the basis of a demonstrated interest in either Soviet studies or international relations. Six students were sent from Hampshire College, two from Mount Holyoke College, seven from Smith College, two from Amherst College, and one from the University of Massachusetts. (See list attached.) PAWSS Assistant Director Adi Bemak accompanied the Five College delegation as faculty advisor.

The Model UN, held at Moscow University, convened on January 24th, and ran through the 28th. With 18 very qualified delegates in our group, the Five College students comprised the Model UN delegations of Poland, the Soviet Union, and Senegal. The meetings were intensive, scheduled from 10:00 AM until 5:00 or 6:00 PM daily. Simultaneous translation in either Russian or English was conducted throughout the program. Each student served on one of the following: the Commission on Narcotic Drugs; the Commission on the Status of Women; the Commission on Social Development; the Commission on Human Rights; the Security Council; and the Economic and Social Council. Evening programs were scheduled as well, with lectures by specialists on human rights and narcotics. Five College students maintained a committed involvement in the proceedings of the Model UN, assuming roles of leadership in their Commissions on several occasions. For example, one student from Mount Holyoke College served as Chairwoman for the Commission on Human Rights, which was composed of nearly 35 students from around the world.

With such a full schedule it was not easy for students to also visit Moscow itself. However, some of them were experienced travelers in the Soviet Union, and all of them were very independent and eager to make use of every free minute. They would gather in international groups, use the metro, and find their way to some "collective" restaurant they had heard about. Many also went to the Bolshoi Opera or Ballet, as tickets were

easily available. It seemed, however, that their most satisfying times were spent simply in having the opportunity to observe Soviet life for one week in Moscow. Speaking with citizens, both those who were a part of the Model UN and otherwise, gave them important insights into the complexities facing the Soviet Union at this critical time.

Upon their return, the Five College students expressed great enthusiasm for their Model United Nations experience in Moscow. "I'm going to try to go to the M.U.N. in Egypt in March," said one Hampshire College student, who will be studying in Israel next semester. "Can we arrange to go to the National M.U.N. in New York this year?" asked another. Students strongly indicated that they had far greater regard now for the work of the United Nations since their experience in Moscow, and that their interests in international relations had become much stronger.



-- Submitted by Adi Bemak,
Assistant Director, PAWSS
February 8, 1990

Leonard R. Sussman

It's Time to Rejoin UNESCO

The U.N. agency has cleaned up its act.

Five years ago the United States walked out of the U.N. agency known as UNESCO, complaining that it was badly run, spent money recklessly and—perhaps most important—that it posed a threat to freedom of the press in the world because of its promotion of a “new world information and communication order.”

Since then, a lot of things have changed, both in UNESCO and the world. I believe it is time for this country to rejoin the U.N. Educational, Scientific and Cultural Organization. Not only does UNESCO no longer qualify as a threat to freedom of the press, it may even be a very useful agency for *promoting* it in an area in which it is just emerging: Eastern Europe.

Last November UNESCO's general conference dealt with a number of matters that had concerned the United States. It budgeted zero-growth on expenditures that were lower than when the United States was paying dues, worked toward a dramatic reorganization of its management process and laid out a new communications program that promotes press freedom more explicitly than any in UNESCO's 44-year history.

The communication program is based on the “free flow of information,” an objective

repeated 23 times in the 23-page plan. This emphasis reflects the “new strategy” of Dr. Federico Mayor, the Spanish biochemist who succeeded Amadou Mahtar M'Bow two years ago as director-general of UNESCO. The plan commits UNESCO to facilitate and guarantee for journalists “the freedom to report and the fullest possible access to information.” UNESCO would also facilitate “access by the public to information in all its forms,” hardly a sop to authoritarians. Indeed, the plan provides a linguistic clue to the dramatic change of course. For the first time, the media are described as “in” a country, not “of” it, which implies ownership or control by the government. And for the first time there are repeated references to private news media, private enterprise, the private sector—they too to be supported and protected.

This week, journalists from the Soviet Union and Eastern Europe will confer with Western media leaders to find ways to develop “a free, independent and pluralistic press” in Eastern Europe. The emergence of nongovernmental news systems in the East is an “encouraging development which UNESCO welcomes,” says Mayor, who organized the two-day work session in Paris. It is the first practical step taken by UNESCO to help

advance press freedom under its new mandate, and it is a significant one.

The commitment to “free flow” is repeated almost to the point of boredom in its statement. Wherever it is related to “balanced dissemination of information” a new phrase appears: “without any obstacle to the freedom of expression.” This reflects Mayor's pledge to increase support for new communication facilities in the Third World and encourage balanced coverage—but not by violating press freedom.

The UNESCO plan acknowledges that the “new world information order” created great problems for the organization, because “too much attention was given to standard-setting and quasi-normative action.” This refers to Western perceptions that the program would have had governments set criteria for independent journalists. This acknowledgment is about as close as an intergovernmental agency comes to admitting failure.

The “new strategy” in UNESCO communications reflects the two-year leadership of Mayor. He struggled against some on the executive board who sought several times to restore the “world information order” in one form or another. These sessions were described by one delegate as “psychodrama.”

Significantly, however, no one even suggested restoring some of the old bugaboos associated with that order: licensing of journalists, imposition of governmental press codes, or monitoring of independent journalist.

The present mandate clearly opens a new era at UNESCO. Its programs include high-level international science links, a global literacy campaign (UNESCO's “absolute priority for the decade”), saving worldwide cultural legacies, managing the world copyright convention, providing the only global forum for charging governments with violations of individual human rights, and scores of projects to improve education in developing countries.

The U.S. administration should now appoint a high-level group, one reflecting interagency and broad nongovernmental concerns, to examine and report promptly on UNESCO's new programs and on the budgetary and management changes demanded for so long by U.S. critics.

American interests in science, education and other fields are ill-served by the continuing absence of the United States from UNESCO in these crucial, fast-changing times.

The writer was a member of the panel that studied UNESCO for the United Nations Association of the USA.

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UNITED
NATIONS DAY
PROGRAM



REPORT
TO THE
PRESIDENT
OF THE UNITED STATES
OF AMERICA

LETTER TO THE PRESIDENT OF THE UNITED STATES



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January, 1990

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

It is an honor to submit to you this report on the nationwide 1989 commemoration of U.N. Day. As National U.N. Day Chairman, I am particularly pleased to be able to say that the U.N. Day Program, carried out in nearly 1,000 communities throughout this nation, showed enormous public support for the work of the United Nations. The involvement of state and city officials in the celebration of U.N. Day was also significantly greater than in previous years, testifying to Americans' increased appreciation of the U.N.'s vital role in the world today.

Most U.N. Day programs highlighted the newly adopted U.N. Convention on the Rights of the Child, while numerous others focused on the environment. It was gratifying to learn from the many reports we received from every part of the U.S. how innovative some of the programs were and how much they proved the existence of a reservoir of good will and support for the United Nations.

It has been a privilege, Mr. President, to serve as 1989 United Nations Day Chairman. It has enhanced my own understanding and appreciation of the United Nations and has made me more aware of what the U.N. is, what it is not, and, most important, what it can be.

To make the institution as effective as possible we need, under your guidance, the sound understanding and the support of the American people. I am grateful for having had the opportunity to work toward these goals.

Respectfully,

Maurice R. Greenberg



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Chairmen 1965–1989

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Across the Nation

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Local Chairmen



INTRODUCTION

The 44th Anniversary of the United Nations was marked in over 1,000 communities across the United States on October 24, 1989. The National United Nations Day Program was spearheaded by 1989 National U.N. Day Chairman **Maurice R. Greenberg**, Chairman of American International Group, Inc. More than 30 governors appointed State U.N. Day Chairmen; and more than 200 mayors and town officials appointed Local U.N. Day Chairmen to coordinate the observance in their own communities. Hundreds of thousands of American citizens took part in this annual celebration of the U.N.'s birthday, while many more received the U.N. Day message via the print and electronic media.

The theme of the 1989 National U.N. Day Observance was "The Rights of the Child" in recognition of the U.N. Convention on the Rights of the Child, adopted by the General Assembly in the following month; the 30th Anniversary of the U.N. Declaration of the Rights of the Child; and the 10th Anniversary of the International Year of the Child. This theme, as well as other U.N.-related subjects, was the focus of hundreds of speeches, panel discussions, newspaper editorials, sermons, lectures, and conferences in communities large and small. Other celebrations of the U.N.'s birthday took the form of parades, festivals, galas, and feasts. All of the U.N. Day events provided a reaffirmation of the commitment of the American people to a stronger and more effective United Nations and to restoring American leadership in the world organization.

United Nations Day continues to enjoy the support and participation of a wide variety of civic and religious organizations throughout the country. The national secretariat for U.N. Day is the **United Nations Association of the USA (UNA-USA)**. Leadership for the 1989 Program on the state and local level was provided by the Chapters and Divisions of UNA-USA, numerous World Affairs Councils, and such national organizations as the American Association of University Women, Association of Early Childhood Development, Altrusa, B'nai B'rith International, Church Women United, Baha'is of the United States, League of Women Voters, National Education Association, National Federation of Business and Professional Women's Clubs, Rotary International, Soroptimist International, the Boy and Girl Scouts of America, Save the Children Federation, Lions International, Unitarian Universalists, and World Federalist Association. These organizations and many others are the backbone of the annual observance of U.N. Day in the United States. Because of the hard work and commitment of the members of these organizations, the 1989 United Nations Day Program was able to reach hundreds of thousands of American citizens.

On the national level, UNA-USA produced two U.N. Day public service announcements for television, featuring Mr. Greenberg, which were aired during the month of October on CBS, NBC, TBS, and Group W stations. A radio public service announcement was also distributed throughout the country. These announcements were made possible through the generous assistance of the United Nations Department of Public Information and American International Group, Inc.

The remarkable enthusiasm and participation of the American public in the 1989 U.N. Day celebration demonstrates the importance of the United Nations to the American people. As the United Nations becomes more central in the events of our world, the Organization can be assured of the American people's support in its important work.





NATIONAL UNITED NATIONS DAY CHAIRMEN 1965-1989

Since 1965, the National U.N. Day Program has been led by a prominent American, through whose efforts the American people gain greater awareness of the important work of the United Nations around the world. Below is a list of those who have held the prestigious position of National U.N. Day Chairman:

- 1965 **Robert S. Benjamin**, *Chairman*, United Artists Corporation
- 1966 **Edgar F. Kaiser**, *Chairman*, Kaiser Industries Corporation
- 1967 **Charles G. Mortimer**, *Chairman of Executive Committee*, General Foods Corporation
- 1968 **Leonard F. McCollum**, *Chairman*, Continental Oil Company
- 1969 **H. I. Romnes**, *Chairman*, American Telephone and Telegraph Company
- 1970 **Frederick L. Ehrman**, *Chairman*, Lehman Brothers Inc.
- 1971 **Rudolph A. Peterson**, *Chairman of Executive Committee*, Bank of America
- 1972 **Robert O. Anderson**, *Chairman*, Atlantic Richfield Company
- 1973 **Donald S. MacNoughton**, *Chairman*, The Prudential Insurance Company
- 1974 **Frank T. Carey**, *Chairman*, International Business Machines Corporation
- 1975 **H. J. Haynes**, *Chairman*, Standard Oil Company of California
- 1976 **Edgar B. Speer**, *Chairman*, United States Steel Corporation
- 1977 **Henry Ford**, *Chairman*, Ford Motor Company
- 1978 **Clifton C. Garvin, Jr.**, *Chairman*, Exxon Corporation
- 1979 **O. Pendleton Thomas**, *Chairman*, The B. F. Goodrich Company
- 1980 **Charles L. Brown**, *Chairman*, American Telephone and Telegraph Company
- 1981 **Robert Anderson**, *Chairman*, Rockwell International Corporation
- 1982 **Robert Anderson**, *Chairman*, Rockwell International Corporation
- 1983 **William M. Ellinghaus**, *President*, American Telephone and Telegraph Company
- 1984 **Theodore A. Burtis**, *Chairman*, Sun Company Inc.
- 1985 **Peter H. Dailey**, *President*, World Business Council
- 1986 **Roger E. Birk**, *Chairman Emeritus*, Merrill Lynch & Company, Inc.
- 1987 **J. Willard Marriott, Jr.**, *Chairman*, Marriott Corporation
- 1988 **Stanley C. Pace**, *Chairman*, General Dynamics Corporation
- 1989 **Maurice R. Greenberg**, *Chairman*, American International Group, Inc.



THE NATIONAL UNITED NATIONS DAY COMMITTEE

The success of the 1989 National U.N. Day Program is due in large part to the generous support and assistance of a dedicated group of business and labor leaders across the nation who have joined the National United Nations Day Committee. Nowhere is their steadfast commitment to the principles and goals of the United Nations better expressed than in the active interest each has taken in the national observance of United Nations Day 1989.

We gratefully acknowledge the contributions made by:

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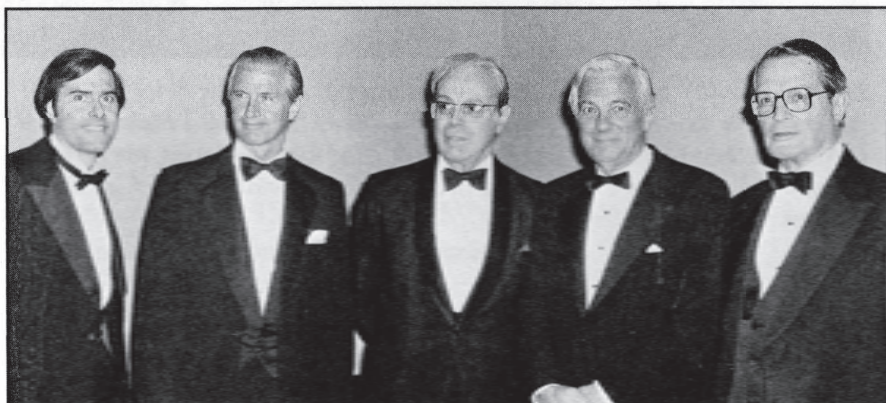


NATIONAL EVENTS COMMEMORATING UNITED NATIONS DAY

1989 INAUGURAL U.N. BALL

The Hon. John M. Hennessey, Vice Chairman of CS First Boston, was Chairman of this most exciting event on June 3, 1989, officially launching the National United Nations Day Program. The Ball, which honored U.N. Secretary-General Javier Pérez de Cuéllar, President of the 43rd General Assembly Dante Maris Caputo, and the 159 Permanent Representatives to the United Nations, provided an important opportunity for U.S. business and labor leaders to meet with the international diplomatic community and with senior members of the U.N. Secretariat. This year, as part of the year-long celebration of UNA-USA's 25th Anniversary, a special salute was made to the 22 Americans who have served as National U.N. Day Chairmen since the founding of the Program in 1965. The following individuals or their representatives received a special commemorative award during a brief ceremony at the Ball: Robert O. Anderson (1972), Donald S. MacNaughton (1973), Frank T. Cary (1974), H. H. Haynes (1975), Clifton C. Garvin, Jr. (1978), Charles L. Brown (1980), Robert Anderson (1981, 1982), William M. Ellinghaus (1983), Theodore A. Burtis (1984), Peter H. Dailey (1985), Roger E. Birk (1986), J. Willard Marriott, Jr. (1987), and Stanley C. Pace (1988).

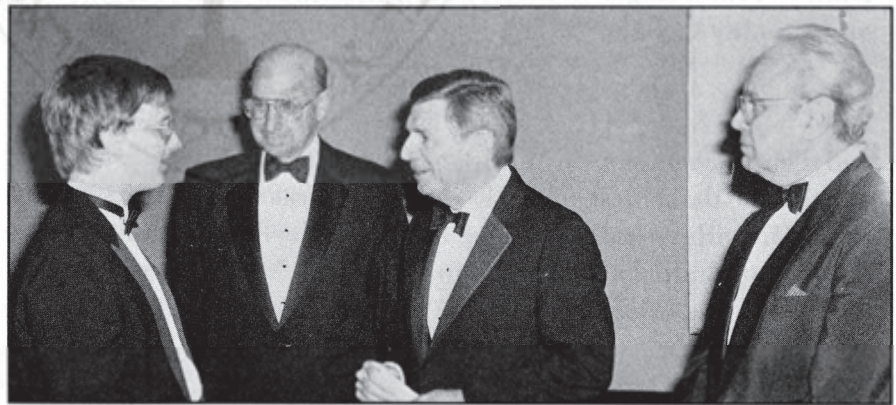
The Ball was also the occasion for honoring the three winners of UNA-USA's fourth National High School Essay Contest on the United Nations, and their teachers as well. More than a thousand students in grades 9-12 had entered the contest—founded by 1985 National U.N. Day Chairman Peter H. Dailey—and, assuming the role of the President of the United States, had drafted an "Address to the United Nations General Assembly." Now, in a brief ceremony, the winners received from Ambassador



The principal people of the Inaugural U.N. Ball to launch the National U.N. Day Program pose for a group shot. From left to right: Edward C. Luck, President of UNA-USA, John M. Hennessey, Chairman of the Ball and Vice Chairman of CS First Boston, U.N. Secretary-General Javier Pérez de Cuéllar, John C. Whitehead, UNA-USA Chairman, and Elliot L. Richardson, Co-Chairman of the UNA-USA National Council.

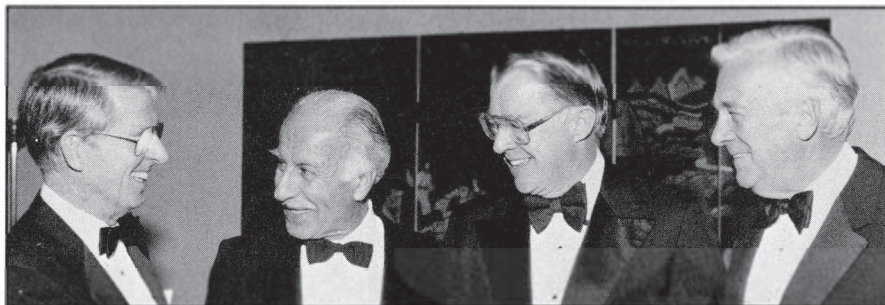
Dailey their cash awards—the generous gift of the Dailey Family Foundation, a co-sponsor of the contest—as well as the warm congratulations of U.S. Ambassador to the U.N. Thomas Pickering, the Ball's keynote speaker; John M. Hennessey, Ball Chairman; Elliot L. Richardson, Co-Chairman of the UNA-USA National Council; John C. Whitehead, Chairman of UNA-USA; Edward C. Luck, President of UNA-USA; and U.N. Secretary-General Javier Pérez de Cuéllar. Not many days later each winner and teacher—Paras P. Mehta of Cerritos (California) High School and teacher Richard Neville, Jeffrey K. Fecke of Nicollet (Minnesota) Junior High School and teacher Mariel Wolter, and Matthew Bomberger of Gainesville (Florida) High School and teacher Mrs. Lou LaFontaine—embarked on a voyage to witness the United Nations Development Programme (UNDP) at work. One pair traveled to Morocco, another to Egypt, and the third to Jamaica—the gift of UNDP, a co-sponsor of the contest.

The prestigious spring event also served as the occasion for the installation of The Hon. John C. Whitehead as UNA-USA's new Chairman. He was formally handed the reins of office by his immediate predecessor in the post, The Hon. Elliot L. Richardson, now Co-Chairman of the Association's National Council.



Jeffrey Fecke (left) receives a cash award from Ambassador Peter Dailey (second from right) as U.S. Ambassador to the U.N. Thomas Pickering and U.N. Secretary-General Javier Pérez de Cuéllar look on during the Awards Ceremony for the three winners of UNA-USA's National High School Essay Contest.

U.N. CONCERT AND DINNER



Claude Taylor (left), Chairman of the "Salute to the International Civil Aviation Organization" and Chairman of Air Canada, is flanked by Dr. Assad Kotaite, President of the ICAO Council, an agency of the United Nations, Frank Shrontz, Chairman of the Boeing Company, and John C. Whitehead, UNA-USA Chairman, seen here at UNA-USA's Annual U.N. Concert and Dinner in Washington, D.C.

The 1989 National U.N. Day Program officially concluded with a Concert and Dinner gala in Washington, D.C., on October 28 honoring the Chiefs of Diplomatic Missions to the United States and the Ambassadors to the Organization of American States, and saluting the **International Civil Aviation Organization (ICAO)** on the occasion of its 45th Anniversary. **President and Mrs. George Bush** and **Vice President and Mrs. Dan Quayle** were patrons of the event. Co-hosts for the evening were **Secretary of State and Mrs. James A. Baker, III**, and Gala Chairman **Frank Shrontz**, Chairman of the Boeing Company, and **Mrs. Shrontz**.

An audience of over 1,500 attended the Concert at the Kennedy Center, featuring the world-famous Canadian Brass with its extensive repertoire of classical and popular music. The evening then moved to the Washington Hilton Hotel's Ballroom for dinner and dancing. ICAO Salute Chairman **Claude I. Taylor, O.C.**, Chairman of Air Canada, made the formal toast to ICAO and to **Dr. Assad Kotaite**, ICAO Council President, who represented ICAO at the event.

With the conclusion of the 1989 National U.N. Day Program came the announcement of the 1990 National U.N. Day Chairman, **Drew Lewis**, Chairman of the Union Pacific Corporation.



UNITED NATIONS DAY CELEBRATIONS ACROSS THE NATION

If, in addition to opinion polls and attitude samplings, more proof were needed of the American public's support for the United Nations, reports of U.N. Day celebrations throughout the nation would provide it. In almost every State of the Union, in cities and towns, in communities large and small, October 24—United Nations Day—was commemorated with substantive and ceremonial programs. Thousands of volunteers in every corner of the U.S. made sure that the United Nations' 44th birthday would not pass unnoticed and that adults and children would be reminded of the U.N.'s invaluable contribution to world peace and a better life for all.

A listing and description of all U.N. Day activities in all states and communities would make for a sizable book. What follows, therefore, is but a sample of the remarkable efforts by American citizens to make U.N. Day a day of meaning and message.

Children of Iowa City public schools prepare to march in a local Homecoming Parade as part of their contribution to Iowa City's United Nations Day effort. The students carried placards in support of Children's Rights, the national theme for U.N. Day in 1989.





The official U.N. Day Proclamation for Allegheny County (PA) was presented to Dr. John C. Cutler, President of the Pittsburgh chapter of UNA, in the chambers of the Allegheny County Commissioners. Pictured from left to right are: Commissioner Flaherty, Dr. Cutler, Commissioner Foerster, Michelle Dobranski, who represented the student chapter of UNA at the University of Pittsburgh, and Commissioner Dunn.

ARIZONA

The Mayors of Yuma, Prescott, Flagstaff, Lake Havasu City, Phoenix, Tempe, Scottsdale and Tucson issued U.N. Day Proclamations; the Officers of the Phoenix Capitol Police Department raised the U.N. flag. Chaired by U.N. Day Chairperson **Irene Wingfield**, the UNA-USA Arizona State Division made "Education—A Right of the Child" the substantive part of its program, presented by **Lou Ella Kleinz**, Executive Director Arizona School Board Association. The Editorial of the *Sun City Daily News-Sun* discussed U.N. Day and congratulated the local UNA group for its efforts.

CALIFORNIA

From the many excellent California reports received, the following few are mentioned: Grass Valley, Irvine, Los Angeles, Oakland, Palo Alto, Pasadena, San Diego, Santa Ana, Santa Rosa, Stockton, and Ventura.

Ted Smith, President of UNA's Golden Empire Chapter, estimates that about 5,000 people were reached with U.N. programs. The mayors of Grass Valley and Nevada City were active in these programs. Greetings from Mrs. **Barbara Bush** were received by the Coastline Chapter of UNA-USA in Irvine. The Mayor of Mission Viejo acted as U.N. Day Chairman for the coastal area of Orange County. World Literacy was the topic under discussion at the Mission Viejo U.N. Day celebration. A dozen local organizations co-sponsored the event. *The Orange County Register* gave editorial space to articles on the United Nations.

With the cooperation of several organizations and Lew Ayres as U.N. Day Chair, over 200 people attended the Mayor's Reception for United Nations Day in Los Angeles. The International Children's Peace Choir gave a stirring performance.

Adele Somers and **Leonard Vernon**, Co-Presidents of the UNA Pacific-Los Angeles Chapter led a discussion of United Nations accomplishments in which representatives of local organizations participated.

The Palo Alto U.N. Day observance, organized by the UNA Mid-Peninsula Chapter, reached many outside groups not previously involved in U.N.-related activities. **Larry Klein**, the Mayor of Palo Alto, issued a U.N. proclamation that was read in churches and at a special ceremony. A chorus of children who had made a trip to the opening of the U.N. General Assembly in September spoke and sang about that experience.

In Pasadena, U.N. Day was celebrated by a luncheon at the Athenaeum of Caltech, co-sponsored by 15 organizations. The topic "Population and Child Survival" was presented by **Robert Gillespie**, international consultant on population stabilization. Another aspect of the program emphasized the 30th Anniversary of the Declaration of the Rights of the Child. The Mayor of Pasadena presented his U.N. Day Proclamation to **Dr. Louis Friedman**, Honorary U.N. Day



Ambassador Alexandr Belonogor, the Permanent Representative of the USSR to the United Nations, addresses the Kentucky State U.N. Day Observance in the Senate Chambers of the Capitol in Frankfurt. Seated behind Amb. Belonogor is Lt. Governor Brereton Jones, and to his left are Liliyalce Akers, President of UNA's Kentucky Division, and Lee Thomas, Honorary Kentucky U.N. Day Chairman.

Chair, **Helen Glass**, U.N. Day Chair, and **Thurman Couch**, President, UNA Pasadena Chapter, led the commemoration. *The Star News* and *The Alhambra Post-Advocate* reported on the event.

Santa Ana checked in with the report of U.N. Day in Orange County. The U.N.-related topic at the celebration was "How does the International Debt Crisis Affect Us in Orange County." A panel of prominent speakers addressed itself to that question. **Ralph A. Anderson**, President of the UNA Orange County Chapter, estimated an audience of 150. High school and university students were in attendance.

With U.N. flags flying in Santa Rosa and newspapers passing the word, Sonoma County held its largest U.N. Day celebration in years. County U.N. Day Chair **Carole Ellis** presided over a dinner program attended by 190 and featuring speakers who outlined the United Nations attempt to solve global problems.

A timely discussion on "Cooperation of the U.S. and USSR Within the U.N. System in Helping to Resolve Global Problems" was the centerpiece of the San Diego U.N. Day program. The Institute on Global Conflict and Co-

operation, University of California, was the co-sponsoring organization, together with the UNA of San Diego. **Susan Golding**, Chair of San Diego County Board of Supervisors and Honorary U.N. Day Chair, led the program activities. Speakers included **Andrei Kozyrev**, Chief of International Organization Affairs, Moscow and **John Gerard Ruggie**, Director, Institute on Global Conflict and Cooperation, University of California, San Diego. People throughout San Diego County were made aware of their U.N. Day celebration through the press, radio, and TV. All 18 mayors of the county indicated their support.

In Stockton, programs concentrated on the U.N. "Declaration of the Rights of the Child." **Mary Gonzales Mend**, Superintendent of the Stockton Unified School District, was the principal speaker who stressed the importance of the U.N. Convention on the Rights of the Child, to be adopted by the 44th General Assembly.

The same topic was the center of U.N. Day programs in Ventura. Local newspapers announced the public meeting at Ventura County College that was co-sponsored by the UNA of Ventura County and the local Amnesty International group. Guest speaker was Dr. **Samir Sanad Basta**, Chief of the Evaluation Office of UNICEF. In addition to **Warren Faue**, President of the Ventura Chapter, guests included Mayor **James Monahan** and County Supervisor **Susan Lacy**.

♣ COLORADO

The U.N. Day program in this state was one of the most extensive in the country. It involved the participation of state and city officials in Denver, Boulder, Colorado Springs, Canon City, Estes Park, Loveland, Lamar, and the Wyoming town of Laramie. Zonta Clubs in these cities were active participants, as were churches, synagogues, businesses, schools, and colleges. Some U.N. Day activities were substantive, others ceremonial, and still others unsophisticated but educational. Colorado U.N. Chair **Genevieve N. Fiore**, appointed by Governor **Roy Romer**, headed the statewide effort that was months in preparation. The Governor invited several prominent citizens to serve on an Advisory Committee for Colorado's Observance of the 44th Anniversary of the United Nations. In his letter of invitation, Governor Romer said: "...Colorado needs your support to affirm our commitment to the international community of nations, a statement important to our cultural, political, and economic goals. We encourage you to join our statewide effort."

U.N. Day Proclamations, in addition to the Governor's, were issued by 17 Colorado communities, with U.N. Day Chairs appointed in most of them.

In Boulder, a meeting co-sponsored by the UNA Division of Colorado, the Zonta Clubs of Boulder County, the First Congregational Church Board of Missions and Social Action, and the Boulder Chapter of the World Federalist Association heard **Fatma Karuma**, an economist, speak on "United Nations Assistance to Less Developed Countries." **Martha**

Bushnell, U.N. Day Chair for the City of Boulder, was credited with much of the success of the program.

In the University Park Elementary School of the Denver Public Schools system, children aged 6-8 learned about Children's Rights and decided to help children who lack materials for school. By baking and selling cookies, they raised \$65 to send to UNESCO as a U.N. Day gift.

A "kitefly" for peace in Denver under the theme "One Sky, One World" brought 150 enthusiasts to this unusual U.N. Day observance.

The International Year of Literacy was another topic for Colorado newspaper and other media attention, as was Human Rights. Articles on the U.N. appeared in the *Denver Post*, the *N. Denver Tribune*, and others. PSAs were mailed to TV and radio stations; packets containing pertinent materials were distributed to all Superintendents of Public Schools in Colorado. On October 24th, the U.N. flag was flown from the State Capitol.

♣ CONNECTICUT

In cooperation with Fairfield University, a U.N. Day program on the United Nations' work in Drug Control, featuring **Willard Hass**, Project Manager, U.N. Secretariat, was videotaped. A program, arranged by **Rose Marie Pace Barone**, U.N. Chair for Fairfield County, dealt with "Forward Looking Strategies," the action plan adopted at the 1985

Women's Conference in Nairobi.

The Governor ordered the U.N. flag to fly at the Capitol. He appointed Major General **John T. Gereski** as state U.N. Day Chair. General Gereski had 150 U.N. kits delivered to schools.

The Conference of Women's Organizations sponsored a meeting on U.N. Day at the Jewish Community Center under the heading "Our Children in Crisis."

The University of Hartford was host to a U.N. Day celebration at which musical offerings, formal addresses and ceremonial presentations made for a stimulating program. **Demetrios Giannaros**, Director, Office of International Studies, acted as Master of Ceremonies.

In Bridgeport, Mayor **Thomas W. Bucci**'s Proclamation was read in City Hall by U.N. Day Chair **Michael Bisciglia**, Vice President of the University of Bridgeport and President of the Bridgeport Board of Education. Other activities included flag-raising ceremonies, witnessed by thousands of children brought by their schools. Local papers, radio, and TV stations announced and publicized the various events.

♣ DELAWARE

The Delaware Division of UNA commemorated U.N. Day in three ways: "The Year of the Convention of the Rights of the Child" was saluted with a statewide selection of volunteers who had worked most for that cause. Governor **Michael Castle** presided at the ceremony for six recipients of the Governor's Rights of the Child Award. **F. E. Peter Stone** was U.N. Day Chairman.

A public meeting was addressed by **Daan Everts**, Executive Secretary, United Nations Capital Development Fund; and particular attention was paid to the state Model U.N. Conference.

United Nations speeches and talks were held in service clubs all over the state and proclamations were issued by all 3 counties and by 12 towns.

UNA Delaware Division President **David J. Luck** estimated that about 150,000 people were reached with U.N. information and were made aware of U.N. Day.

FLORIDA

Volusia County devoted the entire month of October to a great number of United Nations-related activities. Taking its theme from the U.N. Convention on the Rights of the Child, U.N. Day observances focused on that topic. The Public Library recognized the U.N. anniversary with special storytime programs at branch libraries. School children from kindergarten to sixth grade were invited to design "Rights of the Child" posters and bring them to their local library, where they were exhibited. A collection of dolls from countries of the world was displayed; and the City Library Center invited a student who had visited the USSR to speak on the subject "Who wants to go to Russia?"

High school students in Volusia County participated in a Model U.N. Conference sponsored by the Model U.N. Club of Father Lopez High School. Embry-Riddle Aeronautical

University featured an International Students Day at the University Center. The Museum of Arts and Sciences had an arts display featuring an international theme.

During the week of October 16-20, special attention was paid to the problem of world hunger. A community wide non-perishable food drive was conducted, with the Neighborhood Center in DeLand and Halifax Urban Ministries serving as collection and distribution centers.

A highlight of the community celebration of U.N. month was the participation of Mexican Ambassador to the United Nations **Dr. Jorge Montano**. He was guest speaker at the annual United Nations Day banquet at the Palmetto Club in Daytona Beach. Chair of the extensive and well-organized U.N. month programs was **Douglas Davis**, with **Al Williams**, school board vice-chairman, serving as Co-Chair. UNA-Volusia Chapter President **Jim O'Shaughnessy** worked hard to help pull it all together.

The Sarasota-Manatee UNA Chapter, **Emily R. Putnal**, President, had the cooperation of many local organizations, among them: American Association of University Women, American Federation of Business and Professional Women, Church Women United, League of Women Voters, NAACP, NOW, Planned Parenthood, Retired Educators, Baha'is, Unitarian Universalists, United Methodist Church, Zonta International, Pilot Club of Sarasota, Manatee Children's Services, Manatee Head Start, and others. U.N. Day Chair was **Margaret Bates**, Provost of New College. While about 70 people attended the U.N. Day luncheon, an estimated 300,000 people were reached via TV,

radio and newspapers that publicized the United Nations. There were displays in five public libraries in Sarasota and Manatee counties; local schools were supplied with U.N. printed materials. The U.N. Day luncheon, attended by presidents or representatives of 25 supporting community organizations, was held on the theme "The Rights of the Child." Keynote speaker was **Timothy Stocks**, a board member of the Florida Children's Protector Services.

HAWAII

Co-sponsored by the UNA Hawaii Division and the Friends of the East-West Center, a program under the heading "Global Education" reached a large number of people. Governor **John Waihee** and the mayors of all four counties signed proclamations for U.N. Day. Under the auspices of State Chair Superintendent of Education, **Charles T. Toguchi**, UNA distributed to all public schools curriculum packets on the U.N. for the use of K to 12 teachers. A banquet at the East-West Center was attended by 150 persons, including students representing over a dozen nations. **Dr. R. Burl Yarberry**, former Commissioner of Education, Micronesia, was the keynote speaker.

♣ IOWA

Over 900 Iowa high school students from 104 schools participated in the Iowa Youth Symposium on the United Nations at the State Capitol Building, Des Moines, on October 25. Participating students debated what U.S. policy in the United Nations should be on the rights of the child, the self-determination of ethnic people and on deforestation. Governor **Terry E. Branstad** welcomed the participants. Keynote program speakers included **Beth A. Gragg**, Manager, Education Services, U.S. Committee for UNICEF, and State of Iowa U.N. Day Chair, appointed by the Governor, **Richard H. Stanley**, President, the Stanley Foundation, Muscatine. Mr. Stanley's address "The Present and Future United Nations," set the tone for the lively discussions that followed. Resolutions adopted during the day were presented to Governor Branstad by plenary student delegates.

In commemoration of U.N. Day, the UNA of Burlington hosted a contingent of participants of the University of Iowa School of Letters International Writing Program. The writers, all acclaimed in their own countries, treated the audience to readings of their own works. They met with staff and students at Iowa Wesleyan College and made a similar presentation at Southeastern Community College in West Burlington. They ended their day with a presentation at the Players Workshop Little Theater, followed by a reception. The program, whose participants came from Canada, Finland, Hungary, India, Iran, Israel, Jamaica, Japan, Kenya, Korea, Luxembourg, Nigeria,

Poland, Romania, and the Soviet Union, was greeted by all as an apt way to celebrate the anniversary of the United Nations.

In Iowa City, voices and marching feet of children brought a new tenor and beat to this year's Homecoming Parade and United Nations Day. Some 50 children from Iowa City public schools and Willowwind School marched in the parade, carrying placards in support of the special human rights of children and the upcoming U.N. General Assembly vote on the Convention on the Rights of the Child. On U.N. Day the children were joined by Regina Elementary School students at the stage microphones to read segments of the draft Convention.

♣ KENTUCKY

U.N. Day reports from this state describe a strong statewide observance of the UN's anniversary. The most publicized event was held in Frankfort at the House of Representative Chamber in the Capitol Building. The guest speaker was the Permanent Representative of the Soviet Union to the United Nations, Ambassador **Alexandr M. Belonogov**, who addressed the audience on the topic "Changing Role of the Soviet Union in the World."

Sponsored by the Office of the Governor, the Office of the Lt. Governor, the Kentucky Department of Education, the Kentucky Education Association, the State YMCA, the School of Public Affairs and Kentucky State University, this United Nations Day Program had excellent coverage by TV stations in Lexington, and by the Frankfort and Lexington papers.



In Oakland County (MI), over 120 guests were entertained by these two student musicians as part of the U.N. Day dinner program in Oakland County.

With the co-sponsorship of UNA Chapters in Danville, Frankfort, Lexington, Louisville, Richmond-Berea, and the UNA Kentucky Division, and with Honorary Chair **Lee Thomas, Jr.**, Chairman of the Board, Vermont American, more than 300 people attended the program and the reception that followed it. Dr. **Lilialyce Akers**, President of the UNA Kentucky Division and member of the U.N. Day Committee, made the welcoming speech. Other speakers were the Honorary U.N. Chair, Mr. Thomas; the Lt. Governor, **Brereton Jones**; representing the Office of the Governor, **James Dinkle**; the Mayor of the City of Frankfort, **Mickey Mills** and the President of the UNA Council of Chapter and Division Presidents, **William Miller**.

In addition to those who attended, some 1500 more people were informed about U.N. Day through flyers and TV announcements.

Governor **Wallace G. Wilkinson** issued a U.N. Day Proclamation.

MINNESOTA

In Benton Harbor, Berrien County, a colorful U.N. Day Folk Festival was co-sponsored by 26 local organizations and attracted people from all over the region. Under the theme "International Year of Rights of the Child," several speakers brought the plight of children the world over to the attention of the large audience; and dancers and musicians devoted their art to the same purpose. Over 400 people attended, but many more received information about the event

and about the work of the United Nations in humanitarian fields.

Elizabeth Filstrup, President of Berrien County Chapter, UNA, had the assistance of many devoted helpers to make the event successful.

Ann Fouts, U.N. Day Chair for the State of Michigan, appointed by Governor **James J. Blanchard**, was notified of the appointment of local U.N. Day Chairs in 16 communities. Many others participated in the celebration of U.N. Day. Throughout the state, there was a variety of U.N. Day programs, many involving city and state officials. Media coverage was good.

In Lansing, exhibits on U.N. Day themes were opened in Lansing City Hall. Mayor **Terry J. McKane** was present at the flag-raising ceremony in City Hall Plaza and received the U.N. flag. At the annual U.N. Day Dinner, awards by the UNA of Greater Lansing were again given to Outstanding Tri-County Teacher and Student. These were honored for excellence and achievement in global education and international understanding.

The Oakland County UNA included in its U.N. Day activities proclamations from eight communities. U.N. flags were presented to four communities at City Council meetings and were raised at six high schools with accompanying ceremonies.

At a U.N. Day dinner for 120 people, **Rabbi Sherwin**, the featured speaker, chose as his topic: "After the Cold War: New Possibilities for the United Nations." Several local organizations co-sponsored the dinner: League of Women Voters, American Association of University Women, Zonta Interna-

tional and the Center for Peace and Conflict Studies, Wayne State University.

The Grand Rapids U.N. Day report lists a series of steps leading to interesting observances, among them: the design of a U.N. Day Poster; media articles; and a letter sent to every elementary and secondary school in Kent County with a listing of the Rights of the Child, excerpted from the U.N. draft Convention.

MINNESOTA

About 400 people attended the 44th United Nations Rally & Seminars in Minneapolis. The theme for the program was "International, Universal Issues." The three seminars dealt with "An International Look at the Environment: UNEP," "An International Look at Labor: ILO Standards and the Exploitation of Child Labor," and "An International Look at Torture: A Response to Torture for the Victims and Ourselves."

John G. Harrison, President of the UNA of Minnesota reports, that another 1,000 persons were given information about the United Nations.

NEW JERSEY

Massive grassroots effort characterized the U.N. Day celebration throughout the State of New Jersey. Under the leadership of State U.N. Day Chair **Myron Kronisch**, and with the active participation of Governor **Thomas Kean**, 26 communities filed U.N. Day reports, chronicling the extensive and varied programs. Some 65 Mayors appointed local U.N. Day Chairpersons; 120 Superintendents of Schools designated people responsible for school U.N. Day programs. Celebrations were as effective as hard work and ingenuity could make them. Particularly noteworthy was the large number of business people who played active parts in the U.N. Day celebrations. Young people too, particularly those involved in Model UNs, were represented in all observances. Newspapers and television were heavily involved. The *Maplewood News-Record*, for instance, printed an article on the U.N. by **Durward Branigan**, U.N. Chair of Maplewood. Other papers throughout the state followed suite. Among the many dedicated people who made the success of the New Jersey U.N. Day program possible, **Joy Williams**, Executive Secretary of the UNA New Jersey Division, was outstanding.



NEW MEXICO

The featured speaker at the Annual U.N. dinner was Dr. **Benjamin Ferencz**, noted author and prosecutor at the Nueremberg trials. Before a packed house, Dr. Ferencz gave a talk on the strengths and weaknesses of the United Nations.

U.N. Day programs in New Mexico had 600 people in attendance, with several times that number reached through the media. **Sally Alice Thompson**, President of the Albuquerque UNA, spearheaded the U.N. Day observance.

Rhode Island school children join Governor Edward DiPrete (center), Dr. Edward Collins (left), Child Policy Coordinator, and Dr. Joseph Picano, Director of the Department of Children and Their Families, at a U.N. Day reception in the state capitol.

NEW YORK

To celebrate U.N. Day in New York City more than 100 UNA members and guests attended a special luncheon at the United Nations in the Delegates Dining Room. United States Ambassador to the United Nations **Thomas Pickering** was the featured speaker. UNA-USA President **Edward C. Luck** reported on the Plenary Assembly of the World Federation of U.N. Associations he attended in Moscow earlier in October. **Gillian Sorenson**, New York City Commissioner for the U.N. and U.N. Day Chair for New York City, read the Mayor's Proclamation of U.N. Day. A proclamation by Gover-

nor **Mario Cuomo** was also presented. A guided tour of the U.N. and a briefing at the U.S. Mission to the United Nations concluded the day that had been organized by **Hope Miller**, President of UNA-New York.

A report from UNA's Mid-Long Island Chapter cites the launching on U.N. Day of a United Nations organization on the campus of the State University of New York at Stony Brook. **Hannah Robinson**, Documents Librarian of Stony Brook University, was the spark plug for the creation of the organization.

Students at Amityville High School observed U.N. Day with a ceremony in which **Lee Hurley Bloom**, President, UNA Southern New York State Division, and **Alonzo H. Shockley, Jr.**, Coordinator of State/Federal Programs, participated.

In Rochester, more than 1,000 people were reached with information about U.N. Day and its meaning. U.N. scholarship winners discussed their trip to the U.N. on the TV "Maggie Brooks Show." The annual U.N. Day Concert at the Eastman School of Music, conducted by **Donald Hunsberger** was devoted to international music. Foreign students were welcomed at the concert. County Executive **Thomas Frey** and Mayor **Tom Ryan** issued U.N. Day Proclamations. Efforts by U.N. Week Chairman **Paul Whitbeck** were crowned with success.

Other New York communities filing reports of successful U.N. Day programs include Utica, Larchmont, Riverdale, and Port Jefferson.

☛ NORTH CAROLINA

Asheville made U.N. Day the occasion for a celebration of the 25th anniversary of UNA-USA. With **Larry Stern**, U.N. Day Chair of North Carolina and UNA-USA Board member, as featured speaker, the day's program highlighted "Economic Imperatives for a Sustainable Environment." Keynoter was **Michael McCoy**, U.N. Chief Liaison Officer for NGOs, The Mayor of Asheville, **Louis Bisette**, issued a U.N. Day Proclamation.

The University of North Carolina, Chapel Hill, was the site of a U.N. Day Lecture by **Edward C. Luck**, President of UNA-USA, on "Common Security: Building Structures for Peace." Sponsored by Orange and Durham Counties Chapter of UNA-USA, the event was co-sponsored by several local branches of national organizations, among them the American Association of University Women, the National Council of Women, and the League of Women Voters.

Other North Carolina communities holding U.N. Day observances were Raleigh, Black Mountain, Boone, Mars Hill, and Winston Salem.

☛ OREGON

U.N. Day observances were held in Ashland, Eugene, Portland, Salem, and Corvallis. These ranged from programs in Schools, where speakers stressed the importance of the U.N. Convention on the Rights of the Child, to choral presentations, to an address at the University of Oregon by **Irwin Abrams**, foremost authority on the Nobel Peace Prize. Mr. Abrams focused his talk on the 1988 Nobel Peace Prize to the U.N. Peacekeeping Forces. **Alexander B. Murphy**, President, Lane County UNA, was prominent in the Eugene U.N. Day program. The Rev. **Thomas C. Oddo**, President of the University of Portland, was the featured speaker at the Salem U.N. Day observance, at Willamette University. Arranged by **Barbara Mahoney**, Salem Chair for U.N. Week, the city's U.N. Day celebrations included the participation of the Mayor at a City Center ceremony, a flag-raising, and a reception for foreign exchange students.

☛ PENNSYLVANIA

In Philadelphia, where UNA-USA does not have a chapter, the World Affairs Council carries out U.N. Day programs. These included two field trips to the United Nations, one for adults, the other for high school students. Briefings on issues on the UN's agenda were part of the day's visit. An evening lecture program on the problems facing a negotiated settlement in the Middle East conflict was also part of the U.N. Day observance, as was a series of lectures on Latin American debt.

Governor **Robert Casey** gave the key address at a U.N. Day luncheon in Scranton at which the Mayor of Scranton, **David Wenzel**, also spoke. The theme was "The Rights of the Child to a Safe Environment." Prominent people who attended and members of the U.N. Day Committee were introduced by U.N. Day Chair, **John L. Ryon, Jr.** Among the 375 attendees were also several high school and college students. The local Sierra Club, Boy Scouts of America, Girl Scouts of America, CARE, and HELP cooperated in putting the program together. Several local newspapers carried articles on the event and quoted Governor Casey's speech, including *The Scranton Times*, *Scranton Tribune*, and *Abington Journal*.

Rosemary Boland, President of UNA's Greater Scranton Chapter, estimates that some 100,000 people were made aware of U.N. Day in her area.

In Pittsburgh, too, U.N. Day was celebrated at a luncheon, with guest speaker Dr. **Peter Safar**, an expert on disaster relief. His topic was "International Collaboration on Disaster Prevention and Mitigation," an issue very much in the forefront of United Nations concerns. **Sophie Masloff**, the Mayor of Pittsburgh, issued a U.N. Day Proclamation.

UTAH

In Salt Lake City, the University of Utah Symphony Orchestra, under the direction of Dr. **Madeline Schatz**, presented a special U.N. Day concert. The U.N. Day Proclamation of Governor **Norman Bangerter** was reproduced in the concert program. Radio talk shows, television, and newspapers devoted time and space to the United Nations during U.N. week.

WASHINGTON

Several Washington communities carried out U.N. Day programs, with Seattle, Spokane, and Tacoma outstanding among them.

In Seattle, more than 300 persons attended a "Citizens' Conference" under the theme "Making and Living With International Law." Prominent speakers explored such UN-related issues as Conflict Resolution, Human Rights, Law of the Sea, Trade and Refugees and Asylum Seekers. Moderators and panelists were drawn from universities, Congress, and international institutions. Under the chairmanship of the Honorable **Mike Lowry**, former Member of Congress, the conference included the Mayor's Annual United Nations Anniversary Luncheon. After concurrent workshops on environmental issues, the wrap-up session was headed by **Sam Sperry** of the *Seattle Post Intelligencer*.

In Spokane, the U.N. Day celebration focused on the theme "Rights of the Child." Held at the Ridpath Motor Inn, the program was carried out with the cooperation of several local organizations: Church Women United, Refugee Resettlement, Red Cross, Zonta, Peace and Justice Action League, and others. Model U.N. participants also attended as did students sponsored by UNA members. **Mae Schaeffer**, U.N. Day Chair, organized the event, as she had done the year before.

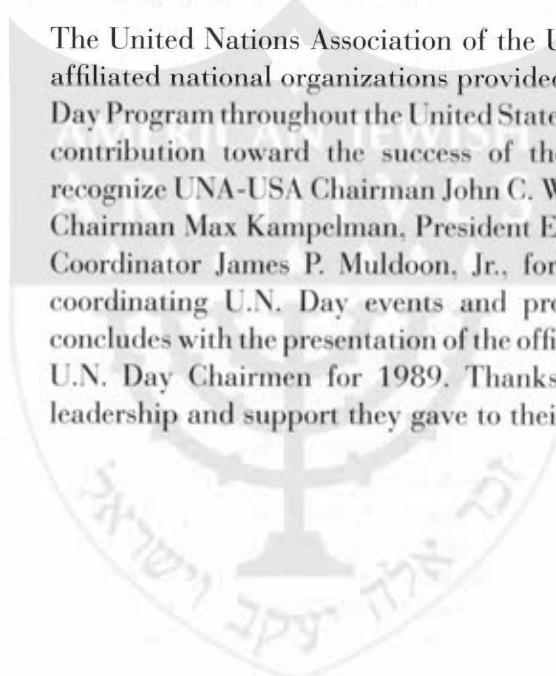
Under the theme "Together We Can Make A Difference," the Tacoma U.N. Day program featured song and dance of different nations. State Senator **William Smitherman** read the U.N. Day Proclamation and spoke on behalf of the state government and the Governor's office. Tacoma Mayor **Doug Sutherland** gave a speech on "Tacoma, The International City." The annual peace medal given by the Tacoma UNA was awarded to **Elizabeth Wesley** for her many years of service to create a just and peaceful community. The Tacoma-Pierce County Chamber of Commerce decorated the Tacoma Pavilion with flags of all nations, the U.N. flag included.



CONCLUSION

Participation in the 1989 United Nations Day Observance by Americans of all ages and backgrounds demonstrated the substantial support of our nation for the world body. The national U.N. Day theme—the rights of children as defined in the U.N. Convention on the Rights of the Child—brought home the importance of the U.N. for our country and the 158 other member states around the world. The American people want a stronger and more effective United Nations—and they want U.S. leadership in the U.N.

The United Nations Association of the USA's Chapters, Divisions, and affiliated national organizations provided leadership for the 1989 U.N. Day Program throughout the United States and must be thanked for their contribution toward the success of the Program. We also wish to recognize UNA-USA Chairman John C. Whitehead, Board of Governor's Chairman Max Kampelman, President Edward C. Luck, and U.N. Day Coordinator James P. Muldoon, Jr., for their role in organizing and coordinating U.N. Day events and programs in 1989. This report concludes with the presentation of the officially appointed state and local U.N. Day Chairmen for 1989. Thanks go to each of them for the leadership and support they gave to their communities for U.N. Day.





UNITED NATIONS DAY STATE AND LOCAL CHAIRMEN

ALASKA	Rosemary Van der Laan	CONNECTICUT	Maj. Gen. John T. Gereski	MICHIGAN	Ann P. Fouts
ARIZONA		Bridgeport	Michael Bisiglia	Ann Arbor	Paul Dotson
Phoenix	Irene M. Wingfield	Fairfield	Rose Marie Barone	Clio	Marilyn Brown
CALIFORNIA		Hartford	Maj. Gen. John T. Gereski	Cheboygan	Sue Mac Lean
Alameda	Martha Killibrew	Stamford	Christopher G. Senie	East Lansing	Howard King and Tony Benavides
Berkeley	Renee Barone	Westport	Cynthia Harrison	Grand Rapids	Joseph Schmieder
Costa Mesa	William S. Craycraft	Woolcott	Eileen Cleary	Ironwood	Jim Lorensen
El Cerrito	Nancy Jane Gans	DELAWARE	F. E. Peter Stone	Kalamazoo	Philip Denenfeld
Irvine	Harriet Wieder	FLORIDA		Marine City	John Beauchamp
Los Angeles	Lew Ayres	Manatee County	Dr. Margaret Bates	St. Charles	Thomas W. Barwin
Monterey	Sam Farr and Jim Tritten	Belle Isle	Leece Doyle	St. Ignace	Ruby Goudreau
Oakland	Jean Apaydin	Volusia County	Doug Davis	MINNESOTA	Nils Hasselmo
Palo Alto	Larry Klein	Winter Park	Richard Atkins	Minneapolis	Nils Hasselmo
Pasadena	Helen Glass and Louis Friedman	HAWAII	Charles Toguchi	MISSOURI	Leigh Gerdine
Richmond	Selma Collins	IDAHO	Stan Smith	St. Louis	Lilian Fernandez and Lois Severin
Sacramento	Edward Rudin	McCall	John Wall	Kansas City	Marjorie Powell Allen
San Diego	Susan Golding	Moscow	Lynn Mineur	NEBRASKA	Robert F. Sittig
San Leandro	Garry Loeffler	Paris	Scott Jessen	Beatrice	Bob Landen
Sonoma	Carole Ellis	Spirit Lake	Mrs. W. Cain	Hastings	Phyllis Laison
Saratoga	Marilyn White	ILLINOIS		Lincoln	Becky Beane
COLORADO	Genevieve N. Fiore	Chicago	Richard Hahnen	North Platte	John Murphy
Boulder	Martha Bushnell	IOWA	Richard H. Stanley	NEW JERSEY	Myron Kronisch
Brighton	Samuel V. Gomez	Ames	Ross Talbot	Atlantic City	Rosalind Norre U-Nance
Craig	Beth Green	Burlington	Timothy F. Gerard	Barrington	Jay L. Scott
Cedaredge	Mary Ann Hennessey	Des Moines	Tukie Jarasviroj	Basking Ridge	June Kennedy
Denver	Richard Castro	Grinnell	Lamoyne Gaard	Bayville	Henry D. Hoff
Estes	Park LeJeune Williams	Iowa City	Margaret Weiser	Beach Haven	Charles E. Moffett III
Firestone	Kathy Walton	Linn County	Melvina Svec and Beverly Botha	Beachwood	Thomas Vincus
Grand Junction	Rev. Richard Riddoch	Milford	Dorothy Frederick	Bedminster	Madhu Rangi
Holly	Myrtle Miles	Oskaloosa	John & Mary Patterson	Berkeley Heights	Rose Fallon
Las Animas	Rev. Richard Harris	KENTUCKY	Wallace G. Wilkinson	Blairtown	Annette S. Murracane
LaSalle	Dana Stencil	Danville	Josephine V.W. Foster	Brielle	Mamie H. Moon
Littleton	Carolyn Asbaugh	MAINE	L. Kinvin Wroth	Carterer	Robert A. Hedesh
Louisville	Elle Cabbage			Chatsworth	Ethel Brower
Westminster	George Havorka			Clark	Nicole Barr
				Cranford	Mary M. Sullivan
				Demarest	Howard Rifkind
				East Amwell	Sue Posselt
				East Orange	Pearl Harrison
				Elizabeth	Felice Londa
				Englewood	Willa Cherot
				Fair Lawn	Richard Schuckman

NEW JERSEY (continued)

Fort Lee	Arthur Kaplan
Glen Rock	Harry H. Donally Jr.
Hackettstown	Stephen B. Van Campen
Harvey Cedars	Gloria Shannon
Hillside	Ralph N. Milteer
Ho-ho-kus	Elwood Holstein
Howell	Dante J. Massa
Irvington	Joseph Merlino
Jersey City	Fouad Fahmy Shafik
Lake Hopatcong	Robert A. Cutter
Linden	Alfred A. Volpe
Little Ferry	Anton S. Boel
Livingston	Irwin Bromberg, Sr.
Lopatcong	James B. O'Malley
Mahwah	Arleen Wagner
Mantua	John J. Mihlebach
Mansfield	Pearl J. Tusim
Maplewood	Durward Branigan
Margate	Dominick A. Potena
Matawan	Joseph Penniplede
Montclair	Patricia Keuschaft
Montvale	Hans Bodlaender
Mountain Lakes	Martha Dwyer Bergman
Neptune	Edward Moskal
Newark	Andrew Pappachen
New Brunswick	Gregory Fehrenbach
New Providence	Diane Tamburro
Newton	H. Dee Block
Northvale	Barbara Verducci
Old Tappan	Peter Youmans
Orange	Crefit T. Hannibal
Pennsauken	Joseph Gaffney
Ramsey	Robert Cornish
Redbank	Patricia Foxworth
Ridgewood	Fredrick A. Stokeley
Roosevelt	Bernarda Shahn
Runnemede	Richard Dickinson
Rutherford	Forrest Elliott, Jr.
Saddle River	George M. Tague
Seaside Park	Elizabeth W. Peterson
Somerville	Bruce J. Orr
Sussex	Robert Kays
Teaneck	Dorothy Pita
Tuckahoe	Alice Teal
Union Beach	Florence Buchman
West Orange	Herb Ochs
Westwood	Marge Wyngarten

NEW MEXICO

Albuquerque

NEW YORK

Albany
New York
Port Jefferson
Rochester
Utica

NORTH**CAROLINA**

Asheville
Raleigh
Winston-Salem

NORTH DAKOTA**OHIO**

Columbus
Oberlin

OKLAHOMA

Tulsa

OREGON

Corvallis
Salem

PENNSYLVANIA

Scranton

RHODE ISLAND**SOUTH DAKOTA**

Sioux Falls

TENNESSEE

Oakridge

Sigfried Hecker

Belle L. Shinn

H. Carl McCall

Rev. David Giles
Gillian Sorenson
Monttannah Robinson
Paul M. Whitbeck
Carolyn McMillan

Larry N. Stern

Tony Clarke Sayer
Gordon Smith
J. Ralph Scales

Curt Eriksmoen

Daisy Nemzer
Alexandra Podwalny

Paula McCartney

Jim Malone

Robert Mac Vicar

Wayne Stoven
Barbara Mahoney

Harris L. Wofford

John L. Ryon, Jr.

Judy DiCenzo

Al & Dorothy Cerny

George Cate, Jr.

Mira Kimmelman
Jinny Dunlap

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Laramie

Robert Rendell

Genevieve Williams
Michael Laslovich
Michael Laslovich
Michael Laslovich

Boyer Jarvis

Levi P. Smith, Jr.

Shelton Hardaway
Short III

Mike Lowry
Mae Schaeffer

Roland B. Day

Otto Festge
Ted Voth
Orlando Tweet
Kay Rouse

Vicky Goodin



UNITED NATIONS ASSOCIATION OF THE UNITED STATES OF AMERICA

485 FIFTH AVENUE, NEW YORK, N.Y. 10017

UNA-USA

January 31, 1990
5 Shevat 5750

Mr. John C. Whitehead
Chairman of the Association
UNA-USA
425 Fifth Avenue
New York, NY 10017-6104

Dear Chairman Whitehead:

It was an honor to be invited to serve on the By-Laws and Resolutions Committee of the UNA-USA. It would please me very much to serve but I regret that I am unable to accept.

I note that the initial session of the committee is to be held in mid-February. Next week I am leaving the country for a series of meetings in London and Israel and will not return until the end of the month. My travel schedule also has me away from New York for the majority of the month of March and should a second meeting be required I would undoubtedly have to be absent.

The work of the By-Laws and Resolutions Committee of the UNA-USA is far too important to permit absentee membership. Thus, I hope you understand and appreciate the reasons for my declination of your gracious invitation. It certainly does not bespeak a lack of interest in the UNA-USA on my part, it is merely based on my inability to participate in these critical sessions.

With every good wish, I am

Sincerely,

Alexander M. Schindler



UNITED NATIONS ASSOCIATION OF THE UNITED STATES OF AMERICA

485 FIFTH AVENUE, NEW YORK, N.Y. 10017-6104 PHONE: (212) 697-3232 FAX: (212) 682-9185 CABLE: UNASMER
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Anniversary Chairman
Katharine Graham

Co-Chairmen
Henry A. Kissinger
Cyrus R. Vance

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Chairman of the Association
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Chairman, Board of Governors
Max M. Kampelman

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Elliot L. Richardson
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Jack Sheinkman
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Vice President, Policy Studies
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Executive Director, UNA Fund
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Director, Special Events
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Executive Director, National Programs
James M. Olson

Director, Communications
John Tessitore

* * *

Founding Chairman
Robert S. Benjamin
(1909-1979)

Chairman Emeritus
James S. McDonnell
(1899-1980)

Honorary Chairman
Arthur J. Goldberg

January 29, 1990

Rabbi Alexander M. Schindler
President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, NY 10021

Dear Alex:

As you may know, the last UNA-USA National Convention called for a careful review of the Association's By-Laws, with the results to be presented to the next Convention in December 1990. As Chairman of the Association, I am responsible for appointing the By-Laws and Resolutions Committee, and I am writing to invite you to participate in this important body.

The central goal of the committee is to make the Association's By-Laws conform with current practice. While we are not seeking a fundamental restructuring of the By-Laws at this point, there appear to be a number of serious anomalies and inconsistencies that need to be addressed. At the Convention, the committee will also handle miscellaneous resolutions that are offered, but this should be a fairly simple task.

Your primary role of reviewing and suggesting revisions in the Association's By-Laws, on the other hand, will be a sensitive and challenging one. Given the importance and delicacy of the task, I have asked Ruth Hinerfeld to chair the committee. I am confident that she will do a first-class job. But your active participation also will be critical to the success of the enterprise. Ruth and I, in consultation with Ed Luck, have selected the committee members carefully to insure that each part of the organization is represented as fully and articulately as possible.

The By-Laws and Resolutions Committee will be a working committee, meeting several times between February and June. The first meeting will convene at UNA headquarters in mid-February. Since there is no travel budget for these meetings, some committee members may participate by phone, if necessary. The committee will draft its recommendations, submit them to the Board and leaders of chapters, divisions and affiliated organizations for their comments, and then revise them for consideration by the delegates to the National Convention. If at all possible, members of the committee should also serve as delegates to the National Convention in December. The committee's recommendations will be presented at that time in an open hearing and plenary session.

For any organization, this is an important and sensitive undertaking. For our Association, with its varied constituencies, this is doubly true. Your expertise, experience, and insights will be great assets to this effort and I would be most grateful if you would agree to participate. Jennifer Metzger, a member of UNA's staff who will be working with the committee, will call you in a week or so to inquire about this and to answer any questions you might have.

Thanks very much for giving this your consideration.

Sincerely,



John C. Whitehead
Chairman of the Association



Rabbi Alexander Schindler
Fred Cohen

1/17/90

Please let me have a check from my discretionary fund for \$100.00 payable to the United Nations Association of the U.S.A.

Please have the check sent to my office for transmittal.

Thank you.





UNITED NATIONS ASSOCIATION OF THE UNITED STATES OF AMERICA

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Founding Chairman
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Arthur J. Goldberg

January 12, 1990

Get \$100. from special funds

Rabbi Alexander M. Schindler
President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

Dear Alex:

I trust that you have received John Whitehead's letter requesting your year-end Annual Giving renewal gift for UNA. And I fervently hope that you are giving it serious consideration.

Rather than trying to match his eloquence, let me just remind you that it is not too late to respond! Your help is always appreciated and most needed.

After all, never before has UNA -- or you as one of our key supporters -- had the opportunity to make such a significant difference in the world. Let's make the 1990s the UN Decade, a time of unprecedented international cooperation, progress, and peace.

With many thanks and all best wishes for a glorious New Year,

Sincerely,

Edward C. Luck
President