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AMERICAN JEWISH ARCHIVES
A DIVISION OF HEBREW UNION COLLEGE – JEWISH INSTITUTE OF RELIGION

MS-630: Rabbi Alexander M. Schindler Digital Collection, 1953-1996.
Series A: Union of American Hebrew Congregations, 1961-1996.

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World Union for Progressive Judaism [Jerusalem Center] -
Moshe Safdie, 1973-1974.

For more information on this collection, please see the finding aid on the
American Jewish Archives website.

July 1, 1974

Mr. Gilbert Tilles
7600 Jericho Turnpike
Woodbury, N.Y. 11797

Dear Gil:

Thanks for sharing with me your letter of July 26th to Matt together with the letter you received from Norman Gross.

Matt has written to Norman and Fred Gottschalk in this connection and we await further word from the College-Institute.

With warmest regards from house to house, I am

Sincerely,

Alexander M. Schindler

cc: Matthew H. Ross, Esq.

June 26, 1974

Matthew H. Ross, Esq.
245 Park Avenue
New York, New York 10017

Dear Matt:

As you can see by the enclosed letter from Norman Gross re Saffie, the situation with the College is getting stickier and stickier. I can only repeat that any understanding with Fred Gottschalk, Dick Scheuer, or anyone else from the College is a unilateral understanding and does not conform with anything either oral or written as far as the Union and Gilbert Tilles is concerned.

My recommendation is that we not authorize the confirmation of Saffie's agreement until this entire situation is clarified.

Sincerely,

Gilbert Tilles

GT/ls
Enc.

cc: Rabbi Alexander M. Schindler

*Write Gil that
Max has written
to both Norman
and Fred
concerning this.*

Long

HOFHEIMER GARTLIR GOTTLIEB & GROSS

100 PARK AVENUE
NEW YORK, N.Y. 10017

HENRY HOFHEIMER
BERNARD GARTLIR
ARNOLD GOTTLIEB
NORMAN GROSS
JOSEPH HALPER
MARVIN M. SHAPIRO
JULES E. LEVY
GERALD H. MORGANSTERN
SYLVIA D. GARLAND

DONALD M. WEISBERG
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CABLE
HOGARHOF NEW YORK

HARRY SABBATH BODIN
COUNSEL

June 25, 1974

Mr. Gilbert Tilles
7600 Jericho Turnpike
Woodbury, New York 11797

Re: Safdie

Dear Gil:

Matt Ross did speak to me and I again confirm that the signed Safdie contract will not be forwarded to him until the Union has confirmed its agreement to pay up to one-half of \$75,000 to Safdie. Fred Gottschalk has reconfirmed to me his understanding that the maximum obligation is to be in that amount once the lease is signed but he is aware of the fact that I am awaiting confirmation from the Union.

Regards,

Sincerely,

Norman
NORMAN GROSS

r.

PERSONAL & CONFIDENTIAL

June 13, 1974

Rabbi Alfred Gottschalk
President, HUC-JIR
3101 Clifton Avenue
Cincinnati, Ohio 45220

Dear Fred:

The need to pay Hoffheimer and Company a legal fee for the Saffie contract work really threw me for a loop. Obviously, we will meet our share of the obligation. But I must say this has never happened at the UAHC -- the Fane's and Baar's and Rosses gave us hundreds of thousands of dollars of legal services with nary a thought of remuneration.

This is not a complaint, Fred. Merely a suggestion for the future. If anything of like nature occurs, at least insofar as our joint ventures are concerned, please consult with me in advance. We will find someone of excellence who will be glad to render us both a service of the heart.

With warmest regards, I am

Sincerely,

Alexander M. Schindler

bcc: Matthew H. Ross, Esq.

Personal + Confidential to Fred: Blind copy to Nat

The need to pay Hoffheimer^{+ Co} a legal fee really
thru for the Sadie contract work really threw
me for a loop. Obviously we will meet our share of the
obligation. But I must pay this too
which happened at the UATC - the Fane's
+ Bann's + Rosses gave us ~~thru~~ hundreds
of thousands of dollars of legal services
with nary a thought of remuneration.
This is not a plaint, Fred. Merely
an suggestion for the future. If anything
of like nature occurs, at least insofar
as our joint ventures are concerned, please
consult with me in advance. We will find
someone of excellence who will be glad
to render us both a service of the heart.

June 25, 1974

Rabbi Alexander M. Schindler

Rabbi Richard G. Hirsch

Gilbert Tilles; Matthew H. Ross

I was delighted to learn that the HUC has been granted the land by the Israel Land Authority.

I assume that the contract which has to be drawn up on the use of the land will specify that it can be used not only by the HUC but by its associated institutions as well and that the UAHC and WUPJ will be specifically listed in the contract. That was our agreement and until it is spelled out in the contract I won't feel secure and no further payments will be authorized.

Please keep us posted.

Warm regards.

M E M O

FROM: Rabbi Richard G. Hirsch

TO : Rabbi Alexander Schindler
Mr. Matthew Ross
Mr. Gil Tilles

Enclosed is the letter authorizing final
agreement on the land.

Now all we need is the money.

Israel Land Authority

June 11, 1974

File #30033/48

Prof. E. Spicehandler
Hebrew Union College
Jerusalem

Subject: Allocation of land for the Hebrew Union College
Block 30033, Part of Section 48, 272

Please forgive me for the delay in my response.

In accordance with your request, I hereby inform you that the Israel Land Authority has approved the leasing of an area of approximately 12 dunam to the aforementioned institution, in the location designated above.

The Jerusalem District Office is preparing a contract which shall be signed by the aforementioned institution and the Israel Land Authority.

The contract will be drawn up (in relation to the rate of payment, form of payment, time of payment and building schedule) in accordance with earlier verbal agreements which have been accepted by both the institution and the Israel Land Authority, the main point being as follows:

- 1) The land will be evaluated by a Government assessor.
- 2) Hebrew Union College will pay a sum of IL 1,700,000., which is the price of clearing the area. The balance of the assessed sum shall be paid by the Government.
- 3) The schedule is as follows: End of planning state - 3 years from the date of the signing of the agreement. Beginning of construction - until 3 more years from the above period. Conclusion of the erection of the building skeleton - no later than 8 years from the time of the signing of the agreement.

As soon as the contract will be prepared, and I hope that this will be in the near future, you shall be invited to sign the contract.

Respectfully,

/s/ J. Neryah
District Director

cc: M. Tal, Department of Land Deals

cc: Dr. Alfred Gottschalk
Rabbi Richard G. Hirsch
Mr. Arnold Spaer
Mr. Richard J. Scheuer
Mr. Gil Tilles

June 21, 1974

C
O
P
Y
Norman Gross, Esq.
Hofheimer, Gartlir, Gottlieb & Gross
100 Park Avenue
New York, New York 10017

Dear Norman:

With reference to your letter of June 12th concerning Saffie, I spoke with both Alex Schindler and Matt Ross. I haven't called or written sooner primarily because Matt suggested that he would handle this directly with you. I assume this was done and the situation is proceeding according to plan.

Cordially,

Gilbert Tilles

GT/ls

cc: Rabbi Alexander M. Schindler
Matthew H. Ross, Esq.

RICHARD J. SCHEUER
880 THIRD AVENUE
NEW YORK, N. Y. 10022

June 10, 1974

File
TURN

Mr. Gilbert Tilles
7600 Jericho Turnpike
Woodbury, New York 11797

Dear Gil:

The enclosed set of prints of our schematic designs is the state of the plans as of last April, with some revisions dated 17 May on plans

20A
21A
22A
23A and
24A.

We have yet to revise:

- 1) The synagogue, for a thrust bema with congregants facing each other.
- 2) Library: some changes requested by Herbert Zafren.
- 3) Adding passenger car parking.
- 4) Changing delivery entrance to eliminate ramp.
- 5) Getting some larger classrooms;

with the architects

These changes have all been discussed, but I have been holding off pressing for new drawings until we have received the lease documents on the land and can determine that we are ready to sign an architectural contract.

When that happens, I will want your input on the next phase.

I will be abroad for six weeks beginning June 12th, during which I may have a chance to present our plans to the World Union Convention in London. I'll let you know what happens.

Cordially,

R. J. Scheuer

Richard J. Scheuer

RJS:fl
Enclosures

cc: Dr. Alfred Gottschalk
Rabbi A. Schindler ✓

Matthew H. Ross

June 13, 1974

C Matthew H. Ross, Esq.
245 Park Avenue
New York, New York 10017

Dear Matt:

O I am enclosing a copy of a letter sent to me by Norman Gross concerning the architectural contract with Safdie.

P You will note that the sentence of the second paragraph concerning the \$75,000.00 maximum obligation to Safdie is incorrect as far as my thinking is concerned. At the last meeting with Safdie, Dick Scheuer, Norman Gross and, I believe, Fred Gottschalk, it was most emphatically stated that the maximum obligation for architectural services up to that point in time was \$55,000.00. Nothing was mentioned, at least to me, regarding an increase after the lease with the Jerusalem Land Authority was concluded, except if we authorized further work.

Y Matt, I am deeply concerned about the unilateral decisions being made by the college on this project. I relayed my personal fears to Dick Scheuer by phone yesterday, prior to his leaving on an eight week trip abroad. I also told him of my concern about a possible sabotage of the project by having dual fund

File -
discussed
with Matt
over phone.

To Matt
We discussed this
over the phone.
I recall no
other comm.

- 2 -

Matthew H. Ross, Esq.

June 13, 1974

C raising at the same time, a condition by which I am truly bothered. Dick led me to believe that you were totally aware of the fund raising program and implied that you do not share in my fear.

O Not knowing whether you and Alex, together with Fred and Ted Tannenwald agreed on the point raised in Norman Gross' letter, I spoke with Alex and he advised me that he knew of no such arrangement. I assume that this is also new to you.

P I will call Norman Gross and advise him that unless I hear from you and Alex, I can give him no word on any authorization.

My very best to Mildred.

Sincerely,

Y
Gilbert Tilles

GT/jm
encl.

cc: Rabbi Alexander M. Schindler

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CABLE
HOGARHOF NEW YORK

HARRY SABBATH BODIN
COUNSEL

June 12, 1974

Mr. Gilbert Tilles
7600 Jericho Turnpike
Woodbury, New York 11797

Re: Safdie

Dear Gil:

Following the College's Board meeting in Cincinnati Dick Scheuer has been authorized to sign the architectural agreement with Safdie and he has in fact done so and left the signed agreements in my possession. He has left New York but has requested that I confirm the Union's consent to the delivery of the signed agreement before I deliver it to Safdie.

Safdie denied the need for any further modification to the agreement and it therefore has not been modified since our meeting with Safdie at the Union in the spring. However, Dick Scheuer has advised me of one change in the understanding with Safdie, that change relating to the maximum obligation to him to the end of the schematic phase. This maximum was to be \$55,000 but I am now advised that in the event that the lease with the Jerusalem Land Authority is concluded that the maximum obligation to Safdie will be \$75,000. I trust that you will at the appropriate time review this situation with Matt Ross and/or Alex Schindler and advise me of my authorization.

Thank you and best regards.

Sincerely,

Norman
NORMAN GROSS

r.

c.c. Dr. Alfred Gottschalk
Judge Theodore Tannenwald Jr.

Moshe Safdie & Associates
Architects, Planners

Hebrew Union College & Union of American
Hebrew Congregations (190)

file

Submission of Schematic Drawings & Models

- 1) List of material submitted .
Plans - 2 copies and one cepia reproduction.

Dwg. No. 190 - 20	Site Plan	
190 - 21	Plan Level	774
190 - 22	" "	777
190 - 23	" "	780
190 - 24	" "	783
190 - 25	" "	786
190 - 26	" "	789
190 - 27	" "	792
190 - 28	Sections	
190 - 29	Phasing Dwg. Plan	
190 - 30	Phasing Dwg. Sections	

Models

- a) Study Model of Library.
- b) Study Model of Synagogue Auditorium.

Photographs - 4 of revised massing model.

2. Basic changes and modifications from submitted drawings dated January 16, 1974.

- a) Location of delivery and service entrance.
- b) Parking.
- c) Extension to Rau Building for HUC Administration.
- d) Size of module.
- e) Separation of HUC and UAHC Administrations.

- f) Location of Youth Lounge between Library and Reception.
- g) Planning revisions to Library and Reception.
- h) Bus drop-off area near Reception and catering kitchen access.
- i) Establishment of phasing.

3. Description

There are two main circulation systems. The main public promenade on level 783 serves mainly the Reception center, the People's Library and the Synagogue-Auditorium.

A "private" circulation system provides access to all facilities on a lower level, through a series of courts situated on levels 780 and 777.

Service access to all facilities including mechanical rooms, electrical rooms etc., is provided on level 774 by a series of service tunnels.

Reception Center

Entered from main public promenade level 778.5 off King David Street. It is a multi-storey, multi space hall large enough to accommodate groups of 40 people or more at one time, - to have sitting area museum and audio-visual display. A bus drop-off point is provided off King David St.

A small catering kitchen is located on level 781.5 to serve occasional group dining. Service access to this kitchen is provided off King David Street. (Can also serve crippled persons).

UAHC Administration facilities provided above on level 787.5 and are accessible by elevator and stair.

A Seminar meeting hall of 64 sq. m. is located above Reception Hall on level 786 and has a direct view east, and is off a roof garden.

Level 790.5 (above administration) is part of Phase II and can be used for future expansion of administration facilities (or archeology).

Youth Lounge

Entered from campus circulation on level 780. It is located around a sunken private garden at level 777. Facilities provide for a lounge area, sleeping hall, showers and washrooms, and kitchenette at level 778.5.

Library

Entered from campus circulation at level 780. Card, reference and administration all located at 780, surrounding a large garden-reading room hall at level 779.

Below, two levels of stacks at levels 777 and 774 serve the carrel area located on levels 774 and 773.

The group study area, rare books library, and People's Library are located one floor above entrance level at 783.

People's Library is accessible from the main public promenade. Seminar meeting room and staff dining located on level 786.

All facilities surround and overlook the main garden-reading room multi-storey space.

Access to facilities from main stair and two elevators located at each end of circulation corridor - west end elevator used mainly by staff for administration and service and the east elevator for the public.

U.A.H.C. Seminars

Located on one side of central court level 778.5. Access is from main campus circulation levels 780 and 778.5.

Seminars have a direct corridor connection with college classrooms.

U.A.H.C. Audio-Visual Workshop

Located on level 778.5 at end of UAHC Seminars. Adjacent Seminar room can be used for projection.

H.U.C. Classrooms

Located at east end of site around court-garden - two levels 774 and 778.5.

Accessible from court and from campus north and south circulation ways on levels 778 and 774.

Direct connection to academic studies and UAHC Seminars is provided. Access to Synagogue-Auditorium is provided also.

Most classrooms are accessible and are exposed to daylight from the court. They are 4.5 meters high and approximately 64 sq. m. providing for flexibility in use - i.e. seminar around large table or 25-30 students with conventional desk seating arrangement.

Due to proximity of UAHC Seminars and college classrooms sharing of facilities is easy. Expansion of both Seminars and classrooms provided on level 774 around Synagogue on north and east side of site.

Synagogue-Auditorium

Located at east end of site with main lobby access from public promenade at 783. Access from classrooms and campus circulation at levels 774 and 778.5; also provided through main staircase in lobby and elevator.

A car drop-off point has been provided by modification of existing roadway adjacent to Feinstein Building and existing amphitheatre. A ramp is provided for crippled people for easy access.

The main hall of the Synagogue has a sloping floor and provides for 272 fixed seats. The east end of the hall is open to a view of the Old City. The mezzanine area at level 783 provides for 138 fixed seats.

Small balcony located at level 785 approximately has a sloping floor and provide for an additional 40 seats, which total 456 seats. The upper balconies located on level 787.5 provides for more than 40 additional seats which brings the total capacity to over 500 seats. Both of these balcony levels are reached through the lobby by a semi-private stair.

Washroom facilities for classrooms, auditorium and synagogue are provided on levels 774 and 778.5, adjacent to stair and elevators.

Space for a large auditorium capacity of 500 seats is provided. Finishing of this room is to be part of Phase II.

Faculty Studies

Located on north side of central court-garden between the HUC classrooms and administration.

All studies have daylight and view from this court. Access is from level 780 through semi-private arcade. Future expansion both of Faculty Studies and Archeology is provided on north side of arcade, where a garden plaza is provided in Phase I.

Archeology

Facilities located on levels 777 and 774 off the Administration of the College (i.e. Rau Building) and adjacent to main service-delivery facility.

Offices, administration and studies of archeology complex is provided at level 777 off the central court just below the Faculty Studies. Central court is to be used for outdoor archeological exhibition.

A large 2-storey work area is located on level 774. The storage area is located on the same level and has direct access to trucking and delivery.

Academic Lounge

Located on north side of site on level 780 just above delivery complex. It is adjacent to Phase III residential complex. Provides for 2 large halls - "quiet" and "noisy" areas, a large terrace and covered arcade, washroom and small kitchen facilities. It is accessible from the campus on level 780.

H.U.C. Administration (Existing Rau Building)

Existing Synagogue (781.5), entrance lobby below (779.5), boiler room (778.25) and washrooms on lower level kept as is.

The small rooms on lower level to become storage (level 778).

The gatehouse should house the Security Staff. The top floor facilities (level 785.5) to be re-converted to their original function as residences.

The existing library on level 785.5 to be converted into a large board-room.

The administrative offices of the college have been located on level 782.18 and a new addition provided on the north side of the building facing the future residential complex.

The roof of the new addition will provide for a garden plaza at level 785.5 for the residences of top floor of Rau Building. This plaza garden will have a link to the future garden plaza of Phase III residences.

Phase III - Residential Complex

Located parallel to the Rau Building on the north-west side of site.

The 5-storey complex (levels 780-792) provides for approximately 53 apartments of approximately 60-80 sq. m. in area with public or private terraces.

Access is provided from campus circulation at 780 through a lobby and elevator system.

Parking facility located on lower levels.

Parking, Delivery & Service

Delivery and truck access done from Raul Volnberg Street adjacent to the Rau Building at level 774.

Service tunnels to different facilities are also located at level 774 are accessible from delivery area and connect to shelter, storage, boiler and mechanical rooms.

Phase I parking facility provides for 35 cars on the north-west end of site under residential complex and can be expanded to 70 when residences are built in Phase III.

Access to parking is also from Raul Volnberg St.

Shelter is tentatively located on south-east side of complex under UAHC Seminars and may possibly have a double use. It is accessible from all facilities through service tunnels.

4. Phasing (See Dwgs. Nos. 190-29 & 30)

a) Expansion of specific facility - Phase II

1. Faculty Studies:

Facility can be doubled by building the open plaza on north side of arcade level 780.

2. Classrooms & Seminars:

Phase II construction on level 774 surrounding Synagogue and on its north, east and south facade.

3. Auditorium:

Hall built under Synagogue in Phase I. Phase II of room would provide for a 500 seat auditorium.

4. U.A.H.C. Administration:

A full floor of administrative facilities can be added later on level 790.5.

b) Residential - Phase III

Five-storey complex located on north-west end of site will provide for approximately 53 units of 60-80 sq. m. in area.

c) Parking - Phase I & III

Parking facilities located north-west end of site under future residential complex. It is suggested that level 774 parking be built in Phase I for 35 cars with or without upper level (i.e. covered parking). If built the upper slab can be used as garden play area until it is completed for parking with residential complex construction in Phase III.

Submission of Schematic
Drawings & Models
Page 9

5. STATISTICS & AREA BREAKDOWN

A. Phase I New Construction

FACILITY	FACILITY SQ. M. PER PLAN	SERVICE CIRCULATION SQ. M. PER PLAN	TOTAL SQ. M.	NET AREA PER PROGRAM SQ. M. JAN. 17/74	REMARKS
Synagogue-Auditorium (1.0)	1021	126	1147	1000	
UAHC Reception Admin. - Seminar (2.0, 5.0, 14.0)	1146	333	1479	960	
UAHC Seminars (3.0)	598	263	861	500	
HUC Classrooms (4.0)	1236	196	1432	1245	
Library (7.0)	2299	516	2815	1900 <u>+128</u> 2028	People's Library not in program.
Faculty Studies (8.0)	229	102	331	250	
Faculty Lounge (8.1)	220	-	220	200*	* From original program.

Submission of Schematic
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STATISTICS & AREA BREAKDOWN (CONT'D)

FACILITY	FACILITY SQ. M. PER PLAN	SERVICE CIRCULATION SQ. M. PER PLAN	TOTAL SQ. M.	NET AREA PER PROGRAM SQ. M. JAN. 17/74	REMARKS
Youth Lounge (10.0)	262	-	262	200	
Archeology (12.0)	491	135	626	500	
Audio-Visual Workshop (13.2)	302	-	32	30	
HUC Administration (6.0)	188	-	188	-	Rau Bldg. in Program.
Grand Total	7722	1671	9393	6893	
<u>B. Common Services (New Construction) Phase I</u>					
Delivery	352	-	352	300	
General Storage	128	-	128	80	
Garbage	120	-	120	25	

Submission of Schematic
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STATISTICS & AREA BREAKDOWN (CONT'D)

FACILITY	FACILITY SQ. M. PER PLAN	SERVICE CIRCULATION SQ. M. PER PLAN	TOTAL SQ. M.	NET AREA PER PROGRAM SQ. M. JAN. 17/74	REMARKS
Electrical	75	-	75	80	
Mechanical	909	-	909	700	
Tunnels	559	-	559	200	
Shelter	810	-	810	625	
SUB-TOTALS	2953	-	2953	2010	
C. <u>Parking Phase I</u>					
Level 774 - 35 cars	1637	-	1637	1250	
D. <u>Rau Building</u> (Without new addition)				1608	

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STATISTICS & AREA BREAKDOWN (CONT'D)

FACILITY	FACILITY SQ. M. PER PLAN	SERVICE CIRCULATION SQ. M. PER PLAN	TOTAL SQ. M.	NET AREA PER PROGRAM SQ. M. JAN. 17/74	REMARKS
<hr/>					
E. <u>Phase II Construction</u> (Expansion for later Construction)					
HUC-UAHC Seminars and Classrooms	660	271	931	1500	
Faculty Studies (780)	188	-	188	-	New extension possibilities.
HUC Administration	188	-	188		
UAHC Administration	278	50	328	-	
SUB-TOTALS	1314	321	1635	1500	
F. <u>Provisions Made for Phase II</u>					
Auditorium	536	-	536	855	

Submission of Schematic
Drawings & Models
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STATISTICS & AREA BREAKDOWN (CONT'D)

FACILITY	FACILITY SQ. M. PER PLAN	SERVICE CIRCULATION SQ. M. PER PLAN	TOTAL SQ. M.	NET AREA PER PROGRAM SQ. M. JAN. 17/74	REMARKS
<hr/>					
G. <u>Phase III - Construction</u>					
Residences	3796	1003	4799	-	
Parking	1810	-	1810	-	
H. <u>Open External Spaces</u>					
	Phase I Sq. m.	Phase II Sq. m.	Phase III Sq. m.		
a. Covered Gardens Circulation	2736		104		
b. Roof Promenade & Gardens	7735	1036	2653		
SUB-TOTALS	10471	1036	2757		

IMPORTANT NOTES:

- a) The percentage of circulation and service area over the total Phase I facility area is equal to 21.6% (not including main common services on level 774). See item A of above.

Having reviewed the same percentage figure in earlier construction at Mount Scopus and other similar buildings, this figure is quite good.

- b) The common services shown in these drawings have been enlarged and are more in line with requirements of new facility grand total. These figures (such as mechanical and shelter) can be revised later.
 - c) The grand total facility figure (item A) also includes areas for Faculty Lounge 220 sq. m. and addition to HUC Administration Rau Building which did not appear in the program dated January 15, 1974.
 - d) The new Phase I new construction grand total (item A) should now be evaluated for cost purposes.
 - e) In addition the figures in item H are part of the basic concept of this building and are given because of cost complications.
6. Consultants.

Within 30 days we will appoint structural and mechanical consultants.

It is imperative that project managers be appointed as soon as possible so that they can make the final cost analysis of the building.

7. Procedures

- a) Approval of plans.
- b) Approval of each design of each facility within the complex.
- c) Revisions to present drawings.
- d) Completion of schematic drawings and models for final presentation.

April 17, 1974

GILBERT TILLES

Projects

7600 Jericho Turnpike, Woodbury, New York 11797

516 - 364-1200

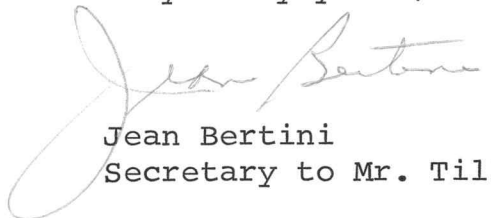
May 28, 1974

Rabbi Alexander M. Schindler
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

Dear Rabbi Schindler:

At the request of Mr. Tilles, I am enclosing herewith photocopies of recent correspondence which he received relating to the Jerusalem building.

Very truly yours,



Jean Bertini
Secretary to Mr. Tilles

JB/jm
encls.

היברו יוניון קולג' - ירושלים

HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION
JERUSALEM

May 20, 1974

MEMORANDUM

TO Dr. Alfred Gottschalk cc: Rabbi Richard G. Hirsch
Mr. Richard J. Scheuer
From Ezra Spicehandler ✓ Mr. Gil Tilles

Enclosed is a copy and a translation of the minutes of the meeting at the Knesset on May 14, 1974.

You will be happy to know that all the provisions under Paragraph A have now been fulfilled:

1. A copy of the program was submitted;
2. The Ministry of Education and Culture has made its recommendation;
3. The Ministry of Education and Culture has underwritten the cost of the land.

We expect a draft copy of the lease to be submitted to us for final approval.

15.5.74

Summary of Meeting - Hebrew Union College
on Tuesday, May 14, 1974

Meeting was held at the Knesset with the following participants:

Mr. Pinhas Sapir, Minister of the Treasury
Mr. Haim Givati, Minister of Agriculture
Mr. Meir Zorea, Director General, Israel Land Authority
Mr. Jacob Neryah, Director, Jerusalem District, Israel Land Authority
Mr. Avner Yisraeli, Ministry of Education and Culture
Prof. Ezra Spicehandler, Hebrew Union College

The following decisions were reached:

- a. The Israel Land Authority will put at the disposal of the Hebrew Union College an area of approximately 12 dunam (the area which has been set aside for the Hebrew Union College allocation + option). This area will be leased after:
 1. The Hebrew Union College shall present a program which will justify releasing of the area (2 phases simultaneously).
 2. The proper recommendation will be presented by the Ministry of Education and Culture.
 3. The Ministry of Education and Culture or the Treasury will oblige itself to cover the value of the land on the day of approval.
- b. The Israel Land Authority will make every effort to finish this deal as quickly as possible.

/s/ J. Neryah

District Director

cc: Office of the Ministry of Finance
Office of the Ministry of Agriculture
Mr. A. Gafni, Director of the Budget, Ministry of Finance
Mr. A. Yisraeli, Ministry of Education and Culture
Prof. E. Spicehandler, Hebrew Union College
Mr. M. Zorea, Director General, Israel Land Authority
Mr. M. Talmon, Head of Land Utilization Section, Israel Land Authority
Department of Land Transactions

*photo to
Schneider*

CABLEGRAM FROM JERUSALEM, ISRAEL

MAY 20, 1974

TIME: 13:40

GOTTSCHALK

LAND AUTHORITY APPROVED LEASE. TEXT IN PREPARATION. WILL BE
SUBMITTED TO US SHORTLY. MAZAL TOV.

SPICEHANDLER

*cc M. H. Ross
J. Tiller*

HEBREW UNION COLLEGE-
JEWISH INSTITUTE OF RELIGION

ROUTING
SLIP

FROM:

Dr. Gottschalk

DATE:

5/28/74

TO:

NAME

DEPARTMENT

1

Rabbi Alexander Schindler

UAHC

2

3

() Approval

(X) Your information

() Initials

() Your comment

() Correction

() Handle directly

() Filing

() Immediate action

() As requested

() Note and return

() See me

() Read and destroy

REMARKS

ה'יברו יוניון קולג' - ירושלים

HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION
JERUSALEM

May 19, 1974

MEMORANDUM

TO Dr. Alfred Gottschalk cc: Mr. Richard J. Scheuer
Rabbi Richard G. Hirsch
From Ezra Spicehandler

Enclosed is a copy of the letter which has now been received by the Israel Land Authority.

As I told you in our telephone conversation, this letter authorizes the Israel Land Authority to release the land to us and agrees to cover the cost of the land through the budget of the Ministry of Education.

I was assured by Mr. Neryah that at this morning's meeting of the Land Authority final approval will be voted.

Mazal tov!

RECEIVED
MAY 23 1974

cc: Matthew Ross
Gilbert Tills

Ministry of Education
Section for Educational Development

May 15, 1974

To: Mr. J. Neryah, Director, District of Jerusalem, Israel Land Authority

For the purposes of completing the project of the Hebrew Union College in Jerusalem, we recommend that you release the option* which the above institution has on the area of approximately 6.5 dunams.

Our office assumes the obligation for the cost of acquisition as shall be established by the authorized assessor, in the form of annual payments over a period of the next five years.

Cordially,

/s/ Avner Yisraeli

Assistant Director and
Section Director

cc: Mr. A. Gafni, Director of the Budget, Ministry of Finance
Prof. Ezra Spicehandler, Hebrew Union College, Jerusalem
Mr. M. Wieman, Director of the Department of Construction

*Spicehandler's interpretation: "that is, that you immediately grant the Hebrew Union College the right to exercise the option." The Ministry has already covered the cost of the first half of the land.

האגף לפיתוח מערכת ההסנן

כ"ג באייר תשל"ד
15 במאי 1974

2843/1

אל: מר י' נדסה, מנהל מחוז,
מינהל מקרקעי ישראל, ירושלים

לצורך השלמת המרוסק של היברו יוניון קולג' בירושלים,
הננו מפליגים לשהדר אה המופת שהיתה לזכות המוסד הנ"ל,
שטח של 6.5 דונם בערך.

מסדינו מתחייב לשתף בהוצאות הרכישה עם"י קביעת השטח
המוסמך בהשלומים שנהיים במסך השטח הנשטח.

ב ב ר כ ה

חתימה: אבנר ישראל

אבנר ישראלי
סמנכ"ל, מנהל האגף

הערה: מר א' גפני, הממונה על התקציבים, משרד האוצר
✓ פרופ' ע' שטיינמנדר, היברו יוניון קולג', ירושלים
מר מ' וידמן, מנהל המא' לבינוי

HEBREW UNION COLLEGE-
JEWISH INSTITUTE OF RELIGION

ROUTING
SLIP

FROM:

Dr. Fittschatz

DATE:

4/26/74

TO:

NAME

DEPARTMENT

1

Rabbi A. Schindler

2

3

() Approval

() Initials

() Correction

() Filing

() As requested

() See me

(☒) Your information

() Your comment

() Handle directly

() Immediate action

() Note and return

() Read and destroy

REMARKS

CCTT f. A. Schuler

S/H77(2)/7/e

19th April, 1974.

Mr. Richard J. Scheuer,
c/o Hebrew Union College,
13, King David Street,
Jerusalem.

Dear Mr. Scheuer,

Professor Spicehandler sent me a copy of your letter of the 5th April, 1974 to Dr. Gottschalk and a copy of his reply of the 14th April, 1974.

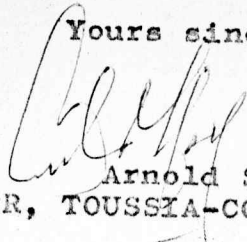
I had not realised that it was proposed to build several separate buildings on the area. If so, the term "entire skeleton" is, indeed, inappropriate and I believe a better term can be found. I do not think the Lands Administration will be willing to accept your alternative of specifying a minimum investment. They would not be equipped to check it and I am also not sure you are interested in that.

However, I shall bear the matter in mind when we again sit down to formulate the final draft.

In the meantime, we have received a letter from General Hazorea from which it appears that he is also pressing Mr. Gafni to have the ministerial committee, composed of the Ministers of Agriculture, Education and Finance, to make the necessary budgetary provision in order to finalise the matter.

Unfortunately, our ministers at the moment are so glued to their seats that they apparently do not find it easy to meet because that would obviously require at least two of them to get up and leave their seats unoccupied. Still, one should not give up hope.

Yours sincerely,


Arnold Spaer
SPAER, TOUSSIA-COHEN & CO.

cc. Dr. A. Gottschalk, Cincinnati.
Prof. E. Spicehandler, Jerusalem.

M. Ross
G. Tilles

1974 JAN 32

RECEIVED

copy to
Mr.
at date.

RICHARD J. SCHEUER
880 THIRD AVENUE
NEW YORK, N. Y. 10022

file

April 19, 1974

Dr. Alfred Gottschalk, President
Hebrew Union College
3101 Clifton Avenue
Cincinnati, Ohio 45220

Dear Fred:

As the enclosed statement shows, Moshe Safdie & Associates has billed us for \$54,384.97 as of April 15th of which we have paid them \$20,000. I would like to give them another \$15,000 now.

Mr. Safdie has agreed to make the changes in the schematic designs which we requested at yesterday's meeting but hold his charges to a total of \$55,000 until we have received a lease on the three acres of land.

Gil Tilles, Alan Shapiro, Norman Gross and I discussed with Safdie and his staff at great length the question of the contract. Safdie feels very strongly that he has done much more than an architect should without a contract and that since our contract allows us to terminate his work at any time without penalty there is no reason why the contract should not be signed. Alan Shapiro stated very definitely that his own firm would never proceed anything like this far without a contract. In the end, we all agreed that Norman Gross would check over the contract and if he came to the conclusion that the signing of the contract would not obligate the College in excess of what we must surely pay Safdie in any case, he would recommend to you that the contract be signed.

I have not yet heard from Ezra as to whether or not he has set up a meeting with the Land Authority during the period Safdie and I will be in Jerusalem together. If there seems to be any serious tactical question, I will not hesitate to phone you.

I have sent Safdie's invoices and expense sheets directly to Jack Fink with his copy of this letter.

Cordially,

RJS:fl

Richard J. Scheuer

Enclosures

cc: J. Fink, N. Gross,
G. Tilles, A. Shapiro

RICHARD J. SCHEUER
880 THIRD AVENUE
NEW YORK, N. Y. 10022

May 8, 1974

Mr. Gilbert Tilles
7600 Jericho Turnpike
Woodbury, New York 11797

Dear Gil:

It is understood that if we get the land and the College and the Union agree to move ahead with the architectural planning process, these items of library planning will then become part of the common expense.

Cordially,

Richard J. Scheuer
Richard J. Scheuer

RJS:fl

cc: Dr. A. Gottschalk
Rabbi A. Schindler
Mr. A. Shapiro
Dr. H. Zafren

Gil

*Why should this be -
I am puzzled.
Library is definitely
not part of VATIC
budget - or
program
I would object.*

RICHARD J. SCHEUER
880 THIRD AVENUE
NEW YORK, N. Y. 10022

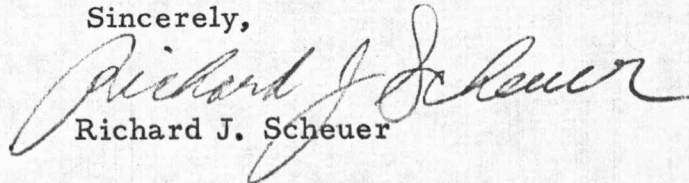
May 8, 1974

Mr. Bill Gillitt
c/o Moshe Safdie & Associates
1315 Boulevard de Maisonneuve W.
Montreal 107, Quebec, Canada

Dear Bill:

This is to authorize you to call our librarian, Dr. Herbert Zafren to arrange with you a visit to Cincinnati, Chicago and some place in Indiana to study library functioning. This authorization is outside of your agreement to hold your billings to \$55,000 until we get the land, and is to be billed to the College as a separate item for which I will be personally responsible.

Sincerely,



Richard J. Scheuer

RJS:fl

cc: Dr. A. Gottschalk
Rabbi A. Schindler ✓
Mr. A. Shapiro
Mr. G. Tilles
Dr. H. Zafren

April 15, 1974

Edith J. Miller

Rabbi Ira Youdovin

Rabbi Alexander M. Schindler

I spoke to Hack Bernat today and he advises that the man who has offered his personal services in connection with Site Engineering for the Jerusalem Center is Mr. Howard Newman of Chicago. He is with a large and esteemed firm in that city, Westerhoff & Novick but he would be offering his services as an individual.

Site Engineering involves facets outside of the building, from 5 ft. from the building line outward and includes grading, drainage, parking facilities, outdoor lighting and related utilities such as water systems and sewage. He would be involved only from the technical aspect of the work, the esthetics would be left to the architect.

Hack will be here on the 18th and if you have any questions you can pose them to him directly. You might also want to tell Safdie of this offer.

HOFHEIMER GARTLIR GOTTLIB & GROSS

HENRY HOFHEIMER
BERNARD GARTLIR
ARNOLD GOTTLIEB
NORMAN GROSS
JOSEPH HALPER
MARVIN M. SHAPIRO
JULES E. LEVY
GERALD H. MORGANSTERN
SYLVIA D. GARLAND

DONALD M. WEISBERG
ROBERT D. ARENSTEIN
ARTHUR F. WOODARD
SHARON M. ZIMMER

100 PARK AVENUE
NEW YORK, N.Y. 10017

TELEPHONE
(212) 725-0400

CABLE
HOGARTH OF NEW YORK

HARRY SABBATH BODIN
COUNSEL

April 19, 1974

Dr. Alfred Gottschalk
Hebrew Union College - Jewish Institute
of Religion
Clifton Avenue
Cincinnati, Ohio 45220

Re: Moshe Safdie Contract

Dear Fred:

There is now agreement between us and Safdie relative to the terms and provisions of the proposed agreement with him for the proposed Jerusalem construction. Safdie also agreed that he would conclude the modifications to the schematic drawings to incorporate the suggestions made at yesterday's meeting and that there would be no further billing at this time for the work done up to and including these modifications. This means that he would receive approximately \$54,000 for all of this work. He maintains that the work already completed represents some design development work and that his agreement not to send further billings at this time is a significant gesture of good will on his part.

Safdie however expressed great distress at our position that it was inappropriate to sign the contract at this time. He stated that he considered it unethical for us not to sign the contract when he had been performing his work over these many months on the bona-fide assumption that the contract being negotiated between us was to be the basis upon which his services were being and would continue to be performed. He understands our problems relative to the lease, financing and relative to the prospect of a substantially increased cost for the construction now being discussed relative to the earlier estimates. He is perfectly willing for us simultaneously with the execution of the contract to exercise our right to suspend performance on a basis whereby the payment above discussed would be payment in full for his services if we never could proceed with the project. I think there are several reasons why Safdie feels so strongly about the signing of the contract:

*Call Bill -
Ask him whether
Gross letter is
in agreement with
his views
If so - no need to
do anything
further + fees*

*OK per
Bill.
Cost re de-
valuation OK
good.*

April 19, 1974

(1) For purposes of credit, he must have a signed agreement.

(2) He wants to bind us to him for the design of the project; if the contract is signed, we presumably could not substitute architects without Safdie's approval.

(3) He undoubtedly wants to advertise this commission and needs a signed contract in order to do this.

As an attorney none of the above concern me and I would have no objection from a legal point of view to the contract being signed insofar as those items are concerned. However, there is one matter which may or may not be on Safdie's mind which does concern me and that revolves about exchange rate and inflation problems. If there is a substantial delay in the completion of the project increases in construction costs could exceed general inflation to a substantial degree. It could be that the percentage fee being paid to Safdie would be excessive in view of this development. Furthermore, changes in the exchange rate could adversely affect us. Under the agreement Safdie is to be paid for the schematics (15% of his total fee) on the basis of the exchange rate in effect when the contract is signed. If we ultimately go ahead with the project and 15% of his total fee is significantly more than \$54,000, the difference would be paid on the basis of the present exchange rate, a basis which could be disadvantageous to us.

I am hand delivering a copy of this letter to Dick Scheuer as I know that he will be seeing Safdie in Jerusalem next week. If Safdie would agree to modifications to the agreement, perhaps by separate letter to be simultaneously executed so that we receive satisfactory protection against the contingencies that concern me, I would have no legal objection to proceeding to execute the agreement inasmuch as Safdie feels so strongly about that as a matter of business ethics. However, regardless of his feelings it is for us to determine whether under all of the circumstances we believe it to be appropriate to sign the contract at this time and simultaneously to put it into a state of suspension. After Dick has spoken to Safdie and returns to New York it would seem to me appropriate for us to co-ordinate one

HOFHEIMER GARTLIR GOTTLIEB & GROSS

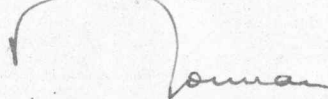
- 3 -

Dr. Alfred Gottschalk

April 19, 1974

meeting among ourselves to see if we can agree on a constructive course of action with Safdie.

Sincerely,

A handwritten signature in dark ink, appearing to read "Norman", with a large, sweeping loop at the end.

NORMAN GROSS

r.

c.c. Rabbi Alexander Schindler

Mr. Richard Scheuer

Mr. Gilbert Tilles

Memorandum

HEBREW UNION COLLEGE- JEWISH INSTITUTE OF RELIGION

CLIFTON AVENUE • CINCINNATI, OHIO 45220 • PHONE 221-1875

DATE April 3, 1974

TO Professor Ezra Spicehandler cc: Judge Theodore Tannenwald
Messrs. Richard J. Scheuer
FROM Dr. Alfred Gottschalk Alexander Schindler

Dear Ezra:

It was wonderful seeing you.

Let me confirm one of our important conversations, namely that I must insist that we get the lease agreement signed with all deliberate speed. I indicated to you I met Gafni at the Knesset and he shrugged in knowing disbelief as to why things hadn't been completed. After a conversation with Alex Schindler, he and I reached the firm conclusion that no further architectural plans or other types of investments will be made in the Jerusalem educational project until the lease is signed.

Sincerely,



cc: Harry K. Gutmann
Gilbert Tilles
Matthew H. Ross

ה'תרל"ד יוניון קולג' - ירושלים

HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION
JERUSALEM

MEMORANDUM

TO Dr. Alfred Gottschalk

From Ezra Spicehandler

24th March 1974

Subject-Land Acquisition

We finally received the summary of the meeting of January 28th this morning. I am enclosing a translation and a copy of the original.

Would you please have Uri distribute the text to those members of the Joint Committee who in your opinion should be put in the picture.

I am taking up the contents of the summary with Arnold Spaer.

Best regards.

RECEIVED

MAR 29 1974

HEBREW UNION COLLEGE-
JEWISH INSTITUTE OF RELIGION

TRANSLATION

Memorandum - 28.1.74

Participants - Land Authority

M. Zorea
M. Tal
M. Talmon
M. Mandelbaum
A. Karni

Treasury - Budget Section

A. Gafni

Hebrew Union College

Ezra Spicehandler
Arnold Spaer

Area for the Hebrew Union College in Jerusalem

Today's meeting took place in the wake of the summary prepared at a previous date that the area of 13 dunam in Block 30033 will be allocated in two phases. This agreement has not yet been signed and the representatives of the College wish to lease the entire area at once.

Attorney Arnold Spaer explained that it is the opinion of the architects that the planning and development of the area in two phases will mean added expenditures. The College therefore wishes to lease the entire area at once and requests a development period of 8 years.

Mr. M. Zorea declares that since a lease has not yet been signed the Land Authority cannot today sign such an agreement until a clear cut decision is made by the ministerial committee.

Mr. A. Gafni explains that at the time the Ministers did decide on the allocation. The Minister of Finance convinced the College to pay the sum of IL.1,700,000 for clearance of the site. There is no necessity to involve the College in inter-ministry agreements. He therefore suggests that the matter be presented for decision on the part of the three ministers, Treasury, Education and Agriculture. In the development agreement dates should be set for interim phases; planning, beginning of construction and the completion of construction.

Attorney Arnold Spaer agrees to the fixing of interim periods for development, with proper time intervals.

Mr. M. Zorea accepts the proposal if the ministerial decision will be forthcoming and if the Land Authority will receive the price according to present procedures at the time of the signing of the contract.

Conclusions

1. The Director of the Budget (Mr. Gafni) will initiate discussion on the subject by the ministers of Finance, Education and Agriculture. The purpose of such discussion would be to make the basic arrangements between the Land Authority and the various ministries in regard to the

contd....

allocation of the area to the Hebrew Union College. This should be done within the framework of the government's decisions and the council of the Israel Land authority as agreed with the College.

2. When an agreement is reached by the ministers to allocate the area a development agreement will be signed between the Land Authority and the College for a period of 8 years and for all the area. The phases of development will be defined in the agreement and will include (a) planning, a period of about 3 years from the time of the signing of the agreement (b) beginning of construction, a period of an additional three years (c) the full completion of the entire skeleton of the building no later than 8 years from the time of the signing of the agreement.

3. The failure of the College to fulfil any of the scheduled times or any of the above phases of development will be considered as cancellation of the agreement.

4. The College will have the right to appeal the cancellation of the agreement to the minister in charge of the Land Authority (at present the Minister of Agriculture). His decision would be final.

5. There will be no change in regard to other terms as specified in previous correspondence.

April 3, 1974

Edith J. Miller

Mr. Ram

Mary Jordan

Please reserve a Board Room for a meeting of the Building Committee of the World Educational Center for Thursday morning, April 18th -- 9:30 a.m. til Noon. There will be 10 or 15 people present.

Mary, please arrange for coffee and danish that morning. Thanks.

RICHARD J. SCHEUER
880 THIRD AVENUE
NEW YORK, N. Y. 10022

April 1, 1974

TO: MEMBERS OF JOINT BUILDING COMMITTEE
WORLD EDUCATIONAL CENTER FOR PROGRESSIVE JUDAISM

There will be a meeting of the Joint Building Committee on

THURSDAY, APRIL 18th

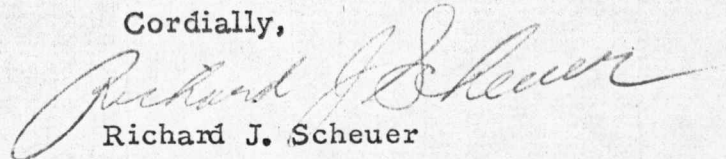
from 9:30 A. M. to 12 Noon

at the office of Rabbi Alexander Schindler, President of the Union of American Hebrew Congregations, 838 Fifth Avenue, New York.

At this meeting Mr. Safdie will present more developed schematic plans, reflecting the decisions taken at our January 17th meeting. Any new programming information should be sent to me as soon as possible: I would like Mr. Safdie to have it in time for incorporation in this presentation.

I look forward to seeing you on April 18th.

Cordially,


Richard J. Scheuer

RJS:fl

Whole Con
Fo.
5

Bed Room

HEBREW UNION COLLEGE-
JEWISH INSTITUTE OF RELIGION

ROUTING
SLIP

FROM:

Dr. Gattisbach

DATE:

4/11/74

TO:

NAME

DEPARTMENT

1

Rabbi Schneider

2

3

() Approval

(X) Your information

() Initials

() Your comment

() Correction

() Handle directly

() Filing

() Immediate action

() As requested

() Note and return

() See me

() Read and destroy

REMARKS

*Edie - Not Ross
CC Not Butman
Harry Miller
Gil Miller*

RECEIVED

APR 4 - 1974

HEBREW UNION COLLEGE
JERUSALEM INSTITUTE OF RELIGION

John Carter
File

S/H77(2)(10)/7/e

28th March, 1974.

Professor E. Spicehandler,
Hebrew Union College,
13, King David Street,
Jerusalem

Dear Professor Spicehandler,

We have received copy of Mrs. Levinson's letter to you of the 19th March, 1974.

We do not quite understand whom at the Lands Administration Mr. Scheuer wants to meet and what the purpose of the meeting is supposed to be.

As you know, the present delay is due to accounting problems between the Treasury and the Lands Administration which do not concern us.

We have asked Mr. Arnon to try and achieve an early solution of these problems and, indeed, do not think that further intervention with the Lands Administration at this stage would be conducive to your case.

Yours sincerely,

Arnold Spaer
Arnold Spaer

SPAER, TOUSSIA-COHEN & CO.

cc. Dr. A. Gottschalk,
Cincinnati.

HKG
MHR
BT.

March 25, 1974

Mr. Gilbert Tilles
7600 Jericho Turnpike
Woodbury, N.Y. 11797

Dear Gil:

I'm just back from Israel and I hasten to thank you for the copy of your March 11th letter to Dick Scheuer.

A mountain of mail awaited me and just as soon as I "clear the decks" I'll be in contact with you. There are a number of matters to be discussed and we'll look for a mutually convenient time for a meeting. Saffie had suggested the morning of April 16th or 18th. I'll be in Washington on the 16th but could meet on the 18th, until Noon when I am due at a speaking engagement here in town. Scheuer was to have contacted you to determine your availability.

Rhea joins me in sending fondest regards to you and Rose.

Sincerely,

Alexander M. Schindler

3/12 Scheuer Called
Letter not same
as his recollection
Please call on
return

March 11, 1974

Mr. Richard J. Scheuer
880 3rd Avenue
7th Floor
New York, New York

Dear Dick:

It was indeed most pleasurable meeting with you and Alex Schindler at the Harmony yesterday afternoon. In addition to having a most important conversation, although brief, -- the lunch was not bad either.

I think it might be proper at this time to re-iterate our general discussion and the conclusions arrived at.

a. You were to inform Safdie to stop work until a contract is signed with him and until more input on the schematics is accomplished on the Union and HUC's part.

b. Due to the Yom Kippur War, we all agreed money would be more difficult and slower to come by. Therefore, it is even more imperative than ever that we hold to our original four million dollar budget for construction purposes. By doing so, if this means we can only build; for example, the synagogue, library, and Union offices (to be designated as Stage I), then that is the approach we should take. As a matter of fact, I think it was your suggestion that this approach be taken.

c. The above two points must be spelled out to all parties concerned in order that no misunderstanding may arise.

Mr. Richard J. Scheuer

March 11, 1974

Again, it was good to see you. I hope that your forthcoming trip will be everthing you hoped for, and I look forward to another meeting with you after Passover.

Most cordially,

GT/ls

Gilbert Tilles

cc: Rabbi Alexander M. Schindler

March 25, 1974

Mr. Norman Gross
100 Park Avenue
New York, N.Y. 10017

Dear Norman:

Your March 18th letter in regard to the Saffie Contract has just been brought to my attention. I was in Israel for the CCAR Conference and have just returned to the office.

Many thanks for sharing this information with me. We are all most grateful to you for your efforts in this connection and for your concern.

With appreciation and with warmest regards, I am

Sincerely,

Alexander M. Schindler

HOFHEIMER GARTLIR GOTTLIEB & GROSS

100 PARK AVENUE
NEW YORK, N.Y. 10017

HENRY HOFHEIMER
BERNARD GARTLIR
ARNOLD GOTTLIEB
NORMAN GROSS
JOSEPH HALPER
MARVIN M. SHAPIRO
JULES E. LEVY
GERALD H. MORGANSTERN
SYLVIA D. GARLAND

DONALD M. WEISBERG
ROBERT D. ARENSTEIN

TELEPHONE
(212) 725-0400

CABLE
HOGARHOF NEW YORK

HARRY SABBATH BODIN
COUNSEL

March 18, 1974

Rabbi Alexander Schindler
Union of American Hebrew
Congregations
838 Fifth Avenue
New York, New York

Re: Moshe Safdie Contract

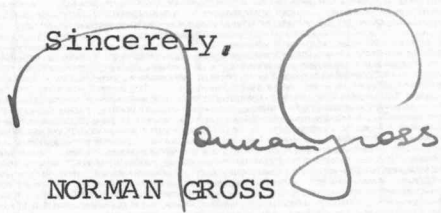
Dear Alex:

I am writing this note so that you will be kept advised of developments relating to the Safdie contract. As you know, there were meetings among Safdie, his associate, attorney and ourselves in January. Dick Scheuer, Gil Tilles and I thereafter reviewed the remaining points of disagreement and I have today forwarded to Safdie and his attorney our position relative to each of these issues. On some we are prepared to compromise and on others we are standing firm. I trust that it will be at least 30 to 60 days before we have a complete meeting of the minds with Safdie and it may be longer.

I have also advised Safdie that neither Fred Gottschalk nor yourself have been kept advised of the day by day negotiations and that the entire agreement will have to be presented for approval by Dick Scheuer, Gil Tilles and myself once agreement is reached with Safdie. We therefor do have a safety valve in the event necessary.

Please feel free to telephone or write me if there is any further information you would like concerning the situation.

Sincerely,


NORMAN GROSS

r.

March 6, 1974

Mr. Gilbert Tilles
7600 Jericho Turnpike
Woodbury, N.Y. 11797

Dear Gil:

Thanks for the copy of the letter you received from Safdie. I hope to discuss this matter with Fred Gottschalk when we are in Israel next week. I also have a copy of Dick Scheuer's letter of the 1st to you and will discuss it with Fred as well.

I hope you can make it for lunch with our staff at the Harmonie Club on Thursday and look forward to seeing you.

With warmest regards, I am

Sincerely,

Alexander M. Schindler
President

Israel

GILBERT TILLES • 7600 Jericho Turnpike, Woodbury, New York 11797 (516) 364-1200

February 28, 1974

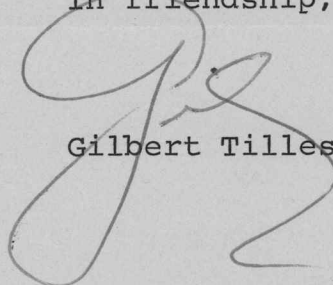
Rabbi Alexander M. Schindler
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

Dear Alex,

In line with my previous letter to you, I thought you might be interested in the enclosed letter from Safdie which I received this morning. It re-emphasizes my thinking on the looseness of our negotiations with him.

I called Dick Scheuer this afternoon in order that we might have a discussion concerning the problem. He was not in, but I will continue to attempt making contact with him.

In friendship,



Gilbert Tilles

GT/lis
Encl.

Moshe Safdie & Associates
Architects, Planners

To Israel

Mr. Richard J. Scheuer
880 3rd Ave.
7th Floor
New York City, N.Y.

February 22, 1974

Dear Dick,

Just a note to give you a progress report on the developments since we last met.

We are proceeding with more detailed plans of the complex following the criteria established at our last meeting and summarized in the minutes of that meeting. We are working towards having final schematics by March 22. In doing this work we have now gone into detailed planning for the various building components including the library, reception centre, synagogue, etc.

I understand that Herbert Zafren has given more thought to the programming of the administration facilities and other areas of the college. If this is the case, it is essential that we have his thoughts as soon as possible.

I spoke to Mr. Spaer regarding matters relating to the land authority. He explained to me the need for showing 150% coverage on the newly acquired land. In order to do this, we must have a demarkation of the new property; Pierre Larose wrote to you about this on February 14. However, we have not yet received it.

As we move toward the completion of the schematic plans, it is necessary to consider the appointment of consultants. I expect to have a list for your approval at our next meeting for the engineering consultants. It is also necessary, however, to appoint the Project Managers. A review of the situation in Israel on my last trip leads me to think that I would give full marks to Nitsan Inbar and to Vind Arnan and would be happy with either appointments. I am skeptical about Levitt's firm as Mr. Kanterovsky is extremely busy with our other projects and I doubt that he could cope with this as well. There is no one else in that firm whom I would recommend.

Mr. Richard J. Scheuer

February 22, 1974

Page 2

I received your note authorizing the additional payment of \$16,000. I hope the actual payment will be expedited in the near future. I also appreciate your position that the contract should be signed before any further payments are made, but, on the other hand, I must insist that the contract be executed as our expenses to date greatly exceed the payments received. We are also continuing to work on the project at full speed with the project team. My understanding is that after our meeting with Mr. Gross in New York, our attorney, Mr. Roberts, had two further meetings with Mr. Gross to finalize and articulate all the clauses as agreed upon. We therefore see no reason for delaying the execution of the contract and request that this be done inasmuch as we will be requiring further payment in the near future.

I suggest that we start scheduling our next meeting in view of the number of people involved. Convenient dates for us would be Monday, March 25; Wednesday, March 27; or, if neither of these dates are suitable, Friday, March 22.

I leave for Israel tonight and should be back in the office on the 5th or 6th of March.

Warmest regards.

Sincerely,

Moshe Safdie

CC: ✓ Gilbert Tilles
Israel Office

Hebrew Union College-Jewish Institute of Religion

UNDER THE PATRONAGE OF THE UNION OF AMERICAN HEBREW CONGREGATIONS

CINCINNATI
NEW YORK
LOS ANGELES
JERUSALEM

CLIFTON AVENUE - CINCINNATI, OHIO 45220

Office of the President



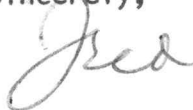
March 4, 1974

Rabbi Alexander Schindler
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

Dear Alex:

I am taking the Friedman contract with me to Israel, and we will sign it and leave it there if our discussions remain affirmative, or if a change is to be made we should make the change before the contract is signed officially.

Sincerely,



Alfred Gottschalk
President

AG:ec

Israel

March 1, 1974

Mr. Gilbert Tilles
7600 Jericho Turnpike
Woodbury, New York 11797

Dear Gil:

Herbert Friedman's ideas about UAHC administrative office space are about triple the present program. I am not complaining about conflicting inputs; I just want to make sure that we are making prudent plans. Do Herbert's ideas imply that we should be making plans for future expansion of the UAHC administrative spaces and locating such spaces on the plan in a proper relation to the spaces which we are going to build in the first phase?

I look forward to seeing you and Alex on Thursday.

Cordially,

Dick
Richard J. Scheuer

RJS:fl

Enclosure
Feb. 21, 1974 letter to RJS
from Rabbi Herbert Friedman

cc: Rabbi Alexander Schindler ✓

WORLD EDUCATION CENTER FOR PROGRESSIVE JUDAISM

13 King David Street
Jerusalem, Israel
Tel: 02--232444

February 21, 1974

Mr. Richard Scheuer
880 Third Avenue
New York, N.Y. 10021
U.S.A.

Dear Dick:

I have just received two communications from you, one dated December 27, 1973, containing the initial sketches of Mr. Safdie, for which I thank you. In that letter you said that I had been put on the Joint Building Committee distribution list, and the second letter of February 11 attested to that fact.

In the first letter you reacted to my suggestions about the kitchens and meal facilities. As I understand it, you are thinking basically of two "eating locations": one, the facility in the Rau Building for 10 to 30 persons, and the small catering kitchen in the proposed UAHC reception area. I just wish to repeat my precaution that this may turn out to be inadequate. I can visualise many luncheon meetings being held, once the full program gets in to gear in the UAHC administrative building. Later on in this letter I would like to talk about that building and its functions, right now let me simply say that there will be so many aspects of the program being administered out of that building that there could be a need for a 10 to 30 person luncheon room there also. On the other hand, the answer quite obviously could be that since this whole campus is one integrated unit, and so all the buildings are within easy reach, all the business luncheon needs of the people housed in the UAHC building can be met by the facility in the Rau Building. The only decision required for that is to eliminate organisational bureaucracy. You know how strongly I am in favor of that. So, as a matter of fact, if the existence of only one "executive-type dining room" will facilitate the concept of unitedness, then lets only have one dining room out of choice.

As for the outside cafe, I am sure that it can be sheltered from the wind, for I visualise it in the central courtyard and that is a protected area.

If indeed you have the Safdie Show here on the grounds in the Fall of 1974, I should certainly think it could be used as an occasion for fundraising, but that would have to be very carefully organised, in order to arrange for some of the major donor prospects to be physically present here. This idea would take a great deal of thinking and I would be grateful for as much advanced notice of the event as possible. When would you get specific about a date?

Director of Planning and Development:
Rabbi Herbert A. Friedman

Sponsoring Organizations:
Hebrew Union College-Jewish Institute of Religion - Union of American Hebrew Congregations
World Union for Progressive Judaism - Central Conference of American Rabbis

Mr. Richard Scheuer

February 21, 1974

Regarding your question about construction costs (plus fees, furnishings and inflation) going to ten million, I would just like to remind you that I have been using the figure of ten million from the beginning. In every letter I have ever written to every prospective donor, I have said that the cost of building would be ten million, plus another five million to be put aside in an endowment fund. Yes - I think its doable !! It will be just as hard or easy to raise 15 million as any other lesser figure.

In your letter of February 11, you enclose the minutes of a meeting held on January 17, in New York City, with Mr. Safdie and a long list of other people. I have been through those minutes very carefully and I wish to comment on two points: the synagogue, (which for some reason is still called synagogue-auditorium), and the UAHC administrative offices.

As for the synagogue, I see that it was decided that "the synagogue would have 500 seats, of which 150 would be moveable seats.", and in addition " the architects will try to make expansion above 500 seats for special occasions." I would like to register my strong opinion that the number of seats in the synagogue should be 300. Perhaps we are saying the same thing. Are you saying 350 fixed seats and 150 moveable ? Are the 150 moveable seats to be left standing there at all times, looking empty ? Or are they to be stored somewhere to be brought out when needed, and the floor space for them is merely to be left empty ? In my mind there is quite a difference. I believe there should be no more than 250-350 fixed seats. I have no objection to additional empty space to which chairs may be added when needed. As for the point of making expansion still further, I am again of the strong opinion that this should not be done. For the sake of the one or two occasions during the year (the High Holy Days, special convocation for degree granting, commencement, etc.) large and beautiful facilities in the city, such as the Jerusalem Theater, can be rented for the single occasion. I would not distort the size of our on-site synagogue in order to accommodate to an occasional need.

My other reaction had to do with the UAHC administrative offices. Do I understand that you are allocating 600 square meters for that purpose ? How many actual offices will that give you ? I seem to recall somewhere in some tentative project plan of the past, the number of 11. That seems to me to be nowhere near enough. My conception is that the following programs would be housed in those administrative offices:

- Youth Movement, both to serve Israeli youth and Jewish youth from abroad.
(at least four rooms)
- Maram and Va'ad Artzi (at least three rooms)
- CCAR (at least four rooms)
- Tour stimulation department (at least three rooms)
- Institute of Jewish Ethics (at least four rooms)
- Publications (at least two rooms)
- Kibbutz and Moshav (at least one room)
- Various rooms for curriculum planners, Public forum and public speaker training (at least two to four rooms)

This whole list comes to somewhere around 25 rooms, and I am sure I have forgotten things. In addition you must think of future expansion and if you started out with 25% empty space, which means at least another seven or eight empty rooms,

Page 3
Mr. Richard Scheuer

February 21, 1974

they would get filled during the course of the next several years of expansion. I do not believe in getting caught short and developing problems five years down the road, so that in the future they can only be solved by bad improvisation. In other words, start out trying to build 35 offices of two sizes, one size for the member of staff who will be performing the specific function, and another size for secretarial staff. In addition to all these you will need a half-dozen larger size senior executive offices, for such persons as Schindler, Hirsch, myself, and again at least one or two more for future need.


And finally, there must be an adequate space for a mailing room, which would include a large Xerox machine and a major size table for wrapping packages for distribution.

What all this boils down to is that I do not know that the space that you have allocated for the UAHC administrative offices, under Point 2.0, is sufficient. Nor do I understand how that amount of space relates to the area which you describe as 300 square meters under Point 5.0, labelled UAHC Administration. Is the 300 part of the 600 or in addition ?

Everything else on the plan is clear and reasonable to me, and I think it is absolutely stunning. I think it is a brilliant use of the space, and I love its openness to the east, as well as the integrated feeling of one total campus. I look forward to seeing Mr. Safdie here next week to discuss the use of some sketches or photos of models in the brochure which is almost completed and is waiting at the printers for this final element.

With best wishes,

As ever,


Herbert A. Friedman

P.S. I am enclosing a short precis which I have been mailing to prospective donors. I thought you might find it interesting.

February 25, 1974

Rabbi Alfred Gottschalk
President, HUC-JIR
3101 Clifton Avenue
Cincinnati, Ohio 45220

Dear Fred:

Enclosed herewith is a copy of a February 14th letter from Gil Tilles. I guess we really have to come to grips with this and make some determination, one way or another, for Gil's points are completely valid. We simply must set an upper limit on what we allow Safdie to commit us to.

Just as I dictated the above, your letter of the 21st arrived and I agree. We must also discuss the Friedman contract and review the entire situation, per your suggestion. Perhaps we'll be able to get together during the CCAR Conference in Israel.

Thank you for your kind comments on my west coast visit. It was a joy being with you and I was much impressed with your California leadership.

With fondest regards from house to house, I am

Sincerely,

Alexander M. Schindler
President

Encl.

February 14, 1974

Rabbi Alexander M. Schindler
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

Dear Alex:

I am certain, by the time this letter reaches you, your Palm Springs - Los Angeles suntan should be a bit shopworn. However, I do hope that things went well for you on the West Coast.

Although you and I, on a cursory basis, discussed the minutes of the meeting held on January 17, 1974 with Safdie, Gottschalk, etc., I feel it is my duty to advise you that this building, based just on Phase I, will probably cost upwards of \$7,000,000.

I do not know whether this figure was talked about at that meeting or, for a matter of fact, if any figure was discussed. The minutes do not reflect any such discussion. I do not wish to be an alarmist, but the contract cost is essential for any number of reasons. One such reason is obvious - - the cost of the project. Another reason is not quite so obvious, but very important. If we give Safdie a green light to develop the plans based on these schematics, and if we then have to pull in our horns, any redrafting of plans is added to our cost and expense.

- 2 -

Rabbi Alexander M. Schindler

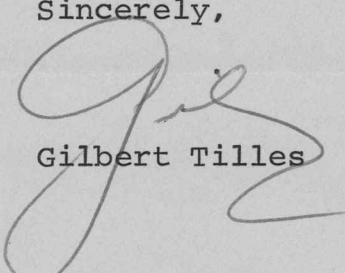
February 14, 1974

However, if Safdie is given a budget and he goes over that figure, he is responsible for any re-drafting of plans. This could be a sizable sum.

My personal feeling is that we are too cavalier about our relationship with Safdie. As a matter of fact, I suggested to Dick Scheuer, that he notify Safdie to go no further on the plans until an architectural contractual resolution is made. I was appalled when Dick Scheuer showed me a bill from Safdie for better than \$35,000.00 in fees.

It is my understanding that you would discuss many of these things with Fred and Dick in Los Angeles. I would very much appreciate being kept up to date of your conversations. Meanwhile, I feel it incumbent upon me to express my feelings on this subject.

Sincerely,


Gilbert Tilles

GT/jm

Hebrew Union College-Jewish Institute of Religion

UNDER THE PATRONAGE OF THE UNION OF AMERICAN HEBREW CONGREGATIONS

CINCINNATI
NEW YORK
LOS ANGELES
JERUSALEM

CLIFTON AVENUE - CINCINNATI, OHIO 45220

Office of the President

February 21, 1974

Rabbi Alexander Schindler
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

Dear Alex:

It was wonderful having you with us at our California School festivities and Board of Governors meeting. As has been the case, you have made your own characteristic imprint on our Board and on the friends of our Movement on the West Coast.

I hope an early opportunity will present itself to talk, particularly on the extension of the Friedman contract and its implications. I think we need to review the entire situation very objectively to find our perspective in the light of the present situation in Israel and the fund-raising realities.

With warmest personal regards and best wishes to Rhea, of whom I saw too little, I remain

Sincerely,



Alfred Gottschalk
President

AG:ec

file
February 15, 1974

C
O
P
Y
Norman Gross, Esq.
Hofheimer, Gartlir, Gottlieb & Gross, Esqs.
100 Park Avenue
New York, New York 10017

Dear Norman:

Upon returning from Florida, I found your letter concerning our problems with Safdie.

I assume by this time you have heard from Dick Scheuer, since he and I met last week to specifically review your comments. However, if he has not contacted you, Dick and I have agreed that items 1, 2, and 6 of your January 28th letter should be discussed with Spaer as to common practice and custom in Israel. We do not agree with Safdie's comments on items 3 and 5. We do agree with item 4. Referring to item 7, we suggest that the term should be one year. With regard to item 8, attendance at public hearings must not be listed as additional service. I have no knowledge of conversion from pounds to dollars and all the problems, -- good, bad or indifferent, -- that can emerge from this. Dick stated that he is, and he promised that he would discuss this with you.

Thank you for keeping me informed as to the progress of the contract. I believe, however, -- and I cannot stress this too heavily, -- that it is vital to have the agreement signed before Safdie

- 2 -

Norman Gross, Esq.

February 15, 1974

does any further work. Dick agrees with me on this point and he said that he would convey this to Saffie. I would like you to know my posture in this matter.

Sincerely,

GT/ls

Gilbert Tilles

cc: Rabbi Alexander M. Schindler

C
O
P
Y

HOFHEIMER GARTLIR GOTTLIEB & GROSS

100 PARK AVENUE
NEW YORK, N. Y. 10017

HENRY HOFHEIMER
BERNARD GARTLIR
ARNOLD GOTTLIEB
NORMAN GROSS
JOSEPH HALPER
MARVIN M. SHAPIRO
JULES E. LEVY
GERALD H. MORGANSTERN

SYLVIA D. GARLAND
DONALD M. WEISBERG
ROBERT D. ARENSTEIN

TELEPHONE
(212) 725-0400

CABLE
HOGARHOF NEW YORK

HARRY SABBATH BODIN
COUNSEL

January 30, 1974

Dr. Alfred Gottschalk
Hebrew Union College - Jewish
Institute of Religion
Clifton Avenue
Cincinnati, Ohio 45220

Rabbi Alexander Schlindler
Union of American Hebrew
Congregations
838 Fifth Avenue
New York, New York

Re: Safdie Agreement

Dear Fred and Alex:

Dick Scheuer and I met for some hours with Safdie, his associate, and Richard Roberts, his Jerusalem attorney, on January 18, 1974. Gil Tilles was unfortunately unable to be present. Subsequently I have had several conferences with Roberts and I am today forwarding to both Dick Scheuer and Gil Tilles copies of the proposed Safdie agreement as revised together with documentation relating to the changes and the items as to which there still has not been a meeting of the minds with Safdie. I anticipate that Dick, Gil and I will meet sometime within the next few weeks and will reach an agreement among ourselves relating to the points in issue with Safdie. Our final decision may require further consultation with prospective building project managers in Jerusalem and therefor may take several weeks.

I have proposed to Dick and Gil that at such time as we are of one mind that we then make available to each of you the proposed agreement with a summary of its major provisions. In the event that differences of approach remain among us we would also bring those differ-

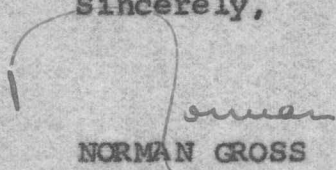
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P
Y

Dr. Alfred Gottschalk and Rabbi Alexander Schlindler

ences to your attention. At that point it will probably be wise to hold a brief meeting among the five of us (and any other persons either of you may think appropriate) before we conclude the agreement.

My best personal regards to each of you.

Sincerely,


NORMAN GROSS

r.



838 FIFTH AVENUE • NEW YORK, N. Y. 10021 • (212) 249-0100

Rabbi Alexander M. Schindler, Vice President

December 17, 1973

TO: JERUSALEM PROJECT BUILDING COMMITTEE

Our committee will meet with the architect, Moshe Safdie, on Thursday, January 17, 1974 at 2:30 p.m. in Board Room B of the UAHC House of Living Judaism.

Details for a meeting with the attorneys will be finalized for a time when Gilbert Tilles and Richard Scheuer return from their respective travels, some time after February 2, 1974. We will notify all concerned at the earliest moment.

It would be appreciated if you would let my office know whether or not you plan on attending the January 17th meeting.

Warm regards.

TO: / Rabbi Alfred Gottschalk
/ Harry K. Gutmann *NO*
/ Isadore E. Millstone *NO*
/ Philip Rosen
/ Matthew H. Ross
/ Richard Scheuer
/ Daniel Schwartzman *gr.*
/ Alan M. Shapiro
/ Rabbi Paul M. Steinberg
/ Judge Theodore Tannenwald, Jr. *NO*
/ Gilbert Tilles
/ Rabbi Ira Youdovin
/ Herbert Zafren

*Spicehandler
Gross
Hirsch*

December 17, 1973

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Harry K. Gutmann
Isadore E. Millstone
Philip Rosen
Matthew H. Ross
Richard Scheuer
Daniel Schwartzman
Alan M. Shapiro
Rabbi Paul M. Steinberg
Judge Theodore Tannenwald, Jr.
Gilbert Tilles
Rabbi Ira Youdovin
Herbert Zafren

from the desk of Edith J. Miller

WEDNESDAY - DECEMBER 12th

Jerusalem Bldg. Committee

6+1
7
Tilles' -
Scheuer' -
Shapiro' -
Schwartzman' -
Steinberg -
Schindler -
Safdie -

10-12/12:30

FG

Ross - / 2nd
Ross

OK.

J. Proj. Bldg. Com

Tilles / NO ✓ / an

Safdie
Scheuer

Bed Room
B

Herb Zafren

Thurs. 12/12

11/12

AM 8

mt. Jaffa
at a Ten with
mt. Jaffa
1 net
after 1/13

SCHEUER Called - week of December 11 not good for Fred G- can you and Fred discuss when you are together December 4th and select a date -- Friday January 4th or Monday January 7th o.k. for Safdie --- you have to be in London January 7-8-9-----
Also Scheuer feels if you, Fred, Safdie & he can make it it's o.k. if the other can or cannot be present... ELDOORADO 5-2900

4th n/6 for Bel T.
7th not good but
could do.

RICHARD J. SCHEUER
880 THIRD AVENUE
NEW YORK, N. Y. 10022

November 28, 1973

12/11 week am
76

Mr. Moshe Safdi
Moshe Safdie & Associates
1315 Boulevard de Maisonneuve W.
Montreal 107, Quebec, Canada

Dear Mr. Safdi:

I am enclosing a copy of the May 20, 1973 program and facility requirements to which I referred in our telephone conversation.

To recapitulate, we noted that Dr. Gottschalk, after reading your program, had called to my attention the agreement in the May "Facility Requirements" not to have an academic archaeological museum but a display facility in the UAHC reception area.

We also discussed Dr. Gottschalk's remarks that we had agreed to leave the residential building alone; we noted that the May 20th "Facility Requirements" propose that the dormitory rooms in the Rau building should revert to residential use; and we agreed that at least one plan would present an alternative based on the original residential facilities in both the Rau and the Feinstein buildings reverting to their first uses. We also came to an understanding that the Youth Hostel was not presently authorized and the plan for the new land will not, at this time, develop a youth hostel.

I hope it will be possible to set up a meeting with "The Joint Committee" the week of December 11th, as you suggested on the phone, and I look forward to seeing you then.

Cordially,

Richard J. Scheuer

RJS:fl

Enclosure

cc: Dr. A. Gottschalk
Rabbi R. Hirsch
Rabbi A. Schindler
Prof. E. Spicehandler
Mr. G. Tilles
Mr. A. Shapiro

10:AM

Rosen
Solis

Wed 12/12/73
838
Tilles
Scheuer
Shapiro

JOINT BUILDING COMMITTEE - JERUSALEM CENTER

El 52900

✓✓ Chairman: Richard J. Scheuer, 880 Third Avenue, New York, N.Y. 10022

✓✓ Co-Chairman: Gilbert Tilles, 7600 Jericho Turnpike, Woodbury, N.Y. 11797

✓ 576-364-1200

HUC-JIR Reps.: Isadore E. Millstone, 8510 Eager Road, St. Louis, Mo. 63144

✓✓ Alan M. Shapiro, 1345 Ave. of Americas, New York, N.Y. 10019

✓ UAHC Reps: ✓ Philip Rosen, 75 Echo Bay Drive, New Rochelle, N.Y. *757-4068*

Cy 5-9700 cy 5-9760

714-632-4201

✓ ✓ Daniel Schwartzman, A.I.A., 90 Park Avenue, New York, N.Y. 10016

mu 7-7225

cy 5-9700

Copies to:

- ✓ Eisendrath ✓
- ✓ Gottschalk ✓
- ✓ Gutmann ✓
- ✓ Hirsch ✓
- ✓ Schindler ✓
- ✓ Steinberg (Paul) ✓
- ✓ Tannenwald ✓

Safdie 13

A. M. Shapiro

Allen M. Shapiro
ny.

Howard Needles

1345 - 6th Ave

ny 10019

757-4060

205 W. 89th

ny
874-4252

10024



838 FIFTH AVENUE • NEW YORK, N. Y. 10021 • (212) 249-0100

Rabbi Alexander M. Schindler, Vice President

December 17, 1973

TO: JERUSALEM PROJECT BUILDING COMMITTEE

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Warm regards.

TO: Rabbi Alfred Gottschalk
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Isadore E. Millstone
Philip Rosen
Matthew H. Ross
Richard Scheuer
Daniel Schwartzman
Alan M. Shapiro
Rabbi Paul M. Steinberg
Judge Theodore Tannenwald, Jr.
Gilbert Tilles
Rabbi Ira Youdovin
Herbert Zafren

*will not
be here*

I. E. MILLSTONE
8510 EAGER ROAD
ST. LOUIS, MISSOURI 63144

January 8, 1974

Rabbi Alexander M. Schindler,
Vice President
Union of American Hebrew Congregations
838 Fifth Avenue
New York, New York 10021

Dear Rabbi Schindler:

I am extremely sorry that it is impossible for me to be in New York on January 17 to attend a meeting of the Jerusalem Project Building Committee with Moshe Safdie.

It seems that each time a committee meeting is called, my schedule does not permit me to attend. I do want you to know that I keep in touch with Richard Scheuer, personally and by mail, to keep as well informed as possible, under the circumstances.

With warm, personal regards,

Sincerely,



I. E. Millstone

IEM:mg

December 17, 1973

Edith J. Miller

Mr. Ram

Mary Jordan

This is to confirm a meeting of the Jerusalem Project Building Committee for January 17, 1974 at 2:30 p.m. in Board Room B. There will be 10 to 14 people present.

Mary, please have coffee set up for this session. Thanks.

October 12, 1973

Rabbi Alexander M. Schindler

Rabbi Richard G. Hirsch

Rabbis Maurice N. Eisendrath & Alfred Gottschalk;
Richard Scheuer, Gilbert Tilles

I have a copy of Fred's October 1st letter to you. I too was surprised to hear about the hostel and youth center project which Safdie has received from you. I do not recall prior discussion of this, on the contrary when the matter was raised Steve Schafer insisted that the Y across the street is more than sufficient for the need.

Perhaps there are reasons which led you to change your mind and I am always willing to listen and be persuaded but I agree with Fred fully that the matter must be filtered through the Building Committee.

HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION
CLIFTON AVENUE, CINCINNATI, OHIO 45220

October 1, 1973

Rabbi Richard G. Hirsch
World Union for Progressive Judaism
13 King David Street
Jerusalem, Israel

Dear Dick:

I have just received a memorandum from Moshe Safdie indicating that you had met with him and that you had included as part of the Union program a hostel and youth center accommodating some 80 to 100 boys and girls. I find this to be a new element not previously discussed by the Building Committee, nor for that matter by anyone else except you and Safdie.

I am very much disturbed by the procedure here and feel that this suggestion must be filtered through the Building Committee. It is terribly important that this be done immediately, since what you have proposed once again adds a cost factor to the entire building project not previously contemplated.

Sincerely,

Alfred Gottschalk

AG:yg

cc: Dr. Maurice N. Eisendrath
Rabbi Alexander Schindler
Mr. Richard J. Scheuer
Mr. Gil Tilles

December 19, 1973

Miss Diane ^{me} Precost, Secretary
c/o Mr. Moshe Safdi
1315 Blvd. de Maisonneuve
W. Montreal 107
P.Q., Canada

Dear Miss Precost:

The enclosed list, to my best knowledge, includes all members of the UAHC-College Joint Building Committee as well as those others who should get mailings.

If there are any question, please call our office. As we understand it, you will mail us copies of the minutes of the December meeting and we will distribute the enclosed. Please advise additions or corrections and we will straighten out details.

Happy, Healthy Holidays to you and yours.

Sincerely,

(Mrs.) Philip Levinson
Secretary to Mr. Scheuer

Enclosure

President Alfred Gottschalk
cc: Dean Paul Steinberg
Miss Edith Miller, Secretary to ✓
President Alexander Schindler

As of December 19, 1973

Current list of people on mailing list re: JOINT BUILDING COMMITTEE
Center in Jerusalem, Israel - HUC and UAHC

Alphabetical listing- H for HUC U for UAHC M-Misc.

President Alfred Gottschalk -H
Hebrew Union College
3101 Clifton Avenue
Cincinnati, Ohio 45220 Phone: 513-CA 1-1875

Mr. Norman Gross - H (lawyer)
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Harry K. Gutmann, -U
Chairman of the Board
Union of American Hebrew Congregations
838 Fifth Avenue
New York, N.Y. 10021-Phone: 249-0100

Rabbi Richard G. Hirsch - U
World Union for Progressive Judaism
13 King David Street
Jerusalem, Israel-232444

~~XXXXXXXXXXXXXXXXXXXX~~
Isadore E. Millstone - C
Millstone Construction Co.
8510 Eager St.
St. Louis, Missouri 63144 -Phone: 314-961-8500

Mr. Philip Rosen - U
75 Echo Bay Drive
New Rochelle, New York
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Matthew H. Ross - U-(lawyer)
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Rabbi Alexander Schindler, President
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Daniel Schwartzman -U
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Phone: 232444

Dean Paul M. Steinberg

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(sect. Helen Farber TR 3-0200

Judge Theodore Tannenwald Jr. -C
Box 70
Washington, D.C. 20044 Phone: 202-783-9334

Mr. Gilbert Tilles - U
7600 Jericho Turnpike
Woodbury, New York 11797 Phone: 516-364-
1200

Rabbi Ira Youdovin - U
UAHC
838 Fifth Avenue
NY NY 10021 Phone: 249-0100

Herbert Zafren - C (Librarian)
HUC-3101 Clifton Ave., Cincinnati, Ohio
45220
Phone: 513-CA 1-1875

Rabbi Herbert A. Friedman
Dir. of Plan. & Dev.

January 3, 1973

Judge Theodore Tannenwald, Jr.
Post Office Box 70
Washington, D.C. 20044

Dear Ted:

Thanks for your recent letter. Of course, we'll understand if you can't attend the January 17th meeting of the Joint Building Committee but I do hope that you can be with us. In any event, Dick Scheuer will be present and according to my understanding the date was selected after consultation in regard to Fred's schedule so I fully expect that he will be attending.

Yes, Isadore Millstone was named to the Joint Committee when it was first formed. Since he resides in St. Louis it is a bit difficult for him to attend meetings but perhaps this time he will be present since he was given quite a bit of advance notice. We've not had a response from him to date.

With warmest regards, I am

Sincerely,

Alexander M. Schindler
President

cc: Rabbi Alfred Gottschalk

Hebrew Union College-Jewish Institute of Religion

UNDER THE PATRONAGE OF THE UNION OF AMERICAN HEBREW CONGREGATIONS

CINCINNATI
NEW YORK
LOS ANGELES
JERUSALEM

CLIFTON AVENUE - CINCINNATI, OHIO 45220

*Office of the Chairman,
Board of Governors*

Post Office Box 70
Washington, D. C. 20044

December 27, 1973

Rabbi Alexander M. Schindler
838 Fifth Avenue
New York, New York 10021

Dear Alex:

I have your letter of December 17 regarding a meeting of the Jerusalem Project Building Committee with the architect on Thursday, January 17. Unfortunately, I will be holding Court at that time and it is highly unlikely that I will be able to attend. However, in point of fact, my Court Sessions will be in New York City and so if it is possible to arrange my schedule so as to be present for the meeting I will certainly do so. I assume that Fred will arrange to be present or if not that our interests will be more than adequately represented by Dick Scheuer. Incidentally, I am intrigued by the appearance of the name Isadore Millstone. Has he been on this committee since its inception? I don't recall his being so, but perhaps I am mistaken.

Kindest regards.

Sincerely,


Theodore Tannenwald, Jr.

c.c. Dr. Alfred Gottschalk

RICHARD J. SCHEUER
880 THIRD AVENUE
NEW YORK, N. Y. 10022

File

February 11, 1974

TO: ALL MEMBERS OF THE JOINT BUILDING COMMITTEE

Mr. Scheuer has left for the Hebrew Union College Board of Governors' meetings in Los Angeles. In his absence he asked that we mail you the minutes of the January 17th, 1974 meeting of the Committee as submitted by the architect, Mr. Moshe Safdie together with a copy of the "Summary of Areas and Revised Program" that Mr. Safdie submitted along with the minutes.

When Mr. Scheuer returns next week from Los Angeles, he will have some prints made of the sepia reproduction and distribute to anyone who wants a copy of the first stage of the design drawing.

Let us know if we can be of any help in Mr. Scheuer's absence.

Sincerely,

Philip Levinson
(Mrs.) Philip Levinson
Secretary to Mr. Scheuer

Enclosures

Moshe Safdie & Associates
Architects, Planners

Meeting held at the Union of Hebrew Congregations
New York City on January 17, 1974

Present: Rabbi Ira Youdovin
Mr. Philip Rosen
Mr. Matthew Ross
Mr. Herbert Zafren
Mr. Daniel Schwartzman
Mr. Fred Gottschalk
Rabbi Alexander Schindler
Mr. Alan Shapiro
Mr. Richard Scheuer
Mr. Moshe Safdie
Mr. William Gillitt
Mr. Pierre Larose

- a) Preliminary design of complex presented by Moshe Safdie.

Two-level public and private circulation concept explained with the help of drawings and photographs of study model. Preliminary structural design established with the help of a small scale model.

Material distributed:

- 1 sepia print, and 3 copies of dwgs.
Nos. SK-10 to SK-17 inclusive.
- 1:125 scale prints of dwgs. No. SK-16.
- 7 x 2'-0" x 3'-0" enlargements of study model.

- b) It was decided at the meeting that the UAHC administration offices would be separate from the HUC administration.

The HUC administration will be located in the existing Rau Building and if necessary a small addition may be added.

- c) The UAHC people library will be located in the main library and will use the same control.

- d) A bus drop-off point close to the reception center off King David Street will be incorporated in the design.
- e) A public control point will be incorporated in the design for security reasons. Architects suggested it be located close to King David Street by means of a gate or other means. Architects to further study.
- f) Moshe Safdie pointed out that all previous programs received did not include areas for services such as shelters, boiler-room, transformer room, truck delivery etc. Architects will use figures (i.e. area as described in attached revised program for further design.
- g) Discussion and conclusions about program:

1.0 Synagogue auditorium

It was decided that the Synagogue would have 500 seats of which 150 would be moveable seats. It was also agreed that architects will try to make expansion above 500 seats for special occasions available by opening adjacent spaces around the Synagogue providing these spaces are used for other functions in normal time, and fall under program requirements (i.e. Seminars or classrooms).

2.0 UAHC Reception Area

It was agreed that the "dining" space be part of reception area and that no special dining-room be made available. A catering kitchen only will be provided. Maximum number of people who could be seated will be 150.

The concept of a multi-storey, multi-purpose space was well received.

UAHC Administration offices will now become part of this space. The total area of the center is to be 600 m².

3.0 UAHC Seminar classrooms

The location of seminar rooms as shown on drawings was approved except that they may move closer to the Synagogue after further study by architects of the seating of the large Synagogue hall.

Seminar rooms to be of 30-60-90 student type and architects to study use of good folding or movable partitioning. The area of the seminar rooms should total 500 m².

4.0 HUC Classrooms

Location on drawings of lecture halls or classrooms was approved.

Since the HUC administration will be located in the Rau Building, three classrooms will be lost. Two will be relocated in new construction and they are:

1 classroom for 50 students 150 m²

1 classroom for 25 students 75 m²

The large 150 student lobby used presently as a lecture hall will not be relocated. The agreed classroom total area will be 1,225 m².

5.0 UAHC Administration

To be incorporated into large multi-level reception area and probably located at a higher level over-looking public spaces. Total area of above to be 300 m².

A large reception-meeting room is to be part of the reception center and the administration. The area is to be approximately 60 m² and it should have a "home" quality in design. This room to be used for reception of important visitors, donors etc.

6.0 HUC Administration

To be incorporated in existing Rau Building.
Total area required is 250 m² (see item(b)).

Enclosed is a copy of drawings SK-18-19-20
showing tentative use of existing facilities
in Rau Building.

7.0 Location and general principles of main
library as shown on drawings agreed to.
There is no change in total area.

8.0 Faculty Studies

Fifteen (15) offices of different sizes
required and to total 250 m² in area.
Location on drawings approved. Faculty
lounge will be accommodated in Rau Building
as shown on attached dwgs. Nos. SK-18-19-20.

9.0 Museum

No additional separate room will be designed
for this purpose. Part of the reception
center will be made available for permanent
exhibition and surrounding garden courts
will be used for special and larger temporary
exhibition.

10.0 Youth Lounge

It was decided that this lounge would be
best located in reception center or close
to it, and would be used mainly for students
who need some night shelter, a place to rest
or a place to meet people in pleasant
surroundings. The catering kitchen of
the reception center can be used to serve
this lounge. Some area is to be made availabl
for students to sleep in (i.e. sleeping bags
only). Overnight and washroom shower
facilities are to be provided.

11.0 Staff Lounge

Will be accommodated in existing Rau Building.
See attached drawings SK-18-19-20 for
tentative location of lounge.

12.0 Archeological Department

Location as shown on drawings was approved.
No change in area to be 500 m².

- h) Clarification of the nature of the audio-visual center was made. The public exhibition by audio-visual means will be part of the permanent exhibition area of reception center.

A dark-room and workshop area of about 30 m² is to be made available for practical application.

It was suggested that a seminar room could be used for small projection films, slides etc. The dark-room to be part of the archeology department may perhaps be shared with the union students. Architects to decide after further study.

- j) It was decided that the existing synagogue in the Rau Building will remain and that the library above will become a board-room.

- k) Moshe Safdie stated that it would be practically impossible to develop the site as phase I and II on land areas A & B consecutively as required by the land authority. He stated that this should be brought to the land authority, and a commitment from them be obtained as soon as possible.

- l) At the end of the meeting all conclusions and discussions of the meeting were consolidated into one program superceding all other programs to date and constituting the working document for further design.

January 23, 1974

SUMMARY OF AREAS AND REVISED PROGRAM

A. <u>New Construction</u>	<u>Sq. Ft.</u>	<u>Remarks</u>
1.0 Synagogue auditorium	10,000.	
2.0 Reception Area/ Entrance Lobby	6,000.	
3.0 UAHC Seminars/Classrooms	5,000.	This area will include Seminars close to Synagogue - if any.
4.0 HUC Seminars/Classrooms Classrooms in Rau Bldg.	10,000. 2,250.	Reclaimed from Rau Building.
5.0 UAHC Administration	3,000.	Closed or with Reception Area.
6.0 HUC Administration	-	In Rau Building.
7.0 Library	19,000.	
8.0 Faculty Study	2,500.	
8.1 Faculty Lounge	-	In Rau Building.
9.0 Museum	-	In Reception.
10.0 Youth Lounge	2,000.	In or close to Reception Area.
11.0 Staff Lounge	-	In Rau Building.
12.0 Archeological Dept.	5,000.	
13.0 Audio-visual UAHC		
13.1 - Exhibition	-	In Reception.
13.2 - Work shop	300.	
14.0 UAHC Reception & Meeting Room	600.	
Sub-Total	65,650.0	
Circulation 15%	9,847.5	
TOTAL		75,497.
B. <u>Common Services</u> (New Construction)		
1. Delivery	3,000.	
2. General Storage	800.	
3. Garbage	250.	
4. Electrical	800.	
5. Mechanical	7,000.	
6. Tunnels	2,000.	
7. Shelters	6,250.	
8. Covered parking (36 cars)	12,500.	
Sub-Total	32,600.	
Circulation 15%	4,890.	
	37,490	
TOTAL		112,987.

	<u>Sq. Ft.</u>	<u>Remarks</u>
C. <u>Rau Building</u>		
HUC Administration (6.0)		
Faculty Lounge (8.1)		
Staff Lounge (11.0)		
Synagogue		
Residence		
Board Room		
Kitchens		
Sub-total	16,080	
TOTAL		129,067.
D. <u>Phase II</u>		
(Expansion for later Construction)		Provisions for expansion which have to be designed schematically and worked into phasing program.
1.0 Seminar rooms	5,000	
2.0 Classrooms	10,000	
3.0 Auditorium	8,550	
4.0 Parking (36 cars)	<u>12.500</u>	
Sub-total	36,050	
TOTAL		165,117.
E. <u>Phase III</u>		
Residential construction & related facilities on the North-West corner		Master plan only.
1.0 Residences	50,000	
TOTAL		215,117.

PROPOSED PROGRAMS AND FACILITY REQUIREMENTS

of the

WORLD CENTER FOR PROGRESSIVE JUDAISM

Presented to the Board of the

Union of American Hebrew Congregations

by the

UAHC Jerusalem Center Building Committee

May 20, 1973

As individuals, Reform Jews have long been in the forefront of the Zionist Movement and the efforts of the Jewish people to establish the State of Israel. As a Movement, the Union of American Hebrew Congregations, the Central Conference of American Rabbis and the World Union for Progressive Judaism have for more than thirty years been on record as advocating political and financial support for the establishment of a Jewish State. However, the creation of programs and the establishment of institutions in Israel by the Reform Movement have been of more recent vintage. Within the last two decades, our Movement has begun to dig its roots deep into Israeli soil. Our involvement has taken two forms: a) programs in Israel for Americans and other non-Israelis; and b) programs conducted by and for Israelis.

1. PROGRAMS UNDER THE AUSPICES OF THE UNION OF AMERICAN HEBREW CONGREGATIONS.

A. Youth Programs

1. Summer programs for high school age youth: Bible Institute, Mitzvah Corps, Ulpan, Antiquities Institute, Archeological seminar, and confirmation class tours.
2. Intensive programs of study and work: Eisendrat's International Exchange at the Leo Baeck School and other institutions (1/2 year); Kibbutz workshop (1 year); Academy, a year long program at a kibbutz with college accreditation, to be initiated summer 1973 -- in cooperation with the Hebrew Union College.

B. Adult Programs

1. Study Mission to Israel for adults.
2. Religious School Educators Institutes
3. Interfaith program, Seminar for Christian Academicians, to be initiated summer 1973 -- to be conducted jointly by Duke University, the Hebrew Union College, and the Commission on Interfaith Activities.

C. National Federation of Temple Sisterhoods

Chapel - Library - Cultural Center at Ben Shemen -- a splendid facility erected and furnished by the NFTS in a youth village catering to Israeli youth from less privileged home environments.

II. PROGRAMS UNDER THE AUSPICES OF THE WORLD UNION FOR PROGRESSIVE JUDAISM.

A. Congregations

There are now congregations in the following cities: Beer Sheva, Haifa, Jerusalem, Nahariya, Natanya, Nazareth, Ramat Gan, Tel-Aviv. In addition, during the High Holy Day period, special services have been held in major cities. Total attendance at High Holy Days is between 4,000-5,000.

Of the above congregations, only Har-El in Jerusalem is located in a facility owned by the World Union for Progressive Judaism. The land is valuable, the location excellent, but the building inadequate. The other synagogues meet in rented quarters, most of which are small and not conducive to a religious spirit.

B. The Leo Baeck School

A fine secondary institution in Haifa under the auspices of the World Union with an outstanding reputation and a magnificent new facility still incomplete and still requiring capital funds. The school is in the process of developing plans to become a comprehensive educational center.

C. Israeli Youth Program

The local youth groups of the congregations are organized in a national youth council similar to the structure of NFTY and served by rabbis and local youth leaders.

D. The Vaad Artzi

The Vaad Artzi (the Israel Council of Progressive Synagogues) coordinates programs and publications for the Movement and shares in responsibility for distribution and supervision of funds expended in Israel by the World Union.

E. Maram

Maram (the Council of Progressive Rabbis) is the rabbinic organization of the nine full-time and few part-time and retired rabbis who are associated with our Movement. The Maram gives intellectual and spiritual leadership to the development of the Movement.

Page three.

III. PROGRAMS UNDER THE AUSPICES OF THE CENTRAL CONFERENCE OF AMERICAN RABBIS

The Central Conference has developed a program of encouraging rabbis to take sabbaticals in Israel. The CCAR has held one national conference in Israel (March 1970) and will be convening another in March, 1974. The CCAR has undertaken responsibility for a series of ideological conferences with kibbutz leadership. The first seminar was held at Oranim and the Leo Baeck School summer 1971; the second is to be held summer 1973.

IV. PROGRAMS UNDER THE AUSPICES OF THE HEBREW UNION COLLEGE

-- spelled out separately by the College and attached. (Appendix B)

Within the last two years, major developments have occurred which have given promise of new impetus and more intensive involvement of Reform Judaism in Israel.

1. Acquisition of Additional Land

A delegation representing the HUC and the UAHC went to Israel in March, 1971 and in meetings with the Prime Minister and the Minister of Finance of the State of Israel received a commitment from the government to make available the 12 dunam (3 acres) of land adjacent to the initial 8 dunam (2 acres) of the HUC campus, thus making a total of 20 dunam (5 acres) in the heart of Jerusalem, adjacent to the King David Hotel and with a commanding view of the old city.

In a separate understanding, the leadership of the Union and the College agreed that the College, in whose name the additional land had been received would make land available free of charge to the Union for its needs.

2. Transfer of the World Union for Progressive Judaism Headquarters

In July, 1971 the Governing Body of the World Union meeting in London, England voted to move the international headquarters to Jerusalem commencing July, 1973. An office in New York at the House of Living Judaism will continue to be retained.

3. Creation of a World Center for Progressive Judaism.

The major institutions of Reform Judaism -- the College, the Union, the World Union and the Central Conference of American Rabbis -- have embarked upon a coordinated project to establish a World Center for Progressive Judaism.

While recognizing the need for separate physical facilities because of function and character unique to the separate institutions, it was agreed to plan for shared use of facilities and for common programming wherever possible. The College and the Union agreed to engage an architect to develop a new master plan and to apply the principle of cooperation to the physical operation of the facilities.

It was also agreed that one of the structures to be created would be visibly identified as a UAHC building of the World Center.

4. A Master Plan for Israel

The Union and the College are sharing in the responsibility for engaging a Director for development and planning who will be charged with responsibility for raising funds for the implementation of a master plan for Progressive Judaism in Israel. (Appendix A)

The program needs, physical facilities and endowment funds required for the entire master plan have been developed elsewhere.

The remainder of this report deals with the projected program and building needs of the Jerusalem Center only.

PROJECTED PROGRAMS AT THE JERUSALEM CENTER

A. Adult Education

Every year thousands of Reform Jews travel to Israel, some as individuals, others in organized tours conducted by travel agents or national Jewish organizations, and some in tours organized by their own rabbis and synagogues. These tours are primarily sightseeing in character and do not have clearly defined educational objectives. Many adults seek more educationally enriching experiences in Israel. The Center will conduct a variety of packaged study-tour programs for adults. These study programs will be integrated with visits to related sights and institutions and where relevant, lectures from academicians and government officials. Some suggested study topics: Bible, archeology, Hebrew literature, aspects of modern Israel. Special study missions will be organized for national leaders, congregational boards, Sisterhoods, Men's Clubs, members of congregational Israel committees, and other groupings within the Movement. Special sessions will be held to find and begin the training of such men and women for teaching within their own congregations at various age-levels.

B. Educational Programs for Jewish Professionals

In cooperation with the College, a multiplicity of in-service training programs of varying duration will be offered to religious school teachers, educators, communal workers, camp directors and counselors, interns and fellowship holders, temple administrators and other professionals who work with and for the Jewish community.

Joint institutes will be held with Israeli and Arab teachers, educators, etc., as well as those from other countries. Special programs will be developed by and for the National Association of Temple Educators, such as workshops to create resource materials and learning programs for all levels and settings of congregational education, including home and camp.

C. Youth

The offices for the National Federation of Temple Youth activities in Israel are already in the Feinstein Building. The new facility will serve as the administrative headquarters of the youth programs conducted throughout the country. It will also be the center to which individual youth traveling on their own will come for information, counsel, and assistance. Various other programs will be conducted there for youth residing in Jerusalem and/or attending the Hebrew University. From time to time conferences and programs will be convened at the Center for the NFTY groups dispersed throughout the country.

D. Informal Education for Israelis

In Israel there is a desperate need for a nonpoliticized ideological center where Israelis can engage in informal independent study of contemporary Jewish life with special emphasis on such subjects as Israel-Diaspora relations and the search for traditional values. Special courses of varying duration and intensity will be geared to meet the needs of newspaper writers, journalists, radio-TV commentators, government civil servants, senior army officers, tour leaders, university faculty, labor leaders, kibbutz leaders, selected high school students, and Israeli "shlichim" and others about to serve abroad.

E. Museum-Exhibit Hall and Audio-Visual Presentations

There is a need for a large display area or areas where archeological works, rare books and treasured ritual objects used in synagogue and home can be displayed. Both the Jewish past and the Jewish present will be portrayed in multi-media audio-visual presentations (similar to those at Disney World or Expo 1967). These presentations will be changed from time to time and will be in at least two languages, Hebrew and English so that not only tourists, but Israelis as well will be drawn to the Center. Sample audio-visual presentations: the Story of Judaism from Abraham to the Present, the Development of the Hebrew Language from its Earliest Origins, Sights and Sound of Jewish Religious Life Around the World.

F. Audio-Visual Center

In Israel the use of audio-visual techniques in education is not nearly as advanced as it is in the United States. The Center will have facilities for creating, presenting, storing and distributing audio-visual materials including those produced by the Reform Movement abroad, such as recordings, projectibles, design and display materials of all types, and the required equipment for their production and use. These materials will concentrate on Jewish education, values and content, and will be used by Israeli educational institutions and the general public as well as by Jewish communities outside Israel.

The Audio-Visual Center will also include space for meetings, workshops, research, and study.

G. Arts Center

This will be adjacent and mutually accessible to the Audio-Visual Center, and will similarly provide for creating, presenting, storing, and distributing, and for meetings, workshops, research, and study, of materials, equipment, techniques, and programs, in arts, crafts, music, dance, and drama for educational purposes.

H. International (and Israeli) Conferences, Seminars, Institutes

The Center will convene international conferences, often in cooperation with other organizations and institutions on issues of Jewish and general concern. These programs will explore critically such issues as:

- The role of Israel and contemporary Jewish theology.
- Judaism and the State in the State of Israel.
- The relevance of Jewish law and tradition on:
 - a. the waging of war and the pursuit of peace
 - b. changing attitudes toward sex and family relations.
 - c. the kibbutz and social experimentation in Israel.
 - d. civil rights and civil liberties.

I. Interreligious Study in Israel

Study-travel programs for Christian and Jewish leaders from around the world will be organized and stimulated by the Center in cooperation with the Government of Israel and other religious organizations. These programs conducted with the participation of all faith groups, will contribute to a mutual appreciation of the religious significance and ideological stance of the respective faith groups. The programs will be geared for various groupings -- clergy, lay leaders, youth.

For a number of years the Hebrew Union College has successfully conducted its Summer Institute on Near East Civilization for faculty of Christian theological schools. A program sponsored jointly by Duke University, the College and the Commission on Interfaith Activities will be held in the summer of 1973.

J. Publications Program

There is an essential need for publications in Israel reflecting the spirit of the Reform Movement -- an attempt to relate Jewish values to the contemporary life situation. Translations into Hebrew of major works reflecting the Progressive Jewish spirit will be published. There is also a need for publications from Israel which will present Jewish life in Israel and around the world from the perspective of Reform Judaism. It is contemplated that a newsletter will be published regularly, also that outstanding papers and proceedings of conferences, selected articles and occasional papers on subjects of concern to our Movement will be published and given world-wide distribution.

K. Cultural Center

In Jerusalem, there is frequently little to do in the evening. It is contemplated that an evening coffee house will be established in the Center complex to serve the needs for intellectual and cultural stimulation. There will also be occasional lectures and discussions for the Israeli public.

CURRENT USE OF PHYSICAL FACILITIES

Presently, the office of director of youth activities is housed in a two-room apartment in the Feinstein Building. By July 1, 1973, two other two-room apartments will house the offices of the Director of the World Union and the Israel Commission, and the offices of the Director for Development and Planning. It is contemplated that at least for the next year, these offices will suffice.

PROJECTED PHYSICAL REQUIREMENTS FOR THE UNION - WORLD UNION

1. Synagogue-Auditorium

There is need for a worship facility under the auspices of the World Union for High Holy Day, Sabbath, Festival Services and special occasions. Eventually the sanctuary may house a congregation, although for the present it is contemplated that it will serve as a central synagogue, a model for Reform Jewish worship around the world. The synagogue should accommodate 500 persons and be expandable to 800.

The same facility should serve as an auditorium with multi-purpose facilities to accommodate lectures, artistic performances and multi-media presentations. Adequate storage space should be provided.

2. Reception-Lobby Area

The reception-lobby area will serve a multi-purpose function. It should be large enough to receive, welcome and brief large groups of tourists. Lounge facilities should be provided, including ample rest rooms and place for light refreshment. Off the main area there should be an office where tourists can receive information, guidance and assistance. There should be a permanent museum, display area.

The reception-lobby area should also serve as a facility for serving up to 200 persons at a sit-down meal. The kitchen facilities should be modest, on the assumption that for larger groups the meals will be catered.

3. Conference-Seminar Rooms

There is need for approximately 5 conference-seminar rooms of varying sizes. One room should be permanently designated as a Board room and should be furnished accordingly.

4. Library-Study Area

In addition to the academic library of the College, there is need for a popular multi-lingual library for persons who will be on the various study missions, for the general Israeli public, and for tourists. There should also be space for a complete display of publications of the Reform Movement around the world.

5. Museum Area

The museum should feature archeological collections as well as Jewish religious art through the ages, including contemporary Israeli art and Jewish art from around the world.

6. Youth Lounge

There should be a separate lounge for young people. Space should be provided for game facilities and light refreshments (self-served). This area will also serve as the place for an evening coffee house.

7. Informal Outdoor Garden Court

There should be an outdoor park-like area for relaxation and contemplation.

8. Offices

The projected program will require office space for the following:

- a. Director of the World Union and Israel Commission
- b. Director of UAHC Youth Activities
- c. Director of Programs
- d. Director of Publications and Public Relations
- e. Special Consultant for Development and Planning
- f. Director of Tours and Study Missions
- g. Business Manager

In addition there shall be offices for:

- h. The Central Conference of American Rabbis
- i. A multi-purpose office to be available for use by visiting leadership of the Movement.

Provisions should be made for 11 secretaries as well as for work space, filing and storage area.

The above needs for physical space will be coordinated with the College needs and wherever feasible, joint facilities will be planned.

MOVEMENT FOR PROGRESSIVE JUDAISM IN ISRAEL

Herbert A. Friedman

The values and ideals which motivate the people of Israel in the land of Israel to struggle so fiercely for freedom and independence are drawn from the deep source-springs of national memory. This memory recalls all events, from ancient Exodus to modern Holocaust; passes them through the filter of analysis; and emerges with the renewed conviction that conditions of national sovereignty provide the best and probably the only ultimate guarantee for survival with continued creativity.

The factors of nationalism, national pride, national defense, selfless willingness on every man's part to give his years to national service, have all led to Israel's present military skill and capacity whose constant ingenuity continues to amaze the world. The Jewish people in Israel today is a nation of fighters, skillful, sacrificial, imbued with the absolute knowledge that no one battle may be lost, for that one might be the last.

Having thus come in a short quarter century from a condition of near-death following the Hitler blood-letting to its present vigorous life and strength through the natural development of strong feelings of nationalism, Israel might look at itself and ask whether, during this period of intensified military spirit with its possibly chauvinistic tendencies, she has turned into some Spartan-like armed camp, throttling all other aspects of her development.

Happily and obviously this has not happened, for the nation has steadily achieved increasing success in most other spheres of deepest concern. continuous immigration; broadening of educational opportunities; growth of universities; slow but steady amelioration of social conditions; rising health standards; industrial expansion; rising exports; widening sea and air links around the globe. Israel is certainly no Sparta - but rather a nation which has learned to fight very well in order to stay alive, in order to achieve all the great goals which make the fighting worthwhile in the first instance. Because of her ability in arms she may someday be freed of the necessity of using them. In the meantime, she is not waiting, but surges forward with continuous constructive growth in all fields.

Within such a framework, which may well be the hallmark of Israel's condition for yet another quarter century, since the Arab neighbors seem to be paralysed in the frozen position of the 1967 Khartoum Declaration, it is quite fitting to look somewhat more deeply into the quality of life and society which is developing in Israel. For in the long run that will be the true criterion for judgement: what kind of independent Jewish state will we have created? There were always those who placed the quantitative before the qualitative, and they were correct, for it is logical first to worry about the essential fact of being, before worrying further about well-being. But by now the quantitative seems to be reasonably assured. As a result of the very high level of taxation, enough planes can be bought. As a result of massive injections of Jewish contributions and loans, enough houses can be built to absorb immigrants and create jobs.

The qualitative is not in such a well-defined condition. Rabbi Richard Hirsch, the Executive Director of the World Union for Progressive Judaism, phrased the key question very aptly:

"What will be the quality of Jewish life in Israel? Will Israel succumb to the pressures of being 'a nation like all other nations,' or will it be propelled by the classic vision of serving as a 'nation for all other nations,' a light to the peoples of the world?"

Some people in Israel today are beginning to express fears, doubts and questions on such basic subjects as ethics and morals. Others are raising questions about the most essential fact of our existence: we are good Israelis, but what kind of Jews are we? In almost every circle of young parents the statement and question can be heard: I am not religious but still I want my children to know about their Judaic heritage; how can I do this?

The public school system teaches the Bible to the child throughout many years of his education and does it quite well. The observance of Jewish holidays is natural, automatic and pervades the entire atmosphere of the country. Let there be no misunderstanding - a visitor from Mars would immediately know that Israel was a Jewish country. But good religious education is lacking, and the yearning for religious education

in a liberal form is particularly widespread. It can be felt throughout the kibbutzim as well as in the cities. Responding to this need by creating the necessary institutions will provide a new vehicle in Israel for developing self identification as Jews, and will assist in the search for the higher meaning of life itself. The young, modern, typically proud, strong, nationalistic, sometimes aggressively chauvinistic Israeli, is sure of himself in all the above characteristics - but is unsure of himself in his inner Jewish soul and feels that something is missing in the manner in which he is acting out the religious side of his personality.

This type of religious insecurity obviously does not apply to that segment of the population for whom the orthodox approach is satisfactory. They live within the framework of Halacha, rejoicing in its decisiveness, deriving spiritual joy from the observance of mitzvot. And for those who do find this meaning, there is even the additional security that their point of view is protected by a series of political parties enjoying official government status.

But the great majority of the population has rebelled against this as is well known. For long decades the rebellion was total - militaristic atheism was the defiant answer of those who refused to conform to rigid orthodoxy. For at least two generations this rejection of religion prevailed. Anti-religious sentiment was a feature of Israeli life which always confused visitors from the Diaspora. But the fact was that in Israel a person was either completely religious or vigorously anti. There was nothing in-between.

Today there is a felt need for an alternative. This is a healthy sign, an indication that mere stubborn rejection of orthodoxy is sterile, and supplies no answers. If people begin to feel that it is not enough simply to ignore an unpalatable religious system, but that some other form must be created within which they can seek answers, then the rigidly atheistic position will gradually wither and be replaced by an open willingness to listen. The moment therefore has come to offer new answers, so that at least the process of reconstruction can begin.

The great poet-philosopher, professor, Abraham Heschel, himself an orthodox Jew, expressed this very clearly shortly before his death:

"The discovery I made in Israel was that preoccupied as the people are with political and economic problems, there is a great searching and groping for a way of returning

to God, and the official representatives are unable to deal with it. They are concerned with the problems of dietary laws in the kitchen rather than with the questions of the mind and the longings of the heart."

In this spirit, and with no intention of entering into any confrontation with the official religious establishment, but rather with the intention of expanding the movement of Progressive Judaism, which already has some roots in Israel, into a fuller program, spreading its message, and offering its alternative to wider circles of people, it has been decided by the combined bodies of the Reform Movement in the United States, and the World Union for Progressive Judaism, to enter into a program expansion with a fund raising campaign designed to achieve it. The headquarters of the World Union, once located in London, and more recently in New York, will now be moved to Jerusalem. The Executive Director of the World Union, Rabbi Richard Hirsch, will move from Washington to Jerusalem, to direct and supervise the movement in Israel, as well as world wide.

I shall serve as Director of Planning and Development for the movement, with responsibility for concepts and plans, as well as raising the funds for their implementation. I have synthesised a very broad master plan, as a result of many internal consultations, which will serve as the basis for development in stages. The plan has two major objectives, which will constantly interact and work in tandem: one is to build a liberal religious movement inside Israel; and the second is to bring the liberal religious movements of the U.S. (and the rest of the Western world, insofar as possible) into close, deep and permanent relationship with Israel. The plan is presented on two accompanying diagrams, one of which describes programs to be carried out, and the other which describes facilities required.

There are essentially four stages of development:

- I - WORLD EDUCATIONAL CENTER IN JERUSALEM
- II - YOUTH PROGRAM AND KIBBUTZ OR MOSHAV SHITUFI
- III - SEVERAL LOCAL SYNAGOGUE CENTERS AND ONE IDEOLOGICAL CENTRE
- IV - HIGH SCHOOLS AND BOARDING SCHOOLS

I) The first and major project is the development in Jerusalem, on the 12 dunam plot adjacent to the present buildings of the Hebrew Union College - Jewish Institute of Religion, of a complex of structures to house a series of activities. It is not possible at this moment, because the architectural design is still in the early planning stage, to speak of exactly which buildings will contain exactly which facilities. The total complex will comprise:

- a) A large expansion of the HUC-JIR, for rabbinical and graduate students, with all the necessary classrooms, faculty rooms, seminar rooms, lounges and possible dormitories, office space, archeology work space, archives and library.
- b) Office space for all the administrative needs of the World Union, the American Union, the Israeli movement, the CCAR.
- c) Some sort of tourist reception - lobby area for audio-visual presentations.
- d) Museum and open display space.
- e) Synagogue-auditorium.
- f) Outdoor seating area - cafe.

II) The second project encompasses:

A - Youth program with various facilities:

- a) Rural campus for many uses, such as six month Ulpan; six week youth group leadership training; 3 year agricultural high school; nature study.
- b) Tent cities, throughout the entire country.
- c) Dormitory space in many kibbutzim.

B - Moshav Shitufi or Kibbutz, according to regular Israeli standard, with combination of agriculture and industry.

III) The third project encompasses:

- a) Synagogue-centers in many locations, of which three are ready to be launched, in Tel Aviv, Ramat Gan and Haifa; and several others hold good potential.
- b) One major ideological center for the intellectual input and output required, similar in concept to Bet Berl, and to the Center for Democratic Studies in Santa Barbara.

IV) The fourth project encompasses:

- a) High Schools such as the Leo Baeck Comprehensive School in Haifa.
- b) Boarding School, such as Carmel College in England.

These projects will roll in waves, not necessarily in strict order, and the above sequence is intended mainly for rough guide lines, except for the first, which is obviously the main priority. Nor is the above list closed and final, for undoubtedly additional ideas will occur. What is written here is simply the thinking to date.

CAMPAIGN METHODOLOGY

1. No announcement of money goals - for none can honestly be set. For example, it is the intention to solicit endowment funds for maintenance parallel with soliciting capital funds for construction. We desire the whole program to be self sustaining in perpetuity. It is almost impossible to know, a priori, what the maintenance costs will be of a particular institution, only as we go along will we get a better idea.
2. No publicity - for none is required in a campaign which has no public functions, speakers, dinners etc.
3. No Lay Leader structures - for the formation of cabinets or committees might tend to draw manpower away from the central campaign. At most a very small number of lay leader solicitors may be mobilized, from time to time.
4. Individual solicitations - with clearance of every name by the UJA, both national and New York City, as well as by the local federation executive director.
5. No timing conflicts - for care will be taken not even to ask for clearance of names during campaign peaks.
6. Large gifts only - with no mass campaigning of any sort.
7. No announcement of gifts secured - unless a donor absolutely demands for some reason, and then careful consultation will be held with UJA and community to see how to handle an announcement.

APPENDIX B

HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION

At 13 King David Street in Jerusalem, overlooking the Old City and its walls, stands a complex of buildings comprising the Jerusalem School of the Hebrew Union College-Jewish Institute of Religion. The vicinity also includes the French Consulate, the Pontifical Biblical Institute, the YMCA, and the King David Hotel.

In 1963, ten years ago, the Hebrew Union College/Biblical and Archaeological School, as it was then known, opened its doors for the express purpose of establishing in Jerusalem an academic center which would solidify the historical, cultural and intellectual ties between Israel and American Jewry. The opening of the Jerusalem School brought to reality a dream long cherished by the late Nelson Glueck, President of the Hebrew Union College-Jewish Institute of Religion (1947-1971). An eminent scholar and orientalist, Dr. Glueck recognized the need for an American-sponsored archaeological research center in Jerusalem. Of equal importance, he felt then, Reform Judaism had to have an academic center in Israel -- including a chapel for worship within the modes of its own liberal tradition.

In the first days of June, 1967, at a time when Israel was in deadly peril, the Board of Governors of the College-Institute met in Cincinnati, Ohio. In a dramatic declaration of faith in Israel and her future, the Board voted unanimously to enlarge the Jerusalem School's physical facilities. Utilizing a gift from the late Mrs. Myer Feinstein of Philadelphia, the Board authorized the building of the new Residence Hall which was opened to scholars and students in October, 1970.

For a considerable number of years, the Jerusalem School of Hebrew Union College has functioned as a post-graduate research center serving American universities, seminaries and museums. It has provided the resources for scholarly exchange in the fields of Bible, Biblical and post-Biblical Archaeology, and cognate fields. A series of significant archaeological explorations conducted at Tel Gezer are now in their tenth year. The Institute on Near Eastern Civilizations, with participants from the Consortium of the Hebrew Union College Biblical and Archaeological School of Jerusalem, Israel, was organized and is continuing its summer program.

In 1970, the Faculty and Administration of the College-Institute, reviewed the curriculum of the Rabbinic Studies Program, and decided that it needed the added component of at least one year of study in Israel. The exposure to Israel, her life style and language would provide a learning experience of unique character for the future spiritual leaders of Reform Judaism. As a result, the School of Jewish Studies at the Jerusalem campus was opened to enable rabbinic students to spend the required First Year of their studies in Israel.

Mrs. Golda Meir, the Prime Minister of Israel, in a letter to Dr. Alfred Gottschalk, called the Year-in-Israel Program of the College-Institute an "Imaginative innovation to forge more strongly

the links between Israel and American Jewry together with our own youth." She said, "The students of the College will learn the great secret of our being one people wherever we may be."

The Jerusalem School, in addition to its fine academic offerings in Archaeology and Jewish Studies, has several other important dimensions. It functions as a center for rabbinic alumni and for third and fourth year rabbinic students desiring to do advanced research and study in Israel. The Nelson Glueck School of Biblical Archaeology conducts a joint lecture series with the Albright Institute and holds special exhibitions at the Rockefeller Museum; students and scholars meet with Israelis for the creative exchange of ideas at the Jerusalem campus. Extensive public forums and Friday evening lecture series in English are offered during the tourist season. A Hebrew lecture series, held during the winter months, is oriented towards Israelis who are interested in developing a vital contemporary religious and cultural philosophy of Judaism.

STUDENT ENROLLMENT

As of October 1, 1972, we have a total of 61 students, 52 of them enrolled in the Rabbinic Program leading to Ordination. Among these are an American woman and two Israelis. There are also nine special students. Similar statistics are likely for the next several years with respect to the registration for the rabbinic program, but some 10 students working on their Masters Degrees in the field of Jewish Education and Judaic studies and between 5 and 10 in the field of Jewish Communal Service will probably be added. There is also a possibility that advanced students of the School of Sacred Music as well as those in our graduate schools working on their Doctoral Degrees will opt to spend a year or more in Israel -- depending, of course, upon the character of their studies. Rounding out the figures and taking into consideration that many of the wives of our students also study at the School, we can anticipate within the next 3 years a student body of 125 and within the next 5 years a student body of approximately 150 graduate students.

FACULTY

The School presently has on its faculty in the department of Judaic Studies a Director, an assistant to the Director for non-academic affairs, a full-time professor of Hebrew, and 8 part-time Hebrew instructors. In addition, when circumstances and personnel allow, the faculty has been augmented by a visiting professor, usually on sabbatical leave, from one of our American campuses.

It is contemplated that within the near future Dr. Spicehandler, who is presently the Director of Jewish Studies, will be made the Dean of the Jerusalem School and that he will require an assistant dean for academic affairs who will also teach and who will relieve him of some of his administrative responsibilities. Because of the great riches of the Hebrew University in the field of Judaica, additional part-time professors on a contractual basis can be engaged as needed. The availability of the Hebrew University's academic programs in the field of Judaica will also make it possible in the light of present agreements to complement our teaching offerings with courses in Judaica available at the University.

The Nelson Glueck School of Biblical Archaeology enjoys the leadership of a director who is in charge of all archaeological research, excavations and instruction, personnel and students as well as the publication program of the School. An excavation such as that conducted at Gezer originally undertaken with the help of funds from the Smithsonian Institution, has had, in addition, a regular summer staff which has numbered between 30 to 40 people, most of whom are educators and/or graduate students from Consortium Schools and other colleges and universities in the United States. In addition to the Archaeological Director, the local staff has consisted of the superintendent of buildings, one member of the maintenance staff, and occasional members of the publication staff. Volunteers have exceeded the number of 100 each summer. The volunteers are supplemented by field laborers who are recruited from the local Bedouins on a seasonal basis.

The Summer Institute on Near Eastern Civilizations is conducted by the executive Dean of the New York School and enjoys the support of the Jerusalem School's Administrative Staff.

GEZER

With the anticipated closing of the Gezer project, a new archaeological undertaking needs to be devised for the academic year 1974-75. At present, thought is being given to the development of new projects. It is recommended that the archaeological research programs be formalized and that a diploma be awarded for one year's work or an M.A. degree for two years' work in the field of Biblical Archaeology. Staff needed for such a program would include the Archaeological Director, an administrative assistant, and two senior Archaeological fellows or adjunct professors. The latter several candidates are available at the Hebrew University or through the Albright Institute or comparable institutions in Israel. A student group of 10 to 15 maximum of pre-Doctoral standing would be manageable with the above staff.

The post-doctoral or advanced doctoral candidates who would serve as senior fellows would serve as office staff. The above outline for such a program presupposes a) on-going excavation works, b) a publications operation and c) some post-doctoral research.

FUTURE
DEVELOPMENTS

While at present the Jerusalem School is a bona fide academic center, we offer only graduate degree programs. It has become increasingly evident that an undergraduate department must also be established. Such a program offered under the auspices of the Reform Movement in Israel would enable increasing numbers of young people to receive an in-depth Judaic education and indoctrination. They would return home immeasurably enriched and more fully committed Reform Jews. Our future plans must also include training for our Directors of Union Camps, teachers in our Religious Schools, Youth Group leaders, music and choir directors, and communal workers with specially fashioned programs leading to increased professional competence and commitment.

It is my hope that these essential programs will be added to the present Jerusalem School making it truly a pulsating center of higher Jewish learning; a vital connective element between Israel and Reform Judaism.

Alfred Gottschalk

Current Use of Building Facilities

The present campus of the Hebrew Union College includes the main building, which is a multi-purpose structure, a gatehouse, used as offices for the archaeological staff, and the Residence Hall which includes a lounge, amphitheatre, and apartments. The lounge and amphitheatre are used by our students, and the apartments are rented to graduate scholars and rabbis.

Gatehouse:

For the last three years the gatehouse has been turned over to the archaeological department for its publication staff. Five persons use the space regularly and they are involved with the preparation for publication of Gezer materials, drafting, artography, artifact processing. (22 square metres)

Main Building:

Basement: The basement contains 1) a lounge which is used as an entrance to the synagogue on Saturday mornings and as a classroom during the week. (69.58 square metres).

2) A darkroom (below the synagogue) is used as a photography studio and laboratory by the archaeological department. (14 square metres)

3) Technical workshop, used for pottery reformation and technical workspace, also containing a pottery study collection and storage area. (30 square metres)

4) Additional archaeological storage area to the rear of the boiler room used for the storage of working materials from the Gezer dig. (14 square metres)

5) The basement containing:

storage facilities	(35.10 square metres)
boiler room	(51.20 square metres)

First Floor:

1) Synagogue - which seats 188 people. Services are held every Saturday morning, during the High Holy Days in the morning and evening, and on the mornings of Jewish festivals. The synagogue serves also as a large lecture hall, as a meeting hall for our student body, and for official functions of the school. This facility is not equipped for large lectures, conventions or organizational meetings and does not contain audio-visual facilities.

2) Executive offices on the first floor consist of one large office, (20.72 square metres) one intermediate, (15.16 square metres) and a small inter-office room (13.07 square metres). At present the large office is used by our executive secretary, Mrs. Esther Lee, and our registrar, Miss Hilda Friedman. The smaller office is used three days a week by our bookkeeper. The inner room serves as an office for our custodian.

3) Immediately behind the offices is a large lecture room (100.89 square metres) which can be partitioned into three parts by use of sliding walls. Our experience has shown that this large room affords a good sized reception area when used as a whole but cannot accommodate more than one class because it is not sound-proof and probably cannot be made sound-proof. During the last two years, because of increased office equipment, part of that room was converted to an office machine room, containing our copying machines and sundry office supplies. The remainder of the area is being utilized as a classroom. On special occasions we sometimes remove the office machines to enable us to use the larger area. This need has become diminished now that we have the lounge in the Residence Hall.

4) In the rear of the first floor is a modern kitchen facility (20.90 square metres) adequate to prepare meals for approximately 15 people. When the dormitory on the second floor was occupied it was used in the main to serve breakfast to the residents of the building. Now that the dormitory rooms are used as classrooms, the kitchen is used for special student affairs (approximately five to seven times a year), during the Summer Institute, when the classrooms are re-converted to dormitory rooms, and for the making of coffee for our staff.

Second Floor:

1) The Olin-Sang Library presently contains 9,000 volumes and is rapidly becoming filled. At our present acquisition rate it will be inadequate within two years. (173.72 square metres). It is staffed by Curtis Arnson, a part-time employee.

2) Academic Offices: The second floor contains two apartments which have been converted into offices (each 48.18 square metres). The first apartment, consisting of two rooms, bathroom and kitchen facility, is now used in the following manner: The large room is the office of the Archaeological Director, his Research Assistant, and his secretary. The smaller rear room is used as an office and study for our visiting Professor from Cincinnati. The kitchen facilities have been removed and reinstalled in the new apartment building. The small kitchen area is now used for storage of publication volumes. Separate shower and bath facilities are also available, though seldom used. In the second apartment, the smaller room is used

as the office of the Director of Jewish Studies. The larger room is used as the office of his assistant and his Hebrew secretary. Again, the kitchen facilities have been removed, as above.

3) The rear part of the second story originally contained six dormitory rooms (each 15.07 square metres). These have been converted into classrooms which are satisfactory but not particularly comfortable.

Residence Hall:

On the first floor are three two-room apartments (Flat No. 1, 46.51 square metres; Flat No. 2, 46.95 square metres; and Flat No. 3, 46.39 square metres) and one three room apartment (66.90 square metres). The second floor houses the President's apartment (318.84 square metres). It also contains a guest wing which unfortunately cannot be locked off from the main large apartment. The apartments on the first floor are all occupied, two of them are rented to rabbis or scholars and one is rented to a first year student and his wife. The fourth apartment is used as an office by the NFTY Director. The basement contains a lounge (94.77 square metres), a small inadequate kitchen facility (18.24 square metres), large bathroom areas with showers (together 33 square metres). The basement also contains the regulation air raid shelter (78.82 square metres) and the storage area (22.26 square metres).

Archaeological Program - Present Facilities

A. Space used specifically by the Archaeology Program

1. Director's Office (upstairs main building)
 - Used by Director, Research Assistant, and Secretary.
Also used for miscellaneous publications work.
2. The "Gatehouse"
 - Used by cartographer and architect as working area. Also houses files and archives of archaeological materials and reports.
3. Photographic Laboratory. (below synagogue main building)
 - Used by photographer.
4. Pottery Reconstruction Laboratory (basement lower rear of main building)
 - Used for layout and repair of pottery and for other technical operations.
5. Study collection storage area (adjacent to Pottery Reconstruction Lab in main building)
 - Used to house study pottery and for additional technical work space.
6. Archaeological materials storage:
 - a. Restricted working space in Boiler Room of main building below synagogue.
 - b. Four room apartment in Shufat for main storage.
 - c. Equipment storage in "dig house" at Gezer.

B. Shared facilities (of significant regular use)

1. Library
2. Main large classroom (main building)
3. Administrative offices

Projected Building Needs

1. Library

With the rapidly increasing acquisition of books, our library facilities will be inadequate within a two year period. The process of acquisition will be accelerated in order to accommodate the programs of the World Union and UAHC, the cost of which needs to be pro-rated. In the next decade it should reach 100,000 volumes. This would require an area of 20,000 square feet (1,869.2 square metres) for shelving, cataloging, circulation and reading areas. It is proposed that the present library be converted into administrative space and that the library be included in the new building area.

The library should contain two types of reading facilities:

- a. A general reading room 50-75 positions and
- b. carrel area for research students (15-20 carrels)

Rooms or marked off areas should be provided for:

- a. Record and tape library facility. The language laboratory could serve as a listening area.
- b. Microfilm collection and 3 microfilm readers
- c. Periodical section

The library would also require the following administrative areas:

- a. Librarian's office
- b. Secretarial and cataloguing area
- c. Reproduction area

2. Executive Offices of the College-Institute

- a. President
- b. Dean of Jewish Studies
- c. Assistant to the Dean of Jewish Studies
- d. Administrative Assistants - non-academic affairs
- e. Executive Secretary's Office:
 - i. Executive Secretary
 - ii. Bookkeeper
- f. Registrar
- g. Secretarial Offices:
 - 2 Hebrew Secretaries
 - 2 English Secretaries

- h. Coordinator of Public Relations
- i. Receptionist area
- j. Coordinator of Hebrew Instruction
- k. Director of the Nelson Glueck School of Biblical Archaeology

The library will include an American Jewish archival center.

Synagogue-Auditorium

A synagogue-auditorium and reception center is contemplated. This facility should be able to accommodate 500 people and be equipped as a multi-purpose facility with full audio-visual facilities. It will also require a parking area commensurate with code requirements.

Classrooms

We need 12 classrooms including a language laboratory.

Presently we use the six converted dormitory rooms, the basement of the synagogue, and the lecture hall. We propose that these areas not be used for classrooms and that the dormitory rooms be re-converted to their original use, e.g., for use by scholars in residence, graduate fellows. The synagogue lounge should never have been used as a classroom. The lecture hall is not particularly practical as a teaching facility.

Faculty Studies

Without taking into account expansion plans of the World Union and UAHC, we would need the following facilities for the academic staff:

- 1) A study for the Dean of Jewish Studies
- 2) A study for the Archaeological Director
- 3) A study for the Director of the Language Program
- 4) Six additional studies for faculty members

Lounges

- a. Faculty Lounge
- b. Employees' coffee room

Projected Space Needs for Ongoing Archaeological Work

In projecting new buildings, the following considerations for archaeological work pertain:

1. Adequate workshop space should be provided. This could combine the functions of working storage (now in boiler room) and the Pottery Reconstruction and Study collection storage areas. A large well lighted space of up to 200 square metres would be suitable. This would also provide room for research work in spreading and handling materials.
2. A separate Publications area of perhaps 100 square metres (slightly more than the present "gatehouse") would be quite adequate. This could also serve for archives.
3. Storage area of up to 200 square metres is needed for "dead" storage of materials. This could be apart from the school (as presently in Shufat) if necessary.
4. Display facilities and working storage.
5. Present darkroom facilities are quite adequate. Studies would be needed for additional "fellows" or instructors, etc.
6. A seminar room for exclusive use of archaeological students should be planned, perhaps just adjacent to new library facilities. This could be called the "Archaeological Reading Room" or such and could house the current periodicals and serve as the main classroom for archaeological students.
7. Shared space would remain as present with the addition that an auditorium could be well utilized for main lectures or special events.