



THE JACOB RADER MARCUS CENTER OF THE  
**AMERICAN JEWISH ARCHIVES**  
A DIVISION OF HEBREW UNION COLLEGE – JEWISH INSTITUTE OF RELIGION

**MS-630: Rabbi Alexander M. Schindler Digital Collection, 1961-1996.**

Series A: Union of American Hebrew Congregations, 1961-1996.

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Box  
19

Folder  
4

World Union for Progressive Judaism [youth hostel], 1981-1982.

For more information on this collection, please see the finding aid on the  
American Jewish Archives website.

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53

February 1, 1982

Mr. Gerard Daniel  
President, WUPJ  
Box "F"  
New Rochelle, NY 10801

Dear Jerry:

I have your letter in which you speak of the Union's agreement "to contribute \$250,000 from UAHC funds to the Youth Hostel in Jerusalem."

I guess what we have here is a case of "wishful hearing," because there are several conditions on which this contribution is predicated and without which it will not be made. Steve made this clear to you on the telephone -- so he reports to me -- and just for the record I want to set them down.

To begin with, it is not up to me or Steve Schafer unilaterally to grant such funds, though they are available in the Youth Division. Such grants require Board approval. Doubtless, it will be given if we recommend it but it is only the Board which can make such a commitment. All that Steve promised in my name is our recommendation for such a grant.

And even this agreement to make such a recommendation was made on three conditions:

- 1/ The favorable result of a study which will show its feasibility from an operational point of view. Before we venture into such an effort we have to know precisely how much it will cost to operate the facility and whether we can bear this cost within our present Youth budget framework.
- 2/ The favorable result of a study which will show its feasibility from a structural-financial point of view. That is to say, given the youth program of the Union how large a structure should be built? Are the present Safdie plans too grandiose? Should they be modified and, if so, how?
- 3/ The working out of an acceptable agreement with the College-Institute and the WUPJ on all aspects of management. To put it quite simply - who will be responsible for paying what?

Mr. Gerard Daniel  
February 1, 1982  
Page -2-

All of these conditions may dampen your enthusiasm somewhat. But it is better to have a dampened enthusiasm now than serious recriminations after the deed is done. Steve tells me not only that he made these conditions abundantly clear in his telephone conversation with Dick, but also that Dick assented to them and that someone has even been employed or is presently employed to prepare these studies for us. I nonetheless unreservedly agree with Dick's final paragraph (letter of January 24) in which he expresses his belief that the "dream is one step closer, though we still have a long way to go." And, the next step we must take is to make certain that the dream is a real dream and not an empty illusion.

With warmest regards, I am

Sincerely,

Alexander M. Schindler

CC: Rabbi Richard G. Hirsch  
Rabbi Steven Schafer  
Rabbi Allan Levine  
Rabbi Henry Skirball  
Rabbi David Forman



Jan 24, 1982

Dear,

I am indebted to you for your speedy and effective action. Also I am pleased that you delayed any final decision re. your own status. I reiterate: stay in there pitchin'!!

Sammy called me, asked him to put the Kogan-Hotan people in touch with me. Said he would do so.

Want to get this off soon.

Let me know when you are planning to come. We'll build some programs meetings around your presence.

I'll be going to L.A. probably around Mar 10-15. Try to get just before Pesach.

— (7:30)

Rich



האיגוד העולמי ליהדות מתקדמת  
WORLD UNION FOR PROGRESSIVE JUDAISM

13 King David Street  
Jerusalem, Israel

Tel. 234-748, 232-444 טל

רח' המלך דוד 13  
ירושלים

Office of Executive Director

לשכת המזכיר הכללי

24th January, 1982

Rabbi Alexander Schindler,  
UAHC,  
838 Fifth Avenue,  
New York, N.Y. 10021

Dear Alex,

I talked with Steve on the phone yesterday morning and was overwhelmingly pleased to learn that you both have agreed to contribute \$250,000 from UAHC funds for the Youth Center in Jerusalem. The contribution is significant both in terms of the amount and in terms of what it symbolizes, and I am indeed extremely grateful for both factors.

Immediately upon receiving the word from Steve, I communicated with Gerry Daniel, Dick Scheuer and Joy Ungerleider, all three of whom were very moved and impressed. In my extended conversation with Joy, I think we are back on the track. In the meantime, we have also received some additional funds from South Africa toward the Youth Hostel, funds that will eventually total 100,000 Rand, and that is also a good sign. We also have some additional prospects.

As far as Joy is concerned, she is not now talking about asking for a return of her money. The basic question is whether she will make another significant contribution. That we will know when I meet with her on her trip to Israel next week. Of course, even if she does make an additional contribution, according to Dick Scheuer and Safdie, that will not be enough to complete the Youth Hostel and we shall therefore have to continue the process of solicitation. I will be coming to the States in March, and will be doing everything possible to line up some more contributions. I assume that you will be here in February for the Agency meetings. If so, we will want to have some meetings with some of the "big machers" who are Reform Jews in regard to contributions for the Center. Otherwise, let me know and we can communicate by letter or phone.

Steve Schafer and our staff, Allan Levine, Hank Skirball and Dave Forman, have been very helpful and will continue to be instrumental in formulating our plans and developing the programs. And we all should be grateful to them for their tremendous dedication and effective leadership. Steve reiterated what you and I have also talked about, that we have to insure control over building costs, administrative expenses, etc., so that our expenditures are independent of the College expenses. Also we are making provisions, as per his suggestion, for a feasibility study.

Thank you again. I believe that our dream is one step closer, though we still have a long way to go.

cc. Gerard Daniel  
✓ Rabbi Stephen Schafer  
Rabbi Allan Levine  
Rabbi Hank Skirball  
Rabbi David Forman

Bivracha,

Rabbi Richard G. Hirsch



# MEMORANDUM

From Rabbi Stephen Schafer

Date 4/27/82

To Mr. Gerald Daniel

Copies Rabbi Alexander Schindler, Mr. Dov Gilon,  
Rabbi Richard Hirsch, Rabbi Allan Levine, Rabbi Allan Smith

Subject WUPJ Youth Center, Jerusalem

Pursuant to our meeting this morning, I am sending to you what I believe are the basic needs for a viable Youth Center - Hostel in Jerusalem. This is a revision of Rabbi Smith's memo of March 15, 1982. Also, I am enclosing an estimated budget.

Rabbi Smith and I estimate the cost of the entire building to be \$2,800,000. We know that a four-star hotel to be built now is estimated at under \$1000 a square meter. It will be necessary to impress the architect with the cost parameters.

I have reflected on our conversation concerning program space in relation to dormitory space. Without adequate program space and staff offices, it does not make sense to me to build a youth hostel in the "high rent district." You will note that the facilities include staff offices and program space.

We believe the budget submitted by Mr. David Frishman is unrealistic for the WUPJ project. We believe that the building will operate at a deficit of \$110,000 to \$140,000 per year. Therefore, if we are right about building costs, approximately \$800,000 additional will be necessary to invest for income to cover operations deficit.

Again, I urge you to consult with Rabbi Schindler as soon as possible, in order to resolve the issues involving the current fiscal relationship of the WUPJ and the UAHC.

I regret that it will be impossible for me to meet with you in Israel during the last week of May. If the meeting can be arranged earlier in May, perhaps between May 15 and May 20, I will be there. If I am not at the meeting, Mr. Dov Gilon will represent me. He is the operations manager for the UAHC Youth Programs in Israel. He can be reached at 12 Ma'ayan, Givatyim. His telephone number is (03) 310 338, or through our Jerusalem office (02) 246-195.



Union of American Hebrew Congregations  
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100



1. RESIDENTIAL FACILITIES

25 rooms with bathroom @ 30 sq. m. 6 per room = 150 people	750 sq. m.
2 bedroom housekeeper's apt.	80 sq. m.
3 bedroom manager's apt.	100 sq. m.
4 rooms for staff 2 to 4 people per room @ 30 sq. m.	<u>120 sq. m.</u>

TOTAL NET AREA

TOTAL GROSS AREA (40% circulation)

1050 sq. m.

1450 sq.

2. ADMINISTRATION OFFICES

Manager	15 sq. m.
Meeting Room	30 sq. m.
Assistant Manager	15 sq. m.
Secretary, Bookkeeper, Reception Desk	30 sq. m.
Housekeeper	15 sq. m.
2 WC	<u>20 sq. m.</u>

TOTAL NET AREA

TOTAL GROSS AREA (40% circulation)

125 sq. m.

175 sq.

3. SERVICES

Storage: general storage	45 sq. m.
workshop & storage	45 sq. m.
storage @ each floor 20 sq.	40 sq. m.
SUBTOTAL	<u>130 sq. m.</u>

Laundry: house laundry	45 sq. m.
coin operated laundry	10 sq. m.
SUBTOTAL	<u>55 sq. m.</u>

Shelter: shelter @.4 sq/person	
(250 people)	100 sq. m.
bathrooms	30 sq. m.
mini kitchens	15 sq. m.
food storage	15 sq. m.
SUBTOTAL	<u>160 sq. m.</u>

TOTAL NET AREA

TOTAL GROSS AREA (20% circulation)

345 sq. m.

415 sq. m.

4. CULTURAL & EDUCATIONAL FACILITIES

2 classrooms 20 people @ 40 sq. m.	80 sq. m.	
1 classroom 40 people @ 90 sq. m.	<u>90 sq. m.</u>	
TOTAL NET AREA	170 sq. m.	
TOTAL GROSS AREA (20% circulation)		240 sq. m.

5. DINING ROOM AND KITCHEN

Dining room for 160 people @ 1.5 sq. m./person	240 sq. m.	
1 Dining room for 40 people @ 1.5 sq. m./person	<u>60 sq. m.</u>	
SUBTOTAL	300 sq. m.	
Kitchen storage & staff area	100 sq. m.	
Servicing area	50 sq. m.	
Food preparation area @ kitchens)	<u>100 sq. m.</u>	
SUBTOTAL	250 sq. m.	
TOTAL NET AREA	550 sq. m.	
TOTAL GROSS AREA (20% circulation)		660 sq. m.

6. CLEANING STAFF (lockers/wc/etc.) 12 people 50 sq. m. 60 sq. m.

7. MECHANICAL 100 sq. m. 130 sq. m.

8. OFFICES OF ISRAELI, AMERICAN, INTERNATIONAL  
YOUTH PROGRAMS

5 offices @ 15 sq. m.	75 sq. m.	
5 offices @ 12 sq. m.	60 sq. m.	
2 secretarial offices (a) 30 sq. m.		
(b) 20 sq. m.]	50 sq. m.	
Conference Room	25 sq. m.	
Storage Area	<u>30 sq. m.</u>	
TOTAL NET AREA	240 sq. m.	
TOTAL GROSS AREA (40% circulation)		340 sq. m.

TOTAL NET AREA FOR YOUTH HOSTEL 2,630 sq. m.  
TOTAL GROSS AREA FOR YOUTH HOSTEL 3,470 sq. m.



INCOME:

15,000 bed nights		
7,500 full board @ 15.00	=	\$ 112,500
7,500 bed & breakfast @ 9.00	=	67,500
Total		<u>\$ 180,000</u>

EXPENSES:

Administration

Director	\$ 15,000
Bookkeeper	10,000
Secretary	10,000
House mother	10,000
Telephone	7,000
Postage	3,500
Supplies	750
Public Relations	1,500
Equipment repair	500
Misc.	1,000
	<u>\$ 59,250</u>

Commissary

Dietician	\$ 10,000
Cook	12,500
Cook's helper 3 @ 5,000	15,000
Food	40,000
Equipment purchase	2,500
Equipment repair	1,500
Misc.	1,000
	<u>\$ 82,500</u>

Housekeeping

Housekeeper	\$ 10,000
Maids 3 @ 9,000	15,000
Porter	5,000
Cleaning supplies	1,500
Equipment purchase	1,000
Equipment repair	500
Linen	1,000
Laundry	7,000
Misc.	500
	<u>\$ 41,500</u>

Plant Operation

Supervisor	\$ 12,000
Handyman	6,500
Gardener	5,000
Light	15,000
Heat	12,000
Maintenance supplies	6,000
Repairs	4,000
Truck & auto	10,000
Misc.	5,000
	<u>\$ 75,000</u>

Employee Benefits \$ 55,000

Insurance \$ 20,000

SUMMARY: EXPENSES

ADMINISTRATION	\$ 59,250
COMMISSARY	82,500
HOUSEKEEPING	41,500
PLANT OPERATION	75,000
BENEFITS	55,000
INSURANCE	20,000
	<u>\$ 333,250</u>

TOTAL EXPENSES: \$ 333,250  
TOTAL INCOME 180,000

PROJECTED ANNUAL DEFICIT: \$ 153,250

Note: The theoretical number of bed nights per year is 54,750. Rental income is guestimated in this projection at about 28% occupancy. With 50% occupancy, income could be far above cost.



*W. J. Ed. Center*  
*J. J. J.*

YOUTH HOSTEL - 240 Bed Facility vs. 150 bed + offices

<u>240 bed</u>		<u>150 bed + offices</u>	
Cost of Construction		Cost of Construction	
5,000,000		4,000,000	
Cash Contribution		Cash Contribution	
2,000,000	donor	2,000,000	donor
250,000	Youth Division	250,000	Youth Division
250,000	Scheur	250,000	Scheur
500,000	Jewish Agency	500,000	Jewish Agency
100,000	South Africa	100,000	South Africa
600,000	15% Gov't Grant	450,000	15% Gov't Grant
950,000	Gov't loan 7½% - (12 years)	800,000	Gov't loan 7½% - (12 years)
Sub Total:	4,650,000	Sub Total:	4,350,000
HUC Contribution to Parking	500,000	HUC Contribution to Parking	300,000
Grand Total:	5,150,000	Grand Total:	4,650,000



# COST OF OPERATIONS WITHOUT REPAYMENT OF GOVERNMENT LOAN

	<u>240 beds</u>	<u>150 beds + offices</u>
	313,000	235,000
Projected Income	338,500	260,000
Repayment of Government Loan		
	120,000	85,000
	(94,500)	(60,000)

Surplus from construction should leave an endowment of \$300,000 which should cover the loss from operations.





Youth Hostels

40 Rooms 240 Person Capacity

ANNUAL OPERATING EXPENSES\* (BASED ON 50%-70% OCCUPANCY)

# I PROJECTED MANPOWER REQUIREMENTS,  
PAYROLL & RELATED EXPENSES

ADMINISTRATION

# OF EMPLOYEES

ANNUAL PAYROLL  
\$

MANAGER

1

ASST MANAGER

1

20,000

12,000

OFFICE

BOOK KEEPER

1

10,800

SECRETARIES, CLERKS,  
TELEPHONE

3

@ 7,800

22,400

MAINTENANCE

HEAD MAINTENANCE

1

12,000

ASST MAINTENANCE

1

8,500

GARDNER

1

5,000

RECEPTION

CLERKS (DAY - NIGHT)

2

@ 7,500

15,000

HOUSEKEEPING

HOUSE MOTHER

1

10,000

MAIDS

3

@ 6,000

18,000

TOTAL

\$ 133,700

45% BENEFITS & RELATED  
EXPENSES

60,165

TOTAL

\$ 193,865

\* FOOD EXPENSES & INCOME ARE NOT INCLUDED  
IN THIS PROJECTION.

# II LAUNDRY - Housekeeping

LINENS + LAUNDRY	15,000
UNIFORMS + Supplies	5,000

18,000

# III ENERGY

ELECTRICITY	17,000
Fuel	13,000
WATER	5,000

35,000

# IV GENERAL EXPENSE

OFFICE SUPPLIES	5,000
Postage, telephone	6,000
PROFESSIONAL SERVICES	8,000
Miscellaneous	7,500
INSURANCE	15,000

41,500

# V Reserves for Replacement  
10% of F, F, E

25,000

TOTAL OPERATING EXPENSE \$ 313,365

# VI REPAYMENT OF Gov't Loan  
\$1,000,000 @ 8% for 12 years

120,000

GRAND TOTAL

\$ 433,365



# YOUTH HOSTEL

## Projected OPERATING INCOME \*

#I	UAHC SUMMER GROUPS	6,000 Bed Nights @ \$ 8.50	\$ 51,000
#II	UAHC LONG TERM PROGRAM	12,500 Bed Nights @ 60% Summer RATE \$ 5.10	\$ 63,750
#III	ISRAEL YOUTH MOVEMENT	1,500 Bed Nights @ 70% Summer RATE \$ 6.00	\$ 9,000
TOTAL UAHC GUARANTEE			<hr/> 123,750
IV	OTHER SUMMER GROUPS	3500 Bed Nights @ \$10.00	35,000
V	INDIVIDUAL BED NIGHTS (SUMMER)	3500 @ 12.50	43,750
VI	WINTER GROUPS	8,000 @ 7.00	56,000
VII	INDIVIDUAL NON-SUMMER	8,000 @ 10.00	80,000
TOTAL INCOME			<hr/> \$ 338,500

\* The Projected INCOME FROM SALES IS BASED ON A 50% OCCUPANCY RATE. THE SOURCE OF THIS OCCUPANCY IS BOTH GUARANTEED FROM UAHC SUMMER, LONG-TERM AND WINTER GROUPS AND NOT GUARANTEED FROM OTHER GROUPS (NON-UAHC) AND INDIVIDUALS.

האיגוד העולמי ליהדות מתקדמת  
WORLD UNION FOR PROGRESSIVE JUDAISM

13 King David Street  
Jerusalem, Israel  
Office of Executive Director

טל. 234-748, 232-444

רח' המלך דוד 13  
ירושלים

לשכת המזכיר הכללי

WUPJ

30th June, 1982

MEMORANDUM

from: Rabbi Richard G. Hirsch

to: Mr. Gerard Daniel, Rabbi Roland Gittelsohn, Dr. Alfred Gottschalk,  
Mrs. Norma Levitt, Mr. Matthew Ross, Rabbi Alexander Schindler

I want to share with you the exchange of correspondence with Leon Dulzin. We had anticipated receiving a \$1,000,000 contribution, but in the light of the emergency situation related to the "Sh'lom Hagalil" operation, and due to the fact that the Agency is cutting down on many of its budgetary expenses and even adding a separate emergency campaign line, this is as much as we could have achieved under the present circumstances. I think it represents a significant advance and a recognition of the merit of our common program objectives.

Leon assures me that the decision to be made in October is a mere formality. Akiva Lewinsky and Leon Dulzin both are committed to the project and Max Fisher, Mel Dubinsky and Herschel Blumberg were all very helpful. If any of you have contact with any of the Agency principals, it would be helpful if you would express our appreciation.





THE JEWISH AGENCY FOR ISRAEL

*Office of the Chairman of the Executive*

June 28, 1982

Rabbi Richard G. Hirsch,  
Executive Director,  
World Union for Progressive Judaism,  
13 King David Street,  
JERUSALEM.

Dear Dick:

I am pleased to inform you that after consultation with our leadership, the Jewish Agency has agreed to assign to the World Union for Progressive Judaism the sum of \$500,000 towards the erection of the Samuel Ungerleider Youth Center/Hostel on the campus of the World Education Center for Progressive Judaism in Jerusalem.

As per our understanding, these funds will be payable in equal instalments over three consecutive fiscal years, beginning with the fiscal year commencing April 1, 1983.

Because of the pressures related to the Sh'lom Hagalil crisis, the formal decision was not made during last week's meetings. Official confirmation will be given at the time of the Agency meetings in October 1982.

Bivracha.

  
Arye L. Dulzin,  
Chairman

cc: Messrs. Max Fisher  
Herschel Blumberg  
Melvin Dubinsky  
Akiva Lewinsky

האיגוד העולמי ליהדות מתקדמת  
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רח' המלך דוד 13  
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Office of Executive Director

לשכת המזכיר הכללי

30th June, 1982

Mr. Arye Dulzin,  
Chairman of the Executive,  
The Jewish Agency for Israel,  
P.O.B. 92,  
Jerusalem 91920

Dear Leon,

Thank you so much for your letter of June 28, which informs me that the Jewish Agency has agreed to assign the sum of \$500,000 to the World Union for Progressive Judaism for the erection of the Samuel Ungerleider Youth Center-Hostel in Jerusalem.

We are indeed grateful to you and to all those who are the recipients of this letter, for providing tangible encouragement towards our project which will bring thousands of youth from around the world to Israel for an educational experience.

I know that the leadership of the Reform Movement will be delighted to learn of the decision. Not only does it offer recognition of the Zionist character of our activities, but it is responsive to the pressures of Reform Jews who are active contributors and leaders to the UJA and Keren Hayesod fundraising campaigns around the world. This is the point made by Herschel Blumberg, himself a traditional Jew, who in his letter of May 6, 1982, states: "Members of non-Orthodox religious movements constitute a prime source of funding for all Jewish Agency programs, and we are sure that many individual contributors will be pleased to learn that a portion of their funds go to such a worthy project."

We shall keep you informed of our progress. Thank you again for your encouraging support.

Bivracha,

Rabbi Richard G. Hirsch

cc. Max Fisher  
Herschel Blumberg  
Melvin Dubinsky  
Akiva Lewinsky



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WORLD UNION FOR PROGRESSIVE JUDAISM

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Office of Executive Director

רח' המלך דוד 13  
ירושלים

לשכת המזכיר הכללי

30th June, 1982

Mr. Gilbert Tilles,  
5 Turtle Cove Lane,  
Great Neck, N.Y. 11024

Dear Gil,

I remember well our previous conversation regarding your trip to Israel. I just received a telegram from Ted Broido indicating that you are coming to Israel on July 10 with your granddaughter and would like to make arrangements for an aliyah at the College on Saturday July 10. We have made arrangements to do so.

May I suggest that you give me a ring as soon as you arrive in Israel, so that we can make final arrangements. I recall our previous conversations. We would like to make your stay as meaningful as possible. If there is any other way we can help you, please let us know.

Bella and I look forward to seeing you and Rose, and meeting your granddaughter.

Shalom ulehitraot.

Bivracha,

Rabbi Richard G. Hirsch

cc. ✓ Rabbi Alexander Schindler  
Mr. Theodore Broido

# MEMORANDUM

From Rabbi Stephen Schafer  
To Rabbi Alexander Schindler  
Copies  
Subject Meeting with Gerry Daniel

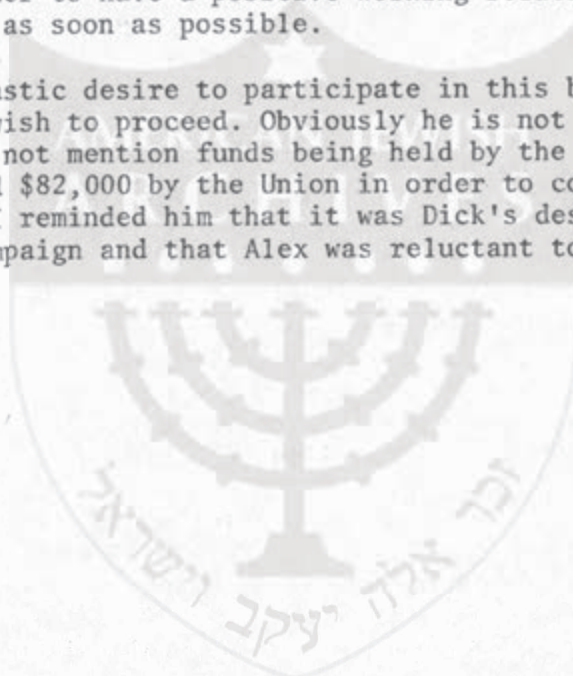
Date 4/27/82

*Hold for my meeting*

I met with Gerry & Ruth Daniel this morning. Enclosed is my memo to him following the meeting.

I did not discuss details about the relationship of the UAHC and the WUPJ. Gerry told me that he has a good relationship with Alex and will work everything out. I tried to impress upon him that there is a problem which must be solved in order to have a positive working relationship. I urged him to meet with you as soon as possible.

Without your enthusiastic desire to participate in this building in Jerusalem, I do not wish to proceed. Obviously he is not aware of your true feelings. I did not mention funds being held by the WUPJ. I did tell him that I was billed \$82,000 by the Union in order to cover the obligations of the World Union. I reminded him that it was Dick's desire to take over the \$5 per person campaign and that Alex was reluctant to let it go.



Union of American Hebrew Congregations  
838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100



# MEMORANDUM

From Rabbi Stephen Schafer  
To Mr. Gerald Daniel  
Copies Rabbi Alexander Schindler, Mr. Dov Gilon , Rabbi Allan Smith  
Subject WUPJ Youth Center, Jerusalem

Date 4/27/82

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TOTAL NET AREA 1050 sq. m.

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TOTAL NET AREA	550 sq. m.	
TOTAL GROSS AREA (20% circulation)		660 sq. m.

6. CLEANING STAFF (lockers/wc/etc.) 12 people 50 sq. m. 60 sq. m.

7. MECHANICAL 100 sq. m. 130 sq. m.

#### 8. OFFICES OF ISRAELI, AMERICAN, INTERNATIONAL YOUTH PROGRAMS

5 offices @ 15 sq. m.	75 sq. m.	
5 offices @ 12 sq. m.	60 sq. m.	
2 secretarial offices (a) 30 sq. m.		
(b) 20 sq. m.]	50 sq. m.	
Conference Room	25 sq. m.	
Storage Area	<u>30 sq. m.</u>	
TOTAL NET AREA	240 sq. m.	
TOTAL GROSS AREA (40% circulation)		340 sq. m.

TOTAL NET AREA FOR YOUTH HOSTEL 2,630 sq. m.  
TOTAL GROSS AREA FOR YOUTH HOSTEL 3,470 sq. m.

PRO FORMA BUDGET WORLD UNION YOUTH HOSTEL

INCOME:

15,000 bed nights		
7,500 full board @ 15.00	=	\$ 112,500
7,500 bed & breakfast @ 9.00	=	67,500
Total		<u>\$ 180,000</u>

EXPENSES:

Administration

Director	\$ 15,000
Bookkeeper	10,000
Secretary	10,000
House mother	10,000
Telephone	7,000
Postage	3,500
Supplies	750
Public Relations	1,500
Equipment repair	500
Misc.	1,000
	<u>\$ 59,250</u>

Commissary

Dietician	\$ 10,000
Cook	12,500
Cook's helper 3 @ 5,000	15,000
Food	40,000
Equipment purchase	2,500
Equipment repair	1,500
Misc.	1,000
	<u>\$ 82,500</u>

Housekeeping

Housekeeper	\$ 10,000
Maids 3 @ 5,000	15,000
Porter	5,000
Cleaning supplies	1,500
Equipment purchase	1,000
Equipment repair	500
Linen	1,000
Laundry	7,000
Misc.	500
	<u>\$ 41,500</u>



Plant Operation

Supervisor	\$ 12,000
Handyman	6,500
Gardener	5,000
Light	15,000
Heat	12,000
Maintenance supplies	6,000
Repairs	4,000
Truck & auto	10,000
Misc.	5,000
	<u>\$ 75,000</u>

Employee Benefits \$ 55,000

Insurance \$ 20,000

SUMMARY: EXPENSES

ADMINISTRATION	\$ 59,250
COMMISSARY	82,500
HOUSEKEEPING	41,500
PLANT OPERATION	75,000
BENEFITS	55,000
INSURANCE	<u>20,000</u>

\$ 333,250

TOTAL EXPENSES: \$ 333,250  
TOTAL INCOME 180,000

PROJECTED ANNUAL DEFICIT: \$ 153,250

Note: The theoretical number of bed nights per year is 54,750. Rental income is guestimated in this projection at about 28% occupancy. With 50% occupancy, income could be far above cost.

WUPJ

February 1, 1982

Mr. Gerard Daniel  
President, MUPJ  
Box "F"  
New Rochelle, NY 10801

Dear Jerry:

I have your letter in which you speak of the Union's agreement "to contribute \$250,000 from UAHC funds to the Youth Hostel in Jerusalem."

I guess what we have here is a case of "wishful hearing," because there are several conditions on which this contribution is predicated and without which it will not be made. Steve made this clear to you on the telephone -- so he reports to me -- and just for the record I want to set them down.

To begin with, it is not up to me or Steve Schafer unilaterally to grant such funds, though they are available in the Youth Division. Such grants require Board approval. Doubtless, it will be given if we recommend it but it is only the Board which can make such a commitment. All that Steve promised in my name is our recommendation for such a grant.

And even this agreement to make such a recommendation was made on three conditions:

- 1/ The favorable result of a study which will show its feasibility from an operational point of view. Before we venture into such an effort we have to know precisely how much it will cost to operate the facility and whether we can bear this cost within our present Youth budget framework.
- 2/ The favorable result of a study which will show its feasibility from a structural-financial point of view. That is to say, given the youth program of the Union how large a structure should be built? Are the present Safdie plans too grandiose? Should they be modified and, if so, how?
- 3/ The working out of an acceptable agreement with the College-Institute and the MUPJ on all aspects of management. To put it quite simply - who will be responsible for paying what?



Mr. Gerard Daniel  
February 1, 1982  
Page -2-

All of these conditions may dampen your enthusiasm somewhat. But it is better to have a dampened enthusiasm now than serious recriminations after the deed is done. Steve tells me not only that he made these conditions abundantly clear in his telephone conversation with Dick, but also that Dick assented to them and that someone has even been employed or is presently employed to prepare these studies for us. I nonetheless unreservedly agree with Dick's final paragraph (letter of January 24) in which he expresses his belief that the "dream is one step closer, though we still have a long way to go." And, the next step we must take is to make certain that the dream is a real dream and not an empty illusion.

With warmest regards, I am

Sincerely,

Alexander M. Schindler

CC: Rabbi Richard G. Hirsch  
Rabbi Steven Schafer  
Rabbi Allan Levine  
Rabbi Henry Skirball  
Rabbi David Forman



האיגוד העולמי ליהדות מתקדמת  
WORLD UNION FOR PROGRESSIVE JUDAISM

13 King David Street  
Jerusalem, Israel

Tel. 234-748, 232-444 טל.

רח' המלך דוד 13  
ירושלים

Office of Executive Director

לשכת המזכיר הכללי

24th January, 1982

*I want  
discuss this  
with Steve.*

Rabbi Alexander Schindler,  
UAHC,  
838 Fifth Avenue,  
New York, N.Y. 10021

Dear Alex,

*feasibility study  
submitted  
how long a time  
a subsidy after  
agreed to policy*

I talked with Steve on the phone yesterday morning and was overwhelmingly pleased to learn that you both have agreed to contribute \$250,000 from UAHC funds for the Youth Center in Jerusalem. The contribution is significant both in terms of the amount and in terms of what it symbolizes, and I am indeed extremely grateful for both factors.

Immediately upon receiving the word from Steve, I communicated with Gerry Daniel, Dick Scheuer and Joy Ungerleider, all three of whom were very moved and impressed. In my extended conversation with Joy, I think we are back on the track. In the meantime, we have also received some additional funds from South Africa toward the Youth Hostel, funds that will eventually total 100,000 Rand, and that is also a good sign. We also have some additional prospects.

As far as Joy is concerned, she is not now talking about asking for a return of her money. The basic question is whether she will make another significant contribution. That we will know when I meet with her on her trip to Israel next week. Of course, even if she does make an additional contribution, according to Dick Scheuer and Safdie, that will not be enough to complete the Youth Hostel and we shall therefore have to continue the process of solicitation. I will be coming to the States in March, and will be doing everything possible to line up some more contributions. I assume that you will be here in February for the Agency meetings. If so, we will want to have some meetings with some of the "big machers" who are Reform Jews in regard to contributions for the Center. Otherwise, let me know and we can communicate by letter or phone.

Steve Schafer and our staff, Allan Levine, Hank Skirball and Dave Forman, have been very helpful and will continue to be instrumental in formulating our plans and developing the programs. And we all should be grateful to them for their tremendous dedication and effective leadership. Steve reiterated what you and I have also talked about, that we have to insure control over building costs, administrative expenses, etc., so that our expenditures are independent of the College expenses. Also we are making provisions, as per his suggestion, for a feasibility study.

Thank you again. I believe that our dream is one step closer, though we still have a long way to go.

cc. Gerard Daniel  
Rabbi Stephen Schafer  
Rabbi Allan Levine  
Rabbi Hank Skirball  
Rabbi David Forman

Bivracha,  
*Dick*  
Rabbi Richard G. Hirsch



Rabbi Alexander M. Schindler

January 28, 1982

Rabbi Stephen Schafer

Is not this gift restricted in the sense that it is dependent upon results of a feasibility study and several other matters?

If so, I should respond to Gerry Daniel givingtthese conditions.





# WORLD UNION FOR PROGRESSIVE JUDAISM

## האיגוד העולמי ליהדות מתקדמת

Office of the President

January 22, 1982  
ddt-2177

Rabbi Alexander M. Schindler  
President  
Union of American Hebrew Congregations  
838 Fifth Avenue  
New York, New York 10021

Dear Alex:

Just a word to tell you how very gratified I am about the decision of the UAHC and its Youth Department to contribute \$250,000 towards the building and maintenance of the Youth Hostel in Jerusalem.

Joy Ungerleider - Mayerson is leaving in a few days for Israel and Dick Hirsch is very hopeful that he can reinstate her interest and continued support for this project.

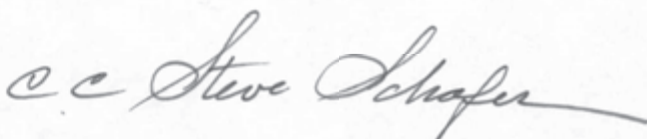
I am leaving for a week's travel in the South and on my return I would like to talk to you about actions we could and should take here with UJA leadership, to bring about a financial contribution of Jewish Agency money in Israel towards the Youth Hostel. I believe this would help the UJA leadership more than anything else, to blunt effectively the apparent resistance to UJA obligations by an increasing number of Reform Jewish contributors.

Again my warmest thanks and best regards also to Rhea in which Ruth Joins me.

Sincerely yours

  
Gerard Daniel

GD/ddt







# WORLD UNION FOR PROGRESSIVE JUDAISM

## האיגוד העולמי ליהדות מתקדמת

Office of the President

Please reply to Box "F"  
New Rochelle, New York 10801

December 22, 1980  
ddt-737

Mrs. Joy Ungerleider-Mayerson  
4 Oak Lane  
Larchmont, New York 10538

Dear Joy:

The World Union for Progressive Judaism acknowledges with deep gratitude, receipt of stock certificates, in the approximate value of \$850,000.00 which you are depositing this month in the World Education Center Building Escrow Fund at the Hebrew Union College/Jewish Institute of Religion. These funds are designated for the establishment of a Youth Hostel under the auspices of the World Union for Progressive Judaism and other affiliated Jewish organizations, to be built on the grounds of the World Educational Center for Progressive Judaism in Jerusalem.

We herewith confirm that we consider the Youth Hostel a priority project for the World Union and we shall make a major effort to raise additional funds needed to complete the financing for this project as rapidly as possible.

We also confirm that before any naming agreement for the Hostel would be considered with any other party, we shall give you the opportunity to increase your or your family's gift so as to give you the first preference to name the Hostel.

Your very generous gift will give youth from the Diaspora stronger roots in Israel and is, therefore, of the deepest significance.

Our institutions and all the young people who will benefit from the Hostel are forever in your debt.

With warmest regards also to Phil.

Sincerely yours,

WORLD UNION FOR PROGRESSIVE JUDAISM

Gerard Daniel, President

GD/ddt

CC: Dr. Alfred Gottschalk, Pres. HUC  
Prof. Jules Backman, Chairm. Bd. HUC  
Rabbi Richard G. Hirsch, Exec. Dir. WUPJ  
Mr. Richard Scheuer, Vice Chairm. HUC





I have signed this memo to Rabbi Schindler before sending it to you, so that it is in accord with his understanding of our conversation today.

January 18, 1981

MEMORANDUM

from: Rabbi Richard G. Hirsch  
to: Gerard Saniel  
cc: Rabbi Alexander Schindler

subject: WORLD EDUCATIONAL CENTER FOR PROGRESSIVE JUDAISM - YOUTH HOSTEL

I met with Rabbi Schindler this morning and discussed with him at length the importance of a youth hostel as part of the World Educational Center for Progressive Judaism.

I reviewed for him the history of the contribution of Joy Ungerleider-Mayerson and indicated that I would be meeting with her when she arrived in Jerusalem, to sit with her and go over her wishes in detail; also that we would try to obtain an additional contribution from her. I indicated that Moshe Safdie projects the costs to be \$100 per square foot and that the present plans call for approximately 40,000 square feet (4,000 square meters) or a cost of \$4,000,000. We agreed that we have three alternatives:

1. to raise the additional funds;
2. to cut down the size of the project; or
3. to build it in stages.

As for the UAHC Capital Drive and the proposal to include the Youth Hostel in it, I was pleased that Rabbi Schindler said that he would make the Youth Hostel of the World Educational Center a component of the new capital campaign. However, since the drive is not yet under way, and since no funds have been raised, the UAHC can make no firm commitment at this time.

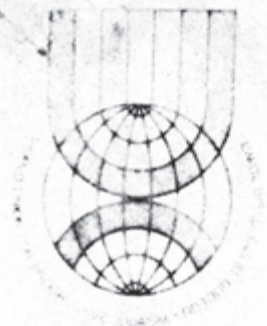
I indicated to Rabbi Schindler that before receipt of the Ungerleider-Mayerson contribution, our original proposal had been to turn over the entire project to the UAHC International Education Department which would raise all the funds and administer the entire facility. In response to your question of last week Rabbi Schindler indicated that he had spoken to Rabbi Schafer, but that Rabbi Schafer had been "non-committal" about the role of the UAHC youth department in helping to raise funds and in providing all the administrative costs for the maintenance of the facility following its erection.

He understands that by virtue of the World Union's accepting the gift, and in order to keep faith with the donor, the World Union is committed to proceed to raise additional funds for the project and to implement it with all due speed. It would be better for all concerned if the UAHC were a partner, but if not the World Union will have to go it alone.



I have shown this memo to Rabbi Schindler before sending it to assure that it is in accord with his understanding of our conversation today.





# WORLD UNION FOR PROGRESSIVE JUDAISM

## האיגוד העולמי ליהדות מתקדמת

September 15, 1981

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**CHAIRMAN OF BUDGET**  
Ruth Daniel (U.S.A.)

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Rabbi Jacob K. Shankman

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(1926-1938)

Rabbi Dr. Jan Beck  
(1938-1953)

The Hon. Lily H. Montagu  
(1954-1959)

Rabbi Dr. Solomon B. Freehof  
(1959-1964)

Rabbi Dr. Jacob K. Shankman  
(1964-1970)

Rabbi Dr. Bernard J. Sanger  
(1970-1972)

Rabbi Maurice Eisendrath  
(1972-1973)

Rabbi David H. Wolf  
(1973-1981)

### FROM:

RABBI RICHARD G. HIRSCH ✓

### TO:

RABBI ALEXANDER M. SCHINDLER

### COPIES:

MR. GERARD DANIEL, MR. RICHARD SCHEUER,  
MATTHEW H. ROSS, ESQ., RABBI STEPHEN SCHAFER

### SUBJECT:

YOUTH HOSTEL OF THE WORLD EDUCATION CENTER  
FOR PROGRESSIVE JUDAISM

I am hereby summarizing our conversation of today concerning the Youth Hostel of the World Education Center for Progressive Judaism.

1. I will coordinate all contacts in behalf of the UAHC and WUPJ with the HUC-JIR and with Joy Ungerleider Mayersohn and other donors who have already indicated their interest. I will also coordinate the relations between the College-UAHC-WUPJ in regard to architectural planning.
2. We rejected the proposal made by Mayor Teddy Kollek to have the Youth Hostel at the Jerusalem Forest location and reaffirmed that the Youth Hostel will be built as an integral part of the World Education Center for Progressive Judaism on the land given to our movement in the name of the College.
3. We shall begin the process of developing a contractual relationship in writing with the College regarding the construction costs, and the administrative expenses, including the procedures for maintenance costs, following the erection of the building. I shall assume responsibility for initiating these discussions.
4. You stressed that it was important that the Youth Hostel and all other facilities constructed by the movement bear the imprint of the World Union and that the World Union visibility be assured. I agreed to stress this part in discussion with the College.

continued...

SUBJECT: YOUTH HOSTEL OF THE WORLD EDUCATION  
CENTER FOR PROGRESSIVE JUDAISM

September 15, 1981

5. You reaffirmed that the UAHC is featuring this project in the Prospectus of the Capital Fund Drive and that every effort will be made to raise the additional necessary funds for the erection of the building as well as for an endowment fund to be set aside as a source of operating funds for the programs to be conducted therein.
6. As per your request, I am attaching relevant correspondence, so that your file will be complete.

P.S. Alex, there is a memo which should be in your files summarizing our conversation on this matter in Jerusalem at the time of the Caesarea meetings of the Jewish Agency. I will send on another copy from Jerusalem.



aurits  
Dr.

SEC  
75



האיגוד העולמי ליהדות מתקדמת  
WORLD UNION FOR PROGRESSIVE JUDAISM

13 King David Street  
Jerusalem, Israel

טל. 234-748, 232-444

רח' המלך דוד 13  
ירושלים

Office of Executive Director

לשכת המזכיר הכללי

4th October, 1981

Mrs. Joy Ungerleider-Mayerson,  
825 Fifth Avenue,  
Apartment 19,  
New York, N.Y. 10021

Dear Joy,

I hope this letter finds you well. Bella and your many friends within our movement join in wishing you, Philip and your family L'shana Tova. May you all be inscribed in the Book of Life for a good and creative year.

Since my return to Israel we held several meetings with our youth staff, and have consulted with persons of expertise in the administration of youth hostels and are now in the process of developing both here and in the United States an operational plan for the detailed administration of the hostel. Moshe Safdie in the meantime is proceeding with the processing of the architectural plans through the city and district committees.

We are planning to convene a working committee of all the principals involved some time in November (we have not been able to set the exact date, but it will probably be before Thanksgiving). Moshe Safdie will be present together with the lay and professional leadership of the Union, World Union and College. We would be most anxious to have you in attendance as well. As soon as we set the date you will be contacted by our New York office.

I know that you have been disappointed with the slow pace with which we have been proceeding and with the seeming divergent approaches among the various institutions and their respective staff members. However, I have now discussed the various issues with all the persons involved, including those who are receiving a copy of this letter. Whereas there are many details which require discussion, we are all united on two basic points: 1) the youth hostel is our number one priority for the World Educational Center for Progressive Judaism; and 2) it should be located on the campus of the College.

We are making every effort to implement the program as soon as possible. We therefore hope that you will still keep open the option of an additional contribution this year, and of course if you so desire, in accord with our understanding, it could be a naming gift.

Please be sure to have your son contact me when he arrives in Israel.  
I will be in Holland October 29-November 4, Paris November 4-9, and then  
proceeding to the States where I will remain until the middle of December.

Again, our best wishes for a year of fulfillment and peace.

Bivracha,

*Richard*

Rabbi Richard G. Hirsch

cc. Dr. Jules Backman  
Mr. Gerard Daniel  
Mr. Donald Day  
Dr. Alfred Gottschalk  
Mr. Matthew H. Ross  
Rabbi Stephen Schafer  
Mr. Richard Scheuer  
Rabbi Alexander Schindler





# Memorandum

Page 18

## HEBREW UNION COLLEGE-JEWISH INSTITUTE OF RELIGION

CLIFTON AVENUE • CINCINNATI, OHIO 45220 • PHONE 221-1875

DATE October 6, 1981

TO Rabbis Schindler and Hirsch

FROM Dr. Alfred Gottschalk

*Benjamin Kaye*

Dick Scheuer called last week to tell me how distressed he was because his family foundation could not understand the procedural aspects of our program for the Hostel. I indicated to him that the programmatic aspects of the Hostel were in the domain of the Union and the World Union. However, there was a prototype that works operationally which we might adapt for the Hostel, should we have a program emerging for students who want to study in Jerusalem and do not want to opt for the work programs. He was impressed that this could be a paradigm for the Hostel for one program and asked me to prepare a memo on it so that he might present it to Joy and to the Foundation. Incidentally, Joy had similar objections in that she had not seen an operational plan evolved by the Union and the World Union for the day-to-day activity of the Hostel involving also questions of budget and funding.



HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION  
CLIFTON AVENUE, CINCINNATI, OHIO 45220

1981 APR 18

October 6, 1981

Mr. Richard J. Scheuer  
880 Third Avenue  
New York, NY 10022

Dear Dick:

Thank you for calling me last week with respect to clarification on programmatic aspects of the Youth Hostel. I am pleased to present to you a prototype of operation which has worked for us for the last eight years, and that is the prototype of the CAY program. This is a collegiate year-in-Israel program which is presently being pursued at Kibbutz Zora and had previously been operative at Kibbutz Maaleh Ha-Hamisha, close to Jerusalem. The UAHC, through the NFTY program, and the World Union for Progressive Judaism, through its youth oriented programs, recruit young people for this college year abroad. This is essentially a work/study program at a kibbutz which is enriched by academic subjects taught by professors selected and appointed by our HUC-JIR Jerusalem School. These courses are accredited by the College and are transferrable to American schools, colleges and universities. The NFTY takes care of the physical recruitment and maintenance of the young people; it negotiates with the kibbutz for maintenance fees, etc. It then compensates the College-Institute for its outlay in teaching and professorial work in behalf of the program.

I would envisage the above operational procedure also for that aspect of the Hostel program which may involve a year in Israel for students who choose not to opt for a work/study program but who opt for a total study program, who would be housed at the Hostel and who would pursue programs in Judaica under the supervision of the faculty of the Jerusalem School of HUC. We have actually had a very fine relationship with the Union and the World Union in this program. It is in many ways a prototype for our future relationship.

I am very heartened by our progress in Jerusalem and by the impact that we have collectively made as a Movement - the Union, the World Union and the College, each doing its very distinctive work and playing their special roles, which cannot be and ought not be overlapping ones, for that would be wasteful.

Sincerely,

AG:rwg

Alfred Gottschalk

cc: Rabbi Alexander Schindler  
Rabbi Richard G. Hirsch ✓





# WORLD UNION FOR PROGRESSIVE JUDAISM

1981  
איגוד העולם ליהדות מתקדמת

Office of the President

Please reply to Box "F"  
New Rochelle, NY 10801

January 16, 1981  
ddt-789

Rabbi Alexander M. Schindler  
President  
Union of American Hebrew Congregation  
838 Fifth Avenue  
New York, New York 10021

Dear Alex:

Thank you for the copy of your letter to Fred Gottschalk regarding the Ungerleider gift. Just a few comments:

A condition for this gift to the World Union via the HUC Escrow Fund was an undertaking by the World Union to make its best efforts to raise additional funds for the construction of a Youth Hostel for use by young people from all over the world. I gave this undertaking, on behalf of the World Union, without which this gift would not have been forthcoming.

I felt strongly with the representatives of the College, who participated in the talks with Mrs. Ungerleider, that this project should be shared with the UAHC Youth Department since the College has no direct interest in a Youth Hostel. After all, the main but not the only beneficiaries will be North American Youth and most funds would have to come from North American Reform Jewish Contributors.

The gift thus was accepted and received by the World Union and we are delighted that there is a strong interest by the Youth Department of UAHC for this Hostel. A close cooperation, therefore, seems indicated and I look forward to a partnership with the UAHC and a few other World Union constituents in this important project.

Rabbi Schindler

- 2 -

January 16, 1981

We already told Joy Ungerleider that this gift would not suffice for a naming gift, but have given her in writing a "right of first refusal" to raise her gift to the level of a naming gift.

I am leaving for Europe on February 3rd and would suggest a meeting in which also your Youth Department people should participate as early as possible, especially since you now had a chance to review the plans and principles for the project with Dick Hirsch.

My best personal regards.

Sincerely,

Gerard Daniel

GD/ddt

CC: Dr. Alfred Gottschalk  
Rabbi Richard Hirsch  
Mr. Donald Day  
Rabbi Stephen Schafer  
Mr. Matthew Ross  
Dr. Jules Backman  
Mr. Richard Scheuer





# MEMORANDUM

From Rabbi Stephen A. Schafer  
To Rabbi Alexander Schindler

Date 9-25-81

Copies

Subject The youth hostel in Jerusalem

I am responding to Dick Hirsch's memo to you of September 15 concerning the youth hostel. I am enclosing a copy for your reference.

You will recall that I left the room so that you could discuss privately with Dick the youth hostel project.

Does Dick's memo accurately summarize the agreements between you and Dick?

I have the following concerns raised by the ambiguity of the memo:

- (1) who will own the youth hostel?
- (2) who will have authority and responsibility for management of the building?
- (3) who will determine the amount of an adequate endowment fund?
- (4) who will be the UAHC representative(s) in discussions with the College about use, management, and budgets?

I have an additional concern occasioned by Dick's memo, i.e. the length of time to the completion of the youth hostel project. I feel that it is years away. Meanwhile, the project may not realize the second half of the Ungerleider-Mayersohn gift because, in my understanding, Joy is not willing to wait indefinitely for the ground breaking.

I wish to cooperate with Dick in all projects of mutual benefit and concern between the World Union and the U.A.H.C. But I also wish to have a youth hostel facility in Jerusalem as soon as possible. We have been talking about the King David Street location for eight years. (In fairness, my inclination to buy or build a youth hostel has been only during the last three years. Prior to that date we were able to rent with little difficulty.)

I agree with Dick that the Jerusalem Forest location is less desirable for our needs. The King David Street location is ideal and has abundant status. However, there are any number of locations in Jerusalem which can meet the needs of the Youth Division more immediately and more cheaply. I am recommending therefore that unless the King David Street Youth Hostel Project is fully planned and budgeted within a year, the U.A.H.C. develop the youth hostel in a different location in Jerusalem.



Union of American Hebrew Congregations

838 FIFTH AVENUE, NEW YORK, N.Y. 10021 (212) 249-0100

# Memorandum

## HEBREW UNION COLLEGE-JEWISH INSTITUTE OF RELIGION

CLIFTON AVENUE • CINCINNATI, OHIO 45220 • PHONE 221-1875

DATE October 6, 1981

TO Rabbis Schindler and Hirsch

FROM Dr. Alfred Gottschalk

Dick Scheuer called last week to tell me how distressed he was because his family foundation could not understand the procedural aspects of our program for the Hostel. I indicated to him that the programmatic aspects of the Hostel were in the domain of the Union and the World Union. However, there was a prototype that works operationally which we might adapt for the Hostel, should we have a program emerging for students who want to study in Jerusalem and do not want to opt for the work programs. He was impressed that this could be a paradigm for the Hostel for one program and asked me to prepare a memo on it so that he might present it to Joy and to the Foundation. Incidentally, Joy had similar objections in that she had not seen an operational plan evolved by the Union and the World Union for the day-to-day activity of the Hostel involving also questions of budget and funding.



HEBREW UNION COLLEGE - JEWISH INSTITUTE OF RELIGION  
CLIFTON AVENUE, CINCINNATI, OHIO 45220

October 6, 1981

Mr. Richard J. Scheuer  
880 Third Avenue  
New York, NY 10022

Dear Dick:

Thank you for calling me last week with respect to clarification on programmatic aspects of the Youth Hostel. I am pleased to present to you a prototype of operation which has worked for us for the last eight years, and that is the prototype of the CAY program. This is a collegiate year-in-Israel program which is presently being pursued at Kibbutz Zora and had previously been operative at Kibbutz Maaleh Ha-Hamisha, close to Jerusalem. The UAHC, through the NFTY program, and the World Union for Progressive Judaism, through its youth oriented programs, recruit young people for this college year abroad. This is essentially a work/study program at a kibbutz which is enriched by academic subjects taught by professors selected and appointed by our HUC-JIR Jerusalem School. These courses are accredited by the College and are transferrable to American schools, colleges and universities. The NFTY takes care of the physical recruitment and maintenance of the young people; it negotiates with the kibbutz for maintenance fees, etc. It then compensates the College-Institute for its outlay in teaching and professorial work in behalf of the program.

I would envisage the above operational procedure also for that aspect of the Hostel program which may involve a year in Israel for students who choose not to opt for a work/study program but who opt for a total study program, who would be housed at the Hostel and who would pursue programs in Judaica under the supervision of the faculty of the Jerusalem School of HUC. We have actually had a very fine relationship with the Union and the World Union in this program. It is in many ways a prototype for our future relationship.

I am very heartened by our progress in Jerusalem and by the impact that we have collectively made as a Movement - the Union, the World Union and the College, each doing its very distinctive work and playing their special roles, which cannot be and ought not be overlapping ones, for that would be wasteful.

Sincerely,

Alfred Gottschalk

AG:rws

cc: Rabbi Alexander Schindler ✓  
Rabbi Richard G. Hirsch



# WORLD UNION FOR PROGRESSIVE JUDAISM

## האיגוד העולמי ליהדות מתקדמת

Office of the President

Please reply to Box "F"  
New Rochelle, New York 10801

December 22, 1980  
ddt-737

Mrs. Joy Ungerleider-Mayerson  
4 Oak Lane  
Larchmont, New York 10538

Dear Joy:

The World Union for Progressive Judaism acknowledges with deep gratitude, receipt of stock certificates, in the approximate value of \$850,000.00 which you are depositing this month in the World Education Center Building Escrow Fund at the Hebrew Union College/Jewish Institute of Religion. These funds are designated for the establishment of a Youth Hostel under the auspices of the World Union for Progressive Judaism and other affiliated Jewish organizations, to be built on the grounds of the World Educational Center for Progressive Judaism in Jerusalem.

We herewith confirm that we consider the Youth Hostel a priority project for the World Union and we shall make a major effort to raise additional funds needed to complete the financing for this project as rapidly as possible.

We also confirm that before any naming agreement for the Hostel would be considered with any other party, we shall give you the opportunity to increase your or your family's gift so as to give you the first preference to name the Hostel.

Your very generous gift will give youth from the Diaspora stronger roots in Israel and is, therefore, of the deepest significance.



Our institutions and all the young people who will benefit from the Hostel are forever in your debt.

With warmest regards also to Phil.

Sincerely yours,

WORLD UNION FOR PROGRESSIVE JUDAISM

Gerard Daniel, President

GD/ddt

CC: Dr. Alfred Gottschalk, Pres. HUC  
Prof. Jules Backman, Chairm. Bd. HUC  
Rabbi Richard G. Hirsch, Exec. Dir. WUPJ  
Mr. Richard Scheuer, Vice Chairm. HUC



# WORLD UNION FOR PROGRESSIVE JUDAISM

איגוד העולם ליהדות מתקדמת

September 15, 1981

**PRESIDENT:**

Mr. Gerard Daniel (U.S.A.)

**HON. LIFE PRESIDENT:**

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Ruth Daniel (U.S.A.)

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**TREASURERS:**

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Mr. Edward Gold (Great Britain)

**SECRETARIES:**

Miss Jane Evans (U.S.A.)

Mr. Bertram Jacobs (Great Britain)

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(1926-1938)

Rabbi Dr. Leo Baeck\*

(1939-1953)

The Hon. Lily H. Montagu\*

(1954-1959)

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Rabbi Dr. Jacob K. Shankman

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(1970-1972)

Rabbi Maurice Eisendrath\*

(1972-1973)

Rabbi David H. Wice

(1973-1980)

\*Deceased

**EXECUTIVE DIRECTOR:**

Rabbi Dr. Richard G. Hirsch (Israel)

**NORTH AMERICAN DIRECTOR:**

Rabbi Paul R. Kushner

**CHAIRMAN OF THE**

**NORTH AMERICAN BOARD**

Mr. Matthew H. Ross

**FROM:** RABBI RICHARD G. HIRSCH

**TO:** RABBI ALEXANDER M. SCHINDLER

**COPIES:** MR. GERARD DANIEL, MR. RICHARD SCHEUER,  
MATTHEW H. ROSS, ESQ., RABBI STEPHEN SCHAFFER ✓

**SUBJECT:** YOUTH HOSTEL OF THE WORLD EDUCATION CENTER  
FOR PROGRESSIVE JUDAISM

I am hereby summarizing our conversation of today concerning the Youth Hostel of the World Education Center for Progressive Judaism.

1. I will coordinate all contacts in behalf of the UAHC and WUPJ with the HUC-JIR and with Joy Ungerleider-Mayersohn and other donors who have already indicated their interest. I will also coordinate the relations between the College-UAHC-WUPJ in regard to architectural planning.
2. We rejected the proposal made by Mayor Teddy Kollek to have the Youth Hostel at the Jerusalem Forest location and reaffirmed that the Youth Hostel will be built as an integral part of the World Education Center for Progressive Judaism on the land given to our movement in the name of the College.
3. We shall begin the process of developing a contractual relationship in writing with the College regarding the construction costs, and the administrative expenses, including the procedures for maintenance costs, following the erection of the building. I shall assume responsibility for initiating these discussions.
4. You stressed that it was important that the Youth Hostel and all other facilities constructed by the movement bear the imprint of the World Union and that the World Union visibility be assured. I agreed to stress this part in discussion with the College.

continued...

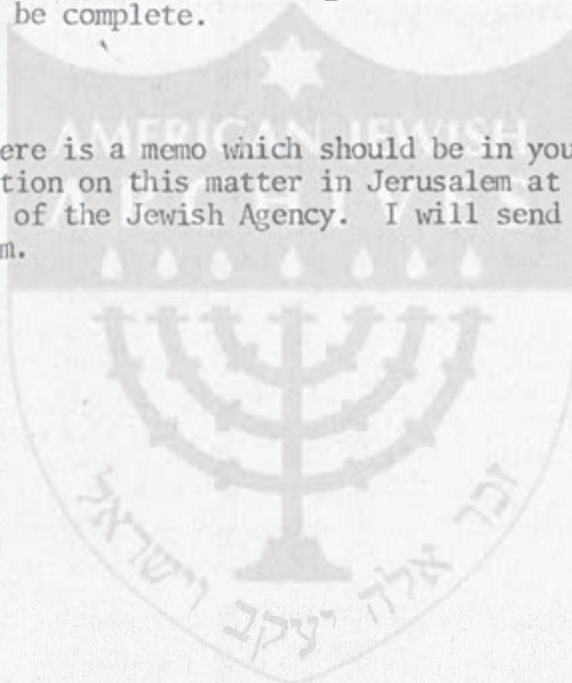


SUBJECT: YOUTH HOSTEL OF THE WORLD EDUCATION  
CENTER FOR PROGRESSIVE JUDAISM

September 15, 1981

5. You reaffirmed that the UAHC is featuring this project in the Prospectus of the Capital Fund Drive and that every effort will be made to raise the additional necessary funds for the erection of the building as well as for an endowment fund to be set aside as a source of operating funds for the programs to be conducted therein.
6. As per your request, I am attaching relevant correspondence, so that your file will be complete.

P.S. Alex, there is a memo which should be in your files summarizing our conversation on this matter in Jerusalem at the time of the Caesarea meetings of the Jewish Agency. I will send on another copy from Jerusalem.





# WORLD UNION FOR PROGRESSIVE JUDAISM

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Alex, <sup>דיוניק דאליק</sup>

If you have a chance, on  
your return give me a ring.  
Would like to discuss the  
attached with you, also to  
hear about your trip.

Best wishes & all <sup>מ</sup>

אשר הירש





האיגוד העולמי ליהדות מתקדמת  
WORLD UNION FOR PROGRESSIVE JUDAISM

13 King David Street  
Jerusalem, Israel

Tel. 234-748, 232-444 טל.

רח' המלך דוד 13  
ירושלים

Office of Executive Director

לשכת המזכיר הכללי

4th October, 1981

Mrs. Joy Ungerleider-Mayerson,  
825 Fifth Avenue,  
Apartment 19,  
New York, N.Y. 10021

Dear Joy,

I hope this letter finds you well. Bella and your many friends within our movement join in wishing you, Philip and your family L'shana Tova. May you all be inscribed in the Book of Life for a good and creative year.

Since my return to Israel we held several meetings with our youth staff, and have consulted with persons of expertise in the administration of youth hostels and are now in the process of developing both here and in the United States an operational plan for the detailed administration of the hostel. Moshe Safdie in the meantime is proceeding with the processing of the architectural plans through the city and district committees.

We are planning to convene a working committee of all the principals involved some time in November (we have not been able to set the exact date, but it will probably be before Thanksgiving). Moshe Safdie will be present together with the lay and professional leadership of the Union, World Union and College. We would be most anxious to have you in attendance as well. As soon as we set the date you will be contacted by our New York office.

I know that you have been disappointed with the slow pace with which we have been proceeding and with the seeming divergent approaches among the various institutions and their respective staff members. However, I have now discussed the various issues with all the persons involved, including those who are receiving a copy of this letter. Whereas there are many details which require discussion, we are all united on two basic points: 1) the youth hostel is our number one priority for the World Educational Center for Progressive Judaism; and 2) it should be located on the campus of the College.

We are making every effort to implement the program as soon as possible. We therefore hope that you will still keep open the option of an additional contribution this year, and of course if you so desire, in accord with our understanding, it could be a naming gift.

Please be sure to have your son contact me when he arrives in Israel.  
I will be in Holland October 29-November 4, Paris November 4-9, and then  
proceeding to the States where I will remain until the middle of December.

Again, our best wishes for a year of fulfillment and peace.

Bivracha,

*Le'eh*

Rabbi Richard G. Hirsch

cc. Dr. Jules Backman  
Mr. Gerard Daniel  
Mr. Donald Day  
Dr. Alfred Gottschalk  
Mr. Matthew H. Ross  
Rabbi Stephen Schafer  
Mr. Richard Scheuer  
Rabbi Alexander Schindler





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WORLD UNION FOR PROGRESSIVE JUDAISM

13 King David Street  
Jerusalem, Israel

Tel. 234-748, 232-444 טל.

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