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Institute for Policy and Management. 1986-1987.

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הכנסת

חבר הכנסת

JERUSALEM, 13 OCTOBER 1987

MR. HERB FRIEDMAN
L. WAXNER FOUNDATION
551 MADISON AVE.
NEW YORK - NEW YORK
U.S.A

Dear Herb,

AMERICAN JEWISH
ARCHIVES

RE: Institute for policy and management

I heard from my friend Dave Kimche about the program to establish this new institute in Israel. I think that this is a great idea.

For quite some time I felt a special need for such an institute which will contribute a great deal to the Israeli diplomacy and the government service.

I also believe that this institute can specifically contribute to long-range policy planning in Israel which is presently very weak here.

Kindly convey my warm congratulation to Mr. Waxner.

I will be glad to assist you in every possible way.

SINCERELY,


EHUD OLMERT

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the limited®

DATE: 10/20/87

TO: Rabbi Friedman

FROM: AWKaiser

SUBJECT:

CONFIRM ☐

Les asked that I forward a copy
of the attached to your attention.

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ARCHIVES



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September 25, 1987

Mr. Leslie H. Wexner
Chairman of the Board
The Wexner Heritage Foundation
551 Madison Avenue
New York, N.Y. 10022

Dear Les,

It was very nice meeting you in Snowmass, and I would like to take this opportunity to thank you for your wonderful hospitality and for the opportunity to meet with such an outstanding group of young Jewish leaders.

I have not written before, because soon after the seminar I went to Israel, where I stayed for most of the summer.

On my return, I wish to briefly report to you on two matters: the Institute for Policy and Management (IPM) and, as promised, the Snowmass seminar.

While in Israel, I met with Teddy Kollek, Ahrale Yariv and Abe Harman. Also, I spoke to several senior people in the Ministry of Foreign Affairs. They all thought that the IPM idea was timely, important and much needed, and expressed their willingness to help in any possible way to turn it into a reality.

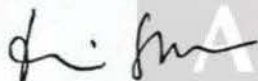
As for the Snowmass seminar, I think this was an excellent program - meticulously planned and organized and highly informative. The feedback I received from many participants indicated that this was a very well spent week, serving as a unique culmination of a year's academic study. As with all educational endeavours, with this one, too, much in-depth, ongoing evaluation is required, in order to develop a comprehensive curriculum. There is no project which cannot be improved, and this one is no exception. But my initial observation, which I shared with you in Snowmass, is fully borne out: your project is a very important educational enterprise. Moreover, the students are of a quality which justifies a major investment.

You, Herb and the whole team have earned the traditional Hebrew-Jewish blessing:

I shall be very glad to assist in the development of these exciting programs. In the meantime, my wife and I hope to have an opportunity to meet with you again and to be able to reciprocate your kind hospitality either at our temporary home in Miami or in Tel-aviv.

Wishing you a Happy New Year,

Sincerely,



Haim Shaked



HAIM SHAKED: ABRIDGED BIOGRAPHY

Haim Shaked was born in Tel Aviv, Israel (1939). He was educated at the Hebrew University of Jerusalem, where he received his B.A. cum laude (1962) and his M.A. cum laude (1966) in Middle Eastern and Islamic studies. In 1969 he was awarded a Ph.D. degree by the School of Oriental and African Studies, the University of London. He then joined Tel Aviv University.

In 1973, he was appointed Head of Tel Aviv University's prestigious and internationally known Shiloah Center for Middle Eastern and African studies (now the Dayan Center/Shiloah Institute). In 1975, he was also elected Dean of the Faculty of Humanitites (Liberal Arts). He served as Head of the Shiloah Center and Dean, as well as on the Steering Committee of the Senate and the Executive Committee of the Board of Governors of Tel Aviv University, until 1980. Then he went to North America for a sabbatical leave. While on leave, he retained his appointments as tenured Professor in the Department of Middle Eastern and African History and Senior Research Fellow of the Dayan Center/Shiloah Institute.

In 1981-83 he served as Interim Director of the Center for Advanced International Studies at the University of Miami, with a mandate to develop the Center into a Graduate School of International Studies. Having accomplished this mission, he returned to Tel Aviv University in 1984. In 1986, he was appointed by the University of Miami's Graduate School of International Studies as a Visiting Professor of Middle East Studies, and was asked to set up, and be the Director of its Middle East Studies Institute.

Professor Shaked has held Visiting Professorships in the U.S. and Canada; has participated in numerous international academic conferences; has been a member of a number of professional orgnizations (the Israel Oriental Society, the Middle East Studies Association of North America, the

American Oriental Society, the International Political Science Association, the International Studies Association, etc.) and research institutes (the International Institute of Strategic Studies, London; the Middle East Institute, Washington; and the Jaffe Center for Strategic Studies, Tel Aviv (founded under his Deanship).

His field of academic specialization is the modern history and politics of the Middle East, with special emphasis on Islam as a political force. He authored and edited several books and numerous articles. He is the co-founder and academic editor of what has become an internationally recognized standard annual reference work on the Middle East: The Middle East Contemporary Survey (of which 8 volumes have been published). He is also the founder and Editor-in-Chief of the first comprehensive, fully computerized and internationally acclaimed bibliography: the Mideast File.

Professor Shaked has been invited to speak at numerous Middle East seminars and panels in Israel, England (e.g., the Royal Institute of International Affairs), Canada (e.g. the Cummings Lectureship at McGill University; the Canadian Institute of International Affairs), and the U.S. (e.g., the Wilson Center of the Smithsonian Institution, Washington; Princeton's Near Eastern Studies Department; the Institute for Advanced Study, Princeton; Harvard University's Centers for International Affairs and Middle East Studies; the Council on Foreign Relations, N.Y.; the US Army War College; President Carter and Ford's Middle East consultation in Atlanta). He has also appeared on national television and radio programs in Israel, the U.S. and Canada, and has served as a consultant on the Middle East to private and governmental bodies.

Professor Shaked is married, and has 4 children.

HAIM SHAKED: CURRICULUM VITAE

Place of Birth: Tel Aviv, Israel
Date of Birth: 29 September, 1939
Marital Status: Married + 4 children
Military Service: IDF (1961-1963). Rank: Captain (Res.)

HIGHER EDUCATION AND ACADEMIC DEGREES:

- University of London, School of Oriental and African Studies,
Degree awarded: Ph.D. (1969). Thesis supervision: Prof. P.M. Holt
- Hebrew University of Jerusalem, Institute of Asian and African Studies
Department: History of the Islamic Countries
Degree awarded: M.A. cum laude (1966). Thesis supervision: Prof. D. Ayalon
- Hebrew University of Jerusalem, Institute of Asian and African Studies
Department: History of the Islamic Countries; Islamic Culture and
Civilization
Degree awarded: B.A. cum laude (1962)

LANGUAGES (reading ability):

Hebrew - good
English - good
Arabic - good
French - fair
Yiddish - good

ACADEMIC RANKS AND POSITIONS:

Academic Ranks:

- Professor of Modern Middle Eastern History
(1 November 1982), Tel Aviv University
- Associate Professor in Modern Middle Eastern and African History
(1 October 1975), Tel Aviv University
- Senior Lecturer in Modern Middle Eastern and African History (and awarded tenure)
(1 November 1970), Tel Aviv University
- Lecturer in Modern History (1 August 1969), Tel Aviv University
- Teaching and Research Assistant, Department of the History of Islamic
Countries, Hebrew University of Jerusalem (1963-1966)

Academic Positions:

(1) Tel Aviv University:

--Department of Middle Eastern and African History:

Founder and first Director, Eastern African History Section (1969-74)

--Shiloah Center (as of December 1983: Dayan Center/Shiloah Institute) for Middle Eastern and Africa Studies:

Senior Research Fellow (1969-to date)

Head of the Shiloah Center (1973-80)

Associate Director of the Center (1969-71)

Member, Board of Trustees and the International Advisory Council of the Dayan Center (1983-to date)

--Jaffe Center for Strategic Studies:

Member, Academic Advisory Committee (1978-to date)

Member, Board of Trustees (1978-to date)

--Faculty of Humanities (Liberal Arts):

Member, Faculty Council (1970-72; 73-74; 75-to date)

Dean of the Faculty (1975-80)

--University:

Chairman and Member, various ad hoc committees (1969-80)

Member, Research Authority Board (1971-1980)

Member, University Senate (1972-74; 75-80; 83-to date)

Member, Steering Committee of the Senate (1975-80)

Member, Board of Governors (1976-1981)

Member, Executive Committee, Board of Governors (1976-80)

Member, Board of Directors, Tel Aviv University
Research Project on Peace (1979-80)

(2) University of Miami:

--Center for Advanced International Studies:

Interim Director and Visiting Professor of Middle East Studies (1981-1982)

--Graduate School of International Studies:

Visiting Professor and Director of Middle East Studies (1983-84)

Visiting Professor and Director, Middle East Studies Institute
(1986-to date)

PROFESSIONAL EXPERIENCE

(1) University Courses Taught:

--An introduction to the Modern History of the Middle East
(B.A. course, Hebrew University of Jerusalem, 1964, 1965, 1966)

--Modern History of the Middle East
University of Maryland, European Division, U.K., 1968)

Selected Problems in the Modern History of the Sudan
(B.A. course, Tel Aviv University 1969-70, 70-71, 71-72, 72-73
B.A. seminar, 1973-74)

--Methodology of Middle Eastern Research
(B.A. course, Tel Aviv University, 1970-71)

--Readings in a MS. Sira of the Sudanese Mahdi
(M.A. course, Tel Aviv University, 1971-72)

--The Press in the Middle East
(M.A. and Shiloah Center Seminar, Tel Aviv University, 1972-73)

--Modern Arab Historiography
(M.A. Seminar, Tel Aviv University, 1973-74)

--The Modern Middle East
(M.A. Seminar, School of International Affairs, Carleton University,
Ottawa, 1974-75)

--The Middle East in World Politics
(B.A. (Summer) course, Queens College, CUNY, 1975)

--Politics and Government of the Middle East
(B.A. (Summer) course, Queens College, CUNY, 1975)

--The Red Sea Region
(M.A. and Shiloah Center Seminar, Tel Aviv University, 1975-76)

- (With I. Rabinovich), The Middle East and the US
(M.A. and Shiloah Center Seminar, Tel Aviv University, 1977-78)
- (With J. Kraemer), Islam as a Political Factor in the Middle East
(M.A. and Shiloah Center Seminar, Tel Aviv University, 1978-79)
- (With I. Rabinovich), Turning Points in Israel's Middle Eastern Policy
(M.A. and Shiloah Center Seminar, Tel Aviv University, 1979-80)
- The Middle East: Basic Trends and Contemporary Issues
(Pol. Sci, 400.6/561.6 course, York University, Ontario, 1980-81)
- The Middle East--Contemporary Politics and Society
(Pol. Sci. 9 (Intersession) course, Queens College, CUNY, 1981)
- The Politics of the Middle East
(Pol. Sc. 332.6B (Summer) course, York University, Atkinson College, 1981)
- War and Peace in the Middle East
(Pol. Sc. 326.6/Hist. 393.6A course, York University, 1981)
- Problems in INS: Major Issues and Trends in the Modern Middle East
(INS 571 course, the University of Miami, 1982-83, 86-87)
- Problems in INS: Conflict and Cooperation in the Middle East
(INS 571 course, the University of Miami, 1982-83)
- Problems in INS: The Middle East in World Affairs
(INS 571 course, the University of Miami, 1982-83)
- Problems in INS: Latin America and the Middle East
(INS 663 course, the University of Miami, 1983-84)
- Islamic Fundamentalism
(M.A. seminar, Tel Aviv University, 1984-85)
- The U.S. and the Middle East
(M.A. seminar, Tel Aviv University, 1985-86)
- (2) Visiting Professorships:
 - University of Miami (1982-84, 86-to date)
 - York University, Ontario (1980-81; 81-82)
 - Queens College, CUNY (Summer 1975, Summer 1981)
 - School of International Affairs, Carleton University, Ottawa (1974-75)

(3) Supervision of Ph.D. theses:

Tel Aviv University:

- A. Oded, A Study of Muslim Penetration into a Centralized African State and its Initial Encounter with Christianity (Degree awarded by TAU: 1972)
- (with Professor S. Simonsohn) Y. Nini, The Jewish Community in Yemen in the 19th Century and the Immigration to Palestine until 1914 (Degree awarded by TAU: 1978)

University of Miami:

- D. Fernandez, Cuba's Foreign Policy in the Middle East: 1939-1985 (Degree awarded by the UM: 1986)
- W. Crenshaw, Terrorism and the Threat to Civil Aviation (Degree awarded by the UM: 1987)
- Bradford McGuinn, Soviet Interests and Policy in the Middle East

(4) Other:

- Numerous television and radio commentaries, newspaper articles and interviews, seminars, courses, workshops and conferences (organization and participation), public lectures, and briefings on current Middle Eastern affairs in Israel, U.S., Canada, and Europe.
- Member, Israel Prize Committee (on Orientalism (1976)
- Executive Secretary, editorial board, Oriental Notes and Studies, Institute of Asian and African Studies, Hebrew University of Jerusalem, 1964-1966
- Executive Secretary, Translations Series, Institute of Asian and African Studies, Hebrew University of Jerusalem, 1965-66
- Research for the Reuven Shiloah Center, 1960-61

RESEARCH IN ARCHIVES:

Public Records Office, British Museum (London); India Office Archives (London); Sudan Archive (Durham); Various Israeli archives; National Archive (Washington)

MEMBERSHIP, EDITORIAL BOARDS:

- Middle East Record, 1967, Member, Editorial Board
- Middle East Record, 1968, 1964-70, Co-editor
- Israel Oriental Studies, Member, Editorial Board (as of Vol. VI)

- The Shiloah Center Monograph Series, Chairman, Editorial Board (1975-to date)
- Teaching and Research Aids Series, Shiloah Center, Member, Editorial Board (1975-to date)
- Hamizrah Hehadash, Journal of the Israeli Oriental Society, Member, Editorial Council (1978-to date)
- Zemanim - A Historical Quarterly, Co-Founder and Editor-in-Chief (with S. Friedlander, 1979-81)
- Journal of Asian and African Studies, (Ed. by K. Ishwaran. Published by Brill, Leiden), Member, International Advisory Board (as of Vol. XV (No. 3-4), 1980)
- Annual on Terrorism (Ed. by Y. Alexander. Published by Martinus Nijhof (The Netherlands). Member, International Editorial Board (as of 1987)
- International Encyclopedia on Terrorism (Ed. by Y. Alexander. Published by Pergamon-Brassey). Contributing Editor (as of 1987)

PROFESSIONAL SOCIETIES:

- Israel Oriental Society (Member, 1969 - to date; Council and Executive Committee Member, 1972-80)
- Middle East Studies Association (USA), (Fellow, 1970-to date)
- Middle East Institute (Washington), (Member, 1973 to 1974; 1978; 1981-to date)
- The L. Davis Institute of International Affairs, Hebrew University, Jerusalem (Associate, 1974-to date)
- International Institute of Strategic Studies (Member, 1980-84)
- International Studies Association (Member, 1981-84)
- Association for Israeli Studies (Member, 1986-to date)
- American Political Science Association (Member, 1981-84)
- International Political Science Association (Member, 1981-86)
- The American Academy of Political and Social Science (Member, 1983-84)

PROFESSIONAL CONGRESSES, CONFERENCES, SEMINARS, ETC.

- January 1971: 28th International congress of Orientalists, Canberra Australia
Paper: The presentation of the Sudanese Mahdi in a unique Arabic manuscript biography

- June 1971: The Van Leer Jerusalem Foundation colloquia on Arab Society
Discussant on paper: "Popular Islam and tribal structure as factors in the Northern Sudan," by Dr. G. Warburg
- October 1971: (Co-organizer), Conference on the challenges of peace, under the auspices of the School of Business Administration and the Shiloah Center, Tel Aviv University
Paper: Forces and trends in the contemporary Arab Middle East
- December 1971: International conference on the Soviet Union in the Middle East, Tel Aviv University
Paper: The Communist Party in the Sudan
- July 1973: 29th International congress of Orientalists, Paris
Paper: Three versions of a manuscript report of 'Uthman Digna's campaign in the Eastern Sudan
- September 1973: 27th Annual conference, Middle East Institute, Washington, D.C., on the Arabian Peninsula, Iran and the Gulf States: new wealth, new power
- March 1974: (Co-organizer), Seminar on the political and economic implications of the energy crisis, Tel Aviv University
- November 1974: 8th Annual meeting of the Middle East Studies Association of North America, Boston, Mass., U.S.
- October 1975: International symposium on the military aspects of the Arab-Israeli conflict, Jerusalem (Discussant. Comments published in Military aspects of the Israeli-Arab conflict, Tel Aviv, 1975, pp. 137-40)
- July 1976: 30th International congress of Orientalist, Mexico City.
Paper: Two unpublished manuscript letters by the 'Mad Mullah' of Somaliland
- June 1977: Conference on Islamic Africa: slavery and related relations, Princeton University, U.S.
Paper: Charles Gordon and the problem of slavery in the Sudan
- January 1978: The Modern Middle East symposium - University of Miami.
Paper: The historical roots of the Arab-Israeli conflict

- March 1978: (Co-Chairman), International colloquium on the Middle East and the United States -- perceptions and policies, Tel Aviv University
Paper: A stereotype illustrated: an Egyptian cartoonist's image of the United States
- May 1978: International seminar on the contemporary Middle Eastern scene -- basic issues and major trends, Deutsches Orient-Institut, Hamburg
Paper: Experience into fiction: Israeli authors on the Arab-Israeli conflict (the case of Hasut by Sammy Michael)
- June 1978: International conference on the millet in the Ottoman Empire. Princeton University, U.S.
- December 1978: Council on Foreign Relations, N.Y.
Panelist: The prospects for stability and change in the Middle East -- Saudi Arabia
- June 1979: (Co-Chairman), International colloquium on religion and government in the world of Islam, Tel Aviv University
Paper: Mahdism in modern Sunni Islam: The case of the Sudanese Mahdia
- January 1980: International seminar on the Middle East towards the year 2000, Center for Advanced International Studies, University of Miami
Paper: Stability and instability in Saudi Arabia
- January 1980: International colloquium on models of autonomy, Tel Aviv University
Paper: The anatomy of autonomy -- the case of the Southern Sudan
- February 1980: Council on Foreign Relations, N.Y.
Paper: Changing politics in the Arab world in the wake of the Soviet invasion of Afghanistan
- March 1980: XXI Deutscher Orientalistentag. Berlin
- August 1980: Preparatory international conference on genocide. Tel Aviv University and the University of Pennsylvania, La Napule, France
- August 1980: XIV Congress of the International Association for the History of Religions, Winnipeg
Chairman: Session on Islam
- November 1980: 14th Annual Meeting, The Middle East Studies Association of North America, Washington, D.C.

- February 1981: Seminar on conflict in the Persian Gulf, the Center for International Studies, University of Toronto
- March 1981: Conference on Islamic resurgence in the modern world, SWANA program, SUNY, Binghamton
Commentator-at-Large
- March 1981: 191st Annual Meeting of the American Oriental Society, Boston
- March 1981: Symposium on new faces and challenges in the Middle East, Center for Advanced International Studies, University of Miami
Paper: Saudi Arabia - A wolf in sheep's clothing?
- March-April 1981: Annual meeting of Middle East Workshop, E.C.P.R. Joint Sessions, Lancaster, England
Paper: Stability and Instability in Saudi Arabia
- April 1981: Symposium on the Middle East and American interests. University of Nebraska, Lincoln.
Paper: Change in the Middle East - Is there a chance for peace?
- May 1981: Seminar on Middle East political dynamics, U.S. Department of the Army - U.S. Army War College, Carlisle Barracks, Pennsylvania
- May 1981: Middle East Seminar, Center for International Affairs, Harvard University
Paper: Middle East politics - The agenda for the eighties
- June 1981: Seminar by International Security Studies Program, The Wilson Center - Smithsonian Institution
Commentator on H. Kelman's paper: Creating the conditions for Israeli-Palestinian negotiations
- September 1981: Colloquium on mutual perceptions. East West, Institute for Advanced Study, Princeton
Discussant: The Middle East in western popular literature and other media
- November 1981: 15th Annual meeting of the Middle East Studies Association of North America, Seattle, Washington

- November 1981: Conference on superpower military intervention in the Persian Gulf - a middle power perspective, York University Programme in Strategic Studies
Commentator on D. Chodikoff's paper: Political dimensions of superpower intervention in the Persian Gulf
- December 1981: Public lecture series, Centre for Near Eastern Studies- Department of History - Program in Judaic Studies, University of Michigan, Ann Arbor, Michigan.
- January 1982: "First Forty" Series, Canadian Institute of International Affairs, Toronto
Paper: Current developments in the Middle East: Camp David revisited
- February 1982: The Cummings lecture series (Scholar-in-Residence) McGill University, Montreal
- March 1982: 23rd Annual conference of the International Studies Association, Cincinnati
- April 1982: Public lecture series, Center for Near Eastern Studies, New York University
- April 1982: Middle East Seminar, The Johns Hopkins School of Advanced International Studies, Washington, D.C.
- April 1982: Middle East Colloquium, Southern Center for International Studies, Atlanta
- May 1982: Symposium on: A Palestinian homeland: What would it be? Seven Springs Center, Mount Kisco, N.Y.
- May 1982: Annual conference, Canadian Academic Foundation for Peace in the Middle East, Toronto
Paper: The Middle East--A prognosis
- October 1982: Conference on Israel by the Center for Near Eastern Studies, New York University
Paper: Israeli politics--domestic inputs and foreign policy
- November 1982: 16th Annual Conference of the Middle East Studies Association of North America, Philadelphia
- December 1982: Conference on the Middle East in the aftermath of Lebanon. The Fletcher School of Law and Diplomacy, Tufts University
Paper: Perspectives on the Palestinian problem

- January 1983: Public lecture on Israel's Middle East Policy, University of Rochester, N.Y.
- February 1983: University of Georgia Alumni Society--Alumni Seminar 1983: The Middle East and Islamic World
- March 1983: International conference on Superpower rivalry in the Middle East conflicts, by the Institute for East-West Security Studies (NY), Ditchley Park, U.K.
- November 1983: President Carter - President Ford: International Consultation on the Middle East, Atlanta
- March 1984: Public lecture by Student Government Association of Florida International University
- April 1984: Council on Foreign Relations, special seminar meeting in Chicago under the auspices of Dr. H. Gray, University of Chicago's President
- May 1984: International conference on Ethnicity in the Middle East, by the Dayan Center for Middle Eastern and African Studies, Tel Aviv University
Paper: Ethnicity in the Sudan: The Southern rebellion reassessed
- September 1984: Conference on Prospects for Peace in the Middle East, by the Council on Foreign Relations, N.Y.
- October 1984: 38th Annual Conference, on Superpowers and regional realities: a new Middle East balance. The Middle East Institute, Washington, D. C.
Panelist: The Arab-Israeli conflict
- October 1985: Conference on Crisis management in the Middle East, York University's Research Programme in Strategic Studies and Tel Aviv University's Dayan Center
Paper: Simmering tension: Libyan-Egyptian Relations, 1954-1986
- November 1985: 19th Annual Conference of the Middle East Studies Association of North America, New Orleans
- July 1986: International conference on the Soviet American Competition in the Middle East, by the Dayan Center and Jaffee Center, Tel Aviv University, and the Institute of Global Cooperation and Conflict, University of California
- November 1986: 20th Annual conference of the Middle East Studies Association of North America, Boston

SCHOLARSHIPS, AWARDS

- Hebrew University Study Scholarships (annually, 1959-1966)
- Tel Aviv University Study Abroad Scholarships (annually, 1966-1969)
- Central Research Fund, University of London (1969)
- Tel Aviv University Research Grants (1972; 1973)
- U.S. Department of State, Leadership Travel Grant under the Educational and Cultural Exchange Program (1973)
- Memorial Foundation, Research Grant (1980-81)
- Greater Miami Jewish Federation Grant, Academic Exchange Program (1984-to date)



PUBLICATIONS

Books (authored):

1. The life of the Sudanese Mahdi, a historical study of Kitab Sa'adat al-Mustahdi bi-Sirat al-Imam al-Mahdi, by Isma'il b. 'Abd al-Qadir, Transaction Books, New Brunswick, 1978. XV + 284 pp.
2. The attack on the Liberty re-examined (in preparation) (With J. A. Cristol).

Books (edited and co-edited):

1. (With I. Rabinovich), Supplement to Y. Shimoni and E. Levin (eds.), Political Dictionary of the Middle East in the 20th Century, 2nd edn., Jerusalem, 1974 (in Hebrew). English edn. by Quadrangle, The New York Times Book Company, New York, 1974.
2. Co-editor (with I. Rabinovich) and contributor, From June to October: The Middle East between 1967 and 1973, Transaction Books, New Brunswick, 1977.
3. Academic Editor and Contributor, C. Legum (ed.), Middle East Contemporary Survey, 1976-77, Vol. 1, Holmes and Meier, New York, 1978. 684 pp.
 - 3a. Arab Relations in the Middle East, Holmes and Meier, New York, 1979 (reprint from No. 3)
 - 3b. Middle East Contemporary Survey, 1977-78, Vol. 2, Holmes and Meier, New York, 1979, 824 pp.
 - 3c. Middle East Contemporary Survey, 1978-79, Vol. 3, Holmes and Meier, New York, 1980, 918 pp.
 - 3d. Middle East Contemporary Survey, 1979-80, Vol. 4, Holmes and Meier, New York, 1981, 854 pp.
 - 3e. Middle East Contemporary Survey, 1980-81, Vol. 5, Holmes and Meier, New York, 1982, 896 pp.
 - 3f. Middle East Contemporary Survey, 1981-82, Vol. 6, Holmes and Meier, New York, 1983, 957 pp.
 - 3g. Middle East Contemporary Survey, 1982-83, Vol. 7, Holmes and Meier, New York, 1984, 900 pp.
 - 3h. Middle East Contemporary Survey, 1983-84, Vol. 8, The Dayan Center and Westview, Denver, 1986, 784 pp.
 - 3i. Editor, with I. Rabinovich, Middle East Contemporary Survey, 1984-85, Vol. 9, Westview, Denver (in press).

- 3j. Editor, with I. Rabinovich, Middle East Contemporary Survey, 1986, Vol. 1. Westview, Denver (in preparation).
4. Editor and contributor, The Arab states: Processes and basic issues, Tel Aviv, 1978 (in Hebrew).
5. Co-editor (with I. Rabinovich), and contributor, The Middle East and the U.S., preceptions and policies, English edn. by Transaction Books, N.J., 1980; Hebrew edn. by Am Oved, Tel Aviv, 1980.
6. Editor-in-Chief, Mideast File, a bibliographical quarterly journal and Lockheed-Dialog data base.

Articles, Occasional Papers and Chapters in Books
(Arranged chronologically):

1. "UAR - internal affairs," in Y. Oron (ed.), Middle East Record 1960," Tel Aviv (1962), pp. 461-510.
2. "The background and significance of the Yemen coup," Hamizrah Hehadash (quarterly of the Israel Oriental Society, ed. G. Baer), Vol. XIII, 1963, pp. 1-18 (in Hebrew with an English summary).
3. "The Yemen at crossroads," Ma'arachot (IDF monthly, ed. E. Galili), 44, 1964, pp. a31-11 (in Hebrew).
4. "The view of Rifa'a at-Tahtawi on religion and ulama in state and society," Hamizrah Hehadash, XVI, 1966, pp. 271-291 (in Hebrew with an English summary).
5. G. Baer, A. Cohen and H. Shaked, Sources for the Modern Middle East, 2nd edn., Jerusalem, 1965, 73 pp. (in Hebrew). 3rd edn., revised and updated by U. Dann, Tel Aviv, 1971 (in Hebrew).
6. "An Arab analysis of the results of the Six Day War," Hamizrah Hehadash, Vol. XIX, 1969, pp. 78-87 (in Hebrew).
7. "A manuscript biography of the Sudanese Mahdi," Bulletin of the School of Oriental and African Studies, Vol. XXXII, 1969, pp. 527-40.
8. (With others): "A criticism of the entry of Walid Khalidi, 'Palestine: from A.D. 1900 to 1948', Encyclopaedia Britannica, 1966 edn., Vol. XVII, pp. 168-171, Shiloah Center Occasional Papers, Tel Aviv, 1970 (in Hebrew).
9. (With others): "An analysis of the political significance of Najib Mahfuz's play Walid al-'Ana," Shiloah Center Occasional Papers, Tel Aviv, 1971 (in Hebrew).
10. (With H. Erlich): "Yemen - internal affairs," in D. Dishon (ed.), Middle East Record, 1967, Jerusalem, 1971, pp. 591-612.

11. (With Y. Arnon): "South Arabia - internal affairs," in D. Dishon (ed.), Middle East Record, 1967, Jerusalem, 1971, pp. 461-88.
12. "The biographies of 'ulama' in Mubarak's Khitat, as a source for the history of the 'ulama' in nineteenth century Egypt," Asian and African Studies, Vol. VII, 1971, pp. 41-76; G. Baer (ed.), The 'Ulama' and problems of religion in the Muslim world (Uriel Heyd Memorial Series), Jerusalem, 1971, pp. 104-39 (in Hebrew).
13. (With others): "Political ideology in the Arab states in the seventies," Shiloah Center Occasional Papers, Tel Aviv, 1971 (in Hebrew).
14. "The presentation of the Sudanese Mahdi in a unique Arabic manuscript biography," Abr Nahrain (Leiden), Vol. XIII, 1972-73, pp. 24-32.
15. (With E. Souery and G. Warburg): "The Communist Party in the Sudan," in M. Confino and S. Shamir (eds.), The USSR and the Middle East, Jerusalem, 1973, pp. 335-67.
16. (With Y. Arnon): "The People's Republic of South Yemen - internal affairs," in D. Dishon (ed.), Middle East Record, 1968, Jerusalem 1973, pp. 691-707.
17. (With Y. Arnon): "Saudi Arabia - internal affairs," in D. Dishon (ed.), Middle East Record, 1968, Jerusalem, 1973, pp. 683-87.
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Translations:

Constitutions of various Arab countries, in Hamizrah Hehadash.

June 1987

13 October 1987

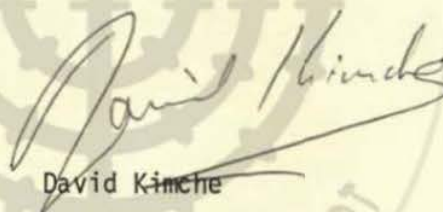
Rabbi Freedman
Wexner Foundation
551 Madison Ave
New York

Dear Herb,

I shall be out of the country when you arrive on October 29. I want you to know that I am working on the letters you asked for and have received enthusiastic responses from Yossi Ben Aharon, M.K. Ehud Olmert and M.K. Ben Elissar. I think all three of them will want to contact you when you are in Jerusalem. I am still working on the others.

All the best to you and Shana Tova,

Yours,



David Kimche

CC: Prof. Haim Shaked

JERUSALEM POST - 7/1/86

New college to train top public officials

Post Diplomatic Correspondent

Planning is to this next month for the national college for state and public servants, scheduled to open in 1987, according to sources in the Prime Minister's Office.

The college, brainchild of the Prime Minister's Office director-general Avraham Tamir and his Foreign Ministry counterpart David Kimche, will train senior civil servants and diplomats. It will replace the Foreign Ministry's internal diplomatic training department.

Tat-Aluf (Res.) Dov Sion, formerly Israel's representative on the Israel-Egypt Military Committee, is to head the planning team, and will probably head the college once it is founded. Sion was one of the founders of the IDF's National Defence College.

The college will be planned by an inter-departmental team from the Prime Minister's Office, the Foreign Ministry and the Finance Ministry.

6/27/86 ^{conversations}
with Dov Sion

Menny
Yevetz }

This morning at T.A.U
Next meeting July 1

1. School for ^{people wishing to enter} Diplomatic Service
2. Foreign ^{graduate} students from abroad
3. Underdeveloped Third World countries
requiring leadership.
4. ENA - improve standards of
ministries.

at moment, differences of opinion between
Pit's office + F.O. - Each wants a school
of its own.

Tamir - Kirsche - Shamm (Treas.) - supervise
Dov Sion - D.G. - former Head of
National Staff College

Finances

P.M.'s office

Joint

F.O. wants to connect it with TAU



SUBJECT <i>Hub Friedman</i>	DATE <i>6/17</i>
PROJECT	VIA
<p><i>- met with George Weidenfeld in London</i></p> <p><i>- he tells me that David Kinche & Dov Sion are interested in establishing in Jerusalem -</i></p> <p><i>- the equivalent of National School of Training for Gov't & Civil servants -</i></p> <p><i>- this is exactly what we had talked about and I think Kinche is excellent.</i></p> <p><i>- please call George Weidenfeld in <u>London</u> he is expecting your call</i></p> <p><i>office 351-0042</i> <i>home - 622-9933</i></p>	<p><i>received 6/25/86</i></p>
<p><i>ENA-type institution</i></p> <p><i>6/26</i></p> <p><i>1) spoke to Weidenfeld - he will be in N.Y. between July 9-16, and will call me.</i></p> <p><i>2) spoke to Werner, who told me what he knew of idea.</i></p>	<p><i>Thank</i> <i>DOTT Leo.</i></p>

THE WEXNER HERITAGE FOUNDATION

Herbert A. Friedman
President

Leslie H. Wexner
Chairman of the Board

November 17, 1986

Mr. David Kimche
19 Bustenai
Ramat Hasharon
Israel

Dear Mr. Kimche:


I have your letter of 11/11 mailed from the Intercontinental Hotel in New York, and I am indeed sorry that we missed each other when you were here. I have heard about the project which you and Dov Sion are developing, and I would really be interested in learning more about it. I had a talk with Yael Dayan when she was here in October, and she told me that Dov was preparing a working paper, which would describe the project in some detail. I told her that I would be interested in seeing a copy of that when it was completed.

I am particularly interested in knowing about the sponsorship. To whom will this school or institute belong? That is really the key question. Who runs it? I am not referring to the names of people, but rather to constitutional authority.

Lord Weidenfeld once spoke to Mr. Leslie Wexner, who is also interested in learning more about the project.

You said that you would be back in New York in January, and there is a possibility that I will be in Israel in January making some videotapes for our seminar groups (I will explain to you in detail when we meet). I do not want us to miss each other in January. Therefore, as soon as you know your dates, I would appreciate hearing from you. Similarly, when I know mine, I shall inform you.

Sincerely yours,



Herbert A. Friedman

*Please write to me at the
New York address*

551 Madison Avenue / New York, New York 10022 / 212-355-6115
41 South High Street, Suite 3710 / Columbus, Ohio 43215 / 614-464-2772

HOTEL
INTER-CONTINENTAL
NEW YORK

New York, 11. 11. 86

Dear Rabbi Friedman,

I had hoped I would have the pleasure of meeting you during my stay in New York but you were unfortunately out of town. I had the good fortune to have lunch with Mr. Bertram Cohn and I expect he will tell you of our conversation.

I expect to be in New York again in January and shall then contact you in the hope of setting up a meeting.

yours sincerely

David Kimche

BERTRAM J. COHN

Nov 10

DEAR Herb:

Congratulations on visiting
SANTA FE - one of
my favorite towns

by coincidence - I lunched
with DAVID KINCHE

19 BUSTENAR

RAMAT HASHTARON

Tel 03. 475 752
494 567

I told him to try to
vis. you on this
NEXT N.Y.C. visit.
will explain

FIRST
MANHATTAN
CO.

832-4380
437 Madison Avenue, New York, N.Y. 10022

BER



DAVID KIMCHE

Director-General of the Ministry of Foreign Affairs

CURRICULUM VITAE

Born in London, 14 February 1928. Went to elementary and secondary schools in Switzerland and England. Immigrated to Palestine at the end of 1946 and began studying at the Faculty of Agriculture of the Hebrew University, Jerusalem.

Was called to arms in December 1947 and served in the 6th Brigade. Was wounded in the battles of Jerusalem. After his service in the army, returned to the University, taking up the study of the Middle East in modern times, sociology and political science. At about the same time, was commissioned in the armed forces as a reserve officer. Obtained B.A. degree from the Hebrew University in 1955.

Began to work in the civil service in 1953 in the Prime Minister's Office, where he served in various capacities until recently, becoming department head in 1970.

In the summer of 1966, took leave without pay from his post and was accepted as research fellow at the Shiloah Institute of the Tel Aviv University. During the same year served as guest lecturer at the Tel Aviv and Bar-Ilan Universities on subjects related to Africa and the Third World.

In autumn of 1967 participated in a seminar of the Institute of Higher Studies of Modern Africa and Asia, affiliated with the Sorbonne in Paris. Immediately after the Six-Day War was personally appointed by the then-Prime Minister to prepare a study on the political leadership in Judea and Samaria and their attitudes.

In 1971 received the degree of PhD from the Faculty of Humanities of the Hebrew University in Jerusalem. His doctoral thesis was published in book form by the Shiloah Institute.

He also published several other books, in cooperation with his brother Jon, about the pre-state illegal immigration and the War of Independence, and with Dan Bavli, about the Six-Day War.

Married, father of four children.

David Kimche conversation 1/26/87

Two separate ideas

I. Kimche + Tamir
separate but parallel

3. K - set up an institute
to serve

(20) a) School of Foreign Service -
10 months how to represent ~~state~~ ^{state}

(10)
3-6 months

b) Teach Middle East to
foreign service officers of
other countries; foreign
personnel of multi-national
corporation, etc.

(20)
2 months

c) leadership courses for leadership
of foreign office personnel of
third world countries

(20)
3 months

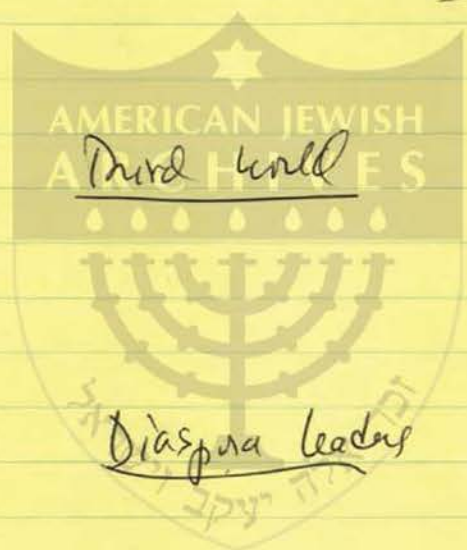
d) Leaders from Diaspora to
explain Israel

20 cottages - 150 m² $\frac{3000 \text{ m}^2}{1000}$
3 mill.

Oct. 1 - For. Service - (20)
↓
10 months housing
seminar money
- faculty
↓
~~July~~
Aug. ↓

Oct
Nov
Dec ↓ 3

Jan
Feb
Mar | 3



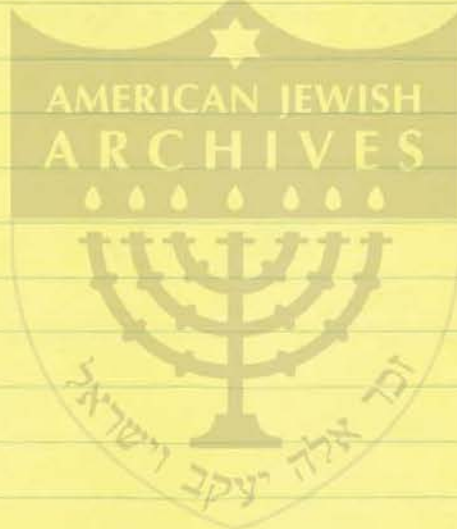
(20)

(20)

Amuta

Kollek

Moshe Weisgras



II. Tamir -

Thinking of ENA -

(2) e) take civil servants and
giving them broader
education.

III. Two ideas somehow
merged in Weidenfeld's

~~II~~ f) senior military officers

Kimche

1. School for Israelis
2. American & W. European
3. Third World
4. American Jews



Re: 1.7 Tamir. Peres must make the appointment of you.
Dor Sivan no press release

2. Doing other thing

- a. Setting up Foreign Relations Council - President Peres's dir. (Brimman)
 - b. working with Eisenberg on Israel Cops (Peres)
 - c. consultancy for businessmen in relation to Africa.
-

He will think through:

1. If he can take the directorship
2. a Budget
3. an office

and will call me.

~~NATIONAL INSTITUTE FOR~~
~~SCHOOL FOR ADMINISTRATION~~
AND POLICY

2/9/87

Wynne's letterhead
all blind copies

Dear Mr. Peres,

It was good talking to you in Jerusalem. I enjoyed sharing with you my ideas concerning the creation of a textile industry rather than simply building individual factories. I hope this concept can take root.

Many additional conversations were held with Abba Eban, Teddy, and David Kimche by myself and Herb Friedman on the subject of the "National School for Administration and Policy", or whatever its final name will be. The most important step is to get the planning process started. This requires an active director who can bring together a small group of the most ~~competent~~ experienced men ~~in the field~~ from ~~major~~ ^{existing} institutions ~~such as Harvard~~ in the world to lay out the program of studies, ^{process of} selection of students, names of potential faculty members, etc.

I would like to suggest that you appoint David Kimche to this position. You indicated that he is acceptable to you and Eban and Kollek have said the same. ^{Kimche is prepared to accept the appointment.} ~~If you appoint him, then~~ ~~he has the official backing which is so necessary.~~ May I also respectfully suggest that ^{at the same time} you inform Avraham Tamir and Dov Sion of your choice, so that Kimche will be able to function with the clear knowledge on all sides that he has your official backing as well as mine.

I will ask Herb Friedman to give Kimche his full cooperation, knowledge and ideas; and I will provide the "seed money" ~~for~~ to enable the planning process to proceed. I look forward to working on this project, which is of crucial importance to Israeli future development. May I hear from you regarding this appointment.

Sincerely,

Blind copies to Kollek, Eban, Kimche, HAF

1. When coming to Chicago - 2/12/82
2. Your own connection to Wexner re Eisenberg
3. Do you still want Hassenfeld for Eisenberg - ~~at~~ March 25 - April 1
4. Can you take job?

Two problems:

Conscience - doing other things
Seligman

On planning board as volunteer.

Ron. - closest

3. Meroz - X

Eini - Iraq

David Kimche - telephone conversation

2/24/87

1. He feels he cannot be director of Planning Group
2. He suggests -
Dov Sion
Yaakov Eini
Yochanan Herz
? Ron
Baruch Yekutieli - formerly Bank Leumi
3. I said it might be necessary for me to jump over and interview the above - to select one.
4. We decided to finalize the plan when we all meet in Chicago.

Call Kimche 10-11 p.m.

~~TIME~~ matches

- 1) Chicago - ~~at~~ ? CV pic Mar 17-30
- 2) Eisenberg - Werner met ? Hassfeld?
- 3) Re: School
 - a. Name
 - b. Planning Committee - decide on whom - not more than ten.
 - c. Temporary Director ~~as~~
 - d. ~~Prepare~~ Write a letter of "mission" to members of planning committee, so they can begin to think. This letter should outline the broad objectives of the school; ~~and~~ describe the student body; methods of selection; and operating procedures.
 - e. See each prospective committee member in person.
 - f. Set dates for first two meetings.
 - g. No Tamir
 - h. What about Dov Sion?

THE WEXNER HERITAGE FOUNDATION

Herbert A. Friedman
President

Leslie H. Wexner
Chairman of the Board

April 10, 1987

Mr. Teddy Kollek
Municipality
Jerusalem, Israel

Dear Teddy:

Enclosed is a memorandum I sent to Wexner. It is a first draft of how to proceed.

Kimche is willing to work part-time on this, but that is not enough. In addition, we need one person in the U.S., to mobilize some of the people named on page 4. I have found that person in Haim Shaked of the Dayan Center at Tel Aviv University, who is at the University of Miami for a year, to work on some cooperative venture between the two Universities.

He has the time to travel around the U.S., interviewing these deans and plucking their brains. He also has know-how because he helped set up the National Defense College. He also has good relations with Kimche - and is willing to work in cooperation with him. Lastly, he understands that this is only a temporary appointment for the planning period, which might be a year.

I think this would be a good solution.

If Wexner agrees, then Kimche, Shaked and I would start drafting a working paper, which we could then circulate among the members of the Planning Committee. Gathering everyone's ideas and opinions, then reducing them to paper, would lead to the first meeting of the committee, which I hope could take place in the fall.

I'd love to hear your ideas and reactions.

HAF/jf

Conversation with Shaked

6/21/87

Shaked ^{said} to Kimche ^{on 4/20} - The proposed school must be:

1. Enterprise of Excellence - exclusive admission policy
2. Free-standing -
3. Properly Funded -

Kimche agreed

Colette Avital

- veteran in F.O., served in Boston & Paris, now head of Dept. of Information (Beilin & Tamir fought over her title). She is supposed to come to U.S. next week to discuss F.O. school

I told Shaked about my conversation with Yossi Cechenover on 4/15, regarding Peres & Kollek asking C. to head "F.O. school". C. will refuse. But this raises basic question:

ONE SCHOOL or TWO?

I asked Shaked to ask Kimche (to whom he will speak tonight) to ascertain what the answer is to above question.

Peres will be in N.Y. May 15. I must see him and ask him myself directly.

Conversation with Shaked

6/21/87

Shaked ^{said} to Kimche ^{on 4/20} - The proposed school must be:

1. Enterprise of Excellence - exclusive admission policy

2. Free-standing -

3. Properly Funded -

Colette Avital
Ministry of Foreign Affairs
Jerusalem

tel (02) 235 585

home

14 Abouph Simhoni

52504 Jerusalem
(02) 663678

Kimche agreed

Colette Avital

- veteran

head of

her title). She is supposed to come to U.S. next week to discuss F.O. school

was, now
fought over

I told Shaked about my conversation with Yossi Cechanover on 4/15, regarding Peres + Kallot asking C. to head F.O. school. C. will refuse. But this raises basic question:

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Dan KIMCATE

4/23/87

1. He will speak to Peres on Sun. 4/26 - re. one school or two?
2. Colette Aural is promoting F.O. school - She will call me next week.
3. He spoke to Arens, who is cautious - wants to think about it (ie. check it out with others). He would like to speak to Ben Elissar. I said ok.
4. Werner promised to buy 10 Astras - 5 for self and 5 he will get his friends to take. 1A1 nervous. Moshe Keter (one head) has not heard from him. What to do? I advised cabling Werner.
5. He said he'll be in U.S. next month (?)

THE WEXNER HERITAGE FOUNDATION

Herbert A. Friedman
President

Leslie H. Wexner
Chairman of the Board

May 19, 1987

Mr. Steve Campbell
Wexner Investment Co.
41 South High Street
Suite 3710
Columbus, Ohio 43215

Re: Haim Shaked

Dear Steve:

This is the first expense account which is chargeable to the Institute of Public Administration which I told you about when we last met.

Temporarily, you were going to set up some special account to handle these early preliminary expenses until Leslie decided on a more permanent structure.

I also told Harold about this, so everybody is in the know. Please make the check out to Haim Shaked and mail it to me. I will see that he gets it.

Sincerely,

HAF/jf
Enc.

HAF Agenda

Giamatti

- 1) Brewley
- 2) meeting with Shaked
- 3) Xmas dates

Teddy

consult re architect
on planning committee

Shimon

- 1) one school not two
- 2) ~~Keep~~ Kill wild ideas
from any source - Beilin,
Tamir, or Vatikai Mizrach
- 3.) Planning process in
place - end Dec.

Harold Levin in Columbus

on May 6 -

explain School of Policy & Management
Shaked, Kinchen

Tardy mail trips Kimche

Jerusalem Post Reporter

A new, yet familiar, culprit has emerged in the case of former Foreign Ministry Director-General David Kimche who was subpoenaed in the U.S. last week by the federal investigator into the Iran-Contra affair.

Kimche was warned by Cabinet Secretary Elyakim Rubinstein not to travel to the U.S. But the warning, in a letter sent through Israel's postal services, only reached Kimche's home after he was already in the U.S. It took five days to travel from Jerusalem to its destination in the Tel Aviv area.

The note was sent after Israeli and U.S. officials failed to agree on renewal of a previous agreement which assured that no subpoenas would be issued to the Israelis involved in the Irangate affair.

A Washington court set aside the



David Kimche. (Zeev Ackerman)

subpoena and released Kimche, pending a new hearing scheduled for June 10. He is expected to return to Israel later this week.

June 1, 1987

UPDATE REPORT ON
INSTITUTE FOR POLICY AND MANAGEMENT

I. Chronology

1. March 17 - H.A.F. wrote memo outlining course of action.
2. March 20 - L.W, H.A.F. and David Kimche met at Chicago Retreat.
3. March 26 - H.A.F. met Professor Haim Shaked at University of Miami.
4. April 28 - H.A.F. and Shaked spent whole day in N.Y. working over the memo.
5. April 29 - H.A.F. met Colette Avital, Director of Training in Foreign Ministry.
6. May 21 - H.A.F. Shaked and Kimche met in N.Y. for half-day.
7. July 4 - H.A.F., Shaked, Kimche and L.W. to meet in Aspen.

II. Working Timetable

1. Draft #1 of working papers (prepared by H.S.) - was submitted and served as basis for May 21 meeting.
2. Draft #2 will be submitted by July 12 (following July 4 meeting). Must be back in H.S. hands by Aug. 5, with comments.

3. Draft #3 will be ready by Sept. 15, for circulation to inner circle (see below IV).
Comments must be in H.S. hands by Sept. 22, before Rosh Hashanah - otherwise we lose 3 weeks.
4. Draft #4 will be ready Oct. 30, for circulation to full committee (see below - V).
5. Full committee meeting should be scheduled in Jerusalem Dec. 1 and 2.

III. Visits to Schools (by H.S. and H.A.F.)

1. To obtain information on curriculum, admissions process, faculty, etc.
2. To obtain participation on full committee and attendance at Dec. meeting.
3. Visits to be scheduled during June-July-August to following places:

Yale - School of Organization and Management

Harvard - Kennedy School of Government

Princeton - Woodrow Wilson School of Public
and International Affairs

Johns Hopkins - School of Advanced
International Studies

Paris - ENA (Ecole Nationale
d'Administration)

Geneva - Graduate Institute of International
Studies

Tel Aviv - Recanati School of Business
Administration

IV. Inner Committee (Approximately 15)

Shimon Peres *

Abba Eban

Teddy Kollek

Professor Yehuda ElKanah

General (Res.) A. Yariv

Meir Gabai - Civil Service Commissioner *

Avraham Friedman - previous C.S.C.

Moshe Arens

Ben Elisser * } D.K. to choose two, for "balance"

Dan Merider

Meir Shitreet

Dan Bavli

Colette Avital

D.K.

H.S.

H.A.F.

L.W.

V. Full Committee (Approximately 30)

1. Inner committee, as in IV above.
2. Academicians selected in III.2 above.
3. Shamir
4. Rabin *

5. Chaim Israeli
6. Commander of National Defense College
7. Lt. General Dan Shomron - Chief of Staff
8. Shalom Rosenfeld
9. Gad Aviner - Dir. Gen. of Police

* (These persons could do "fire-fighting" for D.K. inside Israel)

VI. Location

Idea was presented at May 21 meeting re: taking buildings on Givat Ram campus of Hebrew University in Jerusalem and reconstructing them into a separate unit for the Institute of Policy and Management.

If such a solution is possible, it would save time and money. A very detailed and technical investigation would have to take place. If decision is positive, then an approach could be made to the H. U. Administration.

VII. Basic Principles Beginning to Evolve

1. Name: The Wexner Institute for Policy and Management.
2. Complete academic and financial independence.
3. Excellence in every aspect - students, faculty, curriculum and facilities.
4. Faculty and students occupy Institute housing, on campus. This guarantees close interaction.
5. Students to be provided with full subsidy, so there is no need for moonlighting.

6. Duration of studies - 2 to 3 years.
7. No degree granted - simply a certificate of completion.
8. Curriculum - to be prepared very carefully, taking advice of selected academicians and institutions.
9. Selection Process - in consultation with Foreign Ministry, for its candidates, and Civil Service Commissioner for his candidates. Must be people who are obviously slated to rise to the top.

VIII. Temporary Financial Arrangements

1. Revolving fund should be set up for Haim Shaked, to enable him to cover travel expenses and telephone - \$2,500. He will submit vouchers, and will return the revolving fund when permanent financial arrangements are made.
2. Reimbursement for David Kimche, upon submission of vouchers. No revolving fund needed.
3. Consulting fee for D.K. - \$400 per day - log to be submitted.
4. Consulting fee for H.S. -
 - a) Start-up, May, June, July, August - involving writing, reading, visiting schools, and coordinating - \$1,500 per month.
 - b) September, October, November, December - including heavy writing and preparing for December Committee meeting - \$3,000 per month.

- c) In addition, when travelling to study institutions or consult with academicians - \$400 per day, and expenses.
- d) Permanent arrangement to be made for 1988.



TEL AVIV UNIVERSITY

THE JAFFEE CENTER FOR
STRATEGIC STUDIES



אוניברסיטת תל-אביב

המרכז למחקרים אסטרטגיים
על שם יפה

August 9, 1987
YRV8641

Mr. Herbert Friedman, President
The Wexner Heritage Foundation
551 Madison Ave.,
New York, N.Y. 10022
U S A

Dear Herb,

In my letter, written to you a few days ago (thanking you and the Foundation for your generous hospitality) I forgot to touch upon the idea concerning the "Institute for Management" in Jerusalem. When we briefly discussed the idea with Les in Snowmass I already told you that I thought it to be both a brilliant and a very important one. You know from your own experience how poor we are in our government bureaucracy, as well as in our political establishment, as far as excellence in leadership references is concerned. It is a factor that can make the difference between a strong and thriving Israel and one doomed to degeneration and oblivion. If properly constructed and directed such an institute can have considerable influence in improving the quality of leadership and thereby influence life in Israel and Israel's future itself. Naturally, it will be very important to ensure government support. But this should not be difficult, as what is sought is not financial support, but support for the idea.

If there is anything in which you think I can be helpful with, please do not hesitate calling upon me.

In conclusion, I think it is a great idea, worthy of serious support and so timely, that not a minute should be wasted, launching it on its way.

Cordially,

Maj.Gen.(Res.) Aharon Yariv
Head of JCSS

HK
david j. portman

33 North Drexel Avenue
Columbus, Ohio 43209
(614) 253-3143

July 17, 1987

Mr. Leslie Wexner
1 Limited Parkway
Columbus, Ohio 43230

*received this letter Oct. 5, '87
responded to him by phone Oct. 7*

OK
Dear Mr. Wexner,

It has been brought to my attention by Ellen Siegel your interest in possible projects in Israel relating to political leadership and education. This past year, I had the privilege of studying Jewish law and philosophy in Israel with a young man who voiced an identical, highly knowledgeable concern. He desires to create an institute of higher learning in Israel for students of politics, history, and philosophy, training them to think analytically and practically in the arena of decision-making and policy formation. The program would also integrate the ethical and moral training necessary for leaders of our modern Jewish State.

Yoram Hazony, an American born of Israeli parents, studied Far-Eastern language and culture at Princeton in order to apply it to Israel-Japan relations upon his return. He founded and edited The Princeton Tory political journal, and while at Princeton was a world-ranked off-topic debate champion. He is now pursuing doctoral studies in political theory at Rutgers University and Princeton and intends to return with his wife to Israel the following year to begin his role as citizen and political educator. I myself am a student of culture and the humanities, and currently medicine, and can objectively testify to Yoram's being a brilliant thinker, writer, and organizer, highly capable and deeply committed to his practical ideals. I have not mentioned you or your interests to him. I merely wanted to call your attention to a person who is going to dedicate his life to an important task for which you share a like concern.

I am sure Yoram can state his ideas, objectives, and curriculum better than I. If I can put him in contact with you, please let me know. Thank you for your attention and for your concern regarding this extremely important matter.

Sincerely,

David J. Portman
David J. Portman