



## Abba Hillel Silver Collection Digitization Project

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### **MS-4787: Abba Hillel Silver Papers, 1902-1989.**

Series I: General Correspondence, 1914-1969, undated.

Sub-series A: Alphabetical, 1914-1965, undated.

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988

Jewish Community Federation of Cleveland, Ohio, 1953-1954.



1001 HURON ROAD • CLEVELAND 15, OHIO • TOWER 1-4360

## JEWISH COMMUNITY FEDERATION *of Cleveland*

July 30, 1953

Rabbi Abba Hillel Silver  
The Temple  
Ansel Road at East 105th Street  
Cleveland 6, Ohio

Dear Rabbi Silver:

I have been requested to appoint a committee to plan for the observance of the 50th year of the Federation, which begins in November.

I wish to invite you to serve as a member of this Golden Anniversary Committee. The Committee will be asked to develop plans for marking this milestone in the life of the Cleveland Jewish community and the Federation. I hope that you will accept the invitation to serve, so that the Committee will have the benefit of your experience and counsel.

You will no doubt be pleased to learn that Mrs. Siegmund Herzog and Mr. Edward M. Baker, Honorary Trustees and former Presidents of the Federation, have consented to serve as Honorary Chairmen of the Committee.

The first meeting of the Committee is to be held on Tuesday, September 15, at 12:45 p.m. (after lunch) in the Board Room of the Federation. I hope that you can attend, and shall appreciate your returning the enclosed card.

Sincerely,

*Max Freedman*

Max Freedman  
President

Encl.  
MF:jj

President: MAX FREEDMAN

Vice-Presidents: JUDGE MAURICE BERNON, JEROME N. CURTIS, IRVING KANE

Treasurer: M. E. GLASS

Associate Treasurer: LEONARD RATNER

Executive Director: HENRY L. ZUCKER



# One Annual Appeal

## American Fund for Israel Institutions

267 WEST 71st STREET

NEW YORK 23, N. Y.

TRAFALGAR 3-2700

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PAUL WYLER

Dir. N. Y. Campaign  
RALPH L. VALIANT

Field Director  
DR. ARIE FRANKEL

Dir. Public Relations  
ZACHARY A. SERWER

August 27, 1953

Rabbi Abba Hillel Silver  
The Temple  
Ansel Road & E. 105 St.  
Cleveland, Ohio.

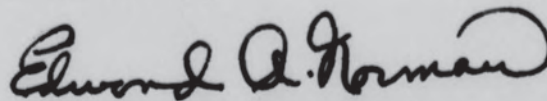
Dear Rabbi Silver.

I was very pleased to learn that you were able to take time out from your many activities to visit the "From the Land of the Bible" exhibition which the American Fund is presenting at the Metropolitan Museum of Art.

I was particularly happy to learn from Mr. Jonas that you had enjoyed the exhibition.

We in the Fund have attempted to communicate to the people of America a real understanding of the motivating forces behind the emergence of Israel as a state, and the forces which will shape Israel's development in the future. We hope that projects such as "From the Land of the Bible" will help bring the two nations closer together.

Sincerely,



Edward A. Norman  
President

September 23, 1953

Mr. Edward A. Norman, President  
American Fund for Israel Institutions  
267 West 71st Street  
New York 23, New York

My dear Friend:

Please pardon the long delay in answering your kind letter; the Holidays have intervened and my correspondence has lagged.

I was tremendously impressed with the exhibition "From the Land of the Bible" at the Metropolitan Museum. I could have spent many more hours most profitably and most enjoyably viewing the splendid exhibit which was so intelligently planned and organized. Mrs. Silver and I were fortunate in having a Mr. Jonas take us around and enlighten us on many things in a fine scholarly manner.

I believe that you have made a real contribution to a better understanding among Americans of the State of Israel against a background of the remarkable history of that country.

With all good wishes, I remain

Most cordially yours,

AHS:dk

ABBA HILLEL SILVER





## JEWISH COMMUNITY FEDERATION *of Cleveland*

Rabbi A H Silver  
The Temple  
Cleveland 6, Ohio

Dear Rabbi Silver:

The Executive Committee has authorized me to appoint a Planning Committee for the local observance of the American Jewish Tercentenary, and urged that the committee be convened as promptly as possible so that we can proceed quickly to organize ourselves for the tasks ahead. It is intended that this Planning Committee will serve as a steering body for a larger general committee to be created later.

I am pleased to invite you to serve as a member of the Planning Committee which while small is, I believe, broadly representative, and composed of individuals who can be helpful in formulating the general framework and direction for our community's efforts. I very much hope you will consent to serve on this committee for I know you will make a significant contribution to its work.

I have asked Irving Kane, an Associate Chairman of the American Jewish Tercentenary Committee, to serve as Chairman of the Planning Committee and he has set the first meeting for Wednesday, November 18, 12 noon at the office of the Federation. Lunch will be available for those wishing it.

May I look forward to your favorable reply at an early date? A return reply card is enclosed for your convenience.

Sincerely,

*Max Freedman*  
Max Freedman  
President

October 30, 1953



November 27, 1953

Mr. Henry L. Zucker, Executive Director  
Jewish Community Federation  
1001 Huron Road  
Cleveland 15, Ohio

My dear Mr. Zucker:

I am writing to you in connection with the project which has been initiated in Paris for the erection of the Memorial to the Unknown Jewish Martyr, the cornerstone of which has already been laid on ground donated by the French government. I'm enclosing herewith literature which will fully describe what is the purpose of this project and statements also by world leaders endorsing the project.

Mr. Isaac Schneersohn, a prominent manufacturer of Paris, who is President of the Executive Committee of this project was in Cleveland recently to discuss the matter with me, and had a meeting last Tuesday with some of our Cleveland people. The cost of the project will be \$500,000 of which \$300,000 is to be raised in the United States. Mr. Schneersohn felt that the Cleveland Jewish community should contribute \$25,000. I explained the situation to him and expressed the thought that in view of the many other demands upon our community the sum of \$10,000 should be requested. This would be a one-time contribution on the part of our community towards a capital building fund.

I personally feel that the project is of great importance, not alone to perpetuate the memory of the six million of our people who perished in the most horrible disaster in our history and that at the cross-roads of the world, in the City of Paris, there should be such a memorial established, but that the Library and Archives which will be part of the memorial and which will contain all the documents and data connected with the event for future historians, will be of inestimable value.

Please bring this communication to the attention of Mr. Max Freedman, President of the Jewish Community Federation.

With all good wishes, I remain

Very cordially yours,

AHS:dk  
Encls.

ABBA HILLEL SILVER



AMERICAN FUND FOR ISRAEL INSTITUTIONS

# FROM THE LAND OF THE BIBLE

267 WEST 71 STREET, NEW YORK 23, N.Y. TR 3-2700

ARCHAEOLOGICAL EXHIBIT

EDWARD A. NORMAN  
President

December 15, 1953

LOUIS M. RABINOWITZ  
Chairman

Rabbi Abba Hillel Silver  
The Temple  
E. 105th St. & Ansel Rd.  
Cleveland, Ohio

Dear Rabbi Silver:

The American Fund for Israel Institutions is privileged to announce that an archaeological exhibition, "From the Land of the Bible", will be presented at the Smithsonian Institution, The National Collection of Fine Arts, Washington, D. C., from January 10, 1954 to January 27, 1954.

The exhibition, consisting of antiquities that date from prehistoric times through the early centuries of this era, was designed to inspire Americans of all faiths with a realization of the life of Biblical times. It reveals the common source of the great heritage which belongs to all mankind.

The exhibition was recently shown, with great success, at the Metropolitan Museum of Art in New York City.

May we cordially invite you to join the National Committee of the Exhibition as an Honorary Patron. We sincerely hope that you will lend the dignity of your name on this memorable occasion.

Sincerely,

*Edward A. Norman* *L. M. Rabinowitz*

Edward A. Norman  
President

Louis M. Rabinowitz  
Chairman





## THE JEWISH COMMUNITY FEDERATION OF CLEVELAND

1001 HURON ROAD • CLEVELAND 15, OHIO • TOWER 1-4360

December 24, 1953

Dr. A. H. Silver  
The Temple  
Cleveland, Ohio

Dear Rabbi:

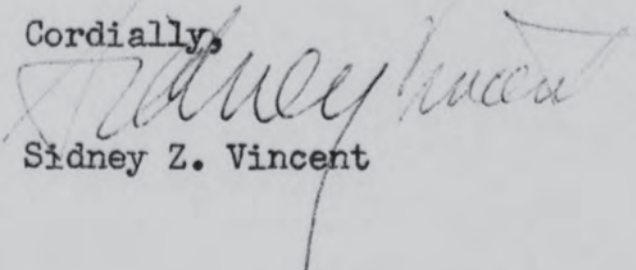
In preparing the attached draft for your January 19 statement I made the serious blunder of re-reading your speech at the Federation Dinner. It was a very discouraging business; you set much too high a standard. I wound up with the conviction that the Tercentenary address (plus your City Club talk) formed the best possible testimony for almost any congressional committee. Even legislators should see the relevance to the specific proposals before them.

Some sections of the draft statement, I realize, may be too rooted in the local experience for your purpose, but it seemed to me I could be most useful by providing this Cleveland emphasis, which you would utilize as you saw fit. I have enclosed some of the supporting data and will be happy to add any further documentation you need.

I am informed that Robert Rawson of Empire Flow Company is the only other Cleveland invited and I have checked with him to ensure that his testimony will not cover anything herein included.

I am sending you the draft rather early in order to allow sufficient time for redrafting that you may very well feel is necessary. Please let me know if I can be helpful in any further way.

Cordially,

  
Sidney Z. Vincent

encl.

President: MAX FREEDMAN

Vice-Presidents: JUDGE MAURICE BERNON, JEROME N. CURTIS, IRVING KANE

Treasurer: M. E. GLASS

Associate Treasurer: LEONARD RATNER

Executive Director: HENRY L. ZUCKER





## THE JEWISH COMMUNITY FEDERATION OF CLEVELAND

1001 HURON ROAD • CLEVELAND 15, OHIO • TOWER 1-4360

December 24, 1953

Rabbi Abba Hillel Silver  
The Temple  
E. 105th St. at Ansel Road  
Cleveland 6, Ohio

Dear Rabbi Silver:

Illness the past week has delayed my writing you in reference to our publication of your address at the recent joint Federation - Council General Assembly Dinner-Meeting.

We have mailed out more than 2,000 copies of the speech and continue to receive requests for additional copies. In the course of preparing the speech, I had occasion to read it six times. Initially, I read it in mimeograph form after I had just heard you deliver it. Then came the subsequent readings in the course of preparing copy, reading galley and page proofs, and final booklet form.

Despite, or because of these repeated readings, the speech each time made a deep impression upon me. It is no news that a speech by Rabbi Silver is an impressive document. But it is, for me, an unusual experience to have read one speech a half-dozen times. Any creative form that can stand the test of as many as six contacts, within so short a span, has indeed intrinsic merit and profound meaning.

May I also add a note of appreciation for your cooperation in making the text, along with its revisions, available so promptly.

With kindest regards to you and Mrs. Silver, I am,

Sincerely yours,

*S. J. Jaffe*  
S. J. Jaffe, Director  
Public Relations

SJJ: el

December 24, 1953

Mr. Edward A. Norman, President  
American Fund for Israel Institutions  
267 West Seventy-first Street  
New York, New York

My dear Mr. Norman:

In reply to your kind letter of December fifteenth,  
I shall be very pleased to serve on the National Committee  
of the Exhibition which you are arranging as an Honorary  
Patron.

With warmest regards, I remain

Very cordially yours,

ABBA HILLEL SILVER

AHS:rms



MEMORANDUM ON A CONFERENCE WITH CONGREGATIONAL REPRESENTATIVES

Subcommittee on U.J.R.S.  
Jewish Community Federation

Tuesday, March 9, 1954, 12 noon  
at the Federation Office

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Present: Max Simon, Chairman; Nathan Brilliant, Robert Copelin, Jerome N Curtis, Bernard Levitin, Morris Stone, and Rabbi Philip Horowitz and Eugene Klein representing the Euclid Ave Temple; Rabbi Rudolph Rosenthal, Leo Greenberger and Harry Stone representing the Temple on the Heights; Rabbi Alan Green representing Temple Emanuel; Rabbi Louis Engelberg representing Taylor Road Synagogue; Rabbi Myron Silverman and Louis Fox representing Suburban Temple; Saul Stillman representing Park Synagogue; Gilbert Eisenberg representing Community Temple. Staff: David Rabinovitz and Sidney Vincent, Secretary.

Mr Simon expressed his thanks at the willingness of the congregations to send representatives to the meeting. He stated that the national surveyors had made three recommendations concerning the United Jewish Religious Schools and in view of the fact that two of these proposals involved the congregations, the subcommittee on U. J. R. Schools had decided to seek the advice and guidance of the congregations. The three recommendations, he stated, involved: 1) A suggestion that the various congregations take over the education of the UJRS children; 2) Congregations make this absorption only from the seventh grade up; 3) The UJRS strengthen its operation so that its schools become comparable to those of the congregations. He then invited the representatives of the congregations to comment on the desirability and feasibility of the various recommendations.

Mr Klein felt that it would be impossible to achieve Recommendation One, and that any discussion ought to be centered on the other two proposals. Mr Fox and Rabbi Silverman stated that Suburban Temple would find it impossible to absorb any further children and moreover the congregation's membership was closed and it would therefore be impossible for them to participate in any process of absorption. Rabbi Silverman added that he made this statement despite his conviction that a congregation-centered school is preferable to one lacking such an orientation.

Rabbi Rosenthal inquired whether the children would be assigned to congregational schools on the basis of geography or choice. Mr Simon and others replied that parents would indicate the school they wished their children to attend. The Rabbi then stressed the difficulties that would face the Temple on the Heights in absorbing any further children, stressing the present extremely crowded condition of his schoolrooms.

Rabbi Green felt that the greatest single problem facing the community is to provide the richest possible Jewish education for all our children. He therefore stated that despite the problems that would arise, he felt his congregation would be willing to consider specific proposals for absorption.

Mr Curtis stated that the proposal to absorb all of the children of the UJRS must be thought through not only for the immediate future but in terms of years to come, since there would be of necessity a process of continuing absorption of children and their parents into the congregations each year if no communal Sunday school existed.



Harry Stone pointed out the great difficulties involved in the congregations' assuming the indicated burden. Such a process, he said, would threaten the whole membership structure of the congregations since the desire to send their children to the congregational school forms the greatest single attraction for membership. If this privilege were extended to non-members, the desire for congregational affiliation might lessen considerably. He stated, however, that lack of classroom space, although a major difficulty, might be resolved, since his congregation and all congregations would extend their physical plant to provide educational facilities to the children of all their bona fide members, even though the members grew considerably.

Rabbi Rosenthal suggested that the UJRS utilize the afternoon school facilities of the congregations, but Mr Levitin felt that transportation under such circumstances would present an almost impossible difficulty. Mr Brilliant added that such a solution would not be helpful since it would fail to provide the children with a congregational orientation.

Mr Simon inquired as to whether there was general agreement that Alternative One was not feasible in view of the problems created by lack of space and the possible implications to present membership policies.

Mr Stillman expressed his unreadiness to agree with such a formulation, stressing again the values of absorption by congregations that had been pointed out both by the national surveyors and by a number of speakers at the meeting. He felt that it was wrong to waive the recommendation that all agreed was theoretically desirable and suggested the need for further investigation of Alternative One, which contained so many potential benefits to the children and to the community. He expressed his confidence that if the community were to insist on this recommendation many of the parents would join the various congregations. The UJRS presently, he concluded, acts as a "cheap alternative" for those parents unwilling to commit themselves to the financial and other responsibilities of congregations.

Mr Curtis expressed the hope that the focus of consideration would be concerned with what was realistically achievable. Any solution will involve considerable difficulties for the congregations, he stated, and unless there was a willingness on the part of the congregations to assume these extra responsibilities there was little point in pursuing ideal solutions. These remarks were made, he felt, in the full knowledge that great benefits would accrue to children if they become part of the congregational school system. He further felt that the problem of space might be overestimated since all congregations would accommodate fifty extra members who might apply for membership. No more than that number, he stated, would apply to any one congregation, certainly if the recommendation were adopted suggesting absorption only from the seventh grade up. However, he warned against "punishing the parents through the child", stating that if consolidation were forced, a number of parents might withdraw their children from any kind of Jewish educational activity. The fundamental question, he suggested, was whether the community felt it was part of its responsibility to make available to every child, despite sacrifices, a good Jewish education.

Gilbert Eisenberg stated that the Community Temple had always worked on the principle that it would take in families regardless of their ability to pay dues. This principle had presented many difficulties, he stated, but there remained a desire on the part of his congregation not to make financial competence the sole basis for membership.

Mr Klein emphasized that in his judgment the discussion had little basis in fact if we insist that congregations can absorb the children presently attending



the UJRS schools since space problems and, more important, the threat to membership structures in such a proposal made a solution along such lines impossible.

Mr Brilliant suggested that it might be helpful to find out more about the UJRS parents and the reason why they send their children to that institution.

After considerable added discussion Mr Simon suggested that the representatives of the various congregations place this matter on the agenda of their Education Committee or Board of Trustees meetings. Mr Vincent and Mr Levitin were instructed to prepare a fact sheet on the UJRS for use at such meetings and both offered their services in appearing at Board meetings to furnish any further data. Mr Simon concluded the meeting by thanking the representatives of the congregations and expressed the hope that the reaction on their institutions would be available to the Committee on U.J.R.S, within a month.

The meeting adjourned at 2:00 p.m.

Respectfully submitted,

Sidney Z Vincent  
Secretary





March 9, 1954

Mr. Charles Nussbaum  
Bucyrus,  
Ohio

Dear Mr. Nussbaum:

There is an urgent matter concerning the State of Israel which we should like to discuss with you and a very few Jewish leaders in communities near Cleveland. We are therefore inviting you to be our guest at lunch on Sunday, March 21st, at 1:00 P.M., at the Hotel Cleveland in Cleveland.

Please note that this is a leadership meeting involving one or at the most two persons from the invited communities. We ask you to keep this meeting confidential, because it is important that only the top leadership of the communities be present.

A list of invitees is attached. If we have overlooked a key leader in your community please invite him on our behalf, or let us know so that we may send him an invitation.

Will you please let us know that we may count on your being with us?

Cordially yours,

---

Max Freedman

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Abba Hillel Silver

---

Joseph G. Lampl



PERSONS INVITED TO LUNCHEON BY DR A H SILVER, MAX FREEDMAN,  
and JOSEPH G LAMPL ON SUNDAY, MARCH 21, 1954, at 1:00 P M AT THE  
HOTEL CLEVELAND, CLEVELAND, OHIO. . . . . Page #1.  
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ASHTABULA

Melvin Goldstein  
Fashion Shop

LIMA

Yale Bloom  
Bloom Iron & Steel Co

BUCYRUS

Charles Nussbaum

LORAIN

Ed Gould  
Steel Stamping Co

COSHOCTON

Adolph Golden  
Golden's Dept Store

MANSFIELD

Nathan Lifson  
Dominion Electric Co

ELYRIA

Alex Altfeld  
Elyria Belt & Machine Co



Sol Fried  
May's Jewelry Store

FREMONT

Mrs Doris Hyman  
Hyman Co

MASSILLON

Lou Fineman  
Style Shop

GALION

Ralph Cobey  
Perfection Steel & Body Co

MT VERNON

David Lowenthal  
Mt Vernon Bridge Co

Lou Goodman  
Ohio Overcoat Co

NEWARK

Charles Hirsch



PERSONS INVITED TO LUNCHEON BY DR A H SILVER, MAX FREEDMAN,  
and JOSEPH G LAMPL ON SUNDAY, MARCH 21, 1954, at 1:00 P M AT THE  
HOTEL CLEVELAND, CLEVELAND, OHIO . . . . . Page #2.  
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NEW PHILADELPHIA

Joseph Rapport  
Rapport Steel Co

WOOSTER

Harold Friedlander  
Friedlander Dept Store

NORWALK

Harry Berezin  
Fashion Shop

Stanley Pohl  
Pohl's Men's Wear

ZANESVILLE

Herman Ross  
Ross Steel Co

PAINESVILLE

Dr Ben Fisher  
Riverside Drive



SALEM

Mrs Rose Schwartz  
Schwartz Dept Store

SANDUSKY

Sam Stein  
Grill Meats Inc

WARREN

Gus Whitman & Abe Knofsky  
Warren Steel Co





# THE JEWISH COMMUNITY FEDERATION OF CLEVELAND

1001 HURON ROAD • CLEVELAND 15, OHIO • TOWER 1-4360

March 25, 1954

TO: JEWISH EDUCATION SUBCOMMITTEE ON THE  
UNITED JEWISH RELIGIOUS SCHOOLS

FROM: MAX SIMON, CHAIRMAN

Enclosed is a memorandum reporting on a recent conference with representatives of local congregations on problems affecting the United Jewish Religious Schools. I hope you have a chance to look it over before our meeting Monday, March 29, 8:15 p.m. at the Bureau of Jewish Education.

Postage  
Will be Paid  
by  
Addressee

WRHS



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MR. MAX FREEDMAN, *General Chairman*

Jewish Welfare Fund Appeal

1001 Huron Road

Cleveland 15, Ohio



OPENING CAMPAIGN REPORT DINNER-MEETING

1954 JEWISH WELFARE FUND APPEAL

• • •

Kindly make check payable to: JEWISH WELFARE FUND and mail  
in this addressed envelope. No postage needed.

*Please make reservations promptly.*



Dear Mr. Freedman:

Kindly reserve \_\_\_\_\_ places for me at the OPENING CAMPAIGN REPORT  
DINNER-MEETING of the 1954 Jewish Welfare Fund Appeal on Tuesday, May 11,  
at 6:30 p.m., in the Ballroom, Hotel Hollenden. I enclose check for \$ \_\_\_\_\_  
to cover reservations. (Dinner — \$3.50 per person.)

☐ I would like a fish dinner.

There will be special seating at tables for Campaign workers and their guests.

Signed \_\_\_\_\_

Address \_\_\_\_\_

*(Please fill in and mail with check in this envelope)*



# One Annual Appeal

## American Fund for Israel Institutions

267 WEST 71st STREET

NEW YORK 23, N. Y.

TRAFALGAR 3-2700

April 2, 1954

Honorary Chairman  
MRS. FELIX M. WARBURG

Chm. Amer. Adv. Bd.  
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Ch'm. Greater N. Y. Campaign  
OSCAR M. LAZRUS

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ARTHUR E. GELBER

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DR. LEO JUNG  
PROF. HORACE M. KALLEN  
FREDRIC R. MANN  
HENRY MECHUTAN  
MICHAEL M. NISSELSOHN  
HARRY C. OPPENHEIMER  
JAN PIERCE  
HARRY J. RUBENSTEIN  
SAMUEL RUBIN  
FRANCIS E. STERN  
ALAN M. STROOCK  
JULIUS STULMAN  
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PAUL WYLER  
SAMUEL J. ZACKS

Dir. N. Y. Campaign  
RALPH L. VALIANT

Field Director  
DR. ARIE FRANKEL

Dir. Public Relations  
ZACHARY A. SERWER

Dr. Abba Hillel Silver  
The Temple  
East 105th Street at Ansel Road  
Cleveland 6, Ohio

Dear Dr. Silver:

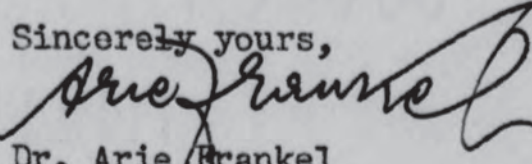
I recall with particular pleasure the meeting I held with you in your office during my last visit to Cleveland on March 5. What was most encouraging to me was your willingness to hear me out fully as I unburdened on you the story of our unhappiness with respect to the support we receive from the Jewish community of Cleveland.

I am writing you at this time because of the fact that the Allocations Committee of the Jewish Community Federation of Cleveland will be meeting on April 7 in order to appraise and evaluate the work of several organizations including our own.

May I take the liberty of reminding you that you had agreed to call Mr. Neumark, Chairman of the Allocations Committee, in order to inform him of your own feeling regarding the inadequacy of the support we receive. It is certainly manifest that a community which has demonstrated such generosity for Jewish causes in raising consistently well over \$4,000,000, is seriously under-evaluating the importance of the cultural and educational phases of Israel's development in that it made available to the American Fund merely \$9,000 in 1953. Only a strong voice such as yours could materially effect an improvement in our allocation. You will recall that we realistically anticipated an increase in the amount of \$5,000 for this coming year.

Thanking you for your interest and assistance on our behalf,  
I am

Sincerely yours,

  
Dr. Arie Frankel  
Field Director

P.S. Enclosed is a list of the members of the Allocations Committee in the event that you may have an opportunity to speak to some of them.



CLEVELAND, OHIO

General Budget Committee - 1954

L. W. Neumark - Chairman  
8701 Kinsman Road (Zone #4)

Leonard Broida  
1742 E. 23rd St. (#14)

Emil Elder  
1968 E. 66th St. (#3)

Max Freedman  
3615 Chester Ave. (#14)

M. E. Glass  
National City Bank Bldg. (#14)

Myron Guren  
2945 E. 83rd St. (#4)

Irving Kane  
1991 E. 66th St. (#3)

Joseph G. Lampl  
2576 Superior Ave. (#14)

Willard P. Livingston  
9305 Woodland Ave. (#4)

George B. Mayer  
616 The Arcade (#14)

James H. Miller  
1600 E. 30th St. (#14)

Leonard Ratner  
17903 St. Clair Ave. (#10)

Herbert A. Rosenthal  
1078 Union Commerce Bldg. (#14)

Lloyd Schwenger  
978 Union Commerce Bldg. (#14)

Irving I. Stone  
1328 W. 78th St. (#2)

William C. Treuhart  
8701 Kinsman Road (#4)

Sub-Committee for Overseas Agencies -1954

Leon G. Weil, Chairman  
9210 Buckeye Road (#4)

Judge Maurice Bernon  
807 Union Commerce Bldg. (#14)  
(also Vice-Chairman of General Budget Comm.)

Bertram W. Amster  
2043 E. 55th St. (#3)

Harold H. Kahn  
915 National City E. Sixth Bldg. (#14)

Maurice Maschke, Jr.  
3611 Payne Ave. (#14)





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# appeal

1001 Huron Road ★ Cleveland 15, Ohio ★ TOWer 1-4360

May 4, 1954

\$4,561,000

Rabbi Abba Hillel Silver  
The Temple  
Ansel Road & East 105th Street  
Cleveland 6, Ohio

may 11 - 26

Dear Rabbi:

At the official Campaign Opening Dinner-Meeting Tuesday evening, May 11, at the Hollenden Hotel, tribute will be paid to you and other Campaigners who have served in 20 or more Jewish Welfare Fund Appeals.

Plans call for special seating for this group of Campaign workers. It will greatly facilitate our arrangements with the Hotel if we have your reservations and those of the other members of this group as early as possible. It will also enable us to prepare appropriate material in connection with the tribute to be paid you and others in the group. For your convenience a reservation form is enclosed.

Following the dinner-meeting there will be a Reception for the honored Campaigners and their guests.

We look forward to your being with us on Tuesday evening, May 11. We are greatly pleased to have this occasion on which to acknowledge our appreciation to you for your sustained interest and devoted service for two decades in behalf of the Jewish people.

Sincerely,

*Max Freedman*

Max Freedman  
General Chairman

encl.

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*Max Freedman*

GENERAL CO-CHAIRMEN

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# 1954 JEWISH WELFARE FUND APPEAL

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### EMPLOYEES DIVISION CHAIRMAN

William Goldberg

### METROPOLITAN DIVISION CHAIRMAN

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### YOUNG ADULT DIVISION CHAIRMAN

M. David Fredman

### DIVISION REPRESENTATIVES

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Abraham Butnik  
Dr. Samuel S. Cohen  
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Louis B. Golden  
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Robert Kann  
Bernard Kaufman  
Max I. Kohrman  
Louis Laronge

Bertram Lefkovich  
Dr. Alex Marcus  
Morris F. Mayer  
Joseph L. Weinberg  
H. D. Wilkoff

\*Also Division Representatives



May 5, 1954

Mr. Max Freedman  
Jewish Welfare Fund Appeal  
1001 Huron Road  
Cleveland 15, Ohio

My dear Max:

Thank you for your letter of May 4th and for your gracious invitation to attend the opening dinner of the campaign on May 11th, at which time the Welfare Fund plans to pay tribute to the men who have been associated with it for 20 years or more.

I wish I could attend the meeting, as I have been attending these opening meetings now for many years. However, I must be in Washington that evening to attend the first national banquet of the newly organized America-Israel Society, at which Attorney General Brownell is to be the guest speaker. This is a rather important meeting, and I have committed myself to be present.

I know that your meeting will be a very fine one, and I am confident that your campaign will be very successful.

With warmest regards, and all good wishes, I remain

Very cordially yours,

ABBA HILLEL SILVER

AHS:rms



1954

# Jewish Welfare Fund appeal

1001 Huron Road ★ Cleveland 15, Ohio ★ TOWer 1-4360

\$4,561,000

May 26, 1954.

may 11 - 26

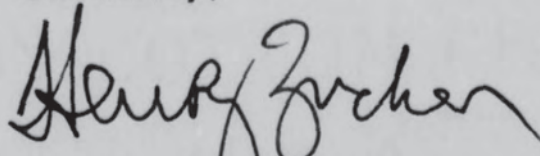
Rabbi Abba Hillel Silver  
The Temple  
Ansel Road at East 105th Street  
Cleveland 6, Ohio

My dear Rabbi:

You will be interested to know that Leonard Ratner and Maurice Maschke, Jr. had a long visit with Arthur Friedman yesterday. They were apparently able to convince him that he and his brother Leo should make a gift annually to the Welfare Fund Campaign. However, they do not wish to make a gift in 1954 because they are giving moneys away in other directions in proportions, which, they feel, meet their philanthropic responsibilities.

Mr Friedman informed Messrs Ratner and Maschke that the Friedmans will give to the Jewish Welfare Fund in 1955.

Cordially,



Henry L. Zucker  
Executive Director

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*Max Freedman*

GENERAL CO-CHAIRMEN

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*William M. Shipley*

CO-CHAIRMAN

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*William C. Treuhaft*

:rs.





# THE JEWISH COMMUNITY FEDERATION OF CLEVELAND

1001 HURON ROAD • CLEVELAND 15, OHIO • TOWER 1-4360

June 28, 1954

## MEMORANDUM

TO: WELFARE FUND COMMITTEE

FR: BERTRAM W. AMSTER, CHAIRMAN

-----

Please find enclosed minutes of the special meeting held on June 18.

You will also find enclosed the report of the Budget Committee. The section on national and overseas agencies will be presented to the Welfare Fund Committee at our meeting on July 2. Will you please acquaint yourself with the report. If you are a member of the Board of Trustees or the Social Agency Committee, you will not receive the Budget Committee report from these sources, as they are being sent to various committee members from a non-duplicated list.

I am looking forward to seeing you at our Welfare Fund Committee meeting on July 2, at 12:45 P. M. at the Federation office, 1001 Huron Road. Luncheon will be served at 12:00 noon for those who wish it.

If you have not returned your card that was enclosed with the notice of the meeting, please call the Committee's Secretary, Bob Hiller at TOWER 1-4360, advising him that you plan to attend.

BWA/glg  
Enclosures



July 7, 1954

REPORT OF THE BUDGET COMMITTEE  
TO THE BOARD OF TRUSTEES OF THE JEWISH COMMUNITY FEDERATION

REGARDING ALLOCATIONS TO LOCAL, NATIONAL AND OVERSEAS BENEFICIARY AGENCIES  
FOR THE FISCAL YEAR JULY 1, 1954 - JUNE 30, 1955

In preparing the recommendations which we are submitting herewith, the Budget Committee followed the procedure adopted last year. The requests of the local, national and overseas agencies were heard and reviewed by four subcommittees whose recommendations in turn were discussed by the full Budget Committee. A total of 13 sessions, averaging five hours each, were held by the Budget Committee and its subcommittees.

Prior to the 1954 campaign, the Board of Trustees approved an allocation to the United Jewish Appeal of 66 1/2% of the "net" amount realized during the 1954 campaign; the word "net" to be defined to be the gross amount raised less the sum total of campaign and collection expenses, shrinkage and an amount of \$250,000 for capital reserve purposes; with the further provision that the amount owed to the United Jewish Appeal for 1949 of \$76,544 be a first charge against the capital reserve fund of \$250,000. Applying this formula entitles the UJA to \$2,196,775. In addition, the \$76,544 for 1949 brings the total to UJA to \$2,273,319 Vs. \$2,361,223 granted for 1953/54.

In 1953 \$4,305,490 was available from the Welfare Fund. This year's campaign result is \$4,052,577, a loss of over \$250,000. To partially offset this loss, an increase of about \$58,000 is available from the Community Chest.

During the past year, the Board of Trustees voted to advance funds for the purchase of a piece of land; to finance in part the construction of an office building for the Jewish Family Service Association and the Jewish Children's Bureau; and to allocate \$10,000 from 1954/55 monies for the American Jewish Tercentenary Committee. The Budget Committee was faced also with the necessity of finding an additional \$25,000 for commitments to the Retirement and Insurance Program.

Under these circumstances, the Budget Committee decided to use part of the proposed Capital Reserve Fund for these purposes. This left a balance in the Capital Reserve Fund of about \$68,000, which was then appropriated to meet the operating needs of all beneficiary agencies, except the United Jewish Appeal. The Budget Committee wishes to emphasize that it was reluctant to use the Capital Reserve Fund, which it had expected to keep in Federation's reserves against future emergencies, but felt obliged to do so in order to maintain the current programs of local agencies. By appropriating this \$68,000 it was possible to match the 1953/54 allocation for agencies other than the UJA. No funds were left for salary increases or new services, except as funds might be released by savings from the 1953/54 level of appropriations.

Faced with this general condition, the Budget Committee instructed its subcommittees to study carefully each local agency's budget request; to review carefully all possible sources of income other than Federation; to reduce each item in the expenditure budget to the level of the approved 1953/54 budget; and then to evaluate carefully each request for expanded or new services and to submit its recommendations regarding such services in a separate report.



Report of the Budget Committee  
to the Board of Trustees

The Budget Committee found that by this rigid scrutiny and by adherence to a level of spending approved in 1953/54, it was able to release \$64,000 for new positions and salary increases. Allowance was made for a 2% increase in the salary item, with the thought that this would provide for some flexibility in considering individual salaries for 1954/55. It was recognized that it would probably not be feasible to provide for a general salary increase on an allowance of 2%.

The Budget Committee took the view that at a time when income from fund raising is declining, the proper maintenance of the present level of operation is a higher priority than the expansion or improvement of services. It believes, too, that each agency should review its current program to determine whether any of its requested new or improved services have higher priority than a service now performed. The Budget Committee, nevertheless, recognizing the pressures on some agencies and the desirability of certain needed improvements, did approve a number of new positions. The most significant provision for expanded or improved services was made in the cases of Bellefiare and the Montefiore Home. Lesser provision in this category was made for the Jewish Orthodox Home for the Aged, Jewish Family Service Association, Bureau of Jewish Education, Jewish Community Centers, and the Hebrew Academy.

In the overall distribution, allocations to local agencies are increased by about \$17,000; allocations to national and overseas agencies, other than UJA, are decreased by \$4,850. It is interesting to note that of all national and local agencies, increased allocations were made to 15 agencies, renewed grants to 23 and reduced grants to 15.

The attached schedule of recommended allocations outlines the dollar recommendations of the Budget Committee. The basis of arriving at recommended allocations to the local agencies is outlined on a separate page for each agency. The following additional recommendations are made:

- (a) That the SAC be asked to study the question of whether the community's responsibility for services to transients is being adequately carried through the present services of the Hebrew Shelter Home. The Budget Committee suggests that consideration be given to the possibility of the organization's abandoning its present quarters, and to the possibility that other methods be explored for the provision of services to transients.
- (b) That the SAC be asked to study what should be the future direction of the work of the Orthodox Jewish Children's Home.
- (c) That the Board of Trustees authorize the Budget Committee to review the details of the formula for budgeting Mt. Sinai Hospital, it being understood that the principle of budgeting by formula is not being questioned.
- (d) That the SAC be asked to examine whether Federation should continue to sub-vent the Workmen's Circle School, and if so, on what basis.
- (e) That in view of the possible merger of several schools supported by Federation, and affiliated with the Bureau of Jewish Education, the Budget Committee be authorized to review the budgets of the agencies concerned, if a merger takes place during the fiscal year 1954/55; and that the Budget Committee be authorized to adjust the allocations to the involved agencies in accordance with the result of its review.



Report of the Budget Committee  
to the Board of Trustees

The Budget Committee wishes to reaffirm the policy that no additional allocations shall be made to local beneficiary agencies during the course of the fiscal year, unless a case of dire emergency exists which could not have been foreseen at the time the budget of an agency was established, and which would seriously hamper the proper and safe operation of an agency. No provision is made in the recommended allocations for a reserve to meet emergencies.

The Budget Committee is concerned that a number of local beneficiary agencies have not lived within their approved operating budget. Income from sources other than Federation has made it possible for these agencies to overspend their operating budget, with the result that when campaign income is on a declining level, it becomes exceedingly difficult to bring the rate of spending of these agencies into line with available funds. The Budget Committee wishes to impress upon local agency management the thought that every effort should be made to limit expenses to the approved budget and, that in fairness to all agencies, Federation cannot recognize a rate of spending beyond the approved budget.

The Budget Committee is aware that its allocations to national and overseas agencies are inadequate, possibly because of our precampaign commitment to the United Jewish Appeal, which sharply limits the available funds remaining for all other agencies, including the local beneficiaries. The Budget Committee made an attempt this year to correct a few of these inadequacies, in spite of the fact that total allocations for non-UJA national and overseas agencies are reduced from \$240,865 in 1953/54 to \$236,015 for 1954/55.

The attached schedule of allocations lists the individual dollar allocations to each national and overseas beneficiary agency. The Budget Committee makes the following additional recommendations with regard to these agencies:

- (a) The Budget Committee recommends that the American Committee for the Weizmann Institute, the American Friends of the Hebrew University and the American Technion Society, whose excessively high fund raising costs are disapproved by the Budget Committee, be advised of the Committee's feeling that every effort should be made to reconstitute a joint fund raising organization.
- (b) That the Welfare Fund Committee be asked to undertake a study to determine whether the National Conference of Christians and Jews should be continued as a beneficiary of the Welfare Fund.
- (c) That in recognition of Cleveland's obligation to the national study undertaken by the American Association for Jewish Education, a special allocation of \$1,000 be made for this purpose, with the understanding that the American Association for Jewish Education may request an additional allocation for this purpose in the fiscal years 1955/56 and 1956/57.



Report of the Budget Committee  
to the Board of Trustees

The Budget Committee recommends that the Board of Trustees approve this report with its specific recommendations, and the allocations to the beneficiary agencies as specified on the attached schedule.

Respectfully submitted,

THE BUDGET COMMITTEE

L. W. Neumark, Chairman  
Emil Elder, Vice-Chairman

Bertram W. Amster  
Leonard Broida  
Max Freedman  
M. E. Glass  
Myron Guren  
Harold H. Kahn  
Irving Kane  
Joseph G. Lampl  
Willard P. Livingston  
Maurice Maschke, Jr.  
George B. Mayer  
James H. Miller, Sr.  
Leonard Ratner  
Elmer Rocker  
Herbert A. Rosenthal  
Lloyd Schwenger  
Irving I. Stone  
William C. Treuhافت  
Leon G. Weil

Rudi Walter, Secretary





July 7, 1954

RECOMMENDATIONS OF THE BUDGET COMMITTEE  
TO THE BOARD OF TRUSTEES OF THE JEWISH COMMUNITY FEDERATION  
REGARDING ALLOCATIONS TO BENEFICIARY AGENCIES FOR 1954/55

	<u>1953/54</u> <u>Allocation</u>	<u>1954/55</u> <u>Request</u>	<u>1954/55</u> <u>Recommended</u> <u>Allocation</u>
<b>A. <u>NATIONAL &amp; OVERSEAS AGENCIES</u></b>			
<b>1. <u>Overseas Agencies:</u></b>			
American Committee For Weizmann Institute	\$ 8,500	\$ 35,000	\$ 6,125
American Friends of the Hebrew University	23,000	35,000	20,125
American Technion Society	6,500	18,140	8,750
American Fund for Israel Institutions	9,000	26,000	9,000
Contingent Fund	8,000	N S R	7,500
Hebrew Shelter Immigrant Aid Society	5,000	15,000	4,500
Medical School Campaign	--	18,000	--
United Jewish Appeal:			
a) For 1954	2,361,223	N S R	2,196,775
b) For 1949 balance	--	--	76,544
Youth Aliyah	28,000	70,000	26,600
Sub Total	\$2,449,223	\$	\$2,355,919
<b>2. <u>Community Relations Agencies:</u></b>			
American Jewish Congress	\$ 14,500	\$ 16,000	\$ 14,500
Jewish Labor Committee	8,000	N S R	8,000
Jewish War Veterans	2,500	2,500	2,500
Joint Defense Appeal	53,300	200,000	53,300
National Conference of Christians & Jews	2,000	2,500	1,500
National Community Relations Advisory Council	7,710	7,710	7,710
Sub Total	\$ 88,010	\$	\$ 87,510
<b>3. <u>Health &amp; Welfare Agencies:</u></b>			
Leo N. Levi Memorial Hospital	\$ 3,000	\$ 4,000	\$ 3,000
National Jewish Hospital	3,000	5,000	3,000
Sub Total	\$ 6,000	\$	\$ 6,000
<b>4. <u>Cultural Agencies:</u></b>			
American Jewish Tercentenary Committee	\$ --	\$ 25,000	\$ 10,000
American Academy of Jewish Research	100	--	100
Bitzaron	150	500	150
B'nai B'rith Youth Services Appeal	6,000	30,000	6,000
Histadruth Ivrit	2,250	5,000	1,500
Historia Judaica	150	150	150
Jewish Publication Society	500	2,000	500
National Agricultural College	500	1,000	500
Yiddish Scientific Institute	1,500	9,100	1,500
Sub Total	\$ 11,150	\$	\$ 20,400



Recommendations for allocations to beneficiary agencies for 1954/55

5. National Service Agencies:

	<u>1953/54</u> <u>Allocation</u>	<u>1954/55</u> <u>Request</u>	<u>1954/55</u> <u>Recommended</u> <u>Allocation</u>
American Association for Jewish Education: \$		\$	\$
a) Regular allocation	3,500	8,000	3,500
b) For special purposes	--	--	1,000
Council of Jewish Federations & Welfare Funds:			
a) Dues	15,490	15,490	15,490
b) Overseas Institute	1,080	1,080	1,080
c) East Central States Region	200	200	--
Dues	385	385	385
Jewish Telegraphic Agency (purchase of service)	1,500	1,500	1,500
Jewish Occupational Council	550	600	550
National Jewish Welfare Board	25,000	78,500	26,000
Sub Total	\$ 47,705	\$	\$ 49,505
Grand Total (Nat'l & Overseas Agencies)	\$2,602,088	\$	\$2,519,334





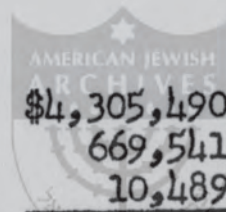
Recommendations for allocations to beneficiary agencies for 1954/55

	<u>1953/54</u> <u>Allocation</u>	<u>1954/55</u> <u>Request</u>	<u>1954/55</u> <u>Recommended</u> <u>Allocation</u>
<b>B. <u>LOCAL AGENCIES:</u></b>			
Bellefaire	\$ 111,218	\$ 148,338	\$ 93,280
Bureau of Jewish Education:			
a) Bureau	27,999	42,174	34,907
b) Cleveland Hebrew Schools	62,040	67,228	61,391
c) Hebrew Academy	35,695	55,325	45,407
d) Institute of Jewish Studies	14,949	19,831	16,479
e) United Jewish Religious Schools	12,487	12,894	10,261
f) Workmen's Circle Schools	2,549	4,751	3,832
g) Yeshivath Adath Schools	24,094	33,258	25,464
Cleveland Jewish Convalescent Hospital	4,516	5,045	4,099
Federation of Jewish Women's Organizations	7,048	7,960	7,370
Hebrew Shelter Home	3,439	3,590	3,411
Hillel Foundation	7,803	8,909	8,224
Jewish Children's Bureau:			
a) Regular Budget	73,472	81,472	74,195
b) European Children's Aid	34,464	33,256	32,270
Jewish Community Centers	212,455	272,334	225,433
Jewish Community Federation:			
a) Campaign & Collection Expenses, Central Administration, Community Relations	341,709	343,909	351,282
b) Retirement Fund & Social Security	27,600	15,900	15,900
Jewish Day Nursery	32,290	34,657	32,991
Jewish Family Service Association:			
a) Regular Budget	124,560	142,900	134,878
b) New American Budget	50,000	50,072	50,380
Jewish Orthodox Home for the Aged	66,313	79,169	69,283
Jewish Vocational Service	81,266	86,330	83,557
Joint Educational Loan Committee	195	741	741
Lake County Jewish Welfare Fund	2,500	2,500	2,500
Montefiore Home for the Aged	42,220	61,382	37,710
Mount Sinai Hospital	395,188	412,000	395,000
Orthodox Jewish Children's Home	37,099	32,322	32,035
Welfare Federation of Cleveland	689	750	750
Capital Repair and Replacements	34,501	113,746	34,501
Sub Total	\$1,870,358	\$2,172,743	\$1,887,531



Recommendations for allocations to beneficiary agencies for 1954/55

	<u>1953/54 Allocation</u>	<u>1954/55 Request</u>	<u>1954/55 Recommended Allocation</u>
<b>C. MISCELLANEOUS:</b>			
Shrinkage	\$ 258,329	\$ --	\$ 243,155
Repayment of loans	238,776	--	--
Depreciation Reserve Fund	15,969	--	--
Advance for land purchase	--	--	75,000
JFSA-JCB Building Amortization	--	--	10,500
JFSA-JCB Building Loan	--	--	30,000
Chaplaincy Service	--	--	4,250
Commission on the Aged	--	--	4,250
Local Tercentenary Committee	--	--	5,000
Sub Total	\$ 513,074	\$	\$ 372,155
Grand Total (A, B, & C)	\$4,985,520		\$4,779,020
<b><u>Funds Available for Distribution:</u></b>			
Jewish Welfare Fund	\$4,305,490		\$4,052,577
Community Chest	669,541		727,051
Capital Funds	10,489		--
Total	\$4,985,520		\$4,779,628





July 7, 1954

BELLEFAIRE

The Federation approved in 1953/54 an operating budget for Bellefaire of \$335,065, plus an undetermined amount for capital repairs and replacements (determined during the year to be approximately \$11,000).

The Budget Committee has made every effort within the framework of its responsibility to all beneficiary agencies to recognize improvements in Bellefaire's program consistent with the tremendous development at the agency. Nevertheless, its recommended operating budget for 1953/54 fell short of the actual operating budget by some \$95,000.

For 1954/55 the Bellefaire allocation is based on a recommended operating budget of \$373,619, plus an undetermined amount for capital repairs and replacements. This is arrived at in the following manner:

Approved 1953/54 budget	\$ 335,065
(exclusive of capital repairs and replacements)	
Salaries - additional	30,000
Salaries - transfer from JCB	3,115
Social security, retirement, etc.	5,439
	<hr/>
Total	\$ 373,619

(Plus an undetermined amount for capital repairs and replacements.)

Bellefaire projected an operating budget for 1954/55 of approximately \$450,000, exclusive of capital repairs and replacements; or approximately \$77,000 above the amount now recommended by the Federation Budget Committee. The Budget Committee recognized that this presents a serious financial problem to the Bellefaire management. The Budget Committee calls attention to the fact that it has allowed increases in the operating budget for Bellefaire far in excess of that for any other agency, partly in recognition of the serious financial problem.

The formula, which has been in effect since 1947, was applied as follows:

Approved 1953/54 operating budget	\$ 335,065
(exclusive of capital repairs and replacements)	
Social security, retirement, etc. - increase	5,439
Salaries - transferred from JCB	3,115
Salaries - increase	30,000
	<hr/>
Approved 1954/55 operating budget	\$ 373,619
(exclusive of capital repairs and replacements)	

From this approved operating budget are deducted the following items:

Earning clients	\$ 56,000	
Rentals	3,250	
Donations	28,500	
Income from funds	28,800	
Use of facilities	2,900	
	<hr/>	<hr/>
		119,450

Approved deficit (exclusive of capital repairs & replacements) \$ 254,169



Bellefaire

Cleveland's share of approved deficit - 36.7% \$ 93,280

\*(exclusive of Cleveland's share of capital repairs  
and replacements)

\* Cleveland's share of capital repairs and replacements in 1953/54 will be  
approximately \$4,100.

During the budget hearings, Bellefaire raised the question about the application of the traditional formula. Bellefaire suggested that the item of "income from clients" be excluded from items which are applied against the approved operating budget before determining the approved deficit. This question and others will be considered by the Budget Subcommittee on Case Work Agencies, which will review the broad question of Cleveland's financial responsibility toward Bellefaire. The Federation's Budget Committee last year recommended review of this general problem, but this review was held up pending the conclusion of the Bellefaire survey.





July 7, 1954

BUREAU OF JEWISH EDUCATION

REQUESTED ALLOCATION

\$ 42,174

RECOMMENDED ADJUSTMENTS:

Electricity	decreased	\$ 25
Repair and maintenance	decreased	100
Janitorial supplies	decreased	50
Salaries	decreased	6,547
Transportation workers	decreased	115
Conference expenses	decreased	50
Dues & subscriptions	decreased	200
Printing, etc.	decreased	50
Telephone	decreased	75
Miscellaneous	decreased	25
Linen	decreased	30
Total		\$ 7,267

RECOMMENDED ALLOCATION:

\$ 34,907

The Budget Committee recommends to provide \$2,880 toward the position of a librarian.

In addition to the recommended allocation, the Bureau of Jewish Education will receive an undetermined amount from the Capital Repair and Replacement Fund.



July 7, 1954

CLEVELAND HEBREW SCHOOLS

REQUESTED ALLOCATION:

\$ 67,228

RECOMMENDED ADJUSTMENTS:

Tuition	increase	\$ 900
Power and fuel	decrease	85
Janitorial supplies	decrease	25
Salaries	decrease	4,445
Transportation workers	decrease	132
Telephone	decrease	75
Postage	decrease	50
Linen	decrease	25
Promotion of enrollment	decrease	100
Total		\$ 5,837

RECOMMENDED ALLOCATION:

\$ 61,391

In addition to the recommended allocation, the Cleveland Hebrew Schools will receive an undetermined amount from the Capital Repair and Replacement Fund. Through May 1954, about \$600 was spent on capital repair and replacement.



July 7, 1954

CLEVELAND JEWISH CONVALESCENT HOSPITAL

REQUESTED ALLOCATION

\$ 5,045

RECOMMENDED ADJUSTMENTS:

Clients Fees - services	decrease	\$ 1,000
Clients contract payments	increase	1,000
Salaries	decrease	<u>946</u>
	Total	\$ 946

RECOMMENDED ALLOCATION:

\$ 4,099

In addition to the recommended allocation, the Cleveland Jewish Convalescent Hospital will receive an undetermined amount from the Capital Repair and Replacement Fund. Through May 1954, about \$1,500 was spent on capital repair and replacement.



July 7, 1954

FEDERATION OF JEWISH WOMEN'S ORGANIZATIONS

REQUESTED ALLOCATION

\$ 7,884

RECOMMENDED ADJUSTMENTS:

Audit, etc.	increase	\$ 75
Income from meetings	increase	800
Electricity	decrease	15
Salaries	decrease	332
Conference expenses	decrease	75
Postage	decrease	50
Equipment maintenance	decrease	17
Major meetings (expense)	increase	800
Leadership training	decrease	100
Total		<hr/> \$ 514

RECOMMENDED ALLOCATION

\$ 7,370



July 7, 1954

HEBREW ACADEMY

REQUESTED ALLOCATION

\$ 55,325

RECOMMENDED ADJUSTMENTS:

Power and fuel	decrease	\$ 50
Salaries	decrease	9,133
Dues & subscription	decrease	35
Telephone	decrease	200
Household supplies	decrease	200
Transportation	decrease	300
		<hr/>
	Total	\$ 9,918

RECOMMENDED ALLOCATION:

\$ 45,407

In addition to the recommended allocation, the Hebrew Academy will receive an undetermined amount from the Capital Repair and Replacement Fund. Through May 1954, about \$1,600 was spent on capital repair and replacement.

The Budget Committee recommends the approval of the following new positions:

1 teacher Grade 1B (Hebrew)	)	
1 teacher Grade 1B (General)	)	in the general
1 teacher Grade 2B (General)	)	amount of \$ 4,795



July 7, 1954

HEBREW SHELTER HOME

REQUESTED ALLOCATION

\$ 3,590

RECOMMENDED ADJUSTMENTS:

Food  
Salaries  
Audit, etc.

decrease  
decrease  
increase

\$ 75  
136  
32

Total

\$ 179



RECOMMENDED ALLOCATION:

\$ 3,411

The Budget Committee recommends to the Board of Trustees that the SAC be asked to study the question of whether the community's responsibility for services to transients is being adequately carried through the present services of the Hebrew Shelter Home. The Budget Committee suggests that consideration be given to the possibility of the organization's abandoning its present quarters, and to the possibility that other methods be explored for the provision of services to transients.

In addition to the recommended allocation, the Hebrew Shelter Home will receive an undetermined amount from the Capital Repair and Replacement Fund. Through May 1954, about \$450 was spent on capital repair and replacement.



July 7, 1954

HILLEL FOUNDATION

REQUESTED ALLOCATION

\$ 8,909

RECOMMENDED ADJUSTMENTS:

Income from B'nai B'rith	increase	\$ 585
Interpretation	decrease	25
Laundry supplies	decrease	50
Educational Services	decrease	25
		<hr/>
	Total	\$ 685

RECOMMENDED ALLOCATION:

\$ 8,224

In addition to the recommended allocation, the Hillel Foundation will receive an undetermined amount from the Capital Repair and Replacement Fund.



July 7, 1954

INSTITUTE OF JEWISH STUDIES

REQUESTED ALLOCATION

\$ 19,831

RECOMMENDED ADJUSTMENTS:

Salaries	decrease	\$ 2,112
Telephone	decrease	120
Postage	decrease	35
Office equipment	decrease	150
Interpretation	decrease	100
Annual Meeting	decrease	85
Educational supplies	decrease	100
Commencement exercises	decrease	150
Teachers' workshop	decrease	<u>500</u>
Total		\$ 3,352

RECOMMENDED ALLOCATION

\$ 16,479



July 7, 1954

JEWISH CHILDREN'S BUREAU

REQUESTED ALLOCATION

\$ 81,472

RECOMMENDED ADJUSTMENTS:

Board	decrease	\$ 1,000
Salaries*	decrease	5,937
Telephone	decrease	290
Interpretation	decrease	50
		<hr/>
	Total	\$ 7,277

RECOMMENDED ALLOCATION:

\$ 74,195

\* In line with the recommendation of the SAC regarding the Big Brother program, the following adjustment in the salary budget has been made:

1953/54 approved salary budget	\$ 56,618
less 37½% of salaries of supervisor and secretary	<hr/> 3,115
Adjusted salary budget	\$ 53,503

In addition to the recommended allocation, the Jewish Children's Bureau will receive an undetermined amount from the Capital Repair and Replacement Fund. During the current fiscal year, about \$750 will be spent on capital repair and replacement.



July 7, 1954

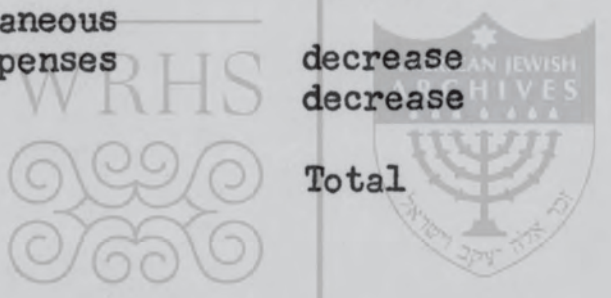
JEWISH CHILDREN'S BUREAU - EUROPEAN CHILDREN

REQUESTED ALLOCATION

\$ 33,256

RECOMMENDED ADJUSTMENTS:

Salaries	decrease	\$ 505
Conference expenses and subscription	decrease	35
Telephone	decrease	81
Printing, etc.	decrease	90
Clients miscellaneous expenses	decrease	75
Clothing	decrease	<u>200</u>
	Total	\$ 986



RECOMMENDED ALLOCATION

\$ 32,270



July 7, 1954

JEWISH COMMUNITY CENTERS

REQUESTED ALLOCATION:

\$ 272,334

RECOMMENDED ADJUSTMENTS:

Fees	decrease	\$ 4,420
Activities	decrease	5,750
Income (sale of food)	decrease	300
Rental income	increase	125
Electricity	decrease	125
Repair	decrease	210
Rent	decrease	2,680
Insurance	decrease	25
Gas	decrease	30
Care of grounds	decrease	625
Salaries	decrease	48,006
Transportation workers	decrease	370
Conference expenses	decrease	60
Dues, etc.	decrease	85
Printing, etc.	decrease	275
Telephone	decrease	505
Interpretation	decrease	600
Travel	decrease	275
General administrative expenses	decrease	225
Moving	decrease	1,100
Food	decrease	300
Recreational supplies	decrease	1,000
Recreational & transportation	decrease	750
Total		\$ 46,901

RECOMMENDED ALLOCATION:

\$ 225,433

In addition to the recommended allocation, the Jewish Community Centers will receive an undetermined amount from the Capital Repair and Replacement Fund. Through May 1954, about \$ 4,500 was spent on capital repair and replacement.

The Budget Committee recommends that the improvement of the Accounting Service (\$800) be approved.



July 7, 1954

JEWISH COMMUNITY FEDERATION

REQUESTED ALLOCATION.

\$ 343,909

RECOMMENDED ADJUSTMENTS:

Postage  
Miscellaneous  
Retirement, Social Security,  
etc.  
Salaries

decreased  
increased

increased  
increased

Total

\$ 1,000  
300

3,780  
4,293

\$ 7,373

RECOMMENDED ALLOCATION

\$ 351,282



July 7, 1954

JEWISH DAY NURSERY

REQUESTED ALLOCATION

\$ 34,657

RECOMMENDED ADJUSTMENTS:

Salaries	decrease	\$ 1,251
Administration	decrease	115
Household supplies	decrease	100
Laundry supplies	decrease	100
Educational supplies	decrease	100
		<hr/>
Total		\$ 1,666

RECOMMENDED ALLOCATION:

\$ 32,991

In addition to the recommended allocation, the Jewish Day Nursery will receive an undetermined amount from the Capital Repair and Replacement Fund. Through May 1954, about \$750 was spent on capital repair and replacement.



July 7, 1954

JEWISH FAMILY SERVICE ASSOCIATION

REQUESTED ALLOCATION

\$ 142,900

RECOMMENDED ADJUSTMENTS:

Clients fees	increase	\$ 1,000
Salaries	decrease	5,481
Conference, etc.	decrease	250
Audit, etc.	increase	979
Interpretation	decrease	200
Homemaker guaranteed salary	decrease	120
Consultation service	decrease	1,100
Relief and services	decrease	850
Total		<u>\$ 8,022</u>

RECOMMENDED ALLOCATION:

\$ 134,878

The Budget Committee recommends the extension of Homemaker service (including guaranteed salary) in the amount of \$2,880.

In addition to the recommended allocation, the Jewish Family Service Association will receive an undetermined amount from the Capital Repair and Replacement Fund.



July 7, 1954

JEWISH FAMILY SERVICE ASSOCIATION - REFUGEE SERVICE

REQUESTED ALLOCATION

\$ 50,072

RECOMMENDED ADJUSTMENTS:

Audit  
Salary



increase  
decrease  
Total



\$	564
	<hr/> 256
\$	308

RECOMMENDED ALLOCATION

\$ 50,380



July 7, 1954

JEWISH ORTHODOX HOME FOR THE AGED

REQUESTED ALLOCATION

\$ 79,169

RECOMMENDED ADJUSTMENTS:

Income from city and county	increase	\$ 1,500
Power and fuel	decrease	600
Salaries	decrease	7,731
Audit, etc.	increase	900
Administration	decrease	955
		<hr/>
	Total	\$ 9,886

RECOMMENDED ALLOCATION:

\$ 69,283

In addition to the recommended allocation, the JOHA will receive an undetermined amount from the Capital Repair & Replacement Fund.

The Budget Committee recommends that an amount of \$3,200 for new positions be granted.

JOHA is urged to establish the position of a case-worker for which funds were provided in the 1953/54 budget.



July 7, 1954

JEWISH VOCATIONAL SERVICE

REQUESTED ALLOCATION

\$ 86,330

RECOMMENDED ADJUSTMENTS:

Income from fees	increase	\$ 300
Salaries	decrease	2,038
Electricity	decrease	35
Student Aid	decrease	400
	<u>Total</u>	<u>\$ 2,773</u>



RECOMMENDED ALLOCATION:

\$ 83,557

In addition to the recommended allocation, the Jewish Vocational Service will receive an undetermined amount from the Capital Repair and Replacement Fund. Through May 1954, about \$750 was spent on capital repair and replacement.



July 7, 1954

MONTEFIORE HOME

REQUESTED ALLOCATION:

\$ 61,382

RECOMMENDED ADJUSTMENTS:

Income from Cleveland Foundation	increase	\$ 3,115
Residents income	increase	1,000
Income from Federations	increase	1,775
Suspension Fund	increase	2,500
Audit, etc.	increase	491
Power and fuel	decrease	200
Salaries	decrease	13,893
Investment counseling and bookkeeping	decrease	1,150
Telephone	decrease	350
Postage	decrease	180
Total		<u>\$ 23,672</u>

RECOMMENDED ALLOCATION:

\$ 37,710

In addition to the recommended allocation, Montefiore Home will receive an undetermined amount from the Capital Repair and Replacement Fund. Through May 1954, about \$3,200 was spent on capital repair and replacement.

The Budget Committee recommends that the following new positions be approved:

Bookkeeper	\$ 2,080
Nurse's Aid	1,560
Part-time Special Service Nurse	900
Case Worker	617
Stenographer	700
Hospital Supervisor	1,479
Practical Nurse	172
Night Watchman	1,320
Relief Cook	119
Second Cook	242
Nurse	704
Registered Nurse	400
Physical Therapy Help	120
Registered Nurse - Special Service	<u>340</u>
Total	<u>\$ 10,753</u>



July 7, 1954

MOUNT SINAI HOSPITAL

The Budget Committee recommends to allocate to the Hospital an amount of \$395,000 equal to last year's allocation.

The Budget Committee recommends furthermore that the Board of Trustees authorize it to review the details of the formula for budgeting Mt. Sinai Hospital, it being understood that the principle of budgeting by formula is not being questioned.





July 7, 1954

ORTHODOX JEWISH CHILDREN'S HOME

REQUESTED ALLOCATION

\$ 32,385

RECOMMENDED ADJUSTMENTS:

Power and fuel  
Telephone

decrease  
decrease

\$ 250  
100

Total

\$ 350

RECOMMENDED ALLOCATION:

\$ 32,035

In addition to the recommended allocation, the OJCH will receive an undetermined amount from the Capital Repair and Replacement Fund. Through May 1954, about \$750 was spent on capital repair and replacement.

The Budget Committee recommends that the SAC be asked to study what should be the future direction of the work of this agency.



July 7, 1954

UNITED JEWISH RELIGIOUS SCHOOLS

REQUESTED ALLOCATION:

\$ 12,894

RECOMMENDED ADJUSTMENTS:

Tuition  
Salaries  
Transportation  
Printing  
Postage

increase  
decrease  
decrease  
decrease  
decrease

\$ 1,000  
1,504  
64  
25  
40

Total

\$ 2,633

RECOMMENDED ALLOCATION:

\$ 10,261

The Budget Committee recommends that, beginning with the fiscal year 1955/56, the Euclid Jewish Centers take over the operation of their own Sunday School.



July 7, 1954



WORKMEN'S CIRCLE SCHOOL

REQUESTED ALLOCATION:

\$ 4,751

RECOMMENDED ADJUSTMENTS:

Income - National Office of	Increase	\$ 500
Workmen's Circle Schools		
Salaries	decrease	294
Printing	decrease	50
Postage	decrease	25
Educational supplies	decrease	50
		<hr/>
Total		\$ 919



RECOMMENDED ALLOCATION:

\$ 3,832

The Budget Committee recommends that the SAC be asked to examine whether Federation should continue to subvent the Workmen's Circle Schools, and if so, on what basis.



July 7, 1954

YESHIVATH ADATH B'NAI ISRAEL

REQUESTED ALLOCATION

\$ 33,878

RECOMMENDED ADJUSTMENTS:

Income from tuition	increased	\$ 1,700
Salaries	decreased	6,474
Telephone	decreased	90
Additional transportation	decreased	<u>150</u>

Total

\$ 8,414

RECOMMENDED ALLOCATION

\$ 25,464