



## Abba Hillel Silver Collection Digitization Project

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### **MS-4787: Abba Hillel Silver Papers, 1902-1989.**

Series I: General Correspondence, 1914-1969, undated.

Sub-series A: Alphabetical, 1914-1965, undated.

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Jewish Community Federation of Cleveland, Ohio, 1956-1957.



# THE JEWISH COMMUNITY FEDERATION OF CLEVELAND

1001 HURON ROAD • CLEVELAND 15, OHIO • TOWER 1-4360

*President* MAX SIMON      *Vice-Presidents* ALEX MILLER      LLOYD S. SCHWENGER      WILLIAM C. TREUHART  
*Treasurer* M. E. GLASS      *Associate Treasurer* JOSEPH G. LAMPL      *Executive Director* HENRY L. ZUCKER

July 5, 1956

Rabbi Abba Hillel Silver  
The Temple  
Ansel Road & East 105th Street  
Cleveland 6, Ohio

Dear Rabbi Silver:

It is my pleasant duty to inform you that upon the recommendation of our Welfare Fund Committee the Board of Trustees has approved your election to serve as a member of the Welfare Fund Committee for the year 1956-57.

The Welfare Fund Committee is the standing Committee of the Federation that is responsible for the following activities of the Federation:

- 1) To organize and operate the Welfare Fund Campaign and other fund-raising campaigns which the Federation may choose to sponsor, or represent the Federation in other fund-raising bodies.
- 2) To act as the planning arm of the Federation in the national agency field.
- 3) To develop procedures for an orderly approach to the Jewish community of Federation and non-Federation appeals.

In the past year, the Committee met monthly with the exception of the Campaign period and it is my observation that the Committee has done an outstanding piece of work.

I would like to express my congratulations to you on your election to the Committee and I know that your participation will be most valuable. If for any reason you are unable to serve, would you be kind enough to please notify me.

Very truly yours,

*Max Simon*

Max Simon, President  
Jewish Community Federation

MS:g



November 21, 1956

TO: CONGREGATIONAL BULLETINS  
FOR: IMMEDIATE RELEASE

FROM: JEWISH COMMUNITY  
FEDERATION  
JIM JAFFE  
1001 Huron Road  
TO. 1-4360

The Jewish Community Federation will hold its 53rd Annual Dinner-Meeting on Sunday evening, December 2, at 6:30, in the Rosenthal Ballroom of Park Synagogue. Dietary laws will be observed.

Herbert R. Abeles, President of the Council of Jewish Federations and Welfare Funds, will be guest speaker. He will discuss some of the current problems facing American Jewish communities in the light of the international and domestic developments. Mr. Abeles recently presided at the Council's 25th Anniversary General Assembly at Toronto, Canada, attended by Jewish community leaders from all parts of the United States and Canada.

Max Simon, Federation President, will be chairman of the evening and will review the Federation's activities for the past year. Chairman of the 53rd Annual Meeting Committee is Irving Kane.

The membership at the meeting will elect 42 trustees for one-year terms representing the local Federation agencies, the Jewish Welfare Fund Committee, and the Delegate Assembly. The following congregations are to be represented, each by a trustee: Fairmount Temple, Heights Jewish Center, Park Synagogue, Temple-on-the-Heights, The Temple, and Young Israel of Cleveland. Also to be elected are nine trustees-at-large for three-year terms each and 71 delegates-at-large to the Delegate Assembly. Members will vote on a series of amendments proposing major changes in the Federation's Constitution.

A featured event will be the presentation of the Charles Eisenman Award in recognition of outstanding communal service.



Preceding the dinner meeting will be a reception by the President of the Federation at 5:00 p.m. in the Glass Auditorium. Invited to the reception are members of the Federation's Board, committees, Delegate Assembly, and boards of local member agencies.

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(Enclosed is a list of nominees from which you may wish to select names that may have meaning for readers of your bulletin.)





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*Treasurer* M. E. GLASS

*Associate Treasurer* JOSEPH G. LAMPL

*Executive Director* HENRY L. ZUCKER

December 28, 1956

Rabbi Abba Hillel Silver  
The Temple  
E. 105th Street and Ansel Road  
Cleveland 6, Ohio

Dear Rabbi Silver:

I have overcome initial hesitation in sending you the enclosed volume. I realize you do not lack reading matter.

My brother in Philadelphia arranged for the printing of a manuscript left by my father. I have just received a number of copies for distribution to persons to whom such a work might hold interest.

Whenever you have had the opportunity to look through it, I would appreciate any comment you might care to make. This would be very meaningful to me, who, regretfully, am not in position to evaluate its qualities.

Sincerely,

*Jim Jaffe*  
S. J. Jaffe

SJJ:cb  
Encl.



JEWISH COMMUNITY FEDERATION

CONTINGENT FUND COMMITTEE ALLOCATIONS FOR 1956

TRADITIONAL INSTITUTIONS IN ISRAEL

<u>INSTITUTIONS:</u>	<u>1955 ALLOCATION</u>	<u>RECOMMENDED 1956 ALLOCATION</u>
<u>Homes for the Aged and Blind:</u>		
Aged Home Beth Sekenim, Jerusalem	\$ 125.00	\$ 125.00
Jewish Institute for the Blind (Beth Chinuch Ivrim)	300.00	300.00
Resthouse for Solitary Aged Tel-Aviv	125.00	125.00
United Aged Home Moshav Sekenim of Jerusalem	900.00	900.00
<u>Hospitals:</u>		
Beth Cholim Mithnavnim (Hospital for Incurables)	----- (new)	200.00
Bicur Cholim Hospital	400.00	400.00
General Jewish Hospital Shaare Zedek	600.00	600.00
Hospital for Mental Diseases (Esrath-Nashim Society)	100.00	200.00
<u>Orphanages:</u>		
General Israel Orphan's Home for Girls	500.00	500.00
Zion Orphanage	300.00	300.00
General Orphanage Beth Chinuch Yetomin	100.00	100.00
<u>Relief Organizations:</u>		
Kupath Ramban Colel Polen, Jerusalem	300.00	300.00
Relief Committee for Refugee Rabbis (Otzar Haposkim)	800.00	800.00
<u>Yeshivoth:</u>		
Beth Zvul College of Jerusalem	200.00	200.00
Chaye Olam, Jerusalem	300.00	500.00
Etz-Chaim, Jerusalem	700.00	700.00
Friends of the Midrashia in Israel, Tel-Aviv (Midrashia Noam, Pardes Hanna)	100.00	100.00
Kneseth Israel of Hebron, Jerusalem	600.00	600.00
Meah Shearim, Jerusalem	500.00	500.00
Mekor Hayim, Jerusalem	100.00	100.00
Ohel Torah Beth David, Jerusalem	400.00	400.00
Petach Tikvah	400.00	400.00
Sefath Emeth, Jerusalem	400.00	400.00
Torath Emeth, Jerusalem	300.00	300.00
Universal Yeshivah of Rabbi Cook, Jerusalem	450.00	450.00
	<hr/>	<hr/>
	\$9,000.00	\$9,500.00



January 17, 1957

Mr. S. J. Jaffe  
The Jewish Community Federation of Cleveland  
1001 Huron Road  
Cleveland 15, Ohio

My dear Jim:

Thank you so much for your thoughtfulness in sending me a copy of your father's book.

I know that I shall read it with a great deal of pleasure and interest. After I have read it I shall be very happy to talk to you about it.

With all good wishes I remain

Very cordially yours,

ABBA HILLEL SILVER

AHS:sl

February 8, 1957

Mr. Henry L. Zucker  
Jewish Welfare Federation  
1001 Huron Road  
Cleveland 15, Ohio

Dear Mr. Zucker:

Mrs. Rose Mary Saye of 19010 Firwood Road, Cleveland 10, Ohio has sent the enclosed \$5.00 to Rabbi Silver asking that it be applied to the Israel Fund.

In accordance with Rabbi Silver's request I am forwarding this contribution to you so that it may be applied to the fund which the Welfare Federation raises for Israel.

Please be good enough to advise Mrs. Saye that you have received her gift.

Sincerely,

Miss Sophia Levine  
Secretary to Dr. Silver

/sl  
encl. \$5. (cash)



# 1957 JEWISH WELFARE FUND

# appeal

1001 Huron Road • Cleveland 15, Ohio • TOWER 1-4360

APRIL 11-MAY 7

# Regular rescue

**\$4,205,000**

**\$1,457,337**

**GOAL \$5,662,337**

FEBRUARY 20, 1957

RABBI ABBA HILLEL SILVER  
ANSEL ROAD AT EAST 105 STREET  
CLEVELAND 6, OHIO

MY DEAR RABBI:

WE ARE ALL DELIGHTED THAT YOU WILL PARTICIPATE IN THE OPENING CAMPAIGN MEETING OF THE 1957 JEWISH WELFARE FUND. THIS WILL BE A DINNER MEETING TO BE HELD AT 6:30 P.M. AT THE STATLER HOTEL ON THURSDAY, APRIL 11.

THE PROGRAM WILL HAVE THREE MAIN FEATURES. THE FIRST JEWISH MAYOR OF DUBLIN, THE HONORABLE ROBERT BRISCOE, WILL MAKE AN ADDRESS. HE IS UNDER THE AUSPICES OF THE UNITED JEWISH APPEAL AND, THEREFORE, WILL VERY LIKELY TELL THE CAMPAIGN STORY. WE SHALL TRY TO GET A PICTURE IN ADVANCE OF THE CONTENT OF HIS SPEECH.

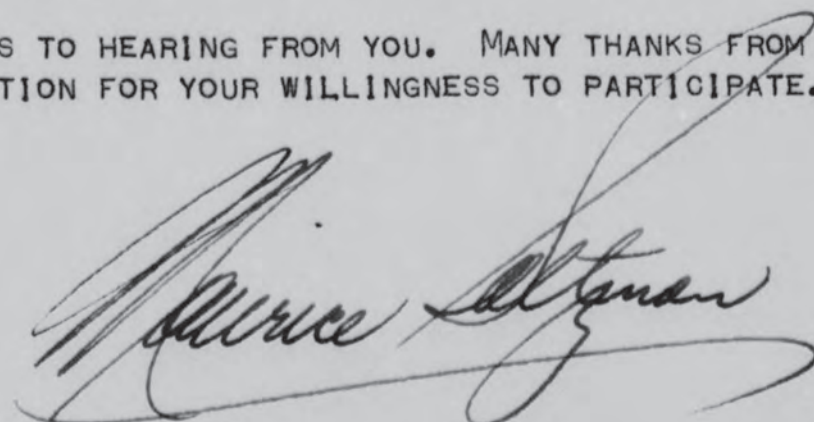
WE LOOK TO YOU TO GIVE THE INSPIRATIONAL MESSAGE TO THE WORKERS WHO WILL COMPRISE THE AUDIENCE. WE BELIEVE THERE SHOULD BE SPECIAL EMPHASIS ON THE UNITED JEWISH APPEAL RESCUE FUND WHICH THIS YEAR IS HELPING TO FINANCE THE RESCUE AND RESETTLEMENT OF 100,000 JEWISH REFUGEES, PRIMARILY FROM EGYPT, HUNGARY, POLAND, AND MOROCCO.

THE THIRD FEATURE OF THE PROGRAM WILL BE A REPORT OF THE PRE-CAMPAIGN WORK DONE BY EACH DIVISION IN THE CAMPAIGN. THIS WILL IN EFFECT BE THE FIRST GENERAL REPORT MEETING OF THE CAMPAIGN.

WE LOOK FORWARD AS ALWAYS TO HEARING FROM YOU. MANY THANKS FROM THE ENTIRE CAMPAIGN ORGANIZATION FOR YOUR WILLINGNESS TO PARTICIPATE.

CORDIALLY YOURS,

MAURICE SALTZMAN  
GENERAL CHAIRMAN



GENERAL CHAIRMAN  
Maurice Saltzman

SPECIAL GIFTS CO-CHAIRMEN  
Eugene H. Goodman  
Sol H. Friedman  
Sam E. Schumann

CO-CHAIRMEN  
Max Freedman  
M. E. Glass  
Joseph G. Lampi  
Maurice Maschke, Jr.  
L. W. Neumark  
Leonard Ratner  
Henry A. Rocker  
William M. Shipley  
Max Simon

GROUP CHAIRMEN  
Sheldon B. Guren  
Harold H. Kahn  
Martin A. Katovsky  
Albert A. Levin  
Jack Mandel  
Alex Miller  
David N. Myers  
Max Ratner  
Leighton A. Rosenthal  
Howard M. Silver  
Alfred I. Soltz  
Irving I. Stone

WOMEN'S DIVISION  
Mrs. Sanford R. Arsham  
Mrs. Irwin E. Yoelson

METROPOLITAN DIVISION  
Eugene B. Bondy  
Bernard M. Loewenthal

EMPLOYEES DIVISION  
William Goldberg

YOUNG ADULT DIVISION  
Fred Markowitz

JK





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*Treasurer* JOSEPH G. LAMPL      *Associate Treasurer* EUGENE H. GOODMAN      *Executive Director* HENRY L. ZUCKER

March 12, 1957

Dear Board Member:

I was away on a two week loafing expedition and was unavoidably absent from the February 27th and March 1st meetings of the Board. I have been told there was some criticism about the calling of the second meeting and some misunderstanding about the thinking behind it.

It is, I believe, only fair to tell you that the meeting was called at my suggestion. I received a report of the February 27th meeting from Henry Zucker following the meeting. I was informed about the heated discussion, the sharp difference of opinion, and the adoption by the meeting of a resolution on the Middle East situation to be sent to key government officials concerned with the problem.

You may recall that in the ensuing twenty-four hours, the picture changed completely. What was a moment of grave crisis on Wednesday changed overnight and on Thursday it appeared more than hopeful that the problem would be resolved without the threat of a fateful discussion in the General Assembly.

To me it appeared then that the resolution adopted at the first meeting was aimed at a target that no longer existed.

Feeling that way, I phoned Henry; suggested that he contact a few members of the Board in my name on the proposition that another meeting be called for the following day to re-examine the whole matter.

As you know, such a meeting was held; the original decision to send a resolution was re-affirmed with the suggestion that the language and content be changed to conform to the then current situation and that the timing of the resolution should be left to the judgment of the Officers of the Federation.

On my return to the city, the officers met twice and redrafted the resolution as instructed by the Board. A copy of the resolution is enclosed.

And so ends a rather tense episode in the day by day work of the Federation. I am not one of those easily panicked by a divergence of opinion



within the Board. The community is not fashioned in a single mold. Differences of opinion are inevitable and in a sense healthy. In this instance especially, there was no disagreement on the sentiment of the resolution, -- only a difference as to the wisdom of sending it out over the signature of the Federation.

This is a moot and many-sided question that could provide a pleasant evening of discussion in a tranquil atmosphere.

And so in retrospect, I am hopeful that you will agree with me, that a rather delicate problem was handled not unwisely; that the authority of the Board was not infringed upon; that no attempt to alter its decision or abort its judgment was intended and that my sole concern was that the Board be given the chance to formulate a judgment on the basis of circumstances that to my mind cancelled out the meaning and the intent of the action that was decided on the day before.

Sincerely,

*Max Simon*

AMERICAN JEWISH  
Max Simon  
President



March 12, 1957

R E S O L U T I O N

The Jewish Community Federation, which is the Jewish community organization of Cleveland, shares with all Americans a dedication to the cause of world peace and has therefore viewed with profound concern the recent threatening developments in the Middle East.

A historic contribution to the advancement of peace was the recent decision by Israel to withdraw from Gaza and the Gulf of Aqaba, despite the lack of firm guarantees against the recurrence of threats to the lives of its citizens, the freedom of navigation of its ships, and the very existence of the nation itself.

We earnestly hope that this courageous act, largely based on a profound confidence in the American people and its leaders, will be matched by our continuing and patient insistence in the United Nations that stable and just conditions be established in the Middle East. Firm American insistence on the right of Israel to security and full equality of treatment, free of blockades and boycotts, will in our judgment serve both our own national interests and the cause of world peace.



# 1957 JEWISH WELFARE FUND

# appeal

1001 Huron Road • Cleveland 15, Ohio • TOWER 1-4360

APRIL 11-MAY 7

# Regular rescue

**\$4,205,000**

**\$1,457,337**

**GOAL \$5,662,337**

March 19, 1957

Dear Friend:

The dinner-meeting on Thursday, April 11, at the Hotel Statler, officially opening the 1957 Jewish Welfare Fund Appeal, promises to attract the largest attendance in our Campaign history. This widespread interest arises primarily from the fact that we shall have as our guest speaker that evening the Honorable Robert Briscoe, Lord Mayor of Dublin.

I am writing you now, prior to the mailing of the official invitation, so that you, as a Campaign worker, will have first opportunity to assure your reservations. Campaign workers and their wives will be seated at Division tables. Dinner -- \$5.00 per person.

Another highlight of the meeting will be the keynote Campaign address by Rabbi Abba Hillel Silver. The first report of all totals pledged to-date will be announced at the meeting.

I appeal to you, as a worker in the Campaign, to step up your solicitation and turn in realized pledge cards with the increases needed to make this drive a success. An excellent report will give our 1957 Campaign the right kind of send-off. We would also like Mayor Briscoe to carry away with him the picture of the Cleveland Jewish community as a truly generous community in keeping with its outstanding Campaign record.

We look forward to your joining us to launch the 1957 Jewish Welfare Fund Campaign, and would appreciate your promptly returning the enclosed card.

Sincerely,

*Maurice*  
Maurice Saltzman  
General Chairman

Encl.

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Maurice Saltzman

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Fred Markowitz



C O P Y

JEWISH CONVALESCENT HOSPITAL OF CLEVELAND  
BUILDING PROGRAM  
1788 Ansel Road  
Cleveland 6, Ohio

March 20, 1957

Mr. Max Simon, President  
Jewish Community Federation  
1001 Huron Road  
Cleveland 15, Ohio

Dear Mr. Simon:

On February 22, 1957, the Board of Trustees of the Jewish Convalescent Hospital approved a resolution to the effect that the Jewish Community Federation should be notified of its intention not to utilize the Sovereign Hotel for conversion into a nursing home.

I am sure you are aware of the negotiations to construct a new facility of approximately 100 beds on a site owned by Mt. Sinai Hospital. Our Board of Trustees has approved the shift in location and it is also our understanding that Federation views this shift with favor. The Mt. Sinai Hospital Board of Trustees has approved the principle of affiliation between the two agencies.

I believe you are also aware that Hill-Burton funds in the State of Ohio are available to our project and depending on the amount allocated to the State of Ohio by the Federal Government in July 1957, it is possible that the Jewish Convalescent Hospital may be granted a sum equal to one-third of its total cost of construction and equipment.

When the Jewish Convalescent Hospital abandoned its fund raising for the 50 bed project on Harvard Road and consented to consider the Sovereign Hotel, Federation agreed to accept the leadership and initiative in raising the necessary funds for the new facility. We feel that this commitment still applies.

We wish to indicate that Hill-Burton legal requirements make it necessary that at least 50% of our total project cost be on hand by June 30, 1957. If the funds are not in our possession by this date, the Ohio Department of Health which administers Federal hospital funds in this State, has agreed to accept a commitment from Federation that it will be responsible for the necessary funds and make these sums available for payment to contractors during the process of construction.

An analysis of total project cost, assets on hand and funds required for completion of the project is attached.

Budget studies for the projected operation of the new institution are extremely difficult. On December 6, 1955, a group authorized by Federation to make such studies, arrived tentatively at an annual deficit of \$72,921. Our studies of similar institutions indicate a probable patient day cost of approximately \$10 - \$12. Income from convalescent patients who will occupy 25 of the 100 beds is mostly supplied by third parties, such as Blue Cross and private insurance companies. No operating deficit is expected in this area.



Mr. Max Simon, President  
Jewish Community Federation

- 2 -

Chronically ill patients are, to a high degree, indigent and institutions for the long term care experience varying amounts up to 60% of their total patients who pay between nothing and some amount less than their full cost of care.

FIVE NURSING HOMES - PER DAY COSTS & DEFICITS

	<u>Bed Capacity</u>	<u>Bed Cost Per Day</u>	<u>Bed Deficit Per Day</u>	<u>Bed Deficit Per Year</u>	<u>Total Deficit</u>
Lucien Moss Home Philadelphia	64	6.63	3.00	1,100.	66,000.
Beth Abraham Home New York	319	9.50	1.10	375.	118,000.
Juniper House, Cleveland	22	9.50	(information not available)		
St. Louis Medical Center	68	14.94	(opened this year)		
Sheltering Oaks Cincinnati	64	14.21	2.90	1,000.	55,000.

On the basis of our investigation of the operating experiences of other institutions weighted by estimates of the local situation, we would surmise that approximately \$75,000 to \$85,000 will be required of the Jewish community in a typical year for the maintenance of that portion of the institution which will serve the medically indigent chronically ill.

I wish to express the utmost urgency in expediting fund raising and construction payment guarantees in order to preserve our singular opportunity to receive a large Federal subsidy by June 15, 1957, after which time, by law, the money will be returned by the State authorities to the Federal government.

I would be pleased to clarify any of the material in this communication at the convenience of yourself and the interested Federation groups and would appreciate an early reply to this communication.

Very sincerely yours,

/s/ Jack Lampl, Sr.

Jack Lampl, Sr.  
President



Jewish Convalescent Hospital of Cleveland

CONSTRUCTION COSTS

	<u>100 Beds</u>	<u>100 Beds plus an incomplete floor</u>	<u>150 beds complete now</u>	<u>Addition of 50 beds later</u>
		(plus \$270,000)	(plus \$420,000)	
Total Cost	\$ 1,652,000	\$1,922,000	\$2,072,000	\$ 525,000
Fees	99,120	115,320	124,320	31,500
Equipment	150,000	150,000	225,000	75,000
Contingencies	82,600	96,100	103,600	26,250
Totals	\$ 1,983,720	\$2,283,420	\$2,524,920	\$ 657,750
Reserve for Operating Capital and First Year Deficit	125,000	125,000	---	---
 TOTAL	 \$ 2,108,720	 \$ 2,408,420	 \$ 2,524,920	 \$ 657,750.

ASSETS

Cash on Hand - Building Fund - 1/31/57	\$ 216,601.55
Value of Harvard Road Properties (estimated)	75,000.00
Value of Unpaid Pledges (not adjusted)	187,955.69
Hill-Burton grant (approximate)	<u>500,000.00</u>
Total Assets -----	\$ 979,557.24

NET AMOUNT REQUIRED BY JUNE, 1957

<u>100 Beds</u>	<u>100 Beds plus an incomplete floor</u>	<u>150 beds complete now</u>
\$1,129,163.	\$1,428,863.	\$1,732,863.



M I N U T E S

BOARD OF TRUSTEES MEETING  
JEWISH COMMUNITY FEDERATION

WEDNESDAY, APRIL 24, 1957; 12:30 P.M.  
FEDERATION OFFICE . . . . BOARD ROOM

-----  
PRESENT: LLOYD S. SCHWENGER, PRESIDING IN ABSENCE FROM CITY OF MAX SIMON, PRESIDENT;  
CHARLES AARON, JR., LEONARD I. ABRAMS, HARRY F. AFFELDER, MAX APPLE, ALFRED  
A. BENESCH, JEROME N. CURTIS, EMIL M. ELDER, EUGENE H. FREEDHEIM, MAX FREEDMAN, RAY-  
MOND S. FREILER, HAROLD GALVIN, ALAN S. GEISMER, HAROLD J. GLICKMAN, SAMUEL GOLD-  
HAMER, EUGENE H. GOODMAN, MRS. LEO GREENBERGER, MYRON GUREN, MRS. JACOB M. HURWITZ,  
FRANK E. JOSEPH, HAROLD H. KAHN, IRVING KANE, MRS. SAMUEL S. KATES, JACK LAMPL, SR.,  
JOSEPH G. LAMPL, A. M. LUNTZ, HOWARD M. METZENBAUM, ALEX MILLER, JAMES H. MILLER,  
DAVID A. MORITZ, HERMAN MOSS, DAVID N. MYERS, L. W. NEUMARK, ELMER PAULL, LEONARD  
RATNER, AARON RESNICK, HENRY A. ROCKER, HERBERT A. ROSENTHAL, LEIGHTON A. ROSENTHAL,  
SAMUEL E. SCHUMANN, LLOYD S. SCHWENGER, ERNEST SIEGLER, DR. MYRON A. WEITZ, LAWRENCE  
H. WILLIAMS, MAX R. WOHL, JAMES B. WOLF, AND HENRY L. ZUCKER, SECRETARY. GUESTS:  
MICHAEL GROBSMITH AND RABBI DANIEL SILVER. STAFF.  
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MINUTES

V  
O THE BOARD VOTED UPON MOTION BY MR. FREEDMAN TO APPROVE THE MINUTES OF THE MARCH 27  
T MEETING AS MAILED.  
E

ANNOUNCEMENTS (EXHIBIT "A")

THE CHAIRMAN MADE REFERENCE TO THE ANNOUNCEMENTS APPENDED AS EXHIBIT "A", AND GAVE  
SPECIAL MENTION TO THE FOLLOWING:

ITEM (3) "GET-WELL WISHES WERE SENT TO M. E. GLASS."

ITEM (5) A) "THE FEDERATION IS BENEFICIARY UNDER THE WILL OF THE LATE ABE  
SOCLOF IN THE AMOUNT OF \$800. THIS MONEY IS NOW PLACED IN THE  
MEMORIAL FUND OF THE FEDERATION IN MEMORY OF ADA AND ABE SOCLOF.

B) "THE FEDERATION IS BENEFICIARY UNDER THE WILL OF THE LATE MRS.  
AUGUSTA GREENWALD AND WILL RECEIVE \$4,000 AS A MEMORIAL FUND IN  
MEMORY OF AUGUSTA AND ABRAHAM I. GREENWALD."

ITEM (6) "THE JEWISH WELFARE FUND CLOSING DINNER MEETING WILL BE HELD ON MAY 7  
AT THE STATLER HOTEL."

ITEM (9) "THE CLEVELAND COMMUNITY FUND HAS AUTHORIZED AN AGREEMENT WITH THE  
AMERICAN RED CROSS TO ESTABLISH A NEW UNITED APPEAL OF GREATER  
CLEVELAND, COMMUNITY FUND-RED CROSS. THE PURPOSE OF THIS NEW CORPOR-  
ATION IS TO PROVIDE A MEANS THROUGH WHICH CONTRIBUTIONS CAN BE SOLI-  
CITED IN ONE CAMPAIGN ON BEHALF OF THE COMMUNITY FUND AND THE RED  
CROSS. OUR FEDERATION AND THE WELFARE FEDERATION OF CLEVELAND RETAIN  
THE SAME RELATIONSHIP WITH THE CLEVELAND COMMUNITY FUND AS BEFORE."

CONGRATULATIONS

THE CHAIRMAN EXTENDED CONGRATULATIONS ON BEHALF OF THE BOARD OF TRUSTEES TO EUGENE H.  
GOODMAN ON HIS FORTHCOMING MARRIAGE.



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GUESTS

THE CHAIRMAN INTRODUCED RABBI DANIEL SILVER, ASSOCIATE RABBI OF THE TEMPLE, AND MICHAEL GROBSMITH, EXECUTIVE DIRECTOR OF THE JEWISH CONVALESCENT HOSPITAL.

EXECUTIVE COMMITTEE ACTIONS

THE CHAIRMAN STATED THAT A WRITTEN SUMMARY OF EXECUTIVE COMMITTEE ACTIONS TAKEN AT A MEETING ON APRIL 10 HAD BEEN MAILED IN ADVANCE OF THIS MEETING (EXHIBIT "B"). HE CALLED ATTENTION TO THE FACT THAT ANY MEMBER OF THE BOARD MAY ASK FOR REVIEW OF ANY ACTION TAKEN BY THE EXECUTIVE COMMITTEE. NO QUESTIONS WERE RAISED.

RELIGIOUS ISSUE IN SECOND HIGH SCHOOL PROPOSAL IN CLEVELAND HEIGHTS-UNIVERSITY HEIGHTS

MR. ROSENTHAL REPORTED THAT THE COMMUNITY RELATIONS COMMITTEE HAS STUDIED IN DETAIL CONTINUING CLAIMS THAT RELIGIOUS QUESTIONS ARE INVOLVED IN THE PROPOSAL TO ERECT A SECOND HIGH SCHOOL IN THE CLEVELAND HEIGHTS-UNIVERSITY HEIGHTS SCHOOL DISTRICT. (REPORT FILED AS EXHIBIT "C".) SOME PERSONS FEEL THAT A SECOND HIGH SCHOOL WOULD FURTHER SEGREGATE THE JEWISH HIGH SCHOOL STUDENTS IN THE HEIGHTS. THE CRC AND ITS SCHOOLS COMMITTEE HAVE CONCLUDED THAT NO LEGITIMATE RELIGIOUS ISSUE IS INVOLVED IN THE PROPOSAL FOR A SECOND HIGH SCHOOL AND THAT A DISSERVICE WOULD RESULT TO THE COMMUNITY FROM THE INJECTION OF THIS ISSUE INTO CONSIDERATION OF THE PROPOSED BOND ISSUE. THE CRC TOOK NO POSITION EITHER FOR OR AGAINST THE PROPOSAL FOR A SECOND HIGH SCHOOL. MR. ROSENTHAL CONCLUDED BY STATING THAT THE OUTLINED POSITION WOULD BE RELEASED IN A LETTER TO THE HEIGHTS SUN PRESS, WHICH WOULD EXPRESS THE HOPE THAT CITIZENS MAKE UP THEIR MINDS ON THE PROPOSAL EXCLUSIVELY ON THE BASIS OF PERTINENT EDUCATIONAL AND FISCAL CONSIDERATIONS.

THE CHAIRMAN COMMENDED MR. ROSENTHAL AND THE COMMUNITY RELATIONS COMMITTEE FOR ITS HANDLING OF THIS COMPLICATED ISSUE.

JEWISH CONVALESCENT HOSPITAL--CAPITAL FUND PROGRAM

THE CHAIRMAN AND MR. ZUCKER REMINDED THE BOARD THAT ON FEBRUARY 27, IT HAD APPROVED A RECOMMENDATION OF THE SOCIAL AGENCY COMMITTEE THAT THE JEWISH CONVALESCENT HOSPITAL PLAN A NEW 100-BED CONVALESCENT AND NURSING HOME FACILITY ON THE GROUNDS OF MT. SINAI HOSPITAL. THE BOARD ALSO RECEIVED A REPORT OF THE JOINT COMMITTEE OF THE JEWISH COMMUNITY FEDERATION, JCH, AND MSH, COVERING WORKING RELATIONSHIPS WHICH SHOULD PREVAIL BETWEEN THE JCH AND MSH. THE BOARD RECEIVED THIS REPORT OF THE JOINT COMMITTEE "WITH AN EXPRESSION OF PLEASURE AND SATISFACTION THAT THE TWO AGENCIES ARE WORKING SO CLOSELY AND SO HARMONIOUSLY TOGETHER TOWARD A SOLUTION OF A MOST COMPLEX PROBLEM."

ON MARCH 27, THE BOARD OF TRUSTEES REVIEWED THE FOLLOWING RECOMMENDATIONS OF THE SAC:

- "1. THAT THE JEWISH CONVALESCENT HOSPITAL BE AUTHORIZED TO CONTINUE TO PLAN FOR A 100-BED FACILITY AS PROJECTED, AT A TOTAL COST NOT TO EXCEED \$2,108,720.



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- "2. THAT IN ADDITION, IT WOULD BE DESIRABLE TO "ROUGH IN" THE MECHANICAL SERVICES NEEDED (PLUMBING, HEATING AND ELECTRICAL), TO FACILITATE THE ADDITION OF ANOTHER PATIENT FLOOR AT SOME FUTURE DATE. COST WOULD BE APPROXIMATELY \$50,000 TO \$60,000.
- "3. THAT THE JEWISH CONVALESCENT HOSPITAL BE AUTHORIZED TO APPROACH THE OHIO STATE DEPARTMENT OF HEALTH FOR FEDERAL HILL-BURTON FUNDS IN CONNECTION WITH THIS PROJECT.
- "4. THAT THERE BE TENTATIVE APPROVAL, SUBJECT TO FURTHER STUDY BY THE SAC OF THE PROJECTED OPERATING BUDGET OF \$400,168, INCLUDING AN ESTIMATED \$79,384 OPERATING DEFICIT."

THE BOARD APPROVED THE FOLLOWING MOTION: "THAT THE BOARD OF TRUSTEES REFER TO THE EXECUTIVE COMMITTEE FOR STUDY AND RECOMMENDATION, THE REPORT OF THE SAC AND RELATED QUESTIONS CONCERNING THE PROPOSED CAPITAL FUND PROGRAM OF THE JCH, WITH INSTRUCTIONS TO THE EXECUTIVE COMMITTEE TO REPORT TO THE BOARD OF TRUSTEES AT A MEETING TO BE CONVENED AT THE EARLIEST FEASIBLE TIME."

THE EXECUTIVE COMMITTEE HAS NOW PREPARED ITS REPORT, COPY OF WHICH IS DISTRIBUTED WITH THE AGENDA AT THIS MEETING (EXHIBIT "D"). THE CHIEF RECOMMENDATIONS OF TODAY'S EXECUTIVE COMMITTEE REPORT ARE:

- 1) THAT THE ADJUSTED COST ESTIMATE BE PLACED AT \$2,468,720, WHICH WOULD REQUIRE A NEW PUBLIC CAMPAIGN FOR \$1,659,720.
- 2) THAT IF THE BOARD GIVES FINAL APPROVAL TO THE PROJECT, A FUND-RAISING CAMPAIGN SHOULD BE CONDUCTED UNDER THE AUSPICES OF THE JCH IN NOVEMBER AND DECEMBER 1957, WITH THE FULL COOPERATION OF THE FEDERATION FUND-RAISING LEADERSHIP AND STAFF.
- 3) THAT WITH CERTAIN RESERVATIONS FEDERATION SHOULD COOPERATE IN HELPING TO SECURE HILL-BURTON MONIES FOR THE PROJECT.
- 4) THAT SUBJECT TO APPROVAL OF THE CAPITAL BUILDING PROGRAM OF THE JCH BY MSH AND THE TEMPLE, THE BOARD ADOPT THE REPORT OF THE SAC WITH RESPECT TO THE JCH CAPITAL BUILDING PROGRAM AS COMPLEMENTED BY THE REPORT OF THE EXECUTIVE COMMITTEE, WITH THE FOLLOWING UNDERSTANDINGS:
- A) THAT THE PRESIDENT OF FEDERATION BE AUTHORIZED TO APPOINT A SMALL COMMITTEE WITH POWER TO ACT FOR FEDERATION, TO MEET WITH REPRESENTATIVES OF THE JCH, MSH, AND THE TEMPLE TO FACILITATE THE RESOLUTION OF OUTSTANDING PROBLEMS; AND TO WORK WITH THE JCH TO IMPLEMENT THE RECOMMENDATIONS IN REGARD TO HILL-BURTON FINANCIAL PARTICIPATION IN THE PROJECT.
- B) THAT THE ARRANGEMENTS WITH HILL-BURTON OFFICIALS BE CONCLUDED IN A MANNER TO AVOID A FINAL FINANCIAL COMMITMENT BY FEDERATION PRIOR TO THE TIME WHEN THE RESULT OF THE FUND-RAISING CAMPAIGN WILL BE KNOWN.



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IN CONCLUSION, MR. ZUCKER STATED THAT THE SAC HAS BEEN ASKED TO MAKE A DETAILED STUDY OF THE PROPOSED OPERATING BUDGET OF THE NEW JCH, AND THAT MR. FREEDHEIM IS PREPARED AT TODAY'S MEETING TO PRESENT THIS REPORT; THAT THE MSH BOARD MET ON MONDAY NIGHT, APRIL 22, AND BY VOTE OF 12 TO 6 APPROVED THE USE OF ITS GROUNDS BY THE JCH UNDER CONDITIONS OUTLINED IN A LETTER TO THE FEDERATION DATED APRIL 23; AND THAT PRELIMINARY DISCUSSIONS WITH TEMPLE REPRESENTATIVES HAVE BEEN HELD AND WILL BE REPORTED BY MR. JOSEPH. A LETTER COVERING THE TEMPLE'S POSITION WAS RECEIVED THIS NOON.

MR. FREEDHEIM REPORTED THAT THE EXECUTIVE COMMITTEE OF THE SAC HAS REVIEWED IN DETAIL THE PROPOSED OPERATING BUDGET OF THE JCH. THE REPORT (EXHIBIT "E") RECOMMENDS APPROVAL OF THE CONVALESCENT HOSPITAL'S PROJECTED OPERATING BUDGET OF \$400,168, WITH THE FOLLOWING UNDERSTANDINGS:

- 1) THAT THE PROJECTED \$125,000 DEFICIT DURING THE FIRST YEAR OF OPERATION BE A CHARGE AGAINST THE CAPITAL PROGRAM OF THE AGENCY;
- 2) THAT THE DEFICIT FOR THE FIRST YEAR OF NORMAL OPERATION SHALL NOT EXCEED \$79,384;
- 3) THAT THE JCH SHALL MAKE EVERY EFFORT TO REDUCE THE PROPOSED STAFF ORGANIZATION, AND IN THIS PROCESS, ATTEMPT TO REDUCE THE OPERATING EXPENSE; AND
- 4) THAT EVERY EFFORT SHOULD ALSO BE MADE TO REFINE THE INCOME PROJECTIONS, KEEPING IN MIND THAT THE AGENCY SHOULD ATTEMPT TO RAISE THE HIGHEST POSSIBLE AMOUNT FROM SERVICE FEES AND OTHER THIRD PARTY PAYMENTS.

MR. ZUCKER READ THE APRIL 23 LETTER FROM MT. SINAI HOSPITAL (EXHIBIT "F"), WHICH INFORMS THE FEDERATION THAT THE MSH BOARD VOTED ON APRIL 22 TO APPROVE THE USE OF ITS GROUNDS BY THE JCH, SUBJECT TO A NUMBER OF CONDITIONS DETAILED IN THE LETTER.

MR. JOSEPH THEN CALLED THE BOARD'S ATTENTION TO THE FACT THAT PRESIDENT SIMON APPOINTED A SMALL COMMITTEE TO MEET WITH REPRESENTATIVES OF THE JCH, MSH, AND THE TEMPLE TO FACILITATE THE RESOLUTION OF OUTSTANDING PROBLEMS. THIS COMMITTEE MET ON APRIL 18 WITH REPRESENTATIVES OF THE TWO HOSPITALS, THE TEMPLE, AND THE CITY PLANNING COMMISSION. THE TEMPLE PRESENTED THREE MAJOR OBJECTIONS TO THE PROJECT:

- 1) TOO LARGE A FACILITY IS BEING PLANNED FOR A SMALL PARCEL OF LAND IN AN AREA WHICH IS ALREADY CONGESTED, AND WHICH HAS INADEQUATE PROVISION FOR PARKING.
- 2) THE PROJECTED BUILDING JUTS OUT EIGHT FEET INTO ANSEL ROAD (WHICH WOULD BE VACATED AS A STREET), OBSTRUCTS THE VIEW OF THE TEMPLE, AND IS AESTHETICALLY UNDESIRABLE.
- 3) THE PROPOSED FACILITY IS PLACED TOO CLOSE TO THE NEW TEMPLE CLASSROOMS, AND WOULD BLOCK OUT LIGHT.

IN A SECOND MEETING WITH TEMPLE REPRESENTATIVES ON APRIL 21, MR. JOSEPH AND MR. ZUCKER ATTEMPTED TO DETERMINE WHETHER CHANGES COULD BE MADE IN THE PLANS WHICH WOULD MEET THE OBJECTIONS OF THE TEMPLE. IT WAS THOUGHT POSSIBLE TO DESIGN A SMALL FACILITY OF TWO OR TWO AND ONE-HALF STORIES, IN LINE WITH THE TEMPLE ON ANSEL AND AT A



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GREATER DISTANCE FROM THE NEW SCHOOL WING OF THE TEMPLE. THIS SUGGESTED CHANGE WOULD REDUCE THE BED CAPACITY TO APPROXIMATELY 85 BEDS.

A LETTER CONVEYING THE TEMPLE'S POSITION WAS RECEIVED BY THE FEDERATION JUST PRIOR TO THE MEETING, AND WAS SUMMARIZED BY MR. JOSEPH (EXHIBIT "G"). THE LETTER STATES THAT ALTHOUGH THE ALTERNATIVE FACILITY SUGGESTED WOULD MEET SOME OF THE OBJECTIONS MADE BY THE TEMPLE, THE BELIEF IS STILL HELD THAT IT IS POOR COMMUNITY PLANNING TO BUILD A FACILITY ON THE SUGGESTED SITE BECAUSE OF THE OVERCROWDING OF THE AREA; BECAUSE IT IS UNSOUND TO BUILD A SMALL NURSING HOME WHICH HAS NO POTENTIAL FOR FUTURE EXPANSION; AND BECAUSE THE HOSPITAL WOULD INTERFERE IN AND BE INTERFERED BY THE SOCIAL ACTIVITIES OF THE NEW TEMPLE WING. THE TEMPLE, RECOGNIZING THE NEED FOR AN EXPANDED CONVALESCENT HOSPITAL, SUGGESTED THAT OTHER LOCATIONS IN THE AREA BE EXPLORED.

IN THE DISCUSSION WHICH FOLLOWED, MR. RATNER STATED THAT THE PLANNING COMMISSION OF MT. SINAI HOSPITAL HAD GIVEN CONSIDERABLE THOUGHT TO THE SELECTION OF A SITE FOR THE CONVALESCENT HOSPITAL. THE POSSIBILITY OF BUILDING THE HOSPITAL ACROSS THE STREET WAS CONSIDERED. THE CONCLUSION WAS REACHED THAT THE COST INCLUDING BUILDING A TUNNEL, WAS PROHIBITIVE. THE INADEQUACY OF PARKING ALSO WAS RECOGNIZED, AND MSH'S APPROVAL OF THE SPECIFIC SITE WAS MADE CONTINGENT UPON THE CONVALESCENT HOSPITAL'S ACQUIRING ADDITIONAL PARKING AREAS. HE STATED THAT HE PERSONALLY HAD GONE ALONG WITH THE SITE WITH SOME RELUCTANCE, ONLY BECAUSE NO OTHER PRACTICAL SITE ON MT. SINAI'S CAMPUS WAS AVAILABLE.

RABBI SILVER EXPLAINED IN FURTHER DETAIL THE POSITION OF THE TEMPLE. THE CONGREGATION HAS SPENT ALMOST \$1,500,000 TO IMPROVE THE AREA. THIRTY PARCELS OF LAND WERE ACQUIRED, AND A SMALL PARK CREATED. ADDITIONAL PARKING AREAS WERE BUILT. THESE PLANS HAVE BEEN CARRIED OUT IN COOPERATION WITH THE CITY PLANNING COMMISSION, WHICH HAS RECOMMENDED THE RELOCATION OF ANSEL ROAD, WITH EAST 101 STREET BECOMING THE MAIN TRAFFIC ARTERY. THE TEMPLE HAS AGREED TO GIVE THE CITY A 12-FOOT STRIP OF LAND ON EAST 101 AND TO PAY FOR SOME OF THE PAVING COSTS TO MAKE POSSIBLE THE IMPLEMENTATION OF THIS PLAN. THE CITY PLANNING COMMISSION IS READY TO BEGIN ANOTHER STAGE IN THE DEVELOPMENT IN THIS AREA. THE TEMPLE BELIEVES THAT A COMPLETE STUDY OF THESE PLANS MIGHT REVEAL ANOTHER SITE, NOT TOO DISTANT FROM MT. SINAI HOSPITAL, WHICH WOULD BE FAR SUPERIOR TO THE ONE PROPOSED.

SEVERAL PERSONS EXPRESSED THEMSELVES AS OPPOSED TO THE PROPOSED SITE. THEY POINTED OUT THAT THE AREA IS OVERCROWDED; THAT PARKING IS INADEQUATE; THAT THE SMALLER BUILDING SUGGESTED AS AN ALTERNATIVE DOES NOT MEET THE TOTAL COMMUNITY NEED; THAT WITH SO MUCH QUESTION REGARDING THE SITE, A CAMPAIGN FOR FUNDS IS DOOMED TO FAILURE; AND THAT ALTERNATIVE LOCATIONS SHOULD BE CAREFULLY CONSIDERED, EVEN IF THIS MEANS LOSING HILL-BURTON FUNDS FOR THE CURRENT FISCAL YEAR.

SEVERAL OTHER PERSONS FAVORED THE PROPOSED SITE. THEY STATED THAT CAREFUL RESEARCH HAS SHOWED IT TO BE THE BEST SITE AND PROBABLY THE ONLY SITE AVAILABLE IN THE MT. SINAI AREA; THAT A CONNECTION WITH MT. SINAI IS BASIC TO QUALITY AND ECONOMY OF OPERATION, AND WOULD SAVE SUBSTANTIALLY IN THE CAPITAL EXPENDITURE; THAT THIS PROJECT HAS BEEN IN THE MAKING FOR MANY YEARS AND FURTHER DELAY WOULD BE EXTREMELY DISCOURAGING; AND THAT THE NEED FOR A JEWISH NURSING HOME IS DESPARATE AND CAN BE MET BEST BY USING THE PROPOSED SITE.



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O MR. JOSEPH G. LAMPL THEN MOVED THAT THE FEDERATION RECOMMEND ABANDONMENT OF THE  
T PROJECTED SITE ON THE MT. SINAI CAMPUS, AND THAT THE CONVALESCENT HOSPITAL BE ASKED  
I TO RECONSIDER THE MATTER OF LOCATION. HE EXPLAINED HIS MOTION ON THE BASIS OF THE  
O NEED FOR AN EARLY SOLUTION TO THE URGENT NEED FOR NURSING BEDS, AND THE IMPRACTICAL-  
N ITY OF MEETING THIS NEED ON THE MT. SINAI CAMPUS BECAUSE OF THE OPPOSITION TO IT.

M MR. BENESCH EXPRESSED THE OPINION THAT BOARD MEMBERS COULD NOT VOTE INTELLIGENTLY ON  
O THE SPECIFIC RECOMMENDATIONS OF THE EXECUTIVE COMMITTEE, SINCE SO MANY ASSUMPTIONS  
T AND CONDITIONS ARE INVOLVED. UNITY WITHIN THE JEWISH COMMUNITY IS A PRIMARY CON-  
I CERN. HE OFFERED THE SUBSTITUTE MOTION, THAT THE JEWISH CONVALESCENT HOSPITAL'S  
O CAPITAL PROGRAM BE REFERRED BACK TO THE FEDERATION'S EXECUTIVE COMMITTEE FOR ADDI-  
N TIONAL EXPLORATION.

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MR. ELDER OFFERED ANOTHER SUBSTITUTE MOTION, THAT THE CONVALESCENT HOSPITAL BE IN-  
STRUCTED TO DEVELOP A NEW PLAN, IN THE LIGHT OF THE DIFFICULTIES IN CONNECTION WITH  
THE SITE.

IN THE DISCUSSION, MR. JOSEPH URGED THE BOARD TO APPROVE THE PROJECT IN PRINCIPLE,  
AND TO EMPOWER A SMALL COMMITTEE TO WORK OUT THE UNRESOLVED QUESTIONS WITH THE  
TEMPLE. HE RECOGNIZED THE DIFFICULTIES INVOLVED, BUT EXPRESSED THE HOPE THAT THE  
OBJECTIONS OF THE TEMPLE COULD BE MET AND AN ACCEPTABLE PROGRAM AGREED UPON.

MR. FREEDHEIM STATED THAT THE BOARD OF TRUSTEES SHOULD DEAL ONLY WITH BASIC ISSUES  
AND SHOULD NOT INVOLVE ITSELF WITH DETAILS. THERE IS AGREEMENT IN THE COMMUNITY  
THAT A NURSING HOME IS DESPERATELY NEEDED. THE BOARD SHOULD NOT SHIRK ITS RESPON-  
SIBILITY BECAUSE OF THE UNRESOLVED PROBLEMS IN CONNECTION WITH THE PROGRAM.

V UPON MOTION BY MR. FREEDHEIM, SECONDED BY MR. LUNTZ, THE BOARD VOTED 25 TO 10 TO  
O TABLE THE THREE PREVIOUS MOTIONS; AND TO AUTHORIZE THE PRESIDENT OF THE FEDERATION  
T TO APPOINT A SMALL COMMITTEE TO CONTINUE EXPLORATION WITH THE JEWISH CONVALESCENT  
E HOSPITAL, MT. SINAI HOSPITAL, AND THE TEMPLE; AND TO REPORT BACK TO THE BOARD.

BEFORE ADJOURNING THE MEETING, THE CHAIRMAN CALLED UPON MR. JACK LAMPL, SR. AND  
MR. FREEDMAN. MR. LAMPL TRACED THE LONG HISTORY OF PLANNING FOR AN EXPANDED AND  
RELOCATED JEWISH CONVALESCENT HOSPITAL. FEDERATION LEADERSHIP HAD BEEN RESPONSIBLE  
FOR THE CHOICE OF A SITE IN CLOSE PROXIMITY TO MT. SINAI HOSPITAL, AND HE AND HIS  
BOARD OF TRUSTEES HAD FINALLY AGREED THAT THIS WAS SOUND. HE EXPRESSED HIS CONCERN  
ABOUT THE DELAY AND THE OBSTACLES WHICH THE PROGRAM HAS ENCOUNTERED. MR. FREEDMAN  
EMPHASIZED THAT THOSE PERSONS WHO HAD SPOKEN AGAINST THE SPECIFIC SITE ARE NOT RE-  
JECTING THE CONVALESCENT HOSPITAL PROGRAM. HE FELT IT WOULD BE POSSIBLE TO FIND  
ANOTHER LOCATION. IF ALL ELEMENTS IN THE COMMUNITY COULD BE UNITED ON BEHALF OF  
THE PROGRAM, THE COMMUNITY WOULD RAISE THE NECESSARY FUNDS TO IMPLEMENT THE EXPAN-  
SION PLANS OF THE JCH.

THE MEETING WAS ADJOURNED AT 2:25 P.M.

RESPECTFULLY SUBMITTED,

HENRY L. ZUCKER  
SECRETARY

JK





# THE JEWISH COMMUNITY FEDERATION OF CLEVELAND

1001 HURON ROAD • CLEVELAND 15, OHIO • TOWER 1-4360

*President* MAX SIMON      *Vice-Presidents* ALEX MILLER      LLOYD S. SCHWENGER      WILLIAM C. TREUHART  
*Treasurer* JOSEPH G. LAMPL      *Associate Treasurer* EUGENE H. GOODMAN      *Executive Director* HENRY L. ZUCKER

APRIL 25, 1957

RABBI ABBA HILLEL SILVER  
THE TEMPLE  
ANSEL ROAD AND EAST 105 STREET  
CLEVELAND, OHIO

MY DEAR RABBI:

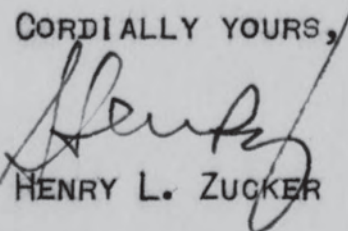
AS YOU KNOW, THE FEDERATION BOARD YESTERDAY HAD A THOROUGH DISCUSSION OF THE PROPOSAL TO BUILD A NEW JEWISH CONVALESCENT HOSPITAL ON THE MT. SINAI HOSPITAL GROUNDS IMMEDIATELY NORTH OF THE TEMPLE. THE TEMPLE'S ATTITUDE TOWARD THIS PROPOSAL WAS VERY ABLY PRESENTED BY RABBI DANIEL SILVER, AND ALSO BY ABE LUNTZ, FRANK JOSEPH, AND OTHERS.

AT THE CONCLUSION OF THE MEETING, THE BOARD OF TRUSTEES VOTED TO ASK THE PRESIDENT OF THE FEDERATION TO APPOINT A SMALL COMMITTEE TO CONTINUE EXPLORATIONS WITH THE JEWISH CONVALESCENT HOSPITAL, MT. SINAI HOSPITAL, AND THE TEMPLE, AND TO REPORT BACK TO THE BOARD.

AS SOON AS MAX SIMON RETURNS TO TOWN, HE WILL APPOINT THE COMMITTEE. IT IS OUR INTENTION THAT THE COMMITTEE SHOULD CANVASS ALL THE PROPOSALS WHICH HAVE BEEN SUGGESTED FOR LOCATION OF THE NEW JEWISH CONVALESCENT HOSPITAL. WE SHALL TRY TO KEEP YOU ADVISED OF SUCH PROGRESS AS WE MAY MAKE.

BEST PERSONAL REGARDS.

CORDIALLY YOURS,

  
HENRY L. ZUCKER

JK



# M I N U T E S

United Jewish Religious Schools  
Evaluation Committee  
Social Agency Committee  
Jewish Community Federation

Thursday, May 9, 1957, 8:00 P.M.  
Library - Bureau of Jewish Education

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PRESENT: Mrs. Leo Greenberger, Chairman; Jerome N. Curtis, James H. Miller, Mrs. Alexander Mintz and David I. Sindell; INVITEES: Gilbert Eisenberg, Mrs. Dorothy Feldman, and Rabbi Jack Herman (Community Temple); Emanuel Gerdy (Temple EmanuEl); Rabbi Phillip Horowitz and Eugene Klein (Fairmount Temple); Sylvan Ginsberg (Park Synagogue); Rabbi Morton Levy (Temple on the Heights); Nathan Brilliant and Henry Margolis (Bureau of Jewish Education); and Bernard Levitin (United Jewish Religious Schools); Sidney Z. Vincent and David Rabinovitz, Secretary.  
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The Chairman welcomed members of the Committee and guests to this initial meeting of the UJRS Evaluation Committee. An invitation had been extended to the Educational Directors, the Chairmen of the School Committees and the Rabbis of the following co-operating congregations: Community Temple, Temple EmanuEl, Fairmount Temple, Park Synagogue, Taylor Road Synagogue, The Temple and Temple on the Heights. Mrs. Greenberger explained that the Social Agency Committee of the Jewish Community Federation had organized this Committee to appraise the integration of the UJRS's 7th, 8th and 9th grades into the congregational schools.

The Chairman referred to the "Excerpts from a 'Survey of Jewish Education in Cleveland' - September 6, 1955", which had been mailed to all members of the Committee and invitees prior to the meeting, and is on file with these minutes. She reviewed that the surveyors had made three alternative recommendations pertaining to the UJRS:

- Alternative 1 - That the congregations, with the help of the Federation and the Bureau, should be requested to undertake the Jewish education of all of the UJRS students.
- Alternative 2 - That the UJRS should reorganize to provide a Jewish education for its students, comparable, at least, to that obtaining in the congregational Sunday schools.
- Alternative 3 - That the UJRS retain its present responsibilities from kindergarten through the 6th grade with the reorganization suggested in Alternative Two; and that the congregations be asked to assume responsibility for integrating the UJRS students in grades 7 and up, in accordance with the recommendations of Alternative One.

Alternative Three was finally agreed upon and was approved by the Study Committee, the SAC and the Board of Trustees of the JCF. The congregations agreed to cooperate, and the integration of the upper classes was accomplished. The second year of the plan is now coming to a close, and the Federation wants to meet its commitment to the congregations that the integration would be reviewed after a period of time had elapsed.

Mr. Levitin, Executive Director of the UJRS, reported to the Committee how the plan has worked out from the UJRS's point of view. With the opening of the school year 1955-56, pupils in the 7th, 8th and 9th grades were distributed among the congregational schools. Also of importance, was the increase in teaching time, from 1-1/4 to 2-1/2 hours per session for the children who remained in the UJRS's kindergarten through the 6th grade. This made possible the introduction of Prayer Study in Hebrew. It had been necessary during the Summer of 1955, to give the children going into the



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congregational schools intensive work in Hebrew reading, to enable them to qualify for admission into the schools.

The addition of teaching time to all grades required larger facilities for the Cleveland Heights and Shaker-Kinsman branches. The UJRS obtained permission for the use of classrooms in the Taylor Public School building. Nineteen classrooms and the auditorium are being used. Three rooms are rented at the Shaker-Lee branch of the JCC.

One hundred and twenty-one pupils of the 7-8-9th grades were distributed among the seven congregational schools for the school year 1955-56, as follows:

The Temple .	11	Temple Emanu El	11
Community Temple	24	Park Synagogue	26
Euclid Avenue Temple	8	Taylor Road	8
Temple on the Heights	33		

Total 121

Of the 121 pupils who attended congregational schools during the school year 1955-56, 28 were confirmed in June 1956.

Euclid Avenue Temple	3	Temple Emanu El	6
Temple on the Heights	12	The Temple	2
Community Temple	5		

Total 28

Thus, of the 121 pupils, 93 remained in the congregational schools after Confirmation. To this number, 52 additional students were added for the school year 1956-57.

Of the 121 pupils distributed for 1955-56, 68% selected Conservative congregations, about 25% Reform Temples, and about 7% Orthodox congregations. The same ratio held for the year 1956-57.

In almost all instances, with the exception of 2 or 3 cases, the UJRS received encouraging reports from the Congregations about its students. The program has proceeded satisfactorily and according to plan. Evidently, the parents of the children are also satisfied, since no complaints have been received from them.

Mr. Levitin then discussed briefly the reorganization of the remaining grades. A tentative curriculum for the school year 1955-56 was prepared and discussed with the teachers prior to the opening of the schools. The essential changes were the special period set aside for Prayer Study in Hebrew (Hebrew Reading), beginning in the 3rd grade through the 6th; extension of teaching of prayers in the 1st and 2nd grades; and the introduction of weekly assemblies. More time was also provided for teaching customs and ceremonies, as well as current events. In Mr. Levitin's opinion, the addition of teaching time has definitely enriched the program of the UJRS, making it possible to provide more effective schooling for more than 700 children still attending the UJRS.

Mr. Levitin reported briefly on the results of an informal study that he has made of 103 of the families whose children were integrated into the congregational schools in 1955. Since the School does not have detailed information about the economic status of these families, Mr. Levitin obtained occupational information. A chart summarizing this information is on file with these minutes. 24.3% of the parents were skilled



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workmen, 6.8% were semi-skilled workers, 18.4% were in saleswork, 5.8% were clerical workers, and 5.8% were professional people. 21.4% of the parents were reported as being proprietors and managers of businesses. 3.9% were in service occupations and 13.6% did not specify. It was also reported that a number of the families belong to small congregations which do not maintain Sunday schools. Twelve families did join the congregations after their children were enrolled in their schools.

The representatives from the congregational schools then reported on their experience with the program. Educationally, the children have done very well and very few problems were encountered. In the case of Community Temple, Mrs. Feldman reported on the adjustment difficulties of several of the children.

Many of the Congregational representatives, however, indicated that <sup>they</sup> feel that the \$20 fee is too low, and does not meet the actual unit cost of educating a child in a congregational school. They also pointed out that many of the families were not different economically from the members of their congregations, and in a sense, were getting a "free ride on the community". This created problems in many of the congregations.

In the discussion which followed, Mr. Levitin pointed out that some parents had indicated that they would be willing to join congregations, but that the building assessments and the high dues were often deterrents. Many of the parents, however, did not want to join a congregation under any circumstances, for a variety of reasons. Some were ideologically opposed to joining. Where there was a mixed marriage, the parents were willing to enroll a child in the UJRS but were not willing to affiliate with a congregation.

Mr. Curtis pointed out that the resentment on the part of some congregational members was understandable. There probably are UJRS parents who can well afford congregational memberships. In his opinion, however, the most important issue is the education of the child. The total Jewish community has a stake in the education of these children. He agreed that an effort should be made to interpret the benefits of congregational membership to these parents. An effort should also be made to eliminate, if possible, the "free loaders." He pointed out though, that there may be deep-seated reasons for a family's non-affiliation. It was also suggested that an attempt should be made by the officers and rabbis of the congregations to explain to their members who may complain about this arrangement why the congregation and the community have a responsibility to educate these children in spite of parental attitudes.

Some persons expressed the opinion that the low fee (\$20 for one child; \$30 for two children) charged by the UJRS is a factor in the attitude of the congregations. Some expressed the opinion that the UJRS fee should be equal to the full per capita cost, and that the community subsidy should only go toward the education of those children who need scholarship aid. This would narrow the gap somewhat between the cost of congregational affiliation and UJRS tuition.

After a full discussion, the Chairman stated that no attempt would be made at this meeting to arrive at specific recommendations. The Committee would meet again on May 20th and would at that time, complete its assignment. She did summarize what seemed to be the consensus of opinion at this meeting:

- (1) From an educational point of view, the integration of the upper grades of the UJRS into the congregational schools has worked out exceptionally well. The transition was accomplished with minimum difficulty. The curriculum for those children who have remained in the lower grades of the UJRS has also been con-



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considerably enriched.

(2) The UJRS should be encouraged to increase its fees so that parents will be paying the actual unit costs. This would make possible an increased fee for each child accepted by a congregational school.

(3) The UJRS should work very closely with the Educational Directors when assigning children, taking into account the special problems of each congregational school. Every effort should be made to have an equitable distribution of these students.

(4) The congregations should be encouraged to recruit memberships more actively and to interpret the full benefits to be derived from congregational affiliation. The congregational leaders should also assume greater responsibility for interpreting the positive reasons for this plan to members who may come with complaints.

(5) The UJRS should do a more careful screening job when enrolling children. In obvious cases of high economic status of parents, special handling will be necessary.

(6) An advisory committee, including representatives of all the cooperating congregations should be organized to consider any problems which may arise in connection with this project. Such a committee could more positively interpret the advantages to the children, the congregations, and the community resulting from this program.

The meeting was adjourned.

Respectfully submitted,

*David Rabinovitz*  
David Rabinovitz,  
Secretary



June 10, 1957

Board of Trustees  
Jewish Community Federation of Cleveland  
1001 Huron Road  
Cleveland 15, Ohio

Dear Friends:

At the last meeting of the Board of Trustees of the Jewish Community Federation, a report was submitted pertaining to the Jewish Convalescent Hospital Building program. In this report reference was made to the consultations which the Board Committee on the Jewish Convalescent Hospital held with representatives of The Temple regarding the possibility of building a one and one-half story -- fifty to sixty bed nursing home on the cite adjacent to The Temple.

The report states that "The Temple representatives believe that it is poor community planning to build a small facility which could not be expanded in the future. The Temple would prefer to see the facility built elsewhere". This accurately represents the position of The Temple. Additional reasons for the Temple's position were presented, you will recall, to an earlier meeting of the Board of Trustees, by Rabbi Daniel J. Silver of The Temple, and others.

In its report, your Board Committee states further, "However, the Committee believes that if the community decides to build the smaller facility on the original cite, the Temple will not affirmatively oppose it". The language here is so ambiguous that I feel called upon to re-state, in unequivocal terms, the Temple's firm opposition to the building of the proposed Convalescent Home on the cite adjacent to The Temple. It is undesirable in every way from the Temple's point of view and, we believe, also from the community point of view. It is unwise to invest so much money in a small facility when a much larger and readily expandable structure is clearly indicated.



I should like to repeat again what we have stated on numerous occasions previously, that The Temple Board is in no way opposed to the Jewish Convalescent Hospital expansion program and will in every way support such a program in a proper location.

With all good wishes, permit me to remain

Most cordially yours,

A. M. LUNTZ, President



June 10, 1957

Board of Trustees  
Jewish Community Federation of Cleveland  
Cleveland, 15, Ohio





## THE JEWISH COMMUNITY FEDERATION OF CLEVELAND

1001 HURON ROAD • CLEVELAND 15, OHIO • TOWER 1-4360

*President* MAX SIMON      *Vice Presidents* ALEX MILLER      LLOYD S. SCHWENGER      WILLIAM C. TREUHART  
*Treasurer* JOSEPH G. LAMPL      *Associate Treasurer* EUGENE H. GOODMAN      *Executive Director* HENRY L. ZUCKER

June 13, 1957

TO: CLEVELAND RABBIS

FROM: HERBERT A. ROSENTHAL, CHAIRMAN,  
COMMUNITY RELATIONS COMMITTEE

SUBJECT: SUNDAY, INC.

You will be interested to know that there has recently been established a new organization called "Sunday, Inc." whose stated objective is to encourage "citizens of all faiths in Cleveland to protect Sunday from commercialization". Its proposed Code of Regulations states that since "Sabbath keeping is a matter of concern to all religious people, those governing the affairs of this corporation shall be equally divided between the members of the three major faiths - Catholic, Jewish and Protestant." We understand that an attempt will be made in the near future to enlist rabbinical or congregational support for this activity.

You will be interested to know that at the last meeting of our Community Relations Committee this matter was discussed at considerable length and the complexity of economic interests involved in this movement were analyzed rather fully. As a result of its consideration the Community Relations Committee formulated its thinking as follows: "We are in principle opposed to the use of the power of the state to enforce Sabbath observance. However, since Ohio has enacted such legislation, which fully protects Sabbatarian rights, we will not actively oppose the legislation, but we will not join directly or indirectly in any program seeking its enforcement."

In the event you wish any further information on this matter, Sidney Vincent of our staff or I will be glad to furnish you the background of our discussion or any other information that may be of value to you. We should very much appreciate being informed if you or your congregation are approached on this matter.



IV. JOSEPH G. LAMPL

THE SECRETARY REPORTED THAT A COMMITTEE COMPOSED OF JOSEPH M. BERNE, CHAIRMAN; I. F. FREIBERGER, AND MAURICE SALTZMAN HAD BEEN APPOINTED TO PREPARE A MEMORIAL RESOLUTION FOLLOWING THE DEATH OF JOSEPH G. LAMPL, FEDERATION TREASURER, AND WOULD BE PREPARED TO REPORT TO THE BOARD OF TRUSTEES AT ITS NEXT MEETING.

AS A RESULT OF A NUMBER OF SUGGESTIONS, IT WAS FURTHER DECIDED TO APPOINT A COMMITTEE TO CONSIDER WHETHER TO ESTABLISH A JOSEPH G. LAMPL MEMORIAL FUND, AND IF SO, TO DETERMINE ITS PURPOSE AND TO SOLICIT THE NECESSARY FUNDS. THIS COMMITTEE HAD MET AND HAD UNANIMOUSLY DECIDED TO RECOMMEND THE ESTABLISHMENT OF SUCH A FUND WITH AN OPPORTUNITY FOR FRIENDS OF MR. LAMPL TO CONTRIBUTE TO IT. IT WAS DECIDED TO UTILIZE THE EVERYBODY'S BUSINESS MAILING LIST TO EXTEND THE INVITATION TO MR. LAMPL'S FRIENDS, AS WELL AS TO UTILIZE THE ANGLO-JEWISH PRESS AND PERHAPS THE GENERAL PRESS, AND TO REFER TO THE COMMITTEE THE QUESTION OF THE CAUSES THAT SHOULD BENEFIT FROM THE INDICATED FUND.

THE RECOMMENDATIONS OF THE COMMITTEE WERE UNANIMOUSLY APPROVED.

V. PAYMENTS TO WELFARE FUND

THE SECRETARY STATED THAT IT HAD BEEN SUGGESTED THAT PAYMENTS ON WELFARE FUND PLEDGES SHOULD BE MADE TO THE JEWISH WELFARE FUND OR THE JEWISH COMMUNITY FEDERATION RATHER THAN TO THE TREASURER.

IN THE DISCUSSION THAT FOLLOWED, IT WAS GENERALLY AGREED THAT THE SUGGESTED CHANGE WOULD BE DESIRABLE SINCE IT WOULD ENABLE GIVERS MORE EASILY TO KEEP RECORDS FOR TAX PAYMENTS AND WOULD PROVIDE A CERTAIN DEGREE OF EDUCATION AT THE TIME CHECKS WERE MADE. SOME DIFFERENCES OF OPINION AROSE AS TO WHETHER THE JEWISH WELFARE FUND OR THE JEWISH COMMUNITY FEDERATION WOULD BE A PREFERABLE DESIGNATION.

MR. ELDER MOVED THAT THE JEWISH COMMUNITY FEDERATION OR THE JEWISH WELFARE FUND BE DESIGNATED IN THE FUTURE AS THE RECIPIENT OF PAYMENTS TO THE FUND, WITH THE UNDERSTANDING THAT THE PUBLIC RELATIONS COMMITTEE BE ASKED TO CONSIDER WHICH OF THE TWO NAMES WOULD BE PREFERABLE, AND THE FURTHER UNDERSTANDING THAT THE EXECUTIVE DIRECTOR WOULD THEN BE EMPOWERED TO MAKE THE FINAL DETERMINATION.

X VI. JEWISH CONVALESCENT HOSPITAL BUILDING CAMPAIGN

THE CHAIRMAN REMINDED THE COMMITTEE THAT THE BOARD OF TRUSTEES OF FEDERATION AT ITS MEETING ON JUNE 7 HAD INSTRUCTED THE JOINT COMMITTEE OF NINE TO WORK OUT DETAILS FOR EITHER:

- A) THE BUILDING OF A 60-BED, NON-EXPANDABLE NURSING HOME ON THE ORIGINALLY PROPOSED SITE, NEXT TO MT. SINAI HOSPITAL'S NURSES' RESIDENCE AND THE TEMPLE; OR
- B) THE BUILDING OF A 60-BED NURSING HOME ON THE LARGE MT. SINAI PARKING LOT ON ANSEL ROAD, EXPANDABLE TO MEET FUTURE NEEDS.



MINUTES, EXECUTIVE COMMITTEE MEETING  
JEWISH COMMUNITY FEDERATION

1 DAY, AUGUST 23, 1957; 12:30 P.M.  
FEDERATION OFFICE . . . EISENMAN ROOM

----- (EXECUTIVE COMMITTEE ACTING ON BEHALF OF BOARD OF TRUSTEES) -----

HE THEN REPORTED THAT AT ITS MOST RECENT MEETING THE COMMITTEE OF NINE HAD RECOMMENDED: "THAT IF APPROVAL OF MT. SINAI HOSPITAL IS RECEIVED, A 60-BED FACILITY FOR THE CONVALESCENT HOSPITAL SHOULD BE BUILT ACROSS FROM MT. SINAI HOSPITAL ON ANSEL ROAD, CONNECTING WITH MT. SINAI HOSPITAL AT THE WEST END OF THE EAST-WEST CORRIDOR. WE ESTIMATE THE COST AT \$2,000,000 OF WHICH \$1,000,000 WILL NEED TO BE RAISED BY PUBLIC SUBSCRIPTION, THE BALANCE COMING FROM THE FEDERAL GOVERNMENT'S HILL-BURTON FUNDS AND FROM CURRENT ASSETS OF THE JEWISH CONVALESCENT HOSPITAL."

MR. TREUHART, CONTINUING THE SUMMARY OF DEVELOPMENTS, REPORTED THAT THIS RECOMMENDATION HAD BEEN PRESENTED TO THE MT. SINAI HOSPITAL PLANNING COMMISSION, WHICH AFTER DUE CONSIDERATION, FORMULATED THE FOLLOWING RECOMMENDATION ON AUGUST 20, 1957:

"RESOLVED: (1) THAT MOUNT SINAI HOSPITAL AGAIN AFFIRM THE DESIRABILITY AND FEASIBILITY OF THE DEVELOPMENT OF A NURSING HOME FACILITY BUILT CONTIGUOUS TO MOUNT SINAI HOSPITAL, (2) THAT IT IS NOT FEASIBLE TO CONSIDER BUILDING THIS FACILITY WITHIN THE NEXT EIGHTEEN TO TWENTY-FOUR MONTHS WHILE OTHER CONSTRUCTION ACTIVITY IS IN PROGRESS ON MOUNT SINAI HOSPITAL PROPERTIES, (3) THAT IT WILL BE FEASIBLE TO UNDERTAKE SUCH CONSTRUCTION IN EIGHTEEN TO TWENTY-FOUR MONTHS SUBJECT TO THE FOLLOWING TWO CONDITIONS:

- "A) COMPLETION OF A STUDY OF LONG RANGE BUILDING PLANS OF THE HOSPITAL, INCLUDING THE POSSIBILITY OF RELATING THE NURSING HOME FACILITY TO OTHER PHYSICALLY SEPARATE BUT RELATED FUNCTIONS, AND
- "B) APPROVAL BY THE BOARD OF TRUSTEES OF MOUNT SINAI HOSPITAL OF AGREEMENTS REACHED ON THE PROGRAM AND POLICIES OF THE NURSING HOME FACILITY."

MR. TREUHART THEN EXPLAINED THAT A THOROUGH EXPLORATION HAD BEEN HELD BY THE COMMITTEE OF NINE WITH GEORGE DALTON, ARCHITECT FOR THE HOSPITAL, WHO OUTLINED THE CRITERIA FOR CONSTRUCTION OF THE CONTEMPLATED HOSPITAL, AND ON THE BASIS OF HIS STUDY HAD SUGGESTED THE LOCATION OPPOSITE THE EAST-WEST CORRIDOR OF MT. SINAI HOSPITAL. MR. TREUHART ADDED HIS CONVICTION THAT MT. SINAI HOSPITAL WAS SINCERE IN WANTING THE HOSPITAL BUILT IN CONTIGUITY TO ITS OWN OPERATION, AND WAS THOROUGHLY CONVINCED THAT THE COMMUNITY WOULD NEED SUCH A FACILITY ON THE HOSPITAL GROUNDS. HOWEVER, THE PROBLEMS OF CONSTRUCTION IN ITS PRESENT EXPANSION PROGRAM ARE SO COMPLEX AND THE DISTURBANCES TO ITS OPERATION ALREADY SO SEVERE AS TO MAKE IT EXTREMELY UNWISE TO ADD FURTHER DISTURBANCES. HE HOPED THAT THERE WOULD BE NO FEELING THAT THE RECOMMENDATION WAS A DELAYING TECHNIQUE AND EXPRESSED HIS CONVICTION THAT THE EIGHTEEN MONTHS OR TWO YEARS COULD USEFULLY BE SPENT, AT LEAST IN PART, IN RESOLVING CERTAIN PROBLEMS OF INTERNAL ADMINISTRATION AND PARTICIPATING IN LONG-RANGE PRELIMINARY STUDIES.

HE CONCLUDED BY EXPRESSING THE HOPE THAT ANY EXPANSION AT THE HARVARD ROAD LOCATION WOULD NOT BE ON SUCH A SCALE AS TO MAKE IMPOSSIBLE A LATER DEVELOPMENT AT MT. SINAI, WHERE THE FACILITY CLEARLY BELONGED.



MINUTES, EXECUTIVE COMMITTEE MEETING  
JEWISH COMMUNITY FEDERATION

(EXECUTIVE COMMITTEE ACTING ON BEHALF OF BOARD OF TRUSTEES)

FRIDAY, AUGUST 23, 1957; 12:30 P.M.  
FEDERATION OFFICE . . . EISENMAN ROOM

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MR. ZUCKER REPORTED THAT JACK LAMPL, SR., HAD EXPRESSED THE FEELING THAT THE POSITION TAKEN BY MT. SINAI HOSPITAL WOULD MAKE IT IMPOSSIBLE FOR THE CONVALESCENT HOSPITAL TO BUILD ON MT. SINAI GROUNDS IN THE FORESEEABLE FUTURE AND THAT HE THEREFORE FELT HE COULD NO LONGER EXPECT HIS CONSTITUENTS TO REFRAIN FROM DEVELOPING THE HARVARD ROAD SITE. HIS PRESENT EXPECTATION, HE STATED, WAS THAT THE \$400,000 ALREADY COLLECTED WOULD BE PUT TO BEST USE BY EXPANDING THE PRESENT SITE ON HARVARD ROAD TO THE EXTENT THE MONEY WOULD PERMIT. HE THEREFORE HOPED THAT THE EXECUTIVE COMMITTEE AT ITS MEETING TODAY WOULD TABLE ALL REPORTS AND RECOMMENDATIONS AND PERMIT THE JEWISH CONVALESCENT HOSPITAL TO HAVE AN OPPORTUNITY TO THINK THROUGH ITS POSITION IN THE LIGHT OF DEVELOPMENTS AND THEN REPORT ITS ATTITUDE TO THE EXECUTIVE COMMITTEE.

#### DISCUSSION

A CONSIDERABLE DISCUSSION PERIOD FOLLOWED. MR. RATNER EXPRESSED HIS DOUBTS ABOUT THE ARCHITECT'S PROPOSAL. HE FELT THAT IN VIEW OF THE EXTENSIVE DELAY WHICH HE WAS SURE WOULD EXTEND BEYOND TWO YEARS, PERMISSION SHOULD BE GRANTED FOR A BUILDING ON THE HARVARD SITE UP TO A 50-BED CAPACITY. MR. NEUMARK FELT THAT ANY BUILDING ON HARVARD ROAD WOULD BE A STEP BACKWARD INsofar AS NURSING HOME CARE WAS CONCERNED, AND FELT IT MIGHT BE APPROPRIATE IN VIEW OF THE FEELINGS OF THE JCH LEADERSHIP TO EXPAND THE PRESENT SITE ON A LIMITED BASIS, AND ONLY IN THE DIRECTION OF CONVALESCENT CARE AS OPPOSED TO NURSING CARE.

MR. SIMON FELT IT WOULD BE EXTREMELY UNWISE TO IMPOSE ANY SOLUTION ON THE CONVALESCENT HOSPITAL, AND THAT IT WOULD BE PREFERABLE TO ALLOW ITS LEADERSHIP TIME TO CONSIDER THE PROBLEM AND REPORT BACK, AS SUGGESTED BY MR. LAMPL.

MR. ELDER EXPRESSED HIS CONCERN THAT THE ENTHUSIASM OF SOME GROUPS CONNECTED WITH THE CONVALESCENT HOSPITAL WOULD BE SO GREAT THAT THE BUILDING PLANS WOULD BECOME EXPANSIVE, THUS MAKING ANY LATER ALTERNATE FACILITY IMPRACTICAL. MR. SCHWENGER TRACED THE SEVEN-YEAR HISTORY OF CONCERN WITH THIS PROBLEM, REMARKING THAT IT ILLUSTRATED THAT SOCIAL PLANNING CAN SOMETIMES BE OVERDONE IF IT RESULTS IN SUCH DELAYS AS TO FAIL TO HARNESS ENTHUSIASM PROPERLY. HE FELT THE COMMUNITY HAD REACHED THE POINT IN CONSIDERATION OF THIS PROBLEM WHERE IT MIGHT HAVE TO COMPROMISE WITH IDEAL PLANNING, AND THAT AT THE VERY LEAST THE CONVALESCENT HOSPITAL SHOULD BE EXTENDED THE COURTESY OF HAVING THE OPPORTUNITY TO CONSIDER THE PROBLEM WITHOUT DIRECTION FROM FEDERATION.

MR. WILLIAMS POINTED OUT THAT MT. SINAI HOSPITAL HAD MADE NO DEFINITE COMMITMENT FOR THE FUTURE AND THAT THE CONVALESCENT HOSPITAL, EVEN IF IT ACCEPTED THE RECOMMENDATION, WOULD MERELY HAVE A HOPE FOR THE FUTURE. HE THEREFORE SUGGESTED THAT THE CONVALESCENT HOSPITAL LEADERSHIP SHOULD BE TOLD THAT FEDERATION STILL FELT THAT THE FACILITY SHOULD ULTIMATELY BE BUILT CONTIGUOUSLY WITH MT. SINAI HOSPITAL; THAT TO REALIZE THIS GOAL WOULD TAKE TIME, BUT THAT NEGOTIATIONS SHOULD BE CONTINUED; AND THAT DURING SUCH A TIME LAPSE THE CONVALESCENT HOSPITAL SHOULD CONSIDER THE POSSIBILITY OF A LIMITED EXPANSION ON ITS OWN GROUNDS, BEARING IN MIND THE ADVISABILITY OF AN ULTIMATE BUILDING NEAR MT. SINAI.



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Mr. ZUCKER STRESSED THE IMPORTANCE OF NOT RETREATING FROM THE NEED FOR THE FACILITY TO BE IN CLOSE PROXIMITY TO THE ACUTE HOSPITAL AND THAT ANY OTHER PROCEDURE SHOULD BE THOUGHT OF AS INTERIM APPROACH ONLY. Mr. LEVIN STRESSED THE MANY YEARS THAT FEDERATION HAS HELD OFF ANY ACTION BY THE CONVALESCENT HOSPITAL AND SUGGESTED THAT THE GROUP BE TOLD THAT THERE SEEMED TO BE NO BETTER SOLUTION THAN A 50-BED HOSPITAL ON THE HARVARD ROAD SITE. Mr. SIMON AND Mr. ELDER STRESSED THE LACK OF WISDOM IN FEDERATION'S GOING ON RECORD AS APPROVING THE HARVARD ROAD SITE.

Mr. TREUHAFT AGREED, STRESSING THAT THE STUDIES SHOWED THAT THE CITY AS A WHOLE ENJOYS ADEQUATE HOSPITAL CARE AND THAT THE GREAT NEED IS FOR EXTENSIVE NURSING CARE. HE STATED HE WOULD NOT OPPOSE A LIMITED FACILITY TO BE BUILT WITH THE FUNDS NOW AVAILABLE TO THE CONVALESCENT HOSPITAL, BUT THAT EVERY EFFORT SHOULD BE MADE TO AVOID ANYTHING MORE EXTENSIVE SINCE HE FELT CERTAIN THAT Mt. SINAI HOSPITAL WOULD AS SOON AS POSSIBLE WISH TO DEVOTE ITSELF TO THE CREATION OF A MORE EXTENSIVE NURSING HOSPITAL ON ITS GROUNDS.

AFTER SOME FURTHER DISCUSSION IT WAS MOVED THAT IT BE REPORTED AS THE SENSE OF THE EXECUTIVE COMMITTEE THAT IT CONTINUES TO FEEL THAT A PROPER SOLUTION TO THE PROBLEM OF A NURSING HOME CAN ONLY BE FOUND THROUGH A FACILITY BUILT CONTIGUOUSLY WITH Mt. SINAI HOSPITAL, BUT THAT IN VIEW OF THE DELAY CAUSED BY THE PRESENT Mt. SINAI BUILDING PROGRAM, THE JEWISH CONVALESCENT HOSPITAL BE GIVEN AN OPPORTUNITY TO CONSIDER THE PRESENT SITUATION IN THE LIGHT OF ALL RECENT DEVELOPMENTS, AND TO REPORT ITS THINKING AND POSITION TO FEDERATION.

THE MOTION WAS PASSED UNANIMOUSLY.

#### VII. ISRAEL RESOLUTION

THE SECRETARY REPORTED THAT A RESOLUTION PASSED BY FEDERATION IN MARCH URGING THE UNITED STATES GOVERNMENT LEADERS TO WORK FOR "STABLE AND JUST CONDITIONS IN THE MIDDLE EAST" HAD BEEN ACKNOWLEDGED IN REPLIES FROM VARIOUS MEMBERS OF CONGRESS AND REPRESENTATIVES OF THE DEPARTMENT OF STATE.

#### VIII. MEETING ON ISRAEL

THE CHAIRMAN REMINDED THE EXECUTIVE COMMITTEE THAT AT ITS MARCH 1 MEETING THE BOARD OF TRUSTEES HAD DIRECTED THE OFFICERS TO CONVENE AN EVENING MEETING TO CONSIDER THE QUESTION OF WHETHER FEDERATION SHOULD ADOPT POSITIONS ON ISSUES AFFECTING THE STATE OF ISRAEL. THIS ACTION WAS TAKEN FOLLOWING A DEBATE WHICH CARRIED OVER TWO MEETINGS WITH REFERENCE TO THE FEDERATION'S POSITION REGARDING POSSIBLE UNITED NATIONS SANCTIONS AGAINST ISRAEL.

THE RECOMMENDATION OF THE BOARD WAS CONSIDERED BY THE OFFICERS ON MARCH 6, 1957, AND AGAIN ON MARCH 12. AT THESE MEETINGS THE CONSENSUS WAS THAT IT MIGHT BE UNWISE NOW TO DEBATE THIS ISSUE IN THE BOARD.

AFTER SOME DISCUSSION, Mr. ELDER MOVED THAT THE SUGGESTION OF THE OFFICERS TO POSTPONE A MEETING ON THIS SUBJECT BE APPROVED. THE MOTION WAS UNANIMOUSLY ADOPTED.



WHEREAS, the Jewish Community Federation of Cleveland endorses and approves the program of the Jewish Convalescent Hospital of Cleveland to build a nursing home facility having an initial capacity of not less than 50 beds; and

WHEREAS, the Jewish Convalescent Hospital of Cleveland and Mount Sinai Hospital have been this day authorized to submit plans and specifications to the proper officials of the United States Government for the purpose of securing Hill-Burton Funds in the construction of this project upon property owned by Mount Sinai Hospital; and

WHEREAS, the Jewish Convalescent Hospital has on hand assets in the sum of \$444,000; and

WHEREAS, it is contemplated that the Federal Government will allocate to the Jewish Convalescent Hospital and/or Mount Sinai Hospital the sum of \$365,000 or more, not to exceed one-third of the total project cost, from Hill-Burton Funds toward the cost of the project; and

WHEREAS, it is estimated that the total cost of the project, including furnishings and equipment, will be \$1,945,240, leaving the sum of \$1,136,240 to be raised by a campaign.

BE IT HEREBY RESOLVED that in consideration of the financial participation of the Federal Government with Hill-Burton Funds in the sum of \$365,000 or more, not to exceed one-third of the total project cost, in the construction of the above project of the Jewish Convalescent Hospital and/or Mount Sinai Hospital, the Jewish Community Federation guarantees that the Jewish Convalescent Hospital will raise the campaign goal in the sum of \$1,136,240 to complete the construction of the project, and further guarantees that it will subvent the institution's first year's operational deficit; provided, however, that the Jewish Community Federation reserves the right to withdraw from this guarantee for any reason by written notice of withdrawal at any time prior to signing any construction contracts.