



Abba Hillel Silver Collection Digitization Project

Featuring collections from the Western Reserve Historical Society and
The Jacob Rader Marcus Center of the American Jewish Archives

MS-4787: Abba Hillel Silver Papers, 1902-1989.

Series I: General Correspondence, 1914-1969, undated.

Sub-series A: Alphabetical, 1914-1965, undated.

Reel
42

Box
15

Folder
1041

Jewish Welfare Federation, Cleveland, Ohio, 1923, 1928-1930.

RECOMMENDATIONS OF THE CINCINNATI MEMBERS OF THE
BOARD OF TRUSTEES AND DIRECTORS OF THE JEWISH
ORPHAN HOME SUGGESTING A NEW SOCIAL PROGRAM FOR
THE INSTITUTION, PRESENTED TO THE JEWISH ORPHAN
HOME BOARD IN 1923.

The Cincinnati members of the Board of Directors of the Jewish Orphan Home of Cleveland, have since the January meeting of the Board, individually and collectively considered not only the various suggestions for the physical home of the future, but also the plan and scope of operations of the future institution.

They have requested me to present the views of the Cincinnati group and it is only because, in the large part, I am merely a spokesman that, as a new member of your Board, I dare to submit these recommendations.

Except for one, none of the suggestions which we beg the privilege of submitting are new. With one exception all have been suggested or touched upon from one angle or another in the painstaking and excellent reports submitted to us by your committee and sub-committees. However, we feel that it would speed the consideration of the plans if, by this submission, we emphasize the parts of the program and the suggested changes which appeal to the Cincinnati representatives as meriting unanimous support.

The time seems most propitious to plan the future of the Cleveland Orphan Home without too much regard to its traditional operations and without the handicap of the inertia resulting from doing the same thing in the same way throughout a long and honorable past. We seem to have a peculiar opportunity to create an institution which not only will do the greatest good to the greatest number of our own charges, but also will mark a step forward in the ideal of service to the underprivileged child. We believe that if both in the plan of the physical institution and in the standards of the service we expect to render, we disregard all impulses and objectives except the welfare of the individual child, if we disregard the prestige of our institution as such, if we disregard the desires of communities and of individuals to relieve themselves of responsibilities at the expense of the child, if we disregard even the possible loss in financial support because we are unwilling to help communities sacrifice the child, if we painstakingly educate ourselves, our supporters and the constituent communities to an ideal of service in which the ultimate good to the individual child is the sole test of our interference or non-interference in the life of that child, we shall, in the end, have performed a service to our institution, to our constituents, to our supporters and to humanity whose value cannot be measured in terms of money, in statistics or in reports, but whose monument shall be the careers of those whose lives we touch, extending our influence into the third and fourth generations.

The adoption of such standard of service involves, as far as possible, ignoring fixed rules. Every child is an individual. It is impossible to change individuals to conform to rules. It is equally impossible to lay down rules which will apply uniformly to all individuals.

It is probably necessary that there should be rules, but these rules should be regarded as statements of general policies and not as urgent commands. They should be more honored in the breach than in the observance. When the cause of the rule does not apply in any particular case, the rule should be forgotten. This applies to rules of admission and discharge, to rules of administration and of operation.

It would be too much to say that any of the present accepted standards have been proven, in the sense that anything like legal evidence can be submitted to establish the correctness of the standard beyond a reasonable doubt or even by a decided preponderance. However, by common consent of those most versed in the subject, these underlying premises are assumed to be correct; First- No child should be removed from its own home where, by any means, such home can be made competent, suitable setting for the upbringing of the child. Second- Should no means of accomplishing this result be available, a foster home conforming to the same standards is preferable, in most cases, to an institution. Third- There are certain exceptional cases where institutional care is preferable to home or foster home care, and there are additional cases where the preference of one form of care over the other is debatable. Fourth- The Welfare of the child is the sole basis for determining its care.

If these are accepted as the premises from which our conclusions as to the kind of institution we want are to follow, we must agree on a change in the policy of the Home, which would permit the admission of children both of whose parents are living, but where it is essential for the welfare of the child it should pass from the control and influence of its parents to the control and influence of those better qualified for bringing the child to satisfactory maturity. This change in policy is unanimously approved by the Cincinnati delegation. It also follows that the rules for the age of admission and discharge should be so modified as to permit our institution to handle each individual case on its merits, the sole test being the welfare of the child in question.

The acceptance of the premises that a child if possible should be maintained in its own home, involves a third and possibly the most radical change in policy. There is no question but what in cities where there are sufficient numbers of Jews to finance suitable programs of family rehabilitation, the subvention of the home by the local people or organization (where necessary for the retention of the child) can be tactfully forced upon them. Our Home is peculiar in that it serves communities where there are no sufficient numbers, and where there is not sufficient surplus to enable the local community to carry out this program. The Cincinnati delegation recommends that in such cases our Home, from its own funds, subsidize the families, to the end that the child may be maintained in its own home.

There seems to be sound objection to this course. If our Home is prepared to place children in boarding homes, paying for the care of children outside the walls of our institution, it is but a difference of degree and not of kind if the same policy be pursued to the higher end of maintaining these children in a family group.

Probably it will be more expensive, in that the subvention will almost necessarily be greater than the board, but we do not feel that this should stand in our adherence to the underlying principle, that financial considerations must yield to those of the welfare of the child. It is even possible that with the aid of a mother's pension, such partial support as a local community, however small, may reasonably be expected to give, and such other supplementary support as the collateral relatives may be induced to provide, the increase cost of maintenance in the home, as compared to the maintenance in the boarding home or in this institution, will not be a matter of great concern.

Where home conditions compel the removal of the child from the home, we believe that care in our institution should be confined to the following groups: First- Children in the institution for temporary care of sufficient duration for the following purposes: to arrange for care in the child's own home; to arrange care in a suitable foster home; for cure, where removal of a typical condition, physical or mental, it is necessary to render the child either for its own home or a foster home.

Second- In cases where there is a possibility of the family being reunited after a period of limited duration, say even as long as two or three years. The placing of a child in a foster home frequently results in creating ties of personal affection and habits of family life that make a return to its own home so great a wrench to its inner being as to lead to most unfortunate results in its future development. In addition to this, it frequently results in unhappiness to the parents who are unable to restore the natural relationship of parent and child.

Third- Adolescents. It is very doubtful if the knowledge, sympathy and the ability necessary to guide a child in the adolescent stage can be expected in a foster home. Such qualifications are exceptional even in homes that are much farther away from the border-line. The lack of these qualifications underlies the tendency in moneyed circles to send children to boarding schools, military academies and preparatory schools and to encourage their participation in summer camp activities, boy and girl scout movements, and in similar institutional and group experiences. If this is true of those we not infrequently improperly call our best people, we should not expect the contrary in those who are somewhat less privileged. Adolescence presumes the comparatively near approach of personal independence, so that it is doubtful if the handicaps that usually follow institutional life would be suffered to a material degree where the stay was comparatively short and where the experience was not materially different from that in a boarding or preparatory school.

Fourth- The same reasoning would compel the recommendation of institutional care for those who are so near the age when they would in any event be taking care of themselves, that the education and character development in the institution for a limited period would, in most cases, prove an advantage rather than a disadvantage to the child.

Fifth- Full orphans, to be accepted for a limited period for adoption. When the possibility for adoption is or becomes remote, the rules for boarding-out apply.

Sixth- Pre-delinquent and border-line cases. The future Home should be so constructed as to permit the departmentalizing of the services to be rendered. Pre-delinquents and border-line cases, where the mental examinations do not indicate definite feeble-mindedness or insanity, should be taken into the institution for the purpose of cure. This should be done only when the preliminary physical, psychiatric, psychological, and temperament analysis indicated institutional training as necessary to the cure and precluded possibility of social adjustment in the child's home. Such children, except in the most unusual circumstances, cannot and should not be placed in foster homes.

The Cincinnati delegation most heartily endorses the recommendation in the report of the committee, looking to frequent examinations of the child's own home and of the foster homes, with the view to the reunion of the family at the earliest possible time.

Return should be made whenever the home conditions have changed, either thru re-marriage of the mother, improvement of economic condition, or where it is possible to re-establish the home thru public funds intended for this purpose, or thru subventions by local agencies and even by our Home itself.

The children should be placed in foster homes when the conditions outlined in our first group do not apply and only when the mother is dead, or is willing that the child should be placed in a foster home. Live unwilling mothers can frequently prevent benefit to the child in the foster home, and defeat the best laid plans for its future development. Normal children only, save for the most exceptional cases, should be placed in free or paid foster homes, but even they should not be so placed where there is a possibility of re-establishing the family. Of course economic possibility of re-establishment should not prevent boarding the child out, where the home conditions are so bad, morally and socially, as to make it certain that the home environment will be destructive of what is good in the child.

It is of course understood that definitely defective children should be placed in institutions other than our Orphan Home.

The acceptance of the foregoing principles and their necessary implications involves the necessity of the creation and maintenance of a strong child-placing and home-finding department with sufficient staff to keep in fairly constant contacts with the families in which children are placed. Where the communities from which the children come are well organized, the local social agencies can supply this service. Where such service cannot be supplied locally, it should not be left to amateurs, however, gifted, and volunteers, but is the direct responsibility of our Home. Homes from which the children come should similarly be frequently re-studied with a view to encouraging the return of the child to its own home as soon as conditions permit. Our institution should not be used as a high grade boarding school for the children of the poor persons, but should be operated in all its departments as a substitute for the parent, with all that this implies, for such period only as the parent is unable to perform his own duties, assume his own responsibility and enjoy his own parenthood.

Our Home should also have a department for following our graduates in their after life. Contacts at least for the first few years should be very frequent. We assume the responsibility of acting as substitute parents for the children and we should no more wash our hands of that responsibility when the child leaves our Home, then the flesh and blood parent would lose sight of his offspring as soon as he achieved maturity.

The Cincinnati members submit this statement of the principles which they are prepared to endorse not only for the new Home but for the operation of our present Home as long as we are in it. Whether present at meetings or not we wish to place ourselves on record as endorsing such plans for the physical equipment and operation of the Home as are in accord with and for the purpose of bringing the foregoing principles into effect.

Respectfully submitted,

(signed) WILLIAM J SHRODER.



SUMMARY

Summary of Facts

1. On April 1, 1929, there were 340 children (180 boys and 160 girls) under care of Cleveland Jewish Orphan Home.

A. There has been a marked decline in the J.O.H. population notably within the past ten years. The population of the J.O.H. in 1918 was 500 as compared with 346 in 1928 (census peak) or a decrease of 30.8%.

B. There has been a marked downward trend in the intake of the J.O.H. During the period of 1911-1913, 263 children were admitted to the Home as compared with 149 children during 1926-28, a decrease of 43%.

C. The sharp decline in intake and population of the J.O.H. is primarily due to the marked decrease in Cleveland admissions. The most perceptible decline occurred during the period 1921-1928, the average number of admissions for this period being 12.8 as compared with 33 during the period 1910-1920, a decrease of 61%. Four children were admitted from Cleveland in 1928.

D. Exclusive of Cleveland admissions, the intake of the J.O.H. has been nearly constant, particularly within recent years.

E. The number of children referred by the larger, well organized cities within recent years, has been negligible. On the other hand, a large proportion of children has been admitted from the smaller, unorganized communities. Exclusive of intake from Cleveland, the decrease in intake from the larger, well-organized communities, will continue to be counteracted by the increase in intake from the smaller, unorganized communities.

11. Of the 1,290 children admitted to the J.O.H. during the period 1910-1928, 597 children (46.3%) were referred by four well organized communities (Group I), 179 children (13.8%) by 6 communities in the process of organization (Group II), 301 children (23.4%), by 14 large communities not yet equipped for the local care of children although they maintain professional social workers (Group III), and 213 children (16.5%) by 60 small, unorganized communities. Of the last, 85 children were admitted from 22 communities located less than 100 miles from the well organized communities or in the process of organization (Group IV) and 128 children from 38 communities in excess of 100 miles from such organized centers (Group V).

There has been a marked decrease in the proportion of children referred by the communities included in Groups I and II and a marked increase in the J.O.H. intake from Groups III, IV, and V, particularly from Group III.

During the period 1910-1913, the average annual intake from Group I was 46 children as compared with 9 children during the period 1924-1928. For similar periods, the average annual intake from Group II was 16 children as against 3 children.

In the Case of Group III, the average annual intake in 1910-1913 was 10 children as against 22 children in 1924-1928; for Group IV, 3 against 7; and for Group V, 8 as against 9 (in the group there was a pronounced increase in intake for the period 1924-1928 as compared with the period 1914-1923).

It should be noted that Groups I and II (Exclusive of Cleveland) have practically ceased to send children to the J.O.H. and in all probability will continue to care for their children with the exception of occasional difficult problem cases.

III. There has been a marked increase within recent years in the proportion of children whose recommendation for admission to the J.O.H. originated in social agencies. In 1910, 55.2% of the intake was endorsed by social agencies as com-

pared with approximately 93% in 1928. This marked change is due to the increasing emphasis by the J.O.H. on more careful social investigation and the cooperation of local or nearby Jewish and non-Jewish agencies.

IV. The average age on admission of the children now in the J.O.H. was 8.4 years, the range being from approximately 5 to 15 years.

A. The average age on admission has increased from 7.9 years in 1919 to 9.3 years in 1928. The largest proportionate increase obtained between the ages of 12 and 15, which was primarily due to the increasing percentage of problem children admitted from Cleveland and other communities.

B. Of the 340 children in the J.O.H. at the time for the study, 174 children (51.2%) were admitted between the ages of 4 and 8 years.

V. The J.O.H. has in recent years been admitting a larger proportion of children with surviving, though incompetent parents. During the period 1919-1923, 47 children (14.1%) with surviving parents were admitted to J.O.H. as compared with 107 children (43%) during the period 1924-1928.

Since 1924, the policy of intake has become more elastic and the social investigation more careful.

VI. The social investigation of children coming from the smaller, unorganized communities is in the main inadequate. The defects in social investigation are primarily due to inadequate local facilities for diagnostic procedure and in part to insufficiently detailed questionnaires submitted to these communities.

A. Family history other than immediate family situation is not indicated in large proportion of cases.

B. Complete information is lacking concerning relatives.

C. Insufficient detailed information is secured concerning the child's developmental history prior to admission, that is, personality traits, interests, etc.

D. The medical diagnosis of children in many of the local communities, is not thorough.

VII. The average length of stay of the J.O.H. population at the time of the study was 4.2 years. There were 47 children (14%) who had been under care for a period exceeding 6 years. The average length of stay of 195 children discharged during the period 1926-1928 was 6.7 years or nearly twice as long as that of Jewish institutions in large communities.

VIII. The follow-up of the family situation for out-of-town cases is accomplished at irregular intervals. In a fair proportion of cases there is undue delay in reinvestigation of the family situation by local agencies.

IX. Of 582 children admitted to the J.O.H. during the period 1919-1928, 222 children (38%) were designated as problems at the time of admission; 18% were health problems, 15% behavior problems, and 5% mental problems.

A. There has been an upward trend in the proportion of problem children admitted to the J.O.H. within the last ten years. During 1919-1924, the various communities referred 33% problem children, as against 45% during the period 1924-1928. Cleveland has recently admitted an unusually large percentage of problem children.

B. Of the 582 children admitted to the J.O.H. during the period 1919-1928, 80 problem children (13.7%) were referred by well organized communities (inclusive of 74 problems from Cleveland); 20 problem children (3.4%) from communities in the process of organization; 76 problem children (13.1%) from the more important, unorganized communities which maintain professional workers but have inadequate child-care facilities; 19 problem children (3.3%) from small, unorganized communities located within a radius of 100 miles of well organized communities or communities in the stage of organization, and 27 problem children (4.6%) from small, unorganized, isolated communities.

X. At the time of the study, the J.O.H. had under its care 35 health problem children (10.3%), 35 behavior problems (10.3%) and 24 mental problems (7.1%).

A. The institution has been successful in the good treatment of a large proportion of its problem children. Of the J.O.H. population at the time of the study, successful treatment had been administered on 78% of the health problem children and 44% behavior problems. Little success has been attained thus far with the very serious psychiatric cases.

B. The mental and educational status of the J.O.H. population is, in general, superior to that of many local institutions in the larger cities.

C. In the main, the educational achievement of the children in the J.O.H. has been in accordance with their mental endowment and in some instances beyond their anticipated potentialities.

D. The J.O.H. grants scholarships to discharged children who are in need of further preparation for vocational adjustment. Most of the scholarship funds are utilized for completion of academic and professional courses, while a small proportion is allotted to vocational training.



RECOMMENDATIONS

I. The relationship between the Cleveland Jewish Orphan Home and the Jewish Communities in Districts 2 and 6 of the I.O.B.B. involves the following primary consideration.

A. Each local Jewish community should care for its own child-care needs.

B. The Jewish Orphan Home should assume responsibility for meeting the Jewish child-care needs of communities incapable of developing their own machinery.

C. Since the local Jewish Communities and the Jewish Orphan Home both are in the process of development of machinery for the care of Jewish Children and are in the process of change of policies with respect to care of Jewish children, it is desirable that the relationship existing between the local communities and the J.O.H. be subject to readjustments. Such readjustments naturally are conditioned by the social agencies developed for the care of children by the local Jewish communities.

II. The recommendations of this Survey with respect of the intake policies of the J.O.H. are as follows:

A. Applications from Cleveland, Chicago, Cincinnati and St. Louis should not be accepted by the J.O.H., unless such applications come through the Jewish Children's Conference or Central Jewish Child-Caring Agency of the community in question.

B. With respect to cities in Group II, namely, cities in the process of developing adequate child-caring programs (Denver, Detroit, Minneapolis, St. Paul, Kansas City, Milwaukee), applications should be received through the local Jewish family welfare agencies. In the case of these cities, intake should be limited to more serious behavior problem and health problem children who, because of social conditions in the family, need to be placed away from home; or who may be placed with the J.O.H. for a limited time for purposes of study.

C. In larger communities, where there is a possibility of developing a limited program of Jewish Child welfare, (Des Moines, Omaha, Columbus, Duluth, Akron, Canton, Dayton, Indianapolis, Louisville, Toledo, Youngstown), applications should be received only through the Federation of Jewish Charities of the city and after attempts have been made to care for the children locally. This refers primarily to the care of average or normal children.

D. It is recommended that applications to be received directly from the other cities, towns, villages in Districts 2 and 6 of the I.O.B.B. and that the child-caring problems of such towns, villages, etc., be the primary responsibility of the J.O.H. in accordance with various methods and principles indicated in this Report.

III. It is recommended that, with respect to cities in Group I, an effort be made to have a trustee of the J.O.H. participate in such Central Jewish Children's Conference or Committees as may be organized in the local communities.

With respect to cities in Group II, it is recommended that either a trustee of the J.O.H. or some local representative of the institution serve on the appropriate Committee of the Federation of Jewish Charities, family welfare society, or local child-caring organization, in order that the work of the J.O.H. might be integrated with that of the local community.

IV. With respect to cities in Group II and III, namely, the cities in the process of development of Jewish child-care programs and those where the potentialities for such development exist, it is recommended that the J.O.H. appoint the leading local Jewish professional social worker its agent. This worker should act as liaison officer between the J.O.H. and the local community, and between the J.O.H. and the local B'nai B'rith; should develop foster home care for Jewish children in the local communities, where indicated; should conduct thorough social investigations of applications; should be responsible for the after-care of discharged children; should be responsible for follow-up of situations in families of children now or in the future under the care of the J.O.H. and should submit a report, when required, on the social service program of the community and periodic reports with respect to the families of children indicated above. (It may be required that from time to time the J.O.H. stimulate the training of such persons and, to this end, bring them for periodic conferences to Cleveland)

V. It is recommended that the J.O.H. stimulate the four communities in Group 1 to assume responsibility for the care of Jewish children in towns and cities within the radius of fifty to one hundred miles of the cities in question. It is further recommended that this be done on the basis of the J.O.H.'s meeting the costs of care and supervision of the children in question; and that, in return, the J.O.H. receive from the large city agency periodic reports on the progress made by the children. Should this plan operate successfully, consideration should be had of extending it to include a number of cities in Group 11.

V1. It is recommended that the J.O.H. employ a Field Secretary to do the following work:

A. Continuously study the Jewish Child-care societies and the Jewish and Non-Jewish family-care societies in the cities and towns of Districts 2 and 6. This should be done for the purpose of having in the J.O.H. valid information which would form the basis for the utilization of these societies for:

1. Subsidy through the societies for maintenance of children in their own homes;

2. Determination as to whether or not, in the case of communities where there are no well organized Jewish child-caring societies, adequate work is being done on behalf of dependent children by the family welfare or other groups;

3. The development of foster homes.

B. The Field Secretary, furthermore, should be the contact person with the professional representatives of the J.O.H. and should tactfully supervise their work, as well as arrange for such conference with and training of the professional representatives as may be required.

C. Arrange with local communities for supervision and vocational adjustment of children discharged from the J.O.H.

D. To arrange for visits of parents or relatives to the institution, where such parents or relatives come from outside of Cleveland, and also arrange for visits of children to communities of origin to a larger extent than obtains today.

E. To conduct or arrange for social investigations when required.

V11. In addition to the above recommendations and in the light of the estimate made by this Survey that the maximum population after a period of adjustment is likely to be about 200 children, it is generally recommended that the J.O.H., through its Field Secretary and through its superintendent, make clear to all the communities in Districts 2 and 6 that it is prepared to be used as a study and diagnostic center for children, as well as for the reception of such children as would normally come to it, or be placed through it, from the various groups of cities indicated in this report.

The Jewish Welfare Federation

507 Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
John Anisfield

Associate Treasurer
Sam Hartman

Executive Director
S. Goldhamer

Research Director
John Slawson, Ph. D.

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
E. S. Halle
S. P. Halle
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

1780
Phone: Superior 1781
1782

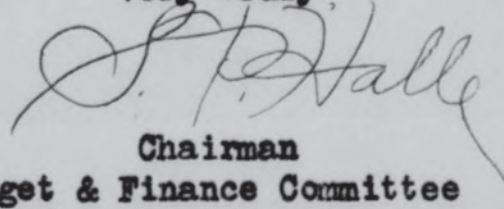
Dear Rabbi Silver:

A Meeting of the Budget & Finance Committee is called for Thursday afternoon, Sept 20th at 2:30 o'clock at the Federation Office to review the Budgets of the Institutions for 1929.

Inasmuch as the Community Fund now advises that it should have the Federation's Budget recommendations in hand by September 25th, it is important that the Committee meet this week and pass on the Budget requests as submitted to us by the Affiliated Agencies. The statements have been prepared in form for consideration by the Committee.

May I count on you to be present at the Meeting?

Very truly,


Chairman
Budget & Finance Committee

Rabbi A H Silver
The Temple
Ansel Rd & E 105th St
Cleveland.

Sept 17, 1928.

THIS SIDE OF CARD IS FOR ADDRESS



WRHS
AMERICAN JEWISH
ARCHIVES

The Jewish Welfare Federation

507 Hanna Building

Cleveland, Ohio

I plan to attend
the Meeting of the **Budget & Finance Committee**
to be held on **Thursday** afternoon, Sept 20th at 2:30 o'clock
at the **Federation Office.**

Rabbi A H Silver

Will you please return this advice Promptly?

The Jewish Welfare Federation

507 Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
John Anisfield

Associate Treasurer
Sam Hartman

Executive Director
S. Goldhamer

Research Director
John Slawson, Ph. D.

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
E. S. Halle
S. P. Halle
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

1780
Phone: Superior 1781
1782

Dear Rabbi Silver:

The regular monthly Meeting of the Board of Trustees of the Federation will be held on Wednesday, November 7th, at 12 o'clock noon in the private Dining Room of the Armchair Club, Hollenden Hotel.

In addition to the regular business of the Meeting, an invitation has been extended to Mr Morris Waldman, newly appointed Director of the American Jewish Committee, to speak to the Board Members briefly regarding the present work and future program of this National Body, of which Mr E M Baker is the local representative. Mr Waldman will undoubtedly have a message of interest to us.

Very truly,

Mrs. Sieg. Herzog

President

The Jewish Welfare Federation

Rabbi A H Silver
The Temple
Cleveland.

November 2, 1928.

THIS SIDE OF CARD IS FOR ADDRESS



WRHS
AMERICAN JEWISH
ARCHIVES
The Jewish Welfare Federation

507 Hanna Building

Cleveland, Ohio

I plan to attend
the Meeting of the **Board of Trustees**
to be held on **Wednesday, Nov. 7th, at 12 o'clock**
at the **Armchair Club, Hollenden Hotel.**

Rabbi A H Silver

Will you please return this advice Promptly?

The Jewish Social Service Bureau

FORMERLY HEBREW RELIEF ASSOCIATION

507 Huron-Sixth Bldg.

Cleveland

HENRY BAKER, PRESIDENT
MARC. J. GROSSMAN, VICE PRESIDENT
LESTER I. MILLER, VICE PRESIDENT
ARTHUR REINTHAL, SECRETARY
ALBERT D. LEVY, TREASURER

VIOLET KITTNER,
DIRECTOR
GERTRUDE A. GLICK,
ASSISTANT DIRECTOR

December 3, 1929.

Rabbi A. H. Silver,
The Temple,
East 105th Street,
Cleveland, Ohio.

My dear Rabbi Silver:

Mr. Sol Reinthal, Chairman of Educational Fund Scholarship Conference, has advised us that you have pledged the sum of fifty dollars from the Temple Sunshine Club Fund for children who are physically handicapped and who are receiving specialized training in order that they may become useful citizens in our community.

You may be interested to know a little about the young girl who is to receive the benefit of your contribution. She is sixteen years of age and is suffering from heart trouble. The doctors at Mt. Sinai Hospital have advised us that if she would have good care and would not have to do any work which would require standing or a great deal of exertion she would be able to live a long time and enjoy a happy useful life. She made a very good record in high school and is now doing very well in Spencerian Business College, where she is training to become a private secretary.

This girl's father is sick and unable to work. The family is being supported by our organization.

We wish to thank you in behalf of this girl for your kind contribution.

Very truly yours,

THE JEWISH SOCIAL SERVICE BUREAU

Lillian Collins

(Miss) Lillian Collins
VISITOR

LC:LTG

To be read
to School
- Sat. & Sunday

The Jewish Welfare Federation

~~187~~ 609 Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
John Anisfield

Associate Treasurer
Sam Hartman

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
E. S. Halle
S. P. Halle
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

Dear Rabbi Silver:

There will be an important
Meeting of the Finance Committee of the Federation
on Tuesday afternoon December 11th at 3:30 o'clock
at the Federation's new offices 609 Hanna Building.

Will you please make every
endeavor to be present at this Meeting?

Very truly,

Chairman

Rabbi A H Silver,
The Temple,
E 105th & Ansel Rd.,
Cleveland, Ohio.

December 7, 1928.

In The Enck

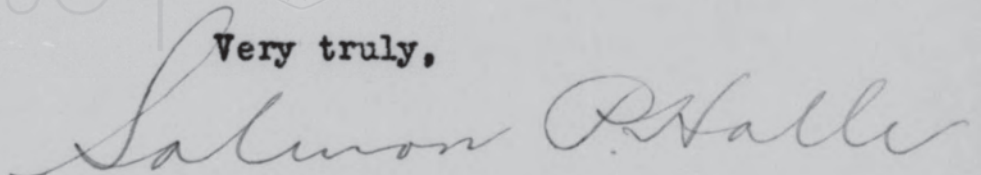
SALMON P. HALLE
924 HANNA BUILDING
CLEVELAND

Dear Rabbi Silver:

In order to proceed immediately with the plans of the Budget & Finance Committee to liquidate the 1928 deficit of the Federation I am asking some of the Members of the Federation Board and others to meet with the Finance Committee Members on Friday afternoon of this week at 3 o'clock at the Federation Office, 609 Hanna Building.

I would greatly appreciate your every effort to be present at this Meeting when the plans for the limited personal solicitation will be finally concluded. I know that with a little co-operation on the part of each one of us we shall have no difficulty whatsoever.

Very truly,



Chairman
Budget & Finance Committee
The Jewish Welfare Federation.

Rabbi A H Silver,
The Temple
E 105th St & Ansel Rd.,
Cleveland, Ohio.

December 18, 1928.

SAME LETTER TO

Sam M Gross,
B H Sinks
Max Ratshesky
Eugene K Hays
Clarence J Hays
Jesse Solomon
David Skall

The May Co.
Swetland Bldg
2025 Chestnut Hill Drive
Kaynee Co.
Wade Park Manor
Colonial Furniture Co
2236 Demington Drive CH

COPY

Dear Mr Hays:

The Jewish Welfare Federation is just concluding twenty-five years of service to the Jewish Community of Cleveland. The event is to be celebrated on the occasion of the next Annual Dinner Meeting on Sunday evening, January 20th.

This is also the first year in the Federation's history that it has been necessary for the Board of Trustees to borrow funds for current operating needs of some of the Institutions, due to extraordinary conditions.

The amount involved is not large and the Finance Committee of the Federation believes that with the help of the Federation Board Members and a few other friends, it will be possible to liquidate the indebtedness without a general Community-wide campaign. It has seemed to us that it would be particularly appropriate to make the Twenty-fifth Anniversary and Meeting the occasion to announce the writing off of this debt.

May I therefore ask your kind help in a limited personal canvass that we are undertaking? A Meeting of the Committee is to take place on Friday afternoon of this week at 3 o'clock at the Federation Office, 609 Hanna Building and I would greatly appreciate your presence.

Very sincerely,

Chairman
Finance Committee
The Jewish Welfare Federation

Mr Clarence J Hays
Wade Park Manor
Cleveland.

December 18, 1928.

SAME LETTER TO:

E M Baker
Sylvester Flesheim
I F Freiburger
Sam Gross
Marc J Grossman
Irwin N Loeser

Nathan Loeser
Lester I Miller
Sol Reinthal
Max Simon
B A Spanye
Wm Treuhart

COPY

Dear Mr Miller:

The Federation Finance Committee met on December 11th to consider means for liquidating the 1928 deficit.

This is as you know the first time in the twenty-five years history of its operation that the Federation has had to borrow money for current expenses, and aside from the fact that there are no means available in next year's budget for carrying the indebtedness, it seems particularly appropriate that the Twenty-fifth Anniversary of the Federation, which is to be celebrated on Sunday, January 20th, be made the occasion to announce the writing off of this deficit.

No general Community-wide canvass seems necessary or advisable to produce the amount of money required - in fact, a beginning has already been made by your Committee towards a quiet and limited personal solicitation and we are asking the Members of the Board to aid in completing the work.

I would greatly appreciate your attendance at a Meeting with the Finance Committee on Friday afternoon of this week at 3 o'clock at the Federation Office, 609 Hanna Building.

Very truly yours

Chairman
Budget & Finance Committee
The Jewish Welfare Federation.

Mr Lester I Miller
Superior Foundry Co
E 71st & Union Ave
Cleveland.

December 18, 1928.

THE BUDGET & FINANCE COMMITTEE
THE JEWISH WELFARE FEDERATION
609 HANNA BUILDING
CLEVELAND

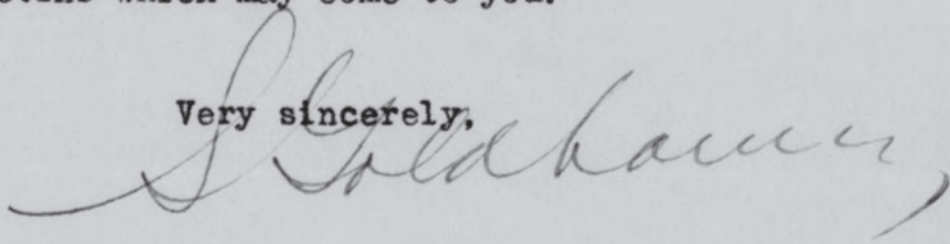
S. P. HALLE, *Chairman*
JOHN ANISFIELD
EUGENE S. HALLE
SAM HARTMAN
MRS. SIEG HERZOG
S. H. KLEINMAN
DAVID S. KOHN
MAX MYERS
RABBI A. H. SILVER
JAC SOGLOVITZ
S. D. WISE
J. WOLPAW

My dear Rabbi:

I am sending a memorandum of the meeting of the Finance Committee to the members who were not present, and enclose, herewith, also a copy of the letter which the Committee has sent to prospective contributors to the Federation's deficit, together with a first list of pledges already received.

It is our hope that this limited canvass can be concluded within the next week or ten days, and with the information given you in this letter you will understand the receipt of further bulletins which may come to you.

Very sincerely,



Rabbi A H Silver
The Temple
E 105th & Ansel Road
Cleveland

December 21, 1928

December 21, 1928

Memorandum for Special Meeting to Arrange for
Solicitation of Federation Deficit and
Emergency Fund.

1. Purpose of the Meeting.

(a) Federation Deficit.

During the past year the Finance Committee of the Federation has been compelled to authorize the borrowing of approximately \$55,000 for current operating purposes. The Federation is just preparing to celebrate twenty-five years of service to the Jewish Community of Cleveland and it is a peculiar coincidence that it should have had its first experience in borrowing money for current needs in this Twenty-fifth year of its administration.

The unemployment and general economic conditions prevailing in the fall of 1927 and the early part of 1928 not only imposed increased demands upon the philanthropic agencies for relief, but also prevented the Community Fund from developing its Reserve Fund, from which emergency needs must be met.

(b) Need for Federation Reserve Fund.

This situation, together with the fact that the experiences of the past several years have indicated the need for an Emergency Fund within the Federation itself, has persuaded the Finance Committee that the endeavor to liquidate the Federation's indebtedness should be supplemented with a further effort to develop a Reserve Fund for the Federation.

(c) Other Jewish Causes.

It has developed further that there are other specific Jewish causes which have a legitimate claim on the Cleveland Jewish Community, and which cannot be met through the Community Fund; recently the American Jewish Committee, which represents the interests of Jewry the world over, found it necessary to appeal locally through the Federation for adequate support - it is receiving but very few contributions from individuals in Cleveland, and its services are entitled to a substantial claim for support. There are other similar purposes which the Federation should be prepared to support.

(d) Proposal to Raise \$100,000.

The Finance Committee of the Federation proposes, therefore, to raise at least \$100,000, but believes that it will be advisable to do so without having recourse to any general campaign; it is felt first, that the amount does not justify a community-wide appeal, and secondly, that such an appeal would be highly detrimental to the Community Fund plan of operation.

(e) Time and Nature of the Appeal.

In giving consideration to the matter, the Finance Committee was moved by a strong sentiment, favoring an immediate solicitation, in order that the Federation might conclude its twenty-five years of service without the handicap of an indebtedness. The forthcoming twenty-fifth anniversary celebration, which is to take place on Sunday, January 20th, was deemed an appropriate occasion to announce the cleaning up of the Federation's deficit and the establishment of a reserve.

The names of the more substantial individual contributors, to the Community Fund have been listed, it being felt that this group could most easily respond to this appeal and solicitation.

Further than this, the suggestion is to be considered for an appeal by mail for voluntary cash contributions; such an appeal might be directed to approximately one thousand other persons who could be expected to contribute amounts ranging from \$25 to \$100. How much such an appeal would yield is problematical; it would undoubtedly need to be followed up by some personal effort. This is a matter for the Meeting to decide.

2. Details of Proposed Solicitation.

- (a) It is planned to ask those who have been invited to this Meeting to assist the Finance Committee, by accepting for solicitation, certain of the ones who have been scheduled for solicitation - particularly those with whom a personal friendship or influence would make easier the approach and securing of subscriptions.

Subscription cards are provided for payment either in cash with the subscription, or, on or before March 1, 1929.

It will be helpful if the members of the Committee will report the results of their efforts promptly to the Federation Office, so that information can be given out daily to all of the members on results secured - such information helps to stimulate further successful efforts

- (b) Preliminary subscriptions already received by the Finance Committee are listed on Bulletin No. 1, which is attached hereto.
- (c) Copy of letter to be sent to the prospects acquainting them with the situation is hereto attached.

THE BUDGET & FINANCE COMMITTEE
THE JEWISH WELFARE FEDERATION
609 HANNA BUILDING
CLEVELAND

S. P. HALLE, *Chairman*
JOHN ANISFIELD
EUGENE S. HALLE
SAM HARTMAN
MRS. SIEG HERZOG
S. H. KLEINMAN
DAVID S. KOHN
MAX MYERS
RABBI A. H. SILVER
JAC SOGLOVITZ
S. D. WISE
J. WOLPAW

The year 1928 is the twenty-fifth year of the Jewish Welfare Federation's service. The anniversary will be celebrated by the Annual Meeting on Sunday, January 20th.

The conclusion of this year also finds the Federation with an indebtedness. The business depression and the unemployment conditions of late 1927 and early 1928, resulted in increasing demands for relief. The borrowing of money was unavoidable.

In fact the experience of this past year, points to the need of a reserve for such emergencies. The business aspect of administration of welfare work, demands it.

The Finance Committee of the Federation has the responsibility of this financial administration. The Committee believes that the Community would not wish to see the Federation continue in debt. The twenty-fifth anniversary celebration is deemed an appropriate occasion to ask the Community to evidence its appreciation of the Federation's services.

The sum of \$100,000 or more is to be raised; over half this amount is needed to repay the loans. No Community-wide Campaign is thot to be advisable or necessary, tho all will be given an opportunity to contribute.

A member of the Committee will wish to call upon you shortly for your own helpful subscription. It is our earnest hope that the interest which has always prompted your generous response to these communal obligations, will again be reflected in your contribution to this appeal.

Most Sincerely,

Chairman.

The Budget & Finance Committee

December 21, 1928.

"TWENTY-FIFTH ANNIVERSARY FUND"

JEWISH WELFARE FEDERATION

Bulletin No 1

December 21, 1928.

<u>Subscriber</u>	<u>Amount</u>
Mr & Mrs Manuel Halle	\$ 3,000
Mr & Mrs S P Halle	3,000
Mr & Mrs S D Wise	3,000
Mr & Mrs E S Halle	1,000
Mr & Mrs W S Halle	1,000
Mr & Mrs S H Kleinman	1,000
Mr & Mrs Julius Tuteur	1,000
Mr & Mrs Siegmund Herzog	500
Mr & Mrs Al Levy	500
Mr & Mrs Max Myers	500
Mr & Mrs Sol Reinthal	500
Mr & Mrs Jac Soglovitz	500



THE BUDGET & FINANCE COMMITTEE
THE JEWISH WELFARE FEDERATION
609 HANNA BUILDING
CLEVELAND

S. P. HALLE, *Chairman*
JOHN ANISFIELD
EUGENE S. HALLE
SAM HARTMAN
MRS. SIEG HERZOG
S. H. KLEINMAN
DAVID S. KOHN
MAX MYERS
RABBI A. H. SILVER
JAC SOGLOVITZ
S. D. WISE
J. WOLPAW

Dear Rabbi Silver:

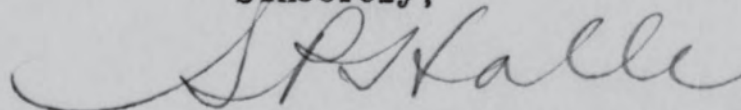
Just to acquaint you with what is being done at the Federation office to aid the solicitation of the "Twenty-fifth Anniversary Fund:"

1. An article is being carried this week in the two Jewish Weeklies, and also in the Jewish Dailies;
2. Each of the persons whom you are soliciting, has received a preliminary letter of explanation of the purpose and need of the Fund; you have had a copy of this letter.
3. The same persons have received a second letter, copy of which is here attached, giving a list of initial Gifts to the Fund.
4. Another letter, copy of which is here attached, has been sent to nearly eight hundred other Jewish contributors, suggesting gifts to the "Twenty-fifth Anniversary Fund," in amounts ranging from \$25 to \$100; pledge cards and return envelopes are enclosed and also a list of pledges in hand to date.

The Fund result will depend largely on the efforts which you and I are putting forth and I have every confidence that we will not fail.

Have you called on your prospects - and will you please keep me advised of the pledges secured?

Sincerely,



December 27, 1928.

Chairman

THE BUDGET & FINANCE COMMITTEE
THE JEWISH WELFARE FEDERATION
609 HANNA BUILDING
CLEVELAND

S. P. HALLE, *Chairman*
JOHN ANISFIELD
EUGENE S. HALLE
SAM HARTMAN
MRS. SIEG HERZOG
S. H. KLEINMAN
DAVID S. KOHN
MAX MYERS
RABBI A. H. SILVER
JAC SOGLOVITZ
S. D. WISE
J. WOLPAW

COPY

Dear Friend:

You will be interested in knowing that the Finance Committee has in hand the following initial subscriptions to the "Twenty-fifth Anniversary Fund":

Mr Manuel Halle	\$3,000
Mr Samuel H Halle	3,000
Mr Salmon P Halle	3,000
Mr S D Wise	3,000
Mr E S Halle	1,000
Mr W S Halle	1,000
Mr S H Kleinman	1,000
Mr Julius Tuteur	1,000
Mr Siegmund Herzog	500
Mr Al Levi	500
Mr Max Myers	500
Mr Sol Reinthal	500
Mr Jac Soglovitz	500
Mr B A Spanye	500



These pledges are however subject to the provision that the amount of the Federation deficit must be met by the further subscriptions of others.

Sincerely,

The Budget & Finance Committee

The Jewish Welfare Federation.

December 26, 1928.

THE BUDGET & FINANCE COMMITTEE
THE JEWISH WELFARE FEDERATION
609 HANNA BUILDING
CLEVELAND

COPY

S. P. HALLE, *Chairman*
JOHN ANISFIELD
EUGENE S. HALLE
SAM HARTMAN
MRS. SIEG HERZOG
S. H. KLEINMAN
DAVID S. KOHN
MAX MYERS
RABBI A. H. SILVER
JAC SOGLOVITZ
S. D. WISE
J. WOLPAW

Dear Friend:

The Jewish Welfare Federation will celebrate its Twenty-fifth Anniversary at the next Annual Meeting to be held on Sunday, January 20th.

We mention this fact to you now because it has to do with another matter regarding which we are writing you.

This twenty-fifth year of the Federation's history is the first in which it was necessary to borrow money towards the maintenance of the Institutions.

Unemployment conditions in the Fall of 1927 and the early months of 1928 multiplied the appeals for relief far beyond the limits of the money available.

In addition, the inclusion of the Jewish Day Nursery, the Orthodox Orphans Home and the Orthodox Home for the Aged, in the Federation, required larger funds.

The sum of \$53,000 has been borrowed.

The Federation has no means of liquidating this indebtedness, unless the Jewish Community provides the money.

The situation has been presented to the larger supporters of the Federation who are responding most generously.

We now come to you to ask if you too will be one of a number to help with a check for \$75 or such other amount as you feel you can spare towards this need.

We believe that the Community would really be interested in having the Federation celebrate its twenty-five years of service without any debt.

If you are of that feeling, won't you please send us your contribution?

Most sincerely,

The Budget & Finance Committee

The Jewish Welfare Federation

Salomon P. Halle

December 28, 1928

Chairman

The Jewish Welfare Federation

Comparative Statements 1926-27

With Budget Committee's Recommendations for 1928.

	<u>1926</u>		<u>1927</u>		Balance or Deficit	<u>1928</u>
	Total Expense	Com.Fund Allotment	Total Expense	Com.Fund Allotment		Tentative Suggestions
<u>Camp Wise Association</u>	\$ 20,536	\$ 15,333	\$ 20,136	\$14,633	\$ -62	\$ 14,700
<u>Council of Jewish Women</u>	\$ 48,932	(\$ 11,891)	\$ 53,664	(\$12,067)	0	\$ 12,000
<u>Educational Alliance</u>)	(\$ 31,911))	(\$31,059)		\$ 31,500
<u>Hebrew Shelter Home</u>	\$ 4,876	\$ 1,900	\$ 4,144	\$ 2,000	\$ -109	\$ 2,000
<u>Jewish Social Ser.Bur.</u>	\$128,457	\$126,351	\$136,308	\$130,501(a)	\$ 7	\$132,000
<u>Mt. Sinai Hospital</u>	\$610,857	\$132,360	\$557,909	\$134,346	\$-9114	\$135,000
<u>Welfare Ass'n Jew.Child</u>	\$ 56,813	\$ 40,606	\$ 56,027	\$ 40,621	\$ 1131(b)	\$ 40,500
<u>Jewish Welf.Federation</u>	\$ 22,693	\$ 22,214	\$ 24,275	\$ 19,150	\$ 6 (c)	\$ 19,650
<u>Bureau Jew.Soc.Research</u>		\$ 300		\$ 300		\$ 300
<u>Jewish Orphan Home</u>	\$203,005	\$ 23,000	\$198,185	\$ 23,000	(d)	\$ 21,000
<u>Montefiore Home</u>	\$ 39,239	\$ 3,500	\$ 39,683	\$ 3,500		\$ 3,500
<u>Nat'l Desertion Bureau</u>		\$ 400		\$ 500		\$ 500
<u>Nat'l Conf.Jew.Soc.Serv.</u>		\$ 150		\$ 250		\$ 150
<u>Nat'l Conf.Soc.Work</u>		\$ 25		\$ 25		\$ 25
<u>Nat'l Jew.Hosp.Cons.</u>	\$313,570	\$ 6,000	\$406,338	\$ 6,000		\$ 6,000
<hr/>						
TOTAL-Amounts available from the Community Fund		\$415,941		\$416,952	\$-8,141	\$418,825
<u>Jewish Day Nursery</u>	\$ 5,928	\$ 4,500	\$ 5,589	\$ 4,500	\$ 211	\$ 4,500
<u>Orthodox Old Home</u>	\$ 23,012	\$ 12,000(e)	\$ 51,780	\$ 24,000	\$ -638	\$ 24,000
<u>Orthodox Orphan Home</u>	\$ 16,043	\$ 10,500(e)	\$ 35,792	\$ 21,000	\$ 17	\$ 21,000
<hr/>						
Available from U.J.Campaign		\$ 27,000		\$ 49,500		\$ 49,500

NOTES:-

- a - \$3,000 additional in 1927 from Mr S D Wise;
- b - 1927 balance to be deducted from 1928 appropriation; 1928 allotment to be up to \$40,500 contingent upon needs.
- c - \$6,100 additional from Memorial Fund to include \$1,000 for Training School and \$1,000 for Jewish Social Service Institute.
- d - Reduction based on steadily declining population of Cleveland children. Amount to be up to \$21,000.
- e - For last 6 months of 1926.

THE BUDGET & FINANCE COMMITTEE
THE JEWISH WELFARE FEDERATION
609 HANNA BUILDING
CLEVELAND

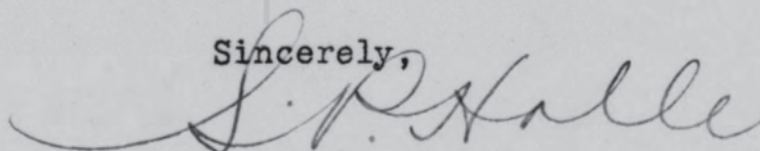
S. P. HALLE, *Chairman*
JOHN ANISFIELD
EUGENE S. HALLE
SAM HARTMAN
MRS. SIEG HERZOG
S. H. KLEINMAN
DAVID S. KOHN
MAX MYERS
RABBI A. H. SILVER
JAC SOGLOVITZ
S. D. WISE
J. WOLPAW

Dear Rabbi Silver:

It is my hope that there will be further substantial results of our present solicitation to report over the week end and the Holiday, and I am therefor calling a meeting of the Committee for Wednesday afternoon, January 2, at 4.00 o'clock at the Federation office.

Will you please do all you can in the meantime towards completing your cards.

Sincerely,



Chairman.

December 28, 1928.

N. B. The enclosed card accompanied the 700 letters to prospects who are being solicited by mail.

Here are Some of the First Pledges
to the

"Twenty-fifth Anniversary Fund"

Manuel Halle	-	-	-	\$ 3,000
Salmon P. Halle	-	-	-	3,000
Samuel H. Halle	-	-	-	3,000
Samuel D. Wise	-	-	-	3,000
Eugene S. Halle	-	-	-	1,000
Will S. Halle	-	-	-	1,000
S. H. Kleinman	-	-	-	1,000
Julius Tuteur	-	-	-	1,000
Siegmund Herzog	-	-	-	500
Albert Levi	-	-	-	500
Max Myers	-	-	-	500
Sol Reinthal	-	-	-	500
Jacob Soglovitz	-	-	-	500
Bert A. Spanye	-	-	-	500
Samuel D. Weil	-	-	-	500
E. M. Baker	-	-	-	300
Sidney L. Flesheim	-	-	-	250
Max A. Ratschesky	-	-	-	250
Geo. H. Hays	-	-	-	200
Wolf Goldman	-	-	-	100
Jacob Wolpaw	-	-	-	100
Zweig Bros.	-	-	-	100
Wm. C. Treuhaft	-	-	-	60
M. Goldberg	-	-	-	50
Samuel Goldhamer	-	-	-	50
R. H. Myers	-	-	-	50
J. Engel	-	-	-	25

May We Add Your Name To This List?

The Jewish Welfare Federation

507 Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
John Anisfield

Associate Treasurer
Sam Hartman

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
E. S. Halle
S. P. Halle
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

Jan. 7, 1929

Rabbi A. H. Silver,
The Temple,
Cleveland, Ohio.

Dear Rabbi Silver:-

Following the plan of the Annual Dinner Meetings of the Jewish Welfare Federation in other years, special tables will be reserved for the Directors of the respective Institutions, at the Twenty-fifth Anniversary Celebration, which is to take place on Sunday evening, January 20, at the Statler Hotel.

Invitations and reservation cards have been mailed to all Federation members and your kind co-operation is asked in promoting the interest and attendance of the Board of the Bureau of Jewish Education.

A splendid program has been suited to the occasion and will, we are sure, be enjoyed by all who come.

Very Sincerely,

The Program Committee

Edward M Baker
Sylvester Flesheim
Eugene S Halle
Salmon P Halle
Sam Hartman

Mrs Siegmund Herzog
S H Kleinman
Max Myers
Sol Reinthal
Sam D Wise.

"TWENTY-FIFTH ANNIVERSARY FUND"

The Jewish Welfare Federation

Bulletin No 2

January 4, 1929

Subscription	Amount	Reported By
Total of 12 Subscriptions in Bulletin No 1	\$ 15,500	
Samuel H Halle	3,000	S P Halle
Eugene K Hays	1,000	S D Wise
Samuel Regar	1,000	I F Freiburger
Mrs Chas Eisenman	500	Clarence Hays
A J Farber	500	B A Spanye
Jacob Kohn	500	S P Halle
M J Mandelbaum	500	S P Halle
Louis Rorimer	500	I F Freiburger
Max Rosenblum	500	Max Myers
Bert A Spanye	500	
Samuel D Weil	500	S D Wise
Clarence Hays	400	
Hiram S Rivitz	350	B A Spanye
E M Baker	300	
Edw H Blywise	300	S P Halle
Stanley Feil	300	S D Wise
Mrs Blanche R Halle (In Memory of Issie Rohrheimer)	300	E S Halle
Mrs Isaac Joseph	300	Sol Reinthal
Sidney L Weil	300	B A Spanye
* Sidney L Flesheim	250	S T Fle eim
I T Kahn	250	Clarence Hays
Louis J Kane	250	S D Wise
Max A Ratshesky	250	Mrs Sieg Herzog
Sam M Gross	200	Sol Reinthal
Geo H Hays	200	E S Halle
Frank S Hirst	200	Sylvester Flesheim
A Friend	200	WmTreuhafft
M & D Simon Co	150	Max Simon
Harry Bialosky	100	Mail
Julius Feiss	100	E S Halle
Wolf Goldman	100	J Wolpaw
Julius E Goodman	100	David S Kohn
Ben Haber	100	Clarence Hays
Jay M Halle	100	David S Kohn
Fred Joseph	100	Mail
Rabbi A H Silver	100	
Samuel Weil	100	Max Ratschesky
Walter M Weil	100	E S Halle
William Weisenberg	100	S P Halle
Jacob Wolpaw	100	
*Sylvester W Flesheim	250	
Additional - 33 Subscriptions under \$100 largely by mail	1,070	

The Jewish Welfare Federation

507 Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
John Anisfield

Associate Treasurer
Sam Hartman

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
E. S. Halle
S. P. Halle
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

Mr Alfred H Sachs,
813 Ulmer Building,
Cleveland, Ohio.

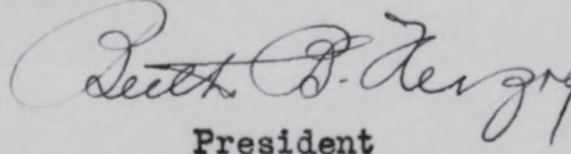
Dear Mr Sachs;-

Special Tables are to be reserved for the Trustees and Staff members of the affiliated Institutions of the Federation, at the Twenty-fifth Anniversary Meeting, which is to take place on Sunday evening, January 20th, at the Statler Hotel.

Invitations and reservation cards for the Dinner are being mailed and your kind co-operation in canvassing the members of your Board and Staff to determine the number who will desire to attend, will be greatly appreciated and will expedite our plans for the seating arrangements.

If you will telephone your information to the Federation Office, the reservations will be promptly taken care of.

Very Sincerely,


President

The Jewish Welfare Federation.

January 7, 1929.

The Jewish Welfare Federation

507 Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
John Anisfield

Associate Treasurer
Sam Hartman

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
E. S. Halle
S. P. Halle
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

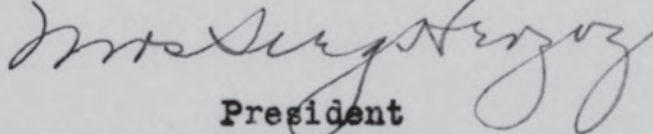
January 10, 1929.

My dear Rabbi:

May I ask your kind assistance in giving notice to the celebration of the "Twenty-fifth Anniversary" of the Federation's establishment, with an announcement of it from your Pulpit?

The celebration is to take place in connection with the Annual Dinner Meeting to be held on Sunday evening, January 20th at the Statler Hotel; invitations have been mailed to some forty-five hundred Federation Members; the Meeting itself which follows the Dinner is of course open to all.

Sincerely,


President
The Jewish Welfare Federation.

Rabbi A H Silver,
The Temple,
E 105th St & Ansel Rd.,
Cleveland, Ohio.

N B While the Federation Finance Committee is at the present time giving its attention to the raising of a "Twenty-fifth Anniversary" Fund to liquidate the Federation's indebtedness of 1928, there is to be no solicitation for funds in connection with the Annual Meeting and Anniversary Celebration.

THE BUDGET & FINANCE COMMITTEE
THE JEWISH WELFARE FEDERATION
609 HANNA BUILDING
CLEVELAND

S. P. HALLE, *Chairman*
JOHN ANISFIELD
EUGENE S. HALLE
SAM HARTMAN
MRS. SIEG HERZOG
S. H. KLEINMAN
DAVID S. KOHN
MAX MYERS
RABBI A. H. SILVER
JAC SOGLOVITZ
S. D. WISE
J. WOLPAW

Dear Rabbi Silver:

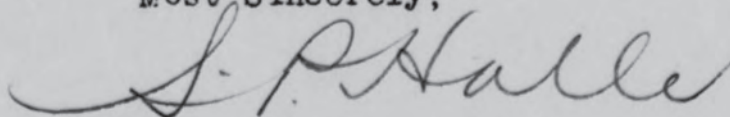
I have been more than pleased with the manner in which the Members of the Community have responded to your efforts and mine to meet the Federation's needs at this time. The amount of the Federation's indebtedness is assured.

I believe it would be manifestly unfair to those of us who have pledged ourselves to this Fund to fail to secure like response from the few who have not yet had the opportunity of joining with us in these subscriptions.

Likewise I would like to be able to report as full a response as possible at the Anniversary Meeting on Sunday night. May I therefore ask you to please try to report to me on the prospects which you still have, before this week end?

I will much appreciate it as I do also the cooperation which you have given to this task.

Most Sincerely,



Chairman.

January 16, 1929.

HAVE YOU MADE YOUR RESERVATION FOR THE

ANNIVERSARY DINNER SUNDAY NIGHT?

"TWENTY-FIFTH ANNIVERSARY FUND"

The Jewish Welfare Federation

Bulletin No 5

January 16, 1929.

Subscription	Amount	Reported by
Additional Subscriptions not heretofore listed:		
N L Dauby	\$ 3,000	N Loeser
C K Sunshine	500	B A Spanye
John Anisfield	300	
Samuel Runner	300	Nathan Loeser
Mrs Helen S Hellman	200	Mrs Sieg Herzog
Morris N Halle	200	Jacob Wolpaw
Edw Fishman	100	Nathan Loeser
Solomon M Hexter	100	E M Baker
K W Hexter	75	Mail
Joseph M Berne	50	I F Freiburger
A A Cohn	50	S P Halle
Julius W Deutsch	50	B H Sinks
E A Eckhouse	50	Mail
Albert E Einstein	50	S D Wise
Geo J Feiss	50	Lester Miller
Samuel Goldhamer	50	
H D Horwitz	50	Mail
Irwin N Loeser	50	Mail
Harry Simon	50	Mail
A A Treuhافت	50	Mail
Additional - 48 Subscriptions under \$50	965	



The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
John Anisfield

Associate Treasurer
Sam Hartman

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
E. S. Halle
S. P. Halle
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhart
Jac. Wolpaw

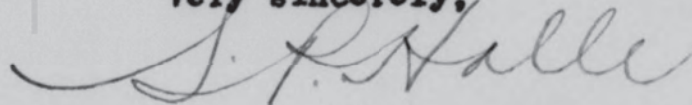
8176
Phone: Cherry 8177
8178

Dear Rabbi Silver:

Inasmuch as you were unable to attend the meeting of the Budget & Finance Committee held this past week, I am having the Federation Office send you a copy of the budgetary statement on the basis of which the Committee acted in making its allotments to the respective constituent Agencies for 1929.

I would be glad to have you examine this report and to ask any questions of the Federation Office that you may wish regarding these budgetary allocations.

Very sincerely,



Chairman
Budget & Finance Committee

Rabbi A H Silver
The Temple
E 105th & Ansel Rd
Cleveland.

February 1, 1929.

SUMMARY OF SUGGESTIONS FOR REVISION OF ALLOTMENTS FOR 1929

	I	II	III	IV
	Allotments 1927	for Years 1928	Our Request of Community Fund for Year 1929	Present Recommendations Based on Am't Available
Camp Wise Association	\$ 14,633	\$ 14,700	\$ 14,000	\$14,000
Council of Jewish Women Educational Alliance	43,126	43,500	47,115	44,500
Hebrew Shelter Home	2,000	2,000	2,000	2,000
Jewish Day Nursery	4,500	4,500	4,500	4,500
Jewish Social Service Bureau	133,501	154,000	155,346	138,000
Jewish Welfare Federation	19,150	19,650	20,285	19,650*
Mount Sinai Hospital	134,347	135,000	157,350	140,000
Orthodox Old Home	24,000	24,000	25,600	22,230
Orthodox Orphans Home	21,000	21,000	19,000	18,000
Welfare Association for Jewish Children	40,621	39,369	40,000	37,000
Bureau of Jewish Social Research, N.Y	300	300	300	300
Jewish Orphans Home	23,000	21,000	17,000	17,000
Montefiore Home	3,500	3,500	3,500	3,500
National Desertion Bureau	500	500	500	500
National Conferences, Dues (Jewish and General)	275	175	175	175
National Jewish Hospital	6,000	6,000	6,000	6,000
Total Allotments 1927	\$ 471,452			
Total Allotments 1928		\$ 489,194		
Total Request for 1929			\$ 512,671	
Present Recommendations				\$ 467,355
Community Fund Allotments	\$ 417,952	\$ 436,500		\$ 468,100
<u>Other Appropriations:</u>				
American Jewish Committee, from Emergency Fund				\$ 5,000
National Appeals Information Service, from Memorial Fund				500
Training School for Jewish Social Work, from Memorial Fund				1,000
Twenty-fifth Anniversary Meeting & Publicity, from Wise Fund				
*Supplementary Office Expense, from Memorial Fund				3,386

THE CAMP WISE ASSOCIATION

1927

Expense was	\$ 21,055
Federation Allotment was	14,633
Year was completed with a Balance of	70

1928

Expense was	\$ 20,494
Federation Allotment was	14,700
Year was completed with a balance of	279

1929

Estimated Expense was	\$ 19,922
Tentative Allotment was	14,000

Basis for 1929 Allotment

The appropriation of \$14,000 seemed adequate in view of the fact that a balance of \$279 is shown in operation for 1928, and 1929 expense for the same amount of work has been estimated to cost \$500 less.

Present Recommendation

The amount of \$14,000 is recommended for appropriation.



WRHS

COUNCIL OF JEWISH WOMEN
COUNCIL EDUCATIONAL ALLIANCE
(Joint Operating Figures)

1927

Expense was	\$ 53,745
Federation Allotment was	43,126
Year was completed with a balance of	234

1928

Expense was	\$ 54,207
Federation Allotment was	43,500
Year was completed with a balance of	252

1929

Estimated Expense was	\$ 60,685
Tentative Allotment for 1929 approved to the Community Fund in September 1928, was	47,115

Basis for 1929 Allotment

The Appropriation of \$47,115 was arrived at by disallowing the item of \$5,000 for East 105th Street development, on the ground that such development might be met to a large extent by a discontinuance of activities in the 55th Street District.

Present Recommendation

Some consideration should be given to the need for expansion of recreational work to meet the growth and spread of population, and an appropriation of \$44,500 is recommended for 1929, if adequate savings can be effected in other directions.

HEBREW SHELTER HOME

1927

The Expense was	\$	4,145
Federation Allotment was		2,000
The Year was completed with a deficit of		90

1928

The Expense was	\$	4,152
Federation Allotment was		2,000
The Year was completed with a deficit of		4

1929

The Estimated Expense for 1929 was	\$	4,270
Tentative Allotment approved to the Community Fund		2,000

Basis of 1929 Allotment

An Appropriation of \$2,000 was deemed adequate on the assumption that Income from Dues, Rentals, etc would be more than estimated in the Budget set-up in September; actual income has exceeded estimated income by \$457.

Present Recommendation

While the average number of transients cared for increased from 133 per month in 1927 to 155 in 1928, the number of days of stay per transient was reduced, keeping the cost of operation of the institution down to the 1927 figures. Continuance of this policy, which may be due to the Jewish Social Service Bureau's assistance, should make it possible for the Institution to continue with an appropriation of \$2,000.

THE JEWISH DAY NURSERY

1927

The Expense was	\$ 5,589
Federation Allotment was	4,500
The Year was completed with a balance of	210

1928

The Expense was	\$ 6,084
Federation Allotment was	4,500
The Year was completed with a balance of	100

1929

Estimated Expense for 1929 was	\$ 6,160
Tentative Allotment approved to Community Fund	4,500

Basis for 1929 Allotment

The necessity of caring for a greater number of children, together with the fact that the Institution was utilizing as much as possible of its Membership Income and Donations to liquidate its Mortgage Indebtedness, seemed to make inadvisable any attempt at this time to reduce the appropriation of \$4,500; under ordinary circumstances, outside income would make this possible.

Recommendation for 1929

1928 Statistics show that the Day Nursery cared for an average of 41 children per month against 31 in 1927; days of care have averaged 495 per month, against 463 in 1927. It would seem therefor that the amount of \$4,500 should be appropriated especially since the Board of State Charities Child Welfare Department recommends certain improvements in the standards of the Institution's work.

THE JEWISH SOCIAL SERVICE BUREAU

1927

The Expense was	\$ 136,310
Federation Allotment was	133,501
The Year was completed without any balance or deficit	

1928

The Expense was	\$ 158,322
The Federation's original Allotment for 1928 was	132,000
The Emergency Appropriation was	22,000

1929

Estimated Expense was	\$ 167,691
Tentative Allotment approved to Community Fund was	155,346

Basis for 1929 Allotment

In approving to the Community Fund, an allotment of \$155,346 for the Jewish Social Service Bureau for 1929, the Federation disallowed the item of \$12,345 for additions to staff, and set up for Financial Aid to families, the amount of \$72,500, the same as was expended in 1927.

Present Recommendations

In arriving at an appropriation for the Bureau at this time, the Budget Committee is faced with two facts:

That the aggregate of the Community Fund's appropriation to the Federation for 1929, allowed for no increases except as adjustments in the individual appropriations may make some possible.

The second is that the demands on the Jewish Social Service Bureau for assistance, appear at this time to be as great if not greater than during the corresponding period a year ago.

The September estimate for Material or Financial Aid for 1928, was \$88,100; for Service and Administration, \$76,200; and the amount needed of the Federation \$160,750;

The actual expenditures of the Bureau for Material Aid in 1928, were \$87,376; for Service and Administration \$70,946; and the amount supplied by the Federation \$154,000. Such savings as were effected, were in Service and Administration.

The Jewish Social Service Bureau- #II

Monthly statements received from the Bureau with regard to the number of families requiring financial assistance, indicate little if any improvement of those conditions which resulted in the Agency's deficit in 1928:

- (a) The average number of families needing financial help for the first seven months of 1928, was 177, and for the whole year 171;
- (b) The Number of families getting financial help in January 1928 was 189, and in December 1928, 184;
- (c) The amount of Financial Help given in January was \$7,740 and in December \$7,906, indicating an even greater average amount per family than in January.
- (d) An analysis of the Families receiving aid in December 1928 also shows that 84 of them were also receiving aid in December 1927.

The questions naturally arising from a review of these bare figures, are:

- (1) Are unemployment conditions still a large factor in such dependency or have some other conditions arisen?
- (2) Is the intensity of the need of these families greater and why?
- (3) Why are so many of the present clients the same that required aid a year ago?
- (4) Is the long duration of relief ministrations to such families not the cause of the very great burden on the Bureau's resources?

Any comparisons with other local Agencies or Agencies in other Cities can hardly serve as an answer to these questions; only a study of the history and treatment of the cases can throw light on the situation and it is believed such a study should be made.

In the meantime, it is evident that the Jewish Social Service Bureau must find a way, either thru curtailment of its services, or by actual reduction of the per family relief, to operate within the amount which the Federation may be able to allow, and which at this time cannot exceed \$138,000.

It is recommended also, that whatever amount is allowed, such amount shall be prorated for disbursement on a monthly basis to the Bureau.

THE JEWISH WELFARE FEDERATION

1927

Total Expenses---Regular and Special		\$ 24,714
Income-Community Fund	\$ 19,150	
Interest and Other Sources	<u>5,570</u>	24,720

1928

Total Expenses---Regular and Special		\$ 27,151
Income-Community Fund	\$ 19,650	
Interest and Other Sources	<u>7,504</u>	27,154

1929

Estimated Expense---Regular Only		\$ 25,481
Income-Community Fund	\$ 20,285	
Interest and Other Sources	<u>5,196</u>	25,481

Basis for 1929 Estimated Need

1928 work included several items of expense for which no budget could have been set up in advance since they were not contemplated at the time: Orphan Home Publicity, Social Service Institute, Community Fund Co-operation and Twenty-fifth Anniversary Fund raising, were all matters for which special provision had to be made, outside of the Community Fund appropriation.

Without any such special services in prospect, it was felt that the general expense of the office would be lightened, hence a budget of \$25,481.

Present Recommendation

To be consistent with our efforts to keep all of the agencies within at least the amounts available to them from the Fund last year, the Federation office budget has been further reduced to \$23,036 which compares with expenditures of \$23,329 during 1928, for regular work. Any special services for which need may arise, will of course require special provision as heretofor.

THE MOUNT SINAI HOSPITAL

1927

The Expense was	\$ 557,992
Federation Allotment was	134,347
Operating Deficit was	9,113

1928

The Expense was	\$ 549,262
Federation Allotment was	135,000
Operating Deficit was	6,932

1929

The Estimated Expense was	\$ 564,830
Tentative Allotment approved to the Community Fund was	172,650

Basis for 1929 Allotment

The Tentative Allotment approved to the Community Fund included an interest charge of \$15,300, being that portion of the total charge ~~which~~ applied to the old debt of \$130,000 and the accumulated deficit borrowings of \$125,000.

The Hospital's Budget was upon the suggestion of the Community Fund Investigating Committee and with the consent of Mount Sinai's Officers taken up by the Hospital Budget Sub-Committee of the Welfare Federation in conjunction with those of other Hospitals; the interest item and some other items were disallowed, and it was recommended that Mount Sinai be allowed the amount of \$150,000 thru savings on some of the other Hospitals. However, this recommendation of the Hospital Budget Sub-Committee evidently did not carry and Mount Sinai will have only such an amount as can be made available to it thru the Jewish Federation allotment.

MOUNT SINAI HOSPITAL

II.

Recommendation for 1929 Appropriation

The Mount Sinai Hospital Budget difficulty appears to be one of unstable Patient Income, which difficulty cannot be solved by such increased allowances as are possible within the narrow confines of the Federation's funds. Nevertheless, for purposes of bringing the Hospital's appropriation somewhat nearer in line with requirements, an increase of perhaps \$4,000 or \$5,000 should be allowed.

From a study of the Statements of operation of Mount Sinai Hospital, it is at all times evident that the difficulties encountered are those of an unstable income.

The Hospital plans its expectancy of income on the basis of its scheduled bed capacity; its expenditures are based on the utilization of a certain percentage of this capacity, and the resultant demand for Nursing and all other Services.

The Community's call upon the Hospital for Room occupancy cannot be scheduled or controlled except within the limits of the clientele of its Staff of Physicians. Hospital income is subject to fluctuation with this varying demand.

At the same time, the Hospital Service and Organization must be maintained; the personnel of a Hospital Staff cannot be hired and fired with every change of occupancy of beds.

These facts are presented here to justify the recommendation that such additional allowances as are possible, be made in the Mount Sinai appropriations, until the Hospital experiences an increase as well as greater stability in the use of its Room service, or until Endowment Income is available for operation.

An appropriation of \$138,000 or \$140,000 is suggested.

ORTHODOX JEWISH ORPHANS HOME

1927

The Expense was	\$ 28,082
Federation Allotment was	21,000
Year was completed with a balance of	772 (a)

1928

The Expense was	\$ 29,827 (b)
Federation Allotment was	21,000
Year was completed with a balance of	24

1929

The Estimated Expense was	\$ 32,646
Tentative Allotment approved to Community Fund was	19,000

Basis of 1929 Allotment

The tentative appropriation of \$19,000, which is \$2,000 less than was allotted to the Home for 1928, was made in the belief that the downward trend of population of the Institution was not adequately reflected in the cost of maintenance particularly in the items of food supplies, clothing, shoes and medical care; and further that steps should be taken to reduce the size of the physical facilities in keeping with the reduced population.

Present Recommendation

The population of the Orthodox Orphans Home has declined from an average of 47 children during 1927 to an average of 39 for 1928, a reduction of 16%. At the same time there was a 6% increase in cost of operation, and the items chargeable directly to "Maintenance of Inmates" show an 18% increase for 1928 over 1927. It would appear under the circumstances that Expense should be reduced to such an extent as to make it possible for the Institution to operate easily on an appropriation of \$18,000 for 1929.

(a) Fiscal year ends November 30.

(b) Capital Account Income & Expenditures taken out.

ORTHODOX OLD HOME

1927

The Expense was	\$ 37,848
Federation Allotment was	24,000
Operating Deficit was	249(a)

1928

The Expense was	\$ 37,430(b)
Federation Allotment was	24,000
Operating Deficit was	54(a)

1929

The Estimated Expense was	\$ 34,300
Tentative Allotment approved to Community Fund was	25,600

Basis for 1929 Allotment

The 1929 Appropriation was predicated on an estimate of income of \$18,600 as against \$24,472 in 1927 and \$10,526 for the first six months of 1928. However, income for the full year 1928 fortunately reached a total of \$22,702.

Present Recommendation

Allowing \$7,500 for Mortgage reduction during 1929, and taking 1928 income as a basis, there would remain a total of \$15,200 of income for operating needs; also taking 1928 expense as a basis i.e. \$37,430 instead of the estimate of \$34,300, the Home would need \$22,230 from the Federation and that amount is recommended.

Note (a) Use of income for Mortgage Indebtedness, Building Fund transfers and operating expense, makes a proper estimate of income for the latter quite difficult for the time being; these operating deficits are therefore not real deficits.

(b) This does not include the item of \$9,326 applied to Capital Account during 1928. In this connection it is to be noted that the Home paid on Mortgages \$8,550, which is \$1,050 more than is allowed by the Federation's agreement with the Home.

THE WELFARE ASSOCIATION FOR JEWISH CHILDREN

1927

The Expense was	\$ 56,028
Federation Allotment was	40,621
Year was completed with a balance of	1,131

1928

The Expense was	\$ 50,400
Federation Allotment was	39,369
Year was completed with a balance of	2,880

1929

The Expense was	\$ 54,725
Tentative Allotment approved to Community Fund was	40,000

Basis of 1929 Tentative Allotment

The appropriation of \$40,000 was made with the expectation that some additional burden may fall on this Agency as a result of the Federation's declaration favoring either natural or foster homes for children wherever possible. This factor needs to be taken into account even tho there has been a reduction in the number of children under care, from an average of 88 children per month in 1927 to 78 children per month for 1928, about 11%.

Present Recommendation

The Welfare Association for Jewish Children has evidently used every facility to reduce the cost of its work in keeping with the diminishing need for placement of children away from their natural homes or care in their own homes at Community Cost. This is indicated by the balances carried over yearly and which have been applied by the Federation to the reduction of new appropriations.

An appropriation of \$37,000 is therefor recommended with the understanding if the work does not call for the expenditure of the full \$40,000 the savings will again be returned to the Federation.

THE BUDGET & FINANCE COMMITTEE
THE JEWISH WELFARE FEDERATION
609 HANNA BUILDING
CLEVELAND

S. P. HALLE, *Chairman*
JOHN ANISFIELD
EUGENE S. HALLE
SAM HARTMAN
MRS. SIEG HERZOG
S. H. KLEINMAN
DAVID S. KOHN
MAX MYERS
RABBI A. H. SILVER
JAC SOGLOVITZ
S. D. WISE
J. WOLPAW

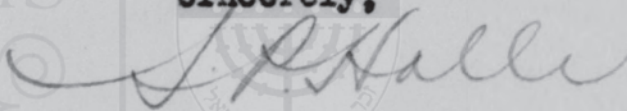
My dear Rabbi Silver:

I would indeed be grateful to you if you could send me a check for your pledge to our deficit Fund, regarding which I wrote you on February 20th.

The amount of your pledge is \$100.

WRHS

AMERICAN JEWISH
ARCHIVES
Sincerely,



Chairman

The Budget & Finance Committee,
The Jewish Welfare Federation.

Rabbi A H Silver,
c/o The Temple,
E 105th St. & Ansel Rd.,
Cleveland, Ohio.

March 11, 1929.

Chk #1388
\$100.00
ack.

THE BUDGET & FINANCE COMMITTEE
THE JEWISH WELFARE FEDERATION
609 HANNA BUILDING
CLEVELAND

S. P. HALLE, *Chairman*
JOHN ANISFIELD
EUGENE S. HALLE
SAM HARTMAN
MRS. SIEG HERZOG
S. H. KLEINMAN
DAVID S. KOHN
MAX MYERS
RABBI A. H. SILVER
JAC SOGLOVITZ
S. D. WISE
J. WOLPAW

My dear Rabbi Silver:

Many thanks for your prompt
remittance on your pledge to the Twenty-fifth Anni-
versary Fund.

WRHS
Sincerely,



Chairman.

The Budget & Finance Committee.
The Jewish Welfare Federation.

Rabbi A H Silver,
c/o The Temple,
E 105th St & Ansel Rd.,
Cleveland, Ohio.

March 15, 1929.

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
John Anisfield

Assistant Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhart
Jac. Wolpaw

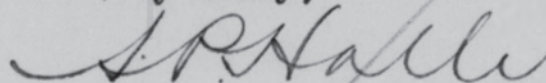
8176
Phone: Cherry 8177
8178

Dear Rabbi Silver:

There will be a Meeting of the
Budget & Finance Committee of the Federation on
Wednesday, May 1st at 4 P M at the Federation
Office.

Several matters have been held
in abeyance for this Meeting and your presence
and counsel will be appreciated.

Very truly,



Chairman
Budget & Finance Committee.

Rabbi A H Silver,
The Temple,
E 105th St & Ansel Rd.,
Cleveland, Ohio.

April 26, 1929.

THE JEWISH WELFARE FEDERATIONBOARD OF TRUSTEES
& OFFICERS
For 1929REPRESENTATIVE TRUSTEES

Henry Baker	Mrs D Gussow
Alfred A Benesch	Salmon P Halle
Theo Fishel	Jos Neshkes
Julius Fryer	Mrs Simon Feiser
Samuel Garber	J Soglovitz
Samuel Gross	Oscar Steiner
Marc J Grossman	Wm C Treuhaft
Jacob Wolpaw	

TRUSTEES AT LARGE

John Anisfield	David S Kohn
Edward M Baker	Irwin N Loeser
Rabbi B F Brickner	Nathan Loeser
Sylvester W Flesheim	Lester I Miller
I F Freiburger	Max Myers
Rabbi Solomon Goldman	Rabbi Abr Nowak
Eugene S Halle	Sol Peinthal
Samuel Hartman	Rabbi A H Silver
Mrs Siegmund Herzog	Max Simon
S H Kleinman	B A Spanye
S D Wise	

HONORARY TRUSTEE

Julius Feiss

OFFICERS

Honorary President
Edward M Baker

President
Mrs Siegmund Herzog

Vice Presidents
Sylvester W Flesheim
S P Halle
S F Kleinman
Max Myers
Sol Peinthal
S D Wise

Treasurer
John Anisfield

Assistant Treasurer
Eugene S Halle

Executive Director
S Goldhamer

Research Director
J S Pearlstien

THE JEWISH WELFARE FEDERATIONSTANDING COMMITTEES
For 1929EXECUTIVE COMMITTEEApril Quarter

Mrs Siegmund Herzog
Chairman
John Anisfield
Edward M Baker
Henry Baker
Alfred A Benesch
Rabbi B R Brickner
Theo Fishel
Sylvester W Flesheim
I F Freiburger
Julius Fryer
Samuel Garber
Rabbi Solomon Goldman
Marc J Grossman
Eugene S Halle
S P Halle
S H Kleinman
Lester I Miller
Max Myers
Sol Feinthal
Max Simon
Wm C Treuhaft
S D Wise

July Quarter

Mrs Siegmund Herzog
John Anisfield
Edward M Baker
Rabbi B R Brickner
Sylvester W Flesheim
Rabbi Solomon Goldman
Samuel Gross
Marc J Grossman
Mrs D Gussow
Eugene S Halle
S P Halle
Samuel Hartman
S H Kleinman
David S Kohn
Irwin N Loeser
Nathan Loeser
Lester I Miller
Max Myers
Jos Neshkes
Rabbi Abr Nowak
Sol Feinthal
Max Simon
Wm C Treuhaft
S D Wise

October Quarter

Mrs Siegmund Herzog
John Anisfield
Edward M Baker
Rabbi B R Brickner
Sylvester W Flesheim
Rabbi Solomon Goldman
Marc J Grossman
Eugene S Halle
S P Halle
S H Kleinman
Lester I Miller
Max Myers
Jos Neshkes
Mrs Simon Feiser
Sol Feinthal
Rabbi A H Silver,
J Soglovitz
B A Spanye
Oscar H Steiner
Max Simon
Wm C Treuhaft
S D Wise
Jac Wolpaw

FUNCTIONAL RELATIONS COMMITTEE

Sylvester W Flesheim, Chairman
Max Simon, Vice Chairman
Rabbi B R Brickner
Rabbi Solomon Goldman
Marc J Grossman
Eugene S Halle
Irwin Loeser
Lester I Miller
Jos Neshkes
Wm C Treuhaft
S D Wise

(Child Welfare Conference
(Lester I Miller, Chairman
(Family Welfare Conference
(Marc J Grossman, Chairman
(Health Conference
(Max Simon, Chairman
(Recreation Conference
(Wm C Treuhaft, Chairman

III

THE JEWISH WELFARE FEDERATION

STANDING COMMITTEES

For 1929

BUDGET & FINANCE COMMITTEE

S P Halle, Chairman
S D Wise, Vice Chairman
John Anisfield
Sylvester W Flesheim
Marc J Grossman
Eugene S Halle
S H Kleinman
Lester I Miller
Max Myers
Sol Peinthal
Rabbi A H Silver
J Soglovitz

CAPITAL ACCOUNT & INVESTMENT COMMITTEE

Max Myers, Chairman
I F Freiburger, Vice Chairman
John Anisfield
Henry Baker
S P Halle
David S Kohn
Nathan Loeser
Jacob Wolpaw
S D Wise

EDUCATIONAL FUND COMMITTEE

Sol Peinthal, Chairman
Rabbi Abraham Nowak
Mrs Simon Peiser

AUXILIARY BOARD

S H Kleinman, Chairman
Sam Hartman, Vice Chairman
Henry Baker
Julius Fryer
David S Kohn
Jos Neshkes
B A Spanye
Oscar H Steiner
Wm C Treuhart

THE JEWISH WELFARE FEDERATION

Beneficiary Agencies

1929

<u>AGENCY</u>	<u>LOCATED</u>	<u>YEAR AFFILIATED</u>	<u>PRESIDENT</u>
1. American Jewish Committee	New York	1929	Louis Marshall
2. Bureau of Jewish Social Research	New York	1921	Adolph Lewisohn
3. Camp Wise Association	Painesville, O	1908	Dr O B Markey
4. Council of Jewish Women	10616 Euclid Ave	1904	Mrs Simon Peiser
5. Council Educational Alliance	13512 Kinsman Rd	1904	Marc J Grossman
6. Hebrew Free Loan Association	357 The Arcade	1904	Samuel Garber
7. Hebrew Shelter Home	5912 Soovill Ave	1905	M Weinberg
8. Jewish Day Nursery	642 East 102nd St	1926	Mrs N Rabine
9. Jewish Orphan Home	5000 Woodland Ave	1904	Fred Lazarus
10. Jewish Social Service Bureau	507 Huron-6th Bldg	1904	Henry Baker
11. Montefiore Home	Mayfield & Lee Rds	1904	Louis M Wolf
12. Mount Sinai Hospital	1800 East 105th	1904	Max Myers
13. National Appeals Information Service	New York	1927	Wm Schroder
14. National Desertion Bureau	New York	1913	Walter H Liebman
15. National Jewish Hospital for Consumptives	Denver, Colo	1904	Wm B Woolner
16. National Training School for Jewish Social Service	New York	1926	Louis E Kirstein
17. Orthodox Old Home	736 Lakeview Rd	1926	Jacob Wolpaw
18. Orthodox Orphans Home	879 Parkwood Dr	1926	Jos Neshkes
19. Welfare Association for Jewish Children	316 Electric Bldg	1904	Max Posenblum

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
John Anisfield

Assistant Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustees
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

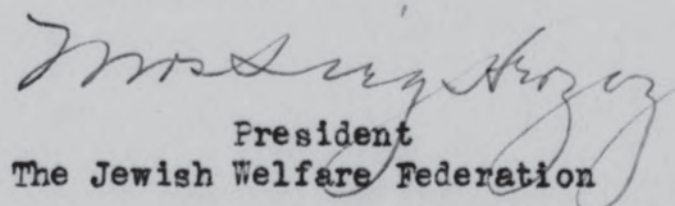
Dear Rabbi Silver:

The Jewish Federation is being invited to work in closer relationship with the Welfare Federation in the preparation of the Annual Budgets of its Institutions; The Federation Board is also asked to take action on the question of the removal of the Federation Offices to the Federal Reserve Bank Building where the Welfare Federation Agencies and the Community Fund itself have taken a lease.

These matters together with others of importance are to be taken up by the Members of the Federation Board at a Meeting to be held on Wednesday afternoon, May 8th at 3:30 o'clock at the Federation Office.

I would much appreciate a full attendance of the Members for the consideration of the business we have before us.

Very truly,


President
The Jewish Welfare Federation

Rabbi A H Silver
The Temple
E 105th & Ansel Road
Cleveland, Ohio.

May 3, 1929.

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
John Anisfield

Assistant Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustees
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

Auditor's

May 6, 1929

8176
Phone: Cherry 8177
8178

Rabbi A H Silver
The Temple
E 105th & Ansel Rd
Cleveland Ohio

Dear Rabbi Silver:

Will you kindly instruct Miss Saperstein of the Bureau to give me the reports of the Bureau's 1928 financial statement and of the recent campaign; also copies of the monthly financial and service reports of the constituent members of the Bureau for all available months of this year.

I am anxious to gather this material so that I may get ready for the resumption of the work of our Study Committee. It will be necessary, you will appreciate, to revise ~~the~~ financial section of our sub-committee's report in the light of more accurate and more recent reports.

For a similar reason, I would appreciate it if the Finance Committee of the Bureau would invite me to sit in on their meetings when the revision of budgets is being considered. I want to make it perfectly clear that I do not wish to participate in the discussions or in any way inject myself in the matter of the revision of the budget, but solely in the capacity of an observer so that I may have information at hand that might be helpful in the Study which I am hoping will soon be resumed and completed.

With kind regards, I am

Sincerely yours,

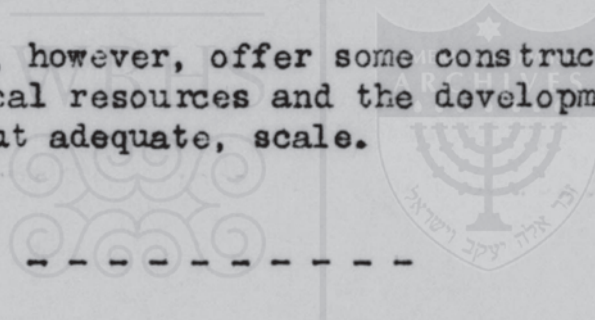
Jacob S Pearlstien
JACOB S PEARLSTIEN
Research Director

2/22/29

WHAT ARE THE FEDERATION'S FUNCTIONAL CONFERENCES DOING?

The Recreation Conference has just completed a study of the recreational and educational needs of the Jewish community in the Lake Shore Boulevard district. This study was made following a request of the Lake Shore Jewish Center for the Federation's endorsement of a campaign for a building fund of \$50,000 for the purpose of replacing their present wooden and inadequate structure with a modern and properly equipped Community Center. The Studies and Surveys Committee of the Recreation Conference succeeded in inducing the group to give up the project for a new building, inasmuch as the study revealed that the present needs of the district do not call for so large an investment. Also because the residents of the district are not economically in a position to contribute in a substantial measure to a building fund, but would of necessity depend upon the community at large for support, the Conference deemed it inadvisable, in view of other and more urgent community needs, to endorse any plan that would call for community-wide solicitation for funds.

The Conference did, however, offer some constructive suggestions for the utilization of their local resources and the development of a recreational program on a limited, but adequate, scale.



THE FIRST COMPLETE ANALYSIS OF SOCIAL WORK

The Federation has recently added a new book to its library -- "The Social Worker in Family, Medical, and Psychiatric Social Work", by Louise C Odencrantz.

Professor Frank J Bruno, President of the American Association of Social Workers, says:

"It is an authoritative statement of what social case workers consider their work to consist of. It is a book furnishing source material for the training of social workers, for Community Councils in an evaluation of any piece of social case work, and it also offers the general citizen a description of what this thing is to which he is asked to contribute money."

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
John Anisfield

Assistant Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustees
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Feiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

May 14, 1929

8176
Phone: Cherry 8177
8178

Rabbi A H Silver
The Temple
E 105th & Ansel Rd
Cleveland Ohio

Dear Rabbi Silver:

Your cooperation in an important matter will be greatly appreciated.

We are facing a serious situation with regard to homeless men who arrive in the city and are daily imposing on individuals and the community at large. So many of them go about from house to house, synagogue to synagogue, to rabbis, presidents of lodges and other prominent people and beg persistently, often times asserting that they are being refused help by the Shelter Home and the Jewish Social Service Bureau. This is not true, of course, but every effort to do constructive work with them and to relieve individuals of such visits is frustrated by the indiscriminate giving practiced by members of synagogues, temples, and individuals in the community.

The Transient Committee has given some thought to it at its last meeting and decided to call a conference of rabbis of synagogues, temples, presidents of lodges and other interested individuals to evolve a method of dealing with the situation.

I know you are very busy. It is likely that you cannot give your personal attention to this matter, yet your cooperation is most essential. I would appreciate it, therefore, if you would kindly give your personal attention to it, at least to the extent of having one of your lay members or member of your staff who usually come in contact with such cases, attend this conference to be held on Tuesday, May 21st, at 1:00 P M at the Federation Office. May I hear from you at an early date?

Sincerely yours,

JACOB S PEARLSTIEN
Research Director

42
6717
{ Ralph Simon
Wolff



קרן קיימת לישראל בע"מ

KEREN KAYEMETH LEISRAEL LTD.

< JEWISH NATIONAL FUND >

הלשכה הראשית • ירושלים • ארץ ישראל
HEAD OFFICE • JERUSALEM • EREZ-ISRAEL

ירושלים • א"י • חרפ"מ • Jerusalem
ח.ד. 263. P.O.B. 263. 17.5.1929.

לכבוד
חברת הדירקטוריון של הקרן הקיימת לישראל,

א.נ.מ.

יואיל נא לקבל בזה לתשומת לבו דין-וחשבון על פעולת מחלקות
הביטוח לקה"ל בשנת 1928 וברבע הראשון לשנת 1929.

בכבוד רב ונב"צ,

מחלקת הביטוח באחריות של הקרן הקיימת,

צ"ל



טלגרמות: KEREN-JERUSALEM
טלפון: 663 • קוד: BENTLEY, R. MOSSE
TELEGRAMS: KEREN-JERUSALEM

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
John Anisfield

Assistant Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
E. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

My dear Rabbi Silver:

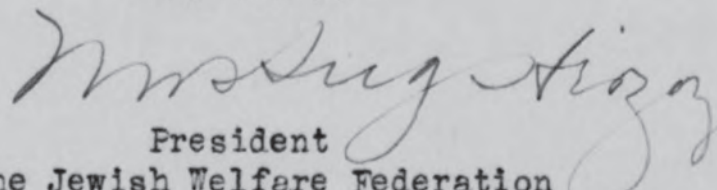
At the last Meeting of the Federation Board the Chairman was authorized to appoint a Special Committee to plan some testimonial to Rabbi Goldman on his departure from the City. Messrs Marc J Grossman, E S Halle and S D Wise were appointed.

Among other things the Committee considered the idea of a Federation Board luncheon or dinner in Rabbi Goldman's honor. However, on inquiry it was learned that similar plans had been discussed by the Jewish Center and other Organizations with which Rabbi Goldman was actively identified, and that Rabbi Goldman himself preferred that there should not be any series of such functions.

It has been planned therefore that the Jewish Center, the Federation and other Organizations desiring to participate, shall join in a Testimonial Dinner which is being arranged for June 11th. Members of the Federation Board will be on the General Committee in charge of the arrangements and further announcement and invitations will be issued in due course.

The Federation Committee will in addition prepare some suitable expression of the Federation Board's appreciation of Rabbi Goldman's services, which will be tendered to him.

Very truly,


President
The Jewish Welfare Federation

Rabbi A H Silver
The Temple
E 105th & Ansel Rd
Cleveland, Ohio.

May 23, 1929.

Minutes of a Meeting of the Recreation Conference
of the Jewish Welfare Federation held on Tuesday,
April 30th, 1929 at Baumel's Restaurant.

Those present were: Mr Wm C Treuhart, chairman; Mrs Edward Woldman, Miss Violet Kittner; Messrs J Bassichis, Ganger, Solomon and Pearlstien; Rabbis Goldman and Feuer.

1. Minutes of previous meeting of the Recreation Conference held December 18, 1928 were read and approved.

2. a) In the absence of Rabbi Brickner, chairman of the Studies and Surveys Committee, Mr Pearlstien reported the Committee's findings and recommendations regarding the Lake Shore Jewish Center's request for endorsement of a campaign for building funds. Upon motion of Rabbi Goldman, the recommendations of the Committee were approved. (The minutes of the Committee's meeting of January 22nd, the "Summary of Findings" of the study made by the Federation's research department, and the minutes of the Committee's meetings held on March 22nd and April 12th, which had been previously mailed to members of the Recreation Conference, are herewith attached as Exhibits A, B, C, and D.)

b) Mr Pearlstien further reported for Rabbi Brickner on the matter of the organization of a Steering Committee of the Conference. The Studies and Surveys Committee recommends that a Steering Committee of the Conference be organized for the purpose of passing on emergency matters, preparing the Conference program and otherwise facilitating the work of the Conference. Such Steering Committee was deemed desirable especially because the Recreation Conference does not meet regularly or frequently. Inasmuch as the Studies and Surveys Committee is a planning body it is recommended that it assume the functions of a Steering Committee. On motion of Mr Solomon the recommendation was approved.

3. Rabbi Feuer submitted a report of the Committee on Professional Cooperation.

a) The fifth Oratorical Contest was held on Tuesday evening, April 16th, 1929 at the Council Educational Alliance. Rabbi Feuer believes that the contest this year was well organized and well conducted though inferior in quality to previous years. The Jewish Center won for the fifth time first place; second place was divided between the Temple and the Jewish Center. Messrs Drucker, and Leo Weidenthal and Mrs Wolin were the judges. Mr Solomon acted as chairman. The contest was well attended.

b) The Committee has initiated a community calendar service, the purpose of which is to eliminate as far as possible duplication and conflicts in various community affairs such as lectures, concerts, etc. It is hoped that this service would develop into an important coordinating medium and stimulate greater cooperative effort among community recreational and educational agencies.

c) The Committee recommends the consolidation of the Committees on Professional Cooperation and on Jewish Education. It is felt that there can be a saving of time and energy inasmuch as the personnel of the two committees is very much alike. The Committee anticipates that the program and the work of the two committees will be carried out as heretofore. The recommendation was approved.

d) The Committee's suggested program for 1929-1930 is as follows:

1. Institute on Jewish Education and its relation to Recreation - November (Committee of the Recreation Conference with a member of the Professional Cooperation Committee as chairman).
2. Jewish art exhibit - during the week of Passover - April (Committee of the Recreation Conference with a member of the Professional Cooperation Committee as chairman)
3. Oratorical Contest - January
4. Cooperative adult dramatic presentation

5. Two children's pageants or holiday celebrations (Shevuoth & Purim) were approved with the understanding that matters of financing would be submitted through the Recreation Conference to the Federation for approval.

The Committee's suggestion for the organization of a Jewish Basketball League and an Annual Athletic Meet was referred back to the Professional Cooperation Committee for reconsideration.

e) Rabbi Goldman suggested that the Conference sponsor an "Extension Institute" for college students who return to the city for Christmas holidays. Such Institute should include the presentation of papers by students and addresses by local or out-of-town persons on matters of vital concern to American Jewish youth. He believed that such a program would appeal to the students and would also be a novel as well as important contribution to Jewish cultural effort in Cleveland. On motion of Rabbi Feuer the suggestion was referred to the Professional Cooperation Committee for further consideration.

4. a) In the absence of Mr Baker, Mrs Woldman submitted the report of the Membership Committee (herewith submitted as "Exhibit E") recommending that the Independent Order B'nai B'rith, Gan-Ivri Women's League, Women's Cooperative League and Camp Anisfield be invited to join the Conference.

b) Upon motion of Miss Kittner, it was decided to invite the Lake Shore Jewish Center to join the Conference.

c) Rabbi Feuer suggested that the Membership Committee make a survey of all Jewish organizations in the city with a view of determining which of these should be invited to participate in the work of the Conference. Upon motion of Rabbi Feuer it was decided to refer this recommendation to the Membership Committee.

Respectfully submitted

Walter L. Solomon

Walter L. Solomon
Secretary

Exhibit A

MINUTES OF THE STUDIES AND SURVEYS COMMITTEE
OF THE RECREATION CONFERENCE
HELD AT THE ARMCHAIR CLUB AT
12: 30 P. M.

January 22, 1929

Rabbi Brickner, chairman, Messrs Treuhافت, Grossman, Solomon, and Pearlstien for the Recreation Conference and Messrs. Ben G Ruby, Morse K Oppen, Louis Fingerhut, David Bohin, Sam Gutter, Jacob Wolf, Nate Milder for the Lake Shore Boulevard Jewish Center group were present.

1. The secretary reported that the study of the population in the district has not been completed; that preliminary figures obtained so far would indicate that about 250 to 300 children are attending schools in that district. It was suggested that the following schools should be investigated; Longfellow, East Clark, Collinwood and Brett Memorial.
2. Mr. Ruby and his colleagues asserted that in their judgment there are about 300 or 350 Jewish families. Rabbi Brickner believed that there would be a maximum of 1500 persons in that district which would only be a slight increase over the population estimated in the recreation study of 1927. It was generally asserted by those present that the population there consists chiefly of workmen and small business men. The economic status of the Jews in that district is only slightly higher than those in the Mt. Pleasant district.
3. The community resources are negligible for Jewish recreation and social purposes. The schools maintain recreational activities but according to some members present, it has been exceedingly difficult for the Jewish groups to obtain these facilities for their specific needs. The schools are not available for religious school purposes. They also found difficulty in obtaining the school auditorium or gym for mass activities. There are no public halls in that neighborhood suitable for the needs of the Jewish community. The Slovene Hall which is occasionally used is entirely unsatisfactory both from the point of view of facilities and contacts.

The organization, the Lake Shore Boulevard Jewish Center, maintains a small building which is in reality only a shack, consisting of one room. About 200 people may be accommodated and seated and probably 50 couples may dance. The shack is subdivided by canvas partitions into six rooms in which class activities are conducted. The lot, owned by the organization, is valued at about \$8500; the organization has in it an equity of \$5300. The organization is now conducting a Sunday School with six classes and an enrollment of about 90; a boy scout troop; a parent and teachers' club with a membership of between 30 and 40 was recently organized; and a Temple Club has also been organized recently. Two religious services are being held every Friday night; one for the older folks and another for the younger folks later in the evening, to which speakers are invited. In addition there is a Ladies' Auxiliary consisting of about 80 members and a junior group of about 50 members. Most of the activities are held in their own building although a number of dances, bazaars, and card parties which have been organized primarily for fund raising purposes, have been held away from the district. It is asserted that it is not a satisfactory arrangement to hold activities away from the district because of the difficulty of transportation. 105th Street is the nearest place where facilities, such as halls and synagogues, may be found. 105th Street is reached by transfer.

At the request of Mr. Treuhافت, Mr. Ruby agreed to give the secretary an itemized statement of income and disbursements for 1928. Mr Ruby stated that the income for 1928 was approximately \$4000 itemized in the following way; about \$1500 from 100 members paying \$1.50 a month; about \$300 from the Ladies' Auxiliary which has a membership of about 80 paying \$.25 a month or \$3.00 a year; the holiday services brought in about \$1200 and about \$1000 were obtained from card parties, bazaars, and other entertainments.

The group feels that \$5000 can be obtained yearly from the neighborhood itself for maintenance purposes. The organization has no capital other than the equity in the lot.

5. The representatives of the Collinwood Center group were unanimous in the statement that the purpose of the projected center would be that of a community center catering to the general Jewish public in that district, and including as part of its program, congregational activities. In view of the fact that the community is small, any community center that may be created in the district should offer the widest opportunity to all groups, religious and social, in the district. It was further stated that membership in the community center would not necessarily include or depend upon membership in the congregation; and that the congregational activities would be conducted by a separate group or committee.

The organization has no definite plans for the projected building. However, they intend to build in accordance with the results of the projected campaign. They believe that they can maintain a new building with approximately the same budget they had heretofore, depending largely upon volunteer services and capitalizing the enthusiasm and loyalty of the group. They are also certain that increased facilities will result in increased membership and income. They work on the theory that the community center should be, and can be, self-supporting. They stated, however, that for capital account purposes very little may be expected from the district itself and that the greater support would have to come from the community outside of the district.

Mr. Treuhaft suggested that the organization prepare, in cooperation with the secretary and Mr Solomon, a draft outline of their proposed minimum program of activities and minimum budget required to carry out such program. This should be the basis for further discussion as to the feasibility of their plans for the building of a community center.

Discussion further centered around the advisability of renting a house instead of building for the purpose of developing and experimenting with a community program in that district and building up the organization as a preliminary to the next step, namely, the construction of a new building.

It was generally agreed that before the next meeting, the organization would prepare a tentative draft of a program and budget and would also look around in the neighborhood with a view of ascertaining what facilities could be rented on a short term lease. The organization should also supply the secretary with an itemized account of income and disbursements and a copy of the By-Laws of the organization.

Respectfully submitted,

JACOB S PEARLSTIEN
Secretary

Exhibit B

JEWISH WELFARE FEDERATION RESEARCH DEPARTMENT March 21, 1929

THE LAKE SHORE JEWISH CENTER

SUMMARY OF FINDINGS

Population. The Jewish population Study of 1925-26 estimated the Jewish population of the Collinwood section (East Lake Shore Blvd) as 1207. This estimate was based on the school enrollment through the 9th grade. It appears that there has been only a slight increase in the school enrollment - 246 through the 9th grade, and 328 through High School - in 1928. We estimate that the population at the present time is 1357, representing approximately 300 families.

The school enrollment list obtained from the school registration cards represent 214 families with a total of 290 children; 32 families with 57 children are members of the Lake Shore Jewish Center.

The occupational classification of 166 parents (of the 214 on the school list) indicate that 54 are engaged in business (26 merchants, 8 grocers, 2 butchers, 6 druggists, 4 contractors, and 2 insurance); 33 are listed as salesmen; 5 are professional men; and 84 are workmen -- the largest single groups are tailors (18), and carpenters (10).

The 214 families are scattered over a wide area extending eastward from 105th to 185th Street, and southward from Lake Shore Blvd to a little beyond St Clair Avenue. It cannot be said, judging from the school enrollment and the membership list of the Center, that any particular area is predominantly Jewish in population, although the streets from 145th to 150th along the Lake Shore Boulevard seem to have the largest number of the total of Jewish residents in that district. The Memorial School, located on East 152nd Street, has the largest enrollment of Jewish children (93).

The distribution of school children by grades is as follows:

	Boys	Girls	Total	
Kindergarten	11	10	21	
first grade	7	11	18	
second "	11	9	20	
third "	4	11	15	
fourth "	5	10	15	
fifth "	12	7	19	
sixth "	11	7	18	
seventh "	12	21	33	
eighth "	11	8	19	
ninth "	22	8	30	
Unclassified			(38)	246
tenth grade	22	10	32	
eleventh "	16	17	33	
twelfth "	11	6	17	82
	155	135	290	328

Community Resources. The only available facilities for the religious, educational and recreational activities of the Jewish population in that district is the small wooden structure owned by the Lake Shore Jewish Center. This is a one story building consisting of the "auditorium" (the synagogue) and an adjoining small room used as a kitchen and pantry. The building appears to have had much use - it is unattractive and cramped for space. It is heated by a coal stove located in the center of the synagogue; which further reduces the space available for activities. The synagogue is subdivided into six "rooms" by canvas partitions, which are used as class and club rooms. It is inconceivable that constructive teaching or club work can be done in such "classrooms".

The nearest place where the Jews of the district may have proper and adequate facilities for their community needs is in the 105th Street neighborhood, reached either by bus or the St Clair street car line (requiring at least one transfer).

The Recreation Survey of 1927 indicated that out of the 1207 Jewish residents in the Collinwood section only 108 were enrolled as members in the Temples and the Alliance. It appears that at present even that small number has been reduced, which may be accounted for by the existence of the Lake Shore Jewish Center, and especially by its effort to generate local interest and activity in the center.

Center Program. The present building, located on East 149th Street, was built by the "Adath Jeshurun Congregation" about eight years ago. It has been used, until recently, mainly as a Synagogue and for such other activities as the congregation required, meetings and an occasional social. In August 1928 the "Adath Jeshurun Congregation" amalgamated with the "Collinwood Hebrew Unity Club", a social organization of young men of the neighborhood. Since the amalgamation, the building now known as the "Lake Shore Jewish Center", has become the center of increased activity along religious, educational and recreational lines. In addition to the religious services on High Holidays and Saturdays, there is also conducted a special Friday Eve service for young people which has on occasions taken the form of a lecture or open forum. A religious Sunday School has been in operation during the past year with an enrollment of about 90 children and six paid teachers. The new amalgamated organization has also initiated a number of other activities, such as, boy and girl scouting, a junior social organization, and a Men's Club. These groups have been conducting their social activities, such as dinners and dances, in the Center building. However, for larger mass activities -- when the object is fund raising -- facilities outside of the neighborhood have been used.

No accurate, or even reliably approximate, data on the attendance at these various affairs and activities are available.

On the basis of the population study recently made, it may be estimated that the maximum attendance at a single mass activity, such as a lecture, dramatic presentation, a dance or a dinner, may not exceed 300; the enrollment in the Sunday School may not exceed 100; and the number of clubs and classes to be accommodated at one time may be about four or five.

It would appear that if a new building were put up, as is contemplated by the organization, the following facilities would be amply adequate for the needs of the local community:

- a. A combination gym-auditorium with a seating capacity of about 350;
- b. Four class and club rooms accommodating 25 pupils (and 35 adults for meeting purposes.);
- c. A small library or reading room;
- d. A lounge;
- e. Locker and shower room in the basement.

Mr Siegmund Braverman, an architect familiar with Jewish Center requirements, has made a preliminary study of the requirements of the Lake Shore Jewish Center and, on the basis of the above outline, prepared a tentative sketch of a building. He estimated the approximate cost thereof as \$25,000. The cost of equipment would be about \$5000.

The lot is 72 x 115, which would permit the construction of a building approximately 55 x 100. He proposes a one story (with half-basement) building, containing a combination gym and auditorium; seven rooms; locker; showers and two rooms for the janitor's quarters in the basement.

The following is an estimated budget for the maintenance of the proposed Center:

Fuel	\$500	
light	300	
Water	100	
Insurance	75	
Janitor	750	
Repair	250	
Janitor Supplies & Sundries	150	
Total		\$2125.00

The existence of a properly built and properly equipped building for community work would require an "Activities Budget," estimated as follows:

Administration: Director	\$2100	
Clerical Help	<u>1200</u>	\$3300
Telephone	125	
Postage & Supplies	300	
Miscellaneous	<u>50</u>	475
Activities: Religious School	500	
Religious Services	350	
Miscellaneous (for part time instructors, activities, etc.)	<u>250</u>	<u>1100</u>
Total		\$4875
Add Maintenance Cost		<u>2125</u>
Total Operating Cost per Year		\$7000.00

The following is a statement of income and expenditure of the Lake Shore Jewish Center covering the period from August 30, 1928 to February 21, 1929 (six months):

	<u>Receipts</u>	<u>Expenses</u>
On hand August 30, 1928	\$762.55	
Religious Services	767.27	
Membership dues (monthly)	<u>498.70</u>	
Sunday School		\$197.00
Religious Service		320.75
Entertainment		188.83
Maintenance of building		139.23
Miscellaneous		103.90
Principal and interest on Mtge		213.74
Insurance for 3 years		<u>67.50</u>
		\$1265.95
On hand February 21, 1929		<u>797.57</u>
	\$2028.52	\$2028.52
Operating Expenses	1265.95	
Principal Paymt on mtge	124.74	
Advance pymt on ins. 3 yrs	<u>56.13</u>	
Actual cost of operation	<u>180.89</u>	
		\$1085.06

The organization has at present 89 members, paying \$1.50 per month or \$18.00 per year; and 80 members of the Ladies' Auxiliary paying \$3.00 per year. The estimated income on the basis of the present membership is \$1800 per year. In addition they have about \$800 from religious services on High Holidays and about \$1000 was obtained (it is claimed but no proof is available) from entertainments. The total approximate income per year is estimated at \$3600.

Assuming that the existence of adequate and attractive facilities will stimulate local interest, the membership may be doubled. The estimated income would then be:

From (200) membership dues	\$3600
" (200) Ladies' Auxiliary	600
" Religious Services	<u>1000</u>
Total	\$ 5200
Deficit	\$ 2800

The following are some questions that require consideration:

- Is there a need for a local Jewish community center in the district?
- If there is such need what type of facilities does that district require -- will the renting of a house for a few years be sufficient to satisfy the existing and future needs for a period of three to five years; or shall the building of a new Center(on the plan suggested above) be projected?
- Is this the responsibility of the local community only and to what extent can the local community discharge that responsibility, both with regard to capital investment and operating costs?
- Shall the Federation endorse an appeal to the community at large for building funds(\$30,000) and to what extent shall the community at large be asked to give its support?
- Would endorsement of a campaign for capital funds carry, by implication, responsibility for the proper maintenance of the building and carrying out of a constructive program? Has the local community enough resources to carry out the plan and program after the erection of a new building without community support(that is subsidy from the Federation)?
- What is the relation of this project to other community projects - such as the need for convalescent facilities, chronics, etc?
- Can the Federation, through the Recreation Conference offer assistance to the local community in forms other than the endorsement of a campaign for building fund?

Minutes of a Meeting of the Studies
and Surveys Committee held on Thursday,
March 21st, 1929, at the Armchair Club.

Those present were: Rabbi Brickner, presiding; Miss Lillian Strauss; and Messrs Solomon, Treuhaft and Pearlstien.

1. Lake Shore Jewish Center - The Summary of Findings of the Survey of the Lake Shore Jewish Center was presented by the secretary and is herewith attached as Exhibit "A".

The Committee arrived at the following conclusions:

a. The Study of the Jewish population reveals that there are only about 1500 persons residing in that district; that the social and economic status of those Jewish residents is that of the independent, middle-class group; that were there no local facilities, the residents could still find the needed religious, educational and recreational resources within travelling distance. However, the residents represent a relatively homogeneous group and is organized and conscious of their group needs and willing to discharge their community responsibilities in an earnest manner. It is therefore deemed desirable that community center work be done in the neighborhood, although there does not appear to be an absolute need for it.

b. The project of building a new community center, even limited to the type suggested in the Summary of Findings, that is, at a cost of \$25,000, is beyond the means of the local community. There are not enough resources within the local group to raise the required capital fund. It would appear that the project for the building of a new center would necessarily depend upon the support of the community at large, either in full or to a large degree. The population in that district is well able to pay for services and, therefore, does not require community support to the same extent as other districts, such as East 55th Street.

In view of the fact that there so many community projects which are more urgent -- such as the extension of the Council Educational Alliance activities in the East 105th Street district, where there is a greater need; the creating of facilities for the care of the convalescent, chronic, etc; -- the Committee is of the opinion that it would be inadvisable to ask the community at large to lend its support to a project which is less urgent.

Furthermore, even if it were possible or desirable to ask the community to aid in the raising of the necessary capital fund, it does not appear that the local community could maintain the building and conduct a program made necessary by the existence of an elaborate structure and the investment of community funds. It certainly would be ill-advised to support the movement for the building of an adequate community center without due assurance that an adequate program could be carried out. There appears to be no likelihood that the local community would be able, through its own effort and from its own resources, to raise the minimum yearly budget estimated at \$7000.

It is therefore deemed inadvisable to recommend to the Federation to endorse a campaign for funds for the building of a local community center in the Collinwood district.

c. However, the Committee feels that it is desirable to maintain and carry on, on a limited scale, the activities already initiated by the Lake Shore Jewish Center. In view of the fact that the present facilities are entirely inadequate, it is recommended to the group that they rent a house for a period of two or three years, and, in conjunction with their present building, carry on an intensive community program with the aid of a professional worker and in cooperation with the Council Educational Alliance. The Bureau of Jewish Education may be asked to help in the organization and conduct of the religious school. Such a program would tend to develop the inner resources of the community to a larger and higher degree than at present. After a two or three year period of observation and experiment, more reliable data as to the real needs of the community would be available, and the question as to the need of a building program for that district could only then be determined.

If the group were to accept such a plan, it would be advisable to endorse the private solicitation of about \$2000 required for the renting, renovating and equipping of a house. The maintenance of the building and community program should be, and it is deemed possible to be, entirely self-supporting.

- 2 -

The secretary was instructed to discuss these recommendations with the representatives of the organization and also to prepare a memorandum embodying the above recommendations for presentation to the Federation.

2. Mr Pearlstien suggested that a Steering Committee for the Recreation Conference be created and that the Studies and Surveys Committee should assume that function.

It was agreed that this be recommended to the Recreation Conference.

Respectfully submitted

JACOB S PEARLSTIEN
Secretary



Exhibit D

Minutes of a Joint Meeting of the
Studies and Surveys Committee and
the Officers of the Lake Shore
Jewish Center, held at the Armchair
Club, Friday, April 12th, at 12:15

Those present were: Rabbi Brickner, presiding; Messrs Solomon, Treuhart, Pearlstien; and Messrs Ben Ruby, Louis Fingerhut and N Milder for the Lake Shore Jewish Center. Mr Max Rosenblum was present by invitation of the chairman.

The secretary summarized the findings and recommendations of the Committee. Mr Rosenblum stated that he fully endorsed the findings and recommendations of the Committee, emphasizing the fact that it is necessary that the local community attempt to develop their needs and experiences prior to going into ambitious plans and asking the community at large for support. In the course of the discussion, representatives of the Lake Shore Jewish Center conceded that it is not desirable to go into an extensive building program; and further conceded the need for the employment of a qualified director so that he may help to develop the community needs and program.

However, they disagreed with the Committee's recommendation that a house be rented and instead asked that they be permitted to solicit funds for the improvement and the extension of their present facilities which they estimate would cost about \$5000.

The discussion centered mainly around this request. Members of the Committee, especially Mr Treuhart, Rabbi Brickner and Mr Rosenblum, pointed out that it wasn't possible to improve their present facilities in a satisfactory manner for the sum of \$5000. The more important thing is that it is not desirable to spend any capital fund at the present juncture of their experience. There is no justification in asking the community to raise even that small sum. Throughout the discussion, representatives of the Lake Shore Jewish Center appeared to stress the "brick and mortar" point of view while members of the Studies and Surveys Committee stressed the need for the development of a program under professional leadership and on a limited scale for a number of years prior to the consideration of any extensive plans.

Mr Ruby stated that the recommendations of the Committee will be formally presented to his group in the near future. He asked that, in the event his group decided to proceed with a campaign for about \$5000 for the purpose of building an extension and improving their present facilities, the Federation endorse their plans to the extent of saying to the community that there is a need for a recreational center in the district; and also that the Federation abstain from giving the Committee's complete findings and recommendations publicity either through print or otherwise.

Mr Pearlstien replied that the Recreation Conference would submit the findings and recommendations to the Federation Board and, if approved, would be given to such persons who may request the information. The Federation would not withhold any information from the public. The matter of giving the findings publicity is a matter for the Federation to decide and it would undoubtedly be determined by special circumstances and considerations of public policy.

Respectfully submitted

JACOB S PEARLSTIEN
Secretary

EXHIBIT E

Minutes of a Meeting of the
Membership Committee of the
Recreation Conference held
Thursday, April 25, 1929, at
the Armchair Club at 12:15

Those present were: Mr Henry Baker, presiding; Mrs Edward Woldman; and Messrs Solomon and Pearlstien.

The Committee considered the advisability of inviting the Independent Order B'nai B'rith and the Gan-Ivri Women's League to join the Jewish Recreation Conference.

It was the consensus of opinion that the two organizations, as well as the Women's Cooperative League and Camp Anisfield, are agencies engaged in recreational, educational, and other leisure time activities of a community-wide interest; and it would be highly desirable to effect closer cooperation between those organizations and members of the Recreation Conference.

It was therefore moved, seconded and carried that the Committee recommend to the Conference that the four organizations - Independent Order B'nai B'rith, Gan-Ivri Women's League and Women's Cooperative League and Camp Anisfield - be invited to join the Conference.

Respectfully submitted

Jacob S. Pearlstien

Jacob S Pearlstien
Secretary

AN OUTLINE FOR A CHILD CARE SET-UP AND
PROGRAM APPROVED BY THE SPECIAL CHILD
CARE COMMITTEE ON MAY 28, 1929

No.6

- A. 1. Applications All applications for the placement of children away from home shall be received by the Jewish Social Service Bureau.
2. Investigations. The Jewish Social Service Bureau shall make the initial investigation of all applications for placement and report the findings of fact, including medical and psychiatric reports, to the Placement Committee for final disposition.

The Jewish Social Service Bureau shall refer to the Welfare Association for Jewish Children for the initial investigation such applications for the placement of infants or children considered below institutional age as are likely to be allocated to the Welfare Association for Jewish Children for care; however, the findings of these investigations shall be referred to the Placement Committee for final disposition.

The agency to whom the child is committed for care may conduct such additional investigation as it may deem necessary in order that it may satisfactorily carry out the plan of treatment.

3. A Placement Committee shall be formed to be composed of two (2) lay representatives from each of the following organizations; Jewish Social Service Bureau, Welfare Association for Jewish Children, Orthodox Jewish Orphan Home, Jewish Orphan Home, and one representative-at-large, making a total of nine (9) members on the committee.

The representatives of each organization shall be duly elected or appointed by the respective Boards of Directors, and notice of their election shall be filed with the secretary of the Committee. Only such qualified representatives may vote on matters coming before the Committee.

In addition, each organization shall elect or appoint two alternate delegates, who shall, in the absence of the regular delegates, represent their organization in all matters coming before the Placement Committee.

The representative-at-large and alternate shall be elected by the Placement Committee annually; and in the event the Placement Committee fails to agree on the selection, the representative-at-large and alternate shall be appointed by the president of the Federation.

The professional directors of member agencies shall attend meetings of the Placement Committee and may participate in the discussions of all matters coming before the Committee.

Persons or agencies whose counsel may be helpful shall be invited to attend the meetings of the Placement Committee and may participate in discussions but shall have no vote.

The presence of at least five (5) members representing three (3) member organizations shall constitute a quorum.

The representative-at-large and his alternate shall be chairman and vice-chairman respectively of the Placement Committee.

4. Functions. The Placement Committee shall function as a case committee and have jurisdiction over all children for whom application for placement is made. The Committee shall decide whether placement is necessary and designate the agency to whom child is committed for care; it shall receive reports at least every six months of the progress of the child while in the care of the agency to whom it was committed; and it shall decide whether discharge is warranted and to whom the child shall be discharged, or make such other disposition as it may deem advisable.

No agency shall accept children in its care except upon allocation by the Placement Committee.

5. Follow-Up. Each agency shall follow up the status of cases in its care, either independently or through and in cooperation with the Jewish Social Service Bureau; and the findings, together with a report on the progress of the child in its care, shall be submitted to the Placement Committee at least every six months.

- B. 1. The Child Care Conference (or Child Care Committee) organized in 1924 following the Community Survey was intended to serve as a study and planning body in the field of child care. It is important that this Conference so function now and be given the task of studying, analyzing and evaluating all factors and data pertaining to the child care work in Cleveland; to watch, to evaluate the work and results of the proposed Placement Committee; and in general, to make recommendations from time to time for improvements in the set-up and standards with a view of effecting greater coordination and economy in the child care field.

These are some of the problems that this Conference may undertake to study immediately; (a) to ascertain what duplications in the service now exist and ways and means of eliminating them; (b) to determine the problems and methods of follow-up, after-care work, etc.

2. It is further recommended that in order to bring about closer affiliation between the child caring agencies that; (a) the child caring agencies interchange members on each others' Boards of Directors; (b) that they form a joint committee for the purpose of discussing problems of mutual interest both as regards placement and operation.

Produktion der KKL-Versicherungsabteilungen

Z = Zahl der polizzierten (bezw. in CSR der beantragten) Geschäfte.
£ = Höhe der polizzierten Versicherungssummen, in Pfund.

Versicherungsabteilungen	1928		1927		Gesamtproduktion seit bis Ende 1928		Poliz- zen- Durch- schnitts- summe
	Z	£	Z	£	Ar- beits- be- ginn	£	
Deutschland	2458	1003.693	639	301.254	1925	3206	1356.123: 423
Oesterreich	598	181.325	478	140.581	1924	3211	693.838: 216
Czechoslov.	626	118.875	664	96.723	1924	3611	619.412: 172
Ungarn ⁺	976	139.441	23	5.631	1926	999	145.072: 145
Jugoslavien	503	100.375	409	80.825	1925	1160	238.669: 206
Palaestina ⁺	182	77.898	58	27.275	1923	283	140.214: 495
Polen	171	51.419	8	1.577	1927	180	53.408: 297
Frankreich ⁺	88	23.403	--	--	1928	88	23.403: 266
Belgien	35	12.626	7	2.738	1927	42	15.364: 366
Griechenland	24	6.932	--	--	1927	24	6.932: 290
Aegypten	9	6.625	--	--	1927	9	6.625: 736
Bulgarien	13	1.076	1	206	1926	14	1.282: 91
Italien	2	430	--	--	1928	2	430: 215
Summe	5685	1724.110	2287	656.810		12829	3300.772: 257

+) Notiz: Nachtraege fuer 1927 sind oben inbegriffen bei:
 Ungarn.....194 Geschäfte auf £ 11 394
 Palaestina.....12 " " " 3 442
 (Neu)-Frankreich...33 " " " 6 952
 239 Geschäfte auf £ 21 788

Die Jahressumme 1928 (Rubrik 1) wurde, um die rasche Entwicklung der KKL-Versicherungsaktion klarzumachen, der Jahressumme 1927 (Rubrik 2) gegenuebergestellt. Auch wenn man erwägt, dass in der Jahressumme 1928 (laut obiger Notiz) Nachträge zu 1927 stecken, betraegt die 1928 polizzierte Versicherungssumme mehr als das 2 1/2 fache des Vorjahres.

Die Laender sind nach der Hoehe ihrer 1928 erzielten Produktion gereiht. Die VA Deutschland behielt ihren Vorrang, ja brachte es von 46 % auf 58 % unserer Gesamtproduktion. Doch ein absoluter Fortschritt ergibt sich ueberall. 4 Laender (Frankreich, Aegypten, Griechenland und Italien) kamen mit ihrer Produktion neu hinzu.

Rubrik 3 weist die Gesamtproduktion seit Arbeitsbeginn fuer jedes der beteiligten Laender auf; daraus laesst sich deren Produktion fuer 1923 - 1926 erschliessen.

Rubrik 4 schliesslich gibt die Durchschnittssumme der von jeder VA seit Arbeitsbeginn polizzierten Geschaefte. Diese Daten sind nicht nur im Vergleich von Land zu Land (die Pfundlaender Aegypten und Palaestina stehen obenan) interessant, sondern auch im Hinblick auf die anderweitigen Versicherungsabschluesse des Phoenix, deren Durchschnittssumme weit beacheidenener ist.

Die Mitarbeiter der KKL-Versicherungsaktion koennen mit Befriedigung auf das Ergebnis ihrer Arbeit fuer 1928 zurueckblicken. Trotz aller Hemmnisse werden wir auch heuer vorwaertskommen.

Fuer das KKL-Versicherungsdepartement

Dr. E. M. Z W E I G



Produktion der KKL-Versicherungsabteilungen.

Z = Zahl der polizzierten (bezw.in CSR der beantragten) Geschaefte.
£ = Hoehe der polizzierten Versicherungssummen, in Pfund.

Nr.:	Versicherungs- abteilungen:	Jaenner	Feber	Maerz	I.Quartal 29
		Z : £	Z : £	Z : £	Z : £
1	:Deutschland	:192: 92.353	:230:149.787	:234:140.174	:: 656: 382.314
2	:Oesterreich	: 72: 20.036	: 58: 17.881	: 57: 18.213	:: 187: 56.130
3	:Polen ⁺)	: 49: 17.474	: 37: 11.866	: 32: 6.905	:: 118: 36.245
4	:Czechoslowak	: 61: 12.640	: 50: 8.756	: 42: 8.055	:: 153: 29.451
5	:Jugoslavien	: 47: 8.850	: 47: 9.151	: 34: 5.729	:: 128: 23.730
6	:Ungarn	: 25: 6.354	: 16: 3.216	: 48: 12.351	:: 89: 22.421
7	:Palaestina	: 7: 3.150	: 21: 8.200	: 18: 7.332	:: 46: 18.682
8	:Frankreich	: 4: 786	: 10: 2.155	: 16: 5.181	:: 30: 8.122
9	:Belgien	: 29: 3.145	: 11: 1.914	: 3: 1.778	:: 43: 6.837
10	:Holland	: 2: 826	: 2: 107	: 2: 496	:: 6: 1.429
11	:Griechenland	: - : --	: 1: 515	: - : --	:: 1: 515
12	:Italien	: - : --	: - : --	: 2: 430	:: 2: 430
13	:Bulgarien	: - : --	: - : --	: 1: 206	:: 1: 206
Summe		:488:166.114	:483:213.548	:489:206.850	::1460: 586.512

+) Die Spezifizierung in Ost- und Westgalizien bleibt vorbehalten.

Die Gesamtproduktion der KKL-Versicherungsabteilungen seit Beginn der Aktion erhoeht sich durch obige Quartalsproduktion auf .. 14.289 Polizzen mit einer Versicherungssumme von .. £ 3 887.284.

Die Produktion des I.Quartals 1929 stellt einen neuerlichen Rekord dar. Sie laesst mit ..1460 Geschaeften auf .. £ 586.512 den Quartalsdurchschnitt des Vorjahres 1928, welches den bisher groessten Ertrag gebracht hatte, mit 1421 Geschaeften auf .. £ 431.030 weit hinter sich.

Die beitragenden Laender sind nach der Hoehe ihrer Quartalsproduktion gereiht. Deutschland steht mit 65 % der KKL-Produktion wieder obenan; doch auch die anderen Laender haben fast durchwegs eine absolute Zunahme aufzuweisen. Die neugegruendete VA-Holland er-scheint hier zum ersten Mal.

Fuer das KKL-Versicherungs-
departement

Dr. E. M. Zweig

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise.

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

Dear Rabbi Silver:

There will be a Meeting of the Board of Trustees of the Federation on Wednesday afternoon, June 12th at 3:30 o'clock at the Federation Office.

There is enclosed herewith copy of a plan for the organization of Cleveland's Jewish Child Care Program, which has had the approval of the Functional Relations Committee and will come before the Board for consideration.

In addition thereto a number of other important matters should have the attention of the Board at this Meeting which will be the last to be held during the summer period.

Will you please make every effort to be present?

Very truly,

Mrs. Sieg. Herzog
President

Rabbi A H Silver
The Temple
Cleveland, Ohio

June 7, 1929.

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

Mr Joseph Neshkes,
2262 E 79th St.,
Cleveland, Ohio.

COPY

Dear Mr Neshkes:

I have made inquiry at Mt Sinai Hospital regarding the case which you reported at the Federation Board Meeting. The information which you gave as I recall was to the effect that a Dr Max Cohn had telephoned Mt Sinai Hospital asking for the immediate admission of a patient of his, a boy by the name of Gordon who was suffering with acute appendicitis; and further that Dr Cohn was advised by the Hospital that the boy could not be received unless \$100 was paid in advance.

The information which Mt Sinai gives me is to the effect that Dr Max Kahn had called the Hospital on Wednesday, June 12th and had requested that this boy be placed in a free bed; there were at the time no free beds and no part pay beds available in the Hospital and Dr Kahn was so informed. He then demanded that the boy be taken in regardless of this situation and was advised that a private room could not be made available unless Dr Kahn was willing to make the necessary advance payment.

Dr Kahn is not a member of the Mt Sinai staff and is known to send his pay patients to other hospitals though he has at the same time been consistently using Mt Sinai Hospital whenever he has had free cases for hospitalization.

Mt Sinai cannot and does not refuse any emergency case which is brought to the Hospital regardless of the status of the patient; however, in this case the Admitting Department felt that since Dr Kahn utilizes other hospitals for those of his patients who are able to pay for their service and care, he should, when he found that Mt Sinai had no free or part pay beds available, have immediately attempted to get this service from one of these other hospitals.

In view of the treatment which Dr Kahn has been receiving at Mt Sinai in the care of his free patients in the past it would seem inconsistent on his part if he has been guilty of criticizing the Hospital's action in this instance when they happened to have no free bed available for him.

Inasmuch as you brought this matter before the Board, it would seem advisable that those Members present and who heard only your statement should receive copies of this letter with the information as given by the Hospital.

Very truly,
(Signed by) S Goldhamer
Director

The Jewish Welfare Federation

June 19, 1929.

8176
Phone: Cherry 8177
8178

CONCLUSIONS AND RECOMMENDATIONS
ADOPTED BY THE JOINT
STUDY COMMITTEE OF JEWISH EDUCATION
July 3, 1929

(No.4 Final)

1. The changing mode and philosophy of Jewish social service is now showing a definite trend towards a more constructive program of positive Jewish values transcending the spheres of pure philanthropy or palliative effort. Federations are coming to realize that they are communal instruments for the expression of the creative forces that come from within the Jewish group; that the reason for existence and opportunity for service lie in their leadership of those forces that direct, move and elevate the spiritual and cultural content of Jewish life. Jewish Education is one of these forces.

The Cleveland Jewish Welfare Federation long ago recognized the possibilities for such constructive program. It is no more a financial Federation only. It coordinates institutions and their work through functional conferences; it sets and raises standards by means of a research department; and by the inclusion of the Orthodox agencies in its fold and by inviting unaffiliated agencies to participate in its work, it is unifying the community. Only Jewish Education is still outside of its fold and thus outside of its direct sphere of influence and endeavor.

The cause of Jewish Education is less likely to succeed when it appeals to the public for the support of Jewish Education on the basis of community-wide responsibility independently and apart from the Federation. A body of recognized authority to speak for the community at large is needed. The Federation is that recognized authority.

The recent development and success of the double-barrel method of financing Federation work shows that affiliation with the local Community Fund is no more a valid reason for delegating the task of financing Jewish Education to a separate and independent body.

The Committee therefore recommends that the Federation include the general field of Jewish Education as one of its activities.

2. The Committee further recommends that the Bureau of Jewish Education be reorganized representing a cross-section of community interests in Jewish Education with guaranteed fair and adequate representation for all of the constituent agencies.

This Board should coordinate the existing school system and if necessary create additional schools or other activities to meet the various educational needs of the community.

All fiscal and administrative control - the right to collect, allocate and disburse funds; to incur liabilities; to buy, and subject to the approval of owners, to sell or rent real estate and equipment; etc. - should be centralized in the Bureau of Jewish Education working through a centralized

office under one executive head and through a single finance committee upon which each constituent agency shall have a guaranteed fair and adequate representation.

In order to insure autonomy in all matters affecting curricular and educational method, the existing constituent agencies may otherwise continue, at their option, to function through an independent board completely of their own determination, and shall be autonomous in all matters which do not involve financial outlay, reserving each unto themselves full ownership of their respective capital assets.

3. It is further recommended that the Federation be requested to assist in carrying out the plan of reorganization of the Bureau. On or soon after completion of the reorganization the Bureau should join the Federation and be subject to the Federation's control in accordance with its general statutes and regulatory powers. The Bureau should then conduct the 1930 campaign independently and proceed to stabilize its finances and otherwise coordinate the work of the educational institutions in accordance with the above recommendations. In the meantime the Federation should proceed to find ways and means for financing Jewish Education with a view of relieving the Bureau of its fund raising function by 1931.



Jewish Self. ed.
Rabbi Silver

Minutes of the Meeting of the Joint
Study Committee of Jewish Education
Held Wednesday, July 3, 1929, at the
Hollenden Hotel

Those present were Mrs Siegmund Herzog, presiding; Mrs Simon Peiser; Mrs Leo Reich; Rabbi A H Silver; Messrs Bing, Friedland, Aaron Garber, Goldhamer, Nathan Loeser, Pearlstien and Sachs.

1. The minutes of the previous meeting were approved as read.
2. Mr Bing presented the report of the Fact-finding Committee (herewith attached as Exhibit A). Mr Bing reported that Section One has already been amended and adopted at a previous meeting of this committee; section two was referred back to the Fact-finding Committee to amend it in accordance with the proposals of Mr Grossman so as to give the Hebrew Schools greater educational autonomy. The Fact-finding Committee adopted Mr Grossman's amendment practically in its entirety making only minor changes. The new section is therefore radically different from the original draft of December 14th. Mr Bing indicated the main points of difference:

(a) The Hebrew Schools (and other constituent agencies of the Bureau, if they so desire) may retain their independent Board while the original plan provided that a sub-committee of the central Bureau supervise the educational work of the distinct type of schools such as the Hebrew and Religious Schools.

(b) The Hebrew Schools (and other constituent agencies of the Bureau, if they so desire) retain complete educational autonomy for their institutions and are restricted only in matters of financial outlay.

(c) The Hebrew Schools retain title to their properties; however, the right to sell such property is vested in the central Bureau. The Bureau of Jewish Education would be in complete control of fiscal and administrative matters of the entire school system.

Mr Bing stated that some members of the Committee who voted for this amendment still believe that centralization of educational, as well as fiscal and administrative authority, should be vested in the Bureau. However, centralization of complete administrative and fiscal control in the Bureau would constitute a satisfactory first step in the right direction.

Mr Flesheim moved the adoption of the report; and it was seconded by Mr Bing.

Mr Garber moved to substitute the minority report submitted to the committee at the meeting of December 19, 1928 for the majority report; it was seconded by Mr Friedland. The minority report was then read.

Mr Garber stated in support of his motion that there is no cause for radical changes now; that although he originally complained of the treatment of the Bureau he has reasons to believe that the Bureau would now discharge its obligations to the Hebrew Schools to their complete satisfaction; he therefore argued for complete status quo.

Mr Sachs argued in favor of the original report of the committee which recommended one united central body that would cope with the entire educational and administrative problem. He believed that Mr Grossman's amendment is a compromise yielding too much, and does not constitute a change for the better. If the original plan for a central bureau cannot be attained, he would then much prefer a status quo.

Rabbi Silver reiterated his belief in a central bureau with complete educational and administrative powers, but is willing to try out the new proposal believing that it might be a first step towards the complete coordination of the educational work in Cleveland.

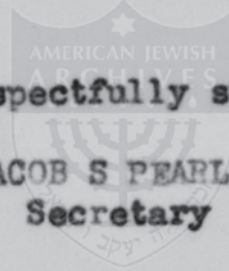
Mr Garber's substitute motion was lost by a vote of seven against two; and sections two and three of the Committee's report were adopted by a vote of five against two (Friedland and Garber) with Messrs Goldhamer and Sachs not voting.

The complete report as it now stands and as it is to be presented to the respective boards of the Jewish Welfare Federation and the Bureau of Jewish Education consists of sections one, two and three of the draft dated January 28, 1929(and herewith attached as Exhibit B).



Respectfully submitted,

JACOB S PEARLSTIEN
Secretary



The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

July 8, 1929

8176
Phone: Cherry 8177
8178

Rabbi A H Silver, President
Bureau of Jewish Education
813 Ulmer Bldg.
Cleveland Ohio

Dear Rabbi Silver:

The Joint Study Committee of Jewish Education which was appointed by the Jewish Welfare Federation and the Bureau of Jewish Education for the purpose of studying the Jewish education situation in Cleveland with a view of evolving a plan for the solution of the problems, has just concluded its work.

At the last meeting of the Joint Study Committee held July 3, 1929, the conclusions and recommendations were adopted and are herewith submitted to the Bureau of Jewish Education for consideration and adoption.

This report will likewise be submitted to the Board of Trustees of the Federation through the Functional Relations Committee. The Functional Relations Committee is expected to take up the committee's report early in the fall.

Very truly yours,

Jacob S. Pearlstien
JACOB S PEARLSTIEN
Research Director

UNITED JEWISH CAMPAIGN

609 HANNA BUILDING
CLEVELAND

PHONE: CHERRY 8176

E. M. BAKER, *General Chairman*
IRWIN LOESER, *Campaign Chairman*
EUGENE S. HALLE, *Treasurer*
S. GOLDHAMER, *Secretary*

Vice Chairmen

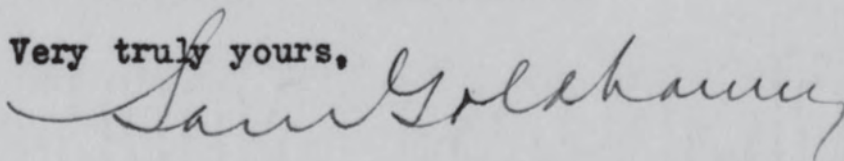
S. P. HALLE
SAM HARTMAN
MRS. SIG. HERZOG
MAX MYERS
S. D. WISE

My dear Rabbi:-

I have delayed advising you about letter which you received from Mr Herman Fink, complaining of our attempts to collect his pledge to the United Jewish Campaign.

Every information that we have indicates that the man was able to pay during the three year period that we had been attempting to collect from him and that while his circumstances, at the moment may not make it possible for him to meet the full obligation of his pledge, nevertheless he can and should pay something at this time to indicate his good faith. We are therefore writing him to that effect and trust that he will not bother you further with any correspondence or complaints.

Very truly yours,



Rabbi A H Silver,
The Temple,
105th St at Ansel Rd.,
Cleveland, Ohio.

July 10, 1929.

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

8176
Phone: Cherry 8177
8178

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustees
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

July 10, 1929

Dear Member:

Enclosed find minutes of the last meeting
of the Joint Study Committee of Jewish Education
held July 3, 1929. Appendices A and B have
already been sent to you.

Very truly yours,

Jacob S. Pearlstien
JACOB S PEARLSTIEN
Research Director

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

My dear Rabbi Silver:

Attached hereto is a copy of a letter which has, with the approval of the President, and the Chairman of the Budget Committee, been sent to Mr Harry Lurie of Chicago, who is to make a study of the work of the Jewish Social Service Bureau for the Budget & Finance Committee of the Federation.



Very truly,

S. Goldhamer
Director.

Rabbi A H Silver,
The Temple,
E 105th St & Ansel Rd.,
Cleveland, Ohio.

July 23, 1929.

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

To The Members of the Board of Trustees of The Jewish Welfare Federation:

The National Home for Jewish Children of Denver, has had a representative in Cleveland for the past several weeks, soliciting local contributions to that Institution.

A number of inquiries have as a result come to the Federation Office, and the information contained in the attached Summary Statement issued by the National Appeals Information Service has been given. This is based upon a more exhaustive report regarding the Institution on file in the Federation Office.

July 23, 1929

COPY

Mr Harry Lurie,
Jewish Social Service Bureau,
1800 Selden St.,
Chicago, Ill.

My dear Mr Lurie:

I find that a number of those with whom you may wish to confer in regard to the Jewish Social Service Bureau Study, are likely to be absent from the City during the month of August, and it will be well therefore to arrange your visit for the first week of September if possible.

In the meantime, Miss Kittner can no doubt provide you with such information and data as you may need for a review of the general work of her Department prior to your coming; I shall attempt in this letter to give you some of the aspects of our local situation, leading to the proposed Study.

There are several considerations to be taken into account:

In the first place the Community Fund has not, in the past several years, been meeting the ever-increasing demands of the constituent Institutions of the two Federations; this may be either the cause or the effect of a strong feeling that has grown in the Community, that Public Taxation must bear an increasingly greater proportion of the cost of Welfare Work; that private subscription is already providing all that it should; and that all privately supported philanthropic agencies must seek in increasing measure to avail themselves wherever possible of the functions and services of public Institutions. We can of course, take no issue with this approach to a solution of the general financial problem of welfare work except as it may be found to be unsuitable to Jewish Social Service.

There is further both expressed and implied, an attitude of criticism on the part of the Community Fund in respect to the differing policies and higher standards of relief as administered by the Jewish Social Service Bureau. This criticism probably applies to the other fields of social service as well, but there has been no issue made of them as yet.

A more important consideration, and one that has a direct bearing on the situation, is the lack of complete assurance

Mr Harry Lurie- #2
Chicago, Ill.

within the councils of our own Federation Budget Committee, as to the real efficacy and economy of the work of the Family Agency. It is with respect to this consideration, that the inquiry into and evaluation of the Bureau's services, is of utmost importance.

The Community Fund, in its attitude, questions whether the Jewish Family Agency is making the fullest use of the Institutions supported by the Municipality and the State for the care of the Tuberculous and the Chronically Sick and Disabled; whether the policies of the Bureau admit of the greatest possible recourse to Mothers' Pensions and other public funds; whether the Bureau is sufficiently insistent upon the adjustment of able-bodied clients to changes in their employment, where such adjustments would afford at least partial income for their families; and whether the general administration and treatment of cases in the Jewish Family Agency, *are* as effective and economical as in non-Jewish Agencies.

The Jewish Social Service Bureau on the other hand, maintains that proper administration of its work, the demands of good case work practice and the nature of its Clientele, all justify the continuation of its present standards and policies; and the challenge to suggest possible improvements and economies thru the adoption of any changes, has been put up to the Federation.

Necessarily, the Federation's desire to cooperate with the Community Fund, calls for every effort to confirm the validity of the Budgets which we present annually for our Institutions to the Community Fund, and the policies and standards upon which these Budgets are built. Nor can we reasonably oppose changes which may bring our work into closer harmony with a program of general community service, if such changes are not in too great conflict with the established traditions and philosophies of Jewish Social Service.

Some of the questions which have presented themselves to the Committee in its negotiations with the Community Fund, are the following:

1. Does the Jewish Social Service Bureau make the fullest use of Mothers' Pensions or other available public funds and would any change of policy make possible an increased use of such funds?
2. Does the Jewish Social Service Bureau encourage to the extent possible, partial self-support by dependent mothers?
3. Does the Bureau exploit sufficiently opportunities for putting the handicapped or their families into position for some kind of productive employment or business?
4. Are public institutions for the care of the tuberculous, the mentally and physically handicapped and the permanently disabled being utilized to the fullest possible extent?
5. Are the workers of the Bureau sufficiently informed with regard to general industrial conditions and seasonal demands for labor to enable them to make adjustments for the unemployed?
6. Is sufficient influence brought to bear on the unemployed to have them accept employment out of their trades where necessary?

Mr Harry Lurie - #3
Chicago, Ill.

7. Is there a tendency on the part of the Bureau to accept as "Personal Service Cases", families who might work out their salvation if left to their own initiative and resources?
8. Are the initial interviews and investigations of the Bureau conducted with sufficient diligence and care to eliminate applicants who can possible function for themselves?
9. Does the Bureau have the necessary courage in all cases to demand the fullest cooperation of the client's relatives?
10. Does the family agency at times accept leadership and responsibility in cases because of community or group pressure?
11. Are special opportunity resources of the Bureau at times made the basis of appeal or aid?
12. Is the budgetary standard for relief for families in temporary cases greater than the ordinary earning capacity of these families, due to the inclusion of items other than actual necessities?

There are other questions which you will no doubt wish to cover in an interpretation of the functions of the Bureau and in an appraisal of its services, but these few will I believe serve to indicate to you the line of inquiry which seems to us to be of primary importance for our present purposes.

Looking forward to your visit here, I am with kind regards,

Yours very truly,

(Signed) S Goldhamer

Director
The Jewish Welfare Federation, Cleveland.

July 23, 1929.

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustees
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhart
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

Dear Rabbi Silver:

A Meeting of the Board of Trustees of the Federation will be held on Friday, September 6th at 12 o'clock noon in Parlor 3 of the Statler Hotel.

No Meeting of the Board has been held for some months and there are several matters of importance to be taken up.

Meeting? May I urge you to be present at the

Very truly,

Chairman

Rabbi A H Silver
The Temple
Cleveland, Ohio.

August 30, 1929.

C O P Y

CLEVELAND COMMUNITY FUND

September 3, 1929.

Mrs Siegmund Herzog, President,
The Jewish Welfare Federation,
Cleveland, Ohio.

Dear Mrs Herzog:

As previously announced, the eleventh annual Community Fund Campaign will be held November 18 to 26 inclusive. The purpose of this letter is to request your Federation to submit in the usual form its application for 1930 budget on behalf of affiliated agencies. To conform with our pre-campaign meeting schedule this budget should be in our hands not later than September 27 in order that the Fund may have sufficient opportunity to examine the figures presented and to consider the factors of need and feasibility in determining the amount of the campaign goal.

We are confronted this year by an exceptionally heavy list of large gift casualties which would naturally affect the sum that can be raised. This indicates the need for a conservative budget estimate. Further, we believe that social agency requirements should be benefitting by prevailing good employment conditions.

Of course, the Fund will make every effort to obtain increased gifts made possible by prevailing prosperity but the first lien on these increases will naturally be the replacement of the abnormal gift casualties.

In view of the material increase the Community Fund granted the Jewish Welfare Federation for 1929 on behalf of the three orthodox agencies, we feel sure we can count on your continuing cooperation for the coming year. We recognize the fact that the other Federation, appreciating this increased burden on the Fund, asked no larger amount from the Fund for 1929 than in the previous year.

Very truly yours,

(signed) CHAS E ADAMS,

CEA:MG

General Chairman

Schedule for Budget Meetings Week of September 16th

Monday, September 16th: 3:00 P.M. Camp Wise Association
3:30 P.M. Jewish Day Nursery
4:00 P.M. Hebrew Shelter Home

Tuesday, September 17th: 3:00 P.M. Council of Jewish Women and
Educational Alliance
4:00 P.M. Welfare Association for Jewish Children

Wednesday, September 18th: 3:00 P.M. Jewish Orphans Home
3:30 P.M. Orthodox Jewish Orphans Home
4:30 P.M. Orthodox Old Home

Thursday, September 19th: 3:00 P.M. Jewish Social Service Bureau
4:00 P.M. National Agencies:
a Bureau of Jewish Social Research
b Montefiore Home for the Aged
c National Appeals Information Service
d National Desertion Bureau
e National Jewish Hospital, Denver
f Training School for Jewish Social Work

Friday, September 20th: 3:00 P.M. Mount Sinai Hospital
4:00 P.M. Jewish Welfare Federation
4:30 P.M. General Budget Consideration

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustees
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

Dear Rabbi:-

Mr Charles E Adams, Chairman of the Community Fund, has in his letter of September 3rd, copy of which is here attached, requested that our recommendations for the needs of the Jewish Agencies, be submitted to the Community Fund by September 27th.

Furthermore, in preparation for these recommendations, it is deemed advisable by your Chairman, that conferences be held with the Budget Committees of the respective Institutions in order to give them an opportunity to properly present their requirements and to enable them also to understand clearly the general problems of the Federation, as they relate to the annual appropriations.

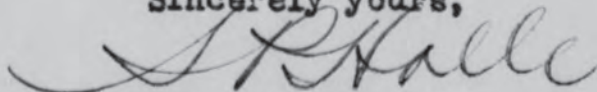
To this end, may I ask you to please reserve the afternoons of the week of September 16th, from 3:00 to 5:00 o'clock for these conferences?

A Schedule of the meetings is here attached.

Also memoranda relating to the respective budgets to be considered will be mailed to you a day or two preceding each meeting to give you an opportunity to review them and to be prepared to make such enquiries as you may wish for further information from the representatives of the Agencies, who will be present at these meetings.

Please arrange to be present at these meetings so that I may count on your help and suggestions together with the other members of the Budget Committee.

Sincerely yours,



Chairman,
The Budget and Finance Committee,
The Jewish Welfare Federation.

Rabbi A H Silver,
The Temple,
Cleveland, Ohio.

September 9, 1929.

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

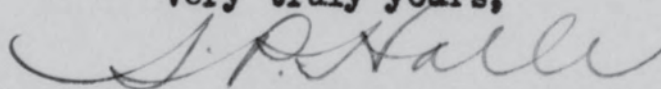
8176
Phone: Cherry 8177
8178

Dear Rabbi:-

Budget hearings, with Committees of the COUNCIL OF JEWISH WOMEN, EDUCATIONAL ALLIANCE and the WELFARE ASSOCIATION FOR JEWISH CHILDREN, will be held on Tuesday afternoon, September 17th, beginning at 3 o'clock sharp at the Federation office.

Copies of the Budget Statements for these three agencies are here mailed to you in order that you may have an opportunity to review them, if possible, before the meetings.

Very truly yours,



Chairman,
The Budget and Finance Committee,
The Jewish Welfare Federation.

Rabbi A H Silver,
The Temple,
Cleveland, Ohio.

September 13, 1929.

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustees
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

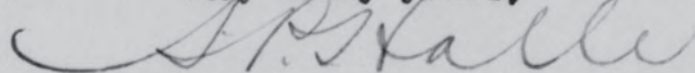
8176
Phone: Cherry 8177
8178

Dear Rabbi:-

Budget hearings, with Committees of the JEWISH ORPHANS HOME, ORTHODOX JEWISH ORPHANS HOME and the ORTHODOX OLD HOME, will be held on Wednesday afternoon, September 18th, beginning at 3 o'clock sharp at the Federation Office.

Copies of the Budget Statements for these three agencies are here mailed to you in order that you may have an opportunity to review them, if possible, before the meetings.

Very truly yours,



Chairman,
The Budget & Finance Committee,
The Jewish Welfare Federation.

Rabbi A H Silver,
The Temple,
Cleveland, Ohio.

September 14, 1929.

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustees
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

September 19, 1929

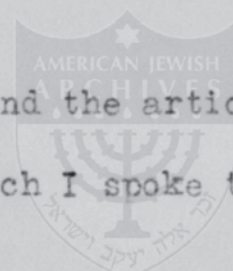
Rabbi A H Silver
The Temple
E 105th & Ansel Rd
Cleveland, Ohio

Dear Rabbi Silver:

Enclosed find the article by
Louis Bing, Jr., of which I spoke to you
the other day.

Very truly yours,

JACOB S PEARLSTIEN
Research Director



The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

Dear Rabbi Silver:

The Budget & Finance Committee of the Federation has just concluded its hearings and consideration of the Budgets of the constituent agencies for 1930.

The recommendations of the Committee are ready to be submitted to the Community Fund subject to the Board's approval.

A short meeting for the purpose is therefore being called for Thursday afternoon, September 26th at 3:30 o'clock at the Federation office. Will you please try to attend?

Very truly,

Mrs. Sieg Herzog
President

Rabbi A H Silver
The Temple
Ansel Road & E 105th St
Cleveland, Ohio.

September 24, 1929.

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustees
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

Rabbi A H Silver,
The Temple,
E 105th St.,
Cleveland, Ohio.

My dear Rabbi:

The Educational Fund Scholarship Conference which was organized by the Jewish Welfare Federation and which receives applications for loans from the Educational Endowment Fund of the Federation, the Scholarship Fund of the Council and the Educational League, desires to ask your co-operation in the following matter.

Recently there has been brought before the Conference for consideration the question of provision of special school expenses for boys and girls who are of unusual mental capacity but are handicapped by cardiac conditions and other physical defects.

These boys and girls are of indigent families of the Jewish Social Service Bureau and of the Mothers' Pension Bureau, and doctors have recommended specialized High School or Business College training to prepare them for occupations for which they are best fitted.

Four such cases were presented to the Educational Fund Conference at a Meeting held on October 8th. The nature of these cases and the help required does not come within the purview of our Educational Funds which have been designated for students in higher training; the Jewish Social Service Bureau which is interested in each of the families, has been unable because of lack of funds to extend the special educational opportunities indicated for these boys and girls.

In seeking some other means whereby they could be assisted, the Members of the Conference suggested that perhaps the Temple Sunshine Funds collected from the Children in the various Sabbath Schools, might be available for concrete assistance of this kind. In each of these cases the sum of \$8 or \$10 a month is needed for carfare, lunches, books and other equipment.

I have attached hereto a brief memorandum of the cases presented to the Conference, and I would much appreciate your advice if you believe that the children of the Sabbath School would participate in giving their help.

A similar letter is being sent to the Rabbis of the other Temples.

Awaiting your kind advice, I am,

Very truly yours,

Sol Reinthal
Chairman
Educational Fund Conference

October 10, 1929.

8176
Phone: Cherry 8177
8178

C O P Y

REPORT TO SCHOLARSHIP COMMITTEE
OF THE
JEWISH WELFARE FEDERATION

RE: Leonard Goldhammer

Leonard Goldhammer, who is 17 years old, lives with his widowed mother, two sisters, and his stepbrother in the home of his maternal grandmother. Mrs Goldhammer is an intelligent, energetic and ambitious woman who works as a saleswoman for her brother-in-law. The home is maintained by contributions from Mrs Goldhammer's brothers, from her step-son's and from her own earnings. The income seems inadequate to provide for Leonard's needs in high school. He is very anxious to continue his education and prepare for the rabbinate. With classes at high school and the Talmud Torah, Leonard feels that he is unable to take a job in his spare hours, which are from 2 to 6 in the afternoon, in order to provide sufficient earnings to cover his expenses. For that reason he has appealed for a scholarship loan. He received one the year of 1927-1928 from the Junior Council of Jewish Women. X/

Leonard is a very pleasant, good looking, intelligent boy who has made an excellent record in high school. He received the highest praise also from the man for whom he worked during the summer vacation. Before Rabbi Goldman left the city he was interviewed. He considered Leonard a splendid student and one who should be assisted in attaining his ideals.

JEWISH SOCIAL SERVICE BUREAU

(Signed by)

(Miss) Frances S Greenberger,
Supervisor, DEPT. SPECIAL SERVICES.

C O P Y

REPORT TO SCHOLARSHIP COMMITTEE
OF THE
JEWISH WELFARE FEDERATION

RE: Anna Lackritz

Anna Lackritz, who is 18 years old, has had a cardiac condition for many years. She lives at home with her parents, who are both ill. The father has a serious heart condition and is unable to work, and the mother is an arrested tuberculosis case. A brother 13 has a severe cardiac condition and must remain in bed all the time. Another brother died of heart trouble two years ago. The youngest, a girl of 8, is the only one who seems to be well. The family is fully maintained by the Jewish Social Service Bureau.

Because Anna has been ill, she has had to proceed slowly in school. At present she attends John Hay High School where she is in the 12 A grade. It is considered desirable for her to complete this commercial course but the Jewish Social Service Bureau feels unable to meet the need for this extra allowance and for that reason presented the application for a scholarship.

JEWISH SOCIAL SERVICE BUREAU

(Signed) Frances S. Greenberger

(Miss) Frances S. Greenberger,
Supervisor, DEP'T. SPECIAL SERVICES.

FSG:MR

REPORT TO SCHOLARSHIP COMMITTEE
OF THE
JEWISH WELFARE FEDERATION

Re: Joseph Lehrer

Joseph Lehrer, who is 17 years old, lives with his widowed mother, Mrs Glazer, and half-sister Tillie. Mrs Glazer is supported by the Mothers' Pension Department and feels that she is unable to give Joseph further education.

Joseph is an invalid. He has paralysis due to a brain hemorrhage supposed to have occurred at birth. He also has a curvature of the spine. His prognosis as to life is fairly good while his prognosis as to health is fair, at the best. There is no indication of any change for the worse, at least for a great number of years, but without training in some special line, Joseph may become dependent as he is physically unfit to compete with young men of his age. He was carefully examined at Lakeside Dispensary where the reports of the psychologist and doctor concur regarding the advisability of training Joseph in a commercial course. It was felt that he would do well as a bookkeeper. As the Mothers' Pension Department could not provide for this commercial education, they presented Joseph's application for extra allowance for an education.

JEWISH SOCIAL SERVICE BUREAU.

(Signed by) (Miss) Frances S Greenberger,
Supervisor, DEP'T. SPECIAL SERVICES.

C O P Y

REPORT TO SCHOLARSHIP COMMITTEE
OF THE
JEWISH WELFARE FEDERATION

Re: Emily Remenick

Emily Remenick is 16 years old. She has a cardiac condition which has existed for a number of years. She lives at home with her father and her thirteen-year old brother. The father at one time had tuberculosis but the condition is now inactive. He is unable to work but remains home to keep house as the mother is dead. The family is entirely maintained by the Jewish Social Service Bureau. The Jewish Social Service Bureau however has insufficient funds to provide for educational needs and referred Emily to the State Rehabilitation Bureau. They are granting her tuition at Spencerian School where she is receiving commercial training. She however needs money for carfare and lunches and for this reason the Bureau has requested a scholarship.

JEWISH SOCIAL SERVICE BUREAU

(Signed) Frances S. Greenberger

(Miss) Frances S. Greenberger,
Supervisor, DEP'T. SPECIAL SERVICES.

Oct. 18th, 1929.

Mr. Sol Reinthal,
Chairman, Educational
Fund Conference,
Hanna Bldg.,
Cleveland, Ohio.

My dear Mr. Reinthal:-

In reply to your letter of October 10th permit me to state that the Temple Sunshine Fund will be pleased to contribute this year the sum of \$50. to the fund which you are raising for the special cases mentioned in your letter.

With kindest regards, I am

Very sincerely yours,

AHS/IR

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Henry Baker
Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Garber
Rabbi Sol Goldman
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

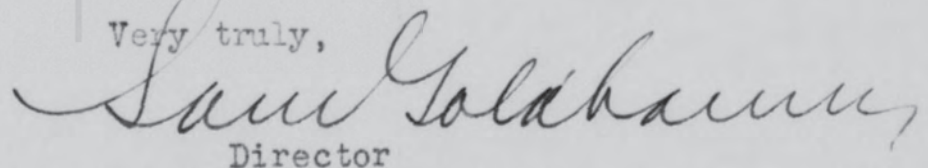
My dear Rabbi:

Mr Reinthal has asked me to acknowledge for him your letter of October 18th and your kind offer to assist the Jewish Social Service Bureau with a contribution of \$50 from the Temple Sunshine Club for the special educational needs of some of its beneficiaries.

As soon as advices are in hand from the four Temples with whom we have communicated, so that we may know how much money in the aggregate will be available, the matter will again be referred to the Jewish Social Service Bureau.

With kind regards, I am,

Very truly,


Director

The Jewish Welfare Federation.

Rabbi A H Silver,
The Temple,
E 105th St.,
Cleveland, Ohio.

October 23, 1929.

Minutes of a meeting of the Transient
Committee held October 29, 1929, at the
office of the Jewish Welfare Federation
at 1:00 P M

In the absence of Mr Soglovitz, Chairman, Mr Arsham was elected chairman for the day. Those present were:- Mr Gusman, Miss Kittner, Mr Permut, Mr Pearlstien, Mr Shulman, Mrs Skall, Mr Schweid, Mr Schwartz and Mr Rosichan, secretary.

The minutes of the previous meeting were read and approved.

Mr Rosichan, secretary, presented a report on the new scheme of registration and the new administration at the Hebrew Shelter Home.

Mr Arsham of the Board of the Hebrew Shelter Home, said that at the present time, since the registration scheme has been put into effect, soliciting at the East 105th Street synagogues has decreased at least 40%. He feels that the registration scheme, and the cooperation of the Hebrew Shelter Home Board with the Jewish Social Service Bureau has shown itself to be an unqualified success.

Mr Rosichan then read a letter from Mr Cullman of New York asking for the appointment of a representative to the National Transient Committee

Mr Shulman moved that the Transient Committee go on record as being in favor of appointing a member to the National Transient Committee. The motion was seconded and carried unanimously.

Mr Shulman then moved that Mr Rosichan be appointed the Cleveland representative on the National Transient Committee. The motion was seconded and carried.

Mr Pearlstien agreed to write a letter to New York informing Mr Cullman of this appointment.

Mr Schweid then brought up the question of soliciting the synagogues and individuals by representatives of the European organizations, asking whether some method could not be devised to check on their credentials and prevent impostors from collecting funds from the synagogues.

Mr Permut cited an example of a man who was later found out to be a fraud, who collected \$65 from the orthodox congregation on the Heights.

Mr Pearlstien suggested the creation of a central fund by the synagogues to be disbursed by a committee representing the synagogues to representatives of organizations whose credentials have been checked. Mr Schweid demurred saying that men with proper credentials should be given a letter of recommendation by a duly certified central committee. Mr Pearlstien differentiated between the unfortunate non-resident who should be taken care of by the Jewish Social Service Bureau, and the representatives of European organizations. He felt that the Transient Committee should take the initiative for the selection of a committee of rabbis and laymen to consider the creation of a credentials committee. The impetus, he believed, should not come from the Federation, but should come directly from the people interested in the selection of such a committee.

Mr Permut felt that a meeting of all rabbis and the presidents of their congregations should be called through the Committee on Transients. Mr Pearlstien suggested that two members of the Committee on Transients be appointed by the chairman to interview a few of the orthodox rabbis and their presidents for the purpose of sounding out their reaction toward the creation of such a committee.

Mr Arsham appointed Mr Schweid and Mr Permut to serve on this committee. Mr Rosichan was selected as secretary of this subsidiary committee. Mr Arsham agreed to act as chairman ex-officio.

Mr Arsham agreed to interview Rabbi Gittelsohn. Mr Permut agreed to interview Rabbis Davidowitz, Sacks and Paley. Mr Schweid agreed to interview Rabbis Porath and Eckstein. Mr Pearlstien will contact Rabbis Brickner, Silver and Nowak.

It was the concensus of opinion of the committee that a meeting be held as soon as practicable to consider the results of these interviews toward the purpose of calling a large mass meeting. Mr Rosichan agreed to call the members of this committee within the next two weeks and to arragne for the next meeting of the Committee on Transients.

Meeting adjourned at 2:15 P M



Arthurs S Rosichan
Secretary

COPY

Dear Madam:

I find upon investigation that the question of placement of Hilda and Sidney Yudkovsky was considered by the Jewish Children's Conference on October 23rd and again on November 6th and the Committee continues in its judgment that it is for the best interests of the Children that they be taken care of in a Boarding Home rather than in the Institutions. This decision was concurred in by the Representatives of the Jewish Orphan Home and the Orthodox Jewish Orphan Home according to the Minutes of these Meetings which we have on file.

We would therefore suggest to you that you be guided by the judgment of this Committee and of the persons connected with these Social Agencies who by reason of their long experience with Child Care problems, know best what should be done.

Very truly,

Director
The Jewish Welfare Federation.

Mrs L Pivovar,
6404 Belvidere Ave.,
Cleveland, Ohio.

November 22, 1929.

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

Dear Rabbi Silver:

A Meeting of the Board of Trustees of the Federation will be held on Tuesday, December 3, at 3:30 o'clock at the Federation office.

No Meeting was called during November because of activity attendant upon the Community Fund Drive, and there are a number of matters of importance to be taken up at this time.

Will you please try to attend.

Very truly,

President.

Rabbi A H Silver
The Temple
Ansel Road & E 105th
Cleveland, Ohio.

November 27, 1929.

Dec. 19th, 1929.

Mr. Sam Goldhamer,
Jewish Welfare Federation,
Hanna Bldg.,
Cleveland, Ohio.

My dear Mr. Goldhamer:-

The Bureau of Jewish Education is about to send out its bills for renewed subscriptions for 1930. Last year you were kind enough to send us a letter over the signature of the Jewish Welfare Federation to accompany our request for renewals.

At a meeting of the Board of the Bureau this noon it was voted to request the Federation to assist us again this year with such a statement. We shall be deeply grateful to you for your cooperation.

We should like to send out our bills by the first of January and would therefore appreciate your earliest attention to this matter.

permit me to remain

With kindest regards and best wishes,

Very sincerely yours,

AHS/IR

The Jewish Welfare Federation

Hanna Building
Prospect and East 14th Streets
Cleveland

Officers and Trustees

Honorary President
Edward M. Baker

President
Mrs. Sieg. Herzog

Vice Presidents
Sylvester W. Flesheim
S. P. Halle
S. H. Kleinman
Max Myers
Sol Reinthal
S. D. Wise

Treasurer
E. S. Halle

Executive Director
S. Goldhamer

Research Director
J. S. Pearlstien

Honorary Trustee
Julius Feiss

Alfred A. Benesch
Rabbi B. R. Brickner
Theo. Fishel
I. F. Freiburger
Julius Fryer
Samuel Gross
Marc J. Grossman
Mrs. D. Gussow
Sam Hartman
David S. Kohn
Irwin N. Loeser
Nathan Loeser
Lester I. Miller
Jos. Neshkes
Rabbi A. H. Nowak
Mrs. Simon Peiser
Rabbi A. H. Silver
Max Simon
J. Soglovitz
B. A. Spanye
Oscar H. Steiner
Wm. C. Treuhaft
Jac. Wolpaw

8176
Phone: Cherry 8177
8178

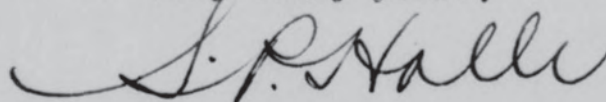
Dear Rabbi Silver:

A Meeting of the Budget & Finance Committee of the Federation will be held in the new Offices at 610 Federal Reserve Bank Building on Friday, Dec. 27th at 3:30 o'clock.

The Committee will meet to consider matters relating to the current year's operating experience of a number of the Constituent Institutions and will, in addition, receive a report on a Comparison Study of the Operating Expenditures of the Welfare Association for Jewish Children.

Your attendance is important.

Very truly yours,



Chairman.

Rabbi A H Silver
The Temple
E 105th & Ansel Rd
Cleveland, Ohio.

December 23, 1929.

THE BUDGET & FINANCE COMMITTEE
THE JEWISH WELFARE FEDERATION
610 Federal Reserve Bank Building
~~609 HANNA BUILDING~~
CLEVELAND

S. P. HALLE, *Chairman*
JOHN ANISFIELD
EUGENE S. HALLE
SAM HARTMAN
MRS. SIEG HERZOG
S. H. KLEINMAN
DAVID S. KOHN
MAX MYERS
RABBI A. H. SILVER
JAC SOGLOVITZ
S. D. WISE
J. WOLPAW

Dear Rabbi:-

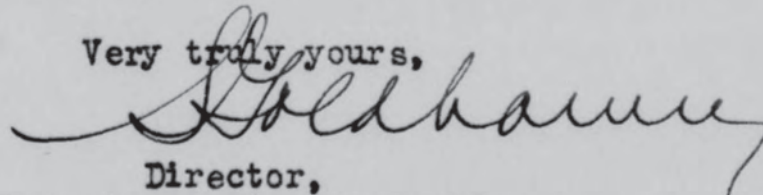
I am sending you herewith a copy of the Comparative Study of the financial operations of the Welfare Association for Jewish Children and the three agencies in the Welfare Federation doing similar work.

This Study was made by the writer in accordance with instructions from the Federation Board and was submitted to the members of the Budget & Finance Committee at the Meeting, held on December 27th.

No action is being taken at this time with reference to a Service Study of the Welfare Association because The Cleveland Foundation is about to have a general review made of the work of all Cleveland Child Caring Agencies and our Budget Committee concluded to await the results of this report.

I trust that you will have an opportunity to go over these comparative figures.

Very truly yours,



Director,
The Budget and Finance Committee,
The Jewish Welfare Federation.

Rabbi A H Silver,
The Temple,
Cleveland, Ohio.

December 31, 1929.

THE JEWISH WELFARE FEDERATION

Summary of Appropriations for 1927-1928-1929 & Budget Recommendations for 1930

	I 1927 Federation Allotment	II 1928 Federation Allotment	III 1929 Federation Allotment	IV 1930 Budget Recommendations	V 1930 Final Recommendations
1. American Jewish Committee			\$ 5,000	\$ 1,000 (c)	
2. Bureau of Jewish Social Research	\$ 300	\$ 300	300	1,200	
3. Camp Wise Association	14,633	14,700	14,000	13,600	
4. Council of Jewish Women &	12,067	12,000	12,000(50,000	
5. Educational Alliance	31,059	31,500	32,500)		
6. Hebrew Shelter Home	2,000	2,000	2,000	2,000	
7. Jewish Day Nursery	4,500	4,500	4,500	4,500 (b)	
8. Jewish Orphan Home	23,000	21,000	17,000	17,000	
9. Jewish Social Service Bureau	133,501	154,000	149,963	170,509 (c)	
10. Jewish Telegraphic Agency					
11. Jewish Welfare Federation	24,275	27,152	23,787	(d)	
12. Mortefiore Home for Aged	3,500	3,500	3,500	3,500	
13. Mount Sinai Hospital	134,347	135,000	140,000		
14. National Appeals Information Service		500	500	500 (e)	
15. National Conference Social Work	25	25	25	25	
16. National Conference Jewish Social Work	250	150	150	150	
17. National Desertion Bureau	500	500	500	500	
18. National Jewish Hospital for Consumptives, Denver	6,000	6,000	6,000	6,000	
19. Orthodox Jewish Orphans' Home	21,000	21,000	18,000	18,000 (b)	
20. Orthodox Old Home	24,000	24,000	22,230	24,000 (b)	
21. Training School for Jewish Social Work	1,500	1,500	1,000	1,500 (f)	
22. Welfare Association for Jewish Children	40,621	39,369	37,000	37,000	
23. Total Allotments	\$ 477,078	\$ 498,696	\$ 489,955	\$ 543,617	
24. Community Fund Appropriation	\$ 417,952.50	\$ 436,500	\$ 463,100	67,449 (increase)	

II.

THE JEWISH WELFARE FEDERATION

Summary of Appropriations for 1927-1928-1929
And Budget Recommendations for 1930.

Explanation of Notes on Page 1

(a) Item 1

American Jewish Committee - \$5,000 appropriated to them in 1929 was included in the 25th Anniversary Fund; 1930 appropriation to be taken from the Memorial Fund.

(b) Items 7-19-20

The Jewish Day Nursery, Orthodox Jewish Orphan Home and Orthodox Old Home received their support during 1927 from the Funds of the United Jewish Campaign; during 1928 they were supported up to the sum of \$12,375 from the Community Fund, the balance coming from the Federation out of the 25th Anniversary Deficit Fund; beginning with 1929 they are being supported by the Community Fund.

(c) Item 9

The Jewish Social Service Bureau - \$3,000 was contributed by Mr S D Wise for Jewish Big Sister Work during 1927; in 1928 \$22,000 was provided out of the 25th Anniversary Deficit Fund; in 1929 Mr S D Wise made a special contribution of \$11,963 to assist in meeting their deficit for this year.

(d) Item 11

The Jewish Welfare Federation - during 1927 received \$19,150 from the Community Fund, the balance coming from other Funds of the Federation; in 1928 they received \$19,650 from the Community Fund the balance from other Funds; this is also true for 1929.

(e) Item 14

The National Appeals Information Service has received its appropriation from the Memorial Fund of the Federation.

(f) Item 21

The Training School for Jewish Social Work - during 1927, received both the Annual Allotment of \$1,000 and Scholarship of \$500 from the Memorial Fund; during 1928 the Scholarship was appropriated out of the Educational Fund; for 1930 their Annual Allotment is to be appropriated out of the Memorial Fund, and \$500 for the Scholarship Fund from the Wise Foundation.

[illegible]

COUNCIL EDUCATIONAL ALLIANCE

13512 KINSMAN ROAD

CLEVELAND, OHIO

TELEPHONE WASHINGTON 2788

January 8, 1930

Rabbi A.H. Silver
East 105th and Ansel Road
Cleveland, Ohio

My dear Rabbi Silver:

The next regular meeting of the Board of Directors of the Council Educational Alliance will be held Wednesday, January 15th at 1:15 P.M., in the new offices of the Jewish Welfare Federation, 610 Federal Reserve Bank Building.

Kindly return the enclosed card indicating whether you will be present.

Cordially,

Marc J. Grossman
President

Leonard S. Levy
Secretary

attending
city club
Board meeting

LIST OF DECEASED BENEFACTORS

Caroline Weil	\$1,000.
Amelia Mandelbaum	100.
Issac Levy	500.
Jos. E. Schoenberg	300.
Anonymous	100.
Flora Schwab	1,000.
Eva Goldstein	100.
Joseph and Rosa Rosewater	100.
Kaufman Hays	250.
Jos. H. Glauber	500.
Jacob Mandelbaum	500.
Joseph Hays	250.
Moritz Joseph	500.
Jos. Bialosky	250.
Harris Goldstein	100.
A. Wille	200.
E. Selkowitz	200.
Mrs. L. Holstein	100.
E. M. Halle	200.
Herman Stern	500.
Yetta Rohrheimer	100.
Emanuel Halle	500.
Tillie Reiter	100.
Mrs. Augusta Simon Feder	100.
I. H. Morris	50.
Edna Harris	50.

שמע ישראל הקול

THE HEBREW FREE LOAN ASSOCIATION

337 THE ARCADE

CLEVELAND, OHIO

January 20th. 1930.

ויראת מאלהיך וחי

אחיך עמך. את כספך לא

תתן בנשך.

ויקרא כ"ה לו' לו'

Thou shalt fear the Lord and let thy brother live with thee. Thy money thou shalt not lend him upon interest.

Leviticus XXV. 36-37

HEBREW FREE LOAN ASSOCIATION

Enclosed find check to your order for \$500 to be added to your working funds, which have always been used to very good advantage toward aiding those who need temporary assistance to maintain their freedom from charity help

With hopes that the scope of your good work will continue to broaden, I am

Yours truly,

Manuel Halle [Life Contributor] \$500.00

DONATIONS

John Anisfield	\$1,400.00
Savel Pazol	1,000.00

OFFICERS FOR 1929

Samuel Garber	President
Armin Berger	First Vice-President
A. Schwimmer	Second Vice-President
K. Slomovitz	Asst. Treasurer
Maurice Gusman	Treasurer
Mrs. Jacob Reder	Secretary

DIRECTORS

A. Berger	A. Mendelsohn
A. A. Benesch	A. Permut
Sam Eisenberg	M. D. Sarbey
Lloyd Feder	J. Schwartz
Marcus Feder, Sr.	K. Slomovitz
J. Frank	A. Schwimmer
Geo. W. Furth	S. Tannenbaum
Sam Garber	M. Weinberg
Maurice Gusman	Eugene E. Wolf
Max E. Meisel	

HONORARY TRUSTEES

Morris Amster	George Laufman
Ernestine Friedman	Z. Kolinsky

Mrs. A. H. Silver,
10311 Lake Shore Blvd.
Cleveland, Ohio.

My dear Mrs. Silver:-

At the last quarterly meeting of the

Board of Directors of the Hebrew Free Loan Association

held January 13th., it was decided to hold a banquet to

celebrate the twenty fifth anniversary of the founding of

our organization. There was a motion made to appoint an

Auxiliary Committee of eight women to assist in the

plans, and your name was suggested as one of the most

representative women in the Jewish community to co-oper-

ate with our Board in making this event the desired

success. The other women who are asked to serve with you

are, Mrs. Siegmund Herzog, Mrs. George W. Furth,

Mrs. Armin Berger, Mrs. Lloyd H. Feder, Mrs. Eugene E. Wolf

Mrs. B. R. Brickner and Mrs. Abraham Nowak.

May we hope for a letter of acceptance from you at an

early date?

Very respectfully,

Anna G. Reder
Secretary.

\$5.00 Membership Fee is the means of Saving a Despondent Silent Self-Respecting Family from
Entering the Gates of Charity

LAW OFFICES OF
GROSSMAN AND GROSSMAN

17TH FLOOR THE GUARANTEE TITLE BUILDING

CLEVELAND

LOUIS J. GROSSMAN
MARC J. GROSSMAN
KENNETH D. CARTER
JOHN W. CAMP
PERRY E. HAMILTON
I. V. ROSENMAN

Jan. 28, 1930

Rabbi Abba Hillel Silver,
The Temple,
Ansel Road at E. 105th St.,
C i t y.

Dear Rabbi:-

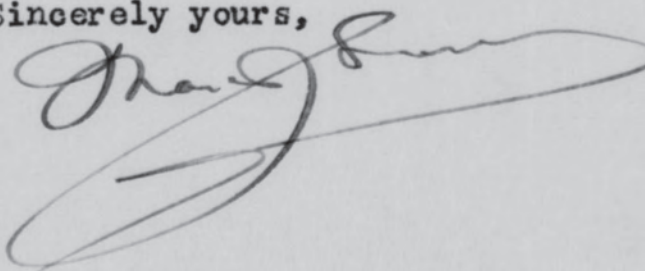
I would appreciate it very much if you would
again accept the Chairmanship of the JEWISH EXTENSION
COMMITTEE of THE COUNCIL EDUCATIONAL ALLIANCE.

The personnel of the Committee will be as
follows:

JEWISH EXTENSION COMMITTEE.
Rabbi Abba Hillel Silver, Chairman:

(Rabbi Barnet Brickner
(Harry Davidowitz

Sincerely yours,



MJG-BJ

Jan. 28th, 1930

Miss Anna G. Reder,
Hebrew Free Loan Ass'n.,
Cleveland, Ohio.

My dear Miss Reder:-

Mrs. Silver has asked me to say to you that she will be very happy to serve on the Auxiliary Committee which the Hebrew Free Loan Association is organizing in connection with its twenty-fifth anniversary celebration.

remain

With kindest regards, permit me to

Very sincerely yours,

AHS/IR

Jan. 29th, 1930

Mr. Marc J. Grossman,
Guarantee Title Bldg.,
Cleveland, Ohio.

My dear Mr. Grossman:-

Permit me to acknowledge receipt
of your letter asking me to accept again the
Chairmanship of the Jewish Extension Committee of
The Council Educational Alliance.

This committee has not met for
over two years. I don't know what its function
really is. Perhaps it would be better to abolish
this committee altogether.

Very sincerely yours,

AHS/IR

LAW OFFICES OF
GROSSMAN AND GROSSMAN

17TH FLOOR THE GUARANTEE TITLE BUILDING

CLEVELAND

LOUIS J. GROSSMAN
MARC J. GROSSMAN
KENNETH D. CARTER
JOHN W. CAMP
PERRY E. HAMILTON
I. V. ROSENMAN

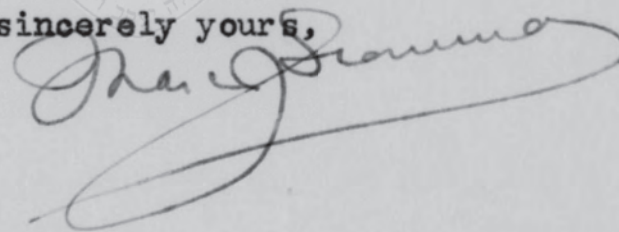
February 1st,
1930.

Dear Rabbi:--

I am in receipt of your letter of January 29th, in which you make acknowledgment of my request that you again accept the Chairmanship of the Jewish Extension Committee of THE COUNCIL EDUCATIONAL ALLIANCE.

I think, perhaps, you are right in suggesting that the Committee be abolished. I am accordingly advising the other members of the Committee that this action will be taken.

Very sincerely yours,



Rabbi Abba Hillel Silver,
The Temple,
East 105th St. at Ansel Road,
Cleveland, Ohio.

MJG:BJ

The Jewish Welfare Federation

610 Federal Reserve Bank Building
Cleveland

8176
Phone: Cherry 8177
8178

Dear Rabbi Silver:

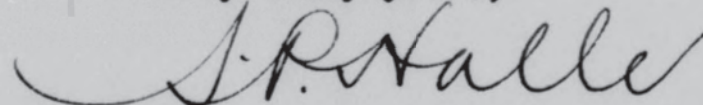
Mr Lurie has just advised us that he can be in Cleveland on Monday, February 10th for a Meeting with the Members of the Budget & Finance Committee.

The purpose of this Meeting will be to review with Mr Lurie the conclusions and recommendations arising out of his Study of the Jewish Social Service Bureau.

I trust that the Members of the Committee have had an opportunity to acquaint themselves at least with the major aspects of the Study to the end that we may be prepared to ask Mr Lurie for any further information desired.

The Meeting will be held at 3:30 o'clock at the Federation Office.

Very truly yours,



Chairman
The Budget & Finance Committee
The Jewish Welfare Federation.

Rabbi A H Silver
The Temple
Ansel Rd & E 105th St
Cleveland, Ohio

February 4, 1930

*Not
present
ack. Lurie funeral*

THIS SIDE OF CARD IS FOR ADDRESS



WRHS

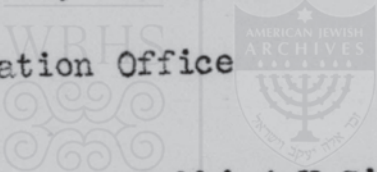


The Jewish Welfare Federation

610 Federal Reserve Bank Bldg.

Cleveland, Ohio

I plan to attend
the Meeting of the Budget & Finance Committee
to be held on Feb.10th, at 3:30 P M
at the Federation Office


Rabbi A H Silver

Will you please return this advice Promptly?

COUNCIL EDUCATIONAL ALLIANCE & COUNCIL OF JEWISH WOMEN

Combined Budget Statement for 1930

- I Actual Income & Expense for 1928.
 II Budget Estimate for 1929.
 III Full Year 1929 Estimate based on 6 Months Operation
 IV Budget Estimate for 1930.

	I 1928 Actual Operation	II 1929 Original Budget	III 1929 Full Year Estimate	IV 1930 Budget Estimate
<u>INCOME</u>				
A. <u>FROM CLUBS, CLASSES & OTHER ACTIVITIES.</u>				
1. E 55th, Kinsman & Mount Pleasant	\$ 3,732	\$ 2,650	\$ 890	\$ 1,100
2. Camp Alliance	3,544	2,800	3,500	3,500
3. Play School	944	500	900	900
4. E 105th St.			250(a)	750(a)
B. <u>INTEREST</u>	364		200	
C. <u>RENTALS TO CLUBS, ETC.</u>	2,365	2,620	2,115	1,800
D. <u>BALANCE & SUNDRIES</u>	92			
E. <u>TOTAL INCOME</u>	\$ 11,050	\$ 8,570	\$ 7,855	\$ 8,050
<u>EXPENSE</u>				
F. <u>EAST 55TH-MT PLEASANT & E 105TH ADMINISTRATIVE</u>				
1. Salaries	\$ 12,258	\$ 13,600	\$ 12,598(b)	\$ 12,400(b)
2. <u>General Expense</u>				
a-Dues & Subscription	131	175	175	175
b-Insurance	1,322	150	143	150
c-Interest	123			
d-Supplies	92	50	25	50
e-Travel	263	175	-o-(c)	175
f-Sundries	272	75	65	65
	\$ 2,203	\$ 625	\$ 408	\$ 615
3. <u>House Expense</u>				
a-Equipment	\$ 1,053	\$ 150	\$ 300	\$ 200
b-Fuel & Light	1,373	1,850	1,770	2,275(d)
c-Rent	3,648	3,625	3,512	3,970(e)
d-Repairs & Replacement	429	200	230	500
e-Janitor-Salaries	4,879	4,930	4,755(b)	5,480(b)
f-Supplies	294	300	315	325
g-Sundries	8		100	100
	\$ 11,684	\$ 11,055	\$ 10,982	\$ 12,859
4. <u>Office Expense</u>				
a-Salaries	\$ 3,148	\$ 3,600	\$ 2,540(b)	\$ 3,610(b)
b-Postage-Telephone-Telegraph	1,189	1,100	1,090	1,265
c-Printing & Supplies	631	950	525	695
d-Professional Service	236	150	150	150
e-Sundries	54	70	55	55
	\$ 5,258	\$ 5,870	\$ 4,360	\$ 5,775
G. <u>EDUCATIONAL</u>				
Adult Work & Jewish Education	\$ -o-	\$ -o-	\$ 500(b)	\$ 2,250(b)
1. <u>Cultural</u>				
a-Art Salaries	\$ 1,662	\$ 1,900	\$ 2,000	\$ 2,100
" Expense	134	200	200	200
b-Boys' Work-Salaries	3,343	3,600	3,975	5,000
" " -Expense		75		
c-Girls' Work-Salaries	2,530	3,800	2,808	3,800
" " -Expense	39		50	50
d-Dramatics -Salaries	110	750	300	750(b)
" -Expense	23	190	35	160
e-Music -Salaries	1,037	1,500	1,109	1,380
" -Expense	22	35	25	35
f-Student-In-Training	767	1,020		
g-Unclassified Salaries(E 105th)			200	400
	\$ 9,667	\$ 13,070	\$ 11,202	\$ 16,125

2.
COUNCIL EDUCATIONAL ALLIANCE & COUNCIL OF JEWISH WOMEN
Combined Budget Statement for 1930.

	I 1928 Actual Operation	II 1929 Original Budget	III 1929 Full Year Estimate	IV 1930 Budget Estimate
2. <u>Vocational</u>				
a-Domestic Science-Salaries	\$ 935	\$ 1,420	\$ 990(b)	\$ 1,330(b)
-Expense	187	230	150	230
b-Sewing -Salaries	803	800	800	800
-Expense	9	10	5	10
c-Woodworking -Salaries	57	90		15
-Expense	11	25		50
d-Printing	177			
	<hr/> \$ 2,179	<hr/> \$ 2,550	<hr/> \$ 1,970	<hr/> \$ 2,425
3. <u>Recreational</u>				
a-Game Room -Salaries	\$ 767	\$ 900	\$ 720	\$ 1,050(b)
-Expense	52	65	30	50
b-Physical Training-Salaries	1,530	2,050	2,100	3,000(b)
Expense	803	250		40
c-Entertainment	208	50		
d-Pool Room-Playgrounds	46			
e-Synagogue	747			
	<hr/> \$ 4,153	<hr/> \$ 3,315	<hr/> \$ 2,850	<hr/> \$ 4,140
H. <u>GENERAL SERVICE</u>	\$ 867			
I. <u>PLAY SCHOOL</u>	\$ 2,331	\$ 2,000	\$ 2,300	\$ 2,300
J. <u>CAMP ALLIANCE</u>	\$ 3,606	\$ 3,600	\$ 3,600	3,600
K. <u>E 105th STREET</u>		\$ 5,000		
L. GRAND TOTAL EXPENSE	\$ 55,081	\$ 60,685	\$50,270	\$60,230
M. APPROPRIATION NEEDED (Line L less Line E)	\$ 43,023	\$ 52,115	\$42,415	\$52,180
N. APPROPRIATION GRANTED	\$ 43,500		\$44,500	
O. BALANCE	477			
P. CAPITAL ACCOUNT	6/30/29			
1. Cash & Investments	\$ 4,408			
2. Buildings & Grounds	80,599			
3. Equipment & Fixtures	6,335			
4. Unamortized Leasehold	533			
	<hr/> \$ 91,875			

EDUCATIONAL ALLIANCE & COUNCIL OF JEWISH WOMEN

Combined Budget Statement for 1930

Reference to Notes(a) INCOME

Item - (A-4) E 105th St
 A new plan of Membership will be introduced at Mount Pleasant & E 105th Street in October, which it is hoped will gradually increase Membership Income.

(b) EXPENSE

Item - (F-1) Administrative

See Salary Schedule
 Page 4 & 5

Item - (F-3e) Janitor

"

Item - (F-4a) Office

"

Item - (G) Adult Work & Jewish Education

"

Item - (G-1d) Dramatics

"

Item - (G-2a) Domestic Science

"

Item - (G-3a) Game Room

"

Item - (G-3b) Physical Training

"

(c) Item - (F-2e) Travel

Since both the Director & Associate Director were abroad in 1929, neither attended Conference, therefore fund not drawn upon.

(d) Item - (F-3b) Fuel & Light

	1929	1930
Kinsman & Mount Pleasant	\$ 1,225	\$ 1,275
E 55th Street	345	400
E 105th Street	200	600

	\$ 1,770	\$ 2,275
--	----------	----------

(e) Item - (F-3c) Rents

	1929	1930
E 55th Street	\$ 2,667	\$ 1,550
E 105th Street	845	2,420

	\$ 3,512	\$ 3,970
--	----------	----------

COUNCIL EDUCATIONAL ALLIANCE & COUNCIL OF JEWISH WOMEN

Salary Schedules

1928-1929-1930

	1928	1929	1930
F 1 ADMINISTRATIVE			
Executive Director	\$ 4,083	\$ 5,833 (a)	\$ 7,000
Associate Director	3,600	3,600	3,600
Assistant Director	2,700	2,700	(b)
Director - E. 55th St			1,800
F 3f Janitor:			
Janitor - Mt Pleasant	1,920	2,070	2,160
Night Man	900	900	900
Scrub Women	660	660	720
Extra Cleaning	319	30	20
Janitor - E. 55th St	1,080	840	600
Janitor - E. 105th St	-	255 (c)	1,080
F 4a Office Help:			
Office Secretary-Mt Pleasant	1,200	1,380	1,500
Evening " " "	480	480	540
Treasurer's Clerk	240	360	360
E. 55th St & Kinsman	1,228	80	210
Secretary E. 105th St		240	1,000
General Activities			
G Adult Work & Jewish Education	-	500 (d)	2,250
G 1a Art Salaries	1,900	2,000	2,100
G 1b Boys' Work - Mt Pleasant	2,400	2,500 (e)	2,500 (e)
" " E. 55th St	943	1,025	500 (f)
" " E. 105th St	-	450 (g)	2,000 (g)
G 1c Girls' Work -Mt Pleasant	1,150 (h)	1,980	2,000 (h)
" " E. 55th St	1,380 (j)	453 (j)	(j)
" " E. 105th St	-	375 (k)	1,800 (k)
G 1d Dramatics	110	300	750 (l)
G 1e Music Director	780	900	960
" Teachers	257 (m)	209 (m)	420 (m)
G 1f Student in Training	765	-	-
G 2a Domestic Science	935 (n)	990 (n)	1,320
G 2b Sewing	800	800	800
G 3a Game Room	767 (o)	720 (o)	1,050 (o)
G 3b Physical Training	1,530 (p)	2,100 (p)	3,000 (p)

Notes:

- (a) Director on Leave 2 Months.
- (b) Position discontinued; Salary of Successor to Miss Strauss transferred to Educational Account, under title of Adult Work and Jewish Education.
- (c) 3 Months Operation - E. 105th St.
- (d) Covering 3-Months Operation-E. 105th St. in 1929.
- (e) Mt. Pleasant-Boys Worker - Former 1929 Worker \$2,700; present worker \$1,800; 1930 Worker, estimated maximum \$2,500.

COUNCIL EDUCATIONAL ALLIANCE & COUNCIL OF JEWISH WOMEN

Salary Schedules - Continued

- (f) E. 55th St - Boys' Worker - part time.
- (g) E. 105th St - Boys' Worker, 1929 - representing 3 Months; 1930 full year - estimated maximum \$2,000.
- (h) Mt Pleasant - 1928-Girls' Worker - several at different salaries;
1930 " " maximum \$2,000.
- (j) E. 55th St. - 1928/9 " " Part time; 1930-full time Director-
Listed under administrative.
- (k) E. 105th St.- 1929-Girls' Worker - 3 Months Operation;
1930-Maximum \$1,800.
- (l) Dramatics -1930 - 7 Months.
- (m) Music Teachers - 1 to 3 Teachers, 3 sessions per week throughout the year.
- (n) Domestic Science - 1928 - 8½ Months @ \$110; 1929- 9 Months @ \$110.
- (o) Game Room - These figures represent a combination of part time salaries of several workers.
- (p) Physical Training - These figures represent a combination of part time salaries of several workers.

RECREATION - COUNCIL EDUCATIONAL ALLIANCE

SUMMARY OF SERVICES & ACTIVITIES

East 55th St House & Mt Pleasant Branches Combined

A. Club & Class Activities

	1927		1928		1929
	6 Mos.	12 Mos.	6 Mos.	12 Mos.	6 Mos.
1. Number of Clubs & Classes sponsored by Alliance	705	1,196	819	1,291	624
2. Number of meetings of Club & class groups	2,660	3,954	2,374	3,700	1,590
<u>ATTENDANCE BY AGE GROUPS</u>					
3. Children under 14	7,439	12,868	11,235	15,242	7,325
4. Children aged 14-17	10,919	14,435	10,185	14,908	7,719
5. Aged 18 and over	10,520	16,130	13,026	22,233	5,738
6. Age unclassified	2,733	2,733	-----	2,984	-----
7. Total Attendance, Club & Class groups	31,611	46,166	34,446	55,367	20,782

B. Attendance at Mass Activities & Total Attendance all ActivitiesINDOOR ACTIVITIES

8. Special Events	14,985	22,597	21,835	27,422	8,300
9. Reading & Game Room	6,097	8,471	5,119	6,686	1,876
10. Library	23,217	39,986	25,443	77,441	70,853
11. Religious School	6,456	11,488	10,618	13,530	5,959
12. Use of agency by community	-----	-----	-----	696	5,190
13. All other activities	6,683	11,178	5,373	11,876	5,409
14. Total	57,438	93,720	68,388	137,651	97,587

SUMMER ACTIVITIES

15. Playgrounds	2,506	3,490	2,810	5,963	2,828
16. Summer Play School	-----	3,995	-----	4,458	-----
17. Camp Alliance	432	4,065	689	3,237	624
18. Camp Allwise	-----	545	-----	1,300	-----

19. TOTAL ATTENDANCE, MASS ACTIVITIES	60,376	105,815	71,887	152,609	101,039
Attendance Club & Class Groups	31,611	46,166	34,446	55,367	20,782
20. GRAND TOTAL ATTENDANCE ALL ACTIVITIES	91,987	151,981	106,333	207,976	121,821
21. Less Library Attendance	23,217	39,986	25,443	77,441	70,853
22. Net Activities' Attendance	68,770	111,995	80,890	130,535	50,968

THE WELFARE ASSOCIATION FOR JEWISH CHILDREN

1930---Budget Statement

- I Actual Income & Operating Expense for Year 1928.
 II Estimate of Income & Expense for 1929, prepared in August.
 III Present Estimate of Income & Expense for 1929 based on 6 Months Experience.
 IV Estimate of Income & Expense for Year 1930.

	I 1928 Actual Operation	II 1929 Original Budget	III 1929 Full Year Estimate	IV 1930 Budget Request
<u>EARNINGS & CONTRIBUTION</u>				
<u>INCOME</u>				
1. Balance from previous year	\$ 1,131		\$ 2,880	\$ 1,995
2. Parents & Guardians	4,905	\$ 5,700	5,600(a)	6,000(b)
3. Membership Dues	1,254	1,200	1,200	1,200
4. Interest Earnings	6,314	6,300	6,300(c)	6,300
5. Sundries	311		175(d)	
6. Total Income	\$ 13,915	\$ 13,200	\$ 16,155	\$ 15,495
<u>EXPENSE</u>				
<u>Boarding Home Care</u>				
7. Board, Clothing, Medical Service, School Supplies, etc.	\$ 19,813(e)	\$ 21,690(f)	20,800(g)	\$ 22,577(h)
8. Administration, Supervision Investigation	19,749	21,405	19,405(j)	21,275
9. Postage, Printing, Office Supplies & Equipment	494	600	870	600
10. Carfare & Sundries	388	500	345	500
11. Rent, Light & Phone	2,301	2,500	2,522	2,972(k)
12. Conference & Travel	345	300	300	300
13. Auto Maintenance	547	700	626	750(l)
Total Boarding Home Care	\$ 43,637	\$ 47,695	\$ 44,868	\$ 48,974
<u>Receiving Home</u>				
14. Food Supplies	\$ 1,503(m)	\$ 1,500(n)	1,411(o)	\$ 2,000(p)
15. Fuel & Light	323	350	280	350
16. Maintenance, Repairs, Insurance	55	300	25	100(r)
17. House Furnishings & Supplies	312	200	100	200(s)
18. Phones, Sundries	247	300	266	300
19. Clothing	143	200	75	100(t)
20. Medical Aid	376	400	395	400
21. Administration Service	2,608	2,580	2,540	2,580
22. Rent	1,200	1,200	1,200	1,200
Total Receiving Home	\$ 6,767	\$ 7,030	\$ 6,292	\$ 7,230
23. Total Expense	\$ 50,404	\$ 54,725	\$ 51,160	\$ 56,204
24. Deficit in Maintenance (Line 23 less Line 6)	\$ 36,489	\$ 41,725	\$ 35,005	
25. Amount asked of Federation		\$ 41,725		\$ 40,709
26. Amount granted by Federation	\$ 39,369		\$ 37,000(u)	
27. Balance	\$ 2,880		\$ 1,995	

THE WELFARE ASSOCIATION FOR JEWISH CHILDREN

Explanation of Notes on Page 1

- (a) Does not include approximately \$7,000 actually paid to boarding mothers caring for 32 children whom the Welfare Association for Jewish Children have been successful in having placed on the State list for entire support.
- (b) Statement (a) relating to state support also applies.
- (c) Amount of Sinking Fund January 1st, 1929 - \$94,666.
- (d) Includes refunds from Children's Fund for Recreation, etc.
- (e) Average of 69.1 Children for 365 days' care during 1928.
- (f) Estimated 75 children for 365 days' care during 1929, increase of $8\frac{1}{2}\%$ over 1928 actual.
- (g) Estimate of 82.2 Children for 365 days' care during 1929 increase of 19% over 1928.
Cost not in proportion to increase in number of children to be cared for, on account of number accepted by the State for full support during the year.
- (h) Estimate of 89 children for 365 days' care during 1930, increase of 8% over 1929 estimate (as a matter of safe budgeting.)
- (j) Decrease in amount of salary budget due to the fact that Director and assistant have been doing supervisory work in absence of supervisor anticipated.
- (k) Increase in rent due to moving into new quarters where cost of fixtures have been pro-rated, the cost of which is added to monthly rental of \$157.37 over a period of 5 years, at the end of which time, fixtures will be the property of the organization.
- (l) Increase in expense takes care of deterioration and cost of repairs.
- (m) Average of 6.9 children for 365 days' care during 1928 actual.
- (n) Estimate of 6.3 children (Budget) for 365 days' care during 1929.
- (o) Estimate of 8 children for 365 days' care during 1929, increase of 17% over 1928.
- (p) Estimate of 10 children for 365 days' care during 1930, increase of 25% over 1929 estimate of 8.
- (r) More repairs will be needed 1930 than 1929, due to general deterioration.
- (s) More supplies will be needed in 1930 than 1929 to replenish linens, etc.
- (t) Account increase in number of children. Most clothing 1929 taken from stock for children placed.
- (u) Balance at beginning of 1929 deducted from appropriation.

Note: This budget does not allow for any changes in policy which may be adopted in the child welfare field in Cleveland, and allows for only natural growth based on experience of 1929.

THE WELFARE ASSOCIATION FOR JEWISH CHILDREN

Salary Schedules

1928 - 1929 - 1930

	<u>1928</u>	<u>1929</u>	<u>1930</u>
Director	\$ 4,500	\$ 4,500	\$ 4,500
Assistant Director	2,200	2,500	3,000
Supervisor	1,800	1,920	-----
Homefinder	1,680	1,800	1,920
Senior Visitor & Supervisor	1,740	1,800	2,000
Visitor	1,260	1,380	1,560
Visitor	1,140	1,260	1,380
Visitor - Trainee	-----	450 (b)	1,095
Financial Secretary	1,200	1,200	1,200
Office Secretary & Bookkeeper	1,800	1,800	1,800
Stenographer & Assistant Bookkeeper	1,440	1,500	1,560
Stenographer	1,140	1,260	1,260
	<u>\$ 19,900 (a)</u>	<u>\$ 21,370</u>	<u>\$ 21,275</u>
<u>Receiving Home</u>			
Matron	\$ 1,140 (c)	\$ 1,140 (c)	\$ 1,140 (c)
Cook	720 (c)	720 (c)	720 (c)
Maid	600 (c)	600 (c)	600 (c)
Extra Service	148 (c)	80 (c)	120 (c)
	<u>\$ 2,608</u>	<u>\$ 2,540</u>	<u>\$ 2,580</u>

(a) One worker on leave of absence, thus reducing actual payments to \$19,749

(b) For six months ~~operation~~

(c) Including maintenance

CHILD CARE

THE WELFARE ASSOCIATION FOR JEWISH CHILDREN

A. Population in Receiving Home

	1927		1928		1929
	6 Mos.	12 Mos.	6 Mos.	12 Mos.	6 Mos.
1. Under care at beginning of Period	5	5	5	5	7
2. Admissions, includes new cases, readmissions & transfers	14	24	15	17	11
3. Total considered	19	29	20	22	18
4. Discharges & transfers	15	24	12	15	11
5. Remaining at end of Period	4	5	8	7	7
6. Days Care in Receiving Home	1,151	2,303	1,274	2,587	1,469

B. Population in Foster Homes

1. Population at beginning of Period	79	79	76	76	72
2. Admissions, includes new cases, readmissions & transfers	24	45	19	42	49
3. Total considered	103	124	95	118	121
4. Discharges & transfers	25	48	27	46	31
5. Remaining at end of Period	78	76	68	72	90
6. Days Care in Foster Homes	14,809	29,323	12,499	25,226	15,008

C. Under Care Temporarily Elsewhere

1. Beginning of period	1	1	2	2	-
2. New admissions & transfers	6	11	8	17	8
3. Total	7	12	10	19	8
4. Discharges & transfers	4	10	8	19	5
5. Remaining at end of Period	3	2	2	-	3
6. State Wards-Monthly Average-(included in population count above)	8	10	16	17	28

D. Children Supervised in Their Own Homes

1. Under care at beginning of Period	22	22	15	15	9
2. Admissions, including new, old, recurrent & transfers	10	18	10	12	4
3. Total Supervised	32	40	25	27	13
4. Discharges & transfers	15	25	8	18	5
5. Remaining at end of Period	17	15	17	9	8

E. Disposition of Children Discharged

1. To parents	17	33	20	30	22
2. To relatives or guardians	1	5	3	4	-
3. To special institution	-	-	1	2	-
4. To other agencies	5	8	1	1	-
5. To adoptive home	-	2	-	-	1
6. To free home	-	-	-	-	-
7. Self-supporting	2	3	-	1	-
8. Died	-	1	-	1	-
9. Other	-	-	-	-	-
10. Total Discharges	25	52	25	39	23

THE WELFARE ASSOCIATION FOR JEWISH CHILDREN

F. Parental Status of Admissions

	1927		1928		1929
	6 Mos.	12 Mos.	6 Mos.	12 Mos.	6 Mos.
1. Both parents dead	2	2	-	1	-
2. Mother dead	5	12	2	6	11
3. Father dead	2	2	3	3	1
4. Both parents living together	9	23	12	18	28
5. Both parents living but separated	1	2	2	2	1
6. Illegitimate child	6	9	1	5	3
7. Other	-	-	-	-	-
8. Total	25	50	20	35	44

G. Sundry Service

1. Investigations for outside Agencies	7	16	6	7	5
2. Number of children involved	9	21	8	9	8
3. Visits & investigations by Workers	2,489	4,719	2,052	4,003	1,605
4. Hospital, Dispensary, Medical Calls	142	288	107	264	87
5. Letters written	835	1,718	683	1,353	756
6. Interviews in office	362	740	413	697	287
7. Adoptions completed	1	2	-	-	1
8. Adoptive children continued under supervision	2	2	3	3	4

H. Count of Foster Homes

1. Total Homes Available at 1st of Year	82	82	89	89	77
2. Applications Pending 1st of Year	31	31	3	3	2
3. " received during Year	70	178	57	139	78
4. Total Considered	183	291	149	231	157
5. Not accepted or withdrawn	79	195	55	152	66

J. Comparative Cost of Care of Children for Various Periods

1. RECEIVING HOME	1927	1928	6 Mos 1929
Expense for period	\$ 7,398	\$ 6,767	\$ 3,131
Days Care	2,303	2,587	1,469
Expense per day per child	\$ 3.21	\$ 2.62	\$ 2.13
2. BOARDING HOMES			
Expense for board, clothing, medical service, school supplies, etc.	\$24,970	\$19,813	\$10,400
Average number children cared for per month in Boarding Homes, exclusive of State Wards	74	55	63
Cost per child for period	\$ 337	\$ 360	\$ 165
Cost per day per child (divided by 360 & 180 respectively)	\$.94	\$ 1.00	\$.92

THE WELFARE ASSOCIATION FOR JEWISH CHILDREN

3. GROSS EXPENSE PER CHILD	1927	1928	6 Mos. 1929
Expense, exclusive State Wards	\$56,028	\$50,404	\$25,399
Estimated cost for State Wards (Note)	<u>3,152</u>	<u>5,674</u>	<u>4,571</u>
TOTAL EXPENDITURE	\$59,180	\$56,078	\$29,970
Average number of children cared for per month in Receiving Home, Boarding Homes, supervised & elsewhere	111	99	113
Gross cost per child for period	\$ 533	\$ 566	\$ 265
Gross cost per child per day (divided by 360 & 180 respectively)	\$ 1.48	\$ 1.57	\$ 1.47

K. Income Received for Care of Children

4. INCOME			
Income from parents & guardians	\$ 8,309	\$ 4,905	\$ 2,803
Estimated income from State (Note)	<u>3,152</u>	<u>5,674</u>	<u>4,571</u>
Total	\$11,461	\$10,579	\$ 7,374
Average number of children cared for monthly away from home (excluding children supervised)	94	84	102
Income per child for period	\$ 122	\$ 126	\$ 72
Income per child per day (divided by 360 & 180 respectively)	\$.34	\$.35	\$.40

Note: Compensation for State Wards

The State of Ohio pays a flat rate monthly for each State ward being boarded, directly to the boarding mothers; hence the WAJC does not have the exact amounts received or spent for care of children from this source. However, the WAJC does know the rate which the State pays for each child.

At July 1, 1929 there were 33 State wards under care. For this group the State is paying at present \$867 month to boarding mothers, or \$26.27 per month per child on the average.

The average number of State wards during the period considered was multiplied by the number of months under care, and the total is used above as an estimate of amounts received and spent for State Wards.