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Jewish Welfare Federation, Cleveland, Ohio, 1948-1949.

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HENRY L. ZUCKER 320 CHESTER-TWELFTH BUILDING CLEVELAND

December 20, 1948

Dr. Abba Hillel Silver The Temple Ansel Road & East 105th Street Cleveland 6, Ohio

Dear Rabbi:

I am pleased to hear from Sidney Weitz that you are coming back on the Board of Trustees of the Federation and that you plan to take an active part in the work of the Federation during the coming year. The work of the Federation will be greatly benefited by your wise counsel and active leadership.

I look forward with anticipation to the opportunity of working with you.

Kind personal regards.

Cordially,

Henry Zucker

IN FEDERATION THERE IS STRENGTH

OFFICERS AND TRUSTEES Honorary President Edward M. Baker President Henry A. Rocker Vice Presidents Maurice Bernon Jerome N. Curtis Max Freedman Treasurer M. E. Glass Associate Treasurer L. W. Neumark Executive Director (on leave of absence) Samuel Goldhamer Acting Executive Director Henry L. Zucker Associate Director Irwin A. Newman Publicity Director Sol Jaffe Director of Social Planning Joseph E. Kapell Honorary Trustee Salmon P. Halle Permanent Trustees Joseph M. Berne Louis S. Bing, Jr. Mrs. Siegmund Herzog Harry F. Affelder Alfred A. Benesch Rabbi Barnett R. Brickner Ronald Brown Rabbi Armond E. Cohen Lewis Drucker Paul L. Eden Gilbert Eisenberg Emil Elder Rabbi Louis Engelberg Saul Feigenbaum Philip Frankel Eugene H. Freedheim I. F. Freiberger S. M. Friedman William Goldberg Eugene H. Goodman Julius E. Goodman Julius E. Goodman Myron Guren George H. Hays Mrs. David Ralph Hertz Dr. S. F. M. Hirsch Herman A. Jacobson Frank E. Joseph Mrs. Irving Kane Louis Kaufman Eugene M. Klein George J. Klein Eugene M. Klein George J. Klein Emery Klineman Jock Lampl Joseph G. Lampl Mrs. Benjamin Levine Irwin N. Loeser Nathan Loeser A. M. Luntz George B. Mayer James H. Miller A. E. Persky Rabbi Israel Porath Leonard Ratner Rabbi Rudolph M. Rosenthal Edward Schultz Lloyd S. Schwenger Ezra Z. Shapiro Daniel Sherby Joseph H. Silbert Howard M. Silver Max Simon Mrs. Joseph G. Stashower William C. Treuhaft Julius Weisberg Sidney N. Weitz Samuel D. Wise

THE JEWISH WELFARE FEDERATION

and

THE JEWISH WELFARE FUND of Cleveland

Room 320, Chester-Twelfth Building Telephone: CHerry 8176-7-8-9

December 20, 1948

Rabbi Abba Hillel Silver Ansel Road & East 105th Street Cleveland, Ohio

Dear Rabbi:

Mr. Sidney Weitz has informed us that the Board of The Temple has designated you as its representative on our Board of Trustees.

This is very pleasant news to me, and on behalf of our Board, I wish to welcome you back. I look forward to your active participation in the work of our Federation in the coming year, and hope that we will have the benefit of your broad experience in Jewish affairs and of your counsel.

It will indeed be a pleasure to have you associated with us.

With kindest personal greetings, I am,

Cordially,

Henry A. Rocker, President The Jewish Welfare Federation

HAR: mo



OFFICERS AND TRUSTEES Honorary President Edward M. Baker President Henry A. Rocker Vice Presidents Maurice Bernon Jerome N. Curtis Max Freedman Treasurer M. E. Glass Associate Treasurer L. W. Neumark Executive Director (on leave of absence) Samuel Goldhamer Acting Executive Director Henry L. Zucker Associate Director Irwin A. Newman **Publicity Director** Sol Jaffe Director of Social Planning Joseph E. Kapell Honorary Trustee Salmon P. Halle Permanent Trustees Joseph M. Berne Louis S. Bing, Jr. Mrs. Siegmund Herzog

Harry F. Affelder Alfred A. Benesch Rabbi Barnett R. Brickner Ronald Brown Rabbi Armond E. Cohen Lewis Drucker Paul L. Eden Gilbert Eisenberg Emil Elder Rabbi Louis Engelberg Saul Feigenbaum Philip Frankel Eugene H. Freedheim I. F. Freiberger S. M. Friedman William Goldberg Eugene H. Goodman Julius E. Goodman Julius E. Goodman Julius E. Goodman Myron Guren George H. Hays Mrs. David Ralph Hertz Dr. S. F. M. Hirsch Herman A. Jacobson Frank E. Joseph Mrs. Irving Kane Louis Kaufman Eugene M. Klein George J. Klein Eugene M. Klein George J. Klein Emery Klineman Jack Lampl Joseph G. Lampl Mrs. Benjamin Levine Irwin N. Loeser Nathan Loeser A. M. Luntz George B. Mayer James H. Miller A. E. Persky Rabbi Israel Porath Leonard Ratner Rabbi Rudolph M. Rosenthal Edward Schultz Lloyd S. Schwenger Ezra Z. Shapiro Daniel Sherby Joseph H. Silbert Howard M. Silver Max Simon Mrs. Joseph G. Stashower William C. Treuhaft Julius Weisberg Sidney N. Weitz Samuel D. Wise

THE JEWISH WELFARE FEDERATION

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Room 320, Chester-Twelfth Building Telephone: CHerry 8176-7-8-9

February 2, 1949

Rabbi Abba Hillel Silver The Temple Ansel Road at East 105th Street Cleveland 6, Ohio

Dear Rabbi:

This is to let you know that the first meeting of the new Board of Trustees of the Federation takes place next week, on Wednesday, February 9th, at 12:45 p.m. A formal notice of the meeting will be mailed to you within the next day or two. I hope you will plan to be present.

May I take this opportunity to welcome you back to membership on the Board of Trustees. I am looking forward to working with you during this next year. Please do not hesitate to call upon me for any information which can be useful to you in your work in the Federation.

ordially, Licker

Acting Executive Director

HLZ/mw

BOARD OF TRUSTEES JEWISH WELFARE FEDERATION

Affelder, Harry F. Baker, Edward M. Benesch, Alfred A. Berne, Joseph M. Bernon, Judge Maurice (V. Pres.) Bing, Louis S. Jr. Brickner, Rabbi Barnett R. Brown, Ronald Brown, Mrs. Ronald Brown, William	P21185882%
Cohen, Rabbi Armond E. Curtis, Jerome N. (V. Pres.) Drucker, Judge Lewis Dworkin, Mrs. Harry J. Eden, Paul L. Elder, Emil Engelberg, Rabbi Louis Frankel, Philip Freedheim, Eugene H. Freedman, Max (V. Pres.) Friedman, S. M. Freiberger, I. F.	38 M 2 3 1 1 1 8 3 4 %
Glass, M. E. (Treasurer) Glickman, Harold J. Goldberg, William Goldhamer, Samuel Goodman, Eugene H. Goodman, Julius E. Guren, Myron Halle, Salmon P. Hays, George H. Hertz, Judge David Ralph Herzog, Mrs. Siegmund Hirsch, Dr. S.F.M. Joseph, Frank E. Kaufman, Louis Kirzner, Dr. Eliezer W. Klein, Eugene M. Klein, George J. Klineman, Emery E. Lampl, Jack Lampl, Joseph G. Levine, Mrs. Benjamin Loeser, Irwin N. Loeser, Nathan Luntz, 4. M.	11332829P127111923222881

	P.O. Box 6296 (1)	PR 8470	RT *
	200 National City Bank Bldg. (14)	PR 4747	PT
	1106 Citizens Bldg. (14)	CH 0240	RT
	1130 Keith Bldg. (15)	MA 8780	PT
s.)		MA 8834	1951
	514 Prospect Ave. (15)	MA 8400	PT
	8206 Euclid Ave. (3)	CE 0862	WF
	8701 Kinsman Rd. (4)	SW 1900	RT
	2427 Derbyshire Rd., C.H. (6)	FA 0566	RT
	% Bill Brown Furniture Store,		
	Painesville, Ohio	4388	RT
	3325 Euclid Hts. Blvd., C.H. (18)	ER 2244	CT
	837 Union Commerce Bldg. (14)	MA 8898	RT
	Municipal Court - City Hall (14)	MA 6345	RT
	243 Chester-12th Bldg. (14)	CH 2822	RT
	323 Republic Bldg. (15)	PR 0056	RT
	1968 E. 66th St. (3)	EX 2525	1952
	10915 Morison Ave. (7)	GL 1408	CT
	1520 NBC Bldg. (14)	MA 6635	1950
	800 National City Bank Bldg. (14)	MA 6720	1951
	3615 Chester Ave. (14)	EX 4200	1950
	4510 Division Ave. (2)	AT 5100	1951
	% Cleveland Trust Company,		
	Euclid & E. 9th St. (14)	MA 1600	1951
	1018 Guardian Bldg. (14)	SU 7500	1952
	1130 Keith Bldg. (15)	MA 8780	RT
	3574 Chelton Rd., S.H., (20)	MA 8884	1952
	320 Chester-12th Bldg. (14)	CH 8176	HT
	275 E. 131st St. (8)	GL 5000	WF
	8358 Broadway (5)	DI 1284	WF
	2945 E. 83rd St. (4)	MI 0505	RT
	904 Hanna Bldg. (15)	CH 4877	HT
	P.O. Box 1791 (5)	VU 3-1100	RT
	1001 Hippodrome Bldg. (14)	CH 4425	RT
	2558 Euclid Hts. Blvd., C.H. (6)	FA 1342	PT
	738 Keith Bldg. (15)	CH 2454	1950
	1759 Union Commerce Bldg. (14)	MA 5800	RT
	1090 Union Commerce Bldg. (14)	MA 7090	RT
	11503 Kinsman Rd. (4)	WA 1412	CT
	914 NBC Bldg. (14)	CH 5840	WF
	2480 E. 22nd St. (15)	MA 3660	RT
	310 Lakeside Ave., West (13)	MA 5135	WF
	222 Republic Bldg. (15)	CH 0660	RT
	2576 Superior Ave. (14)	CH 1864	1951
	2733 Wicklow Rd., S.H. (20)	FA 2734	RT
	800 National City Bank Bldg. (14)	MA 6720	1952
	800 National City Bank Bldg. (14)	MA 6720	1950
	1372 Hanna Bldg. (15)	CH 7761	WF

Luntz, A. M. Mayer, George B. Miller, James H. Myers, David N. Neumark, L. W. (Assoc. Treas.)

1372 Hanna Bldg. (15) 1030 Schofield Bldg. (15) 1600 E. 30th St. (14) 2300 W. 3rd St. (13) 1974 E. 61st St. (3)

 CH
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 PR
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(over)

Persky, A. E.	5006 Woodland Ave. (4)	HE 7210	RT
Porath, Rabbi Israel	14274 Superior Rd. (18)	YE 2690	CT
Ratner, Leonard	17903 St. Clair Ave. (10)	KE 6600	WF
Reinthal, Arthur J.	6118 Kinsman Rd. (4)	EN 4800	1952
Rocker, Henry L. (President)	717 Guardian Bldg. (14)	MA 5452	1950
Rosenthal, Rabbi Rudolph M.	3130 Mayfield Rd., C.H. (18)	YE 1820	CT
Schultz, Edward	736 Union Commerce Bldg. (14)	M4. 6865	RT
Schwenger, Lloyd S.	978 Union Commerce Bldg. (14)	MA 2526	SAC
Shapiro, Ezra Z.	540 Guardian Bldg. (14)	CH 3737	1952
Sherby, Daniel	1030 Leader Bldg. (14)	PR 3188	1951
Silbert, Judge Joseph H.	Municipal Court - City Hall (14)	CH 2700	RT
Silver, Rabbi Abba Hillel	Ansel Rd. & E. 105th St. (6)	GA 96420150	CT
Silver, Howard M.	8911 Lorain Ave. (2)	ME 4640	1950
Simon, Max	700 St. Clair Ave., West (13)	MA 8073	1952
Treuhaft, William C.	8701 Kinsman Rd. (4)	SW 1900	SAC
Weitz, Sidney N.	940 Leader Bldg. (14)	MA 2160	WF
Williams, Lawrence H.	531 Society for Savings Bldg. (14)	MA 6603	CT
Wise, Samuel D.	928 Citizens Bldg. (14)	TO 1-5914	HT
Zinner, Otto J.	12931 Shaker Blvd., S.H. (20)	SK 1235	CT

Henry L. Zucker, Secretary

To be invited to meetings and receive minutes:

S. J. Jaffe Joseph Kapell Janet Manburg Irwin Newman Rudi Walter

To receive minutes:

William Avrunin, Assoc. Director Jewish Welfare Federation 600 Gwen Bldg. 250 Lafayette West Detroit 26, Michigan

* <u>CODE</u>: CT - Congregational Trustee HT - Honorary Trustee PT - Permanent Trustee RT - Representative Trustee SAC - Social Agency Comm. Representative WF - Welfare Fund Representative

YEAR - Expiration of Term of Trustee-at-Large



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OFFICERS AND TRUSTEES Honorary President Edward M. Baker President Henry A. Rocker Vice Presidents Maurice Bernon Jerome N. Curtis Max Freedman Treasurer M. E. Glass Associate Treasurer L. W. Neumark Executive Director (on leave of absence) Samuel Goldhamer Acting Executive Director Henry L. Zucker Associate Director Irwin A. Newman **Publicity Director** Sol Jaffe Director of Social Planning Joseph E. Kapell Honorary Trustees Samuel Goldhamer Salmon P. Halls Samuel D. Wise Permanent Trustees Joseph M. Berns Louis S. Bing, Jr. Mrs. Siegmund Herzog Harry F. Affelder Alfred A. Benesch Rabbi Barnett R. Brickner Ronald Brown Mrs. Ronald Brown Mrs. Ronald Brown Rabbi Armond E. Cohen Lewis Drucker Mrs. Harry J. Dworkin Paul L. Eden Emil Elder Rabbi Louis Engelberg Philip Frankel Eugene H. Freedheim I. F. Freiberger S. M. Friedman Harold J. Glickman William Galdberg Eugene H. Goodman Julius E. Goodman Julius E. Goodman Myron Guren George H. Hays David Ralph Hertz Dr. S. F. M. Hirsch Frank E. Joseph Louis Kaufman Dr. Eliezer W. Kirzner Eugene M. Klein George J. Klein Berry E. Klineman Jack Lampi Joseph G. Lampi Mrs. Benjamin Levine Irwin N. Loeser Nathan Loeser A. M. Luntz George B. Mayor James H. Miller David N. Myers A. E. Persky Rabbi Israel Porath Leonard Ratner Arthur J. Reinthal Rabbi Rudolph M. Rosenthal Edward Schultz Lloyd S. Schwenger Ezra Z. Shapiro Daniel Shorby Joseph H. Silbert Rabbi Abba Hillel Silver Howard M. Silver Max Simon William C. Treuhaft Sidney N. Weitz Lawrence H. Williams Otto J. Zinner

THE JEWISH WELFARE FEDERATION

and

THE JEWISH WELFARE FUND of Cleveland

Room 320, Chester-Twelfth Building Telephone: CHerry 8176-7-8-9

March 1, 1949

Rabbi A. H. Silver Ansel Road and East 105th Street Cleveland 6, Ohio

Dear Rabbi Silver:

Will you serve again this year as an Honorary Chairman of the Jewish Welfare Fund Campaign? Service as an Honorary Chairman involves membership on the Campaign Cabinet. It also assures the Campaign of your moral support, and the Campaign leadership of the benefit of your advice and helpful guidance.

I know from your past leadership in campaigns that you will accept this responsibility, and thus assure Max Freedman, Eugene Goodman, Leonard Ratner and the other 1949 Campaign leaders of your readiness to be of help to them.

Sincerely,

Henry A. Rocker, President Jewish Welfare Federation

Enclosure

March 23, 1949

REPORT OF THE BUDGET COMMITTEE TO THE BOARD OF TRUSTEES OF THE JEWISH WELFARE FEDERATION REGARDING ALLOCATIONS TO AGENCIES SUPPORTED BY THE JEWISH WELFARE FUND

Agencies affiliated with the Jewish Welfare Fund requested subventions totalling \$7,731,701 for the fiscal year 1949. In considering those budget requests, the Budget Committee had to take into consideration the expressed desire of the campaign leadership that a goal in the neighborhood of \$6,000,000 would be an advisable one for this year's campaign. On the other hand, the Budget Committee was confronted with the fact that last year's goal of \$5,859,000 was not realized and that only about \$4,810,000 were raised. The Budget Committee had before it proposals to budget the local agencies in accordance with their needs, make a certain appropriation for the United Jewish Appeal and freeze all other national and overseas agencies at last year's level. The Budget Committee decided, however, not to follow this procedure. It decided, instead, to consider each request on its own merits, always conscious of last year's appropriation.

The total allocations as recommended by this Committee amount to \$6,223,797.

As far as the budget of the local agencies is concerned, the Budget Committee adopted the same principles which were applied by the Social Agency Committee Budget Sub-Committee when budgeting the Community Chest-supported agencies last December, namely:

- 1. The Committee based all 1949 recommended allocations on the approved 1948 budgets of the agencies, rather than on the actual 1948 experience.
- 2. All items of non-Federation income were budgeted for 1949 as high as they could be expected reasonably to go in the light of the rate of income in the first ten months of 1948. The Committee emphasized the necessity during this period of rising costs and full employment for agencies, to realize the maximum of income from sources other than the Federation. The Committee recognized and was sympathetic to the point of view expressed by all agencies, that it was difficult to increase income from recipients of the service.

However, it was the considered judgment of the Committee that continued concentrated efforts by the agency was indicated with regard to this problem.

3. The Committee based its <u>salary</u> recommendations on the 1948 budget plus a 6% increase. This increase is to cover cost of living adjustments, increments, and any other adjustments. Some new positions were recognized over and above the 6% increase.

- 4. Food costs were estimated on the 1948 budget except in instances where the actual experience in 1948 was less than the amount budgeted. It is the consensus of the Committee that food prices have reached their peak and may be lower in 1949 than in 1948.
- 5. <u>Repair</u> and <u>Maintenance</u> items are for the most part at the 1948 approved budget level. Special consideration was given to unusual repairs, repairs which were by direction of the city or state authorities, and for the replacement of essential equipment.
- 6. In determining 1948 budget for <u>Power</u> and <u>Fuel</u>, the 1948 budget or the 1948 experience, whichever was less, was used as the base in determining the 1949 grant.
- 7. The 1948 budget or the 1948 experience, whichever was less, was used as the base in computing the 1949 Clothing budget.

The 6% salary adjustment could not be adhered to when the salaries of teachers of some of the Hebrew schools were under consideration. As a matter of fact, these teachers who are only on a part-time basis - sometimes only a few hours a week - are covered in their salary claims by a city-wide agreement which establishes the salary scale for all Hebrew schools teachers. It should be noted that up to this year the Hebrew teachers were largely underpaid and that for the first time an attempt is made to bring their salaries up to a fair level.

After having reviewed the budgets of the various schools affiliated with the Bureau of Jewish Education, the Budget Committee was impressed by the fact that some of them are operating at a fairly high per capita cost and that a lack of coordination between some of the schools is evident. The Budget Committee therefore recommends that the Board of Trustees of the Jewish Welfare Federation appoint a committee to study and survey the entire situation of the institutions affiliated with the Bureau of Jewish Education with regard to their financial operations and the proper coordination of their work.

Such a study is especially urgent in the case of the Hebrew Academy where large operating deficits and unsatisfactory records have made an immediate audit of its records necessary.

In the following, the allocations to individual agencies are explained.

A. OVERSEAS RELIEF:

- 1. <u>American Birobidjan Committee</u> The Committee recommended no allocation since sufficient funds are not available to grant a subvention to this organization.
- 2. American Friends of Hebrew University

The Committee recommends an allocation of \$14,000. This is the same amount which, before last year's campaign, was appropriated to this agency.

3. American Funds for Palestinian Institutions

The Committee recommends an allocation of \$12,000. This allocation is made in the belief of the Committee that the support of a central organization of this type, which did away with separate fund-raising on the part of their beneficiaries, was the only logical approach to the problem of appeals from Israel at this time.

4. American Red Mogen Dovid

This organization came to the Jowish Welfare Fund for the first time, this year. The Committee felt that it is a worthwhile organization to be supported. However, due to the lack of funds, only a token allocation can be made. The Committee, therefore, recommends an allocation of \$1,000.

5. Committee for the Forgotten Million

The Committee passed the request of this organization. However, it was felt that the Joint Distribution Committee, which is working in the same area and intends to spend \$2,000,000, should be asked to give consideration to this organization's needs.

6. Contingent Fund

No appropriation is recommended to this committee as an allocation is rocommended to the Federated Council of Palestine Institutions.

European Jewish Children's Aid

The Committee recommends an allocation-of \$35,229 and a contingency reserve of \$5,000. This is in accordance with the request by the agency. Due to the fact that the operation of the European Children's program is based on facts beyond the control of the agency, the Committee felt that it had to accept the estimate of the agency. It is understood that the reserve of \$5,000 will be released by the Budget Committee only upon proof of need.

Ezras Torah Fund

This organization received \$350 each year from the Contingent Fund. As the Contingent Fund does not receive any allocation this year, the Committee felt it should make the same appropriation.

9. Federated Council of Palestine Institutions

This organization had applied in previous years but had not received an allocation, as it would not agree to the Budget Committee's request not to send any collectors into Cleveland who would try to raise funds for organizations affiliated with the Federated Council. This year, the representetives of the Federated Council explained that the affiliated organizations had agreed not to undertake any fund-raising by collectors. The Committee, therefore, felt that an allocation of \$12,000 should be made, especially in view of the fact that all the beneficiaries of the Contingent Fund Committee are part of the Federated Council. The Committee felt that a step forward in the direction of elimination of solicitors by a large number of organizations, is taken by making a grant to the Federated Council.

10. Graduato Faculty

The Committee recommends the same allocation as in 1948, namely, \$2,500.

11. Hebrew Institute of Technology in Haifa

The Committee, impressed by the work done by this institution in the reconstruction of Israel, feels that an appropriation of \$4,000 is a proper allocation.

12. Hebrew Sheltering and Immigrant Aid Society

An allocation of \$17,500 is recommended. This represents an increase over last year's allocation. The Committee took into consideration the fact that the work-load of this agency will be greatly increased due to the increasing number of displaced persons coming to this country thru the efforts of Hias.

13. Medical School Campaign

The Welfare Fund accepted as its share in this program an amount of \$80,000. \$44,000 have been paid and this year's request is for the balance in the amount of \$36,000. As the building program is actually just getting under way, the Committee felt that the balance should be spread over two years. It therefore recommends an allocation of \$18,000.

14. Jewish Family Service Association (Refugee Service)

The Budget Committee recommends an allocation in accordance with the request made by this agency, namely, \$103,989, and a contingency reserve in the amount of \$46,100. This allocation is recommended with the same reasoning on which the allocation to the Jewish Children's Bureau is based, namely, the uncertainty of the program.

15. United Jewish Appeal

The Committee recommends an allocation of \$4,500,000, which is the same amount that was allocated before last year's campaign.

16. Weizmann Institute of Science

The Committee recommends an allocation of \$20,000, which is an increase over last year's appropriation. The Committee feels that this institution plays a very important part in the reconstruction of Israel.

17. Youth Aliyah The Committee recommends an allocation of \$33,575 in accordance with the request of this agency, which seems to be Cleveland's proper share in the important program of this organization.

B. CIVIC PROTECTIVE AGENCIES:

1. The Committee decided to appropriate the same amounts to the American Jewish Congress, the Jewish Labor Committee, Joint Defense Appeal and the War Veterans as in 1948, which means the following appropriations:

American Jewish Congress	 \$19,500
Jewish Labor Committee	12,350
Joint Defense Appeal	65,000
War Votorans	3,500

2. Jowish Community Council The Committee recommends an allocation of \$60,807. The Committee arrived at this decision by making the following doductions:

Salaries	*	\$ 648
Transportation - staff	×-	125
Conference Expenses	-	50
Interpretation	-	500
Literature distribution	-	400
Kashruth	-	1.32
Inter-Cultural Workshop		250
Total	-	2,105

C. HEALTH SERVICES:

1. <u>Cleveland Jowish Convaloscent Hospital</u> The Committee recommends an allocation of \$8,325. It should be noted that last year's allocation was for \$15,086. The considerable decrease in roquest is mainly based on larger income from the Cleveland Hospital Service Association and full occupancy of the hospital. The following deductions from the original request were made before arriving at the recommended. allocation:

Ropair	\$	125
Replacement	of Furnishings -	100
	Total -	225

2. Jewish Consumptive Relief Association - Los Angeles

The Committee recommends an allocation of \$2,500. It recommends that this allocation be contingent upon their assurance that they would not undertake a fund drive for maintenance or capital needs in Cleveland.

3. Leo N. Levi Memorial Hospital

An allocation of \$2,000 to this organization is recommended by the Budget Committee. A letter shall be sent requesting that no mail solicitation shall be undertaken in Cleveland.

- 4. <u>National Home for Jewish Children</u> This organization did not submit a request this year; therefore, no allocation is recommended.
- 5. Mount Sinai Hospital

At the special request of the Mt. Sinai Board of Trustees, the Budget Committee arranged a special hearing. Mt. Sinai presented a picture of their present financial condition and pointed out that they would require \$218,127 over and above the original allocation of \$151,737 in order to operate during the year 1949. After a full discussion, the Budget Committee voted to recommend that an amount of \$175,000 be appropriated to a Contingency Fund for Mt. Sinai Hospital to be released by the Budget Committee upon application by Mt. Sinai with the responsibility for demonstrating the need for the funds to rest with the officers of the Hospital.

D. EDUCATIONAL AND CULTURAL AGENCIES

- 1. <u>American Academy for Jewish Research</u> This being a beneficiary of the Contingent Fund Committee in previous years, the same allocation as given by this Committee is recommended.
- 2. <u>American Association for Jewish Education</u> The Committee recommends an allocation of \$2,500.

3. Binai Birith National Youth Services Appeal

The Committee recommends a total allocation of \$14,200, of which \$7,200 are carmarked for the local Hillel Foundation, and \$7,000 for the over-all services of this agency. This represents an increase over last year's pre-campaign allocation.

- 5. Bureau of Jewish Education
 - a) <u>Administration</u> The Committee recommends an allocation of \$23,351. The following adjustments were made by the Budget Committee:

Income: Sale of Material (additional income)	\$600
Expenditures: Janitorial Supplies (deducted)	100
Salaries (deducted) Total adjustme	$\frac{742}{1.442}$

b) <u>Cleveland Hebrew Schools</u>

The Committee recommends an allocation of \$56,390. The following deductions were made from the submitted budget:

Enrollment	\$	200
Transportation	1	, 500
Total -	1	,700

The Committee expressed itself that in view of the decline in enrollment at the school, the operating cost seemed to be high.

c) <u>Hebrew Academy</u>

The Budget Committee recommends an allocation of \$10,000 to this organization. The Budget Committee does this in full knowledge of the fact that at this time no intelligent line by line budgeting is possible on account of the difficult financial situation of this agency. The Budget Committee therefore makes the recommendation that the payment of this allocation is dependent upon the following conditions:

- 1) That the Hebrew Academy, during the current year, cleans up all operating deficit accumulated thru 1948;
- 2) that the Hebrew Academy will submit a balanced budget for 1949 based on the \$10,000 allocation recommended by the Budget Committee together with such other income for operating purposes as the Hebrew Academy is reasonably certain to receive. The Budget Committee further recommends that the Board of Trustees of the Jewish Welfare Federation appoint a committee to study the financial condition of the Hebrew Academy.
- d) <u>Institute of Jewish Studies</u> An allocation of \$5,000 is recommended.

- e) United Jewish Religious Schools An allocation of \$10,952 is recommended.
- f) Workmen's Circle Schools

An allocation of \$2,000 is recommended, based on the following changes in line by line budget:

Income

Workmen's	Circle	Cultural	Fund	(additional	Income)	\$300	
Expenditu Interpreta	And the state of the state of the	deducted)				100	

100

500

Total -

Fund-raising (deducted)

g) Yeshivah Schools

An allocation of \$14,557 is recommended. For a number of years, the Bureau of Jewish Education has tried to coordinate the activities of this organization with those of the Cleveland Hebrew Schools; in fact, the Board of the Bureau of Jewish Education has instructed the Yeshivah to merge with the Hebrew Schools, but no such step has been taken by the Yeshivah. On the other hand, Yeshivah has taken over the school activities of the Oheb Zede': Congregation without consultation with the Bureau of Jewish Education. At the time this merger was consummated, it was pointed out by the Yeshivah that the newly-created organization would be thoroughly self-supporting. The Oheb Zedek Congregation is contributing \$5,000, which does not cover the per capita cost. The budget request for 1949 shows that this is not the case and that the community is now asked to support about 80 pupils that came from the Oheb Zedek Congregation. In view of this fact, the Committee felt that the only adjustments over last year's should be as follows:

6% Increase in Salaries over last year's budget \$1,127 An additional amount for general operating experiences - 1,000 Total - 2,127

- h) <u>Histadruth Ivrith of America</u> No allocation to this organization is recommended by the Budget Committee.
- i) Historia Judaica and Jewish Quarterly Review

Although these two organizations received support from the Contingent Fund Committee last year, the Budget Committee felt that no allocation should be made this year.

- j) Jewish Occupational Council The Budget Committee recommends an allocation of \$650.
- k) Jowish Vocational Service An allocation of \$69,947 is recommended. The Budget Committee arrived at this figure by reducing the budget requests in the following items:

Repair		\$ 260
Salarics		 1,177
	Total	 1,437

- 1) Joint Educational Loan Committee The Budget Committee recommends an allocation of \$1,968. This allocation was necessary because the available funds of the Federation's own Educational Loan Fund are not sufficient to take care of the contractual obligation under which Federation has to pay its share into the Joint Educational Loan Fund each year.
- m) <u>National Conference of Christians and Jews</u> An allocation of \$2,500 is recommended.
- n) <u>National Council of Both Jacob Schools</u> The Committee does not recommend that an allocation be made to this organization. From the presentation of the agency's program, it results that most of its pupils are living in New York City. It therefore seems to be a purely local institution:
- o) <u>National Farm School</u> Allocation of \$2,500 is recommended.
- p) National Jowish Welfare Board The Budget Committee recommends an allocation of \$30,000.
- q) <u>Rabbi Jacob Joseph School, Torah Umesorah, Union of Orthodox Jewish</u> <u>Congregations, Yavne Jewish Theological Seminary</u> No allocations are recommended to these organizations because their fields of activities should not be supported by the Welfare Fund.
- r) Training Burcau for Jewish Communal Service An allocation of \$1,500 is recommended.
- s) <u>Yeshivah University</u> Although the Budget Committee recognizes that certain activities of this organization are worthy of support, no allocation is rocommended in view of insufficient funds available.

t) Yiddish Scientific Institute;

This organization received \$2,000 in 1948. The Budget Committee recommends that no allocation be made this year as it feels that the more urgent and important needs have to be supported at this time.

E. GENERAL SERVICES:

- 1. <u>East Central States Region Council of Jewish Federations & Welfare Funds</u> The Committee recommends an allocation of \$200.
- 2. <u>Federation of Jewish Women's Organizations</u> The Committee recommends an allocation of \$6,970.
- 3. Jowish Tolographic Agency The Committee recommends an allocation of \$5,000.

F. COLMUNITY FUND SUPPLEMENTATION, EXPENSES, RESERVE, ETC.

- 1. Campaign and Collection Expenses are set at \$225,000.
- Local Agencies of the Jewish Welfare Federation
 This item in the amount of \$268,978 was already approved by the Board of
 Trustees at its December meeting.
- 3. <u>Lake County Jewish Federation</u> The amount of \$6,000 budgeted for this organization represents 40% of all pledges collected by the Painesville group.
- 4. <u>Shrinkage</u> The Committee recommends an allocation of \$288,153.
- 5. <u>Reserve Contingencies</u> An amount of \$1,131 was voted to be kept in reserve for and when the Council of Jewish Federations and Welfare Funds requests this amount to continue its overseas studies.

THE BUDGET COMMITTEE

Allocations for the Years 1947, 1948 and Recommendations for 1949 for Welfare Fund supported Agencies

		Approp. 1947	Request 1948	Approp. 1948	Request 1949	Recommended 1949
A.	OVERSEAS AGENCIES:					
	American Birobidjan Committee	NSR	NSR		NSR	
	American Triends Hebrew University American Fund for	*	25,000	11,200	40,000	14,000
	Palestinian Inst. American Red Mogen	7,500	24,000	9,600	40,000	12,000
	Dovid Committee for the				NSR	1,000
	Forgotten Million Contingent Fund				NSR	
	Committee European Jewish	9,000	40,000	9,000	N R	
	Children's Aid(Local)	33,132	51,169	46,217	35,229	35,229
	" (Contingency Reserve)			10,000	5,000	5,000
	Ezras Torah Fund Federated Council of	**350	S AME	**350	750	350
ĺ	Palestine Institutions	000	0 - 1	ST-	36,675	12,000
	Graduate Faculty Hebrew Institute of	4,500	10,000	2,500	10,000	2,500
	Technology in Haifa Hebrew Sheltering &		5,000	2,400	15,000	4,000
	Immigrant Aid Society Medical School Campaign	10,000	45,000	12,000	50,000	17,500
	of the Hebrew University	20,000	60,000	24,000	36,000	18,000
14	Poale Agudath Israel				NSR	
15	Refugee Service(Local)	55,534	65,327	87,500	103,989	103,989
	" (Contingency Reserve)			60,000	46,100	46,100
	United Jewish Appeal	2,769,200	5,375,000	3,500,000	5,375,000	4,500,000
LT (Veizmann Institute of Science	10,000	50,000	14,400	65,000	20,000
18	Youth Aliyah	21,000	40,000	32,000	40,575	33,575
19	S. C. S. Project	1,500		2,500	2,500	
	Sub-Total	2,941,716	5,790,496	3,823,667	5,901,818	4,825,243

* Included in U.J.A. ** Thru Contingent Fund

		Approp. 1947	Request 1948	Approp. 1948	Request 1949	Recommended 1949
в.	CIVIC-PROTECTIVE AGENCIES					
	American Jewish Congress Common Council for	11,000	82,500	15,600	82,500	19,500
	American Unity				NSR	
3	Jewish Community Council	67,280	69,010	67,570	62,912	60,807
4	Jewish Labor Committee	7,000	25,000	9,880	25,000	12,350
5	Jewish War Veterans		15,000	2,800	7,000	3,500
6	Joint Defense Appeal	40,000	125,000	52,000	120,800	65,000
	Sub-Total	125,280	316,510	147,850	298,212	161,157
		WRH	S AMER			
		5.02		型		
c.	HEALTH SERVICES	DEPA	D (Por the		
11	Cleveland Jewish					
	Convalescent Hospital Jewish Consumptive	13,542	15,962	15,086	8,550	8,325
	Relief Assoc., Los Angeles Leo N. Levi Memorial	2,500	10,000	2,500	10,000	2,500
	Hospital National Home for Jewish	-	2,500	1,600	5,000	2,000
	Children	500	100	500	NR	
	Sub-Total	16,542	28,562	19,686	23,550	12,825

** Includes Cultural Dept.

	Approp. 1947	Request 1948	Approp. 1948	Request 1949	Recommende 1949
D. EDUCATIONAL & CULTURAL					
AGENCIES 1 American Academy for Jewish Research	***125		***125	1,000	125
2 American Association for Jewish Education	2,000	3,500	2,000	5,000	2,500
3 B'nai B'rith National Youth Services Appeal	7,500	18,450	11,202(a)	18,900(a)	14,200(Ъ
4 Bureau of Jewish Education: a) Administration b) Cleveland Hebrew	20,682	22,701	22,796	24,793	23,351
Schools	49,655	53,128	53,475	58,090	56,390
c) Hebrew Academy d) Institute of Jewish		10,000	9,700	15,473	10,000
Studies e) United Jewish Religious	1,250	5,860	4,520	5,000	5,000
Schools	9,569	9,810	9,569	10,952	10,952
f) Workmen's Circle Schools	1,700	1,600	1,600	2,500	2,000
g) Yeshivath Schools 5 Histadruth Ivrith of	12,998	12,430	12,430	18,975	14,557
America				5,000	
6 Historia Judaica 7 Jewish Occupational	***125	S A	***125	125	
Council	650	1,000	650	1,000	650
8 Jewish Quarterly Review	***175	6-	***175	250	
9 Jewish Vocational Service .0 Joint Educational Loan	62,156	64,176	63,124	71,384	69,947
Committee 1 National Conference of				1,968	1,968
Christians & Jews 2 National Council of Beth	2,500	2,500	2,500	2,500	2,500
Jacob Schools				NSR	
.3 National Farm School .4 National Jewish Welfare	2,500	5,000	2,500	5,000	2,500
Board a.Rabbi Jacob Joseph	30,000	47,000	30,000	53,000	30,000
School 5 Training Bureau for Jewish				NSR	
Communal Service a.Torah Umesorah b.Union of Orthodox Jewish	1,000	2,500	1,200	2,500 N S R	1,500
Congregation 6 Yeshivah University		26,000		3,000 50,000	
7 Yiddish Scientific Institute 8 Yarma Tawish Theological	1,500	6,500	2,000	8,000	-
8 Yavne Jewish Theological Seminary				NSR	
Sub-Total	206,085	292,155	229,691	364,410	248,140

- 3 -

***Thru Contingent Fund a) Of this amount for Hillel Foundation in 1948 approp. 6402; 1949 requested 8900. b) Recommended for Hillel Foundation 7200

		Approp. 1947	Request 1948	Approp. 1948	Request 1949	Recommended 1949
E.	GENERAL SERVICES					
	CJEWF, Overseas Study		2,262	2,262		
	East Central States Region - CJFWF Federation of Jewish	100	100	100	200	200
2	Women's Organizations	5,370	6,425	6,232	6,970	6,970
4	Jewish Telegraphic Agency	5,500	9,000	5,500	10,500	5,000
	Sub-Total	10,970	17,787	14,094	17,670	12,170
F.	COMMUNITY FUND SUPPLEMENTA EXPENSES, RESERVES, ETC.	TION				
1	Campaign Collection Expenses	175,000	296,378	200,000	274,698	225,000
	Local Agencies of the Jewish Welfare Fed.	WEDLI	104,092	104,092	268,978	268,978
3	Lake County Jewish Welfare	5,000	5,000	5,964	6,000	6,000
4	Shrinkage	197,000	344,128	200,000	357,107	288,153
-	Reserve Contingencies Mt. Sinai -		-	48,500	(b)1,131	1,131
0	Contingency Reserve			-	218,127	175,000
Ne	ot Recurring:					
	Jewish Yount Adult Bureau Jewish Community Centers American Jewish			21,482		
	Conference			2,000		
3	Council of Jewish Federa- tions & Welfare Funds			9,155		
4	National Desertion Bureau			400		
5	National Jewish Hospital			4,500		
	Sub-Total	377,000	749.598	596,093	1,126,041	964,262
	GRAND TOTAL	3,677,593	7,195,108	4.831.081	7,731,701	6,223,797

(b) For CJEVE (1,131)



OFFICERS AND TRUSTEES Honorary President Edward M. Baker President Henry A. Rocker Vice Presidents Maurice Bernon Jerome N. Curtis Max Freedman Treasurer M. E. Glass Associate Treasurer L. W. Neumark Executive Director (on leave of absence) Samuel Goldhamer Acting Executive Director Henry L. Zucker Associate Director Irwin A. Newman **Publicity Director** Sol Jaffe Director of Social Planning Joseph E. Kapell Honorary Trustees Samuel Goldhamer Salmon P. Halle Samuel D. Wise Permanent Trustees Joseph M. Berne Louis S. Bing, Jr. Mrs. Siegmund Herzog

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THE JEWISH WELFARE FEDERATION

and

THE JEWISH WELFARE FUND of Cleveland

Room 320, Chester-Twelfth Building Telephone: CHerry 8176-7-8-9

March 24, 1949

MEMO

To: BOARD OF TRUSTEES, JEWISH WELFARE FEDERATION

From: HENRY A. ROCKER, PRESIDENT

There will be a meeting of the Board of Trustees of the Federation this coming Wednesday, March 30th, at 12:45 p.m. (after lunch) in the Board Room of the Federation office.

The chief business of the meeting is to consider the report of the Budget Committee (Sidney N. Weitz, Chairman) recommending tentative allocations from the 1949 Welfare Fund Campaign. The goal of the forthcoming Campaign will be based upon this report, copy of which is enclosed.

The Board will consider also the report of the Executive Committee which recommends a change in the fiscal year of beneficiary agencies. This report will be distributed in a separate mailing.

The Board will receive a report of the Executive Committee calling for a basic reorganization of the Welfare Fund Committee. No action will be requested on the report at this time, because there will be insufficient time for proper consideration of it. It is hoped that the thinking behind the proposed reorganization can be outlined now so that action may be taken at our April or May meeting.

Will you please return the enclosed postcard indicating that you will be present at this meeting.

HLZ/mw Enclosures

The Officers

of

Che Jewish Welfare Fund Appeal of Cleveland

request the pleasure of your company

at a reception and dinner

His Excellency, the Foreign Minister of Israel

in honor of

Mr. Moshe Sharet (Shertok)

on Tuesday evening, the twenty-ninth of March

Nineteen hundred and forty-nine

six o'clock Oakwood Club

Please Reply Dinner \$ 5.00

Dress Informal

The CAMPAIGNER

CLEVELAND JEWISH WELFARE FUND APPEAL

No. 1

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322 Carter Hotel

CH 8176

March 30, 1949

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RECORD RESPONSE GREETS STIRRING TALK BY ISRAEL'S FOREIGN MINISTER

A precedent-shattering meeting last night (Tuesday) at the Oakwood Club marked the pre-Campaign opening of Cleveland's 1949 Jewish Welfare Fund Appeal. An inspiring, masterful address by the Hon. Moshe Sharett, Israel's Foreign Minister, lifted the audience to a spirit of high enthusiasm and truly generous giving. Max Freedman, General Chairman, presided at the meeting which also heard stirring talks by Rabbi Abba Hillel Silver and Rabbi Barnett R. Brickner.

The audience responded with a spontaneous announcement of pledges for the 1949 Campaign. An initial spark by Ben Klausner was fanned to a bright flame as more and more persons arose to express their deep feelings, backed up by pledges. Only the lateness of the hour -- it was already 11:20 p.m. -compelled the Chairman to bring the meeting to a close. Forty givers contributed in excess of \$574,000, representing an increase of about 30% over the same group's contribution of \$446,000 last year. Of the 40 gifts, 37 represented increases over last year's gifts. None of the remaining three pledges showed any decrease.

Here are a number of gifts selected as examples of the kind of generous giving which will make our 1949 Campaign a real success and help speed our fellow Jews overseas to new homes and new lives.

NAME	1948 PLEDGE	1949 PLEDGE	
Ben Klausner	\$ 40,000	\$ 60,000	
Alex, Joseph & Lewis Miller	31,000	40,000	
Max Freedman & Cook Coffee Co.	30,000	40,000	
Joseph B. Horwitz	4,000	8,000	
Anonymous	50,000	65,000	
Lester Blaushild	10,000	12,000	
Hyman Blaushild	5,000	6,000	
S, P. Halle	5,750	10,000	
Max J. Greenwald	6,000	8,000	
Samuel Rosenthal			
(with Leighton R. and Milton Kramer)	18,000	25,000	
Maurice Maschke, Jr.	2,600	3,500	
Milton Kane	2,200	3,000	
Abe Pickus	3,000	4,000	
Mannie Winger	4,000	6,000	
Myer Fine	15,000	17,500	

AT CARNOOD CLUB FOR SPECIAL GIFTS MEETING. JOSEPH J. SCHWARTZ, JDC LEADER

WILL SPEAK.

The CAMPAIGNER CLEVELAND JEWISH WELFARE FUND APPEAL

Campaign Headquarters .

322 Carter Hotel CH 8176

No. 4

April 13, 1949



Dr. William Haber

SPECIAL GIFTS MEETING BOOSTS CAMPAIGN TOTAL TO ABOUT \$1,000,000.00

The enthusiasm that marked the Sharett meeting of a few weeks ago was again in evidence last night at the Special Gifts meeting at the Oakwood Club. Pledges announced last night raised the total in the 1949 Campaign to date to \$928,530.00. A preliminary analysis of the returns indicates that an increase of 26.2% has been registered over the same pledges for 1948, which amounted to \$735,815.00. Pledges promised but not actually received at last night's meeting and not included in this total will most likely be in by the time this Bulletin reaches you, and will give us our first \$1,000,000.00.

S. M. Friedman, Special Gifts Committee Chairman, and the indomitable Leonard Ratner, both of whom defied doctors'

orders to attend the meeting, worked hard in planning the gathering and lining up prospects. A spirited, informative message was delivered by Dr. William Haber, University of Michigan professor, who recently returned following 14 months overseas as Advisor on Jewish Affairs to General Lucius D. Clay, in charge of U. S. Forces in Europe. Dr. Haber described the resiliency and courage of the Jewish DP's who are leaving those ghastly camps forever. With proper help, he declared, all Jews in the DP camps wishing to go to Israel will emigrate there by October of this year. Describing the miracles wrought by the bravery and determination of the people of Israel, Dr. Haber also warned of the serious problem being created by the influx monthly of 25,000 to 30,000 Jewish refugees into the new State. He stressed the urgency of funds to the UJA to solve the problem of receiving these newcomers and speeding them to a productive role in the economic life of Israel.

Three young Israeli war heroes -- a young infantryman, a flight lieutenant, and a lieutenant of the Women's Corps (the Chen) -- greeted the gathering in simple, brief words. A punchy talk was made by Morris W. Berinstein, prominent merchant and communal leader of Syracuse, who described the great potentialities in a united effort by American Jewry and the opportunity to solve definitely the overseas Jewish problem this year.

Max Freedman, General Chairman, received the volunteer pledges announced from the floor. Increases were made in all ranges.

Here are some of the pace-setting pledges announced last night. More of such gifts will be published in forthcoming Bulletins:

NAME		1948 PLEDGE		49 PLEDGE	SECURED BY	
Edward Katz	\$	17,500	\$	21,000	M. Maschke	
Sam Sanders		17,500		21,000	M. Maschke	
Julius E. Goodman & the						
J. L. Goodman Co.		17,500		20,000	Max Freedman	
Samuel Stecker		10,000		12,500	Myer Fine	
American Greeting Publishers Inc.		25,000		30,000+	L. Ratner	
Herman Moss		6,000		7,500	Self	
Carpenters' Union - Local 1750		5,435		6,200	Wm. Goldberg	
Sidney W., Dan & George Caplan		4,000		4,500	Wm. Goldberg	
Epstein Brothers	*	3,600		5,000	Wm. Goldberg	
David Siff		5,500		7,500	Stephan Kraus	
J. William Grodin		3,000		4,000	Stephan Kraus	
Samuel Horwitz		5,000		5,500	Self	
Albert Kahn		6,000		8,000	S. Friedman - Chas. Volk	
Sam Heller		1,500		2,000	N. I. Gordon	
Victory White Metal Company		2,000		3,500	N. I. Gordon	

MAX FREEDMAN 322 THE CARTER HOTEL CLEVELAND 15, OHIO

April 28, 1949

Dear Friend:

In spite of all assurances by the Israeli government, it has come to our attention that there are still persons who have doubts about the political relationship of American Jewry to Israel. This doubt has been reflected by some persons in their unwillingness to go all out in support of the Jewish Welfare Fund Campaign.

In order to clarify this matter and to make certain that there is no basis for further misunderstanding, I have had reprinted the enclosed statement by the Honorable Moshe Sharett, the Foreign Minister of Israel.

I hope you will find this statement helpful in reassuring anyone who still has doubts regarding this matter.

Sincerely,

Inax Spredman

Max Freedman, General Chairman 1949 Jewish Welfare Fund Appeal

Enclosure

'We Do Not Need Your Political Aid' – Sharett

(Excerpt of address delivered recently in Philadelphia by Foreign Minister Moshe Sharett of Israel)

There were times when we from Palestine and we representatives of the Zionist movement here, applied to Jews throughout the United States to throw in their lot with our cause and help us politically, use their voting strength in this country, use their influence on the government, in the press, with their fellow Americans — Gentiles — in order to help us. That is over. We no longer appeal to your political help. We do not need it.

This may be a very bold statement, but that is the position. Just because there is a State of Israel there must be a certain amount of separation. We cannot claim your allegiance in any formal sense to the State of Israel. You owe your allegiance, as citizens, to your own country and to your own government.

We hope very much — in fact we feel confident — that the bond of friendship between us as the State of Israel and your government will go from strength to strength, and that there will never be any serious misunderstanding between us. But that is our relationship as a state to state.

When we go to Washington and talk to your Secretary of State we do not talk on your behalf; we talk on behalf of the State of Israel. We do not expect you to accept any political responsibility for our status in the international world. That responsibility is ours alone.

CLAYBORNE GEORGE

CLEVELAND 14, DHID

CHERRY 1835

508 Public Square Bldg.

May 10, 1949

Rabbi Hillel Silver The Temple E. 105th and Ansel Rd. Cleveland, Ohio

Dear Dr. Silver:

You will find inclosed check for \$25.00(twenty-five dollars) from the Titus Bible class of Antioch Baptist Church.

In previous years we have designated our contribution for the Palestine fund. You may use this for the Palestine fund or for the Jewish Welfare fund as you will see fit.

With best wishes, I am

Very truly yours

Clayborne George Teacher of Titus Bible Class

one incl.

CG:1db

May 11, 1949

Mr. Clayborne George 508 Public Square Building Cleveland, Ohio

My dear Mr. George:

Permit me to acknowledge the receipt of your kind note of May 10th and your check for \$25 from the Titus Bible class of Antioch Baptist Church. I am forwarding this check to the Jewish Welfare Fund of Cleveland which is now holding its campaign. Will you please express to the members of the Titus Bible class my deep appreciation for their thoughtfulness and generosity.

With all good wishes, I remain

Most cordial ly yours,

ABBA HILLEL SILVER

AHS:er

May 11, 1949

Jewish Welfare Fund Carter Hotel Cleveland, Ohio

Gentlemen:

The enclosed check for \$25.00 was sent to me by the Titus Bible class of Antioch Baptist Church, and I am turning it over to you. Will you please acknowledge it to Mr. Clayborne George, 508 Public Square Building, who is the teacher of the class.

Very cordially yours,

ABBA HILLEL SILVER

AHS:er Enc.

JEWISH WELFARE FUNDamentals and facts

- Information to help you tell and sell
 the \$6,238,000 story of Cleveland's
- Jewish Welfare Fund Appeal
- on behalf of the greatest cause in Jewish
- life today.

Know the facts of the 1949 Campaign. Last year's information won't answer today's questions.

ALWAYS CARRY THIS BOOKLET WITH YOU

THE CLEVELAND JEWISH WELFARE FUND APPEAL MAY 11 - 26, 1949

HEADQUARTERS - 322 Carter Hotel, Cleveland 15 - CHerry 8176

General Chairman Max Freedman Campaign Co-Chairmen Eugene H. Goodman Leonard Ratner

Special Gifts Committee Chairman S. M. Friedman



for successful soliciting!

- Sell yourself first and early. An early, generous gift sets an example for others to follow and helps you do a more effective selling job.
- Cover every one of your cards. Remember, each card represents a source of help to our fellow Jews overseas.
- 3. Know your Fund facts. This booklet will give you information about the 1949 Campaign. Have it with you at all times.
- 4. <u>Make an early start</u>. This will give you more time in which to complete your solicitations.
- 5. <u>See your prospects -- in person</u>. Do not solicit pledges on the phone.
- 6. See your "tough" prospects now. They may require return visits.
- 7. If in doubt about accepting a pledge, consult your Division Chairman. When you have accepted a pledge, thank the contributor on behalf of the Jewish Welfare Fund. Turn in pledges immediately rather than hold them until you've finished with all your cards.
- 8. On the dotted line, please. Have each pledge card signed by the contributor.
- 9. Fill out pledge cards properly and completely. This will help the office staff in recording and listing pledges.
- 10. Attend Campaign Dinner and Report Luncheon meetings.

1. KEYNOTE OF 1949 CAMPAIGN

The dominant note of this year's Campaign is the reconstructive stage of the work of the United Jewish Appeal (UJA) agencies. The UJA seeks to raise \$250,000,000 nationally this year on behalf of its three constituent agencies -- Joint Distribution Committee (JDC), United Palestine Appeal (UPA), United Service for New Americans (USNA). Our fellow Jews overseas have progressed from survival to reconstruction, from wandering to settlement, from homelessness to homecoming. The Jewish DP camps can be cleared out this year and about 250,000 Jews brought into Israel, and some 25,000 to America. (At the beginning of 1948, there were approximately 200,000 in the DP Camps of Europe and Cyprus. Their number has decreased to about 85,000 this year.) If we utilize to the maximum the opportunities of providing real help to our fellow Jews overseas, the bulk of them will not have to depend in the future on the philanthropy of the American Jewish community.

2. NEEDS OF UPA

The UPA agencies -- Jewish Agency for Palestine, Palestine Foundation Fund, and Jewish National Fund -- will spend half of their budget to meet the requirements of newcomers entering Israel. The funds received from the United Jewish Appeal are not used for the people of Israel, who risked their lives in attaining and protecting Jewish statehood, and are being heavily taxed, and living on an austerity basis. UPA funds provide services for the newcomers in Israel so as to enable them to become part of the country's productive life as speedily as possible. These services fill the gap between the time of the refugees' arrival and their absorption into the economic life of the country.

3. IMMIGRATION AND HOMECOMING

Based on figures covering immigration into Israel for the first few months of this year, a record number of 250,000 homeless Jews will enter the new State. This figure exceeds the total number of Jewish refugees admitted to Palestine in the 1938-1948 decade. In terms of this country's population, it would equal an immigration into the United States in 1949 of about 46,000,000. According to Eliezer Kaplan, Israeli Finance Minister, it costs at least \$1,000 to meet the needs of an immigrant into Israel from the time of his entry until he is absorbed into the country's economy. Funds must be available for relief, health needs, housing, training to prepare him for use in the country's agricultural and industrial life. Multiply this per capita cost by the number of immigrants and you have an idea of the size of the funds needed. This is the arithmetical aspect of this great project in human engineering.

The time factor is all-important in moving these Jews clamoring to leave Europe. This is particularly true in the Eastern European countries where changing conditions make it uncertain just how long the emigration of Jews will be permitted.

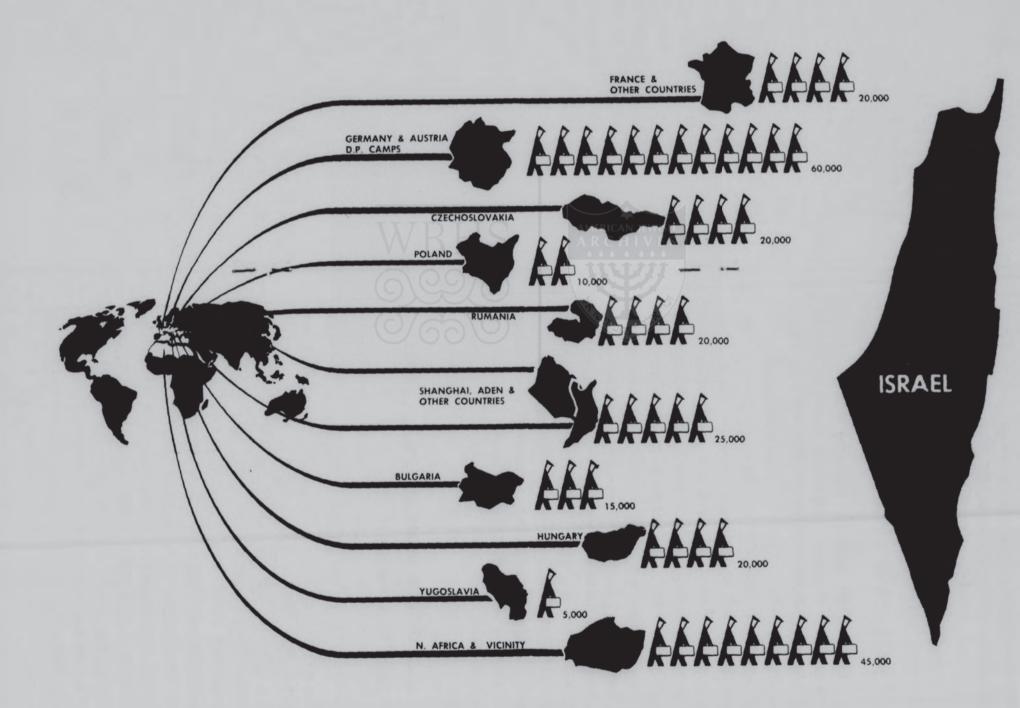
4. HOUSING IN ISRAEL

About 35,000 Jewish immigrants in Israel live in temporary shelters or reception camps. For the mental and physical rehabilitation of these people, and for the great number of other Jewish refugees entering, it is essential that housing be provided in agricultural or urban communities. They have had too much of living in Europe's camps, both during and after the war, to continue existing in camps, even in Israel. Farm settlements must be expanded and factories must be further developed to provide housing and opportunities for productive work. Especially important are the 150 settlements that must be put up in the Negev (south) and in other frontier areas of the country.

5. TASKS OF THE JDC

Major effort of the JDC is to keep the transportation lines open for Jews eager to leave Europe and North Africa, and to solve the problem of the Jewish DP's. The JDC pays the transportation costs of almost all of these emigrants. Of the 1,400,000 Jews remaining in Europe, JDC must feed, clothe, and provide other services for at least 600,000. In Western Europe, JDC must be enabled to continue the further reconstruction of Jewish communal life: in Eastern Europe, an extensive network of cooperatives, health and welfare agencies and institutions must be supported to help Jewish inhabitants of these lands on the path of recovery. Relief needs are smaller than in pre-

THE YEAR OF HOMECOMING - 1949 250,000 JEWS MUST BE BROUGHT TO ISRAEL



vious years, but, very often, JDC food packages still represent the difference between semi-starvation and a barely adequate diet.

6. UNITED SERVICE FOR NEW AMERICANS

The 1949 needs of the USNA have been placed at \$11,645,000, on the basis of an expected entry of 24,500 Jews into the United States. Liberalized immigration legislation by Congress will result in a substantial increase in this number. Most of USNA's budget is devoted to meeting the food, clothing and shelter needs of these arrivals. The agency moves these newcomers away from the ports of entry to settle them in communities throughout the country. They must be given vocational training, taught English and new skills and trades, and helped to become useful members of the American community.

7. U. S. GOVERNMENT LOANS TO ISRAEL AND UJA NEEDS

The United States Export - Import Bank has authorized a credit of \$100,000,000 to Israel. All of this loan must be spent in the U.S.; no part provides for funds to pay immigration costs of Jews into Israel, nor for initial reception or care, nor for other services until these newcomers become productive members of Israel's economy. These most pressing needs must be met out of contributions by Jews outside of Israel, mainly through the United Jewish Appeal. Government loans are, of course, of vital importance in developing the country's economy and helping place it on a selfsupporting basis. But they still leave the immediate needs of Jewish immigrants to be met by contributions through the UJA.

8. HELP TO CLEVELAND'S JEWISH AGENCIES

Our Campaign reflects the major importance of help to our fellow Jews overseas. However, it does not overlook adequate support to maintain the many services of the Federation's local agencies. This year's goal includes allocations to all local agencies of the Federation to enable them to maintain good standards of service and undertake essential expansion of services. The Welfare Fund thus reflects the policy of keeping our own communal institutions in sound condition, to enable them to give effective service to the Jewish community of Greater Cleveland, and thus be in position to be of more effective aid to our fellow Jews wherever and whenever help is needed.

9. MANY AGENCIES BENEFIT FROM ONE GIFT TO THE JEWISH WELFARE FUND APPEAL

The 1949 Jewish Welfare Fund budget calls for direct allocations to 45 agencies. However, a number of these agencies have already coordinated fund raising activities of constitutent agencies. For example, the United Jewish Appeal raises funds for 3 agencies, the American Fund for Palestinian Institutions for more than 90. Accordingly, a contribution to the Jewish Welfare Fund Appeal is shared by a total of 230 agencies in Cleveland, throughout the United States, Israel, Europe, and other parts of the globe. These beneficiary agencies agree not to conduct independent fund-raising campaigns in our community. Jewish health, education, cultural and community relations agencies are also among the Fund's beneficiaries. One gift to the Jewish Welfare Fund Appeal goes a long way and many ways.

MEMO

JEWISH WELFARE FUND APPEAL

1949 ALLOCATION SCHEDULE

OVERSEAS RELIEF:

United Jewish Appeal \$4,500,000.00 Joint Distribution Committee United Palestine Appeal United Service for New Americans American Friends of Hebrew University American Fund for Palestinian Institutions American Red Mogen Dovid European Jewish Children's Aid (Local) European Jewish Children's Aid (Contingency Reserve) Ezras Torah Fund Federated Council of Palestine Institutions Graduate Faculty (University in Exile) Hebrew Institute of Technology in Haila Hebrew Sheltering and Immigrant Aid Society Medical School Campaign of the Hebrew University Refugee Service (Local) Refugee Service (Contingency Reserve) Weizmann Institute of Science Youth Aliyah 325,243.00

4,825,243.00

CIVIC PROTECTIVE AGENCIES:

Youth Aliyah

Jewish Community Council Jewish Labor Committee Jewish War Veterans Joint Defense Appeal American Jewish Committee B'nai B'rith Anti-Defamation League	161,157.00
b har b fith Anti-Delamation League	

HEALTH SERVICES:

Cleveland Jewish Convalescent Hospital Jewish Consumptive Relief Association, Los Angeles Leo N. Levi Memorial Hospital	12,880.00
Leo N. Levi Memorial Rospital	

EDUCATIONAL AND CULTURAL AGENCIES:

American Academy for Jewish Research
American Association for Jewish Education
B'nai B'rith National Youth Services Appeal
Bureau of Jewish Education
Administration
Cleveland Hebrew Schools
Hebrew Academy
Institute of Jewish Studies
United Jewish Religious Schools
Workmen's Circle Schools
Yeshivath Schools
Histadruth Ivrith of America
Jewish Occupational Council
Jewish Vocational Service
Joint Educational Loan Committee
Joint Laucational Loan Committee
National Conference of Christians and Jews
National Farm School
National Jewish Welfare Board
Training Bureau for Jewish Communal Service
Yiddish Scientific Institute

GENERAL SERVICES:

Council of Jewish Federations and Welfare Funds. CJFWF, Overseas Study.	
CJFWF, East Central States Region	12,
Federation of Jewish Women's Organizations	
Jewish Telegraphic Agency	

COMMUNITY FUND SUPPLEMENTATION, CAMPAIGN AND COLLECTION EXPENSE, RESERVES, ETC .:

Campaign Collection Expenses. Local Agencies of the Jewish Welfare Federation. Lake County Jewish Welfare Lake County Jewish Wondte Shrinkage Reserve Contingencies. Mt. Sinai—Contingency Reserve. Deficit Appropriations for Local Agencies, 1948..... 967,571.00

258,140.00

985.00

CAMPAIGN CALENDAR

1949 JEWISH WELFARE FUND APPEAL MAY 11 - MAY 26

> OPENING DINNER Wednesday, May 11 - 6:30 p.m.

lst REPORT LUNCHEON Friday, May 13 - 12:00 Noon

2nd REPORT LUNCHEON Monday, May 16 - 12:00 Noon

REPORT DINNER Wednesday, May 18 - 6:30 p.m.

3rd REPORT LUNCHEON Friday, May 20 - 12:00 Noon Featuring the work of the Women's Division

4th - FINAL - REPORT LUNCHEON Tuesday, May 24 - 12:00 Noon

> CLOSING DINNER Thursday, May 26 - 6:30 p.m.

All of the above events are to be held in the Rainbow Room, Carter Hotel

> Notices of meetings will be sent to Campaign workers.

MAX FREEDMAN 322 THE CARTER HOTEL CLEVELAND 15, DHID

May 14, 1949

Rabbi Abba Hillel Silver Ansel Road & E. 105th St. Cleveland 6, Ohio

Dear Rabbi:

Sam Friedman has informed me that you are willing to solicit Mrs. Bert Keller whose pledge card is enclosed. I believe he informed you that we have had difficulty with the Keller-Kohn Co. cards. The Keller-Kohn Co. last year gave \$8,000 to the drive, and this year has indicated that it wishes to cut its pledge to \$4,000. Arthur H. Dettelbach, Mrs. Keller's son-in-law, has indicated that he will cut his pledge from \$3,756 to \$2,500 in 1949.

It has been called to our attention that the late Bert Keller provided in his will for a fund for charitable contributions. While we cannot substantiate this fact, it comes to us on good authority.

It is our hope that Mrs. Bert Keller will increase her own gift substantially, and in addition, will make a substantial pledge in memory of Mr. Bert Keller.

As you know, we cannot afford to lose in the 1949 Campaign any such amount as is represented in the offers made by the Keller-Kohn Company and Arthur Dettelbach. Such losses would not have been sustained if Mr. Bert Keller were still with us. It is our hope that Mrs. Keller can be prevailed upon to make up for this loss.

Your help in this situation is much appreciated.

Cordially, Max Freedman

Max Freedman

MF: TM

For the Greatest Homecoming of the Homeless

1949 JEWISH WELFARE PPEAL FUND

CAMPAIGN DATES MAY 11-26

HEADQUARTERS . 322 CARTER HOTEL . CLEVELAND 15, OHIO . CHERRY 8176

General Chairman

Associate Campaign Chairmen

Max Freedman Campaign Co-Chairmen

Eugene H. Goodman Leonard Ratner

Myer S. Fine Eugene M. Klein Mrs. Sydney N. Galvin Ben Kravitz Milton Kane Joseph G. Lampl Mrs. Louis Kaufman

A. M. Luntz Maurice Maschke, Jr. Alex Miller **Daniel Sherby** Special Gifts Committee Chairman . . . S. M. Friedman

June 7, 1949

Dear Fellow Campaigner:

I want to take this opportunity to express my deepest appreciation for your fine work in the 1949 Jewish Welfare Fund Campaign. I wish it were possible to thank you personally for your efforts.

Cleveland Jewry has again given evidence of its ready and generous response to the call of our people. Although our Campaign goal was not fully achieved, the Campaign was successful in that we raised more money locally than ever before. This fine result has been due primarily to the enthusiastic and willing help of you and everyone else who served in the Drive. It might interest you to know that reports at this time indicate that Cleveland may be the only major city in the country to raise more money in 1949 than in 1948.

I look forward to your association with us again when the call comes, and to a continuance of the fine friendships growing out of our work.

Sincerely yours,

Max Freedman General Chairman

1949 JEWISH WELFARE FUND APPEAL

GENERAL CAMPAIGN COUNCIL

CAMPAIGN CABINET

Advisory Council of Honorary Chairmen

Special Gifts Committee

Campaign Cabinet Members

Edward M. Baker Mrs. Alfred A. Benesch Joseph M. Berne Judge Maurice Bernon Rabbi B. R. Brickner Nathan L. Dauby

Myer S. Fine

... Milton Kane

Mrs. Sydney N. Galvin

Max Freedman I. F. Freiberger Salmon P. Halle Mrs. Siegmund Herzog Mrs. Irving Kane Mrs. Emery E. Klineman

Eugene M. Klein

Ben Kravitz

Richard H. Kohn Joseph G. Lampl Mrs. Benjamin Levine Nathan Loeser Mrs. A. F. Mellman Mrs. L. W. Neumark

Joseph G. Lampl

Maurice Maschke, Jr.

A. M. Luntz

L. W. Neumark Mrs. Leonard Ratner Henry A. Rocker Rabbi A. H. Silver Mrs. Abraham Strauss Sidney N. Weitz Samuel D. Wise

Campaign Co-Chairmen

Leonard Ratner Eugene H. Goodman

Vice-Chairmen

Associate Campaign Chairmen Mrs. Louis Kaufman

Chairman

S. M. Friedman

General Chairman

Max Freedman

Stanley I. Adelstein Morris L. Arnold Nathan Brilliant Leonard L. Broida William Brown Lester H. Colbert Joseph G. Ehrlich Bert W. Amster · Mark Barris Arthur Begam
 Arthur Begam
 Albert Goodman
 Emery E. Klineman
 Maurice H. Saltzman

 Howard I. Bloomfield
 Harry L. Goodman
 Max Kohrman
 Jack L. Simon
 Rabbi Armond E. Cohen Julius E. Goodman 'Willard'Livingston Sidney A. Smith Dr. Samuel S. Cohen Emil H. Gottfried Louis J. Cort Samuel H. Deutsch Joseph Dworkin . . William Friedman Dr. Moses E. Garber

Emil Elder Frank Fox Raymond S. Freiler Ben J. Goetz Samuel Goldhamer Nathan I. Gordon Henry S. Gottfried

General Campaign Council Members

Suggs Garber . William Goldberg Albert Goodman J. W. Grodin Joseph Gross Joseph Hartzmark Harry Jacobson Isadore Kastin

Jack Jacobson Harry A. Kangesser George J. Klein Jack Lampl David N. Myers Bernard Kaufman Ben Klausner

Marc J. Grossman Arthur J. Reinthal Dr. S. F. M. Hirsch

S. D. Monash Julius Winograd Rabbi Israel Porath Nat Wolf

Irving I. Stone Howard E. Wise Dr. Samuel M. Robbins Mannie Winger

. ...!

WOMEN'S DIVISION

: Co-Chairmen

M. C. M. . . Mrs. Sydney N. Galvin

Mrs. Howard I. Bloomfield

Mrs. Samuel S. Cohen

Mrs. Louis Kaufman

Campaign Vice-Chairmen

Mrs. M. E. Glass Mrs. Robert H. Gries

Mrs. Samuel S. Kates Mrs. Ezra Z. Shapiro

Mrs. Irving Kane

James H. Miller

Sam Miller

Harry Ratner

EMPLOYEES DIVISION Co-Chairmen

David Schlesinger

William Goldberg

YOUNG ADULT DIVISION

Chairman

Stanley I. Adelstein

Alex Miller Daniel Sherby

Louis E. Emsheimer M. E. Glass Joseph B. Horwitz Bertram Krohngold

Herman S. Meshorer

Leighton Rosenthal Ezra Z. Shapiro Max Simon Charles Volk Walter M. Weil

> David Schlesinger - Samuel Schumann Dr. I. B. Silber Howard M. Silver

Rabbi Rudolph M. Rosenthal Emery E. Klineman Maurice H. Saltzman Sidney Vincent



OFFICERS AND TRUSTEES Honorary President Edward M. Baker President Henry A. Rocker Vice Presidents Maurice Bernon Jerome N. Curtis Max Freedman Traasurer M. E. Glass Associate Treasurer L. W. Neumark Executive Director (on leave of absence) Samuel Goldhamer Acting Executive Director Henry L. Zucker Associate Director Irwin A. Newman Publicity Director Sol Jaffe Director of Social Planning Joseph E. Kapell Honorary Trustees Samuel Goldhamer Salmon P. Halle Samuel D. Wise Permanent Trustees Joseph M. Berne Louis S. Bing, Jr. Mrs. Siegmund Herzog Harry F. Affelder Alfred A. Benesch Rabbi Barnett R. Brickner Ronald Brown Mrs. Ronald Brown Mrs. Ronald Brown Rabbi Armond E. Cohen Lewis Drucker Mrs. Harry J. Dworkin Paul L. Eden Emil Elder Rabbi Louis Engelberg Philip Frankel Eugene H. Freedheim I. F. Freiberger S. M. Friedman Harold J. Glickman William Goldberg Eugene H. Goodman Julius E. Goodman Myron Guren George H. Hays David Ralph Hertz Dr. S. F. M. Hirsch Frank E. Joseph Louis Kaufman Dr. Eliezer W. Kirzner Eugene M. Klein George J. Klein Emery E. Klineman Jack Lampl Joseph G. Lampl Mrs. Benjamin Levine Irwin N. Loeser Nathan Loeser A. M. Luntz George B. Mayer James H. Miller David N. Myers A. E. Persky Rabbi Israel Porath Leonard Ratner Arthur J. Reinthal Rabbi Rudolph M. Rosenth Edward Schultz Lloyd S. Schwenger Erra Z. Shapiro Daniel Sherby Joseph H. Silver Rabbi Abba Hillel Silver Howard M. Silver Max Simon William C. Treuhaft Sidney N. Weitz Lawrence H. Williams Otto J. Zinner

HLZ/mw

Rosenthal

THE JEWISH WELFARE FEDERATION

and

THE JEWISH WELFARE FUND of Cleveland

Room 320, Chester-Twelfth Building Telephone: CHerry 8176-7-8-9

June 20, 1949

Rabbi Abba Hillel Silver Ansel Road & East 105th Street Cleveland 6, Ohio

Dear Rabbi:

Many thanks for your help with Mrs. Bert Keller's card this year. I note from her letter to you that she sent in her contribution on May 5th. This actually was done, but the contribution was sent without a pledge card and a member of our clerical staff assumed that it was payment on a pledge rather than the pledge itself.

We appreciate your help during the last Campaign.

Cordially.

en

Henry L. Zucker Acting Executive Director



OFFICERS AND TRUSTEES Honorary President Edward M. Baker President Henry A. Rocker Vice Presidents Maurice Berno Jerome N. Curtis Max Freedman Treasurer M. E. Glass Associate Treasurer L. W. Neumark Executive Director (on leave of absence) Samuel Goldhamer Acting Executive Director Henry L. Zucker Associate Director Irwin A. Newman **Publicity Director** Sol Jaffe **Director of Social Planning** Joseph E. Kapell **Honorary Trustees** Samuel Goldhamer Salmon P. Halle Samuel D. Wise Permanent Trustees Joseph M. Berne Louis S. Bing, Jr. Mrs. Siegmund Herzog

Harry F. Affelder Alfred A. Benesch Rabbi Barnett R. Brickner Ronald Brown Mrs. Ronald Brown Mrs. Ronald Brown Rabbi Armond E. Cohen Lewis Drucker Mrs. Harry J. Dworkin Paul L. Eden Emil Elder Rabbi Louis Engelberg Philip Frankel Eugene H. Freedheim I. F. Freiberger S. M. Friedman Harold J. Glickman William Goldberg Eugene H. Goodman Julius E. Goodman Julius E. Goodman Myron Guren George H. Hays David Ralph Hertz Dr. S. F. M. Hirsch Frank E. Joseph Louis Kaufman Dr. Eliezer W. Kirzner Eugene M. Klein George J. Klein Benry E. Klineman Jack Lampl Joseph G. Lampl Mrs. Benjamin Levine Irwin N. Loeser Nathan Loeser A. M. Luntz George B. Mayer James H. Miller David N. Myers A. E. Persky Rabbi Israel Porath Leonard Ratner Arthur J. Reinthal Rabbi Rudolph M. Rosenthal Edward Schultz Lloyd S. Schwenger Ezra Z. Shapiro Daniel Sherby Joseph H. Silbert Rabbi Abba Hillel Silver Howard M. Silver Max Simon William C. Treuhaft Sidney N. Weitz Lawrence H. Williams Otto J. Zinner

THE JEWISH WELFARE FEDERATION

and

THE JEWISH WELFARE FUND of Cleveland

Room 320, Chester-Twelfth Building Telephone: CHerry 8176-7-8-9

June 22, 1949

MEMORANDUM

Re:

To:		~	11001000	, 01	MTOU	WELFIRE	FEDERATION
From:	HENRY	4.	ROCKER,	PRES	SIDENT	2	

MEETING OF BOLRD.

This is to remind you that the Board of Trustees will hold a meeting <u>next Wednesday</u>, June 29th, at 12:45 p.m. (after lunch) in the Board Room of the Federation office.

Please note that the meeting will be devoted exclusively to a discussion of the enclosed report of our Executive Committee recommending a basic reorganization of the Jewish Welfare Fund Committee. I hope you will read this report carefully and come prepared to discuss it fully at the meeting.

Please return the enclosed postcard indicating that you will be with us at this meeting.

HLZ/mw Enclosures/3 Board of Trustees Jewish Welfare Federation

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Wednesday, June 8, 1949, 12:45 p.m. Jewish Community Council Board Room

PRESENT: Henry A. Rocker, presiding; Harry F. Affelder, Alfred A. Benesch, Maurice Bernon, Rabbi Barnett R. Brickner, Ronald Brown, Mrs. Ronald Brown, Jerome N. Curtis, Lewis Drucker, Mrs. Harry J. Dworkin, Paul L. Eden, Emil Elder, Rabbi Louis Engelberg, Max Freedman, M. E. Glass, William Goldberg, Samuel Goldhamer, Myron Guren, George H. Hays, Dr. S.F.M. Hirsch, Louis Kaufman, Eugene M. Klein, Emery E. Klineman, Jack Lampl, Joseph G. Lampl, Mrs. Benjamin Levine, Irwin Loeser, George B. Mayer, David N. Myers, L. W. Neumark, Leonard Ratner, Arthur J. Reinthal, Lloyd S. Schwenger, Daniel Sherby, Joseph H. Silbert, Rabbi Abba Hillel Silver, Howard M. Silver, Sidney N. Weitz, Lawrence H. Williams; <u>STAFF</u>: Henry L. Zucker, Secretary; S. J. Jaffe, Joseph Kapell, Irwin Newman, Rudi Walter; <u>GUEST</u>; Dr. I. Edwin Goldwasser, New York City.

ACTION ON MINUTES OF THE MEETING OF APRIL 27TH.

The minutes of the Board meeting of April 27th were approved with an emendment to show that Messrs. Affelder and Weitz were present.

ANNOUNCEMENTS.

- a) A letter of congratulations has been sent to Irving Kane upon his recent election as Chairman of the National Community Relations Advisory Council.
- b) A letter of condolence has been sent to Mrs. Daniel E. Morgan upon the death of her late husband.
- c) The Federation has been informed by the Council of Jewish Federations & Welfare Funds that the following persons were elected as large-city community representatives on the National Campaign-Executive Committee of the U.J.A. for 1949: Herbert Abeles of Newark, N.J., James H. Becker of Chicago, Louis S. Myers of Kansas City, Mo., and Abraham Srere of Detroit.
- d) The Council of Jewish Federations & Welfare Funds has established a new Committee on Unified National Fund Raising to seek methods of assuring greater stability and unification of appeals for non-local causes. Julian Freeman of Indianapolis is chairman of this committee. Cleveland is represented on the committee by Jerome N. Curtis and Henry L. Zucker.
- e) The Council of Jewish Federations & Welfare Funds and the Jewish Agency have announced the appointment of a new Jewish Agency Committee on Multiple Campaigns to eliminate "unauthorized and illegitimate" fund-raising campaigns and to establish U.J.A. priority in behalf of Israel.
- f) Joseph Kapell announced the highlights of the program of the National Conference of Jewish Social Welfare, which is being held currently in Cleveland.

FINANCIAL REPORT.

The Financial Report of the Federation for May 1949 was distributed (filed as Exhibit A).

MINUTES, Board of Trustees Page 2.

JOINT EDUCATIONAL LOAN COMMITTEE.

The Chairman announced that a letter has been received from Dr. S.F.M. Hirsch, Chairman of the Joint Educational Loan Committee, asking the Federation to designate a representative to succeed George J. Klein, whose term expires July 1, 1949 (Exhibit B). The Federation has three representatives on this committee who serve for threeyear terms; namely, Maurice Bernon, George B. Mayer and George J. Klein.

Upon motion by Mr. Benesch, seconded by Mr. Hays, it was voted to designate Mr. Klein to succeed himself as representative on the Joint Educational Loan Committee.

APPOINTMENT TO GOVERNING BODIES, UNITED PALESTINE APPEAL.

The Secretary read a communication from Judge Morris Rothenberg, Acting National Chairman of the United Palestine Appeal, requesting that the Federation appoint a representative to serve on the Governing Bodies of the United Palestine Appeal (Exhibit C).

After a brief discussion, during which the names of Max Freedman and Leonard Ratner were placed in nomination and in which they declined the nomination, it was <u>voted</u> upon motion by Jack Lampl to authorize the President to make the appointment with the advice and consent of the officers.

REPORT OF THE 1949 JEWISH WELFARE FUND CAMPAIGN.

Mr. Freedman reported on the successful conclusion of the 1949 Welfare Fund Campaign (report filed as Exhibit D). He paid tribute to the fine spirit of the workers and to the generous response of the community. He indicated that Cleveland will probably be the only major city in the country to raise as much money in 1949 as it raised in 1948. He called special attention to the participation of local agencies in the distribution of Welfare Fund monies and of the need for widespread participation by local agency board members in the raising of funds.

ELECTION OF EXECUTIVE DIRECTOR (dictated by Samuel Goldhamer).

In concluding his report, Mr. Freedman said it was his pleasure to pay tribute to the splendid manner in which Mr. Zucker had taken hold of the Welfare Fund Campaign, and the thoroughness with which he carried the direction of the tasks imposed upon him. He stated further that since the trial period for his assumption of the Acting Directorship of the Federation would expire on July 1st, he believed that the Federation Board would at this time wish to take the necessary action leading to his appointment as the Executive Director, succeeding Mr. Goldhamer, as of October 1st next, the date of Mr. Goldhamer's retirement. Mr. Freedman desired therefore to offer a motion, if it was in order, that the Board of Trustees take this action at this time, leaving to the Executive Officers the question of any salary adjustment that might be called for.

The motion was promptly seconded, and unanimously <u>carried</u>, and Mr. Zucker, who had asked to retire from the meeting during this presentation, was invited to return; and on being informed by the Chairman of the action, thanked the Board and assured them of his intention to continue to discharge the duties of his position to the fullest of his abilities.

MINUTES, Board of Trustees Page 3.

The foregoing action by the Board disposed of the decision taken a year ago to appoint a committee to consider Mr. Zucker's qualifications to assume the position of Executive Director.

BUDGET COMMITTEE.

Mr. Weitz, Chairman, reported for the Budget Committee regarding the estimate of 1950 needs to be presented to the Community Fund. The report was distributed and is on file (Exhibit E).

After brief discussion, it was <u>voted</u> upon motion by Mr. Weitz, seconded by Mr. Sherby, to approve the report of the Budget Committee and to authorize the presentation to the Community Fund of the estimate of needs of \$1,085,914 as outlined in the report.

EUCLID JEWISH COMMUNITY.

The Chairman recalled that at the April 27th meeting of the Board it was voted "that the Jewish Community Centers be requested to prepare a report regarding the needs of the Euclid Jewish community for the consideration of the Social Agency Committee; and that the Social Agency Committee be instructed to report to the Board of Trustees of the Federation. It was understood that the Jewish Community Centers and the S.A.C. are to be asked to take into consideration the report of the informal committee which has met with representatives of the Euclid group and to report their findings at an early date."

Mr. Neumark reported for the Social Agency Committee that after considerable discussion and with a report in hand from the Jewish Community Centers, the Social Agency Committee <u>voted</u> to make the following recommendations:

"The needs of the Euclid community are recognized and appreciated. Further, the facts indicate that there is no existing facility which can be utilized for communal purposes, and short of purchasing such a facility there does not appear to be any solution in the foreseeable future. The prospect of an integrated facility (as described in the JCC report) is in keeping with a sound principle of broad community planning. However, the needs of the greater Cleveland community in other areas of service are so much greater that the Committee is compelled to weigh its decision with these facts in mind. It is therefore <u>recommended</u> that the SAC report to the Board of Trustees that this project should not receive the capital fund assistance it requires. It is <u>suggested</u> that the neighborhood might be helped to mobilize itself to develop a facility on its own initiative, assuming full financial responsibility, and that the general community through the Federation and its agencies might provide the professional leadership and guidance to assist in the development of required services."

(Complete reports of the Social Agency Committee and the Jewish Community Centers were distributed and are on file as Exhibits F and G).

There was considerable discussion of the reports, including a statement from Mr. Guren with respect to the attitude of the Jewish Community Centers. The point was in de that it is not clear whether it is intended that the Center in Euclid should be a community center operated by the Jewish community of Euclid or by the Jewish Community Centers, which would rent space to a synagogue; or a congregation-owned building which would make its facilities available for recreational, educational and cultural purposes.

MINUTES, Board of Trustees Page 4.

It was voted upon motion by Mr. Neumark, seconded by Mr. Brown, to approve the recommendation of the S....C. Twenty-three persons voted in favor of the motion and seven against.

BOARD MEETINGS.

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The Chairman announced that the next regular meeting of the Board will be held on June 29th and would be devoted exclusively to discussion and action upon the report of the Executive Committee calling for the reorganization of the Jewish Welfare Fund Committee. The last summer meeting will be held in July, at which time final action will be taken on the distribution of funds for the 1949 Jewish Welfare Fund Appeal, and upon such other matters as will require the Board's attention before adjournment for the summer.

Respectfully submitted,

Henry L. Zacker,

Secretary

HLZ/mw

NOTE: ALL EXHIBITS HEREIN MENTIONED ARE ON FILE IN THE FEDERATION OFFICE.

MENOR, NDUM

TO: BOARD OF TRUSTEES, JEWISH WELFARE FEDERATION

From: EAECJTIVE COMMITTEE, JEWISH WELFARE FEDERATION

Subject: REORGANIZATION OF THE WELFARE FUND CONMITTEE

The Executive Committee recommends to the Board of Trustees that the Weifare Fund Committee be reorganized immediately following the 1949 Welfare Fund Campaign. The purpose of this proposal and the proposal itself is outlined in the following report:

I. MIAT IS THE WELFARE FUND COMMITTEE?

The wolfare Fund Committee was established by the Federation in 1931. The following is quoted from the By-Laws of the Federation under the title <u>Standing Committees</u>: "...welfare Fund Committee which shall be composed of one representative member selected by each of the beneficiary agencies of the Welfare Fund which has received \$\overline{1},000\$ or more in appropriations from the Fund during the preceding fiscal year and five representative members selected by the Jewish Community Council, provided the Council desires such representation, and appointed by the President of the Federation; also five members from the Board of Trustees of the Federation selected and appointed by the President. The Committee shall select its own officers. It shall concern itself with Frogram, Folicy, and Campaign objectives of the Welfare Fund and may adopt its own Gode of Regulations and Procedure, all subject to the approval of the Board of the Federation."

II. WHY REORGANIZATION?

The welfare Fund Committee has been an active committee only in a very limited sense. It has never adopted a Code of Regulations & Procedure; it has not met regularly; it has not held regular elections. It has participated only superficially in the organization of the Welfare Fund Campaign and in budgeting Welfare Fund monies. The Executive Committee believes that the Welfare Fund Committee should be reorganized now and made an active committee.

III. PROPOSED PLAN FOR REORGANIZATION OF THE WELFARE FUND COMMITTEE.

It is proposed that a new Welfare Fund Committee be organized by the Federation with the following specific provisions:

1. The Committee is to be composed of one person to be designated by each of the 24 men's divisions and the Employees' Division; two by the Young Adult Division; and four by the women's Division; plus the Chairman or Co-Chairmen of the Campaign and the Associate Campaign Chairmen and the Chairman of the Special Gifts Committee; plus the officers of the Federation; and ten members-at-large to be designated by the Board of the Federation but not be necessarily members of the Board. The Committee is to be constituted annually about July 1st.

- 2. The Committee is to discharge the following functions subject to the approval of the Board of Trustees:
 - a) Organize and operate the Jewish welfare Fund Campaign; organize and operate such other money-raising campaigns as the Federation sponsors directly; represent the Federation in other money-raising bodies if and when the Federation agrees to co-sponsor or assist other campaigns; and arrange for an orderly approach to the Jewish community of Federation and non-Federation appeals.
 - b) Act as the social planning arm of the Federation in the national agency field: by studying alone or jointly with other communities the needs of the national agencies with a view toward greater coordination and unification of effort, improvement in quality of work, and initiation of new services; by designating four representatives on the Federation's Budget Committee; by making basic studies in regard to specific national agency programs and the Federation's financial responsibility toward support of these programs; and by cooperating with other cities in such joint efforts as the Large-City Budgeting Conference, the Large-City Planning Conference and other meetings related to fund-raising, budgeting and planning regarding national agency programs.
 - c) Conduct other year-round local activities such as assisting in the collection of Welfare Fund pledges; developing prospect lists for the Welfare Fund and distributing prospect cards; conducting year-round educational and good-fellowship meetings directed toward Welfare Fund workers and contributors; recruiting welfare Fund workers; directing educational campaigns through personal contacts with serious undergivers; and helping to tap public opinion as to the size of the annual welfare rund goal, support of certain agencies or activities, and other matters.
- 3. The Committee is to select its own officers, and adopt its own Code of Regulations & Procedure, subject to the approval of the Board of Trustees.

HLZ/mw



THIS SIDE OF CARD IS FOR ADDRESS

Mr. Henry A. Rocker Jewish Welfare Federation 320 Chester-12th Bldg. Cleveland, 14, Ohio

Dear Mr. Rocker:

I plan to attend the meeting of the Board of Trustees of the Jewish Welfare Federation next Wednesday, June 29th, at 12:45 p. m. (after lunch) in the Board Room of the Federation office.

Signature

Rabbi Abba Hillel Silver

Board of Trustees Jewish Welfare Federation Wednesday June 29, 1949, 12:45 pm Federation Board Room

PRESENT: Henry A. Rocker, presiding; Harry F. Affelder, Joseph M. Berne, Judge Maurice Bernon, Rabbi Barnett R. Brickner, Rabbi Armond E. Cohen, Emil
Elder, Rabbi Louis Engelberg, Eugene H. Freedheim, M. E. Glass, Harold J. Glickman, Samuel Goldhamer, George H. Hays, Frank E. Joseph, Eugene M. Klein, George J. Klein, Emery E. Klineman, Jack Lampl, Mrs. Benjamin Levine, Irwin N. Loeser, George B.
Mayer, James H. Miller, L. W. Neumark, Arthur J. Reinthal, Edward Schultz, Lloyd S.
Schwenger, Judge Joseph H. Silbert, Rabbi Abba Hillel Silver, Howard M. Silver,
William C. Treuhaft, Sidney N. Weitz; Henry L. Zucker, Secretary. <u>STAFF</u>: S.J. Jaffe, Joseph Kapell, Mrs. Janet Manburg, Irwin A. Newman, Rudi Walter.

MINUTES.

The minutes of the Board meeting of June 8th were approved.

CAPITAL LOAN -- MT. SINAI HOSPITAL.

The Chairman reported that the officers of the Federation and the Budget Committee have considered a request from Mt. Sinai Hospital for an emergency loan of \$75,000 from the Federation (letter filed as Exhibit A). Mr. Weitz reported that the Budget Committee has considered this matter and recommends "that a loan of \$50,000 be given to Mt. Sinai Hospital to enable the Hospital to come to a current basis in the payment of its bills; it being understood that the Hospital will set up this item on its books as a capital loan, and that the Hospital will repay this loan from capital funds not later than July 1, 1950."

Mr. Weitz's presentation and the discussion which followed centered about the urgent cash situation facing the Hospital, and the efforts of the Federation's Committee on Mt. Sinai Hospital Finances to evaluate the financial needs of the Hospital and the Federation's responsibility toward meeting these needs (Mr. Weitz's report filed as Exhibit B).

It was <u>voted</u> upon motion by Mr. Weitz to approve the recommendation of the Budget Committee and to authorize the sale of such Federation securities as necessary to make available \$50,000 in cash to the Hospital.

AUTHORIZATION FOR SAFETY DEPOSIT BOX.

The Chairman announced that upon recommendation of the Executive Committee the Federation has recently undertaken to microfilm all financial records. These records should be kept in a safety deposit vault at the bank. This requires the adoption by the Federation of a resolution authorizing the rental of a vault and designating the names of persons who shall have access to the vault.

After a brief discussion it was <u>voted</u> to approve the resolution, suggested by the Cleveland Trust Company, with the provision that the President, the Treasurer, the Executive Director and the Comptroller may have access individually to the vault; and with the provision that the vault is to be used only for the purpose of storing the microfilm records (copy of resultion filed as Exhibit C). MINUTES, Board of Trustees Page 2.

The Executive Director was authorized to select the bank in which the vault is to be rented.

REORGANIZATION OF THE JEWISH WELFARE FUND COMMITTEE.

The Chairman stated that there had been mailed to all members of the Board an Executive Committee proposal for the reorganization of the Jewish Welfare Fund Committee (Exhibit D). This proposal represents careful study by the Executive Committee and by a Sub-Committee on Reorganization of the Welfare Fund Committee, of which Mr. Weitz is Chairman.

The proposal has been cleared with a number of community leaders, with the present Jewish Welfare Fund Committee, and with Philip Bernstein of the Council of Jewish Federations & Welfare Funds. In general there is agreement on the need to reorganize the present Jewish Welfare Fund Committee; on the desirability of year-round campaign emphasis; on the importance of reflecting the views of contributors and campaign workers in the policy-making bodies of the Federation; and on giving greater emphasis to social planning on the national agency level. The following reservations have been expressed regarding the proposal:

 Some of the matters outlined for the Jewish Welfare Fund Committee's consideration are so important and "so fundamentally the direct concern the Board that the Jewish Welfare Fund Committee may find itself generally meeting concurrently with the Board in order to avoid an extra step. This would be especially true of problems of national coordination and nationallocal relationships", and problems involving fundamental financial policies.

2) The Jewish Welfare Fund Committee would need to operate through subcommittees, such as one on collections, one on independent campaigns, etc. "Is it necessary to filter their recommendations through the Jewish Welfare Fund Committee before they go to the Board, or should they go to the Board directly?"

3) Some of the work of the Jewish Welfare Fund Committee could properly come within the direct scope of the Budget Committee.

4) The Jewish Welfare Fund Committee should limit its activities to yearround fund-raising activities, and problems directly related to fundraising such as collections, building up prospect lists, good fellowship and education meetings, and miscellaneous appeals. It is not feasible to mix in with these activities the complicated social planning problems in the national agency field.

5) There should be a more definitive charge to the Jewish Welfare Fund Committee to keep informed and keep the Board informed regarding national agencies in order to permit intelligent action when questions arise about these agencies.

6) The Jewish Welfare Fund Committee should not be charged with policing miscellaneous appeals. A separate standing committee responsible to the Poard

MINUTES, Board of Trustees Page 3.

> 7) The Committee should be appointed by the President of the Federation, with approval by the Board. The Jewish Welfare Fund Committee cannot be organized "from the bottom up"; the Committee should appoint the Divisions, not be appointed by the Divisions.

> 8) The Jewish Welfare Fund Committee should be represented on the Board of Trustees by its Chairman and its two Co-Chairmen, not by ten persons as proposed.

In the ensuing discussion the following points of view were expressed:

The work of the Committee should be restricted to the raising of funds. No other function should be added, at least at the beginning. The miscellaneous appeals function is a highly controversial one and should be retained by the present Miscellaneous Appeals Committee. The assumption of this responsibility at this time by the Jewish Welfare Fund Committee would be an unnecessary burden.

The functions are very similar to those outlined for the present Welfare Fund Committee in the reorganization plan of 1931. These functions have never really been undertaken by the Welfare Fund Committee.

All new agencies applying for Welfare Fund support should have the stamp of approval of the reorganized Welfare Fund Committee before the Budget Committee considers making an appropriation to the organization.

The discussion with respect to the structure of the proposed Committee centered about the method of selecting the representatives from the Divisions. Several proposals were made.

It was moved by Rabbi Brickner, seconded by Mr. Weitz, to approve as submitted the report of the Executive Committee, recommending the reorganization of the Welfare Fund Committee. It was <u>voted</u> upon motion of Mr. Freedheim to amend the report by rewording Section III-1, to provide that the Board of Trustees elect Division representatives to the Welfare Fund Committee upon nomination of a Federation Nominating Committee. This Nominating Committee would be expected to consult with leaders of the Divisions to secure suggestions regarding representation. There were 3 "nay" votes on this amendment.

It was then <u>voted</u> to approve the report as amended and to authorize the President to appoint a Nominating Committee to nominate the members who are to be elected by the Board of Trustees. There were 3 "nay" votes on this motion.

MRS. JANET MANBURG.

The Chairman announced the resignation from the staff of Mrs. Janet Manburg, effective August 31st. He recalled to the Board that Mrs. Manburg has given to the Federation fifteen years of devoted service, and expressed to Mrs. Manburg the appreciation of the Board for her service to the community. MINUTES, Board of Trustees Page 4.

The Chairman expressed the best wishes of the Board to Mrs. Manburg for her health and happiness.

Respectfully submitted,

Henry L. Zugker, Jucker, Secretary

HLZ/mw

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NOTE: All Exhibits mentioned herein are on file in the Federation office.



1949 JEWISH WELFARE FUND APPEAL GENERAL CAMPAIGN COUNCIL

Stanley I. Adelstein Bert W. Amster Morris L. Arnold Edward M. Baker Mark Barris Arthur H. Begam Mrs. Alfred A. Benesch Joseph M. Berne Judge Maurice Bernon Howard I. Bloomfield Mrs. Howard I. Bloomfield Rabbi Barnett R. Brickner Nathan Brilliant Leonard L. Broida William Brown Rabbi Armond E. Cohen Dr. Samuel S. Cohen Mrs. Samuel S. Cohen Lester H. Colbert Louis J. Cort Nathan L. Dauby Samuel H. Deutsch Joseph Dworkin Joseph G. Ehrlich Emil Elder Louis E. Emsheimer Myer S. Fine Frank H. Fox Max Freedman I, F. Freiberger Raymond S. Freiler S. M. Friedman William Friedman Mrs. Sydney N. Galvin Dr. Moses E. Garber Suggs Garber M. E. Glass Mrs. M. E. Glass Ben J. Goetz William Goldberg Samuel Goldhamer Albert Goodman Eugene H. Goodman Harry L. Goodman Julius E. Goodman Nathan I. Gordon Emil H. Gottfried Henry S. Gottfried Mrs. Robert H. Gries J. W. Grodin Joseph Gross

Joseph Gross Marc J. Grossman

1070 Union Commerce Bldg. (14) 2043 East 55th Street (3)	PR 1070 HE 1641
505 Woodland Avenue (15)	CH 5430
200 Nat'l City Bank Bldg. (14)	PR 4747
1343 West 3rd Street (14)	CH 5127
% The May Company (14)	CH 3000
1397 East Blvd. (6)	CE 1172
1130 Keith Bldg. (15)	MA 8780
888 Union Commerce Bldg. (14)	MA 8834
2218 Superior Avenue (14)	PR 0942
3309 Stockholm Rd. S.H. (20)	DA 0939
8206 Euclid Avenue (3)	CE 0862
10501 East Blvd. (6)	CE 3376
1742 East 23rd Street (14)	MA 6138
% Bill Brown Furniture Store,	
Painesville, Ohio	4388
3325 Euclid Hts. Blvd. C.H. (18)	ER 2244
2039 East 100th Street (6)	GA 0124
3307 Chadbourne Rd. S.H. (20)	SK 1844
635 Ferguson Bldg. (14)	MA 0810
1261 West 6th Street (13)	PR 2177
% The May Company (14)	CH 3000
1268 Euclid Avenue (15)	MA 7873
631 Broadway, Bedford, Ohio	211
1118 Carnegie Hall (15)	MA 0829
1968 East 66th Street (3)	EX 2525
1991 East 66th Street (3)	EX 4703
2108 Payne Avenue (14)	TO 1-0784
510 Leader Bldg. (14)	CH 2767
3615 Chester Avenue (14)	EX 4200
% Cleveland Trust Co., 9th St. & Euc	clid
	(14) MA 1600
512 Citizens Bldg. (14)	CH 8015
4510 Division Avenue (2)	AT 5100
1011 Huron Road (15)	PR 6464
15850 Aldersyde Dr. S.H. (20)	SK 9005
10515 Carnegie Avenue (6)	GA 3040
616 Hippodrome Bldg. (14)	MA 8835
1018 Guardian Bldg. (14)	SU 7500
2854 Manchester Rd. S.H. (22)	DA 9363
213 Marion Bldg. (13)	CH 1458
1248 Walnut Avenue (14)	MA 8884
320 Chester-12th Bldg. (14)	CH 8176
275 East 131st Street (8)	GL 5000
275 East 131st Street (8)	GL 5000
2530 Superior Avenue (14)	CH 3933
8358 Broadway Avenue (5)	DI 1284
510 Leader Bldg. (14)	CH 2767
1778 East 30th Street (14)	MA 0755
1114 Hippodrome Bldg. (14)	MA 7607
3021 Attleboro Rd. S.H. (20)	DA 8181
P. O. Box 5755	FL 3040
15519 Waterloo Rd. (10)	IV 1286
1702 N. B. C. Bldg. (14)	MA 7860

Salmon P. Halle Joseph Hartzmark Mrs. Siegmund Herzog Dr. S. F. M. Hirsch Joseph B. Horwitz Harry Jacobson Jack Jacobson Mrs. Irving Kane Milton Kane Harry A. Kangesser Isadore Kastin Mrs. Samuel S. Kates Bernard Kaufman Mrs. Louis Kaufman Ben Klausner Eugene M. Klein George J. Klein Emery E. Klineman Mrs. Emery E. Klineman Richard H. Kohn Max Kohrman Ben Kravitz Bertram J. Krohngold Jack Lampl Joseph G. Lampl Mrs. Benjamin Levine Willard P. Livingston Nathan Loeser A. M. Luntz Jack Mandel Maurice Maschke, Jr. Mrs. A. F. Mellman Herman S. Meshorer Alex Miller James H. Miller Samuel Miller S. D. Monash David N. Myers L. W. Neumark Mrs. L. W. Neumark Rabbi Israel Porath Harry Ratner Leonard Ratner Mrs. Leonard Ratner Arthur J. Reinthal Dr. Samuel M. Robbins Henry A. Rocker Leighton Rosenthal Rabbi Rudolph M. Rosenthal Maurice H. Saltzman David Schlesinger Samuel Schumann Ezra Z. Shapiro Mrs. Ezra Z. Shapiro Daniel Sherby

904 Hanna Bldg. (15) 600 Nat'l City Bank Bldg. (14) 2558 Euclid Hts. Blvd., C.H. (6) 738 Keith Bldg. (15) 724 Rockefeller Bldg. (13) 413 Euclid Avenue (14) P. C. Box 566, Ashland, Ohio 3139 Kingsley Rd., S.H. (22) 1301 N. B. C. Bldg. (14) 2921 Prospect Avenue (15) 1966 Staunton Rd., C.H. (18) 2531 Ashurst Rd., U.H. (18) 801 Carnegie Hall (15) 3405 DéSota Avenue, C.H. (18) 5207 Grant Avenue (9) 917 N. B. C. Bldg. (14) 2480 East 22nd Street (15) 310 Lakeside Avenue W (13) 2924 Morley Rd., S.H. (22) 1600 East 55th Street (3) 407 Engineers Bldg. (14) 1725 London Rd. (12) 339 St. Clair Avenue W (13) 222 Republic Bldg. (15) 2576 Superior Avenue (14) 2733 Wicklow Rd. S.H. (20) 9305 Woodland Avenue (4) 800 Nat'l City Bank Bldg. (14)	CH 4877 PR 6677 FA 1342 CH 2454 MA 1036 CH 7666 L.D. Oper. WE 8466 MA 2106 MA 9272 (Kent)4831 YE 0625 PR 0220 YE 6210 VU 3-4590 TO 1-6922 MA 3660 MA 5135 WE 1006 HE 0200 MA 8589 IV 5900 MA 1351 CH 0660 CH 1864 FA 2734 RA 2100 MA 6720
1372 Hanna Bldg. (15) 1967 East 57th Street (3) 3611 Payne Avenue (14)	CH 7761 EX 8300 HE 0035
17120 So. Woodland Rd., S.H. (20)	WE 4513
7835 Broadway Avenue (5) 6600 Grant Avenue (5) 1600 East 30th Street (14) 1802 Central Avenue (15) 4000 Orange-Unit 19 (15) 2300 West 3rd Street (13) 1974 East 61st Street (3) 2943 So. Park Blvd. S.H. (20) 14274 Superior Ed. (18) 20300 St. Clair Avenue (23) 17903 St. Clair Avenue (10) 3531 Shannon Ed., C.H. (18) 6118 Kinsman Ed. (4) 960 Rose Bldg. (15) 717 Guardian Bldg. (14) 1768 East 25th Street (14) 3130 Mayfield Ed. C.H. (18) 2230 Superior Avenue (14) 4502 Prospect Avenue (3) 4391 Bradley Avenue (9) 540 Guardian Bldg. (14) 2374 Tudor Dr., C.H. (6) 1030 Leader Bldg. (14)	MI 8700 VU 3-4972 PR 3960 MA 9260 EN 4022 PR 0345 EN 0800 WE 1144 YE 2690 KE 6600 YE 1001 EN 4800 CH 7522 MA 5452 PR 2030 YE 1820 TO 1-1525 EN 4170 SH 7800 CH 3737 YE 2374 PR 3188

Dr. I. B. Silber Rabbi Abba Hillel Silver Howard M. Silver Jack L. Simon Max Simon Sidney A. Smith Harry J. Stone Irving I. Stone Mrs. Abraham Strauss Sidney Vincent Charles Volk Walter Weil Sidney N. Weitz Mannie Winger Julius Winograd Howard E. Wisc Samuel D. Wise Nat Wolf

10465 Carnegie Avenue (6) Ansel Rd. & E. 105th Street (6) 8911 Lorain Avenue (2) 1150 West 3rd Street (13) 700 St. Clair Avenue W (13) 2165 East 31st Street (15) 7500 Stanton Avenue (4) 1328 West 78th Street (2) 18675 Parkland Dr. S.H. (22) 237 Chester-12th Bldg. (14) 417 Prospect Avenue (15) P. O. Box 1791 940 Leader Bldg. (14) 1220 Huron Rd. (15) 700 St. Clair Avenue W (13) 7301 Bessemer Avenue (4) 928 Citizens Bldg. (14) 2300 Payne Avenue (14)

RA 3344 GA 0150 ME 4640 MA 5818 MA 8073 MA 0454 UT 1-1646 WO 8810 SK 8456 MA 5406 CH 6625 VU 3-1100 MA 2160 MA 6272 MA 8073 MI 1170 TO 1-5914 PR 3740

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