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Jewish Welfare Federation and Fund, Cleveland, Ohio, 1949-
1950.

MINUTES

Joint Meeting of Board of Trustees
and Jewish Welfare Fund Committee

Friday, July 22, 1949, 12:45 p.m.
Federation Board Room.

PRESENT: Henry A. Rucker, presiding; Harry F. Affelder, Judge Maurice Bernon*, Jerome N. Curtis*, Judge Lewis Drucker, Emil Elder*, Eugene H. Freedheim*, Max Freedman, M. E. Glass, Samuel Goldhamer, George H. Hays, Dr. S.F.M. Hirsch, Louis Kaufman, Dr. Eliezer W. Kirzner, George J. Klein*, Joseph G. Lampl, Irwin N. Loeser, George B. Mayer, David N. Myers, L. W. Neumark, Arthur J. Reinthal, Edward Schultz, Lloyd S. Schwenger, Sidney N. Weitz*; Henry L. Zucker, Secretary.

Members of Jewish Welfare Fund Committee: Ray Freiler, Irving Kane, Mrs. Joseph G. Stashower. (Persons whose names are starred above (*) also members of Welfare Fund Committee.)

Staff: S. J. Jaffe, Joseph Kapell, Rudi Walter.

ACTION ON MINUTES.

The minutes of the Board meeting of June 29th were approved.

ANNOUNCEMENTS.

- 1) A communication has been sent to the family of the late Otto J. Zinner, expressing the sympathy of the Board of Trustees upon his passing.
- 2) A communication has been sent to William C. Treuhaft, expressing the sympathy of the Board of Trustees upon the death of his mother, Mrs. Morris Treuhaft.
- 3) A communication has been sent to Mayor Thomas Burke, expressing the sympathy of the Board upon the death of his father, Dr. Thomas A. Burke.
- 4) Communications have been sent to Mr. Elmer M. Cain, Chief of the Cleveland Fire Department; Mr. George J. Matowitz, Chief of the Police Department; and Mr. James McArthur, Deputy Inspector of the Detective Bureau, expressing the appreciation of the Federation for the excellent service given by their respective groups in connection with the recent vandalism in the Federation office.

FINANCIAL REPORT.

The Financial Report of the Federation for June 1949 was distributed (Exhibit A).

REPORT OF THE BUDGET COMMITTEE.

- 1) Final Distribution of Funds from the 1949 Jewish Welfare Fund Campaign.

Mr. Weitz reported for the Budget Committee regarding the recommended allocations for 1949 from the Jewish Welfare Fund (Exhibit B). He emphasized that the failure to reach the Campaign goal by about \$1,400,000 presented a serious problem to the Committee. It therefore adopted the following general policies which it believes to be fair

July 22, 1949

in the light of the needs of the agencies, the basis of the appeal to the community, and the commitments which had been undertaken by the Board of Trustees:

- a) To cut allocations to local beneficiaries by 5% of the tentative 1949 allocation.
- b) To cut allocations to national and overseas agencies, except the United Jewish Appeal, to 7½% below the 1948 allocation.
- c) To make no allocations to agencies which had received none in prior years, with two minor exceptions.
- d) To reduce from \$175,000 to \$100,000 the reserve fund for Mt. Sinai Hospital.
- e) To allocate to the U.J.A. the full amount remaining in the Fund subject to shrinkage up to \$288,000.

Mr. Weitz pointed out that in the report the Hillel Foundation is treated as a national agency, and that it has been called to his attention that the S.A.C. has treated with Hillel as a local agency. He therefore recommended that Hillel be treated as a local agency for budgeting purposes, and that an additional \$918 be granted to Hillel over and above the recommendation in the report.

After some discussion it was voted upon motion by Mr. Weitz, seconded by Mr. Mayer, to approve the report as presented, with the recommendation covering the adjustment to the Hillel Foundation.

During the discussion Mr. Affelder expressed his appreciation to the Board for the consideration of the needs of Mt. Sinai Hospital. He stated that it appears that the \$100,000 reserve fund would be sufficient to provide for a possible deficit in the Mt. Sinai appropriation. He called attention to figures which had been tabulated at his request by the Federation office, which show that during the period from 1928 to the present, Federation appropriations to local agencies have almost trebled, while the Federation appropriation to Mt. Sinai Hospital has not increased significantly. He stated his belief that some people are under the mistaken impression that Mt. Sinai Hospital has been given favorable financial treatment by the Federation.

At the suggestion of Mr. Affelder and upon his motion, the Board voted to appropriate \$48,500 to Mt. Sinai Hospital for the year 1948, this appropriation being made to wipe out a loan of \$48,500 granted by the Federation to the Hospital for operations during 1948.

2) Definite Appropriation to Jewish Community Centers. (Exhibit C)

Mr. Weitz reported that in accordance with a recommendation of the Board in December 1948, the Budget Committee has reviewed the financial situation of the Jewish Community Centers. When the tentative allocation for 1949 was made to the J.C.C. last December, it was understood that the allocation was tentative subject to review after six months' operation. It is the finding of the Budget Committee that there is a net surplus of some \$3000 in the first six months' operation. The Budget Committee is satisfied that the revised budget of the J.C.C. reflects an accurate picture of the agency's financial condition, and therefore recommends that the tentative allocation made to the J.C.C. last December should be confirmed and made a definite allocation at this time. Mr. Weitz stated that it is the Budget Committee's intention to review the financial status of the agency again in October.

July 22, 1949

It was voted upon motion by Mr. Weitz, seconded by Mr. Hays, to make definite the 1949 allocation made tentatively to the J.C.C. in December, subject to the same 5% reduction as affects all local agencies.

3) Hebrew Academy. (Exhibit D)

Mr. Weitz recalled that the Board had adopted the following recommendation which was made by the Budget Committee with regard to the tentative allocation made to the Hebrew Academy for the year 1949, with the exception that the Board increased the recommended allocation for 1949 from \$10,000 to \$15,500: "The Budget Committee recommends an allocation of \$10,000 to this organization. The Budget Committee does this in full knowledge of the fact that, at this time, no intelligent line-by-line budgeting is possible on account of the difficult financial situation of this agency. The Budget Committee, therefore, makes the recommendation that the payment of this allocation is dependent upon the following conditions:

- a) That the Hebrew Academy, during the current year, clean up all operating deficit accumulated through 1948;
- b) That the Hebrew Academy will submit a balanced budget for 1949 based on the \$10,000 allocation recommended by the Budget Committee together with such other income for operating purposes as the Hebrew Academy is reasonably certain to receive. The Budget Committee further recommends that the Board of Trustees of the Jewish Welfare Federation appoint a committee to study the financial condition of the Hebrew Academy."

A sub-committee has now studied the finances of the Academy. The sub-committee believes that no concerted effort is being undertaken by the Hebrew Academy to liquidate the accumulated debts and that the Academy will not be able to operate during the current fiscal year without incurring an additional operating deficit.

The Budget Committee recommends that the tentative allocation of \$15,500 as determined by the Board be granted to the Academy. As the Academy is requested to clean up the old debts during the current year, no action to withhold support could be taken before the end of the year. The Budget Committee suggests that a letter be addressed to the Bureau of Jewish Education, asking the Bureau to remind the Hebrew Academy of the conditions upon which the 1949 appropriation is contingent. The Bureau also should advise the Academy that an allocation for the year 1950 might be endangered if the conditions upon which the 1949 allocation is based are not fulfilled.

After some discussion it was voted to approve the recommendation of the Budget Committee and to notify the Bureau of Jewish Education immediately of this action.

In connection with the increase of the allocation to the Hebrew Academy, the S.A.C. has informed the Budget Committee of a letter which it received from the Director of the Bureau calling attention to the fact that the Board increased the budget of the Hebrew Academy without clearance with the Bureau or the Budget Committee. After some discussion, it was stated by the Chairman that while the Board of Trustees is the final voice in regard to appropriations, and it exercised its proper authority in increasing the appropriation to the Hebrew Academy, the increase was made by the Board without reference back to the Bureau and the Budget Committee only because of the emergency nature of the need as presented and the fact that time did not permit referral to these organizations. The Chairman stated that it would be the Board's intention under normal circumstances to follow the regular procedure of referral to the Bureau and to the Budget Committee. There was general agreement with a statement of Mr. Klein

July 22, 1949

that if the Bureau of Jewish Education is to be responsible for the proper fiscal operation of its agencies, it must have the cooperation of the Federation in regard to review of the budget. There was general agreement also with statements of Messrs. Klein and Mayer that the Federation is the final authority with regard to appropriation of funds to all member agencies.

It was agreed that there be referred to the Budget Committee a question raised by the S.A.C. with regard to the use of a uniform method of controlling the budgets of all local agencies, whether the source of Federation funds to those agencies be entirely Welfare Fund monies or partially Community Fund and partially Welfare Fund.

SURVEY REPORT ON CARE OF JEWISH AGED.

Mr. Schwenger, Chairman of the Committee on the Aged, reported on the recent survey on Care of the Jewish Aged in Greater Cleveland. (Copy of this report had previously been mailed to all members of the Board, and is on file as Exhibit E.) He stated that the Committee on the Aged of the S.A.C. voted on March 20, 1947 to undertake a study of the needs of the Jewish aged in Cleveland. The S.A.C. on June 7, 1949 approved the report submitted by the Committee on the Aged with a reservation expressed in the following resolution: "RESOLVED, that the report of the Committee on the Aged be adopted with the exception of the portion regarding Central Information and Referral Service, on which action is withheld pending the report of the sub-committee, which is chaired by George Mayer, and further consideration of the problem by the S.A.C."

Mr. Schwenger highlighted the recommendations of this comprehensive report, which in effect calls for a considerable program of improvements and betterments in the community program for the care of the aged. In answer to a question from Judge Bernon as to the cost of the program, various estimates were made. It was agreed by Messrs. Schwenger, Neumark, Schultz and Zucker that while the immediate cost of the improvement program would not be great, and that a large proportion of the cost would be met by the agencies themselves, there is implied in the program outlined in the report a considerable ultimate expense to the Federation for improved medical care, case-work and group-work services, some of which would probably be in the 1950 budgets of the agencies. The first expansion program to be presented in line with the study is a proposal by the Montefiore Home to develop an apartment-house project for the aged. This proposal is now under review by the S.A.C. and will in due course be presented to the Board of Trustees. Mr. Schwenger pointed out that although the Federation does not guarantee funds for any expansion or improvement program recommended by any study which it approves, it should be understood by the Board that approval of the report implies that the Federation will make every effort to approve funds to implement the recommendations in the report.

After some discussion it was voted upon motion by Mr. Schwenger to approve the report of the Committee, subject to the reservation contained in the resolution of the S.A.C. dated June 7, 1949. The Chairman expressed the Board's appreciation of the work of Mr. Schwenger, Chairman of the Committee on the Aged; of Mr. Jack Lampl, Chairman of the Survey Sub-Committee, and of Mr. Jaffe, the editor of the report.

STUDY OF JEWISH EDUCATION.

The Chairman reported that at its meeting on April 4th, the Board approved a recommendation of the Budget Committee that "the Board of Trustees appoint a committee to study and survey the entire situation of the institutions affiliated with the Bureau of Jew-

July 22, 1949

ish Education with regard to their financial operations and the proper coordination of their work."

No method of appointment was suggested. At the suggestion of the Chairman, it was voted upon motion by Mr. Curtis, seconded by Judge Bernon, to ask the S.A.C. to undertake this study and to report back to the Board.

OFFICE SPACE.

The officers of the Federation have had under consideration the matter of procuring new space for the Federation offices. Among the possibilities discussed were rental of space in the Community Service Building, enlarging and improving of present quarters in the Chester-12th Building, and purchase of a building to house the Federation and some of its member agencies. It was decided by the officers at a meeting on July 22nd that the most propitious plan would be to lease the space which is available in the Community Service Building, and to recommend to the Board that it authorize the Treasurer, the Associate Treasurer and the Executive Director to lease this space on the best possible terms and to spend such funds as are necessary for alteration of the space, these latter expenditures to be subject to the approval of the Executive Committee.

It was voted upon motion by Mr. Elder, seconded by Mr. Mayer, to approve the recommendations of the officers.

AUTHORITY FOR THE EXECUTIVE COMMITTEE TO ACT ON BEHALF OF THE BOARD OF TRUSTEES DURING THE SUMMER MONTHS.

Upon motion of Mr. Freedheim, the Board voted to authorize the Executive Committee to act on its behalf during the summer months and until the next regular meeting of the Board on Wednesday, September 28th.

Respectfully submitted,

Henry L. Zucker
Henry L. Zucker, Secretary

HLZ/mw

NOTE: All exhibits mentioned herein are on file in the Federation office.



THE JEWISH WELFARE FEDERATION

and

THE JEWISH WELFARE FUND of Cleveland

Room 320, Chester-Twelfth Building

Telephone: CHerry 8176-7-8-9

August 26, 1949

OFFICERS AND TRUSTEES

Honorary President
Edward M. Baker

President
Henry A. Rocker

Vice Presidents
Maurice Bernon
Jerome N. Curtis
Max Freedman

Treasurer
M. E. Glass

Associate Treasurer
L. W. Neumark

Executive Director
(on leave of absence)
Samuel Goldhamer

Acting Executive Director
Henry L. Zucker

Associate Director
Irwin A. Newman

Publicity Director
Sol Jaffe

Director of Social Planning
Joseph E. Kapell

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Salmon P. Halle
Samuel D. Wise

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Rabbi Armond E. Cohen
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Paul L. Eden
Emil Elder
Rabbi Louis Engelberg
Philip Frankel
Eugene H. Freedheim
I. F. Freiburger
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Myron Guren
George H. Hays
David Ralph Hertz
Dr. S. F. M. Hirsch
Frank E. Joseph
Louis Kaufman
Dr. Eliezer W. Kirzner
Eugene M. Klein
George J. Klein
Emery E. Klineman
Jack Lampl
Joseph G. Lampl
Mrs. Benjamin Levine
Irwin N. Loeser
Nathan Loeser
A. M. Luntz
George B. Mayer
James H. Miller
David N. Myers
A. E. Persky
Rabbi Israel Porath
Leonard Ratner
Arthur J. Reinthal
Rabbi Rudolph M. Rosenthal
Edward Schultz
Lloyd S. Schwenger
Ezra Z. Shapiro
Daniel Sherby
Joseph H. Silbert
Rabbi Abba Hillel Silver
Howard M. Silver
Max Simon
William C. Truehaft
Sidney N. Weitz
Lawrence H. Williams

Dr. Abba Hillel Silver, Rabbi
The Temple
Ansel at 105th Street
Cleveland, Ohio

Dear Dr. Silver:

The pending Community Chest campaign will be a most difficult one. Your Community Chest is going to need the help of the Jewish Synagogues in bringing before the public forceful advertising in behalf of the campaign.

In recent years churches in Greater Cleveland have been gracious in permitting the Community Chest to erect, at its own expense, dignified signs in advantageous locations on church edifices.

The Campaign Committee joins me in making this urgent request to you that you permit erection of these signs, which will be adequately insured, and which will be serviced and removed at Community Chest expense.

Sincerely yours,

Henry A. Rocker
Henry A. Rocker
President

M I N U T E S

Board of Trustees
Jewish Welfare Federation

Wednesday Sept. 28, 1949, 12:45pm
Board Room

PRESENT: Max Freedman, Acting Chairman; Harry Affelder, Judge Maurice Bernon, Rabbi Barnett R. Brickner, Mrs. Ronald Brown, Jerome N. Curtis, Judge Lewis Drucker, Paul Eden, Emil Elder, S. M. Friedman, M. E. Glass, Judge David Ralph Hertz, Dr. S.F.M. Hirsch, Rabbi Eliezer Kirzner, Eugene M. Klein, George J. Klein, Emery E. Klineman, Joseph G. Lampl, Mrs. Benjamin Levine, George B. Mayer, David N. Myers, L. W. Neumark, Leonard Ratner, Arthur J. Reinthal, Edward Schultz, Lloyd S. Schwenger, Daniel Sherby, Rabbi Abba Hillel Silver, William C. Treuhart, Sidney N. Weitz, Lawrence H. Williams; Henry L. Zucker, Secretary. GUEST: Milton Kane. STAFF: S. J. Jaffe, Joseph Kapell, David Rabinovitz, Rudi Walter.

S. P. HALLE MEMORIAL.

The meeting began with a silent tribute to the memory of the late S. P. Halle. The Chairman announced that the Executive Committee has authorized the appointment of a committee to consider a framed memorial tribute to be presented to Mr. Halle's widow. The Board approved the action taken by the Executive Committee and it was announced that Edward M. Baker, as chairman, J. M. Berne and Samuel Goldhamer will be asked to prepare and present the tribute at the earliest possible time.

HENRY A. ROCKER -- AWARD FROM JEWISH THEOLOGICAL SEMINARY.

The Chairman announced that he is chairing today's meeting in place of Mr. Rocker because Mr. Rocker is in New York to receive a citation for distinguished service to Judaism from the Jewish Theological Seminary.

The Board voted to congratulate Mr. Rocker on the receipt of this high honor and to dispatch a congratulatory telegram to him.

MINUTES OF JULY 22nd.

The Board voted to approve the minutes of the Board meeting of July 22nd.

ANNOUNCEMENTS.

The Following announcements were presented in the agenda and reviewed without comment by the Board:

- a) The following letters of condolence have been sent since the last meeting of the Board: to Mrs. S. P. Halle on the death of her husband; to Lloyd Schwenger upon the passing of his father, Sigmund Schwenger; to J. M. Berne and Lorin S. Berne on the death of Harry Berne, their brother and father respectively; to Henry Morgenthau Jr. upon the death of Mrs. Morgenthau; to Mrs. Jacob P. Stotter upon the passing of her husband; to Mayor Thomas A. Burke upon the death of his mother.
- b) The following persons have been appointed to serve on a special joint committee of the Community Council and the Federation for the evaluation of the work of the Adult Services Division of the Jewish Community Centers: Judge Maurice Bernon, Mrs. Harry Dworkin, Harold J. Glickman, Mrs. L. Greenberger, Norman E. Gutfeld, Mrs. Moses Halperin, Judge David Ralph Hertz, Mrs. S. S. Kates, Ezra Z. Shapiro, and Philip L. Steinberg.

September 28, 1949

- c) Max Simon has accepted appointment to represent the Federation on the Board of Directors of the United Palestine Appeal.
- d) George B. Mayer has been appointed to represent the Federation to confer with the architects of the new Cuyahoga County Chronic Hospital at Warrensville in regard to the design of the chapel which is being built at the hospital. Mr. Mayer has consulted with the firm of Walker & Weeks in the interest of arranging plans for the chapel in such a way that Jewish religious services may be held in the chapel.
- e) Congratulatory notes have been sent to Herman Moss on the occasion of his 75th birthday; to Joseph G. Lampl on the occasion of his birthday; to Rabbi Louis Engelberg and William Bokor, President, upon the occasion of the dedication of the cornerstone of the new Oheb Zedek Synagogue; to Stanley C. Myers, President of the Council of Jewish Federations & Welfare Funds upon his receipt of the 1949 National Service Award of the Phi Epsilon Pi Fraternity; to A. E. Persky, President of the Jewish Orthodox Old Home, commending the Board of the JOOH and the Board of the Jewish Family Service Association for the fine spirit of cooperation which was shown in the discussions regarding the use of a piece of property situated on the grounds of the JOOH for emergency housing of a group of refugees.
- f) The thirty-second annual Community Chest Campaign takes place October 17th to 27th. The goal is \$5,400,000, which is \$200,000 more than the goal in 1948. If this goal is attained, the Jewish Welfare Federation would receive \$543,430 from the Campaign. It is urged that all members of the Board and the agencies and organizations they represent make every effort to give generously and to work for the success of this important drive.
- g) The Executive Committee has authorized the President to appoint the committee to prepare for the next annual meeting of the Federation. Jack Lampl has accepted the chairmanship of this committee.

FINANCIAL REPORT.

There was distributed the financial report of the Federation for the month of August (Exhibit A). Special attention was called to the collection experience and to the need for cash.

EXECUTIVE COMMITTEE REPORT.

The Chairman called attention to the fact that a summary report has been made of actions taken by the Executive Committee at its three summer meetings when it acted on behalf of the Board of Trustees (Exhibit B). Opportunity was presented to question any of the actions taken. Upon motion by Mr. Elder, seconded by Judge Bernon, the Board voted to approve and ratify the actions taken by the Executive Committee since the Board meeting of July 22nd. The Board approved a comment by Mr. Weitz that it is

September 28, 1949

understood that this action is not to be interpreted as necessary to complete approval of the Executive Committee action, in view of the fact that the Board had authorized the Executive Committee to act on its behalf between July 22nd and September 28th.

BANK LOAN -- UNITED JEWISH APPEAL.

The Chairman announced that the United Jewish Appeal has requested the Federation to borrow \$500,000 from the banks to forward to the UJA immediately. This would be over and above the loan of \$2,000,000 made earlier in the year. At the request of the Executive Committee, the Chairman has attempted to reach Mr. Barker of the Cleveland Trust Company to determine the attitude of the banks with respect to such a loan, but has been unable to meet with him to date because of Mr. Barker's illness. The Chairman asked whether a member of the Board has the type of acquaintance with George Gund which would make an informal approach fruitful.

After some discussion it was agreed that the Chairman would ask Edward Baker whether he cared to discuss this matter with Mr. Gund and if he did not, then to await Mr. Barker's return.

AMENDMENT TO CONSTITUTION -- RECOMMENDATION OF THE FINANCE & INVESTMENT COMMITTEE.

The Secretary reported for J. M. Berne, Chairman, that the Finance & Investment Committee is submitting for the consideration of the Board a resolution calling for a change in Article IX Section 2 of the Federation's constitution. He read the suggested change, copy of which was distributed (Exhibit C). It was pointed out that the suggested change would enable the Committee to be more flexible in matters of investment and that the Committee believes that the present restrictions on investment are unsound.

Three slight changes were suggested by members of the Board as amendments to the Committee's proposal and were incorporated in the draft.

It was voted upon motion by Mr. Schultz, seconded by Mr. Friedman, to approve the draft as amended and to submit the recommended amendment to the membership at the next annual meeting (Exhibit D).

SPECIAL NOMINATING COMMITTEE -- JEWISH WELFARE FUND COMMITTEE.

Milton Kane, Chairman, reported for the Special Nominating Committee to nominate the members of the newly-organized Jewish Welfare Fund Committee (report filed as Exhibit E).

The Board voted upon motion by Mr. Myers to approve the recommendation of the Special Nominating Committee that the number of members-at-large on the Welfare Fund Committee be increased from ten to fourteen. The Board then voted upon motion by Judge Bernon, seconded by Mr. Myers, to approve the entire report of the Committee including a complete slate of persons to serve on the Committee.

September 28, 1949

JEWISH OCCUPATIONAL COUNCIL.

The Secretary reported that the Jewish Occupational Council has requested permission of the Federation to conduct a membership campaign in Cleveland for the enrollment of individual members, limited to a \$10 annual dues. The constitution of the Federation requires that a drive of this sort on behalf of a beneficiary agency have the permission in writing of the Board of Trustees of the Federation.

It was voted upon motion by Judge Bernon, seconded by Mr. Schultz, to refer this matter to the new Welfare Fund Committee for consideration and recommendation.

INVITATIONS TO BOARD MEETINGS.

The Chairman reported that it has been proposed by a member of the Board that the President be authorized to invite to each meeting of the Board two or three members of the community who have an interest in the work of the Federation but who are not on the Board of Trustees. It is the purpose of this invitation to familiarize these persons with the problems facing the community and with the manner in which the Board discharges its responsibilities.

In answer to a question, it was made clear that the Chairman would invite different persons to each meeting, and that it is not intended that any non-members should be invited regularly.

It was voted upon motion by Rabbi Brickner, seconded by Eugene Klein, to approve the suggestion and to authorize the President to invite such persons to meetings of the Board.

JEWISH TELEGRAPHIC AGENCY.

The Secretary reported that at its meeting on April 4th, the Board of Trustees voted to "condition the allocation to the Jewish Telegraphic Agency upon a satisfactory report by the Council of Jewish Federations & Welfare Funds that a proper reorganization has been effected." A letter of August 19th has been received from Jacob Landau, Managing Director of the JTA, requesting release of these funds and detailing the differences within the Board of the JTA. A telegram of September 15th from George Backer, President of the JTA, stated that the differences had been reconciled and a reorganization plan accepted. (All correspondence relating to this matter is on file.)

The Federation's Executive Committee on September 22nd reviewed the request for release of the funds and asked that the Secretary secure as much information as possible from the Council of Jewish Federations & Welfare Funds prior to the Board meeting today. The Secretary ascertained from the Council on September 27th that the situation had not yet been satisfactorily clarified; that a representative of the Council was spending all day September 27th securing certain information which was necessary to determine whether a proper reorganization has been effected; that as of this date and since the reorganization plan was effected five members of the JTA Board -- namely Jacob Blaustein, Mrs. Edward G. Jacobs, Albert Lieberman, Dr. M. J. Karpf and Frank Weil -- had resigned; that the Council had offered to arrange for a meeting of the JTA with the Large-City Budgeting Conference to consider the JTA's efforts to meet the criticisms of the Large-City Budgeting Conference; and that it is believed that as of the present date eight of the ten cities which participate in the Large-City

September 28, 1949

Budgeting Conference have not released their 1949 appropriation to the JTA. The Council plans at an early date to release a detailed report of the JTA's efforts to meet the criticisms of the cities involved.

The Secretary also read a telegram which was received on September 28th from Mr. Backer, again urging that the Federation release its appropriation.

There was considerable discussion of this matter. Persons favoring release of the funds pointed out that the agency is in straitened financial condition; that it has already rendered services to the community for a good part of the current year and should at least be reimbursed for these services; and that no good purpose is served by withholding the funds so long as it has not been definitely determined that the JTA is not warranted in receiving the funds. Persons urging continued withholding of the funds stressed the fact that Cleveland has joined with other cities in recommending that funds be withheld until the criticisms made of the JTA have been substantially met, and that it appears that a decision regarding this matter should be arrived at in the near future. They urged that the Board await fuller information before coming to a decision.

It was moved by Judge Bernon, seconded by Mr. Weitz, that the Federation release one quarter of the funds now and one quarter when the next payment to all national agencies is made; and that it be made clear to the JTA that the Federation is not committing itself to any further release of funds until there is a clarification of the problem.

It was voted 13 to 9 upon motion by Mr. Myers that Judge Bernon's motion be amended to provide that the second quarterly payment be released at the discretion of the Executive Director. It was then voted unanimously to approve the motion as amended.

BRANDEIS UNIVERSITY.

The Secretary reported that Mr. Rocker has requested the Board's advice with respect to a request from Brandeis University that he issue a call to large givers in the community to attend a meeting on October 20th to hear from officials of Brandeis University regarding the work of the University. This would not be a fund-raising meeting, but would presumably lay the groundwork for determining the method of raising funds for Brandeis University in Cleveland. Mr. Rocker is requesting the Board's advice as to whether it would be appropriate for him to join with other persons in a call to such a meeting, either as President of the Federation or as an individual.

There was considerable discussion of this matter. Mr. Sherby expressed the opinion that it would be a mistake for Mr. Rocker to permit his name to be used because of the possibility of the public's misunderstanding his interest as that of the Federation. Rabbi Silver expressed the opinion that a call to a meeting such as discussed should be a third or fourth step in considering the needs of Brandeis University, and that the first step should be for the representatives of the organization to appear before the Federation or the Welfare Fund Committee. Mr. Elder seconded these sentiments. Judge Drucker expressed the belief that Mr. Rocker should not be restrained from using his name in connection with this or any other organization. The Chairman pointed out that the President of the Federation is so closely identified in the public's mind with the Federation that use of his name would imply the blessing of the organization.

September 28, 1949

After considerable discussion it was voted upon motion by Eugene Klein that it be the sense of the meeting that Mr. Rocker be advised that it would be unwise for him to join in a call to the meeting under informal auspices, but that the Federation express its willingness to call a meeting on October 20th of the Board of Trustees and the Welfare Fund Committee to meet with representatives of Brandeis University to hear about the work and the plans of the University.

CHANGE IN FEDERATION BY-LAWS -- BUDGET PROCEDURE.

The Chairman called attention to the fact that the Board has authorized the President to appoint a committee to prepare a draft of changes in the Federation's By-Laws to cover the new budget procedure adopted on February 9th. This committee, composed of Frank Joseph, Jerome Curtis and Judge Maurice Bernon, has prepared a draft of an amendment to By-Laws (Exhibit F). This draft was considered by the Executive Committee on September 22nd and approved. The Executive Committee has expressed the opinion that the change should be ratified by the entire Board.

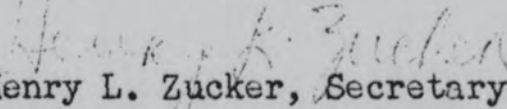
The draft having been distributed by mail, it was voted upon motion by Mr. Treuhart, that the Board approve the amendment to the By-Laws in the form distributed.

STATEMENT OF NEW PROJECTS.

Mr. Neumark, Chairman, reported for the Social Agency Committee that the S.A.C. on June 7th approved the Statement of New Projects, copy of which was distributed with the notice of today's meeting (Exhibit G). The S.A.C. recommends that this Statement be adopted by the Board. The Statement defines the relationship of the financially participating member agencies to the S.A.C. and to the Federation, and outlines the procedures to be followed by all agencies with respect to community clearance and approval of new projects, extensions of service, and discontinuance of existing activities.

It was voted upon motion by Mr. Elder, seconded by Judge Bernon, to postpone a decision on the adoption of this Statement and to make this item the first order of business at the October meeting.

Respectfully submitted,


Henry L. Zucker, Secretary

HLZ/mw

NOTE: All exhibits mentioned herein are on file in the Federation office.

M I N U T E S

Board of Trustees &
Jewish Welfare Fund Committee,
Jewish Welfare Federation

Thursday Oct. 20, 1949, 6:30 pm
Oakwood Club (Dinner).

PRESENT: Dr. Abram L. Sachar, Brandeis University, Guest Speaker.

Board Of Trustees: Judge Lewis Drucker, Emil Elder*, Eugene H. Goodman*, Frank E. Joseph, Emery E. Klineman, James H. Miller*, Rabbi Israel Porath, Henry A. Rocker*, presiding; Lloyd Schwenger, Henry L. Zucker.

Jewish Welfare Fund
Committee:

Stanley Adelstein, Bert W. Amster, Howard I. Bloomfield, Mrs. Howard I. Bloomfield, Suggs Garber, Nathan I. Gordon, Jack W. Grodin, Mrs. Emery E. Klineman, Stephen L. Kraus, Alex Miller, Mrs. Ezra Z. Shapiro.

Guests: Mrs. Bert W. Amster, Mrs. B. R. Brickner, Mrs. Emil Elder, Mrs. Suggs Garber, Mrs. Nathan I. Gordon, Mrs. Jack W. Grodin, Philmore J. Haber, Mrs. Philmore J. Haber, Mrs. Frank E. Joseph, Mrs. Stephen L. Kraus, Willard Livingston, Mrs. Alex Miller, Mrs. James H. Miller.

Staff: Irwin A. Newman, S. J. Jaffe, Joseph Kapell, David Rabinovitz.

(* indicates also member of Jewish Welfare Fund Committee.)

1. PURPOSE OF MEETING.

The Chairman stated that he had called this Special Dinner Meeting of the Board of Trustees and the Jewish Welfare Fund Committee of the Federation to hear a report of the work and the plans of Brandeis University from Dr. Abram L. Sachar, its President. The University has been interested in getting Cleveland's participation in financial plans for Brandeis, but Dr. Sachar indicated that they did not want to proceed in any way which did not have the approval of the Federation.

2. DR. SACHAR'S PRESENTATION.

Dr. Sachar included the following points in his direct presentation and in response to questions:

- a) Brandeis University is a non-sectarian university under Jewish auspices, with admission on the basis of merit and ability only, and without any reference to religious, racial or economic background of a student applying for admission.
- b) Dr. Sachar pointed out the great contributions to higher learning which had been made by various denominational groups which had sponsored hundreds of colleges and universities. The Quakers, for instance, the smallest denominational group, have four colleges. They recognized years ago, at a time when they were unpopular and persecuted, that the best way to fight vilification was to offer service.
- c) In giving some of the historical background, Dr. Sachar pointed out that the idea of a Jewish-sponsored university, admitting students on a non-sectarian

basis, was not new. Dr. Israel Goldstein and Ludwig Lewisohn hoped for such a development many years ago. The University, which started out as a Boston project, opened its doors in 1948. They were fortunate to be able to take over a beautiful campus on the Charles River in Waltham, Massachusetts. Middlesex University, a small medical school which had been forced to close down because of financial difficulties, was turned over intact by the heirs to Brandeis. Thus, a physical plant worth between three and five million dollars was made available to Brandeis without any cost to the University.

- d) The following additional information about the University and the student body was given:

There were 107 freshmen enrolled in 1948, and now, in the second year, there are 260 students. Eighty percent of the student body live on the campus. Twenty-two states and Canada are represented, as well as a few foreign countries. Every religious, racial and economic group is represented. They hope to be able to maintain the ratio of eight students to each faculty member. At present, approximately 25% of the student body is non-Jewish. This year, there are three negro students enrolled. Dr. Sachar emphasized that the presence of negroes should not be construed to mean that they are "democratic". Questions regarding an applicant's religious, racial or economic background are not included in the application blank; neither is a photograph required. A problem in relation to their negro applications has developed, however, since many of the negroes coming from southern high schools cannot meet all the academic requirements. With regard to the diversity of students, Dr. Sachar felt that with time, the diversity would increase. Already, the Catholic students on the campus have organized a Newman Club, and the Jewish students have organized a Hillel Foundation. The Protestant students will soon be organizing their own group.

- e) Dr. Sachar stressed the fact that they are building slowly, are attracting outstanding men for their faculty, and that standards are being kept at the highest level. They were gratified when, at the end of the first year, they were accredited by the toughest accrediting body in the field of higher education - the New York State Department of Education.
- f) There has been considerable pressure to open a medical school, since existing facilities for medical education are so limited, and since the quota system used by many of the medical schools curtailed opportunities for Jewish students interested in going into medicine. Dr. Sachar stated that even though they could probably raise the necessary funds because of the tremendous appeal of such a project, it is unrealistic to consider a medical school at this time, because they want to build on a solid foundation, want to develop the undergraduate curriculum, and they would then consider the development of graduate and professional schools. There are numerous problems connected with the development of a medical school, such as a tie-up with a training hospital, the development of laboratory and research facilities, etc.
- g) Dr. Sachar stressed the point that Brandeis was not founded to meet the problem of anti-semitism in higher education. He stated that one has to fight anti-semitism where it exists, and that you do not create a new institution to meet the problem. Brandeis is not a school for Jews, but it is a symbolic contribution of the Jews to the field of higher education.
- h) A brief picture was given of the financial needs of the University. Although it costs over a half million dollars a year to operate the University, Brandeis

is not asking the Jewish communities throughout the country to assume this obligation. Funds for this purpose will be raised during the first five years in New England among friends of the University.

3. REQUEST OF CLEVELAND.

During the next four years, Brandeis plans to go to Jewish communities throughout the country in an effort to raise \$5,000,000 to purchase "tools" for the University, such as lecture halls, libraries, equipment, etc. Dr. Sachar requested the "green light" to come into Cleveland for a capital fund drive. He hoped that the University would be permitted to approach approximately two-hundred individuals in the community from whom it will be possible to raise \$250,000, payable over a four-year period. Perhaps after this campaign is over and the University has completed the capital fund drive, they will come back to Cleveland and other Jewish communities and ask for a modest allocation from local welfare funds for operating purposes.

Dr. Sachar also informed the members of the Board of Trustees and the Welfare Fund Committee that the University is organizing women's divisions all over the country, which are interested in supporting the University. These committees operate on a membership basis, on a \$5.00 annual membership dues and, for selected individuals, a \$100.00 life membership. Some women leaders in Cleveland have shown interest in forming such a committee. Many of these groups are helping to build the library facilities of Brandeis.

Dr. Sachar recognized, that in order for the University to develop and grow, they would need more substantial support in the form of legacies, endowments and family bequests.

4. RECOMMENDATIONS.

It was recommended that the request from Brandeis University be referred to the newly re-organized Welfare Fund Committee, whose responsibility it is to study such matters. This Committee would then recommend appropriate action to be taken by the Board of Trustees.

5. STATEMENT BY CHAIRMAN AND ADJOURNMENT.

On behalf of those present, the Chairman thanked Dr. Sachar for his presentation of the facts about Brandeis University. Brochures and additional material will be made available to members of the Welfare Fund Committee and the Board, so that those not present at this meeting will have information to help them in their deliberations.

The meeting was adjourned at 9:45 p.m.

Respectfully submitted,

David Rabinovitz
David Rabinovitz,
Acting Secretary

November 7, 1949.

Mr. Henry A. Rucker, President
Jewish Welfare Federation
Chester-12th Bldg.
City

Dear Mr. Rucker:

We are addressing ourselves to you with the hope that this is the most expedient manner of correcting what we believe to be an oversight on the part of the Allocation Committee of the Jewish Welfare Federation and Welfare Fund.

For a good many years the Contingent Fund allocated small sums to the Jewish Quarterly Review, Bitzaron and Judaica, all of them important scholarly publications, whose sole means of support is similar subventions. The total amount given to these periodicals has not exceeded several hundred dollars.

This year, in the course of the absorption of the Contingent Fund by the Jewish Welfare Fund, the publications were dropped from the list. They have written to us repeatedly and are bewildered by the sudden withdrawal of this modest support. In the way of scholarly journals these are the best that American Jewry has produced and they command respect in all circles of learning.

We would suggest that without delay the three periodicals be taken back into the Welfare Fund and be allocated the same sums they were given previously.

Very truly yours,

Rabbi Abba H. Silver

Rabbi Armond E. Cohen

AEC:rg
cc:Henry Zucker
Alex Miller
A. H. Silver



THE JEWISH WELFARE FEDERATION OF CLEVELAND

Room 320, Chester-Twelfth Building

Telephone: CHerry 8176

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Rabbi Abba Hillel Silver
Howard M. Silver
Max Simon
William C. Treuhart
Sidney N. Weitz
Lawrence H. Williams

November 14, 1949

Dear Rabbi Silver:

You are cordially invited to attend the General Assembly of the Council of Jewish Federations and Welfare Funds which will be held December 9 - 12, 1949, at the Netherland Plaza Hotel in Cincinnati.

This very important national assembly will address itself to "Agenda for American Jewry - 1950". It will look at our responsibilities at home and abroad and set guide-posts for our course in the year ahead -- a year certain to be far different from anything we have known.

It will be a working meeting to analyze, discuss, and act. This is not a "conference". It is the business session of the organized Jewish communities of the United States.

Cleveland has been asked to appoint 10 voting delegates to this very important meeting. We are anxious to appoint as voting delegates only those people who plan to be present at the General Assembly. We would, therefore, very much appreciate your indicating on the enclosed card whether or not you plan to attend.

Sincerely yours,

Henry A. Racker
Henry A. Racker
President



THE JEWISH WELFARE FEDERATION OF CLEVELAND

Room 320, Chester-Twelfth Building

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Judge Joseph H. Silbert
Rabbi Abba Hillel Silver
Howard M. Silver
Max Simon
William C. Treuhaft
Sidney N. Weitz
Lawrence H. Williams

December 28, 1949

MEMORANDUM

To: BOARD OF TRUSTEES, JEWISH WELFARE FEDERATION

From: HENRY A. ROCKER, PRESIDENT

In Re: NOTICE OF MEETING.

The postponed December meeting of the Board of Trustees will be held this coming Thursday, January 5th, 1950, at 12:45 p.m. (after lunch) in the Board Room of the Federation.

The main business of the meeting is to consider the report of the Budget Committee recommending 1950 allocations totalling \$1,146,005. to the financially-participating agencies of the Federation which receive Community Fund support. Enclosed is a copy of the preliminary report of the Budget Committee. Please note that the Budget Committee is meeting on January 4th at the request of the Social Agency Committee to reconsider its recommendations to the Board. The results of this meeting will be reported at the Board meeting.

Other important items to be considered by the Board are the following:

- 1) A recommendation of the Executive Committee that the Federation loan up to \$26,000 to the Council Educational Alliance for the purpose of acquiring a headquarters in the Shaker-Lee area for the program of the Jewish Community Centers.
- 2) Discussion of plans for the 1950 Welfare Fund Campaign, and for a local meeting with United Jewish Appeal representatives to consider the 1950 needs of the U.J.A.
- 3) Consideration of a recommendation of the Budget Committee and the Welfare Fund Committee that the Jewish Telegraphic Agency be given a terminal allocation of \$2500 by the Federation, and that any future request for an allocation to the reorganized J.T.A. be treated as a request from a new agency.

Please return the enclosed postcard indicating whether you will be present at this meeting.

REPORT OF THE BUDGET COMMITTEE TO THE
BOARD OF TRUSTEES OF THE JEWISH WELFARE FEDERATION

December 28, 1949

In 1949, the Federation allocated \$1,085,784 to the Community Chest-supported agencies, of which \$528,954 represented the Community Fund allocation, and \$556,830 came from the Welfare Fund.

In 1950, the same agencies requested \$1,467,752. Total recommended allocation for 1950 is \$1,146,005. Of this sum, \$539,046 is available from the Community Fund allocation. Therefore, \$606,964 will be required by way of supplementation from the 1950 Welfare Fund. This means that in 1950, \$50,134 more will be needed from the Welfare Fund than in 1949.

The above figures include the budget of the Jewish Welfare Federation. At the direction of the Board of Trustees, a combined budget for the operations of the Federation and Welfare Fund has been set up for the first time for the fiscal year 1950.

In 1949, \$235,354 of Welfare Fund money, and \$26,046 of Community Chest money were provided for the operations of the office. This includes \$225,000 set up in the 1949 Welfare Fund budget as an item to cover campaign and collection expenses.

The wide gap between the requests of the agencies and the funds available through the Community Chest was a matter of deep concern to the Committee. The still-rising salary expense and cost of maintaining services, and the tendency of some agencies to over-spend the approved budget, and the shortage of funds, caused the Budget Committee to exercise unusual care in budgeting all items of income and expense.

The Committee believes that it is desirable for agencies to improve the quality of service and to initiate new services. However, in view of the cost of maintaining present services, and bearing in mind the shortage of available funds, the Committee believes that it is not feasible to do much more than maintain the present level of service, except in a few cases of extreme urgency. Considerable stress was placed again upon the responsibility of each agency to meet its financial needs by a careful examination of its income, and wherever it is possible, to increase income from recipients of the service in line with increased costs. In the case of regional institutions, income from other communities and groups was emphasized. The Committee adopted the following policies in budgeting:

- 1) All recommended 1950 allocations should be based on the approved 1949 budget of the agencies, rather than on the actual 1949 experience.
- 2) All items of non-Federation income should be budgeted for 1950 as high as they can be expected reasonably to go in light of the rate of income for the first ten months of 1949. The Committee emphasized the necessity for realizing a maximum income from sources other than the Federation. The Committee is sympathetic to the point of view expressed by the agencies that it is difficult to increase income from the recipients of the service. The Budget Committee hopes that agencies will continue their efforts to increase fees for service.

- 3) There should be no general increase in salary rates. However, a 3% increase over the approved 1949 salary budget was granted to take care of contractual and merit obligations.
- 4) New positions should be recognized only in cases of utmost need.
- 5) Expenses for food, power and fuel and clothing should be based on the 1949 budget level, or actual experience in 1949, whichever is less.
- 6) Repair and maintenance items should be handled on an individual basis based on the proven need of each agency.

The Committee was faced with a serious problem this year - how to reconcile growing local needs and the urgent request of the UJA for a maximum allocation to meet the tremendous needs overseas. Much thought was given to this question. The Committee believes that it is extremely difficult to settle this type of question on an objective basis. The Committee thinks that it is the desire of the Cleveland Jewish community to do everything possible to meet the needs of Jews overseas, and at the same time, to maintain a high level of local communal services. Allocations to local agencies in the past few years have made it possible for them to develop progressively better services, and in some cases, expanded service. These developments have not been as rapid as the agencies and Federation should like to see them. It is the Budget Committee's opinion that the realities of the situation require that local agencies emphasize the maintenance of present standards and levels of service in 1950, rather than press for improvements or expansion of service. Indeed, if the pressure of overseas needs continues at its present level, it is difficult to see how much more can be done by way of the expansion of local activities during the next few years. It is a matter of basic community policy which must be decided by the Board of Trustees as to what balance shall be maintained between local community needs and those of overseas Jewry. Obviously, even the maintenance of current levels of service are largely dependent on the fund-raising capacity of our Welfare Fund.

The Budget Committee recommends that the Board of Trustees make the allocations to the local beneficiary agencies a first charge on the 1950 Fund for purposes of supplementation. The reason for this action is that the recommended allocations, with a few exceptions for urgent cases, provide the agencies with only a minimum to maintain standards in 1950. Under these circumstances, the agencies cannot be expected to wait six months, until after the completion of the 1950 Fund Campaign, to know their final allocations.

Respectfully submitted,

Sidney N. Weitz
Sidney N. Weitz, Chairman

Maurice Bernon
Maurice Bernon, Vice-Chairman

Emil Elder
Sam M. Friedman
Julius L. Goodman
Mrs. Louis Kaufman
Joseph G. Lampl
Irwin N. Loeser
George B. Mayer

James H. Miller
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Howard M. Silver
William C. Treuhart

Leon G. Weil
Henry A. Rucker, Ex-Officio
Rabbi Barnett R. Brickner, Ex-Officio
M. E. Glass, Ex-Officio
L. W. Neumark, Ex-Officio

THE JEWISH WELFARE FEDERATION
BUDGET COMMITTEE
Allocations for 1948 and 1949, Recommendations for 1950

	1948 <u>Approp- riation</u>	1949 <u>Approp- riation</u>	1950 <u>Request</u>	1950 <u>Recom- mendation</u>
Hebrew Shelter Home	3,113	3,588	4,301	3,601
Jewish Children's Bureau	72,369	75,738	83,783	78,170
Jewish Community Centers	144,269	164,465	216,598	174,465
Jewish Day Nursery	13,997	15,383	18,282	16,971
Jewish Family Service Association	92,284	91,374	108,286	100,999
Jewish Orphan Home (Bellefaire)	60,217	69,113	106,537	78,040
Montefiore Home	27,326	27,255	29,974	23,340
" " Deficit	-	1,000	1,000	1,000
Mt. Sinai Hospital	106,271	244,151	452,100	244,151
Orthodox Jewish Children's Home	30,282	33,752	45,228	40,578
Orthodox Old Home	43,984	46,420	61,947	56,474
Jewish Welfare Federation:				
a) Administration & Campaign and Collection Expenses	231,861	259,576	286,855	281,855*
b) Audit	3,000	3,000	4,000	4,000
c) Retirement Fund	11,000	26,500	30,000	30,000
Welfare Federation of Cleveland:				
a) Public Relations	500	500	500	500
b) Clearing House	356	584	661.50	661.50
Council of Jewish Fed. & Welf. Funds	9,405	10,000	10,815	10,815
National Desertion Bureau	500	500	500	-
National Jewish Hospital	5,000	5,000	6,000	-
National Dues	75	385	385	385
Contingency Fund	48,500	-	-	-
Mt. Sinai Survey	-	7,500	-	-
	<hr/> 904,309	<hr/> 1,085,784	<hr/> 1,467,752.50	<hr/> 1,146,005.50
 <u>Income:</u>				
Community Fund	504,083	528,954	539,041	539,041
Jewish Welfare Fed. Capital Funds	3,609	-	-	-
Jewish Welfare Fund	396,617	556,830	-	606,964.50
 GRAND TOTAL	<hr/> 904,309	<hr/> 1,085,784		<hr/> 1,146,005.50

* \$5,000 additional to be provided by Jewish Welfare Federation Capital Funds.

M I N U T E S

Board of Trustees
Jewish Welfare Federation

Wednesday Nov. 30, 1949, 12:45pm
Board Room

PRESENT: Judge Maurice Bernon, presiding in place of Henry A. Rocker who was out of the city; Rabbi B. R. Brickner, Ronald Brown, Mrs. Ronald Brown, Rabbi Armond E. Cohen, Mrs. Harry J. Dworkin, Emil Elder, Eugene H. Freedheim, S. M. Friedman, Harold J. Glickman, Eugene H. Goodman, Julius Goodman, Myron Guren, George H. Hays, Dr. S.F.M. Hirsch, Frank E. Joseph, George J. Klein, Joseph G. Lampl, Mrs. Benjamin Levine, George B. Mayer, Alex Miller, James H. Miller, David N. Myers, L. W. Neumark, Edward Schultz, Lloyd S. Schwenger, Howard M. Silver, William C. Treuhaft, Sidney N. Weitz; Henry L. Zucker, Secretary. GUESTS: Rabbi Earl Stone, Jack Rosenthal. STAFF: S. J. Jaffe, Joseph Kapell, Irwin A. Newman, David Rabinovitz, Rudi Walter.

MINUTES OF OCTOBER BOARD MEETING.

The Board voted to approve the minutes of the Board meeting of October 26th.

ANNOUNCEMENTS.

The following announcements were made:

- (a) A letter of condolence has been sent to Mrs. Charles Volk, expressing the sympathy of the Federation upon the death of her husband.
- (b) A communication has been received from Mrs. S. P. Halle, expressing her appreciation for the framed memorial tribute to her late husband presented to her by the Board of the Federation.
- (c) Messages of congratulation have been sent to Mr. and Mrs. Leonard Ratner and to Dr. and Mrs. Julius Weil, both of whom recently celebrated their 25th wedding anniversary; and to Adolph Weinberger, who was recently elected President of the Ohio State Board of Pharmacy.
- (d) Several letters have been sent to officers and staff of the Community Chest, congratulating the Chest upon the good spirit and upon the results of the 1950 Drive.
- (e) The following persons have been appointed to serve on the 1950 Eisenman Award Committee: Henry Rocker, Chairman; Harry Affelder, Dale Brown, David Scholl and Louis B. Seltzer.
- (f) Max Freedman and Henry L. Zucker have been appointed to represent the Jewish Welfare Federation on the Representative Assembly of the Welfare Federation of Cleveland for 1950.
- (g) The following persons represented the Federation at the U.J.A. National Conference in Atlantic City on November 25-27: Harry Albert, Judge Maurice Bernon, Mr. and Mrs. Howard I. Bloomfield, Rabbi and Mrs. Armond E. Cohen, Louis Emsheimer, S. M. Friedman, Mrs. M. E. Glass, Mr. and Mrs. William Goldberg, Samuel Goldhamer, Mrs. Nathan I. Gordon, S. J. Jaffe, Mrs. Emery E. Klineman, Mr. and Mrs. Morton Mandel, Alex Miller, Irwin A. Newman, Mr. and Mrs. Henry A. Rocker, David Rabinovitz, Leonard Ratner, Mr. and Mrs. Ezra Z. Shapiro, and Henry L. Zucker

November 30, 1949

- (h) The following delegates and alternates have been appointed to represent the Federation at the General Assembly of the Council of Jewish Federations and Welfare Funds at Cincinnati on December 9-11: Judge Maurice Bernon, Rabbi Armond E. Cohen, Emil Elder, Eugene M. Klein, Jack Lampl, George B. Mayer, Alex Miller, L. W. Neumark, Lloyd S. Schwenger and William C. Treuhaft.
- (i) The Jewish Community Centers will hold its first annual meeting tonight, Wednesday evening, November 30th, at 7:30 p.m. at Spira Hall. Board members and their families and friends are invited to attend.
- (j) The Jewish Community Centers reports that its "Fees Committee", chaired by George B. Mayer, has completed its work, and the recommendations have been approved by the Board of Directors of the J.C.C. and the Social Agency Committee. Copies of the full report are available to J.W.F. Board members upon request.
- (k) The Capital Account and Investment Committee recently adopted the following resolution: "That all bonds and/or interest-bearing securities be carried on the books at face value. To accomplish this, it is authorized that the difference between face value and amount paid, representing a premium or discount on purchase of securities, be charged directly to the appropriate fund balances."

FINANCIAL REPORT FOR OCTOBER, 1949.

The Financial Report of the Federation for October, 1949, was reviewed. (Filed as Exhibit A).

CHARLES VOLK.

The Chairman announced the sudden death on November 27th of Charles Volk, who was for many years Co-Chairman of the Downtown Stores Division of the Welfare Fund and an effective and beloved leader in the entire Welfare Fund organization.

It was voted upon motion by Mr. Klein, seconded by Mr. Brown, to ask the Chairman to designate a committee to prepare a resolution, expressing the sympathy of the Board to Mr. Volk's family.

EMIL GOTTFRIED.

Upon motion of Mr. Myers, it was voted to extend the greetings of the Board to Emil Gottfried, who is recovering from an operation at Mt. Sinai Hospital.

MRS. ERNEST WADEL.

Upon motion by Rabbi Brickner, it was voted to express to the family of Mrs. Ernest Wadel the sympathy of the Federation upon the sudden death of Mrs. Wadel. Mrs. Wadel, who was the National Chairman of the Women's Division of the United Jewish Appeal, was killed in a plane accident as she was returning from the U.J.A. meeting in Atlantic City to her home in Dallas.

November 30, 1949

HENRY C. RICHMAN FUND.

The Chairman announced that the Federation has received a request from Richard H. Kohn on behalf of the Trustees of the Trust created in the Last Will and Testament of Henry C. Richman, deceased, asking renewal of the permission of the Federation for the Trustees to retain the Richman Brothers Company stock held in this Trust. This permission is carried in a suggested resolution similar to the resolution approved by the Board of the Federation a year ago. This matter has been cleared with J. M. Berne, Chairman of the Capital Account and Investment Committee.

Upon motion by Mr. Klein, it was voted to approve this request and the suggested resolution. (Copy of resolution and correspondence regarding this matter filed as Exhibits B and C).

REPORT OF BUDGET COMMITTEE.

(a) Hebrew Academy.

Mr. Weitz, Chairman, reported for the Budget Committee that after consultation with the Bureau of Jewish Education and the Social Agency Committee, it recommends that the Hebrew Academy be authorized to raise \$10,000 not later than February 28, 1950, within its own ranks in a quiet campaign. The purpose of the campaign is to begin to liquidate the Academy's operating deficit. This recommendation comes in response to a communication from the Academy in which it asks permission to conduct a drive for \$30,000. It was the feeling of the Committee that a \$30,000 campaign at this time is beyond the capacity of the Hebrew Academy if it is to conduct a quiet campaign limited to its own immediate friends.

After some discussion it was voted to approve the campaign as recommended with the proviso that the Bureau of Jewish Education should be asked to outline and supervise the manner and method of the campaign. It was the sense of the Board that the Academy should observe the spirit of the recommendation, so that persons who do not have an immediate interest in the Academy would not be approached for contributions. (Correspondence on file as Exhibit D.)

(b) Jewish Family Service Association -- Refugee Service.

Mr. Weitz reported that the Budget Committee recommends that a supplementary allocation of \$64,322 be allocated to the Refugee Service of the Jewish Family Service Association; that the amount of \$64,322 be made a first charge against the 1950 Jewish Welfare Fund Drive; that the Federation office be authorized to borrow this sum from Federation capital funds until the conclusion of the 1950 Campaign; and that a letter be sent to the United Service for New Americans stating that the Federation will budget the Refugee Service in 1950 at the same level as in 1949, namely \$142,584. The USNA is to be informed that if this amount is not sufficient to meet the financial needs of the number of units which USNA expects Cleveland to absorb, Cleveland will look to USNA to make up the difference between the amount budgeted and the amount required.

November 30, 1949

Mr. Weitz explained that the additional sum is needed because of the accelerated rate of immigration. He and others emphasized that the Budget Committee's recommendation regarding 1950 is not intended to imply that Cleveland does not wish to do its share in the absorption of the DP's coming to the United States. It is intended as a means of bringing about a more equitable spread of the cost of absorption of the DP load throughout the country, since Cleveland carries a disproportionate load because of the numbers it has accepted in the past and because Cleveland does not charge back its cost to the UJA, as do several other cities.

It was voted upon motion by Mr. Brown, seconded by Rabbi Cohen, to approve the recommendations of the Budget Committee, with the exception that the reference to advising the USNA at this time of the 1950 Cleveland allocation should be re-referred to the Budget Committee for its consideration at the time of the Welfare Fund budgeting in the spring. It was suggested that the Cleveland representatives at the regional meeting of the USNA, which takes place in Pittsburgh on December 3-4, should advise the delegates of Cleveland's attitude toward the financing of this program.

(c) Jewish Community Centers.

Mr. Weitz reported that the Budget Committee recommends a supplementary allocation of \$998 to the Jewish Community Centers to provide for insurance policies for Camp Wise due in 1949 but not previously provided for in the budget. The Budget Committee recommends that this allocation be made from Federation capital funds.

It was voted upon motion by Mr. Hays, seconded by Mr. Weitz, to approve this recommendation.

(d) Barrow, Wade, Guthrie & Company.

Mr. Weitz reported that the Budget Committee recommends that an allocation of \$604.92 be made to cover the actual expenses incurred by the auditing firm of Barrow, Wade, Guthrie & Company over and above the original three-year contract of \$9000, and that these funds be taken from Federation capital funds. This recommendation is made inline with the understanding of the Federation with the firm of Barrow, Wade, Guthrie & Company.

It was voted upon motion by Mr. Hays, seconded by Mr. Schultz, to approve this recommendation.

(A full copy of the Budget Committee's report is on file as Exhibit E of these minutes.)

REPORT OF THE SOCIAL AGENCY COMMITTEE.

(a) Code of Regulations.

Mr. Neumark, Chairman, reported that the Social Agency Committee recommends changes in its Code of Regulations increasing the number of representatives-at-large on the Committee from five to ten; eliminating references to a stand-

November 30, 1949

ing Budget Committee; and eliminating the position of alternate for a regularly-appointed member on the Social Agency Committee. (The exact amendments were distributed at the meeting and are on file with these minutes as Exhibit F.)

It was voted to approve the recommended amendments.

(b) Chaplaincy Program.

Mr. Neumark reported that the Social Agency Committee has approved sponsorship of a chaplaincy program at the Cleveland State Hospital by the Council of Jewish Women, Cleveland Section. (The details of this program are on file as Exhibit G.) Rabbis Stone and Brickner emphasized the need for the chaplaincy service at Cleveland State Hospital and at other institutions around Cleveland, and commended the Council of Jewish Women and the Federation of Jewish Women's Organizations, and the Social Agency Committee, for beginning to meet this need. They urged upon the Federation that it consider ways and means of extending this program to other institutions, possibly through a full-time chaplaincy to be set up through the cooperative efforts of the religious institutions of the community.

It was voted to approve the report of the Social Agency Committee recommending the establishment of the chaplaincy program at the Cleveland State Hospital under the auspices of the Council of Jewish Women; to commend the Council of Jewish Women and the Federation of Jewish Women's Organizations for taking this forward step; and to refer to the Social Agency Committee for its study and recommendation the question of the broader need in the community for a chaplaincy service and means by which this need can be met.

REPORT OF THE UNITED JEWISH APPEAL NATIONAL CONFERENCE AT ATLANTIC CITY.

Alex Miller, Chairman of the Welfare Fund Committee, reported on the United Jewish Appeal Conference in Atlantic City, November 25-27th. (Written report filed as Exhibit H.) He emphasized the fact that the Conference was well attended and that the spirit was excellent. He stated that twenty-six Clevelanders attended, of whom Henry Rocker, Judge Maurice Bernon, Ezra Shapiro, Leonard Ratner and Alex Miller sat on the Resolutions Committee.

Mr. Miller stated that the 1950 needs of the United Palestine Appeal, the Joint Distribution Committee and the United Service for New Americans were estimated at \$272,455,800, which is the target of the 1950 U.J.A. Campaign. No national goal was set. Mr. Morgenthau was drafted for the National Chairmanship, and accepted. He urged that all local community leaders continue their leadership in the light of the urgent need for funds. The U.J.A. asked that no community solicit funds on its behalf without a prior understanding between the community and the U.J.A. as to the ultimate distribution of funds. There was considerable expression of opinion in the Conference that some communities make their entire appeal on behalf of the UJA, and then allocate a disproportionate sum to other purposes.

Mr. Miller reported that the Cleveland delegation caucussed one whole evening and had several other discussions. All our delegates were very much impressed with the urgency of the needs of the U.J.A. Our delegates asked Mr. Rocker to convene a meeting sometime in December or January of the Board of Trustees of each local beneficiary

November 30, 1949

agency of the Federation, and the Budget Committee and the Welfare Fund Committee of the Federation, to consider the needs of the U.J.A. and of the local agencies. The meeting would help guide the policy of the Federation Board of Trustees with respect to 1950 allocations, and would serve to impress upon the leaders of the community the urgent necessity of full participation in the work of the Campaign.

Mr. Miller also explained that he and a number of community leaders from other cities had a meeting directly after the Conference with the Hon. Moshe Sharett, in which Mr. Sharett urged in the strongest terms the need for immediate cash in Israel.

Rabbi Cohen added to Mr. Miller's report that the Conference voted, with some difference of opinion, to pass a resolution urging the postponement wherever possible of local capital fund campaigns; and wherever it is deemed necessary to conduct a capital fund campaign, to do so outside the campaign which appeals for U.J.A. funds.

It was voted to refer to the Federation's Executive Committee the recommendation of the Cleveland delegation that Mr. Rocker convene a meeting of the Boards of member agencies.

BORROWING FROM BANKS FOR THE UNITED JEWISH APPEAL.

The Chairman reported that it has been determined that the Cleveland banks will loan the Federation an additional \$250,000 under the same provisions as the current loan of \$2,000,000. The balance on the current loan is \$103,580.12, and it is anticipated that this will be fully paid by December 15th. It is the estimate of the staff that there will be an additional \$150,000 to \$175,000 available for the U.J.A. by December 31st without any borrowing.

There was considerable discussion of the possibility of borrowing monies at this time. During the course of the discussion Mr. Lampl expressed the opinion that a key group of Federation leaders should be brought together within the next few days to consider ways and means of stimulating collections.

It was voted to approve the borrowing of up to \$250,000 from the Cleveland banks; to empower the officers to arrange for the loan; and to approve the resolution suggested by the banks authorizing the loan (copy of resolution filed as Exhibit I).

SUPPLEMENTARY CAMPAIGNS OF BENEFICIARY AGENCIES.

Because of lack of time, the Board postponed presentation of the report of the Committee on Supplementary Campaigns of Beneficiary Agencies.

Respectfully submitted,

Henry L. Zucker
Henry L. Zucker
Secretary

NOTE: All exhibits mentioned herein are on file in the Federation office.

M I N U T E S

Board of Trustees
Jewish Welfare Federation

Thursday Jan. 5, 1950, 12:45pm
Board Room

PRESENT: Henry A. Rucker, presiding; Harry F. Affelder, J. M. Berne, Judge Maurice Bernon, Mrs. Ronald Brown, Judge Lewis Drucker, Paul L. Eden, Emil Elder, Rabbi Louis Engelberg, Max Freedman, Harold J. Glickman, Eugene H. Goodman, Myron Guren, George H. Hays, Dr. S.F.M. Hirsch, Frank E. Joseph, Louis Kaufman, George J. Klein, Jack Lampl, Mrs. Benjamin Levine, A. M. Luntz, George B. Mayer, Alex Miller, James H. Miller, L. W. Neumark, Rabbi Israel Porath, Arthur J. Reinthal, Edward Schultz, Lloyd S. Schwenger, Judge Joseph H. Silbert, Howard M. Silver, William C. Treuhافت, Sidney N. Weitz, Lawrence H. Williams; Henry L. Zucker, Secretary. STAFF: S. J. Jaffe, Joseph Kapell, Irwin A. Newman, David Rabinovitz, Rudi Walter. GUESTS: Joseph Hartzmark, Maurice Maschke Jr., Leon Weil.

MINUTES OF NOVEMBER BOARD MEETING.

The Board voted to approve the minutes of the Board meeting of November 30th.

GUESTS.

The Chairman introduced the guests at the meeting, Messrs. Joseph Hartzmark, Maurice Maschke Jr. and Leon Weil.

ANNOUNCEMENTS.

The following items were called to the attention of the Board:

- a) Messages of congratulation have been sent to the following people: I. F. Freiburger upon the occasion of his 70th birthday; Frank Joseph upon his appointment to the lay Board of Trustees of John Carroll University; Leonard Ratner upon his election to the Board of Directors of the Council of Jewish Federations & Welfare Funds; Harold J. Glickman upon his election as President of the City Club; Joseph Hartzmark upon his election to the Cleveland Heights Council; and Dr. John S. Millis on his inauguration as President of Western Reserve University.
- b) A letter of condolence was sent to Judge Joseph H. Silbert upon the death of his mother.
- c) A letter was sent to M. E. Glass who was in Mt. Sinai Hospital for an operation.
- d) In accordance with the recommendation of the Board of Trustees at its meeting of November 30th, the following memorial tribute has been presented to the family of the late Charles Volk:

"The Board of Trustees of the Jewish Welfare Federation of Cleveland, at its meeting on November 30, 1949, notes with deepest regret the passing of an outstanding officer of its Jewish Welfare Fund Appeals, Charles Volk.

"For many years he rendered devoted and loyal service as a leader of the Downtown Stores Division and was literally its mainspring. His zeal and sustained effort on behalf of so many worthwhile Jewish causes won the respect and esteem of the entire Jewish community, to whom his passing is a great loss.

January 5, 1950

"His humanitarian efforts were not bound by any creed. He was always responsive to any philanthropic and civic appeal. We shall sorely miss his energetic labors and warm companionship.

"May the passing of time and the fact that in thought and deed he was actively concerned with the welfare of his fellow men provide solace to his family in their sorrow. His memory will inspire all of us to carry on the work to which he so unselfishly dedicated himself.

"To his bereaved family, the Board of Trustees tenders its profound sympathy and directs that a copy of this Resolution be forwarded to the widow of Mr. Volk and that it be made a part of the minutes of this Board meeting."

- e) The following persons represented the Federation at the General Assembly of the Council of Jewish Federations & Welfare Funds held in Cincinnati on December 9-11th: Judge Maurice Bernon, Jerome N. Curtis, S. J. Jaffe, Joseph Kapell, Eugene M. Klein, George B. Mayer, Irwin A. Newman, L. W. Neumark, Henry A. Rocker, Lloyd S. Schwenger, William C. Treuhart, and Henry L. Zucker.
- f) Messrs. George J. Klein, Jack Lampl and Nathan Loeser have been appointed by the President to serve as the Federation's representatives on the Board of the Cleveland Jewish Convalescent Hospital for the year 1950.
- g) Messrs. Frank E. Joseph and William C. Treuhart have been designated to serve as the Federation's representatives to the Board of Trustees of the Cleveland Community Fund for a two-year period beginning in 1950.
- h) Lloyd Schwenger has been appointed to a special committee of the Cleveland Welfare Federation to study retirement and pension plans in Cleveland and their impact on health and welfare planning. Dr. W. G. Leutner is Chairman of the Committee.
- i) A Certificate of Award has been presented to the Federation by the Council of Jewish Federations and Welfare Funds for the excellence of its 1949 individual year-round interpretation entry exhibited at the 1950 General Assembly. The Chairman congratulated Mr. Jaffe upon this recognition of his work.

FINANCIAL REPORT FOR 1949.

The Financial Report of the Federation for 1949 was reviewed. (Filed as Exhibit A.) Mr. Hays called attention to a slight discrepancy in the report which is to be checked by the staff.

SUPPLEMENTARY CAMPAIGNS OF BENEFICIARY AGENCIES.

Alex Miller, Chairman of the Welfare Fund Committee, reported that the Committee has approved a report of its Sub-Committee on Supplementary Campaigns of Beneficiary Agencies covering the requests of three national beneficiary agencies to conduct membership campaigns. (Report filed as Exhibit B.)

Upon motion by Mr. Lampl, seconded by James Miller, it was voted to approve the report including the recommendations that:

January 5, 1950

- a) The Jewish Occupational Council be denied permission to conduct its requested membership campaign.
- b) The American Jewish Congress be permitted to conduct its membership campaign just as long as there is no change in dues structure (\$3 - \$5 - \$10 memberships), and just as long as its membership does not conduct any other outside fund-raising campaigns for any purpose whatsoever.
- c) The American ORT Federation be permitted to conduct its membership campaign in Cleveland just as long as the dues are a maximum of \$5, and just as long as its membership does not conduct any other outside fund-raising campaigns for any purpose whatsoever.

REPRESENTATIVE ON WELFARE FUND COMMITTEE.

Alex Miller, Chairman, reported that the Welfare Fund Committee recommends that Harry Jacobson replace the late Charles Volk as the representative of the Downtown Stores Division on the Welfare Fund Committee.

It was voted upon motion by James Miller to approve this recommendation.

LOAN TO COUNCIL EDUCATIONAL ALLIANCE-JEWISH COMMUNITY CENTERS.

The Chairman reported that the Federation's Executive Committee has considered a request of the Council Educational Alliance and the Jewish Community Centers for a loan to the C.E.A. to enable it to purchase a headquarters in the Shaker-Lee area for the program of the J.C.C. (Correspondence filed as Exhibit C.) The Executive Committee recommends that the Board of Trustees grant the loan under the following conditions specified by the Budget Committee, and that the Board ask the C.E.A. to consider the possibility of taking out a mortgage loan, or of selling the Director's house, or both, in order to finance the purchase of the Kinsman-Shaker House or the repayment of the Federation loan:

- a) That a loan up to \$26,000 be granted to the Jewish Community Centers and the Council Educational Alliance for the purchase of a property at 3638 Lee Road, the funds to be provided from Federation capital funds.
- b) That the grant of such a loan be contingent upon the agencies' ability to demonstrate satisfactorily that the proposed sale of the property at 13512 Kinsman, currently encumbered by a first and a second mortgage in the total amount of about \$20,000, is possible without using the proceeds from the sale for the payment of the mortgages.
- c) That the loan be repaid within twelve months from the date of the loan.
- d) That the granting of the loan not be construed as an authorization for increased operating expenses.

The Chairman called attention to the fact that this recommendation had been mailed to all members of the Capital Account & Investment Committee, because it involves a loan from Federation capital funds, and that one member of the Committee is opposed to the loan.

January 5, 1950

There was a brief discussion of this recommendation, during which Mr. Guren explained the reasons for the change in program from the Mt. Pleasant area to the Kinsman-Lee area. Mr. Berne, Chairman of the Capital Account & Investment Committee, indicated that approval of this recommendation should not be taken as a precedent for tying up Federation capital funds in this type of loan. The Capital Account & Investment Committee believes that a loan of this sort is a temporary accommodation to an agency, that it is not to be regarded as an investment by the Federation, and that the agency should repay the loan at the very earliest date.

It was voted upon motion by Mr. Treuhaft, seconded by Mr. Hays, to approve the recommendation of the Executive Committee. Mr. Schultz voted in the negative.

JEWISH TELEGRAPHIC AGENCY.

Mr. Weitz, Chairman of the Budget Committee, reported that the Welfare Fund Committee and the Budget Committee have considered the report of the Large City Budgeting Conference recommending terminal allocations by the local welfare funds to the J.T.A. In line with this report, the following recommendation is made to the Board by the Budget Committee, and concurred in by the Welfare Fund Committee: "That the balance due to the J.T.A. in the amount of \$2500 be released (as available) with the understanding that the payment of the \$2500 be considered as a severance payment."

Mr. Weitz explained briefly the reasons for this action and indicated that the J.T.A. is undergoing a reorganization.

It was voted upon motion by Mr. Weitz, seconded by Mr. Glickman, to approve this recommendation. (Correspondence on file in J.T.A. file.)

HONORARY TRUSTEE -- NATHAN LOESER.

James Miller, Chairman of the Special Nominating Committee, which has prepared a slate of members at large to the Board of Trustees, stated that the Committee recommends that the Board nominate Nathan Loeser as an Honorary Trustee for life of the Federation and that his name be presented to the Annual Meeting on February 12th.

Upon motion by James Miller, seconded by Mr. Lampl, it was unanimously voted to approve this recommendation.

AMENDMENT TO CONSTITUTION.

Mr. Weitz stated that on October 26th, 1949, the Board of Trustees by resolution authorized the officers to sell real estate acquired as a gift by the Federation. It now appears that an amendment to the Articles of Incorporation of the Federation is necessary.

Mr. Weitz read a proposed amendment to the Federation's Articles of Incorporation, which amendment would need to be approved by the Board and by a general meeting of the Federation (Exhibit D.) There were a few suggestions regarding the wording.

It was voted upon motion by Mr. Lampl, seconded by Judge Silbert, to adopt in principle the suggested amendment to the Articles of Incorporation and to submit the exact wording to a committee of lawyers, including Mr. Weitz, to be designated by the Chairman.

January 5, 1950

REPORT OF BUDGET COMMITTEE REGARDING 1950 ALLOCATIONS.

Mr. Weitz reported for the Budget Committee regarding the recommended 1950 allocations to the financially-participating agencies of the Federation which receive Community Fund support. A revised report was circulated, based upon the consideration of the preliminary report by the Social Agency Committee and a further meeting and consideration by the Budget Committee (Exhibit E). The revised report includes allocations totalling \$1,146,005 in the original report, adds a contingency fund of \$200,000, and indicates that the Budget Committee will consider further the needs of agencies which have taken exception to its proposed allocations.

It was moved by Mr. Hays, seconded by Mr. Guren, to approve the report of the Budget Committee.

There was considerable discussion of the report with special reference to Mt. Sinai Hospital. Mr. Treuhaft took exception to the recommendation of a contingency fund. He cited the split opinion in the Budget Committee regarding this recommendation. He expressed the opinion that the Mt. Sinai Hospital expansion program was undertaken without sufficient study of its probable cost, and that the affiliation with Western Reserve University was arranged without prior consultation with the Federation. In 1948, when Mt. Sinai requested an additional appropriation of \$50,000, an emergency sum was set aside, and at the same time a study was authorized to determine what the cost of Mt. Sinai's program should be, and what would be the effect upon other beneficiary agencies of a larger allocation to Mt. Sinai. Mr. Treuhaft stated that instead of awaiting the outcome of this study, Mt. Sinai has proceeded with its expansion program at a rapid rate. Mr. Treuhaft expressed the opinion that a larger Federation appropriation was needed in 1949 because of the rapid expansion of program, because of ^{an} extensive plant and equipment rehabilitation program, and because of an income loss due to an epidemic. He stated that the expansion of program should be strictly controlled until after the Study is completed, and that all agencies have been asked similarly to restrict their expansion programs this year in the interest of providing maximum funds for overseas needs. (Mr. Treuhaft's statement filed as Exhibit F.)

Mr. Treuhaft then moved to amend the motion to provide that no sum above the original recommended allocation of \$244,151 be allotted and that no contingency fund be set up.

Mr. Neumark stated that although the affiliation with the University which has caused the bulk of the deficit was not cleared in advance with the Federation, and although the program has been accelerated at a too rapid rate, it is his judgment that the practical facts in the situation are such that the larger interest of the community requires an approach in line with the motion. Commitments which the Hospital has made to the University are such that if not carried out, a serious community relations problem would result for the entire Jewish community. Mr. Neumark indicated that the Hospital budget should be treated differently from other agency budgets, because of its size and because of relationships with the non-Jewish community.

Mr. Eden asked whether if the Federation approved this report, it would thereby set a precedent of allowing in the Welfare Fund an additional \$5500 for each new service bed at Mt. Sinai. He asked what effect this would have on our relationship with the Community Fund. He called attention to the fact that some embarrassment has resulted already from the failure to clear the latest Mt. Sinai Hospital capital fund campaign with the Capital Account & Investment Committee of the Cleveland Welfare Federation.

January 5, 1950

Mr. Joseph expressed the opinion that a problem is being created in relationship to the Community Fund. The Jewish Welfare Federation has been receiving 11.6% of Community Fund money. When this proved insufficient, a Committee on Operating Funds was organized by the Federation. It provided means of supplementing Community Fund monies on a controlled basis by adopting a formula whereby agencies and the Federation participated in making grants from capital funds. Later the urgency of the need was such that it led to outright supplementation from the Welfare Fund. It was warned then that this might lead to large appropriations from the Welfare Fund and to a departure from the principle that the Community Fund should finance all local needs. This actually has happened. One question which must have serious consideration is whether we wish to further strain our already strained relationship with the Community Fund. Mr. Joseph stated that Mt. Sinai Hospital has not followed the usual orderly procedure in pushing ahead with its program before the completion of a thorough study of the need and of the Federation's part in meeting this need.

Mr. Freedman urged that the Mt. Sinai need be considered as a community problem and not as a problem of the Board of Mt. Sinai alone. He stated that the ultimate decision with respect to Federation support of the Hospital should come after the completion of the study of the Committee on Mt. Sinai Hospital Finances. He indicated that this study is proceeding under excellent and sympathetic auspices and that he will accept the community's decision with respect to the report of this Committee after the report has been considered and acted upon. In the meantime there is danger that by not appropriating enough to meet the minimum requirements of the Hospital, the Hospital may be irreparably damaged. He pointed out that Mt. Sinai has deteriorated medically and physically for many years and now was being built up. As a result of the physical improvements and of promises to improve the medical program, the Hospital has for the first time secured excellent internes and other staff members. There is every reason to expect the Hospital to move forward to a place of pre-eminence in the country, providing that nothing is done at this time and prior to the completion of the work of the Committee on Mt. Sinai Hospital Finances, to cripple the Hospital's operation.

Mr. Affelder called attention to certain misconceptions which have been brought out in the meeting. He indicated that it was the Federation office and not Mt. Sinai Hospital which failed to notify the Capital Account & Investment Committee of the recent Mt. Sinai capital fund campaign. He stated that the expansion of the Hospital and of the budgetary requirements is not due to the medical school affiliation, and that Mt. Sinai Hospital is merely returning now to the same number of service beds it had before the war. He stated that the deficit in the Out Patient Department alone is \$100,000 and is still increasing. He stated that if Mt. Sinai Hospital does not get the money which it needs it will be through forever with a medical school affiliation and therefore will not at any time become a first-rate hospital. He called attention to the fact that no contract has yet been signed with the proposed new head of the Medical Department and that no contract will be signed until the Hospital knows that it has funds to support the free beds which are needed. He called attention to the fact that Mt. Sinai Hospital services all the local institutions and that it is not fair to indicate that it is asking special treatment of the Budget Committee. He called attention to the fact that the Hospital Council is now trying to secure some funds to study the efficiency of the operation of the local hospitals, and that such a study would supplement information which may be developed through the current study of the Committee on Mt. Sinai Hospital Finances.

January 5, 1950

It was voted upon motion by Mr. Elder to recess the meeting of the Board and to hold an adjourned meeting at the call of the President.

Respectfully submitted,

Henry L. Zucker
Henry L. Zucker, Secretary

HLZ/mw





THE JEWISH WELFARE FEDERATION OF CLEVELAND

Room 320, Chester-Twelfth Building

Telephone: CHerry 8176

January 10, 1950

OFFICERS AND TRUSTEES

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Edward M. Baker

President
Henry A. Rucker

Vice Presidents
Maurice Bernon
Jerome N. Curtis
Max Freedman

Treasurer
M. E. Glass

Associate Treasurer
L. W. Neumark

Executive Director
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Director of Public Relations
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Judge Lewis Drucker
Mrs. Harry J. Dworkin
Paul L. Eden
Emil Elder
Rabbi Louis Engelberg
Philip Frankel
Eugene H. Freedheim
I. F. Freiburger
S. M. Friedman
Harold J. Glickman
William Goldberg
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David Ralph Hertz
Dr. S. F. M. Hirsch
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Louis Kaufman
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George J. Klein
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Jack Lampf
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Mrs. Benjamin Levine
Irwin N. Loeser
Nathan Loeser
A. M. Luntz
George B. Mayer
James H. Miller
David N. Myers
A. E. Persky
Rabbi Israel Porath
Leonard Ratner
Arthur J. Reinthal
Rabbi Rudolph M. Rosenthal
Edward Schultz
Lloyd S. Schwenger
Ezra Z. Shapiro
Daniel Sherby
Judge Joseph H. Silbert
Rabbi Abba Hillel Silver
Howard M. Silver
Max Simon
William C. Treuhart
Sidney N. Weitz
Lawrence H. Williams

Rabbi Abba Hillel Silver
The Temple
Ansel Road & East 105th Street
Cleveland 6, Ohio

Dear Rabbi:

It was very helpful to have an opportunity to talk with you yesterday, and most encouraging to know that you will do everything you can to help in the 1950 Welfare Fund Campaign. I shall follow through on the suggestions you made, and have already had a meeting with the leadership of the Women's Division with respect to finding an approach to the giving on behalf of widows.

We are looking forward to hearing from you at the meeting next Wednesday night, January 18th. If you cannot come for dinner, the meeting itself will start at 7:45 p.m. It is our thought that you should take about fifteen minutes to discuss the urgency of the need for continued large-scale aid to Jews overseas and particularly, of course, to the resettlement and absorption of Jews in Israel. A spokesman for the local agencies will explain the necessity for Welfare Fund assistance to the local beneficiary agencies of the Federation. The rest of the meeting will be a general discussion of the needs as presented, and particularly about ways and means of strengthening the Welfare Fund.

I am looking forward to seeing you next Wednesday night.

Cordially,

Henry L. Zucker
Executive Director

HLZ/mw

M I N U T E S

Board of Trustees
Jewish Welfare Federation

Wednesday Jan. 11, 1950, 12:45pm
(Continued from Jan. 5th)
Board Room.

PRESENT: Henry A. Rucker, presiding; Harry F. Affelder, Alfred A. Benesch, Joseph M. Berne, Judge Maurice Bernon, Rabbi Barnett R. Brickner, Ronald Brown, Mrs. Ronald Brown, Rabbi Armond E. Cohen, Jerome N. Curtis, Paul L. Eden, Eugene H. Freedheim, Max Freedman, S. M. Friedman, Judge David Ralph Hertz, Dr. S.F.M. Hirsch, Frank E. Joseph, Louis Kaufman, George J. Klein, Emery E. Klineman, Jack Lampl, Irwin N. Loeser, George B. Mayer, L. W. Neumark, A. E. Persky, Arthur J. Reinthal, Edward Schultz, Lloyd S. Schwenger, Ezra Z. Shapiro, Daniel Sherby, Judge Joseph H. Silbert, William C. Treuhaft, Sidney N. Weitz, Lawrence H. Williams; Henry L. Zucker, Secretary. GUESTS: Maurice Maschke, Jr.; Leon Weil. STAFF: S. J. Jaffe, Joseph Kapell, Irwin A. Newman, David Rabinovitz, Rudi Walter.

ANNOUNCEMENTS.

The Chairman announced the following two important meetings of the Board of Trustees: On Thursday, January 12th, at 6:30 p.m., at the Beechmont Club, a meeting with representatives of the United Jewish Appeal for the purpose of discussing the 1950 needs of the U.J.A. and Cleveland's part in meeting these needs. On Wednesday, January 18, at 6:30 p.m. at the Oakwood Club, a meeting with the Board of Trustees of all local financially-participating agencies for the purpose of discussing ways and means of strengthening the Welfare Fund Campaign.

TRAINING BUREAU FOR JEWISH COMMUNAL SERVICE.

The Chairman and Mr. Curtis presented briefly the need of the Training Bureau for Jewish Communal Service for \$18,000 to meet a deficit for the current fiscal year. It is asking special funds in several large cities to meet this need. Our officers recommend that a one-time appropriation of \$1000 be made from special funds available in the Charles & Bertha Eisenman Fund. (Correspondence on file in Training Bureau file.)

It was voted upon motion by Mr. Joseph, seconded by Mr. Treuhaft, to approve this recommendation.

AMENDMENT TO CONSTITUTION AND ARTICLES OF INCORPORATION.

The Secretary stated that at its January 5th meeting, the Board approved in principle a change in the purpose clause of the Articles of Incorporation and the Constitution, to broaden the clause so that there will be no question that the Federation is able to receive and sell real estate. On the recommendation of the Board, the President appointed a committee of three attorneys -- Sidney Weitz, Chairman; Jerome N. Curtis and Frank E. Joseph -- to draft the wording for this clause.

Mr. Weitz then read the following resolution:

"RESOLVED that the Articles of Incorporation of THE JEWISH WELFARE FEDERATION OF CLEVELAND be and the same are hereby amended so that the THIRD clause thereof shall read as follows:

January 11, 1950

The purpose for which said corporation is formed is to solicit, collect and otherwise raise money for charitable, philanthropic, benevolent and educational purposes; to expend, contribute, disburse and otherwise handle and dispose of the same for such purposes, either directly or by contributions to other organizations, agencies or institutions organized for the same or similar purposes and to whom a direct contribution would be tax exempt under existing internal revenue laws and regulations; to assist in harmonizing and making more efficient the work of philanthropic, benevolent, charitable and educational organizations by cooperating with and assisting such organizations in community planning; to receive by gift, will or otherwise, money, real estate or personal property and to hold the same in trust or otherwise and distribute it as may be deemed best for the promotion of charity, philanthropy, education, science and art; to receive, hold, transfer and convey real property; and to do any and all other things necessary or proper in connection with or incident to any of the foregoing."

It was voted upon motion by Mr. Weitz to approve the resolution and to recommend to the general membership at the Annual Meeting on February 12, 1950, the adoption of this new purpose clause through an amendment of the Articles of Incorporation and an amendment to the Constitution of the Federation.

REPORT OF BUDGET COMMITTEE RE 1950 ALLOCATIONS -- DISCUSSION CONTINUED.

Minutes were distributed of the January 5th Board meeting. The Chairman recalled that there was a motion pending at the close of the meeting for approval of the report of the Budget Committee (including a contingency fund of \$200,000). An amendment was pending which would limit the Mt. Sinai Hospital appropriation to \$244,151 and would eliminate the contingency fund. The following discussion ensued at the meeting:

Mr. Weitz interpreted the Budget Committee recommendation as follows: In determining how much of the contingency fund Mt. Sinai Hospital could claim, the following limitations are set down:

- 1) Each month is to be considered a unit. Therefore if in January, for example, Mount Sinai has only 37 service beds, it cannot claim any money from the contingency fund for January at any time during the year.
- 2) \$5500 is the maximum annual cost allowed for a service bed. The staff of the Federation and the staff of Mount Sinai will attempt to determine whether this or a lesser amount should be considered to be the cost of a service bed. If there is any difficulty in arriving at an agreement, the Budget Committee will be asked to consider the matter.

The maximum Mount Sinai Hospital can secure from the contingency fund is \$115,000, but this would be less if the cost of a service bed is determined to be less than \$5500, or if in any month Mount Sinai has less than 58 service beds. Mr. Weitz also stated that it is the intention of the Budget Committee that the unexpended portion of the contingency fund should be used to replenish Federation capital funds and not to be distributed among other agencies.

January 11, 1950

There was some discussion of this interpretation but it was finally agreed that the interpretation should be accepted.

Mr. Schwenger explained the thinking of the sub-committee of the Budget Committee which reviewed the Mount Sinai Hospital budget. Mount Sinai Hospital indicated that it needs 55 service beds for the first six months of the year and 60 for the last six months. The sub-committee believes that the average should be kept to 37. Based on this average the sub-committee recommended an allocation of \$244,000. At the Budget Committee meeting, Mr. Neumark expressed the belief that \$274,000 was needed exclusive of the additional service beds. The Budget Committee compromised on \$264,000 and set up the contingency item to cover 21 additional service beds.

Mr. Curtis expressed the belief that important principles are violated in the proposal of the Budget Committee. The Federation budgets many other agencies and owes them the same consideration as the Hospital. The Budget Committee has set down principles for budgeting in 1950 which it violates in the case of Mount Sinai Hospital; namely, that there should be no expansion except in a few urgent cases, and that the 1950 allocation should be based on the approved 1949 budget and not on the 1949 expenditures. The Mount Sinai recommendation represents a tremendous expansion. The reasons advanced by Mount Sinai Hospital for this expansion -- namely, that contracts have been entered into -- would not be considered valid reasons if advanced by any other agency. The Federation requires that any expansion must be approved in advance by the Federation. The Budget Committee recommendation would seriously undermine the relationship of the Federation to its member agencies, and would undermine confidence in the budget process. It would encourage other agencies to expand without prior clearance with the Federation. Mr. Curtis pointed out that two previous contingency funds set up for Mount Sinai Hospital became actual expenditures and a basis for increased requests for the following year. He stated that the contingency fund recommended by the Budget Committee will be the basis for a request for a further increase in 1951, and expressed the judgment that more than 58 service beds will be in operation at the end of 1950 if this amount is granted. Mr. Curtis suggested that in order to salvage some of the principles of budget control and at the same time to allow Mount Sinai some expansion, the following proposal be considered: The 1949 gross deficit was \$284,000 based on 37 service beds. Allowing for an emergency loss of \$35,000 due to an epidemic, this amount would be \$249,000. Scaling down of the repair and equipment item by \$40,000 would leave the amount of \$209,000 as the basis of the 1949 experience, based on 37 service beds. There is therefore sufficient room in the \$264,000 recommended by the Budget Committee to operate 37 service beds. Mr. Curtis suggested that if Mount Sinai Hospital is allowed 8 more service beds or a total of 45 in 1950, it can keep faith in regard to its commitments and at the same time the Federation can support its underlying budget principles. On this basis Mount Sinai would be allowed an additional \$43,000 or a total of \$309,000. Mr. Curtis expressed the opinion that such an allowance would be far more liberal treatment for Mount Sinai than any agency has received in many years. Mount Sinai Hospital should be expected to live up to the budget and no contingency item should be set up. The basic question of ultimate support of the Hospital by the Federation should be determined after the Committee on Mount Sinai Hospital Finances has made its report. Mr. Curtis then offered an amendment to provide that the Hospital appropriation be \$309,000 in 1950 on a basis of 45 service beds, that Mount Sinai Hospital be instructed not to increase its rate of expenditure without prior consultation with the Federation, and that no contingency fund be set up. This amendment was not seconded.

January 11, 1950

Mr. Affelder stated that Mount Sinai Hospital took great pains to prepare a careful budget, and that the budget is projected on the basis of very little expansion in program. Seventy per cent of the budget is for payroll, over which there is little control. Mr. Affelder stated that the Hospital supports the study of the Committee on Mount Sinai Hospital Finances, but until the report is available the Hospital must be maintained at a decent level. He argued that Mr. Treuhaft's amendment would sound the death knell to the medical school affiliation. Mr. Affelder stated that there is no contract in existence which requires the Hospital to expand, and that no contract will be entered into which the Hospital cannot support. The chief problem is that over a period of the last ten years the Boards of Mount Sinai Hospital and of the Federation have neglected the Hospital, and that now this neglect must be corrected. Mount Sinai Hospital appropriations from the Federation have not been going up at the same pace as those of other agencies. Mr. Affelder and other members of the Board stated that if there is no improvement in the situation, the Hospital may be threatened with the loss of approval from national medical boards.

Mr. Eden stated that an acute problem has been created by the abrupt increase in Mount Sinai Hospital's needs, which has an effect on the general Federation budget. He expressed the opinion that the pressure of local agencies has threatened the Federation's relationship with the Community Fund. He warned that within a few years the Federation may have difficulty maintaining adequate support for local agencies.

Judge Bernon stated that the real issue involved is the standard which the Hospital will be able to maintain. Shall the Hospital be given the opportunity to go back to pre-war levels of service, and shall it be made capable of meeting the requirements of the national standard-setting organizations in the medical and hospital fields? He stated that the question of the relationship to the Community Fund is of concern to many members of the Board, but that this matter was thoroughly considered and faced at the time the Federation began to supplement Community Fund agencies in order to enable them to maintain good standards of service. Judge Bernon stated that Mount Sinai Hospital is not going ahead with its program "willy-nilly". The affiliation was approved by the Federation. The cost in the 1950 budget which may be properly charged to the affiliation is very small. After very careful estimates and compromises with the practical situation, Mount Sinai Hospital has determined that an average of 58 service beds in 1950 is an absolute minimum below which the Hospital cannot manage. It is far below the proportion of service beds generally accepted in better hospitals in the country. The very life of the institution as a decent institution is at stake in the appropriation which is carried in the Budget Committee's recommendation.

Mr. Treuhaft stated that the central issue of concern to him is the fact that if the Federation makes the appropriation carried in the Budget Committee's recommendation, the Board would pre-judge the ultimate needs of Mount Sinai Hospital before receiving the report of the Committee on Mount Sinai Hospital Finances. He stated that everyone wishes to have a first-rate hospital, but that a sound conclusion as to how to arrive at this, how much money is necessary, and how much the Federation can afford to appropriate for this purpose, must await the report of the Committee. In the meantime Mount Sinai Hospital should hold back as much as possible on developments which cause higher appropriations. Other Cleveland hospitals have not increased their costs comparably with Mount Sinai. The Welfare Federation of Cleveland appropriates to all Community Fund hospitals including the Hospital Council, \$508,000. Mr. Treuhaft stated that the budget request of Mount Sinai Hospital has had more study than the requests of all other agencies combined, and that the claim cannot be made that the matter has not been carefully considered by persons outside the Hospital's

January 11, 1950

Board. Mr. Treuhaft stated that the large increase in 1949 expenditures at Mount Sinai Hospital took place in the last two months of the year. Mr. Treuhaft offered to change his amendment to provide for an allocation of \$300,000 to Mount Sinai instead of the amount of \$244,151 originally carried in the amendment. He explained that he believes that this full amount is not necessary, but that he wants to compromise his opinion in the interest of arriving at an amount acceptable to the Board.

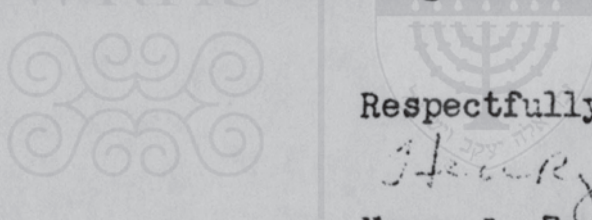
Upon objection this change in the amendment was not accepted, and the Board voted on Mr. Treuhaft's original amendment "to provide that no sum above the original recommended allocation of \$244,151 be allotted and that no contingency fund be set up." The amendment failed to carry on a vote of 10 to 15.

It was then moved by Mr. Curtis, seconded by Mr. Joseph, to amend the motion to provide that Mount Sinai Hospital be allocated \$300,000 for 1950 and that no contingency fund be set up. This amendment failed on a vote of 13 to 15.

The original motion then was placed and approved on a vote of 18 to 9. This includes an appropriation of \$264,000 from Mount Sinai Hospital and a contingency fund of \$200,000 in which Mount Sinai Hospital shares as noted in the Budget Committee report.

It was then voted upon motion by Judge Bernon, seconded by Mr. Lampl, to approve the entire report of the Budget Committee with the exception of the following provision: "That the Board of Trustees make the allocation to the local beneficiary agencies a first charge on the 1950 Fund for purposes of supplementation." It was agreed that this provision would be discussed at the next regular meeting of the Board of Trustees.

Respectfully submitted,



Henry L. Zucker

Henry L. Zucker,
Secretary

HLZ/mw

REPORT OF THE CHAIRMAN OF THE BUDGET COMMITTEE
TO THE BOARD OF TRUSTEES OF THE JEWISH WELFARE FEDERATION

The Budget Committee devoted its last meeting to a discussion of the budgeting of the Welfare Fund-supported agencies for the year 1950. The discussion was centered around three items.

First, we considered the mechanics of our budgeting. Should we, as in years past, do a complete pre-campaign budgeting job by giving consideration to each request submitted to us, or should we limit our pre-campaign budget to a study of the budgetary needs of our local agencies and the needs of UJA, and defer action on the national and overseas agencies until after the campaign? After a thorough discussion, our Budget Committee decided to do a detailed budgeting of the national and overseas agencies after the campaign. The Budget Committee was guided in its decision by the thought that we would do more justice to the legitimate needs of these agencies by considering their requests after the campaign. You will recall that after last year's campaign we had to reduce the tentative allocations to this group of agencies, due to the failure to reach our goal. We did it by an across-the-border cut of $7\frac{1}{2}\%$ below the 1948 allocation. This was not a scientifically satisfactory piece of work. The Committee feels that it would do more justice to those agencies by examining their respective needs in the light of the campaign results. We therefore decided to abandon our previous practice of budgeting. I just want to point out, in this connection, that Cleveland has been the last among the large cities to abandon detailed pre-campaign budgeting.

In 1949 the national and overseas agencies received allocations in the total amount of \$237,431. Our Committee decided, for purposes of setting up a campaign goal, to include these agencies in the 1950 campaign budget for an amount of \$250,000.

The Budget Committee then turned its attention to the discussion of a formula of distribution of funds raised in 1950. At our last Board meeting I already reported to you that we had started discussing ways and means of a just distribution of funds which would take care of the legitimate needs of the local, national and overseas agencies and also meet the request of the UJA for a pre-campaign assurance of its share in the campaign result. The Budget Committee devoted a very large part of its meeting to the discussion of this formula. An original plan had been submitted by a member of our Committee and served as a basis of our discussion. The final plan as submitted, is shown on the schedule which has been distributed to you. From there you will see that the Budget Committee proposes three separate plans, one based on a campaign result of \$4,000,000 gross; the second one, on a campaign result of \$4,500,000 gross; and a third one, on a campaign result of \$5,000,000 gross. Before making allocations to beneficiary agencies, we have deducted shrinkage and campaign expenses. In the case of the \$4,000,000 gross, the amount deducted for these two items is \$500,000. Under plans "B" and "C" we have deducted 6% for shrinkage, and \$253,670 for campaign and collection expenses. The net campaign result thus obtained is used as the basis for distribution.

Before developing some formula, the Committee has to determine the needs of the local agencies. It was known to the Committee what amount was needed to supplement the Community Chest supported agencies. It was further known how much money was needed to repay an advance made to the Refugee Service of the Jewish Family Service Associa-

tion. You will recall that a few months back we made an additional allocation of \$64,322 for this service with the provision that it be a first charge against the 1950 campaign. Only \$30,000, however, have been used. To all Welfare Fund-supported local beneficiaries, with the exception of the Refugee Service of the Jewish Family Service Association, an amount of \$311,577 had been allocated in 1949. For our purposes, our Committee decided to increase this amount by 10%.

The Refugee Service of the Jewish Family Service Association presents a special problem. The total allocation in 1949 amounted to \$206,906. While the actual amount spent for the fiscal year is not yet known, it appears probable that the agency will spend about \$185,000. We know, however, that the request for 1950 amounts to \$333,000. The needs expressed in this request are a matter of deep concern to our Committee. After thorough discussion, the Committee decided to include in its budget of the local agencies an amount of \$185,000 for the Refugee Service, which is equal to the estimated expenditures in 1949. The Committee decided, further, that if the expenditures of the Refugee Service should be higher than \$185,000 in 1950, the difference would be deducted from the allocation to the UJA, arrived at under plans "A", "B" or "C".

This way the Budget Committee established the needs of the local agencies at \$1,138,628. This figure, and the prior determination of the needs for the national and overseas agencies in the amount of \$250,000, gave us the basis for arriving at our formula. Formula "A" gives an allocation of 65% of the net to the UJA, leaving a balance of \$1,225,000 for the total needs of the local and overseas agencies, amounting to \$1,388,000. Under this formula we will be short of \$163,628 for the needs of the local, national and overseas agencies. We have to remember, however, that in the amount provided for the local agencies is a contingency of about \$85,000 which was set up to replenish Federation Capital Funds. By eliminating this item, the actual deficit would be about \$78,000. The budgeting after the campaign would have to find ways and means to eliminate this deficit.

Under the formulas "B" and "C" the needs are the same as under formula "A". The distribution of funds varies in the respect that UJA would get 70% of the additional \$500,000 raised. Under formula "C", UJA would get 80% of everything raised over \$4,500,000. Formula "B" shows a deficit of \$37,000, which can be eliminated by reducing the contingency fund by the same amount.

If the campaign result should show a realization below formula "A", there then would be post-campaign rebudgeting.

The Budget Committee finally turned its attention to the setting of a campaign goal. The third sheet handed to you gives the details. You will see that in this campaign goal we use the same figures for the local, national and overseas agencies as under our formula, while the amount for UJA is set at \$3,000,000. The recommended quota includes a slightly larger allowance for the UJA than under the formula "C".

I move that the Board of Trustees approve the formulas as detailed on your sheet and also approve a campaign goal of \$4,920,835.

2/22/50

RECOMMENDATION OF THE BUDGET COMMITTEE TO THE
BOARD OF TRUSTEES, JEWISH WELFARE FEDERATION OF CLEVELAND

Formulas for Distribution of Funds raised in 1950
Jewish Welfare Fund Appeal

	Actual Distribution in 1949	<u>1 9 5 0 F O R M U L A S</u>		
		<u>A</u>	<u>B</u>	<u>C</u>
Gross	4,869,095	4,000,000	4,500,000	5,000,000
Net	4,356,095	3,500,000	3,976,330	4,446,330
U. J. A.	✓ 3,259,250	2,275,000*	2,625,000*	3,025,000*
Balance	1,096,845	1,225,000	1,351,330	1,421,330
 <u>Needs</u>				
Local	859,414	1,138,628**		
Overseas and National	237,431	250,000		
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL	1,096,845	1,388,628	1,388,628	1,388,628
 Surplus or Deficit				
		163,628 (Def)	37,298 (Def)	32,702

* 65% of first 3,500,000 net, 70% of next 500,000, 80% of all above \$4,000,000 net.

** Includes a Contingency Reserve of \$85,000 - \$90,000.

NOTE: This formula covers only a gross campaign result of \$4,000,000 or more.

2/22/50

RECOMMENDATION OF THE BUDGET COMMITTEE TO THE
BOARD OF TRUSTEES OF THE JEWISH WELFARE FEDERATION

QUOTA FOR 1950 CAMPAIGN

U. J. A.	3,000,000
Local Agencies	1,138,628
National and Overseas	250,000
Campaign and Collection Expenses	253,670
	<hr/>
	4,642,297
6% Shrinkage	<hr/>
	278,538
	<hr/>
	4,920,835

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AMERICAN
ARCHIVES

NOTE: The recommended quota includes a slightly larger allowance for the U. J. A. than does the recommended formula.

2/22/50

JEWISH WELFARE FEDERATION

Schedule of local needs to be included in the 1950 Campaign

Jewish Children's Bureau (Refugee Service) . .	38,218
Jewish Community Council	57,767
Convalescent Hospital	7,961
Bureau of Jewish Education	121,413
Jewish Vocational Service	70,788
Joint Educational Loan Committee	1,968
Federation of Jewish Women's Org	6,622
Hillel Foundation	6,840
	<hr/>
	311,577
10% Increase (Estimate) . .	31,158
	<hr/>
	342,735
Jewish Family Service Association	<u>185,000</u>
	527,735
Supplementation of Community Fund Agencies	834,563
Less Campaign & Collection Expenses	<u>253,670</u>
	580,893
	<hr/>
	1,108,628
Refund for Advance to JFSA Refugee Service . .	30,000
	<hr/>
	1,138,628

M I N U T E S

Board of Trustees
Jewish Welfare Federation

Wednesday, Jan. 25, 1950, 12:45pm
Board Room

PRESENT: Henry A. Rucker, presiding; Harry F. Affelder, J. M. Berne, Judge Maurice Bernon, Rabbi B. R. Brickner, Jerome N. Curtis, Paul L. Eden, Eugene H. Freedheim, Max Freedman, Harold J. Glickman, Myron Guren, Dr. S.F.M. Hirsch, Frank E. Joseph, Eugene M. Klein, Emery E. Klineman, Jack Lampl, Joseph G. Lampl, Irwin N. Loeser, George B. Mayer, James H. Miller, David N. Myers, L. W. Neumark, A. E. Persky, Lloyd S. Schwenger, William C. Treuhart, Sidney N. Weitz; Henry L. Zucker, Secretary.
GUEST: Joseph Porath. STAFF: S. J. Jaffe, Joseph Kapell, Irwin I. Newman, David Rabinovitz, Rudi Walter.

ACTION ON MINUTES OF BOARD MEETINGS OF JANUARY 5TH AND JANUARY 11TH.

Frank Joseph has called attention to a typographical error in the transcription of the resolution covering the amendment of the Federation Articles of Incorporation. In the minutes of the January 11th meeting, lines 8 and 9 of page 2 should read as follows: ". . . and to whom a direct contribution would be tax exempt under the then existing internal revenue laws and regulations; to assist. . ."

ANNOUNCEMENTS.

The following items were called to the attention of the Board:

- a) Messages of sympathy have been sent to Gilbert Weil on the recent death of his wife, and to Judge Lewis Drucker, who has been ill in the hospital.
- b) The following letters of congratulation have been sent: Jack Grodin on his re-election as president of the Euclid Avenue Temple; David A. Kroll on his re-election as president of the Community Temple; Abe Srere of Detroit on the occasion of his 60th birthday; and the Jewish Federation of Chicago on the occasion of its 50th Anniversary Celebration.
- c) Joseph G. Lampl and Mrs. Sydney N. Galvin have been appointed to represent the Jewish Welfare Federation of Cleveland on the General Committee of the American Jewish Committee.
- d) Invitations have been mailed to the membership of the Federation for the Annual Meeting of the Federation to be held at 6:30 p.m. on February 12th, 1950, in the Rainbow Room of the Carter Hotel. All Board members and their families and friends are urgently requested to attend the meeting and the President's Reception at 5:30 p.m.

8TH ANNUAL HEALTH & WELFARE INSTITUTE, CLEVELAND WELFARE FEDERATION.

A request has been received from the Welfare Federation of Cleveland for the Jewish Welfare Federation to co-sponsor the 8th Annual Health & Welfare Institute to be held on March 7, 1950.

Upon motion by Mr. Miller, seconded by Mr. Freedheim, the Board voted to co-sponsor the Institute in 1950.

CAMPAIGN OFFICERS.

The Chairman reported in place of Alex Miller, who was out of the city, that at the meeting called by the Board of Trustees and the Welfare Fund Committee on January 18th with the boards of the financially-participating agencies of the Federation, Max Freedman was drafted to serve as General Chairman of the 1950 Welfare Fund and Eugene Goodman, Maurice Maschke Jr. and Leonard Ratner were drafted to serve as Campaign Co-Chairmen. In September, Mrs. M. E. Glass and Mrs. Howard Bloomfield were elected by the Board of Trustees as Temporary Campaign Co-Chairmen of the Women's Division for 1950. The Welfare Fund Committee recommends that the Board of Trustees now officially elect the Campaign General Chairman and Co-Chairmen and the Women's Division Co-Chairmen, and authorize the Campaign Chairman and Co-Chairmen to complete the organization for the 1950 Campaign.

It was voted upon motion by Jack Lampl, seconded by Mr. Weitz, to approve heartily the recommendations of the Welfare Fund Committee as outlined. The Chairman congratulated Mr. Freedman and his associates upon their election and expressed the appreciation of the Federation for their willingness to serve.

BANK LOAN -- UNITED JEWISH APPEAL (Judge Bernon, presiding in absence of Mr. Rocker)

The Chairman reported that a request was received on January 18th from Jacob Sincoff, Co-Treasurer of the United Jewish Appeal, asking that the Federation borrow \$2,000,000 to advance to the U.J.A. The Chairman stated that he had had a preliminary discussion with Mr. Shaw of the Cleveland Trust Company, who had ascertained from the officers of the Cleveland Trust Company and from representatives of the other participating banks that the banks would probably give favorable consideration to a loan of \$1,000,000 at the present time. This loan would be on the same terms as the last similar loan made from the banks. It was reported also that if the Campaign result warrants it, an additional \$1,000,000 loan may be available following the Campaign.

There was considerable discussion of this matter. In answer to a question it was stated that approximately \$565,000 would be needed between February 1st and June 30th from the Welfare Fund for the operation of local agencies. If a loan were made, this would have to come from funds already on hand, from accounts remaining on the 1949 Campaign, from the 35% of future 1950 Campaign collections which would remain with the Federation, and from Federation capital funds. It was stated that there is approximately \$148,000 of cash available in the Federation's capital reserve fund.

It was agreed that if the loan were made the staff should utilize 1949 collections as needed rather than pay these monies to the U.J.A. against the balance owing for 1949. It was agreed that it be made clear in the covering letter to the banks that the repayment of the loan would be exclusively from the 1950 Campaign collections as they are realized from the date of the loan.

In answer to a question, the Chairman stated that he has been informed that in 1949 approximately \$90,000,000 was borrowed by the constituent agencies of the U.J.A. and by local communities. Almost every large city borrowed funds in 1949 and at least Los Angeles, Detroit, Baltimore and Pittsburgh have already borrowed funds in substantial amounts in 1950.

Judge Bernon explained the urgent necessity for cash in Israel and quoted recent information given in Cleveland by Moses Leavitt to the effect that food and raw materials are desperately needed in Israel. Judge Bernon also stated in answer to a question that the funds received in New York will be put to work immediately in Israel.

Messrs. Joseph and Jack Lampl and others questioned the wisdom of continuing the practice of making loans in anticipation of the Campaign. Mr. Berne acknowledged the merit of these objections but stated that the urgency of the situation was such that a loan is necessary. He urged, and it was agreed by the Board, that a letter be sent to the U.J.A. stating the Federation's serious question regarding the advisability of the continuation of the practice of borrowing funds in anticipation of campaigns.

Upon motion by Judge Bernon, seconded by Mr. Berne, it was voted 14 to 7, to approve the loan of \$1,000,000 and to adopt the following resolution:

"WHEREAS, THE JEWISH WELFARE FEDERATION OF CLEVELAND, hereinafter called 'Federation', deems it advisable to borrow from THE CLEVELAND TRUST COMPANY, Cleveland, Ohio, hereinafter called 'Bank', the sum of One Million Dollars (\$1,000,000.00);

"NOW, THEREFORE, BE IT RESOLVED: That the Federation borrow from the Bank the principal sum of One Million Dollars (\$1,000,000.00), said loan to be evidenced by promissory note of the Federation in such form and payable on demand, and containing such other terms, conditions and provisions as Bank may require;

"BE IT FURTHER RESOLVED: That the Federation agree with Bank that prior to Bank making demand for payment of such One Million Dollar (\$1,000,000.00) loan that the Federation will, as each contribution or payment on each pledge to the Federation is received by the Federation, deposit each such contribution or payment in a special account carried at the Main Office of the Bank, in which no other funds will be deposited, and that sixty-five per cent (65%) of all such funds will be used by the Federation toward the payment of principal of said One Million Dollar (\$1,000,000.00) loan, the other thirty-five per cent (35%) being available for use by the Federation for other purposes, such payments of said funds to be made to the Bank as the Bank may require.

"BE IT FURTHER RESOLVED: That any three officers of the Federation be and they hereby are authorized and directed to execute and deliver, for and on behalf of the Federation, the demand promissory note of the Federation evidencing said One Million Dollar (\$1,000,000.00) loan and an instrument evidencing the aforesaid agreement with respect to the manner of the payment of said One Million Dollar (\$1,000,000.00) loan prior to Bank making demand for the payment thereof, said agreement to contain such terms, conditions and provisions as the officers executing the same for and on behalf of the Federation may approve, and that such execution and delivery of such agreement shall constitute conclusive evidence of the approval thereof by such officers so executing the same and by this Board of Trustees of the Federation of the form and substance thereof."

BUDGET COMMITTEE REPORT.

Mr. Weitz reported that on reconsideration of budget recommendations by the Budget Committee on January 24th, the Budget Committee voted to recommend additional allocations to several agencies as follows:

a) Jewish Children's Bureau:

An additional \$350 for 1950 because of under-budgeting the clothing and telephone items.

b) Jewish Community Centers:

An additional \$5700 for 1950 in order to enable the agency to operate on an expanded basis over the 1949 level.

c) Jewish Family Service Ass'n:

An additional \$200 for 1950 for interpretation in the light of the fact that the agency is celebrating its 75th anniversary this year, and with the understanding that this is a one-time allocation and should not be a basis for a 1951 budget request.

d) Jewish Day Nursery:

An additional \$1500 for 1950 in recognition of the fact that the Budget Committee over-budgeted the income item by this amount.

e) Orthodox Jewish Children's Home:

A deficit allocation for 1949 in the sum of \$1728, this money to come from Federation capital funds. This deficit is occasioned largely by an over-spending of the food budget, which over-spending was explained satisfactorily to the Budget Committee.

It was voted upon motion by Mr. Weitz to approve the recommendations concerning the Jewish Children's Bureau, Jewish Community Centers, Jewish Family Service Association, Jewish Day Nursery and Orthodox Jewish Children's Home.

f) Priority for Local Agencies:

Mr. Weitz stated that at its January 11th meeting, the Board of Trustees voted to approve the report of the Budget Committee covering allocations to Community Fund beneficiary agencies of the Federation except for the following provision: ". . .that the Board of Trustees make the allocation to the local beneficiary agencies a first charge on the 1950 Fund for purposes of supplementation."

The Budget Committee at its meeting on January 24th voted to withdraw this recommendation. The Budget Committee recommends that the Board of Trustees inform the agencies that they may operate on the basis of the approved 1950 allocation, with the understanding that they should proceed cautiously, in view of the fact that the allocation will be based on the actual Campaign result and cannot be guaranteed until after the Campaign. Until the final allocation is determined, each agency is to receive monthly 1/12th of the total allocation approved for 1950.

The Budget Committee also discussed the request made by the United Jewish Appeal at the Cleveland meeting on January 12th, that the U.J.A. and the Federation agree on a pre-campaign budgetary arrangement. The Budget Committee is of the opinion that a formula can be developed which will prove satisfactory to the

January 25, 1950

U.J.A., the local agencies and the other national and overseas beneficiaries.

In answer to a question, the Chairman stated that action on the recommendation of the Budget Committee does not commit the Federation to the principle of accepting any pre-campaign formula for the U.J.A. This matter will be considered separately by the Budget Committee and the Welfare Fund Committee and will be brought to the Board probably at the February or March meeting for action. Action at today's meeting would not commit the Federation to a priority for either local agencies or the U.J.A., this question being left to later consideration.

It was voted upon motion by Mr. Weitz to approve the January 24th recommendation of the Budget Committee and to so notify local beneficiary agencies. (Written report of Budget Committee filed as Exhibit A.)

AUTHORIZATION FOR USE OF CAPITAL FUNDS.

The Chairman stated that in view of the fact that it will be necessary to advance funds to agencies faster than they are available from the Welfare Fund, it is requested that the staff be authorized to draw on Federation capital funds to the extent necessary to meet appropriations. This procedure was followed last year.

It was voted upon motion by Mr. Loeser to authorize the staff to advance funds from Federation capital funds as needed, pending the realization of funds from the 1950 Campaign.

Respectfully submitted,

Henry L. Zucker
Henry L. Zucker,
Secretary

HLZ/mw

NOTE: Exhibits mentioned herein are on file in the Federation office.

BOARD OF TRUSTEES
JEWISH WELFARE FEDERATION

February 12, 1950

Abramson, Ralph D.	147 Main St., Painesville, O.	6801	RT*
Affelder, Harry F.	POB 6296 (1)	PR 1-8470	RT
Baker, Edward M.	200 Nat'l City Bank Bldg. (14)	PR 1-4747	PT
Benesch, Alfred A.	1106 Citizens Bldg. (14)	CH 1-0240	RT
Berne, Joseph M.	1130 Keith Bldg. (15)	MA 1-8780	PT
Bernon, Judge Maurice	807 Union Commerce Bldg. (14)	MA 1-8834	1951
Bing, Louis S. Jr.	514 Prospect Ave. (15)	MA 1-8400	PT
Brickner, Rabbi Barnett R.	8206 Euclid Ave. (3)	CE 1-0862	CT
Brown, Ronald	8701 Kinsman Rd. (4)	SW 1-1900	RT
Brown, Mrs. Ronald	2427 Derbyshire Rd., C.H. (6)	FA 1-0566	RT
Cohen, Rabbi Armond E.	3325 Euclid Hts. Blvd., C.H. (18)	ER 1-2244	CT
Curtis, Jerome N.	837 Union Commerce Bldg. (14)	MA 1-8898	RT
Drucker, Judge Lewis	Municipal Court - City Hall (14)	MA 1-6345	RT
Dworkin, Mrs. Harry J.	243 Chester-12th Bldg. (14)	CH 1-2822	RT
Elder, Emil M.	1968 E. 66th St. (3)	EX 1-2525	1952
Engelberg, Rabbi Louis	10915 Morison Ave. (7)	GL 1-1408	CT
Fine, Myer S.	2100 Payne Ave. (14)	TO 1-0784	1953
Freedheim, Eugene H.	800 Nat'l City Bank Bldg. (14)	MA 1-6720	1951
Freedman, Max	3615 Chester Ave. (14)	EX 1-4200	WFC
Friedman, S. M.	4510 Division Ave. (2)	AT 1-5100	1951
Freiberger, I. F.	% The Cleveland Trust Company, Euclid & E. 9th St.	MA 1-1600	1951
Gilman, Albert A.	629 Soc. for Savings Bldg. (14)	MA 1-1204	RT
Glass, M. E.	1018 Nat'l City Bank Bldg. (14)	SU 1-7500	1952
Glickman, Harold J.	1130 Keith Bldg. (15)	MA 1-8780	RT
Goldberg, William	1248 Walnut Ave. (14)	MA 1-8883	1952
Goldhamer, Samuel	2239 E. 14th St. (15)	CH 1-1690	HT
Goodman, Eugene H.	275 E. 131st St. (8)	GL 1-5000	WFC
Goodman, Julius E.	8358 Broadway Ave. (5)	DI 1-1284	RT
Grodin, J. W.	POB 5755 (1)	FL 1-3040	WFC
Grossman, Marc J.	1702 N.B.C. Bldg. (14)	MA 1-7860	1953
Guren, Myron	2945 E. 83rd St. (4)	MI 1-0505	RT
Hartzmark, Joseph	600 Nat'l City Bank Bldg. (14)	TO 1-6677	1953
Hays, George H.	POB 1791 (5)	VU 3-1100	RT
Hertz, Judge David Ralph	1001 Hippodrome Bldg. (14)	CH 1-4425	RT
Herzog, Mrs. Siegmund	2558 Euclid Hts. Blvd., C.H. (6)	FA 1-1342	PT
Hirsch, Dr. S.F.M.	738 Keith Bldg. (15)	CH 1-2454	1953
Joseph, Frank E.	1759 Union Commerce Bldg. (14)	MA 1-5800	RT
Kirzner, Dr. Eliezer W.	3427 E. 117th St. (20)	WA 1-1828	CT
Klein, Eugene M.	1000 N.B.C. Bldg. (14)	CH 1-5840	WFC
Klein, George J.	2480 E. 22nd St. (15)	MA 1-3660	RT
Klineman, Mrs. Emery E.	2924 Morley Rd., S.H. (22)	WE 1-1006	WFC
Krohngold, Bertram J.	339 St. Clair Ave. West (13)	MA 1-1351	1953
Lampl, Jack	222 Republic Bldg. (15)	CH 1-0660	RT
Lampl, Joseph G.	2576 Superior Ave. (14)	CH 1-1864	1951
Levine, Mrs. Benjamin	13302 Cormere Ave. #603 (20)	SK 1-7655	RT
Loeser, Irwin N.	800 Nat'l City Bank Bldg. (14)	MA 1-6720	1952
Loeser, Nathan	800 Nat'l City Bank Bldg. (14)	MA 1-6720	HT
Luntz, A. M.	1372 Hanna Bldg. (15)	SU 1-9330	WFC
Maschke, Maurice Jr.	3611 Payne Ave. (14)	HE 1-0035	WFC
Mayer, George B.	1030 Schofield Bldg. (15)	TO 1-2323	1951
Miller, Alex	6600 Grant Ave. (5)	VU 3-4972	WFC
Miller, James H.	1600 E. 30th St. (14)	PR 1-3960	WFC
Myers, David N.	2300 W. 3rd St. (13)	PR 1-0345	WFC
Neumark, L. W.	1974 E. 61st St. (3)	EN 1-0800	SAC

Persky, A. E.	5006 Woodland Ave. (4)	HE 1-7210	RT
Porath, Rabbi Israel	14274 Superior Rd. (18)	YE 2-2690	CT
Ratner, Leonard	17903 St. Clair Ave. (10)	KE 1-6600	WFC
Reinthal, Arthur J.	6118 Kinsman Rd. (4)	EN 1-4800	1952
Rocker, Henry A.	717 Nat'l City Bank Bldg. (14)	MA 1-5452	1953
Rosenthal, Rabbi Rudolph M.	3130 Mayfield Rd. C.H. (18)	YE 2-1820	CT
Schultz, Edward	736 Union Commerce Bldg. (14)	PR 1-6774	RT
Schwenger, Lloyd S.	978 Union Commerce Bldg. (14)	MA 1-2526	SAC
Shapiro, Ezra Z.	540 Nat'l City Bank Bldg. (14)	CH 1-3737	1952
Sherby, Daniel	1030 Leader Bldg. (14)	PR 1-3188	1951
Silbert, Judge Joseph H.	Common Pleas Court -		
	Court House (14)	PR 1-0660	RT
Silver, Rabbi Abba Hillel	Ansel Rd. & E. 105th St. (6)	GA 1-0150	CT
Silver, Howard M.	8911 Lorain Ave. (2)	ME 1-4640	1953
Simon, Max	700 St. Clair Ave. West (13)	MA 1-8073	1952
Treuhaft, William C.	8701 Kinsman Rd. (4)	SW 1-1900	SAC
Weitz, Sidney N.	940 Leader Bldg. (14)	MA 1-2160	WFC
Williams, Lawrence H.	531 Soc. for Savings Bldg. (14)	MA 1-6784	CT
Wise, Samuel D.	7501 Bessemer Ave. (4)	TO 1-5914	HT

Henry L. Zucker, Secretary

To be invited to meetings and receive minutes:

S. J. Jaffe
Joseph E. Kapell
Irwin A. Newman
David Rabinovitz
Rudi Walter



To receive minutes:

William Avrunin, Assoc. Director
Jewish Welfare Federation
600 Owen Bldg.
250 Lafayette West
Detroit 26, Michigan

*CODE:

CT - Congregational Trustee
HT - Honorary Trustee
PT - Permanent Trustee
RT - Representative Trustee
SAC - Social Agency Comm. Rep've
WFC - Welfare Fund Comm. Rep've
YEAR - Expiration of Term of Trustee-at-Large



THE JEWISH WELFARE FEDERATION OF CLEVELAND

Room 320, Chester-Twelfth Building

Telephone: CHerry 8176

February 18, 1950

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Joseph G. Lampl
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A. M. Luntz
George B. Mayer
James H. Miller
David N. Myers
A. E. Persky
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Leonard Ratner
Arthur J. Reinthal
Rabbi Rudolph M. Rosenthal
Edward Schultz
Lloyd S. Schwenger
Ezra Z. Shapiro
Daniel Sherby
Judge Joseph H. Silbert
Rabbi Abba Hillel Silver
Howard M. Silver
Max Simon
William C. Treuhart
Sidney N. Weitz
Lawrence H. Williams

Rabbi Abba Hillel Silver
Ansel Road & East 105th Street
Cleveland 6, Ohio

Dear Rabbi Silver:

The leadership of the 1950 Jewish Welfare Fund Campaign have informed me that you have indicated your willingness to help them in their tremendous job. Knowing how important your services will be, I am asking you to serve again as an Honorary Chairman of the Campaign, with the understanding that the title Honorary is fictitious, and that you will be an active worker in the Campaign.

Service as an Honorary Chairman involves membership on the Campaign Cabinet. It also assures the Campaign of your moral support, and the Campaign leadership of the benefit of your advice and helpful guidance.

I know from your past leadership in campaigns that you will accept this responsibility, and thus assure Max Freedman, Eugene Goodman, Leonard Ratner, Maurice Maschke Jr., and Samuel Horwitz, and the other 1950 Campaign leaders, of your readiness to be of help to them.

Sincerely yours,

Henry A. Rocker, President
Jewish Welfare Federation

Enclosure

February 22, 1950

Mr. Sidney N. Weitz
Leader Building
Cleveland, Ohio

My dear Sidney:

I trust that in the 1950 budget of the Jewish Welfare Fund there will be included allocations for the Jewish Quarterly Review, the Bitzaron, and the one or two other cultural projects for which allocations were withdrawn last year. You will recall that I had considerable correspondence about it with Mr. Rucker. The amounts are negligible in relation to the Campaign goal, but they are very important to these small, but very significant Jewish cultural activities on the American scene.

Most cordially yours,

ABBA HILLEL SILVER

AHS:er

LAW OFFICE OF
WEITZ AND WEITZ
LEADER BUILDING
CLEVELAND 14, OHIO

SIDNEY N. WEITZ
LOUIS E. WEITZ

February 24, 1950

Rabbi A. H. Silver
The Temple
East 105th at Ansel Road
Cleveland 6, Ohio

My dear Rabbi:

I have yours of February 22nd concerning the inclusion of the Jewish Quarterly Review, the Bitzaron, and other cultural projects in the 1950 budget of the Jewish Welfare Fund.

Allocations to national agencies will not be made this year until after the campaign has been concluded and the result determined. At that time, however, I will see that these agencies are placed upon the agenda for consideration.

Cordially yours,

Sidney

SNW M



THE JEWISH WELFARE FEDERATION OF CLEVELAND

Room 320, Chester-Twelfth Building

Telephone: CHerry 8176

March 3, 1950

OFFICERS AND TRUSTEES

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Max Freedman

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M. E. Glass

Associate Treasurer
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Henry L. Zucker

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Comptroller
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Judge Lewis Drucker
Mrs. Harry J. Dworkin
Emil M. Elder
Rabbi Louis Engelberg
Myer S. Fine
Eugene H. Freedheim
I. F. Freiburger
S. M. Friedman
Albert A. Gilman
Harold J. Glickman
William Goldberg
Eugene H. Goodman
Julius E. Goodman
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Alex Miller
James H. Miller
David N. Myers
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Rabbi Rudolph M. Rosenthal
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Lloyd S. Schwenger
Ezra Z. Shapiro
Daniel Sherby
Judge Joseph H. Silbert
Rabbi Abba Hillel Silver
Howard M. Silver
Max Simon
William C. Treuhart
Sidney N. Weitz
Lawrence H. Williams

Rabbi Abba Hillel Silver
The Temple
Ansel Road & E 105th Street
Cleveland 6, Ohio

Dear Rabbi Silver:

Mr. Sidney Weitz has informed me of your correspondence with him regarding the inclusion of the Jewish Quarterly Review, Bitzaron and a few other cultural projects, into the 1950 Jewish Welfare Fund. Mr. Weitz has asked me to transmit to you the following information.

Under a new set-up in the Jewish Welfare Federation, the Welfare Fund Committee will consider all requests for support by agencies that are not actually beneficiaries of our Fund, before the Budget Committee can take into consideration such a request. The purpose of the deliberations of the Welfare Fund Committee is to ascertain if the agency that wishes to be supported is worthy of such support.

The Welfare Fund Committee will meet on March 14th to consider the requests of organizations wishing to be included in our 1950 campaign. In order for the organizations in which you are interested to be considered, it will be necessary to receive a formal request for support with all the pertinent information, in line with the suggestion contained in Mr. Rocker's letter to you dated November 30, 1949.

I would be very thankful to you if you would inform the organizations of our present procedure and of the need for formal request in time for the meeting on March 14th.

Sincerely yours,

R. Walter
R. Walter,
Comptroller

RW-gs

THE 1950 JEWISH WELFARE FUND APPEAL of Cleveland

under the auspices of THE JEWISH WELFARE FEDERATION

Campaign Headquarters: 322 THE CARTER HOTEL • Telephone: CHerry 8176

General Chairman
MAX FREEDMAN

Campaign Co-Chairmen
EUGENE H. GOODMAN MAURICE MASCHKE, JR. LEONARD RATNER

Special Gifts Chairman
SAMUEL HORWITZ

March 6, 1950

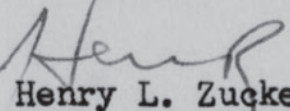
Miss Elizabeth Rice
Secretary to Rabbi Silver
The Temple
East 105th Street at Ansel
Cleveland 6, Ohio

Dear Liz:

In accordance with our discussion this morning, we are sending you a list of the invitees to Rabbi Silver's dinner meeting.

Will you please check this against your own records to see whether we have left out anybody who is close to Rabbi Silver, and who is or should be a large contributor.

Cordially,


Henry L. Zucker
Executive Director

HLZ/mw
Encl.

3/4/50

LIST OF INVITEES TO RABBI SILVER'S DINNER

Abrams, Maurice B.	4401 Trumbull Avenue
Amster, Sidney N.	13210 Shaker Square
Arsham, Sanford	1427 East 45th Street
Bernstein, Maurice	Marshall Building
Blaushild, Hyman B.	6420 Woodland Avenue
Blaushild, Lester	16005 Kinsman Road
Cohen, Myron	16700 St. Clair Avenue
Dauby, N. L.	% The May Company
Evans, Isaac	2097 Columbus Road
Fine, Myer S.	300 Film Building
Feder, Marcus Jr.	4600 Euclid Avenue
Frankel, David	1425 Rockwell Avenue
Friedman, Jacob	2912 East 34th Street
Friedman, S. M.	4510 Division Avenue
Friedman, Sol	1800 Union Commerce Bldg.
Glass, M. E.	Nat'l City Bank Bldg.
Goetz, Ben J.	214 Marion Building
Goodman, Julius E.	8358 Broadway Avenue
Gottfried, Emil H.	1778 East 30th Street
Greenwald, Max J.	3174 Onaway Road
Horvitz, Samuel	913 Midland Building
Horwitz, Joseph	724 Rockefeller Bldg.
Jacobson, Jack	Box 566, Ashland Ohio
Jacobson, Herman)	(% Perfection Pipe Nipple Co.
Jacobson, Samuel)	(Madison, Ohio
Kahn, Albert	Leader Building
Kane, A. J.	2621 East 9th Street
Kane, Marvin A.	2621 East 9th Street
Kangesser, H. A.	2921 Prospect Avenue
Katz, Edward M.	8001 Franklin Avenue
Kaufman, Samuel S.	234 St. Clair Ave.
Kirtz, Harry	221 Union Building
Klausner, Ben	5207 Grant Avenue
Kohn, Richard H.	1600 East 55th Street
Kravitz, Ben	1725 London Road
Kravitz, Oscar	1725 London Road
Krohngold, Bertram J.	339 West St. Clair Avenue
Lefkowich, Max	500 Great Lakes Life Bldg.
Lipman, William	15119 St. Clair Avenue
Loveman, William H.	3300 Lakeside Avenue
Luntz, A. M.	Hanna Building
Mandel, Jack	1967 East 57th Street
Meshorer, Herman S.	7835 Broadway Avenue
Miller, Alex	6600 Grant Avenue
Miller, Lewis	6600 Grant Avenue
Miller, Samuel	1802 Central Avenue
Mishell, Joseph	2735 Prospect Avenue
Moss, Herman	900 Union Commerce Bldg.
Myers, David N.	2300 West 3rd Street
Neumark, L. W.	1974 East 61st Street

Lampl, Joseph G.

2576 Superior Ave.

Rand, Bernard E.
 Reinthal, Arthur J.
 Rivitz, Hiram S.
 Robbins, Harry
 Rosenthal, Samuel
 Saltzman, Maurice
 Sanders, Louis
 Sanders, Sam
 Sapirstein, Jacob
 Sherby, Daniel
 Siff, David M.
 Simon, Jack L.
 Simon, Max
 Singer, Albert
 Skirball, William N.
 Speer, Merle
 Stone, Harry J.
 Stone, Irving
 Tepper, Albert
 Tyroler, Joseph H.
 Weber, Loren B.
 Winger, Mannie E.
 Wintner, Alex S.
 Wintner, Paul
 Wise, Howard E.

566 Hanna Building
 6116 Kinsman Road
 % Industrial Rayon, W. 98th & Walford
 340 Leader Building
 1768 East 25th Street
 2230 Superior Avenue
 1615 Collamer Avenue
 8001 Franklin Avenue
 1328 West 78th Street
 1030 Leader Building
 724 Nat'l City Bank Bldg.
 13610 Shaker Blvd.
 700 West St. Clair Avenue
 2100 Random Road
 808 Keith Building
 3361 East 80th Street
 7500 Stanton Avenue
 1328 West 78th Street
 21600 Miles Avenue
 5305 Sweeney Avenue
 234 West St. Clair Avenue
 1220 Huron Road
 Union Commerce Bldg.
 Union Commerce Bldg.
 7301 Bessemer Avenue

plus :

Rabbi A. H. Silver
 Max Freedman
 Leonard Ratner
 Eugene Goodman
 Maurice Maschke Jr.
 Samuel Horwitz
 Alex Miller
 Henry L. Zucker
 Irwin I. Newman

March 7, 1950

Mr. Henry Zucker
Jewish Welfare Fund
322 Carter Hotel
Cleveland, Ohio

Dear Henry:

In response to your letter of March 6th, the following names might be added to the list of invitees:

M. W. Haber	13610 Shaker Blvd.
Harry Epstein	3270 Warrensville Center
Dr. Herman Bruson	18401 Shaker Blvd.
David Katz	Fenway Hall
Joseph Ehrlich	13800 Fairhill
Walter Krohngold	15818 Parkland
Eugene Meister	2044 Euclid Ave.
Lambert G. Oppenheim	19101 So. Moreland
Adolph Weinberger	18675 Parkland
Charles Ascherman	3270 Warrensville Center
M. T. Davis	3290 West 65th Street

Sincerely yours,

Secretary to Rabbi Silver

THE 1950 JEWISH WELFARE FUND APPEAL of Cleveland

under the auspices of THE JEWISH WELFARE FEDERATION

Campaign Headquarters: 322 THE CARTER HOTEL • Telephone: CHerry 1-8176

General Chairman
MAX FREEDMAN

Campaign Co-Chairmen
EUGENE H. GOODMAN MAURICE MASCHKE, JR. LEONARD RATNER

Special Gifts Chairman
SAMUEL HORWITZ

March 10, 1950

C O P Y

Dear Friend:

We are eager to meet with you and a small group of the leaders of the Jewish community of Cleveland to inform you and to take counsel with you concerning the grave and urgent task which confronts our community and American Jewry generally this year.

The extraordinary work of rescue and salvation which American Jewry has performed in recent years and which will stand as an everlasting monument to its generosity and loyalty is, as you know, as yet unfinished. Myriads of our people still stand in desperate need of our help. A grave crisis has developed in the care and rehabilitation of the hundreds of thousands of immigrants who have poured into the new Republic of Israel. The hardpressed young State, beset with so many political and economic difficulties, has been unable to provide the housing, health and social care for all those who sought sanctuary there. With adequate support from American Jewry, this serious problem of very grave import can be solved. An heroic effort is being made to mobilize American Jewry for an extraordinary effort this year, and every indication points to a splendid response on the part of our people everywhere.

We in Cleveland have always done our duty gladly. In many ways we have given guidance and example to the rest of American Jewry. This is a proud record which we should like to maintain during the coming year. With careful planning motivated by high faith and idealism, we can achieve whatever goals we set for ourselves.

We, therefore, are very eager to meet with you and to talk over with you the goals and the methods, the needs and the challenge. We need your judgment, we need your cooperation, we need the confidence that you are with us in this great community undertaking. It would give us great pleasure if you would meet with us for dinner on Wednesday, March 22nd, at 6:30 p.m. at the Oakwood Club. We shall look forward with real pleasure to your presence.

Will you please return the enclosed postcard, indicating whether you will be with us at this time?

Most cordially yours,

Max Freedman
Max Freedman
General Chairman

Abba Hillel Silver
Rabbi Abba Hillel Silver
Honorary Chairman

Encl.

THIS SIDE OF CARD IS FOR ADDRESS



WRHS



Rabbi Abba Hillel Silver, Hon. Chairman
Max Freedman, General Chairman
1950 Jewish Welfare Fund Campaign
322 Hotel Carter
Cleveland 15, Ohio

I shall be pleased to attend the dinner
meeting on Wednesday evening, March
22nd at 6:30 p. m. at the Oakwood Club,
to discuss the 1950 Jewish Welfare
Fund Campaign.

Signature _____

To Help Abroad



Help at Home

WE MUST RAISE
\$4,938,613

The CLEVELAND 1950 JEWISH WELFARE FUND APPEAL

May 16, 1950

HEADQUARTERS: 322 CARTER HOTEL • CH 1-8174
CAMPAIGN DATES MAY 8-24
GENERAL CHAIRMAN MAX FREEDMAN
CAMPAIGN CO-CHAIRMEN EUGENE H. GOODMAN
MAURICE MASCHKE, JR.
LEONARD RATNER
SPECIAL GIFTS CHAIRMAN SAMUEL HORWITZ

Rabbi Abba Hillel Silver
The Temple
Ansel Road & East 105th Street
Cleveland 6, Ohio

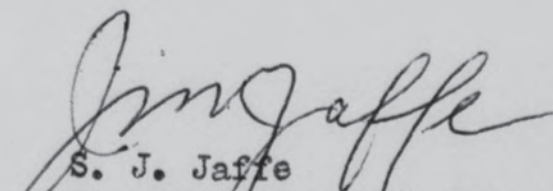
Dear Rabbi Silver:

I have obtained extra prints of photos taken at two of our major campaign events this year. I trust that you will find the enclosed of interest.

I should like to take this occasion to supplement my orally expressed appreciation of your masterly speech at our Opening Campaign meeting with this written message. Campaign speeches both at our own meetings and at regional and national meetings become almost my daily fare several months of the year. But no campaign talk that I have heard -- neither in theme, content, delivery or change of pace -- approached your magnificent address at our Campaign Opening Dinner, Monday evening, May 8.

With greetings to you and Mrs. Silver, I am

Cordially,


S. J. Jaffe
Director of Public Relations

SJJ/hb
Encl.

May 19, 1950

Mr. S. J. Jaffe
Jewish Welfare Fund
322 Carter Hotel
Cleveland, Ohio

My dear Mr. Jaffe:

Thank you for your letter of May 16th and for the photographs which you enclosed. I am deeply grateful for the sentiments which you express concerning my address. I very much enjoyed participating in the meeting.

With all good wishes, I remain

Most cordially yours,

ABBA HILLEL SILVER

AHS:er

Isaac Evans - out of city
M. Feder + out of town
Myer Fine ✓ will come
E. Gottfried will come
Ben Krohngold out of town
A M Luntz - ill
H. Moss ~~M.~~ on bed.
H. Mescher - out of T.
Alex + Paul Winter -
out of city

To Help Abroad

To Help at Home



WE MUST RAISE
\$4,938,613

The CLEVELAND 1950 JEWISH WELFARE FUND APPEAL

HEADQUARTERS: 322 CARTER HOTEL • CH 1-8176
CAMPAIGN DATES MAY 8-24
GENERAL CHAIRMAN MAX FREEDMAN
CAMPAIGN CO-CHAIRMEN EUGENE H. GOODMAN
MAURICE MASCHKE, JR.
LEONARD RATNER
SPECIAL GIFTS CHAIRMAN SAMUEL HORWITZ

May 29, 1950

Rabbi Abba Hillel Silver
The Temple
Ansel Road & East 105th Street
Cleveland 6, Ohio

Dear Rabbi:

I want to tell you how much I appreciate your fine effort in the 1950 Jewish Welfare Fund Campaign. It is a great comfort to know that you are actively behind this Drive.

Your counsel at the Reviewing Committee meeting on Friday is much appreciated. I believe that you appraised correctly the situation here in Cleveland. There is no doubt in my mind that the Cleveland Jewish community is as conscious of its communal responsibilities as any community in the country. We should not be disappointed in our result even though all of us know it could have been a great deal better. I am certain that when the final results for 1950 are known, the Cleveland result will be as good or better than that of any large city when compared with the 1948 Campaign.

You will be pleased to know that the Campaign leadership here is far from complacent about our result, and is appreciative of the fact that future campaigns will be progressively more difficult. For that reason we are considering a proposal made by Sam Horwitz that there be set up a year-round campaign organization. This organization would gather information about ability to give, would rate cards, arrange for proper assignment, and would handle individual cases throughout the year. I believe that such an organization would greatly enhance our capacity to have a good campaign in 1951 and in future years. I trust we may count on your help with such an organization.

It is a pleasure to me to have the opportunity of working with you. I know that I can continue to look forward to your help in the future.

Cordially,

Henry L. Zucker

Henry L. Zucker
Executive Director

HLZ/mw

1950 JEWISH WELFARE FUND APPEAL

Honorary Chairmen

Edward M. Baker	I. F. Freiburger	Richard H. Kohn	Mrs. L. W. Neumark
Mrs. Alfred A. Benesch	Mrs. Sydney N. Galvin	*Joseph G. Lampl	Mrs. Leonard Ratner
*J. M. Berne	Mrs. Siegmund Herzog	Mrs. Benjamin Levine	*Henry A. Rucker
*Judge Maurice Bernon	Mrs. Irving Kane	Nathan Loeser	*Rabbi A. H. Silver
*Rabbi B. R. Brickner	Mrs. Louis Kaufman	Mrs. A. F. Mellman	Mrs. Abraham Strauss
Nathan L. Dauby	Mrs. Emery E. Klineman	*L. W. Neumark	*Sidney N. Weitz
			Samuel D. Wise

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Campaign Co-Chairmen

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Leonard Ratner

Special Gifts Chairman

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Co-Chairmen

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YOUNG ADULT DIVISION

Chairman

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EMPLOYEES DIVISION

Chairman

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Dr. Theodore Messerman
Joseph Porath
Dr. I. B. Silber
Dr. Myron A. Weitz

*Also Members of Campaign Cabinet

M I N U T E S

Board of Trustees
Jewish Welfare Federation

Wednesday May 31, 1950, 12:45pm
Board Room.

PRESENT: Judge Maurice Bernon, presiding; Harry F. Affelder, Ronald Brown, Mrs. Ronald Brown, Jerome N. Curtis, Emil M. Elder, Rabbi Louis Engelberg, Myer S. Fine, Eugene H. Freedheim, Albert A. Gilman, M. E. Glass, Harold J. Glickman, Samuel Goldhamer, J. W. Grodin, Marc J. Grossman, Myron Guren, Joseph Hartzmark, Dr. S.F.M. Hirsch, Frank E. Joseph, Eugene M. Klein, Jack Lampl, Joseph G. Lampl, Irwin N. Loeser, Maurice Maschke Jr., James H. Miller, David N. Myers, Rabbi Israel Porath, Arthur J. Reinthal, Lloyd S. Schwenger, Ezra Z. Shapiro, Howard M. Silver, William C. Treuhart, Sidney N. Weitz; Henry L. Zucker, Secretary. GUEST: Jack Rosenthal.
STAFF: S. J. Jaffe, Joseph E. Kapell, Irwin A. Newman, David Rabinovitz, Rudi Walter.

ACTION ON MINUTES.

The minutes of the Board meeting of March 29th were approved.

ANNOUNCEMENTS.

- a) The following persons have been appointed to represent the Federation on the Community Relations Committee of the Jewish Community Council: Henry Kutash, George B. Mayer, Harold Glickman, L. W. Neumark, and Arthur Reinthal.
- b) S. J. Jaffe has been appointed to represent the Jewish Welfare Federation on the Public Relations Committee of the Welfare Federation of Cleveland.
- c) Congratulatory messages have been sent to the following: Irving Kane, upon his election as President of the Jewish Community Council, and his re-election as President of the National Community Relations Committee; Max J. Greenwald, upon his re-election as President of the Temple on the Heights; Dr. S. S. Cohen, upon his election as President of the Cleveland Dental Society; Julius E. Goodman, upon his election as President of the Jewish Vocational Service; and Mrs. Ronald Brown, upon her re-election as President of the Cleveland Section of the National Council of Jewish Women.
- d) Letters of condolence have been sent to Mrs. Janet Manburg, upon the passing of her father; Lloyd S. Schwenger, on the death of his uncle, Emanuel Richersdorf; Ben Kravitz and brothers, upon the death of their father; M. W. Haber, upon the passing of his wife; Mrs. Frank M. Baker, upon the death of her husband the Rev. Frank M. Baker, late head of the Goodwill Industries; Rabbi Jonah B. Wise, on the passing of his wife; A. J. Kane, on the death of Mrs. Kane; and Julius Winograd and Maurice A. Winograd, on the death of their father and brother respectively.
- e) Letters of good cheer have gone to Joseph G. Ehrlich and A. J. Kane, who have been ill.

INTRODUCTION.

The Chairman introduced Myer S. Fine, who was attending his first meeting of the Board and welcomed him to the Board.

May 31, 1950

RESIGNATION.

The Chairman announced that Mrs. Emery Klineman has resigned from the Board of Trustees because of her impending removal to New York City. Her resignation has been acknowledged with regret by the President. In accordance with the provisions of the Constitution, the Welfare Fund Committee, which nominated Mrs. Klineman to the Board of Trustees, will be asked to nominate a replacement, to serve until the next Annual Meeting of the Federation.

Upon motion by Mr. Affelder, seconded by Mr. Treuhaft, it was voted to express the regrets of the Board at Mr. and Mrs. Klineman's leaving the city, and the appreciation of the Board for their fine work in the interest of the Jewish community.

COMMUNITY FUND ESTIMATE OF NEEDS.

Each year at this time, the Community Fund requests the Federation to submit an estimate of what it will need from the Fund for the following year. This estimate helps to shape the Community Fund goal. This estimate of needs is due on June 22nd, prior to the next meeting of our Board.

It was voted upon motion by Jack Lampl, seconded by James Miller, to authorize the Budget Committee to submit an estimate of needs on behalf of the Board.

REPORT OF WELFARE FUND COMMITTEE.

Judge Bernon submitted a report from the Welfare Fund Committee regarding the discontinuance of subventions of national beneficiary agencies and regarding new national agency applications for subvention. (Report on file as Exhibit A.)

It was voted upon motion by Mr. Joseph to approve the recommendation that subvention be discontinued for the Graduate Faculty of Political and Social Science.

It was voted upon motion by Mr. Treuhaft to approve the recommendation that subvention be discontinued for the National Agricultural College.

It was voted upon motion by Mr. Glickman to approve the recommendation that subvention be discontinued for the Jewish Consumptive Relief Association of Los Angeles.

It was voted upon motion by Mr. Jack Lampl to approve the recommendation that subvention be discontinued for the National Desertion Bureau.

It was voted upon motion by Mr. James Miller to await further report from the Welfare Fund Committee as to whether to support the National Home for Jewish Children at Denver and the Jewish Telegraphic Agency Inc.; and to disapprove support to the following new applicants: American Pro-Falasha Committee, American Red Mogen David for Israel, Beth Medrash Govoha of America, Beth Jacob Parochial School, Combined Campaign of the Union of American Hebrew Congregations, Friends of Democracy Inc., Jewish Statistical Bureau, Jewish Reconstructionist Foundation Inc., Labor Zionist Committee for Relief and Rehabilitation Inc., Office for Jewish Population Research, Synagogue Council of America, Theological Seminary-Yeshivath Chachmey Lublin, United Fund for Jewish Culture, Yeshiva Chofetz Chaim of Radun, Yeshiva University, and Torah Umesorai.

May 31, 1950

It was suggested that the staff at Bellefaire be consulted regarding the National Home for Jewish Children at Denver.

1950 JEWISH WELFARE FUND APPEAL.

Mr. Zucker reported on behalf of the Campaign organization on the result of the 1950 Jewish Welfare Fund Campaign (Exhibit B). He stated that the Campaign has realized \$4,005,000 of its goal of \$4,938,613. This is a loss of about 16% from the 1949 Campaign realization of \$4,800,000. Mr. Zucker analyzed the reasons for the sharp decline in the realization and the budgetary problems arising therefrom. He stated that the Campaign organization is breaking precedent by keeping the Campaign going beyond the closing date until it realizes everything that can be realized for 1950. It has also recommended that a year-round Campaign organization be established for the purpose of strengthening the money-raising potential for the future.

The Campaign report was accepted with a vote of appreciation to Max Freedman and to the Campaign leadership for its devotion and outstanding work this year.

UNITED JEWISH APPEAL.

Agreement for 1950.

The Chairman reported that after extensive negotiation between the United Jewish Appeal and the Federation, the U.J.A. refused to accept the formula proposed by the Federation for inclusion of the U.J.A. in Cleveland's 1950 Campaign. A letter from Henry Morgenthau Jr., General Chairman of the United Jewish Appeal, dated April 21, 1950, sets forth the position of the U.J.A. as follows:

- "1) The United Jewish Appeal believes that the formula proposed by Cleveland for the pre-campaign allocation of funds to the United Jewish Appeal does not take into account in necessary measure the desperately urgent requirements of the United Jewish Appeal. We must, therefore, reject this proposal as unacceptable.
- "2) Taking into account the uniformly helpful record of the Cleveland Jewish community through the years toward the UJA; and taking due account of the fact that the 1950 campaign is presently under way, the UJA will not campaign independently in Cleveland in 1950.
- "3) We must therefore leave to the good faith and to the honor of the Cleveland Jewish community the rectification of this situation."

(Letter filed as Exhibit C.)

The Chairman stated that this matter will now be considered by the Budget Committee, which will report to the Board at a later date.

Bank Loan

The Chairman stated that the United Jewish Appeal has sent an urgent request for cash to Cleveland in a letter dated May 10th. (Exhibit D).

There was considerable discussion of the request for a bank loan. A motion was made by Mr. Shapiro, seconded by Mr. Maschke and later withdrawn, to authorize the borrowing of \$1,000,000.

May 31, 1950

Judge Bernon turned over the chair to Mr. Curtis and spoke about the urgency of the need in Israel and for transportation to Israel, and urged that the Federation undertake a loan for immediate cash.

Messrs. Shapiro and Grossman strongly urged that the Board undertake a loan.

Messrs. Treuhaft, Joseph Lampl, Elder, Rosenthal and Glass, cautioned against a loan on the basis that there has been and will be a succession of emergencies facing the U.J.A.; that it is bad policy for the Federation to continue to borrow funds ahead of collections; and that it is becoming progressively more difficult to secure pledges and collect funds.

Mr. Loeser stated that although he agrees in principle that the Federation should not borrow money, he would suggest that as a compromise a sum of not more than \$500,000 be borrowed.

Mr. Shapiro moved and it was seconded by Mr. Maschke that the Federation borrow \$600,000 against the 1950 account under the same terms as the previous loans, and that these funds be made available immediately to the U.J.A.

Mr. Glass moved to amend the motion to the effect that the Federation borrow for transmittal to the U.J.A. the difference between the current \$1,000,000 loan and the amount still owed on this loan, or approximately \$250,000, it being understood that in all probability an additional \$250,000 would be available for the U.J.A. from 1949 collections sometime about July 31, 1950. The amendment lost on a vote of 8 ayes and 19 nays.

The Chairman then placed Mr. Shapiro's original motion to borrow \$600,000, and this motion carried on a vote of 17 ayes and 12 nays.

BUDGET COMMITTEE REPORT.

Mr. Weitz, Chairman, reported for the Budget Committee that the Committee recommends an additional allocation in the amount of \$1600 for necessary repair work at Camp Wise (Exhibit E).

After brief discussion of the report, it was voted upon motion by Mr. Elder, seconded by Mr. Shapiro, to re-refer this report to the Budget Committee with power to act.

Respectfully submitted,

Henry L. Zucker
Henry L. Zucker
Secretary

HLZ/mw

NOTE: All Exhibits mentioned herein are on file in the Federation office.

June 28, 1950

Recommendations of the Budget Committee to the Board of Trustees of the
Jewish Welfare Federation regarding allocations to the beneficiary agencies
of the Jewish Welfare Fund for 1950

	<u>1948</u> <u>Allocation</u>	<u>1949</u> <u>Allocation</u>	<u>1950</u> <u>Recommended</u>
A. OVERSEAS SERVICES			
I <u>Agencies for Israel:</u>			
American Committee for the Hebrew University, Weizmann Institute & Haifa Technion	28,000	25,900	25,000
American Fund for Israel Institutions	9,600	9,950	7,500
Contingent Fund	9,000	--	--
Federated Council of Palestine Inst.	--	9,950	5,000
Medical School Campaign	24,000	18,000	--
Youth Aliyah	32,000	29,600	26,600
II <u>Overseas Agencies:</u>			
Ezras Torah Fund	350	325	--
Graduate Faculty of Political & Social Science	2,500	2,315	--
Hebrew Immigrant Aid Society	12,000	11,100	9,500
S. O. S. Project	2,500	--	--
United Jewish Appeal	3,500,000	3,259,250	2,327,500
III <u>Local Refugee Services:</u>			
Jewish Children's Bureau			
a) Regular	46,217	33,468	30,138
b) Reserve	10,000	4,750	--
Jewish Family Service Assoc.			
a) Regular	87,500	124,742	198,885
b) Reserve	60,000	17,842	--
c) Reimbursement of advance	--	--	27,619
	<hr/>	<hr/>	<hr/>
SUB-TOTAL	3,823,667	3,547,192	2,657,742

	<u>1948</u> <u>Allocation</u>	<u>1949</u> <u>Allocation</u>	<u>1950</u> <u>Recommended</u>
B. COMMUNITY RELATIONS AGENCIES			
I <u>National Agencies:</u>			
American Jewish Congress	15,600	14,430	13,000
Jewish Labor Committee	9,880	9,139	7,200
Joint Defense Appeal	52,000	48,100	44,000
Nat'l Conference of Christians & Jews	2,500	2,313	2,000
II <u>Local Agencies:</u>			
Jewish Community Council	67,570	57,767	53,705
	<hr/>	<hr/>	<hr/>
SUB-TOTAL	147,550	131,749	119,905

C. HEALTH AND WELFARE AGENCIES

I <u>National Agencies:</u>			
Jewish Consumptive Relief Assoc., Los Angeles	2,500	2,313	--
Leo N. Levi Memorial Hospital	1,600	1,480	2,500
National Home for Jewish Children	500	--	--
National Jewish Hospital	4,500	--	4,000
National Desertion Bureau	400	--	--
II <u>Local Agencies:</u>			
Cleveland Jewish Convalescent Hospital	15,086	7,961	6,524
	<hr/>	<hr/>	<hr/>
SUB-TOTAL	24,586	11,754	13,024

1948
Allocation

1949
Allocation

1950
Recommended

D. CULTURAL AGENCIES

I National Agencies:

American Academy for Jewish Research	125	125	100
B'nai B'rith Youth Services Appeal	11,202	11,280	10,659
Histadruth Ivrit	--	2,500	2,250
National Agricultural College	2,500	2,313	--
Yiddish Scientific Institute	2,000	1,850	1,500
Historia Judaica	125	--	--
Jewish Quarterly Review	175	--	--

II Local Agencies:

Bureau of Jewish Education:			
a) Administration	22,796	22,184	21,221
b) Cleveland Hebrew Schools	53,475	53,571	52,642
c) Hebrew Academy	9,700	14,338	15,062
d) Institute of Jewish Studies	4,520	4,750	8,247
e) United Religious Schools	9,569	10,405	10,056
f) Workmen's Circle Schools	1,600	1,900	2,417
g) Yeshivath Schools	12,430	13,830	16,597
Joint Educational Loan Committee	--	1,968	983

SUB-TOTAL

130,217

141,014

141,734

E. SERVICE AGENCIES

I National Agencies:

American Association for Jewish Education	2,000	1,850	2,500
Council Jewish Federations and Welfare Funds:			
a) Dues	9,155	815	--
b) Overseas Institute	2,262	1,131	1,000
c) East Central States Region	100	200	200
Jewish Occupational Council	650	602	550
Jewish War Veterans	2,800	2,590	2,250
National Jewish Welfare Board:			
a) Regular allocation	30,000	27,750	22,250
b) Special U.S.O. allocation	--	--	6,000
Training Bureau for Jewish Communal Service	1,200	1,100	1,000
Jewish Telegraphic Agency	5,500	5,000	--

II Local Agencies:

Federation of Jewish Women's Organizations	6,232	6,622	6,574
Jewish Vocational Service	63,124	66,450	64,295

SUB-TOTAL

123,023

114,110

106,619

	<u>1948 Allocation</u>	<u>1949 Allocation</u>	<u>1950 Recommended</u>
F. COMMUNITY FUND SUPPLEMENTATION, EXPENSES, ETC.			
Supplementation of Chest Agencies	382,562	556,830	717,976
Lake County Jewish Welfare	5,964	6,000	3,000
Shrinkage	200,000	288,000	240,000
	<hr/>	<hr/>	<hr/>
SUB-TOTAL	588,526	850,830	960,976
GRAND TOTAL	4,837,569	4,799,750	4,000,000



June 28, 1950

REPORT OF THE BUDGET COMMITTEE
TO THE
BOARD OF TRUSTEES OF THE JEWISH WELFARE FEDERATION

During the month of June the Budget Committee held three sessions to review the tentative allocations to local beneficiaries and make recommendations regarding allocations to national and overseas Fund beneficiaries in the light of this year's campaign achievements.

The 1950 campaign goal was \$4,938,613. The actual campaign result was \$4,000,000, or about \$800,000 less than the 1949 achievement.

Last year, the Budget Committee was faced with the very difficult task of reconciling the pre-campaign allocations with the campaign results. Our committee decided this year, not to do any pre-campaign budgeting of national and overseas agencies. It did however make tentative allocations to local beneficiaries after a careful study of their requests.

For the first time this year, at the suggestion of the UJA, a budget formula was adopted by the Board of Trustees which provided for a distribution of funds based on three different campaign results. One of the formulas called for a campaign achievement of \$4,000,000 gross.

The Budget Committee therefore used this formula as its frame of reference in preparing the recommendations submitted below.

Under this formula an amount of \$500,000 was to be set aside for shrinkage and campaign administration. Of the remaining \$3,500,000 an amount of \$2,275,000 was to go to the UJA, while the remaining \$1,225,000 was to take care of all other needs. The latter figure was \$163,628 short of meeting the tentatively agreed upon allocations. Moreover, the UJA was thoroughly dissatisfied with the pre-campaign formula, which it believes discriminates in favor of local services as against the UJA. The Budget Committee was faced with a very difficult task of reconciling goal and achievement.

The Budget Committee was aware of the fact that, as in the past, the campaign emphasized the needs of the UJA, and we gave the needs of this agency sympathetic consideration. The Budget Committee also had in mind the increased needs of our local institutions and was mindful of the fact that in 1949 the allocations to national and overseas agencies (other than UJA) had been reduced by $7\frac{1}{2}\%$ below the 1948 allocations.

In 1949, the net allocation to the UJA was \$3,259,250. By allocating to UJA \$2,275,000, as provided by the formula, we would have reduced the allocation to the UJA by \$984,250, an amount larger by \$184,250 than the total loss between the 1950 and 1949 campaigns. The Budget Committee was of the opinion that such a reduction would not be fair to the UJA. It is therefore recommended that the UJA receive an allocation of \$2,327,500. Even with this allocation, the UJA loss from Cleveland exceeds the loss in campaign result.

The Budget Committee devoted considerable thought to the problem of our local beneficiary agencies. There was general agreement that in line with the sharp decline in funds, the local agencies would have to take a substantial share of the loss. The Budget Committee is cognizant of the fact that this may mean lower standards for some of the local agencies, and probably staff reductions.

After careful consideration, the Budget Committee decided to recommend to the Board of Trustees that the total sum of allocations to functional local agencies be reduced by $7\frac{1}{2}\%$. The Budget Committee is aware that any reduction of this year's allocation decided upon at this time of the year, means, so far as the Community Chest supported agencies are concerned, a double reduction because the agencies have to absorb this reduction in the last 6 months of their fiscal year. The non-Chest beneficiary agencies face the same problem to a lesser degree with the necessity to absorb the reduction in the last 8 months of their fiscal year.

The Budget Committee therefore has provided that while the overall cut to the local beneficiary agencies shall amount to $7\frac{1}{2}\%$, the actual cut of allocations to the Community Chest supported agencies should be 6.708% and those to the non-Chest agencies should be 8.944%. The allocations to all local beneficiary agencies would be reduced in this manner, on an equal basis for the remaining months of the fiscal year. The Budget Committee recommends that the local beneficiary agencies submit revised budgets for the remaining portion of the fiscal year commencing July 1, 1950, these revised budgets to be based on the reduced allocations; and that the agencies use this revised budget as a basis for the 1951 budget projection.

The Budget Committee tried to keep reductions to national and overseas agencies at a minimum. In a few cases like the Leo Levi Memorial Hospital and the American Association for Jewish Education, increases were granted over last year's allocation. In the main, the Budget Committee tried to keep the reductions in line with the general decrease of funds available, varying the cuts from agency to agency on an individual basis.

The schedule of allocations, which is attached, is based upon the Committee's thinking as outlined above.

Respectfully submitted,

Emil Elder
Sam M. Friedman
Julius E. Goodman
Mrs. Louis Kaufman
Joseph G. Lampl
Irwin N. Loeser
George B. Mayer
James H. Miller
A. E. Persky
Leonard Ratner
Lloyd S. Schwenger
Ezra Z. Shapiro
Howard M. Silver
William C. Treuhart
Leon G. Weil

Henry A. Rocker, Ex-Officio
Alex Miller, Ex-Officio
M. E. Glass, Ex-Officio
L. W. Neumark, Ex-Officio

Sidney N. Weitz, Chairman
Maurice Bernon, Vice-Chairman

BUDGET COMMITTEE
JEWISH WELFARE FEDERATION

June 28, 1950

Recommendations of the Budget Committee to the
Board of Trustees of the Jewish Welfare Federation
regarding allocations to the local beneficiary agencies

	<u>1948 Alloc.</u>	<u>1949 Alloc.</u>	<u>1950 Pre-Campaign Recommended</u>	<u>1950 Final Recommendation</u>
I Community Chest supported agencies				
Hebrew Shelter Home	3,113	3,588	3,601	3,359
Jewish Children's Bureau	72,369	75,738	78,520	73,253
Jewish Community Centers	144,269	164,465	180,165	168,080
Jewish Day Nursery	13,997	15,383	18,471	17,232
Jewish Family Service Assoc.	92,284	91,374	101,199	94,411
Jewish Orphan Home (Bellefaire)	60,217	69,113	78,040	72,805
Montefiore Home	27,326	27,255	23,340	21,774
Montefiore Home Deficit	--	1,000	1,000	1,000
Mt. Sinai Hospital	154,771	244,151	264,000	246,291
Orthodox Jewish Children's Home	30,282	33,752	40,578	37,856
Orthodox Old Home	43,984	46,420	56,474	52,686
Jewish Welfare Federation:				
a) Administration & Campaign & Collection Expenses	231,861	259,576	286,855	286,855
b) Audit	3,000	3,000	4,000	4,000
c) Retirement Fund	11,000	26,500	30,000	30,000
Welfare Federation of Cleveland:				
a) Public Relations	500	500	500	500
b) Clearing House	356	584	661	661
Council Jewish Federations & Welfare Funds	250	10,000	10,815	10,815
National Desertion Bureau	100	500	--	--
National Jewish Hospital	500	5,000	--	--
National Dues	75	385	385	385
Contingency Fund	--	--	200,000	140,055**
Mt. Sinai Survey	--	7,500	--	--
TOTAL	890,254	1,085,784	1,378,604	1,262,017
Income:				
Community Fund	504,083	528,954	539,041	539,041
Jewish Welfare Fed. Capital Funds	3,609	--	5,000	5,000
Jewish Welfare Fund	382,562	556,830	834,563	717,976
TOTAL	890,254	1,085,784	1,378,604	1,262,017

** For Mt. Sinai Hospital
General Contingency
107,286
32,769
140,055

	<u>1948 Alloc.</u>	<u>1949 Alloc.</u>	<u>1950 Pre- Campaign Recommended</u>	<u>1950 Final Recommendation</u>
II Welfare Fund supported agencies				
Bureau of Jewish Education:				
a) Administration	22,796	22,184	23,305	21,221
b) Cleveland Hebrew Schools	53,475	53,571	57,813	52,642
c) Hebrew Academy	9,700	14,773	16,541	15,062
d) Institute of Jewish Studies	4,520	4,750	9,057	8,247
e) United Religious Schools	9,569	10,405	11,044	10,056
f) Workmen's Circle Schools	1,600	1,900	2,654	2,417
g) Yeshivath Schools	12,430	13,830	18,227	16,597
Federation of Jewish Women's Organizations	6,232	6,622	7,220	6,574
Jewish Children's Bureau (European Children's Aid)				
a) Regular	46,217	33,468	33,098	30,138
b) Reserve	10,000	4,750	---	---
Jewish Community Council	67,570	57,767	58,980	53,705
Jewish Convalescent Hospital	15,086	7,961	7,166	6,524
Jewish Family Service Assoc. (Refugee Service)				
a) Regular	87,500	189,064	283,572	198,885
b) Reserve	60,000	17,842	---	27,619**
Jewish Vocational Service	63,124	70,788	71,709	64,295
Joint Educational Loan Com.	---	1,968	1,079	983
Hillel Foundation	6,402	6,840	7,313	6,659
TOTAL	476,221	518,483	608,778	521,624

** To reimburse Jewish Welfare Fund for advance made to the Refugee Service during 1949.