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Series I: General Correspondence, 1914-1969, undated. Sub-series A: Alphabetical, 1914-1965, undated.

Reel	Box	Folder
48	17	1176

Mount Sinai Hospital, Cleveland, Ohio, 1925-1959.

Western Reserve Historical Society 10825 East Boulevard, Cleveland, Ohio 44106 (216) 721-5722 wrhs.org

MOUNT SINAI HOSPITAL

1800 EAST ONE HUNDRED FIFTH STREET

FRANK E. CHAPMAN DIRECTOR M. FRIEDMAN ASSISTANT

January 14th, 1925.

Rabbi A. H. Silver, E. 105th Street & Ansel Road, Cleveland, Ohio.

My dear Rabbi Silver,

As Chairman of the Campaign Committe of Mount Sinai Hospital, which will direct the drive soon to be made for funds, for the erection of a group of buildings to house its nurses home, dispensary and laboratory, it is my privilege and pleasure to invite you to share the honor thus conferred upon me, by participating, as a member of the General Committee, in that most laudable project.

Every Clevelander, and particularly every Cleveland Jew, must feel great pride in the wonderful contribution which the hospital has made to the health and well-being of the community, and no doubt you will welcome, as I do, this opportunity to contribute to the extent that you can in time as well as in money, to the broadening of the hospital's facilities for communal service.

The success of the campaign will hinge to a large degree on the personnel of the campaign committees, and to the degree to which committee members, by their zealous cooperation, lend vital force to the drive.

You will be advised shortly of the time and place of the meeting of the committee, for organizing and getting the drive under way.

Cordially yours, mis uss

J. Feiss, Chairman. 1520 Keith Building.

January 29th, 1925.

Mr. Julius Feiss, 1520 Keith Building, Cleveland, Ohio.

My dear Mr. Feiss,

I shall be pleased to serve on the general committee which you are organizing for the forthcoming campaign for Mt.Sinai Hospital. I am delighted to learn that you have accepted the chairmanship of the campaign committee. This will, I am sure, give a tremendous stimulous to the campaign.

With kindest regards and trusting you are well, permit me to remain

Very sincerely yours,

BUILDING CAMPAIGN HEADQUARTERS

1520 Keith Building Superior 170

Julius Feiss, General Chairman Hascal C. Lang, Vice Chairman M. J. Mandelbaum, Vice Chairman Frank E. Chapman, Secretary

EXECUTIVE COMMITTEE

J. M. Berne Judge M. Bernon N. R. Cornsweet N. L. Dauby Paul L. Feiss I. F. Freiberger Mrs. Julius Fryer Walter M. Haas S. P. Halle Eugene S. Halle N. L. Holstein Max Myers Alex Printz N. G. Richman Maurice Rorheimer Max Rosenblum

GENERAL COMMITTEE

Harry Affelder John Anisfield J. K. Arnold E. M. Baker S. J. Bialosky M. A. Black Julius Bloomberg Joseph Braff Mrs. Sam Cohn Fred Desberg A. S. Deutsch J. W. Deutsch Sol Edgert J. W. Deutsch Sol Edgert Albert E. Einstein A. J. Farber Theodore Fishel S. W. Flesheim Philip Frankel Rabbi Solomon Goldman William Greenbaum Rabbi Solomon Goldman William Greenbaum A. H. Greenwald L. J. Grossman Mrs. Marc J. Grossman Edgar Hahn Arthur J. Halle Samuel Hartman S. H. Halle Eugene K. Hays Mrs. Siegmund Herzog S. M. Hexter Jay Iglauer Horatio Joseph Isaac Joseph S. H. Kleinman H. D. Koblitz Will S. Kohn Sigmund Korach Joseph Laronge A. Lewenthal A. D. Levy Benjamin Lowenstein Philip Miner Herman Moss Philip Miner Philip Miner Herman Moss Joseph Neshkes Rabbi A. Nowak Mrs. Max Ratshesky Samuel Regar Selemen Peinthel Solomon Reinthal S. Rocker Samuel Runner Samuel Runner Edward Schultz Rabbi Abba Hillel Silver Max Simon J. F. Solomon Henry Spira Mrs. Mortimer L. Strauss Charles Tilles Solomon Ulmer Walter Weil Mrs. L. J. Wolf Mrs. L. M. Wolf Mrs. L. M. Wolf David Wolpaw Rabbi Louis Wolsey Frank Wuliger February 25th, 1925.

My dear Mr. Silver:-

The first general meeting of Team Captains and Team Workers has been called for <u>Tuesday, March 3rd, at 7:45 sharp, in Mahler Hall, at</u> the Temple.

This meeting was called primarily for purposes of instruction and inspiration to the three hundred men, who have so unqualifiedly pledged their services in the coming campaign.

I believe it quite important both for the moral effect on those who are so generously contributing their services, and as a source of inspiration to them, that you attend this meeting. It will be a great help to have you there, and I shall rely on your presence.

Yours sincerely,

MfMaudelbaum

February 26th, 1925.

Mr. M.J. Mandelbaum, 1520 Keith Building, Cleveland, Ohio.

My dear Mr. Mandelbaum,

I regret very much that I shall not be able to attend the meeting of the Mt.Sinai Building Campaign Committee on Tuesday, March 3rd for I shall be in Richmond that day.

> With kindest regards, Very sincerely yours,

I am

MOUNT SINAI HOSPITAL

OF CLEVELAND

FRANK E. CHAPMAN DIRECTOR M. FRIEDMAN ASSISTANT

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March 5, 1925.

Mr. Solomon Bluhm, The Temple, Cleveland, O.

My dear Mr. Bluhm :-

I am exceedingly anxious that we use Mahler Hall for the graduating exercises of our nursing school for this year and I am wondering if it can be arranged. The date of the exercises are May 21st.

> Will you kindly advise. A Sincerely yours,

BUILDING CAMPAIGN HEADQUARTERS

1520 Keith Building Superior 170

> March 6th, 1925. GENERAL BULLETIN NUMBER ONE

To Team Captains and Team Members:

The following list includes the pledges upon which the Capital Accounts Committee of the Community Fund based its approval of our budget and its authorization of our Campaign and, together with the pledges of the Hospital staff, which total \$30,450 to date, comprises all of the pledges received to date. There has been some comment over the fact that quotas entered on prospect cards exceed donations to the Community Fund, but it will be noted that pledges in hand average approximately seven times as much as the persons listed gives to the Community Fund. Our quotas have, in all but exceptional cases, been made on a much more conservative basis than 7 to 1. Subscriptions to the Community Fund are annual while ours is for the completion of the Hospital group and probably never will be repeated. Payments to our Fund may be spread over three years and, if comparisons with Community Fund subscriptions are to be made, - and for this we can see absolutely no logic - the prospect should consider for this purpose only one third of his quota.

Bulletins of additional pledges will be sent you from time to time as the Campaign progresses and will include all pledges received. No pledges will be withheld for their psychological effect on the Public Campaign.

	Community Fund Pledge	Mount Sinai Pledge
Affelder Harry	200.00	1000.00
Beaumont L. D.	1000.00	5000.00
Chapman Frank E.	250.00	1500.00
Dauby N. L.	5000.00	25000.00
Eisenman Mrs. Charles	3000.00	5000.00
(by Mr. Eisenman)		
Freiberger I.F.	400.00	1500.00
Geismer Mr. and Mrs. E. L.)		
Stearn Louis)	1800.00	10000.00
Stearn Sidney)		
Greenbaum William	300.00	1500.00
Grossman Louis J.	1000.00	5000.00
Halle Manuel	4500.00	30000.00
Halle Samuel H.	3000.00	20000.00
Halle Salmon P.	4000.00	25000.00
Harburger Mr. and Mrs. R. A.	250.00	1000.00
Hays Eugene K.	1200.00	5000.00
Hexter Mr. and Mrs. Sol.	750.00	1000.00
Laronge Joseph	1200.00(Inc.Co	mp.)25000.00

Julius Feiss, General Chairman Hascal C. Lang, Vice Chairman M. J. Mandelbaum, Vice Chairman Frank E. Chapman, Secretary

EXECUTIVE COMMITTEE

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GENERAL BULLETIN NUMBER ONE

		Community Fund Pledge	Mount Sinai Pledge
Lewenthal	Α.	220.00	1500.00
Mahler	Mrs. Bertha	2000.00	10000.00
Myers	Max	1000.00	5000.00
Regar	Samuel	5000.00	25000.00
Reinthal	Sol.	.1.200.00	5000.00
Richman	Charles, L., Henry C. and	N. G.	
		9000.00	100000.00
Rosenblum Rosenfeld	Max M. C.)	1200.00	10000.00
Rosenfeld Fox	Mrs. E.) Mrs. H. K.)	1200.00	10000.00
Rosenfeld	Estate Sidney	450.00	2500.00
Strauss	M. L. & F. H.	175.00	2000.00

175.00 Cordially yours,

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March Seventh 1925

Mr. Frank E. Chapman, Mount Sinai Hospital, Cleveland, Chio.

My dear Mr. Chapman,

The Temple will be very glad to have Mount Sinai Hospital use the Mahler Alumni Hall for the graduating exercises of its nursing school, on Thursday evening, May 21st. We have booked the date for you.

> With kindest regards, I beg to remain Very sincerely yours.

The Cleveland Hospital and Health Survey, conducted in 1920 under the supervision of Dr. Haven Emerson of Columbia University, caused widespread comment upon Cleveland's under-hospitalization. Dr. Emerson's familiarity with this subject makes his letter of March 10 (reproduced below) especially interesting and valuable at this time.

> Columbia University College of Physicians and Surgeons 497 west 59th street, new york Department of public health administration

> > March 10, 1925.

Mr. Frank E. Chapman, Director, Mount Sinai Hospital, Cleveland. Dear Mr. Chapman:

As a practitioner of medicine retains continuing interest in the well-being and program of his former patients, so the sanitarian watches with a similar solicitude the development of resources and evidence of improvement in communities he has studied in times of emergency.

It is in this spirit of a former public health consultant in Cleveland that I venture to offer my eager encouragement to the plans which I understand have been determined upon for new dispensary, laboratory, and nurses' residence in keeping with the traditions of excellence in equipment and service characteristic of all the other departments of Mount Sinai Hospital.

While Cleveland lacked one-third of the hospital beds desirable for its sick and injured in 1919, it was obvious that a still greater deficit existed in the provision for those who needed such care for their health and for minor and early stages of disease as would make medical and surgical treatment in hospital wards unnecessary.

VISITS INCREASE 220 PER CENT.

That health education of the people of Cleveland in the benefits of dispensary care has been successful is well proved by the phenomenal increase (220%) in the number of visits to your own out-patient department alone since 1917. As death rates and the incidence of advanced and preventable diseases are reduced, a steadily increasing demand for out-patient or dispensary care appears in all our cities. The cost of sickness to the community, the expense of ward care of disease in hospitals can be materially reduced by adequate provision for out-patient departments. I recall clearly the evidence of delay and inconvenience to both patients and physicians caused by the dispensary quarters crowded as they were in 1919, and can readily imagine the more aggravated conditions of today.

Anyone familiar with the functions of a modern hospital organization to prevent as well as to treat disease, and to serve the relief agencies, which the well developed welfare program of Cleveland has created, as well as the individual, will need little or no argument to persuade him of the urgent necessity of a generous expansion of space for more and better dispensary service at Mount Sinai Hospital.

Let me, however, call attention to the recommendations presented to the Cleveland Hospital Council by its Survey Committee in 1920 to the effect:

> "That the Capital Fund Committee of the Welfare Federation act favorably upon the request of Mount Sinai Hospital for a new out-patient department, for a nurses' home and for enlarged laboratories."

While the public and the philanthropies of Cleveland will be chiefly interested in better dispensary service for the sick poor, it is obvious that without suitable quarters for nurses and ample facilities for laboratory work, no hospital can do a thorough job.

PROVIDE QUARTERS FOR NURSES

The present situation so far as nurses' quarters are concerned is one of wastefulness as well as inconvenience, to express it mildly. Large and definite economies in housing and nursing service will be possible as soon as suitable quarters are provided for your nurses in buildings of your own. Neither residence nor instruction for pupil nurses to the extent of the kind demanded by good schools of nursing are possible in the present awkward, crowded, inconvenient, rented apartment houses.

The least that should be done to repay the loyalty and skill of your nursing personnel is to provide a home and halls and laboratories for technical training which will attract pupil nurses in increasing numbers, and in doing this relieve yourself of the burden of a \$22,000 a year rental.

While the little frame house on E. 105th Street which has served as your laboratory has been used to the utmost advantage, it is out of the question in such restricted space and with the handicaps of unsuitable original construction to make those contributions to science and medical care which we look for from a modern hospital. How you have succeeded in giving even relative satisfaction to your medical staff in carrying out the 25,000 and more examinations in these cramped quarters, I could not understand if I did not know the fine spirit of devotion and mutual adjustment to the necessities of the situation on the part of all the hospital personnel.

CLEVELAND PROUD OF MOUNT SINAI

Cleveland needs and is proud of its Mount Sinai Hospital. Mount Sinai Hospital has a national reputation to maintain. Present modest standards require a radical improvement in the material equipment for three of your major hospital services: dispensary, nursing, laboratory work.

I know of no more reasonable appeal for a more desirable object of public support than the one now made to the people of Cleveland, liberal alike of mind and in pocket.

Certainly intelligent, generous giving is a measure of much of the best which our modern social organization has produced, and health goes hand in hand with human helpfulness.

Yours very sincerely,

Haven Emersa.

HAVEN EMERSON, M. D.

To Serve You and You and You

Mt. Sinai Hospital^{*} Building Fund Campaign

> \$1,350,000 to provide A Dispensary A Laboratory A Nurses' Home

and improvements and alterations in the main hospital made necessary by the 100 per cent increase in the use of the hospital since it was opened eight years ago.

* For Every Creed and Class

MOUNT SINAI HOSPITAL

OF CLEVELAND

1800 EAST ONE HUNDRED FIFTH STREET

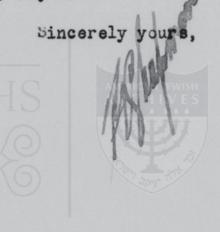
FRANK E. CHAPMAN DIRECTOR M. FRIEDMAN ASSISTANT

March 12, 1925.

Rabbi Abba Hillel Silver, The Temple, Cleveland, 0.

My dear Rabbi Silver:-

Thank you very much indeed for your letter of March 7th and for your consideration in booking us for Thursday evening, May 21st.



FEC/F

BUILDING CAMPAIGN HEADQUARTERS

1520 Keith Building Superior 170

March 16, 1925.

Julius Feiss, General Chairman Hascal C. Lang, Vice Chairman M. J. Mandelbaum, Vice Chairman Frank E. Chapman, Secretary

EXECUTIVE COMMITTEE

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GENERAL COMMITTEE

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My dear Rabbi Silver :-

As you know, Mount Sinai's active campaign for building funds will be launched Sunday afternoon, April 19th and continued through April 27th.

On behalf of the hospital, may I solicit your co-operation in giving such attention to the campaign from the pulpit as you deem is indicated?

Sincerely yours,

Hascal C. Lang

BUILDING CAMPAIGN HEADQUARTERS

1520 Keith Building Superior 170

March 18th, 1925

Julius Feiss, General Chairman Hascal C. Lang, Vice Chairman M. J. Mandelbaum, Vice Chairman Frank E. Chapman, Secretary

EXECUTIVE COMMITTEE Rab

J. M. Berne Judge M. Bernon N. R. Cornsweet N. L. Dauby Paul L. Feiss I. F. Freiberger Mrs. Julius Fryer Walter M. Haas S. P. Halle Eugene S. Halle N. L. Holstein Max Myers Alex Printz N. G. Richman Maurice Rorheimer Max Rosenblum

GENERAL COMMITTEE

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Dear Rabbi Silver:

To meet increasing calls for service, for which its present facilities are grossly inadequate and to complete the original building plans of the hospital, Mount Sinai is to conduct a campaign for a building fund of \$1,350,000.00.

This sum is required for the erection of a dispensary building to replace a temporary one-story frame structure to which nearly 50,000 visits were made last year; for a nurses' home in substitution for the present unsatisfactory and expensive housing of nurses in apartment houses; for a laboratory to take the place of the present small frame dwelling in which the hospital's scientific research is now conducted, and for alterations.

Mount Sinai's Building Fund Campaign has been approved by the Federation of Jewish Charities and by the Capital Accounts Committee of the Community Fund. Its plans are right in line with the recommendation of the Cleveland Health and Hospital Survey.

To insure the success of this campaign, we are following the standard practice of similar funding endeavors by canvassing a carefully chosen list of men and women for pledges prior to the general city-wide appeal, beginning April 20th.

Your name has been placed upon this list to be solicited at this time, because we feel that you are one who will be willing to make your pledge count most for the hospital by making it early. If made now, it will help provide inspiration and example, as well as dollars with which to build.

Subscriptions to Mount Sinai's Building Fund are to be completed in three years, preferably in twelve quarterly payments over that period. Preference of individual subscribers may be followed within this time limit.

Shortly a team member will call upon you. We respectfully ask you to give him every consideration when he presents Mount Sinai's needs and asks you for your pledge.

Yours very sincerely, Julius Fing

Mr. H. C. Lang, Vice Chairman, Mt. Sinai Hospital Campaign, 1520 Keith Bldg., Cleveland, Ohio.

Dear Sir:-

I understand that some of the men and women, constituting the donors of interest in the Fraternal Building and Cleveland Community House project, are urging that they should be released in whole or in part from any subscription to the Mount Sinai Hospital campaign by reason of these donations. The facts are these:

Nearly all of the persons who owned shares of stock in The Fraternal Building Company, which owned the leasehold at Euclid Avenue and East 71st Street, had, prior to my taking hold of the matter, agreed that their shares might be used toward consummating the Community House project. When this failed, a great deal of confusion resulted and, technically, under the terms of the escrow at the Union Trust Company where their shares had been deposited, the leasehold might have been sold and the proceeds divided, but nearly all of the shareholders were willing that their interest might be given to one of the great charities of the City of Cleveland. Mt. Sinai Hospital was then definitely decided upon as the object of their charity, and, in pursuance of authority received from nearly all of them, the property was sold and proceeds turned over to the Mt. Sinai Hospital. To such of the stockholders as were unwilling thus to donate their shares, payment was made at the rate of \$125 per share in cash.

No stockholder was ever told that in consideration of the surrender of these shares, he or she would not be asked to give anything to the Mt. Sinai general campaign when launched, but a few of them were told that the gift which they were then making might be taken into consideration when their subsequent subscription would be solicited.

A portion of the fund which was turned over to Mt. Sinai through our efforts at that time arose in the following manner: A number of persons in the community had donated cash toward the Cleveland Community House project, which was to be installed in the Fraternal Building property at Euclid and East 71st Street. Technically, when the Community House project failed, these persons were entitled to demand their money, and I presume we might have had to pay it back out of the proceeds of the sale of the property. Very few of these people seriously expected to get this money back, most of them having abandoned it, knowing it had been used in connection with the prospective plans of the Community House. When called upon, nearly all of them immediately waived any right to demand the return thereof. A few of them wanted or needed their money, and we paid it to them. Nobody was told that in consideration of the surrender of these rights, he or she would not be expected to give to Mt. Sinai Hospital's general campaign, but, as in the case of the shareholders, some of them were told that their donation doubtless would be taken into consideration with the amount which they would be expected to give to the forthcoming campaign.

I may say in a general way that the holders of shares in The Fraternal Building Company never expected to get back one dollar therefor, and they all considered it as money given to charity when they bought their shares many years ago. I owned one share, and I know this is the way I always felt about it. They were bought for the purpose of aiding the B'Nai B'Rith.

I trust that this will make the matter clear to you. If not, and if further particulars are required, do not hesitate to call on me.

Sincerely yours,

(Signed) Nathan Loeser

NL-K

BUILDING CAMPAIGN HEADQUARTERS

1520 Keith Building Superior 170

March 25th, 1925.

Julius Feiss, General Chairman Hascal C. Lang, Vice Chairman M. J. Mandelbaum, Vice Chairman Frank E. Chapman, Secretary

EXECUTIVE COMMITTEE

J. M. Berne Judge M. Bernon N. R. Cornsweet N. L. Dauby Paul L. Feiss I. F. Freiberger Mrs. Julius Fryer Walter M. Haas S. P. Halle Eugene S. Halle N. L. Holstein Max Myers Alex Printz N. G. Richman Maurice Rorheimer Max Rosenblum

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My dear Rabbi Silver:

I should be very ungrateful if I did not express to you formally, my appreciation of your marvelous spirit in the co-operation in making Mahler Hall available for our use next Friday night.

monday At a time such as this one needs all the inspiration one can get and you certainly have done your share.

With kind regards, I am,

Very cordially yours,

TO SERVE YOU AND YOU AND YOU

MOUNT SINAI HOSPITAL OF CLEVELAND

BUILDING CAMPAIGN HEADQUARTERS

1520 Keith Building

Superior 170

EXECUTIVE COMMITTEE

J.	м.	Berne	P
Ju	dge	M. Bernon	I.
N.	R.	Cornsweet	M
N.	L.	Dauby	W

Paul L. Feiss I. F. Freiberger Mrs. Julius Fryer Walter M. Haas S. P. Halle Alex Eugene S. Halle N. G N. L. Holstein Mau Max Myers Max

Alex Printz N. G. Richman Maurice Rorheimer Max Rosenblum

April 11, 1925.

Julius Feiss, General Chairman Hascal C. Lang, Vice Chairman M. J. Mandelbaum, Vice Chairman Frank E. Chapman, Secretary

GENERAL COMMITTEE

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TO TEAM CAPTIANS AND WORKERS

This is probably the last letter from general headquarters during the campaign.

We are approaching the final stages with a very firm realization that there is a hard job before us the next two weeks. That job will be brought to a successful culmination if every one of you determines to carry thru in identically the same way that you carry thru in your personal endeavors.

The first open meeting of the campaign will be held at six o'clock Sunday, April 19th at the Center. We can promise you a meeting of inspiration in addition to the dinner and assure you that you will not be held for an undue length of time.

It is an absolutely essential part of your job that you attend all the daily meetings at the Chamber of Commerce held at 12 o'clock noon with the exception of Tuesday, April 21st. The benefits to be derived from these meetings are manifold. We need your attendance and you need the inspiration of that group meeting. Please do not let anything interfere. Your captain will furnish you with meal tickets.

I cannot too forcefully impress upon you that the success of this campaign is in your hands. Headquarters has done all that it could do to furnish you information but the securing of signed pledges is your job and your job alone. I know you will not fail.

Cordially yours, Maund

FOR EVERY CLASS AND CREED

TO SERVE YOU AND YOU AND YOU

MOUNT SINAI HOSPITAL OF CLEVELAND

BUILDING CAMPAIGN HEADQUARTERS

1520 Keith Building

Superior 170

EXECUTIVE COMMITTEE

J.	М.	Berne	
Ju	dge	M. Bernon	
N.	R.	Cornsweet	
N.	L.	Dauby	

Paul L. Feiss I. F. Freiberger Mrs. Julius Fryer Walter M. Haas

S. P. Halle Eugene S. Halle N. L. Holstein Max Myers

Alex Printz N. G. Richman Maurice Rorheimer Max Rosenblum

April 30th, 1925

Julius Feiss, General Chairman Hascal C. Lang, Vice Chairman M. J. Mandelbaum, Vice Chairman Frank E. Chapman, Secretary

GENERAL COMMITTEE

GENERAL COMMITTEE Chas. E. Adams Harry Affelder John Anisfield J. K. Arnold E. M. Baker Newton D. Baker Mrs. A. D. Baldwin S. J. Bialosky M. A. Black Julius Bloomberg Mrs. D. S. Blossom Mrs. C. Bolton N. H. Boynton Rev. Dan Bradley Joseph Braff Mrs. Sam Cohn Geo. A. Coulton Harris Creech Fred Desberg A. S. Deutsch J. W. Deutsch Sol Edgert Albert E. Einstein A. J. Farber Theodore Fishel S. W. Flesheim Philip Frankel F. H. Ginn Rabbi Solomon Goldman E. B. Greene William Greenbaum A. H. Greenwald L. J. Grossman Mrs. Marc J. Grossman Edgar Hahn Arthur J. Halle Samuel Hartman Rev. Joel B. Hayden Eugene K. Hays Mrs. Slegmund Herzog S. M. Hexter Mrs. E. C. Higbee, Jr. J. Arthur House Jay Iglauer Horatio Joseph Isaac Joseph S. M. Hexter Mrs. E. C. Higbee, Jr. J. Arthur House Jay Iglauer Horatio Joseph Isaac Joseph S. H. Kleinman H. D. Koblitz Will S. Kohn Sigmund Korach Joseph Laronge A. Lewenthal A. D. Levy Benjamin Lowenstein Rev. Dilworth Lupton Philip Miner Herman Moss Joseph Neshkes Rabbi A. Nowak F. W. Ramsey Mrs. Max Ratshesky Samuel Regar Solomon Reinthal S. Rocker Samuel Regar Solomon Reinthal S. Rocker Samuel Runner Bishop Joseph Schrembs Edward Schultz Rabbi Abba Hillel Silver Max Simon Franklin G. Smith J. F. Solomon Henry Spira Mrs. Mortimer L. Strauss Rev. Charles F. Thwing Charles Tilles Solomon Ulmer Malcom Vilas Walter Weil Mrs. L. J. Wolf Mrs. L. M. Wolf David Wolpaw Rabbi Louis Wolsey Frank Wuliger

Rabbi A. H. Silver, The Temple, Ansel Rd. and E. 105th St., Cleveland, 0.

My dear Rabbi Silver:-

At my first opportunity after the closing of the active Campaign for Mount Sinai Building Fund, I wish to thank you for your assistance to us in the Campaign. Yours was an outstandingly appealing and inspiring address. My associates join in grateful expressions to you.

Sincerely,

leftaudellaum

Mit. Simai Hospital EOctober 1, 1925]

Mr. H. C. Lang, T reasurer, Mt. Sinai Hospital Building Fund, 1500 Keith Building, Cleveland, Ohio.

My dear Mr. Long.

I am enclosing herewith the installments due on my pledge to Mount Sinai Hospital. I have always been ready to co-operate with the Hospital; so has The Temple; so has the Jewish community; but is seems that Mount Sinai Hospital pays little deference to the wishes and the sensibilities of The Temple and of the Jewish community.

It was to my mind a disgrace that this Jewish institution carried on its construction work on its new building on the two highest Holydays of the year - on New Year's Day and the Day of Atonement. I realize that the matter was in the hands of a Constructing Company, yet arrangements could have been made for this work to cease on these two days. The Temple had such arrangements made when it was building.

Furthermore, our Service in Mahler Hall was completely disturbed by the noise of the steam shovel at work outside, and when Mr. Chapman's attention was called to it before the Day of Atonement, he grudgingly consented to have the steam shovel omitted on Atonement Day, but permitted work to be done with pick and shovel whose noise likewise disturbed our Service.

One wonders whether Mount Sinai Hospital wants to be known in the community as a Jewish institution. Do you think a Catholic or Protestant hospital would have permitted construction work to go on on Christmas day or on Easter Day?

With kindest regards, I am

Very sincerely yours,

MOUNT SINAI HOSPITAL OF CLEVELAND 1800 EAST ONE HUNDRED AND FIFTH STREET

October 3rd, 1925

Rabbi Abba Hillel Silver, % The Temple, E. 105th St. & Ansel Rd., CLEVELAND.

Dear Rabbi Silver:-

I acknowledge receipt of your letter of the 1st inst. together with the remittance which accompanied the same.

I have carefully noted what you have to say about the fact that our construction work was carried on on New Year's Day and the Day of Atonement. I shall bring this matter to the attention of the Board and will write you again after the next meeting, which is to be held on the 13th inst.

With kind regards, I am,

Cordiately yours,

HCL.GH

Re Mit. Simaildosp. Bidgfon Holy Days

SALMON P. HALLE BR4 HANNA BUILDING CLEVELAND

October 7, 1925

Rabbi Abba Hillel Silver, The Temple, E. 105th. Street at Ansel Road, City.

My dear Mr. Silver:

On my return from New York this morning I find on my desk a copy of your letter of October first addressed to Mr. Hascal Lang, in reference to the building activities of the hospital on New Years day and Day of Atonement.

As chairman of the building committee, I must take the blame for this entirely upon myself. At the time that the contract was let, nobody on the committee raised the question and it was entirely overlooked and had we thought of it we probably could have arranged for cessation of the work without any additional cost, but the situation never presented itself until New Year's day and then too late to have anything done.

Immediately thereafter I requested Mr. Chapman to ascertain the cost and he found that for the cessation of the steam shovel alone the cost would be \$250.00 and I asked him to submit the matter to you and make a decision as you directed. To have asked for an entire cessation of the work at that late date would have been a very large expense, which in the present state of our funds the hospital could not afford, and as the work was done by a non-Jewish contractor and no Jews were employed in the work, I did not feel that the situation warranted a complete stoppage.

I am sorry that it happened, but it was an oversight and I am perfectly willing to bear the blunt of the blame.

With kindest regards, I am,

Sincerely yours, Saeuns C. to

October Fifteenth 1925

Mr. Salmon P. Halle, 924 Hanna Building, Cleveland, Ohio.

My dear Mr. Halle,

Permit me to acknowledge receipt of your letter of October seventh. I am sorry that the unpleasantness which called forth my letter occurred and I am satisfied that there was no intention on your part or on that of any of the Hospital officials to offend the sensibilities of the Jewish people of our community.

With kindest regards, permit me to

roma in

Very sincerely yours.

File 1925

BUILDING CAMPAIGN HEADQUARTERS

1520 Keith Building Superior 170

Julius Feiss, General Chairman Hascal C. Lang, Vice Chairman M. J. Mandelbaum, Vice Chairman Frank E. Chapman, Secretary

EXECUTIVE COMMITTEE

J. M. Berne Judge M. Bernon N. R. Cornsweet N. L. Dauby Paul L. Feiss I. F. Freiberger Mrs. Julius Fryer Walter M. Haas S. P. Halle Eugene S. Halle N. L. Holstein Max Myers Alex Printz N. G. Richman Maurice Rorheimer Max Rosenblum

GENERAL COMMITTEE

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SUMMARY OF PERTINENT FACTS IN THE ORGANIZATION AND OPERATION OF MOUNT SINAI HOSPITAL OF CLEVELAND

Organized in 1913. <u>Opened September 16th, 1916.</u> <u>Original Capacity 150 beds.</u> <u>Capacity increased to 240 beds in Spring of 1918 by removing nurses</u> <u>from hospital building, and <u>renting</u> nursing quarters. <u>Capacity increased to 260 beds in 1921 by the construction of a</u></u>

nursery.

<u>Dispensary</u> opened in three rooms in hospital in 1916. Dispensary moved to brick terrace in 1918 and again moved to temporary frame structure built for this purpose in 1920.

Laboratory moved to frame residence in 1918.

- 40817 patients were admitted to the hospital in eight years. Admissions in 1924 increased 112% over 1917, at least half of whom were Non-Jews.
- <u>465100 patient.days</u> of care has been rendered by the hospital in eight years - an increase of 146% in 1924 over 1917.
- 157751 of these patient days or 34% were free, 1926136 or 42% were part-pay and 24% were full pay.

5046 babies were brought into the world in eight years.

- 276711 patients have been treated in the <u>Dispensary</u> in eight years, the increase in 1924 over 1917 being 220%.
- 6470 patients injured by accidents were given emergency treatment in eight years.
- A modern hospital computes approximately 7500 cubic feet of space per bed of patient occupancy, whereas not to exceed 1100 cubic feet is actually occupied by the patient. This discrepancy is due to the large ratio of space that must be assigned for service facilities to the patient, such as operating room, laboratories, x-ray facilities, etc.

There are approximately two employes to every patient in the hospital. This is because of the diversity of the work, and the fact that all services must be covered twenty-four hours a day, three hundred and sixty-five days a year.

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Mount Sinai Hospital has trained and made available to the community 174 graduate nurses and now has 80 more enrolled in its training school.

80 internes have been made better doctors by reason of their training in Mount Sinai Hospital.

The present goal is \$1,350,000 and the campaign is to be communitywide. It provides for:

- A. A building to house the dispensary in order that proper service may be rendered to meet the rapidly growing demand for dispensary service;
- B. A building to house the laboratory, in order that the diagnosis and treatment of disease may have the benefit of the most advanced laboratory practice. This is indispensable to modern medical practice;
- C. A building to house the nurses. Our present facilities have limited the enrollment of our school of nurses. Also we have been burdened with an overhead of rent, excessive heating and maintenance cost, that will be eliminated with the new building.
- The entire program is designed to increase the facilities of the dispensary and hospital, and make possible the rendering of the type of service that the hospital should render.
- The buildings planned at this time are following out the original plan of the hospital, to provide a rounded-out hospital service, and are further in accord with the recommendations of the Cleveland Hospital and Health Survey made in 1922 and the survey made under the auspices of the Federation of Jewish Charities.

The buildings are planned in the most simple style, and are as inexpensive as is consistent with good practice.

The program when completed will result in a saving in operating cost, over what the same services now cost.

EXPANSION AND IMPROVEMENT FUND

December 19, 1941

HEADQUARTERS 414 HOTEL STATLER MAIN 4375 CLEVELAND

Honorary Chairmen: EUGENE S. HALLE S. P. HALLE A. LEWENTHAL

General Chairman: MAX MYERS

Co-Chairmen:

N. L. DAUBY MAX FREEDMAN

MARC J. GROSSMAN SOL REINTHAL W. J. SCHOENBERGER

Vice-Chairmen:

HARRY F. AFFELDER JACK RORIMER DAN SHERBY WALTER WEIL HOWARD WISE

Treasurer:

I. F. FREIBERGER

Associate Treasurer: EUGENE E. WOLF

Campaign Executive Committee: MAURICE BERNON, Chairman HARRY F. AFFELDER ALFRED A. BENESCH N. L. DAUBY MAX FREEDMAN I. F. FREIBERGER MARC J. GROSSMAN EUGENE S. HALLE S. P. HALLE H. D. KOBLITZ RICHARD H. KOHN A. LEWENTHAL **IRWIN N. LOESER** MAX MYERS L. W. NEUMARK SOL REINTHAL J. M. RORIMER EDWARD L. ROSENFELD WM. J. SCHOENBERGER DAN SHERBY MAX SIMON WALTER WEIL HOWARD E. WISE EUGENE E. WOLF

Rabbi Abba Hillel Silver The Temple Ansel Road and 105 Cleveland, Ohio

Dear Rabbi,

Enclosed please find booklet detailing the needs for Mount Sinai Hospital. We are also enclosing a pledge card which you may return at your convenience.

Thanking you for your cooperation, we are,

Sincerely yours,

The Board of Trustees Mount Sinai Hospital

relis NOX President

MM:md

EXPANSION AND IMPROVEMENT FUND

December 30, 1941

HEADQUARTERS 414 HOTEL STATLER

MAIN 4375 CLEVELAND

Dear Friend of Mount Sinai:

We know that you will rejoice with us in the splendid response to the appeal of Mount Sinai Hospital for funds for vitally-needed expansion and improvements of the twenty-five year old buildings which have served all Cleveland so well for a quarter of a century.

At the first report meeting pledges, many of which have already been paid in full, totalled \$182,003.

Since this came from 308 pledges, a very high standard of giving marks the appeal, first capital account campaign of your hospital in fifteen years. Every dollar of the \$588,000 goal is urgently needed now for the sixteen major additions and improvements as listed in the folder sent to you. This amount represents an addition of 23 per cent to the \$2,500,000 already invested in Mount Sinai Hospital - an insurance that the service of the hospital will be maintained in the face of ever-growing needs.

You have, as you know, the option of paying your pledge now or of spreading it over three years. And you realize, as do those who have contributed already, that a capital account appeal calls for a greater generosity than does an annual appeal - calls for generous giving not alone from your income but from your capital as well.

This is your chance of a lifetime to establish your hospital upon a modern basis, for it has been fifteen years since your hospital has asked for general support for a building fund.

Your kind and warm-hearted support is heartily appreciated and will be of great and lasting value to Mount Sinai Hospital.

Faithfully yours,

Vad. myers

Chairman, Board of Trustees, Mount Sinai Hospital of Cleveland

Honorary Chairmen: EUGENE S. HALLE S. P. HALLE A. LEWENTHAL

General Chairman: MAX MYERS

Co-Chairmen:

N. L. DAUBY MAX FREEDMAN MARC J. GROSSMAN SOL REINTHAL W. J. SCHOENBERGER

Vice-Chairmen:

HARRY F. AFFELDER JACK RORIMER DAN SHERBY WALTER WEIL HOWARD WISE

Treasurer:

88

I. F. FREIBERGER

Associate Treasurer: EUGENE E. WOLF

Campaign Executive Committee: MAURICE BERNON, Chairman HARRY F. AFFELDER ALFRED A. BENESCH N. L. DAUBY MAX FREEDMAN I. F. FREIBERGER MARC J. GROSSMAN EUGENE S. HALLE S. P. HALLE H. D. KOBLITZ RICHARD H. KOHN A. LEWENTHAL IRWIN N. LOESER MAX MYERS L. W. NEUMARK SOL REINTHAL J. M. RORIMER EDWARD L. ROSENFELD WM. J. SCHOENBERGER DAN SHERBY MAX SIMON WALTER WEIL HOWARD E. WISE EUGENE E. WOLF

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Mount Sinai Hospital Expansion & Improvement Campaign

TIME SCHEDULE

Thursday--Dec. 11 Dinner meeting of 35-40 prospective team captains with members of Board of Trustees and campaign committee at Oakwood Club.

Begin recruiting of team members.

Monday -- Dec. 15 Team Membership all recruited and reported.

Prospect cards to be assigned to team members.

Wednesday-Dec. 17 Folder ready for distribution.

First letter in the mail.

Team workers envelopes all prepared with instructions, prospects, pledge cards, etc.

Thursday--Dec. 18 Dinner meeting of team workers, Board of Trustees, campaign committee at Oakwood Club, 6:30 P.M.

Presentation of needs by speaker.

Outline of campaign by chairman.

Distribution of material to team members.

NO SOLICITATION AT MEETINGS.

Thursday--Dec. 25 Mail second letter to all prospects.

Friday --Dec. 26 Luncheon meeting at Hotel Statler of all team members, Board of Trustees, medical and surgical staff, nurses, guests and campaign committee in celebration of the Silver Jubilee - guest speaker of note - 12:00 noon.

First report by teams.

Tuesday Dec. 30	Team	captains	meeting	with	committee,	Hotel	Statler,	11:30 A.M.
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Monday -- Jan. 5 Second Report meeting, Hotel Statler, 12:00 noon.

Mail third letter to prospects. Clear list.

Thursday--Jan. 8 Team captains meeting with committee, Hotel Statler, 11:30 A.M.

Monday -- Jan. 12 Final report dinner, Hotel Statler, 6:30 P.M.

Mount Sinai Hospital Expansion & Improvement Campaign - Headquarters Statler Hotel Room 414

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MAIN 4375

DIRECTORY

	/		
Honorary Chairmen:	Eugene S. Halle	Swetland Bldg.	MA 0928
	S. P. Halle	Hanna Bldg.	CH 4877
	Abram Lewenthal	12429 Cedar Rd.	
	ADIAM Dewendial	12425 Cedar Rd.	YE 7117
General Chairman:	Max Myers	Keith Bldg.	CH 7550
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Co-Chairmen:	N. L. Dauby	The May Co.	CH 3000
	Max Freedman	3615 Chester Ave.	EN 2636
	Marc J. Grossman	N. B. C. Bldg.	
	Sol Reinthal		MA 7860
		6118 Kinsman Rd.	EN 4800
	W. J. Schoenberger	8810 Harvard Ave.	MI 4400
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	Jack Rorimer	3140 E. 65th St.	
			MI 2290
	Dan Sherby	2020 W. 3rd St.	PR 3188
	Walter Weil	6700 Grant Ave.	DI 0060
Treasurer:	I. F. Freiberger	Cleveland Trust Co.	MA 1600
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Associate Treasurer:	Eugene E. Wolf	Union Commerce Bldg.	MA 7256
Campaign Executive			
Committee:	Maurice Bernon, Chairman	Union Commerce Bldg.	CH 4460
	VV N I Q		
	Harry F. Affelder	P. O. Box 6296	
	Alfred A. Benesch	1106 Citizens Bldg.	CH 0240
	N. L. Dauby	The May Co.	CH 3000
	Max Freedman		
		3615 Chester Ave.	EN 2636
	I. F. Freiberger	Cleveland Trust Co.	MA 1600
	Marc J. Grossman	N. B. C. Bldg.	MA 7860
	Eugene S. Halle	Swetland Bldg.	MA 0928
	S. P. Halle	Hanna Bldg.	CH 4877
	H. D. Koblitz	National City Bank Bldg.	
	Richard H. Kohn	1600 East 55th St.	HE 0200
	Abram Lewenthal V	12429 Cedar Rd.	YE 7117
	Irwin N. Loeser	National City Bank Bldg.	
	Max Myers		
		Keith Bldg.	CH 7550
	L. W. Neumark	1974 E. 61st St.	EN 0800
	Sol Reinthal	6118 Kinsman Rd.	EN 4800
	J. M. Rorimer	3140 E. 65th St.	MI 5530
	Edward L. Rosenfeld	2590 Fairmount Blvd.	FA 6265
	Wm. J. Schoenberger	8810 Harvard Ave.	MI 4400
	Dan Sherby V	2020 West 3rd St.	PR 3188
	Max Simon	700 W. St. Clair Ave.	MA 8073
6	Walter Weil	6700 Grant Ave.	DI 0060
Y	Howard E. Wise V,		
. 1		7301 Bessemer Ave.	MI 1170
17	Eugene E. Wolf	Union Commerce Bldg.	MA 7256
Assistant to the			
Chairman:	Rodney C. Sutton	414 Hotel Statler	MA 4375
			GA 4600
	Carl P. Martin	414 Hotel Statler	MA 4375
Headquarters			1010
Secretary:	Helen Hollander	Ald Hotol Station	16A A775
soor over y.	Horon Horrsungl.	414 Hotel Statler	MA 4375
		(Home)	PO 6684

Mount Sinai Hospital Expansion and Improvement Campaign

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HOW MOUNT SINAI'S SERVICE INCREASED

	IN <u>1917</u>	IN <u>1924</u>	IN 1940
Admissions	3,423	6,874	8,978
Births	305	864	934
Operations	2,196	3,938	5,80 9
Emergency Cases	528	1,341	3,713
X-Ray Examinations	3,158	6,057	8,344
Laboratory Examinations	3,648	25,285	92,959
Free Patient Days	13,643	26,723	12,848
Pay Patient Days	8,201	13,078	63,171
Total Patient Days	39,634	72,962	82,674
Dispensary Day Visits	11,610	39,900	74,163
Number Meals Served	247,356	420,417	478,843

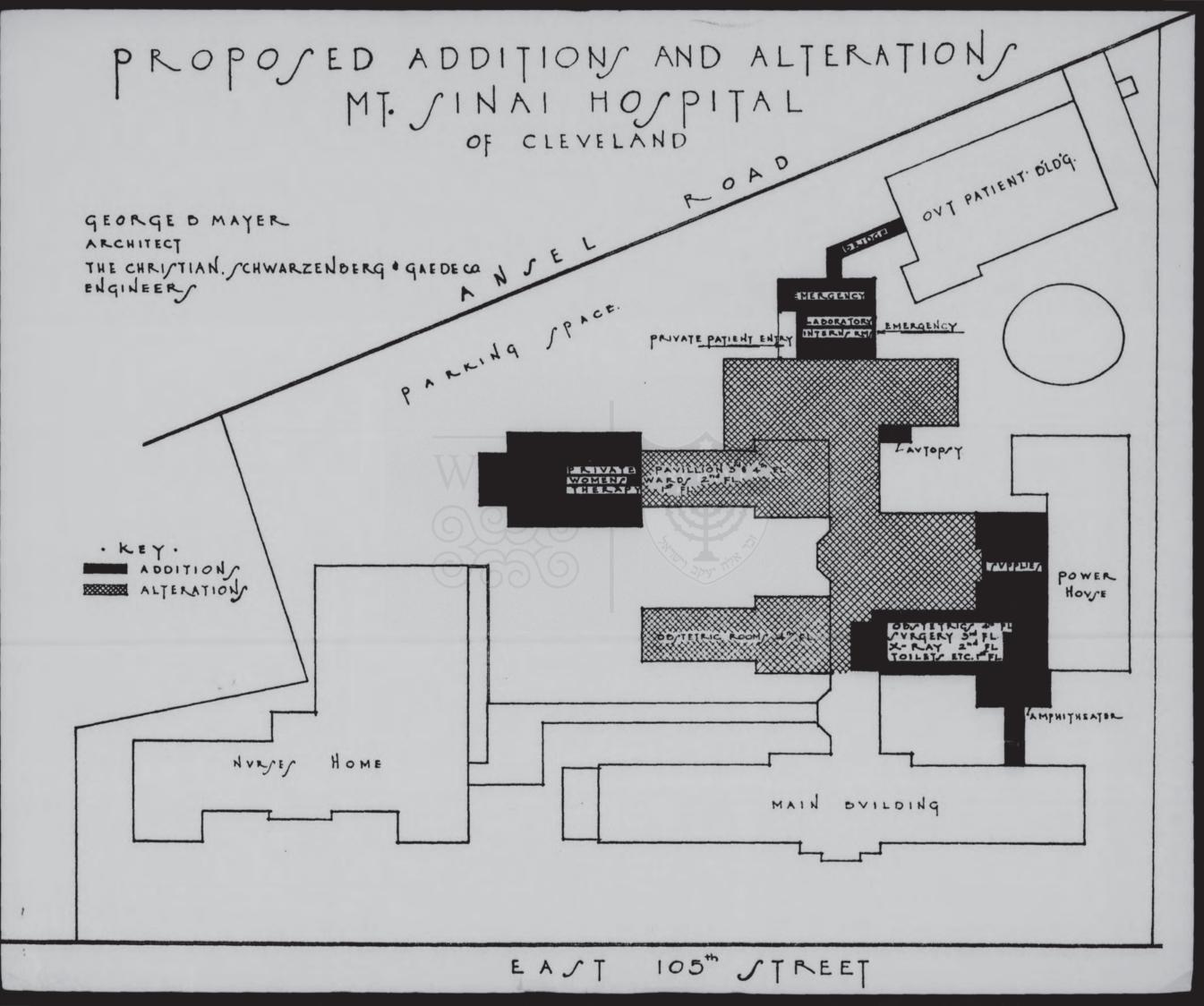
Mount Sinai Hospital Expansion and Improvement Campaign

ADDITIONS AND IMPROVEMENTS

A brief list of additional facilities contemplated by the proposed plans for additions and alterations to Mount Sinai Hospital include:

- 1. Additional bed capacity -- 61 beds and 15 bassinets.
- 2. Additional facilities for X-Ray department.
- 3. Doubling of research and laboratory facilities.
- 4. New and enlarged storage rooms of various types.
- 5. A new admitting suite for emergency and accident cases.
- 6. Surgery space almost tripled.
- 7. Seven additional rooms for internes.
- 8. Entirely new delivery suite and nursery to more than double present capacity.
- 9. New Doctors' consultation rooms on each floor.
- 10. Additional dressing rooms for Doctors throughout.
- 11. New and larger quarters for employees.
- 12. New central supply department for linens, paint shop, receiving room, etc.
- 13. New admitting suite for private and ward patients.
- 14. New amphitheatre to seat approximately 250.
- 15. New service elevator.
- 16. Enlarge autopsy room to double its present capacity.

These proposed improvements are designed to further increase the service facilities of Mt. Sinai Hospital to meet the growing demands of the community.





AFTER twenty-five years of service to every creed and class and color, Mount Sinai Hospital must rehabilitate its physical structure by long-planned expansion and improvement to meet the ever-growing needs of normal service and the pressing demands of national defense.

All over Cleveland there has been a constant increase in the use of hospital service. This is especially true at Mount Sinai. The high privilege of good hospitalization has become indispensable.

The Trustees proposed to modernize the Hospital and the architects, responding to the established needs of service, have prepared plans on the basis of long and detailed study.

Enjoying a high reputation for the standards of its service and seeking ever to meet the impact of sudden emergencies, Mount Sinai has increased its work many fold since it was built in 1916—until today it has far outgrown even the added facilities of 1925.

HOSPITALS never shut down.

With their staff and personnel, they are on twentyfour hour duty every day in the year.

Mount Sinai Hospital has won for its community and for all Cleveland the recognition of the nation as a center for valued research in its laboratories; for skilled and sympathetic care of its patients; for thorough training of its nurses, internes and technicians—and for heroic action in time of civic emergencies when the entire hospital has been devoted to combat a great tragedy.

Mount Sinai Hospital has reached its present eminence through its significant contributions to the common good.

There is a point in the provision of hospital facilities below which it is not safe for any city to fall. Cleveland today does not have as many hospital beds in proportion to its population as most cities regard necessary. $U_{\rm RGENT}$ demands upon Mount Sinai Hospital for its health service far outstrip its facilities for rendering efficient and immediate service.

That, in short, is the reason for the following building additions and improvements included in the approved plan:

- 1. Additional bed capacity—61 beds and 15 bassinets.
- 2. Triple the present surgery space.
- 3. Double the research and laboratory facilities.
- 4. Increase the facilities of the x-ray department.
- 5. More than double the delivery suite and nursery.
- 6. New consultation rooms for Doctors on each floor.
- 7. New central supply department.
- 8. New admitting room for emergency and accident cases.
- 9. New admitting room for private and ward patients.

10. New training amphitheatre to seat 250.

11. New service elevator and bridge.

12. Enlarged autopsy room.

- 13. Storage rooms—storage is now in the corridors.
- 14. Suitable quarters for internes.

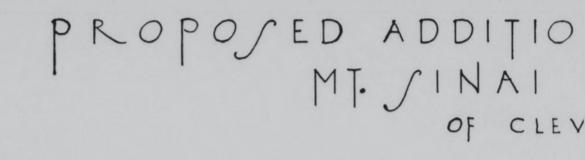
15. Suitable quarters for employees.

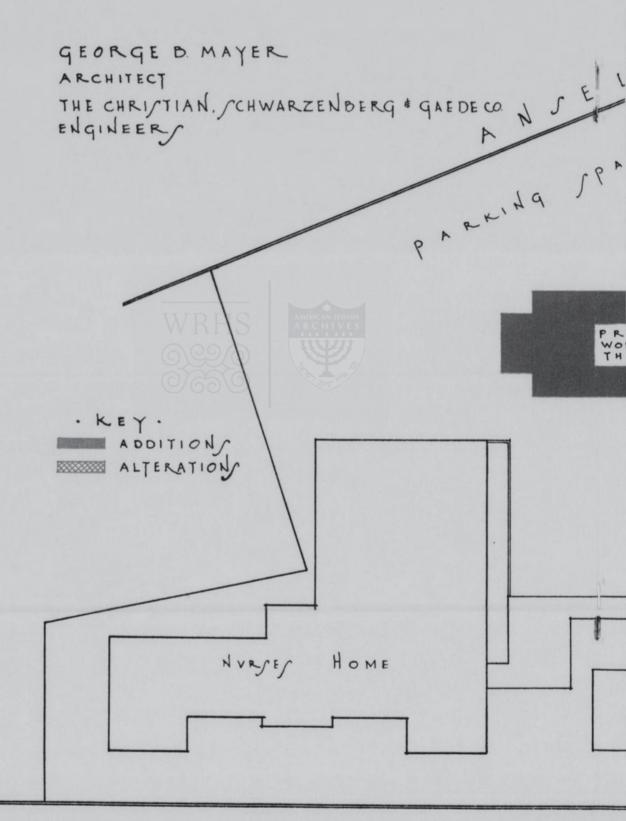
16. Additional dressing room for Doctors.

HOW MT. SINAI'S SERVICE INCREASED

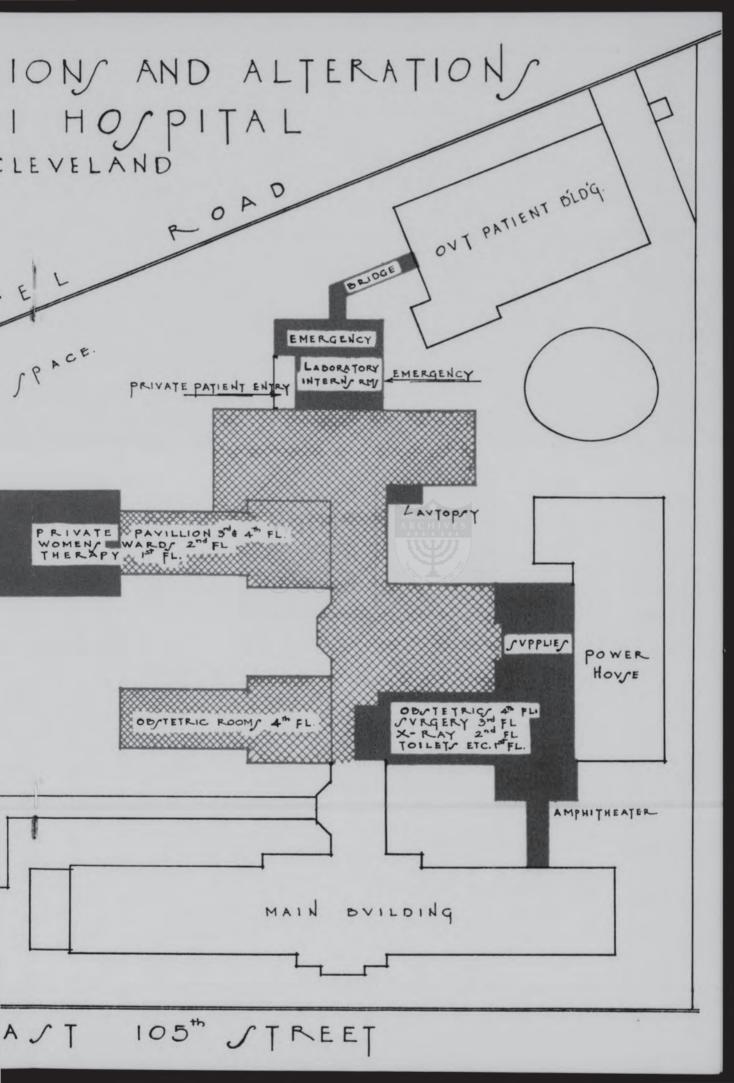
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Number Meals Served 2	247,356	420,417	478,843
* This includes 32 880 Hosnital Service	Associatio	n dave	

* This includes 32,880 Hospital Service Association days.





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AFTER twenty-five years of service to all Cleveland, Mount Sinai now asks for the support of its community and of the whole City of Cleveland in providing a fund of \$588,000 payable over three years to enable it to make additions which will meet the needs of the present day and of the immediate future.

Mount Sinai is a Jewish hospital in its founding but Mount Sinai is a Cleveland hospital in its service. More than half of its ward and dispensary patients are non-Jews.

The project is not on a grand scale. The costs have been closely calculated.

The vitally necessary additions and improvements have received the warm endorsement of the Jewish Welfare Federation of Cleveland.

Similar endorsement has been received from the Committee on Civilian Defense.

Every dollar contributed will do full duty for Mount Sinai Hospital and for those it serves so well.

None can but be impressed by the standard of Mount Sinai's service and the genuine merit that attaches to this appeal. **F**OLLOWING the accepted custom of similar building fund campaigns, Mount Sinai Hospital Expansion and Improvement Fund pledges may be paid at once during the year 1941 or part at once and the balance in three annual installments or the entire amount in three annual installments on April 1, 1942, April 1, 1943 and October 1, 1944. The pledge card provides for the indication of the choice of method by the donor.

According to Ohio law, corporations are permitted to make gifts to charitable enterprises. Such gifts are allowable deductions in computing net income subject to Federal tax up to 5% of such income.

Individuals making gifts may deduct the amount of the gift actually paid in computing net income subject to Federal income tax up to 15% of such income. The deduction is taken for the year in which payment is made.

In donation of securities rather than cash, the donor may use the present value regardless of purchase price in setting up his deduction. If the securities were sold and the cash given, Federal tax applies to the profit. The names of all donors of One Hundred Dollars or more will be inscribed in the Book of Life at Mount Sinai Hospital and placed in the Ark there. The acceptance of such gifts shall be evidenced by a formal certificate signed by the President and by the Secretary.

There are suitable memorial opportunities for the larger gifts.

\$10,000.00 will dedicate a private room.
\$5,000.00 will dedicate an adult's ward bed.
\$3,000.00 will dedicate a child's ward bed.
\$2,500.00 will dedicate an adult's ward bed for 20 years.
\$2,000.00 will dedicate an adult's ward bed for 15 years.
\$1,500.00 will dedicate an adult's ward bed for 10 years.
\$1,000.00 will dedicate an adult's ward bed for 5 years.

Appropriate plates bearing the designated name shall be placed.

THE JEWISH WELFARE FEDERATION

Mr. Max Myers, President Mount Sinai Hospital 1800 East 105th Street Cleveland, Ohio

Dear Mr. Myers:

The Board of Trustees of the Jewish Welfare Federation recognizes the fact that Mount Sinai Hospital has during the past quarter century rendered a valuable and necessary health service to all of Metropolitan Cleveland.

Regardless of the patients' race, creed, or color, Mount Sinai Hospital has carried a full share of responsibility for care and treatment of the indigent sick of the city. It has enjoyed a high reputation for its standard of service and its readiness at all times to meet the emergencies of disaster.

We have been cognizant of the fact that Mount Sinai's hospital services have been seriously impaired by the continued lack of rehabilitation in a building twenty-five years old.

It is therefore a pleasure for me to inform you that the Board of Trustees of the Jewish Welfare Federation has unanimously approved and endorsed the Hospital's present appeal in the hope that this entire community will join in this Silver Jubilee Anniversary of Mount Sinai Hospital in responding to the campaign.

Sincerely yours,

J. M. Berne President,

The Jewish Welfare Federation.

December 10, 1941

MOUNT SINAI HOSPITAL EXPANSION AND IMPROVEMENT FUND

Honorary Chairmen: EUGENE S. HALLE S. P. HALLE A. LEWENTHAL

General Chairman: MAX MYERS

Co-Chairmen: N. L. DAUBY MAX FREEDMAN MARC J. GROSSMAN SOL REINTHAL W. J. SCHOENBERGER

Vice-Chairmen: HARRY F. AFFELDER JACK RORIMER DAN SHERBY WALTER WEIL HOWARD WISE

Treasurer: I. F. FREIBERGER

Associate Treasurer: EUGENE E. WOLF

Campaign Executive Committee: MAURICE BERNON, Chairman

HARRY F. AFFELDER ALFRED A. BENESCH N. L. DAUBY MAX FREEDMAN I. F. FREIBERGER MARC J. GROSSMAN EUGENE S. HALLE S. P. HALLE H. D. KOBLITZ RICHARD H. KOHN A. LEWENTHAL

IRWIN N. LOESER MAX MYERS L. W. NEUMARK SOL REINTHAL J. M. RORIMER EDWARD L. ROSENFELD WM. J. SCHOENBERGER DAN SHERBY MAX SIMON WALTER WEIL HOWARD E. WISE

EUGENE E. WOLF

Headquarters - 414 Hotel Statler - Main 4375

MOUNT SINAI HOSPITAL EXPANSION AND IMPROVEMENT FUND

414 Hotel Statler - MAin 4375

Bulletin No 1. December 20

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AMMOUNCEMENT: The Committee on Solicitations of the Cleveland Chamber of Commerce has just issued, under date of Dec. 16, its Bulletin No. 488 which explains the needs of Mount Sinai in great detail and which "commends Mount Sinai Hospital for the excellent service it has "rendered to the City of Cleveland, approves this appeal and "recommends it to those interested."

> The appeal has also been endorsed by the Jewish Welfare Federation and by the Mayor's Committee on Civilian Defense for Hospitals.

> > -----

QUESTION:

by a team captain:

What assurance has the Board of Trustees that materials will be made available when the fund is raised?

ANSWER:

The additions and improvements are in line with U.S. requests for hospital expansion for civilian defense and for service to war-time industry. The approval of the building by the Committee on Civilian Defense assures O.P.M. priority. The Chamber of Commerce has also approved. Similar projects are already under way in other cities.

QUESTION:

Why are the gifts of the Trustees so much larger than others?

ANSWER:

They are large but so are other gifts. The Trustees and heads of departments at the hospital are close to daily needs and so realize the immediate problems. As others have learned of the vital necessity, their gifts have been large. This is not a recurring appeal but one which deserves more than normal generosity.

QUESTION: Is the over-crowding of the hospital due to Hospital Service Association patients?

ANSWER: It is a contributing factor but Cleveland's hospitalized percentage is lower than in places where there is no Hospital Service Association; as, for example, in the State of Indiana. The real reason for crowding is the growth of public demand for hospitalization and the fact that no Cleveland hospital has added materially to its beds in the last ten years.

QUESTION: Why is the three-year payment plan given as an option?

ANSWER: Because many of the givers wish to spread payments so that they may benefit under the 15% exemption allowed in annual income tax returns.

Page two.

As team workers have secured signed pledges, several have phoned in to the campaign offices, Main 4375.

Among the early gifts reported are:

FROM THE BOARD OF TRUSTEES:

Marc J. Grossman and family	\$10,000
Eugene Halle	12,800
Max Myers	5,000
Sol Reinthal	5,000
W. J. Schoenberger	5,000
Walter Weil	5,000
H. F. Affelder	5,000

FROM THE MEDICAL and SURGICAL STAFF: (Team 20)

Dr. Jacob L. Bubis	1,500
Dr. Harold C. Epstein ARCHIVES	1,500
Dr. Sam O. Freedlander	1,500
Dr. Morris E. Gans	1,500
Dr. Moses Garber	1,500
Dr. Herbert A. Mahrer	1,500
Dr. S. S. Quittner	1,500
Dr. Sam S. Berger	1,500
Dr. Rudolph S. Reich	1,500
Dr. Abraham Strauss	1,500

FROM OTHERS:

Brewing Corp. of America (Carling's)	1,500	by S. P. Halle
Percy W. Brown	250	by Eugene Halle
P. W. Frieder	1,000	by A. M. Luntz
Arthur McBride	250	by Dan Sherby
Commodore Beaumont	25,000	

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35TH ANNUAL MEETING

MT. SINAI HOSPITAL of CLEVELAND



HOTEL ALLERTON BALLROOM Monday, June 12, 1950 • • 12:15 Noon

MT. SINAI IN TRANSITION ... A Report In Brief

ALL hospitals in the community-for that matter in the country-are undergoing revolutionary changes in all phases of their operation. Mt. Sinai is no exception.

The demand for hospital service, on the part of the community, has multiplied at a rate that has taxed hospital facilities to their utmost.

In 1948 patient admissions had reached an all-time high. But in 1949 the figures soared far beyond this peak. An astounding total of 10,449 patients were admitted to the hospital. More than 2000 new babies were delivered. Service cases (non- and part-pay patients) which had increased 89% in 1948 over the previous year, rose 54% higher in 1949. Emergency visits jumped almost 27%; Outpatient visits, 25%; Laboratory examinations, 21%; Pharmacy prescriptions, 47%, and Surgical operations, nearly 10%.

As a result of this unprecedented call for service, Mt. Sinai has been hard pressed on many fronts. The strain has been heavy on all departments and only by unstinting work and planning on the part of members of the staff, with the full support of the Board of Trustees and the Women's Auxiliary, has the hospital been able to meet the pressing needs with sympathy and understanding.

Programs of expansion and reorganization have been many and varied . . . and their timetables have necessarily been speeded up. Space permits the mention of only a few.

Definitely and slowly our bed capacity is being increased and it now stands at nearly 300 (including 45 bassinets). Today the bed capacity of the hospital is the largest it has ever been.

The hospital's Building and Improvement Program is well integrated. In the past two years, members of the community generously donated an additional two million dollars for this purpose. Work is progressing on the new Professional Services Pavilion and we are looking forward to a very early opening of a portion of this building. Meanwhile, urgently needed facilities have been provided in present buildings, including: opening of the new Delivery Suite; remodeling of the Maternity floor; opening of seven ward dietary Kitchens; completion of a new Admission Suite. Much of this work has been done with our own employees.

The Medical Staff has been reorganized so that there are now three major clinical divisions-Medicine, Obstetrics-Gynecology and Surgery. Dr. Samuel O. Freedlander continues as Chief of Medicine. Dr. Leonard H. Biskind has been appointed Acting Chief of Obstetrics-Gynecology. After long and careful search, we feel particularly fortunate in having secured Dr. Arthur J. Patek, Jr. as our new Chief of Medicine.

In cooperation with Western Reserve University's Medical School, with which Mt. Sinai is affiliated, many important advances have been made in the field of education. Internships have been extended from one year to two years, and the educational program of the House Staff has been formalized and expanded. Graduate Courses for practicing physicians of the community were established last year in addition to the traditional departmental conferences. To the bi-weekly clinicalpathological conferences, clinical-physiological conferences were added. Last year, too, saw the establishment of annual lectureships, which were given by such international authorities as Dr. I. Snapper, formerly of Amsterdam, Holland, and now of New York, Dr. L. Rigler of Ann Arbor, and Dr. D. Abramson of Chicago.

We have expanded our residency program to an unprecedented degree and have thus made it possible for more young physicians to obtain training which will qualify them as specialists in branches of medicine and surgery. This expansion has met with the approval of The American College of Surgeons, The American Medical Association and other national approval bodies, and has been one of our most important advances.

Several other important developments have taken place. A Laboratory for Cardio-Respiratory Research has been opened; work in this laboratory is being carried on by the carefully coordinated efforts of our own Divisions of Medicine and Surgery, and of members of the Department of Physiology of Western Reserve University. The hospital's first Laboratory for Experimental Surgery has been made possible by a gift from Edward M. Katz and Samuel S. Sanders; it will be ready for operation within the next few weeks.

In nursing, a new organizational pattern has been established along functional lines, making for more efficient operation. The ties between the hospital and the Frances Payne Bolton School of Nursing have been strengthened. The general shortage of nurses in the face of rapidly increasing hospital services is a critical problem, but it would be far more acute were it not for the assistance of the Volunteers. A new seven-point program has been undertaken by the Department of Volunteer Service during the past year.

The activities of the Volunteers and the Women's Auxiliary have been integrated under one coordinator; the number of volunteers has been more than doubled (as of the end of last year 254 were on the rolls); the membership in the important and active Auxiliary has been increased to 2000 - a 25% gain; a Junior Auxiliary, with a membership of 250, and a group of Juniorettes have been established.

To share the increased administrative burdens, Mark Berke was promoted to the post of Assistant Director, and Sidney Lewine was added to the Administrative Staff with the same title.

The Out-Patient Department witnessed a significant increase in patients – serving the largest number of needy cases in almost ten years. There is every indication that this increase will continue.

While hospital services were rapidly multiplying, costs were mounting almost as fast. Income from paying patients, CHSA (Blue Cross Hospitalization), The Community Fund and all other sources fell far short of meeting expenses, and the major part of the difference was supplied by the Jewish Welfare Fund. Next year, and for some years to come, the Community will be faced with the necessity of providing larger sums than ever, to pay for this great increase in the number of indigent patients being served in the wards, Outpatient department and Emergency rooms.

Fortified with the exemplary cooperation on the part of the staff, volunteers, laymen interested in our work, and the Board of Trustees, Mt. Sinai looks forward to another progressive year with service to the Community uppermost in every mind.

FINANCIAL OPERATIONS

For the Year Ended December 31, 1949

This Is What We Earned or Received:

We earned from patients, after deducting an amount we believe to be uncollectible	
Our discounts on bills from our vendors amounted to	5,400
We salvaged and sold outworn equipment to the value of	1,000
The tuition fees we received from students in our Schools of Nursing, Laboratory, and X-ray amounted to	1,500
Other operating income totaled	13,000
The income from special purpose and endowment funds was .	4,900
We received from the Jewish Welfare Federation and Com- munity Fund towards our deficit	244,200
Our total income from all sources was	\$1,773,900

This Is What We Spent:

For salaries and wages	
For food	
For supplies and other operating expenses 542,500	
For medical education expense	
The depreciation on equipment was	
The depreciation on our buildings was	
Our total expenses were	\$1,790,500
Leaving a final deficit of	

PROGRAM

THIRTY-FIFTH ANNUAL MEETING MT. SINAI HOSPITAL MONDAY, JUNE 12, 1950

INVOCATION Rabbi Barnett R. Brickner

REPORT OF THE PRESIDENT HARRY F. Affelder

ELECTION OF TRUSTEES MAX SIMON, Chairman, Nominating Committee

> REPORT OF THE DIRECTOR SIGMUND L. FRIEDMAN, M.D.

INTRODUCTION: NEW CHIEF OF MEDICINE Dr. Arthur J. Patek, Jr.

REPORT OF THE WOMEN'S AUXILIARY MRS. JULIAN B. GALVIN, President

THE FRANK E. CHAPMAN AWARD ADDRESS ALFRED L. ROSE, President, Mt. Sinai Hospital of the City of New York

BOARD OF TRUSTEES MT. SINAI HOSPITAL

HARRY F. AFFELDER, President

HOWARD E. WISE, 1st Vice President I. N. LOESER, Secretary JUDGE MAURICE BERNON, 2nd Vice President DAN SHERBY, Treasurer

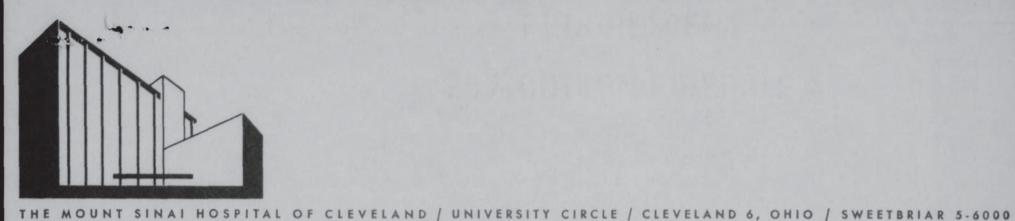
Alfred A. Benesch Joseph M. Berne Nathan L. Dauby Myer S. Fine Sylvester W. Flesheim Max Freedman I. F. Freiberger Sam M. Friedman M. E. Glass William Goldberg Eugene Goodman Emil H. Gottfried Marc J. Grossman Eugene S. Halle Edna F. Hays GEORGE H. HAYS DAVID R. HERTZ SAMUEL S. KAUFMAN EUGENE KLEIN H. D. KOBLITZ R. H. KOHN JOSEPH LAMPL H. JACK LANG DAVID N. MYERS L. W. NEUMARK LEONARD RATNER ARTHUR J. REINTHAL W. J. SCHOENBERGER MAX SIMON WALTER M. WEIL

ANNUAL MEETING COMMITTEE

DAVID N. MYERS, Chairman

Sylvester W. Flesheim Eugene Klein H. Jack Lang Howard E. Wise

A FEW INTERESTING FACTS ABOUT MT. SINAI A. The average daily cost of running the Hospital in 1949 was approximately . . \$4,905.00 The average daily income we received in 1949 was approximately 4,860.00 45.00 B. The cost of taking care of an average patient for one day was approximately . . \$ 18.41 17.14 The income from an average patient each day was approximately 1.27 4.18 C. The cost of each clinic visit in the Outpatient Department was \$ Income from each clinic visit in the Outpatient Department was39 3.79 Our loss per clinic visit was 7.50 D. The cost of each visit to the Emergency Room was approximately \$ The income from each visit to the Emergency Room was approximately . . 2.15 5.35 Our loss for each Emergency Room visit was approximately \$





December 17, 1959

Rabbi Abba Hillel Silver 19810 Shaker Boulevard Cleveland 22, Ohio

Dear Rabbi:

I am writing on behalf of our Board of Trustees to extend to you and to Virginia a very cordial invitation to join us when we dedicate our new main building on Sunday, January 10, 1960.

Since I last communicated with you, our plans have changed and we will hold a brunch and dedication exercises in the auditorium of our own nurses' residence. We set our invitation time at 11:30 a.m. in the hope that we would be able to begin about noon, and I do not believe that the time will conflict with your own schedule.

One consequence, of course, is that we will not find it necessary to accept your very generous offer of the use of the Temple's facilities except for assistance in regard to parking, which a member of the hospital staff will discuss with Mr. Leo Bamberger.

I would be very pleased if you would join me at the head table and if you would, also, consent to deliver the invocation.

In the hope that you and Virginia will find it possible to be with us, I remain

Sincerely yours,

S. W. Flesheim, President Board of Trustees

SWF:gs

December 21, 1959

Mr. Sylvester W. Flesheim President Mt. Sinai Hospital University Circle Cleveland 6, Ohio

My dear Sylvester:

No a sufficience a

Let me thank you for your kind letter of December 17th and for your gracious invitation. Both Virginia and I will be very happy to attend the dedication exercises on Sunday, January tenth, and I shall be very happy to deliver the invocation.

I notice your change of plans and that the brunch and dedication exercises are to be held in the auditorium of the nurses' home. The timing presents a problem to me. You are notifying the guests to come at 11:30. Our Temple services, as you know, are held on Sunday mornings and are not out before 12:00 nor is our school dismissed before that time. This will not only create a serious car congestion on East 101st Street and parking difficulties, but it would also rush me considerably to get over in time for the invocation. I wonder whether it would not be more convenient all around if the lunch would begin at 12:30.

With all good wishes and hoping to see you on the auspicious occasion on the tenth, I remain

Very cordially yours,

ABBA HILLEL SILVER

AHS :bfm

office of the DIRECTOR

December 24, 1959

Rabbi Abba Hillel Silver The Temple East 105th Street at Ansel Road Cleveland 6, Ohio

My dear Rabbi:

I am delighted that you and Virginia will join us at our dedication brunch on January 10th, and that you will deliver the invocation.

I believe that Sidney Lewine's letter to Dan, in which he discussed the unfortunate problem of timing as well as the parking situation, must have arrived subsequent to the writing of your letter of December 21st.

I wish to repeat however that I personally consider the circumstances extremely regretable, but the problems as described in Mr. Lewine's letter were such that our present plan represents the most practicable solution.

We are most eager to have you with us, and I assure you that we will not begin the brunch until you have arrived to deliver the invocation. I hope that you will understand our problem and excuse whatever inconvenience it implies.

With very best wishes to you and Virginia, I am

Gratefully yours,

yor

S. W. Plesheim, President Board of Trustees

SWF:djc