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Series I: General Correspondence, 1914-1969, undated.

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United Jewish Appeal, United Palestine Appeal, Council of Jewish  
Federations and Welfare Funds, 1938.

MINUTES OF THE BOARD OF DIRECTORS OF THE COUNCIL OF JEWISH  
FEDERATIONS AND WELFARE FUNDS  
HELD AT THE NETHERLAND PLAZA HOTEL, CINCINNATI  
SATURDAY, JANUARY 8, 1938 - NOON

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Present: William J. Shroder, presiding

George Backer	Elias Mayer
Samuel Goldhamer	Kurt Peiser
Samuel A. Goldsmith	Charles A. Riegelman
Mrs. Sieg. Herzog	William Rosenwald
Sidney Hollander	Eugene Warner
Solomon Lowenstein	Joseph Willen
Ira M. Younker	

Visitors

Jacob Blaustein	Max Hirsch
Alice R. Emanuel	Robert J. Koshland
Clarence Enggass	Joseph P. Loeb
Samuel Gerson	James Marshall
Harry Greenstein	Charles Rosenbloom
Maurice Taylor	

Staff

H. L. Lurie	G. W. Rabinoff
H. M. Propper	Blanche Renard
Reuben B. Resnik	

(The reports and memoranda referred to in these minutes were prepared by the committees and staff and were distributed at the meeting. The folder of reports is filed as a supplement to these minutes. The items are presented herewith in accordance with the agenda issued for the meeting.)

1. Minutes of the previous meeting of the Board of Directors, Briarcliff Manor, New York, September 27, 1937, having been distributed by mail were adopted as presented without reading. The Minutes of the Board meeting in Cincinnati, in June, had been approved at the Briarcliff session.

MR. SHRODER commented on the Briarcliff meeting at which a thoroughly representative group of Jews from the communities of the United States were gathered together through the kindness of MR. WARBURG. Subjects of broad Jewish interest were presented and discussed during the two days of the conference. The high spots were MR. WARBURG'S presentation of the Palestinian situation and its implications, several of the talks on the European situation and the closing talk by MR. LERNER. MR. SHRODER said "it was a remarkable gathering, one that may never be repeated."



## 2. Report on Council Activities and Prospects

MR. LURIE read the report of the Executive Director, relating the range of the Council activities to the basic Council objective of organizing the Jewish groups in the communities of the country. He stressed the rapid rise in the number of welfare funds, their apparent stability, the mergence of the Community Council movement and the interest of the Council in guiding these developments along stable and basic principles. The Council program of research and field service, regional and annual conferences and publications is to be directed toward this general goal. MR. LURIE noted that the Council now has a membership of 112 agencies in 93 cities, that during 1937 the field staff was increased by one worker, and reported among other specific activities that six regional conferences were held, inventories completed and releases on the resources, services and developments in the functional social service fields, an analysis of financing federations and welfare funds and national overseas agencies had been prepared and distributed to member agencies.

ON MOTION THE REPORT WAS ORDERED RECEIVED. IN THE DISCUSSION, MR. GOLDSMITH, MR. ROSENWALD AND OTHERS EXPRESSED THE FEELING THAT THE "EXCELLENT WORK OF THE STAFF SHOULD BE COMMENDED."

## 3. Committee Reports

a. Public Welfare Measures - MR. LURIE presented the summary of replies received from the Council member agencies on the inquiry issued by the Committee early in the fall, particularly directed to determining their attitude on the question -

"Shall the Council of Jewish Federations and Welfare Funds join with other national agencies in urging upon Congress the amendment of the Social Security Act to include employees of social agencies within the old age benefits system?"

Out of the 34 replied received, 23 were in the affirmative.

MR. RIEGELMAN, Chairman, read a letter received from MR. BUTZEL, a Committee member, opposing action by the Council at this time. MR. RIEGELMAN indicated his concurrence in MR. BUTZEL'S position, adding that in his opinion the Council employees should be included under the Act.

Considerable disagreement was expressed within the Board as to the Council position on the general question. Some felt that replies to the inquiry were too few and that too many of the important cities were missing.

MR. GOLDSMITH said that Chicago had developed a retirement plan for its own employees more liberal than the Security Act, particularly in its provision for "back service" and he did not believe the Council should assume to express a position on behalf of the federations. MR. LOWENSTEIN concurred in this opinion saying that the New York Federation had not been able to develop its own pension plan because of the expense of its initiation. He pointed out that the non-profit making agencies had to choose between curtailing their program and the applying of some of their income to security measures for their employees. His discussion and all which followed related only to the Old Age provisions of the Act.



MR. RIEGELMAN interpreted the replies to the inquiry to indicate "no desire on the part of the agencies constituting this Council to have us speak for them in a matter of this kind."

MR. HOLLANDER MOVED, seconded by MR. LOWENSTEIN that "further effort be made to obtain responses from the Council membership and that if favorable responses are received from 60% or more, the Council take action, trying to have the employees of non-profit agencies protected under the Old Age provision of the Social Security Act.

In the discussion of the Motion various points were made:

Should the voting in the poll be weighed according to the number of people employed by each of the member agencies, since otherwise the small member agencies who constitute the bulk of the Council membership would outvote the one or two large agencies who employ most of the people who would be affected by the proposed change.

MR. MAYER raised the question as to whether it was advisable for the Council to attempt to represent the federations on this point, even if it received unanimous consent. He favored leaving action to the discretion of the separate federations, believing that the Council would be making a mistake "by undertaking to involve the federations in a public action of this character." MR. RIEGELMAN concurred and MR. ROSENWALD asked whether the Council might speak for those agencies which specifically authorized the Council to do so.

Could the Assembly take action on this question? This raised the question of the authority the member agencies vested in their delegates to the Assembly and MR. SHRODER ruled that it could not consider that the delegates had been authorized, according to the rules, to speak for their member agencies on matters of this character. MR. HOLLANDER attempted to amend his Motion to provide that any action taken by the Council should indicate that it was being done on behalf of the authority of a given list of member agencies. MR. LOEB on this point considered it unwise to attempt to bind the total membership by the action of 60% and MR. BLAUSTEIN concurred. On the other hand, MR. GREENSTEIN urged that this course would be unwise and that action should either be taken for the whole membership or the whole matter should be left to their individual initiative. MR. WARNER argued that the refusal of one-third of the Council member agencies should not preclude the Council's keeping abreast with the times. The majority rule, if it applies at all in Council matters, applies here and the importance of Old Age security should compel Council action.

MR. GOLDSMITH pointed out that action by the federations would bind the community funds with which most of the federations are affiliated. He suggested that the whole situation could be met by the Council Board adopting a resolution recommending to its member agencies, in the light of the inquiry vote, that they support legislation seeking to liberalize the Social Security Act. MR. LOEB and MR. BLAUSTEIN expressed the conviction that whatever action is taken by the Council should not be sent to Congress and varying opinions were expressed as to whether notification to Congress would help or hinder, including consideration of whether the tax status of the Council might be involved.



MR. HOLLANDER'S MOTION WAS FINALLY AMENDED BY MR. YOUNKER, THAT THE MATTER BE REFERRED BACK TO MR. RIEGELMAN'S COMMITTEE FOR FURTHER STUDY, TAKING INTO CONSIDERATION THE ORIGINAL MOTION AND THE EVIDENT DESIRE OF THE BOARD TO OBTAIN MORE OF A CONSENSUS OF OPINION OF THE MEMBERS.

MR. MAYER seconded the amendment and it was passed, on a division of 11 to six. MR. GOLDHAMER commented that the final action on this issue would determine whether or not the Council has a right to go into legislative matters.

### 3b- Committee on National Jewish Problems

MR. YOUNKER referred to the official Committee report in the docket and asked the Board to consider the matter of a renewal of the 1937 JDC-UPA agreement for 1938. He indicated that his Committee had discussed the matter with representatives of both agencies but that no decision had been reached. He felt that action by the Board and the General Assembly would influence the two agencies to reach an agreement and thus avoid a recurrence of the competitive campaigns and the disturbances from which the local communities had suffered during 1936.

MR. SHRODER pointed out that the Briarcliff Board meeting had recommended that the JDC and UPA attempt to reach an agreement for 1938 leaving to these two agencies the formula of distribution. He suggested:

"THAT A RESOLUTIONS COMMITTEE BE APPOINTED AND THAT THEY DRAFT AN APPROPRIATE RESOLUTION URGING AN AGREEMENT BETWEEN THE JDC AND THE UPA ON THE DIVISION OF FUNDS FOR OVERSEAS SERVICE IN WELFARE FUND CITIES." MR. GOLDSMITH ADDED THE SUGGESTION THAT THE AGREEMENT BE MADE WITHIN A CERTAIN TIME.

THE SUGGESTION WAS INCORPORATED INTO THE MOTION AND PASSED.

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MR. ROSENWALD MOVED that the Council make a study of the fund raising and the fund distributing activities of the JDC and the UPA particularly as to the scope of their work and the working out of the 1937 agreement. The Motion was seconded by MR. HOLLANDER.

MR. WARNER asked whether the proposed study could be made within the 1938 budget of the Council. There followed discussion as to the extent that the information requested could be made available, particularly in view of the fact that the UPA is a fund raising body only and transmits its funds to other bodies for disbursement. MR. KOSHLAND recalled the earlier discussion regarding the extent to which information requested had been made available and MR. WARNER expressed fear that too intensive an inquiry might stir discord.

MR. RIEGELMAN and MR. GREENSTEIN took the position that the welfare funds are entitled to have full and complete information regarding the purposes for which their allotments are spent, while MR. SHRODER, MR. LOWENSTEIN, MR. MAYER and MR. YOUNKER all pointed out that the full information was difficult to procure, that some of it might very well be of a character that could not be discussed. MR. BACKER advised that the English Fund has asked for and secured complete data regarding the expenditures of the Jewish Agency for which the UPA is raising money in this country, and he felt that the Council could have access to the same information. MR. GOLDSMITH reported that in setting the budget for the Chicago Welfare Fund, representatives



of both the UPA and the JDC had met with the Chicago Board and had given fairly detailed figures showing expenditures of both organizations.

MR. LURIE pointed out that the discussion was pertinent **not** only to UPA but also to organizations like Ort, Hebrew University, Hadassah and others which had special money raising arms in this country that were not directly responsible for the expenditures. In each instance these organizations had supplied the Council with audits for the money raising organization but not for the subsidiary or parent bodies to which these funds were transmitted. It was the consensus of opinion that the original motion should accordingly be modified to provide

"THAT THE STAFF AND PROPER COMMITTEES EXTEND THEIR PRESENT ACTIVITY TO SECURE AN ACCOUNTING OF THE RECEIPTS AND EXPENDITURES IN DETAIL OF ALL AGENCIES THAT ARE SECURING FUNDS THROUGH THE WELFARE FUNDS, TO INCLUDE THE SECONDARY ORGANIZATIONS THROUGH WHICH THESE FUNDS ARE EXPENDED."

MR. ROSENWALD questioned whether this Motion applied to the civic protective organizations and MR. SHRODER explained that they were included in the general principle but that judgment would have to be exercised in the distribution of information secured.

With these interpretations the Motion was passed.

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MR. LURIE presented a memorandum proposing an appropriation of \$1,200 to the Vaad Leumi of Palestine through MISS SZOLD for the purpose of securing current information regarding the charitable and educational institutions in Palestine which appeal for support to the welfare funds. He indicated that approximately \$30,000 is being contributed for this general purpose and that if the appropriation could not be made by the Council, it might be pro-rated among interested welfare funds.

MR. LOWENSTEIN urged that the appropriation be made, first, as a means of supplying the welfare funds with more accurate information on which to base appropriations, and second, to help the Vaad Leumi which is a responsible body, to improve the standards of social work in Palestine. MR. SHRODER pointed out that many of the welfare funds are making appropriations for these agencies as a means of avoiding embarrassments through the numerous solicitors who would otherwise flock to their cities. MR. GOLDHAMER questioned whether it might not be **better** to hold off making the agreement with the Vaad until more of the welfare funds have set up a means of appropriating funds to these miscellaneous agencies. DR. TAYLOR felt that an **adequate** channel of information on these institutions would stimulate the further centralization of support for these agencies. MR. LOEB considered the service absolutely essential because it would supply authoritative information for welfare fund use while MR. GREENSTEIN urged the support of the proposal as an aid to MISS SZOLD and her program of improving the Palestinian services and the manner in which the welfare funds support them.

MR. GOLDSMITH MOVED APPROVAL OF THE PROPOSAL AND THE EXPENDITURES AS A NON-BUDGETARY ITEM. MR. SHRODER INDICATED THAT MEANS WOULD BE FOUND TO PROVIDE THE \$1,200 NECESSARY.

MOTION WAS PASSED.

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Relation of the Council to the National and Overseas Agencies - MR. BACKER reported that as Chairman of the Committee on Public Relations he had called a meeting of the major national agencies to consider ways and means of improving their publicity methods and working relations with the welfare funds. At this meeting the agency representatives raised the whole question of relations to the welfare funds and to the Council and at a subsequent meeting provided a committee, exclusive of the Council to study their own interest in the matter. MR. BACKER said that he had no recommendation to make but that the Council had an interest in the question and should keep in touch with the agencies until they have reached a conclusion. At that point the Council should have a committee ready to work with the national agencies in formulating whatever program seemed necessary and desirable.

MR. GOLDSMITH suggested that MR. BACKER'S report raises again several questions regarding the basic structure of the Council. The national agencies look upon the Council as just another national and competing agency, and not as a representative of the organized communities. He suggested that the question involved the extent to which the Council was empowered to speak for its member agencies and MOVED:

"THE APPOINTMENT OF A COMMITTEE TO STUDY THE CONSTITUTION AND BY-LAWS OF THE COUNCIL IN TERMS OF THE AUTHORITY VESTED IN THE COUNCIL BY ITS MEMBER AGENCIES AND MEANS BY WHICH DELEGATES TO THE ANNUAL ASSEMBLY MIGHT BE EMPOWERED TO EXPRESS THE POINTS OF VIEW OF THEIR FEDERATION AND TO COMMIT THEIR COMMUNITIES TO MEASURES UNDER CONSIDERATION BY THE ASSEMBLY."

MR. LURIE reported that the informal committee of national agencies to which MR. BACKER had referred had held several meetings but have not come to any conclusions. They asked whether the Council can suggest some basis of structural relationship between these organizations and the Council.

MR. LOEB proposed an amendment to MR. GOLDSMITH'S Motion to provide that the study the possibility of giving the national and overseas agencies status as members of the Council.

MR. WARNER recalled that a proposal had been made about five years ago for the organization of a National Council of National Jewish Agencies. He opposed the plan at the time and considers now that it is entirely illogical since the national agencies have no common interest other than opposition to the contributing public.

On call for the question, MR. GOLDSMITH'S Motion was seconded and passed with MR. SHRODER'S interpretation that the committee to be appointed is without power to act and that if the Board accepts the report to be presented by the committee, it would still have to be acted upon by the member Federations and Welfare Funds of the Council.

MR. LOWENSTEIN MOVED THAT THE BOARD RECOMMEND TO THE ASSEMBLY THE APPOINTMENT OF A SPECIAL COMMITTEE TO MAKE A STUDY OF THE STRUCTURAL RELATIONSHIP BETWEEN THE COUNCIL AND THE NATIONAL AND OVERSEAS AGENCIES WITH POWER TO ACT.

MR. RIEGELMAN SECONDED THE MOTION AND IT WAS CARRIED.

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Report of the Committee on National Tuberculosis Study - MR. LURIE reported that Dr. Klein had completed the field work in connection with the study and hoped to have a preliminary report for consideration by the Joint Committee responsible for the study in February.



3c - Committee on Social Work Program of Federation - MR. HOLLANDER, Chairman, reported that his Committee had met with representatives of some of the functional agencies and it considered the question of relating the facilities and work of the functional groups with some channels of information through the Council. It was felt at the present time that the functional groups have sufficient other opportunities for working together on their common problems and that no general activities in this direction were necessary within the Council. On the other hand, the problem of relationship of federation and its constituent agencies is still very much confused and on behalf of his Committee he MOVED

THAT SOME STUDY SHOULD BE UNDERTAKEN DURING THE YEAR TO DETERMINE THE PROPER WORKING RELATIONSHIPS BETWEEN FEDERATION AND ITS COMMUNITY, AND BETWEEN FEDERATION AND ITS CONSTITUENT FUNCTIONAL AGENCIES.

MR. RIEGELMAN SECONDED THE MOTION AND IT WAS CARRIED.

3d - Report of the Committee on Community Councils will be presented directly to the General Assembly by JULIAN KROLIK, Chairman.

3e - Report of the Committee on Regional Organization - MRS. HERZOG, Chairman reported on a meeting of her Committee and the consensus of opinion in that group, that regional organization is important if the work of the Council is to be effective, since work through the regions decentralizes activities and encourages participation and support by the regions. She presented the three recommendations of the Committee as follows:

1. That the field services of the Council must necessarily be extended and should at this time contemplate the addition of two staff members.
2. That special attention should be directed to the organization of those regions which have not yet been established.
3. That in considering ways and means of financing an extended field service, the Board of Directors should give particular attention to the assessment more equitably of the Council's budget among the larger organized cities of the country, which include the largest percentage of Jewish population and which therefore share most in the benefits to be derived from the program of the Council.

MRS. HERZOG MOVED THE ADOPTION OF THIS REPORT WITH ACTION ON THE INDIVIDUAL ITEMS TO BE TAKEN UP IN CONJUNCTION WITH THE DISCUSSION OF THE BUDGET.

MOTION WAS SECONDED BY MR. RIEGELMAN AND CARRIED.

4. - Finances and Budget for 1938 - MR. LOWENSTEIN as Treasurer called attention to the memorandum on the 1937 financial experience and the 1938 budget. The total expenditures for 1937 were \$100,500. Approximately half of this sum was received from Foundations, about one-third from member agencies, about \$7,500 from individuals including a \$5,000 gift from Mr. and Mrs. Felix M. Warburg. The 1937 deficit will approximate about \$9,000.

For 1938 the budget proposes expenditures of \$108,000, which, assuming a substantial increase in membership income, will still leave an operating deficit for the year of about \$10,000. The 1938 deficit would thus equal the balance left in reserves on January 1, 1938.



MR. LOWENSTEIN indicated that the income both from Foundations and from individuals is likely to be reduced and that the financial situation therefore called for very careful study, inasmuch as the Council could not afford to work without reserves sufficient to provide an operating capital. The increased expenditures proposed for 1938 included the addition of two field workers, salary increases for staff of \$1,290, employment of an office manager and increased allowance for rent inasmuch as it will be necessary to seek new and more extensive quarters.

In view of the uncertainty of the income for 1938, MR. LOWENSTEIN suggested that it would be impossible to act on the proposed budget and MOVED

THAT A COMMITTEE BE APPOINTED WITH POWER TO ADOPT A WORKING BUDGET AFTER THE SOURCES OF INCOME ARE DETERMINED.

MOTION WAS SECONDED AND CARRIED, AND MR. SHRODER APPOINTED THE FOLLOWING COMMITTEE: -

PAUL FELIX WARBURG, CHAIRMAN

JACOB BLAUSTEIN

DAVID M. HEYMAN

SOLOMON LOWENSTEIN

CHARLES A. RIEGELMAN

JOSEPH WILLEN

IRA M. YOUNKER

MR. ROSENWALD announced that the Rosenwald Family Association "has been greatly impressed by the Council and its staff, not only as regards the local fields but also in national work as evidenced in 1937 and plans for 1938. Accordingly it will be glad to commit itself to the Council for the same amount and under the same conditions in 1938 as in 1937."

He indicated further that if the New York Foundation would increase its appropriation to the Council, he would be willing to go back to the Rosenwald Family Association to ask for a corresponding increase in their appropriation.

MR. MAYER MOVED THAT THE BOARD OF DIRECTORS COMMUNICATE TO THE ROSENWALD FAMILY ASSOCIATION ITS THANKS AND APPRECIATION FOR THE CONTINUED FINE SUPPORT AND COOPERATIVE SPIRIT.

THE MOTION WAS SECONDED AND CARRIED BY ACCLAMATION.

MR. LOWENSTEIN then raised the question of the approving in principle of the individual items for which increases are called for in the 1938 budget, subject to the action of the Budget Committee. The individual items - the two additional field workers, office manager, clerical service, increases in salaries and rent - were discussed individually in an attempt to establish an order of importance as between these items in the event that funds to provide for all of these items were not available. The whole issue was finally referred to the Budget Committee for study in connection with office management and probable income.

MR. SHRODER then raised the question of increasing the Council income from member agencies. "We will be fundamentally weak so long as we rely on voluntary sources for the support and execution of our work."

MR. GOLDSMITH indicated some of the difficulties in securing increased support from the federations and welfare fund members in view of Community Chest relationships, pressure on welfare funds from overseas causes and other complicating internal factors in each community. He suggested that if an assessment list on the communities were compiled, the Chicago Board members of the Council might undertake to raise the money even though the two member agencies in that city might not be able to carry it. MR. LOWENSTEIN indicated that the New York Federation did not feel the importance of the Council program in terms of services to New York but agreed that the larger cities will have to supply increased contributions.



MR. YOUNKER reported on his experience at the New England Regional Conference where the matter of increased support was presented to the regional officers and MR. KOSHLAND supported the plea that the regional chairmen could be helpful in bringing the need for more support to the attention of their communities.

MR. GOLDHAMER insisted that the large cities should be more heavily assessed and that they would have to base their support not only on returns they expect to receive from the Council but also on the part which the Council plays in Jewish national life.

Both MR. LOWENSTEIN and MR. GOLDSMITH agreed with this point. MR. MALLINSON and MR. ENGGASS indicated that they will approach their communities for increased contributions for 1938 and joined with MR. KOSHLAND in emphasizing that the work of the Council represented a necessary adjunct to the activities of the local welfare funds. MR. KOSHLAND suggested that the Budget Committee be instructed to explore the possibility of securing increased membership contributions. MR. SHRODER accepted that this would be the duty of the Committee.

5. - Report of the Nominating Committee - MR. ELIAS MAYER, Chairman, reported the slate of Officers and Board members to be presented for election to the Assembly.

6. - Report from the Board of Directors to the Business Session - It was agreed that the several committees would individually present the recommendations as accepted by this Board to the Business Session for action.

7. - General Assembly for 1939 - MR. LURIE called attention to the memorandum regarding the desirability of continuing annual General Assembly and the relation of the General Assembly to the increasingly important regional conferences. MR. MAYER pointed out that the consideration of the future use of the Assembly was related to the earlier action taken by the Board for providing a Constitutional Committee to consider the method of designating delegates.

#### New Business

MR. LOEB presented correspondence which had been received by JUDGE HARRY HOLLZER of Los Angeles, Chairman of the Western States Regional Conference, with reference to the plight of the Jewish population in Shanghai. He reported that the matter had been discussed with the JDC, which had indicated that no funds were available for such an emergency appropriation. He suggested that the situation in Shanghai might be duplicated in almost any other part of the world and that the welfare funds had a responsibility for seeing that provision was available for meeting such emergencies.

MR. LOWENSTEIN, MR. BACKER, MR. MAYER, MR. YOUNKER, AND MR. ROSENWALD joined in the discussion of the provisions available in the JDC for meeting unanticipated emergencies. It was recognized that the welfare funds could not very well take independent action under such circumstances and it was proposed that the matter should be considered by the JDC, UPA, B'nai B'rith and other organizations.

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MR. SHRODER announced the appointment of a Resolutions Committee for the Business Session as follows:

Sidney Hollander	Samuel A. Goldsmith
George Backer	Robert J. Koshland
Charles A. Riegelman	

Meeting adjourned at 5:45 P.M. MR. SHRODER announced that the newly elected Board would meet following the General Session on January 9, 1938.

January 30, 1938.





MINUTES OF THE BOARD OF DIRECTORS OF THE COUNCIL OF JEWISH  
FEDERATIONS AND WELFARE FUNDS  
HELD AT THE NETHERLAND PLAZA HOTEL, CINCINNATI  
SUNDAY, JANUARY 9, 1938 - 10:30 P.M.

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Present: William J. Shroder, presiding

George Backer	Joseph P. Loeb
Samuel Goldhamer	Herbert Mallinson
Samuel A. Goldsmith	Elias Mayer
Harry Greenstein	Charles Rosenbloom
Mrs. Sieg. Herzog	William Rosenwald
Sidney Hollander	Rabbi Abba Hillel Silver
Eugene Warner	

Visitors

Joseph M. Berne, Cleveland  
Samuel Godfrey, Toronto  
Robert J. Koshland, San Francisco  
Benjamin Sadowski, Toronto

Staff

H. L. Lurie	G. W. Rabinoff
H. M. Propper	Reuben B. Resnik

The meeting was devoted to the consideration of committees for the 1938 year. It was agreed that all of the members of the Board would be canvassed to determine their interest in committee service and that at this meeting would consider only the series of committees to function during 1938 and the committee chairmanship appointments to be made by the President.

1. Committee on National Jewish Problems - MR. YOUNKER accepted the Chairmanship and the suggestion that a Vice Chairman be designated after consultation by the President and the Committee Chairman.

a. Sub-Committee on National Tuberculosis Study

In view of the fact that the Committee project will be completed during the year the present Committee is to be continued.

2. Committee on Regional Organization - MRS. HERZOG was named Chairman, MR. GOLDHAMER will continue working with the Committee.

3. Committee on Social Work Program of Federation - MR. HOLLANDER accepted the Chairmanship and asked that a small committee be appointed to work with him on the special project approved by the business session, namely, a study of the relationships between federation, its constituent agencies and community needs. MR. SHRODER designated the following to serve on this Committee with power to add to their membership:

HARRY GREENSTEIN  
ROBERT J. KOSHLAND  
CHARLES ROSENBLOOM



4. Committee on Public Welfare Measures - MR. RIEGELMAN will continue as Chairman of the Committee.
5. Committee on Fund Raising Methods - MR. WILLEN will continue as Chairman of this Committee with authority to add to his Committee and with the specific function of serving as consultants to individual federations in their Community Chest campaign relationships and to welfare funds.
6. Committee on Staff Service to Welfare Funds - It was agreed that this Committee would merge with the Committee on Fund Raising Methods, in view of the consultation service added to the responsibility of the latter group.
7. Committee on Publications - MR. BACKER was designated as Chairman.
8. Committee on Women's Organizations - The Committee was continued under the same Chairmanship, MRS. SIDNEY C. BORG. The Staff was instructed to work out a program for the Committee in view of the suggestion that this Committee might be either an adjunct of the Committee on Fund Raising Methods or concentrate its attention on the role women play in the campaigning and education activities of federations and welfare funds.
9. Committee on Community Councils - Since this Committee was appointed late in 1937 and has just initiated its activities, it was agreed that the Committee be continued although some changes might be made in its membership. MR. JULIAN KROLIK, Chairman.
10. Committee on General Assembly for 1939 - The question of holding General Assemblies in alternate years was discussed but left to the Committee on Structure as authorized by the business session. The Committee was also instructed to consider the possibility of working out some arrangement as between the national General Assembly and the Regional Conferences and also to study the question of allotting time on our Assembly schedule for affiliated organizations which wish to meet during that period.

President will appoint the Committee.

Invitations for the 1939 Assembly were received from San Francisco at the instigation of the Western States Region, from the Toronto delegation and from the Convention Bureaus in Detroit, Rochester and Philadelphia.

11. Nominating Committee - MR. SHRODER designated MR. KOSHLAND to act as Chairman of the Nominating Committee for 1939.
12. The question was raised of naming an Executive Committee as provided in the By-Laws. It was decided to take no action on the matter at this time.
13. Committee to study the structural relationship between the national agencies, the functional groups and the Council, to report back to the Board and through the Board to the next General Assembly. In case of an emergency, the report is to be submitted by ballot to the members of the Council for action.

MR. SHRODER appointed the following to serve on this special committee:

George Backer, Chairman

Irvin Bettmann

Samuel A. Goldsmith

Robert J. Koshland

Solomon Lowenstein

Charles Rosenbloom

Rabbi Abba Hillel Silver

January 30, 1938.



THE ANNUAL BUSINESS MEETING of the General Assembly of the Sixth Annual Assembly of the Council of Jewish Federations and Welfare Funds was called to order by WILLIAM J. SHRODER on January 9, 1938, at two o'clock P.M. in the Pavilion Caprice of the Hotel Netherland Plaza.

1. The Minutes of the meeting of the last General Assembly, held at Philadelphia on January 30, 31, 1937 -

A MOTION TO DISPENSE WITH THE READING OF THE MINUTES AND THEIR APPROVAL WAS CARRIED.

2. Report of activities of the Council was presented by MR. LURIE, citing the growth of the Council to a membership of 112 federations and welfare funds during the five years of its existence. The report referred to the rapid spread of welfare funds in the communities of the country, to manifestations of central planning for welfare services and to the greater degree of responsibility which communities have been assuming on behalf of national and overseas activities. He related the Council services in the form of studies and reports, field work, regional conferences and the annual assembly to the changing conception of community responsibilities to meet changing needs.

3. Committee on Public Welfare Measures - In the absence of MR. RIEGELMAN, Chairman, the Committee Report was presented, reviewing the inquiry which had been addressed to the member agencies to poll their opinion on the question:

"Shall the Council of Jewish Federations and Welfare Funds join with other national agencies in urging upon Congress the amendment of the Social Security Act to include the employees of social agencies within the old age benefits system?"

The returns from the inquiry have not been conclusive, since only one-third of the member agencies expressed their opinion. The Board of Directors therefore recommends that the Committee be continued and that it continue its efforts to obtain a more representative expression of opinion from the member agencies.

ON MOTION, THE REPORT AND RECOMMENDATION WERE ORDERED ACCEPTED.

4. Committee on Social Work Program of Federation - MR. HOLLANDER, Chairman, reported that the Committee had considered carefully what might be its most important contribution to the progress of the Council during 1938 and decided to recommend a study of the proper and most effective relationship that should exist between federations and their communities and between federations and their constituent functional agencies.

THE REPORT WAS APPROVED.

5. Committee on Jewish Community Councils - The Report of this Committee, JULIAN H. KROLIK, Chairman, will be the basis of discussion at the General Session of the Assembly and no action was indicated at this time.

6. Report of the Committee on National Jewish Problems - MR. YOUNKER, Chairman, presented three recommendations by the Board of Directors following a full discussion of the activities of this Committee:



- a. The Board of Directors direct the Committee and staff of the Council to obtain complete and detailed financial information from the major national and overseas organizations appealing to the welfare funds for support. This study to be extended to cover the financial details concerning the organizations and activities for which funds are being obtained from local Jewish welfare funds and the use of these funds by other organizations. This in effect is a continuation of the aims of the Council to obtain authentic and complete information on the agencies included in local welfare fund campaigns.

THIS RECOMMENDATION WAS UNANIMOUSLY ACCEPTED.

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- b. The Board considered the proposal which had been developed in negotiation with MISS HENRIETTA SZOLD of the Social Service Department of the Vaad Leumi in Palestine. The proposal called for the employment by the Palestine Department of a staff that will gather current information on the local educational and charitable agencies in Palestine which are now receiving support from the American Jewish welfare funds. MISS SZOLD'S Department will work with an Advisory Committee and be prepared to act as a transmitter of designated and undesignated allotments from the welfare funds. The study of the institutions was estimated to cost \$1800, of which the Council was asked to contribute \$1200. The Board of Directors has approved the expenditure of this sum as an extra budgetary item for which a special fund is being raised.

MR. SHRODER ANNOUNCED THAT A GROUP OF INDIVIDUALS HAD CONTRIBUTED THE \$1200 NECESSARY TO CARRY THROUGH THE PROJECT AND WITH THIS ANNOUNCEMENT, THE RECOMMENDATION WAS ACCEPTED.

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- c. The question has been raised as to the possibility of developing a more formal relationship between the major national and overseas agencies and the Council of Jewish Federations and Welfare Funds. The Board by resolution authorized the appointment of a Committee to study this question and asks that the Board of Directors be given power to act upon the recommendations of this Committee.

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In the course of the discussion, MR. MONTOR representing the U.P.A., asked whether the national agencies were entitled to receive from the welfare funds the same kind of analysis of their expenditures as the Council was expecting from the national and overseas agencies. It was pointed out that the Council annually issues a financial analysis reviewing the experience of the federations and welfare funds, both as to income and expenditures, and that the national agencies might properly ask for and receive copies of these reports.

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There was considerable discussion on the recommendation that a special committee study the possibility of bringing the Council into some type of structural relationship with the national agencies, to provide closer coordination between the two groups on all matters having to do with the total interest and support of



national and overseas causes. MR. JEROME CURTIS of Cleveland questioned the propriety of the recommendation insofar as it was designed to give the Board of Directors authority to act. MR. YOUNKER explained that the question of closer working relations with the national and overseas agencies had been discussed by his Committee and with these agencies, it involved long and careful negotiations, especially since no pattern of relationship had as yet been considered. On further questions, MR. LURIE reviewed the negotiations which have thus far taken place, arising at this time from the consideration of the possibility of improving the publicity services of the national and overseas agencies to the welfare funds. He pointed out that the national agencies had named an informal committee to consider the matter but that no <sup>specific</sup> recommendation has as yet been received from them.

MR. YOUNKER then MOVED an amendment to his original Motion, providing that the Board be directed to make a study and report its recommendations to the next General Assembly.

Further discussion indicated the seriousness with which this question was considered by the delegates, inasmuch as it would involve a fundamental change in the structure of the Council. MR. CURTIS, JOSEPH P. LOEB of Los Angeles and WILLIAM ROSENWALD of New York all joined in clarifying the various points at issue. The further suggestion was made that if an emergency arises which might require action before the next Assembly, the consent of the constituent agencies could be secured through mail referendum. The original Motion, with these several amendments, was adopted as follows:

THAT THE BOARD BE AUTHORIZED THROUGH PROPER COMMITTEES TO STUDY THE QUESTION OF STRUCTURAL RELATIONSHIPS OF THE NATIONAL AGENCIES TO THE COUNCIL AND THAT RECOMMENDATION BE REFERRED TO THE NEXT MEETING OF THE GENERAL ASSEMBLY, PROVIDING HOWEVER THAT IF AN EMERGENCY ARISES, WHICH REQUIRES SPEEDIER ACTION, THE CONSENT OF THE CONSTITUENT MEMBERS BE SECURED THROUGH A REFERENDUM.

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MR. LEE J. LOVENTHAL of Nashville raised the question as to the attitude of the Council on solicitations which are being made in welfare fund cities for organizations which are reputed to be conducted under business auspices. Specifically MR. LOVENTHAL referred to the sale of bonds for the development of the port at Tel Aviv. He pointed out although this and similar propositions are ostensibly of a business nature, they appeal to prospective subscribers on a philanthropic basis and he urged that the welfare fund leadership should be informed as to the validity of such appeals.

The discussion of this point in which MR. LOEB, MR. EUGENE WARNER of Buffalo and MR. CHARLES J. ROSENBLOOM of Pittsburgh joined, indicated that it would be difficult to secure the type of information necessary to approve or disapprove such projects, since such recommendation would involve consideration of business suspects, the legality of stock transactions, etc.

MR. LOVENTHAL presented his recommendation in the form of a Motion and the Motion was lost.

7. Committee on Regional Organization - MRS. SIEG. HERZOG, Chairman, reported that her Committee had studied the developments in the six regions thus far established, had found that the program of the Council was being rapidly advanced through the interest of leaders in the several regions and presented the following recommendations:



That the field services of the Council must necessarily be extended and should at this time contemplate the addition of two staff members.

That special attention should be directed to those regions which have not yet been organized.

That in considering ways and means of financing an extended field service, the Board of Directors should give particular attention to the assessment more equitably of the Council's budget among the larger organized cities of the country, which include the largest percentage of Jewish population and which therefore share most in the benefits to be derived from the program of the Council.

THE REPORT WAS ADOPTED.

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8. Finances of the Council - MR. LOWENSTEIN presented the Report of the Finance Committee on 1937 income and expenditures and the 1938 budget. He presented the recommendation of the Board of Directors that a special committee be appointed with authority to adopt a budget for 1938, inasmuch as there is no assurance of sufficient funds to carry the budget proposed. He announced that the Rosenwald Family Association had agreed to renew their 1937 appropriation to the Council for 1938 and called on the various federations and welfare funds to increase the extent of their support.

MR. LOWENSTEIN'S MOTION FOR THE NAMING OF A BUDGET COMMITTEE WAS ADOPTED WITH MR. SHRODER EMPHASIZING THE IMPORTANCE OF INCREASING THE APPROPRIATIONS FROM THE MEMBER AGENCIES TO PERMIT A GREATER DEGREE OF SELF SUPPORT AND THE CONTINUED DEVELOPMENT OF THE COUNCIL PROGRAM.

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9. Resolutions Committee - MR. HOLLANDER, Chairman, (the other members being RIEGELMAN, KOSHLAND, GOLDSMITH and BACKER) presented the first resolution with reference to the problem of refugees as follows:

At a meeting of representatives of the National Coordinating Committee for German Refugees with representatives of various committees receiving refugees, held on Sunday, January 9, 1938, the following resolution was unanimously passed:

WHEREAS, oppressive measures against Jews in various European countries have led to an increased immigration to the United States, which may be expected further to increase within the limitations of the respective quotas; and

WHEREAS, many of these refugees from persecution are in need of services of a protective nature, including relief until they become economically self-maintaining, assistance in adjusting themselves vocationally and socially to conditions in the United States, as well as many of the other types of service which are available through the agencies supported by the federations; and

WHEREAS, it is undesirable from the point of view of the welfare of the individual refugees, as well as that of the



Jewish group in America, that these immigrants be congregated in large numbers in any community:

THEREFORE, BE IT RESOLVED:

That the member agencies of the national Council of Jewish Federations and Welfare Funds and their constituents be urged to make their special refugee and regular services available to these immigrants without regard to technical considerations of residence, but that they be guided in each case by the best welfare of the individual or the family involved.

THE RESOLUTION WAS ADOPTED.

The second resolution was presented by MR. HOLLANDER as follows:

WHEREAS, The Council of Jewish Federations and Welfare Funds was instrumental in effecting the agreement for 1937 between the J.D.C. and the U.P.A. on the ratio of allocations to be made by welfare fund cities to major overseas campaigns;

AND WHEREAS, it is the consensus of opinion of the member agencies of the Council that this agreement did much to further the effective conduct of the welfare fund campaigns, resulting in the raising of substantial sums with unified community support;

WHEREAS, both the J.D.C. and the U.P.A. operate in areas of service where the programs are not primarily determined by the extent of need but rather by amount of available funds that can be secured;

AND WHEREAS, it is even more urgently necessary that the welfare funds be in a position to make a unified appeal to their communities in 1938;

THEREFORE, BE IT RESOLVED:

That the Council earnestly recommend to the leadership of the J.D.C. and the U.P.A. that they arrive at a working agreement for 1938 which will make it possible to conduct non-competitive campaigns in welfare fund cities.

MR. HOLLANDER'S third resolution thanked the community of Cincinnati, the Committee on Local Arrangements, the Press and the other groups which had helped in extending courtesies and hospitality to the Assembly.

THIS RESOLUTION WAS ADOPTED BY ACCLAMATION.

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10. Nominations Committee - MR. ELIAS MAYER, Chairman, presented the Report of the Nominations Committee -



Nominations for Officers for the Year 1938

President	William J. Shroder, Cincinnati
Vice-Presidents	Ira M. Younker, New York
	William Rosenwald, New York
	Henry Wineman, Detroit
Secretary	Solomon Lowenstein, New York
Treasurer	Paul Felix Warburg, New York
	- - -
Executive Director	H. L. Lurie
Associate Director	George W. Rabinoff

Nominations for Members of the Board for 3 Year Term  
Expiring with the Annual Meeting of January 1941

Arthur Brin, Minneapolis	Joseph P. Loeb, Los Angeles
I. Edwin Goldwasser, New York	Frank L. Sulzberger, Chicago
Harold Hirsch, Atlanta	Charles J. Rosenbloom, Pittsburgh
Samuel Goldhamer, Cleveland	Walter N. Rothschild, Brooklyn
Sidney Hollander, Baltimore	Ben M. Selekman, Boston

For term expiring January 1939	Harry Greenstein, Baltimore
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The following present members of the Board of Directors continue in office:

George Backer, New York	Elias Mayer, Chicago
Edward M. Baker, Cleveland	Kurt Peiser, Philadelphia
Irvin Bettmann, St. Louis	Charles A. Riegelman, New York
Samuel A. Goldsmith, Chicago	Edwin J. Schanfarber, Columbus
Mrs. Sieg, Herzog, Cleveland	William J. Shroder, Cincinnati
David M. Heyman, New York	Rabbi Abba Hillel Silver, Cleveland
Daniel E. Koshland, San Francisco	Eugene Warner, Buffalo
Solomon Lowenstein, New York	Joseph Willen, New York
Herbert Mallinson, Dallas	Henry Wineman, Detroit
Morris Wolf, Philadelphia	

ON MOTION, THE REPORT OF THE NOMINATING COMMITTEE WAS ACCEPTED AND MR. SHRODER DECLARED THESE OFFICERS DULY ELECTED.

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The meeting was adjourned at 3:00 P. M.

Respectfully submitted,

HENRY WINEMAN, Secretary

January 30, 1938

(Note: Mr. Sulzberger has offered his resignation from the Board of Directors. Mr. Lester Selig of Chicago has consented to serve in his place.)



January 14, 1938

Dr. Harry L. Lurie,  
Council of Jewish Federations and  
Welfare Funds,  
71 West 47th Street,  
New York City.

Dear Dr. Lurie:

Thank you for your letter of  
January 13th enclosing a copy of  
communication with Mr. Joseph P. Coney  
of Peoria. Attached herewith is our  
reply thereto.

Sincerely yours,

HM/CH

Henry Montor



# Council of Jewish Federations and Welfare Funds, Inc.

*including the activities of the*

## BUREAU OF JEWISH SOCIAL RESEARCH

71 West 47 Street, New York, N. Y.

OFFICERS: *President* WILLIAM J. SHRODER, Cincinnati • *Vice-Presidents* WILLIAM ROSENWALD, Philadelphia • HENRY WINEMAN, Detroit • IRA M. YOUNKER, New York  
*Secretary* SOLOMON LOWENSTEIN, New York • *Treasurer* PAUL FELIX WARBURG, New York  
*Executive Director* H. L. LURIE • *Associate Director* GEORGE W. RABINOFF

February 21, 1938

Rabbi Abba Hillel Silver  
The Temple  
E. 105 St. at Ansel Road  
Cleveland, Ohio

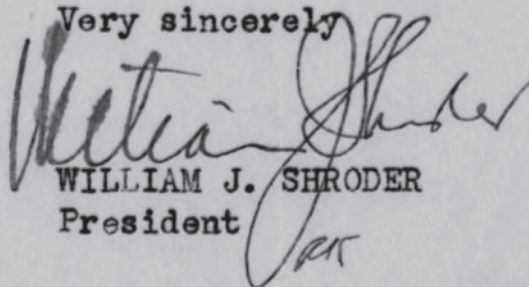
Dear Rabbi Silver:

Mr. Frank Sulzberger of Chicago was nominated for the Board of Directors to serve for a term of three years. Just previous to the meeting at Cincinnati, Mr. Sulzberger asked that his nomination be withdrawn but offered to have his name remain since the time was too short to obtain a substitute recommendation from the Nominating Committee. Mr. Sulzberger, however, asked that his resignation be accepted after the election.

With his resignation, there is a vacancy on our Board which may be filled by the Board of Directors for the period remaining until our next annual assembly. Mr. Lester Selig of Chicago, President of the Jewish Social Service Bureau, has kindly consented to serve in Mr. Sulzberger's place. Mr. Selig has been interested in the Council's program and would make a valuable addition to our Board. May I have your consent to his appointment?

WJS:SR

Very sincerely

  
WILLIAM J. SHRODER  
President



February 23, 1938

Mr. William J. Shroder, President,  
Council of Jewish Federations and Welfare Funds, Inc.,  
71 West 47th Street,  
New York, N.Y.

My dear Mr. Shroder:

You have my consent to appoint Mr. Lester  
Selig to fill the vacancy of Mr. Frank Sulzberger on  
the Board of the Council of Jewish Federations and  
Welfare Funds.

With best wishes, I remain  
Very cordially yours,

AHS:BK





# Council of Jewish Federations and Welfare Funds, Inc.

*including the activities of the*

## BUREAU OF JEWISH SOCIAL RESEARCH

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OFFICERS: *President* WILLIAM J. SHRODER, Cincinnati • *Vice-Presidents* WILLIAM ROSENWALD, Philadelphia • HENRY WINEMAN, Detroit • IRA M. YOUNKER, New York  
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*Executive Director* H. L. LURIE • *Associate Director* GEORGE W. RABINOFF

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March 14, 1938

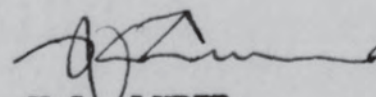
Rabbi Abba Hillel Silver  
The Temple  
E. 105 St. at Ansel Road  
Cleveland, Ohio

Dear Rabbi Silver:

Mr. William Shroder was in New York on Thursday and we discussed arrangements for the next meeting of the Board of Directors. Mr. Shroder would like to have the next Board meeting held either at the end of April or early in May. I am trying to get the reactions of the members of the Board in order that we may find a time and place that will be most convenient and will attract the largest attendance of Board members. Please be good enough, therefore, to check your preferences as to time and place on the enclosed questionnaire.

With kindest regards, I am

Very sincerely,

  
H.L. LURIE

HLL/ed

Encl.



COUNCIL OF JEWISH FEDERATIONS AND WELFARE FUNDS, INC.

March 17, 1938

FROM: William J. Shroder, President  
TO: Members of the Board and Committees

SUBJECT: COUNCIL COMMITTEES FOR 1938

Mr. Lurie has worked out with me the details of the Committee programs and assignments, following the discussions at our Board meeting in Cincinnati and the replies received from Board members on our earlier request for preferences. Please note the committees to which you have been appointed. This memorandum is a notice of appointment and a request for your service, although the assignments are still subject to change. Please advise me of your acceptance or any changes you consider desirable before March 31.

It is difficult to assume the effective functioning of committees constituted, necessarily, of persons from various parts of the country. As usual, it is expected that some of the committees will hold meetings during the spring and fall, at the place and in connection with the regular Board meetings; several of the committees have been organized so as to have a nucleus of members within easy meeting range; for others, most of the heavy work will have to be carried by the committee chairman, vice-chairman and secretary, with the mails serving for consultation and reporting to the balance of the committee. In addition, we will try, this year, to use the Regional Executive Committees as groups for special assignment from our national committees, in order to avail ourselves of their experience and their meeting opportunities. Staff service, as usual, will be available to the committees.

Further suggestions for more active committee participation will be welcome.



1. Committee on Council Structure. A new Committee provided for by the Cincinnati Assembly and Board meetings, to study the Council organization and structure, first, from the standpoint of the authority vested in the Council Assembly and Board by its member agencies, and second, the question of determining what form of structural relationship is possible and desirable as between the Council and the national and overseas agencies with which the Council and its member welfare funds are concerned.

Chairman           \* George Backer, New York

* Irvin Bettmann	St. Louis
* Samuel A. Goldsmith	Chicago
Robert J. Koshland	San Francisco
* Solomon Lowenstein	New York
* Charles Rosenbloom	Pittsburgh
* Abba Hillel Silver	Cleveland

2. Committee on National Jewish Problems. A continuing committee charged with the responsibility of maintaining and improving channels of information between the welfare funds and the national and overseas agencies which they support, and of aiding in the development of standards for both groups; works through sub-committees.

Chairman           \* Ira M. Younker, New York  
Vice-Chairman \* Kurt Peiser, Philadelphia  
Staff Secretary Blanche Renard

* I. Edwin Goldwasser	New York
* Jacob Blaustein	Baltimore
* David M. Heyman	New York
* Solomon Lowenstein	New York
* William Rosenwald	Greenwich
Donald Kaffenburgh	Hartford
Michael A. Stavitsky	Newark
Philip Forman	Trenton
* Samuel Goldhamer	Cleveland
Amos Deinard	Minneapolis
James Marshall	New York
* Harold Hirsch	Atlanta
George Oppenheimer	Kansas City
E. G. Platt	St. Louis
Jesse Steinhart	San Francisco
* Henry Wineman	Detroit
* Joseph P. Loeb	Los Angeles
* Eugene Warner	Buffalo

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\* Board members



Sub-Committee on Tuberculosis Study - A continuing committee to receive and act on the report of the study, which is to be compiled this spring.

Selected by the Council  
(Five members and Alternates)

3. Committee on Social Work Program of Federation. This committee asked for and received a mandate from the Cincinnati Assembly to study and report on standards of relationships between federations and their constituent agencies, and between federations and their communities, which has been interpreted to mean, among other phases, relationships to community chests, councils of social agencies, community councils, etc.

Chairman

\* Sidney Hollander, Baltimore

* Harry Greenstein	Baltimore
I.D. Wolf	Pittsburgh
* Samuel A. Goldsmith	Chicago
Maurice Taylor	Pittsburgh
Robert J. Koshland	San Francisco
* Lester N. Selig	Chicago
* Morris Wolf	Philadelphia
Marc Grossman	Cleveland
Sol Levy	Buffalo

4. Committee on Public Welfare Measures. This Committee will continue its program of study of the application of social security measures to the employes of social agencies, will study with the Committee on Structure, the extent to which the Council can engage in activities related to social legislation, in terms of the authority vested in the Council by its member agencies.

Chairman

\* Charles A. Riegelman, New York

* Sidney Hollander	Baltimore
* Elias Mayer	Chicago
* Lester N. Selig	Chicago
* Edward M. Baker	Cleveland
* Daniel E. Koshland	San Francisco
* Ben M. Selekman	Boston

5. Committee on Jewish Community Councils. This Committee was appointed last summer, made a report at the Cincinnati Assembly and was continued to study further the development of the movement.

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\* Board members



Chairman	Julian H. Krolik, Detroit
Vice-Chairman	* Ben M. Selekman, Boston
Secretary	Philip Bernstein, Cleveland

Ellis Brodstein	Reading
Oscar Berman	Cincinnati
Chas. W. Morris	Louisville
Rabbi H. S. Margulis	St. Paul
* E. J. Schanfarber	Columbus
Walter S. Hilborn	Los Angeles
Mose Shapiro	Winston-Salem
Max Simon	Cleveland

6. Committee on Fund Raising Methods and Staff Service to Communities. This Committee will work on the methods of financing federations and welfare funds, through staff studies and publications; also concerned with gauging the needs of such organizations for staff service, the training of money-raising personnel, etc.

Chairman	* Joseph Willen, New York
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Sidney Lansburgh	Baltimore
Lawrence Marx	New York
Joseph Berne	Cleveland
Sam Godfrey	Toronto
Leon Sloss, Jr.	San Francisco

7. Committee on Women's Organizations. Committee appointed last year to study and plan for the most effective utilization of woman power on behalf of Jewish welfare programs.

Chairman	Mrs. Sidney Borg, New York
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8. Committee on Regional Organization. A standing committee to serve as a clearing house for the experience of the regions.

Chairman	* Mrs. Sieg. Herzog, Cleveland
Vice-Chairman	* Samuel Goldhamer, Cleveland

* Arthur Brin	Minneapolis
* Irvin Bettmann	St. Louis
* Herbert Mallinson	Dallas
Dr. S. J. Appelbaum	Rochester

The chairmen and secretaries of the organized regions constitute the balance of the Committee.



9. Committee on Council Publications. A Committee provided for last year to study and advise the Board and staff regarding the policies and scope of the Council publication NOTES & NEWS, and the other reports and publications of the Council.

Chairman	* George Backer, New York
Ralph E. Samuel	New York
* Ira M. Younker	New York
* William Rosenwald	Greenwich
* Dr. Joseph J. Schwartz	Brooklyn
Elliot Cohen	New York

10. Committee on Council Budget. This Committee was appointed at the Cincinnati Assembly, with authority to act on the 1938 budget.

Chairman	* Paul Felix Warburg, New York
* David M. Heyman	New York
* Solomon Lowenstein	"
* Joseph Willen	"
* Ira M. Younker	"
* Charles A. Riegelman	"

11. Committee on Nominations for 1939.

Chairman	Robert J. Koshland, San Francisco
* Edward M. Baker	Cleveland
* Harold Hirsch	Atlanta
* Morris Wolf	Philadelphia
* Solomon Lowenstein	New York

12. Committee on Program for 1939 General Assembly.

Chairman	* Elias Mayer, Chicago
* Joseph P. Loeb	Los Angeles
* Herbert Mallinson	Dallas
* Harry Greenstein	Baltimore
Moses Winkelstein	Syracuse
James Marshall	New York
Ben Sadowski	Toronto

\* Board members



Mr George W Rabinoff  
Council of Federations & Welfare Funds  
71 W 47th St  
New York City, N Y

Dear George:

You may be interested in seeing the attached copy of a letter which I sent to: Sam Gerson, Joe Hyman, Isadore Soboloff, Kurt Peiser, Harry Greenstein, Maurice Sievers, and Maurice Taylor.

Rabbi Silver has been eager that the J.D.C. and U.P.A. should pursue this suggestion and accomplish something with it, and he felt that if I presented the idea to these other communities and got them to second it with communications of their own to J.D.C., that something might be done in time to benefit us in our Campaigns.

Sincerely,

March 25, 1938



March 31, 1938

Mr. Harry L. Lurie,  
Council of Federations and Welfare Funds,  
71 West 47th Street,  
New York City.

Dear Mr. Lurie:

I have before me a report of the Regional Conference of Welfare Funds held on March 27th in Nashville. It indicates a deep insight by the communities represented into the problems that were brought to the attention of the delegates.

An examination of the agenda discloses, however, that the treatment of the overseas problem was negligible, except for a substantial time given to the question of German refugees. The very nature of the Welfare Fund type of organization and the large amount which it makes available for overseas activities should point in the direction of more, rather than less attention to the overseas situation at regional conferences of Welfare Funds.

Inasmuch as the national office of the Council of Federations and Welfare Funds plans the agenda for regional meetings, may I respectfully suggest more extended consideration of the European situation and, of course, the place of Palestine in meeting that situation. The friends of Palestine -- and I assume these to embrace virtually all Jews in America -- have a deep interest in everything that goes on in Palestine and in the events which accentuate the importance of Palestine.

I should be glad to take up with you or Mr. Rabinoff programs which you have in mind for future regional meetings in which the United Palestine Appeal might be of service.

Cordially yours,

Henry Montor  
Executive Director

HM/GH



You are cordially  
invited to - - -

**1938  
WESTERN STATES  
REGIONAL  
CONFERENCE**

*of the*  
**Council of  
Jewish Federations  
and Welfare Funds**

**AMBASSADOR HOTEL**

**April 2, 3 and 4**

**1938**

**LOS ANGELES  
CALIFORNIA**

*Address All Communications to*  
**1600 Scott St., San Francisco, California**  
FILLMORE 4513



# PRELIMINARY PROGRAM

## AMBASSADOR HOTEL • LOS ANGELES, CALIF., APRIL 2-3-4, 1938

(While the following represents substantially the Regional Conference Program as developed up to the present time, one or two minor changes may be necessary between now and the time of the Sessions.)

NOTE: THE SESSIONS ARE INFORMATIONAL IN CHARACTER — THERE WILL BE NO SOLICITATION OF FUNDS AT ANY OF THE SESSIONS

### CONGREGATIONAL SERVICES

Most of the Temples and Synagogues in Los Angeles and vicinity will devote their services on Friday evening, April 1st, and Saturday morning, April 2nd, to the Regional Conference. In many instances, visiting rabbis will occupy the pulpits and all are invited to attend. Further information concerning these services can be obtained at the Information and Registration Desk at the Ambassador Hotel.

SATURDAY, APRIL 2, 1938

7:00 P.M. . . . DINNER

### OPENING CONFERENCE SESSION

- Presiding** . . . JOSEPH P. LOEB, Los Angeles, Chairman, Program Committee, 1938 Western States Regional Conference.
- Invocation** . . . RABBI SAMUEL GORDON, Salt Lake City, Utah.
- Subject** . . . AIMS AND PURPOSES OF THE COUNCIL OF JEWISH FEDERATIONS AND WELFARE FUNDS  
JUDGE H. A. HOLLZER, President, Western States Region, Council of Jewish Federations and Welfare Funds.
- Subject** . . . JEWRY'S PARTICIPATION IN CIVIC BETTERMENT  
LOUIS B. MAYER, Santa Monica, Calif., Vice-President, Los Angeles Jewish Community Council.
- Subject** . . . OUR RESPONSIBILITIES IN THE OVERSEAS CRISIS  
HON. M. C. SLOSS, Pres., Jewish National Welfare Fund, San Francisco.
- Subject** . . . THE CRISIS FOR JEWS OVERSEAS  
RABBI ABBA HILLEL SILVER, Cleveland, Chairman, United Palestine Appeal, Board Member, Council of Jewish Federations and Welfare Funds.
- Closing Prayer** . RABBI WILLIAM STERN, Oakland, Calif.

SUNDAY, APRIL 3, 1938

9:30 A.M.-12:15 P.M. . . . ROUND TABLE

### CAMPAIGN ORGANIZATION AND METHODS

- Chairman** . . . LEON SLOSS, JR., Chairman, Budget Committee, Jewish National Welfare Fund, San Francisco.
- Discussants** . . . Will be listed in final program.
- Summarizer** . . . HARRY J. SAPPER, Executive Director, Oakland Jewish Federation.

9:30 A.M.-12:15 P.M. . . . ROUND TABLE

### JEWISH EDUCATION—WHAT SHOULD THE COMMUNITY PROVIDE

- Chairman** . . . HERMAN BACHRACK, Chairman, Bureau of Jewish Education, Jewish Community Council, Los Angeles.
- Discussants** . . . Will be listed in final program.
- Summarizer** . . . RABBI ELLIOT BURSTEIN, San Francisco.

12:30 Luncheon . . . GENERAL SESSION

### CULTURAL AND VOCATIONAL ADJUSTMENT OF JEWISH YOUTH

- Chairman** . . . JULIUS WANGENHEIM, San Diego, Calif.
- Invocation** . . . RABBI A. L. KROHN, Albuquerque, N. M.
- (a) HOW VOCATIONAL GUIDANCE PROGRAMS CAN MEET PROBLEM  
HYMAN KAPLAN, Executive Director, Federation of Jewish Charities, San Francisco.
- (b) PLACE OF THE JEWISH COMMUNITY CENTER IN THE COMMUNITY  
LLOYD DINKELSPIEL, President, Jewish Community Center, San Francisco.
- Discussants** . . . LOUIS BLUMENTHAL, Exec. Director, Jewish Community Center, San Francisco.  
JUDGE HERBERT SCHILLER, Salt Lake City, Utah.  
GILBERT HARRISON, University Religious Conference, University of California, Los Angeles.

- 2:45 P.M. . . . BUSINESS MEETING
- Presiding** . . . JUDGE H. A. HOLLZER, Los Angeles, President, Western States Region, Council of Jewish Federations and Welfare Funds.

8:00 P.M. . . . GENERAL SESSION

- Presiding** . . . To be announced.
- Invocation** . . . RABBI NORMAN FELDHEYM, San Bernardino, Calif.
- Subject** . . . THE SYNAGOGUE—A FACTOR IN SOCIAL LIVING.  
RABBI JACOB KOHN, Los Angeles, President, Board of Rabbis of Southern California.
- Subject** . . . FACTORS IN JEWRY'S UPBUILDING  
LEO SCHWARTZ, New York City, Author, "A Golden Treasury of Jewish Literature" and "The Jewish Caravan."
- Subject** . . . PROBLEMS OF MINORITY GROUPS  
RABBI JACOB WEINSTEIN, Director, School for Jewish Studies, San Francisco.
- Subject** . . . THE DEMOCRATIC IDEAL AND JEWRY  
MAX LERNER, Editor, *The Nation*.
- Closing Prayer** . RABBI SAUL WHITE, San Francisco.

MONDAY, APRIL 4, 1938

9:30 A.M.-12:15 P.M. . . . ROUND TABLE

### LOCAL RESPONSIBILITY AND PROGRAMS FOR THE CARE OF EMIGRES

- Chairman** . . . ALFRED ESBERG, Chairman, Committee for Service to Emigres, San Francisco.
- Discussants** . . . Will be listed in final program.

9:30 A.M.-12:15 P.M. . . . ROUND TABLE

### HEALTH PROGRAMS UNDER JEWISH AUSPICES

- Chairman** . . . JESSE H. STEINHART, President, Mt. Zion Hospital, San Francisco.
- (a) WHAT SHOULD THE LOCAL COMMUNITY PROVIDE
- (b) HOW DO NATIONAL AGENCIES COVER THE PROBLEM
- Discussants** . . . Will be listed in final program.
- Summarizer** . . . CHARLES I. SCHOTTLAND, Executive Director, Federation of Jewish Welfare Organizations, Los Angeles.

12:30 Luncheon . . . GENERAL SESSION

- Chairman** . . . ROBERT J. KOSHLAND, President, Federation of Jewish Charities, San Francisco.
- Invocation** . . . RABBI MOISE BERGMAN, San Diego, Calif.
- At this Session, brief summaries on the Round Table Sessions held on Sunday and Monday mornings will be given. In addition there will be the following speakers:
- Subject** . . . THE FEDERATION—ITS RESPONSIBILITY FOR THE COMMUNITY'S SOCIAL WELFARE PROGRAM  
MARCO R. NEWMARK, Chairman, Advisory Committee, Federation of Jewish Welfare Organizations, Los Angeles.
- Subject** . . . THE JEWISH COMMUNITY COUNCIL—A NEW DEVELOPMENT IN JEWISH ORGANIZATION  
WALTER S. HILBORN, Treasurer, Jewish Community Council, Los Angeles.

8:00 P.M. . . . GENERAL SESSION

- Chairman** . . . WILSHIRE BOULEVARD TEMPLE, Wilshire and Hobart, Los Angeles
- Chairman** . . . JESSE H. STEINHART, Vice-President, Jewish National Welfare Fund, San Francisco.
- Invocation** . . . RABBI ADOLPH FINK, Spokane, Wash.
- Welcome** . . . GEORGE MOSBACHER, President, Wilshire Blvd. Temple, Los Angeles.
- Subject** . . . THE TASK THAT AWAITS US  
RABBI EDGAR F. MAGNIN, Wilshire Blvd. Temple, Los Angeles.
- Subject** . . . JEWISH GROUP RELATIONSHIPS  
B. C. VLADECK, New York City, Editor, *Jewish Daily Forward*.
- Subject** . . . A PROGRAM FOR RECONSTRUCTION  
RABBI ABBA HILLEL SILVER, Cleveland, National Chairman, United Palestine Appeal.
- Closing Prayer** . RABBI PHILIP LANGH, Seattle, Wash.

### Los Angeles Extends Greetings to You

THE LOS ANGELES CHAMBER OF COMMERCE is happy to extend a hearty greeting to friends and members of the Western States Region, Council of Jewish Federations and Welfare Funds, Inc.

With the knowledge that you who read this, no matter how far away you may live, have at some time or other heard the charms of this community extolled, we consider it superfluous to tell you of our climate, our scenery, our recreational attrac-

tions and the many other virtues which have made Los Angeles one of the most popular cities in the world.

Rather, we would tell you of the innate hospitality of the citizens of Los Angeles. Here, there is

no such thing as a stranger. The moment that you debark from train, plane, ship or stage you become one of us. Our only regret when you must leave for home is that your stay could be no longer. In Los Angeles it's not "Howdy stranger"—but "HOWDY FRIEND!"



Motivated by a spirit of mutual cooperation, and impelled by the critical need to develop a realistic approach toward solution of local, national and overseas Jewish problems, Jewish philanthropic and social welfare leaders of the Far West will meet in Los Angeles this year for their annual Regional Conference.

Gathering at the Ambassador Hotel April 2, 3 and 4, this third yearly assemblage of the men and women who direct and actively participate in Jewish communal life and affairs is under the sponsorship of the Western States Region, Council of Jewish Federations and Welfare Funds, Inc.

With world conditions in turmoil, with tightening economic pressures creating new problems for private welfare agencies, with changes in governmental aid policies, and with countless other facets of human relations demanding discussion and clarification, this 1938 Western States Regional Conference should have the widest possible participation of laymen as well as social welfare workers.

Noted writers and thinkers, eminent spokesmen for Jewish causes, have accepted invitations to address the conference sessions. Stimulating and extremely valuable interchange of experiences, plans and programs will highlight the various round-table meetings arranged, with discussants including representatives of almost every organized and

## Important Information About the Conference

unorganized Jewish community in the Western states and Western Canada.

THE PRELIMINARY PROGRAM on these pages gives you complete information on the various sessions. You and your friends are urged to come to hospitable Los Angeles, where an unequalled welcome awaits you.

### SPECIAL RAILROAD RATES

For those residing in **California**, the ticket agents of the principal rail lines, on presentation and surrender of the enclosed identification certificates, will sell round-trip tickets to Los Angeles at special reduced rates. The rates are listed on the reverse side of the certificates and will apply to Los Angeles from almost all California points.

Tickets will be sold from March 29 to April 4 inclusive and the return limit will be April 14, 1938. Stop-overs are allowed. If longer return limit is desired, consult ticket agent at Los Angeles prior to April 14.

For those coming from **out of California**, low round-trip fares will be available. If a party of 15 or more come from any particular city or can convene at any particular city to come to Los Angeles, special party rates will be available and can be secured by consulting the main ticket

office of the principal Western lines. For further railroad information, write or wire immediately to Reuben B. Resnik, Western Field Representative, 1600 Scott Street, San Francisco, California.

### HOTEL RATES

The Ambassador Hotel is one of the finest hostelrys in the country. As a courtesy to the Conference its minimum rates will prevail for the finest accommodations. *On the enclosed card, which you are requested to send in promptly, you will note the attractive schedule.*

In the immediate neighborhood of the Conference hotel there are a number of other desirable hotels and information regarding them can be secured by writing to the Ambassador Hotel, Los Angeles, or to the Regional Conference Office, 1600 Scott Street, San Francisco, California.

### HEADQUARTERS

Conference headquarters are at the **Ambassador Hotel**, 3400 Wilshire Boulevard, Los Angeles. Here will be the rallying point of Conference activities—registration—information on all details in connection with the Conference—reservations for dinner and luncheons and for special meet-

ings, can all be arranged for at the Registration desk in the hotel. *All of the meetings, unless otherwise designated, will be held at the Conference Headquarters—Ambassador Hotel.*

*You are kindly requested to register promptly upon arrival at the registration desk provided at the Conference Headquarters.*

### IMPORTANT!

It is exceedingly important that the enclosed post-card reservation card be returned immediately. Please mark it carefully. *Because of the large number who are planning to attend, it is important that hotel and railroad reservations be made immediately. It is also important that we know the number who will attend the dinner and luncheons.*

### Special Notice to Those Residing In and Near Los Angeles

Local residents are also urged to send in the reservation card without delay. The local residents obviously will be concerned mainly with making reservations for the luncheons and opening dinner. **PLEASE DO NOT DELAY!**



# Organization of the Council of Jewish Federations and Welfare Funds, Inc.

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