



Abba Hillel Silver Collection Digitization Project

Featuring collections from the Western Reserve Historical Society and
The Jacob Rader Marcus Center of the American Jewish Archives

MS-4787: Abba Hillel Silver Papers, 1902-1989.

Series I: General Correspondence, 1914-1969, undated.

Sub-series A: Alphabetical, 1914-1965, undated.

Reel

80

Box

28

Folder

1774a

Zionist Organization of America, 1924-1925.

PRESENT: Mr. Rosenblatt in the Chair; Miss Szold, Messrs. Conheim, Kaliski, Meister, Neumann, Robison, Rothenberg, Tennenbaum. Also Messrs. Brainin and Matz by invitation.

LETTER FROM DR. WEIZMANN

Mr. Conheim presented a letter addressed to him from Dr. Weizmann, dated June 27th, in which Dr. Weizmann outlines the position of the Zionist Organization in Palestine and suggests the purchase and colonization by the Zionist Organization, with the aid of the Jewish Agency, of the Emek in Palestine. It was the opinion of the members of the Committee that the purchase of the Emek would be a great factor in obtaining the cooperation of the Jewish Agency in the rebuilding of Palestine. After a lengthy discussion it was decided to send the following cable to Dr. Weizmann:

"ADMINISTRATIVE COMMITTEE ENDORSES YOUR PLAN IN LETTER TO CONHEIM BASED ON SUITABLE TERRITORY AND DEFINITE TIME SCHEDULE STOP IMPORTANT THAT RECOGNIZED EXPERTS DEVISE WORKABLE COLONIZATION PLANS AND APPROVE QUOTA OF SETTLERS STOP BELIEVE EXECUTION CONTEMPLATED PLAN DEPENDS UPON FUND RAISING HELP FROM OUTSIDE SOURCES WHICH MOST PROMISING THROUGH PROPOSED JEWISH AGENCY"

RESIGNATION OF HARRIS AND GLICKMAN

The Chairman informed the Committee of the resignation of Isaac Harris of Boston as a member of the National Executive Committee, and of Pincus Glickman as a member of the Finance Committee. It was decided to recommend to the National Executive Committee the election of Jacob Heckman of Washington to take the place of Mr. Harris. The matter of filling the vacancy caused by the resignation of Mr. Glickman was referred to the Finance Committee for its recommendation.

CABLES FROM LIPSKY

The Chairman read two cables from Lipsky, one dated June 16th, and the other July 21st, in which Mr. Lipsky requests \$5000 for the London office on the shekel account. It was moved and carried that a special meeting of the Finance Committee be convened to consider this matter and inform Mr. Lipsky of its decision.

HATOREN

Mr. Brainin and Mr. Matz, representing the Hatoren, outlined to the Committee the financial condition of the magazine. Mr. Matz pointed out that at present the magazine has a \$8000 yearly deficit, and this situation must be remedied. He explained that with certain reductions in the running expenses of the magazine and by publishing it once in three months, he could manage to raise the necessary budget of about \$9000 a year, provided the Zionist Organization of America would undertake to subsidize the Hatoren to the extent of \$2000 a year. It was decided to pay \$2000 yearly to the Hatoren, this amount to be paid in monthly installments.

ADJOURNED

JOINT MEETING OF ADMINISTRATIVE AND FINANCE COMMITTEES

July 22, 1924.

#4

PRESENT: Mr. Rosenblatt in the Chair; Miss Szold, Messrs. Conheim, Grabelsky, Kehlman, Meister, Robbins, Rothenberg, Sendar, Tannenbaum, and Weisgal, secretary.

ORDER SONS OF ZION REPRESENTATIVE

The Chairman read a letter from the Order Sons of Zion in which the latter states that it was its understanding that Mr. Kehlman would be a member of the Administrative Committee, not of the Finance Committee. The Order therefore asks that Mr. Kehlman be made a member of the former committee.

It was decided that inasmuch as the Administrative Committee has no power to add new members to the committee, Mr. Kehlman be invited to attend meetings of the Committee, without power to vote; the Order Sons of Zion to be notified to this effect.

NORDAU ZION CLUB GRANTED CHARTER

On the recommendation of the Organization Department and the Chairman of the Washington Zionist District, it was decided to issue a charter to the Nordau Zion Club of Washington, D. C., in accordance with the resolution of the Pittsburgh Convention relative to the affiliation of Zionist societies with the Organization.

KEREN KAYEMETH DELEGATION TO AMERICA

The Chairman presented a letter from the head office of the Keren Kayemeth in Jerusalem in which the Committee is informed of the decision of the National Fund to send a delegation of three to the United States to conduct Zionist propaganda among the Jewish youth. Strong exception was taken to this action of the Jewish National Fund and it was decided to cable the Keren Kayemeth advising it not to send a delegation to America and stating that a letter explaining the situation would follow.

FINANCIAL SITUATION

Mr. Meister, Treasurer, presented a memorandum dealing with the financial condition of the Organization and calling attention to the importance of raising sufficient funds to keep the Organization going through the summer months. He stated that the immediate need was to raise \$3000, and suggested that notes for this amount be undersigned by members of the Administrative and Finance Committee. He, personally, presented a check for \$1000, and Mr. Sendar presented a check for \$250, covering their pledges to the administrative fund, made at the Pittsburgh Convention.

It was decided that the Treasurer confer with the Chairman of the Finance Committee and take such steps toward securing this

\$8000 as they may deem advisable.

..... It was also decided that letters be sent out, without delay, to those who made pledges at the Convention, asking them, if cash were not available, to send notes discounted at their local banks.

The Treasurer also reported the recommendation of the Finance Committee to reduce The New Palestine to sixteen pages. Recommendation approved.

The Chairman reported that, with the approval of individual members of the Finance and Administrative Committees, he had cabled to Mr. Lipsky in London authorizing him to borrow \$5000 on behalf of the Organization. The action of the Chairman was approved.

PLAN AND SCOPE COMMITTEE

..... On behalf of the Committee on Plan and Scope, Mr. Neumann stated that the Committee's report would be ready for the next meeting.

COOPERATION OF HIAS

..... The Chairman reported on a conference held with Albert Rosenblatt and other members of the Hias, at which the latter offered their cooperation in the matter of immigration to Palestine. Since this was an informal conference, it was decided to present the matter to the Administrative Committee and ask its approval to continue the negotiations with the representatives of the Hias. Decided that Messrs. Neumann, Meister and the Chairman, who represented the Organization at the first conference, continue the negotiations with the Hias representatives.

ADJOURNED

JOINT MEETING OF ADMINISTRATIVE AND FINANCE COMMITTEES

At home of Judge Rosenblatt

Thursday August 7, 1924

PRESENT: Judge Rosenblatt in the Chair; Miss Szold; Messrs. Fierst, Kalish, Kehlson, Neumann, Robbins, Segal, Weinstein and Weisgal, Secretary.

PALESTINE ENCYCLOPEDIA

The Secretary presented a letter from Dr. Israel Singer asking the support of the Organization in the publication of a Palestine Encyclopedia. Decided that the Organization cannot, at this time, undertake any such venture.

ENDORSEMENT OF DR. BEN HORIN'S BOOK

With regard to the request of Rabbi Nahum Ben Horin, that the Organization endorse his book "Economic Opportunities in Palestine", it was decided that Miss Szold and the Secretary examine the contents of the book and if found of value to the interests of Palestine and the Organization, such a letter of endorsement be given to Rabbi Ben Horin.

PALESTINE CHARITABLE INSTITUTIONS

At the suggestion of Miss Szold, it was decided that the Zionist Organization address a letter to the Palestine Executive asking it to make a study of the various Palestine charitable institutions and submit such report to the Zionist Organization for its guidance when questions of authenticity come up. It was also decided that a similar letter be addressed to Dr. Magnes, but the latter letter should be sent to the Executive in Palestine, which, if it deems it advisable to undertake such an investigation, shall turn it over to Dr. Magnes.

In answer to a query, Miss Szold stated that it is not intended to make public the information gained, but will be placed on file and used when necessary.

RESIGNATIONS

The Chairman presented the resignation from the Executive Committee of Mr. Oscar Berman of Cincinnati. Mr. Berman, who is chairman of the local Keren Hayesod, stated that in view of the local situation, he thought he could be of better service to the movement if he did not directly identify himself with the Organization.

The Secretary presented the recommendation of the Organization Department that Mr. Solomon C. Lampert, member of the Executive Committee, be made a member of the Finance Committee in place of Mr. Glickman who declined to serve. On behalf of the Finance Committee, Mr. Siegel stated that Mr. Lampert is acceptable as a member.

The Organization Department recommended that these vacancies be

the Executive, and such others as may occur, be filled by those members of the Organization who, by virtue of their local prominence and value to the Organization, are entitled to places on the Executive.

It was decided that the matter be resubmitted to the Organization Department which shall suggest the names of those who ought to be added to the Executive in the place of the resigned.

DR. PEREIRA MENDES

It was decided to hold in abeyance, until Mr. Lipsky's return, a letter from Dr. Pereira Mendes in which he offers his services to the Zionist Organization, the letter being addressed to Mr. Lipsky.

MISCHAR V'TAASAI

The Secretary presented a letter from Mischar V'Taasai, a fortnightly magazine devoted to commerce and industry in Palestine, issued in Tel Aviv, in which the Organization is requested to give its financial support and help circulate the magazine in America.

Decided to refer the matter to the Palestine Bureau which shall consider this request in conjunction with the proposal to issue here a bulletin for the promotion of Palestine commerce and industry.

MR. DALIDANSKY

The Secretary called the attention of the Committee to the two letters in the Chicago Chronicle, written by Mr. Dalidansky, in which the latter makes vicious attacks on the Organization. Decided that the matter be referred to Mr. Max Shulman of Chicago, Vice Chairman, who shall reply to these letters if he deems it advisable and proper.

AMERICAN PALESTINE LINE

The Chairman brought up the question of Mr. Abraham Goodall who asks for endorsement of his activities in connection with the organization of the "American Palestine Line" which proposes to arrange a tour of about 350 American Jews to Palestine. It was decided that the matter be referred to Messrs. Goldberg, Weinstein and Rosenblatt of the Palestine Committee who shall submit their recommendations to the Administrative Committee.

MR. LIPSKY TO PALESTINE

The Committee discussed the advisability of Mr. Lipsky's going to Palestine before he returns to America. It was the opinion of the committee that it would be of tremendous value to the Organization if Mr. Lipsky could so arrange matters in London as to enable him to go to Palestine and return to America in time for Zionist activities; the secretary to inform Mr. Lipsky of the opinion of the committee in this matter.

MR. KADOORIE OF SHANGHAI

A letter to the Organization from the Shanghai Zionist Association, informing it that Mr. Kadoorie will arrive in America shortly, was referred to the Chairman who shall extend all courtesies to Mr. Kadoorie.

KEREN KAYEMETH DELEGATION

The Secretary informed the Committee that he had received a letter from Mr. Lipsky in which he is informed that the proposed Keren Kayemeth delegation to America has been abandoned, according to information he received from Mr. Ussishkin.

In this connection, the question of Miss Lotta Levensohn, who was to be a member of the delegation, came up and it was the opinion of the committee that a letter be addressed to the Executive in Palestine asking whether the services of Miss Levensohn could not be utilized, making it possible for her to remain in Palestine.

REPORT OF PLAN AND SCOPE COMMITTEE

It was decided that the report of the Plan and Scope Committee be postponed until the next meeting, thus giving the members of the Administrative and Finance Committees an opportunity to study the report before it is acted upon by the Administrative Committee.

REQUEST OF JEWISH DAILY NEWS FOR ZIONIST LIST

The request of the Jewish Daily News that it be provided with a list of the membership of the Organization was not granted.



REPORT OF FINANCE COMMITTEE

Mr. Jacob Siegel, on behalf of the Finance Committee, stated that the Committee had made a study of the condition of the Zionist Organization and had found that the management of the affairs of the Organization could and should be considerably improved; that it was over-staffed; that there was lack of coordination between various departments and between the Z.O.A. and K. H.; that there was inadequate supervision and control of the staff on the part of the Administrative Committee or its sub-committees; that the deficit of \$79,000 was a direct result of poor management; that the expenses of the Organization could be reduced by 25%, and that better coordination must be effected. Among the suggestions he made was that the plans for coordination should be immediately taken up; that a number of economies which the Finance Committee had in mind should be immediately effected, and that a standing committee be appointed to be in close touch with the office and supervise the Organization Department, with particular reference to the membership campaign. It will also be necessary to have an office manager to insure greater efficiency.

Mr. Siegel enumerated several instances where expenses had been incurred without a visible return, such as a number of meetings recently held in Pennsylvania, New Jersey and New England. Drastic steps would have to be taken to remedy the situation.

In discussing Mr. Siegel's report, the Secretary stated that the impression resulting from Mr. Siegel's remarks was erroneous; that the deficit of the Organization was inevitable due to a situation whereby the Z.O.A. is promoting all Palestine enterprises without receiving any return; that the staff and all departments were under the direct supervision of Mr. Lipaky and the Administrative Committee, and in his absence close coordination was effected by means of the Office Committee consisting of the heads of departments; that the Organization was in favor of coordination and had attempted to bring about coordination particularly with the Aeren Hayesod in the past.

Mr. Siegel repeated his view of the situation and urged early action in the direction indicated by the earlier remarks.

Miss Szold said that Mr. Siegel's analysis was correct so far as it went, but that he had not yet touched the core of the problem. It was a misconception of the role of the Z.O. to assume that it must conduct its activities on a purely business basis and expect returns for all its expenditures. If education and propaganda were eliminated it would have no raison d'être. The Organization has had to struggle with deficits since it was organized 27 years ago. She was in favor of coordination, but instead of speaking of economy we should rather say that wastefulness should be eliminated.

Mr. Fierst stated that while he agreed in the main with the conclusion of Mr. Siegel, that economies and coordination must be effected, he was entirely opposed to the idea of reducing the Organization still further. He did not think the Organization was overstaffed. On the contrary, it was understaffed. He believed that the Organization would have to extend its propaganda and educational activities far beyond its present scope in order to justify its existence.

Mr. Robbins stated that the members of the Finance Committee were all good Zionists and had the interest of the Organization at heart and that their object was not to do naything that would hurt the Organization, but rather make such improvements as will make it possible for the Organization to proceed with its work without being constantly faced with the possibility of bankruptcy; that whatever the causes, the Organization had no business to spend more than its actual income and that no institution could go on in this manner.

Mr. Newmann stated that he agreed thoroughly with Miss Szold as to the function of the Organization. The deficit was large and every effort should be made to reduce it, but we must not allow all our thinking in relation to the problem of the Organization to be dominated continually by an overwhelming fear of the deficit. There was probably no time when the deficit of the Organization was larger than it is now in relation to the outlay, except during the period of the Restoration Fund when approximately half of that money was used for Zionist work in this country. The Administrative and Finance Committees should consider the alternatives: one is to face the probability of an annual recurrent deficit, though perhaps somewhat smaller than the present; the other that of using part of the funds collected for Palestine to defray the expenses of the Z.O.A. But, of course, the latter procedure was logical and morally justified, although it is likely to arouse public criticism which may adversely affect our Palestine funds. If any vital function of the Z.O.A. is curtailed, the expense will be somewhat reduced, but the income is also likely to be reduced to a greater degree. This fundamental question should be considered by the Finance Committee.

The Chairman expressed himself similarly and stated that instead of putting all the emphasis on the deficit, we ought to place the Organization on an economic basis and that economic basis could only be created if the various institutions of the Zionist Organization would undertake to maintain the parent body in keeping with the prestige of the Organization.

Upon motion of Dr. Kaliski, it was finally decided that the Finance Committee be asked to bring in a written report of its findings and recommendations so as to enable the Administrative Committee to take definite action.

Zionist Conv.

August 26th, 1924.

Mr. A.M. Röss,
1851 Centre Ave.,
Pittsburgh, Pa.

My dear Mr. Röss,

Permit me to thank you for your letter of August 22nd. I was very happy to have been of service to you in participating in the program of the Zionist convention and I should like to bear the small expense involved in the trip myself.

With kindest regards, permit me to remain

Very sincerely yours,

AN ANSWER
IS EXPECTED

by the sender
of
P
th

WESTERN UNION

SYMBOL
LUE
NITE
L
symbol
number of
Other-
ed by the
check.

WESTERN UNION

TELEGRAM

WESTERN UNION

Form 1204

CLASS OF SERVICE	SYMBOL
TELEGRAM	
DAY LETTER	BLUE
NIGHT MESSAGE	NITE
NIGHT LETTER	N L

If none of these three symbols appears after the check (number of words) this is a telegram. Otherwise its character is indicated by the symbol appearing after the check.

NEWCOMB CARLTON, PRESIDENT GEORGE W. E. ATKINS, FIRST VICE-PRESIDENT

shown in the date line on full-rate telegrams and day letters, and the time of receipt at destination as shown on all messages, is STANDARD TIME.

2016 East 105th St., Cleveland, Ohio. Cedar 1867

189HEN 84

ZR NEWYORK NY 1151A SEP 3 1924

RABBI ABBA HILLEL SILVER

EAST 105 ST CARE THE TEMPLE CLEVELAND OHIO

JUST RECEIVED FOLLOWING TELEGRAM FROM BOSTON QUOTE SILVER MUST BE GOTTEN
OR HIS FAILURE TO COME MAY PROVE FATAL OUR CAMPAIGN OPENING STOP SHOOLMAN
RUDNICK AND OTHERS SO ENTHUSED ABOUT HIS COMING THAT WE ARE NOT INFORM
THEM OF THE CHANGE STOP TELEPHONE TELEGRAPH TO EVERYTHING WE CANNOT
ACCEPT. /FOR ANSWER UNQUOTE OBVIOUSLY YOUR BOSTON DRIVE WILL BE KILLED UNLESS
YOU CAN BE PRESENT SEPTEMBER NINTH STOP APPEAL TO YOU FIND WAY SO AS
ENABLE YOU VISIT BOSTON THIS OCCASION PLEASE WIRE REPLY

EMANUEL NEUMANN

1259P

September 4th, 1924.

Zionist Organization of America.

114 - Fifth Ave - N.Y.C.

Regret exceedingly cannot accept
Minneapolis or Boston engagements. I am absolutely
tied up here in my work.

A.H. Silver.

*Telephoned
9/4/24
4:30*



MINUTES OF THE MEETING OF THE NATIONAL EXECUTIVE COMMITTEE OF THE
ZIONIST ORGANIZATION OF AMERICA, HELD SUNDAY

SEPTEMBER 7, 1934 - AT THE HOTEL PENNSYLVANIA, NEW YORK.

PRESENT: Judge B.A. Rosenblatt in the Chair; Messrs. Jacobs, Lefkowitz, Silverman; Messrs. Abel, Brenner, Ranwick, Fierst, Friedman, Garber, Grubelsky, Goldberg, Heckman, Ish-Kishor, Kahanowitz, Kaliski, Kehlman, Kellman, Lampart, Levinstone, Masliansky, Metz, Neumann, Reit, Rinsky, Robbins, Rosengarten, Rotenberg, Seann, Shelvin, Skulman, Savist, Sarda, Annenbaum, Turman, and Weigal, Secretary.

PRESENT BY INVITATION: Miss Ruth Cohen; Messrs. Blitz, Bernstein, Baber, I. Goldberg, Heller, Jacobs, Kottler, Martin, Silverman and Stone.

ABSENT: Mrs. A. H. Fromenson, Mrs. Richard Gottheil; Messrs. Hartman, Levintal, Labell, Ratnoff, Salit, Silverman, Abramowitz, Max Connaim, Hermann Conheim, Melamed, Steinberg, Snitzer, Froei, Harry Friedberg, Friedberg, Gessner, Ginsberg, Rabbi Gold, Elias Goodstein, Hoss, Klausner, Lissauer, Loovinger, Maisel, Judge Moses, Murov, Rubelsky, Sandler, Stiefel, Eliza Stone, Taylor, Dr. Silver, Meister, Louis Topkis, Siegel, Sender, Weinstein, Brainin, Bernstein, Ebin, Edlin.

EXCUSES FOR NON-ATTENDANCE RECEIVED FROM: Messrs. Bernstein, Snitzer, Judge Hartman, Loovinger, Rabbi Gold, Maisel, Salit, Hoss, Judge Moses, Rabbi Silverman, Rubelsky, Borowsky, Rabbi Levintal, Hermann Conheim; Miss Szold.

First Session - 11 A.M.

In the absence of Mr. Lipsey, the meeting was called to order by Judge Bernard A. Rosenblatt who acted as chairman.

In his opening remarks, the chairman gave a brief report on the present status of the Organization. He stated that preparations were under way for an intensive membership drive to begin in October and that every effort was being made to place the Organization on a solid foundation. He added that a committee on Plan and Scope for the activities of the coming year had been appointed.

The Chairman stated also that he expected to proceed to Palestine shortly, and that in his absence, and the absence of Mr. Lipsey, Miss Henrietta Szold would serve as Acting Chairman of the Organization.

The object of his visit to Palestine, the chairman stated was of a semi-private nature, in connection with the negotiations for the construction of a hotel in Palestine in which the American Zion Commonwealth is interested.

The chairman also reported that a number of important Zionists were leaving for Palestine, including Mr. Louis Robison together with his family to settle there; Mr. Isaac Harris of Boston, Mr. Reuben Taylor of Hartford and others.

ELECTION OF SECRETARY OF THE EXECUTIVE COMMITTEE:

The Chairman stated that the first order of business was the election of a secretary to the Executive Committee. He recommended the election of Mr. Meyer Weisgal who had been acting as secretary of the Administrative Committee since the Convention.

It was then moved, seconded and carried unanimously

THAT Mr. Meyer Weisgal be elected secretary of the National Executive Committee.

FILLING OF VACANCIES ON EXECUTIVE COMMITTEE:

The Chairman reported that the Administrative Committee had recommended the following persons to fill the vacancies created by the resignations of Messrs. Oscar Berman of Cincinnati, Isaac Harris of Boston, Pincus Glickman of New York:

The recommendations of the Administrative Committee are:

Messrs. Jacob Heckman of Washington, Harry Friedberg of Kansas City and Aaron Garber of Cleveland.

It was duly moved, seconded and carried unanimously

THAT Messrs. Heckman, Friedberg and Garber be elected as members of the Executive Committee.

It was moved, seconded and carried unanimously also that Mr. Sol. Lamport be elected a member of the Finance Committee to replace Mr. Pincus Glickman, by virtue of which he automatically becomes a member of the Executive Committee.

REPRESENTATIVE OF CONSTITUENT ORGANIZATIONS:

The secretary reported that the Administrative Committee had recommended the following as representatives of Constituent Organizations:

- (1) For Hadassah - Mrs. Edward Jacobs, Mrs. H.B. Lefkowitz, Mrs. A.H. Fromenson

It was moved, seconded and carried unanimously

THAT Mrs. Edward Jacobs, Mrs. Lefkowitz and Mrs. Fromenson be elected as members of the Executive Committee to represent Hadassah.

- (2) For Order Sons of Zion - Messrs. Jacob Ish Kishor, Louis Rinsky, Max Fenwick.

It was moved, seconded and carried unanimously

THAT Messrs. Ish Kishor, Rinsky and Fenwick be elected as the representatives of the Order Sons of Zion on the

Executive Committee of the Z.O.A.

(3) For Young Judaea - Mr. Moe Turman, Mr. Samuel Borowsky

It was moved, seconded and carried unanimously

THAT Messrs. Moe Turman and Samuel Borowsky be elected on this Executive Committee as the representative of Young Judaea.

COMMUNICATIONS:

1. Greetings from Mr. Lipsky: The Chairman read the following message from Mr. Lipsky, dated London, September 4th:

"HEARTLEST GREETINGS TO THE FIRST MEETING OF THE EXECUTIVE COMMITTEE WITH A SUCCESSFUL INAUGURATION FOR A FRUITFUL YEAR OF ZIONIST ACTIVITIES STOP OUR GENERAL POSITION IS FAIRLY IMPROVED WITH A SUBSIDENCE OF ARAB HOSTILITY GREATER HELPFULNESS ON THE PART OF THE MANDATORY POWER AND A DEEPER SENSE OF RESPONSIBILITY OF THE PALESTINE SETTLEMENTS STOP THE EUROPEAN ZIONISTS ARE BRAVELY RALLYING AND APPRECIATE MORE AND MORE THE IMPORTANCE OF PRACTICAL CONSTRUCTIVE EFFORTS STOP WE ANTICIPATE BETTER FINANCIAL RESULTS FROM POLAND AUSTRIA AND GERMANY THE HEAVIEST DUTY STILL RESTS WITH AMERICANS WHOSE STEADFASTNESS IS ESSENTIAL FOR THE ULTIMATE EQUALIZATION OF THE BURDENS OF ZIONISTS IN ALL LANDS STOP I URGE AN ENERGETIC OPENING OF FALL ACTIVITIES WHICH WILL IMPRESS AND ENCOURAGE THE WHOLE ZIONIST WORLD"

The Chairman stated also that at the urgency of the Administrative Committee, Mr. Lipsky was leaving for Palestine on October 10th and would return to America the first week in December.

2. Letter from Mr. Lipsky: The Chairman read a letter from Mr. Lipsky, dated August 15th, which was written in his capacity as member of the Zionist Executive on the question of the Jewish Agency and the other matters that came up before the Actions Committee meeting in July.

There was some discussion on Mr. Lipsky's letter, particularly with reference to the Jewish Agency. (See Appendix A) Mr. Senn inquired about the constitution of the Jewish Agency and whether this was a permanent body or subject to change by the World Congress. To this the Chairman replied that the Jewish Agency as at present agreed upon was to be a permanent organization subject of course to any revision that might be made when and if a Jewish World Congress is convened, and that the question of the World Jewish Congress had been left entirely out of consideration so far as the negotiations with the other Jewish organizations were concerned.

Mr. Neumann stated that there were some misgivings on the part of Zionists with reference to the concrete and practical work that was expected to be achieved by the new forces to participate in the Jewish Agency, and that in this connection the Executive Committee would no doubt be interested to know about an informal conference which he and

the chairman had had with Messrs. Untermeyer and Marshall at which the latter reported that very distinct progress was being made along the lines of the formation of the Investment Company for the economic development of Palestine, that the Board of Directors and officers of this Company had been selected, including some of the most representative names in American Jewry; that considerable stock had been subscribed, and that it was proposed to merge into this Corporation a number of existing Funds and institutions operating in and for Palestine the assets of which would aggregate about \$500,000. In addition it was proposed to raise an initial sum of \$2,000,000 in new subscriptions and subsequently to increase the capital to \$5,000,000 if necessary. Mr. Neumann added that the prospects were very encouraging, with every likelihood of success and harmonious cooperation with the Keren Hayesod and existing Zionist institutions.

Mr. Katz inquired whether the Palestine Investment Corporation was tied up with the Jewish Agency, to which the chairman replied that if the Jewish Agency were not successful, much could not be expected from the Investment Company. Mr. Abraham Goldberg stated that we must have a Jewish Agency before we can get the cooperation of the non-Zionist, and that he endorsed the steps taken in this connection by the Actions Committee.

It was finally moved, seconded and carried unanimously

THAT the report of the Actions Committee as read by the Chairman be adopted.

DEATH OF DR. SYRKIN:

The Chairman reported the death of Dr. Nahum Syrkin, one of the leaders of the Zionist cause in this country.

The following resolution was adopted:

"The National Executive Committee of the Zionist Organization of America expresses its profound grief and sorrow over the untimely death of Dr. Nahum Syrkin. A leader and worker in the Zionist cause, Dr. Syrkin has contributed largely toward the revival of Jewish national sentiment, particularly among the Jewish laboring class. His death is a great loss to the Jewish people and the Zionist cause."

Messrs. Morris Rothenberg, David Tannenbaum and Dr. S. Bernstein were delegated to represent the Executive Committee at the funeral, and it was moved, seconded and carried that a copy of the above be forwarded to the family of Dr. Syrkin.

CONDOLENCE TO DR. SCHMARYA LEVIN, Hermann and Max Coheim:

Attention was called to the fact that the wife of Dr. Schmarya Levin had passed away and the following resolution of condolence was adopted:

THE National Executive Committee of the Zionist Organization of America in meeting assembled expresses its profound sorrow at the loss sustained by Dr. Schmarya Levin in the death of his wife and extends its sincere condolences to him. May he find solace in his work in behalf of the Zionist cause.

The above resolution was duly adopted and it was also moved, seconded and carried unanimously that copies of this resolution be sent to Mr. Hermann Conheim of New York and Mr. Max Conheim of Chicago, brothers of the deceased.

REPORT OF PALESTINE DEPARTMENT:

Mr. Abraham Goldberg, director of the Palestine Department of the Zionist Organization of America reported on the following activities:

1. Negotiations with Hias: Mr. Goldberg reported that at the invitation of the Hias, a committee representing the Z.O.A. had met with representatives of the Hias for the purpose of discussing the question of regulating immigration into Palestine. Mr. Goldberg stated further that after several meetings, the following conclusions were reached subject to the approval of the respective Administrative Committees:

1. It would be advisable that both organizations enter into an agreement to work cooperatively in the matter of diverting immigration to Palestine.
2. After the details are worked out, a joint bureau should be opened in this country for the purpose of having the American Jews come to the assistance of their relatives living on the other side, who are willing to emigrate to Palestine.
3. That similar joint bureaus should be opened throughout Eastern Europe in order to bring prospective emigrants who wish to go to Palestine, in contact with their relatives on this side.
4. That the Hias shall help cover that part of the Keren Hayesod budget which is allocated towards the expense of immigration.
5. That a mixed commission consisting of members of the Zionist Organization and the Hias shall be sent to Europe and Palestine to investigate the conditions of immigration and emigration, and, if advisable, to take up this matter with various national organizations in Europe, as well as in Palestine and on the advice of our political committee, probably take up the matter of the immigration laws into Palestine with the Palestine Government with a view to mitigate the rigor of these laws.
6. That the Hias may have some representative in Palestine to help in the handling of immigrants that come there and also, if necessary, to erect some buildings and camps for incoming immigrants."

Mr. Goldberg emphasized the fact that it has become apparent even to those who were not Zionists or not interested in Palestine, that Palestine would be the best centre to which immigration could be diverted and that investing large sums of money for the development of Mexico or Crimea in connection with Jewish immigration would not be the best solution to this serious immigration problem. Mr. Goldberg stated further that this immigration problem could be solved if a place could be found that could absorb about 75,000 Jews. He pointed out that with the proper assistance Palestine could absorb about 50,000 immigrants, and that Palestine being the centre of Jewish activity, sentiment and enthusiasm, this would be the best place to which the flow of Jewish immigration should be directed, and that sufficient funds for this enterprise could be secured if the public were made to realize the importance of Palestine as a Jewish immigration centre, and that the development of places such as Mexico and Crimea would be a waste of money which would not ultimately redound to the benefit of the Jewish people and that therefore a resolution has been formulated which would be read subsequently by Mr. Israel Goldberg.

2. Tourists: With reference to the question of Palestine tours and tourists, Mr. Goldberg reported that the Clark tourists Agency at the suggestion of the Palestine-Department of the Z.O.A. had already extended the time limit of its tours in Palestine, had agreed to include the Jewish settlements, indicating Jewish achievements, in such tours, and had agreed to furnish Jewish guides wherever possible.

3. University Library: Another function of the Palestine Department, Mr. Goldberg stated, was the gathering of books for the University Library, and that recently a shipment of ten cases of books had been made.

4. Promotion of Sale of Palestine Product: In this connection, Mr. Goldberg reported about an agreement which had been entered into between the Tezereth Haaretz of Palestine and Messrs. Raskas and Friedlander for the organization of Ha-Shemen (Palestine Soap Co.) which would be the exclusive agency for the sale of this product.

5. Jewish Conservatory of Music in Palestine: With further reference to the resolution which had been adopted at the Convention favoring the establishment of a Jewish Conservatory of Music in Palestine, which would also be a memorial to the Fallen Jewish soldiers, Mr. Goldberg stated that the Administrative Committee had raised several questions as to the source for financing this undertaking, its control, etc., and that the matter had been taken up with the Committee which was sponsoring this movement. It was pointed out to this committee, that it would be highly inadvisable to come to the general public for funds for this undertaking, and that the more feasible method would be to organize the artists for this purpose, with a prominent Jewish musician to head this movement, and then to interest some wealthy laymen, both Jews and Gentiles who were interested in fostering musical education.

6. Judaeon Industrial Corporation: Mr. Goldberg reported on the organization of the Judaeon Industrial Corporation which was founded by the Order Sons of Zion for the purpose of aiding in the industrial development of Palestine, and the logical choice of the Order Sons of Zion, being the promotion of the insurance business in Palestine, which presented great possibilities.

It was finally moved, seconded and carried

THAT the report of the Palestine Department as presented by Mr. Goldberg, be accepted and that discussion thereon be continued in the afternoon session.

A motion was then made, seconded and carried to adjourn until 3 P.M.

SECOND SESSION 3 P.M.

DISCUSSION ON REPORT OF PALESTINE BUREAU

Mr. Shelvin related the details in the organization of the undertaking for the Jewish Conservatory of Music in Palestine. He did not think it wise for the Organization to identify itself with this at present, but rather allow the organizers to work out the program, and present it, in its own name, to the public. It would be premature for the Organization to take a hand in its development now. After the Conservatory is properly organized and presented to the public in the right form, it would be time for the Organization to come forward with its help.

Mr. Heckman stated that it was encouraging to see that the Organization is connecting itself with yet another undertaking for Palestine, and it was his opinion, contrary to that of Mr. Shelvin, that the Organization should see to it that the Conservatory is properly organized. It should not be left to individuals, because if the enterprise fails, the organization will be at fault.

Mr. Mats suggested that the subject of the Conservatory was comparatively unimportant compared to the question of immigration, raised in Mr. Goldberg's report, and urged that the discussion of the immigration problem be taken up.

(At this point in the proceedings Mr. Max Shulman, Vice-Chairman took the Chair)

RESOLUTION ON JEWISH IMMIGRATION PROBLEM

Mr. Israel Goldberg then presented the following resolution on the question of Jewish immigration:

"The Jewish migration problem, always in the forefront of Jewish life, has now assumed an acute character which challenges the sympathies of all humane people and the immediate and best efforts of all Jews. Thousands of refugees stranded in the ports of Europe, many more thousands straining at the closed gates of countries where they had formerly found refuge, make of the plight of the Jewish homeless an historic tragedy.

"With the efforts now under way to find emergency refuge for our wandering homeless, the Zionist Organization of America has the deepest sympathy and is prepared to cooperate with all forces engaged in seeking a solution for the problem. The Zionist movement, in fact, had as one of its principal impulses the need of solving the question of Jewish migration, and to do it on a statesmanlike and permanent basis. It is

apparent that Palestine is already capable of making an important contribution towards the alleviation of the problem and bids fair to become more so in the near future. In the effort, however, to find immediate relief, a number of proposals are being discussed and promoted which, in their very nature, cannot provide such immediate relief and which, furthermore, involve the expenditure of vast efforts and sums of money for essentially the same works of preparation and development as are required for the upbuilding of Palestine. The expenditure of these efforts and large funds will necessarily be made under the vicissitudes of changing and unstable political conditions which endanger the security and permanency of any such colonization projects.

"It should be clear from the present facts of Jewish life and from the facts of Jewish history that the country upon which such efforts and funds should be expended is Palestine. This land requires only such efforts in order to offer a substantial solution to the Jewish migration problem. In the past three months a monthly average of over two thousand Jews have entered Palestine. The Zionists are the first to recognize the jeopardies and chances to which the immigration is subjected under the still inadequate means which are being furnished for economic development. But given such adequate means Palestine can clearly become the safe and permanent haven of refuge which the Jewish people have been seeking for centuries. The application of those means to Palestine will create a permanent natural asset for the Jewish people in a land which gives greater promise of enabling them to mould their own destiny than any other.

"The National Executive Committee of the Zionist Organization of America therefore resolves that in the application of Jewish effort and funds for large projects of agricultural and industrial development with a view to affording an outlet for Jewish immigration, the priority of Palestine be recognized. The Committee further commends the efforts to find emergency relief for our stranded wanderers and stands ready to cooperate in this work."

It was moved, seconded and carried that this resolution be adopted subject to revision by the Administrative Committee.

DISCUSSION ON NEGOTIATIONS WITH HIAS:

The Committee then reverted to a discussion of the negotiations with the Hias as presented by Mr. Abraham Goldberg. Mr. Heckman voted against the adoption of the resolutions or conclusions submitted by Mr. Goldberg and suggested that this be referred to the Administrative Committee with full power subject to further negotiation, and to come to such agreement as they see fit, to be reported to the next meeting of the Executive Committee. Mr. Shulman recommended the adoption of the first three proposals. Mr. Morris Rothenberg advised against the adoption of any resolutions at this stage, when negotiations were still in progress and when no definite course had been decided upon, but that of course in the meantime this Executive Committee could express its willingness to cooperate with the Hias in diverting immigration to Palestine. Mr. Rothenberg called attention to the fact also that there had recently been established in New York an Emergency Committee on Jewish Refugees ostensibly for the purpose of dealing with the conditions of immigrants. The Zionist Organization is represented on the Committee.

It was finally moved, seconded and carried unanimously:

THAT the Administrative Committee be given full power to continue negotiations with the Hias with the object of cooperating with regard to the problem of increased migration to Palestine.

ZIONIST LAND POLICY IN PALESTINE

Mr. Skafist then brought up the subject of various collections which were being made in his town and others for diverse Palestinian undertakings, especially land selling companies, which, he maintained, disorganized the community and so injured the effectiveness of the campaigns for the Keren Hayesod, National Fund, Zion Commonwealth, etc., when they followed these petty collections and he cited a specific instance. He therefore offered the following resolution:

"Whereas it has come to our notice that a number of unauthorized and irresponsible agencies are engaged in the sale of Palestine land, BE IT RESOLVED that the National Executive Committee issue a statement to the press disavowing any responsibility for any such land selling organization, other than the American Zion Commonwealth, which is affiliated with the Zionist Organization."

Mr. Sonn was opposed to the resolution on the ground that it was contrary to the policy of the Organization of encouraging private initiative and investment; that if private companies undertook the building of Palestine through land selling companies, and these companies were found to be reliable, they should not be restricted. Of course, if the companies were found to be fraudulent, it is the business of the organization to inform the public of such cases. This view was concurred in by Mr. Robbins.

Mr. Silverman stated that persons buying Palestinian land, did not concern themselves as to the company selling the land, that one agency seemed as good to them as another, so that some system should be devised, either through this resolution or another, to direct the buying of land.

Mr. Neumann stated that the Organization assumes a moral responsibility whenever it urges the public to invest in Palestine. At present there is no agency except the Zionist Organization which is in a position to give sanction to Palestine undertakings. There have been many enterprises, it is true, launched by our best business men which have turned out to be failures. That could not be helped. In those cases where we found land selling schemes and other enterprises to be frauds, the Organization has done its best to stamp them out, although in towns where such frauds have taken place, it has taken years to ever come the bad effects left. The only reason why people buy land in Palestine, without having seen it, is because of the propaganda of the Zionist Organization. It was his opinion that it was the right and duty of the Organization to have a monopoly in this matter; that the Organization should stamp down ruthlessly every attempt to speculate in land in Palestine. Mr. Neumann suggested that if such cases keep recurring, that a warning be issued to the public to buy its land from the official agencies of the Zionist Organization, the American Zion Commonwealth and the P.L.D.C., or else inquire of the Organization as to the status of any land selling agency.

Mr. Shelvin asked whether it had not been decided some time ago to have a registration bureau in the Organization where all land selling companies and other undertakings would be registered. The Chairman replied that such a resolution had been passed, but up to the present, nothing had been registered.

The Chairman stated that his experience had shown that every time there is a Palestine business failure, there is a corresponding failure on the part of the Keren Hayesod in that particular district, and a corresponding lack of confidence in any investment proposition for Palestine. He stated his experience in a number of cities with Tel Aviv bonds which led him to this conclusion. When it is a case of private investment, of course the Organization has no power, but when a man appeals to the public to invest money in Palestine, the Organization should not sit back idly and let matters take their course. In fairness to the Keren Hayesod, National Fund, etc., some way should be devised to control the situation, if only to minimize competition in dealing with the Arabs.

Mr. Shelvin suggested that the resolution be adopted in principle and referred to the Administrative Committee for action.

Mr. Reithenberg stated that he had been called to the District Attorney's office in a particular case and had been asked what the Keren Hayesod was doing to control solicitation of funds for Palestine.

Mrs. Archibald Silverman explained the system adopted in Wilmington and Providence in such matters, where a Central Jewish Committee had been organized to investigate all propositions before they were allowed to come before the public. This method seemed to work very well in those towns.

The Chairman explained that this matter had also been taken up by the Administrative Committee and a long letter, drafted by Miss Szold, had been sent to the Palestine Executive asking for information with regard to the various institutions in Palestine which asked for contributions in America. Such information, when received, would, of course, not be made public but would be used for reference.

Mr. A. Goldberg stated that he was not in favor of the resolution as presented; that it was not a question of one agency or many in Palestine; that that must be determined by the Congress which shall say how far the Zionist Organization is in actual control of the P.L.D.C. and what is its nature. He stated that there is only one agency in Palestine which has never been criticized, the Goulath Haarets; others have been severely criticized. It has been claimed that many agencies in Palestine buy land much cheaper than the P.L.D.C., in fact that the competition of the P.L.D.C. served only to increase the price of land. It might even be well to send a commission to Palestine to investigate this situation, said Mr. Goldberg; it cannot be decided by the Executive Committee here. Before we give our approval to this agency, as suggested by Mr. Neumann, the others too should be investigated to see whether they too, are not conducting their business properly.

As to American land selling concerns, the Palestine Department knows exactly how many land selling companies there are. Such concerns as were known to be fraudulent were stamped out. He cited the case of Nachlath Zion which had been forced to stop its activities. A worse evil, contended Mr. Goldberg, were these companies which were endorsed in Palestine and which, when they came here, were found to be undesirable. His suggestion was that all land selling companies be invited to register with the Organization and, if found legitimate, they be endorsed by the Organization. To refuse to endorse any company because of our relation with the Commonwealth was a wrong policy.

Mr. Rothenberg then offered the following resolution:

"It is the sense of this Executive Committee that we regard it as necessary and desirable to acquaint the public as to the reputability of any undertaking for the solicitation of funds for (a) business and (b) charitable enterprises; and the Administrative Committee shall have power to work out a method whereby such information will be supplied to the public.

Mr. Kahanowitz expressed himself in favor of the resolution.

Mr. Matz stated that if a company is known to be safe or fraudulent, the duty of the Organization is obvious. But what about the great majority, about which there is no information, and he suggested that the Zionist Executive in Palestine be asked to give credentials to all persons coming to America to solicit funds. The Chairman stated that this was included in the letter sent to the Executive in Palestine.

Mr. Israel Goldberg then offered the following substitute resolution:

"The National Executive Committee, recognizing the need of safeguarding the interest of Palestine in the matter of the sale of Palestine land in America to the end that this work may not result in speculation and profiteering, reiterates its endorsement of the American Zion Commonwealth as the only officially recognized Palestine land selling agency in the United States and calls attention to the fact that it is the only official representative in America of the P.L.D.C., the official land agency of the World Zionist Organization. The Commonwealth as the land and colonization Department of the Zionist Organization of America is controlled not by the motive of profit but by the motive of service to Palestine exclusively."

The Chairman asked Mr. Goldberg to withdraw his resolution on the ground that it was unnecessary and unwise; that the Commonwealth has already been unanimously endorsed by the Pittsburgh Convention and there was no need to reiterate the fact.

Mr. Neumann stated that he had heard of the many rumors about the land selling agencies and the P.L.D.C. in particular; he knew that many Zionists had their doubts as to the P.L.D.C., its status and relation to the Zionist Organization, and that everyone desired some clarity about the question--either the P.L.D.C. is the agency of the Zionist Organization or it is not; either it is efficiently managed or it is not. It is a matter which can be ascertained because it deals with concrete matters and it is to our interest to know the facts. The P.L.D.C. has been advertised in our Zionist publications as the official land purchasing agency of the Z.O., either this is correct or the World Zionist Organization has not given us correct reports. If the P.L.D.C. is not good enough for the public, it certainly is not good enough for us. The Organization cannot, with one hand, endorse the Zion Commonwealth, the P.L.D.C., and Dr. Ruppin and with the other endorse some other agency. Mr. Goldberg would have done a great service to the movement if, when he was in Palestine, he had made an investigation of the P.L.D.C. That was not done and we don't know whether the rumors in the air are true or not. Mr. Neumann thought that while Mr. Rothenberg's motion was satisfactory, he was of the opinion that the Administrative Committee take steps to bring to a head the whole question of

of land selling in Palestine and be in a position to report back to the Executive Committee.

Upon being put to a vote, Mr. Rothenberg's motion was carried unanimously and referred to the Administrative Committee with power to act.

The following was then carried unanimously:

"The Executive Committee instructs the Administrative Committee to take steps to gather all relevant information bearing on the land policy of the Zionist Organization in Palestine and to bring back recommendations to a future meeting of the Executive."

Mr. A. Goldberg, on a point of personal privilege, stated that when he was in Palestine it was not possible for him to undertake an investigation of any kind on his own responsibility. He was in the country for only four weeks and he spent the time seeing things. Of course he heard rumors. He did not believe them because of his knowledge of Dr. Ruppin. But that however does not mean there should not be an investigation of the matter to make it clear to the public. Although many others came back with their minds poisoned, he was not one of them. He had his doubts of course and when he came to London he suggested that something be done about the matter. He even wrote to Dr. Ruppin about it. The question to be decided is not whether the P.L.D.C. is the agency, but whether it shall be the sole agency, and who shall control it. Suppose, for instance, Mrs. Fels buys a tract of land in Palestine and decides to sell it in parcels in America, at a reasonable commission, should we not endorse her undertaking just as we endorse the Zion Commonwealth?

The Chairman stated that in justice to the P.L.D.C. and Dr. Ruppin, he wished to inform the committee that he had been asked by Dr. Ruppin to become a director of the company and so acquaint himself with the facts that they might be open to the American public. He had refused because the company was involved in large land deals, mainly for the J.M.F., and secondly, because he was on his way to America in the interests of the Tel Aviv bonds. So far as the facts were concerned, he knew that Dr. Ruppin had made every effort to present them to the public. However, it was his opinion that it was not the part of wisdom to throw wide open the door to competition in land selling in Palestine.

MRS. JACOBS REPORTS ON PALESTINE:

The Chairman then introduced Mrs. Edward Jacobs, Vice President of Hadassah, who has just returned from a tour of Palestine.

Mrs. Jacobs stated that she did not feel she could give a report on Palestine. Her five weeks stay in the country did not, in her opinion, entitle her to speak authoritatively on anything. She was, however, able to make a comparative study of conditions now and eleven years ago when she visited Palestine for the first time. She found progress all along the line and was pleasantly surprised to find Jerusalem one of the cleanest cities in the world. There is progress in sanitation, education, in fact everything. She found it very difficult to reconcile the actual Palestine as she saw it with the pictured Palestine of 5000 miles away. And the mileage should be eliminated, Palestine

should be brought nearer to American Zionists. With regard to the Chaluzim, Mrs. Jacobs said that until now there has been talk of only one kind of Chaluz. There are other types which need our support perhaps even more than the first kind. There are many things in Palestine which American Zionists ought to look into more closely. We have done much in Palestine, but it would have been better to have done less and have done them better. That is the impression she received. There are some things that are fine. The welfare work in Palestine is being done even better than here in America. Hadassah has a woman in charge who is uncompromising in her standards and if such success can be secured in one thing, it can in everything else.

In answer to the Chairman's request for more information as to Mrs. Jacobs opinion that we should have concentrated more on quality than quantity, Mrs. Jacobs said that she did not want to give the impression that we have very much in Palestine. Col. Kisch had told her that our possessions in Palestine amount to only three percent. But, she said, if we had brought fewer people into the country, but those with higher standards, we could have accomplished more. She was very much impressed with the Haifa Technicum, of which Dr. Biran is the director, and regarded the school as one of the finest Jewish contributions to Palestine.

As to the Hadassah Medical Organization, Mr. Jacobs related a number of incidents which showed the influence and prestige of Hadassah in Palestine. When she was in Rosh Pinah, an Arab girl came into the clinic and addressed the doctor in charge in Hebrew. In Beth San, Dr. Berkowitz is working in an Arab village, where he rarely sees any Jews, and Mrs. Jacobs expressed the opinion that he was as much of a Chaluz as any in the Kibbutz. He was stationed there because of the political value for Zionism.

Hadassah, besides its work in the hospital, was bringing to the people an understanding of the importance of public health work and hygiene and a possibility of coming together and understanding one another. One felt there was efficiency, but not as much as one would like to see it.

In conclusion, Mrs. Jacobs said that Zionists must be patient. We cannot expect Palestine to be built up over night. It is a tremendous task, but, she said, it behooves the Zionist Organization to undertake an investigation to see what and how things should be done.

The Chairman in behalf of the Committee thanked Mrs. Jacobs for her report.

REPORT OF PLAN AND SCOPE AND COORDINATION COMMITTEE:

Mr. Neumann, in reporting for the Plan, Scope and Coordinating Committee, stated that a resolution had been passed at the Pittsburgh Convention, urging the coordination of all Zionist institutions in this country. Subsequently, at a meeting of the Administrative Committee on July 7th, it was decided to appoint a sub-committee of five on plans and adjustments to study and submit recommendations on the following:

1. Ways and Means for effecting better coordination between the Keren Hayesod and other Zionist institutions in the National Offices, regional offices and otherwise.

2. The setting up of a plan or schedule for Zionist work for the coming year that would promise maximum results with the utmost possible economy of Zionist energy.
3. Standing subcommittees to be approved by the Administrative Committee to be responsible for various departments.
4. Adjustments in staff, etc., that may be necessitated by the adoption of the foregoing.

A committee consisting of Henrietta Szold, D.A. Rosenblatt, David Tannenbaum, Emanuel Neumann, S.J. Weinstein was appointed, in accordance with the resolution, and this committee reported back on two phases of the problem: the plan and scope of the program for the year's work, and the coordination to be effected in the national and other offices.

After some amplification of the points involved, Mr. Neumann presented the plan of coordination submitted by the committee to the Administrative Committee: (See Appendix B and C.)

REPORT OF ORGANIZATION DEPARTMENT:

Mr. Blitz, the director of the Organization Department, reported that in planning for an increased membership of the Organization, he had to take into consideration the decisions of the Finance Committee and the Committee on Plan and Scope. He stated that in accordance with the general policy of financial retrenchment, no new literature was being printed, and that every effort was being made to economize as far as possible.

Mr. Blitz reported that special efforts were being made to increase the membership in New York City, conferences were being called, smaller districts which had proven ineffectual were being consolidated which would result in large campaign committees, and that an annual conference was being called for September 14th in order to stimulate the efforts for a substantial increase in membership in New York. Mr. Blitz added that it was hoped to attain a quota of 50,000 regular and 5000 sustaining members throughout the country for the coming year, and that this result could be achieved if the members of the Executive Committee and other responsible Zionists assumed leadership of the membership campaigns in their respective localities.

He outlined the following program.

<u>City</u>	<u>Quota</u>			
Philadelphia	4000	reg. members	400	sustaining members
Chicago	5000	" "	500	" "
Illinois (excluding Chicago)	1500	" "	50	" "
California	2000	" "	200	" "
Connecticut	2500	" "	100	" "
Washington, D. C.	500	" "	25	" "
Maryland	1000	" "	75	" "
Massachusetts (including Boston)	3000	" "	300	" "

<u>City</u>	<u>Quota</u>	<u>reg. members.</u>	<u>Sustaining Mem.</u>
Minnesota	1250	" "	250
Missouri	1500	" "	150
New Jersey	2000	" "	200
Ohio	2500	" "	250
(Cleveland contributing 800 members)			
Pennsylvania (excluding Philadelphia)	2500	" "	500
Rhode Island	750	" "	75
Wisconsin	750	" "	75
Michigan	750	" "	75

The above together with the quotas set for the rest of the country, Mr. Blitz stated, would produce about 50,000 members for the country. Mr. Blitz, however, deplored the lack of suitable personnel and leadership which was necessary to accomplish this result. He stated that he proposed to arrange a transcontinental tour for Mr. Samuel upon the latter's return from Palestine shortly, in connection with the membership campaign, and also a tour for Mr. Lipsky to include the cities not covered by Mr. Samuel besides the principal cities.

Mr. Heckman urged that a worker be sent to concentrate on intensive membership work for a definite period of time instead of merely sending a speaker to address an occasional meeting. If this were done, Mr. Heckman stated, he was confident that 750 members could be secured in Washington.

After some discussion, it was moved, seconded and carried unanimously

THAT the report of Mr. Blitz on behalf of the
Organization department be accepted.

REPORT OF FINANCE COMMITTEE:

Mr. Weisgal, Secretary, in the absence of Mr. Siegel, read the report of the Finance Committee as presented to the Administrative Committee at its meeting of August 7th, setting forth the findings of the Finance Committee with regard to the income and expenditures of the Organization and recommending the adoption of a policy which would balance our budget with our expenditures.

At the request of members of the Executive Committee, the Secretary read the following from the minutes of the Administrative Committee embodying Mr. Siegel's report and the discussion thereon:

"Mr. Siegel, Chairman of the Finance Committee, presented his report. He stated that the present running expense of the Zionist Organization was on the basis of \$200,000 a year. Its income last year, approximated \$165,000. In order, therefore, to avoid a recurrence of the deficit, the Organization must reduce its expenses by \$35,000. This reduction, he said, was possible, and in order to put it into effect, he proposed

- 1) To limit The New Palestine to sixteen pages throughout the year, which would reduce its cost by \$10,000.
- 2) Make a reduction of \$10,000 in salaries
- 3) Another \$10,000 could be saved in improving the general efficiency of the Organization and for this purpose he

recommended that the Administrative Committee give full power to the Finance Committee or its representative, to make such reductions as it may deem necessary during the course of the year.

4) another \$5,000 saving was needed to balance the budget, but the Committee was not prepared to make any recommendation. However, Mr. Siegel believed that it could probably be done in the course of the work.

"Mr. Siegel was of the opinion that these reductions could be made without impairing the efficiency of the Organization. Through the method of coordination which has been effected, the Organization should be able to raise \$250,000 and have a surplus of \$85,000 which, in his opinion, should be put to use for some Palestinian purpose. In this connection, Mr. Siegel stated that the financial difficulties of the Organization were inherent of the fact that it has not a specific function and that the public is generally indifferent to an Organization which exists apparently for no other purpose than the gathering in of membership. It was for this reason that he thought the Zionist Organization should undertake something specific for Palestine that would be appealing to the general public and would, at the same time, give the Organization a *raison d'être*.

" DISCUSSION OF THE REPORT

"Discussing Mr. Siegel's report, the Secretary stated that while he was in agreement with Mr. Siegel that the Organization ought not, under any circumstances, incur any further deficit, he was not at all sure as to whether a curtailment of expenses would achieve that purpose; rather was he inclined in the opposite direction. The presumed lack of a function, on the other hand, the general impression of which he was ready to admit, was inherent in the development of the movement, whereby the Zionist Organization as the parent body has been creating institution after institution, using its resources, its energies for their advancement, without any thought of its own position and the financial relations with these institutions which it has brought into being through its labors. In order to maintain the Organization, it is essential that these institutions pay to the Organization for services rendered, through the organization machinery, propaganda channels and as a general promoter of all Palestinian endeavors.

"Mr. Rothenberg stated that Mr. Siegel has built up a case on an entirely wrong premise. It cannot be said that the Organization has no function because all the Zionist institutions are part and parcel of the Zionist Organization. It was indeed unfortunate that it was not so regarded, but it should be evident to all who have any understanding of the situation, that the Keren Hayesod, though a neutral body, is the work of the Zionist Organization and that without the Zionist Organization there would be no Keren Hayesod. The same is also true of the other institutions. In the development of Zionist work, it became expedient to create these institutions as separate entities. Therefore, the only solution to the problem would be for the Zionist Organization to take back all these institutions. He was not prepared to express his opinion as to the wisdom of such a course, but he was opposed to the Organization undertaking a separate task other than those which it has as the parent body of all Zionist institutions for Palestine. Such a course, in his opinion, would create the impression of rivalry and would not serve the desired purpose.

"The Chairman agreed with Mr. Siegel that the Organization ought to undertake some activity out of which it would become economically independent and would not have to rely on membership income. The Organization committed an error in 1921 by creating the Keren Hayesod as a separate organization and it is now suffering the consequence. Nevertheless, he believed all the institutions should be made to feel that they owe a debt to the Organization and that they are in duty bound to reimburse the Organization for the propaganda it conducts in their behalf.

"Mr. Conheim likened the Organization to a Government, but without the power of taxation. The Keren Hayesod is its Treasury Department, the National Fund its Public Land Department, the Zion Commonwealth its Semi - Public Utility Department, etc., etc. The sum total of all these creations is that the Zionist Organization, through these instrumentalities created by it, is building Palestine, and in order to maintain these departments so that they may properly function, the Zionist Organization must have members. It is obvious that out of the membership dues it cannot maintain itself, consequently it is necessary to provide other means for its sustenance.

"Mr. Goldberg said that he recognized that the Organization was laboring under a deficit and that this deficit was a great handicap in its work, but he was not at all as optimistic as Mr. Siegel as to the possibility of reducing the expenses of the Organization. While he agreed that there should be no waste and that economy should be effected as far as possible, he was of the opinion that a reduction in the expenses of the Organization would further reduce its income. Mr. Goldberg did not believe that The New Palestine could be reduced to sixteen pages throughout the year. That once activities begin it would be necessary to increase it to twenty-four pages. As to the institutions, he was of the opinion that it would be dangerous to interfere with their neutrality, not so much as the outside world is concerned, but so far as it would affect the relations of these institutions towards the various factions within the Zionist movement. This, however, should not prevent these institutions to pay to the Zionist Organization for services rendered, and that the Zionist Organization does render services to these institutions, is unquestionable. Mr. Goldberg agreed with Mr. Siegel that the Organization ought to undertake some specific work and he went on to enumerate the things that the Organization would do if it had the means at its disposal and if it were not faced with the deficit.

Mr. Siegel reiterated the statement that it is possible for the Organization to reduce its expenses without impairing its efficiency, but on the contrary he was convinced that its efficiency could be much improved if proper attention were given it. While he recognized that the Zionist Organization is the paramount organization and that all the other institutions are merely subsidiaries to it, the public was not a bit concerned about these relations. They know that there is a Keren Hayesod and a National Fund and that they are doing work for Palestine and that the Zionist Organization merely exists for membership. What the Zionist Organization has done in previous years, is a thing that has been forgotten. The people do not want to remember it. They want to know what we do and, even so far as the membership is concerned, we have made a rank failure of it. There must be created a spirit of newness in the Organization and that spirit will also react

in favor of the membership work.

Mr. Rothenberg, replying to Mr. Siegel, said that while he sympathizes with the Finance Committee in its effort to reduce the expenses of the Organization and to eliminate the handicap of a deficit, the committee must realize that the work it has before it must be done with care and extremetact. The people working in the Organization must not be made to feel that they are parasites, for they are giving the best that is in them. It would be dangerous for the Organization to inject a spirit of hostility because it would only serve to disorganize and demoralize the staff. Once this is done, it will be very difficult to rebuild it. He realized, like the Finance Committee, that the deficit of the Organization reacts adversely on its prestige and he was convinced that because of the repeated appeals to cover the deficit, especially at the Convention, the Organization is losing its standing among the rank and file. He felt it at Pittsburgh and he feels it now. The Organization is being attacked on the slightest pretext by people who are always looking for an opportunity to undermine its position. The Finance Committee should, of course, be given an opportunity to do what it wants in the way of introducing greater efficiency into the Organization, but its recommendations must always be under careful scrutiny."

The present financial status of the Organization was then presented to the Committee by the Chairman.

After a short discussion, the report was received.

ZION COMMONWEALTH:

In the absence of Mr. Kottler, the Chairman, ^{reported} on the financial status of the Commonwealth, stating that during the month of August the Commonwealth had sold more land in Hernalie than in any previous month, \$75,000 worth having been disposed of in the first twenty days of August.

JEWISH NATIONAL FUND REPORT:

Mr. Senior Abel, Director of the Jewish National Fund Bureau for America, presented in detail the plans now being formulated by the Bureau for the raising of \$500,000 in land donations, in accordance with a decision of the Pittsburgh Convention, in order to enable the National Fund to acquire large tracts of land in Palestine essential at this time for the settlement of large numbers of immigrants. The most outstanding recent event in National Fund work, said Mr. Abel, is the purchase of 40,000 additional dunam of land in the Hnzk, making a total of \$150,000 dunam owned by the Fund in the Hnzk Jezreel. Mr. Abel also reported that the income for the current year, from Rosh Hashanah to Rosh Hashanah, will probably be \$200,000; \$165,000 have been already received.

A discussion then ensued with regard to a number of cables which had been received from Jerusalem stating that the head office of the National Fund had decided to send a delegation of three to America, to do propaganda among the Jewish youth of America. A short discussion took place in which was pointed out the impropriety of sending such a delegation to America without first consulting the Zionist Organization of America or the National Fund Bureau.

It was decided to cable Mr. Lipsky, informing him of the view of the Executive Committee in this matter, and strongly advising against the coming of this delegation at this time, with the exception of Miss Levenson, who it was realized could be utilized for Zionist services in America. On motion of Mr. A. Goldberg it was decided that a letter be sent by the Administrative Committee, setting forth in detail the objections of the Executive Committee to the proposed visit of this delegation.

The meeting then adjourned and the members gathered for the banquet in honor of Mr. Louis Robison.

Respectfully submitted

Meyer W. Weisgal
Secretary, Executive Committee.



APPENDIX A

LETTER FROM MR. LOUIS LIPSKY

London August 15th, 1924

THE JEWISH AGENCY AND THE BUDGET

To:

The Executive Committees of all Zionist Federations and Separate Unions.

In the course of its Sessions held in London between July 22nd and 30th, the Actions Committee adopted a number of important resolutions which, in our opinion, require comment and amplification.

1.

The Actions Committee was called together in order that the Executive might obtain its views on the further procedure involved in the enlargement of the Jewish Agency. The proposals of the American group had brought the negotiations to a stage which made it imperative that the Executive consult the Congress, which, it was proposed, should be convened before the end of the current year. The date of the Congress could not be fixed, however, without consulting the Actions Committee, which would also be required to adopt a provisional Budget, and to dispose of other urgent business. Called originally for the beginning of July, the session of the Actions Committee, for a variety of reasons, had to be postponed until the end of that month.

All documents bearing upon the Jewish Agency negotiations were placed before the Actions Committee. In his opening address, Dr. Weizmann explained that acceptance of the American proposals would open up for the Zionist Organization an enlarged field of activity. At the present time, although the annual income of the Keren Hayesod averages about £400,000, not a single new immigrant can be brought into Palestine, because this amount is required for the maintenance of what has already been established. Our development work is progressing far too slowly. It is doubtful whether we shall be able to keep existing institutions at the height of their efficiency, unless we join forces with the new elements we now have an opportunity to enlist in America and elsewhere. If we make use of all our opportunities and take advantage of the expressed willingness of leading American Jews to cooperate with us, we shall be in a position to make giant strides forward in Palestine.

The following immediate problems face us:

1. To establish our agricultural settlements on a firm basis by opening up new contiguous stretches of land;

2. To set up the forms of industrial life by participating in the foundation and development of key industries;
3. To crown our cultural work with the establishment of the Hebrew University.

Only concrete results such as these can secure us the status to which the Mandate entitles us. The national funds alone (The Jewish National Fund and the Keren Hayesod) require at least £1,000,000 every year, quite apart from private investments. The Jewish Agency will have to find the money, and to conduct the reconstruction work. The Zionist Organization, single-handed, has not been able to raise these means. The co-operation of more extended circles of Jewry in all countries, but especially in America, will bring the attainment of this aim into sight.

In consideration of these reasons, the Executive urged the acceptance of the American proposals. It is prepared to enter upon the thorny road of greater responsibility and greater work, for, although fully aware of the dangers with which the sharing of responsibility with non-Zionist elements is fraught, it is convinced that those with whom negotiations have been carried on sincerely desire the establishment of our National Home in Palestine.

In order to give the Actions Committee a concrete idea as to the way in which the Jewish Agency would function if the American proposals were accepted, and of the part which the Zionist Organization would be called upon to play as the most important factor in the enlarged Agency, the Executive submitted to the meeting a draft, embodying the main outlines of the proposed organization. It was clear that a draft of this nature could not be taken to represent the "constitution" of the Jewish Agency, as was erroneously assumed by some members of the Actions Committee, and also by a section of the public. It was a preliminary document, intended to serve as a starting point for the discussion. Owing to a regrettable indiscretion, this document prematurely found its way into the Press. It becomes, therefore, the more necessary to make its actual terms quite clear.

The scheme laid down, in the first place, the character and functions of the Agency, and stated unequivocally that the reconstruction of the National Home should be conducted upon certain fundamental principles (such as the employment of Jewish labour, and the predominance of the Hebrew language). Further, it gave an outline of the manner in which the Jewish Agency would function in its capacity as advisory body to the Mandatory Power, and as the organ responsible for the up-building of the National Home, raising and administering funds and laying its economic and cultural foundations. The section dealing with the organs of the Jewish Agency gave the suggested distribution of seats on the Jewish Council to the Jewries of the various countries. It was further proposed that the President of the Zionist Organization, who would be responsible for the political work of the Jewish Agency, should be the President of the Jewish Agency.

A special committee of the Actions Committee considered the draft in all its details and proposed a number of amendments. Several members of the Actions Committee were anxious that the principle of the Jewish World Congress for Palestine should be embodied in the draft, in order to make it clear that the enlarged Jewish Agency would be considered as being only temporary. The Executive could not agree to this. It considered that the Council of the Jewish Agency, which was to consist of 75 members elected by the democratic Zionist Congress and 75 elected non-Zionist members from all countries, was the best substitute that could be found, under the present circumstances, for a Jewish World Congress. The most zealous advocates of a World Congress in the Actions Committee agreed that the present time was not suitable for the holding of such a Congress. The Executive considered that the conditions for the World Congress must be gradually evolved from within, and that the Jewish Council, in the form which was not suggested, would be an auspicious preparatory stage. The placing of formulas, generally recognized as of no practical value, in the way of the negotiations would only endanger the existence of the Agency.

The Executive had proposed that the Fourteenth Congress should be called for the coming winter, in order that it may decide on the weighty matters now pending, and authorize the Executive to carry the negotiations forward to conclusion. The Actions Committee was against this proposal. The Palestinian and American members especially protested very vigorously, pointing out that the holding of a Congress in winter would seriously prejudice Zionist work in those two countries, upon which so much depends. The Action Committee considered that the overwhelming majority of its members, and of the general Zionist public, approved of the Executive's policy, so that it would be justified in proceeding with the negotiations, subject to ultimate ratification by the Congress. The meeting finally decided it would be inexpedient to make definite pronouncements on points of detail, at this juncture, and adopted the following resolutions by 21 votes against 4, with 4 abstentions:

- "1. The Actions Committee takes note with satisfaction of the negotiations the Zionist Organization has conducted in America for the extension of the Jewish Agency.

The Actions Committee instructs the Executive to continue the negotiations, on the basis of the proposals submitted, for the reconstitution of the Jewish Agency, until such a stage that the Executive can recommend to the Congress a detailed plan as the basis of co-operation in the future.

2. The Actions Committee recommends that the Executive, in its negotiations, take the proposals of the Committee on the Jewish Agency into consideration.'

The Actions Committee also resolved to hold the Congress in the summer of 1925, and to ask for the Congress's approval of its action in cancelling the Annual Conference and fixing the Budget.

The strong majority by which the resolution relating to the Jewish Agency was carried is regarded as sufficient proof that Zionists are in agreement with the policy of the Executive. The Executive is now assuming new duties, the execution of which will demand tireless work, as well as unity and firmness in our ranks. It is faced with the difficult

task of introducing new elements into our work, and making wide sections of Jewry feel responsible for the future of the Jewish people. It will have to contend with opposition, misunderstanding, and difficulties of all descriptions. But it intends to travel the road upon which it is now entering, confident that its efforts will be rewarded, that the aim towards which all Zionists are striving will be reached, and that we shall see our National Home built up in our own days.

The Executive expects Zionists everywhere to realize what is now at stake. It anticipates the loyal support of all those who have our Cause at heart. Nothing will undermine our strength so much as lack of unity, and obstacles created by irresponsible elements within our ranks. Even those who fear that the extension of the Jewish Agency will endanger our national aims must see that the only guarantee against such dangers lies in the strength of the Zionist Organization. Expansion without, closing of ranks within, has always been the motto of the Executive. Let us bear this in mind.

11.

The next business before the meeting was the fixing of the Budget. This should properly have been done by the Annual Conference, which could not be held this year owing to the season being too far advanced.

The decisions of the Actions Committee relating to the draft budget, which was drawn up with great care by the Executive, in conjunction with the Financial and Economic Committee, are of far-reaching importance, and will contribute in a considerable degree to the consolidation of our financial system.

The Palestine Budget for 5685 does not exceed the limits of the estimated income of last year. This differentiates it from previous Budgets, which have demonstrated that grants made without regard to anticipated income lead to indebtedness and economic insecurity. The total expenditure was fixed at £400,000, as the yearly income of the Keren Hayesod up till now has shown this average. Although the figure of expenditure is actually £446,000, it must be taken into account that the Executive was authorized to repay only £35,000 out of the £60,000 which it still owes on old liabilities. Further, it is hoped that the sale of debentures of the Mortgage Bank will enable the Executive to dispense with the £10,000 granted to it by the Keren Hayesod.

It is anticipated that the new Budget will clear away difficulties that were encountered in the past, and that it will enable us to stabilize our finances, thus leading the way to healthier economic methods.

Should the income of the Keren Hayesod be greater than has been estimated, the excess will be disposed of in accordance with a supplementary Budget. This is to be confirmed by the next Actions Committee meeting, when the results of the coming Keren Hayesod campaign will be partially known.

In addition to the regular expenditure of the Palestine Executive, the Budget provides for investments, which are this time included in the general estimate. The grants for the Mortgage Bank, public works, the Palestine Land Development Company, and the Palestine Electric Corporation are grouped under this head.

The Actions Committee realized that the grant of £125,000 for agricultural colonization fell far short of the actual requirements of the settlements. The Budget, as it now stands, does not provide for new colonization, but guarantees the continued existence and expansion of settlements already founded. A resolution proposed by Dr. Ruppin was adopted, recommending a credit transaction that would enable a number of settlements to become independent. The adoption of this resolution shows that the Actions Committee, while aware of the insufficiency of the grant, recognized the progress made by certain settlements, which only required a long term loan to become self-supporting.

The grant to Trade and Industry is intended ~~mainly~~ to be used for loans to artisans and small industrial concerns. The Actions Committee has adopted a number of resolutions providing that all sections of industry shall benefit in the distribution of the Budget.

The grant voted for preparatory work in connection with the establishment of Workers' Settlements will greatly help the movement for the permanent settling in Palestine of Jewish workmen employed in the towns. It is intended to erect in the vicinity of Jaffa and Haifa, on ground to be provided by the Jewish National Fund, settlements that will enable the city worker to supplement his income by engaging in fruit and vegetable growing. The amount earmarked for this purpose in the new Budget is intended to cover the cost of clearing the ground, immediately it is made available by the Jewish National Fund, in readiness for the actual building, such as levelling, planning, laying out roads, water-supply, etc. It is to be hoped that the increase in the income of the Jewish National Fund during next year will make it possible to carry out the scheme.

The amount granted for "public works" represents a loan to the "Misrad l'asodoth ziburiot" (since transformed into the Solel-Bonch), which will enable it to liquidate its affairs. It is anticipated that this will help to strengthen the building co-operatives.

Finally, it may be stated that on the whole the Budget voted by the Actions Committee guarantees the normal development of our settlements within the present limits, does away with the deficiencies of previous Budgets, and is a step towards sound economic conditions.

In order that our work may progress and develop, that more immigrants may be brought into the country, that new settlements may be established, we must find new sources of income. In the first place, all Zionists who sincerely desire the continued expansion of our Palestine work must see to it that the Keren Hayesod and Jewish National Fund collections grow apace. The time has come to demand of those enlisted under the banner of Zionism new efforts that will put in the shadow what has been done heretofore. If our work is to be conducted on a really

large scale, the whole Jewish people must participate in the raising of funds for this purpose, in a much greater degree than has been the case up till now. The enlargement of the Jewish Agency should open the doors to this participation of all sections of Jewry.

We believe that through the resolutions of the Actions Committee, the programme of activities for the immediate future is now clearly outlined. It is:

FIRST: Strengthening and expansion of the Zionist Organization;

SECOND: Increased efforts for the Keren Hayesod and the Jewish National Fund;

THIRD: Enlistment of all sections of the Jewish people in the Jewish Agency, and joint responsibility for the future of Palestine.

We expect that all Federations and Separate Unions will immediately commence preparations for the coming work season, inspired by the greater perspectives now opening before us.

THE EXECUTIVE OF THE ZIONIST ORGANIZATION

(Signed) Louis Lipsky
Member of the Executive.

APPENDIX B

MEMORANDUM ON PLAN AND SCOPE OF YEARS WORK AND PROPOSALS FOR COORDINATION

Introductory Note: The objectives for the coming year should be clearly defined in order that Zionists may concentrate their efforts upon certain designated activities, to the exclusion of other activities which do not merit our support, or are for the present beyond our ability to carry on.

The following year it is proposed to engage in the following work:

- I. KEREN HAYESOD -- \$3,000,000
- II. JEWISH NATIONAL FUND -- \$500,000
- III. HADASSAH -- \$225,000

(Note:--This provides for an increase of \$50,000 for hospital work for the H.M.O. over and above the present hospital budget.)

IV. SOME INVESTMENT PROJECT

(Note:--The possibilities here are three):

1. American Zion Commonwealth to aid in the completion of the Herzlia project by the settlement of colonists on the land and the continuation of the sale of land.
2. A new project, such as the United Colonies Loan, which Judge Rosenblatt had in mind, or
3. The Investment Corporation of the Marshall Group.

In any case we should attempt only one of these three, and neither the American Zion Commonwealth Campaign nor the United Colonies Loan should be launched without previous consultation with the Investment Corporation.

V. YOUNG JUDEA

No increase in membership, but the intensification of its work and the further increase in the subscription lists of the circulation of the Young Judean Magazine.

Young Judea will have to conduct a small campaign to raise about \$50,000 which would require the moral support of the Organization, and some cooperation on the part of our administrative machinery. No definite decision on Y.J. should be taken until Y.J. has submitted a memorandum regarding its place.

VI. ZIONIST ORGANIZATION OF AMERICA

Introductory Note: The activities of the Z.O.A. in the narrower sense of the term, that is, the work which is not already included under items I., II., III., IV., and V. above, will require considerable attention. Progress must be made chiefly in two directions:

- A. A great increase in the numerical strength of the Organization, and
- B. Cultural activity.

It is impossible to maintain interest in the organization if the membership work is to be the only interest. A determined effort must, therefore, be made along cultural and intellectual lines. The following are the suggestions that have been considered by the Committee.

1. The Districts should be encouraged to engage in cultural activities, including social and recreational activities. This requires direction from the central office. Among the possibilities are:

- a. A Palestine Exhibit to be sent around the country.
- b. Lecture tours.
- c. Dramatic readings.
- d. Concerts, etc..

There is good talent available for such purposes. This work should be organized under the direction of a Committee to be appointed by the Executive or Administrative Committee of the Z.O.A., and if necessary, the Committee should be provided with a small sum of money with which to initiate the work during this year, this money to be used either for a modest amount of secretarial service, or other service that should be found necessary.

2. The publication of a Zionist literary monthly, or a literary monthly supplement of The New Palestine. The second would probably be the less expensive and a modest way to begin. Such a literary supplement should be printed only in limited quantities, to be sent only to those who subscribe to this specially.

The Committee is not prepared to recommend such publications at this time, but proposes that the matter should be referred to the editors of The New Palestine, for further study, with the request that they submit a report on this matter at some future time.

3. A Zionist Publication Society. This is urgently needed. Besides the obvious direct benefit to the readers of the books that will be published, it will give the readers a piece of work somewhat different from the usual Zionist routine.

It should be possible to secure in the first year about 3,000 subscribers at \$5.00 per year. It will probably also be necessary to secure additional capital of about \$10,000. This will probably assure the experiment for a period of two years, at the rate of about three books a year.

The Committee recommends that a sub-committee be appointed of those interested in this project, for the purpose of canvassing the situation, first with reference to utilizing existing agencies and also to determine what support could be found in Zionist circles for such a project.

4. With regard to the membership, it will be necessary, in view of the coming Zionist Congress, that the strength of the American Organization should be raised to at least 100,000. On the basis of the present plans, it will scarcely be possible to raise the total much above fifty or sixty thousand, including the Hadassah and the Order Sons of Zion. It is therefore proposed that a new group membership be instituted, whereby congregations, fraternal organizations, and other groups may join as a body.

In order that this membership may be more than merely nominal, we should have them pay more than a shekel, say one dollar for each member. This would enable us to pay the shekel and give the members, if not The New Palestine, at least some bulletin,-- perhaps a monthly issue of The New Palestine which it is planned to bring out in cooperation with the Keren Hayesod. Ten thousand such members would yield ten thousand dollars, of which twenty-five hundred dollars would go for the shekel; another thirty-five hundred would cover the cost of the monthly publication. The balance would defray the expenses of enlisting this membership. Such membership groups, once enlisted, would give the Keren Hayesod a foothold for its campaigns, and thus compensate the Keren Hayesod for a loss which will follow from the fact that the Keren Hayesod will not be able to continue, as has been done in some cases, to secure contributions from organizations, which, in turn, tax their members one dollar or thereabouts. On this basis, it may be possible to enroll, say, sixty thousand regular members of the Organization, Hadassah, and Order Sons of Zion, plus an additional forty thousand of the group members.

In this connection, a special effort should be made to launch the movement to enroll young Zionists, consisting of groups of senior Young Judaea clubs or former members of such clubs, and other young people between the ages of 18 and 25. That this can be done has been demonstrated by the organization of the Junior Hadassah. While this effort is under way, no attempt should be made to revive the I.Z.A.

5. Efforts should also be made to strengthen and extend the work of the Palestine Bureau. Not only should the Palestine Committee be strengthened and a definite program adopted, but what is more important, the districts should be given definite tasks to do in carrying out the plans of the Palestine Bureau. As an illustration I will take the subject of tourists, which is fraught with great importance to the future of Palestine. In the first place, the tourist movement should be stimulated. In the second place, it should be regulated. In the third place, proper tabbing should be kept on the tourists returning from Palestine, and the Palestine Zionist Executive informed. In the fourth place, the coming and going of the tourists should be utilized for propaganda purposes; and in the fifth place, the tourists should be prepared to make substantial investments in Palestine by the power of suggestion.

There are various other activities which our Districts can engage in under the Palestine Bureau, but they will require guidance, specific and detailed instructions, etc. I believe that this represents a great field of work which requires careful organization.

6. Publications. A determined effort will have to be made to secure advertisements, particularly for The New Palestine, through the combined economic power of all the affiliated organizations, aside from direct aid to The New Palestine in the form of advertisements or other features by the affiliated organizations. Unless this is done, it will undoubtedly become necessary to make vigorous economies in the publication of these periodicals. An effort should also be made to combine the Hadassah monthly bulletin with The New Palestine.

To recapitulate, the work of the Zionist Organization proper for the coming year will resolve itself under the following heads:

1. Regular membership enrollment
2. Enrollment of group membership
3. "Palestine Work"
4. Educational and cultural work for the Districts.
5. Launching the Zionist Publication Society

There are other activities which suggest themselves but which cannot be engaged in at this time unless special funds can be provided for such purposes by wealthy people. Among such activities, for example, is that of Zionist propaganda among non-Jews (political work). In such work the Districts could participate very effectively. The work would include an attempt to educate Zionistically the members of Congress, of State Legislatures, and other public officers, newspaper editors, the clergy, etc. But this, as well as the I.Z.A., and the other departments will have to wait, for the time being.



APPENDIX C

COORDINATION PLAN

1. FUNCTIONAL COORDINATION AT NATIONAL OFFICE

There are types of service that may be performed for all the organizations involved, at a reduced cost, for example, publicity, purchasing of supplies, printing, etc.

11. COORDINATION IN THE FIELD

A. That the Zionist Organization shall take steps to bring about geographical divisions for all Zionist agencies.

B. That the Zionist Organization shall favor the establishment in each Region of one office to serve as a clearing-house for all Zionist and Palestine activities along lines to be prescribed by the Joint Coordinating Council. Through such a clearing-house conflicting dates of campaigns, duplications, etc. would be avoided.

C. Fixed overhead charges of the Regional Offices should be pro-rated among the organizations agreeing to the use of these offices and their staffs. All other expenses should be charged to the particular organization or department for which the expenditures were incurred.

D. For this purpose a separate and individual agreement shall be entered into by the organization concerned in the case of each of the Regional Offices. in order that differences in the local situations may be taken sufficiently into consideration.

E. In connection with each Regional Bureau a Joint Office may be established consisting of local representatives of the Organization concerned so that the interests of all may be properly safeguarded. All necessary adjustments shall be referred to the Joint Coordinating Council for settlement.

111. JOINT COORDINATING COUNCIL

Since many of the suggestions made above will require considerable study, negotiation, etc., it is proposed that a new body be created to be known as a Joint Coordinating Council to consist of the representatives of each of the following organizations: Zionist O., A., K.H., J.N.F., Hadassah, American Zion Commonwealth, young Judaea, plus the head of the joint publicity department and general office manager if such general office manager is appointed, plus a chairman to be designed by agreement between the Administrative Committee of the Z.O.A. and all participating bodies in the J. C. C. Members of this Joint Coordinating Council should be office executives and in daily contact with the work.

(Note: A Joint Coordinating Council to be made effective would require the services of a secretary. It should be given a rather wide latitude. All questions involving technical considerations, schedules of campaigns, personnel, etc., should be, as far as possible, referred to it and its recommendations taken into careful consideration by all the organizations concerned.

IV. NATIONAL COORDINATION OF CAMPAIGNS

- A. A general policy should be adopted, namely, that wherever it appears possible to combine two or more campaigns so that the income of none shall be adversely affected, such a combination should be made. (There are, of course, a sufficient number of institutions whose collections in the nature of things cannot be combined). The first attempt should be made in the case of the K.H. and the J. N. F. An effort should also be made to solve the problem of coordinating K.H. and Hadassah campaigns.
- B. When agreement has been reached on the campaigns which are to be conducted during the year and the quotas assigned, the full strength of the publicity and propaganda for all the organizations combined should be centered on these efforts to the virtual exclusion of all other appeals and collections, so that our workers may work in peace without being harassed by numerous demands upon their time and energy.



MINUTES OF ADMINISTRATIVE COMMITTEE MEETING - SEPTEMBER 24, 1924.

At home of Mr. Conheia

#8

PRESENT: Mr. Rosenblatt in the Chair; Miss Szold; Messrs. Conheia, Kaliski, Meister, Neumann, Siegel and Weisgal, Secretary. Miss Lotta Lewensohn, Messrs. Abel, Blitz, Fishman and Samuel by invitation.

PALESTINE IMMIGRATION REGULATIONS

Before proceeding to the regular business of the meeting, the Secretary presented a cablegram from Mr. Lipky in which he reported on the changes in the Palestine immigration regulations which offer larger facilities for Jewish immigration into the country.

MEMBERSHIP CAMPAIGN REPORT

Mr. Blitz, on behalf of the Department of Organization, gave a detailed report of the activities in connection with the membership campaign. He dwelt particularly on the plans that have been prepared for the work in New York and expressed the opinion that, according to present indications, the campaign in New York would result in a very much increased Zionist membership. He reported on the cooperation of Hadassah in the New York campaign and the decision of the Keren Hayesod to have its directors devote part of their time to the membership campaign. With the cooperation of these two forces, the Organization Department would be in a position, he believed, to conduct an effective drive in New York.

In connection with the cooperation of the Keren Hayesod directors, Mr. Blitz stated that it would be necessary to employ several stenographers to do the clerical work in the various sections. The Committee authorized the employment of such stenographers wherever necessary.

In connection with the membership campaign outside of New York, Mr. Blitz mentioned the fact that a letter is being sent out, over the signature of Mr. Siegel, Chairman of the Finance Committee, instructing the directors of the Keren Hayesod to cooperate to the fullest extent in the membership drives in their respective regions.

In discussing Mr. Blitz's report, Mr. Abel referred to the arrangements in Philadelphia whereby the bureau financed by the Jewish National Fund will cooperate with the local district in its membership campaign.

Mr. Neumann urged that emphasis be placed on New York, to the exclusion of every other city. He was of the opinion that with proper organization, New York's membership could be increased to at least 10,000.

Mr. Abel then brought up the question of the land donation work of the Jewish National Fund and stated that the Organization had been unjust to the National Fund by omitting to mention, in the instructions to the district officers to confine their activities exclusively to the membership, the resolution adopted at the last Convention calling upon the National Fund to raise \$500,000 for the Land Donation Fund during 1924. It was decided to refer this matter to the Coordination Council for action.

Supplementing Mr. Blitz's report, the Secretary called the attention of the Committee to the decision of the New York Central Committee Con-

ference, that the members of the National Executive Committee of the Zionist Organization of America, resident in New York, become members of the Central Committee and assume responsibility for Zionist activities in Greater New York; further, that a letter to this effect be addressed to the members of the Executive Committee in the name of the Administrative Committee.

CONNECTICUT BUREAU

The Secretary presented a letter from Dr. Morris Dunn, Chairman of the Connecticut Zionist Region, asking that the Organization subsidize the Bureau to the extent of \$10.50 per week, to be used for clerical services. It was decided to pay the Regional Bureau \$10.50 a week until further permanent arrangements are made between the Department of Organization and the Regional Bureau.

CHICAGO BUREAU

The Secretary presented a letter from the Chicago office in which a complaint is made against the irregularity with which the monthly budget is remitted. Decided to refer this matter to Mr. Siegel and to see to it that the budget is remitted as promptly as possible so as not to hamper the work of the Bureau.

REPORT ON COORDINATION

The Secretary read a letter from Hadasah accepting the plan of coordination as adopted by the Administrative Committee.

Mr. Neumann stated that the Keren Hayesod Board will, at its next meeting, finally settle the question of coordination, after which he will be able to give a complete report of the workings of the Coordination Council.

Zionist Publications: With reference to the decision of a meeting of members of the Administrative Committee, that the Keren Hayesod, National Fund and Zion Commonwealth pay the Zionist Organization the cost of the publication of The New Palestine and Dos Yiddische Folk, over and above the one dollar allocated for this purpose from the membership dues, Mr. Siegel reported that the matter would be finally settled at a future meeting of the Keren Hayesod which, because of its large income, will be called upon to bear the chief burden of this new arrangement.

Mr. Abel, on behalf of the National Fund, stated that although he had not taken the matter up officially with the Board of the National Fund, he believed that the proposition that the National Fund pay to the Organization a certain per cent of its income would be agreed to, provided the same pro rata arrangement is made with the Keren Hayesod. He asked that the National Fund be provided with an exact statement of the cost and income of the periodicals so that definite action might be taken. Decided that Mr. Abel meet with Mr. Siegel to decide on the details of this matter.

MR. E.S. MADOCIE OF SHANGHAI

The Chairman reported on the negotiations of the Zion Commonwealth with Mr. E.S. Madocrie of Shanghai, China, for the purchase by the latter of a tract of land near Afale for the establishment there of a garden city. He

presented in detail Mr. Kadoorie's plans and stated that the latter was prepared to invest in this enterprise the sum of £15,000 a year for a period of five years.

Miss Szold stated that she had spoken to Mr. Kadoorie with regard to this matter and urged that no definite arrangements be made until Mr. Kadoorie will have had an opportunity to investigate for himself, in Palestine, the feasibility of such a large undertaking. She was of the opinion that it would be injurious to the Zionist cause to entangle Mr. Kadoorie in a scheme that might prove to be a failure. This was also the opinion of Mr. Siegel who believed that no contract should be made with Mr. Kadoorie before he is actually in Palestine.

The Chairman stated that this was the intention of the Commonwealth and that he, personally, had so advised Mr. Kadoorie.

Luncheon to Mr. Kadoorie: It was decided that a luncheon be given to Mr. Kadoorie by the Zionist Organization, the expenses to be borne by the Keren Hayesod and the Zion Commonwealth.

Zionist Land Policy: In connection with the discussion of the Kadoorie plan, the question of the Palestine land policy of the Zionist Organization came up. Mr. Meister referred to a particular case where a woman purchased land in Migdal for \$400 under false pretences and urged that action be taken to prevent a recurrence of such misrepresentations which, he said, is very harmful to Palestine.

After a thorough discussion, it was moved, seconded and carried, that, in accordance with the resolution of the National Executive Committee, a committee of three be appointed to investigate the land situation in Palestine and report back to the Administrative Committee.

Messrs. Robison and Harris, both of whom are in Palestine, were appointed on this committee, with the authority to appoint a third.

At the suggestion of Miss Szold, it was further decided that the committee also report on the relations between the P.L.D.C. and the Jewish National Fund.

At the suggestion of Mr. Siegel, it was decided that a questionnaire be drawn up for the approval of the Administrative Committee, for the purpose of submitting it to the various land selling agencies for answer; this questionnaire to be submitted particularly to Zionist and Keren Hayesod officials connected with these land selling agencies.

The following committee was appointed: Messrs. Meister and Neumann and Dr. Saliski.

Mr. Neumann inquired whether Mr. Abraham Goldberg, member of the Administrative Committee, is still connected with the Leman Haifa Real Estate Company. The Chairman replied that, so far as he knew, Mr. Goldberg was the vice president of the company. Decided that the committee appointed also report on Mr. Goldberg's relations to Leman Haifa.

Charitable Institutions: With regard to the resolution on the charitable institutions in Palestine, adopted at the last meeting of the National Executive Committee, it was decided that the matter be taken up

at a future meeting of the Administrative Committee, after a reply will have been received from the Executive, in answer to the letter on the subject sent some time ago.

JEWISH NATIONAL FUND DELEGATION

Miss Levenachn presented the proposal of the J.N.F. delegation to proceed to America. She gave a detailed account of the reasons which prompted the J.N.F. office in Jerusalem to send this delegation. It was not intended to conduct a wide-spread campaign here, but rather to do intensive educational work. After a thorough discussion of the situation, in which Mr. Neumann pointed out the flagrant disregard of the wishes of the Zionist Organization of America on the part of officials in Palestine and abroad, it was decided that the Administrative Committee stand by the decision of the National Executive Committee, namely, that the delegation should not proceed to America.

RECEPTION TO DAVID YELLIN

It was decided that a reception be arranged for Mr. David Yellin, the form and details to be left to the Office Committee. It was suggested that the reception be under the joint auspices of the Zionist Organization and the Keren Hayesod, the expenses to be borne by both organizations.

Reception to Rabbi Kook: Mr. Neumann suggested that the Z.O.A. and the Keren Hayesod arrange a farewell for Rabbi Kook before he leaves America. The arrangements for such a farewell were left in the hands of Messrs. Neumann and Nelegal.

ZION COMMONWEALTH PUBLICITY

The Secretary presented a letter from the Zion Commonwealth in which a complaint is made that insufficient publicity is given to the Commonwealth activities in The New Palestine and Dos Yiddishe Folk. The letter states that unless there is an improvement in this direction, the Zion Commonwealth will be forced to abrogate the agreement entered into with the Organization. Decided that The New Palestine give the Commonwealth a page advertisement weekly and so far as news is concerned, the latter be left to the discretion of the Managing Editor.

PUBLICATIONS DURING HOLY DAYS

The Secretary reported that during the Holy Days, The New Palestine and Dos Yiddishe Folk would eliminate two issues and for this reason, both papers would be increased in size the week preceding the Holy Days and also the intervening week.

P.R.F. EXEMPTIONS

Mr. Morrie Rothenberg was appointed to arrange all the necessary legal papers with regard to P.R.F. tax exemptions.

AMERICAN JEWISH CONGRESS

The Chairman was authorized to send a letter to the districts asking them to remit to the American Jewish Congress the five cents per capita tax decided upon at the last Zionist Convention.

MR. ABRAHAM GOLDBERG

The Secretary presented a letter from Mr. Abraham Goldberg in which he asked that the Administrative Committee decide definitely as to whether his trip abroad is to be regarded as a leave of absence or a vacation. Mr. Siegel stated that he had definitely informed Mr. Goldberg, through Mr. Waltin, that his trip abroad would be regarded as a leave of absence, without pay, and that it was so understood by Mr. Goldberg before he left.

RESIGNATION OF MR. CARMEI

The Secretary presented a letter from Mr. Carmel offering his resignation as field secretary of the Zionist Organization. It was decided that the resignation of Mr. Carmel be held in abeyance until Mr. Lipky's return from Europe.

EMERGENCY REFUGEE COMMITTEE

At the request of Mr. Rothenberg, the Secretary brought up the question of Zionist participation in the Emergency Refugee appeal. It was the opinion of the members that inasmuch as the Zionist Organization is itself engaged in raising funds, it would not be expected of it to make such an appeal, although it should give as much support to the effort as possible.

The Secretary informed the Committee that Mr. Rothenberg was unable to accept membership on the Administrative Committee of the Emergency Committee and it would therefore be necessary to appoint some one else. No one on the Committee being in a position to accept, it was decided that the Secretary consult with a number of Zionists who might accept the position, the Secretary to report back to the Administrative Committee.

ANGLO AMERICAN TREATY

The Secretary called attention to a news item with regard to the pending Anglo-American treaty in which, it is stated, the Jewish National Homeland will not be mentioned. It was decided that Miss Szold, Mr. Rothenberg and Mr. Weisgal be appointed to secure the details with regard to this matter and see what action may be taken to secure the inclusion in the treaty of the Jewish National Homeland.

LETTERS FROM MR. AGRONSKY

It was decided that the question of American tourists to Palestine, as presented in a letter to the Organization from Mr. Agronsky, be taken up at the next meeting of the Administrative Committee.

With reference to Mr. Agronsky's letter informing the Administrative Committee of the activities of the American Jewish organization in Tel Aviv, headed by Rabbi Benjamin, it was decided that the Secretary draft a letter to Mr. Agronsky asking him to advise the Committee as to what action should be taken in order to counteract the bad influence of this organization.

CHECK SIGNATURES

The Secretary presented a memorandum from Mr. Waltin recommending that, in the absence of Judge Rosenblatt, Mr. Conheim be asked to sign checks for the Organization. The Administrative Committee approved the recommendation and Mr. Conheim accepted.

NEGOTIATION WITH HIAS

In accordance with the resolution of the H.E.C., that the Administrative Committee continue negotiations with the Hias, the Secretary asked what action should be taken. Mr. Neumann stated that the negotiations had been terminated as a result of the activities of the Emergency Refugee Committee.

MISS SZOLD AS ACTING CHAIRMAN

The Secretary presented the recommendation of the Executive Committee that Miss Szold be elected Acting Chairman of the Organization in the absence of Judge Rosenblatt. At the request of Miss Szold, the question was postponed to the next meeting.

AFFILIATION OF FRIENDS OF ZION CLUB

The Committee approved the recommendation of the Organization Department that a charter be issued to the Young Friends of Zion Club of New York as an affiliated society of the Zionist Organization of America.

With reference to the affiliation of the Cuba Zionist Society, it was decided that while the Organization was ready to cooperate with the Jews of Cuba in Zionist work, its constitution did not permit it to have affiliated societies outside of the United States.

DIRECTOR OF MORTGAGE BANK

Mr. Neumann informed the Committee that Dr. Jacobson had been appointed director of the Mortgage Bank and asked that the Committee express its opinion in the matter. He stated that the appointment was made without consulting the Zionist Organization or the Keren Hayesod, and even without the knowledge of Judge Rosenblatt, who is a member of the Economic Council. Decided that the Administrative Committee address a letter to the Zionist Executive disapproving the appointment of Dr. Jacobson.

DR. EINSTEIN

Dr. Kaliski, on behalf of the American Jewish Physicians Committee, asked the Committee as to the advisability of bringing over Prof. Einstein to the United States in connection with the work of his Committee on behalf of the Hebrew University. It was the opinion of the Committee that if Prof. Einstein is available, it will be of great value to the work here.

Dr. Kaliski also asked for financial assistance in carrying out certain research work in Palestine, under the director of Dr. Ailer, which, he said, was very essential to the welfare of the country. It was decided that Dr. Kaliski address a letter to the Administrative Committee in this connection, which letter will be forwarded to the Palestine Zionist Executive with the recommendation that whatever assistance possible be given to this work.

RESIGNATION OF MR. ROBISON FROM J.N.F. BOARD

The Chairman brought up the question of the resignation of Mr. Louis Robison as a member of the Board of Directors of the J.N.F. and asked for the appointment of someone else to represent the Organization. Decided that this matter be left for the next meeting of the Administrative Committee.

MISS CELIA PRESS

Miss Szold presented a letter from Miss Celia Press in which she proposes to begin an activity for the erection in Jerusalem of a community building. It was the opinion of the committee that while such a community building would be of great value for Palestine, the matter could not be undertaken at this time and Miss Press be asked to defer her activities for a later period when the time will be more propitious.

Adjourned.

202

MINUTES OF ADMINISTRATIVE COMMITTEE MEETING

Wednesday evening, October 16, 1924.

At home of Mr. Conheim

PRESENT, Miss Szold in the Chair; Messrs. Conheim, Grabelsky, Kalicki, Kehlman, Neumann, Tannenbaum, and Weisgal, Secretary. Mr. Blitz by invitation.

NEXT MEETING OF NATIONAL EXECUTIVE COMMITTEE

It was decided that the next meeting of the National Executive Committee be held Sunday, November 16th.

FINANCIAL SITUATION

The Secretary presented a report from Mr. Maltin, Auditor, on the financial status of the Organization. The report stated that between now and December 1st, the Organization would be in need of \$12,000 in excess of its expected income. It was decided that the Administrative Committee instruct Mr. Weisgal, Treasurer, to call a special meeting of the Finance Committee to consider the financial needs of the Organization. Further decided that Mr. Grabelsky be invited to this special meeting.

EMPLOYMENT OF MAURICE SAMUEL FULL TIME

It was decided to engage Mr. Maurice Samuel full time at a salary of \$100. a week, retroactive to October 1st. Until now Mr. Samuel had been receiving \$60. a week for part time work. This new arrangement was made with the understanding that half of all proceeds from speaking engagements undertaken by Mr. Samuel, exclusive of Zionist work, be turned over to the Zionist Organization. In addition, Mr. Samuel's services as speaker would also be available for the Keren Hayesod and the National Fund, payment for which would be made to the Organization. It was the opinion of the Committee that this new arrangement would not involve the Organization in any additional expense as the refund for Mr. Samuel's service would probably amount to about \$2000. during the year.

X RAY BUILDING FOR PALESTINE

The Chairman presented a memorandum from Hadassah with reference to \$2250 which had been contributed by the Syracuse Chapter of Hadassah in 1920 and 1921 for the erection of a new building in Palestine to house an X-ray apparatus. When this money was remitted to London it had not been earmarked for this purpose and so was used to cover the general medical budget. It was decided to write to London office and inquire what arrangements could be made to recover this money to be used for the erection of the building.

INDEXING NEW PALESTINE

The Secretary proposed that the Administrative Committee vote an appropriation of a sum not exceeding \$150 for the indexing of The New Palestine. While the importance of such an index was recognized, it was decided that the matter be postponed until the next meeting, and that in the interim the Chairman and the Secretary look into the details of the question. *operation*

COMPLIMENTARY MAILING LIST OF NEW PALESTINE

Acting on the suggestion of the Keren Hayesod, it was decided to add the names of three hundred Reform Rabbis to the complimentary mailing list of The New Palestine.

It was also decided that the Secretary prepare and submit to the next meeting the complete complimentary sailing list of The New Palestine, for possible revision.

REPORT OF COORDINATING COUNCIL

Mr. Neumann, reporting on behalf of the Temporary Coordinating Council, stated that although the council has done some excellent work since its organization, this work has suffered due to the provisional character of the council. He believed that the time was ripe for the creation of a permanent Council, and in order to stabilize the work he suggested that the Acting Chairman consult with the various organizations as to the permanent personnel of the council, and particularly with regard to the election of a chairman and secretary.

MEMBERSHIP CAMPAIGN REPORT - Trip to Palestine Award.

Mr. Blitz reported on the progress of the membership work in New York. Everything, he said, pointed to a successful membership drive.

In this connection the Secretary submitted a plan offering a trip to Palestine as an award for good work in the membership campaign. The Committee was asked for an opinion, not so much on the details of the plan, but on the principle involved. After a thorough discussion, it was decided that, although the Committee was in favor of offering these prizes as a stimulus in the membership work, it would not be advisable for the Organization as such to sponsor the plan. Such action would involve not only New York City, but the whole country. It was therefore decided that the plan be approved in principle, but that the awards in New York City be made under the auspices of the Central Zionist Committee of Greater New York. It was also decided that Mr. Grabelsky be accepted on the committee of the Central Zionist Committee which is to work out the details of the scheme.

I.E. GOLDBERG VERSUS A. GOLDBERG

The Secretary presented a memorandum from the Keren Hayesod stating that certain differences had arisen between Mr. I.E. Goldberg and Mr. Abraham Goldberg in connection with Marpadi. A number of Zionists in Hartford, including Mr. A. Goldstein, Mr. Toft, Mr. Hirschman, Mr. Levin and Mr. Mintz have been refusing to cooperate in Keren Hayesod and Zionist work until the matter is cleared up. It was decided to appoint Mr. Comheim, Mr. David Taanenbaum and Dr. Kaliski a committee of three to meet with a similar committee of three to be appointed by the Hartford group to go into the matter of dispute. This committee should meet after Mr. Goldberg's return from Europe so that he may be present to answer charges.

ZIONIST LAND POLICY QUESTIONNAIRE

Mr. Neumann reported that he had prepared a tentative questionnaire on the Zionist land policy in Palestine, in accordance with the decision of the last meeting of the Executive Committee. The first meeting of the committee appointed on this matter will be held shortly to discuss the questionnaire. It was decided that the questionnaire be circulated among the members of the Administrative Committee before it is brought before the committee for action.

REPORT OF PALESTINE DEPARTMENT

The Secretary presented a report from Dr. S. Bernstein, Secretary of the Palestine Bureau, dealing particularly with the Bureau's work in connection with immigration to Palestine. It was decided that the report be circulated among the members of the Administrative Committee.

Digest of important news: In this connection it was decided that the

Secretary prepare, at regular intervals, a digest of all important matters, documents, etc., that come to the Organization; this digest to be sent to the members of the Administrative and Executive Committee.

JAMES ROSENBERG ON CRIMEA

The Secretary called attention to an article by James Rosenberg criticizing the Zionist Organization for its attitude on the question of colonization in the Crimea. It was decided that the matter be dealt with in the usual course, and that the Managing Editor of The New Palestine be authorized to publish an editorial reply to Mr. Rosenberg's article.

PALESTINE WOMEN'S LABOR ORGANIZATION

The Chairman submitted a letter from the Women's Labor Organization in Palestine inquiring as to the advisability of sending a women's delegation to America for some specific Palestinian purpose. It was decided that the Chairman inform the Women's Labor Organization that the time was not propitious for the visit of such a delegation.

The Chairman then informed the committee that she had been invited to speak before the Council of Jewish Women. She asked the Administrative Committee as to the advisability of securing the cooperation of the Council of Jewish Women in the medical work or some other specific activity in Palestine. It was the opinion of the Committee that the Council of Jewish Women be urged to undertake so far as possible, some activity that would fall within the framework of the Organization, preferably the medical work.

AMERICAN PALESTINE STEAMSHIP COMPANY

The Secretary presented news items that have appeared in the press relating to the organization of the American Palestine Steamship Company. These news items give the impression that the Organization is officially involved in this new enterprise. A number of Zionists have inquired as to the relation of the Organization to the new concern.

It was decided that the Chairman address a letter to Judge Strahl, the President of the American Palestine Steamship Company, requesting that a statement be issued by him, making clear to the public that the enterprise has no official or unofficial connection with the Zionist Organization.

HAIFA TECHNICUM

The Secretary submitted a letter from Mr. Lipsky asking that the Organization do some work on behalf of the Haifa Technicum. He mentioned the name of Judge Mack in this connection. It was decided that Miss Esold see the Judge and ascertain from him what his group intends to do for the Haifa Technicum.

NEGOTIATIONS WITH HIAS

The Secretary presented a letter from Mr. Lipsky with reference to the work of the Hias in Warsaw in connection with immigration to Palestine. Mr. Lipsky asks that the committee which had been negotiating with the Hias here with reference to sending European relatives of American residents to Palestine be apprised of the negotiations which had been completed in Warsaw between Dr. Levite, the representative of the Palestine office in Warsaw and Mr. Benjamin, the representative of the Hias. It was decided that a committee of three consisting of Mr. Neumann, Mr. Meister and Dr. Bernstein, continue negotiations with the Hias

LETTER FROM DR. MELAMED RE PUBLICITY

A letter from Dr. Melamed with regard to publicity in The New Palestine was referred to the coordinating council.

MR. S. J. WEINSTEIN

At the suggestion of Mr. Neumann, it was decided to invite Mr. S. J. Weinstein, President of the American Zion Commonwealth, to meetings of the Administrative Committee, in the absence of Judge Rosenblatt.

KEREN HAYESOD BOARD OF DIRECTORS

Mr. Grabelsky informed the Committee that the Board of Directors of the Keren Hayesod contemplates reducing the number of representatives of the various organizations on the Keren Hayesod board. As the representative of the Zionist Organization, he asked the opinion of the Administrative Committee in this matter. Mr. Neumann stated that the matter will not come up for some time and a decision on the matter could be deferred to another meeting.

ZIONIST PUBLICATION SOCIETY

Mr. Neumann stated that a number of Zionists had become interested in the proposal contained in the plan of scope submitted to the Administrative Committee some time ago for the organization of a Zionist publication society; that progress is being made in that direction and that it may be possible to organize such a publication society shortly.

ADJOURNED

Respectfully submitted,

MEYER W. WEISGAL
Secretary

File Palestine

MINUTES OF THE ADMINISTRATIVE COMMITTEE MEETING OCTOBER 25, 1924.

At home of Mr. Conheim.

PRESENT: Miss Henrietta Szold in the Chair; Messrs. Conheim, Kaliski, Kehlman, Meister, Neumann, Siegel, Tannenbaum, Weinstein, and Weisgal, Secretary. Messrs. Blitz and Kushner by invitation.

REPORT OF FINANCE COMMITTEE

Mr. Siegel, Chairman, reported that, in accordance with the request of the Administrative Committee, the Finance Committee had met last week and raised \$10,000 of the \$12,000 needed for the maintenance of the Organization until the middle of December. In this connection Mr. Tannenbaum stated that he would extend a loan of \$1000 to the Organization, thus making the total \$11,000.

He further reported that the Finance Committee had appointed a committee consisting of representatives of the various organizations, including Mr. Meister for the Zionist Organization of America, Mr. Conheim for the Keren Hayesod, Mrs. Jacobs for Hadassah, Mr. Lottler for the Zion Commonwealth, and Mr. Siegel, Chairman, to discuss the matter of helping the Organization finance the publication of The New Palestine and Dos Yiddische Folk. At a meeting of this committee it was agreed that the Keren Hayesod contribute for this purpose \$20,000; the Zion Commonwealth \$15,000; National Fund \$5000; Hadassah \$3000. Final decision in the matter, however, rests with the individual organizations.

The action of the Finance Committee was approved and Mr. Siegel was requested to see that the respective organizations act upon the decision taken by their representatives without any undue delay.

REPORT ON COORDINATION COUNCIL

The Chairman reported that, following the decision of the last meeting of the Administrative Committee, the representatives of the various organizations constituting the Coordination Council had met to discuss the question of stabilizing the Coordination Council. On the question of the functions of the Council, it was pointed out, that the representatives were not clear to what extent the Council was an executive body and to what extent it was an advisory body. The members of the Council referred to the matter of the joint publicity bureau which had been decided upon by the Council, but which had been rejected by the Keren Hayesod and the National Fund.

Mr. Neumann pointed out that Miss Szold had confined her report to the negative value of the Council and had omitted the positive things that had been accomplished since the Council came into being. As to the functions of the Council, it was his opinion that the Council was an executive body insofar as it dealt with matters which the various Executives had power to act upon; it was an advisory body in matters which concerned budgetary expenses and policies.

It was the consensus of opinion that Mr. Neumann's definition of the functions of the Council was the proper one.

The decision of the Coordination Council, that Mr. Lipsky be Chairman and Miss Warner Secretary to the Council, was approved.

It was decided that the Secretary of the Coordination Council prepare a complete report of the accomplishments of the Council since its formation for presentation to the next meeting of the Administrative Committee.

The Chairman then brought up the matter of Mr. Lipsky's absence from the United States. She believed that it was far more important for Mr. Lipsky to remain in America throughout the year than for him to be a member of the World Zionist Executive. Dr. Kaliski was of the same opinion. Mr. Neumann believed that the work here was not seriously affected by Mr. Lipsky's absence and that his presence in London was of the utmost importance to the Organization.

At the suggestion of Mr. Weinstein, it was decided that the matter of appointing or electing a substitute to act as executive in the absence of Mr. Lipsky be placed on the agenda of the next meeting.

ZIONIST LAND POLICY

Mr. Neumann, on behalf of the Land Policy Committee, presented the questionnaire to be submitted to Messrs. Robison and Harris with regard to Zionist land policy in Palestine. The report of the committee was accepted with thanks. It was decided that the questionnaire, as amended be sent to the members of the Administrative Committee together with the minutes of this meeting. *(questionnaire to follow)*

MEMORANDUM TO LEAGUE OF NATIONS

The Secretary reported that he deemed it advisable to publish in next week's issue of The New Palestine the memorandum of the World Zionist Organization to the League of Nations. This would require the publication of a double issue of the New Palestine. He further reported that in order to defray the additional expense of this double issue, he had secured page advertisements at \$100. each from the National Fund, Keren Hayesod, Zion Commonwealth and Hadassah. The additional expense to the Organization would therefore only amount to about \$100. The action of the secretary was approved.

REQUESTS FOR MAILING LIST

The Secretary presented a letter from Mr. Robert Szold asking that the Organization permit the use of the mailing list for a letter on Mr. Davis's candidacy. A similar request had come from Mr. Barondes in connection with Mr. Al. Smith's candidacy. It was the opinion of the Committee that it would be inadvisable to grant these requests since it would implicate the Organization in local political matters.

DR. MELAMED

The Secretary presented a letter from Dr. Melamed of Chicago, asking that the Organization pay him for news reports sent to The New Palestine. It was decided that no such payment be made to Dr. Melamed and that these reports be sent to The New Palestine by Dr. Melamed in his capacity as Chairman of the Chicago Zionist Committee.

CHANGED IMMIGRATION REGULATIONS

The Secretary presented a memorandum from Dr. Bernstein dealing with a change in the Palestine immigration regulations. Dr. Bernstein requested that this memorandum be sent to Mr. Lipsky in Palestine so that he might communicate with the Palestine Government in the matter. Decided that this be done.

CLAIM OF JEUDISCHER VERLAG

The Secretary presented a letter from Mr. Lipsky with reference to a claim of the Jeudischer Verlag against the Order Sons of Zion, stating that the latter had published an unauthorized translation of Friedeman's German work, "Das Leben Theodor Herzl". Decided that the Secretary communicate with the Order Sons of Zion with regard to this matter. Mr. Kehlman was requested to report on the matter.

N.E.C. MEETING NOVEMBER 9th

The Committee approved the change of date of the meeting of the National Executive Committee, from November 18th to November 9th. Messrs. Neumann, Conheim, Meister and the Secretary were appointed a committee to prepare the agenda for the meeting.

LUNCHEON TO DR. LEVIN

Decided that the Zionist Organization and the Keren Hayesod tender a luncheon to Dr. Schmerya Levin on Thursday, October 30th, the date of his arrival in this country.

RECEPTION TO RABBI KOOK

Mr. Neumann reported that Rabbi Kook had accepted the invitation to be the guest at a farewell reception under the auspices of the Zionist Organization and the Keren Hayesod. A date will soon be available.

MORTGAGE BANK

Mr. Neumann called attention to the fact that no reply had as yet been received to the protest of the Administrative Committee of the Zionist Organization and the Keren Hayesod against the appointment of Dr. Jacobson as manager of the Mortgage Bank. He felt that further action should be taken to prevent the engagement of Dr. Jacobson who, it was reported, had actually left for Palestine. He believed that a statement should be issued to the press protesting against this action.

It was the opinion of the Committee that such a statement would be harmful to the Organization. It was decided that a cable be sent to the Executive in London asking for an immediate reply to the letter of the Administrative Committee, pointing out that if a reply is not received, adequate action will be taken to bring this matter to the attention of the Zionists.

EMPLOYMENT OF MR. BARBARISH

At the request of Mr. Blitz, it was decided to engage Mr. Barbarish for eight weeks, at \$20. per week, to do Yiddish publicity in connection with the membership campaign.

PALESTINE TRIP AWARDS

The Secretary reported that the Central Committee of Greater New York had decided to conduct under its auspices the contest for the Palestine trip awards. A public announcement to this effect will probably be made within the coming week.

HAIFA TECHNICUM

The Chairman reported that she had seen Judge Mack with reference to the Haifa Technicum and that he was not able to give her any advice as to what should be done in America to aid the Technicum.

SENIOR ABEL

It was decided to invite Mr. Abel to future meetings of the Administrative Committee as the representative of the National Fund, as a non-voting member.

AMERICAN PALESTINE LINE

The Chairman reported that, in accordance with the decision of the Administrative Committee, she had written to the American Palestine Line, but that no reply had been received. Mr. Meisler reported that he had seen a number of men interested in this project. He thought it would be advisable for the Organization to get together with these men and find out the exact status of the company.

It was decided to appoint Messrs. Seigel, Rothenberg and Topkis (Louis or William) a committee of three to confer with the representatives of the American Palestine Line, after a reply is received from the Company to the letter of the Administrative Committee.

MR. KUSHNER

The Chairman stated that she had invited Mr. Kushner to the meeting to present the question of the Artisans Bank to the Committee. She called attention to the fact that the Pittsburgh Convention had adopted a resolution calling upon the Zionist Organization to instruct the districts throughout the country to aid Mr. Kushner in the sale of 10,000 shares of the Bank. After Mr. Kushner had presented his case, it was decided, on motion of Dr. Kaliski, that a circular letter be addressed to the districts calling attention to the resolution of the Convention, and asking them to extend whatever aid possible to Mr. Kushner in his efforts to sell 10,000 shares of the Artisans Bank. This letter to be prepared by the Secretary in conjunction with a committee to be appointed.

Mr. Weinstein pointed out that it would be advisable for the Organization to be represented on the Artisans Bank and thus have effective control over the operation of the Artisans Bank in Palestine. It was decided to place this matter on the agenda of the next meeting.

MR. ABRAHAM GOLDBERG

Mr. Britz called attention to the fact that Mr. Abraham Goldberg had been scheduled to return on October 21st, and that he had accordingly booked him for a number of membership meetings. He inquired whether the Administrative Committee had any knowledge as to the date of Mr. Goldberg's return. The Chairman stated that she had no information on the subject.

It was decided to place all unfinished business on the agenda of the next meeting, including:

1. Palestinian collections, letter from J.M. Mellen.
2. Publication of Haze's report, letter from Mr. Lipsky.
3. Letter from Agrosky re Palestine tourists.
4. Circulation of documents to A.C. members.
5. Return of Mr. Lipsky
6. Young Judaea Campaign
7. Report of Advertising Department
8. Indexing of New Palestine.
9. Artisans Bank
10. Executive of Organization in absence of Mr. Lipsky.

ADJOURNED



POSTAL TELEGRAPH - COMMERCIAL CABLES

RECEIVED AT

CLARENCE H. MACKAY, PRESIDENT.

TELEGRAM

DELIVERY NO.

This is a fast Telegram unless otherwise indicated by signal after the number of words:—"Blue" (Day Letter) "N.L." (Night Letter) or "Nite" (Night Telegram) ||
STANDARD TIME INDICATED ON THIS MESSAGE.

Form 16

NYB307 27

1924 NOV 5 PM 4 59

Cedar 132

1924 NOV 5 PM 4 48

PY NEWYORK NY 5
RABBI ABBA HILLEL SILVER

WRH

1000 ansel Rd

CARE THE TEMPLE CLEVELAND OHIO

ON OCCASION YOUR VISIT ALBANY DECEMBER NINTH FOR TEMPLE BETH
EMETH ALBANY ZIONIST DISTRICT DESIRES ARRANGE LUNCHEON YOUR
HONOR ONE OCLOCK AWAITING YOUR APPROVAL PLEASE WIRE REPLY

SAMUEL BLITZ.

Deliver

*455P
R.A.H.2*

11-5-24

MINUTES OF THE NATIONAL EXECUTIVE COMMITTEE

MEETING

Sunday, November 9, 1924

At Hotel Pennsylvania, New York.

PRESENT: Miss Szold in the Chair; Mrs. A. H. Fromenson, Mrs. E. Jacobs, Mrs. H. B. Lefkowitz; Messrs. Abel, Borowsky, Corheim (Hermann), Ebin, Edlin, Fierst, Gold, Grabelsky, Heckman, Ish-Kishor, Kalicki, Kohlman, Lampert, Levinstone, Meister, Newman, Robbins, Sender, Shalvin, Siegel, Silverman, Skaist, Snitzer, Stone, Sardut, Topkis, Weinstein, and Weisgal, Secretary.

PRESENT BY INVITATION: Messrs. Bender, Blitz, Bernstein, Goldberg, Maltin Kottler, Fashner, Levin, Simon Rothenberg; Miss Ruth Cohen.

ABSENT: Messrs. Abramowitz, Bernstein, Brenner, Brainin, Corheim (Max) Farwick, Fickman, Freed, Friedberg (Harry), Friedberg (J), Garter, Gessner, Ginsberg, Goldberg, Goodstein, Hartman, Hess, Kahanowitz, Kellman, Klausner, Levinthal, Lissauer, Loevinger, Lubell, Mammel, Matz, Moses, Murov, Melamed, Rabalsky, Reit, Rinsky, Rosenblatt, Rothenberg, Rosengarten, Salit, Steinberg, Sandler, Sonn, Shalman, Silver, Steifel, Tannenbaum, Taylor, Turman, Mrs. Richard Gottheil, Mrs. Archibald Silverman.

EXCUSES FOR ABSENCE RECEIVED FROM: Mrs. Richard Gottheil; Messrs. Freed, Kahanowitz, Klausner, Shalman.

The meeting was opened at 10:30 A.M., with Miss Henrietta Szold in the Chair.

REPORT OF ADMINISTRATIVE COMMITTEE

The Chairman presented a brief review of the activities of the Administrative Committee since the last meeting of the National Executive Committee in September. She spoke of the good work of Mr. Siegel, Chairman of the Finance Committee, and Mr. Meister, Treasurer, who had succeeded in raising sufficient funds to tide the Organization over the summer months, when receipts are low. She reported on the efforts made to secure the cooperation of the various organizations in the matter of financing the Zionist publications, The New Palestine and Doa Yiddische Folk. Full reports, she said, would be presented by Mr. Meister and Mr. Siegel. With regard to the resolution adopted at the last meeting authorizing the Administrative Committee to make inquiries with reference to Zionist land policy in Palestine, the Chairman stated that the resolution had been put into effect, a committee appointed and a questionnaire drawn up to be presented to Messrs. Robison and Harris who are in Palestine. A detailed report would be presented later in the day by Dr. Kalicki.

The Chairman further reported that a letter had been sent to Col. Kisch, the Zionist representative in Palestine, asking for information with regard to charitable institutions in Palestine which sent out appeals to America, but no reply has as yet been received.

The Chairman reported that Dr. Jacobson had been appointed the manager of the General Mortgage Bank in Palestine and that this appointment had been made without consulting the American members on international bodies. Although Dr. Jacobson had high standing in the Zionist movement, yet it was not felt that he had proper requisites for the position to which he had been appointed. Accordingly a letter had been written to London, protesting against the appointment, and particularly against the policy of appointing officers of international bodies without consulting the American representatives on these bodies.

The Chairman stated that a letter had been sent to the districts asking them to pay the per capita tax of five cents to the American Jewish Congress, in accordance with a resolution of the Pittsburgh Convention. She further reported that since the last meeting of the N.E.C., the Administrative Committee had arranged receptions for Mr. Kadoorie, of Shanghai, Dr. David Yellin and Dr. Schmarya Levin. She concluded with the report that a new committee had been appointed to negotiate with the Hias for the settling in Palestine of European relatives of American residents.

REPORT OF MR. SIEGEL ON FINANCE

Mr. Jacob Siegel, Chairman of the Finance Committee, was the first called upon to render his report. The duties of the Finance Committee, Mr. Siegel said, were (1) to form a budget for the Organization which would be in keeping with its approximate income; (2) to effect certain economies in the administration of Zionist affairs; (3) to provide funds for the running expenses of the Organization. He then proceeded to review the steps taken by the Finance Committee to carry out the duties which had been imposed upon it. To this end, he said, the Finance Committee made certain recommendations to the Administrative Committee, most of them involving the coordination of a number of Zionist activities, through which it is hoped certain economies may be effected. Recognizing that the Zionist Organization is the parent body of all the institutions working for Palestine with authority to give direction to all their activities, it has become increasingly patent to everyone that in actuality the Zionist Organization must, if it is to continue to be the guiding influence in our Palestine work, exercise that authority and conduct its affairs accordingly. In this connection, Mr. Siegel stated that the Zionist Organization as the parent body serves the various institutions through its publications, through its districts and through its organized forces the country over. This being the case, it is imperative that the various institutions affiliated with the Zionist Organization of America should help bear the burden of those instruments charged with the duty of carrying on the Zionist propaganda in this country. With this in view the Finance Committee called upon the various institutions to aid the Zionist Organization in maintaining these propagandist instruments. Mr. Siegel was pleased to report that as a result of a conference held about a month ago, a plan had been evolved whereby the various institutions affiliated with the Organization would contribute the following amounts for the support of the publications: Keren Hayesod, \$30,000; Zion Commonwealth, \$15,000; National Fund, \$5,000; Hadassah, \$3,000. This proposal of the Finance Committee had been accepted in principle and the details are now being worked out. Mr. Siegel was confident that with this assistance and the additional effort that is now being made to increase the membership of the Zionist Organization, it will be possible for the Organization to come to the next Convention, not only without a deficit, but with a surplus. In conclusion, he called upon the members of the National Executive Committee

to cooperate in their respective communities in the membership work because only through a large and responsive membership will it be possible, he said, for the Zichist Organization to continue to carry on the work which it is now endeavoring to do.

Mr. Siegel's report was accepted with thanks.

Mr. Heckman asked whether the income of the periodicals could not be increased considerably through additional subscriptions and advertising. In reply, Mr. Siegel stated that The New Palestine and Dos Yiddishe Folk rely upon the membership for their readers, that no great revenue could be expected through subscribers. Negotiations were under way, he reported, to secure Keren Hayesod subscribers as readers of The New Palestine, but no decision has yet been arrived at. Mr. Weisgal stated the matter of securing subscribers had been carefully considered and it had been found that as much effort was required to secure a subscriber for three dollars as to secure a member for six dollars, who receives one of the periodicals free. To start a machinery going to secure subscribers at three dollars a year, would injure the membership campaign because it would, in effect, tend to create a body of adherents at three dollars instead of six. It was therefore decided that it would be much more profitable to put the effort that would be used up in subscription drive into the membership campaign.

REPORT OF THE TREASURER

The report of Mr. Siegel was supplemented by the report of the Treasurer, Mr. Isaac Meister, who gave a detailed account of the exact financial status of the Organization. He stated that the deficit had increased during the summer months about \$20,000, as had been expected. From December 1st on, however, the Organization will be in better condition with the remittances for membership. Mr. Meister reported that through loans extended to the Organization by the members of the Finance Committee, the Organization had been able to meet its budget during the summer months. The Organization was in a much better financial position this year than last, he added. In comparing the past five months with the same period last year, Mr. Meister stated that the Organization had received \$12,000 more this year as well as an increase of 8,000 members. He, too, stressed the point that a solution lay only in an increase in the numerical strength of the Organization. He emphasized particularly the campaign for sustaining members. He was of the opinion that with proper effort on the part of the members of the National Executive Committee residing in various sections of the country, it should be possible to secure 10,000 sustaining members, and thus increase in a large measure the revenue of the Organization.

In answer to a series of questions propounded by Mr. Heckman, Mrs. Jacobs and Mr. Abel, Mr. Martin, Auditor, presented a detailed report of the income and expenditure. The total income from June 1st to the present is \$47,331.40, in which is included \$8,000 for shekolim. The expenditures for this period were \$71,192, leaving a deficit of \$23,000.

for this period. The total deficit amounts to \$104,000.

The Chairman stressed the fact that if the membership campaign now now in progress is a success, the deficit will be met.

In the discussion which ensued, Mrs. Jacobs and the Chairman brought out the fact that Hadassah contributes one dollar for each of its members to the Zionist Organization, making a total of \$18,000, as well as \$9,000 to the World Organization for Shkolim, so that it could not be said that Hadassah was not contributing to the support of the Organization. The \$3,000 which it would be taxed for the publications would be an additional contribution. Mr. Abel stated that the Jewish National Fund, too, contributed toward the upkeep of the Organization, through its paid advertising in *Los Yiddishe Folk*. Mr. Neumann stated that so far as the Keren Hayesod is concerned, it could not be said that that organization contributed nothing. Apart from the \$6,000 a year it is contributing to *The New Palestine*, for advertising etc., the Keren Hayesod has placed its bureaus throughout the country at the service of the Organization, for which no regular charge is made.

Dr. Gold suggested that the Organization secure a special piece of work for the districts to do. He thought that the Districts were suffering from lack of function, and if some piece of work were found in which the Hadassah chapter and district would cooperate, the problem would be solved. The Chairman replied that such cooperation was going on in many cities in the country.

The Treasurer's report was accepted with thanks.

ZIONISTS MEMORANDUM TO MANDATES COMMISSION

Mr. Emanuel Neumann, reporting on the memorandum presented by the Zionist Organization as the Jewish Agency, to the Mandates Commission of the League of Nations, gave a summary review of its contents, and commented at length on the political and moral significance of this document. It was the first time in history, since the Jewish dispersion, that the Jewish people was called upon (through the Zionist Organization) to present a report of its achievements in its national homeland to the representatives of the nations of the world. The significance of this report lay not only in its presentation, but also in the achievements recounted therein by Zionist work in Palestine during the past four years. It is perhaps difficult for us who are steeped in the daily grind of Zionist work to view our achievements in Palestine from the larger angle. We see it only in dribblets, in small portions, but are rarely if ever able to view the complete picture. In this report the complete picture is given. It presents in unified and coordinated form the sum total of what we have accomplished in the land which we desire to reconstitute as the Jewish National Homeland. The sum of twenty-seven million dollars poured into Palestine during the past four years, although not very large, represents an earnest of what the Jewish people, under improved conditions, is ready to contribute of its wealth to the upbuilding of the Jewish Homeland.

Mr. Neumann touched upon the several demands made upon the Mandatory Power in the Memorandum to the Mandates Commission, notably the settlement of Jews on State lands and the question of immigration. Notwithstanding our gratitude to the Mandatory Power, it has been necessary at times to point out certain grievances, and in the report to the Commission the Zionist Organization touches on these with dignity and firmness.

Mr. Neumann concluded his remarks with the introduction of the following resolution, which was seconded and adopted:

RESOLVED that the National Executive Committee express its satisfaction on this first report made by the Jewish people, through the Zionist Organization, and its appreciation of the services in this connection of Dr. Chaim Weizmann, President of the Zionist Organization, who represented both the Zionist Organization and the Jewish people on this occasion;

Further resolved that steps be taken to acquaint the Zionist public with the full significance of this occurrence and that the utmost use be made of this event for furthering our Zionist work.

Mr. Neumann stated that he offered the second part of his resolution because he thought the Organization had slackened down in its political activities. He felt that it was time to look into the question of increasing an appreciation of the Zionist aims on the part of the American public. In the discussion that followed, Dr. Joseph Silverman proposed that ten thousand copies of the report as it appeared in The New Palestine be reprinted and distributed among American statesmen, publicists, and communal leaders. Mr. Eliehu D. Stone and Rabbi Gold, pointed out the importance of keeping the American public au courant with the events in the Zionist world, and to this end suggested that the Administrative Committee be instructed to make a survey of the needs and the most advisable methods for accomplishing this purpose. The discussion concluded with a resolution that the Administrative Committee formulate a plan on the question of political and educational activities on behalf of Zionism to be presented at the next meeting of the Executive Committee. Subsequently a resolution was introduced amending the expression "political education" to "political information." At this point the Chairman was able to announce that Messrs. Isaac Meister, Treasurer of the Zionist Organization, and Mr. Morris Sender, member of the Finance Committee, had volunteered to defray the cost of printing the 10,000 copies of the Memorandum to the Mandates Commission called for in the resolution by Dr. Silverman.

MRS. JACOBS ON WORK OF HADASSAH:

The Chairman then called upon Mrs. Edward Jacobs who presented the following report of the activities of Hadassah during the past few months:

"Although the holidays retarded the resumption of activities in many Chapters of Hadassah, marked progress has been made indicating a good beginning toward the year's record. Chapters now number 185. New groups organized during September and October are in Appleton, Wisc. Lincoln, Nebraska and Lorain, Ohio. The paid-up membership of Hadassah is 18,500. New Junior units have been organized in Denver, Colo., and Butler, Pa., bringing the number of Junior groups up to 89.

"The total amount of cash receipts for the two months is \$13,300. In September, \$12,813.24 was sent to Palestine for the medical work, \$833 for the Infant Welfare work and \$200 for the School Luncheon Fund. In October \$13,056.77 was sent for the medical work, \$833 for the Infant Welfare and \$200 for the School Luncheon Fund.

"Hadassah participated in the Connecticut Rhode Island Zionist Regional Conference and in the New Jersey State Zionist Regional Conference. The greater New York Chapters of Hadassah are cooperating with the Central Zionist Council

of New York in a joint membership drive, and in arrangements for a cultural program. In Baltimore plans are being made for a joint drive with the local Keren Hayesod, Jewish National Fund and Young Judaea. Chapters have appointed representatives to local district Executive Committees and are assisting in organizing districts where none exist.

"A Western Pennsylvania and Eastern Ohio Regional Unit has been organized and plans are being made to organize similar regional groups in Ohio and in the Seaboard Region. Philadelphia is inaugurating a dollar drive for the benefit of the H. M. O., and Chapters throughout the country are planning membership and medical unit drives, to collect \$150,000 and \$10,000 for Infant Welfare. Many visits have been made by Hadassah propagandists to Hadassah groups and other groups and other organizations. On Oct. 27, Miss Szold was invited to address the Pennsylvania State Conference of the Council of Jewish Women.

"In Palestine, the bed capacity of the Hadassah hospitals has been increased to 333. Another indication of the influence which the H.M.O. is exerting in creating a more friendly feeling between the Jews and the Arabs is the request of the Arab municipality of Hebron to the H. M. O. for medical service to the city poor, the municipality offering to pay LE 50 for the service. Annual agreements have been concluded between Benjamina, Zichron Jacob and the H.M.O. for medical service. New Infant Welfare stations have been established in Rehoboth and Peta'h Tikvah. Specialists in Gynecology, Infant Welfare work and oto-laryngology have been appointed.

"A dental hygiene service in the schools of Haifa has been arranged between the dentists of the municipality and the medical school inspection department of the H. M. O. similar to the dental service in Tel-Aviv.

"Plans for the first annual Health Week in Palestine were under the auspices of a committee headed by Dr. Tannenbaum and Mrs. Nellie Straus Meckelson, the Hadassah representative.

"Owing to the unfavorable outcome of the negotiations with the Board of Directors of the Beth David Hospital to secure the release of Dr. Tannenbaum who has been in Palestine on a year's leave of absence, Dr. Tannenbaum is now on his way to America in the hope of changing the decision of the Board."

Mrs. Jacobs report called forth discussion in which a number of the members participated, including Mr. Heckman of Washington, Mr. Robbins of New York, Dr. Snitzer of Pittsburgh, and Mr. Stone of Boston. It was pointed out that, although Hadassah has achieved splendid results in its work, its membership was not thoroughly conversant with Zionism, and that it was necessary to instil a greater Zionist spirit among the members of Hadassah. In this connection it was pointed out that this situation existed not only among Hadassah, but also among the members of the general Zionist Organization; that it was necessary to conduct an intensive educational campaign among the general membership of the Organization.

RESOLUTION OF MENACHEM M. SCHINKIN

The Chairman called the attention of the members of the meeting to the tragic fate that had overtaken Menachem Mendel Schinkin, who was killed in

Chicago on Sunday, November 2nd, while discharging his Zionist duties.

She called upon Mr. Israel Goldberg to introduce a resolution expressing the profound sorrow of the Zionists of America over the loss sustained by the Jewish people. After a brief tribute to the late Mr. Scheinkin, Mr. Goldberg read the following resolution which was adopted by a rising vote:

"The National Executive Committee of the Zionist Organization of America, in session assembled, expresses its profound sorrow over the tragic death of Menachem Mendel Scheinkin. From his early youth he consecrated his life to the furtherance of the Zionist cause. Death struck him down ruthlessly, in the vigor of his manhood, distant from the soil which he loved, to the development of which he made a notable contribution, and in which he desired to rest. His death, a loss not only to the Zionist Organization and to Palestinian Jewry, but to the whole Jewish people, creates a void not easily filled. Our sincere condolences to the Zionists of the world, to Palestinian Jewry and to the bereaved family."

It was resolved that a copy of the foregoing motion be sent to Mrs. Scheinkin.

COORDINATION OF ZIONIST ACTIVITIES

Mr. Meyer W. Weisgal, Secretary of the National Executive Committee, submitted the following report of the work of the Coordination Council:

"The members of the National Executive Committee are more or less acquainted with the plans of the Coordination Committee, as submitted and approved at the last meeting on September 7th. Briefly, the plan called for:

1. Functional Coordination at the National Office.
2. Coordination in the Field.
3. National Coordination of Campaigns.
4. The creation of a Coordinating Council on which all the organizations and institutions affiliated with the Zionist Organization and whose offices are at 114 Fifth Avenue, shall have representation.

"It is perhaps too soon to render a report of the work of the Coordinating Council or to express judgment with any degree of finality as to the effectiveness of its work. Coordination cannot be effected by a fiat or a ukaz or even by the adoption of a resolution accepting it in principle. There are many factors to be considered. During the past four or five years the tendency in the Zionist Organization has been toward decentralization. In the process of this decentralization, each organization and institution fared for itself. There developed a certain rivalry. Each tried to outdo the other, to submerge the other. To be sure it had its advantages, but it also had its very serious disadvantage. They were felt at the National Headquarters. They were felt perhaps more keenly among the Zionists in the various localities. The alternative to decentralization is, of course, centralization or consolidation. It

is doubtful as to whether such a course would be advisable, and if advisable whether it would be possible. The third alternative is coordination. It strikes a middle course.

"But even with this middle course, difficulties are bound to arise. Having worked for years independently, each practically without regard for the other, it is not so easy to get them to relinquish part of their autonomy or supreme authority. It is quite natural even among our own organizations although essentially we are all working for the same purpose. The difficulties are not so much inherent in the thing we propose to do. They are chiefly psychological.

"I have deemed it essential to make these observations, because they will help us toward an understanding of the difficulties involved. Yet, despite them we have made considerable progress. They are an indication of what can be done once we are able to free ourselves from our special interests, prejudices, and view the thing from the general interest of the Organization.

"Now for a summary of our work: Following the approval of the plan of coordination by the National Executive Committee, your secretary at the direction of the Administrative Committee addressed a letter to the Keren Hayesod, Hadassah, Jewish National Fund, Zion Commonwealth and Young Judaea, asking for their assent to the plan submitted. Some weeks elapsed before these organizations met and before it was possible to secure official action. In due course the plan was approved by all the organizations and institutions. Pending this approval, however, a Temporary Coordinating Council was set up by authority of the Administrative Committee on which all the organizations mentioned were represented. The council met frequently, at the average of twice a week, and considered matters that were of immediate importance in the work of the organizations.

"The first step of the Council was to eliminate, as far as possible, all conflicting dates in connection with campaigns. This was done in a number of instances, especially in New York where the Keren Hayesod had planned a series of sectional drives in the Fall, but which it abandoned in order not to interfere with the work of the membership campaign of the Organization. In addition to that, the New York directors of the Keren Hayesod are cooperating in the campaign. In accordance with the decision of the Council, Mr. Siegel, in his capacity as Chairman of the Finance Committee of the Keren Hayesod, addressed a letter to the directors of the Keren Hayesod outside of New York, asking them to cooperate in the membership work. In most instances the directors are complying with this request. In a number of sections however, due to local conditions, the Directors have not been able to follow out the instruction. It is hoped that here too the difficulties soon will be removed.

"The Coordinating Council then took under consideration the amalgamation of several Zionist and Keren Hayesod Bureaus. There has been considerable difficulty in this matter due also to local differences, notably in Boston, Connecticut and Rhode Island, and to a less degree in Philadelphia. In Boston and Connecticut the two bureaus have been

merged and are functioning more or less satisfactorily, although there is still a good deal to be desired. In Philadelphia there are no local differences, but there the situation is an entirely different one. There are two bureaus, one for the Keren Hayesod and one for The National Fund, the latter being a temporary arrangement. Although the National Fund Bureau is now engaged in a campaign for \$25,000, it is cooperating to a certain degree in the membership work, or whatever of it is going on there. There is no reason to believe that there will be any serious difficulty, in affecting a merger in Philadelphia, once the National Fund will have completed its work.

"Perhaps the most difficult task in the work of coordination is the matter affecting joint drives of the Keren Hayesod and the National Fund, and possibly also the Hadassah Medical Organization. Although this was not altogether within the province of the Coordinating Council, it was felt that it would react to benefit of all Zionists if the number of drives could be reduced to a minimum. Accordingly, the representatives of the Keren Hayesod and the Jewish National Fund on the Council, were directed to work out a plan which would be agreeable to both institutions. Such a plan was prepared and submitted to the Keren Hayesod and the Jewish National Fund. The Board of Directors of the Keren Hayesod, however, considering its commitments toward the Palestine Budget, questioned the advisability of adopting joint drives as a general policy without any assurance that its income would not be reduced. Furthermore, it was the opinion of the Keren Hayesod that this was a matter of international policy that rightly belonged to the Actions Committee or the Zionist Congress. It was agreed however, that wherever local conditions demand, such joint drives should be considered separately.

"I have dealt first with points two and three, namely, coordination in the field and National Coordination of Campaigns, because these represent positive achievements of the Temporary Council.

"Under point one, Functional Coordination at the National Office, the Council took under consideration first the establishment of a publicity bureau under the joint control of the organizations represented on the Council, or rather the conversion of the present Keren Hayesod Publicity Department into a joint bureau. The establishment of such a joint publicity bureau was regarded as of essential value. Publicity represents a pivotal activity. It acts to a large extent as a check on all other activities. Because once the Council decides to give precedence to one particular piece of work, its decision is reacted in the publicity to the virtual exclusion of all other activities that might be going on. But in addition, there is such a thing as, what may be called, overhead publicity, the kind of publicity that is of benefit to all the organizations; chiefly news emanating from Palestine.

"There being general agreement on the subject, the Council after considering this matter at a number of meetings decided on a modus of putting this thing into effect. A budget and its allocation among the various organizations was agreed upon by the members of the Council, with the exception of the representative of the Jewish National Fund. The Keren Hayesod being the principal partner in this arrangement, it was first submitted to its board of directors for approval. But for reasons which are rather difficult to agree with, it preferred to defer action on the matter. In justice to the Keren Hayesod it must be said however, that its decision was affected to some extent by the attitude of the National Fund. But while no formal arrangement has been entered into with the Keren Hayesod towards the formation of this joint publicity bureau, the present publicity department of the Keren Hayesod

is cooperating with us whenever possible in the dissemination of Zionist news. The question, however, will again come before the Council at its next meeting and an effort will be made to settle it in a manner that will be agreeable to all the Organizations.

"In connection with functional coordination at the National Office, the Council has now under consideration a plan for avoiding competitive employment as well as a plan for the introduction of a civil service system, which would include insurance, pensions, etc. It is premature to enlarge on the subject as there are some very serious difficulties that will have to be removed before any such plan is made workable or even feasible.

"As has been indicated at the beginning of this report, the Council acted as a temporary body. It did so until all the organizations gave their assent to the plan of coordination. Then the question of stabilizing the Council and creating it as a permanent body was taken up by the Administrative Committee. On October 24th, the Coordination Council was established as a permanent body with the Chairman of the Zionist Organization as its chairman. The organizations represented are: The Keren Hayesod, Mr. Emanuel Neumann; the Jewish National Fund, Mr. Senior Abel; Hadassah, Miss Ruth Cohen; Zion Commonwealth, Mr. Harry Kettler; Young Judaea, Mr. Leonard Cohen; the Zionist Organization, Mr. Moyer W. Weisgal; - The Joint Publicity Department (although not in operation), Mr. Israel Goldberg. Miss Florence Warner is the Secretary of the Council.

"In connection with the stabilization of the Council the question arose as to an exact definition of its powers. It was decided that the Council is to be regarded as an executive body insofar as it deals with matters which the various executives represented on the Council, had power to act upon, and as an Advisory body in budgetary matters and general policy. In other words, the Council is vested with no power other than that which the individual executives already possess. It was necessary to place this limitation on the Council, because if it had final authority in all matters affecting the policies of the organizations it represented, it would displace the respective administrative committees and virtually bring about consolidation which, it is agreed, is not intended. But even with this necessary limitation, the Council has an exceedingly important function to perform in the affairs of the Zionist movement. Essentially what is needed for its proper functioning are a clear understanding of the general interest of the Movement, good will and mutual trust among its representatives.

Discussing the report submitted by Mr. Weisgal, Dr. Snitzer of Pittsburgh asked why the Order Sons of Zion had not been included in the plan of coordination, to which Mr. Weisgal replied that the plan of coordination affected only those organizations which were established at the National Headquarters. On motion it was decided that an invitation be extended to the Order Sons of Zion to be represented on the Coordination Council. It was the consensus of opinion that the idea of coordination was sound in principle and it was made clear in the discussion that merging bureaus did not mean submerging and that there was no such intention in the principle of coordination. With the adoption of the report the morning session closed.

SECOND SESSION

DR. KALISKI ON ZIONIST LAND POLICY

The first order of business in the afternoon session was the report of Dr. David J. Kaliski on behalf of a Committee appointed by the Administrative Committee in pursuance of a resolution at the last meeting of the National Executive Committee to inquire into the land policy of the Zionist Organization in Palestine. In addition to Dr. Kaliski, the Committee consisted of Messrs. Meisler and Neumann. Dr. Kaliski reported that the committee had drawn up a questionnaire setting forth the information desired by the Zionist Organization in connection with the land policy in Palestine, that this questionnaire was to be submitted to Messrs. Robison and Harris who were appointed as a Committee of Two with power to appoint a third member to investigate that matter in Palestine. Dr. Kaliski then read the questionnaire which dealt with the various aspects of land purchases in Palestine and their effect upon the colonization policy of the Zionist Organization. The questionnaire was approved and accordingly will be transmitted to Messrs. Robison and Harris, former members of the Executive Committee, who are now residents of Palestine.

PERSECUTIONS OF ZIONISTS IN SOVIET RUSSIA

The Chairman stated that, following the receipt of reports of persecutions of Zionists in Soviet Russia, there had been considerable discussion as to the advisability of arranging some form of protest meeting in America. She introduced Mr. Bernard Shelvin who offered the following resolution in the matter:

"Continuous reports from Russia, becoming ever more numerous, leave no more room for doubt that the Soviet Government, through the Agency of the so-called Jewish Section consisting of Jewish communist bigots who are renegades to their people and their faith and renegades as well to the most elementary principles and practices of human justice and decency, has launched upon a policy which aims at the annihilation of the Jewish religion, the Hebrew language and all other Jewish cultural values as well as the destruction of the Zionist movement. Actuated by a morbid and vindictive hatred of all forms of free Jewish expression, these fanatics are confiscating synagogues and other Jewish cultural institutions; hounding and imprisoning rabbis and other Jewish communal leaders; publicly ridiculing and burlesquing the Jewish ritual and the Jewish festivals; arresting, torturing and deporting Zionist leaders and workers, and with a carnival of cruelty trampling upon the things which the vast majority of the Jews of Russia hold sacred. Under the false and meaningless charge that the Zionists are counter-revolutionary, these petty bigots and fanatics have inaugurated a campaign of inquisition and persecution against innocent and high-minded men and women whose sole crime is that they are attached to the Jewish faith, the Hebrew language and the Zionist ideal.

"The Zionist Organization of America raises its voice in solemn protest against the cruelties and indignities to which the Jews in Russia are being subjected at the hands of their own Government, and expresses the confidence that the Jews of America will use their resources and influence not in a manner which will strengthen the hands of the persecutors, but for the real interests, spiritual as well as material, of their unfortunate people in Russia.

Mr. Neumann emphasized the importance of an American protest against the reported atrocities in Russia, stating that such action, coming from America, would have influence with the Soviet authorities. However, he felt that the World Zionist Organization should be consulted before any public action is taken. He therefore suggested that the resolution be adopted and the Administrative Committee empowered to look into the matter, consulting the London office, of organizing such protest action.

Dr. Bornstein felt that it would be a great mistake to take action in this matter; that the newspaper reports had not been verified by any one; that travelers from Russia had never suggested that such action be taken; and that, in fact, a protest would harm the very people it is intended to benefit. He therefore urged that the Committee do nothing until instructions are received from the Executive in London.

Mr. Robbins moved that the resolution of Mr. Shelvin be referred to the Administrative Committee, which shall investigate all reports coming from Russia before publishing the resolution.

After some further discussion in which Rabbi Gold, Mr. Stone, Rabbi Ebin and the Chairman participated, Mr. Robbins motion to refer was adopted.

REPORT OF ORGANIZATION DEPARTMENT

The progress of the campaign for 50,000 Zionist members, now in process throughout the country, was reported on by Mr. Samuel Blitz, Director of the Organization Department. He stated that since the opening of the campaign on October 26th, thirty six states, including a total of 150 cities had entered the drive and were engaged in securing the quotas assigned to them by the National Executive Committee. He expressed the conviction, based on results already obtained, that the membership this year if not doubled, will at least be materially increased over that of last year. He was further convinced that if the representatives on the National Executive Committee were to give their personal cooperation in their respective localities, the Zionist Organization would be in a position to come to the next Convention with a membership double its present number. In his report he referred particularly to the splendid work done in Washington which had a quota of 500 and subsequently increased it, of its own accord, to 750, which has already been attained, and is now working to complete the thousand mark. With regard to New York, where the campaign is in full swing, he stated that there were several factors responsible for what he regarded would result in a successful campaign. First, the cooperation of Hadassah, and, second, the cooperation of the Keren Hageosed Directors in various sections of the Greater City. Mr. Blitz was of the opinion that it should be possible to at least double the present New York membership. In connection with the New York campaign he also reported on the awards that are being offered by the Greater New York Central Zionist Committee, to the three districts leading in the membership work. The first award being a trip to Palestine, the second award, a trip to the next Zionist Congress and the third award a trip to the next Zionist Convention. The cost of these awards, he stated, have been underwritten by Mr. Isaac Meister, Treasurer of the Zionist Organization.

Mr. Blitz paid tribute in his report to the excellent work of Mr. Maurice Samuel and Mr. Isaac Carmel, both of whom are working with unusual zeal in their effort to arouse the Zionists to their responsibility in the work of increasing the numerical strength of the Zionist Organization of America. He mentioned a tour which is being arranged for Mr. Samuel, to begin on December 6th, in Albany, including the following cities: Rochester, Buffalo

Cleveland, Detroit, Chicago, Milwaukee, Kansas City, St. Louis, Cincinnati, Charleston, Pittsburgh.

Mr. Blitz concluded his report with an appeal to the members of the Committee to help attain the goal which the Organization has set for itself this year, namely, 50,000 new members.

In the discussion which followed Mr. Skaist pointed out the importance of re-enrolling the old members as well as securing new members. Mr. Heckman believed that the only way to conduct effective Zionist work in the various districts was by the employment of paid secretaries who would devote all their time to the business of the Organization. Mr. Stone spoke of the situation existing in Boston and New England where conflicts have arisen between the local and national administrations. The local leaders did not find it possible to secure the services of the Keren Hayesod director in that section, as had been urged by the New York office, in its plan of coordination. The New England Zionist Conference had elected a secretary and felt that the best results could be obtained through the services of the latter.

After some further discussion, in which Dr. Snitzer reported with regard to the situation in Pittsburgh and Mr. Levinstone spoke optimistically of the work in New Jersey, the report of Mr. Blitz was accepted.

With regard to the situation in New England, it was decided, on motion of Mr. Neumann, that a representative of the New England Zionist Region be invited to a meeting of the Administrative Committee in New York where the whole situation will be discussed with a view to finding a satisfactory solution to the problem.

REPORT OF PALESTINE BUREAU

Dr. Bernstein, Secretary of the Palestine Bureau, then presented a report of the activities of his Department. He confined his report chiefly to the question of American emigration into Palestine. During the past four months, he stated, 260 persons left America for Palestine, 170 of whom planned to settle there permanently. The majority of these are artisans and small traders, the aggregate capital brought to the country through them amounting to one million dollars. The Palestine Bureau, he stated, has given considerable thought to the question of transplanting into Palestine, prospective European settlers whose relatives in America are in a position to aid them in their settlement in the country. To this end the Bureau has been in negotiation with the Hebrew Immigration Aid Society, and it is hoped that steps will soon be able to be taken by the Zionist Organization towards affecting a plan whereby an increased number of prospective European immigrants will be enabled to proceed to Palestine. Dr. Bernstein also touched on a number of points relative to the immigration regulations at present extent in Palestine, and stated that certain changes relative to the requirement of capital possessed by prospective immigrants, would remove some of the present difficulties standing in the way of immigrants desiring to enter the country. Immigrants coming under the several categories which he enumerated, would thus be enabled to enter Palestine, but who, because of the present stringent regulations, are precluded from settling in the country.

In the discussion which followed, the Executive Committee accepted Dr. Bernstein's recommendations concerning change of status in immigration regulations, as forming a basis for negotiations with the Palestine Government, and it was Resolved on notion of Mr. Borowsky, that the Administrative Committee proceed with these negotiations with the Palestine Government to facilitate immigration into Palestine upon the three points mentioned in Dr. Bernstein's report.

ZIONIST BOOK PUBLISHING COMPANY

The Chairman gave the floor to Mr. Hermann Conheim, Treasurer of the Keren Hayesod, to render a report on the formation of a Zionist Book Publishing Company advocated by Emanuel Neumann in an article in The New Palestine entitled, "Intellectual Starvation."

Mr. Conheim touched on the spiritual and intellectual needs of American Zionism which he thought would be satisfied to a certain extent by the dissemination of good Zionist and Jewish literature. Steeped in our practical work for Palestine, he said, we have often overlooked this need, and our spiritual reservoir has been on the point of being drained dry. It is no less the duty of the leaders of American Zionism to develop a deep and genuine interest in matters spiritual and intellectual as in discharging its duties toward the practical upbuilding of Palestine. To this end a group of Zionists, among them members of the Administrative Committee, have formed themselves into a Committee for the formation of such a book publishing company. It is the aim of this group to secure a capital of \$25,000, a considerable amount of which has already been raised. Although the enterprise is not directly sponsored by the Zionist Organization of America, it is necessary that it be under its guiding influence. Mr. Conheim expressed the hope that members of the National Executive Committee who are interested in the development of spiritual and intellectual values in America would lend their support to such an undertaking. Mr. Conheim's report aroused considerable interest among the members of the National Executive Committee, and many of them voiced their satisfaction with the plan and offered their support, notably Mr. Aaron J. Levenstone of Newark and Elihu D. Stone of Boston, who offered to subscribe to the shares being issued by the Company. Miss Szold, in the name of the National Executive Committee expressed gratification on the efforts to establish a Zionist Book Publishing Company and wished it success.

AMERICAN PALESTINE STEAMSHIP COMPANY

The Chairman made a statement with reference to the Organization of the American Palestine Steamship Line, concerning which inquiries have come to the Organization. The impression has gone abroad that the Zionist Organization was officially connected with this enterprise. It was therefore necessary for her to state that the undertaking was a purely private business enterprise and that the Zionist Organization, while it was interested in every Palestinian undertaking of a public character, was not in any way officially connected with the American Palestine Line.

MORTGAGE BANK DIRECTOR

The Chairman then called the attention of the Executive Committee to the correspondence between the Organization and the World Zionist Executive with reference to the appointment of a director of the General Mortgage Bank. This appointment, she said, was made without consultation with the American members on the International bodies, and after considerable discussion of the subject

it was moved by Mr. Neumann and seconded and carried

THAT the Executive Committee record its conviction that it is in the interest of the Movement that American members on International Zionist bodies be consulted on all important matters in reference to policy and administration contemplated by the World Zionist Organization and its subsidiary bodies.

YOUNG JUDAEA CAMPAIGN

At this point in the proceedings, it was decided, after discussion and on motion of Mr. Samuel J. Borowsky

THAT the Executive Committee take cognizance of the campaign of Young Judaea for \$50,000, and that districts throughout the country be requested to cooperate with Young Judaea to the end that this money be raised.

ARTISANS BANK OF PALESTINE

The Chairman then presented Mr. E. Kushner, representative of the Artisans of Palestine, who appealed to the members of the Executive Committee to aid him in disposing of ten thousand shares of the Palestine Artisans Bank, in accordance with a resolution adopted at the Pittsburgh Convention endorsing the Bank and calling upon the districts to dispose of the shares. He stated that the resolution of the Convention placed an obligation on American Zionists to further the selling of these shares. After a lengthy discussion on the subject, Messrs. Heckman, Skaist and Topkis were appointed a Committee together with Mr. Kushner to work out the details of the method to be adopted by the Zionist Organization for cooperating with Mr. Kushner in the effort to help him dispose of the 10,000 shares of the Artisans Bank.

REPORT OF NATIONAL FUND

On behalf of the Jewish National Fund, Mr. Senior Abel, Director, rendered the following report of the activities of the Jewish National Fund.

"Since my last report to the National Executive Committee the Jewish National Fund Bureau for America has closed its books for the Jewish calendar year 5684, which is the fiscal year of the J.N.F. Our total receipts for the year amounted to \$200,036.21, the amount predicted by me in my report to the Pittsburgh Convention last June. This is an increase of about 33% over the income in 5683 - \$150,328.32.

"The larger items that went to make up the \$200,000 total are as follows: Flag Day and Flower Day \$61,092.74; Land Donation and Golden Book \$51,269.30; N.F. Boxes \$24,060.28; Purim Gifts \$24,348.07; Tisha-B'av collections \$13,332.97; N.F. Stamps \$9,491.50.

"For the current year 5685 America's contribution to the J. N.F. will have to be at least \$500,000. This is one-half of what the Head Office

of the Jewish National Fund expects from America this year, and should be considered an irreducible minimum. To attain this goal the N.F. income in country will have to be nearly trebled. This is a difficult but not impossible task. A strenuous effort will have to be made along two lines: 1) The development of the small National Fund collections, such as Flower Day, Flag Day, Boxes, etc.; 2) Well-planned Land Donation drives all over the country.

"It is important, first of all, that in all those cities where no adequate Land Donation drives or Land Donation collections were made in 1924, steps be immediately taken for some kind of Land Donation action which is to be carried out and completed at the earliest possible date and not later than the end of 1924, in order to avoid any serious interference with the Keren Hayesod drives of 1925. Such action will be fully in accordance with the resolution adopted unanimously at the Pittsburgh Convention in favor of raising \$500,000 in Land Donations before the end of 1924.

"Next in importance is that all those responsible for the success of the Zionist work in the various sections of this country should consider and decide in good time as to how and when the Land Donation drives for 1925 be carried out. There is a growing sentiment among Zionist workers in favor of joint drives for the Keren Hayesod and the Land Donation of the J.N.F. This sentiment has found strong defenders even in the National Administrative Committee of the Keren Hayesod, although recent negotiations between the Jewish National Fund Bureau and the National Office of the Keren Hayesod for the purpose of effecting a National Joint Drive policy have led to no results. The Joint Drive idea is certainly a logical one. It is fair to workers and contributors alike. At the same time it may be true that the proceeds of a joint drive would be less than the total proceeds of two separate drives. The solution of this problem is to be left to the local workers. Wherever it is found possible to carry out two separate drives successfully - well and good. Where this is found to be impossible, a joint drive for Keren Hayesod and Land Donation is to take place, in which case 20% of the net proceeds would be the fair share of the Jewish National Fund.

"Only in a comparatively small number of communities did the Zionists avail themselves of the suggestion of the National Fund Bureau to make appeals in the synagogues for Land Donations, but wherever such appeals were made, they were fairly successful. Thus over \$8,000 were raised in Pittsburgh as the result of appeals in some of the local synagogues. In Buffalo the synagogue appeals were made jointly for the Land Donation, Central Jewish Relief, etc. with the result that more than \$2,000 will go to the J.N.F.

"I certainly trust that the members of the National Executive will realize the full import of the situation and will do their duty to do all they can for strengthening all Jewish National Fund activities in their respective regions."

Mr. Abel called attention to the resolution of the Pittsburgh Convention, referred to the Executive Committee, authorizing the district to conduct joint drives for the various funds of the Zionist Organization, wherever feasible. After a brief discussion, it was decided, on motion of Mr. Weinstein,

THAT the Executive Committee deems it advisable that, wherever feasible, joint campaigns be arranged for the various Zionist funds. The matter was referred for further action to the Coordinating Council.

REPORT OF THE ZION COMMONWEALTH

Mr. Solomon J. Weinstein, President of the American Zion Commonwealth, reported on the activities of his organization. In his report Mr. Weinstein took occasion to mention the splendid work done for the Commonwealth by the late Menachem Mendel Scheinkin. He then reviewed the activities of the Zion Commonwealth during the past few months, and stated that nearly three-quarters of a million dollars worth of land has been sold. With regard to Balfouria, the first colony established by the Commonwealth, Mr. Weinstein stated that the Commonwealth had collected recently \$65,000 outstanding accounts, and this money had been used in expanding Balfouria. Forty new houses had been built and a water supply system installed, which is furnishing water not only for Balfouria, but for various surrounding colonies established by the Keren Hayesod on National Fund Land. The water supply of Balfouria is sufficient to supply a population of 5,000. Plans are also under way for building a garden city in Balfouria. In the past two months, continued Mr. Weinstein, the Commonwealth had contracted for the purchase of 20,000 additional dunam of land in Palestine. This purchase represents 8,000 dunam at Afuleh and 12,000 dunam adjacent to and running south of Balfouria. This makes a total of 33,000 dunam in Balfouria.

Mr. Weinstein then spoke of the plans for building Herzlia. He stated that immediately after the parcellation of the land is completed, plans will be made for building a garden city and for the construction of a road connecting Herzlia with Tel Aviv. The latter will be carried out with the assistance of the Zionist Organization and the Palestine Government. In speaking of the water supply system, Mr. Weinstein revealed the very interesting fact that traces of an aqueduct built by the Romans had been found in Herzlia, and this very same aqueduct will be used to supply Herzlia with water.

Following Mr. Weinstein's report, Dr. Schnitzer made a number of inquiries as to the detailed workings of the American Zion Commonwealth, to which Mr. Weinstein replied to the satisfaction of Dr. Schnitzer.

RESOLUTION OF THANKS TO MISS SZOLD

As the meeting was on the point of adjourning, Mr. Levenstone asked for the floor to offer a resolution expressing the appreciation of the Executive Committee on the admirable manner in which the Chairman, Miss Henrietta Szold, had conducted the meeting. The sentiment of the meeting was in unanimous agreement with Mr. Levenstone, and the resolution being adopted, the meeting adjourned.

Respectfully submitted

Meyer W. Weisgal
Secretary.

REPORT OF KEREN HAYESOD

By Emanuel Neumann

(Owing to the lateness of the hour, it was decided that the report of the Keren Hayesod which was not presented at the meeting be appended to these minutes.)

The first four months that have elapsed since the last Convention, ordinarily the dulllest months of the year and usually distinguished by prolonged inactivity, have this year been utilized to the fullest extent by the Keren Hayesod administration. The Administrative machinery has been elaborated and considerably strengthened. The post of Keren Hayesod manager for Greater New York has been created and filled by the appointment of Mr. M.A. Zeldin, and several additional sectional directors appointed in the city. Regional directors were also appointed to a number of posts that had been vacant, particularly Pittsburgh, St. Louis, Rochester, etc. At the present time the only regions where no permanent regional director or field worker has been appointed are the Pacific Coast, Ohio and the Southern States. With regard to California, a tour for organization and propaganda purposes has been arranged with Mr. Bernard Stone of the National Office. With regard to the Southern states, a similar tour will be undertaken by Mr. I. Kadis of the National Office, and negotiations are now in progress for filling the position of regional director of the State of Ohio.

At the National Office an important step forward has been taken by strengthening and enlarging the Publicity Department. It is now equipped to carry on an effective publicity campaign and gratifying results have already been achieved in that direction.

The summer months were also utilized to prepare for early campaigns this year and contrast with last year when campaigns were late in starting. The following major campaigns have been slated:

Baltimore Campaign for \$125,000, beginning with Banquet on Sunday, November 23rd, with United States Senator Selden P. Spencer, as principal speaker.

Greater Boston Campaign for \$150,000, opening Banquet December 10th, with Rabbi Abba Hilel Silver as principal speaker.

Newark, N.J. campaign for \$100,000, to begin the first week in January with Rabbi Abba Hilel Silver as principal speaker. Newark has already advanced \$44,000 to the National Office to meet the current Palestine Budget.

Besides this a number of smaller campaigns have been conducted during October and November in upper New York State, Eastern Pennsylvania, Western Pennsylvania, Kansas City, Louisville, Ky., and Columbus, O., etc.

Every effort is also being made to collect the outstanding pledges. As a result of these activities, we have been able to continue unbroken our practice of remitting \$100,000 monthly for the Palestine budget. We are still somewhat behind on the November remittance, but it is confidently expected that the necessary funds will be made available in the near future by remittance expected from Chicago and other cities.

Special efforts have been made to enlist the services of a considerable number of American speakers and prominent personalities for the campaigns for the coming year, in order to avoid the necessity of the extensive use of

delegations from abroad. We do look forward, however, to effective assistance on the part of Dr. Schamrya Levin and Dr. Weizmann who, it is expected, will concentrate on a few large cities.

Reports coming from various parts of the country on the whole indicate that the prospects for a successful year for the Keren Hayesod are good.



MINUTES OF ADMINISTRATIVE COMMITTEE MEETING NOVEMBER 11, 1924.

At home of Mr. Conheim

PRESENT: Miss Seld in the Chair; Messrs. Conheim, Kaliski, Neumann, Rothenberg, and Weisgal, Secretary. Mr. Abel by invitation.

ZIONIST PERSECUTIONS

With reference to the resolution introduced at the N.E.C. meeting relative to the persecution of Zionists in Russia, which was referred to the Administrative Committee for action, it was decided that the Secretary communicate with the London office asking for its advice in the matter.

APPOINTMENTS BY INTERNATIONAL BODIES

It was decided to send a letter to the World Zionist Executive embodying the resolution adopted by the N.E.C. with reference to appointments made by the international bodies of the Zionist Organization.

Mr. Neumann informed the committee that he had received a letter from Dr. Weizmann, stating that the Jacobson appointment will again be considered at future meeting.

It was further decided that, should no reply be received to the letter sent by the Administrative Committee to the Executive one time ago, another cable be sent to London. On motion of Mr. Conheim, it was decided that the Administrative Committee stand by its decision with reference to the Jacobson appointment.

ZIONIST MEMORANDUM -- DR. WEIZMANN

In connection with the resolution adopted by the N.E.C. expressing its appreciation of Dr. Weizmann's service with regard to the memorandum submitted to the Mandate Commission, Mr. Neumann stated that such a cable of appreciation had already been sent, by the Keren Hayesod, in which the Zionist Organization was mentioned, and that it was therefore unnecessary to send another cable. The Administrative Committee agreed with Mr. Neumann.

INVITATION TO NEW ENGLAND MEMBER

In accordance with the decision of the N.E.C., it was decided to invite Mr. Elihu D. Stone, Chairman of the New England Region, to be present at a meeting of the Administrative Committee where the difficulties which had arisen between the local organization and the national administration would be discussed.

CHICAGO ZIONIST ORGANIZATION

The Secretary called attention to the situation in Chicago, especially with reference to the contemplated million dollar colony and other matters bearing on Zionist work in the Middle West. It was decided that Mr. Rothenberg and Mr. Siegel be asked to go to Chicago to confer with the local leaders in order to come to some definite understanding with regard to the activities in that city.

PALESTINE IMMIGRATION DEPARTMENT

The Secretary reported that it was the opinion of a number of members of the Administrative Committee that the Zionist Organization should organize an effective Palestine Immigration Department to aid not only in the emigration of American Jews to Palestine, but also in the case of European relatives of American

Jews who desire to settle in Palestine.

Mr. Neumann supplemented this report with the statement that it was the desire of the Hias with whom the Zionist Organisation had been negotiating, to send a delegation to Europe to investigate conditions there. He doubted the advisability of such a step and preferred that the work be done by the Zionist Organisation with such cooperation on the part of the Hias as might be advisable. This was concurred in by Mr. Conheim, Dr. Kaliski and Mr. Rothenberg.

It was decided that the committee negotiating with the Hias bring in a complete report of its work to the next meeting of the Administrative Committee.

It was further decided that Mr. Rothenberg be accepted as a member of that committee.

AMERICAN PALESTINE LINE

The Chairman called attention to correspondence with the American Palestine Line, especially to a letter from Mr. Epstein to Mr. Meister. It was decided that the Secretary arrange for a meeting between the officers of the company and members of the Administrative Committee. It was further decided that the Secretary reply to Mr. Epstein's letter, in the name of Mr. Meister, referring only to the charge made in Mr. Epstein's letter that an employee of the Zionist Organisation is receiving a commission from the Palestine Oriental Line for business given to that organisation.

SUBVENTION TO YOUNG JUDEA

The Secretary presented a letter from Mr. Neumann, addressed to the Treasurer and to the Chairman of the Finance Committee, stating that Young Judaea is being hampered in its work because of the laxity with which the Zionist Organisation is paying its subvention to it. According to that statement the Organisation is indebted to Young Judaea to the extent of \$880. The Secretary was instructed to take this matter up with the Office Committee and see to it that payment is made in accordance with our financial ability.

MAZE'S REPORT ON PALESTINE COLONIZATION

With reference to the request of Mr. Lipsky that the Administrative Committee urge the London Executive to publish Mr. Maze's report on Palestine colonization, it was decided that the matter be postponed until Mr. Lipsky's return.

FORMATION OF NON-JEWISH GROUPS

With reference to the resolution of the N.E.C., that the Administrative Committee look into the matter of forming non-Jewish groups, on the line of the British Palestine Committee or the Pro Causa Judaea, it was decided to defer this matter for future consideration and that in the meantime, the members of the Administrative Committee consider this matter and bring in suggestions.

RETURN OF MR. LIPSKY

The Secretary called attention to the fact that Mr. Lipsky will return to America either on December 3rd or December 10th. He asked the opinion of the committee as to the form of a reception to Mr. Lipsky. It was the opinion of the committee that the most dignified reception would be a meeting in Town Hall, rather than a banquet, and that this would also be in keeping with the wishes of Mr. Lipsky himself. It was further decided that the meeting be under the joint auspices of the Zionist Organisation and the Keren Hayesod, the expenses to be borne by both organisations.

AARON GARBER TO PALESTINE

The Secretary presented a letter from Mr. Aaron Garber in which he informs the committee that he is leaving for Palestine for several months stay there, and asks whether there is anything he can do for the Organization while he is in Palestine. It was decided that the Secretary write to Mr. Garber, giving him such letters of recommendation as would be of value to him in Palestine.

RESIGNATION OF DR. SNITZER FROM N.E.C.

It was decided that the Secretary write to the officers of the Pittsburgh District, asking them to name some one to take the place of Dr. Snitzer on the National Executive Committee since Dr. Snitzer has sent in his resignation because he is leaving for an extended stay in Europe.

Z.O.A. REPRESENTATIVE ON NATIONAL FUND

It was decided that the choice of a Z.O.A. representative on the National Fund, to take the place of Mr. Louis Robison, be postponed for another meeting.

AMERICAN PALESTINE CHAMBER OF COMMERCE

With reference to a memorandum from Mr. Neumann, re the organization of an American Palestine Chamber of Commerce, as suggested in a letter from Mr. Jacob Landau, it was decided that this matter be referred to Dr. Bernstein and Mr. Weinstein, who are to report on it at a future meeting.

MILLENNIAL FOOD COMPANY

It was decided that the Secretary write to the Millennial Food Company asking them for details with regard to their offer for the establishment of their industry in Palestine.

IMPORTANT DOCUMENTS TO A.C. MEMBERS

It was decided that the Secretary circulate among the members of the Administrative Committee all documents of importance received from London and Palestine.

CLAIM OF JUDEISCHER VERLAG

With regard to the claim of the Juedischer Verlag against the Order Sons of Zion, it was decided that the matter be taken up at a meeting at which Mr. Kohlman, who was asked to report on the matter, will be present.

LETTER FROM MR. MELLON RE PALESTINE CHARITIES

It was decided to defer replying to Mr. Mellon's letter with regard to Palestinian Charities until an answer is received from Palestine to the latter sent by the Acting Chairman.

INDEXING OF NEW PALESTINE

The Acting Chairman reported that she had convinced herself of the advisability of having The New Palestine indexed, and of the impossibility of having this done by volunteers. She recommended that the sum of \$150. be appropriated for this purpose. It was decided that action on this matter be

deferred to a later meeting.

INCREASING NEW PALESTINE TO 24 PAGES

The members of the Administrative Committee expressed their disapproval of the action of the Managing Editor in securing individual contributions in order to enable him to issue a 24 page paper.

After a lengthy discussion on the subject, it was decided that the Managing Editor prepare a memorandum on the subject, setting forth all the reasons why he deems it necessary that the Organization issue a 24 page paper, to be presented at the next meeting.

EXECUTIVE IN ABSENCE OF MR. LIPSKY

It was decided to place on the Agenda of the next meeting of the Administrative Committee the matter of the election of an executive in the absence of Mr. Lipsky.

ADJOURNED

END OF MEETING



C O P Y

CONFIDENTIAL -

FOR MEMBERS OF ADMINISTRATIVE
COMMITTEE ONLY

Jerusalem October 30, 1924.

Mr. Emanuel Neumann,
Keren Hayesod,
114 Fifth Avenue,
New York City.

Dear Neumann:-

I am writing you just a short note, because most of the matters that we are taking up here are still unfinished, and I can hardly give the Administrative Committee definite information.

There are a few points, however, with which you ought to be acquainted, as promptly as possible:-

1. The impression has certainly been created - whether intentionally or not - that the so-called Marshall Corporation is the project of the Palestine Development Council. In America, we may call it "The Marshall Plan", but, in Palestine, a very strong effort is made to create the impression that the Brandeis Group has taken on new life, and has attracted the support also of such people as Marshall, etc.

Perhaps, the thing can best be presented to you in the light of a conversation that I had with Muhl, last Saturday, with whom I had dinner. He seemed elated at the success of Bernard Flexner in the organization of the new Palestine Investment Corporation. To Muhl it was clear - and I am sure that he was not talking mere propaganda, but really believed what he was conveying to me - that Flexner had been working on this plan for a year and one half, and that finally, the thing was in readiness, and that there would be a revived P. D. C., headed by Flexner.

Certainly, our organization that has done so much in advancing the Marshall plan - and if we are to recall only your own work as Secretary to the Committee - should not now allow the impression to go unchallenged that it was the P. D. C. who attracted Marshall, Lehman, Untermeyer, etc. I regard this of vital importance, because it may affect the prestige of our organization. When Weismann is in America, this matter must be discussed with him very frankly. They need our help very much, and the least we are entitled to is an honest consideration for the work that has already been done.

2. In connection with the Mortgage Bank, - I am afraid that very little can be done. I attended a meeting of the Board of Directors last Sunday in Tel Aviv. It seems that it is customary, in English banking circles, to designate, as a trustee for mortgage bonds, some recognized firm of certified public accountants. In Germany and in America, the trustees are usually banks, because they add prestige. Now, the method which the Mortgage Bank has pursued, following

[November 14, 1924]

"A DOLLAR'S WORTH FOR EVERY DOLLAR OR EVERY DOLLAR BACK"

SEAMON'S

RADIO

756 BROADWAY

GARY, INDIANA

PHONE GARY 155

RUDOLPH SEAMON
Prop.

RADIO SUPPLIES

Jobbers in

STANDARD RADIO
PARTS AND SETS

Friday

Rabbi Silver.

My dear Rabbi.

No doubt you will be somewhat surprised to hear from me, as I have not seen or heard from you in such a long time, and I feel I have to introduce myself to you although I am your cousin.

I have been requested to get in touch with you, to try and have you speak at a Zionist meeting in town, to be held to try and get more non Zionists interested in this work. The meeting would be held any time you could come either a Sunday night or the middle of a week before Christmas.

If you cannot make it, I would like you to give my congregation Temple Israel a

date sometime during January to speak at
their forum here on any Sunday you
suggest.

It certainly would be a feather in my cap
if I am successful enough to have you
come here to speak. I would be delighted as
I have never heard you speak but have
heard and read so much about you.

I would try very much to have your trip a
delightful one during your few hours here.

Please wire me at once collect giving
me your answer, do not turn me down if possible.

Will close with my kindest regard

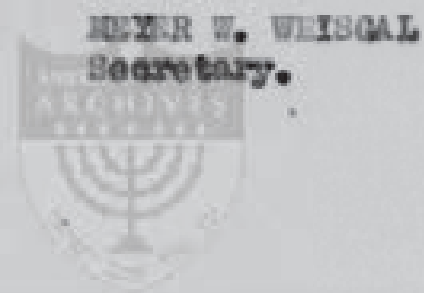
Yours Cousin

Rudolph Kamm

November 18, 1934.

TO THE MEMBERS OF THE ADMINISTRATIVE COMMITTEE:

The next meeting of the Administrative Committee will be held on Monday evening, November 24th, at 8:30 at the home of Mr. Hermann Conheim, 265 West 90th Street. A series of important matters will come before this meeting. You are urgently requested to be present.



November 18, 1924.

MEMORANDUM

TO MEMBERS OF THE ADMINISTRATIVE COMMITTEE

From

MR. WEISGAL

I desire to call your attention to the decision of the Administrative Committee under the head "Formation of non-Zionist Groups." Will you please give this matter your consideration so that it may be taken up again at a future meeting of the Committee.

November 20th, 1924.

Mr. R. Seamon,
756 Broadway,
Gary, Indiana.

My dear Mr. Seamon,

Permit me to thank you for your kind letter of November 14th and for the invitation which you extend to me to address a meeting of the Zionists of Gary. I wish I could see my way clear to accept your invitation but unfortunately I am so heavily burdened with work here and elsewhere that I cannot in justice to myself accept any more engagements this year. Perhaps at some future time, I may be of service to you.

With kindest regards, I am

Very sincerely yours,

MINUTES OF ADMINISTRATIVE COMMITTEE MEETING, November 24, 1924.
At home of Mr. Conheim.

#13

PRESENT: Miss Szold in the chair; Messrs. Conheim, Grabelsky, Neumann, Weisgal, Secretary. By invitation, Messrs. Abel, Blitz, Fishman and Dr. Yellin.

MANDATES COMMISSION REPORT

The Chairman read a series of letters from Dr. Weizmann, one addressed to Mr. Conheim for the Administrative Committee, and another to Sir Herbert Samuel with reference to the Report of the Mandates Commission. In the letter to Mr. Conheim, Dr. Weizmann requests that the Organization send a Memorandum to the British Government setting forth its disappointment with the Report of the Mandates Commission. The Chairman then read the draft memorandum prepared, and it was decided that it be referred to the Chairman and Mr. Rothenberg for final form.

In this connection it was also decided that The New Palestine make extended comment on the Memorandum and also print such statements as might be available on the Report of the Zionist Organization to the Mandates Commission.

In further connection with the Mandates Commission Report, the Secretary reported that 5,000 copies of the Zionist Report is now in press and will soon be available for distribution. The cost of this is being borne by Messrs. Meister and Sender.

MARBADIA COMMITTEE AND ABRAHAM GOLDBERG

The Chairman reported the receipt of a communication from Dr. Morris Dunn, informing the Administrative Committee that the Hartford group had appointed a committee in connection with the differences that had arisen between Mr. I.E. Goldberg and Abraham Goldberg on the matter of the Marbadia.

The Chairman also called the attention of the Committee to articles and news items appearing in the Jewish press alleging that Mr. Goldberg was organizing in Germany an opposition to the World Zionist Administration, and that he is criticising the Zionist Organization of America for its position on the question of private initiative. It was decided that the Zionist Organization of America take no action on the matter until Mr. Goldberg's return.

PALESTINE INVESTMENT CORPORATION

The Secretary called the attention of the Committee to a letter from Judge Rosenblatt (in Palestine) stating that the impression that had been created in Palestine is that the Palestine Investment Corporation organized by the Marshall group through the efforts of Dr. Weizmann and Dr. Ruppin, is merely a continuation of the Palestine Development Council, and came as a result of the work of those heading the Palestine Development Council. It was the opinion of Judge Rosenblatt that action be taken by the Zionist Organization to counteract this false impression which was affecting the prestige of the Zionist Organization.

In the discussion which followed, Dr. Yellin inquired as to whether the Zionist Organization was directly participating in the organization of the Corporation, to which Mr. Neumann replied that there was no direct participation but that individual Zionists were interested in the purchase of shares in the Corporation; that there were no Zionists on the list of officers of the Corporation. Mr. Neumann also stated that the prospectus of the Corporation had already been printed and that it would be advisable to publish it in The New Palestine if permission could be obtained for such publication from Mr. Marshall. In this way he believed Zionists would become interested in the purchase of stock in the Corporation.

CABLING AMERICAN ZIONIST NEWS ABROAD

In connection with the above, it was decided that the Zionist Organization enter into an arrangement with the Jewish Telegraphic Agency for a trial period of ten weeks at a cost not exceeding \$150. whereby the Telegraphic Agency would send cables to Palestine and Europe informing the public of important Zionist events in this country.

INCREASING SIZE OF NEW PALESTINE

In accordance with the decision of the last meeting of the Administrative Committee, Mr. Seigal submitted a Memorandum with regard to increasing the size of The New Palestine. In view of the poor attendance at the meeting, it was decided that no definite action be taken on the matter, but that the emergency be met by increasing The New Palestine for the current week to 24 pages. It was also decided that in the meantime Mr. Conheim confer with Mr. Siegel with regard to the increase of the size of The New Palestine to 24 pages during the period of our activities. (Memorandum on The New Palestine attached herewith).

FEIHEL AND JEWISH COLONIAL TRUST

It was decided to cable Mr. Lipsky (in London) inquiring about the rumor that Feivel was to head the Jewish Colonial Trust.

RELIGIOUS PROBLEM IN PALESTINE

The Secretary then presented a letter from Rabbi Meyer Berlin in which he requests that the Zionist Organization call a conference together with the Mizrahi and the Agudath Harabonim to discuss the problems of religious life in Palestine. It was decided that the Secretary communicate with Rabbi Berlin informing him that the matter is being considered and that he will be informed further as to what action the Zionist Organization contemplates taking.

KEREN HAYESOD BOARD OF DIRECTORS

A communication was read from the Keren Hayesod with reference to a reduction in the personnel of the Board of Directors. This change would reduce the representation of the Zionist Organization on the Board of Directors from seven to five. Decided that the Administrative Committee approve of the recommendation of the Keren Hayesod.

ZOA REPRESENTATIVE ON NATIONAL FUND

It was decided that Mr. Harry P. Pierst of Mt. Vernon, be invited to become a member of the Board of Directors of the Jewish National Fund representing the Zionist Organization, in the place of Mr. Louis Robison now in Palestine.

AMERICAN PALESTINE TREATY

The Secretary reported that he was in receipt of a letter from Mr. Max Rhoads

in which he informs the Organization that there is little possibility of having the Jewish National Home incorporated in the American Palestine Commercial Treaty. However, Mr. Rhoads is making further inquiry as to the matter. It was decided that Mr. Neumann who is planning to visit Washington in connection with the Keren Hayesod, see Mr. Rhoads with reference to the matter, and if possible to also see Senator Spencer.

NEW ENGLAND ZIONIST SITUATION

Mr. Blitz reported that Mr. Elihu D. Stone who had been invited to attend the meeting of the Administrative Committee in order to discuss the New England situation, visited the National Office with Mr. Silverman; that the differences had been adjusted; that Mr. Silverman while officially the Director of the Keren Hayesod Bureau, will also be responsible for Zionist work, and that Mr. Fisher will be retained at the salary of \$25. per week as Secretary of the Region, said salary retroactive to September 1st. The committee approved of the arrangements.

CHICAGO SITUATION

The Secretary presented a letter from Mr. Max Shulman, in which the latter takes exception to the decision of the Administrative Committee to send two representatives of the Organization to Chicago to discuss with the local leaders the Zionist situation in Chicago. Mr. Shulman also states in his letter that the Zionist Organization of America has taken action in a number of matters without consulting the Chicago Zionists, particularly on the question of sending Zionist workers to that City. It was decided that the Secretary write to Mr. Shulman in reply to the various items set forth in the letter, particularly calling his attention to the fact that the Administrative Committee had no intention of sending two representatives to Chicago without first consulting the Chicago Zionists.

AMERICAN PALESTINE LINE

The Secretary reported that in accordance with the decision of the Administrative Committee, a conference between the Board of Directors of the American Palestine Line and members of the Administrative Committee was held at the office of the Zionist Organization on Friday, November 21st, and that the misunderstandings that had existed between the Company and the Zionist Organization of America had been adjusted. It was decided that the Secretary circulate the Minutes of that meeting to the members of the Administrative Committee.

COORDINATION COMMITTEE REPORT

The Secretary reported the decision of the Coordination Council with reference to the proposed joint publicity department. This involved the Organization in an expenditure of \$1,000. It was decided that consideration of the matter be postponed to the next meeting.

GREETINGS TO HADOAR

It was decided that the Organization insert a greeting in the Hadoar, on the occasion of its third anniversary, and pay the sum of \$25. to the Hadoar.

LOAN TO VAAD LEUMI

Dr. Yellin, who had been invited to attend the meeting, presented to the Administrative Committee the situation with regard to the Vaad Leumi, stating that its work is being seriously hampered because of lack of funds, and requested that a loan of \$5,000 be extended to it. After a lengthy discussion on the

subject, it was decided that Messrs. Conheim, Neumann and Grabelsky/ take this matter up with the Keren Hayesod with a view to securing such a loan.

PROFESSOR HAREUBENI

The Chairman presented a letter from Mrs. de Sola Pool requesting that the Organization cooperate in the exhibition of Palestinian flora in this country by Prof. Hareubeni. Mr. Blitz reported that at the request of the Chairman, he had consulted with Mrs. Pool on the matter, and that arrangements were being made for such an exhibition, the cost of which is not to exceed \$50. to the Organization. Action approved.

THE WORLD COURT

The Secretary presented a letter from Miss Lape of The American Peace Award Committee, requesting that the Zionist Organization cooperate with the Committee in the matter of creating favorable sentiment for the World Court idea. It was decided that such cooperation be given, and that the Secretary inform Miss Lape to that effect.

DR. WEIZMANN'S FIFTIETH ANNIVERSARY

The attention of the Committee was called to the fact that Dr. Weizmann's fiftieth anniversary occurs on the 27th of November, and it was decided that a cable of greeting be sent to Dr. Weizmann.

ORDER SONS OF ZION vs JUEDISCHER VERLAG

The Secretary reported the receipt of a letter from the Order Sons of Zion with regard to the complaint of the Juedischer Verlag that the Order had published, unauthorized, a translation from the German of Er. Friedeman's "Life of Herzl". It was decided that the Secretary communicate with the Juedischer Verlag.

LIPSKY RECEPTION

The Chairman calling for a report on the Lipsky Reception, Mr. Blitz stated that arrangements were now under way and that there was great difficulty in securing the Town Hall, and that he had therefore made tentative arrangements to use the Ball Room of the Roosevelt Hotel on December 14th. It was the opinion of the Committee that if at all possible Town Hall should be secured, and if that is impossible the Office Committee should make such arrangements as it may find feasible.

ADJOURNED

Respectfully submitted,

MEYER W. WEISSGAL

Secretary.

MINUTES OF SPECIAL MEETING OF ADMINISTRATIVE COMMITTEE, NOVEMBER 27, 1924.

At Headquarters, 114 Fifth Avenue

PRESENT: Miss Szold in the Chair; Messrs. Conheim, Kaliski, Siegel, Meister, Neumann, Tannenbaum, Rothenberg, Grabelsky, Weisgal, Secretary. Mr. Jacob Fishman by invitation.

PURPOSE OF MEETING

The chairman stated that the meeting had been called at the request of several members of the Administrative Committee to reconsider the decision of the previous meeting with regard to the reported statements alleged to have been made by Abraham Goldberg in Berlin. It was the opinion of the majority of the members that the Administrative Committee make some public statement with regard to this matter. After considerable discussion it was decided to reconsider the question - Mr. Grabelsky voting no.

ABRAHAM GOLDBERG

With regard to the question as to what action should be taken, the Committee had before it two drafts of cables to be sent to Berlin, one making specific reply to certain statements alleged to have been made by Mr. Goldberg enant the Zionist position on private initiative in Palestine, the other a blanket disavowal of any propaganda carried on by Mr. Goldberg in Berlin. It was unanimously resolved, after a lengthy discussion in which every member of the Committee participated, that the following cable be sent to the Zionist Federation of Berlin. It was also decided to send the same cable to London with the request that information be sent to the Zionist Organization of America as to the nature of Mr. Goldberg's propaganda:

NOVEMBER 28 1924

•ZIONIST FEDERATION
BERLIN GERMANY

REPORTS RECEIVED HERE STATE THAT ABRAHAM GOLDBERG ENGAGING PROPAGANDA BERLIN PLEASE MAKE PUBLIC GOLDBERG IN NO WAY AUTHORIZED MAKE STATEMENTS OR ENGAGE IN PROPAGANDA IN NAME OF ZIONIST ORGANIZATION AMERICA HIS VISIT TO EUROPE WAS UNDERTAKEN ON LEAVE OF ABSENCE GRANTED ON REPRESENTATION NECESSARY FOR HIM ATTEND PRIVATE AFFAIRS

ADMINISTRATIVE COMMITTEE
ZIONIST ORGANIZATION AMERICA*

ADJOURNED

Respectfully submitted,

MEYER W. WEISGAL
Secretary.

MEETING OF MEMBERS OF THE ADMINISTRATIVE COMMITTEE WITH REPRESENTATIVES
OF THE AMERICAN PALESTINE LINE.

In accordance with a decision of the Administrative Committee, the Secretary called a meeting of representatives of the American Palestine Line and members of the Administrative Committee.

There were present:

For the Zionist Organization: Morris Rothenberg (in the Chair), Herman Conheim, Isaac Meister, Emanuel Neumann, Moyer Weisgal.

For the American Palestine Line: Messrs. Polak, Strahl, Nacht, Wittenberg, Cramman, Gottlieb, Krieger.

Judge Strahl, on behalf of the American Palestine Line, stated that certain misunderstandings had arisen between the Zionist Organization and the American Palestine Line; that he saw no reason for these misunderstandings; that the American Palestine Line was anxious to have the good-will and cooperation of the Organization in this enterprise; and that the enterprise, while of a private nature, was organized primarily for the purpose of arousing greater interest in Palestine on the part of American Jews.

Mr. Rothenberg, on behalf of the Organization, stated that there was no ill-feeling on the part of the Organization toward the American Palestine Line, but that as a matter of protection, it desired to have all information before it was willing to give its moral support to the undertaking. He explained that the Organization followed the same line of action in this enterprise as in any other private undertaking for Palestine; that no Organization was extremely careful in lending its support to any undertaking, and did not do so unless it was fully aware of all matters connected with the undertaking. He further stated that the impression had gone abroad that this was a Zionist undertaking, and that such an impression, if not counter-acted, would be harmful to the interests of the Zionist Organization.

Mr. Rothenberg then called the attention of the American Palestine Line representatives to a letter of Mr. Epstein, Manager, addressed to Mr. Isaac Meister, Treasurer of the Zionist Organization, in which Mr. Epstein charges that an employee of the Zionist Organization is dividing with Mr. Rosen the profits accruing from sailings recommended to the latter. Before proceeding any further, Mr. Rothenberg asked that Mr. Epstein withdraw his charge or prove it.

The representatives of the American Palestine Line explained that Mr. Epstein had written that letter in his personal capacity, not as a representative of the American Palestine Line, and that he only repeated a rumor and not a statement of fact. After a lengthy discussion on the subject, it was decided that Mr. Epstein write a letter to Mr. Meister, stating either that he has no information in this matter, or, if he has information, that he will submit the proof to the Organization.

The question of advertising in The New Palestine and Dos Yiddische Folk was then taken up. It was agreed that the Organization accept such advertisements from the American Palestine Line.

It was further agreed that the American Palestine Line supply the Organization with all information with regard to its workings so that this information may be given to Zionists who make inquiries on the subject.

The meeting then concluded.

MEMORANDUM ON THE NEW PALESTINE
Submitted to the members of the
Administrative Committee by
Meyer W. Weisgal

In compliance with a resolution of the Administrative Committee, I beg to submit the following memorandum setting forth the reasons why it is essential that The New Palestine be increased in size.

Three basic elements go into the making of a newspaper: Form, Content and Variety. They are inter-dependent and cannot be separated from each other. In The New Palestine none of these can be attained in the limits of a 16 page paper, of which four or five pages are used for advertising and a cover, leaving ten pages of reading matter, two being used for editorials. The task is made doubly difficult when it is remembered that The New Palestine serves both as an organ of opinion and as a purveyor of news.

It is impossible in the limits of a memorandum to present every detail involved in the editing of The New Palestine, but I shall put forth what I consider to be absolute minimum:

1. Editorials -- 2 pages.

So far as this department is concerned there is no need to elaborate. The editorials in The New Palestine are: a) Inspirational; b) Comment on important events in the Movement; c) Controversial. Frequently it is necessary to go outside of the two page limit, but I have tried as much as possible to get them within the allotted space.

2. Articles -- 4 pages.

It is essential, in order to get the interest of the reader, or at least to give a semblance of variety, to have one or two articles in every issue, their number depending on the size and content of the articles. Without such articles, it is impossible for the Zionist Organization to discuss any Zionist problem intelligently. The lack of space for articles also renders it impossible to gather around the paper a group of writers whose contributions to The New Palestine would be most valuable to the movement. Far from seeking such contributors, I have been compelled actually to discredit them, with the result that the paper is gradually being reduced to a mere bulletin, and with the further consequent result that the readers lose all interest in The New Palestine. Four pages, therefore, is the absolute minimum which must be allotted for such articles.

3. Correspondence -- 2 pages.

The New Palestine has perhaps the most efficient staff of correspondents in Palestine and various European countries of any anglo-Jewish paper. These correspondents are engaged on a yearly basis, and reach us weekly, fortnightly or monthly. But what happens? Because of lack of space, more than half of these letters go into the waste-paper basket and those that are fortunate enough to see the light of day are so mutilated that every bit of life is taken out of them. The result is atrophy and the readers of The New Palestine lose contact with our work in Palestine and

Zionism abroad. In this connection it is interesting to record that we have received a number of inquiries from readers asking why we had discontinued the regular publication of our Palestinian letters from Mr. Elias Spstein. Mr. Spstein, by the way, is perhaps the best informed correspondent in Palestine. Out of twelve letters sent to us during the past three months, only five appeared. The rest went into the editor's limbo. The same is true of our letters from Dr. Hindes, Leonard Stein, Ferdinand Lop, Osias Thon, Jessie E. Saepter and Ina Pullman. With regard to the last named, it is important to note that we entered into an arrangement with the Canadian Zionist Organization to publish fortnightly letters of their activities in return for which they are conducting a campaign for the circulation of The New Palestine among the Zionists of Canada. They have lived up to the agreement, but we have not.

4. Departments -- 2 pages.

About a year and a half ago we started in The New Palestine several departments, consisting of book reviews, reviews of the American press, reviews of the Palestine press, both Hebrew and Arabic. These were conducted alternately. Here again we were compelled to eliminate them because of lack of space. These departments are not only essential for the interest of the paper, but are part of the life of the movement. They are essential to keep our Zionists abreast with the events of Jewish life. They are essential because if we desire to create through The New Palestine a permanent Zionist clientele, The New Palestine must reflect, if only in miniature form, everything that is happening in Jewish life. With regard to books, some may be of the opinion that such a department is not essential. Even granting this, which I do not, it is still necessary, from time to time, to publish special reviews of important books on Zionism. This we have not been able to do for the past six months or so. I might add here that a permanent book review department is essential for the development of book advertising.

5. Letters to the Editor -- 1 page.

I do not know whether the members of the Administrative Committee have noticed the absence in The New Palestine of letters to the editor. This is not because such letters are not written to The New Palestine, but because we rarely have space to publish them. It is recognized by every newspaper that such letters make for a close and intimate association between the reader and editor. What is more, it is the business of the editor to foster and encourage such correspondence as forming an essential part of the paper. In many cases, such letters are written in the editorial office to stimulate others to write. In our office not only do we fail to stimulate the writing of such letters, but we constantly refuse to publish those letters which come in, because of lack of space. It is of no moment whether the letters are well written or not, interesting or not interesting, but they must form a feature of our paper. For this a minimum of one page is needed.

6. News -- 3 or 4 pages.

I have left this for the last because the news in The New Palestine is, for us, the most important consideration. At any rate, it is the most troublesome of all our problems. Unlike the foregoing, news is not a matter of choice or something that may be argued out of existence or whose value may be questioned. It may be called the "compulsory" department of The New Palestine.

The news is divided as follows; 3 pages Palestine and European Zionist news and 6 pages American Zionist news, subdivided as follows; 3 pages I.O.A., 1 page Horen Hayesod, and vice versa according to the activities under way; 2 pages for Hadassah, National Fund, Zion Commonwealth, local district news and news of general Zionist interest not part of official Zionist activities, as, for example, semi-public and private Palestine undertakings, etc.

Owing to the lack of space we have not been able to satisfy any of the organizations or our districts. Complaints are constantly coming into the office of The New Palestine that we are discriminating against one or the other. These complaints are in a large measure justifiable because we must reduce every news item that comes in to the irreducible minimum. And even with this reduction it is impossible to do justice to all the activities that are going on throughout the country. The same hold true with regard to news from Palestine. But the news in The New Palestine does not adequately reflect our work in Palestine. Because of this lack of space, we must confine ourselves to brief items supplied by the J.F.A. and are unable to use our own sources of information. This reduces the effectiveness of The New Palestine insofar as we desire to present to our readers a complete picture of the progress of the Palestinian work.

The allocations made above for the various departments and news have been put down simply as a matter of convenience. It does not imply that they will be carried out with implicit precision. A paper cannot be edited in that way. It has to be a flexible instrument and lend itself to conditions and events. So if I say nine pages for news, nine pages for articles and departments, it does not necessarily mean that this allocation must always be adhered to. Sometimes it is necessary to make news the bulk of the paper. This is usually done when our activities are at their height. But neither the news nor the articles can be done justice to unless we have the space for it.

Based on a 24 page paper, this leaves us with five pages, four for advertisements and one for a cover. If the advertisements increase, the reading matter will have to decrease correspondingly. In this connection it is important to point out that in order to develop a real advertising income, The New Palestine must, for a time, run certain advertisements which are not remunerative. This is a common practice among all newspapers that desire to develop an adequate income from advertisements. It is frequently necessary for The New Palestine to run its own ads and create certain departments in conjunction with the advertising work. This we have done on a very limited scale, as for example, the Book Readers Service and the Travel Service Department. It was through these departments that we were able to secure certain contracts from book concerns and steamship lines. The whole advertising field is too complicated to discuss here, but I shall be glad, if the committee so desires, to give a verbal explanation of the working machinery.

In conclusion, I wish to draw your attention to one point; If the Zionist Organization issues a periodical, it cannot afford to issue an ineffective and lifeless paper. If it hasn't the means to issue a paper in keeping with the dignity of the Organization, it should convert The New Palestine to an organization bulletin and make no pretense at anything else. In that event, we should eliminate editorials, articles, and only print the news of the movement. If the committee thinks that is sufficient, let us act accordingly.

Respectfully submitted,

MEYER W. REISGAL
Managing Editor