



## Abba Hillel Silver Collection Digitization Project

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**MS-4787: Abba Hillel Silver Papers, 1902-1989.**

Series VI: Speaking Engagements, 1917-1964.

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Chicago, Illinois, 1942-1950.

NORTH CENTRAL ASSOCIATION OF COLLEGES  
AND SECONDARY SCHOOLS

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OFFICE OF THE SECRETARY  
103 ADMINISTRATION HALL  
UNIVERSITY OF NEBRASKA  
LINCOLN

December 3, 1942

Rabbi Abba Hillel Silver  
The Temple  
East 105th Street at Ansel Road  
Cleveland, Ohio

My dear Rabbi Silver:

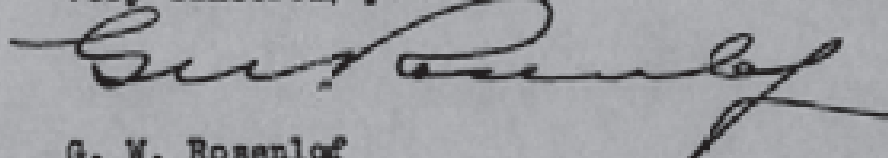
You will recall that we had hopes of your being with us last year as one of our speakers but that you were, unfortunately, detained in England and had to cancel the engagement. We were extremely sorry for that but, of course, we were very happy that you could be of service to your country and your people in such an effective manner as I am sure you were.

We should like to renew the invitation of last year. We would be deeply honored and privileged if you would find it possible to speak to our group on Thursday afternoon, March 25.

The Association will, as we indicated previously, care for all necessary travel and subsistence expenses. We are sorry that our Association is not in a position to offer an honorarium.

I await an early and, I trust, favorable reply.

Very sincerely yours,



G. W. Rosenlof  
Secretary

GWR:EB

# *Emanuel Congregation*

Seven-O-One Buckingham Place

Chicago

FELIX A. LEVY

*Rabbi*

December 4, 1942

Rabbi Abba Hillel Silver  
The Temple  
E. 105th St. and Ansel Road  
Cleveland, Ohio

Dear Abba:

I hesitate to write to you because I know I am asking a great favor of you, yet I feel that the circumstances perhaps warrant it and I hope that I have enough claim on your friendship to presume as follows:

I am celebrating my Thirty-fifth Anniversary of service with the Congregation on Sunday, April 11, 1943. The Congregation is preparing to mark this event with a dinner and other ceremonies and I would like to have you as the principal speaker on that occasion. May I hear from you whether you can accept.

With kindest greetings from house to house, I remain,

Cordially,

*Felix*

Felix A. Levy  
Rabbi

FAL:RR

December 7, 1942

Dr. Felix A. Levy  
Emanuel Congregation  
701 Buckingham Place  
Chicago, Ill.

My dear Felix:

I was very happy to hear that your congregation is planning to celebrate your thirty-fifth anniversary. I am having a celebration of my own next month -- my twenty-fifth.

I should very much like to come and participate in your celebration but I simply can not get away from Cleveland on a Sunday. As you know, I am in my own pulpit on Sunday mornings. I am away from Cleveland so much of the time that I like to keep at least the week-ends for my own congregations which is still paying me a good salary for my services. Invariably there are weddings on a Sunday and members resent the fact that they can not have their Rabbi officiate at their children's weddings when he is out of town. I am sure that you will understand.

I wish you continued well being and success in your distinguished ministry. With all good wishes, I remain

Most cordially yours,

AHS:EK



December 7, 1942

Dr. G. W. Rosenlof, Secretary  
North Central Ass'n of Colleges and Secondary Schools  
103 Administration Hall  
University of Nebraska  
Lincoln, Nebraska

My dear Dr. Rosenlof:

Permit me to thank you for your kind letter of November 3. I am sorry that I had to forego the pleasure of meeting with your group earlier this year because of my trip to England. I thank you for your thoughtfulness in inviting me again and I shall try to be with you Thursday afternoon, March 25. I hope that I shall be in the country at that time.

With all good wishes, I remain

Most cordially yours,

ABS:BK

NORTH CENTRAL ASSOCIATION OF COLLEGES  
AND SECONDARY SCHOOLS

OFFICE OF THE SECRETARY  
UNIVERSITY OF NEBRASKA  
LINCOLN

December 11, 1942

Rabbi Abba Hillel Silver  
The Temple  
Cleveland, Ohio

My dear Rabbi Silver:

Thank you very sincerely  
for the assurance that you would accept  
a place on our program for Thursday  
afternoon, March 25. We hope that  
nothing will prevent. I shall be writ-  
ing you further immediately after the  
holidays.

Very cordially yours,

G. W. Rosenlof  
G. W. Rosenlof  
Secretary

GWR:RB

Charge to the account of The Temple, East 105th and Ansel Road

\$

CLASS OF SERVICE DESIRED	
DOMESTIC	CABLE
TELEGRAM	ORDINARY
DAY LETTER	URGENT RATE
SERIAL	DEFERRED
OVERNIGHT TELEGRAM	NIGHT LETTER
SPECIAL SERVICE	WIRE MESSAGE

Patrons should check class of service desired, otherwise the message will be transmitted as a telegram or ordinary telegram.

# WESTERN UNION

1204-B

CHECK

ACCOUNTING INFORMATION

TIME FILED

R. B. WHITE  
PRESIDENT

NEWCOMB CARLTON  
CHAIRMAN OF THE BOARD

J. C. WILLEVER  
FIRST VICE-PRESIDENT

Send the following telegram, subject to the terms on back hereof, which are hereby agreed to

Mr. Jacob Siegel  
Editor, Jewish Daily Forward  
128 Wells Street  
Chicago, Illinois

REGRET EXCEEDINGLY CANNOT ACCEPT YOUR INVITATION FOR JANUARY 18th. ON THAT DAY  
THE NATIONAL CONFERENCE OF UNITED PALESTINE APPEAL WILL BE HELD IN CLEVELAND.  
I WISH YOU ALL SUCCESS IN YOUR WORK.

ABRA HILLEL SILVER

Charge to the account of The Temple, East 105th and Arsenal Road

\$

CLASS OF SERVICE DESIRED	
DOMESTIC	CABLE
TELEGRAM	ORDINARY
DAY LETTER	URGENT RATE
SERIAL	DEFERRED
CODEREGENT TELEGRAM	NIGHT LETTER
SPECIAL SERVICE	WIRE RADIOGRAM

Please check class of service desired; otherwise the message will be transmitted as a telegram or ordinary radiogram.

# WESTERN UNION

1206-B

CHECK

ACCOUNTING INFORMATION

TIME FILED

R. B. WHITE  
PRESIDENT

NEWCOMB CARLTON  
CHAIRMAN OF THE BOARD

J. C. WILLEVER  
FIRST VICE-PRESIDENT

Send the following telegram, subject to the terms on back hereof, which are hereby agreed to

Dec. 26 - 42

Mr. Jacob Siegel  
Editor, Jewish Daily Forward  
128 Wells Street  
Chicago, Illinois

REGRET EXCEEDINGLY CANNOT ACCEPT YOUR INVITATION FOR JANUARY 18th. ON THAT DAY  
THE NATIONAL CONFERENCE OF UNITED PALESTINE APPEAL WILL BE HELD IN CLEVELAND.  
I WISH YOU ALL SUCCESS IN YOUR WORK.

ABRA HILLEL SILVER

Wire phoned 11:25 A.M. Dec. 26

(DB)

NORTH CENTRAL ASSOCIATION OF COLLEGES  
AND SECONDARY SCHOOLS

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OFFICE OF THE SECRETARY  
103 ADMINISTRATION HALL  
UNIVERSITY OF NEBRASKA  
LINCOLN

January 27, 1943

Rabbi Abba Hillel Silver  
The Temple  
Cleveland, Ohio

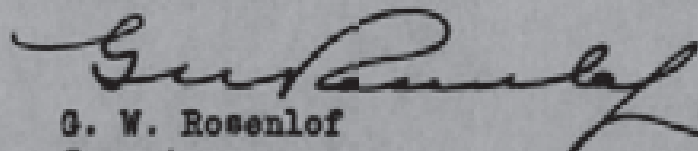
My dear Rabbi Silver:

We will be very happy to have you tell us now what the subject of your address before our Association is to be. We shall be drawing up a preliminary announcement of the program within the next ten days and want very much to have this information at hand.

For your further information may I say that yourself together with President Day of Cornell, President Elliott of Purdue, and Colonel Spaulding of the United States War Department constitute the program and we have what we consider is a strong panel of speakers. We look forward to your presence with high expectancy.

We have scheduled your address for Thursday afternoon, March 25, in the Grand Ballroom of the Palmer House, Chicago. You and the President of the Association will be the only speakers.

Very sincerely yours,

  
G. W. Rosenlof  
Secretary

GWR:EB

January the thirtieth  
1943

Mr. C. F. Rosenlof  
Secretary  
North Central Association of Colleges  
and Secondary Schools  
Lincoln, Nebraska

My dear Friend:

The subject of my address before the  
North Central Association of Colleges  
and Secondary Schools will be

"WHAT THE SCHOOLS MAY CONTRIBUTE TO  
TOTAL WAR AND TOTAL PEACE"

I am looking forward with pleasure to  
meeting you and your group.

With all good wishes, I remain

Most cordially yours,

ARS:bw



HOTEL  
*Chicagoan*  
CHICAGO

February 4, 1943.

Dr. Abba Hillel Silver,  
The Temple,  
East 105th Street and Ansel Road,  
Cleveland, Ohio.

Dear Dr. Silver:

I am looking forward to seeing you on  
Tuesday, February ninth in Chicago, and a reservation for you has  
been made at the Standard Club. I shall phone the club sometime  
during the day to see if you are in, and I hope we can have a  
few minutes together.

With kindest personal regards, I am

Faithfully yours,

*Saul B.*  
Rabbi Saul B. Appelbaum

SBA:asa

# *Emanuel Congregation*

Seven. O. One Buckingham Place

Chicago

FELIX A. LEVY

*Rabbi*

February 12, 1943

Rabbi Abba Hillel Silver  
The Temple  
Cleveland, Ohio

Dear Abba:

Just a reminder to let you know that my Thirty-fifth Anniversary Celebration is going to take place on Wednesday evening, April 14th. May I urge upon you, with all the persuasive power that I may command, to come as our guest speaker for that evening? I can assure you of a good attendance and I hope a pleasant evening.

I am sorry I didn't get to see more of you when you were here this week, but do want to say that I enjoyed your message greatly. Of all the public figures, you always have something to say and say it well.

With warmest greetings from house to house, I remain,

Cordially,

*Felix*

Felix A. Levy  
Rabbi

FAL:RR

February 24, 1945

Dr. Felix A. Levy  
Emanuel Congregation  
701 Buckingham Place  
Chicago, Ill.

My dear Felix:

I am really very sorry that I can not be with you on April 14. My Sisterhood is having an important celebration on that day. While I have tried to get out of it, they will not permit it. It would have given me great pleasure to participate in your thirty-fifth celebration, but I am denied that pleasure.

It was nice to see you in Chicago and I hope that I may have the good pleasure of seeing you again before long when we can spend a little more time together.

With all good wishes, I remain

Very cordially yours,

AHS:BX

# CLASS OF SERVICE

This is a full-rate Telegram or Cablegram unless its deferred character is indicated by a suitable symbol above or preceding the address.

# WESTERN UNION

1201

## SYMBOLS

DL = Day Letter

NC = Night Letter

LC = Deferred Cable

NLT = Cable Night Letter

Ship Radiogram

A. N. WILLIAMS  
PRESIDENT

NEWCOMB GARLTON  
CHAIRMAN OF THE BOARD

J. C. WILLEVER  
FIRST VICE-PRESIDENT

The filing time shown in the date line on telegrams and day letters is STANDARD TIME at point of origin. Time of receipt is STANDARD TIME at point of destination.

CC9 50 DL 6 EXTRA=CHICAGO ILL 24 1125A

DUPLICATE OF TELEPHONED TELEGRAM

RABBI ABBA HILLEL SILVER=

B43 FEB 24 PM 1 2A

THE TEMPLE CLEVE=

APRIL 8 NOON, SHERMAN HOTEL, SEVENTH ANNUAL INSTITUTE HUMAN  
RELATIONS OF CHICAGO ROUGH TALK OF CHRISTIANS AND JEWS.

GOVERNOR STASSEN HAS AGREED TO SPEAK. COMMITTEE SINCERELY  
TRUSTS YOU WILL BE JEWISH SPEAKER. SUBJECT FROM NEIGHBORHOOD TO  
WORLDHMOD. EXPECTED ATTENDANCE ONE THOUSAND. MUST KNOW  
IMMEDIATELY=

JAMES M YART 203 NORTH WABASH AVENUE CHICAGO, ILLINOIS.

✓ ✓  
8 203.

Regret

27m 156Y

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

March 4, 1945

Dr. Louis Binstock  
Temple Shalom  
3480 Lakeshore Dr.  
Chicago, Ill.

My dear Binstock:

Are you going through with the meeting of your Sisterhood on April 5th? As you undoubtedly know, the Union convention will be held in New York through April 4th. You will probably be attending that convention as I will. I do not see how you and I can get away from the convention in time to reach Chicago for the scheduled meeting on Monday.

With all good wishes, I remain

Very cordially yours,

AHS:BX

CLASS OF SERVICE DESIRED	
DOMESTIC	CABLE
TELEGRAM	ORDINARY
DAY LETTER	URGENT RATE
SERIAL	DEFERRED
EXPRESS TELEGRAM	NIGHT LETTER
SPECIAL SERVICE	WEEK END RADIOGRAM

Patrons should check class of service desired, otherwise the message will be transmitted as a telegram or ordinary radiogram.

# WESTERN UNION

1307

A. H. WILLIAMS  
PRESIDENTNEWCOMB CARLTON  
CHAIRMAN OF THE BOARDJ. C. WILLEVER  
FIRST VICE-PRESIDENT

CHECK
ACCOUNTING INFORMATION
TIME FILED

Send the following telegram, subject to the terms on back hereof, which are hereby agreed to

To Mrs. E. W. Mantner March 8 1943

Care of or Apt. No. 3935 Pennington Ave

Street and No. Chicago, Ill.

Place \_\_\_\_\_

Monday, April 12<sup>th</sup> is satisfactory.  
Kindest Regards.

Abba Hillel Silver

## WANT A REPLY?

"Answer by WESTERN UNION"  
or similar phrases may be  
included without charge.

Sender's address  
for reference

Sender's telephone  
number



# CLASS OF SERVICE

This is a full-rate Telegram or Cablegram unless its deferred character is indicated by a suitable symbol above or preceding the address.

# WESTERN UNION<sup>(54)</sup>

1201

## SYMBOLS

DL=Day Letter

NL=Night Letter

LC=Deferred Cable

NLT=Cable Night Letter

Ship Radiogram

A. N. WILLIAMS  
PRESIDENT

NEWCOMB CARLYON  
CHAIRMAN OF THE BOARD

J. C. WILLEVER  
FIRST VICE-PRESIDENT

The filing time shown in the date line on telegrams and day letters is STANDARD TIME at point of origin. Time of receipt is STANDARD TIME at point of destination

CA488 23 4 EXTRA NL=CHICAGO ILL 6

DUPLICATE OF TELEPHONED TELEGRAM

RABBI ABBA HILLEL SILVER=

1943 MAR 6 PM 3 55

CARE THE TEMPLE EAST 105 ST ANSEL RD CLEVE=

REGARDING YOUR LETTER TO RABBI BINSTOCK WILL CHANGE  
SISTERHOOD MEETING TO MONDAY APRIL 12TH WIRE IF SATISFACTORY  
TO YOU=

MRS E W MAUTNER PRES 3935 PINEGROVE AVE.

✓ ✓  
12 3935

*Ref to Pres  
3240*

*WC 351 PAGES A 0150  
WC -104*

*ma - 9024*

*Aug 10 1 P.M. 3  
da 120 P.M.  
da 145 P.M.  
da 200 P.M.*

THE COMPANY WILL APPRECIATE SUGGESTIONS FROM ITS PATRONS CONCERNING ITS SERVICE

NORTH CENTRAL ASSOCIATION OF COLLEGES  
AND SECONDARY SCHOOLS

OFFICE OF THE SECRETARY  
102 ADMINISTRATION HALL  
UNIVERSITY OF NEBRASKA  
LINCOLN

March 10, 1943

Rabbi Abba Hillel Silver  
The Temple  
Cleveland, Ohio

Dear Rabbi Silver:

We have made arrangements with the Master Reporting Company to provide a stenotypist to record your address. Eventually it will appear in the NORTH CENTRAL ASSOCIATION QUARTERLY. You will be given an opportunity to edit the manuscript before its submission to the Editor of THE QUARTERLY.

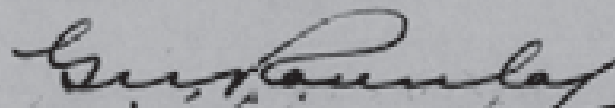
In view of the above, it will not be necessary for you to prepare a manuscript in advance unless that is your desire. A digest for publicity purposes would be very much appreciated but in these busy times we are not going to insist upon your preparing the same.

We are looking forward to your being with us and are confident that the message you bring will be altogether timely and such as to stimulate educational leadership to put forth even greater effort than in the past to the end that the schools of America may make their full contribution to the winning of this war.

Upon your arrival will you not give us a ring at our headquarters office and let us know if there is anything we can do to make your stay most comfortable and satisfactory.

A copy of the printed program will be sent you in a few days.

Very cordially yours,



G. W. Rosenlof  
Secretary

1252

GWR:EB

# NORTH CENTRAL ASSOCIATION



## *Preliminary Program Announcement*

Forty-Eighth Annual Meeting, March 22-26, 1943,

Palmer House Chicago, Illinois



Because of the war emergency and the many demands being made not only upon the time of our member institutions but upon the resources of the country, the meetings have been shortened and the usual number of topics lessened. The program is concerned altogether with the war-time responsibilities of education.

The meetings on Monday and Tuesday, March 22 and 23, are concerned with the official business of the Commission on Secondary Schools and the Commission on Colleges and Universities. Meetings of the three Commissions will be held on Wednesday, March 24, and the Association meetings on Thursday, March 25, and Friday morning, March 26. Only those persons who have been notified in advance as having specific work assignments will attend the meetings on Monday and Tuesday. Official programs will be distributed at the time of the meeting. Below is a brief outline of the high-lights of the program.

For the convenience of those wishing to stop at the Palmer House, there is enclosed herewith a reservation card.

### PROGRAM HIGH-LIGHTS

#### WEDNESDAY, MARCH 24

9:30 A.M.—Executive Session of the Commission on Colleges and Universities (for members of the Commission only)

9:00 A.M.—Meeting of the Commission on Secondary Schools.

1. "Credits for Training or Experience gained during Military Service"—A. C. Cross, University of Colorado.
2. "The Effects of the War Effort on the High School"—A. I. Naumann, Davenport High School, Davenport, Iowa.

9:30 A.M.—Meeting of the Commission on Research and Service.

1. "What the North Central Association can do for Our Schools in Wartime"—Irvin E. Rosa, Superintendent of Schools, Rochester, Minnesota.
2. "Work of National Resources Planning Board and Implications for Secondary Education"—Louis Wirth, Professor of Sociology, University of Chicago, and Chairman of Region Four National Resources Planning Board.
3. "Relationships of the Latin-American Countries to the United States"—Mr. Crary, Social Studies, Experimental School, University of Iowa.

2:00 P.M.—Meeting of the Commission on Colleges and Universities.

1. "Rehabilitation and Its Implications for Education"—Floyd W. Reeves, Professor of Education, University of Chicago and Consultant to the National Resources Planning Board.
2. "College Credit for Men in Service"—R. W. Tyler, Chairman and Professor, Department of Education, University of Chicago, and Director of Examinations Staff for the United States Army Institute.

2:00 P.M.—Business Meeting of the Commission on Secondary Schools.

2:00 P.M.—Meeting of the Commission on Research and Service.

"The Contribution of Colleges and Graduate Schools to the Education of Secondary School Teachers and Principals" (Panel Discussion).

8:00 P.M.—Meeting of the Commission on Research and Service.

"In-Service Education in Wartime" (Panel Discussion).

### ASSOCIATION MEETINGS

#### THURSDAY, MARCH 25

9:00 A.M.—"War-time Responsibilities of the Colleges and Universities"—Edmund E. Day, President, Cornell University, Ithaca, New York, and Chairman of the Committee on the Relationships of Higher Education to the Federal Government, American Council on Education.

2:00 P.M.—1. Introduction of Fraternal Delegates from the Other Regional Accrediting Associations.

2. The President's Address—Charles E. Friley, President, Iowa State College of Agriculture and Mechanic Arts, Ames, Iowa.

✓ 3. "What the Schools May Contribute to Total War and Total Peace"—Rabbi Abba Hillel Silver, The Temple, Cleveland, Ohio.

7:30 P.M.—Address: Edward C. Elliott, President, Purdue University, Lafayette, Indiana, and Professional and Technical Training, War Manpower Commission.

#### FRIDAY, MARCH 26

9:00 A.M.—"Education for Soldiers"—Colonel Francis T. Spaulding, Chief, Education Branch, Special Service Division, Services of Supply, War Department.

FVR

March 12, 1943

Dear Rabbi Silver,

In anticipation of your speaking engagement on Monday afternoon April twelfth at Temple Shalom Sisterhood, 3480 Lake Shore Drive in Chicago, will you kindly send me at once the title of your address and also any material you may have which we may use for publicity purposes.

As our programs and announcements must go to press at once, your immediate response will be greatly

appreciated.

Thanking you most kindly  
and looking forward to the  
pleasure of your presence at  
our Sisterhood meeting, I am,

Very Sincerely Yours,  
Faye V. (Mrs. A. James) Riffkind  
Program Chairman

Mrs. A. James Riffkind  
542 Addison St.  
Chicago, Ill.

March 17, 1943

Mrs. A. James Riffkind  
542 Addison St.  
Chicago, Ill.

My dear Mrs. Riffkind:

I would suggest one of the following subjects  
for the address which I am scheduled to deliver before  
your Sisterhood:

WILL THERE BE PEACE AFTER THE WAR?  
OUR THREE TASKS TOMORROW  
HOW TO RATION LIFE

Please let me know which one you select. I am also  
enclosing herewith a short biographic sketch which you  
may use.

With all good wishes, I remain

Very cordially yours,

AMS:RK



March 26, 1943

Dr. G. W. Rosenlof, Secretary  
North Central Association of Colleges and Secondary Schools  
University of Nebraska  
Lincoln, Nebraska

My dear Dr. Rosenlof:

My traveling expenses in connection with my visit to Chicago amounted to \$29.00. I had no hotel expenses as I used the room of a Cleveland friend of mine.

I enjoyed the meeting greatly. It was a pleasure to address the gathering. With all good wishes, I remain

Most cordially yours,

AHS:EK

# EUDORA PUBLIC SCHOOLS

OFFICE OF SUPERINTENDENT

PHONE 125

EUDORA, ARKANSAS

JULIUS C. GRAY, SUPERINTENDENT  
WESLEY CARPENTER, PRINCIPAL

B. H. CASHION, PRESIDENT  
J. G. MABRY, SECRETARY

March 31, 1943

Rabbi Abba Hillel Silver  
The Temple  
Cleveland, Ohio

My dear Rabbi:

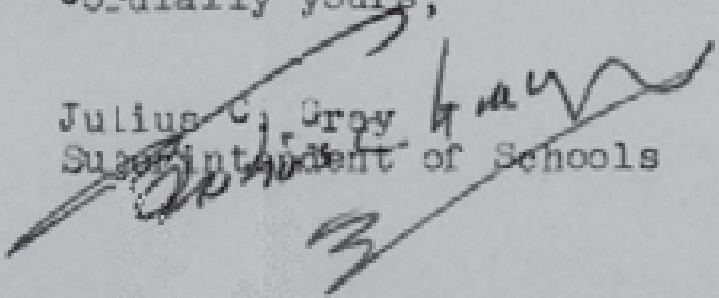
I have not overlooked thinking much about your fine address in Chicago on the occasion of the meeting of the NCA. I enjoyed your message greatly and had the rare pleasure of meeting you after the program.

I took notes on your splendid address but they are not as complete as I would like. I am requesting you to send me a copy of your address if it is in form to be sent. In case it is not, would it be asking you too much to make me out a brief of your address? I have many Jewish friends here in our little town and I have already told them of your great message. I would like to have it in fuller form.

I shall appreciate your favor in this connection, assure you.

Cordially yours,

Julius C. Gray  
Superintendent of Schools



3

DAVE CORNBLATT

EUDORA, ARKANSAS

April 6, 1943

Dr. Abba Hillel Silver  
41 East 42nd Street  
New York, N. Y.

Dear Dr. Silver:

A friend of mine, a professor from Eudora, Julius Gray attended a convention in Chicago about two weeks ago. He told me he met you and thoroughly enjoyed your speech. He asked me to write you and see if it were possible to obtain a copy of your speech as he would like to publish it in our paper. I will appreciate it if you will send me a copy as I am sure it will be enjoyed by all.

Thanking you in advance. I am

Sincerely,

DAVE CORNBLATT

NORTH CENTRAL ASSOCIATION OF COLLEGES  
AND SECONDARY SCHOOLS

April 6, 1943

OFFICE OF THE SECRETARY  
101 ADMINISTRATION HALL  
UNIVERSITY OF NEBRASKA  
LINCOLN

Rabbi Abba Hillel Silver  
The Temple  
Cleveland, Ohio

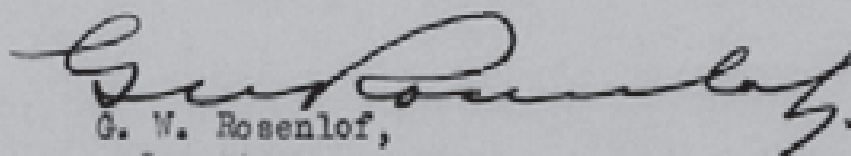
My dear Rabbi Silver:

Herewith enclosed is a check in the sum of \$25.00 covering the amount of expense to which you were put in connection with your appearance before the members of the North Central Association at their annual meeting in Chicago. Your claims for expenses were most modest indeed, and we deeply appreciate the fine contribution which you made to the success of the meetings of the Association this year.

We had many, many comments to the effect that your address was one of the finest addresses to which they had ever listened. One person said to me, after the close of the meeting on Thursday, that yours was an address which more than compensated the expense to which he had been put in coming to Chicago this year, and that he could go home well repaid many times over because of the inspiration you brought him and the encouragement which he received. I am sure he was sincere.

I should like to add my similar expressions to those of many others and thank you on behalf of myself and the Executive Committee. You will always have a standing invitation to come back.

Very sincerely yours,

  
G. W. Rosenlof,  
Secretary

GWR:HC

ENC.



April 6, 1943

Julius C. Gray, Superintendent  
Eudora Public Schools  
Eudora , Arkansas

My dear Dr. Gray:

Thank you so much for your kind letter and for the pleasant things which you say about my address in Chicago. I enjoyed the meeting greatly, and it was a privilege to meet the splendid people who attended the session.

I regret that I have not a copy of the address available. I understood that the North Central Association will soon publish the address which was taken down stenographically, and I am sure that you will receive a copy of it.

With all good wishes, I remain

Most cordially yours,

ARS:BX

Tuesday

Dear Dr. Silver

I am sure you know how  
very eagerly we are looking forward  
to having you with us Monday. When  
you know when and where you will  
arrive will you let me know, so that  
I can be there to meet you. We hope -  
the boys and I - that you can be with us  
for luncheon and dinner, - and Louis hates so  
not being here - He is disappointed -  
Please give Mrs. Silver my best



regards - and I hope those were  
just nice needles -

Cordially.

Paul A. Ginstad -



April 7, 1943

Mrs. Louis Binstock  
3030 Sheridan Road  
Chicago, Ill.

My dear Friend:

Thank you so much for your kind note.  
I plan to arrive Monday morning from Cleveland, and  
will go to the Blackstone Hotel, where I usually stay.  
I shall be very happy to have luncheon with you, but  
I am afraid that I shall be deprived of the pleasure  
of having dinner with you as I am leaving that same  
afternoon by plane back for home. My plane leaves  
at five o'clock P.M.

With all good wishes, and looking forward  
with pleasure to seeing you, I remain

Very cordially yours,

AHS:BK

April 8, 1948

Dr. G. W. Rosenlof, Secretary  
North Central Association of Colleges and Secondary Schools  
103 Administration Hall  
University of Nebraska  
Lincoln, Nebraska

My dear Dr. Rosenlof:

Thank you so much for your kind letter  
and for the check which you enclosed.

I appreciate very much all the fine things  
which you say about my address before the NCA. I  
tremendously enjoyed the meeting and the opportunity  
of addressing such a fine gathering of thoughtful  
men and women.

I have received some letters asking for  
copies of the address and I replied that the address  
will probably be published by the NCA. If that is  
your intention, I would appreciate it if you would  
let me see a copy for revision before it is sent to  
press.

With all good wishes, I remain

Very cordially yours,

AHS:EK

# RITZ HOTEL

DISTRICT 9345  
9347



K. STREET BETWEEN NINTH AND TENTH NW

WASHINGTON, D.C.

My dear friend:-

Ruth has written  
us all about your address to our sisterhood  
& your visit in our home. She related all  
details - the excellence of your talk, the entire-  
ness of the message, your exceedingly kind  
& generous spirit! Ruth has fully read  
over anyone as much as she did for you.  
May I tell you that  
I have always cherished a very profound  
admiration for you - always to the very end.  
Up last fall upon the fact that admiration has  
about reached its highest limit. Believe me  
to be deeply grateful for your every evidence  
of kindness & friendship. May I say your  
"Hops" & "mell". A thousand thanks!  
If I can ever see you, just command.

Sincerely  
Louis B. Stock.

April 21, 1943

Mr. Dave Cornblatt  
Eufora, Arkansas

My dear Mr. Cornblatt:

Thank you so much for your kind note.  
I have not a copy of the address which I delivered  
in Chicago available for distribution. However, the  
North Central Association, under whose auspices I  
spoke, is publishing the address in the near future  
and I am sure that you will be able to obtain a copy  
from it, or through your friend, Professor Gray.

With all good wishes, I remain

Very cordially yours,

AHS:EK

April 21, 1943

Mrs. Louis Binstock  
Temple Shalom  
3480 Lakeshore Dr.  
Chicago, Ill.

My dear Ruth:

Thank you so much for your kind letter. I have also received a very gracious note from Louis. I enjoyed my trip to Chicago very much, and the very lovely hospitality which you extended to me.

My expenses to Chicago amounted to \$27. This is more than it would be normally, but you will recall that I took a plane back to Cleveland and there are no clergy rates on airplanes.

Thank you so much for taking the trouble to write to your friend in New Orleans, and for sending me the information about the Japanese-Americans for whom the War Relocation authorities made place in homes. I shall follow through with the Cleveland representative.

With all good wishes in which Virginia heartily joins me, I remain

Most cordially yours,

AHS:EK



TEMPLE SHOLOM SISTERHOOD

1480 LAKE SHORE DRIVE, CHICAGO, ILL.

April 28, 1943

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Mrs. Richard Weil

Rabbi Abba Hillel Silver

The People  
Cincinnati, Ohio

Dear Rabbi Silver:

The memory of the very fine talk which you recently gave at our Sisterhood meeting still lingers in the thoughts of many of our members. We not only enjoyed hearing you but we have benefitted from the philosophy which you set forth.

It was indeed an honor and privilege to have had you with us and I shall cherish the hope that sometime in the not too distant future you will be able to find time in your busy and useful life to come to us again.

Although we feel that the enclosed check is altogether inadequate, we realize that a tangible value could not be placed on the inspiration which

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Treasurer  
Mrs. Richard Weil

*you gave to us - so all we can  
do is accede to your request and  
add our sincerest and deepest  
gratitude.*

*With kindest regards, and my  
sincere personal appreciation, I am*

*Gratefully yours*

*(Mrs. E.W.) Belle L. Mautner*

*President*



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(Affiliated with the Jewish Charities of Chicago)

220 SOUTH STATE STREET

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September 3, 1943

Office of the  
Executive Director

Rabbi Abba Hillel Silver  
The Temple  
Cleveland, Ohio

Dear Rabbi Silver:

I was very pleased to learn that you have agreed to address the opening dinner of the Chicago Community and War Fund on the evening of October 7th.

On the strength of our personal friendship and on the strength of my knowledge of your interest in Jewish education, I am taking the liberty of asking you to permit us to take advantage of your presence in the city to schedule you as the guest speaker at the closing event of our Jewish Education Campaign. This event could be arranged in the form of a luncheon on October 7th or a dinner meeting on Wednesday, October 6th, in accordance with your convenience.

I sincerely trust that you will see your way clear to accepting our invitation and would very much appreciate an early reply.

Cordially yours,



Leo L. Honor

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1297

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PRESIDENT

NEWCOMB CARLTON  
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FIRST VICE-PRESIDENT

\$	CHECK
\$	ACCOUNTING INFORMATION
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Send the following telegram, subject to the terms on back hereof, which are hereby agreed to

To James Becker September 7 1943

Care of or Apt. No. 120 So. La Salle St.

Street and No. Chicago, Ill.

Place \_\_\_\_\_

REGRET EXCEEDINGLY PREVIOUS ENGAGEMENT DENIES ME PRIVILEGE ADDRESSING YOUR

GROUP OCTOBER SEVENTH. KINDEST REGARDS.

ABBA HILLEL SILVER.

DAY LETTER - COLLECT

## WANT A REPLY?

"Answer by WESTERN UNION"  
or similar phrases may be  
included without charge.

Sender's address  
for reference

Sender's telephone  
number

September 7, 1948

Dr. Leo L. Honor  
Board of Jewish Education  
220 South State Street  
Chicago, Ill.

My dear Dr. Honor:

Thank you for your kind letter.  
I regret that I was unable to accept the  
invitation of the Chicago Community Fund to address  
its meeting on October 7, and I must therefore forego  
also the privilege of addressing your group.

With all good wishes, I remain

Very cordially yours,

AHS:BX

# CLASS OF SERVICE

This is a full-rate Telegram or Cablegram unless its deferred character is indicated by a suitable symbol above or preceding the address.

# WESTERN UNION

1201

(18) ..

A. N. WILLIAMS  
PRESIDENT

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CA211 DL 3 EXTRA=CHICAGO ILL 6 1249P

DR ABBA HILLEL SILVER= *2105 + arrival*

CARE THE TEMPLE CLEVELAND

RABBI FELIX LEVY JOINS ME IN URGENTLY INVITING YOU TO  
ADDRESS OUR ANNUAL CONGREGATIONAL MEETING APRIL SIXTEENTH  
LAST YEAR YOU SIGNIFIED YOUR WILLINGNESS TO SPEAK FOR US  
THIS YEAR WIRE ANSWER COLLECT=1

DR S S HOLLENDER 701 BUCKINGHAM PLACE.

*GU 0152*  
*RR 401.*  
*SIC 3740*  
*2358*  
*Ref 2.12*  
*Rabbi S.*  
*G. M.*



2-18-44

Dr. S. S. Hollender  
701 Buckingham Place  
Chicago, Ill

HAVE JUST RETURNED FROM LENGTHY ABSENCE FROM CITY. REGRET CANNOT ACCEPT  
YOUR KIND INVITATION. PRESSURE OF WORK UPON ME IS TOO GREAT.

ABBA HILLEL SILVER



*collect*

THE WOMEN'S

ZIONIST ORGANIZATION OF AMERICA, INC.

# HADASSAH

1819 BROADWAY • NEW YORK 23, N. Y.

TELEPHONE: COLUMBUS 5-6585

February 14, 1944

Rabbi Abba Hillel Silver  
The Temple  
E. 105th St. & Ansell Rd.  
Cleveland, Ohio

Dear Rabbi Silver:

I have just had a conversation with Mr. Shapiro to whom I presented the request of Chicago that you address their Donor Luncheon on Tuesday, April 25th.

We know that you carry a tremendous burden and yet knowing how important this request is, I take the liberty of urging you to accept this engagement if possible for April 25th.

With kind personal regards and every good wish for the success of your efforts, I am

Very sincerely yours,

*Flauence B. Bradie*

Mrs. Israel B. Bradie, Chairman  
National Speakers Bureau

frb/r  
uopwa#16

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**ACTIVITIES IN PALESTINE:** 1. War Emergency Program; 2. Promotion of public health through development of preventive and curative medical institutions and services in cities and rural districts, culminating in the Rothschild-Madassah-University Hospital and Medical School; 3. Land redemption and afforestation through the Jewish National Fund; 4. Immigration and colonization through Youth Aliyah.

**JUNIOR MADASSAH ACTIVITIES IN PALESTINE:** Maintenance of Meler Shlomo Children's Village and Pardes Anna Training Farm.

**JOINT ACTIVITY WITH SENIOR MADASSAH:** Maintenance of Henrietta Savid School of Nursing; Junior-Agency Youth Aliyah.

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"CENTER OF JEWISH LIFE AND ACTIVITY"

3707-11 West Ainslie Street

Phone KEYstone 7776

CHICAGO

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RABBI ADAM NEUBERGER

Res. 4853 N. Avers Ave.

Phone KEYstone 7468

May 5, 1944

Rabbi Abba H. Silver  
Cleveland, Ohio

Dear Rabbi Silver:

My Congregation is planning to dedicate our new Synagogue and Hebrew School building which has just been completed, on June 17, 1944 during the evening. I personally would feel privileged and I am certain our community would feel honored to have you as our guest speaker for that evening.

Will you please advise me as soon as possible if you are able to give us that evening and your honorarium.

Cordially yours,

RABBI ADAM NEUBERGER

AN:SP

May 8, 1944

Rabbi Adam Neuberger  
4853 N. Avers Avenue  
Chicago, Ill.

My dear Rabbi Neuberger:

I greatly appreciate your kind invitation to attend the dedication of your new Synagogue and Hebrew School on June 17. I should have been highly honored if I could come. Unfortunately I am unable to take on any additional responsibilities for the next few months. My commitments are already too heavy.

Permit me to congratulate you upon the occasion of the dedication of your new institution. I hope that it will greatly prosper and render distinguished service to the cause of Judaism, and of Israel.

With all good wishes, I remain

Most cordially yours,

AHS:EK



THE COMMUNITY AND WAR FUND  
OF METROPOLITAN CHICAGO, INC.  
111 WEST WASHINGTON STREET, CHICAGO 2, ILLINOIS

for your file

## *from the* CAMPAIGN CHAIRMAN

THIS BOOKLET has been prepared especially for our volunteers—Community and War Fund Campaign family. Ours is a large and active family—approximately 60,000 people from Cook, DuPage and Lake Counties work in the campaign—and it is made up of good citizens who give willingly their time and energy as well as their money so that the Community and War Fund agencies may carry on their vital work in war time. Every walk of life is represented among us; there are no distinctions of politics or creed or race or native origin.

We thought you might like to know how an enterprise as large and as comprehensive as the War Fund operates. And each of us will do our own job better if we understand that of the Division in which we are serving and its relationship to the thousands of other workers.

This is only a part of the story—the “how” of the job.

We haven't told how the USO has a monthly attendance of 30,000,000 service men and women from Alaska to Brazil and from Newfoundland to Hawaii, or how USO Camp Shows have set up the world's greatest theatrical circuit to take American entertainment and a bit of home to battlefronts all over the world and to hospitals here and abroad. We haven't told of the countless tons of supplies shipped by War Prisoners' Aid to our sons and

brothers in prison camps, or of the indispensable work done by United Seamen's Service for the men in our Merchant Marine. Nor have we spoken of the work of War Fund agencies for stricken civilians of oppressed countries—care for Chinese war orphans—aid in providing subsistence rations for starving Greeks—of hundreds of thousands of pounds of dried milk for children of Corsica and Norway—of millions of anti-malaria tablets flown to Yugoslavia.

Such is the size of the job.

Personally, I am very proud to have a part in it. I believe deeply that this is a great opportunity for the citizen to have an important part in the war effort. I think there is great significance for our American democracy in the fact that each of us does his share in this cause voluntarily. We work in the traditional American way of a free people banded together of their own volition for no other purpose than to serve mankind. It is a great challenge, and I ask each of you to accept it in a spirit of high patriotism and with a willingness to make real sacrifices.

*Clarence B. Randall*  
Campaign Chairman



## *What It Is*

The Community and War Fund is a non-profit corporation formed in July, 1942, to combine the fund raising campaigns of individual War Relief organizations and the needs of home-front social welfare agencies in Chicago and Suburban communities in one united appeal. It is an efficient wartime emergency organization which enables the business interests and individual citizens of the Chicago Metropolitan area to make one gift once a year to meet the needs of our own men and women in the armed forces through the U.S.O., War Prisoners' Aid and United Seamen's Service; to help the stricken civilian populations of war-devastated China and the other United Nations; and to maintain the essential local health and welfare agencies of the Community Fund of Chicago and the Affiliated Suburban Charities.

Through this single united appeal the Community and War Fund eliminated a multiplicity of solicitation from the contributor and repeated demands for campaign service by volunteer workers which formerly resulted from repeated competitive and overlapping campaigns. It is efficient and economical. The entire cost of the campaign and the year-round administration during the past year was less than four percent of the amount raised. This means that 96 cents of every dollar collected goes directly to the work for which it is subscribed, and, of equal importance to note, it means that costs for individual campaigns that sometimes range from 5 to 16 percent for each drive are eliminated by this concerted effort.

### *Why it was started*

During the two years preceding the organization of the Community and War Fund, no fewer than 20 major money-raising campaigns were conducted in behalf of various war activities plus campaigns for the support of local charities. Members of the Association of Commerce, the Community Fund, the A. F. of L., and the C. I. O. registered many complaints at being solicited repeatedly—as often as once a month—and being asked to work on campaign after campaign. As the result of such complaints from members and subscribers, the Community and War Fund of Metropolitan Chicago, Inc., was established by the following sponsoring organizations:

The Association of Commerce  
The Catholic Charities of Chicago  
Chicago Industrial Union Council  
The Chicago Federation of Labor  
The Community Fund of Chicago, Inc.  
The Jewish Charities of Chicago  
United Charities of Chicago

### *Official Representative of The National War Fund*

The costly confusion of competing wartime money-raising campaigns was not peculiar to Chicago. It existed throughout the nation, and in January, 1943, the National War Fund, Inc. was created to establish order in this chaotic national situation. Through a policy of coordinating War Relief appeals which have been approved by the President's War Relief

Control Board, investigation and control of budgets, and reduction of overhead expense, it has successfully welded the appeals of more than 200 separate organizations into one inclusive National War Fund. It maintains a continuing monthly budget review of current needs of participating agencies. Their requirements are considered and finally determined by conferring with government agencies charged with responsibilities having a bearing on relief undertakings in time of war—Army, Navy, United Nations Relief and Rehabilitation Administration (UNRRA), Allied Military Government (AMG), State Department, Lend-Lease, Foreign Economic Administration, War Refugee Board, and with such private groups as the American Red Cross, International Red Cross and American Friends Society. Provision is made for maximum flexibility to meet changing situations as the exigencies of war required.

The Community and War Fund is the appointed money-raising representative of the National War Fund in the Chicago Metropolitan area.

### ***The Metropolitan Area***

The area served by the Community and War Fund includes Cook, DuPage and Lake Counties.

In Chicago, the appeal of the National War Fund and its agencies is combined with the Community Fund of Chicago and the Jewish Welfare Fund.

In other metropolitan communities having community chests, the National War Fund is combined with the local community chest appeal. In such communities which have no Community Chest, the needs of specific local charities may be combined

with the National War Fund in a joint appeal. In some communities having no local agencies, Branch Committees are established to conduct the National War Fund campaign. These suburban communities are not solicited for support of the Community Fund of Chicago.

### ***Two Major Campaigns***

The other nationwide wartime appeal not included in the Community and War Fund is the American Red Cross. Thus, there are only two major campaigns—The Red Cross in the Spring and the Community and War Fund in the Autumn. Each of these great appeals reaches the most remote hamlet and offers the smallest contributor a share in relieving human suffering.

### ***A Proved Success***

The first united appeal of the Community and War Fund, conducted last fall, succeeded in raising the largest amount ever contributed to a single charitable campaign in the history of Metropolitan Chicago. It enjoyed the active support and participation of all groups within the metropolitan community. Business and industry, organized labor, varied religious creeds, nationality and racial groups—all joined strength for the success of the War Fund campaign. The Community and War Fund is a people's movement. Its solicitors are unpaid volunteers who give their time and work as well as their money to this patriotic undertaking. Its respected leadership comes from every walk of life. It is non-political and non-sectarian.

# The Participating Agencies

## *For Our Men and Women in Uniform:*

*The USO* gives recreational, spiritual and welfare services to men and women in the armed forces and the forces behind the lines. USO had 3,030 service units as of March 13, 1944, which included: 1,991 clubs; 170 smaller centers; 148 USO-Travelers' Aid desks; 133 station lounges; 148 mobile services; 29 mobile maneuver services; and 411 other services. Attendance volume was estimated at about 30,000,000 visits a month. Over 80 units of USO-Camp Shows toured this country and 87 played overseas in such places as Africa, India, China, Italy, Sardinia, Sicily, Iran, British Isles, Labrador, Iceland, Western Hemisphere bases, and in Central, South and Southwest Pacific zones. They brought good cheer everywhere—to the men in fighting zones, to those doing essential work behind the lines, and to those in service hospitals.

*War Prisoners Aid* provides educational and recreational activities to combat "barbed wire sickness." It has supplied war prisoners with necessary equipment for leisure time activities in prison camps located on five continents. Many thousands of war prisoners are sent facilities to continue civilian life studies and start new courses. There is even a "University of Captivity" with a regular curriculum of six classes six days a week comparable to that of a liberal arts college, organized by War Prisoners Aid workers who visit prison camps regularly.

In addition, the various National War Fund war relief agencies send large amounts of material relief. Food, clothing, medicines, razor blades and articles for the comfort of prisoners of war are purchased with your Community and War Fund dollars and distributed through the agency of the Red Cross.

*United Seamen's Service* in cooperation with the War Shipping Administration, maintains six rest centers where merchant seamen are treated for "convoy fatigue"; 37 overseas facilities including residence clubs from Iceland to New Guinea; 17 residence clubs and 9 recreation clubs in the United States and 13 port medical offices. Attendance in 1943 at domestic residential clubs was 663,284, with 253,304 days' lodgings supplied; check-ins overseas totaled 204,986; days' lodgings, 73,785; and meals served 320,371.

*War Relief Agencies.* The funds given to these agencies aid our allies in foreign lands, whose health and homes have been blasted by war. The funds help feed, clothe, shelter, provide medical care to the aged, the orphaned and destitute. The following agencies are included:

Belgian War Relief Society • British War Relief Society  
United China Relief • United Czechoslovak Relief  
American Denmark Relief • French Relief Fund  
Greek War Relief Association • American Relief for Italy  
Friends of Luxembourg • American Relief for Norway

Polish War Relief • Queen Wilhelmina Fund  
Russian War Relief • United Yugoslav Relief Fund  
Refugee Relief Trustees

U. S. Committee for the Care of European Children

*The Jewish Welfare Fund of Chicago*, which had operated in prior war years to finance Chicago's portion of the several International Agencies working for the welfare of stricken Jews throughout Nazi devastated countries, includes the following agencies:

American Friends Service Committee

American Friends of the Hebrew University  
of Palestine

American Friends for Palestinian Institutions

American Ort Federation

Hebrew Immigrants Aid Society

Refugee Relief Fund of Jewish Labor Committee

National Jewish Welfare Board

University in Exile

United Jewish Appeal—(This is comprised of the Joint  
Distribution Committee, the United Palestine Appeal  
and the National Refugee Service.)

### **The 187 Health and Welfare Agencies of the Community Fund of Chicago**

(There is no solicitation in Suburban Communities.  
They solicit for their own charities.)

Family Service and Assistance Groups; (e.g., Catholic  
Charities of Chicago, United Charities of Chicago, etc.)

Agencies responsible for the care of dependent children  
(e.g., Chicago Home for Girls, Illinois Children's Home  
and Aid Society, etc.)

Hospital and Clinic Care; (e.g., Michael Reese, Presby-  
terian, Wesley Memorial Hospitals, etc.)

General Health and Nursing; (e.g., Visiting Nurse Asso-  
ciation of Chicago, etc.)

Educational and Recreational Groups; (e.g., Abraham  
Lincoln Center, Boy Scouts, Girl Scouts, Catholic Youth  
Organization, Hull House, etc.)

Care of the Aged; (e.g., Evangelical Home for Aged, etc.)

Specialized Services; (e.g., Back of the Yards Neighbor-  
hood Council, Chicago Urban League, Council of So-  
cial Agencies, etc.)

The above agencies service the needs of all people,  
regardless of race, creed or color.

In this connection the question may arise; "With  
this united campaign, will it any longer be neces-  
sary to give to Community Fund Agencies directly?"

The answer is "Yes." The Community Fund fi-  
nances that portion of the deficits of its member  
agencies which they are unable to meet themselves.  
Individual agencies will continue to seek support  
from their interested friends, but they connect to  
city-wide campaign among business firms and their  
employees.



# *The Community and War Fund Campaign Organization*

The 1944 Campaign structure is based on the successful organization of a year ago, with certain refinements in divisional operations aimed toward more complete coverage and intensified solicitation. The functioning method of each soliciting division is outlined in the pages which follow.

## *Soliciting Divisions*

There are five solicitation divisions: Special Gifts, which solicits larger individual and corporate subscriptions; the Business Division, which solicits the gifts of employees, executives and certain firms among approximately 5,200 larger business organizations; the City Division which solicits the gifts of employees, executives and firms among 90,000 smaller businesses; the Women's Division, which solicits treasury gifts from clubs and organizations, and women's special gifts and conducts a house-to-house residential canvass; and the Suburban Division which cooperates in the conduct of the campaign with the 184 communities in Cook, DuPage and Lake counties. The chart on the opposite page details the organization structure of these five solicitation divisions.

## *Non-Solicitation Divisions*

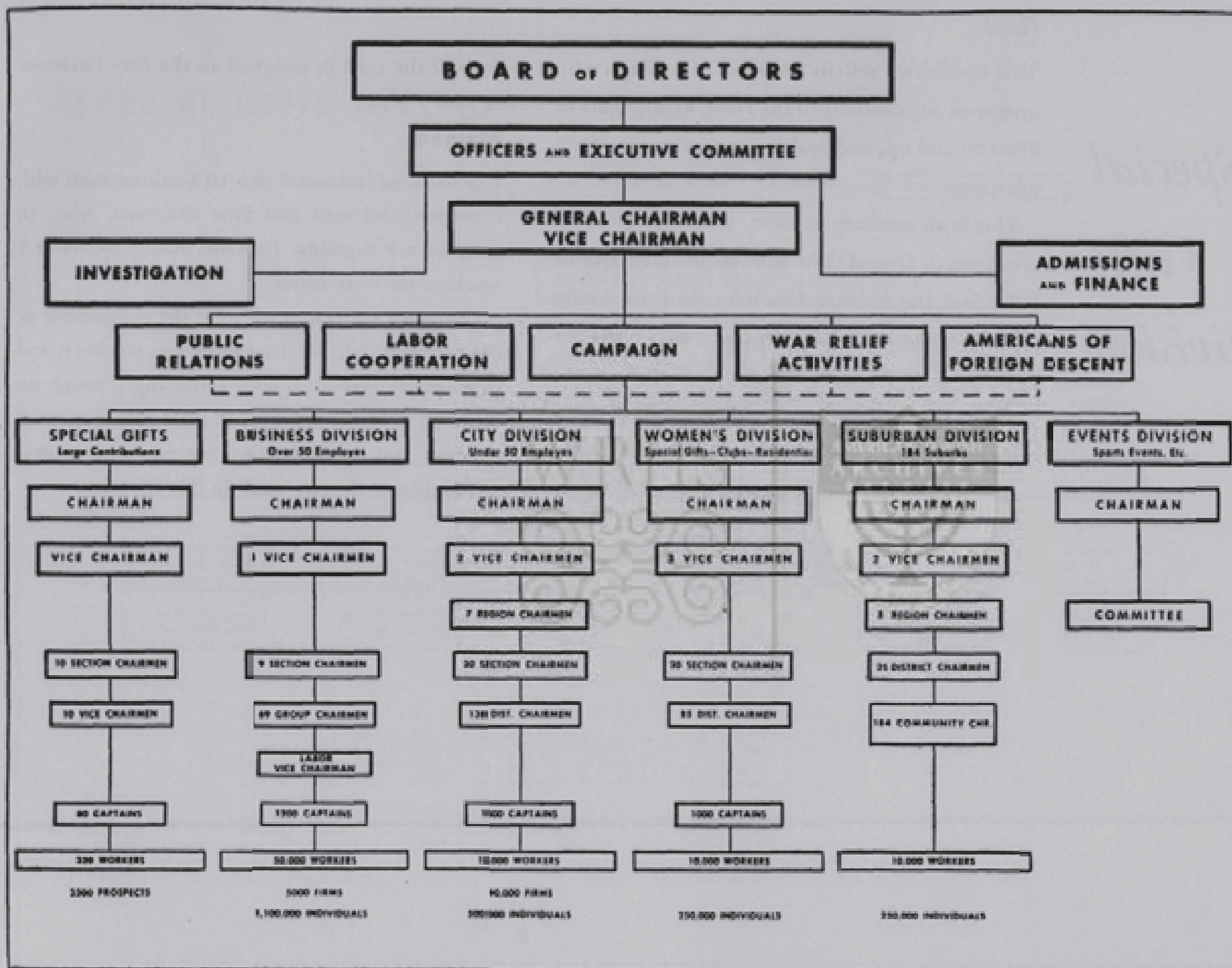
There are also five non-solicitation divisions which carry major responsibilities in the entire campaign operation. These are: the Investigations Committee which maintains constant surveillance over all war appeals other than those of the Community and War Fund; the Admissions and Finance Committee, which recommends organizations for inclusion in the War Fund and deals with allocations of funds; the Public Relations Committee, which is responsible for campaign publicity and promotion; the Labor

Cooperation Committee which actively participates in all matters of policy and operation which concern employee groups; and the War Relief Activities Committee, which works specifically with the various population groups within the city and with the War Relief agencies in the War Fund. These non-solicitation divisions are not shown on the chart.

## *Refinements and Improvements*

Certain basic groundwork has been done since the last campaign by our all-year-round headquarters staff which should materially improve the operation of the various solicitation divisions this year. Among these refinements and improvements are:

1. Careful review and revision of the Special Gifts prospect list and plans for correcting this activity with the other divisions.
2. Detailed analysis and improved grouping of Business Division firms, with careful study of trade group classifications.
3. Creation of a complete firm-by-firm listing of 90,000 smaller firms throughout the entire city, which places all Neighborhood and Loop solicitation on an assigned prospect card basis.
4. Complete revision of the Women's Special Gifts prospect list and the building of a new list of retired individuals for Women's Division solicitation.  
A similar revision and refinement of the Clubs and Organizations prospect list.  
The development of an entirely new solicitation organization within the Women's Division to conduct a house-to-house solicitation.
5. Further development of operational agreements with metropolitan communities by the Suburban Division, with closer correlation of clearances on individual prospects to reduce duplicate solicitation.





## *Special Gifts Division*

### **Field**

This Committee solicits firms and individuals who give most substantially to the Fund, usually gifts of \$500.00 and up, and includes approximately 2500 prospects.

This is an auxiliary division. While assignments are direct to Special Gifts workers for each firm or individual, the division does not report the results of its solicitation in the campaign audit. Gifts are credited to the Business Division Group where the Business Division has the assignment of the particular firm or individual, and to the City Division in the Section where the firm is located or the individual

lives, if the card is assigned to the City Division.

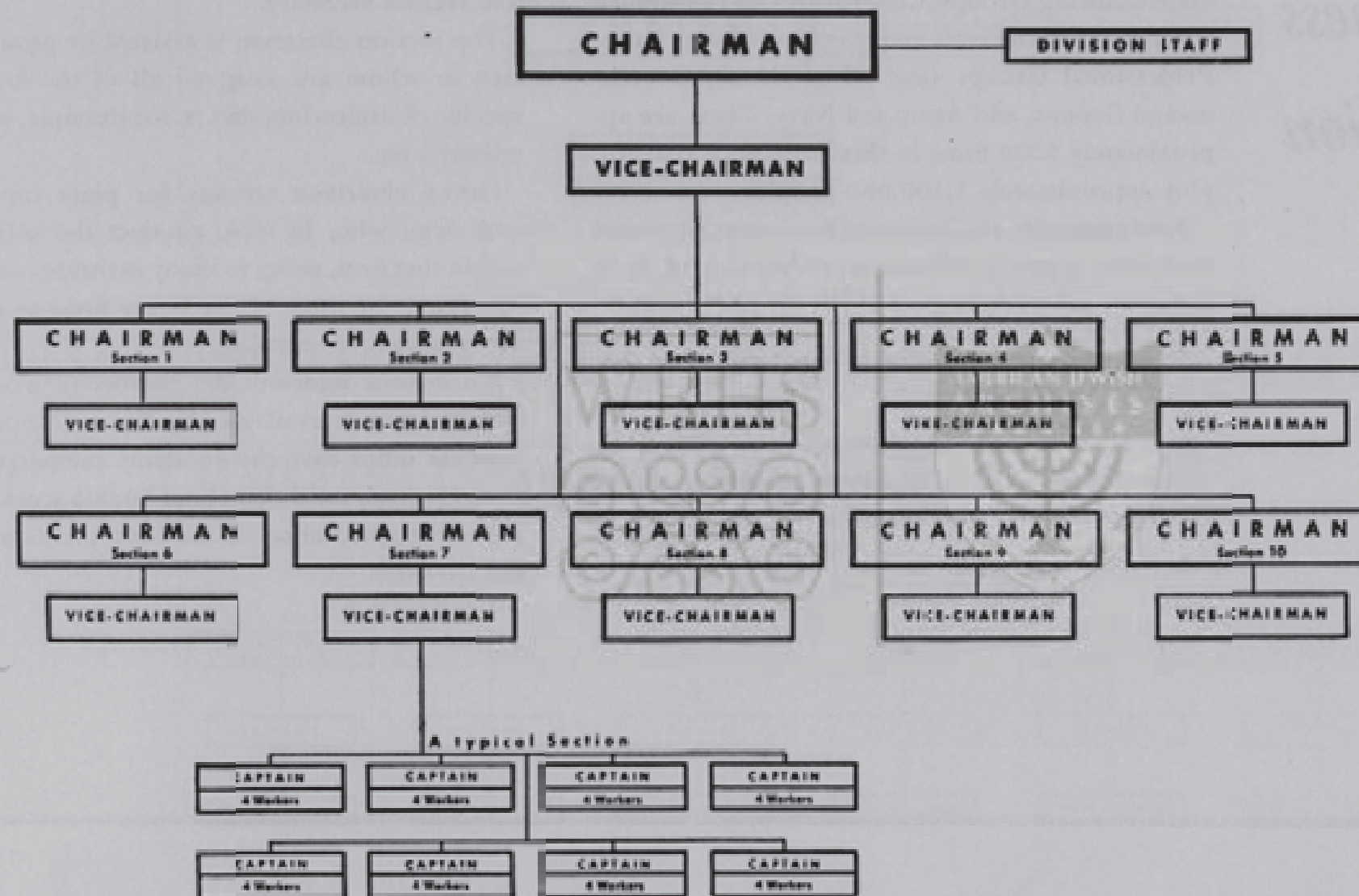
### **Method**

The Division is divided into 10 Sections, each with a section chairman and vice chairman, who, in turn, have 8 captains. Captains usually have 4 or 5 workers on their teams.

Chairmen are responsible for the assignment of prospects to individual captains and workers; and captains are responsible for following through on solicitation by the Workers in their group.

About 500 of the leading business and professional men of the city work in this Division.

# SPECIAL GIFTS DIVISION



(CHART 1)

## *Business Division*

### **Field**

This Division is responsible for the solicitation of all firms in the Chicago area which have 50 or more employees. Thus, the Division includes Business and Manufacturing Groups, Chain Stores and Insurance Groups where the total employment is 50 or more, Professional Groups (not all of them), Governmental Groups, and Army and Navy. There are approximately 5200 firms in this Division which employ approximately 1,100,000 people.

Fundamentally, the Business Division is concerned with three types of solicitation within each of these firms:

1. The corporate subscription often handled by the Special Gifts Division.
2. Subscriptions of executives (for our purpose an executive is usually considered an individual who earns \$5000 or more per year).
3. Employee Gifts.

### **Method**

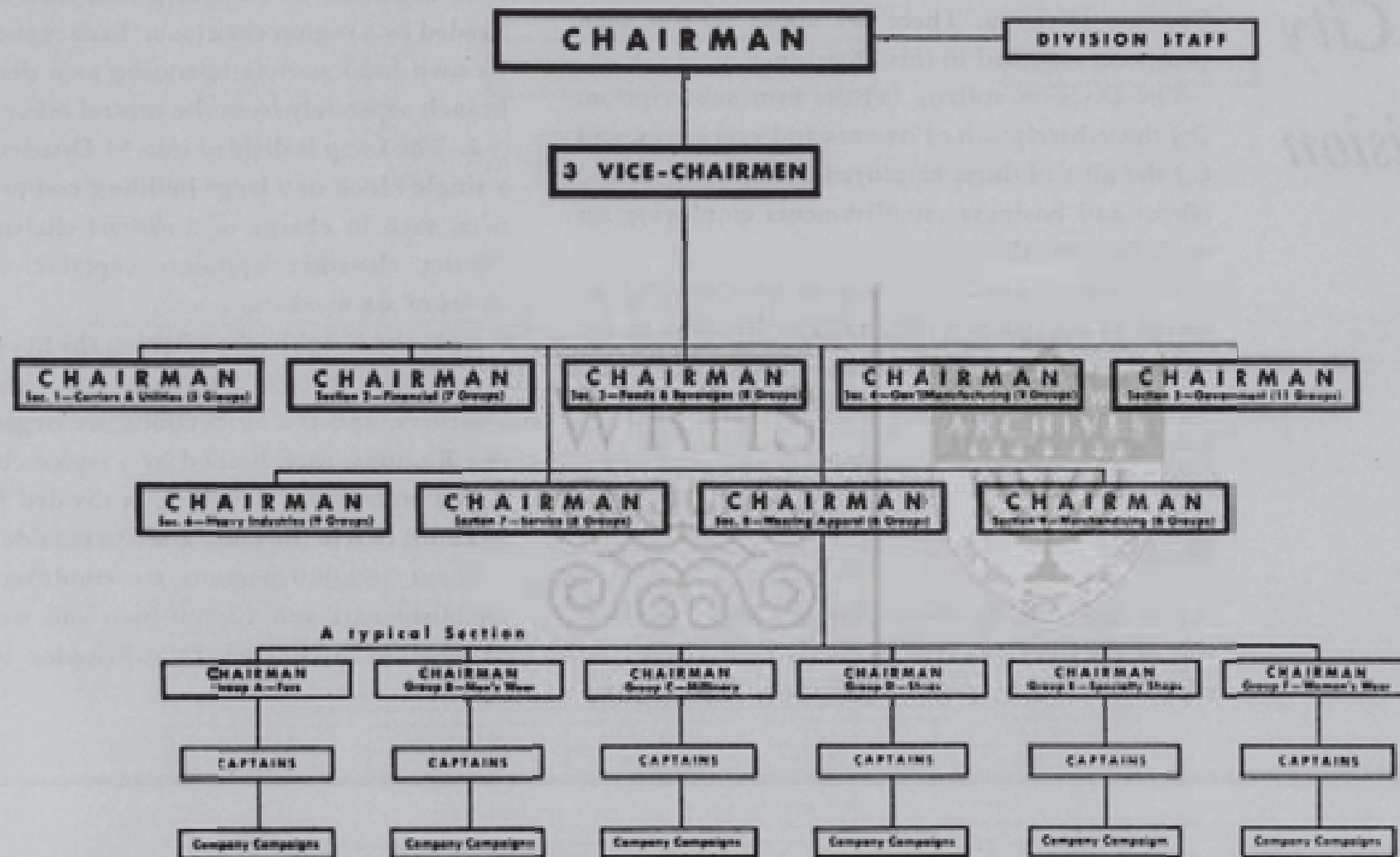
The 5200 firms are divided into 9 Sections of similar trade or business classifications. Each such Section is handled by a section chairman assisted by a staff section secretary.

The section chairman is assisted by group chairmen to whom are assigned all of the firms of a specific classification; that is, for example, printing, railways, etc.

Group chairmen arrange for plant captains in each firm, who, in turn, conduct the solicitation within that firm, using as many assistants as may be necessary. In some of the larger firms as many as 100 workers are enrolled.

No definite figure of the number of workers in this Division is available, for firms do not report workers other than the company campaign chairman. It is estimated that about 50,000 workers will aid in the solicitation of the 5200 plants assigned this Division.

# BUSINESS DIVISION



(CHART 2)



## City Division

### Field

The City Division is responsible for the solicitation of all the firms and professional men of the city not assigned to either the Special Gifts Division or the Business Division. There are about 90,000 such prospects assigned to this Division.

The Division solicits (a) the firm subscription, (b) the subscription of owners and executives, and (c) the gifts of those employed by the professional offices and business establishments employing up to 50 individuals.

All assignments are by prospect cards bearing the names of prospective donors. The Division is expected to cover (a) all prospects specifically assigned in this manner and (b) their personnel; *but not to go elsewhere.*

### Method

1. For handling the solicitation, the entire city outside of the Loop has been divided into 84 Districts, each headed by a *district* chairman. Each district

chairman has six captains, each with six workers.

From 3 to 6 Districts are grouped into a Section, each headed by a *section* chairman, there being a total of 20 Sections. The Sections in turn, have been organized into five Regions, each of which is headed by a region chairman. Each *region* will have its own headquarters operating as a decentralized branch separately from the central offices.

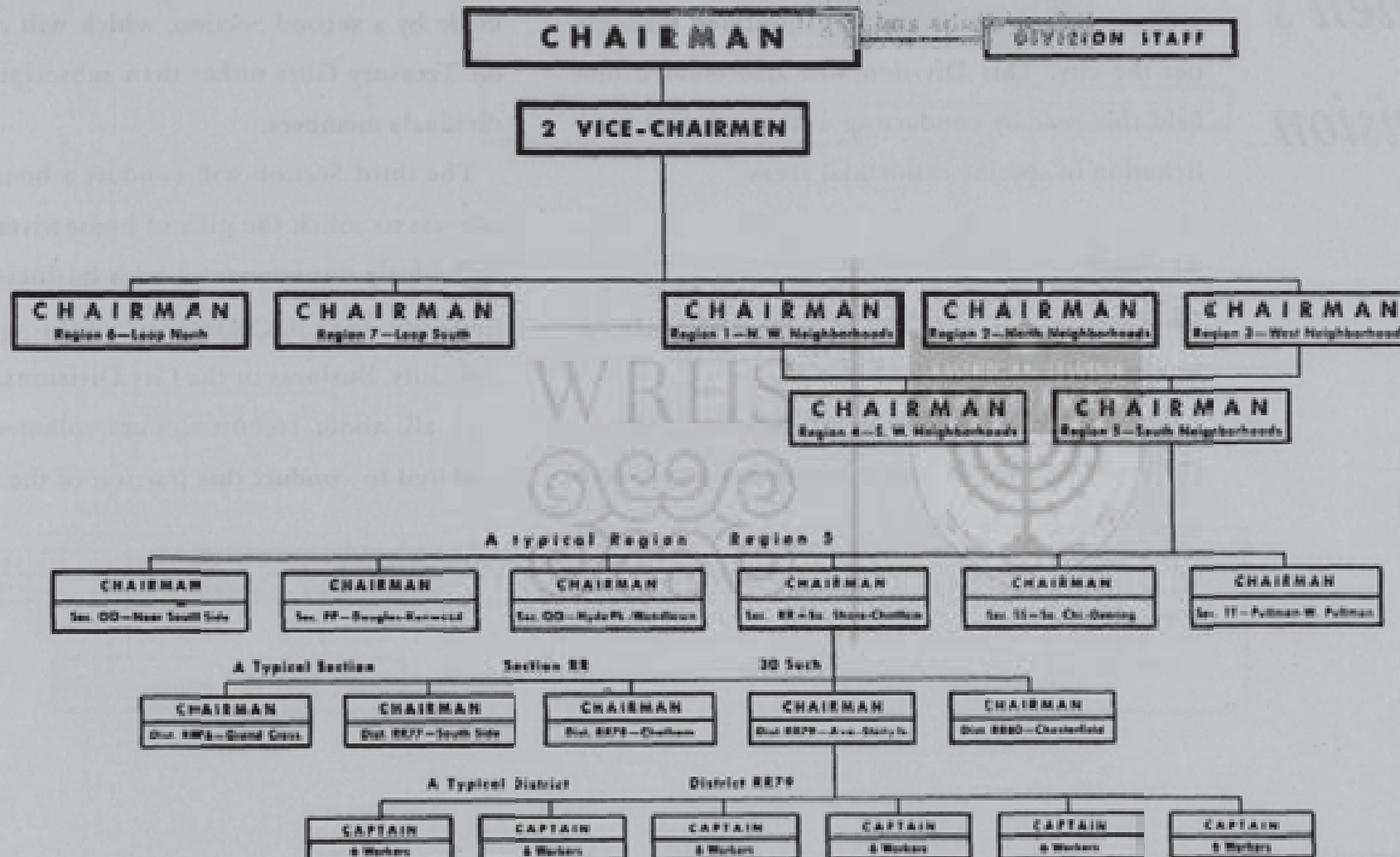
2. The Loop is divided into 51 Districts. Usually a single block or a large building comprises a District, each in charge of a *district* chairman. Each district chairman appoints captains who build teams of six workers.

As in the Neighborhood areas, the Loop Districts are grouped into 10 Sections, each with a section chairman, and the 10 Sections are organized into two Regions, each headed by a *region* chairman.

The entire city, therefore, is divided into seven Regions; two in the Loop and five outside the Loop.

About 500,000 persons are employed in these establishments and 10,000 men and women will be required to conduct the solicitation in the City Division.

# CITY DIVISION



(CHART 3)



## *Women's Division*

### **Field**

The Women's Division will solicit special gifts of selected women prospects who subscribe in substantial amounts, and will also solicit treasury subscriptions from clubs and organizations throughout the city. This Division will also enter a new field this year by conducting a house-to-house solicitation in specific residential areas.

### **Method**

The Division will have three Sections, each in charge of a vice-chairman of the Division.

The Section responsible for Women's Special Gifts will be divided into a number of teams each

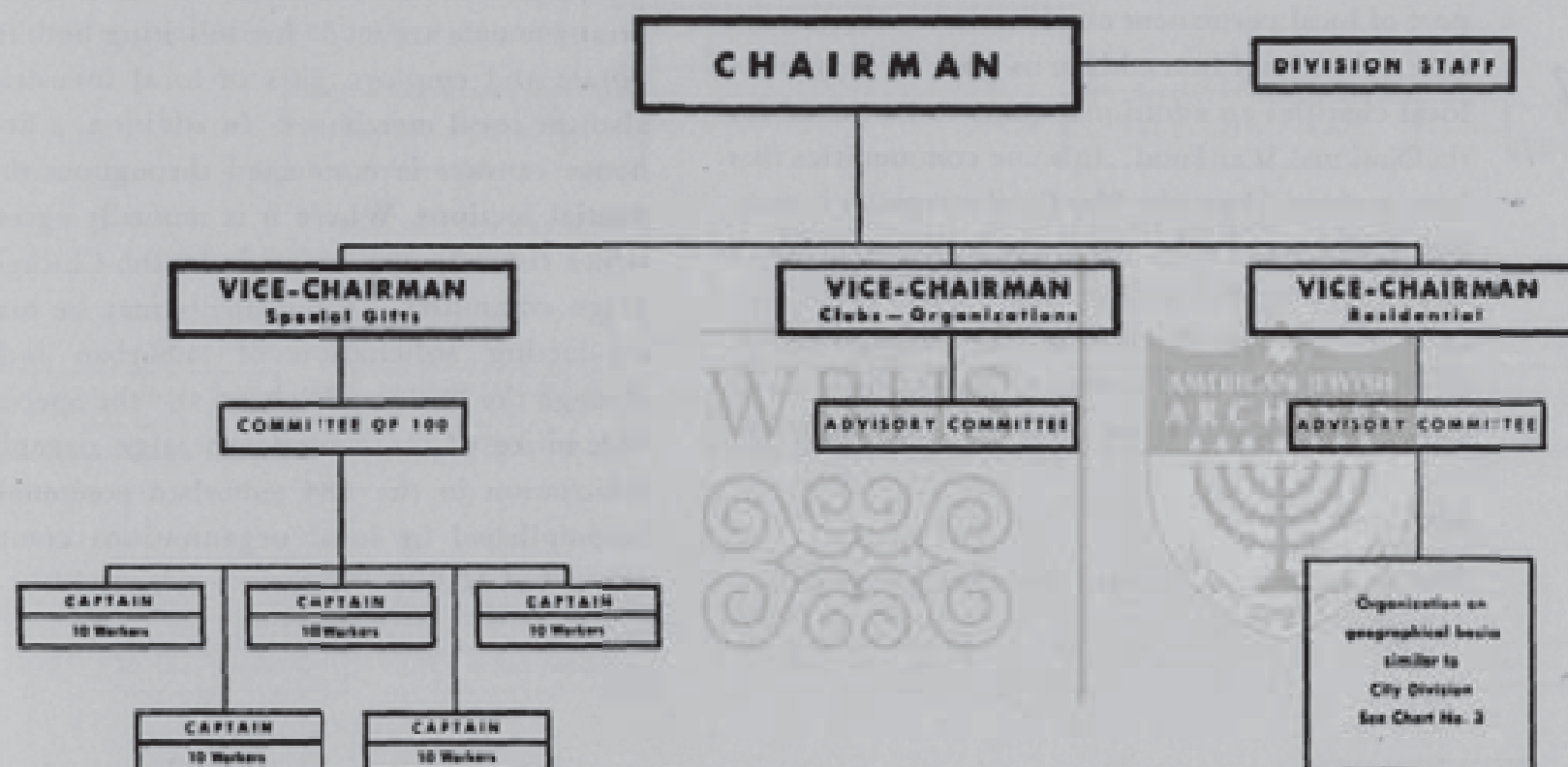
headed by a Captain, who, in turn, will have six workers, each responsible for a list of assigned cards.

Solicitation of clubs and organizations will be made by a second Section, which will concentrate on Treasury Gifts rather than subscriptions of individuals members.

The third Section will conduct a house-to-house canvass to solicit the gifts of housewives and those individuals not connected with business and who, therefore, have not been reached through the Special Gifts, Business or the City Divisions.

In all, about 10,000 women volunteers will be required to conduct this portion of the Campaign.

# WOMEN'S DIVISION



## *Suburban Division*

### **Field**

The purpose of this Division is to help in the organization of campaigns in 184 suburbs in Cook, Du Page, and Lake Counties. In 24 of these communities there are established Community Chests, which have fine records for collecting funds for the support of local permanent charities. In such communities, the local Chest adds to its goal for support of local charities an additional quota to be raised for the National War Fund. In some communities that have no local Chest, the War Fund campaign is combined with a drive for the support of one or more local agencies, such as Boy Scouts, Girl Scouts, etc., and they, too, have excellent records of fund-raising. In all other suburban communities, the local committee raises funds for the National War Fund only.

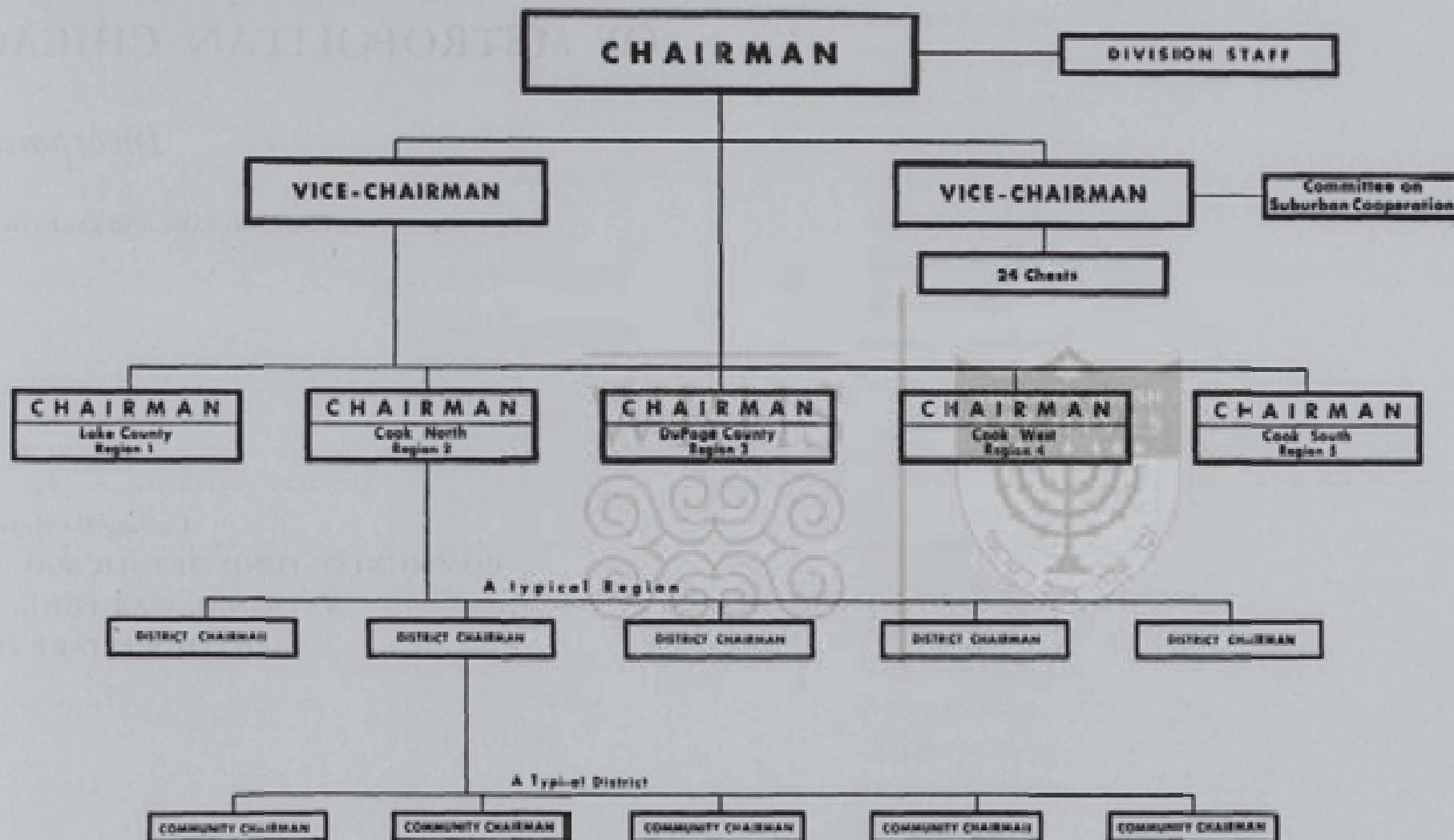
### **Method**

The entire area is divided into five geographical

regions, each supervised by a Regional Chairman. Each region is, in turn, divided into five districts, each headed by a District Chairman. Each of the 25 districts includes from four to six communities. Each community, of course, has a local chairman and such additional local campaign officers as, in his judgment, are required. In each community, arrangements are made for soliciting both the corporate and employe gifts of local industries and also the local merchants. In addition, a house-to-house canvass is conducted throughout the residential sections. Where it is mutually agreed that better contacts may be made by the Chicago campaign committee, arrangements may be made for conducting solicitation of suburban industries through the Business Division and the Special Gifts Committee of the central campaign organization. Solicitation in the 184 suburban communities is accomplished by local organizations comprising upward of 10,000 volunteer workers.

# SUBURBAN DIVISION

Cook, DuPage and Lake Counties



(CHART 5)

*The* **COMMUNITY  
AND WAR FUND  
OF METROPOLITAN CHICAGO**

*Incorporated*

COOK, DU PAGE AND LAKE COUNTIES



*Uniting the Appeals of*  
**COMMUNITY FUND OF CHICAGO, INC.  
NATIONAL WAR FUND, INC.  
JEWISH WELFARE FUND**



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*Vice Presidents*

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Thomas J. Condon

Harris Perlstein

*Treasurer*

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*Secretary*

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*Assistant Secretary*

Wayne McMillen

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*Vice Chairman*

Howell W. Murray

*Special Gifts*

Clifford S. Young

*Business Division*

Richard Wagner

*City Division*

Owen L. Coon

*Women's Division*

Bernice T. Van der Vries

*Suburban Division*

Stuart W. Cochran

COMMITTEE CHAIRMEN:

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Thomas H. Beacom, Jr.

*Public Relations*

William S. Street

*War Relief Activities*

Laird Bell

*Committee of Americans of  
Foreign Descent*

Herbert H. Kennedy

*Investigations*

C. W. Bergquist

*Labor Cooperation*

Thomas J. Murray

Ernest DeMaio

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Paul S. Russell

Jeffrey R. Short

Thomas L. Slater

Hermon D. Smith

Harold Swift

C. J. Whipple

R. L. Williams

*Plus the Officers and  
Committee Chairmen*





# THE *ANSWER* BOOK



**THE COMMUNITY & WAR FUND**

111 WEST WASHINGTON STREET

CHICAGO 2 ILLINOIS

ANDOVER 1954

THE QUESTIONS answered on the following pages are those most commonly asked campaign workers. You will find the answers to other questions in the campaign literature and the Division manuals. BUT—if someone asks a question and you don't know the answer don't evade or bluff. Write down the question with the name and address of the person asking it and refer it to campaign headquarters. The correct answer will be sent to both you and the questioner.

**Q. What is the Community and War Fund?**

**A.** It is a non-profit corporation formed in July, 1942 to combine the fund raising campaigns of individual War Relief campaigns with the needs of home front health and welfare agencies in Chicago and Suburban Communities in one united appeal.

**Q. What organizations are included in the Community and War Fund?**

**A.** The Community and War Fund has three principal member organizations. They are:

**Community Fund of Chicago, Inc.**  
(187 home front health and welfare services.)

**The Jewish Welfare Fund**  
(11 world-wide organizations devoted to overseas war relief and refugee work only.)

**The National War Fund, Inc.**  
(USO, United Seamen's Service, War Prisoners' Aid and 16 United Nations War and Refugee Relief organizations.)

A complete listing of the member agencies of these three major organizations is given at the end of this book.

**Q. In how many communities outside of Chicago is the campaign conducted?**

**A.** Campaigns are conducted in 184 communities in Cook, DuPage and Lake counties.

**Q. Does any of the money given in these Suburban Communities go to Chicago agencies?**

**A.** No. In those Suburban Communities having Community Chests, a joint campaign is conducted for the local chest and the National War Fund agencies only; in com-

munities having no Community Chest, but with individual local charities, the National War Fund Campaign may be united with the local agency appeal; in others which have neither a Community Chest nor local agencies, an appeal is made for funds for the National War Fund only.

**Q. What is the Community Fund of Chicago?**

**A.** The Community Fund of Chicago gives financial assistance to 187 essential health and welfare agencies and services. A complete listing is given in the directory at the end of this booklet.

**Q. Do Community Fund agencies receive all the money necessary for their operation from the Community and War Fund campaign?**

**A.** No. Community Fund agencies have three principal sources of income: (1) Membership and service fees; (2) Endowments and bequests; (3) Contributions. Between 40 and 50 per cent of the contribution income is received through the Community Fund; the balance is raised by the agencies themselves from individual friends and supporters. The agencies make no appeal to corporations or employee groups.

**Q. What is the difference between the Jewish Welfare Fund and the Jewish Charities?**

**A.** The Jewish Welfare Fund finances the Chicago portion of the needs of agencies devoted to overseas war relief and refugee work only. The Jewish Charities finances the needs of local health and welfare agencies serving the needs of the Jewish community in Chicago and vicinity.

**Q. Do National War Fund agencies and the Red Cross do the same kind of work?**

**A.** No. Each has its own field of operations. For example, the USO is a National

War Fund agency which operates activities centers for service men and women throughout the western hemisphere, from Alaska to Brazil, from Newfoundland to Hawaii, and is prepared to open additional centers wherever the armed services request them. USO-Camp Shows serves overseas as well as at home, and is the only provision for entertainment units for our fighting forces. The Red Cross operates recreational centers overseas.

Q. Do National War Fund war relief organizations conduct their own campaigns?

A. No. The only manner in which they can be helped financially is through the Community and War Fund campaign. Any money given directly to these agencies from the Chicago Metropolitan area is credited to the Community and War Fund total budget.

Q. Why is it necessary to have allied War Relief Agencies when the government is working through UNRRA, AMG and Lend Lease?

A. For the same reason that private welfare agencies at home, like the hospitals, settlement houses and child care agencies, have to keep going when we have public relief. They do different kinds of work. Every operation of the National War Fund War Relief agencies is checked and double-checked with the government departments to make sure there is no duplication. They are set up to do a job the government agencies can't handle.

Q. Will there be any other big campaigns this year for war and home front needs?

A. No. There are only two major campaigns for these purposes in Chicago each year—the Red Cross in the Spring and the Community and War Fund in the Autumn.



**Q. Does Organized Labor support the Community and War Fund?**

**A.** Organized Labor helped in the organization of the Community and War Fund and gives its wholehearted support to the campaign. Labor activities are directed by a Committee on Labor Cooperation which includes leading representatives of the A. F. of L., the C. I. O., the Railroad Brotherhoods and Independent Unions.

**Q. Why is there a house-to-house campaign this year when there was none last year?**

**A.** Because this is the only way in which everyone can have opportunity to take part. Last year's experience proved that thousands of people never had a chance to give; many sent their contributions to Campaign Headquarters when no solicitor called on them. This is a united appeal. It must have united support to succeed.

**Q. Who directs the Community and War Fund?**

**A.** The War Fund policies and program are determined by its officers and board of directors who are public spirited men and women who serve without pay. Its president is Mr. Elmer T. Stevens, President of Charles A. Stevens and Company.

**Q. Who runs the campaign?**

**A.** Clarence B. Randall, Vice-President of the Inland Steel Company, is general campaign chairman and Howell W. Murray, Vice-President of A. G. Becker and Company, is campaign vice-chairman. They are assisted by chairmen of the various divisions who, like them, are giving their time and energy to this cause without remuneration.

Q. How about the solicitors? Do they get a percentage?

A. If you are a solicitor, you know the answer to that one. Every solicitor throughout the entire campaign is a volunteer working without pay and giving his efforts because he is a civic spirited patriot.

Q. When will the campaign be held?

A. The Community and War Fund campaign will open on October 2 and continue through November.

Q. What are the administrative and campaign costs of the Community and War Fund?

A. Last year's total cost of campaign and year-around administration came to less than four per cent. This means that better than 96 cents of every dollar raised went to the work for which it was given. This cost can be compared with expenses ranging from 5 to 16 per cent for individual campaigns.

Q. Can gifts be designated for specific agencies?

A. Yes.

Q. What is the campaign goal?

A. \$12,980,000.

Q. How does this compare with last year?

A. This is approximately \$1,000,000 more than was raised a year ago. In addition, the War Fund has suffered some severe losses due to deaths of former contributors and other causes that make it necessary to raise additional funds from new sources this year. Also, total employment is down and employee gifts may not be as large as a year ago. This means that approximately \$1,250,000 in new money must be obtained this year to make up these losses if the goal is to be reached.

Q. What if the war should end?

A. The situation confronting every type of Community and War Fund agency will be far more serious than it has ever been. Consider these facts.

When the war ends, millions of American fighting men will be located all over the world. When they no longer have battles to win, they will have hours and days of inactivity. Morale problems will increase and it is up to the USO to work doubly hard to keep 'em smiling until they can get home again.

When the war ends, War Relief agencies will be able to enter occupied countries without restraint. Their job will be increased a hundredfold until governmental provision can be made to care for all the millions in war torn countries.

When the war ends, problems on the home front will be far more intense and complex. Social needs arising from returning service people and their families and dislocation of employment due to industrial reconversion will have them working overtime.

## The Campaign Goal

1.	For Our Own . . . . .	\$ 4,289,500	33.04%
	Community Fund of Chicago, Inc. 187 Health and Wel- fare Agencies		
2.	For the Armed Forces and Allied War Relief	3,822,200	44.85
	National War Fund, including war relief for civilian popula- tions in China, Greece, Holland, France, Russia, etc. U.S.O.—War Pris- oners' Aid — and United Seamen's Service		
3.	For Jewish Refugee and War Relief. . . . .	1,500,000	11.56
	Jewish Welfare Fund 11 world-wide or- ganizations devoted to overseas war re- lief and refugee work only		
4.	War Emergency Re- serve . . . . .	250,000	1.93
5.	Operating Expense:		
	Campaign . . . . .	350,000	2.70
	All-year Administra- tion . . . . .	150,000	1.16
6.	Contingency Fund . . .	618,300	4.76
	Campaign Goal . . . .	\$12,980,000	100.00%

**DIRECTORY**  
**of**  
**COMMUNITY AND WAR FUND**  
**AGENCIES**



# **Agencies Considered for Participation in the Community Fund of Chicago, Inc., During 1945\***

## **Abraham Lincoln Centre**

Neighborhood community center; recreational, educational and character building activities for children and adults.

## **Adult Education Council**

Promotes interest in adult education. Sponsors information service, speakers' bureau, radio programs, etc.

## **Allendale Farm**

Protects, rears, educates and provides for under-privileged and dependent boys.

## **Arden Shore Association**

Maintains summer camp for mothers and children and winter camp for undernourished boys.

## **Association for Family Living**

Provides a program of adult and youth education for family living through informal study groups, discussions, lectures, institutes, and individual consultation. Gives service to specific cases and to community agencies.

## **Association House of Chicago**

A neighborhood house engaged in religious, educational, recreational and character building activities. Family counselling service supplements and cooperates with relief agencies.

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\*Subject to change.



**Back of the Yards Neighborhood Council**

Unites all organizations in the "Back of the Yards" community to promote the general welfare of all residents, regardless of race, color or creed.

**Beacon House**

Provides religious, educational and social interest for its community.

**Benton House**

Community center maintaining educational, recreational and character building activities.

**Bethesda Day Nursery**

Care for children of working mothers.

**Bethlehem Community Center**

Maintains educational, recreational and character building activities.

**Bethlehem Creche and Settlement**

Social settlement to improve neighborhood conditions; provides educational, recreational and character building activities; maintains nursery school.

**Boy Scouts of America****Boys' Brotherhood Republic of Chicago**

A self-governing boys club to promote the physical, mental and moral welfare of boys; maintains summer camp.

**Camp Fire Girls****Cathedral Shelter**

Provides shelter, food and employment where possible, and renders other services for homeless men and families in need of emergency care. Carries on work in penal institutions and among parolees.

**Catholic Charities of Chicago**

Federation of Catholic philanthropies.

(See page 23)

### **Catholic Youth Organization of the Archdiocese of Chicago**

Maintains a religious, educational, recreational and social service program for the benefit of boys, girls, young men and young women. Supports and supervises the C. & O. Hotels, Lewis School of Aeronautics, Mission of Our Lady of Mercy, West Side Community Center. Supervises Rita Clubs.

### **The Central Howard Association**

Aids released prisoners; provides guidance, placement and financial aid; progressive penal legislation.

### **Chase House**

Neighborhood center; provides educational, recreational and character building activities; maintains day nursery and kindergarten.

### **Chicago Area Project**

Works with delinquents and for prevention of delinquency through use of community resources

### **Chicago Boys Clubs, Inc.**

Promotes the physical, mental and moral well-being of boys, especially the underprivileged, through group activities; maintains camp.

### **Chicago Common Association**

Provides educational, recreational and character building activities; maintains camp and day nursery.

### **Chicago Home for Girls**

Training school and home for delinquent girls, either placed by parents or committed by Juvenile Court. Receives unmarried mothers either by private arrangement or court commitment.

**Chicago Society for the Hard of Hearing, Inc.**  
Works for prevention and amelioration of deafness. Teaches lip reading. Provides recreational programs and operates Hearing Aid Bureau.

**Chicago Urban League**

Promotes and maintains work for improving the industrial, economic, and social conditions among Negroes.

**Children's Scholarship Association**

Provides maintenance scholarships and counselling service to boys and girls who would otherwise be unable to attend public high school because of financial need in their families or because of personality and behavior difficulties.

**Christopher House**

Maintains educational, recreational and character building activities.

**Church Federation of Greater Chicago—Department of Social Service**

Particularly for Mexican and Spanish-American population. Develops understanding and cooperation between churches and social agencies; coordinates and assists church social services; supervises delinquent boys through Boys' Court Service.

**Church Mission of Help in the Diocese of Chicago**

Episcopal; uses the combined skills of social work, psychiatry, and the Church in meeting the needs of unmarried Protestant girls and young women. Services given include those to unmarried mothers.

**Council of Social Agencies of Chicago**

A federation of major public and private social agencies of Chicago for social welfare planning. Maintains Social Service Exchange.

**Emerson House Association**

Provides educational, recreational and character building activities; maintains nursery school.

**Eric Neighborhood House**

Maintains educational, recreational and character building activities; operates camp.

**Evangelical Home for Children**

Cares for and educates dependent and under-privileged children.

**Evangelical Home for Aged**

Maintains residence for old people.

**Fellowship House**

Maintains educational, recreational and character building activities.

**Firman House**

Maintains educational, recreational and character building activities.

**Florence Crittenton Anchorage**

Care for unmarried mothers.

**Gads Hill Center**

Provides educational, recreational and character building activities; maintains nursery school.

**Garibaldi Institute**

Maintains educational, recreational and character building activities.

**Girl Scouts, Inc. of Chicago**

**Goodwill Industries of Chicago**

To provide for the industrial, educational, and spiritual welfare of handicapped persons. Operates sheltered work shop.

**Halsted Street Institutional Church**

Provides religious, educational, recreational and character building activities for boys, girls, men and women. Supports camp.

**Helping Hand Community Day Nursery**

Day care for children.

**Henry Booth House**

Maintains educational, recreational and character building activities.

**Howell Neighborhood House**

Maintains educational, recreational and character building activities.

**Hull-House Association**

Provides educational, recreational and character building activities; maintains camp.

**Hyde Park Neighborhood Club**

Maintains educational, recreational and character building activities.

**Illinois Children's Home and Aid Society**

Serves neglected or dependent children regardless of race, age or nationality. Operates two receiving homes and provides foster home care.

**Illinois Colony Club Home for the Aged**

For the care of aged men and women otherwise dependent. Non-sectarian.

**Illinois Society for Mental Hygiene**

For the conservation of mental health and improvement of care for mentally ill. Counsels men rejected by U. S. Selective Service.

**Immigrants' Protective League**

General information bureau on immigration and naturalization problems; consultation service; assistance with naturalization and citizenship and the execution of documents. Protects foreign born against attempted exploitation or discrimination.

### **Infant Welfare Society of Chicago**

To reduce infant death rate and improve infant health conditions. Provides pre-natal and post-natal care. Cares for expectant women and children up to six years. Operates twenty stations.

### **The Jewish Charities of Chicago**

Federation of Jewish philanthropies.

(See page 18)

### **Joint Service Bureau—Clearing House**

To coordinate services among Protestant and non-sectarian children's institutions and child placement agencies.

### **Juvenile Protective Association**

Preventive and protective services for children and young people in their homes and in the community. Provides individual case work; investigation of demoralizing and dangerous community conditions; constructive criticism of public officials, departments and institutions.

### **Laird Community House**

Maintains educational, recreational and character building activities.

### **Lawrence Hall, Inc.**

A non-sectarian boarding home for boys whose own homes are inadequate for their proper care and supervision.

### **Lincoln Street Institutional Church**

Conducts religious, educational, recreational and character building programs.

### **Lower North Centers**

Promotes community welfare in the 42nd and 43rd wards of Chicago; organizes educational, recreational, health and housing programs.



### **Lutheran Charities of Chicago**

Federation of Lutheran philanthropies.

(See page 19)

### **The Martha Washington Home**

For the care, cure and education of dependent crippled children.

### **The Mary Bartelme Club**

Provides care for girls who have had difficulty adjusting in their own home or in other placements; maintains three homes.

### **The Mary Crane Nursery School**

Offers an educational program for children from two to six years and an educational program for the parents of the children enrolled. Under auspices of Hull House and The National College of Education.

### **Methodist Deaconess Orphanage**

Provides home and education for dependent Protestant children; provides foster home care.

### **Newberry Avenue Center**

Provides educational, recreational and character building activities; maintains nursery school.

### **North Avenue Day Nursery**

Provides day care for children outside their own homes when mothers are employed or are, for other reasons, unable to care for them.

### **Northwestern University Settlement Association**

Maintains educational, recreational and character building activities; operates camp.

### **Off-the-Street Club**

Maintains educational, recreational and character building activities.

### **Olivet Institute**

Maintains educational, recreational and character building activities; operates nursery school and dental clinic.

### **Onward Neighborhood House**

Maintains educational, recreational and character building activities.

### **Park Ridge School for Girls**

Provides a home and education for dependent girls.

### **Parkway Community House**

Maintains educational, recreational and character building activities.

### **Protestant Woman's Protective**

To protect and assist unattached women and girls through general case work.

### **Ridge Farm Preventorium**

Cares for undernourished, pre-tuberculous girls.

### **St. Mary's Home for Children**

Cares for dependent or partially dependent girls through institutions or foster homes; operates camp.

### **Salvation Army**

### **Samaritan Neighborhood House**

Maintains educational, recreational and character building activities.

### **Sarah Hackett Stevenson Memorial**

Provides shelter and food for needy women and children.

### **South Chicago Community Center**

Maintains educational, recreational and character building activities.

### **South Chicago Neighborhood House**

Maintains educational, recreational and character building activities.

### **South Side Boys' Club Foundation**

Recreational center for under-privileged boys.

### **Travelers' Aid Society of Chicago**

Renders assistance to travelers and non-residents in difficulty. Daily service in railroad and bus terminals.

### **United Charities of Chicago**

A city-wide non-sectarian organization, operating through the Family Service Bureau and the Legal Aid Bureau. Individualized services to families in trouble; legal protection for those unable to protect themselves; works with other groups in the community toward the betterment of social conditions for the under-privileged. Operates camp.

### **University of Chicago Settlement**

Maintains educational, recreational and character building activities. Operates nursery school and camp.

### **Visiting Nurse Association of Chicago**

Bedside nursing care for the benefit and assistance of those otherwise unable to secure skilled assistance in time of illness. Operates ten sub-stations.

### **Wendell Phillips Day Nursery School**

Provides nursery school care for children. Unrestricted but particularly for colored children.

### **Western German Baptist Old People's Home**

Residence for the aged.

Young Men's Christian Association

Young Men's Jewish Council

Young Women's Christian Association

## HOSPITALS

Hospitals receive money from the Community Fund in payment for specific service rendered to patients referred to them on the Fund account by approved social agencies. The following hospitals are used regularly; several others on an emergency basis:

Bobs Roberts Memorial Hospital

Chicago Lying-In Hospital

Children's Memorial Hospital, The

Grant Hospital of Chicago

Home for Destitute Crippled Children, The

Mercy Hospital

Michael Reese Hospital

Mount Sinai Hospital

Passavant Memorial Hospital

Presbyterian Hospital

Provident Hospital and Training School

St. Luke's Hospital

Wesley Memorial Hospital

Women & Children's Hospital

## CLINICS

Bobs Roberts Memorial Clinic

Central Free Dispensary

Chicago Lying-In Dispensary

Chicago Maternity Center, The

Children's Memorial Hospital Clinic, The  
Grant Hospital Dispensary of Chicago  
Mandel Clinic  
Mercy Free Dispensary  
Montgomery Ward Medical Clinic  
Mount Sinai Hospital Dispensary  
Provident Hospital Clinic  
St. Luke's Hospital Dispensary  
Women & Children's Hospital Dispensary

**Agencies Affiliated  
Through the Catholic Charities  
of Chicago**

**Ashland Avenue—St. Elizabeth's Day Nursery**

Charitable and educational work and day nursery for children from 2 to 14 years of age.

**Big Sisters**

Sponsors, counsels and helps, spiritually and materially, girls and women in need of such assistance. Provides scholarships for young girls whose education could not otherwise be continued; furnishes clothing for school children to insure regular attendance; has representative in the Juvenile Court and other courts; does general welfare work, securing of employment and caring for the unmarried mother.

**Business and Professional Woman's Club**

Provides a home for working women and girls.

### **Catharina Kasper Industrial School for Girls**

Provides a home and training school for dependent girls.

### **Catholic Charities Summer Camp**

A camp for dependent mothers and children who are under the care of the Catholic Charity Bureau or are referred by other reliable agencies.

### **Catholic Dependent Child Commission**

Places children, when necessary, in Catholic dependent institutions either by private arrangements or through the Juvenile Court. Also places children in private boarding schools.

### **Catholic Home Bureau**

Supervises placing of children in family boarding homes and free homes for adoption.

### **Catholic Social Center Day Nursery**

Provides nursery and kindergarten care to poor children.

### **Chicago Industrial School for Girls**

Cares for and trains dependent girls from 3 to 14 years of age.

### **Christ Child Society**

Furnishes clothing to children under 5 years of age and layettes to infants.

### **Cordi-Marian Settlement**

A settlement for the general welfare of the poor.

### **Council of Catholic Women's Club**

Gives temporary shelter to unemployed Catholic girls and women of Chicago.



### **DePaul Day Nursery**

Operates day nursery for care of children who cannot be cared for in their own homes.

### **Ephpheta School for the Deaf**

A boarding and day school for deaf children from 6 years of age through the 8th grade.

### **Guardian Angel Day Nursery**

Cares for babies and children of working mothers; carries on emergency work caring for children of sick mothers furnishing food and clothing.

### **House of the Good Shepherd**

For the care and reformation of wayward girls and women.

### **Illinois Technical School for Colored Girls**

Cares for and educates dependent Negro girls regardless of creed.

### **Ketteler Manual Training School for Boys**

Provides a home and training school for dependent boys 2 to 14 years of age.

### **Lisle Manual Training & Industrial School**

Provides a home, education and training school for dependent boys and girls of Czecho-Slovakian origin.

### **Madonna Center**

Maintains educational, recreational and character building activities.

### **Misericordia Hospital and Home for Infants**

Provides care and hospital treatment for dependent mothers and children.

### **Polish Manual Training School**

Cares for dependent boys of Polish Roman Catholic parentage. Provides a home and education.

### **Protectorate of the Catholic Woman's League**

For the general welfare of unattached women and girls of any race or creed; includes employment service, court work, room registry, aid to travelers and relief work.

### **Resurrection Day Nursery**

Provides day care for children outside their own homes.

### **St. Anne's Day Nursery**

Provides day nursery and kindergarten care for children. Secures employment for mothers and provides family visiting and aid.

### **St. Benedict's Home for the Aged**

Provides a home for Bohemian or Slovakian old people.

### **St. Columbkille Day Nursery**

Provides day care for children outside their own homes and aids them with clothing and other necessities.

### **St. Elizabeth's Day Nursery**

Provides day care for children outside their own homes.

### **St. Hedwig's Industrial School for Girls**

Provides a home and education for dependent girls of Polish Roman Catholic parentage.

### **St. Joseph's Home for the Aged**

Provides a home for aged men and women.

**St. Joseph's Home for the Friendless**

Gives temporary care to destitute women and children.

**St. Juliana's Day Nursery**

Provides day care for children outside their own homes.

**St. Mary's Settlement**

Maintains educational, recreational and character building activities.

**St. Mary's Training School**

For the care and training of dependent boys.

**St. Philip Community Center**

Maintains educational, recreational and character building activities; provides day care for pre-school children.

**St. Rose Social Center**

Maintains educational, recreational and character building activities.

**St. Vincent's Infant Asylum**

Provides care for dependent children and unmarried mothers. Pre-natal and post-natal care and delivery are provided for any unmarried mother in need of such care. Abandoned, neglected, and destitute children are given a home.

**Society of Helpers of the Holy Souls**

Cares for the sick poor in their own homes. Forms clubs for women, business girls and school boys and girls.

**West End Catholic Woman's Club Settlement**

Provides kindergarten and constructive work for girls 4 to 16 years of age.

## Agencies Affiliated Through the Jewish Charities of Chicago

### **Aid Association**

Serves Jewish residents of Cook County, Institutions at Oak Forest. Provides food, recreational and religious service.

### **Home for Aged Jews**

Houses and cares for aged Jewish people.

### **Jewish Children's Bureau**

Cares for orphans, dependent, neglected, delinquent and physically, mentally, and socially handicapped children. Provides institutional, foster family, housekeeper service, or any other type of facility, care and service deemed best for such children.

### **Jewish People's Institute**

General program of educational, recreational, physical culture and character building activities for people of all ages; operates camp.

### **Jewish Social Service Bureau**

Assists families and individuals who are experiencing difficulty, through case work methods and individualized study and treatment.

### **Jewish Vocational Service and Employment Center**

Procures employment for men, women, boys and girls; vocational counselling and testing.

### **Mandel Clinic**

### **Michael Reese Hospital**

### **Mount Sinai Hospital and Dispensary**

### **Orthodox Jewish Home for Aged**

Home for aged men and women. Gives hospital and infirmary care to residents.

### **Winfield Tuberculosis Service**

Cares for the problem of tuberculosis in the Jewish community; maintains Winfield Tuberculosis Sanatorium.

## **Agencies Affiliated Through the Lutheran Charities of Chicago**

### **Augustana Nursery**

Cares for and finds homes for destitute infants under 2 years of age.

### **Children's Receiving Home (Lutheran Women's League)**

Cares for dependent children from 2 years through high school.

### **Danish Lutheran Children's Home**

Cares for dependent or partially dependent children from 2 to 12 years of age.

### **Evangelical Lutheran Old Folks Home**

Operates a home for aged Lutheran men and women.

### **Lutheran Child Welfare Association**

Receives and cares for orphaned, dependent, neglected, delinquent, physically, mentally and socially handicapped children; provides institutional service, foster family care, housekeeper service, or any other type of facility, care and service which is deemed best for such children.

### **Lutheran Deaconess Day Nursery**

Cares for children of working parents.

### **Lutheran Home Finding Society**

Places dependent and neglected children in supervised family homes until their own homes are reestablished or other arrangements are made for them. Also operates Receiving Home.

### **Norwegian Lutheran Bethesda Home**

Provides a home for aged destitute men and women.

### **Norwegian Lutheran Children's Home**

Provides a home for dependent Lutheran children from 2 years of age.

### **Norwegian Old People's Home**

Home for worthy old people.



(This completes agency listing for  
the Community Fund of Chicago)



## **Participating Agencies of the**

### **Jewish Welfare Fund**

(Devoted to Overseas War and Refugee Work only)

#### **The United Jewish Appeal:**

The three principal beneficiary organizations of the Jewish Welfare Fund are grouped within the United Jewish Appeal. They are:

##### **The Joint Distribution Committee**

Organized in 1914, the J. D. C. provides transportation for refugees, enabling them to reach Palestine or countries in the Western Hemisphere. It gives assistance to refugees in Switzerland, Turkey, South and Central American countries, Spain, Portugal, Sweden, North Africa, the Middle East, and Russia.

##### **The United Palestine Appeal**

Helps care for the thousands of refugees who have gone to Palestine since the rise of Hitler, and who continue to reach Palestine even today. Buys land, establishes settlements in Palestine, promotes industry and the general upbuilding of that country so that newcomers may readily be absorbed.

##### **National Refugee Service**

Gives financial and personal assistance to refugees who have come to the United States. Aids in their retraining, employment, resettlement and Americanization.

Hebrew University in Palestine has given employment and opportunities for study and research to many refugees, both Jewish and non-Jewish, who were driven from the Universities of Nazi countries.

**American Fund for Palestinian Institutions:** The institutions represented by this fund—homes for the aged, homes for destitute children, clinics, schools—were receiving assistance from America individually for many years, but now receive such assistance collectively.

**American Ort Federation** conducts schools in many parts of the world, for the training of men and women in agriculture and the mechanical trades.

**Hebrew Immigrant Aid Society** is an organization, founded in 1844, aiding in the transportation of Jewish refugees in Europe, and from Europe to countries overseas.

**Jewish Telegraphic Agency** supplies Jewish communities throughout the world with reliable, up-to-the-minute news of conditions, laws, etc., concerning Jews.

**Refugee Relief Fund of the Jewish Labor Committee** supports the work of bringing aid to a selected group of refugees—scholars and leaders of social welfare and labor.

**University in Exile:** Through the New School for Social Research in New York City, provides opportunity to refugee scholars and professors, both Jewish and non-Jewish, to continue important research and writing.

**National Jewish Welfare Board:** Although this organization is a part of the USO, and receives most of its funds from the USO, it carries on extensive work in behalf of Jewish men and women in the armed services both in the U. S. A. and abroad, which does not come within the purview of USO activities. This work deals principally with the religious phases—such as furnishing religious supplies, books, bibles, to men in training on the campuses of 325 colleges and universities in this country.

## Participating Agencies of The National War Fund, Inc.

The USO had 3,030 service units as of March 14, 1944. They included 1,991 clubs; 170 smaller centers; 148 USO-Travelers' Aid desks; 133 station lounges; 148 nobile units; 29 mobile maneuver services; and 411 other services. Attendance is estimated at 30,000,000 visits a month. 83 USO-Camp Show units toured this country and 87 entertained our fighting men in such places as Africa, India, China, Italy, Sardinia, Sicily, Iran, British Isles, France, Labrador, Iceland and in all the Pacific battle zones.

War Prisoners' Aid supplies war prisoners with educational and recreational equipment to keep life worth living in prison camps on five continents. In addition, the War Relief agencies send food, clothing, medicines, razor blades and other comfort articles which are purchased with your Community and War Fund dollars and distributed through the International Red Cross.

United Seamen's Service maintains 6 rest centers where seamen are treated for "convoy fatigue"; 37 overseas services including residence clubs from Iceland to New Guinea; 26 clubs at U. S. A. ports and 13 port medical offices. Attendance here and abroad was close to a million last year; approximately 350,000 days' lodging were given and 320,371 meals were served.

### War Relief Agencies

Belgian War Relief  
British War Relief  
United China Relief  
American Relief for Czechoslovakia

America Denmark Relief  
American Relief for France  
Greek War Relief  
American Relief for Italy  
United Lithuanian Relief  
Friends of Luxembourg  
American Relief for Norway  
Philippine War Relief  
Polish War Relief  
Queen Wilhelmina Fund  
Russian War Relief  
United Yugoslav Relief  
American Field Service  
Refugee Relief Trustees  
United States Committee for the Care of  
European Children

## *Thanks to your Gift:*

USO operates more than 3,000 service units for our armed forces—a home away from home for them in their off-duty hours.

Estimated monthly attendance is over 30,000,000 persons at USO Clubs and service units from Alaska to Brazil, from Newfoundland to Hawaii.

More than 1,600,000 men per month are entertained by USO-Camp Shows units, not counting those overseas.

There are 87 USO-Camp Shows units providing entertainment in the combat zones, giving performances close to the lines of battle. In this country there are 83 troupes appearing at training camps and hospitals.

USS (United Seamen's Service) operates 82 rest centers and clubs in six continents, and expands in direct ratio to the occupation of new ports by the armed forces.

Over 800,000 services have been given to members of the merchant marine in 1943.

Prisoners of war now number as many as 7,000,000. War Prisoners Aid provides many of them with recreational and educational materials.

More than 300 tons of supplies have been shipped by War Prisoners Aid to the "barbed-wire legion." Textbooks, games, musical instruments, craft materials and athletic equipment made up these supplies.

Aid is given nearly 25,000 Chinese war orphans.

Canteens care for 5,000 homeless children in Athens.

Care is provided in this country for 2,000 child evacuees from Europe.

130,000 pounds of powdered milk have been shipped to Axis-stripped Corsica to aid 35,000 children.

\$108,000 worth of dried milk provided for undernourished Norwegian school children.

Aid has been given 20,000 Chinese families in famine-stricken Honan Province.

8,400 medical kits for Yugoslavs.

3,795,530 pounds of seed to replant scorched earth of Russia.

Aid in providing subsistence rations for 3,000,000 Greeks.

Aid to many of the 2,500,000 Polish refugees scattered throughout the world.

22,000 Belgian refugees in Britain aided. 5,574 food packages for Belgian prisoners-of-war in Germany.

200 different kinds of operating instruments for Russian army surgeons.

Aid to 200,000 French refugees and fighting forces.

2,500,000 anti-malaria tablets flown to Yugoslavia.

Services of National War Fund agencies extend over 6 continents into 91 countries and major geographical areas.



**LEADERSHIP**  
of the  
**Community and War Fund**

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### *War Relief Activities*

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## CEASE FIRING

Each time the United Nations win another battle, we're one more battle nearer to victory,—United effort can and will prove victorious! But when?

Surely it can't be long now?—perhaps another year, or two, will be required to complete this war. Perhaps only another month or two, but regardless of when and how the order is given to "Cease Firing"—what then?

How long before the Japs are beaten and the South Pacific and Asiatic problems are solved in the interests of democracy and freedom?

After the shooting is over,—what then?

Will world problems solve themselves overnight? Will the men and women of our armed forces doff their uniforms and return to their homes like magic, upon the order to "cease fire"?

When we all stop shooting, will sickness and suffering stop? Will the prisoners of war be able to shift for themselves? Will the nerves of the gallant seamen be miraculously soothed and shipping return to normal? Will the orphaned children suddenly grow up to take care of themselves the moment this war is over? And, shall we simply forget the sick and wounded veterans who will populate military hospitals many months and perhaps years after the actual fighting is over?

Can we be sure that hunger and privation will disappear from Greece, Norway, France, Belgium, Poland and China, the day after the war is over?

How many days,—how many months,—yes, how many years will it take, before we Americans can feel sure that we have won the final battle? The battle to ensure a permanent and lasting peace.

We all hope that a normal standard of living can be brought to most peoples of this earth quickly—but without adequate assistance, "living," to many people, will be equally as horrible as tortured dying! Sickness, suffering, hunger and loneliness unfortunately continue long after the order is given to "Cease Firing"!

The service we give today, and the money we donate in October, of this year, to the Community and War Fund, will be doing a good job many months from now,—whether it be in war or peace.

**WHAT...**

**WHO...**

**HOW...**



**OF METROPOLITAN CHICAGO, INC.**

# WHAT IT DOES...



The Community and War Fund combines the fund raising campaigns of individual War Relief organizations with the needs of home front health and welfare agencies in Chicago and Suburban communities in one united appeal. It is an efficient wartime emergency organization, incorporated in July, 1942, which enables the business interests and individual citizens of the Chicago Metropolitan Area to make one gift once a year to meet the needs of our own men and women in the armed forces through the USO, War Prisoners' Aid and United Seamen's Service; and to help the stricken civilian populations of war-devastated China, Greece and the other United Nations.

It also provides money necessary for the operating budgets of essential health and welfare services of the Community Fund of Chicago over and above that which they obtain by their own efforts. In Suburban communities the appeal is united with that of Community Chests and other local charities where they exist.

## ★ Its sponsors

No fewer than 20 major money-raising campaigns were conducted in behalf of various war activities plus campaigns for the support of local charities during the two years preceding the organization of the Community and War Fund. Members of the Association of Commerce, the Community Fund, the A. F. of L., and the C. I. O. registered many complaints at being solicited repeatedly—as often as once a month—and being asked to work on campaign after campaign. As the result of such complaints from members and subscribers, the Community and War Fund of Metropolitan Chicago, Inc., was established by the following sponsoring organizations:

The Association of Commerce	The Chicago Federation of Labor
The Catholic Charities of Chicago	The Community Fund of Chicago, Inc.
Chicago Industrial Union Council	The Jewish Charities of Chicago
United Charities of Chicago	

## ★ It is economical

The entire cost of the War Fund campaign and year-round administration during the past year was less than 4 per cent of the amount raised. This means that 96 cents of every dollar collected goes directly to the work for which it was subscribed. Equally important, duplicated costs of individual campaigns which range from 5 to 16 per cent for each drive were eliminated by this concerted action. A multiplicity of solicitations for the contributor and repeated demands for service by campaign workers which formerly resulted from repeated and overlapping independent campaigns are eliminated by the Community and War Fund.

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**OFFICERS:** *President* Elmer T. Stevens; *Vice Presidents* Edward L. Rytson, Thomas J. Condon, Harris Perlusini; *Treasurer* James R. Leavell; *Secretary* Robert E. Coburn; *Assistant Secretary* Wayne McMillen • **CAMPAIGN OFFICERS:** *General Chairman* Clarence B. Randall; *Vice Chairman* Howell W. Murray; *Special Gifts* Clifford S. Young; *Business Division* Richard Wagner; *City Division* Owen L. Coon; *Women's Division* Bernice T. Van der Vries; *Suburban Division* Stuart W. Cochran • **COMMITTEE CHAIRMEN:** *Admissions & Finance* Thomas H. Beacom, Jr.; *Public Relations* William S. Street; *War Relief Activities* Laird Bell; *Committee of Americans of Foreign Descent* Herbert H. Kennedy; *Investigation* C. W. Bergquist; *Labor Cooperation* Thomas J. Murray, Maurice McIlligott.





# WHO BENEFITS...

Truthfully speaking, every person in Metropolitan Chicago benefits from the Community and War Fund... every person who has a son or daughter, husband or friend in the armed forces... who has been spared direct attack by Axis aggressors because heroic populations of Allied nations held them at bay... whose personal safety is protected by local health and social welfare agencies which work with the sick, help the infirm, combat delinquency, and through their work keep our communities safe for us and our families.

## It directly benefits

\* **THE USO** had 3,030 service units as of March 14, 1944. They included: 1,991 clubs; 170 smaller centers; 148 USO-Travelers' Aid desks; 133 station lounges; 148 mobile units; 29 mobile maneuver services; and 411 other services. Attendance is estimated at 30,000,000 visits a month. 83 USO-Camp Show units toured this country and 87 entertained our fighting men in such places as Africa, India, China, Italy, Sardinia, Sicily, Iran, British Isles, France, Labrador, Iceland and in all the Pacific battle zones.

\* **WAR PRISONERS' AID** supplies war prisoners with educational and recreational equipment to keep life worth living in prison camps on five continents. In addition, the War Relief agencies send food, clothing, medicines, razor blades and other comfort articles which are purchased with your Community and War Fund dollars and distributed through the International Red Cross.

\* **UNITED SEAMEN'S SERVICE** maintains 6 rest centers where seamen are treated for "convoy fatigue"; 37 overseas services including residence clubs from Iceland to New Guinea; 26 clubs at U.S.A. ports and 13 port medical offices. Attendance here and abroad was close to a million last year; close to 350,000 days lodging were given and 320,771 meals were served.

\* **WAR RELIEF AGENCIES** help feed, clothe, shelter, and provide medical care to the aged, the orphaned and the destitute of our Allies whose health and homes have been blasted by war. They include: Belgian War Relief, British War Relief, United China Relief, United Czechoslovak Relief, American Denmark Relief, French Relief, Greek War Relief, American Relief for Italy, Friends of Luxembourg, American Relief for Norway, Polish War Relief, Queen Wilhelmina Fund, Russian War Relief, United Yugoslav Relief, Refugee Relief Trustees, United States Committee for the Care of European Children.

\* **THE JEWISH WELFARE FUND** finances Chicago's portion of the International Agencies working for the welfare of stricken Jews throughout Nazi devastated countries. It includes 9 organizations whose work extends around the world.

\* **THE COMMUNITY FUND OF CHICAGO** serves 187 health and welfare agencies operating in the following fields: Family Service and Assistance; Care of Dependent Children; Hospital and Clinic Care; General Health and Nursing; Educational and Recreational work with young people and other age groups; Care of the Aged; Specialized Services such as the Chicago Urban League, the Council of Social Agencies, the Back of the Yards Council, etc.

*NOTE: Suburban Communities solicit for their own local charities, uniting local campaigns with appeals for the National War Fund Agencies.*

# HOW IT OPERATES...



The Community and War Fund is a people's movement. It's solicitors are unpaid volunteers who give their time and their work as well as their money to this patriotic undertaking. They work in five solicitation divisions based on the successful campaign organization of a year ago.

- ★ The Special Gifts Division solicits larger individual and corporate subscriptions among 2,500 prospects.
- ★ The Business Division solicits gifts of employers, executives and firms among 5,200 larger business organizations.
- ★ The City Division solicits the gifts of employees, executives and firms among 90,000 smaller business and professional organizations.
- ★ The Women's Division solicits treasury gifts from clubs and organizations, and Women's Special Gifts and conducts a house-to-house residential canvass.
- ★ The Suburban Division cooperates in the conduct of campaigns in 184 communities in Cook, DuPage and Lake Counties.

## It is nationally recognized

The costly confusion of competing wartime money-raising campaigns was not peculiar to Chicago. It existed throughout the nation, and in January, 1943, the National War Fund, Inc. was created to establish order in this chaotic national situation. Through a policy of coordinating War Relief appeals which have been approved by the President's War Relief Control Board, investigation and control of budgets, and reduction of overhead expense, it has successfully welded the appeals of more than 200 separate organizations into one inclusive National War Fund. It maintains a continuing monthly budget review of current needs of participating agencies. Their requirements are considered and finally determined by conferring with government agencies charged with responsibilities having a bearing on relief undertakings in time of war—Army, Navy, United Nations Relief and Rehabilitation Administration (UNRRA), Allied Military Government (AMG), State Department, Lend-Lease, Foreign Economic Administrations, War Refugee Board, and with such private groups as the American Red Cross, International Red Cross and American Friends Society. Provision is made for maximum flexibility to meet changing situations as the exigencies of war required.

The Community and War Fund is the appointed money-raising representative of the National War Fund in the Chicago Metropolitan Area.

## It is a proved success

The first united appeal of the Community and War Fund, conducted last fall, succeeded in raising the largest amount ever contributed to a single charitable campaign in the history of Metropolitan Chicago. It enjoyed the active support and participation of all groups within the metropolitan community. Business and industry, organized labor, varied religious creeds, nationality and racial groups—all joined strength for the success of the War Fund campaign.

This year—in 1944—the second united appeal of the Community and War Fund will start on October 1 and continue through November.



**13<sup>TH</sup>**

**ANNUAL  
REPORT**



**1943**



**COMMUNITY FUND of CHICAGO**



### Pierce Atwater

May 17, 1896 • March 26, 1944

"By the death of Pierce Atwater, the Community Fund has not only lost its Executive Director but has also lost a great leader who was nationally recognized and respected in the field of social service.

"In the last four years, during which he was its executive head, the Community Fund materially strengthened its financial position, clarified its relations with the Council of Social Agencies, and improved its position with the participating agencies of the Fund.

"Upon the advent of the war, Pierce Atwater adjusted with delicate precision the relationship of this organization to the authorized war agencies, culminating in the development of The Community and War Fund of Metropolitan Chicago.

"A man of modesty and simplicity, he was endowed with great tolerance and understanding. His tactfulness often concealed his ever-present and forceful determination to attain his ideals. Outstanding in the field of community organization, he pointed out the way to better metropolitan financing, to better community planning, and thus to a better way of life.

"Those connected with the Community Fund shall miss Pierce Atwater's constructive leadership, his human approach, and his warm friendship."

**Now, Therefore, Be It Resolved,** *That the above tribute be spread of record in the minutes of this meeting of the Board of Directors of the Community Fund of Chicago, and that copies be sent to the members of Pierce Atwater's immediate family.*

# Message

The Community Fund did not conduct a fund-raising campaign in the fall of 1943 because of the fact that by action of its Board of Directors it had entered into an agreement to become one of the participating agencies of the newly created Community and War Fund of Metropolitan Chicago, Inc., and its full budget of \$3,943,000 was provided from funds raised by that organization.

Throughout the thirteen years which the Community Fund and its predecessor organizations have been functioning in Chicago, it has always been the policy of each governing board to develop a fund-raising program which meets the requirements of the participating agencies in the best possible way. Due to changing conditions, especially those created by the war years, radical adjustments in national and local fund-raising policies have called for the highest degree of intelligent cooperation on the part of all the agencies involved, and the generous support of all contributors. The results for the year 1943 indicate conclusively that such cooperation and support was obtained. The accomplishment of The Community and War Fund in raising approximately \$12,000,000 for the united appeal of the Community Fund, the U.S.O., the United Nations War Relief Service, and the Jewish Welfare Fund resulted in large measure from the manner in which the volunteer workers and staff of the Community Fund entered wholeheartedly into the functioning of the new organization under the able leadership of its President, Mr. Aubrey H. Mellinger, and the Chairman of its Campaign Committee, Mr. Elmer T. Stevens.

The one hundred and eighty-seven participating agencies of the Community Fund demonstrated their resourcefulness and flexibility by assuming greatly increased responsibilities for the maintenance of essential health and welfare services for our civilian population in spite of the difficulties encountered by serious shortages of personnel and the necessity for entering into new fields of work related to the war effort. Appreciation of the importance of the work done by these agencies is reflected in the continuance of independent support given to each of them by individual contributors in addition to the amounts they subscribed to The Community and War Fund. Under our deficit plan of financing, all of the agencies participating in the Community Fund met their budget requirements for 1943.

The financial situation of the Community Fund at the end of the year

1943, as shown below in the Statement of Condition, is particularly gratifying because of the importance of maintaining a substantial reserve to meet unpredictable contingencies which will occur when peace comes. Our member agencies will be called upon to deal with many problems arising from reconversion of industry, dislocation of families, and the needs of returning servicemen. Due to the partnership nature of our financing plan in Chicago, the Community Fund must be prepared to bear a part of the additional expenses that will be required to deal adequately with these post-war problems.

I could not conclude this message without referring to the great loss which we sustained on March 26, 1944, in the death of Pierce Atwater, Executive Director of the Community Fund of Chicago and of The Community and War Fund of Metropolitan Chicago, for the development of which organization he was largely responsible. From the day he joined us in 1940, he gave unstintingly of himself, working always for the permanent advantage of the Community Fund and the agencies it serves. His personality and straightforward determination, combined with his unquestioned honesty of purpose, were always an inspiration and a challenge to everyone who had the privilege of working with him. His courageous and intelligent leadership inspired higher standards that will remain as a fitting memorial to him. His death leaves a gap in our ranks that it will be difficult to fill.

EDWARD L. RYERSON, *President*

### Statement of Condition at December 31, 1943

#### *Resources*

Cash on hand and in banks.....	\$ 528,000.30
U. S. Government Securities.....	850,000.00
Subscriptions receivable (less reserve for loss).....	3,533.57
Advances to agencies and miscellaneous.....	22,155.40
	<u>\$1,403,689.27</u>

#### *Liabilities and Unappropriated Funds*

1943 Allocations payable at December 31, 1943.....	\$ 213,153.97
Advance on 1944 allocation received from War Fund.....	500,000.00
Tax and bond collections and miscellaneous.....	3,486.09
Unappropriated funds at December 31, 1943.....	687,049.21
	<u>\$1,403,689.27</u>

# Budget

In 1943, the Community Fund distributed among 187 agencies the sum of \$3,339,350, which included administration and campaign expenses amounting to \$60,746. The total expenditure budgets of said agencies were \$22,247,692, indicating that the Community Fund contribution amounted to approximately 15% of the total overall budget. However, the Community Fund's contribution did approximate 40% of the contributions made to the several agencies. The manner in which this distribution was made among the various fields of work is set forth in the table on page 6 of this report.

For the year 1944, the Community Fund received from The Community and War Fund of Metropolitan Chicago the sum of \$3,943,000, of which amount \$3,924,444 has been allocated to various agencies. Wartime changes have increased the difficulties of accurate budgeting. In 1943, for the first time, we met in part salary increases of agencies. In 1944, we again met salary increases to the extent of five percent over the preceding year. While this does not meet the actual increases encountered, it will materially aid the agencies in keeping their overworked staffs on the job.

It is interesting to note that, in the fall of 1943, the relief load reached its low and began to show signs of upward trend.

The child care problem is one of the most acute, resulting in part from the increased employment of women and in part from the low board rates for foster home care. There is a special need for facilities for the care of Negro children, and the Fund is attempting to have this need met by the agencies in that field.

The Fund is also encouraging agencies to be "fee conscious" and to obtain income wherever possible from their own respective neighborhoods and from those who participate in their activities. With wartime prosperity reaching those in the low income bracket, it now appears to be an ideal time to stress indigenous support. Progress is being made; but it requires a great deal of education, particularly among those who for years have taken it for granted that the services of agencies should be given to the community free of charge.

While the sum of \$3,924,444 has been allocated by the Community Fund for 1944, it should be pointed out that this sum does not meet all the needs of the agencies participating in the Community Fund. It does meet the deficits of the agencies under our deficit-financing plan, but does not provide for many new services or extensions of services which, from a community standpoint, are badly needed. Some of these specific needs will probably have to be met during the current year. The Budget Committee has discouraged the setting up of numerous specific reserves, believing that the unallocated funds which the Community Fund now has, constitute, in fact, a reserve to be called upon as needs are presented. It is also obvious that, when the war ends, there will be heavy demands upon the Community Fund, for which it will be well to have a substantial reserve.

152 people served on the Budget and Reviewing Committees during the past year, and approximately 70 meetings were held. Without the loyal service of so many volunteers, it would be impossible for the Budget Committee to function. These committee members (for the most part businessmen and lay women) generously contribute



many days of service to the Community Fund throughout the year. They feel that they are fiduciaries for each person who has contributed to the Fund, and, as such, exercise great care in the distribution of funds. While the members may differ in points of view, they all share the same conscientious and impartial attitude in discharging their trust.

As Chairman of the Budget Committee, I wish to express my personal gratitude, as well as that of the Fund, to these committee members for their unselfish contribution of time and effort; to the Council of Social Agencies for its expert advice in community planning; to our staff members—in particular, Mrs. Linn Brandenburg and Mr. Louis O. Balaban—for their co-operation and efficiency; and to the late Pierce Atwater for his sound and friendly guidance.

THOMAS I. UNDERWOOD,  
*Budget Chairman.*

*Amounts and Per Cent Distribution of Community Fund Payments to Participating Agencies and Total Expenditures of the Agencies, 1943.*

Field of Work	Total Spent by Agencies	Community Fund Payments to Agencies	
		Amount	Per Cent Distribution
Family Service and Assistance.....	\$ 2,153,731	\$ 181,832	26.41
Care of Dependent Children.....	3,131,462	221,753	21.62
Hospital and Clinical Care.....	11,541,144	176,656	14.27
General Health and Nursing.....	711,692	89,055	2.67
Educational and Recreational.....	3,553,578	129,323	24.63
Care of Aged.....	371,338	34,593	1.04
Specialized Services.....	704,001	245,392	7.34
Administration and Campaign Expense.....	60,746	60,746	1.82
TOTALS.....	\$22,347,692	\$3,339,350	100.00

## AUDITOR'S REPORT

To the Board of Directors,  
Community Fund of Chicago, Inc.

We have examined the statement of cash receipts and disbursements of the Community Fund of Chicago, Inc. (an Illinois corporation - not for profit) for the year ended December 31, 1943. Our examination embraced tests of the recorded transactions in respect of cash receipts and disbursements for the year, in which connection we examined or tested accounting records of the corporation and other supporting evidence relating to such transactions; we also reviewed the accounting procedures of the corporation, but we did not make a detailed audit of the transactions.

The cash balance was confirmed by count and by certificates received from the depositaries. An acknowledgment was received from the custodian (bank) covering the securities owned at December 31, 1943.

As of an interim date (September 7, 1943), requests for confirmation of unpaid subscriptions were mailed to a selected number of the debtor subscribers to the 1942-3 campaign, which number represented approximately 85% of the total unpaid subscriptions (\$90,780.33) at such date, and replies were received confirming approximately 60% of the amount outstanding. The 1943-4 campaign was conducted under the direction of The Community and War Fund of Metropolitan Chicago, Inc.

In our opinion, the accompanying statement presents fairly, in summarized form, the cash receipts and disbursements of the Community Fund of Chicago, Inc. for the year ended December 31, 1943.

PEAT, MARWICK, MITCHELL & CO.

Chicago, Illinois.  
April 24, 1944.

# COMMUNITY FUND OF CHICAGO, INC.

## Summary of Cash Receipts and Disbursements

For the Year ended December 31, 1943

Cash Balance at January 1, 1943..... \$ 599,284.16

### Receipts:

#### Subscriptions collected:

Old subscriptions.....	\$ 214.50
1941-42 campaign.....	4,470.97
1942-43 campaign.....	1,201,290.81
1943-44 campaign.....	
Amounts subscribed specifically to this fund.....	\$ 1,695.00
Advance received on account of allocations to be made from joint account (The Community and War Fund of Metropolitan Chicago, Inc.).....	<u>500,000.00</u>
	501,695.00
	<u>\$1,907,671.28</u>

#### Other income receipts:

Interest on securities.....	\$ 12,193.53
Contra account—Chicago Tribune Charities.....	37,870.06
Miscellaneous.....	<u>2,516.78</u>
	52,580.37
Refund of 1942 advance to The Community and War Fund of Metropolitan Chicago, Inc.....	52.91
Employees' payroll deductions not yet disbursed—Withholding tax and war bond subscriptions.....	1,500.09
Proceeds from securities matured or sold (less approved securities purchased \$1,024,833.30).....	<u>1,500,780.88</u>
Total Receipts.....	<u>3,262,602.53</u>
	<u>\$3,861,886.69</u>

### Disbursements:

#### Payments to social service agencies:

Major relief.....	\$1,507,972.03
Minor relief.....	90,607.06
Employment and vocational guidance.....	5,580.67
Child care (less amount of refunds \$10,000.00).....	271,801.40
Day nurseries.....	13,648.90
Protective.....	43,399.09
General health (less amount of refunds \$38.69).....	49,138.38
Hospitals.....	226,580.48
Clinics.....	156,338.22
Homes for the aged.....	10,750.27
Group work.....	747,506.52
General.....	<u>109,970.93</u>
	\$3,235,302.95
Contra account—Distribution for Chicago Tribune Charities.....	37,870.06
Administrative and campaign expenses.....	60,620.24
Increase in prepaid postage.....	<u>8.14</u>
Total Disbursements.....	<u>3,333,886.39</u>
Cash Balance at December 31, 1943.....	\$ 528,000.30
Approved securities owned—at cost.....	850,000.00
Total Cash and Approved Securities at December 31, 1943...	<u>\$1,378,000.30</u>

Note—The records of the Fund disclose unpaid balances of \$213,853.97 on account of 1943 allocations. The budget for the year 1944 provides for allocations to agencies aggregating approximately \$3,870,500.00 against which advances amounting to \$21,261.44 (included in the disbursements above) are to be applied, and also approximately \$53,900.00 for administrative expenses.

# Officers and Directors

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Bryan S. Reid.....Vice President  
R. E. Wood.....Vice President  
Clifford W. Barnes, Vice President  
Charles C. Kerwin, Vice President

Victor A. Olander, Vice President  
Lester N. Selig.....Vice President  
Paul S. Russell.....Treasurer

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.....Budget Chairman  
Pierce Arwater.....  
Executive Director and Secretary

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Philip D. Armour  
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E. P. Brooks  
Mark A. Brown  
Champ Carry  
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Margaret Conover  
Edwin Eells  
Mrs. Irving Florsheim  
James B. Forgan  
Charles Y. Freeman\*

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Mrs. Frank P. Hixon\*  
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Joel D. Hunter  
Byron V. Kanaley  
G. J. Klupar  
James S. Knowlson  
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Mrs. Clark J. Lawrence\*  
Samuel Levin  
A. H. Mellinger\*  
James L. Palmer

George A. Ranney\*  
Mabbett K. Reckord\*  
Wilfred S. Reynolds\*  
Magnus I. Renning  
Most Rev. Bernard J. Shield, D.D.  
Jeffrey R. Short, Sr.  
Hermion Dunlap Smith\*  
Elmer T. Stevens\*  
R. Douglas Stuart  
Frank L. Sulzberger\*  
Harold H. Swift\*  
Merle J. Trees\*

\*Member of Executive Committee.

## Budget Committee

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Mrs. Bruce Borland  
A. E. Bryson  
Charles F. Clarke  
J. A. Cunningham  
Mrs. T. C. Dennehy, Jr.  
John W. Evers, Jr.  
A. Richard Frank

Frank J. Gillespie  
Albert Glenn  
G. J. Klupar  
Leo M. Lyons  
Edward D. McDougall, Jr.  
A. Wayne McMillen  
William H. Mitchell  
Mrs. J. Mullenbach Moore  
George W. Rabinoff

Wilfred S. Reynolds  
Magnus I. Renning  
Walter Roy  
Ira W. Rubel  
Paul S. Russell  
Jeffrey R. Short, Sr.  
Hermion Dunlap Smith  
Harry L. Stone  
Mrs. John P. Wilson, Jr.

## Budget Staff

Linn Brandenburg

Louis O. Balaban

## Reviewing Committees

### Reviewing Committee on Child Care Agency Budgets

Wilma Walker, Chairman

Mrs. Cyrus Adams, III  
Mrs. Albert Bromann  
Genevieve Gehrt  
R. L. Haremski  
Scott W. Hovey  
Martin Just, M.D.

Charles O. Loucks  
Mrs. Thomas Ludlow  
David B. McDougall  
Mrs. E. W. Pusthammer  
Mabbett K. Reckord  
Mrs. Ruth Rhinestone

Marion Schaffner  
R. L. Songe  
Mrs. Arthur E. Swanson  
Raymond A. Thompson  
The Reverend T. Thoenmahlen  
Lela Wildy

### Reviewing Committee on Group Work Agency Budgets

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Mrs. William M. Collins, Jr., Vice-Chairman

Mrs. Walter H. Neisser, Vice-Chairman

Henry Bauling  
Mrs. Ralph Benman  
Mrs. Robert Bigger  
Alexander S. Brzezinski  
Helen Bull  
Mrs. Dorothy Bushnell Cole  
Edwin Eells

Harold M. Elliott  
L. P. Glasseman  
David Godfredsen  
Louis J. Harris  
Fleming Hornlund  
Mary Herrick  
Sidney J. Lindenberg

Mrs. G. C. Lyon  
W. Arthur McKinney  
Fanny Sistrunk  
Mrs. Hermion Dunlap Smith  
W. Ellis Sistrunk  
R. K. Thomas  
Lloyd G. White

### **Reviewing Committee on Day Nursery Agency Budgets**

<i>Mrs. Anita Robb, Chairman</i>			<i>Mrs. Sidney Gorham, Vice-Chairman</i>		
Olga Adams	Orpha Niblack		Marie Pytel		
Mrs. L. Apgarn	Mrs. Frederick L. Orser		Marguerite Sylla		
Mrs. O. G. Grenzsbach	Mrs. F. Harold Puffer		Mrs. Louise Belasco Trigg		

### **Reviewing Committee on Employment and Vocational Guidance Agency Budgets**

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Mrs. Robert L. Grinnell	Meyer Kestelbaum		Charles C. Wells		
	Samuel Laderman				

### **Reviewing Committee on Health Agency Budgets**

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Raymond Bernard Allen, M.D.	Luther S. Hammond, Jr.		Sidney L. Schwartz		
James Avery	Mrs. Babetta Jennings		Renalow P. Sherrer		
Mrs. John H. Blair	A. P. Merrill, M.D.		James P. Simons, M.D.		
Oscar C. Brown	Henry C. Niblack, M.D.		Lucius Teten		
E. I. Erickson	Sara B. Place		G. Orla Whitcomb, M.D.		
Marion L. Graves	Alice Saar		Mrs. Walter B. Wolf		

### **Reviewing Committee on Homes for Aged Agency Budgets**

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The Reverend Oscar A. Benson	Israel S. Loewenberg		Elmer C. Roberts		
George E. Billett	Dan MacNamara		The Reverend John Schmidt		
Mrs. M. Hopewell	Jacob Meyer, M.D.		Mrs. Arthur C. Tobin		
Jesse A. Jacobs	Mrs. Louis B. Reisman		Howard Wasefield, M.D.		

### **Reviewing Committee on Major and Minor Service and Relief Agency Budgets**

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Mrs. Frances H. Higgins	Hamilton M. Loeb		Stuart J. Templeton		
W. W. Hinshaw, Jr.	Caroline J. Muller		Mrs. Anetta Tidball		
	Mrs. Clara Paul Paige				

### **Reviewing Committee on Protective Agency Budgets**

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Arthur Audy	George D. Kella		Agnes Nestor		
Judge J. M. Braude	Herbert Kennedy		Mrs. John Cliver		
Mrs. A. Richard Frank	Mrs. Miriam Leavitt		W. English Walling		

### **Reviewing Committee on Specialized Services**

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William F. Byron	George W. Rabinoff		Frank F. Schridge		
Arthur Hillman	Curtis W. Reese		Herman Dunlap Smith		

### **Sub-Committee of the Budget Committee on Federations**

<i>Thomas I. Underwood, Chairman</i>					
A. E. Bryson	G. J. Klupar		Magnus I. Ranning		
Charles F. Clarke	George W. Rabinoff		Herman Dunlap Smith		

# Community Fund Agencies

(as of April 1, 1944)

Abraham Lincoln Centre	Goodwill Industries of Chicago
Adult Education Council	Halsted Street Institutional Church
Allendale Farm	Helping Hand Community Day Nursery
Arden Shore Association	Henry Booth House
Association for Family Living, The	Howell Neighborhood House
Association House of Chicago	Hull House Association
Augustana Nursery	Hyde Park Neighborhood Club
Back of the Yards Neighborhood Council	Illinois Children's Home & Aid Society
Benton House	Illinois Colony Club Home for the Aged, The
Bethesda Day Nursery	Illinois Society for Mental Hygiene
Bethlehem Community Center	Immigrants' Protective League
Bethlehem Creche and Settlement	Infant Welfare Society of Chicago
Boy Scouts of America—Chicago Council	Jewish Charities of Chicago, The
Boys' Brotherhood Republic of Chicago	Joint Service Bureau—Clearing House
Camp Fire Girls, Inc.—Chicago Council of	Juvenile Protective Association
Cathedral Shelter	Laird Community House
Catholic Charities of Chicago	Lawrence Hall
Catholic Youth Organization	Lincoln Street Institutional Church
Central Howard Association, The	Lower North Centers
Chase House	Lutheran Charities of Chicago
Chicago Area Project	Lutheran Child Welfare Association
Chicago Boys Clubs, Inc.	Lutheran Deaconess Day Nursery
Chicago Commons Association	Lutheran Home Finding Society of Illinois
Chicago Home for Girls	Mary Barnhart Club, The
Chicago Society for the Hand of Helping, Inc.	Mary Crane League
Chicago Urban League	Methodist Deaconess Orphanage
Children's Receiving Home (Lutheran Women's League)	National Park College Day Nursery
Children's Scholarship Association	Newberry Avenue Center
Christopher House	North Avenue Day Nursery
Church Federation of Greater Chicago— Department of Social Service	Northwestern University Settlement Association
Church Mission of Help	Norwegian Lutheran Bethesda Home Association
Community Council of the Stock Yards District	Norwegian Lutheran Children's Home
Council of Social Agencies of Chicago	Norwegian Old People's Home
Danish Lutheran Children's Home	Off-the-Street Club
Emerson House Association	Olivet Institute
Erie Neighborhood House	Onward Neighborhood House
Evangelical Home for Aged	Parkway Community House
Evangelical Home for Children	Park Ridge School for Girls
Evangelical Lutheran Old Folks Home	Protestant Women's Protectorate
Fellowship House	St. Mary's Home for Children
Firman House	Salvation Army
Florence Crinton Anchorage	Samaritan Neighborhood House
Gads Hill Center	Sarah Hackett Sorenson Memorial
Garibaldi Institute	School Children's Aid Society
Girl Scouts, Inc., of Chicago	South Chicago Community Center
	South Chicago Neighborhood House
	South Side Boys' Club Foundation

Travelers Aid Society of Chicago  
 United Charities of Chicago  
 University of Chicago Settlement  
 Visiting Nurse Association of Chicago  
 Wendell Phillips Day Nursery School  
 Western German Baptist Old People's Home  
 Young Men's Christian Association  
 Young Men's Jewish Council  
 Young Women's Christian Association

## HOSPITALS

Hospitals receive money from the Community Fund in payment for specific service rendered to patients referred to them on the Fund account by approved social agencies. The following hospitals are used regularly; several others on an emergency basis:

Bobo Roberts Memorial Hospital  
 Chicago Lying-In Hospital  
 Children's Memorial Hospital, The  
 Grant Hospital of Chicago  
 Home for Destitute Crippled Children, The  
 Mercy Hospital  
 Michael Reese Hospital  
 Mount Sinai Hospital  
 Passavant Memorial Hospital  
 Presbyterian Hospital  
 Provident Hospital and Training School  
 St. Luke's Hospital  
 Wesley Memorial Hospital  
 Women & Children's Hospital

## CLINICS

Bobo Roberts Memorial Clinic  
 Central Free Dispensary  
 Chicago Lying-In Dispensary  
 Chicago Maternity Center, The  
 Children's Memorial Hospital Clinic, The  
 Grant Hospital Dispensary of Chicago  
 Mandel Clinic  
 Mercy Free Dispensary  
 Montgomery Ward Medical Clinic  
 Mount Sinai Hospital Dispensary  
 Provident Hospital Clinic  
 St. Luke's Hospital Dispensary  
 Women & Children's Hospital Dispensary

## AGENCIES AFFILIATED THROUGH THE CATHOLIC CHARITIES OF CHICAGO

Ashland Avenue—St. Elizabeth's Day Nursery  
 Big Sisters  
 Business & Professional Women's Club

Catharina Kasper Industrial School for Girls  
 Catholic Charities Summer Camp  
 Catholic Charity Bureau (From Private Funds)  
 Catholic Dependent Child Commission  
 Catholic Home Bureau  
 Catholic Social Center  
 Chicago Industrial School for Girls  
 Christ Child Society  
 Cordi-Marian Settlement  
 Council of Catholic Women's Club  
 DePaul Day Nursery  
 Ephpheta School for the Deaf  
 Guardian Angel Day Nursery  
 House of the Good Shepherd  
 Illinois Technical School for Colored Girls  
 Kensler Manual Training School for Boys  
 Little Manual Training & Industrial Schools  
 Madonna Center  
 Misericordia Hospital & Home for Infants  
 Polish Manual Training School for Boys  
 Protectorate of the Catholic Woman's League  
 Resurrection Day Nursery  
 St. Anne's Day Nursery  
 St. Benedict's Home for the Aged  
 St. Columbkille's Day-Nursery  
 St. Elizabeth's Day Nursery  
 St. Hedwig's Industrial School for Girls  
 St. Joseph's Home for the Aged  
 St. Joseph's Home for the Friendless  
 St. Juliana's Day Nursery  
 St. Mary's Settlement  
 St. Mary's Training School for Boys  
 St. Philip Community Center  
 St. Rose Social Center  
 St. Vincent's Infant Asylum  
 Society of the Helpers of the Holy Souls  
 West End Catholic Woman's Club Settlement

## AGENCIES AFFILIATED THROUGH THE JEWISH CHARITIES OF CHICAGO

Aid Association  
 Home for Aged Jews  
 Jewish Children's Bureau  
 Jewish Peoples Institute  
 Jewish Social Service Bureau  
 Jewish Vocational Service & Employment Center  
 Mandel Clinic  
 Michael Reese Hospital  
 Mount Sinai Hospital & Dispensary  
 Orthodox Jewish Home for Aged  
 Winfield Sanatorium



# first annual report

*of the President*



**THE COMMUNITY AND WAR FUND**  
*of Metropolitan Chicago, Inc.*

# THE COMMUNITY AND WAR FUND OF METROPOLITAN CHICAGO, INC.

## OFFICERS AND BOARD OF DIRECTORS

YEAR 1943

### OFFICERS:

Aubrey H. Mellinger  
*President*

Edward L. Ryerson  
Thomas J. Condon  
Harris Perlstein  
*Vice Presidents*

James R. Leavell  
*Treasurer*

Pierce Atwater  
*Executive Director*

Robert E. Coburn  
*Assistant Director*

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*Admissions & Finance*

Clarence B. Randall  
*Public Relations*

Laird Bell  
*War Relief Activities*

Paul S. Russell  
*Suburban Cooperation*

C. W. Bergquist  
*Investigations*

Thomas J. Murray  
Ernest DeMaio  
*Labor Cooperation*

### CAMPAIGN OFFICERS:

Elmer T. Stevens  
*Chairman*

W. A. Patterson  
William J. Kelly  
*Special Gifts Division*

C. J. Whipple  
*Business Division*

Morton Bodfish  
*Neighborhood and Loop Division*

Owen L. Coon  
*Suburban Division*

Mrs. Bernice T.  
Van der Vries  
*Women's Division*

### BOARD OF DIRECTORS

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Arthur S. Barrows  
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Philip R. Clarke  
Walter J. Cummings  
James D. Cunningham  
John Doherty  
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Col. Robert A. Gardner  
Charles F. Glone

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Walter L. Gregory  
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Meyer Kestinbaum  
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Samuel Laderman  
Mrs. Clark J. Lawrence  
Samuel Levin  
Maj. Telfer MacArthur  
Fowler McCormick  
Edward D. McDougal, Jr.

Howell W. Murray  
James L. Palmer  
Holman D. Pettibone  
George A. Ranney  
Frank C. Rathje  
Bryan S. Reid  
Jeffrey R. Short  
Thomas L. Slater  
Hermon Dunlap Smith  
Harold Swift  
Lynn A. Williams

*Plus the Officers and Committee Chairmen*

**I**T is my purpose, in this first annual report, to deal with the broad results of our first year's operation of The Community and War Fund.

### A NEW PHILOSOPHY OF BUSINESS COOPERATION

The War Fund was established to simplify the financing of local and war charities for the contributor. The great bulk of income received is derived from corporations and employee groups, although many public-spirited men and women unconnected with business establishments also give generously.

W. A. Patterson, President of the United Air Lines, who served as Chairman of the Special Gifts Division, sounded a campaign keynote at the initial meeting of his Division. It was his viewpoint that the time has come when both corporate management and stockholders in the nation's business enterprises must recognize that social obligations have become quite definitely and irrevocably a legitimate part of the actual cost of doing business. He made it clear that government has no monopoly on responsibility for the social needs of the community, and that business will be more respected as it gives proof of its own sense of social concern.

Throughout the campaign there was widespread distribution of this philosophy. The generous response in corporate and larger individual gifts demonstrated that Chicago business leaders appreciate the simplicity of combining some twenty campaigns into one.

### THE COOPERATION OF ORGANIZED LABOR

This consolidation was received just as favorably by organized labor as it was by the business corporations. Unfortunately, wage earner gifts did not measure up to expectation because The War Fund was the first large campaign held following the tax withholding program. This, together with a multiplicity of other payroll deductions, reduced the "take home" pay and created an unfavorable reaction among employees. Despite this situation, which was nation-wide, employee gifts in Chicago increased 50 per cent in number and about doubled in amount. Thorough backing from the labor group helped to pave the way for this result.

## NEW CAMPAIGN PATTERNS

While the city and suburbs have worked together on other campaigns, The War Fund actually combined all the cities, towns and villages in Cook, Lake and DuPage Counties. There was a certain amount of inevitable confusion because of duplicate solicitation, but real progress was made in developing new channels of metropolitan cooperation. The Neighborhood and Loop Division was a pioneering effort which organized the City of Chicago into 40 sections and 281 districts for the complete coverage of small business establishments and some residential areas. The ground work was laid for a new type of successful money raising which will materially broaden the base of giving and open new sources of support throughout the entire city. The Women's Division undertook a far more extensive approach to the clubs and organizations within the city and opened up new avenues of income from treasury gifts which were productive and will continue to be more so. Of course, the Business Division was the back-bone of this campaign as it has been in every other. Cooperation of the War Relief Agencies was also significant and attracted many new people from the national groups with whom everyone enjoyed working.

## THE NEED FOR FUTURE CHANGES IN MONEY RAISING

The fact that about 12 million dollars was raised in the name of local charities and war work agencies is conclusive proof that central financing of local social agencies is capable of considerable expansion. As The War Fund campaign developed, it was evident to solicitors, especially those engaged in securing the larger gifts, that the presentation of The War Fund cause was complicated by contributor misunderstanding. It was a perfectly clear point to make that the public gave once and once only to all the participating war relief agencies. That fact was greatly appreciated by all donors. The explanation, however, was far more complicated about The Community Fund of Chicago. The question was raised—"With this united campaign, will we no longer have to give to Community Fund Agencies directly?"

This question had to be answered in the negative. The War Fund accepted the Community Fund as a participant under its traditional policy of deficit financing and the contributors were told that corporate givers would not be solicited again, but that individuals would continue to be subjected to direct solicitation by member agencies of the Community Fund—an involved and often misunderstood explanation.

This complication was a deterrent in securing substantially increased gifts from individuals. Charitable agencies have many friends and direct interest in the charities should be preserved, but this campaign showed that most businessmen would prefer to discharge their responsibility by

one gift at one time. No question was raised concerning Agency support from benefits and other special events.

We have often discussed a more complete form of central financing in the Community Fund. No one has been certain that the Community Fund could be expanded to meet the total contribution need of the agencies. The War Fund campaign proved that leadership of Chicago can raise a sum larger than the required money needed to meet the total contribution deficits of all the Community Fund Agencies.

It would seem in order to make the general observation that the experience of The War Fund in this campaign should warrant serious consideration with respect to a more unified approach to the giving public to present the needs of Community Fund Agencies in a direct and simplified manner.

## THE PARTICIPANTS OF THE COMMUNITY AND WAR FUND

After careful consideration, the Admissions and Finance Committee made recommendation for a goal of \$12,806,424. All contributors are interested in the extent to which The War Fund can meet its obligations. The following figures will answer that question:

### *Review of Assets Available:*

Raised to 1/24/44 . . . . .	\$11,901,000
Expectation for additional subscriptions to June 30, 1944 . . . . .	75,000
Gross total available . . . . .	\$11,976,000
Less: Reserve for shrinkage . . . . .	200,000
	\$11,776,000
Less: Campaign & Administrative expense . . . . .	300,000
<i>Estimated amount available . . . . .</i>	<i>\$11,476,000</i>

### *Tentative Allocations to Agencies:*

Community Fund . . . . .	\$ 3,943,000
Suburban Charities . . . . .	196,625
Jewish Welfare Fund . . . . .	1,220,000
National War Fund . . . . .	6,543,424

(This amount is 5.23 per cent of the National War Fund goal which is figured to be the proper proportion for the Chicago Metropolitan Area. Of this amount 61.13 per cent is for the U. S. O. and 38.87 per cent is for the War Relief Agencies.)

<i>Tentative allocations . . . . .</i>	<i>\$11,903,049</i>
<i>Estimated amount available . . . . .</i>	<i>11,476,000</i>
<i>Estimated percentage of allocation to be paid . . . . .</i>	<i>96.4 %</i>

At the closing campaign dinner, December 22, I expressed the opinion that before The War Fund closed its campaign books we would be able to meet our full obligations. I can now report that where 100 per cent is not paid there will be available funds from other sources sufficient to meet the needs of the Agencies included in the Fund.

### ADMINISTRATION AND CAMPAIGN COSTS

The officers of The War Fund have taken reasonable pride in raising this large sum of money and performing the year around administration at an overall cost of almost exactly 2.5 per cent. It is a well known fact that many of the war charities had an overhead expense previously ranging from 5 to 15 per cent. One of the basic reasons for consolidation was to effect economy and the fact that this whole enterprise has been conducted so that 97 1/2 cents of every dollar goes for the purpose for which it was subscribed is extremely gratifying.

### COLLECTION OF PLEDGES

It will be observed that a \$200,000 reserve has been established for shrinkage. This reflects our anticipation of better than 98 per cent collection.

It is satisfying to be able to report that as of January 20, 1944, \$9,500,000 of the amount subscribed has already been collected.

### THE CAMPAIGN LEADERSHIP

We were exceptionally fortunate in securing the acceptance of Elmer T. Stevens, President of Charles A. Stevens & Co., as General Campaign Chairman. His personal leadership and unfailing devotion to the campaign were major factors in its success. Mr. Stevens gave unstintingly of his time and his energy through eight months of organization and intensive campaign operation, meeting every situation with faith and determination.

He surrounded himself with a group of Division Chairmen who were efficient and faithful co-workers, blazing new trails of accomplishment in Chicago campaign practice. Included in this group were W. A. Patterson, President of United Air Lines, and William J. Kelly, President of the Kelly-O'Leary Steel Works, Chairman and Vice-Chairman of the Special Gifts Division; C. J. Whipple, President of Hibbard, Spencer, Bartlett & Company, Chairman of the Business Division; Morton Bodfish, President of the First Federal Savings & Loan Association of Chicago, Chairman of the Neighborhood and Loop Division; Owen L. Coon, Chairman of General Finance Corporation, Chairman of the Suburban Division, and Mrs. Bernice T. Van der Vries, Chairman of the Women's Division.

It should be stated that this is the largest united Community and War Fund campaign held in the United States. More than 60,000 workers took part. While it is too early to quote absolute figures because all analyses have not been made, it is reasonably clear that the number of contributors was increased around 50 per cent, the large gifts better than tripled in amount, and the employee gifts approximately doubled in average amount.

### THE NEED TO KEEP FUNDAMENTAL OBJECTIVES IN MIND

In a great public enterprise of this nature, which in itself is a significant civic accomplishment, it is easy to lose sight of the real purposes we strive to attain. We must always remember that this is a great city, which in good times or bad must look after 10,000 dependent children who are cared for outside of their own homes. It must face problems of youth and old age. It must meet the critical needs of the sick and it must carry on its normal welfare functions in peace or in war, in periods of prosperity or depression. We need to remember, too, that nearly four million dollars of the money we raised goes to serve our men in uniform all over the world. Finally, we should remember that another four million dollars is a token of our good faith and hope and concern for stricken men and women and children in devastated lands—people who need assurances of sympathy and friendship, not only from our government, but from the men and women of goodwill all over America. These are the things for which we raised the money and in which we feel the satisfaction of accomplishment.

### IN APPRECIATION

I could not complete this report without words of appreciation to all who have worked so devotedly for the success of The Community and War Fund during its first year of existence. That we have much to be proud of in terms of concrete results is a direct tribute to the initiative and hard work of all who have taken part. I know through our close association during the past year that they desire no word of special recognition, but have received full recompense for their effort in the knowledge of a good job well done in behalf of war front and home front agencies they have served.

*January, 1944*

AUBREY H. MELLINGER,  
*President*



# THE COMMUNITY AND WAR FUND OF METROPOLITAN CHICAGO, INC.

## Statement of Condition as at December 31, 1943

Cash in Bank.....	\$6,280,804.84
Subscriptions Receivable (Schedule 1 below).....	2,836,366.27
Prepaid Postage.....	676.40
	<u>\$9,117,847.51</u>

### LIABILITIES:

#### Allocations Payable:

	Total Allocation	Paid on Account	Balance Payable
Community Fund of Chicago.....	\$ 3,943,000.00	\$ 500,000.00	\$3,443,000.00
Suburban Community Chests.....	196,625.00		196,625.00
Jewish Welfare Fund..	1,220,000.00	1,000,000.00	220,000.00
National War Fund..	6,543,424.00	767,418.03	5,776,005.97
	<u>\$11,903,049.00</u>	<u>\$2,267,418.03</u>	<u>\$9,635,630.97</u>
Campaign and Admin- istrative Expense..	300,000.00	287,542.07	12,457.93
Collections for Withholding Tax, Bond Purchases, etc.			<u>2,223.24</u>
Deficit at December 31, 1943.....			<u>532,464.63</u>
			<u>\$9,117,847.51</u>

NOTE: Additional subscriptions are being received and it is expected that the total of subscriptions received up to the closing of subscription books on June 30, 1944, will enable The War Fund to meet at least 96% of the allocations to agencies indicated above.

NOTE: Messrs. Peat, Marwick, Mitchell & Co. have been appointed to audit accounts and the above figures are subject to confirmation by them.

#### SCHEDULE 1: Subscriptions Receivable

Total Subscriptions at December 31, 1943.....	\$11,854,084.37
Cash Collections to December 31, 1943.....	<u>8,817,718.10</u>
	3,036,366.27
Less: Reserve for Loss.....	<u>200,000.00</u>
Balance estimated good and collectible.....	<u>\$ 2,836,366.27</u>