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Jewish Federation of Cincinnati, correspondence, 1968.

**May 3, 1968**

**Dr. Clifford R. Josephson  
Executive Director  
Jewish Federation of Cincinnati  
2905 Vernon Place  
Cincinnati, Ohio 45219**

**Dear Cliff:**

**I enjoyed my stay in Cincinnati. I want to thank  
you for your many courtesies. My expenses  
totalled \$65.00.**

**I know that you will do all you can to see that the  
Foundation gets its proper allocation.**

**Sincerely,**

**DANIEL JEREMY SILVER**

**DJS:rvf**



May 3, 1968

Mr. Marvin Warner  
Jewish Federation of Cincinnati  
2905 Vernon Place  
Cincinnati, Ohio 45219

Dear Marvin:

Again I must thank you for your hospitality and friendship. It was very kind of you to have your man pick me up Thursday morning. I enjoyed my visit in Cincinnati very much. I wish you all manner of success.

Sincerely,

DANIEL JEREMY SILVER

DJS:rvf



May 3, 1968

Rabbi and Mrs. David S. Hachen  
Rockdale Temple  
Rockdale and Harvey Avenues  
Cincinnati, Ohio 45229

Dear Pearl and David:

Again my thanks for your wonderful dinner and company. Your friendship and sincerity made my visit to Cincinnati a very warm and happy one.

As ever,

DANIEL JEREMY SILVER





## *Committee for Observance of Israel's Twentieth Anniversary*

MAY 7, 1968

### COMMITTEE MEMBERS

NACHUM EDEN, Chairman

JULIUS H. BRAVERMAN  
President, B'nai B'rith Men's Council

SAM DALLOB  
Executive Director,  
State of Israel Bonds

MRS. M. ROBERT GARFIELD  
Federation of Jewish Women's  
Organizations

HAROLD GOLDBERG  
Executive Director, Jewish Community  
Center

RABBI FISHEL J. GOLDFEDER  
Vice President, Cincinnati Zionist  
Council

RABBI ALBERT A. GOLDMAN  
Chairman, Board of Rabbis

Dr. CLIFFORD R. JOSEPHSON  
Executive Director, Jewish Federation  
of Cincinnati

MRS. MILTON KRAMER  
Israel Information Center

A. MARCUS LEVY  
Board of Directors, Jewish Federation  
of Cincinnati

MYRON SCHWARTZ  
Executive Director, Jewish Community  
Relations Committee

MRS. IRWIN STOUT  
President, B'nai B'rith Women's Council

DR. MOSES ZALESKY  
Executive Director, Bureau of Jewish  
Education

MRS. I. MARK ZELIGS  
President, Cincinnati Zionist Council

RABBI DANIEL SILVER  
THE TEMPLE  
UNIVERSITY CIRCLE AT  
SILVER PARK  
CLEVELAND, OHIO 44106

DEAR RABBI SILVER:

MAY WE TAKE THIS OPPORTUNITY TO EXPRESS OUR  
SINCERE THANKS TO YOU FOR SPEAKING AT OUR LOCAL  
OBSERVANCE OF ISRAEL'S 20TH ANNIVERSARY.

AS YOU KNOW, I COULD NOT BE PRESENT, HOW-  
EVER, I HAVE HEARD OF THE ENTHUSIASTIC RESPONSE TO  
YOUR PRESENTATION. I KNOW WHAT AN INSPIRATIONAL  
YET REALISTIC TALK YOU GAVE, HOW MUCH YOU PROJECTED  
THE SENSE OF SPIRITUALITY AND HOPE FOR THE FUTURE.  
WE ARE INDEED IN YOUR DEBT FOR GIVING OF YOUR TIME  
AND ENERGY IN HELPING US MARK THIS SIGNIFICANT  
OCCASION IN ISRAEL'S HISTORY.

PLEASE ACCEPT OUR DEEP APPRECIATION. WITH  
VERY BEST WISHES, I AM

CORDIALLY,

N. NACHUM EDEN  
CHAIRMAN

NNE:sg



May 8, 1968

Mr. N. Nachum Eden, Chairman  
Committee for Observance of  
Israel's Twentieth Anniversary  
2905 Vernon Place  
Cincinnati, Ohio 45219

Dear Mr. Eden:

It was a privilege to be in Cincinnati and to take  
part in the 20th anniversary celebration. It is  
a fine community and I enjoyed being there.

Sincerely,

DANIEL JEREMY SILVER

DJS:rvf



# LCBC

LARGE CITY BUDGETING CONFERENCE

# REPORT

315 PARK AVENUE SOUTH, NEW YORK, N.Y. 10010

212, 673-8200

## NATIONAL FOUNDATION FOR JEWISH CULTURE Report for 1968

### PROGRAM AND FINANCIAL EXPERIENCE AND STATUS

In 1967, the National Foundation for Jewish Culture operated on a prudent and conservative basis in operations and finances. As a result, while stringent economies were practiced in its grants program and the staff expansion endorsed by LCBC was not instituted, the agency consolidated all its operations, reduced expenditures by \$8,000 from the amount spent in 1966, lived well within its income (\$112,100 received, \$99,914 spent), and strengthened its financial position. While assets exceed liabilities by over \$25,000, this amount almost entirely represents allocations not as yet paid in cash. The NFJC's cash position is still unsatisfactory, with a bank loan of \$12,500 required throughout 1967. The bank loan was reduced to \$10,000 at the end of 1967, and NFJC expects to continue to reduce the loan until it will be fully retired.

NFJC expects to be in a position in 1968 to begin to extend its program to meet some of its responsibilities which have been held in abeyance, specifically to conduct a detailed examination of the teaching of Judaica in American colleges and universities, to activate its Academic Advisory Council and assist in the creation of the professional association of Jewish scholars. These services will require a small addition to the Foundation's operating costs, to and slightly beyond the 1966 level, which was higher than 1967. Finances permitting, NFJC will use the remainder of the additional amounts sought for the expansion of its grants program.

In LCBC's opinion, as an agency initiated by action of the General Assembly, NFJC should have the support of the communities. To be able to discharge its responsibilities, NFJC should proceed now with the employment of a second full-time staff member, as found reasonable by LCBC in previous years. LCBC would particularly welcome additional efforts by the NFJC to enable welfare funds to deal more effectively with the needs of the whole field of Jewish cultural work, as embodied in the initial charge to the Foundation, and never fully implemented because of lack of funds.

NFJC



## BUDGET FOR 1968

The NFJC's 1968 budget, at \$213,660, is almost double the amount actually raised in 1967, and more than double the amount spent. Within this total, however, the amount requested for the actual operation of the agency remains slightly below that found valid for 1967, and almost the entire proposed expansion is in the grants program, to be expended only if funds are actually received. While special efforts are continuing and will be extended to increase income from sources other than welfare funds, the NFJC is requesting of welfare funds for 1968 a total of \$128,660, an increase of \$18,760 over the amount found reasonable for 1967 and of \$35,660 over 1967 allocations. This will provide for the necessary restoration of staff and reflect the increased welfare fund participation in NFJC's grants and subventions.

LCBC notes the uneven level of community participation in the support of the NFJC, and urges all communities to examine carefully the extent of their contributions to this community instrumentality. The Foundation has made a special effort to apportion equitably its requests to welfare funds. Early payments of allocations by communities would enable NFJC to retire its loans, and eliminate the interest expense.

LCBC regards the NFJC's 1968 budget of \$213,660 as urgently required, and \$128,660 as reasonable to be sought from welfare funds outside New York City.

Adopted January 20-22, 1968

This report is based on examination by community representatives of detailed information from NFJC and the CJFWF Budget Research Department, and discussions with NFJC representatives on January 22, 1968. L. W. Neumark, Cleveland, is Chairman of the LCBC Committee on NFJC.

9883LCBC/2-68

NFJC

The LCBC process recognizes fully the sole authority and responsibility of each participating agency's own governing body to make decisions on its program and budget. The cooperating agencies are free at all times to take their own action with regard to programs, budgets, or requests to individual communities. LCBC's responsibility, as a body for voluntary cooperative review, is to make recommendations, which are advisory in nature and do not bind the action of either the participating agencies or the member welfare funds.



## LARGE CITY BUDGETING CONFERENCE

### NATIONAL FOUNDATION FOR JEWISH CULTURE

#### Notes for 1968 Review

#### Summary of Current Factual Material

**ESTABLISHED:** 1959, following a major study and action by the Council of Jewish Federations and Welfare Funds, "to encourage, support, and maintain the study and growth of Jewish culture."

**AFFILIATIONS:** NFJC has established and maintains a Council of Jewish Cultural Agencies, with 16 participating organizations.

**PROGRAM:** NFJC's principal functions are: interpretation of the field of Jewish culture and its needs; strengthening the existing Jewish cultural agencies; bringing about greater inter-relationship among these agencies; assisting federations and welfare funds in estimating the needs of the field of Jewish culture; initiating programs by direct grants in areas not currently being served by the existing agencies, such as scholarships and publications.

#### **FINANCES** (in thousands of dollars; compiled from NFJC data)

	<u>Actual 1966</u>	<u>Budget 1967</u>	<u>Est. 1967</u>	<u>Budget 1968</u>
<u>Income</u> - total	<u>118.2</u>	<u>184.9</u>	<u>112.1</u>	<u>213.7</u>
Welfare funds#	92.7	109.9	93.0	128.7
Other	25.5	75.0	19.1	85.0
<u>Expenses</u> - total	<u>107.6</u>	<u>184.9</u>	<u>99.9</u>	<u>213.7</u>
Projects and grants	39.3	100.0	41.3	130.0
Interpretation, planning, consultation	58.6	75.1	51.4	74.8
General*	9.7	9.8	7.2	8.9

# As allocated. Cash receipts amounted to \$86,262 in 1966.

\* Budgets include for each year \$2,500 towards a cash operating

NFJC



fund; no funds were actually available for this purpose in 1966. Includes \$1,067 in 1966 for a non-recurring staff relocation item.

The NFJC's assets exceeded liabilities by \$25,850 at December 31, 1966; this however represented a deficit of \$6,672 in funds designated for specific purposes, with \$32,521 in the general fund. The general fund assets, however, included receivables of \$24,461 previously allocated by welfare funds but not as yet paid in cash by the end of 1966. Because of its accumulated cash deficiency, NFJC owed \$12,500 to banks throughout 1967.

For 1967, reflecting first findings of NFJC's reassessment process, the budget included new emphases on interrelationship among the Jewish cultural agencies, improved financing for the field, local community cultural planning, and service to colleges and universities with programs of Judaic studies. To advance these new emphases, the 1967 budget provided \$15,000 to enable NFJC to employ a new full-time assistant for greater emphasis on interagency planning and coordination and for consultation with communities. Additional funds were sought also for increased grants for projects and to aid cultural agencies.

Because of lack of funds, no assistant was employed in 1967, and it was necessary for NFJC to exercise economy in making grants for scholarships and fellowships. By means of stringent economies, NFJC's financial situation has been improved, and the base has been laid for an advance in fund raising and in program activities. The 1968 budget provides for inclusion of the items not funded in 1967, but still needed. It also provides for the establishment of an Academic Advisory Council, and for new projects, for which greater funds will be sought.

The amounts budgeted for grants are regarded as required for the progress of Jewish cultural work. The 1968 budget includes \$60,000 for special research projects, for which special foundation financing is being sought. Amounts actually spent are limited in accordance with available funds.

December, 1967

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## LARGE CITY BUDGETING CONFERENCE

### NATIONAL FOUNDATION FOR JEWISH CULTURE

#### Notes for 1968 Review

#### Summary of LCBC Reviews for 1967 and Earlier Years

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Entered joint budget review: 1961, at the conclusion of the Foundation's initial three-year underwriting by special community grants.

#### For 1966 and earlier years: LCBC has found:

- 1) A welcome increase has occurred in interest in Jewish cultural matters since the establishment of the NFJC. The need for the Foundation's work has been demonstrated.
- 2) NFJC's continuance and strengthening are necessary for the welfare of the Jewish community and American Jewry's cultural contribution to the total community, and NFJC deserves continuing financial participation by welfare funds.
- 3) Since its formation as a result of action at the CJFWF General Assembly in 1959, the NFJC has achieved wide recognition as the central address for Jewish cultural programs. It has stimulated cultural agencies and communities to undertake pilot and demonstration projects, and has been called upon extensively, by universities and by donors of funds as well as by agencies and communities, to serve as consultant in programming. It has received and disbursed over \$200,000 in grants to over 100 fellows and scholars in fields of Jewish learning.
- 4) Other objectives sought at the time of NFJC's establishment still required fuller implementation, such as the achievement of more extensive coordination and joint planning among the Jewish cultural agencies, and the development of analytical reports to welfare funds on the cultural agencies. In particular, the Foundation has not as yet raised large gifts from sources other than welfare funds for Jewish cultural work, a major expectation at the time it was established.
- 5) LCBC welcomed the NFJC's thorough examination of its role in implementing its objectives, and looked forward to the fresh impetus to the entire field of Jewish culture that NFJC's self-study process may bring about.

NFJC



For 1967:

Reassessment: With a strengthened board and new personnel, the NFJC outlined some very far-reaching plans, designed to enhance the work of the Jewish cultural agencies and the total program of cultural activity. These included new emphases on the interrelationship among the cultural agencies, improved financing for the field, local community cultural planning, and services to colleges and universities which have programs of Judaic studies.

LCBC believed it important for NFJC to continue to explore the most effective ways of achieving these ends, and to proceed with implementation as feasible methods and funds were found. In LCBC's opinion, to be able to discharge these responsibilities, the NFJC required the staff of two full-time professionals as budgeted for 1967.

Going beyond NFJC's 1967 budget, LCBC regarded it as urgent and important that there be progress along the lines of the reassessment proposals, and specifically further exploration of the NFJC's proposal for a joint appeal to welfare funds on behalf of the national Jewish cultural agencies. LCBC therefore suggested continuing discussions as required, to examine NFJC's specific plans, projects, and priorities for implementation of its reassessment recommendations, in the perspective of the total national and nation-wide Jewish cultural needs, activities, services, and developments.

Financial experience: Projects and grants, in the form of scholarships and fellowships, and grants to agencies, were kept well below budgeted amounts, because of lack of income. On an allocations basis, 1966 income totaled \$119,000 but cash was barely sufficient to cover expenditures, and the agency maintained a bank loan throughout 1966. Earlier payments by communities were sought to eliminate interest costs.

Budget for 1967: The 1967 NFJC budget as presented, of \$184,900, provided for only the beginning steps towards the continuation and implementation of the reassessment process. The agency reported that its policy is to live within available income. LCBC found the NFJC's 1967 request of \$109,900 from welfare funds to be required for its operations and necessary further progress.

December, 1967

NFJC

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NATIONAL FOUNDATION FOR JEWISH CULTURE  
STATEMENT TO LARGE CITY BUDGETING CONFERENCE

January 22, 1968

The National Foundation for Jewish Culture was created in 1960 under the sponsorship of the Council of Jewish Federations and Welfare Funds. With the general purpose of serving as a central focus for the Jewish cultural field, it was given a broad and comprehensive mandate, including: the enrichment of the programs in the field by strengthening the existing Jewish cultural agencies; providing a better understanding of the field of Jewish culture and its needs; and initiating such new programs as required.

In its brief existence the Foundation has compiled a notable record of accomplishment and has clearly demonstrated the validity for its establishment. It has provided evidence of the considerable potential which exists for dynamic Jewish cultural growth; and it has revealed that with increased understanding and support America can become a truly creative center of Jewish cultural life.

AREAS OF ACTIVITY

In pursuit of its objectives the Foundation engages in a variety of programs and activities, a few of which are cited below:

Clearing House and "Central Address" for Jewish Culture -- The Foundation has become increasingly recognized and used as a resource for information and advice on Jewish cultural matters. In this way it renders service to individuals, organizations and communities; channels matters to the appropriate cultural agencies; determines needs and encourages the development of programs to meet them. Having a comprehensive overview of the field, it is in a position to assess the problems as well as the requirements of the cultural enterprise as a whole.

Interpretation of the Cultural Field -- Through a variety of approaches, including bulletins and other publications, personal appearances before federations, and addresses to audiences in many cities, the Foundation has endeavored to describe and interpret the work and needs of the various cultural agencies as well as of the total field of Jewish culture. It has sought to provide the basis for an increased appreciation of the role which a knowledge of our cultural heritage can play in the meaningful Jewish survival in America. It encourages exposure to Jewish scholars through their publications as well as in lectures so that there can be a wider dissemination of Jewish knowledge and culture on the American scene.

Aid to National Jewish Cultural Agencies -- The Foundation has made subventions to a number of the national agencies for special research, for publication of scholarly works, and for the preservation of archival materials. It has also provided professional service and specialized consultative assistance with particular problems. It has tried to help them to interpret their work to the local communities and in their efforts to obtain a greater measure of support from welfare funds.



Developing American Jewish Scholars -- One of the Foundation's major achievements has been its program of assistance to students preparing themselves for careers in Jewish scholarship. Recognizing the desperate shortage of properly trained scholars for research, university teaching, writing, archival work and similar activities, the Foundation in 1961 initiated a program of Scholarships, Fellowships, and Grants-in-Aid. Despite limited funds, the Foundation's program has been immensely productive. It has had a profound effect on the encouragement of gifted young students to pursue advanced Jewish studies, and with each succeeding year the number of highly promising applicants increases. Thus far the Foundation has awarded 130 Pre-Doctoral grants aggregating more than \$265,000. Many of these Fellows have completed their training and are currently teaching in thirty leading American colleges and universities. A number have already made significant contributions in writing and research, and it can be expected that the leading Judaic scholars of the immediate future will come from their ranks.

It is regrettable that a far larger number of talented and promising students could not be helped by the Foundation because of insufficient funds. For every successful candidate the Foundation has had to turn away four other meritorious applicants, some of whom were not able to pursue their Jewish studies and went into other fields where more ample financial assistance was available.

Grants to Established Scholars -- The encouragement of creative work by established Jewish scholars has been another area of Foundation programming. Increasingly, academicians, researchers and writers are applying to the Foundation for assistance to enable them to carry out a special project in the Judaic field which they would not otherwise be able to do while working full time. Thirty-five such grants have already been made by the Foundation which have resulted in some significant additions to the American Jewish scholarly product.

Here, again, so much more could be accomplished for the contribution of original research and valuable publication if a modest additional amount were available for such grants.

Work with Colleges and Universities -- The Foundation's involvement in the academic world has brought it into close contact with the major colleges and universities. It is consulted frequently on such matters as curricula for courses of Jewish studies, personnel for teaching positions, establishment of Chairs of Judaica, setting up libraries, grants resources for graduate students, etc. The remarkable proliferation of courses of Jewish Studies in colleges and universities throughout the country has created the need to devote even more of its staff service to these institutions of higher learning. Because of the growing importance of this development and the vastly increased number of Jewish students on the American campus for whom these programs of Jewish Studies may have such significance, the Foundation regards this as one of its priority areas for the immediate future.

Demonstration Programs for Local Communities -- From time to time the Foundation has undertaken to develop pilot projects for adaptation by local communities. In the final analysis it is only as the cultural product is used by people in their daily living that it will take on meaning and substance. A predominantly college-educated generation of Jews can be reached by cultural programs of authentic quality and excellence, and it becomes increasingly



clear that the organized Jewish communities must assume the initiative in planning for this aspect of their people's needs fully as much as in the areas of "health and welfare". The Foundation, therefore, has been experimenting with new types of programs, such as the Scholar-in-Residence and lecture series by distinguished Jewish scholars that can have broad application by many communities. It is also eager to undertake a few demonstration efforts in developing community-wide cultural planning bodies for comprehensive local programming on a year-round basis.

Coordination and the Council of Jewish Cultural Agencies -- As has been reported previously to the LCBC, the Council of Jewish Cultural Agencies which was established within the framework of the Foundation, has not functioned for several years after its initial recommendations for projects could not be implemented because of the lack of funds. It has been felt that little prospect for fruitful work by this body can be anticipated until such time as there is greater likelihood for funding at least some of the programs which it would recommend. The Council still has the potential for making a substantial contribution to the field through a pooling and exchange of ideas, assistance in establishing priorities, joint planning, and cooperative effort on major programs. Although the specific proposal presented by the Foundation in 1967 for joint fund raising and allocations for the cultural agencies failed to obtain any clear-cut consensus from the LCBC, there needs to be further search for appropriate measures to deal with the critical underfinancing of the cultural field. Even a modest increase would provide some basis for reviving the Council and bringing together all the interested cultural agencies into a cooperative planning process.

#### PROGRAM PRIORITIES FOR 1968

In addition to its ongoing activities, the Foundation in 1968 will seek to emphasize several projects for special attention. These include the following:

Research Study on the Teaching of Judaica in American Colleges and Universities -- Sound planning for the future development of Jewish studies in institutions of higher learning requires that a comprehensive, in-depth examination of the field be undertaken as soon as possible. The remarkable proliferation of these courses has presented many questions and problems which demand careful assessment before appropriate measures can be developed to deal with them. The Foundation's intimate involvement in this field makes it the logical sponsor for such a study. It is therefore proceeding to approach various foundations for the funding of the study which it estimates will require about 18 months with an expenditure of approximately \$80,000. While it is planned that a Study Director will be engaged to conduct the project, the Foundation staff will be available for various ancillary services. The findings of this study should have important implications not only for the Foundation's future activity in this field but for the whole development of the teaching of Judaica in American colleges and universities.

Academic Advisory Council -- Late in 1967 the Foundation appointed an Academic Advisory Council composed of fourteen of America's outstanding Jewish professors to help guide the Foundation in matters pertaining to the field of scholarship and to its work with the colleges and universities. The Council will help screen applications for grants and it will probably submit



suggestions to the Foundation on such other matters which in its judgment will advance American Jewish scholarship. The creation of the Council will further strengthen the Foundation's competence in this vital area and should serve as a valuable base for cooperative efforts in other phases of the Foundation's work.

Professional Association of Jewish Scholars -- With the growing number of professors of Jewish studies there is an increased recognition of the need for a suitable forum in which to exchange ideas and experiences as well as develop improved methods and standards for the teaching of Judaica on the American campus. The Foundation, in response to this need, has been working with a group of academicians to explore the possibilities and to consider various specific proposals. Because the establishment of such an instrument would be of importance in the development of a profession of Jewish scholars, the Foundation will continue to give this matter its close attention during the coming year. The newly formed Academic Advisory Council will probably be asked by the Foundation to lend assistance in this task.

Expanded Grants Program -- During the coming year it is essential that the Foundation increase the number of its awards both at the pre-doctoral level as well as to established scholars. The gap between available university teaching posts in Judaica and the number of qualified candidates is widening and it is ironic that academic institutions are vainly pleading for competent Jewish scholars. As a result, some colleges have begun to employ people who are poorly trained and inadequately prepared to teach Jewish studies. This threatens to undermine much of what the Foundation has so painstakingly been building, and can seriously affect the standards of quality and excellence which we have sought to associate with the teaching of Jewish studies. It requires many years to develop a first-rate Jewish scholar, and it is vital that the Jewish community not let promising students drift off to other fields. The Foundation intends to make a determined effort to secure additional funds for this program so that more meritorious applicants can be given the means to continue their preparation for a career in Jewish scholarship.

Similarly, aid to creative independent scholars to enable them to conduct research, and to write and publish their works, must be increased as more of them turn to the Foundation. It would be unfortunate if the impression should grow in scholarly circles that there is little point in applying to the NFJC. It is essential that scholars secure the image of an organized Jewish community which is interested in their continued creativity and is prepared to assist them in their efforts.

## FINANCING

Jewish Welfare Funds -- The basic financing of the Foundation continues to come from Jewish welfare funds which in 1967 accounted for 83% of the Agency's total income. While the number of allocating communities continues to increase (83 in 1967), there has been no substantial aggregate increase in allocations. Three LCBC cities still do not include the Foundation as a beneficiary (Denver, St. Louis and Washington, D. C.). In 1967 two more LCBC cities (Baltimore and Boston) made additional allocations earmarked for the Foundation's Grants Program.



In order to make possible the minimum advance toward the immediate program objectives for 1968, the Foundation is seeking an increase of approximately \$35,000 from welfare funds above the 1967 estimated allotments. Inasmuch as the basic operating budget, exclusive of grants and subventions, is projected for \$83,000, every increase in welfare fund allocations will be applied to the Grants Program. The additional \$35,000 sought would represent only a minor increase for each of the LCBC communities.

Other Financing -- It is recognized that the attainment of the Foundation's program goals requires major funding from sources outside the welfare fund framework. In 1968 the Foundation will be addressing itself to the development of several major financing possibilities:

- 1) approaches to individuals and foundations in the New York City area;
- 2) solicitation of selected individuals in a limited number of cities for gifts toward a \$1,000,000 Fellowship Endowment;
- 3) gifts to a general Endowment Fund; and
- 4) contributions on an annual basis toward the funding of earmarked projects.





NATIONAL FOUNDATION FOR JEWISH CULTURE  
INCOME AND EXPENDITURES - 1966, 1967 and 1968

	Actual 1966	Budget 1967	Estimated 12 Months 1967	Budget 1968
<u>Income</u>				
Welfare Funds*	\$ 92,742¶	\$109,947	\$ 93,000	\$128,660
Individuals	11,148	)	12,000	30,000
Foundations	6,125	75,000)	2,000	45,000
Organizations	<u>8,185</u>	<u>          </u> )	<u>5,100</u>	<u>10,000</u>
T o t a l	\$118,200	\$184,947	\$112,100	\$213,660
<u>Expenditures</u>				
Scholarships & Fellowships	\$ 22,994	\$ 17,278	\$ 30,000	
Grants-in-Aid	9,080	)	19,000	30,000
Publication Subventions	3,000	100,000)	2,500	10,000
Special Research Projects	4,230	)	2,500	60,000
Servicing of Grants	13,508	14,205	12,890	16,650
Interpretation & Information Services	11,811	12,120	8,815	11,645
Community Consultation	9,663	11,245	7,020	10,825
Services to Cultural Agencies	8,590	10,465	7,645	9,990
Program Innovation & Demonstration	8,590	9,253	6,640	9,160
Planning & Coordination	6,442	17,834	8,375	16,500
General Administration	<u>9,663</u>	<u>9,825</u>	<u>7,251</u>	<u>8,890</u>
T o t a l	\$107,571	\$184,947	\$ 99,914	\$213,660

\* Allocations Basis

¶ Cash receipts through December 31, 1966 on Welfare Fund allocations for 1966 and prior years amounted to \$86,262.



NATIONAL FOUNDATION FOR JEWISH CULTURE  
AUDITED FINANCIAL CONDITION, DECEMBER 31, 1966

	<u>Total</u>	<u>General Fund</u>	<u>Grants Fund</u>
Assets	\$63,411*	\$52,717	\$10,693
Liabilities	37,561¶	20,196	17,365
Fund Balances	25,850	32,521	(6,672)

\* Includes \$24,461 of Welfare Fund allocations receivable of which \$5,276 were for 1965 and prior years; also includes balancing interfund receivables of \$17,365.

¶ Includes bank loan of \$12,500 and \$17,365 balancing inter-fund payables.







**JEWISH FEDERATION OF CINCINNATI**

2905 VERNON PLACE • CINCINNATI, OHIO 45219 • PHONE 751-5800

DR. CLIFFORD R. JOSEPHSON  
Executive Director  
ALLEN A. COWETT  
Associate Executive Director  
CLARA GRELLER  
Associate Campaign Director

April 5, 1968

MARVIN L. WARNER, President  
NACHUM EDEN, Vice President  
HENRY H. HERSCH, Vice President  
HARRIS K. WESTON, Vice President  
HERBERT R. BLOCH, JR., Treasurer  
MAX KRAUS, Secretary

Rabbi Daniel J. Silver  
The Temple  
University Circle - Silver Park  
Cleveland, Ohio 44106

Dear Rabbi Silver:

The leadership of the Cincinnati Federation is delighted and appreciative to you for accepting our invitation to serve as resource person in an attempt to evolve Federations' role in poverty and community programs.

Reservations have been made for you on Monday, April 22nd, at the Carrousel Motel - a very lovely facility near the Jewish Community Center where the 8:00 p.m. meeting will be held. If your office will inform us as to your flight schedule, I will arrange to have you met at the airport. Dinner is planned at 6:00 p.m. with the Federation officers, prior to the Board meeting.

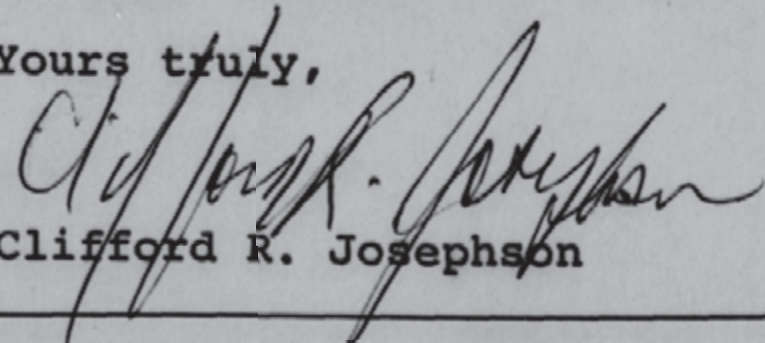
Enclosed are the following:

- Item #1: Notice convening the Special Meeting of the Board.
- Item #2: Results of a Survey conducted to gauge poverty program participation.
- Item #3: An item presented to our Executive Committee on February 26th. The action of the Executive Committee was to confirm the importance of the proposals and refer to the Jewish Community Relations Committee the task of implementation.

At the March Board meeting this action was seriously questioned by a number of Board members and subsequently it became apparent that this issue must be discussed in depth and at length; hence this Special Meeting.

I look forward to the opportunity of personally meeting you and working together on areas of mutual interest and concern.

Yours truly,

  
Clifford R. Josephson



Philip M. Klutznick

401 North Michigan Avenue • Chicago, Illinois 60611

APR 11 1968

April 9, 1968

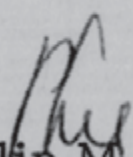
Mr. Harry I. Barron  
Executive Director  
National Foundation for Jewish Culture  
315 Park Avenue South  
New York, New York 10010

My dear Harry:

In response to your letter of April 5th, I can only say that you have picked out one of those very bad days. I am in a CED Research and Policy meeting from 9:30 until about 2:30 P. M. Then I have a campaign dinner meeting at 5:30 P. M. I probably could slide in 30 to 40 from about 3:00 P. M. if Rabbi Silver could come to my office at that time.

Best wishes.

Cordially,

  
Philip M. Klutznick

PMK:s





**JEWISH FEDERATION OF CINCINNATI**

2905 VERNON PLACE • CINCINNATI, OHIO 45219 • PHONE 751-5800

April 9, 1968

DR. CLIFFORD R. JOSEPHSON  
Executive Director  
ALLEN A. COWETT  
Associate Executive Director  
CLARA GRELLER  
Associate Campaign Director

MATERIAL

MARVIN L. WARNER, President  
NACHUM EDEN, Vice President  
HENRY H. HERSCH, Vice President  
HARRIS K. WESTON, Vice President  
HERBERT R. BLOCH, JR., Treasurer  
MAX KRAUS, Secretary

- - SPECIAL MEETING - -

JEWISH FEDERATION OF CINCINNATI BOARD OF TRUSTEES

April 22, 1968 - 8:00 p.m. - Jewish Community Center

①

Dear Board Member:

A special meeting of the Board of Trustees is called by the president to consider the role of our Federation in the area of poverty and community service programs.

This question was discussed at the February 26th meeting of the Executive Committee and again at the meeting of the full Board on March 25th. Many Board members and Mr. Warner have expressed the need of exploring the role Federation is to play in this vital area.

Rabbi Daniel L. Silver of Cleveland will be our guest. He played a major role in the Cleveland Federation program development and has been involved in Jewish community efforts in many parts of the country.

The interest and varying opinions expressed thus far necessitate an open forum to which all Board members are invited and urged to attend.

Yours truly,

Max Kraus,  
Secretary

- encs. 1. Minutes of March 25th Board of Trustees Meeting.  
2. Survey of Poverty Program Participation.

Please return the enclosed card.



C  
O  
P  
Y

# National Foundation for Jewish Culture

729 Seventh Ave. ■ New York 19, New York ■ JUdson 6-7912

April 15, 1968

Mr. Samuel A. Goldsmith  
53 West Jackson Boulevard  
Chicago, Illinois 60604

Dear Sam:

I hope you are well and that you are enjoying the advent of Spring as well as a pleasant holiday.

Rabbi Silver is going to be in Chicago on Tuesday, April 23rd and will be appearing before the Jewish Welfare Fund Budget Committee from 1 to 2 p.m. While he is in the city I am sure he will want to give you a ring and perhaps get an opportunity to chat with you. It would also be most helpful if he could get to meet a few individuals with whom he could talk about our Grants Program. Do you think you could undertake to put him in touch with one or two such people while he is there? We shall certainly be grateful to you for any assistance you can give on this. Since the time is short why don't you phone me collect? (I tried to get you on the phone today but could not reach you).

I have had some extensive correspondence with Mrs. Albach, as well as a long visit. I shall have to tell you about this on another occasion.

All the best.

Cordially,

Harry I. Barron  
Executive Director

pk

427-0548



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Y

National Foundation for Jewish Culture

729 Seventh Ave. ■ New York 19, New York ■ JUdson 6-7912  
April 16, 1968

Hon. Philip M. Klutznick  
401 North Michigan Avenue  
Chicago, Illinois 60611

Dear Phil:

It is indeed good of you to be  
willing to set aside some time to see  
Rabbi Silver on April 23rd in what  
obviously is a very heavy day for you.

Unless you hear from Rabbi Silver  
to the contrary, he will be at your office  
at 3:00 P.M.

All good wishes.

Cordially,

Harry I. Barron  
Executive Director

pk



April 17, 1968

Mr. Clifford R. Josephson  
Jewish Federation of Cincinnati  
2905 Vernon Place  
Cincinnati, Ohio 45219

Dear Mr. Josephson:

Please be advised that Rabbi Silver is scheduled to arrive in Cincinnati at 4:12 p.m. Monday, April 22nd via American Air Lines flight #799. Thank you for your kind arrangements of housing and dinner. He will depart for Chicago Tuesday, April 23, at 10:05 a.m. via American Air Lines flight #701.

Sincerely,

MGM:mgm

(Miss)Margurite G. Mihok  
Secretary to Rabbi Silver



April 24, 1968

Mr. Marvin L. Warner, President  
Jewish Federation of Cincinnati  
2905 Vernon Place  
Cincinnati, Ohio 45219

Dear Marvin:

I want to thank you again for your courtesy to me during my recent visit to Cincinnati. It was a privilege to be part of your decision making process.

Sincerely,

DANIEL JEREMY SILVER

DJS:rvf



April 24, 1968

Dr. Clifford R. Josephson  
Executive Director  
Jewish Federation of Cincinnati  
2905 Vernon Place  
Cincinnati, Ohio 45219

Dear Cliff:

I enjoyed being a part of Cincinnati's decision making process. My expenses for the trip totaled \$75.00. I look forward to seeing you next week and good luck in community action.

Sincerely,

DANIEL JEREMY SILVER

DJS:rvf



*Dr. Clifford R. Josephson*

April 25, 1968

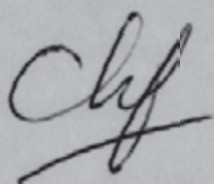
Dear Rabbi Silver:

I would like to thank you again for your excellent presentation and assistance to us at Monday evenings Board Meeting.

You can well appreciate the difficulty in decision making facing this Board as it gropes with so complex and urgent a problem.

I look forward to seeing you on Wednesday, May 1st.

Cordially,



P.S. Enclosed is your expense check.



JEWISH FEDERATION OF CINCINNATI

2905 VERNON PLACE • CINCINNATI, OHIO 45219 • PHONE 751-5800



Final of House Report

The mass for a ~~number~~ free - ~~unit~~ - should report  
as mid long center number of year per case is a an old

~~Second record~~

One answer right to a T.R. case - can be organized  
 just coming to us as rel. body without WPS out, 3N

12/11/11  
 Received of ...  
 ...  
 ...

can find any ~~and suggested~~ to per agency -

2 Process  
very well, particularly  
- Wood

Lawrence y Carroll en cap. Gaudin

[illegible]

(2) Candy seems  
who will be the  
- who are ready to be

document - scripted - document

glossary - Amul product & related to Amul products

Ques 2.4 gallons 205 - The max cap cap

~~Leontideus~~

Q 432 answer might be in the - next y -

original journal concerning & not regard to others

Quellung des Berges - Engländer weg, 1. Februar



suggested for other currency of socialism down in the past  
them  
these more & possibly expect to put up equally bad.

[Any more which has been done is done]

more than little - but too late - The number of cases  
which appear reminded me and to be more convinced -  
which by an agency - that the fund community has to own  
cases (as, bonded, returning) & can not afford to  
dilute  
debts in exchange a return, if it doesn't need the  
imperative news - in an other world!!

TRUE

WRHS



& TRUE That there is a range of issues -  
intelligent & preferred beliefs which are not able  
to make the recovery of Federations recovered ground  
work for the improvement of fund life, The wise  
need a fund of a kind of calculation to  
make sure that the non-fund cases do not lead  
to any other undesirable consequences.

I must agree that the fund community is a  
crisis of unmet needs - needs, I must  
have known you for 50 years and know the community



2 of 2 - 11/17 - 1945 - 2 pages

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When that a degree in that are a third procedure to go -  
 in the C.I.C., NFSC and PWC - what we need -  
 new kind of new conventional integrity - anti-fake, anti  
holding  
operation for present sympathy & Education structure -  
 we are convinced of it - in June '67.

w by unofficial person?

- 1) Not actual body - in the field unofficial
- 2) only kind which can give concrete results
- 3) our all possibilities addressing many of a cell and idea

Europe is concluded

- 3) Rules of game - which must be clear and simple
- 4) Don't have to find unofficial person in the field
- 5) It's for the future

Our Chancellor idea

Proposals - very simple  
is definition

Money - Capital (Account) with operation -  
Shop - from united for operation

1) Specific project function

9 a.m. - Student Club - Supper hall -  
Point - interior Story hall  
by Spence N.Y.C. - Employment - Heaven E.



300 mill. - 3000 - wheat - 1 year in school  
1000 - 1000

+ expenses

+ Jewish people - 10000

+ ~~contract~~ - know enough about

+ Major Learning Fund (very good)

+ school - Capital (3 million)  
ADW - 17 million  
new school - very good

+ group AJC & by Bulle 6 cars to 16,000

2) Immediate Aid - 1000

MLA Major Learning Fund

CEO

Major Learning - 17 million dollars

Major Learning

[10000] - group

3) Major Learning bound

JCC Major Learning

JFSA - 1000 - 1000 - new school

Major Learning Major Learning

1000 - Major Learning

