



## Daniel Jeremy Silver Collection Digitization Project

Featuring collections from the Western Reserve Historical Society and  
The Jacob Rader Marcus Center of the American Jewish Archives

### **MS-4850: Daniel Jeremy Silver Papers, 1972-1993.**

Series II: Subject Files, 1956-1993, undated.

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National Foundation for Jewish Culture, correspondence,  
memoranda, notes, reports, and speech, 1969-1971.

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## National Foundation for Jewish Culture

729 Seventh Ave. ■ New York 19, New York ■ JUdson 6-7912

January 21, 1969

Dr. Jacob Neusner  
70 Vassar Avenue  
Providence, Rhode Island 02906

Dear Dr. Neusner:

I am pleased to extend an invitation to you to serve as a member of the Foundation's Academic Advisory Council. As I indicated to you last year, service on the Council is on a rotation basis, and we have looked forward to the time when we could have the benefit of your participation.

I know that you will bring added dimension to the thinking and productive effort of this group, and I trust you will find it possible to accept this appointment.

We are currently polling the members of the Council in order to schedule the next meeting. The proposed dates are Monday, March 3rd; Wednesday, March 5th; and Monday, March 10th. It is suggested that we start at 10:30 a.m. and plan to adjourn by 4 p.m. I hope you will be good enough to indicate your availability on the enclosed reply card and return it promptly so that we can set the date soon.

My thanks in advance for your anticipated help.  
Kindest regards.

Cordially,

DANIEL JEREMY SILVER  
President

Encl.



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NEW ADDRESS:  
315 Park Avenue South  
New York, N. Y. 10010

**National Foundation for Jewish Culture**  
729 Seventh Ave. • New York 19, New York • JUdson 6-7912

January 30, 1969

Dr. Steven Schwarzschild  
Washington University  
St. Louis, Missouri

Dear Dr. Schwarzschild:

As you may know, the National Foundation for Jewish Culture was brought into being in 1960 by the Council of Jewish Federations and Welfare Funds to serve as a central focus for the strengthening of the American Jewish cultural enterprise. One of its areas of activity has been the encouragement of advanced Jewish study and the assistance of individual scholars in this field. At the suggestion of a group of scholars a year ago, the Board of the Foundation authorized the creation of a Academic Advisory Council whose original membership is noted on the attached list. Members are nominated to this Council ad personam and will be rotated for a term of three years.

I am pleased to invite you to serve as a member of this Academic Advisory Council and hope that you will find it possible to accept our invitation. Meetings are usually held in New York. Expenses related to these meetings will be defrayed by the Foundation. Our next meeting will be held during March, the exact date to be announced shortly.

Will you please be good enough to let me hear from you at your early opportunity as to whether you will serve.

With all good wishes, I remain,

Sincerely,

djs/tr  
enc.

DANIEL JEREMY SILVER  
President

P.S. On the chance that you may not have seen our latest brochure, I am sending along a copy.

BCC: Rabbi Daniel Jeremy Silver

NATIONAL FOUNDATION FOR JEWISH CULTURE

315 PARK AVENUE SOUTH

NEW YORK, N. Y. 10010

777-5383

4/6/69

Dear Sam -

I have Enclosed two sets of material  
as per our understanding.

In addition I am including a list  
of Bernstein's Committee and an outline of the  
points we referred to last year in our discussion  
with Buddy Hellerman and David Satter.

Let me know what you want to do about  
the packets for the Committee members Tuesday -  
and whatever is of interest about your conversation  
with Bernstein and Lerner.

My love.

Barry

NATIONAL FOUNDATION FOR JEWISH CULTURE

315 PARK AVENUE SOUTH

NEW YORK, N. Y. 10010

777-5383

MEMORANDUM

October 15, 1969

TO: Daniel Jeremy Silver

FROM: Harry I. Barron

Enclosed is our check for \$100 to cover expenses on your recent trip to New York.

We have finally jelled on the participants for the Foundation's Breakfast Session at the GA, November 15th. The presentation from the standpoint of the scholar will be made by Dr. Leonard Dinnerstein, a former NFJC Fellow, now teaching History at Fairleigh Dickinson. His doctoral dissertation at Columbia was on the Leo Frank case (published by Columbia University Press), and he is currently at work on the History of the Jews in the South.

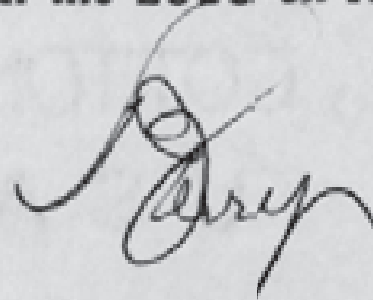
The presentation from the standpoint of a local federation person will be given by Saul Schwartz, Director of Social Planning of the Essex County (Newark) Jewish Community Council whose long-standing hobby has been the history of the Jews of Newark.

Si Friedman will be the third panelist as per your suggestion.

If at all possible, we shall try to bring the three together in the next week or so to clarify their respective roles. If you have any suggestions, please send them along.

Murray Shiff has been redoubling his efforts to try to work out a later time for our session with the LCBG on November 12th. I'll keep you posted on this.

My best,



ew  
Encl.

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Conference on Jewish Social Studies • Congress for Jewish Culture • Council of Jewish Federations and Welfare Funds • Dropsie College • Histadruth Ivrit  
of America • Jewish Agency for Israel • Jewish Publication Society of America • Jewish Reconstruction Foundation, Inc. • National Jewish Welfare Board  
Yeshiva University • YIVO Institute for Jewish Research





## PENN OVERALL SUPPLY COMPANY

Phone: 281-0400-1-2

2230-42 La Place Street / Pittsburgh, Pennsylvania 15219

May 26, 1970

MAY 28 1970

Rabbi Daniel Jeremy Silver  
National Foundation for Jewish Culture  
315 Park Avenue South  
New York, New York 10010

Dear Rabbi:

In rereading the minutes of the March 29 Executive Board discussion of lump sum allocations from intermediate cities the thought occurred to my why not tie in specific individual projects to designated intermediate cities?

I admit to thinking like a salesman, but have the feeling that many people will respond over the next few years to the efforts of N. F. J. C. if we can dramatize concrete projects that their money will pay for. It may inspire certain people to pursue deeper relationships such as our scholars-elect taking faculty appointments in intermediate cities, which again would strengthen the social fabric. There are many good reasons why this might be mutually advantageous, and I feel it would generate much money quickly.

Sincerely,

William Stark

WS:IS

P.S. : I must miss the Cleveland meeting, but one day I will make it.





June 2, 1970

Dr. Salo W. Baron  
29 Claremont Avenue  
New York, New York 10027

Dear Dr. Baron:

I am writing you on behalf of the National Foundation for Jewish Culture and in consequence of what I consider to be a happy decision of our Executive Board. We should like to honor your contributions to Jewish scholarship and culture on the occasion of your 75th birthday. We propose to do so in this fashion. The National Foundation has been allocated the Shabbat afternoon program on November 14th at the Council of Jewish Federations and Welfare Funds General Assembly this year and we plan to use this Oneg for the public presentation.

An appropriate presentation would be made but being Jews we have several purposes in mind. One is to give you the floor for a chance to air your view on the needs and future of American Jewish scholarship and of our cultural agencies. — I would be the only other speaker and would deal with the same issues.

The meeting will take place in Kansas City, of all places, but the audience is a select one and we would see to it that your anniversary and address were widely publicized. Of course, we would defray all expenses involved. I truly hope that you can be with us.

Sincerely,

DANIEL JEREMY SILVER

DJS:rvf

June 2, 1970

Mr. William Stark  
Penn Overall Supply Company  
2230-42 La Place Street  
Pittsburgh, Pennsylvania 15219

Dear Mr. Stark:

I am sorry that you will miss our Cleveland meeting. Your idea is a good one and I will raise it at the time. We are pushing hard on our work with the cultural agencies.

With all good wishes, I remain

Sincerely,

DANIEL JEREMY SILVER

DJS:rvt

Columbia University in the City of New York | New York, N. Y. 100<sup>25</sup>

CENTER FOR ISRAEL AND JEWISH STUDIES 622 West 113th Street

June 5, 1970

Rabbi Daniel Jeremy Silver  
The Temple  
University Circle at Silver Park  
Cleveland, Ohio 44106

Dear Rabbi Silver:

Thank you very much for your letter of June 2nd. Of course, I feel deeply honored for the willingness of the Council of Federations to devote a session of its General Assembly to a discussion connected with my birthday. I hope, moreover, that such a discussion might bring some fruits to Jewish cultural endeavors in this country, in which I have been taking part for some 45 years.

I am putting the date of November 14th on my calendar, and hope to persuade my wife to join me on that occasion.

With kindest regards and reiterated thanks, I am,

Cordially yours,

*Salo W. Baron*  
Salo W. Baron

SWB:rf

June 8, 1970

Dr. Salo W. Baron  
Columbia University  
622 West 113th Street  
New York, New York 10025

Dear Dr. Baron:

I am delighted that you will be with us in Kansas City on the 14th of November. Would you like our office to make reservations for you? We should be pleased to help in any way we can.

I shall be in contact with you towards the end of the summer regarding further plans for your presentation. With all good wishes, I remain,

Sincerely,

DJS:mgm

Daniel Jeremy Silver



# Memorandum

*Natl Foundation*

~~August 27, 1970~~  
Date

To: Rabbi Daniel Jeremy Silver

From

HENRY W. LEVY

515 Park Avenue

New York, N. Y. 10022

Dear Rabbi:

I received your note and corrections on the interview. I had a most difficult time in deciphering parts of it, but I trust that I got the gist of most of your corrections and suggestions. I made a few minor changes in the interest of better transitions and general newspaper style. I think we've got your views into this now, in a very readable article.

It is essential that we get it out very, very shortly, if we are to make the Rosh Hashanah issue, which in many cases are edited far in advance.

Though I hate to barge in on your vacation again, I trust that you will get to this as soon as possible and telephone your O.K. to me at this office: PL 2-3600, Ext. 255, or to Harry at the Foundation office.

With cordial best wishes, I am

Sincerely yours,

*Henry*  
Henry W. Levy

HWL:ma  
encl.

[Aug 1970]

## JEWISH CULTURE IN AMERICA

An Interview with Rabbi Daniel Jeremy Silver

By Henry W. Levy

A recommendation that Jewish federations throughout the United States and Canada take the leadership in the organization of local cultural planning committees comparable to the social welfare planning committees that they now have, was made by Rabbi Daniel Jeremy Silver, of Cleveland, president of the National Foundation for Jewish Culture, in an interview at the Foundation's office in New York, on the occasion of the tenth anniversary of the Foundation.

"There is a growing interest among the organized Jewish communities in the development of an exciting and meaningful Jewish cultural life," Rabbi Silver said. "Our communities recognize ~~that social service does not exhaust their local responsibilities~~ and that they must range themselves alongside the synagogue, the <sup>colleges</sup> ~~centers~~ of <sup>and Jewish</sup> Advanced Jewish Studies and <sup>the various</sup> ~~a wide variety~~ of libraries, theatres, archives, publishing houses and the like, to feed the soul of today's Jew with an intellectual diet which will sustain his loyalty and command his respect."

The youthful Rabbi <sup>added</sup> ~~paused, and then continuing in a most serious vein~~ <sup>added:</sup> "Today, young and old want information, <sup>stimulation / nourishment</sup> ~~answers, and rich Jewish~~ experiences. Loyalty can't be taken for granted. Jewishness must have <sup>life</sup> ~~be~~ and significance to it."

"25 years ago our Federations were ~~primarily~~ and quite properly, emphasizing <sup>ed</sup> the pragmatic aspects of community life: social welfare, <sup>health care</sup> ~~relief where necessary, hospitals~~, care for the aged, and <sup>even social service</sup> ~~the like~~. Today, these responsibilities have become largely the function of government. <sup>Today,</sup> ~~As~~ <sup>our communities</sup> ~~we~~ have a primary responsibility towards Israel, and beyond

[Aug 1970]

TO ALL THAT ~~CONCERN~~ <sup>TO</sup> ~~that questions of~~ our survival as Jews.

<sup>AND OF</sup> ~~AND OF~~ <sup>JEWISH WELFARE CAN NOT BE ASSURED</sup> ~~In dealing with survival,~~ We must meet the challenge of our

youth through ~~the stimulation of a vigorous response to a revolutionary and~~ exacting age. ~~Meeting the shifting patterns of welfare responsibilities~~

give us ~~a wonderful~~ <sup>AN</sup> opportunity to invest in ~~the life giving questions~~ <sup>NOCESSARY FUND IN THE EDUCATION, RESEARCH</sup> ~~AND~~ <sup>AND</sup> religious experience which can ~~But first we need to know~~ <sup>AND</sup> ~~which~~ feed the mind and spirit. To be successful, there must be co-

ordination and planning. ~~Each community ought to inventory its resources~~ and draw up a program of cultural stimulation. The very first step is to organize local cultural committees.

"Every ~~local~~ community, through ~~its~~ cultural planning committee",

~~he continued,~~ <sup>call</sup> ~~should~~ survey its own needs and evaluate the extent to which

they are met. ~~How effective is the~~ Community Centers cultural program?

<sup>what do they provide? How effectively?</sup> Are there adequate Jewish library facilities? What kind of programming

does the Federation itself sponsor? Are ~~the~~ community archives being

properly preserved? Are scholarships and other ~~help being~~ <sup>aid,</sup> made available

to promising young students who ~~want to enter~~ <sup>promise</sup> the fields of Jewish teaching

and scholarship? Are publication funds available for ~~worthy~~ <sup>worthwhile</sup> books that

~~need help because of limited mass appeal?~~ Do the ~~local~~ or nearby colleges

have Chairs of Jewish Studies? Does the Federation or Welfare Fund

properly support the national cultural ~~programs?~~ <sup>AGENCIES</sup> <sup>W</sup>

Rabbi Silver opened a pamphlet on his desk, "Survey Report on National Jewish Cultural Services.", issued in 1959, and read from it:

"We are only now passing out of what might be called, culturally speaking, the 'frontier' period of Jewish life in America. An immigrant people, abruptly arrived in the raw bedlam of the great cities of America, had no more time or energy for culture than the pioneers who pushed out in the natural wilderness." <sup>W</sup>



old, but "The Foundation too has a role to play. We are <sup>open</sup> <sup>(Aug 1976</sup>  
<sup>P. 3)</sup>  
~~"This report, prepared by the Council of Jewish Federations and~~  
~~Welfare Funds" was the genesis of our Foundation.~~ RABBI SILVER SAID,

"Today, ten years later, ~~we're~~ still only at the beginning <sup>of</sup> our efforts to serve as a focus for a national cultural effort that will develop the deeply satisfying diversity of the accumulated Jewish heritage. We seek to be, as the Council of Jewish Federations and Welfare Funds conceived us, ~~to be~~ the central cultural address for the American Jewish community. <sup>we have some money</sup> Thus, the core ~~of our day-to-day effort is to work with both the national cultural~~ <sup>grants and published the field's but we now need local committees which</sup> ~~can see that they work in concert with the national cultural organizations and the local Federations."~~

Rabbi Silver <sup>also said</sup> then ~~turned to some of the national activities~~ of the National Foundation for Jewish Culture. ~~He said that it~~ is conducting a number of surveys of cultural operations in the United States---two of which have already been completed, on archives and libraries. Others will cover the fields of scholarships, research and publications.

<sup>already</sup> The archives survey, he pointed out, led to a recommendation for the formation of a Central Jewish Archive's Advisory Council, ~~a recommendation which has already been put into effect with the formation of an Advisory Council~~ under the chairmanship of Edwin Wolf II, of Philadelphia.

Accepting the survey's conclusion that "archive material indispensable to the understanding of Jewish history is being destroyed inadvertently, because of a lack of interest and care in its preservation", ~~He said that the new Advisory Council is attempting to correct the survey indictment that there is "no concerted program for stimulating awareness of the importance of archives and the broad responsibility for maintaining them."~~

Rabbi Silver further said that in its ten year history, the Foundation has made \$394,000.00 in grants to pre-doctoral students and scholars. ~~"But we have hardly met a fraction of the established needs,"~~



[Aug 1970]

Amuly M-T AT-Mon-Fri 10-11:30

4

BUT we have only ~~lamented~~ it  
LAMENTED,

he ~~says~~. "This year, for instance, our Academic Advisory Council, of which Professor Salo Baron, of Columbia, and Professor Harry Wolfson, of Harvard, are co-chairmen, was able to make grants to only one out of every ten

applicants. We have made over two hundred grants to ~~graduate~~ American Jewish scholars. This aid has paid dividends ~~in two~~ ways. <sup>more</sup> Completed books

and manuscripts awaiting publication is one aspect, ~~the other~~ is that

Recipients of Foundation aid are now teaching Judaica in more than forty major colleges and universities. ~~But both~~ <sup>important</sup> ~~partly~~ <sup>volume, and text</sup> ~~have~~

It is apparent that Rabbi Silver views his presidency of the National Federation of Jewish Culture with an almost missionary zeal. He believes that American Jewry is enjoying what he calls "a cultural renaissance". He takes pride that there are now over 70 Chairs of Jewish Studies at American universities and that at least 80 universities and colleges have five or more courses in Jewish Studies. But he insists that this isn't enough.

Rabbi Silver believes that more funds must be made available for individual scholars, for publications, for local cultural endeavors and for the support of the national cultural organizations that stimulate cultural progress and are the basic instruments for the perpetuation of our scholarly tradition. The level of giving for cultural projects, he feels, must be materially improved. He concludes:

"Though young, the American Jewish community has produced excellent writing, fine scholarship, and some excellent liturgical music (Ernest Bloch). There are several high quality magazines and a theological <sup>?</sup> quickening of potential major consequence. In creativity, the past half century rivals any in Jewish history, including the Golden Age in Spain; but it's the work of a few hundred men and women whereas we need thousands.

NOT SURE: IS THIS THE WORD YOU WANT?

[Aug 1970]

- 5 -

"We need to bridge the interest gap between the Jewish cultural renaissance and the larger Jewish community which is generally unaware of its existence. We at the Foundation want the community to need the young scholar, to sponsor significant publications, to read "Judaism", "Midstream" and other serious intellectual journals, to talk and think of a philosophy for <sup>total</sup> Torah living, as well as pledge cash."

WHICH WORD IS CORRECT?  
# # # #



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September 21, 1970

Dear General Assembly Participant:

The Kansas City Jewish community is delighted to learn of your participation in the 39th Annual General Assembly of the Council of Jewish Federations and Welfare Funds, November 11th through the 15th, and looks forward to your arrival with pleasure. As your host community, we will be delighted to offer for your pleasure and enjoyment various activities that will, we hope, add immeasurably to your stay here with us.

Realizing that there are always new delegates participating in the General Assembly, we would like an opportunity to describe briefly the activities which we are now busy planning to make your stay a memorable one. Three tours have been planned:

On Wednesday afternoon, from 1:00 to 4:00, an intimate visit to the Harry S. Truman Library, containing documents and memorabilia of this beloved president who played an important role in the early years of Israel's development;

On Thursday, from 10:30 to 12:30, a trip to the Gaslight Fair (described on the enclosed card);

On Friday, from 11:30 to 12:30, a tour to the famous Nelson Art Gallery followed by a walking tour of the beautiful Country Club Plaza.

The Kansas City Jewish community will host these functions:

On Wednesday evening, from 9:00 to 11:00, the Board of Governors would like to greet you at an informal "Open House" at the Muehlebach Hotel;

ENDOW THE NEEDS OF TOMORROW THROUGH A GIFT OR BEQUEST TO THE JEWISH COMMUNITY FOUNDATION

[Sept 21, 1970]

-2-

On Thursday evening, following the Overseas meeting, the Women's Division of the Jewish Federation will tender a reception honoring our local agencies;

On the eve of Shabbat, we will of course be having Home Hospitality.

It is our experience that one of the most intimate and refreshing ways to enjoy the General Assembly is to share a Sabbath evening in the warmth and comfort of a private home, with gracious and interesting people from our own Kansas City community and from other communities around the country. We urge you to take advantage of Home Hospitality, and a special invitation will be sent to you in the next several weeks.

In order to properly plan these events and activities, it is urgent that you complete the attached form and return it to us by October 19th.

We are looking forward to personally greeting you in November.

Our best wishes for the New Year.

Sincerely,

*Chester K. Litman*

Chester K. Litman

*Mrs. Henry Newman*

Mrs. Henry Newman

Co-Chairmen

Kansas City Committee For The General Assembly





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Dr. Emil Lehman

September 21, 1970

Rabbi Daniel J. Silver  
The Temple  
East 105th Street  
Silver Park, Cleveland

Dear Daniel,

I have your kind invitation to attend a meeting of the National Foundation for Jewish Culture in Kansas City in November. I doubt very much that I will be in Kansas City on that occasion, though I would like to do so.

It seems to me that the work of the Foundation is proceeding quite well and I wish you much success in the future.

Since we are approaching Rosh Hashanah, I want to wish you and your family a very happy and fruitful New Year.

My very best and warmest regards also to your mother.

As ever

Cordially yours,

Emanuel Neumann

EN:nd

September 23, 1970

Dr. Emanuel Neumann  
The Tarbuth Foundation, Inc.  
515 Park Avenue  
New York, New York 10022

Dear Emanuel:

It was good hearing from you. I am sorry you  
can not be at Kansas City but I believe I understand.

Everyone is well here and we send greetings  
from house to house.

As always,

DJS:mgm

Daniel Jeremy Silver

**NATIONAL FOUNDATION FOR JEWISH CULTURE**

315 PARK AVENUE SOUTH

NEW YORK, N. Y. 10010

777-5383

**MEMORANDUM**

November 2, 1970

**TO: Board of Directors**

**FROM: Julian Freeman, Chairman  
Nominating Committee**

The Nominating Committee submits the attached slate of Officers and Board members to be elected at the Annual Meeting on November 12th at the Hotel Muehlebach Hotel in Kansas City.

Because of the addition of four new members during the year (starred names on the attached list) as authorized at last year's Annual Meeting, no additional nominees are recommended at this time.

The only recommended change in the officers' slate is an additional Vice-President for which position we have nominated Mr. Paul Vishny of Chicago who has served on the Executive Committee this past year.

A proxy form is enclosed for those Board members unable to attend the meeting on November 12th.

**Encl.**



# NATIONAL FOUNDATION FOR JEWISH CULTURE

## Recommendations of Nominating Committee

November, 1970

### OFFICERS

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Paul H. Vishny, George M. Zeltzer  
Irving Levick  
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Harry I. Barron

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\*Dr. Samuel Ajl - Philadelphia  
Dr. Salo W. Baron - New York  
Dr. Max W. Bay - Los Angeles  
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Steve Broidy - Los Angeles  
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Jacob Feldman - Dallas  
\*Mrs. Myer Feinstein - Philadelphia  
Robert J. Felixson - Los Angeles  
Julian Freeman - Indianapolis  
Miss Hannah L. Goldberg - New York  
Aaron Goldman - Washington  
Samuel A. Goldsmith - Chicago  
Paul Handelman - Detroit  
George Kangisser - Worcester  
Dr. Herbert R. Karp - Atlanta  
Mrs. Frank Kaufman - Baltimore  
Marvin E. Klitsner - Milwaukee  
Irving Levick - Buffalo  
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Mrs. Milton Lowenstein - Essex County  
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Daniel Shiman - Essex County  
Daniel Jeremy Silver - Cleveland  
Robert E. Sinton - San Francisco  
Isidore Sobeloff - Los Angeles  
Herman Spertus - Chicago  
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Mrs. David Steine - Nashville  
Saul Viener - Richmond  
Paul H. Vishny - Chicago  
Sidney Z. Vincent - Cleveland  
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Jacob M. Lowy and Dr. Stuart Rosenberg

\* New Board Member - elected since 1969 Annual Meeting.

KNOW ALL MEN BY THESE PRESENTS, That the undersigned hereby constitutes and appoints DR. DANIEL JEREMY SILVER, JULIAN FREEMAN AND GEORGE M. ZELTZER, or any of them, with power and substitution, attorneys and proxies to appear and vote for the undersigned at the Meeting of the Board of Directors of the National Foundation for Jewish Culture to be held at the Hotel Muehlebach Hotel in Kansas City, on Thursday, November 12, 1970, 5:30 p.m, and at any adjournment or adjournments thereof, as if the undersigned was then personally present, upon the matters set forth in the Notice of said Meeting, a copy of which has been received by the undersigned.

The undersigned agrees that said proxies and each of them may vote in accordance with their discretion on all of the matters which may be lawfully brought before the said meeting.

---

DATED: November , 1970

KANSAS CITY

November 12, 1970

Trans World Airlines, Inc.  
Room 541  
Union Commerce Building  
915 Euclid Avenue  
Cleveland, Ohio 44114

Dear Sirs:

Enclosed are flight reservation tickets for Mrs. D. Silver, #015-30-0-168-575 to Chicago and final destination Kansas City for November 12th.

Originally, a reservation was made via phone for United flight #233 to Chicago on November 22th, transferring to TWA flight #235 in Chicago to Kansas City. Departing Kansas City on Saturday, November 14, via TWA flight #568 to Cleveland, Ohio. I subsequently called regarding Rabbi Silver's reservations since he was scheduled to depart on November 12th via TWA flight #507, to cancel that reservation and to make a reservation with United air lines for the same departing flight as Mrs. Silver, #233. United Air Lines then sent both reservations, those for Rabbi Silver and for Mrs. Silver so that she had two sets of tickets. We are returning the ticket reservations issued by TWA which should be credited in your billing to Rabbi Silver, Koller Silver Corporation, 3224 Prospect Avenue, Cleveland, Ohio.

I hope the above is sufficiently clear to accomplish the return of the enclosed tickets. If there are any questions you may call Miss Mihok, secretary to Rabbi Silver, 791-7755.

Sincerely,

Margurite G. Mihok, secretary  
for Rabbi Silver





# **KATZ DRUG COMPANY**

**MORRIS R. SHLENSKY**  
*President*

1130 WALNUT • KANSAS CITY • MISSOURI • 64108 • 816 HA 1-0808

November 16, 1970

Mr. Morris R. Shlensky  
President  
Katz Drug Company  
1130 Walnut  
Kansas City, Missouri 64106

Dear Morris:

Unfortunately, a member of the Cleveland delegation gave me your card late Saturday afternoon just as I was about to begin a meeting of the National Foundation For Jewish Culture, after which I had to fly back to Cleveland to be back in my pulpit on Sunday morning. I did not even have the chance to pick up the phone and say hello.

I appreciate your thinking of me and offering me Kansas City hospitality. I look forward to seeing you at some future time. Many thanks.

Sincerely,

DJS:mgm

Daniel Jeremy Silver

Dear  
Rabbi:  
Greetings!

Paul Handelman  
called me —  
Murray



November 16, 1970

Dr. Harry Barron  
National Foundation  
For Jewish Culture  
315 Park Avenue S  
New York, New York

Dear Harry:

My expenses to Kansas City were \$195. I  
will talk to you about our follow-up the first part  
of next week.

As always,

DJS:mgm

Daniel Jeremy Silver

NATIONAL FOUNDATION FOR JEWISH CULTURE

315 PARK AVENUE SOUTH

NEW YORK, N. Y. 10010

777-5383

November 17, 1970

Rabbi Daniel Jeremy Silver  
The Temple  
University Circle at Silver Park  
Cleveland, Ohio 44106

Dear Dan:

A note to remind you to convey your high regard for the work, effort, time and, particularly, skill that Janet Lowenstein put into the exhibit held in Kansas City.

She may be contacted at 365 Irving Ave., South Orange, New Jersey 07079. Her phone number is 201-762-4964.

Sincerely,

Rabbi Seymour Friedman  
Associate Director

ba

November 19, 1970

Mrs. Janet Lowenstein  
365 Irving Avenue  
South Orange, New Jersey 07079

Dear Janet:

The display of the cultural agencies was beautifully done and much appreciated. It was one of the few things people talked about this Assembly. I am grateful to you for all the time and effort which went into this undertaking and I am only sorry you were not able to stay in Kansas City to hear all the wonderful things that were said. Many thanks.

Sincerely,

Daniel Jeremy Silver

DJS:mld

## "Song of Norway" at 1970 "Jambolee"



Co-chairmen of the Jewish League of Kansas 1970 Jambolee are shown at recent planning session. From left are Mrs. William Abrams, Al Zeff and Mrs. Milton Shalinsky.

Three organizations comprise the Jewish League of Kansas. They are Shalom Synagogue, Ohav Shalom Sisterhood, and Beth Horon Sister of B'nai B'rith Women. The league derived from the Jambolees is used to support the projects of these organizations.

The new movie, "Song of Norway" to be shown on Saturday evening, Dec. 19, at the Glenwood Theatre, 92nd and Metcalf, will be featured attraction of the 1970 Jambolees.

The movie combines the splendor of music and scenery in presenting

### Kadimah Pioneer Women

Kadimah Pioneer Women will meet on Nov. 18 at the home of Sylvia Low. At a recent meeting, Miss Levin gave an interesting report of her trip to Soviet Russia.

### Band Labor Zionists

A social party will be held from 2 to 10 p.m. Sunday, Nov. 29, in the social hall of the Jewish Community Center. Foods will be served for supper, and refreshments will be served at 8 p.m. The community is invited to attend, and admission is 75c.

the story of Edvard Grieg's life. It stars Florence Henderson, Toral Maurstad and Christina Schollin, with guest stars Edward G. Robinson, Robert Morley and Oscar Homolka.

Complimentary cocktails will be served in the lobby of the Glenwood Theatre at 8 p.m. before the showing at 9 p.m. Tickets for the preview showing are priced at \$7.50 and \$10, with all seats reserved. For tickets, contact the ticket co-chairmen, Mrs. Harry Becker, 942-4457, or Mrs. Stanford Gilgus, 942-4445.

## Former Kansas Citian To Perform His Musical

The Kansas City Chapter of the Robert Browning Society will host a performance by Jack Labow, former Kansas Citian, in a one-man narrative of his children's musical, "Pay the Piper."

Labow will perform all of the songs from the show, now playing in New York City, at 2:30 p.m. Sunday, Nov. 22, at the Country Club Congregational Church, 205 W. 65th St. There is no admission charge and the public is welcome.

## Urges \$5 Million Foundation for Cultural Projects

The National Foundation for Jewish Culture, said its president in Kansas City, has a prestigious name but is without the funds it needs to carry out minimal scholarship and fellowship programs.

Addressing the 39th General Assembly of the CJFWF here, Rabbi Daniel Jeremy Silver of Cleveland said that "A foundation without a corpus is like a penniless deaf-mute trying to woo a lovely maiden." His conclusion was that it takes money to accomplish one's aims.

The National Foundation for Jewish Culture was established 10 years ago on the recommendation of the CJFWF to encourage all facets of Jewish cultural activities. During that time, it has received only \$400,000 for grants, Rabbi Silver said, with about \$120,000 annually going toward administrative requirements.

Rabbi Silver urged Jewish communities to produce a \$5 million foundation, like the non-sectarian Danforth Foundation, to support Jewish cultural projects.

"I can think of no better insurance for our future," said Rabbi Silver, "than to provide fellowships and scholarships for graduate study in fields of Jewish concern."

Rabbi Silver addressed the CJFWF after presenting his Foundation's citation and medallion to Professor Salo W. Baron.

Dr. Baron, a prominent author and Jewish historian, called for a "reordering of priorities" by Jewish communities, by "documenting their interest in Jewish culture by new and greater contributions to institutions of Jewish culture."

Dr. Baron said that "ignorance of Judaism cannot be eliminated overnight." He classified himself as an optimist, stating that the "prophets of doom among Jewry are wrong."

In making his plea for funds, Rabbi Silver claimed that the NFJC



Dr. Salo W. Baron (left) was awarded the citation for outstanding contributions to Jewish scholarship by the National Foundation for Jewish Culture at the Oneg Shabbat held at the Muehlebach Hotel last weekend. Rabbi Daniel Jeremy Silver of Cleveland, president of the NFJC, is shown making the presentation.

"does not have and never had any endowment capital." He said that scholarship money and other grants have had to be squeezed out of relatively modest allocations and, as a result, "many students and

many cultural agencies have had to be turned down for financing of worthwhile projects."

Read the CHRONICLE Regularly





[Nov 1920]

DJ

Schwe Speck Introducing Salo Baron (1)

Retyped

12/21/70

mgm

The National Foundation for Jewish Culture was brought into being at another General Assembly ten years ago. That assembly recognized that the continuity and vitality of Jewish life required an energetic, coordinated, and more creative approach to the ideas, the books, the art, the archives, the teachings which form our tradition and which necessarily must inform our future. We are a generous people, good citizens but no one can give endlessly. There must be refreshment for the soul. There needs to be intellectual excitement. The minds of the young must be captivated. Jewish culture is a loose term which I define simply as that which provides encouragement, inspiration, and a sense of meaning to Jews. Our community <sup>is then</sup> lacked a consistent approach to these areas. There were many archives, a number of museums, innumerable libraries, publishing houses, periodicals, colleges of Jewish studies, chairs of Jewish studies, adult education programs, lecture bureaus; but the field was defined more by the interests and limitations of individual institutions than by the needs of our people. We were given a mandate to encourage, to support, to define, to innovate, to assist the smaller cultural institutions and to bring the major institutions into more cooperative relationships. It was all necessary and far reaching and though we have worked hard I would be less than candid if I did not admit that much of this work still is beyond our reach. <sup>Our communities</sup> Our communities, by one recent estimate, invest something on the order of 16 1/2 million dollars in Jewish cultural programs under

*STATE*  
*WE ARE STILL THE ... OF ... ASSOCIATION*  
Jewish auspices. This figure does not include large sums invested in the education of the young. The number of chairs of Jewish study has grown from less than twenty to nearly ninety. For the first time in Western Civilization, Jewish learning has become an integral part of the educational mix on the university campus and as I can testify from my own experience at Case-Western Reserve, the response by Jewish students and academicians and the university world generally has been exciting.

In the first instance, culture is people, specially gifted and specially trained people. You cannot produce culture on an assembly line. From the first, the National Foundation made it a matter of priority to provide fellowships and scholarships to young men and women who were preparing themselves for the Ph. D. in some area of Jewish learning. Over the last decade, we have invested nearly \$450,000 in *Over* training. *Nearly a* hundred men and women have been supported. *3/4* Well over *2/3* of these are now teaching at the college level. The Foundation has not been the only source for necessary scholarship funds. The Memorial Foundation *for Jewish Culture* and sometimes local resources, have supported this work. It remains critical. A chair of Jewish studies is only as effective as its occupant is stimulating, skillful and sophisticated. To be brutally frank, these chairs will be filled by default by dull and *pedantic* second raters if we do not continue to train the best, the brightest. Graduate education is costly. Internal university support is drying up. There has never been enough money. Last year we could fund only *\$25,000* *Almost* ~~\$35,000~~ of the \$300,000 requested by young scholars

whose needs and potential was validated for us by our Academic Advisory Council, of which Dr. Baron is the honored co-chairman. The full need exceeds our reach by a factor of 10; and I must tell you, also, that there are those in positions of community leadership who are not happy with this kind of undertaking by the Foundation. They want us to be coordinative, to produce studies, to mediate, not to spend even this kind of money. I have one simple answer. Let the Jewish community bring into being a foundation for fellowship<sup>s</sup> much like the Danforth Foundation; and the National Foundation for Jewish Culture will readily get out of the scholarship business.

It is a case of either we do it or it is not done, and no amount of planning, <sup>OR CREATING OF VAGUELY FURTHERED AND VAGUELY FINANCED TASK FORCES</sup> studying, <sup>ANALYSING,</sup> will have any meaning if our ~~projects~~ <sup>communities</sup> lack the specially trained. I challenge the organized Jewish community to produce a \$5 million dollar foundation whose stated purpose would be to provide fellowships and scholarships for graduate study in fields of Jewish concern, define them as broadly as you will. I can think of no better insurance policy for our future.

We are your child. At birth a child is given a name. Some of us grow up to appreciate our parents' choices; some of us go to court to change our name. You named us a National Foundation for Jewish Culture. Obviously you had in mind that we would not only coordinate but sponsor. But you failed to give us a foundation's purse. We do not have, and have never had endowment capital. Scholarship moneys and other grants have had to be squeezed out of <sup>an extremely modest</sup> annual allocations. Yet, because of your pretentious name and the long history of a general lack of support within the community,



many scholars, many students and many cultural agencies have turned to us for the funding of worthwhile and meritorious projects and become markedly impatient when we say, "All we can do is to help you seek other sources of funding." A foundation without a corpus is like a <sup>peripatetic</sup> deaf mute trying to woo a lovely maid. Money talks.

It would be worthwhile if the foundation had an endowment. If we had money, we could use our capital to swing the field around, to support those areas where there is urgent need, see to it that our existing agencies provide a broader range of service - today all too many are struggling simply to pay the rent, heat and a secretary.

You will hear shortly from the respected dean of our Jewish scholars, one of the founders of the National Foundation. I heard recently from his immediate successor at Columbia University, a noted historian in his own right, a man I like to think of as a friend. He spoke out of the bitterness of lifelong work in an under-financed field. He challenged me to resign the presidency of the Foundation. He told me that all that I was doing <sup>from my reputation as a scholar and as advocate of Jewish culture</sup> was to ~~serve~~ as a legitimatizing front for the organized Jewish community, helping it to salve its conscience towards the cultural field by being able to say, "After all we have the National Foundation for Jewish Culture", hence significant educational and cultural work <sup>is</sup> ~~was~~ being sponsored. "What you have," he said, "is not a National Foundation for Jewish Culture but a glorified budget committee created by local communities eager to disem-  
barrass themselves of the annual guilt feeling which come over them when they



sit down and allocate a pittance to archives, libraries, scholars, and museums. " They pay only lip service to Jewish culture and your less than adequate annual budget and ours is the proof. " Obviously I have

<sup>his constituents</sup> rejected ~~Dr. Cohen's~~ advice, the foundation is not a front and I have not found the communities unsympathetic, <sup>I think there is great if often un-directed concern,</sup> but I would be less than candid

if I did not reflect to you through this conversation some of the bitter frustration which is felt by those who are engaged in the business of Jewish culture. The level of funding has never been adequate. Many agencies survive, but barely. Creative and trained men waste days and weeks in

desperate fund-raising. Speak to them of an annual 16 1/2 million dollar investment, and they say, "Yes, but. " <sup>in Jewish cultural program (a figure arrived at in our recent survey)</sup> But a significant portion of this

represents not real Jewish culture but interfaith and anti-defamation work.

But a major portion is spent in the specialized training of Federation and synagogue professionals. <sup>It is no longer asked of it, to which was previously spent.</sup> Those of you who sit on the allocation committees

of your federations know that when it comes to the cultural agencies you allocate to ~~the cultural agencies~~ not thousands of dollars but fifty or a

hundred dollar bill, and that even these gifts are the first to be blue penciled

when the budget must be balanced. <sup>you know how few donors follow the speeches and cultural appeals of each G.A.</sup>

<sup>impassioned</sup> The cultural community was encouraged ten years ago, and it feels in some measure that it has been let down. Instead of a National Foundation for Jewish Culture, it feels that you sponsored only a <sup>we</sup> coordinat~~ing~~ body which would provide budget committees with better information, encourage joint planning, and work through the tiresome and tedious processes within our scattered settlements towards a more adequate level of institutional

giving. Yes, more dollars have come into the field; but they have <sup>hardly</sup> just kept abreast of inflation.

~~Some time~~ has been done

There are ninety Jewish ~~chairs~~ <sup>easy</sup> where ten years ago there were twenty.

<sup>luxurious</sup> ~~where own~~ <sup>seminars in Jewish studies and</sup> There are nearly four hundred college courses in Judaism where ten <sup>no 60 lands</sup> years ago there were at best fifty. At least a hundred Jewish scholars <sup>offered</sup>

have been supported who might otherwise have been enticed into other areas where support was more readily available. We have helped to stim-

ulate the creation of a professional association of Jewish scholars. We have underwritten a major study of <sup>Judaica programs</sup> Jewish studies at the university level.

There is a commission of Jewish archivists where ten years ago they did not know each other, and a committee of Jewish librarians. We have provided funds for their meetings and studies. There is an annual meeting of teachers of Jewish philosophy where there was none. <sup>Moneys</sup> have been channeled into the cataloguing and proper care of irreplaceable communal records and archives. Important scholarly works have been subsidized.

Endless visits have been made to various communities. We have worked tirelessly towards a better understanding in our several communities of the cultural agencies and a number of communities have <sup>sharply increased</sup> doubled and tripled their support. A news letter is published so that community leadership can be apprised of what is happening in the field. Reports on libraries and archives, and a soon to be published report on publications, have given community leadership comprehensive information. <sup>on these fields</sup> ~~We have created a lump~~

~~sum program through which a number of federations provide through us a~~

~~now planned!~~

Not 90 chairs  
Schools having  
for more courses

~~more Responsible~~  
~~meaningful dollar sum for cultural agencies, and this has raised the level~~  
~~of grants. We have succeeded in encouraging a number of the larger~~  
~~communities to set aside a sizeable lump gift towards new projects which~~  
~~will break ground in these fields. The lump sum program has, in the case~~  
~~of twenty federations, doubled their annual allocation to cultural agencies~~  
~~and gives promise of steady growth. The larger communities have now~~  
~~for the second and third year invested a few thousand dollars apiece in a~~  
~~significant Jewish cultural project. B. J. De Soto remarks to V. J. I.~~

You asked us ten years ago to strengthen the operation of the existing national Jewish cultural agencies. During the first years of our history, this program seemed so overwhelming that it was temporarily shelved. These last two years, it was reactivated and we have brought to this convention a display of the work of these agencies which I hope and trust you have visited. I have met with their leaders time and again. They are devoted, talented, overworked and underpaid. A number of federations have provided us moneys over and above allocations to the Foundation and we have invested these moneys in programs designed to extend the range and operation of these agencies. More such funds are urgently needed. Successors must be trained to replace the older generation of devoted Jewish cultural servants who have sacrificed themselves for our tradition. A number of the middle-sized communities have provided through us ~~some~~ lump sum allocations to the cultural agencies, substantially increasing their previous annual contributions: and we have passed these increases along



8  
We have been able to tap Federal money back  
to enable and make sure of the special no money  
allocated by the larger Education  
as effectively as we can. Much more can be done in this area and that shall

be if the communities will recognize the foundation as a link with the  
agencies and set aside a respectable sum in their budgets for annual  
transmittal.

But it's been slow work, and it threatens in this year of budgetary  
pinch to be slower still, and the agencies and the scholars and the pro-  
fessionals and the young are impatient, and understandably so. We  
have ninety chairs in Jewish studies; but, we lack extended faculties  
where the next generation of professionals can be trained. We have given  
over 400 thousand dollars in scholarship aid but we have turned down nearly  
five million dollars in legitimate fellowship and scholarship requests. I  
myself know of any number of young men who perforce went into other fields,  
generally because they had families to feed and a future to consider. As the  
costs of publications rise, as the cost of maintaining adequate libraries  
and archives increases, any number of these vital resource centers are  
cutting back in their overhead and their purchases. A number of vital  
periodicals are in imminent danger of bankruptcy.  
We don't want to lose priceless records, yet our various historical societies  
and Yivo need tens of thousands of dollars to microfilm and catalogue  
their resources. We need to sponsor the publication of bibliographies  
which will indicate to scholars where research data exists which is now scattered  
across a continent.



I have found that ~~there is~~<sup>exists</sup> an inverse ratio between the size of a Jewish community and the degree of its support of Jewish cultural activity. Somehow in the biggest cities the human equation gets lost behind the budget picture. Honesty compels me to say that the record of New York City is particularly scandalous in this respect. I know what individual New York men and foundations have given to various causes, but it must stand that ~~in the ten years~~<sup>despite</sup> of our existence the organized Jewish community of New York has yet to give us a single dollar and, when I look over the budgets of the New York based cultural agencies, I am surprised how few of these dollars actually come from the metropolitan area. We need help from New York City in our work. If any of you live in New York and are willing to help - please.

We are undertaking a special project which we think is tailored to New York. There are some 400 plus private foundations there with <sup>specific</sup> Jewish cultural and educational aims stated in their articles of incorporation. We are working to bring these foundations together to share their experience to gain an overall view of the field and its needs, ~~some may find it wise~~ to perhaps pool resources for costly but worthwhile projects. The new tax laws make such <sup>meetings</sup> necessary to the foundation as to us, and I have great hopes for <sup>the foundation advisory service</sup> it. If you have such a fund or would like to work on this project, again we solicit your help.

Jewish cultural life is exciting. We are living through one of the most brilliant and productive periods in the history. Scholarly and useful

books pour off the presses. There is a wonderful group of learned and  
exciting minds at work. <sup>— EXCITING MARCHES, AND FESTIVALS</sup> The music <sup>AND</sup> the arts are being used in exciting  
ways in our Liturgy and architecture. But Jewish culture is still a  
self-contained world. The subscriber list of our most thoughtful quarterly  
Journal is less than 4,000. Synagogues and centers make a valiant effort  
to act as intermediaries between the talented and the creative and their  
communities; but their activities are sporadic and they can't do it alone.

If I were to set any priority for the next decade, it would be to create in each  
community a council for Jewish culture to <sup>serve as</sup> be a catalyst <sup>which will</sup> to examine needs  
and local resources and to develop the magazines, lectures, workshops,  
institutes <sup>classes</sup> necessary <sup>and</sup> to commission art, studies, music, theatre, <sup>and documents</sup> etc.

The Foundation is prepared to make available <sup>staff</sup> our staff to any city to meet  
with local federations and <sup>local</sup> staff to suggest the academic community synagogue  
personnel, lay leadership <sup>national Jewish</sup> and the youth can be brought together to form such  
a council. And we are eager to continue serving such councils with con-  
tinuing program ideas and resources.

In the Zohar we read "There is no night without its day. There is no  
day without its night." We have survived ten years. We have been useful  
over that period. We could have done more. The future is not so much  
up to us as up to you. There are so many meetings between your enthusiasm  
at a General Assembly and your community's final allocations and we cannot  
be at your side all along the way.

## NATIONAL FOUNDATION FOR JEWISH CULTURE

### Summary Highlights Executive Committee Meeting March 21, 1971 New York City

#### CULTURAL AGENCY REPRESENTATIVES

Pursuant to the interim action of the Executive Committee at its January meeting on the request from the national Jewish cultural agencies for representation on the Board of Directors and the Executive Committee, the nine agencies had met and designated Shmuel Lapin and Bernard Wax as their representatives on the Executive Committee. They have now requested the privilege of having two alternates on the Executive Committee: Fred Grubel of the Leo Baeck Institute and David Epstein of Histadruth Ivrit. Rabbi Silver explained that this would require Board consideration at a future time but meanwhile he welcomed Messrs. Wax and Grubel to this meeting.

#### ACADEMIC ADVISORY COUNCIL

Dr. Silver announced that the Academic Advisory Council was to meet the following day to make recommendations on pre-doctoral and grants-in-aid applications. After preliminary screening 123 applications totaling requests of almost \$500,000 were submitted to the Council. Each application has been reviewed by a committee of three and final recommendations will be made by the full Council at its meeting on March 22nd. The Council will also deal with a number of other matters relating to the work of the Foundation.

#### MEMORIAL FOUNDATION FOR JEWISH CULTURE

Continuing discussions have been held by the NFJC Executive Director with Mark Uveeler, Director of the Memorial Foundation for Jewish Culture. Mr. Uveeler plans to retire in July, 1972 and Dr. Arnulf Pins will succeed him. Other changes may be in the offing which could affect the relationship with NFJC particularly as regards the area of scholarship and fellowship grants. These developments will be followed closely and will be reported on at future meetings.

#### ASSOCIATION FOR JEWISH STUDIES

The Association for Jewish Studies which is composed of full-time professors of Judaica in colleges and universities, was officially established last Fall after two annual colloquia at Brandeis University. NFJC's Executive Director has attended both meetings and has maintained a close relationship with the new Association and its president, Leon A. Jick. The group has begun to publish a Newsletter and is setting up a registry of graduate students in Jewish Studies and a roster of faculty members. It is important that the Foundation continue to work closely with AJS in areas of mutual concern.

#### CJFWF TASK FORCE ON JEWISH IDENTITY

Despite the fact that a significant part of the field under consideration by the CJFWF's Task Force on Jewish Identity is closely related to the areas of primary concern of the NFJC and the American Association for Jewish Education, neither agency has been consulted during the entire period of the Task Force's operation.



Meetings are being held in some thirty cities throughout the country to discuss the preliminary recommendations of the Task Force and to obtain reactions and suggestions before a final report is submitted to the CJFWF Board in June. Acting on the belief that there should be some consultation with their agencies before any final decisions are made, Rabbi Silver has written Max Fisher, CJFWF President, requesting a meeting with him and the Chairman of the Task Force to discuss the matter. A similar letter was sent by Robert Arnow, AAJE president. No response has yet been received from Mr. Fisher.

#### STUDY OF COLLEGE JUDAICA PROGRAMS

The Center for Policy Research has been conducting a study for NFJC on the teaching of Judaica on the college campus. Since July the Center has submitted several versions of an interim report all of which were deemed unacceptable and raised doubts about the direction of the entire study. The Foundation withheld further payment until the situation could be clarified. A meeting held recently with Drs. Etzioni and Ritterband of the Center was helpful in straightening out matters and representatives of the Center reaffirmed that the prospectus originally submitted remains the basic document for the study. The Center now estimates completion of the Study by March, 1972.

#### CONFERENCE ON JEWISH PHILOSOPHY

This body was formed several years ago with the assistance of NFJC, and it has sponsored a series of meetings with published proceedings. The NFJC on several occasions has assisted the Conference with nominal grants. Dr. Arthur Hyman, who is a member of the NFJC Academic Advisory Council and of our Technical Advisory Committee on the Judaica Study, has been the moving spirit and while he was on sabbatical leave last year in Israel the Conference annual meeting was not held. The Conference has recently applied for a grant to enable it to arrange for a lecture by Professor Shlomo Pines of the Hebrew University when he visits New York this Spring. NFJC was invited to join in the sponsorship of the meeting. It was agreed to support this project with a grant not to exceed \$500 on condition that Dr. Pines' paper will be published under the joint imprimatur of the Conference and the Foundation.

#### NFJC REPORTER

The latest issue of the Reporter was distributed at the meeting. Approximately 7,500 copies are mailed quarterly to key community leaders and academicians throughout the country. Among suggestions for future issues was the regular use of pictures and the inclusion of an insert devoted to the cultural agencies.

#### NFJC AS SPOKESMAN FOR THE CULTURAL AGENCIES

Mr. Wax expressed his appreciation to the Foundation for its efforts on behalf of the national cultural agencies. He urged the NFJC to assume the role of spokesman for all the agencies and to interpret their work to the communities. Until recently, he said, the Foundation was not regarded seriously by the agencies but was viewed as an impediment and perhaps even as a competitor for community funds. But the agencies are now beginning to realize the important potential role of the NFJC and the need to cooperate with it. He felt that the Foundation should be responsible for the agencies and should try to bring about greater understanding by the communities regarding the agencies. Mr. Wax expressed his pleasure at being present at the Executive Committee meeting and indicated that he had not realized the broad scope of the Foundation's work. The cultural agencies had requested that their



representatives have an opportunity to review the agenda before each meeting which would enable them to discuss any pertinent items in advance. It was also requested that minutes of meetings be distributed to all the agencies.

#### LUMP SUM DISBURSEMENTS

The lump sum allocations of the eleven new communities participating in 1970 were made according to the same principles used for the eight communities which joined in 1969. It was felt, however, that a new formula should be developed for disbursement of the second year allocations from the original eight federations which would reflect a greater measure of analysis and evaluation of individual agencies. A committee under the chairmanship of Morris Reisen gave consideration to the matter and agreed that communities were looking to the Foundation for a more evaluative method of disbursement based upon an appraisal of the agencies and their needs. There is some question whether the time is ripe for the Foundation to undertake fiscal evaluations of agencies. This would be a new role for the Foundation and must be handled cautiously. It was pointed out that several of the large communities have recently expressed some interest in participating in the lump sum program. This development could make a major financial impact on the program. The committee recommended the following steps for disbursement of second year funds: 1) Allocate to the agencies the same amount as they received in 1969 plus cost of living increase based on the consumer price index; 2) Consult with each agency to determine what items budgeted for 1970 must be curtailed due to lack of funds; and make grants if possible, to enable some part of top priority programs to be continued; 3) If there should be any surplus funds they should be used to support high priority projects for the cultural field. In the ensuing discussion it was suggested that NFJC staff meet with the agencies and consider with them the concept of a joint cultural appeal to welfare funds. Dr. Grubel suggested that the agencies request all welfare funds to participate in the lump sum program. He felt that a new and dramatic method is needed and that a united cultural fund appeal might be the way. Mr. Wax felt that the cultural agencies should meet with the communities to get their reaction to this approach. The cultural agencies were asked to meet together and make recommendations regarding such a program at the next Executive Committee meeting.

#### SPECIAL APPROACHES TO CITIES FOR 1971 ALLOCATIONS

The LCBC validated the Foundation's increased budget for 1971 and endorsed the new welfare fund support formula calling for increased allocations from many communities. Assistance is needed from Board members, particularly in the following cities: Chicago, Denver, Hartford, Houston, Los Angeles, Miami, St. Louis and San Francisco.

#### FOUNDATIONS

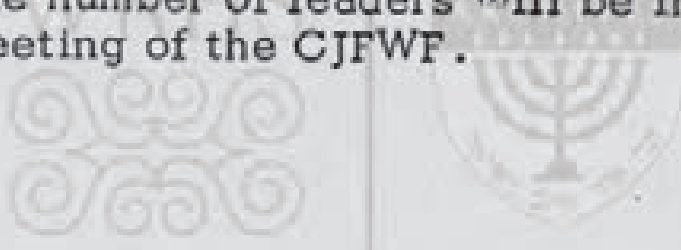
The NFJC is conducting detailed exploratory research into a number of New York City private foundations with specified Jewish objectives. It is hoped that we can interest them in making grants for various cultural projects. The foundations selected for this investigation have assets of at least a million dollars which could enable them to make sizable annual grants from earned income. A profile of about a dozen foundations is being prepared giving such information as: Board members, kinds of grants made, special interests of donors, etc. It is hoped that some members of the NFJC board will have contacts with some of the individuals and will provide the kind of entree which will facilitate a productive approach. It is our intention

to submit the types of projects that would appeal to the particular foundation. Earlier plans for inviting a number of foundations to meet together for the purpose of explaining the ways in which the NFJC can be of service to them have been abandoned upon the advice of a number of knowledgeable persons who were unanimous in their opinion that the foundations be contacted on an individual basis only.

**PROGRAM ANALYST**      The 1971 approved budget, at the urging of the LCBC, provides for the engagement of a staff program analyst who would expand and refine the job begun last year by LCBC of reviewing and analyzing the cultural work and expenditures of all American Jewish agencies including the many organizations not primarily cultural. Until there is some assurance, however, of obtaining the additional income to meet the costs involved, we shall not make any commitments..

**CJFWF**      The suggestion has been made that Rabbi Silver be invited to present a report to the CJFWF Board once a year. Rabbi Silver has indicated his readiness to appear at the June Board meeting but thus far there has been no confirmation by CJFWF. It was suggested that planning be started for an appropriate presentation on the cultural field at the CJFWF General Assembly in Pittsburgh next November.

**NEXT MEETING**      It was suggested that the next meeting of the Board and/or Executive Committee be held around the middle of June when a considerable number of leaders will be in New York in connection with the quarterly Board meeting of the CJFWF.





BROWN UNIVERSITY Providence, Rhode Island • 02912

MAR 26 1971

DEPARTMENT OF SOCIOLOGY

POPULATION STUDIES AND  
TRAINING CENTER

March 24, 1971

Dr. Harry I. Barron  
Executive Director  
National Foundation for Jewish Culture  
122 East 42nd Street  
New York, New York

Dear Harry:

It was good to have a chance to participate in the activities of the Foundation. For me, the deliberations of the committee are quite an educational experience which I very much welcome; but being on the fringe of the many areas of expertise represented and needed, regretfully my contribution is very limited.

This being my last year on the Advisory Council, I want to thank you and Dan for the opportunity given me to serve. The issues raised at our session on Monday are crucial ones, and I hope they can be resolved in favor of continuing and strengthening the program. At the same time, I hope that more can be done both to encourage good social science applications and to insure them support in view of the competing pressures from other areas of Judaic study. Reflecting my own professional bias as well as my sincere belief that more needs to be done to encourage high-quality scholarship on topics of social concern, I would argue strongly that the Foundation should play a leading role in developing solid support programs in this area.

Please let me know if I can be of further assistance. A statement of my travel expenses is enclosed.

Sincerely,

Sidney Goldstein  
Director

SG:NM  
Enclosure



ADOLF C. ROBISON  
554 SOUTH FOREST DRIVE  
TEANECK, NEW JERSEY 07666

MAR 25 1971

March 24, 1971

Rabbi Daniel Jeremy Silver  
National Foundation for Jewish Culture  
122 East 42nd Street  
New York, New York 10017

Dear Dan:

I am really very unhappy over the fact that I have been unable to attend the last few meetings due to increased demands on my time from areas in which I have been active for many years.

Under these circumstances, I think it best that I resign from the Executive Committee of the Foundation. I am doing this with great regret because I realize the importance of the work you are doing, but I'm afraid that I have no alternative.

Best to you personally and to everybody else.

Sincerely,



Adolf C. Robison

ACR:arp



C O P Y  
NATIONAL FOUNDATION FOR JEWISH CULTURE

315 PARK AVENUE SOUTH

NEW YORK, N. Y. 10010

777-5383

NEW ADDRESS

122 EAST 42nd STREET  
NEW YORK, N. Y. 10017

March 26, 1971

Mr. Paul H. Vishny  
Kopstein & Vishny  
33 No. LaSalle Street  
Chicago, Illinois 60602

Dear Paul:

Let me tell you again how much we appreciate your coming in for our meeting last Sunday. Even though we didn't cover the items on the agenda, we made some progress, and it was good to have your help.

The meeting of the Academic Advisory Council the following day was productive. There, too, we could not complete the agenda although by the end of the day they did come up with a slate of recommendations on the grants awards. Another meeting of the Council will have to be held shortly to deal with some of the unfinished business. Incidentally, I can tell you unofficially that Mrs. Avrin's application was approved, conditional on her being able to show that she will have access to the Codex in Cairo.

There is one matter on which Rabbi Silver has asked me to check with you for help. One of the applicants from Chicago about whom Prof. Golb is most enthusiastic requires funds to cover his final year of tuition fees and incidentals at the University of Chicago. He is in his 40's, a survivor of the concentration camps; received a rabbinical degree from the Katzenelson Gymnasium in Lodz and was given a D.H.L. by the Hebrew Theological College. Despite the fact that he had no Bachelor's degree, the University of Chicago waived this requirement in permitting him to enroll for the Ph.D. You can see from the following excerpts of Golb's comments how impressed he is with the man!

"...Rabbi ---- (who, incidentally, does not have a rabbinical post but does entirely different work to support his family) is the most learned student of medieval commentaries on the Bible that I have ever encountered... He shows not only profound erudition in this field of work, but also remarkable brilliance in the interpretation of these and related texts. In my opinion his essays in Sinai, as well as other publications...are models of expository writing in the field of medieval exegesis. I might add that, by virtue of the exigencies of his situation, he has had to do his work in odd hours of the day or

March 26, 1971

night, which only makes his achievements all the more remarkable.

"In my view Rabbi ---- will, as he continues to write in his field and to broaden the horizons of his learning here at the University, establish himself as an important contributor to the field of medieval Hebrew studies. He is writing his dissertation on Abraham ibn Ezra's commentary on the Minor Prophets, and it would be difficult to imagine a student better qualified for this task....

"May I say finally that in my opinion it is something of a miracle that a man who has suffered through the concentration camps of Nazi Europe can so regulate and order his life, and achieve what he has managed to within the past several years, despite even the continuing odds that he faces today."

Because of the current financial bind in which the University of Chicago finds itself and the fact that it did waive his tuition costs for two years, it is unable to do so for the coming year (at the end of which he is to receive his Ph.D.) He cannot set aside the required \$2,000 - \$2,500 from his salary since he supports a family of four.

Since consideration of this situation came up at the Academic Advisory Council meeting after the decisions had already been made on all the applications previously screened, it was felt that we should try to find some other source of funding for this one. Rabbi Silver hoped that you might be able to find such assistance in Chicago. Will you give it some thought and let us know? We shall certainly be grateful, for obviously here is someone who promises to be a leading scholar in his field.

I talked with Max Perlman about our hearing before the Jewish Welfare Fund and he was insistent that April 8th is the only date when we can appear. He feels that in view of our new "fair share" support formula NFJC should make an appearance. So, I'm planning to come in on the 8th. I have had a call in for Maynard Wishner to see whether he will accompany me. Hopefully, there will be a chance to chat with you while I'm in Chicago. Do you have any suggestions as to others I should see while I'm there?

I'm sending along copies of the material I forwarded to Max at his request. You'll probably receive another set as a member of the JWF Board.

Warmest good wishes, and my thanks again for your interest and help.

Cordially,

Harry I. Barron  
Executive Director

Encl.

bcc - Daniel Jeremy Silver



NATIONAL FOUNDATION FOR JEWISH CULTURE

122 EAST 42ND STREET

NEW YORK, N. Y. 10017

490-2280

March 29, 1971

TO: Daniel Jeremy Silver

FROM: Harry I. Barron *HIB*

I assume that by this time you have heard from Phil Bernstein. He phoned the other day and said that he had not been aware that you had tried to reach him last Monday. The problem about our getting together, he said, was Max Fisher's heavy schedule. It was Phil's opinion that there would be much more point to our getting together with Irv Blum, Chairman of the Task Force.

Friday, Isaac Toubin called to ask whether we had received any reply from the CJFWF to our letter. Arnow had not gotten any reply to his. I shared with Isaac some of our thinking.

I am enclosing a letter addressed to you from Al Robison. Although I am not one to urge people to stay on when they want to resign, I have given Robison an assignment in connection with one of the Foundations that we want to approach and he is a crucial contact with Rudolph Sonneborn. I'd like to keep him involved for a bit until he does at least one thing for us. His letter refers to the Executive Committee (of which he was never a member) but he probably means the Board of Directors. He was invited to attend the March 21st meeting of the Executive Committee but begged off because he was involved in a local UJA breakfast meeting. Why don't you suggest that he stay on for the balance of the year and help us with some limited tasks?

On the Lipshitz matter, you will see from the enclosed copy of my letter to Paul Vishny that I have asked his help. You will recall that Golb was quite vehement about not spreading the thing so that I did not identify him in my letter to Paul Vishny.

On the matter of Charles Cutter, I decided to review the situation before writing to the Meltons. I talked with Bob Chazan who is Ankori's successor at Ohio State University and who is supervising Cutter's doctoral program. His version is entirely different from Ankori's. According to him, Cutter's request is not for tuition at all, but rather to enable him to visit various libraries and archives and to obtain xerox copies of documentary material. He felt very strongly that it would be a mistake to turn to the Meltons for this type of help. If Cutter's record did not qualify him for a grant, it should be rejected without invoking rachmanut. Unless you feel otherwise, I am for closing the matter.

COUNCIL OF JEWISH CULTURAL AGENCIES

American Academy for Jewish Research • American Jewish Congress • American Jewish Historical Society • Leo Baeck Institute • Canadian Jewish Congress  
Conference on Jewish Social Studies • Congress for Jewish Culture • Council of Jewish Federations and Welfare Funds • Dropsie University  
Histadruth Ivrit of America • Jewish Agency for Israel • Jewish Publication Society of America • Jewish Reconstructionist Foundation  
National Jewish Welfare Board • Yeshiva University • YIVO Institute for Jewish Research



March 29, 1971

I thought you might be interested to see Sidney Goldstein's comments on the Academic Advisory Council. He has a point.

Mike Zeltzer is in town for the American Jewish Committee's Task Force and I am meeting with him later this afternoon. He was quite eager to appear before the Chicago Jewish Welfare Fund group but couldn't make the April 8th date. And they would not give us another date. I'll see whether he would be available for visits to some other communities. I am also going to ask him to have some further conversation with Shmuel Lapin who is fussing with LCBC now that he has learned that Dropsie was admitted to their budget review and he was talked out of it without knowing that the other was about to happen.

We need to set some meetings: Academic Advisory Council, Executive and/or Board meeting, and a session with CJFWF. Did you talk with Phil about your appearance before his Board? If it's to be the June meeting, we ought to set our date to fit in with it and to notify our people.

My best.



ew  
Encl.

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DANIEL JEREMY SILVER - RABBI

MAX ROTH  
STUART GELLER  
ASSISTANT RABBIS

LEO S. BAMBERGER  
EXECUTIVE SECRETARY

HENRY TYRANGIEL  
DIRECTOR OF EDUCATION

April 1, 1971

Dr. Harry Barron  
National Foundation for  
Jewish Culture  
122 E. 42nd Street  
New York, New York

Dear Harry:

Phil Bernstein called me about the possibility of meeting on the 19th with Irving Bloom. It is a bad day for me and for him. Phil is to get back to me. This was two days ago.

I would accept the Robison resignation. He obviously does not want to work and is afraid we ~~would~~ ask him. This is another indication of how poor our resources are in New York. Will you write ~~another~~ letter to him *for me*

LET'S JUST  
SAY YOU'VE  
STRUCK OUT  
ON THE ONE.

I talked to Phil about meeting with his Board on the Saturday night of their ~~Board~~ <sup>JUNE</sup> meeting, but I ~~have not yet heard~~ <sup>did not get a last answer</sup>. In any case, I can not stay over ~~that~~ <sup>for</sup> Sunday. I mentioned to him my desire to meet him and others he might designate and our Advisory Council. Again, I have not heard.

As always,

DJS:mgm

Daniel Jeremy Silver

PENDING

April 2, 1971

Dr. Harry Barron  
National Foundation for  
Jewish Culture  
122 E. 42nd Street  
New York, New York

Dear Harry:

Phil Bernstein called me about the possibility of meeting on the 19th with Irving Bloom. It is a bad day for me and for him. Phil is to get back to me. This was three days ago.

I talked to Phil about meeting with his Board on the Saturday night of their June meeting, but I did not get a direct answer. In any case, I can not stay over that Sunday. I mentioned to him my desire to meet him and others he might designate and our Advisory Council. Again, I have not heard.

I would accept the Robison resignation. He obviously does not want to work and is afraid we will ask him. Let's just say you/we strick out on that one. This is another indication of how poor our resources are in New York. Will you write an appropriate letter to him for me.

As always,

DJS:mgrm

Daniel Jeremy Silver



EXCERPTS FROM MINUTES OF MEETING  
of the  
NATIONAL JEWISH CULTURAL AGENCIES

May 3, 1971

NFJC - SPOKESMAN FOR NATIONAL CULTURAL AGENCIES

At the March meeting of the Executive Committee the Foundation was urged to assume a more active role as spokesman for the national Jewish cultural agencies. Representatives of the agencies felt that NFJC should now adopt a more active role in seeking greater financial support from the welfare funds on behalf of the national agencies. It was pointed out that a number of the larger cities are beginning to show an interest in participating in the lump sum program. Shmuel Lapin felt that the agencies should now give active support to the lump sum program and should consider entering into a three-year agreement for a unified fund appeal to welfare funds under the aegis of NFJC. During this period an attempt should be made to get the welfare funds to substantially increase their support to the cultural agencies. Careful thought should be given by the national Jewish cultural agencies and the Foundation to the formulation of guidelines, goals and evaluation. Safeguards should be embodied in a formal document delineating the details of the agreement between the agencies and the NFJC and providing for continuation, modification or dissolution of the arrangement at the end of the three-year period.

In the ensuing discussion there appeared to be general consensus that such a plan would lead to greater unity in the cultural field and present a more effective image to the communities. It was felt that more could be accomplished through such a collective approach. NFJC staff or representatives of agencies could visit communities on behalf of all the agencies. It was recognized that the plan involved some risk for the agencies but it was felt that it should be attempted. There was a general feeling that such a program has exciting possibilities. A name like Joint Cultural Appeal should be given to the program and an intensive promotion should be planned.

As a first step the agencies should meet and clarify their objectives and conditions. Goals as well as criteria for appraising achievement in terms of dollars and/or percentages should be suggested. A review procedure at the end of the three years should be spelled out. In the final analysis agencies must decide whether the plan is helpful to them. Criteria for inclusion of other agencies should be developed. Some expressed the view that agencies which agree to abide by the agreed-upon discipline should be accepted. One view suggested that if an agency is receiving allocations from at least ten welfare funds it should be included. The opinion was voiced by some that the larger organizations such as the American Jewish Committee, the American Jewish Congress and the seminaries should not be constituents since they already receive allocations from communities.

If the new program is to be set up for 1972 it is necessary to work out a timetable and procedures very soon. The agency representatives should meet with NFJC staff in the next several weeks to work out a basic skeleton agreement - which can then be acted upon by each agency. The NFJC Board is scheduled to meet on June 11th at which time the agency representatives should be prepared to present their position. It would be advantageous to announce the creation of this program at the General Assembly in November. There was general agreement on these matters, and Messrs. Wax and Lapin undertook to convene the agencies shortly.

Rabbi Silver indicated that the NFJC would gather the latest data concerning welfare fund allocations to the agencies. This can be used as a base line from which to set goals and measure future accomplishments.

NATIONAL FOUNDATION FOR JEWISH CULTURE

MEMORANDUM ON A JOINT CULTURAL APPEAL

May 10, 1971

(1) in Foundation  
2) back to Funds

Introduction

There is considerable reason to favor a consolidated approach to the Jewish welfare funds in behalf of a group of national Jewish cultural agencies. NFJC made a formal proposal on this to LCBC in 1967 and there had been some informal discussions about such a program even earlier. Until now, however, most of the cultural agencies showed little interest in participating in such an arrangement; nor was there any readiness on the part of the LCBC to urge the national agencies to enter into a united cultural appeal. It is significant, therefore, that a number of the agencies previously opposed to the idea have taken the initiative in suggesting to the NFJC that it sponsor a Joint Cultural Appeal. This new development presents an opportunity for the Foundation to examine with some degree of realism the ways in which such a joint appeal can be created and made effective. This memorandum is a beginning effort to set down some of the matters which should be given attention prior to arriving at decisions regarding a specific plan. It is hoped that you will react to the material and will suggest additional items for consideration.

Appeal Limited

To Welfare Funds

A joint fund raising appeal at this time should be limited to the Jewish welfare funds since any more extensive approach would entail elaborate campaign apparatus for which the NFJC is not equipped and to which the agencies themselves would probably not be willing to commit themselves. Consideration of the desirability and feasibility of a broader scope can be undertaken, if there is sufficient interest, after a period of successful experience with a more limited type of enterprise.

Participating

Agencies

Each of the nine national cultural agencies presently included in the Lump Sum Program\* is eligible to participate in the Joint Cultural Appeal upon decision by its governing body to adhere to the Official Agreement negotiated by the NFJC with representatives of the agencies. Additional agencies or organizations whose

\* American Academy for Jewish Research, American Jewish Historical Society, Leo Baeck Institute, Conference on Jewish Social Studies, Congress for Jewish Culture, Dropsie University, Histadruth Ivrit of America, Jewish Publication Society, YIVO Institute for Jewish Research.

primary activities deal with archives, scholarship, research, publications, or similar work may apply for inclusion as a participating beneficiary upon affirmative vote of \_\_\_\_ organizational members to take effect in the year following such decision.

Inclusion of NFJC As A Beneficiary Should the NFJC be included as one of the beneficiary agencies in the Joint Cultural Appeal, and if so, what part of its budget should be included in the general disbursements? In the interest of simplicity and reinforcing the "package" approach, the Foundation's inclusion in the Joint Appeal obviously would be desirable. On the other hand, it can create certain problems: the other beneficiary agencies may feel that NFJC will receive preferential treatment in the approval of its budget or in the disbursement of funds. The special costs involved in administering the Joint Cultural Appeal (promotional and interpretive materials, visits to communities, correspondence, bookkeeping and accounting procedures, budget hearings, etc.) cannot be absorbed in the Foundation's "normal" operating budget and would need to be deducted "off the top" before computing the distribution of income from welfare funds to the Appeal.

Duration of Initial Agreement The agreement should be made effective as of January 1, 1972 for a minimum period of three years to cover the welfare fund campaigns of 1972, 1973 and 1974. Evaluation of the experience and negotiations for the continuation of the agreement should be initiated no later than August 1, 1974 and the beneficiary agencies should determine no later than October 1, 1974 whether they desire to continue as participants in the Appeal. Procedures will need to be formulated as to how the evaluation and negotiations will be conducted.

Special Board Structure Some structure is required to make decisions about such matters as dollar goal, distribution of funds, and other matters of policy and operations of the Appeal. Should this structure be a regular committee of the Foundation or would a special instrument separate from the Foundation's existing structure be preferable? Some provision needs to be made for representation of the participating beneficiary organizations in the Appeal. One approach might permit each of the participating groups to designate one representative with the remaining membership one-and-one-half times greater than this total. These latter members-at-large could either be designated by the Board of the Foundation or be elected by the agencies' representatives. Another possible approach might provide for the Executive Committee of the NFJC to serve as the Board of the Joint Cultural Appeal.



Relation of Cultural Agencies to Welfare Funds      Participating beneficiaries will not make independent approaches to welfare funds for their annual operating funds; and no requests to local welfare funds will be made for permission to conduct campaigns for capital funds without prior clearance and approval by the Appeal Board. The Joint Cultural Appeal may request an individual beneficiary agency to represent the Appeal in a particular community to interpret and speak on behalf of the Appeal. Participating agencies may also be called upon to enlist the assistance of their members in local communities to encourage generous allocation by their welfare fund in behalf of the Joint Cultural Appeal. Agencies will be expected to comply with all regulations of local participating welfare funds relating to beneficiary agencies (e.g., maximum membership dues).

Relation of Joint Cultural Appeal to Welfare Funds      The inclusion of national cultural agencies as beneficiaries of local welfare funds and the amounts of their allocations have been highly uneven. Very few of the welfare funds prior to the inception of the Lump Sum Program in 1969 allocated to all nine of the agencies affiliated with the NFJC. Moreover, the proportion of agencies' income accounted for by welfare fund allocations has also varied considerably, ranging from approximately 1% to 89%. At the outset, the Joint Cultural Appeal would need to establish the principle of each community's allocating to all of the cultural agencies as a "package". This raises a number of questions:

a) Should the Appeal "require" that a community's initial allocation be a minimum percentage increase above its aggregate allocations to all the cultural agencies in the previous year? If not, the Appeal would be serving merely as a conduit or transmittal agent. Such a role could hardly be justified. A joint cultural appeal is justifiable only if it raises more money. If a minimum increase over the 1971 aggregate allocation is feasible, what ought it to be and how should it be determined? (Some of the agencies have expressed themselves as favoring a 100% increase for most communities.) Should the Appeal develop a "fair share formula"?

b) Is it reasonable to fix a minimum amount for those communities which have been giving less than a certain amount to all the cultural agencies? (Dr. Salo Baron has advocated a \$100 minimum per agency from the smallest communities; this would mean \$1,000 minimum for the ten agencies in the Appeal if all ten agencies decide to participate.) How realistic is this? Would the Appeal be able to turn down a lesser amount from a community?

c) If all the welfare funds in 1970 allocated in the neighborhood of \$250,000 to the ten national cultural agencies, would a goal of \$500,000 for 1972 be reasonable? If not, what would be?

Fiscal Relations  
With Agencies

Each participating beneficiary will be expected to furnish the Appeal with copies of its annual audits and such other fiscal data as may be required by the Appeal to properly interpret the agency to local communities. Each agency will also be expected to furnish its projected budget by October 1st for the following calendar year. A question to be considered is whether the Appeal (NFJC) is to conduct an annual budget review for each of the participating agencies and if so whether it is to make suggestions and recommendations regarding budgetary items in an agency's projected program. This involves the broad question of the Appeal's injection into the internal operations of an agency -- a highly sensitive area.

Similar questions need to be raised in connection with the development of a basis for making disbursements (allocations) to the agencies. Fixed percentages, even if some rationale can be found for their use in the initial year, could not be justified for long by NFJC which is expected to establish priorities of needs, standards of performance, etc. A purely mechanistic distribution of the funds from communities would not be acceptable. It is not difficult to foresee the NFJC being caught between the pressures of the welfare funds for firm accountability on the one hand, and on the other by the dissatisfactions of the agencies about the allocations made by the NFJC and its "intrusion" in their operations. This might well be exacerbated by their feeling that NFJC's budgetary needs are given preferential consideration.

May 19, 1971

Dr. Harry Barron  
National Foundation  
for Jewish Culture  
122 E. 42nd Street  
New York, New York

Dear Harry:

A suggestion for a statement to the Task Force.  
Please make whatever corrections you see fit and we  
will bring it up at the meeting that noon.

I understand the minutes of the Task Force meeting you attended are being circulated. I would like to see a copy.

Sincerely,

DJS:mgm

Daniel Jeremy Silver



[May 1971]

I rise to speak on behalf of the National Foundation for Jewish Culture. We are delighted to welcome the Task Force into the field of specific concern for Jewish identity which obviously is intimately tied to the quality of our cultural lives. This challenge will require all the energies that the Jewish community can mount, and we pledge our cooperation in complete confidence that the Task Force in turn will be cooperative and not preemptive.

In this regard, the Task Force, as now contemplated, is to be a committee of the CJFWF. We assume that the National Foundation for Jewish Culture, the AAJE, ~~and~~ Hillel, and other major organizations operating in the field, will not only be consulted regularly but will have representation on this Board. None of us must treat the other as an outsider.

The program you have outlined is an ambitious one and we would caution you to be quite specific in your goals. Don't shoot with a blunderbuss and scatter your shot too widely. Don Quixote never <sup>gained his goal</sup> ~~served his cause~~. There are specific areas where we operate and where we see great potential and would welcome your support. There is a genuine possibility that within a few months a number of the major cultural agencies, YIV'D, AJHS, HISTADRUT IVRIT, JPS, HCF, <sup>Inc. L.C.</sup> LEO BAECK Institute, will combine into a <sup>Jewish Cultural Appeal</sup> ~~JCA~~ insofar as they receive support from and serve directly the organized community. They have asked the National Foundation to be the <sup>CONVENOR</sup> ~~covenor~~ and organizer of this Jewish Cultural Appeal. Success of this long-overdue approach depends on the willingness of the communities to support far more generously a very under-financed field and a vital service. Such support will mean not simply more of the same but make possible effective coordination and rationalization of services. If only 15 to 20% of the monies being contemplated for the Task Force could be earmarked for the JCA its success would be guaranteed and the communities could rest assured (1) that they would not be badgered by

[May 1971]

the<sup>se</sup> agencies, (2) and, more importantly, that a responsible coordinating agency was working responsibly with the various operating agencies to rationalize and coordinate the field.

All of us have been excited by the growth this past decade of university-level Jewish Academic programming. Obviously, the usefulness of these <sup>many</sup> Chairs and programs <sup>of Jewish Studies</sup> depends ultimately upon the quality of men and women <sup>in positions</sup> who occupy such positions. Over the last 11 years the Foundation has provided some \$400,000 in scholarship aid to over a hundred pre-doctoral students - less than one quarter of what was needed. Another 200 could not be subsidized and many who were subsidized received inadequate aid and had to delay degrees to do menial but supportive work. Today, costs have mounted and other sources of scholarship aid have dried up. A scholarship program much larger in proportion than any heretofore conceived must be undertaken if another generation of first-rate academicians is to be produced. If they are not ~~the result will be tragic~~ <sup>tied up</sup> We will have ~~wasted~~ millions of endowment dollars <sup>in a completely staffed</sup> tied up in various <sup>chairs</sup>.

The Foundation is eager to cooperate in this undertaking, either as, the granting body or as a consultant. The issue is not who allocates the money, our Academic Advisory Council, the Association of Jewish Academics or the Task Force, but that there be money which can be invested in able people. Our students require top minds - second-rathers will not do.

A personal word. Between monies for the operation of programs and monies for administration I would suggest that you opt always for operation. As much as possible the monies you invest ought to be working dollars, providing training, seminars for young people, campus peer group work<sup>^</sup>, scholarship aide, etc. I am sure I speak for the Foundation and I suspect for many other agencies in the field when I say we would be willing to put

[May 19 1971]

whatever executive time we can at the disposal of the Task Force in order to minimize your administrative overhead.

It is obvious that the problems of Jewish identity can not be met from a meeting room in New York City. We are talking about people not offices - about communities, not mimeographed surveys. In this respect we have encouraged Federations to establish local committees for Jewish culture. We ought to explore the possibility of joining at the local level the various committees on identity, culture and education. They are part and parcel of the same undertaking.

One final word, which it is probably not necessary to say, but I believe in being clear. If the funds provided by the communities for this New Task Force are given at the expense of the limited funding now available to existing educational and cultural agencies, the results will be tragic. Instead of adding to our effectiveness we will be subtracting from it. I know that this is the last thing the Task Force has in mind, but I also know that there is a large gap between policies devised in New York City and the decisions of local budgeting committees. I know the Task Force is seeking endowment funds. I wonder if there ought not be some statement of policy by the Task Force that it will not accept funds at the expense of existing allocations.

Like the Task Force the Foundation for Jewish Culture has felt a surge of interest these past months and we are grateful for that interest. We are delighted that most communities have increased their involvement and contribution to the work of the Foundation and we believe that Jewish life can be immeasurably strengthened by our partnership.